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"Optimism is the faith that leads to achievement. Nothing can be done without hope and confidence."

Helen Keller

# Board Chair's Letter

## Cynthia H. Milligan Board Chair

# Restoring the Dream

In nature, there is perhaps no symbol as evocative of hope as a rainbow. Children instinctively know this, as do philosophers and people of many cultures and faiths the world over.

A rainbow is also an apt symbol for this year's annual

report. As "Restoring the Dream" suggests, the world has far too many hopeless situations – and fragmented rainbows. But where troubles abound, so do opportunities to rebuild lives and communities. And it is the Kellogg Foundation's mission to help people restore their dreams in ways both creative and concrete.

In some cases, that requires real concrete – as well as cinderblocks and 2x4s. Yet it takes more than new buildings to restore a life, or to right a social injustice. Along with hammers and circular saws, the tools that most people need to build strong communities include education, affordable health care, and



economic opportunities for all. It is this kind of assistance that's central to programs funded by the Kellogg Foundation.

It is equally important that people build social change ventures on a solid foundation of hope. As

Sterling Speirn explains in his CEO's message, (pages 7 -12), the presence of hope is no small matter. It is hope that motivates people to believe that a daunting enterprise can be successfully completed. The basic equation is this: hope, when sustained by knowledge and resources, equates to social change.

You can see this approach at work in the Mid-South, where the Kellogg Foundation has committed \$39 million.

When the hurricanes of 2005 tore through the Gulf Coast, they destroyed homes, lands, and property. They also shattered the everyday services that people need to live stable and productive lives. One of these is child care. It is

#### Board Chair's Letter



difficult for employers to attract working families to storm-damaged communities that lack child care centers. It is equally challenging for parents to resume working when child care isn't available.

A Kellogg Foundation grant to the Early Childhood Institute, based at Mississippi State University, has helped to ease the crisis. The Institute has helped to rebuild and reopen more than 260 child care centers in five of Mississippi's Gulf Coast counties.

We have also found a silver lining to the aftermath of the storm. Along with rebuilding damaged child care centers, the Institute has retrained child care workers and providers, and has updated teaching and curriculum materials. As a result, many of the rebuilt centers will have upgraded and even expanded facilities. And in numerous cases,

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they'll offer better educational programs than they did before Katrina and Rita struck.

In other words, hope isn't just an ideal. For hopes to be fulfilled, they must be rooted in action and possibility. In essence, this is what the Foundation's mission "to help people help themselves" is all about.

A case in point is our Community and Individual Development Association (CIDA) project in Johannesburg, South Africa.

The CIDA City Campus provides an undergraduate degree in business and technology that's rooted in African leadership principles. The program admits – for free – youth from poor rural areas who couldn't otherwise afford a four-year degree.

Teamed with experienced mentors, CIDA students complete internships with leading companies such as DaimlerChrysler and Investec. Yet students also study and volunteer extensively in their own rural communities. In African society, the ties to ancestral roots are strong. Typically, CIDA students say they'd rather return home and start much-needed business ventures, rather than work in the corporate world.

In July 2005, the CIDA City Campus graduated its first class of 167 students who received their bachelor's degrees in business administration. Many of these graduates are already earning in a year what their families could not earn in a lifetime!

It's no wonder *The New York Times* has called CIDA "the most innovative attempt so far to help South Africa erase the social imbalances of apartheid."

To restore the dreams of a people so long denied human rights and social justice is no easy task. But once ample resources are in place, there's no reason for anyone, anywhere, to defer their dreams. For with something real to hope for, the future will look less like a dark cloud and more like a bright possibility – a rainbow that's firmly grounded, on both ends, to the lives and community around us.



Cynthia H. Milligan

"We must accept finite disappointment, but never lose infinite hope."

Rev. Martin Luther King, Jr.



# Sterling K. Speirn President and CEO

# Building Hope, Building Communities

In preparing for this year's annual report, we found ourselves asking questions about hope, ranging from the abstract to the practical. Questions such as, "What does hope mean to the Kellogg Foundation's work and mission?" And, "If we want to take a picture of hope, what would it look like?"

Some questions have no clear answer, and are perhaps best left for poets to muse over. Emily Dickinson called hope "the thing with feathers that perches in the soul and sings the tune without words ...." Langston Hughes wrote

poetically about hope without even using the word: "Being walkers with the dawn and morning, walkers with the sun and morning, we are not afraid of night."

However you describe it, hope asserts itself in every effort supported by the Kellogg Foundation. Each of our projects begins as a vision. It's an unfulfilled hope, but one that's based on a very clear plan for realization. In other words, we believe in rainbows as long as they're built on a firm foundation of practical possibility.

Traditionally, rainbows have been considered a sign of hope after a storm. And in recent years,



that idea has taken on a literal meaning. The Kellogg Foundation, as with many other nonprofit organizations, has been deeply involved with catastrophes such as Hurricane Katrina and the Indian Ocean Tsunami. In some ways, this is the kind of thing that nonprofits do best. The nonprofit sector has always been responsive to human suffering. Once again, we've been called upon to move mountains of material and personnel to the most afflicted areas, surmounting obstacles beyond the imagination. It is gratifying

work, and it's this aspect of our mission that often receives the most public attention.

What's less understood, however, is that how we give is nearly as important as what we give. One of the challenges we face is helping people to understand the difference between charity and philanthropy, as practiced by a private foundation such as Kellogg. Charity can be broadly defined as those acts of compassion and caring that have motivated giving across all time and cultures. Charity, like philanthropy, is rooted in love of humankind. And direct acts of charity will always be noble and necessary.

## President's Message

Yet the mission of philanthropy is to pick up where charity leaves off; to extend the impact and deepen the value of giving. The time-honored

But for to authentic, philanthrough a true their future done. In it's temp

But for this hope to be authentic, and not false, philanthropy must help people gain a true voice in determining their future. And this is not easily done. In our urgency to rebuild, it's tempting to base decisions

example is to teach a hungry man to fish – instead of simply giving him enough fish for his next meal. This ethic is reflected in the Kellogg Foundation's mission "to help people help themselves." Like our founder, W.K. Kellogg, we wish to give in a way that makes people stronger and more capable to use their own assets and abilities. When we give in this fashion, it helps people to do for themselves in ways that they otherwise could not.

Consider the \$39 million in grants that the Kellogg Foundation has already committed to the people who are still struggling to rebuild their lives after Hurricanes Katrina and Rita. Our support extends to children, individuals, and families who are in their homes, returning to their homes, or still separated from their homes and communities; to nonprofit organizations and their staffs; and to the thousands of heroic volunteers who, in the midst of unprecedented devastation, continue shovel by shovel, truckload by truckload, brick by brick, nail by nail, and sorrow by sorrow, to reclaim their lives, their dignity, and their hope.

on financial expediency alone. Therefore, our greatest challenge in the Gulf Coast is to ensure that, instead of simply allowing for the survival of the fittest, we promote a revival of the many, a rebirth of the whole.

And the Foundation's ability to nurture and restore hope isn't simply a matter of financial assistance. We also serve as a convener, and our programs encourage key partners to work together on critical issues. By serving as a true partner, we can best fulfill the Foundation's mission of "helping people help themselves." In keeping with our mission, we have targeted community-based organizations in the Mid-

# Building Hope, Building Communities

South with whom we have a long-standing relationship. From experience, we know that local people know what's best for the community.

The organizations we've supported include the Mid South Delta Initiative and the Northeast Louisiana Community Development Corporation. Kellogg Foundation monies are

helping local banking groups and community centers to rebuild the small businesses, farms, and fisheries of rural Mississippi. We also aided survivors who were living in shelters, and others hit hardest by the storms. While our immediate focus was to help people put their lives back together – this included money for food, clothes, and even phone cards – we also helped them envision a better future.

What we've seen in the Mid-South reinforces what we've learned about hope across all of our programs in the United States, Latin America and the Caribbean, and southern Africa. More broadly, what the Kellogg Foundation does is work for social change at the systems level. It is here – within communities, governments, and institutions – that our collective hopes can play an equally vital role in social change.

#### **Building Places Where Hope Can Grow**

In the face of great material need, hope may seem like a vague commodity. But that is not at all the case. With hope, as so many of the world's faith traditions teach us, we can look beyond the

"What is a democracy, if people do not have the confidence that they can build the kind of society they want to live in?"

Dana Gioia

visible to see the possible.
For hope is more than a fleeting sentiment, more than an unrealistic flight from the burdens of today. True hope is a doorway from our present reality – which may seem hopeless – to a promising and achievable future.

Personal and community development never happens exactly the same way for any

two people or communities. Yet in general terms, development does pass through similar stages – each with its own opportunities and challenges. What the Kellogg Foundation does, through its programs, is help set the conditions where hope can grow and flourish.

People need basic skills and competencies if they're to function effectively in a democratic society. For the Kellogg Foundation, that means we must "help people help themselves" at the individual and at the community level.

For youth and adults, one of the most important predictors of future success is their ability to read. There is also a link between reading and one's ability to participate in the wider world. In 2002, the National Endowment for the Arts "Reading at Risk" study suggested that the current decline in reading "foreshadows an erosion of civic and cultural participation." Research shows that readers are more likely than non-readers to volunteer, support charities, and attend cultural events and museums. What's important is providing pathways of progress

## President's Message

where young people – especially those overlooked by the system – can acquire the skills and knowledge they need to succeed in society.

More than 1,500 unemployed

young people in Buenos Aires, Argentina, are benefiting from such a program. A coalition of federal and municipal agencies, along with

Kellogg Foundation, grassroots involvement is the absolute key to widespread social change. Since 1930, we've helped communities form coalitions to improve

their schools, health systems, government institutions, and natural environment. We help people - many of whom never considered themselves "activists" – give voice and purpose to their shared aspirations.

Our School-Based Health Care (SBHC) projects show how people can collectively promote the causes in which they believe. Today, more than 1,600 health centers, located in or near elementary, middle, and high schools, provide care to more than one million U.S. children. The centers keep kids healthy by reaching them in a place where they spend time every day – their schools. Nonetheless, the centers have often been threatened by funding cuts. When this occurs, many SBHC supporters have used the democratic process to make their voices heard. In Michigan, busloads of local volunteers descended on the state capitol and convinced lawmakers to restore funding for school-based health care programs.

local nonprofits and businesses, has joined forces with Argentina's youth to provide vocational and life-skills training for young people. And these are not your average "shop" classes. Students work with teachers to design and conduct programs that enable them to learn high-demand career skills, and train for technical positions with companies such as Metrogas, a major South American utility. And, they learn the basics of any high-quality education – reading, writing, and arithmetic. By joining forces, the programs address the "real" needs of youth and help ensure that learning is appropriate and meaningful, thus reducing attrition from school.

## **Making Hope a Shared Virtue**

When people – whether they be youth, parents, grandparents, etc. - feel confident and secure about their own lives, they're better prepared to contribute to the larger community. And for the

## Building Hope, Building Communities

# Leveraging Hope, Action, and Change

Realizing that good intentions, and even good ideas, don't always result in the desired changes, the Kellogg Foundation puts an emphasis on ensuring that communities are both empowered and motivated to realize their dreams. The Engaging Latino Communities for Education

(ENLACE) initiative offers a good example of how our grantees can convert their hopes into concrete action at the local, state, and national level when given the proper support and technical assistance. In seven states, 13 ENLACE partnerships are using Kellogg Foundation dollars to increase the number of Latino students who graduate from high school and college. They meet regularly to learn from one another about ways to organize community, and involve parents and schools in leveraging change focused on the needs of youth.

In the United States, Latinos comprise the fastest-growing segment of the population, with a total population of 40 million. Since Latinos will make up 20 percent of the U.S. labor force by 2025, it's critical that Latino youth be prepared for the challenges ahead of them. ENLACE partners include parents, business leaders, and K-12 schools, as well as community colleges and universities. Together, they work at the neighborhood, classroom, and community levels to provide the skills and support network that

"Not only is another world possible, she is on her way.
On a quiet day,
I can hear
her breathing."

Arundhati Roy

Latino youth need to succeed in school and beyond.

Another key element of ENLACE involves policy work.
Again, the Foundation's role is to act as a convener, bringing together community members and leaders who can advance the successes of ENLACE on a broader scale.
And without question, state

and federal policymakers have been eager to expand on ENLACE's achievements. In 2005, the U.S. Department of Education awarded \$25 million in grants that will benefit three ENLACE Partnerships in New York, New Mexico, and California. Since 2002, more than \$57 million in federal grants and other matching awards have been given to improve educational outcomes for Latino students.

#### **Fanning the Flames of Hope**

When individuals and communities pool their energy and resources, they can overcome what people and institutions working in isolation cannot. But their progress need not stop at the local level. After all, what is a state, nation, or society if not a network of communities? What we learn from communities has value that extends beyond the confines of any one place. This collective knowledge, rooted as it is in local wisdom and experience, has great importance. It can be used to inform policy at the state and federal level. In fact, during the past decade, Foundation grantees have increasingly worked

## President's Message

with policymakers to share what they've learned.

