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Investigating probabilistic sampling approaches for large-scale surveys in software engineering

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Abstract

Background: Establishing representative samples for Software Engineering surveys is still considered a challenge. Specialized literature often presents limitations on interpreting surveys' results, mainly due to the use of sampling frames established by convenience and non-probabilistic criteria for sampling from them. In this sense, we argue that a strategy to support the systematic establishment of sampling frames from an adequate source of sampling can contribute to improve this scenario.

Method: A conceptual framework for supporting large scale sampling in Software Engineering surveys has been organized after performing a set of experiences on designing such strategies and gathering evidence regarding their benefits. The use of this conceptual framework based on a sampling strategy developed for supporting the replication of a survey on characteristics of agility and agile practices in software processes is depicted in this paper.

Result: A professional social network (*LinkedIn*) was established as the source of sampling and its groups of interest as the units for searching members to be recruited. It allowed to deal with a sampling frame composed by more than 110,000 members (prospective subjects) distributed over 19 groups of interest. Then, through the similarity levels observed among these groups, eight strata were organized and 7745 members were invited, from which 291 have confirmed participation and answered the questionnaire.

Conclusion: The heterogeneity and number of participants in this replication contributed to improve the strength of original survey's results. Therefore, we believe the sharing of this experience, the instruments and plan can be helpful for those researchers and practitioners interested on executing large scale surveys in Software Engineering.

Keywords: Population; Sampling frame; Experimental software engineering; Hierarchical clustering analysis; Stratified sampling; Survey; Multivariate analysis; Graph theory; Strongly connected components

1 Introduction

Primary studies in Software Engineering (SE) are often conducted over samples established by convenience (Pickard et al. 1998; Sjøberg et al. 2005; Dybå et al. 2007). This scenario is especially critical for large scale surveys (Kasunic 2005), in which considerable efforts on participants recruitment and data gathering are applied (Conradi et al. 2005) but the generalization of results are limited, even when other survey's features are clearly described and repeated in their trials. One challenge on establishing

representative samples in SE surveys includes identifying relevant and available sources from which sampling frames can be established. Therefore, SE researchers are tempted to explore alternative sources typically available on the Web for enlarging samples' size, such as social networks (de Mello and Travassos 2013; Joorabchi et al. 2013). However, the ad hoc use of such Web technologies per se is not sufficient to evolve the sampling scenario regarding SE surveys, since the size of samples is just one of the issues hampering the generalization of SE surveys' results. Indeed, a *systematic* process of sampling should be established to support the identification of *representative* samples from adequate *sampling frames*. In our research context, a sample is *representative* whether such sample was probabilistically extracted from a sampling frame in which is expected to observe the same heterogeneity observed in the surveys' target audience with respect to certain known characteristics. In this sense, three meanings of the same concept presented by (Kruskal and Mosteller 1979) drive our definition of "representative sample": *specific sampling method* (probabilistic sampling), *coverage of the populations' heterogeneity* and *representative as typical* (with respect to certain known characteristics of the population). However, the two last meanings are *expected* to be supported, taking into account the typical limitations on characterizing the whole target audience and identifying adequate sources for sampling on SE surveys.

The technical literature regarding surveys and the specific challenges observed in SE research for characterizing population and sampling supported us in the development of a first recruitment plan concerned with the replication of a survey on requirements effort estimation (Vaz 2013; de Mello and Travassos 2013). This recruitment plan allowed the application of systematic search over a professional social network (*LinkedIn*) to identify a more representative sample than those previously established by convenience in the original study. After comparing both original and replicated trials' samples (i.e., the sets of individuals that effectively answered the questionnaire), we observed that although both samples presented similar confidence levels, the replicated trial sample was significantly more heterogeneous. Therefore, this first replication through a recruitment plan supported the compilation of lessons learned and directed our investigation efforts towards the development of new and evolved recruitment plans for SE surveys.

Then, a new recruitment plan was developed and used to support the replication of another survey for gathering the opinion of SE practitioners regarding *characteristics of agility and agile practices in Software Processes*. This survey had also been previously executed twice with samples consisting of all authors of the papers identified through a systematic literature review undertook to organize an initial set of characteristics and agile practices (Abrantes and Travassos 2013). Such original trials allowed to receive the opinion of 25 participants (from 158 invitations), from which only seven of them declared "High" or "Very High" experience on applying agile technologies in software projects. Otherwise, the replication using the recruitment plan presented in (de Mello et al. 2014a) allowed the identification of 7745 distinct members from 19 *LinkedIn* (www.linkedin.com) groups of interest. As a result, the survey was answered by 291 subjects from 149 countries distributed across all continents and organized into five strata based on the reported participant's experiences and their SE main skills (de Mello et al. 2014b). Within this heterogeneous sample, we identified relevant evidence regarding the opinion of distinct groups of SE professionals regarding the survey context (de

Mello et al. 2014c). The findings and lessons acquired in the replicated studies supported the organization of a conceptual framework for supporting large scale sampling in SE surveys as initially summarized in (de Mello et al. 2014d).

To present more detailed information and further explanations regarding the conceptual framework to support large sampling in SE surveys, this paper extends our previous ESELAW 2014 work (de Mello et al. 2014a). In this extended version, some background regarding SE surveys and discussions about the use of sources of sampling available in the Web are included to ground all the used concepts and facilitate the overall understanding and application of the proposed sampling approach. Besides, it details the recruitment plan and presents an actual instance of the conceptual framework, which can contribute to the use and replication of the sampling approach procedures by SE researchers and practitioners interested on performing surveys in SE.

Besides this introduction, this paper presents the following structure: Section 2 presents the background and literature review, highlighting guidelines available for SE surveys, discussing recent surveys and the use of alternative sources of sampling available on the Web. Section 3 presents the research design and the methodology, introducing the conceptual framework. Section 4 (method) describes the recruitment plan. In Section 5, the results from the plan execution are presented. Section 6 discusses how these results contributed to perform a better sample, delivering relevant contributions to the survey context.

2 Background

Questionnaire-based survey consists in a research method in which participants answer questions or respond to statements that were developed in advance. When properly conducted, this type of survey allows the researchers to generalize beliefs and opinions from a relevant population from the target audience by studying a subset (sample) of them. Kasunic (2005) presents the following steps for the questionnaire based survey process:

1. *Identify the research objectives*
2. *Identify and characterize target audience*
3. *Design the sampling plan*
4. *Design and write questionnaire*
5. *Pilot test questionnaire*
6. *Distribute the questionnaire*
7. *Analyze results and write report*

The second and third steps are the focus of our research. Step 2 is concerned with analyzing the survey objectives for extracting the target audience, driving the establishment of the survey's population and its sampling frame (Step 3) in which statistical concepts for sampling can be applied. Therefore, most of the discussions in this paper are concentrated on these two main concepts: *population* and *sample*. To support the discussions regarding our proposal, next subsections exemplifies how surveys have been conducted in SE and in which extent there are *guidelines* available focusing on

population and sampling issues. Studies using alternative sampling sources such those ones available in the Web are also discussed.

2.1 Survey guidelines for SE studies

In a series of papers, Kitchenham and Pfleeger (2001) introduced the principles of survey research for SE researchers, mainly covering steps 3, 4, 6 and 7 of Kasunic's proposal (2005). In the context of characterizing the population and designing the sampling plan, some basic statistical concepts are described, with few discussions regarding SE population issues being provided (Kitchenham and Pfleeger Kitchenham and Pfleeger 2002). Kitchenham and Pfleeger (2008) also investigated the design of four SE surveys conducted from 1998–2000 from which authors conclude that only one of them was supported by a representative sample from a clearly established population.