Nowhere are we pursuing this approach on such a broad scale as in southern Africa, with our initiative to help children whose families have been devastated by AIDS. This epidemic has left millions of children orphaned and living in poverty. They are unable to raise themselves, a problem that is especially acute

in Botswana, South Africa, and Zimbabwe. Yet across these countries are promising examples of community-based AIDS programs, run by volunteer mothers who care for children and attend to their social development. These exemplary programs and organizations can be expanded and duplicated on a regional level. To help that happen, the Kellogg Foundation is working with policymakers across the region at the local, provincial, and national level. This coordination will help ensure that any new policies and programs for children are based on proven, community-based approaches.

#### Sustaining the Fire, Restoring the Dream

When this publication reaches our readers in early 2007, Hurricane Katrina will be, perhaps to some, a fading memory. But human suffering, at home and abroad, will still be with us. So will the dreams and aspirations that people have for full recovery. Consequently, the work of hope continues. So we will continue, in the Mid-South, southern Africa, Latin America, and elsewhere, with the steady, positive process of social change.

"To keep a
lamp burning,
we have to keep
putting oil in it."

Mother Teresa

Our mission doesn't end when the news crews leave or a particular program expires. We are in it for the long haul, and are committed to bringing all the aid and hope that our resources will allow.

We realize that our assets will always be dwarfed by the world's needs. But this, too, gives us the chance to practice the civic virtue of cooperation.

As the recent disasters have made so clear, governments alone cannot ensure the well-being of the world. All of us – nonprofits, governments, and private citizens – must share the responsibility of caring for our communities.

When hardships do strike, anyone who is in desperate need can rightly lay claim to our aid and compassion. The public should have faith that nonprofits like the Kellogg Foundation will help them through the worst of times. The public should also have confidence in their governments, whose size and resources allow them to respond on a scale that nothing else can match. And however the equation of aid balances out, of this we can be certain: hope is the fuel that keeps the lamp of progress burning bright.

Saffen

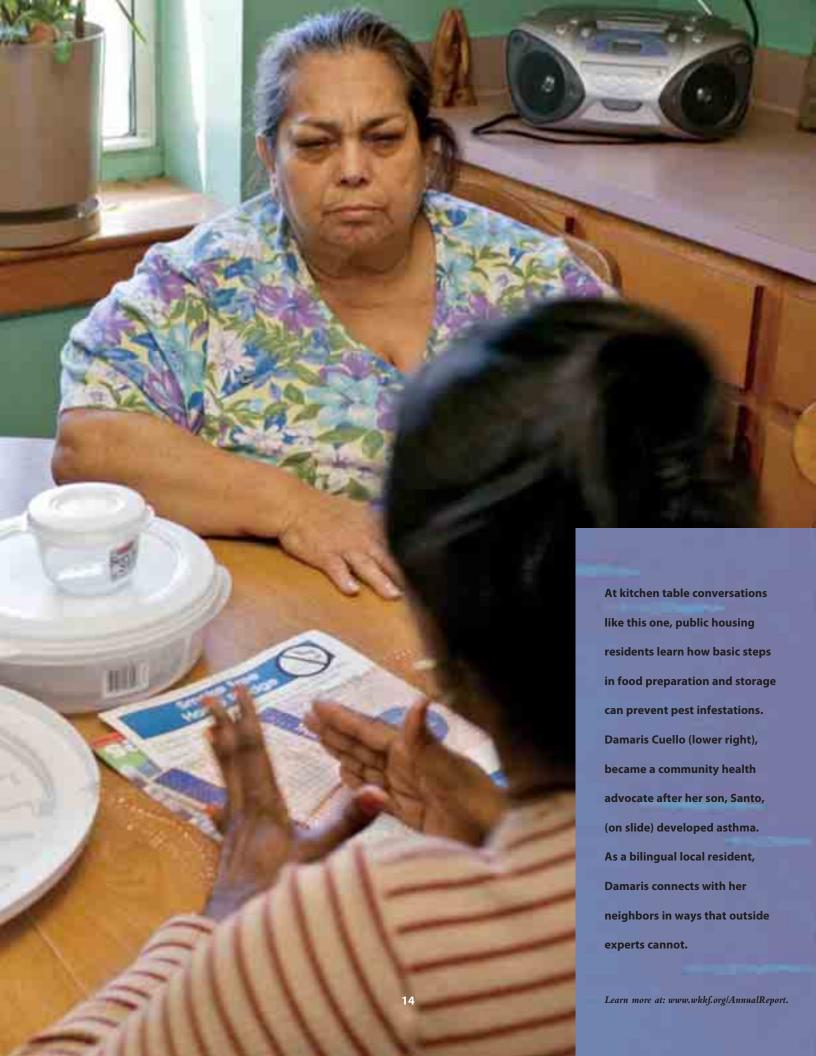
Sterling K. Speirn

2006 Project Summaries

# The Faces and Places of Hope



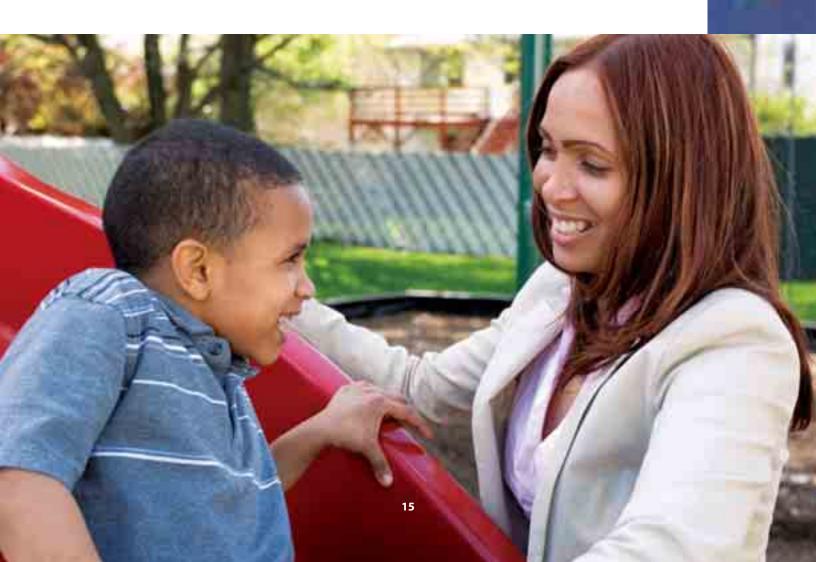
At times, hope can seem like a naïve notion, a pipedream for what we'd like to see happen in our lives, communities, and world. Yet for the people and projects supported by the Kellogg Foundation, hope is more than a synonym for wishful thinking. It is, instead, rooted in reality. When combined with resources and human initiative, hope can exist, and even thrive, after the devastation of a hurricane, or after decades of social oppression. As the following pages show, hope in action can reconnect people to the dreams and values that sustain us all.

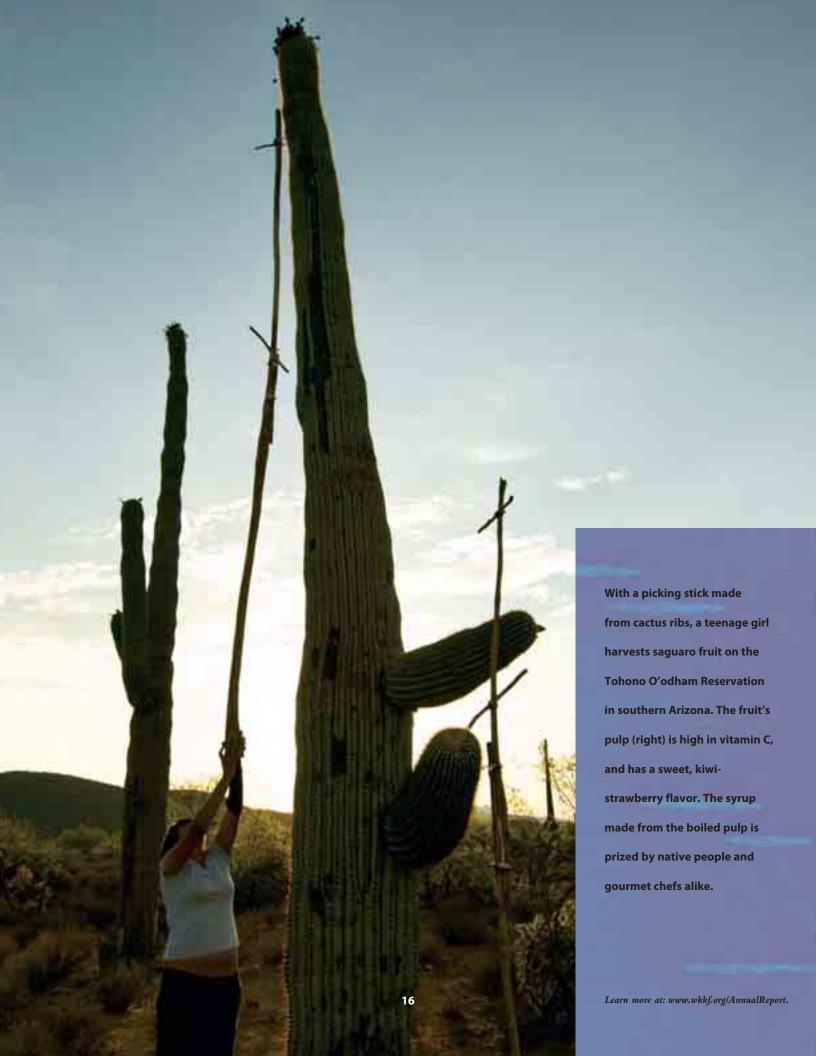


# Bugged No More: Residents Conquer Pests, Asthma in Boston

Residents in Boston's public housing suffer from asthma at elevated rates, due to allergens from cockroaches, rodents, and the chemicals used to control them. It's a chronic problem, and one best understood by the people who live every day with the consequences. With this in mind, a partnership was formed in 2001 between public housing residents and public health researchers at Boston University, Harvard University, and Tufts University: they launched the Healthy Pest-Free Housing Initiative. Residents were trained as

community health advocates, and taught the basics of Integrated Pest Management, an approach that encourages practical measures such as using high-powered vacuum cleaners to remove dust mites and insect droppings. The bilingual health advocates inspect housing units and educate tenants about the dangers of unsafe pesticides. In Phase Two, which will run until 2009, the partnership will create a model system that will impact national, state, and local policy to promote healthier public housing.





# TOCA: Past Wisdom Reinvents the Future

For centuries, the Tohono O'odham people have gathered the red, juicy fruits of the saguaro cactus. Along with providing an ample supply of natural and nutritious food, the summer harvest is rich in religious and cultural significance. Today, the Tohono O'odham Community Action (TOCA) organization works to restore these and other traditions, but in ways that address modern realities. One of the rare North American tribes never to be relocated, the Tohono O'odham's 16,000 members have nonetheless been

impacted by the surrounding culture. Their 4,600-square-mile reservation west of Tucson, Arizona, is home to one of the world's highest rates of diabetes, along with low levels of education and employment. By promoting native foods, such as saguaro fruits and tepary beans, TOCA seeks to improve the health of local people, while building new markets for native-produced foods. Other TOCA efforts include the Tohono O'odham Basketweavers Organization, a youth/elder outreach initiative, and a new community college.





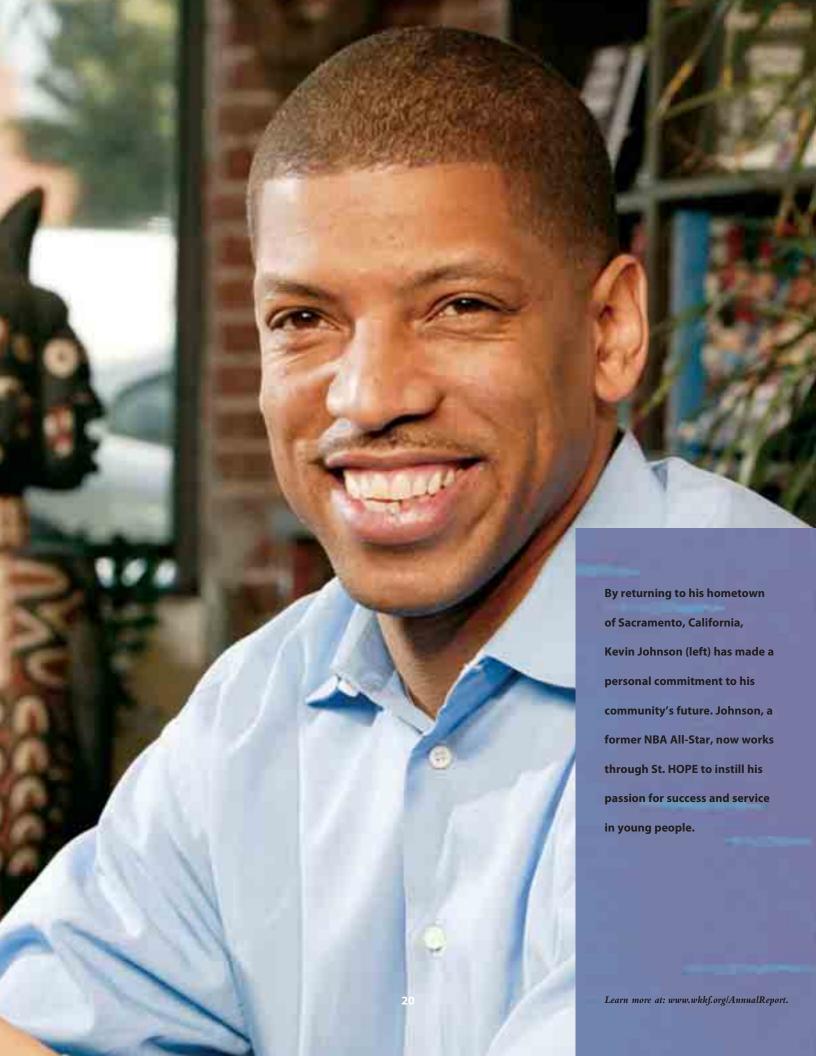
# Finding a Silver Lining After Katrina

For families trying to resume work and normal life along the hurricane-ravaged Gulf Coast, child care can become nearly as important as housing and transportation.

So as part of its \$39 million Katrina Initiative, the Kellogg Foundation has funded a partnership that's working to restore more than 260 child care centers in Alabama, Mississippi, and Louisiana. Leading the effort has been the Mississippi State University's Early Childhood Institute, with additional

major support from Save the Children USA, and the Chevron Corporation. Despite the immense human suffering, there has been a silver lining to the storm: an unprecedented opportunity to retrain staff, upgrade curriculum materials, improve facilities, and prepare for future emergencies. Serving the latter goal, Project Joy helps children cope with lingering fears and family stress by training child care staff to understand the impact of childhood trauma.





# A Dream Delivered: St. HOPE Restores Hope with Education and Economics

To see how a flicker of hope can be fanned into a firestorm of positive action, look no further than St. HOPE. In 1998, St. HOPE began as an after-school program in a portable classroom at Sacramento High School in California. It has since emerged as a major academic and economic force in Oak Park, a gritty suburb of Sacramento.

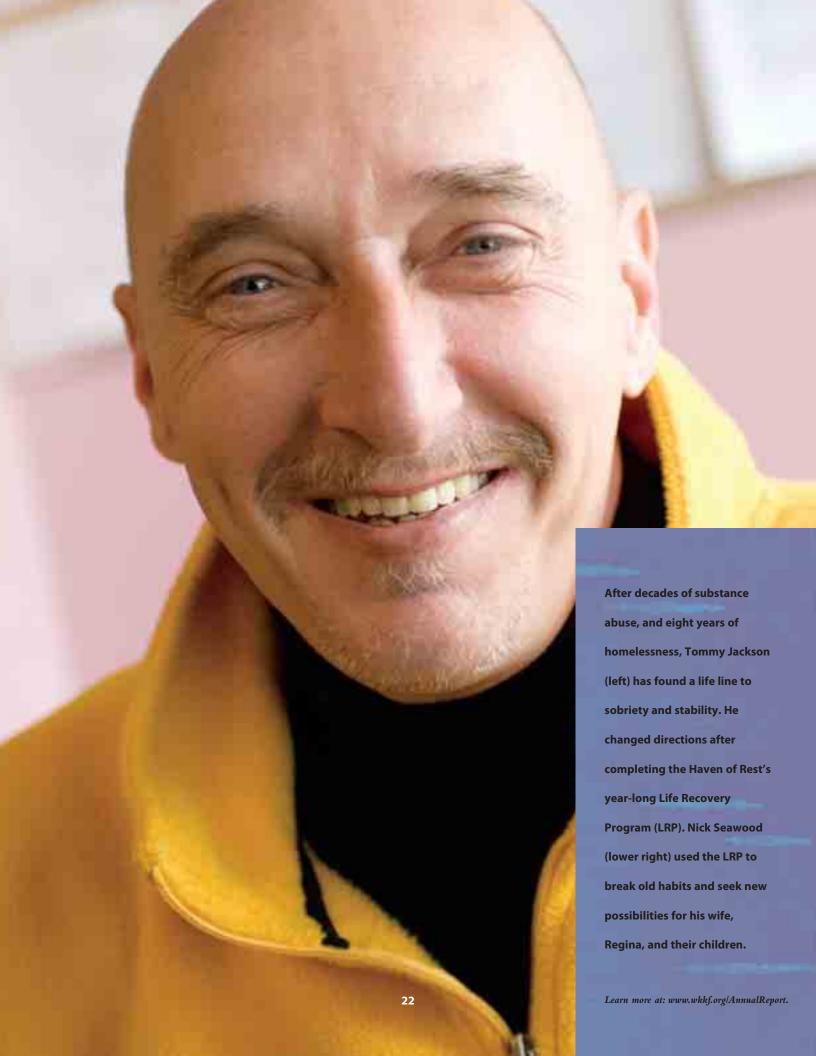
St. HOPE is a nonprofit community development corporation founded by NBA All-Star and Oak Park native Kevin Johnson. Its mission is to revitalize inner-city communities through public education,

civic leadership, economic development, and the arts. Locally, St. HOPE has spurred the addition of 14 businesses, 282 jobs, and more than \$11 million in development.

Most visible has been the 40-acre Art and Cultural Center, a mixed-use retail complex located in Oak Park's commercial district.

In 2003, expanding its commitment to education, the organization created St. HOPE Public Schools, a K-12 independent public charter school system. Its goal is to provide Oak Park youth with a private-school quality education.





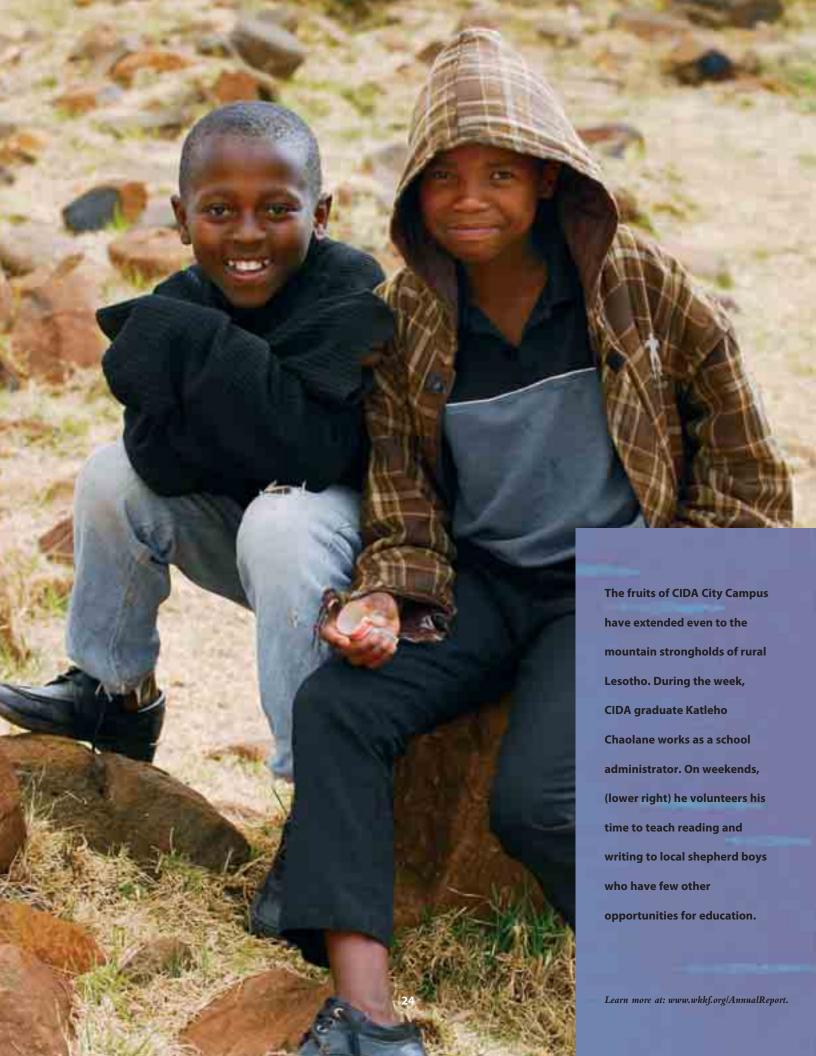
# Haven of Rest Provides Haven of Hope and Recovery

At Haven of Rest Ministries in Battle Creek, it's not what you are that matters – it's what you can become. Through the year-long Life Recovery Program, the Haven helps men to shed their addictions, and build the skills and strength of character they need to break the cycle of poverty and homelessness. Participants are chosen through a rigorous, two-week screening process. In group therapy and one-on-one sessions, they learn about patience, tolerance, and acceptance. As they grow in spiritual awareness, the men

also begin to discern a healthier path to the future. In the program's later phases, they venture out to seek employment and volunteer for community service projects with local agencies and institutions.

All the while, they're learning, growing, and developing the potential to be good employees and parents. During a graduation ceremony that includes medal presentations and personal testimonies, the men "put the last brick" in the foundation they've built for a new and better life.



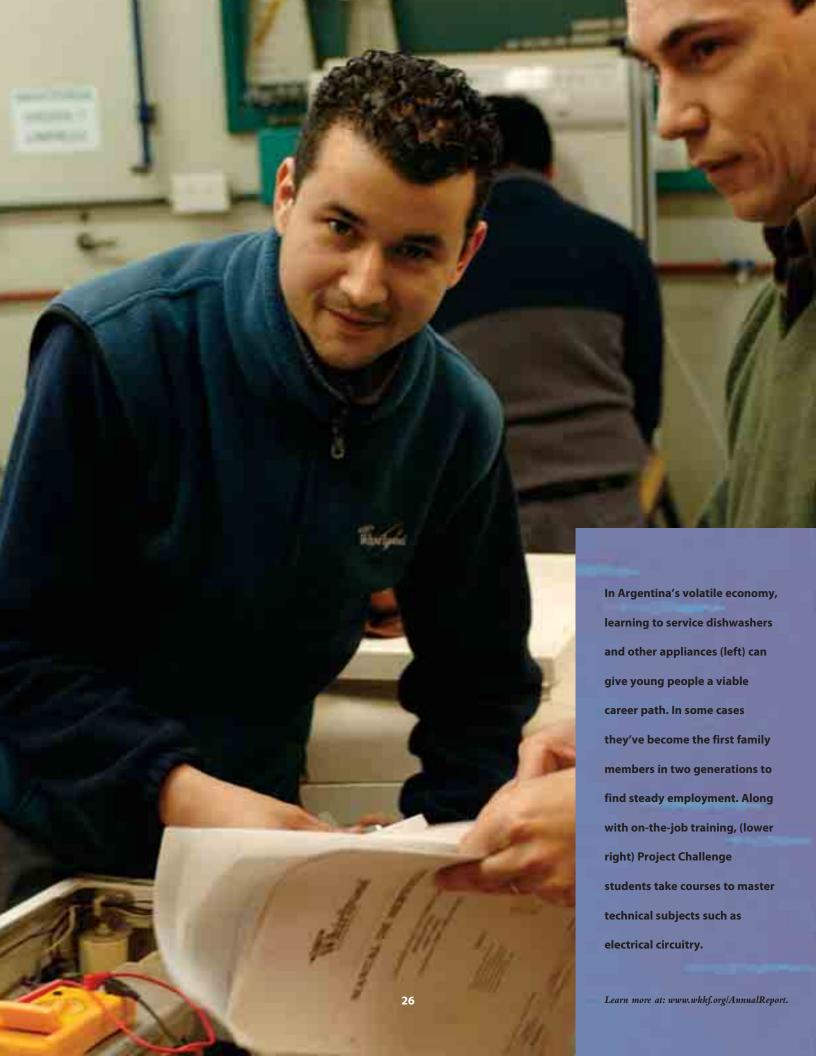


# CIDA: A Miracle University Gains Momentum

Johannesburg's CIDA City Campus was just a dream in 1999. There were no books, no teachers, and no classrooms. Yet visionaries Taddy Blecher and Conrad Mhlongo recruited poor students from 300 secondary schools, as well as corporate partners, to create the Community and Individual Development Association (CIDA). In January 2000, CIDA opened its doors in a building donated just a week before the first students arrived. Dubbed Africa's "miracle university," CIDA City Campus is a place where students

- drawn from urban shantytowns and rural villages – obtain four-year business degrees at little or no cost, and complete internships with major corporations. The students study accounting, finance, human resources, and information technology. In exchange, students help run the campus, doing everything from groundskeeping to cleaning, cooking, and administrative work. From its first class of 84, CIDA's enrollment has grown to more than 1,330 registered students.





# Giving Youth the Tools – and Tool Belts – to Succeed in Argentina

In Argentina, where 29 percent of the population is under 25, and 60 percent of youth live in poverty, saying that "youth are the future" raises urgent questions about the present. In Buenos Aires, Project Challenge is challenging its adolescent population to become part of the solution to the problems that come with those statistics. Project Challenge has helped turn the despair of street life into hope through employment training, skill development, and social networking for youth 14-24. The Challenge

Project's partners include the Foundation for Community Organization, UNICEF, and the Brazilian government, along with federal and municipal agencies, businesses, and local nonprofits. Importantly, youth work with teachers to design training for high-demand jobs such as appliance maintenance. The students also complete hands-on internships with local businesses. Sporting and cultural events help students develop and stay motivated to succeed.



## Programming

# Interests and Guidelines

#### **Who We Are**

The W.K. Kellogg
Foundation was established in 1930 by breakfast cereal pioneer W.K. Kellogg.
During his lifetime, he donated \$66 million in Kellogg Company stock and other investments "to help people help themselves."