Based on their practical experiences on conducting SE surveys, Ciolkowski et al. (2003) present a comprehensive work concerned with guidelines for conducting surveys in SE. However, regarding the population and sampling, they only present how the samples were designed for their studies. Alternatively, Conradi et al. (2005) reported details on how they established survey's target audience and obtained a representative sample through an exhaustive process of gathering organization's data from unbiased sources from three countries (Italy, Germany and Norway). The authors also describe a relevant set of attributes collected from each individual and his/her job and how they used these attributes for analyzing the survey's results. Moreover, this survey was replicated by Ji et al. (2008), in which the authors discuss the challenges on replicating it in China. In both studies, the authors discuss the challenges and the limitations on establishing representative samples for SE surveys. However, it was not possible to observe a proposal of solution in their report.

Finally, it is important to highlight the relevant contribution of Kasunic's technical report (2005) for conducting surveys in SE, in which a seven-stage survey process is detailed and presented through a hands-on guideline. However, the chapters devoted to population and sampling barely deal with specific issues regarding SE surveys.

2.2 Surveys in software engineering

The technical literature in SE presents many researches using surveys as an investigation strategy. Not intending to be exhaustive and just getting some recent works, these studies are concerned with many distinct topics in SE, such as software development for medical devices (Denger et al. 2007), requirements engineering (Chen et al. 2013), software processes (Guo and Seaman 2008; Rodríguez et al. 2012; Abrantes and Travassos 2013), pair programming (Rodríguez et al. 2012), defect reporting (Bettenburg et al. 2008), exploratory testing (Pfahl et al. 2014), model-based testing (Dias Neto and Travassos 2008), effort estimation (Basten and Mellis 2011; Vaz 2013), component-based software engineering (Conradi et al. 2005; Ji et al. 2008), global software development (Humayun et al. 2013) and technology transfer (Diebold and Vetrò 2014) among many others.

Depending on the research question and its *target audience* and considering the set of surveys previously refereed, one can observe that the *unit of analysis*, i.e. the basic element of analysis from each survey (Hopkins 1982), can be typically established as:

- an organization (Denger et al. 2007; Diebold and Vetrò 2014)
- a software project (Conradi et al. 2005; Ji et al. 2008; Basten and Mellis 2011)
- an individual (Dias Neto and Travassos 2008; Guo and Seaman 2008; Bettenburg 2008; Abrantes and Travassos 2013; Bettenburg et al. 2008; Rodríguez et al. 2012; Chen et al. 2013; Vaz 2013; Humayun et al. 2013; Pfahl et al. 2014).

Thus, one can see that a *unit of analysis* can be composed by one or more *units of observation*, i.e. the set of individuals composing a target audience. The trend on conducting surveys having an individual as unit of analysis in SE research could be explained due to the common restricted access to large-scale sampling frames composed by units such as software projects or organizations. However, it is also important to observe that organizations and software projects can also be used as sources of prospective subjects when individuals are, in fact, the units of analysis. This practice can be observed in surveys concerned with open source projects (Bettenburg et al. 2008) and software organizations (Humayun et al. 2013). Other approach to support the identification of prospective subjects (especially when the target audience is represented by researchers) is based on the recruitment of the papers' authors identified through secondary studies, such as systematic literature reviews (SLR) (Dias Neto and Travassos 2008; Abrantes and Travassos 2013). In such cases, *census* is commonly applied since authors from all retrieved papers are invited.

It is common to observe efforts invested to avoid sampling biases in SE surveys. However, such surveys rarely evaluate the representativeness of the collected samples over their respective sampling frames. It can also be observed that few works explore the samples' heterogeneity observed through samples' attributes in order to better interpreting the survey's results. In this sense, some interesting examples can be observed in the works of Conradi et al. (2005); (Basten and Mellis 2011), and Pfahl et al. (2014).

2.3 Web-based sources for sampling

Web-based sources of recruitment represent contemporary alternatives to identify populations and subjects samples. For instance, Stolee and Elbaum (2013) used a crowdsourcing tool (*Mechanical Turk*) for recruiting participants in large scale to an experiment on Java code search. As the tasks were opened to the "crowd", each individual was first invited to take a brief proficiency test. Having the individual be approved, the individual was classified as "able" to participate in the experiment and perform the tasks. However, crowdsourcing tools typically hide relevant information regarding their populations, making unfeasible the clear characterization of the sampling frame (de Mello et al. 2014d). Thus, although this kind of source of recruitment potentially contributes to increase the sample's size, little guidance is available to support the generalization of results.

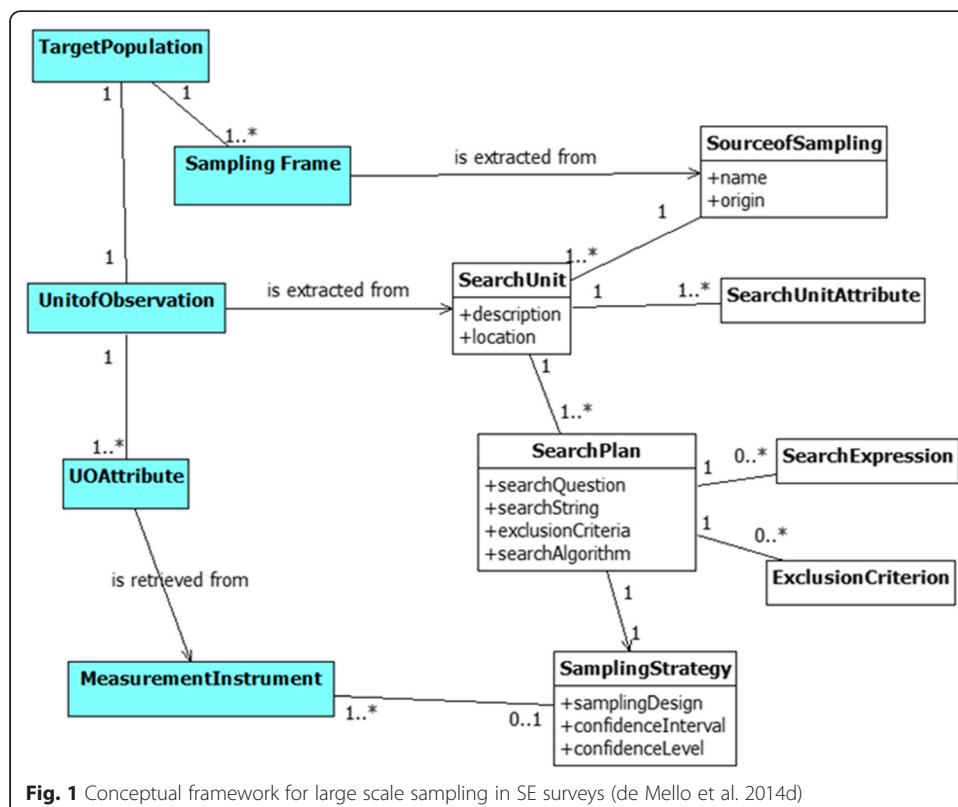
In order to increase the samples' sizes without using "convenience" as criterion, Jedlitschka et al. (2007) distributed invitations to "*several websites and forums*" whereas Joorabchi et al. (2013) sent invitations to "*Mobile Development Meet up groups, LinkedIn groups related to native mobile development*" and also "*shared the survey through our Twitter accounts*". Bettenburg et al. (2008) extracted subjects from defects reported

in open source projects. However, none of these works presented an explicit sampling design or the evaluation in which extent their samples were representative.

Alternatively, de Mello and Travassos (2013) and de Mello et al. (2014a) report the use of systematic recruitment plans to support the identification of populations and representative samples for SE surveys from a source of sampling such as *LinkedIn*. In these cases, groups of interest were retrieved from *LinkedIn* through a search algorithm and, next, random samples of members were organized. As a result, researchers were able to evaluate samples' representativeness and to identify similar sets of members and groups, delivering more accurate findings and strengthen the surveys' results.

2.4 Research design and methodology

The research presented in this paper aims to depict the use of a conceptual framework to support large-scale sampling in SE surveys. This work evolves the original recruitment plan (de Mello et al. 2014a) and presents the first version of a Conceptual Framework proposed by de Mello et al. (2014d) which is represented in Fig. 1. In addition to the statistical concepts of *target audience*, *population*, *sampling frame* and *unit of observation* (Thompson 2012), this framework introduces the following set of new concepts for better supporting sampling in SE surveys: *source of sampling*, *search unit*, *search plan* and *sampling strategy*. A *source of sampling* consists on a database (automated or not) in which valid subpopulations of the target audience can be systematically retrieved and randomly sampled. Thus, if a source of sampling can be considered valid for a specific research context, it can be concluded that sampling frames can be



established from it for the same research context. To be considered *valid*, a source of sampling should satisfy, at least, the following essential requirements (ER):

- ER1. A source of sampling should not intentionally represent a segregated subset from the target audience, i.e., for a target audience “X”, it is not adequate to search for units from a source intentionally designed to compose a specific subset of “X”.
- ER2. A source of sampling should not present any bias on including on its database preferentially only subsets from the target audience. Unequal criteria for including search units mean unequal sampling opportunities.
- ER3. All source of sampling’s search units and their units of observation must be identified by a logical or numerical id.
- ER4. All source of sampling’s search units must be accessible. If there are hidden search units, it is not possible to contextualize the population.

There are also nine desirable requirements (DR), three concerned with the samples’ *accuracy* (ADR), two concerned with *clearness* (CDR) and four regarding sample’s *completeness* (CoDR). These additional criteria and examples of evaluating such sources using them can be found in (de Mello et al. 2014d).

The *search unit* characterizes how one or more units of observation can be retrieved from a specific *source of sampling*. In an ideal scenario, it is expected that both unit of observation and search unit are as much as possible the same. *Search plan* describes how *search units* will be systematically retrieved from a source of sampling and evaluated in order to compose a *sampling frame*. Finally, the *sampling strategy* describes the steps that must be followed for sampling and recruiting individuals that will take part in the study trial. Eventually, the data used for supporting the sampling design can be retrieved after collecting answers with a measurement instrument such as a characterization form, before executing the survey.

For instance, to perform a survey from which the target audience is composed by Brazilian D.Sc. students in SE, one of the relevant sources of sampling is the CNPq research group directory (<http://dgp.cnpq.br/dgp/>). Thus, the search unit can be defined as each research group, whereas each unit of observation can be defined as each D.Sc. student from each selected group. Then, for the search plan, in order to avoid groups out of context, a search algorithm can be performed applying the search expression “software engineering” for selecting only those research groups concerned with the target audience. As a result, it is expected to establish a sampling frame composed by all D.Sc. students retrieved from the selected research groups. Then, simple random sampling (SRS) can be defined as the sampling strategy, aiming at recruiting an amount of subjects (sample size) to support, in the worst case, a confidence level of 95 % and a confidence interval of 2.00. Thus, if all recruited subjects answer this survey, in the case of the observed proportion for a response in a survey question be 50 % (worst case), there is a probability of 95 % that this result will be repeated to the whole population having a margin of error of 2 points (48 % ~ 52 %).

3 Method

The replication of the survey on characteristics of agility and agile practices in software processes (Abrantes and Travassos 2013) is going to illustrate the use of a systematic

recruitment plan and its contribution to retrieve representative samples from a professional social network (*LinkedIn*). In the case of this survey, the *target audience* is composed by SE practitioners in general since a set of characteristics and practices identified as “agile” in SE may be evaluated independent from the software process adopted. Thus, all professionals working in software projects can potentially contribute with this investigation. It is important to highlight that the survey plan weights the participant’s relevance and correspondingly answers by his/her experience level. The following subsections describe the recruitment strategy designed for this survey trial.

3.1 Source of sampling, search unit and population

A professional social network (*LinkedIn*) has been established as *source of sampling* due its coverage, consisting of more than 10 million of IT workers spread in the world (November 2014). For performing the recruitment plan and the data analysis presented in this study, the use of a “*Premium*” account was necessary. This account type allows the *LinkedIn*’s users to perform more accurate analysis regarding the distribution of members between groups of interest. Since *LinkedIn* allows performing a comprehensive group of interests searching, “group of interest” will be the *search unit*. From each identified group, it will be extracted the following attributes: *Group Name*, *Group Description*, *Group Size (amount of members)* and *Group Official Language*. These attributes will be used to verify whether each group of interest can be included in the *sampling frame*, which is expected to be composed by all groups of interest concerned with agility in software process. Thus, the population from this survey trial will be composed by all members from these selected groups.

3.2 Unit of observation and unit of analysis

In this survey, the unit of observation and unit of analysis are the same entity (individual) and each distinct member from each group are potentially considered a valid unit to be sampled. The following attributes should be collected from each one:

- Attributes collected through the *source of sampling*: *Member ID*, *Name*, *Country* and *Status of Membership in each group of interest in the sampling frame*. One can see that individuals’ profiles in *LinkedIn* present other attributes that can be used in our investigation, such as *academic degree*, *professional experience* and *top skills*. However, these data is commonly not accessible when the individual profile is not directly connected with user account. Also, there is no control regarding whether these attributes are updated.
- Attributes collected through the survey’s questionnaire (measurement instrument): *Country*, *Main Skills in SE*, *SE Experience Level*, *Agility Experience Level* and *Academic Degree*.

3.3 Search plan

The search question for establishing the sampling frame is: “*Which are the groups from LinkedIn related to agility in software processes?*” Thus, based on the search string from the SLR and its results (Abrantes and Travassos 2013), the following *search expressions* were established:

“agile”, “agility”, “test-driven development”, “continuous integration”, “pair programming”, “planning game”, “on site customer”, “collective code Ownership”, “collective ownership”, “small releases”, “short release”, “developing by feature”, “metaphor”, “refactoring”, “Sustainable Pace”, “simple design”, “coding standards”, “whole team”, “project visibility”, “daily meetings”, “open workspace”, “product backlog”

The steps for applying the searches concerned with the presented search expressions were defined in the following *search algorithm*:

For each keyword, do:

Submit a search expression (between quotes) followed by the term “software” in the option “Group Search”;

Identify all groups of interest returned, recovering the following data: name, description, group rules and number of members.

Then, aiming at restricting the selection of groups of interest to those discussing agile practices and characteristics in the global context, it will be excluded any group of interest that:

- explicitly prohibits the execution of studies;
- explicitly restricts the individual messaging between its members (a default feature provided by *LinkedIn*);
- is explicitly directed to a city, region or country, since our target audience are not geographically restricted;
- is focused on promoting specific organizations, or provided by them, neither to disseminate specific events;
- has its description out of the scope of Software Engineering;
- has a vague description;
- has a single member;
- is driven to headhunting and job offering;
- represents *LinkedIn*' subgroups, since the sampling frame must be composed by groups of interest, and;
- has a non-English language as default, since English language is default in international forums.

3.4 Sampling strategy

Based on groups of interest's similarities (groups' members overlapping), the feasibility of performing the following sampling designs will be analyzed, in this order:

1. Clustered sampling: this sampling design can be applied when *homogeneous* groups (clusters) composed by distinct units can be identified in a population. As a consequence, due to this similarity (identified as function of a set of units' attributes), only a subset from these clusters can be randomly sampled without significant loss of confidence, also reducing efforts on recruitment and data collection (Thompson, 2012). Thus, clustered sampling is commonly applied in

large scale surveys in which researchers have operational restrictions for recruiting and collecting data (Bennett et al. 1991; Roberts et al. 2004; Eldridge et al. 2006).

2. Stratified sampling: it is considered the best probabilistic sampling design, taking into account the *heterogeneity* from each population and distributing its units into distinct subpopulations (Thompson, 2012). Then, if these subpopulations (strata) are well established, it can be considered that the population from each stratum is *homogeneous* for the study context and SRS may be performed in each one, allowing the observation of more specific and reliable results than a single SRS from the whole population. In stratified sampling, it is expected mutual exclusion between the units from each stratum.