The Foundation receives its income primarily from the W.K. Kellogg Foundation Trust, which was set up by Mr. Kellogg. The Trust continues to own

substantial equity in Kellogg Company, in addition to its diversified portfolio. While Kellogg Company and the Kellogg Foundation have enjoyed a long-standing relationship, the Foundation is governed by its own independent Board of Trustees. The Foundation receives its income primarily from the Trust's investments.

Over the years, the Kellogg Foundation's programming has evolved, striving to remain innovative and responsive to the ever-changing needs of society. Today, the organization ranks among the world's largest private foundations. Grants are awarded in the United States, Latin America and the Caribbean, and southern Africa.

#### **What We Believe: Our Core Values**

 We believe all people have the inherent capacity to effect change in their lives, in their



organizations, and in their communities. We respect individuals and value their collective interests, strengths, and cultures.

- We believe stewardship requires fidelity to the spirit and to the intent of the founder, and the wise use of resources.

  We believe in being responsible, prudent, selfless, and in exercising good judgment.
- We believe innovation of thought and action

leads to enduring and positive change in both formal and informal systems.

• We value integrity of purpose and action and believe it is essential to all of our affairs.

### Mission

To help people help themselves through the practical application of knowledge and resources to improve their quality of life and that of future generations.

#### **Vision**

Programming activities center around the common vision of a world in which each person has a sense of worth; accepts responsibility for self, family, community, and societal well-being; and has the capacity to be productive, and to help create nurturing families, responsive institutions, and healthy communities.

#### Interests and Guidelines

#### **Programming Interests**

Grants are made in four areas:

- Health
- Food Systems and Rural Development
- Youth and Education
- Philanthropy and Volunteerism

#### Geographic Priorities

These areas are addressed in our programming in the United States, Latin America and the Caribbean, and southern Africa. Programming in these interest areas is tailored to meet the needs of each geographic region. In our hometown of Battle Creek, Michigan, we focus the programming to fit the needs of Greater Battle Creek. Following is a brief description of the Foundation's interests in each region.

#### **United States**

#### Health

Health programming at the Kellogg Foundation focuses explicitly on improving individual and community health, and improving access to and the quality of health care. Our current goal is to promote health among vulnerable individuals and communities through programming that empowers individuals; mobilizes communities; engages institutions; improves health care quality and access; and informs public and marketplace policy. Grantmaking takes into account the social and economic determinants of health within a person's community; the quality of health institutions within that community; and the policies that determine how health services are organized, provided, and financed. Grantmaking also targets communities, health care systems, and public health as centers of change.



Food Systems and Rural Development Food Systems and Rural Development at the Kellogg Foundation fills a programming

niche undertaken by few other major foundations. The food systems grantmaking focuses on catalyzing efforts that lead to a safe, wholesome food supply for this and future generations while ensuring that food production and food-related business systems are economically viable, environmentally sensitive, sustainable long-term, and socially responsible. The rural development work supports comprehensive, collaborative, and integrative efforts of people, organizations, and institutions. Together, they create social and economic opportunities that lead to healthy rural communities and improvement in the lives of rural residents.

#### Youth and Education

Using a holistic, child-centered approach,
Youth and Education programs address the
preschool through college continuum – ages
0 to 24. The overall goal is to support healthy
infant, child, and youth development by
mobilizing, strengthening, and aligning systems
that affect children's learning. The strategies
are: 1) mobilize youth, families, and communities
to inform policies that affect learning and
achievement for vulnerable children and youth;
and 2) forge partnerships between education
institutions and communities to promote
learning, academic performance, and workforce
preparation among vulnerable young people.

## Programming

#### Philanthropy and Volunteerism

The Kellogg Foundation has long been committed to enhancing and promoting philanthropy and volunteerism. Current programming is focused on building a mutually responsible and just society in which all have the ability

and means to contribute to the common good. The Foundation believes that everyone gives in various ways – time, money, and know-how – by becoming actively engaged to improve the quality of life in their communities. Therefore, programming activities seek to unleash resources by supporting the emergence of new leaders and donors, creating and sharing knowledge, and building tools that advance the effectiveness and innovation of the philanthropic sector. Key target populations include youth, women, and communities of color.

#### Greater Battle Creek

The Kellogg Foundation maintains strong ties to Battle Creek, Michigan, which was W.K. Kellogg's hometown. The Foundation does this by partnering with the community to help people reach their full educational and economic potential. The ultimate goal is to create a more just, healthy, and sustainable community. Grantmaking is focused largely on: 1) creating brighter futures through improved education for youth; and 2) increasing self-sufficiency by promoting economic growth for families and neighborhoods.

#### Learning Opportunities

To increase the effectiveness of the Kellogg Foundation's work, it seeks to learn from the



knowledge, experiences, and lessons learned by all of its projects as they apply to Leadership, Information and Communication Technology, Capitalizing on

Diversity, and Social and Economic Community Development. All prospective grantees are encouraged to consider these elements when designing a proposal to fit the programming interests previously described.

#### **Southern Africa**

In southern Africa, the Foundation takes an integrated approach to address its key programming interests within the nations of Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe. The following strategies detail these interests:

#### Strengthen Leadership Capacity

This strategy serves as the primary integrator of all three strategies for work in the region. Current programming seeks to build the capacity of leaders at the local, provincial, national, regional, and global levels. It also is concerned with increasing community voices in the policy development process as a means to prepare young leaders for the 21st century.

#### Strengthen the Capacity of Communities

This programming strategy targets district-level sites to increase cooperation among local government, business, community-based organizations, education institutions and agencies, and to enhance participation of rural youth in social and economic development.

#### Interests and Guidelines

# Organizational and Institutional Development and Transformation

Attention is focused on improving the southern African social infrastructure through institutions of higher education, organizations that create employment and productivity, and information systems that support social development.

#### Latin America and the Caribbean

In Latin America and the Caribbean, the Foundation takes an integrated approach in addressing its key programming interests.
The following strategies detail these interests:

#### Regional Development

Attention is given to supporting groups of projects that demonstrate ways to break the local cycle of poverty in selected micro-regions. Strategies to promote the development, participation, and leadership of local youth are central to this effort. Geographic areas targeted by this work include southern Mexico and Central America (including parts of the Caribbean), northeast Brazil, and the Andean zones of Bolivia, Peru, and southern Ecuador.

# Application of Knowledge and Best Practices (Programmatic Approaches)

The Foundation supports projects in Latin America and the Caribbean that offer innovative approaches in leadership development, citizenship and social responsibility, institution building and strategic alliances, and access to information technology. The aim of this approach is to build the capacity of individuals, communities, and institutions to put regional development projects into action.

#### **Programming Guidelines**

The following guidelines help direct the Kellogg Foundation's funding decisions:

1. Foundation Goals: The Foundation will only

consider requests that fall within the previously described interest areas. For more information, visit the Foundation's Web site at www.wkkf.org. 2. *Geographic Considerations:* Generally, the Foundation gives priority to applicants from these targeted regions:

- The United States
- Latin America and the Caribbean
- Southern Africa Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe.



3. In general, when we fund loans; operational phases of established programs; capital requests for purchase, remodeling, or furnishing of facilities; equipment purchase; conferences; films, television, or radio programs; endowments; development campaigns; or research, we typically do so only as part of a broader programming/funding effort. In other words, we would typically not fund the aforementioned items unless they are integral parts of a larger project or program budget being considered for funding.

4. We do not provide grants for budget line items labeled as "indirect or overhead costs" or for individuals.

## Programming

5. Planning or Studies: Funds may be provided to grantees for planning or studies that directly assist in the development

or implementation of a project. This may occur when planning or studies are needed to enhance a project's objectives.

6. Qualifying Organizations/Projects:

To be eligible for support, the organization or institution, as well as the purpose of the proposed project, must qualify under regulations of the United States Internal Revenue Service.

7. Sustainability of Project: The grantee, community, or other beneficiary must demonstrate the potential to continue the funded work in a self-renewing manner

after Kellogg Foundation funding ceases.

#### **Application Process**

We prefer that grant applicants submit their pre-proposals electronically by using the Foundation's online application at www.wkkf.org/ApplyOnline. Grant applicants who are not able to apply electronically should submit a pre-proposal document of less than five pages, containing the following information:

#### Contact Information

- Name (Include Salutation, First, and Last Name)
- Title within Organization
- Organization Name
- Street Address
- City/State/Zip Code/Country
- Phone Number

■ E-mail address (if applicable)
This information should be provided for the representative submitting the request and will

be used for correspondence purposes.

## Organization Information

- Organization Type Specify if other than nonprofit organization.
- Organization Name Legal name of organization according to IRS (for U.S.) or IRS equivalent (non-U.S.).
- Other Organization Name
- Tax Status Does the organization have 501(c)(3) status?
- Tax Identification Number *EIN or equivalent* if known.
- Year Established
- Staff Size
- Number of Locations
- Organization's Scope of Work Organizational mission, focus, audience served, and geographic reach.
- Previous Kellogg Foundation Support? Has your organization received previous support from the Kellogg Foundation? If yes, please provide the project number, if known.
- Contact Regarding Request Have you discussed this request with a Kellogg Foundation staff member? If yes, please provide the name of the individual and when and where you contacted them.

#### Interests and Guidelines

■ How did you hear about the Kellogg Foundation?

#### Request Details

- Project Name Name or title of project.
- Purpose Statement One-sentence description of what will be accomplished as a result of the project.
- Amount Requested
- Total Project Budget
- Project Overview A one-paragraph summary of the project.
- Project Goal Impact to be achieved.
- Project Objectives *Key factors or achievements necessary for success.*
- Rationale Why the project is important at this time
- Project Activities Activities that will be performed in order to accomplish the project objectives.
- Anticipated Outcomes What will be different as a result of this project?
- Sustainability Plan Ways the grantee, community, or other beneficiary will continue to address the work after Kellogg Foundation funding ends.
- Target Geographic Area See guideline 2 on page 31 for information on geographic priorities.
- Collaborating Organizations Other organizations you are working with on the project and the role of each.
- Project Start Date
- Project End Date
- Other Funding Sources *List all other* organizations contributing to the project, including in-kind support.
- Grantee Project ID List if you have your own ID



or reference for the project.

Additional Information

■ Relevant information may be included. *At* 

this time please do not include: tax documentation, staff or board listings, vitae/resumes, articles or publications, letters of support or photos/music/video clips.

Pre-proposals should be submitted electronically, where possible. If mailed, they should be submitted on standard-size (8 ½ x 11") light-colored paper. Please do not provide a plastic-bound, or expensively produced pre-proposal.

At this preliminary stage, personal visits to the Foundation by prospective grantees are discouraged.

The Foundation will give prompt consideration to all pre-proposal submissions. The initial review may take up to three months to complete. If the proposal project falls within the Foundation's priorities and available resources, applicants may be asked to develop a more detailed proposal.

#### **Letters Should Be Directed To:**

Supervisor of Proposal Processing W.K. Kellogg Foundation One Michigan Avenue East Battle Creek, Michigan 49017-4012 USA "The creation of a thousand forests is in one acorn."

Ralph Waldo Emerson

Secretary's Report

## Senior Vice President and Corporate Secretary

# Secretary's Message

During the 2005-2006 fiscal year, the Board of Trustees of the W.K. Kellogg Foundation held 12 monthly meetings to consider grant proposals and to review Foundation operations. The Board of Trustees held a retreat in June 2006 to review Foundation programming and operations, as well as to focus on future directions.

The 75th annual meeting of the corporation was held December 15, 2005, and Wenda Weekes Moore, Hanmin Liu, and Fred P. Keller were elected to three-year terms on the Board of Trustees. Cynthia H. Milligan was elected to serve as Chair of the Board of Trustees.

During the 907th consecutive convening of the Board of Trustees, officers were re-elected and committee appointments were made.

President and CEO William C. Richardson was re-elected by the Board effective through

December 31, 2005. Also re-elected were Senior Vice President and Corporate Secretary Gregory

A. Lyman; Senior Vice President for Programs

James E. McHale; Vice President and Chief Investment Officer Paul J. Lawler; Vice President for Finance and Treasurer La June Montgomery-



William C. Richardson retired as president and CEO of the Kellogg Foundation on December 31, 2005, after 10 years of service.

Talley; Assistant
Corporate Secretary
Mary Carole Cotter;
and Vice Presidents for
Programs Richard M.
Foster, Marguerite M.
Johnson, Robert F. Long,
and Gail D. McClure.
Sterling K. Speirn was
elected president and



Sterling K. Speirn was elected as the new president and CEO of the W.K. Kellogg Foundation, effective January 1, 2006.

CEO effective January 1, 2006. Marguerite M. Johnson resigned as vice president for programs effective February 3, 2006.
C. Patrick Babcock was elected interim vice president for programs effective February 6, 2006.

Appointed to the Board's Finance Committee were Howard F. Sims, chair; Shirley D. Bowser, and Joseph M. Stewart. Four Trustees were appointed to the Board's Audit Committee: Joseph M. Stewart, chair; Shirley D. Bowser, Hanmin Liu, and Howard F. Sims. Appointed to the Budget Committee were Wenda Weekes Moore, chair; Dorothy A. Johnson, and Fred P. Keller. Four Trustees were appointed to the Board Development Committee: Fred P. Keller, chair; Wenda Weekes Moore, Dorothy A. Johnson, and Hanmin Liu. Board Chair Cynthia H. Milligan and President/CEO Sterling K. Speirn serve as ex-officio members on all Board committees. The Finance and Board Development Committees each met four times, the Budget and Audit Committees met twice.