Independent from the sampling design used, it will be randomly extracted a sample size from each group of interest in order to cover, in the worst case, a *confidence interval* of 3.50 (margin of error) for a *confidence level* of 99 %. However, due to the low participation rate (3.7 %) observed in our first study (de Mello and Travassos 2013), it is expected to support the results in providing significantly lower confidence.

3.5 Instrumentation

For each selected and included group of interest from the *source of sampling*, it will be analyzed the coverage of this group over the entire population, in order to establish a *sampling frame*. The *coverage* from each group G will be calculated as the ratio between the number of members from G and the amount of distinct members from all selected groups. Then, for each group included in the *sampling frame*, the researcher with a *LinkedIn* “Premium” account will send a subscription request, since only using this type of account it is possible to identify groups members’ overlapping, supporting the definition of the net population size. If accepted, the group of interest will be preserved in the sampling frame. Then a default recruitment message will be individually sent using exclusively the message service provided by *LinkedIn*, the *source of sampling*.

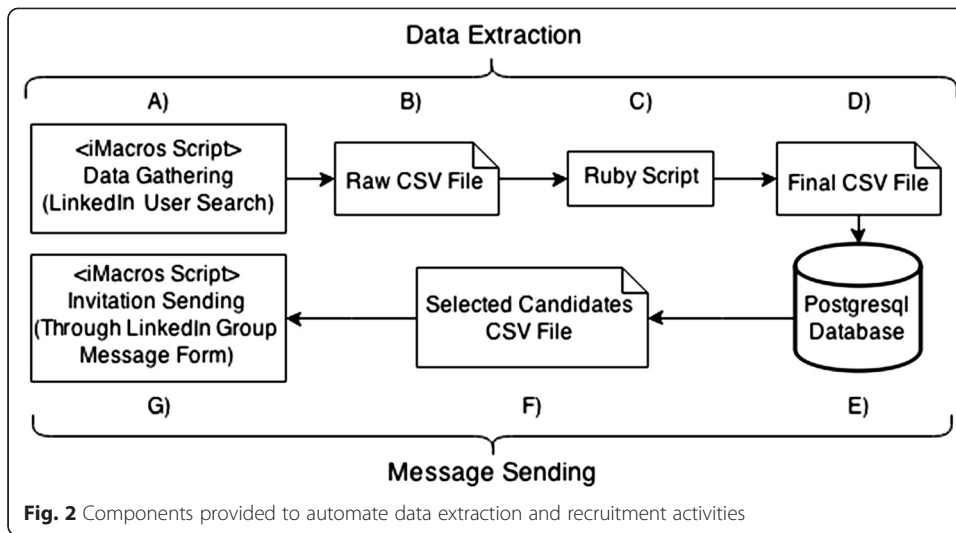
3.6 Automated support

In order to make feasible and mitigate the operational risks on manually selecting and sending a large amount of invitations from *LinkedIn*, it was provided automated support to *data extraction* from the members’ profile and *messages sending* activities. Figure 2 shows the components composing these activities in the same sequence they are used.

3.7 Data extraction

To extract the required attributes from each member (section 4.2), it was used the Firefox add-on named *iMacros* (addons.mozilla.org). This plugin makes possible to select values from HTML tags and save them as CSV (Comma Separated Values) file. Figure 3 demonstrate how *iMacros* detects the desired information (in this case the member's name).

For instance, a HTML tag <a > and its class value (title, i.e., member name) are provided. Then, to extract each member’s name, it must be informed this tag to *iMacros* (Fig. 3, bottom right) which can be supported through the Firefox’ *Inspector* tool (Fig. 3,

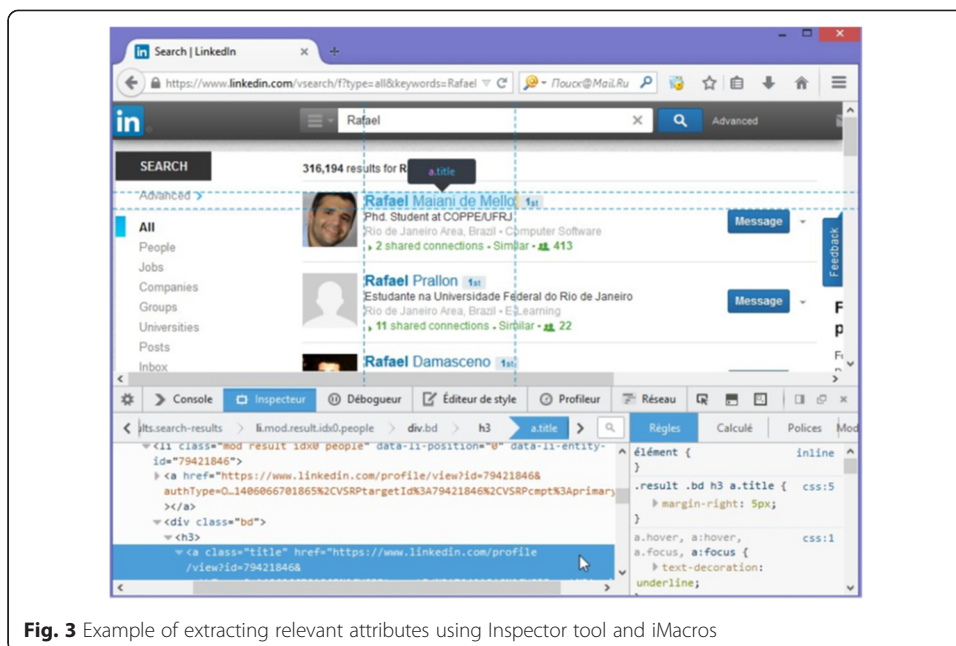


bottom left). A similar procedure is used to extract all other relevant attributes from each member to compose the *iMacros* script. The following code exemplifies this script. First line contains a tag value (title) that must be extracted from each member and the second line shows the file in which data will be saved:

```

TAG POS = 1 TYPE = a ATTR = class:title EXTRACT = TXT
SAVEAS TYPE = EXTRACT FOLDER = "C:\\" FILE = DataExtracted.txt
    
```

Thus, after the definition of *iMacros* script, the data extraction activity can be started (Fig. 1). First, (A) the script is executed, looping across each member listed on each search results page from *LinkedIn*, collecting all attributes that must be selected from the *source of sampling* (Section 4.2). Then, a CSV file (B) stores all the raw data retrieved, such as the following:



```
"http://www.linkedin.com/groupMsg?displayCreate=&contentType=MEBC&connId=
1111111&groupID=2222222&trk=anetppl_sendmsg&goback=%2Eanp_37631_
1384054770389_1","CIO at Aliansce Shopping Center S.A. and Owner, I2TK
Informática Ltda., Rio de Janeiro Area, Brazil","Rafael Maiani de Mello","1st"
```

As it can be seen, the CSV file contains many undesired data and text artifacts that should be removed. Thus, we implemented a Ruby script (C) to remove any unnecessary data from each member, generating a final CSV file (D) composed by lines such as the following:

```
Rafael Maiani de Mello, 111111, CIO at Aliansce Shopping Center S.A., 1, Brazil
```

Finally, this CSV file is used to feed a PostgreSQL database (E).

3.8 Sending the messages

After performing the data extraction, the sending of messages can be performed, as showed in Fig. 2. Thus, from the database (E), it will be possible to randomly select the members to be recruited. The result of this recruitment will be a new CSV file (F) containing the following attributes from the selected members: *user id*, *group id* and *member name*. Then, a second *iMacros* Script takes in action using the information available in (F), generating an individual message containing a personalized parameterized URL of the survey for each member. These messages are filled (one-by-one) in *LinkedIn's* message form and sent for each member (G) based on the following template:

```
"Dear <Member Name>
I'm Rafael de Mello (http://www.cos.ufrj.br/~rmaiani), Phd. Student at COPPE/UFRJ,
Brazil. I'm member of the Experimental Software Engineering Group (http://ese.cos.ufrj.br/en),
supervised by Prof. Guilherme Horta Travassos (http://www.cos.ufrj.br/~ght).
Since 2009, our research group is conducting researches concerned with agility in
software processes. As part of them, Dr. Jose Abrantes planned and executed a survey
(two trials), which has identified a set of agile characteristics and practices applicable in
software processes. At this time, we are re-applying this survey (third trial) aiming at to
reach a large-scale population of researchers/ practitioners interested on this topic.
Based on your area of interest, we kindly invite you to take part in the following
survey:
http://lens-ese.cos.ufrj.br/SurveyAgile/
index.php?userID=<UserId>&groupID=<GroupID>
Your opinion is essential to strength our findings. Please, help us accordingly your
possibilities by answering this survey until December 13th.
As soon as we conclude data analysis, we will share the results with all participants
and the software engineering community.
Thanks in advance,
Rafael de Mello"
```

4 Result

In September 2013, 289 distinct groups of interest were retrieved applying the search algorithm and 227 were excluded due to one or more exclusion criterion (Table 1). It is

Table 1 Incidence of each exclusion criteria

Exclusion criteria	#	% from Total
Local Groups	97	42.73 %
Organizations, publicity and events	66	29.07 %
Out of scope	33	14.54 %
Vague description	25	11.01 %
Single member groups	18	7.93 %
Headhunting and job offering groups	8	3.52 %
LinkedIn subgroups	3	1.32 %
Non-English	1	0.44 %
Total of Excluded Groups	227	78.55 %

important to highlight that all 289 groups of interest neither prohibit the execution of studies nor restrict the sending of individual messages among their members, a type of resource provided by *LinkedIn* by default. In fact, each member from a group of interest can chose, at any time, to receive or not messages from members of the same groups of interest.

After applying the exclusion criteria, 62 groups of interest were selected. Then, it was observed that more than 92 % of the total gross population (including the repetition of members on each group of interest) is presented over the third quartile from the distribution of groups’ amount of members (Table 2, groups from “A” to “P”). Then, only these 16 groups were selected to compose the *sampling frame*. However, since the researcher’ profile was not accepted in the groups G and O, these groups of interest were substituted by the groups Q, R, S, T and V in which the same researcher was immediately accepted. After this substitution, the coverage of 90 % from all gross population was preserved. Table 3 presents the final sampling frame.

One can see by the group of interest’s names (Table 3) that some of them are not explicitly related with the agile context. In fact, although the source of *LinkedIn*’ group search algorithm is not available, we observed that it searches the occurrence of the search expressions not only in the groups of interest’s name and description, but also in the groups of interest’s discussions information. However, detailed heuristics regarding *LinkedIn* filtering methods are not available.

In November 2013 the *sampling frame* totalized 264,540 gross members, distributed over 149 countries. Using the filtering resources from *LinkedIn*, 202,643 distinct

Table 2 Distribution of the Selected Groups of Interest over the median (218 members)

>5605 members				219-5605 members			
Group	Size	Group	Size	Group	Size	Group	Size
A	47,678	I	8,225	Q	5,464	Y	421
B	39,770	J	7,666	R	4,043	Z	399
C	37,116	K	7,324	S	3,780	AA	373
D	26,783	L	6,931	T	2,359	AB	258
E	21,009	M	5,961	U	1,747	AC	258
F	20,967	N	5,710	V	913	AD	237
G	13,958	O	5,690	W	747	AE	235
H	9,940	P	5,653	X	731		

Table 3 Groups included in the *sampling frame*

Group	Name
A	Agile and Lean Software
B	Test automation
C	Scrum Practitioners
D	Agile
E	Agile Project Management Group
F	Bug Free : Discussions in Software Testing
H	Configuration and Release Management
I	Configuration management
J	Agile Testing
K	Software Architect Network
L	Lean Agile Software Development Community
M	Scrum Practitioners, Scrum Masters
N	SCM (Software Configuration Management) Professional Network
P	Software Engineers in Test
Q	The Agile Project Management Hub
R	Agilists
S	eXtreme Programming (XP)
T	Software Refactoring
U	Test Driven Developers

members were identified, i.e., an overlapping rate of 30.54 %, having a great geographical concentration of members from USA and Europe. The high distribution in Asia was mainly due to India. Table 4 presents the distribution of distinct members over great regions of the world, considering the 60 more represented countries (98.23 % from total of members) in *LinkedIn*.

The following subsections presents the grouping analysis performed (clustered sampling and stratified sampling) over the *sampling frame*, as planned in the subsection 4.7.

4.1 Clustered sampling

Clustered sampling is an alternative sampling approach commonly used to reduce the recruitment effort and gather data from subjects, without reducing the whole population representativeness. This approach is frequently applied in medicine (Bennett et al.

Table 4 Distribution of distinct members subscribed in the sampling frame, considering its 60 most represented countries

Great Region	% of Members
USA and Canada	39.77 %
Europe	29.55 %
Asia	20.12 %
Latin America	4.09 %
Oceania	3.49 %
Africa	1.20 %

1991; Roberts et al. 2004; Eldridge et al. 2006), especially when it is necessary to access risk areas to perform observations. If groups composed by similar areas are mapped, just a random sample from these groups must be accessed.

In the case of the presented study, due to the limitations from the source of sampling to recover detailed and updated profiles from its members, the similarity levels were calculated as the overlapping rate between the 19 groups of interest, i.e., if a group of interest “X” has an overlapping distribution with other 18 groups of interest, similar with the distribution of a group of interest “Y”, we can amalgamate them into a single cluster. Thus, the overlapping rate (S) from each group of interest “i” over each group of interest “j” was calculated according to the following formula (1):

$$Sim_{ij} = ((PG_i + PG_j) - PN_{ij}) / PG_j \tag{1}$$

where PG is the total number of members in a single group of interest (gross size) and PN is the total number of distinct members between two groups of interest (net size). Figure 4 shows an extract from the resultant matrix of overlapping (groups from “A” to “I”). Based on this matrix, it was performed a *hierarchical clustering analysis*, a kind of *multivariate analysis* supported by the resource “cluster observations” available on MiniTab (www.minitab.com). In this analysis, the “Average” linkage and Pearson’s correlation were applied to calculate the distances between clusters. Thus, the dendrogram showed on the Fig. 4 represents the points in which clusters were performed until performing a single cluster.

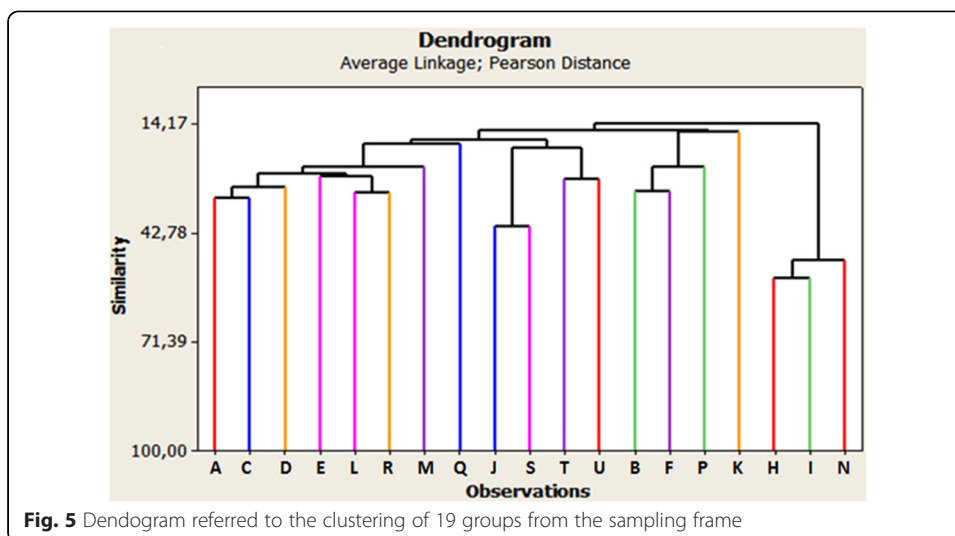
Considering the high level of similarity between the variables necessary to discard one or more sets, a minimum similarity level of 75 % was established to perform a cluster. However, as could be observed on Fig. 5, all clusters were performed below this minimum level. In fact, the higher level of similarity found was between the groups “H” and “I” (50.35 %). Thus, these observations suggest that clustered sampling is unfeasible for this sampling frame.