Mogozya. Lyman

Gregory A. Lyman

## Board of Trustees



## Secretary's Report

# Staff Listing

### **Executive Staff**

Sterling K. Speirn President and Chief Executive Officer

Paul J. Lawler Vice President and Chief Investment Officer

Gregory A. Lyman Senior Vice President and Corporate Secretary

Mary Carole Cotter

General Counsel and Assistant Corporate Secretary

La June Montgomery-Talley Vice President - Finance and Treasurer

James F. McHale Senior Vice President for Programs

C. Patrick Babcock

Interim Vice President for Programs Richard M. Foster

Vice President for Programs

Robert F. Long Vice President for Programs

Gail D. McClure

Vice President for Programs

### Staff

Sally J. Altes Program Operations Training and Support Analyst

Michele L. Babcock

Finance Specialist

Denice R. Bates Program Assistant

Lea Ann Beacham Budget and Central Proposal Processing Specialist

> Crystal L. Beard Program Assistant

Annette R. Beecham Program Assistant

Teresa R. Behrens Director of Evaluation

Luz E. Benitez Delgado Program Management Liaison

> Anthony R. Berkley Evaluation Manager

Karen L. Bernard Grant Commitment Specialist

Mary L. Bird Administrative Services Technician

Jacquelynne K. Borden-Conyers

Communication Manager

Kathryn L. Borgert Administrative Assistant

Donna M. Bradshaw Finance Specialist

> Sheri A. Brady Director of Policy

Sabina S. Brand

Program Budget Specialist

Nadia Brigham

Program Associate

Jennifer L. Brown

Human Resources Specialist

Robert L. Bundy, Jr. Project Leader/Multimedia Systems Implementation

> Jacqueline R. Burkett Program Assistant

> > Laura L. Burr

Associate Director of Internal Audit

Teri L. Byrd

Meeting Planner

Caroline M. Carpenter

Program Director

Dessie K. Caulk

Program Assistant

Ted H. Chen

Program Director

Barbara E. Chester

Guest Services Representative

Renee A. Church

Special Dining Chef

Cherie M. Clements Finance Specialist-Tax

Jessica Coloma

Program Associate

Carolina Coppel Urrea

Program Associate

James S. Craft

Records Technician

Bernice R. Curry-Pattin Finance Specialist

Sandra L. Curtis

Administrative and Budget Specialist

Gwen A. Day

Staff Development Associate, Human Resources

Timothy L. Dechant

Director of Technology Brad G. DeHart

Organizational Services Manager

Gloria Dickerson

Program Director

Phumzile P. Dlamini

Program Manager

Linda Jo Doctor

Program Director

Jodi L. Dodge

Human Resources Generalist

Rhoda L. Du Plessis

Program Assistant

Lori S. Faslick

Assistant to the President/CEO

Barbara A. Engelhart

Program Assistant

Kathleen A. England

Program Operations Supervisor

Celeste M. Etheridge

Program Operations Supervisor

Janet E. Evans

Administrative Analyst

Fernanda Farinha Program Director

Jane A. Feilen

Information Processing Specialist

Amy K. Feiser

Program Assistant

Barbara L. Fitch

Program Assistant

Robin K. Flees

Meeting Assistant

Tamra J. Fountaine

Program Assistant

David D. Freeman

Kitchen Lead/Dining Chef

## Staff Listing

Tamra J. Fountaine

Program Assistant

David D. Freeman Kitchen Lead/Dining Chef

Julie K. Fry

Assistant to the President/CEO

Carrie L. Gallup

Communication Web Administrator

Brenda S. Gentry
Service Attendant

Judah I. Gesmundo

Programming/Finance Systems Analyst

M. Annesia Glass

Program Assistant

Jody L. Glover

Program Assistant

Malcolm C. Goepfert

Portfolio and Investment Manager

Jill A. Grant

Investment Associate

Deborah A. Green

Human Resources Specialist

Deborah Lennon Green

Investment Assistant

Krea K. Gregory

Program Operations Supervisor

Christina D. Hammond

Manager of Grant Commitments

Clair E. Hatmaker

Maintenance Technician/Project Lead

Anita R. Hess

Program Management Liaison

Oran B. Hesterman

Program Director

Neil R. Hineman

Human Resources Manager

Ruth Ann Hoiles

Program Assistant

Michelle L. Hooson

Meeting Assistant

Dale B. Hopkins

Production Manager

Norman Howard

Director of Human Resources

Ralph O. Huisinga

Records Technician

Pamela D. Hurley

Assistant to Battle Creek Programming

Gail L. Imig

Program Director

Lourdes Jimenez Banuelos

Program Assistant

Valorie J. Johnson

Program Director

Rest Kanju

Program Manager

Sue C. Kellay

Program Assistant

Flavia B. Kirunda Executive Assistant

Cindy L. Kuester

Human Resources Specialist

Christine M. Kwak

Program Director

Karin M. Ladley

Assistant to the Director of Evaluation

Carol J. Laird

Program Assistant

Dianna L. Langenburg

Human Resources Manager

Donna M. Lartigue

Program Director

Bernard Likalimba

Program Manager

Carla L. Little

Program Assistant

Karla M. Lutjens

Meeting Planner

Mariana Machetto

Program Assistant

Jann H. Mackaluso

Program Assistant

Paul J. Maguire

Manager of Systems Development

Susan K. McComb

Program Assistant

Iris A. McKinley

Administrative Services Technician

Deborah J. Miller

Technical Training, Documentation, and Support Analyst

Wendi J. Miller

Program Assistant

Saroj K. Mohanty

Senior Business Analyst/SAP

Mathabo J. Molobi

Program Manager

Cindy L. Monaweck

Program Assistant

Jay A. Moore II

Finance Operations Assistant

Malehlohonolo H. Moshabesha

Program Assistant

M. Malusi Mpumlwana

Senior Policy Advisor

Maureen S. Myers

Manager of Technology Administration

Fadel Ndiame

Program Director

Judith Ndlovu

Grants Specialist

Virlean Newton-Shelby

Employee Dining Chef

David L. Nobel

Maintenance Technician

Teresa L. Odden

Program Assistant

Janet L. Oursler

Program Assistant

Deborah L. Pearsall

Budget Specialist

Rochelle L. Pino

Assistant to the Senior Vice

President and Corporate Secretary

Denise L. Poyer

Facilities and Telecommunications Technician

Dianne E. Price

Board Communications Executive Liaison

Jaishree Ramsumair

Program Assistant

Eric J. Rayner

Database Administrator

## Staff Listing

Kathy A. Reincke Communication Specialist

Thomas K. Reis

Program Director

Deborah A. Rey
Executive Liaison for Programs

Cheryl L. Rose

Records and Archives Analyst

Karen A. Roth

Program Associate

Cheri L. Ruble

Program Assistant

Mandivamba Rukuni Regional Director of Africa Programs

Jill E. Rutherford

Travel Specialist

Barbara J. Sabol

Program Director

Ricardo J. Salvador

Program Director

Paula R. Sammons

Program Associate

Alicia Santiago Gancer

Program Assistant

Blas Santos

Program Director

Miguel A. Satut

Program Director

Jocelyn V. Sargent

Evaluation Manager

Philip J. Scamihorn

Senior Business Analyst

Gerald T. Schmidt

Director of Organizational Services

Brian N. Schneider

Associate Director of Internal Audit

Letitia A. Seng

Organizational Services Manager

Mimie P. Sesoko

Program Director

Alicia S. Shaver

Records Technician

Ann C. Sherzer

Grant Eligibility and Finance Analyst

Susana Shoaie Baker *Program Associate* 

Ronaldo Jose da Silva Records Clerk

Janice S. Slingerlend

Senior Accountant

Cindy W. Smith

Associate Controller

Diane E. Smith

Program Assistant

Sarah J. Smith

Human Resources Specialist

Naria Soares Collaneri

Administrative Assistant

Gloria Somolekae

Program Director

Fabiana de Souza

Program Assistant

Janice Spaulding

Assistant to the Senior Vice President for Programs

Thomas M. Springer

Senior Editor

Lokesh Srinivas

Senior Business Analyst/SAP

Emma Suarez

Program Budget Specialist

Linda J. Sult

Administrative Assistant

Francisco B. Tancredi

Regional Director of Latin America

and Caribbean Programs

Frank C. Taylor

Program Director

Gregory B. Taylor

Program Director

Susan J. Terry

Grant Commitment Specialist

Andres A. Thompson

Program Director

Marcia Toscano da Silva

Program Assistant

Sharon T. Tubay

Communication Specialist

Jacquelynn E. Tucker

Associate Controller

Michael P. VanBuren

Communication Manager

Martha M. Vilakazi

Program Assistant

Constance I. Vunovich

Meeting Planner

Anna M. Walker

Meeting Assistant

Olga M. Warambwa

Finance and Administration Manager

Timothy J. Ward

Senior Business Analyst

Alice Warner Program Director

Alandra L. Washington

Program Director

Ali Webb

Communication Manager

Kara L. Werner

Program Associate

Carol West

Program Assistant

Karen E. Whalen

Director of Communication

Kathleen M. Whitesell

Program Assistant

April L. Willbur

Program Operations Supervisor

Teresa M. Williams

Program Assistant

Patricia A. Wilson

Communication Office Administrator

Dawn M. Winstone

Administrative Assistant

Terri D. Wright

Program Director

Huilan Yang

Evaluation Manager

Albert K. Yee

Program Director

Kathleen A. Zurcher

Director of Program Learning

"The biggest human temptation is to settle for too little."

Thomas Merton



## Vice President -Finance and Treasurer

# Treasurer's Message

Total assets of the Foundation and the Foundation Trust were \$7.8 billion at August 31, 2006, an increase of 7 percent or \$501 million over the prior year. This continued growth reflects the execution of a planned diversification strategy which culminated in February 2006, with the sale of over 24 million shares of Kellogg Company stock. While the Trust continues as the Company's largest shareholder with approximately 25 percent of the Kellogg Company's outstanding stock, the Kellogg holding has been reduced to 65 percent of the overall portfolio, providing the flexibility for further diversification into other asset classes. Alternative investments now represent 27 percent of the diversified portfolio. Annual returns for the Foundation and the Trust were 12.3 percent.

Our grantees have benefited from this growth in assets. Current year grant and program payments totaled \$329 million; an increase of 15 percent over the prior fiscal year.

In keeping with the Kellogg Foundation's belief that "all people have the inherent capacity to effect change in their lives, in their organizations, and in their communities," the Kellogg Foundation appropriated \$39 million of immediate relief and ongoing support to

organizations working on the ground in the Gulf Coast region in the aftermath of Hurricane Katrina. Additionally, the Board appropriated \$486 million for new grants and direct charitable activities, an increase of 70 percent.

The Foundation also continued its ongoing commitment to its hometown and home state. In the past year, the Foundation awarded \$56 million to grantees within Michigan, including \$7.4 million to support efforts in Battle Creek.

Detailed financial statements are presented to the Foundation's Board of Trustees bimonthly. Fiscal operating plans prepared by management are reviewed by the Budget Committee and then forwarded to the full Board for approval. An Audit Committee of the Board reviews the results of the independent accountants' and the Foundation internal audit office's examinations. Deloitte & Touche, LLP serves as the independent accountants for the Foundation and the Trust.

Lalune hisalley

La June Montgomery-Talley

## Treasurer's Report

# Independent Auditor's Report

To the Board of Trustees of W.K. Kellogg Foundation and W.K. Kellogg Foundation Trust:

We have audited the accompanying combined statements of financial position of W.K. Kellogg Foundation (the "Foundation") and W.K. Kellogg Foundation Trust (the "Trust") as of August 31, 2006, and 2005, and the related combined statements of activities, and cash flows for the years then ended. These combined financial statements are the responsibility of the Foundation's and Trust's management. Our responsibility is to express an opinion on these combined financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for

the purpose of expressing an opinion on the effectiveness of the Foundation's and Trust's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the combined financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such combined financial statements present fairly, in all material respects, the financial position of the Foundation and the Trust as of August 31, 2006, and 2005, and the results of their combined activities and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Deloithe & Touche LLP

October 16, 2006

## Financial Statements

## **Combined Statements of Financial Position**

As of August 31, 2006, and 2005

	2006	2005
Assets		
W.K. Kellogg Foundation:		
Cash and cash equivalents	\$ 32,439,465	\$ 8,124,495
Diversified investments	351,956,404	342,103,011
Accrued interest and dividends	488,935	692,273
Loans receivable	3,000,000	3,000,000
Other assets	3,329,735	2,943,507
Property and equipment – net	61,171,531	62,213,550
Contributions receivable from irrevocable trusts	14,887,466	13,912,609
Total Foundation	467,273,536	432,989,445
W.K. Kellogg Foundation Trust:		
Cash and cash equivalents	167,247,312	43,478,326
Diversified investments	2,302,026,974	1,272,014,246
Kellogg Company common stock, 94,559,190 shares in 2006,	,	, -,,
and 120,904,040 shares in 2005, at fair market value	4,794,150,933	5,480,580,133
Accrued interest and dividends	30,565,440	35,098,042
Contributions receivable from irrevocable trusts	38,006,539	34,247,467
Total Trust	7,331,997,198	6,865,418,214
TOTAL	\$ 7,799,270,734	\$ 7,298,407,659
Liabilities and Net Assets		
Liabilities:		
W.K. Kellogg Foundation:		
Accounts payable	\$ 2,461,743	\$ 2,566,179
Accrued liabilities	2,723,456	3,627,493
Grants payable	201,978,307	131,000,513
Deferred excise tax liability	1,621,708	1,402,483
Post-retirement liability	20,781,232	17,416,861
Other liabilities	68,865	48,429
Total Foundation	229,635,311	156,061,958
W.K. Kellogg Foundation Trust:		
Deferred excise tax liability	101,333,484	114,159,895
Other liabilities	1,416,927	123,040
Total Trust	102,750,411	114,282,935
Total liabilities	332,385,722	270,344,893
Net Assets:		
W.K. Kellogg Foundation:	222 752 752	262.244.272
Unrestricted	222,750,759	263,014,878
Temporarily restricted	14,887,466	13,912,609
W.K. Kellogg Foundation Trust – temporarily restricted	7,229,246,787	6,751,135,279
	7.466.005.013	7 020 062 766
Total net assets	7,466,885,012	7,028,062,766

See notes to combined financial statements.