4.2 Stratified sampling

As no methods for stratification in similar contexts (social networks and software engineering) was found in the technical literature, its feasibility was evaluated through two distinct approaches: the *hierarchical clustering analysis* presented in the previous section (5.1) and the analysis through *digraphs*, aiming at identifying the most strongly connected groups.

	A	B	C	D	E	F	H	I
A	100.00%	4.22%	25.95%	27.60%	25.42%	3.91%	4.35%	3.77%
B	3.48%	100.00%	3.43%	4.00%	2.25%	24.19%	3.01%	2.33%
C	20.04%	3.21%	100.00%	18.65%	20.13%	2.97%	2.62%	2.20%
D	15.49%	2.73%	13.56%	100.00%	16.38%	2.71%	2.35%	2.39%
E	11.32%	1.21%	11.61%	12.99%	100.00%	1.10%	1.52%	1.23%
F	1.70%	12.72%	1.66%	2.09%	1.07%	100.00%	1.62%	1.91%
H	0.90%	0.75%	0.70%	0.87%	0.71%	0.77%	100.00%	45.66%
I	0.64%	0.48%	0.49%	0.73%	0.47%	0.76%	37.73%	100.00%

Fig. 4 Extract from the matrix of overlapping



4.3 Hierarchical clustering analysis

Although stratified sampling is commonly used to organize the units of observation naturally distributed over non-overlapped strata, such as geographical regions (Thompson 2012), the expected overlapping of subjects in the context of social networks groups can suggest some affinity among them, supporting the re-organization of the sampling frame into a smaller set of groups. The clustering trial presented in the section 5.1 suggests an initial amalgamation behavior between groups of interest related with similar themes, such as: *agile practices and methods* (A and C; R and M; J and S); *software testing* (B and F) and *configuration management* (H and I). Thus, considering the conceptual differences between clustering and stratification approaches, a reduced minimum level of similarity (25 %) for amalgamating groups of interest into one stratum was established. As a result, seven strata were identified. Table 5 presents each stratum and its composition.

One can see that stratification in this context allows the possibility of each member be included in more than one stratum, an undesired behavior in typical sampling frames used for performing stratified sampling. However, we argue that high overlapping rates in two or more groups from a social network may suggest similarity between them (de Mello et al. 2014a). Then, to avoid bias in the sampling process, each member can be sampled only once and his/her participation will be computed only to the stratum from which he/she was recruited.

4.4 Digraph analysis

As an alternative for the analysis presented in the previous subsection, a digraph analysis was performed, in order to identify the strongest connections between the 19 groups of interest (two-by-two). For this, each group of interest was represented as a node having their relationships with other groups of interest weighted by the previously calculated overlapping rates. Thus, similarity in this case has been observed by considering the connectivity between the pairs of groups of interest. However, considering that all the 19 groups of interest are connected with each other in both directions, we filtered only the greatest overlapping rates from all 342 identified connections

Table 5 The seven strata derived from multivariate analysis

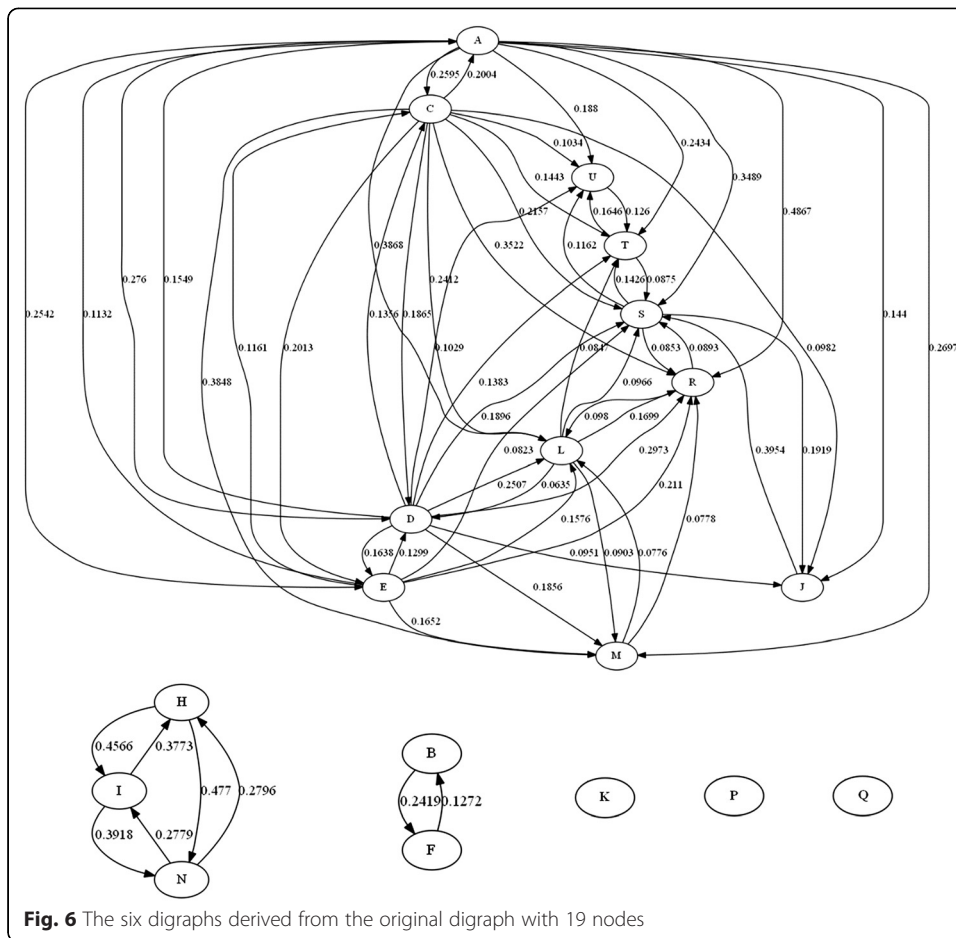
Stratum	Name	Groups
EM1	Agility	Agile and Lean Software Scrum Practitioners Agile Agile Project Management Group Lean Agile Software Development Community Agilists Scrum Practitioners, Scrum Masters
EM2	Project Management	The Agile Project Management Hub
EM3	Agile Practices 1	Agile Testing eXtreme Programming (XP)
EM4	Agile Practices 2	Software Refactoring Test Driven Developers
EM5	Software Testing	Test automation Bug Free : Discussions in Software Testing Software Engineers in Test
EM6	Configuration Management	Configuration and Release Management Configuration management SCM (Software Configuration Management) Professional Network
EM7	Software Architecture	Software Architect Network

(minimum 0.02 % and maximum 48.67 %). Thus, considering the low rates observed in all quartiles from the distribution of overlapping rates (0.56 %, 1.98 % and 6.14 %), only the 83 overlapping rates fitting over the third quartile (6.14 %) was represented in the digraph.

Then, a Strongly Connected Component (SCC) algorithm was performed, using GraphViz tool (www.graphviz.org). As a result, the original digraph was derived into six disjointed components as shown in Fig. 6: one digraph with 11 nodes (A, C, D, E, L, R, M, J, S, T, U); a second digraph composed by three nodes (H, I and N); a third digraph with two nodes (B and F)); node K; node P; and node Q. Thus, based on this approach, it was identified the six strata presented on Table 6.

4.5 Comparison between analyses

Making a comparison between the analyses presented in the subsections 5.2.1 and 5.2.2, one can see that although the digraph analysis has suggested fewer aggregated groups, it presents similar results when compared with the hierarchical clustering analysis. As main difference, one can see that the digraph analysis unifies three strata referred to agility (EM1) and agile practices (EM3 and EM4) into a single stratum (ED1). At the same time, the digraph analysis divided the stratum from hierarchical clustering analysis related to software testing (EM5) into two strata (ED3 and ED4). Thus, aiming at avoiding overestimated groupings, all the identical strata in both analyses and only the different strata having fewer groups of interest was preserved. The result is the set of strata presented in Table 7.