# Treasurer's Report

## **Combined Statements of Activities**

For the years ended August 31, 2006, and 2005

	2006				2005			
	Combined	W.K. Kellogg Foundation	W.K. Kellogg Foundation Trust	Combined	W.K. Kellogg Foundation	W.K. Kellogg Foundation Trust		
Revenues and Gains:								
Contributions from W. K. Kellogg Foundation Trust Investment income:	\$ 319,000,000	\$ 319,000,000	\$ —	\$ 198,000,00	0 \$ 198,000,000	\$ -		
Interest	22,980,875	4,221,450	18,759,425	21,779,00	4 6,506,160	15,272,844		
Dividends	149,151,842	4,896,351	144,255,491	148,805,87	8 4,010,942	144,794,936		
Net realized gain on investments	1,307,196,512	24,443,145	1,282,753,367	79,388,11	8 11,760,342	67,627,776		
Change in net unrealized market (depreciation)								
appreciation	(630,416,253)	10,920,856	(641,337,109)	538,187,92	0 28,555,953	509,631,967		
Less expenses of earning income	(12,280,951)	(2,868,435)	(9,412,516)	(8,104,11	2) (2,400,058)	(5,704,054)		
Increase in value of irrevocable trusts	4,733,929	974,857	3,759,072	4,591,90	1,715,576	2,876,332		
Refund of prior year program payments	1,967,441	1,967,441		775,07	775,070			
Other contributions and gifts	828,310	828,310		725,98	725,988			
Total revenues and gains	1,163,161,705	364,383,975	798,777,730	984,149,77	249,649,973	734,499,801		
Expenses:								
Distributions to W.K. Kellogg Foundation	319,000,000		319,000,000	198,000,00	10	198,000,000		
Grants	333,787,137	333,787,137		181,279,13		,,		
Program activities	24,020,582	24,020,582		24,479,96	5 24,479,965			
General operations	41,966,437	41,966,437		40,311,43	1 40,311,431			
Depreciation	3,198,177	3,198,177		3,264,85				
Federal excise tax provision	2,367,126	700,904	1,666,222	15,973,72	983,414	14,990,307		
Total expenses	724,339,459	403,673,237	320,666,222	463,309,10	250,318,794	212,990,307		
INCREASE (DECREASE) IN NET ASSETS	438,822,246	(39,289,262)	478,111,508	520,840,67	(668,821)	521,509,494		
NET ASSETS – Beginning of year	7,028,062,766	276,927,487	6,751,135,279	6,507,222,09	277,596,308	6,229,625,785		
NET ASSETS – End of year	\$ 7,466,885,012	\$ 237,638,225	\$ 7,229,246,787	\$ 7,028,062,76	6 \$ 276,927,487	\$ 6,751,135,279		

## Financial Statements

## **Combined Statements of Cash Flows**

For the years ended August 31, 2006, and 2005

		2006			2005	
	Combined	W.K. Kellogg Foundation	W.K. Kellogg Foundation Trust	Combined	W.K. Kellogg Foundation	W.K. Kellogg Foundation Trust
Cash Flows from Operating Activities:						
Increase (decrease) in net assets	\$ 438,822,246 \$	(39,289,262)	\$ 478,111,508	\$ 520,840,673	\$ (668,821)	521,509,494
Adjustments to reconcile increase (decrease) in net assets to cash flows (used in) provided by operations:						
Depreciation	3,198,177	3,198,177		3,264,854	3,264,854	
Net realized gain on investments	(1,307,196,512)	(24,443,145)	(1,282,753,367)	(79,388,118)	(11,760,342)	(67,627,776)
Change in net unrealized market depreciation (appreciation)	630,416,253	(10,920,856)	641,337,109	(538,187,918)	(28,555,953)	(509,631,965)
Change in deferred excise tax liability	(12,607,186)	219,225	(12,826,411)	11,211,111	788,479	10,422,632
Change in operating assets and liabilities:						
Accrued interest and dividends	4,735,940	203,338	4,532,602	(2,058,512)	237,687	(2,296,199)
Other assets	(358,762)	(358,762)		(1,661,273)	(2,204,665)	543,392
Other liabilities	1,314,323	20,436	1,293,887	81,858		81,858
Contributions receivable from irrevocable trusts	(4,733,929)	(974,857)	(3,759,072)	(4,591,908)	(1,715,576)	(2,876,332)
Accounts payable	(104,436)	(104,436)		188,669	188,669	
Accrued liabilities	(904,037)	(904,037)		488,073	488,073	
Grants payable	70,977,794	70,977,794		(38,583,717)	(38,583,717)	
Post-retirement liability	3,364,371	3,364,371		2,312,550	2,312,550	
Total adjustments	(611,898,004)	40,277,248	(652,175,252)	(646,924,331)	(75,539,941)	(571,384,390)
Net cash provided by (used in) operating activities	(173,075,758)	987,986	(174,063,744)	(126,083,658)	(76,208,762)	(49,874,896)
Cash Flows from Investing Activities:						
Purchase of investments	(2,116,991,314)	(84,175,504)	(2,032,815,810)	(604,909,944)	(170,661,547)	(434,248,397)
Proceeds from sale of investments	2,440,307,186	109,658,646	2,330,648,540	560,969,555	165,889,008	395,080,547
Acquisition of fixed assets	(2,156,158)	(2,156,158)		(1,736,257)	(1,736,257)	
Net cash provided by (used in) investing activities	321,159,714	23,326,984	297,832,730	(45,676,646)	(6,508,796)	(39,167,850)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	148,083,956	24,314,970	123,768,986	(171,760,304)	(82,717,558)	(89,042,746)
CASH AND CASH EQUIVALENTS – Beginning of period	51,602,821	8,124,495	43,478,326	223,363,125	90,842,053	132,521,072
CASH AND CASH EQUIVALENTS – End of period	\$ 199,686,777 \$	32,439,465	\$ 167,247,312	\$ 51,602,821	\$ 8,124,495 \$	43,478,326

## Treasurer's Report

## **Notes to Combined Financial Statements**

As of and for the years ended August 31, 2006, and 2005

## 1. Summary of Significant Accounting Policies

W.K. Kellogg Foundation (the "Foundation") and W.K. Kellogg Foundation Trust (the "Trust") were established in 1930 and 1934, respectively, as private nonoperating foundations. The Foundation awards grants in the areas of health, food systems and rural development, youth and education, and philanthropy and volunteerism. Grants are concentrated in the United States of America, Latin America, the Caribbean, and southern Africa.

The combined financial statements include the Foundation and the Trust, of which the Foundation is the sole beneficiary.

Basis of Accounting – The financial statements have been prepared on the accrual basis of accounting.

Net Asset Classifications – Temporarily restricted net assets include all net assets of the Trust, which are restricted until released to the Foundation. Temporarily restricted net assets of the Foundation consist of contributions receivable from irrevocable trusts, which are restricted until such assets are received. Temporarily restricted net assets of the Foundation increased \$974,857 and \$1,715,576 for the years ended August 31, 2006, and 2005, respectively, which represents the change in the market value of the trusts that the Foundation has irrevocable rights as beneficiary. Unrestricted net assets result from all activities of the Foundation not classified as temporarily restricted.

*Cash and Cash Equivalents* – Cash and cash equivalents are defined as investments with original maturities of 90 days or less.

*Investments* – The Foundation and Trust report marketable securities on the basis of quoted market values. Realized and unrealized gains or losses on investments represent the difference between the original cost of investments and the sales proceeds (realized) or the fair market value at the end of the year (unrealized). Cost is determined on the average cost basis for the Foundation and on a first-in, first-out basis for the Trust. The sale and purchase of investments is recorded at the date of trade, which can result in either a net receivable or net payable on unsettled investment trades at the balance sheet date.

The Foundation and Trust invest in certain alternative investments which include investments in limited partnerships, hedge funds, and offshore vehicles. Market values represent the Foundation's and Trust's pro rata interest in the net assets of each limited partnership, hedge fund, or offshore vehicle as of August 31, 2006, and 2005, as provided by the fund managers. Market values as of August 31, 2006, and 2005, are not based on audited financial information supplied by the general partner or manager of the funds. Audited information is only available annually based on the partnerships' or funds' year-end. Management reviews monthly valuations provided by the general partner or manager of the funds and assesses the reasonableness of the fair values provided at the interim dates and included in the financial statements. As of August 31, 2006, and 2005, alternative investments held by the Trust had a market value of \$621,658,144 and \$330,173,092, respectively. The market values of alternative investments held by the Foundation were \$93,386,547 and \$78,035,590 at August 31, 2006, and 2005, respectively. As of August 31, 2006, and 2005, the Trust had total unfunded capital commitments to alternative investments of \$285,600,919 and \$125,560,128, respectively. The Foundation had total unfunded capital commitments to alternative investments of \$19,370,560 and \$12,510,000, at August 31, 2006, and 2005, respectively. Because of the inherent uncertainty of the valuation of alternative investments, the market values reflected in the accompanying financial statements may differ significantly from realizable values.

The Trust has entered into a securities lending arrangement with its custodian, whereby securities are loaned to various parties who in turn pay interest to the Trust for the periods the securities are borrowed. As of August 31, 2006, and 2005, investments in securities with market values of \$129,798,432 and \$167,016,176, respectively, were loaned. The Trust maintains full ownership of these securities and no restrictions exist to limit the use of these securities by the Trust because the borrower is required to return the same securities to the custodian. The custodian holds required collateral, and the Trust has a written guaranty from the custodian, which covers all uncollected securities loaned.

**Property and Equipment** – The building is depreciated over 40 years with building improvements being depreciated over the remaining life of the building. Equipment and capitalized software costs are depreciated on the straight-line basis over the estimated useful lives of the assets which range from two to 15 years.

## Notes to Financial Statements

*Grants* – Unconditional grants are recorded as expense in the year in which they are committed. Conditional grants are recorded as expense when the conditions have been met. As of August 31, 2006, and 2005, the amount of conditional grants outstanding approximated \$23,082,223 and \$13,372,000, respectively.

Use of Estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income, and expenses. Actual results could differ from those estimates. The Foundation and Trust utilize various investment instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

**Distribution of Trust Receipts** – Under the Trust agreement, the Trust is required to distribute to the Foundation, at a minimum, its net interest and dividends at least quarterly.

New Pronouncements – In June 2006, Financial Accounting Standards Board (FASB) issued FASB Interpretation No. 48 – Accounting for Uncertainty in Income Taxes (FIN 48). The interpretation prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. The interpretation also provides guidance on derecognition, classification, interest and penalties, accounting for interim periods, disclosure, and transition. FIN 48 is effective for fiscal years beginning after December 15, 2006. The Foundation and Trust are currently evaluating the impact of FIN 48 on the combined financial statements.

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 158 – Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans (SFAS No. 158). The statement improves financial reporting by requiring an employer to recognize the overfunded or underfunded status of a defined benefit post-retirement plan as an asset or liability in the statement of financial position and changes in unrestricted net assets. The statement also improves financial reporting by requiring an employer to measure the funded status of a plan as of the date of the year-end statement of financial position, with limited exceptions. SFAS No. 158 is effective for fiscal years beginning after June 15, 2007. The Foundation and Trust have not yet determined the impact of this statement on the combined financial statements.

*Reclassifications* – Certain reclassifications have been made to the 2005 financial statements to conform with those used in 2006.

## 2. Investments

Cost and market value of investments held at August 31, 2006, and 2005, were as follows:

	2006	2005		
	Market Value Cost	Market Value Cost		
W.K. Kellogg Foundation:		- A. M.		
Fixed income securities	\$ 70,439,700 \$ 70,579,663	\$ 70,478,058 \$ 68,744,454		
Common stocks and alternative investments	281,516,704 200,355,038	271,624,953 203,232,323		
Total Foundation	\$ 351,956,404 \$ 270,934,701	\$342,103,011 \$ 271,976,777		
W.K. Kellogg Foundation Trust:				
Fixed income securities	\$ 316,860,628 \$ 324,692,408	\$ 189,484,054 \$ 183,363,078		
Other common and preferred stocks and				
alternative investments	1,985,166,346 1,694,014,407	1,082,530,192 847,427,101		
	2,302,026,974 2,018,706,815	1,272,014,246 1,030,790,179		
Kellogg Company common stock	4,794,150,933 10,816,494	_5,480,580,13413,830,045		
Total Trust	\$7,096,177,907 \$2,029,523,309	\$6,752,594,380 \$1,044,620,224		

## Treasurer's Report

Market values of investments are based on August 31, 2006, and 2005, published quotations, except that estimates are used when quotations are not available. Fixed income securities consist of U.S. government securities, U.S. government guaranteed securities, investments in fixed income mutual funds, and corporate securities. Common stocks consist principally of U.S. and international equity securities and investments in equity mutual funds. As of August 31, 2006, the Foundation and Trust held fixed income securities that had unrealized losses of \$139,963 and \$7,831,780, respectively. Management of the Foundation and Trust believes that these losses are temporary. The Foundation and Trust do not hold any securities which were in a continuous significant unrealized loss position for greater than 12 months at August 31, 2006.

Published market quotations do not necessarily represent realizable values, particularly where sizable holdings of a company's stock exist, as in the case of the Trust's holding of Kellogg Company common stock.

#### 3. Property and Equipment

Property and equipment at August 31, 2006, and 2005, are summarized as follows:

	2006	2005
Land and land improvements	\$ 17,969,291	\$ 17,874,749
Buildings and building improvements	55,278,283	55,203,641
Equipment	7,683,703	6,944,342
Furniture and fixtures	8,257,376	8,141,948
Capitalized software costs	10,560,084	10,122,377
Assets under construction	984,543	290,065
	100,733,280	98,577,122
Accumulated depreciation	(39,561,749)	(36,363,572)
Total	\$ 61,171,531	\$ 62,213,550

## 4. Tax

The Foundation and Trust are exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC), but are subject to a 2 percent (1 percent if certain criteria are met) federal excise tax on net investment income, including net realized gains, as defined by the IRC.

Current and deferred excise taxes for the years ended August 31, 2006, and 2005, were provided as follows:

	2006	2005
Current tax rate	1 %	2 %
Deferred tax rate	2	2

The current and deferred tax portions of the excise tax provisions for the years ended August 31, 2006, and 2005, are as follows:

		Foundation			
		2006	2005	2006	2005
Current tax provision	\$	481,679 \$	413,031	\$ 14,492,633 \$	4,797,537
Deferred tax provision (benefit)	100	219,225	570,383	(12,826,411)	10,192,770
Total	\$	700,904 \$	983,414	\$ 1,666,222 \$	14,990,307

As permitted, management intends to distribute sufficient amounts to cover the IRC required distribution in the subsequent tax year.

## Notes to Financial Statements

For purposes of ensuring compliance with Internal Revenue Service guidelines, the Foundation continues to develop and manage internal budgets on the cash or modified cash basis. Expenditures during the fiscal years under the cash basis were as follows:

	August 31		
	2006 2005		
Grants	\$ 262,809,343 \$ 219,862,8		
Program activities and general operations	66,187,561 65,438,7		
Costs of earning income and excise tax	3,360,360 2,594,9		
Total	\$ 332,357,264 \$ 287,896,5		

### 5. Post-Retirement Benefits

The Foundation has defined contribution and defined benefit retirement income plans covering all full-time employees. The Foundation funded and charged to expense contributions of \$3,670,156 and \$2,836,112 in 2006, and 2005, respectively, related to the defined contribution plan. The defined benefit plan is funded in amounts sufficient to meet the minimum requirements of the Employee Retirement Income Security Act of 1974. The Foundation contributed \$1,500,000 and \$1,400,000 to the defined benefit plan during 2006, and 2005, respectively. The Foundation anticipates contributing approximately \$1,500,000 during 2007. The Foundation provides post-retirement medical and life insurance benefits to all employees who meet eligibility requirements.

	Pension	Benefits	Other Ben	Other Benefits		
	2006	2005	2006	2005		
Benefit obligation – August 31	\$ 7,494,452	\$ 7,335,874	\$ 39,120,990 \$	35,578,859		
Fair value of plan assets – August 31	3,929,377	3,318,144				
Funded status	\$ (3,565,075	\$ (4,017,730)	\$ (39,120,990) \$	(35,578,859)		
Prepaid (accrued) benefit cost recognized in the						
statement of financial position	\$ 623,737	\$ 702,477	\$ (20,781,232) \$	(17,416,861)		

The accumulated benefit obligation for pension benefits at August 31, 2006, and 2005, was \$3,811,458 and \$4,065,623, respectively.

Weighted-average assumptions as of August 31, 2006, and 2005, were as follows:

	Pension 1	Pension Benefits		Benefits
	2006	2005	2006	2005
	6.00 %	5.50 %	6.00%	5.50 %
sets	7.25	8.00		
increase	4.50	4.50		

For measurement purposes, a net health care trend rate of 10.5 percent and 10 percent was used for disclosure in 2006, and 2005, respectively. Trend rates were assumed to decrease gradually to 5 percent in 2012 for 2006, and 2010 for 2005 and remain at this level thereafter.

Benefit cost, employer contributions, and benefits paid for each of the plans were as follows:

		Pension E	Benefits		Other I	Benefits
	7 %	2006	2005	_	2006	2005
Benefit cost	\$	1,578,740	\$ 362,467	\$	4,341,345	\$ 3,150,195
Employer contribution		1,500,000	1,400,000		976,974	837,645
Benefits paid		1,160,428	328,519		976,974	837,645

## Treasurer's Report

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid by the Plan:

	Pension Benefits
2007	\$ 181,379
2008	34,763
2009	629,631
2010	845,243
2011	630,243
2012–2016	2,754,825

The expected benefits to be paid are based on the same assumptions used to measure the Foundation's benefit obligation at August 31, 2006, and include estimated future benefit service.

*Investment Policy* – The funds for the pension plan are managed by The Vanguard Group and are invested in the Vanguard Balanced Index Fund Investor Shares. The Vanguard Group states that its investment strategy for this fund is as follows:

- The fund's assets are divided between indexed portfolios of stocks (60 percent) and bonds (40 percent). The fund's equity segment intends to match the performance of the MSCE U.S. Broad Index and Wilshire 5000 Equity Index. The fund's bond segment attempts to match the performance of the Lehman Brothers Aggregate Bond Index.
- Because it is not practical or cost-effective to own every stock and bond in the two indices, the fund owns a large sample of the securities in each. The samples are chosen to match key characteristics of the indices (such as company size and dividend yield for stocks and credit quality, maturity, and yield for bonds).

Basis Used to Determine the Overall Expected Return on Plan Assets – To develop the expected long-term rate of return on assets assumption, the Foundation considered the historical returns and the future expectations for returns for each asset class in the fund, as well as its target asset allocation. This resulted in the selection of the 7.25 percent long-term rate of return on assets assumption.

The Foundation's pension assets as of August 31, 2006, and 2005, are invested as follows:

	2006	2005
Cash and cash equivalents	0 %	1 %
Fixed income securities	40	39
Marketable equity securities	60	60
	100 %	100 %

Occurrence of Settlement – During the fiscal year ending August 31, 2006, lump-sum payments totaling \$1,160,428 were paid to five plan participants. Because the total cost of the lump-sum payments was greater than the sum of the service cost and the interest cost used in developing the FASB No. 87 expense, a settlement was deemed to have occurred pursuant to FASB No. 88. A net periodic pension cost of \$943,673 was calculated for the year ended August 31, 2006, immediately before the settlement was deemed to have occurred. Thereafter, the settlement was recognized to have occurred on August 31, 2006, resulting in \$635,067 of additional cost being charged to expense during the year ended August 31, 2006, for a total benefit cost of \$1,578,740.

### 6. Interest in Irrevocable Trusts

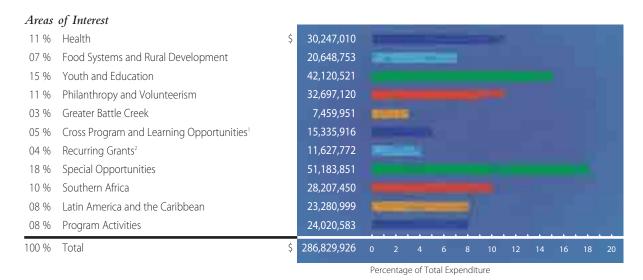
The Trust has irrevocable rights as the beneficiary to one remaining trust that had a market value of \$38,006,539 and \$34,247,467 at August 31, 2006, and 2005, respectively. The Foundation has irrevocable rights as the beneficiary of three restricted trusts that had combined market values of \$14,887,466 and \$13,912,609 at August 31, 2006, and 2005, respectively. The change in the market values of the irrevocable trusts is related to the change in the market values of investments held by the trusts.

## Financial Highlights

# Program Expenditures

## **Financial Highlights**

During the past fiscal year, September 1, 2005, through August 31, 2006, the Foundation made grant expenditures of \$286,829,926 to 1,136 of its 2,584 active projects.



Cross Program Grants include: Benton Harbor Initiative, Detroit Riverfront Project, Food and Fitness Initiative, Individual Grants, and Kellogg Leadership for Community Change. Learning Opportunity Grants include: Capitalizing on Diversity.

## Geographic Areas

82 %	United States	\$ 235,341,477 *
10 %	Southern Africa	\$ 28,207,450
08 %	Latin America and the Caribbean	\$ 23,280,999

100 % Total \$ 286



<sup>&</sup>lt;sup>2</sup> Recurring Grants include: Corporate Giving, Matching Grants Program, Program Initiatives Fund, and Trustee Mini-Grants

"Once you choose hope, anything is possible."

Christopher Reeve



During the past fiscal year, September 1, 2005, through August 31, 2006, the Foundation made \$346,632,494 in new commitments to 874 projects.

The following pages report on these new grant commitments made by the Kellogg Foundation during the 2005-2006 fiscal year. Grantee names and amounts of individual grants are listed by geographic region, program area, and strategy.

Also included is a key element legend that shows when a project's interests span multiple areas.

The percentages below reflect how the Foundation's new grant commitments for 2005-2006 are distributed across a range of program interests. Because a single grant may touch on several areas, the cumulative total exceeds 100 percent.

Health	20 percent
Food Systems and Rural Development	31 percent
Youth and Education	38 percent
Philanthropy and Volunteerism	26 percent
Leadership	38 percent
Information and Communication Technology	13 percent
Capitalizing on Diversity	29 percent
Social and Economic Community Development	30 percent

Key Ele	ements Legend
HE	Health
FSRD	Food Systems and Rural Development
Y&E	Youth and Education
P&V	Philanthropy and Volunteerism
LDR	Leadership
ICT	Information and Communication Technology
CDY	Capitalizing on Diversity
SECD	Social and Economic Community Development

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# United States Programming

As it has since 1930, the Kellogg Foundation's domestic programming centers on health, education, and agriculture. These primary interests continue, although others have been added or continue to emerge. The goals set by each program area help guide the Foundation's Board and staff as they make decisions about grantmaking. Goals may be adjusted occasionally, based on the changing needs of society. In the United States, the current programming goals are as follows:

### Health

Health programming at the Kellogg Foundation focuses explicitly on improving individual and community health, and improving access to and the quality of health care. Our current goal is to promote health among vulnerable individuals and communities through programming that empowers individuals, mobilizes communities, engages institutions, improves health care quality and access, and informs public and marketplace policy. Grantmaking takes into account the social and economic determinants of health within a person's

community; the quality of health institutions within that community; and the policies that determine how health services are organized, provided, and financed. Grantmaking also targets communities, health-care systems, and public health as centers of change.

## **Food Systems and Rural Development**

Food Systems and Rural Development at the Kellogg Foundation fills a programming niche undertaken by few other major foundations. The food systems grantmaking focuses on catalyzing efforts that lead to a safe, wholesome food supply for this and future generations while ensuring that food production and food-related business systems are economically viable, environmentally sensitive, sustainable long-term, and socially responsible. The rural development work supports comprehensive, collaborative, and integrative efforts of people, organizations, and institutions. Together, they create social and economic opportunities that lead to healthy rural communities and improvement in the lives of rural residents.

## **Youth and Education**

Using a holistic, child-centered approach, Youth and Education programs address the preschool through college continuum – ages 0 to 24. The overall goal is to support healthy infant, child, and youth development by mobilizing, strengthening, and aligning systems that affect children's learning. The strategies are: 1) mobilize youth, families, and communities to inform policies that affect learning and achievement for vulnerable children and youth; and



2) forge partnerships between education institutions and communities to promote learning, academic performance, and workforce preparation among vulnerable young people.

## **Philanthropy and Volunteerism**

The Kellogg Foundation has long been committed to enhancing and promoting philanthropy and volunteerism. Current programming is focused on building a mutually responsible and just society in which all have the ability and means to contribute to the common good. The Foundation believes that everyone

gives in various ways – time, money, and know-how – by becoming actively engaged to improve the quality of life in their communities. Therefore, programming activities seek to unleash resources by supporting the emergence of new leaders and donors, creating and sharing knowledge, and building tools that advance the effectiveness and innovation of the philanthropic sector. Key target populations include youth, women, and communities of color.