4.6 Sampling and recruitment

Considering the stratified sampling (Table 7), the computing of independent sample sizes for each stratum is necessary and must conform the same confidence interval and confidence level defined in the sampling strategy (subsection 4.4). Thus, based in the number of prospective subjects in each stratum and considering the source of sampling’s technical limitations on randomly recovering members from its groups of interest, it was used a confidence level of 99 % and a confidence interval of 3.5 to calculate the sample size for each stratum, resulting in the number of subjects showed in Table 8 for recruitment, totalizing 7745 members proportionally distributed.

However, even using a *LinkedIn* Premium account a user cannot retrieve more than 700 members from each group of interest. Thus, the default search into groups of interest was only sufficient to retrieve subsets of distinct members in the strata E1, E4 and E7. Then, aiming at enlarging the number of members retrieved for the other strata having less groups of interest (E2, E3, E5, E6 and E8), a search filter was added (members with at least 10 years of professional experience/ members with less than 10 years of professional experience) and allowed to potentially retrieve 1400 members from each group of interest composing such strata.

Table 6 The six strata obtained with digraph analysis

Stratum	Name	Groups
ED1	Agility and Agile Practices	Agile and Lean Software Scrum Practitioners Agile Agile Project Management Group Lean Agile Software Development Community Agilists Scrum Practitioners, Scrum Masters Agile Testing eXtreme Programming (XP) Software Refactoring Test Driven Developers
ED2	Project Management	The Agile Project Management Hub
ED3	Software Testing 1	Test automation Bug Free : Discussions in Software Testing
ED4	Software Testing 2	Software Engineers in Test
ED5	Configuration Management	Configuration and Release Management Configuration management SCM (Software Configuration Management) Professional Network
ED6	Software Architecture	Software Architect Network

Table 7 The final stratification proposed

Stratum	Name	Groups
E1	Agility	Agile and Lean Software Scrum Practitioners Agile Agile Project Management Group Lean Agile Software Development Community Agilists Scrum Practitioners, Scrum Masters
E2	Project Management	The Agile Project Management Hub
E3	Agile Practices 1	Agile Testing eXtreme Programming (XP)
E4	Agile Practices 2	Software Refactoring Test Driven Developers
E5	Software Testing 1	Test automation Bug Free : Discussions in Software Testing
E6	Software Testing 2	Software Engineers in Test
E7	Conf. Management	Configuration and Release Management Configuration management SCM (Software Configuration Management) Professional Network
E8	Software Architecture	Software Architect Network

Table 8 Sample size for each stratum and the respective number of member retrieved

Stratum	#Distinct members	Sample size	Retrieved members
E1	114,827	1,031	2,563
E2	5,488	874	1,401
E3	11,633	955	1,444
E4	3,864	820	883
E5	56,400	1,021	1,358
E6	5,791	882	1,391
E7	17,234	981	1,016
E8	7,335	911	1,438

4.7 Retrieved members analysis

It is important to highlight that *LinkedIn* presents a biased behavior on searching, preferentially retrieving its members attending the search criteria having some level of “parentage” with the user account, i.e. members having direct connections with the user (first level) or having connections with members connected with the user (second level). In order to avoid the discarding of these members, since they are part of the population, we included them on the strata and, at the same time, evaluated the impact derived from this behavior for the samples’ heterogeneity. For this evaluation, we considered the ten countries with higher frequency of members over the whole sampling frame. Tables 9 and 10 show the distribution of the groups’ members among these countries in each stratum and the retrieved members’ distribution among the same countries, respectively. Based on both distributions, Table 11 shows the correlations calculated in order to observe how much the countries’ distribution from the retrieved sample is similar to the sampling frame, considering a confidence coefficient equals to 95 %.

Although the mentioned bias, the levels of correlation for the strata E2, E4, E6, E7 and E8 are high. Analyzing the probably influence of the “affinity” over the “bad” correlations obtained for E1, E3 and E5, it was observed that these three strata actually have the most influence of first-connection and second-connection members, especially in the case of E1, in which 34.26 % of its retrieved members have some level of “affinity”. Thus, we experimented removing this set of “relatives” from these strata. However, when recalculated their respective correlations, only E1 was significantly influenced by this removing. Thus, we decided to apply the referred change only to E1.

Table 9 Sampling frame members by ten most represented countries

Stratum	USA	IND	UK	CAN	AUS	BRA	NET	SWE	FRA	CHI
1	37,557	9,337	11,346	4,355	3,878	3,228	3,065	2,509	2,305	971
2	1547	535	471	274	238	199	131	115	117	90
3	2,236	1,811	2,253	351	488	486	374	244	322	74
4	939	328	406	177	89	155	108	77	77	38
5	18,692	14,942	3,743	2,115	1,192	606	814	644	456	941
6	3,132	1,069	235	132	43	25	20	57	16	245
7	7,723	2,902	1,501	683	407	155	316	353	250	202
8	2,371	1,129	353	323	120	160	280	67	128	79

Table 10 Retrieved members from the ten most represented countries

Stratum	USA	IND	UK	CAN	AUS	BRA	NET	SWE	FRA	CHI
1	1,016	38	166	91	32	629	48	35	25	48
2	428	118	127	70	55	55	39	28	30	39
3	440	51	245	46	38	110	62	42	63	0
4	265	30	86	48	18	31	39	29	30	3
5	845	42	54	45	11	96	16	5	16	3
6	610	87	47	32	7	6	5	14	4	14
7	601	28	65	44	8	26	30	16	17	0
8	521	164	52	55	20	59	59	17	21	4

4.8 Recruitment

At least 10 % more members were retrieved than the sample size needed for each stratum as shown in Table 12. Based on the final list of retrieved members from each stratum, members were randomly ordered using a tool from Random.org (www.random.org), selecting the “n” first distinct members from each stratum, aiming at obtaining the expected sample size, as described in Table 12. Due to the possibility of finding a same member in distinct strata, the selection was performed from the stratum having less retrieved members (E7) to the stratum having more retrieved members (E1). After 15 days of the recruitment (invitation), 291 valid contributions were obtained (de Mello et al. 2014b), composing the actual sample sizes presented in Table 12. Besides, the researchers received more than 50 individual messages supporting the research. In the other hand, just two members claimed that wouldn't like to receive any new future messages regarding this study.

Regarding the automated recruitment support, it is important to notice the need to manually restarting the message sending after each eventual error reported by *iMacros* on performing the sending of individual messages. However, at the end, all 7745 were successfully recruited (invited).

5 Discussion

Since stratified sampling was performed based on overlapping rates of members between groups of interest, a new grouping analysis after the survey execution was performed based on the 291 answers concerned with the subjects' experience level (calculated from the answers to mandatory closed questions) and their informed five

Table 11 Correlation between the distributions showed in Table 9 and 10

Stratum	Correlation	95 % (inferior)	95 % (superior)
E1	0.8022	0.3487	0.9513
E2	0.9957	0.9814	0.999
E3	0.7857	0.309	0.9469
E4	0.9595	0.8333	0.9906
E5	0.7611	0.2524	0.9402
E6	0.9786	0.9092	0.9951
E7	0.943	0.7714	0.9868
E8	0.9843	0.9329	0.9964

Table 12 Sample size for each stratum and the respective number of member retrieved

Strata	Name	#Distinct Members	Recruited Sample Size	Actual Sample Size	CI for CL = 95 %
E1	Agility	114,827	1,031	57	12.98
E2	Project Management	5,488	874	40	15.44
E3	Agile Practices1	11,633	955	56	13.06
E4	Agile Practices 2	3,864	820	35	16.49
E5	Software Testing 1	56,400	1,021	26	19.22
E6	Software Testing 2	5,791	882	22	20.86
E7	Configuration Management	17,234	981	23	20.88
E8	SW Architecture	7,335	911	31	17.57

main SE skills (open question answered by 277 participants). Each one of the 1320 collected skills was coded into a SE skill's table, distributed into 88 SE skill groups. Thus, the 20 more relevant skill groups (presented in Table 13) were used to analyze skills' distributions similarities among the eight strata as reported in (de Mello et al. 2014b).

Although it was not possible to identify significant differences in the stratum' experience levels, we identified relevant similarities between some strata based on the distribution of the mentioned 20 SE skill groups, allowing us to reorganize the eight strata into the following five amalgamated groups (de Mello et al. 2014b):

Table 13 The 20 main skill groups mapped, based on the subjects answers

Skill group	Skills examples	Incidence (%)
Personal Skill	Creativity, Detailing, Learning, Planning	10.56 %
Programming	Algorithms, Programming Languages	8.80 %
SW Analysis and Design	Object-Oriented Design, Design Patterns	8.25 %
Social Skill	Communication, Leadership	7.78 %
SW Testing	Testing, Debugging	7.71 %
Thinking and Reasoning	Abstraction, Analytical Thinking	6.24 %
Agile Practices	Refactoring, Test Driven Development	5.05 %
Agile Characteristic	Adaptability, Being Collaborative	5.00 %
SW Requirements	Req. Analysis, Requirements Elicitation	4.52 %
SW Quality	Quality, Quality Assurance	3.65 %
SW Architecture	SW Architecture	3.63 %
Problem Solving	Problem Solving	3.31 %
Agile Methods	Kanban, Scrum, Extreme Programming	2.71 %
Business Analysis	Business understanding, Business Analysis	2.66 %
Project Management	Project Management	2.21 %
Technical Expertise	Technical Knowledge	2.06 %
Configuration Management	Change Management, Release Management	2.01 %
Agile	Agile coaching, Agile thinking, Agility	1.91 %
SW Development Process	SW Process Improvement, SW Development Life-Cycle	1.27 %
SW Development	Development, SW Development	1.12 %

- *Agilists (E1 + E2)*: composed by many *LinkedIn* groups of interest concerned with agility in SE. Its main skill groups are: *Personal Skills* (11.06 %), *Social Skills* (10.38 %) and *SW Analysis and Design* (9.10 %).
- *Testing Professionals (E3 + E5)*: mainly composed by *LinkedIn* groups of interest devoted to *Software Testing*, which also represents the most relevant skill group (14.80 %);
- *Programmers (E4 + E6)*: mainly composed by *LinkedIn* groups of interest devoted to *agile practices*, having *programming* as the most relevant skill group (15.76 %);
- *Configuration Managers (E7)*: composed by three *LinkedIn* groups of interest devoted to configuration management (CM). Its main skills groups are *CM* (12.30 %), *Programming* (10.73 %) and *Personal Skills* (10.09 %).
- *System Analysts (E8)*: composed by a single *LinkedIn* group of interest devoted to *software architecture*. Sample's main skill groups are *personal skills* (15.53 %) and *SW analysis and design* (14.26 %).

To evaluate in which extent the survey results represent the opinion of each amalgamated group, we calculated the Confidence Interval (CI) for a confidence level of 95 % considering the worst case, as shown in Table 14. As higher the confidence interval as more imprecise are the results. Although these low participation rates, it was observed that the confidence levels presented in Table 14 are similar to the most of surveys having individuals as unit of analysis mentioned in Section 2.2. It can be explained due to the fact that such surveys typically works with small populations established by convenience which tends to increase the participation rate but not sufficiently for bringing high confidence to the results. For instance, considering both first trials from the same survey, while the participation rate were significantly higher (17.95 %) its confidence interval (19.45) was only higher than the “Configuration Management” stratum (20.42).

To compare the results from the previous two trials with the results from the trial presented in this work, it was performed an *aggregation* of the results found in each amalgamated group weighted by its population size (de Mello et al. 2014c). The survey asked the opinion of the participants regarding the pertinence and relevance of a set of characteristics of agility and agile practices in software processes (Abrantes and Travassos 2013). In this context, it was observed the following main findings of this study as discussed in (de Mello et al. 2014c):

- The practice of *metaphor* and the characteristic of *emergence* was discarded by all amalgamated groups;

Table 14 Confidence Intervals of the samples from each amalgamated group

Skill group	Population size	Sample size	CI for CL=95 %
Agilists	120,315	97	9.95
Testing Professionals	68,033	82	10.82
Programmers	9,655	57	12.94
Configuration Managers	17,234	23	20.42
System Analysts	7,335	31	17.57

- A consensus between all amalgamated groups regarding the high relevance from the following characteristics of agility: *being collaborative, adaptability* and *feedback incorporation*;
- A consensus in all amalgamated groups regarding the high relevance of the agile practice *continuous integration*;
- The influence of some group skills on evaluating the relevance of some characteristic such as *continuous testing, reflection and introspection, people oriented* and practices such as *test driven development, refactoring* and *collective code ownership*;
- The low relevance of the agile practices *on site customer* and *planning game* and the characteristic of *emergence* in all amalgamated groups;
- Evidence on aggregating the results that participants from previous trials (original study) have a significantly different opinion regarding the relevance of the practices *planning game, whole team* and *sustainable pace* and the characteristic *transparency*;
- The reintroduction of the practice *pair programming* in the set of agile practices that had been previously discarded in the two first trials.

Although the benefits for samples' representativeness observed applying *LinkedIn* as source of recruitment, it is important to highlight some relevant limitations on its use. It was necessary the use of "Premium" account for accessing so many subjects. Even using such account, *LinkedIn* restricts the number of retrieved results for members' searching, retrieving in first place members more directed connected with the user' account (de Mello et al. 2014a). However this behavior is not observed in groups of interest' searching. To preserve the randomness on sampling, operational risks were introduced applying the additional filters mentioned in the subsection 5.3. Regarding the recruitment, it is important to emphasize that the user account need to be a member for each desired group of interest to send individual messages for its members. Also, one can see that the use of browser macros for sending such individual messages is error prone.

6 Conclusion

This paper exemplified through a survey on characteristics of agility and agile practices in software processes the use of a conceptual framework for supporting sampling in large scale SE surveys and how it can contribute for retrieving representative samples. As a result, a set of pertinent groups of interest from the professional social network *LinkedIn* could be stratified, suggesting similarities between them. From these strata, it was possible to randomly recruit a representative sample of 7745 individuals distributed in all continents. Then, based on the characterization reported by the respondents, the strata were reorganized into the following five amalgamated groups: *agilists, testing professionals, programmers, configuration managers* and *system analysts*. This process allowed us to identify relevant findings regarding the survey's object of study.

Our experience with *LinkedIn* shows that it represents an interesting source of sampling for composing relevant sampling frames based on groups of interest, mainly whether the facilities associated with a "Premium" account are available for the

researchers. Besides, the use of automated tools to support the sampling and recruitment of *LinkedIn* members allowed us to mitigate operational errors, such as recruit a same subject twice or even bypassing someone else. Although SE doesn't have yet specialized and widely adequate sources of sampling for subjects recruitment, we assert that it is possible to reduce the population bias and enlarge samples in SE surveys whether a systematic recruitment is planned over a professional social network and its results are analyzed through probabilistic sampling methods. As next step, we intend to extend the conceptual framework description, introducing guidelines for supporting its application and using it to support the conduction of more studies in Software Engineering.

Abbreviations

CI: Confidence interval; CL: Confidence level; CSV: Comma separated values; SE: Software engineering; SLR: Systematic literature review; SW: Software.

Competing interests

The authors declare that they have no competing interests.

Authors' contributions

RMM carried out the planning, execution and data analysis of this research as part of his ongoing Doctoral Thesis and worked in the manuscript. PCS developed the automated support for the study and helped in the manuscript. GHT supervised the research and also worked in the data analysis and manuscript. All authors read and approved the final manuscript.

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