## **Greater Battle Creek**

The Kellogg Foundation maintains strong ties to Battle Creek, Michigan, which was W.K. Kellogg's hometown. The Foundation does this by partnering with the community to help people reach their full educational and economic potential. The ultimate goal is to create a more just, healthy, and sustainable community. Grantmaking is focused largely on: 1) creating brighter futures through improved education for youth; and 2) increasing self-sufficiency by promoting economic growth for families and neighborhoods.

## **Learning Opportunities**

To increase the effectiveness of the Kellogg Foundation's work, it seeks to learn from the knowledge, experiences, and lessons learned by all of its projects as they apply to Leadership, Information and Communication Technology, Capitalizing on Diversity, and Social and Economic Community Development. All prospective grantees are encouraged to consider these elements when designing a proposal to fit the programming interests previously described.

## Health

**Goal:** To promote health among vulnerable individuals and communities through programming that: empowers individuals, mobilizes communities, engages institutions, improves health care quality and access, and informs public and marketplace policy.

#### **GENERAL GRANTMAKING**

#### **Berkshire Taconic Community Foundation, Inc.**

#### **Great Barrington, Massachusetts**

\$199,070

Provide educational support for practitioners of Oriental medicine as they develop the capacity to evaluate qualities of domestically grown medicinal herbs, communicate their requirements to growers, and help deepen their patients' connections to nature and sources of nutrition

WKKF Contact Person: Linda Jo Doctor

Key elements: ■ HE ■ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY ■ SECD

## **Community-Campus Partnerships for Health**

#### Seattle, Washington

\$40,000

Support the engagement of diverse community engagement in the planning and implementation of the 2006 and 2007 annual national deliberations on community campus partnerships, authentic community-based participatory research, and authentic partnerships

WKKF Contact Person: Terri Wright

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **Robert Wood Johnson Foundation**

#### Princeton, New Jersey

\$150,000

Provide enhanced support for grassroots mobilization efforts around the issue of securing health-care coverage for all Americans

WKKF Contact Person: Linda Jo Doctor

Key elements: ■HE □FSRD □Y&E □P&V □LDR □ICT □CDY □SECD

# Sigma Theta Tau International, Honor Society of Nursing, Inc.

#### Indianapolis, Indiana

\$20,000

Publish a book on the significant contributions the W.K. Kellogg Foundation has made for the nursing profession as well as the impact on the direction and course the profession has taken through the Foundation's influence WKKF Contact Person: Terri Wright

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## **Society for Public Health Education, Inc.**

#### Washington, D.C.

\$50,000

Enhance dissemination of the results of a summit on health disparities and social inequities by supporting community dialogues to critique and prioritize the summit's recommendations before finalizing a research agenda

WKKF Contact Person: Albert Yee

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD

#### Young Adults' Health Center, Inc.

## Ypsilanti, Michigan

\$5,000

Provide funds to sponsor a charitable event to commemorate 25 years of service to the Washtenaw County youth community

WKKF Contact Person: Terri Wright

*Key elements:* ■ HE  $\square$  FSRD  $\square$  Y&E  $\square$  P&V  $\square$  LDR  $\square$  ICT  $\square$  CDY  $\square$  SECD

## **COMPREHENSIVE HEALTH CARE SYSTEM**

## **University Community Health Services, Inc.**

## Nashville, Tennessee

\$30,000

Scale up a proven model that is cost-effective with proven positive outcomes for the health and well-being of low-income women and children

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD

#### **HEALTH CARE SAFETY NET**

## Asian Health Services, Inc.

#### Oakland, California

\$5,000

Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers

WKKE Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD

### **Baltimore City Health Department**

#### Baltimore, Maryland

\$5.000

Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD

#### Collins Center for Public Policy, Inc.

#### Miami, Florida

\$5,000

Sustain safety-net providers through partnerships with community and health and human services providers

WKKE Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD

## **Columbia University in the City of New York**

#### New York Cit

\$155,000

Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD

#### **Denver Health and Hospital Authority**

#### Denver, Colorado

\$5.000

Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD

### **Families USA Foundation, Inc.**

### Washington, D.C.

\$3,035,000

Serve state and community health policy stakeholders and engaged community participants by expanding the capacity of the Health Access Support Center WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD

## FirstHealth of the Carolinas, Inc.

#### Pinehurst, North Carolina

\$5,000

Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD

## Ingham County Health Department

## Lansing, Michigan

\$5,000

Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD

### **Ingham County Health Department**

### Lansing, Michigan

\$28,218

Develop tools and relationships that will promote social justice and health equity in public health practice  $\frac{1}{2} \left( \frac{1}{2} \right) = \frac{1}{2} \left( \frac{1}{2} \right) \left( \frac{1}{2} \right)$ 

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD

#### **Harvard Medical School Morehouse School of Medicine** Atlanta, Georgia \$12,500 Boston, Massachusetts \$100,000 Provide support to demonstrate how to sustain safety-net providers through Inform and advance health leadership programming and training nationally partnerships with community and health and human services providers WKKF Contact Person: Albert Yee WKKF Contact Person: Barbara Sabol Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD **Health Research and Educational Trust University of New Mexico** Chicago, Illinois \$58,973 \$5,000 Albuquerque, New Mexico Increase the understanding of successful community service engagement Demonstrate how to sustain safety-net providers through partnerships with between hospitals and communities, and recommend how to best advance community and health and human services providers this work within the industry by convening a Blue Ribbon Task Force of hospital leaders WKKF Contact Person: Barbara Sabol WKKF Contact Person: Albert Yee Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD **HEALTH LEADERSHIP Health Students Taking Action Together, Inc. Asian Pacific Partners for Empowerment,** Atlanta, Georgia Advocacy, and Leadership Enhance organizational structure that builds on the commitment of health Oakland, California \$10,000 professions students by linking health policy, service ethic, and civic Assist strategic planning of Asian Pacific Islander Caucus programs and activities commitment in a coalition focused on community-identified concerns through Executive Committee retreat WKKF Contact Person: Barbara Sabol WKKF Contact Person: Albert Yee Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD Key elements: ■ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD **Indiana University Center for the Advancement of Health** Indianapolis, Indiana \$25,000 Washington, D.C. \$3,500,000 Increase understanding and action necessary to address health policy and Eliminate racial and ethnic health disparities by linking Kellogg Health Scholars, program challenges by promoting dialogue between nonprofit and foundation communities, public health practice, research, academic institutions, and executives, fund-raisers, and other stakeholders policy development WKKF Contact Person: Barbara Sabol WKKF Contact Person: Albert Yee Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD **National Conference of State Legislatures Children First for Oregon** Denver, Colorado \$350,000 Portland, Oregon \$150,000 Provide substantive policy support to the National Caucus of Native American Develop the capacity for Children First for Oregon to achieve long-term State Legislators Health Committee related to health disparities and other viability as the statewide advocacy organization for children and families health issues WKKF Contact Person: Terri Wright WKKF Contact Person: Alice Warner Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD Key elements: ■ HE ■ FSRD ■ Y&E □ P&V □ LDR □ ICT ■ CDY ■ SECD **CREATE Foundation, Inc. State University of New York at Stony Brook** Tupelo, Mississippi \$100,000 Stony Brook, New York \$72,400 Prepare parents and children for healthy development and academic Expose young people to the civil rights movement and its relationship to achievement by developing community capacity to promote the well-being their health, education, and as an enticement, to become engaged citizens in their communities WKKF Contact Person: Barbara Sabol WKKF Contact Person: Barbara Sabol Key elements: ■ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR ■ ICT ■ CDY □ SECD

#### INFORMING PUBLIC POLICYMAKING

## University of Southern Mississippi

#### Hattiesburg, Mississippi

\$100,000

Support a study to document the costs, potential benefits including increased patient safety, and quality impacts of employing community health workers in providing a specified set of services to women and children

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD

#### **QUALITY HEALTH AND HEALTH CARE**

# African-American Civil War Memorial Freedom Foundation Washington, D.C. \$50,000

Address health, health-related, and cultural activities by developing and implementing programs for the National Association for the Advancement of Colored People's annual convention

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

## **Alliance for Healthy Homes**

#### Washington, D.C.

\$176,925

Improve public health through prevention of housing-related health hazards by catalyzing a national conversation about health and housing that builds consensus and commitment to policy change; and provide support and information to community partnerships that promote community mobilization to end childhood lead poisoning

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### American Public Health Association, Inc.

#### Washington, D.C

\$100,000

Promote solutions that families and communities can use to improve children's health by enhancing understanding of the relationship between the built environment of homes, schools, parks, and community design, and the health and safety of children

WKKF Contact Person: Linda Jo Doctor

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## **Asian and Pacific Islander American Health Forum**

## San Francisco, California

\$50,000

Enhance the health and well-being of Asian Americans and Pacific Islanders by providing participants of a national health summit an opportunity to develop best strategies for bringing about an accessible and affordable health care system

WKKF Contact Person: Albert Yee

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD

#### **Auxiliary to the National Medical Association, Inc.**

## Washington, D.C.

\$50,000

Enhance and strengthen health education for African American and other vulnerable children to promote health habits that can be sustained across their life span

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **Boston Medical Center Corporation**

#### Boston, Massachusetts

\$2,411,04

Help low-income children and families overcome socioeconomic and environmental barriers to good health and quality health care by assisting them in obtaining basic and essential benefits and services, such as housing, food, or income, for which they are eligible but are not receiving

WKKF Contact Person: Albert Yee

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD

#### **Boston Public Health Commission**

#### Boston, Massachusetts

\$2.003.772

Improve the health and well-being of public housing residents in Boston and continue to inform local, state, and national housing policies for healthier homes through an integrated pest management and safer pest control program

WKKF Contact Person: Terri Wright

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **Center for Health Policy Development**

#### Portland, Maine

\$50,000

Compile Web-based research of state and national initiatives to support universal health-care coverage for children

WKKF Contact Person: Albert Yee

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## **Children's Defense Fund**

#### Washington, D.C.

\$325,000

Increase community knowledge and action that promotes health-care coverage for all children

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Children's Health Fund**

#### **New York City**

\$1,250,000

Improve the health of low-income children residing in communities, including Mississippi, where there is a shortage of health and dental professionals by addressing the lack of access to comprehensive and timely health-care related to inadequate transportation

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **CommonHealth ACTION**

#### Washington, D.C.

\$50,000

Advance effective community-based disaster planning and service delivery systems

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## **Community Catalyst, Inc.**

## Boston, Massachusetts

\$249,992

Build community and consumer leadership capacity to demand health system accountability for community needs

WKKF Contact Person: Terri Wright

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **Consumers Union of United States, Inc.**

#### Yonkers, New York

\$250,000

Advance, unite, and sustain the health interest of communities and vulnerable constituencies in a market-driven health-care environment

WKKF Contact Person: Terri Wright

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **Council for Prevention of Alcohol and Substance Abuse, Inc.**

## **Hudson Falls, New York**

\$99,607

Mobilize a diverse coalition of community members to develop and implement a self-help plan to improve the overall health and stability in rural communities experiencing long-term decline

WKKF Contact Person: Linda Jo Doctor

Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## **Docs for Tots**

## Washington, D.C.

\$50,000

Address issues affecting young children by creating a Web site and providing training, technical assistance, tools, and presentations for physicians interested in participating in a nationwide network of physician advocates

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **Drexel University** Joint Center for Political and Economic Studies, Inc. Philadelphia, Pennsylvania \$75,000 Washington, D.C. \$150,000 Promote interest in and commitment to quality health-care programs for Address disparities in the health workforce by maintaining the momentum culturally diverse populations through dialogue that includes experts and generated by the Institute of Medicine Report and the Sullivan Commission community voices Report by formulating an action and implementation plan WKKF Contact Person: Barbara Sabol WKKF Contact Person: Barbara Sabol Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD **Drexel University** Joint Center for Political and Economic Studies, Inc. \$7,350,000 Philadelphia, Pennsylvania \$135,644 Washington, D.C. Develop a plan for the creation of a national partnership to address racial and Reduce health disparities by mobilizing leadership in 20 communities and ethnic disparities in health and improve cultural competence in health care select national partners WKKF Contact Person: Albert Yee WKKF Contact Person: Barbara Sabol Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY □ SECD **George Washington University** Maryland Citizens' Health Initiative Education Fund, Inc. Washington, D.C. \$150,000 Baltimore, Maryland Support a strategic planning and capacity-building initiative designed to ensure Sustain community education and mobilization activities focused on assuring the continued relevance and sustainability of the National Health Policy Forum access to health and health care for all WKKF Contact Person: Alice Warner WKKF Contact Person: Barbara Sabol Key elements: ■ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD Georgia Campaign for Adolescent Pregnancy Prevention, Inc. **Medical Care Development, Incorporated** Atlanta, Georgia \$400,000 Augusta, Maine \$1,032,710 Initiate a community-based advocacy campaign for policies and services that Promote health of children, adolescents, and their families by developing will improve the status of adolescent health in Georgia their capacity to mobilize and engage communities, and exploring models that financially secure the future of school-based health centers WKKF Contact Person: Terri Wright Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD WKKF Contact Person: Terri Wright Key elements: ■ HE □ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD **Harvard School of Public Health** \$49,000 Boston, Massachusetts **Michigan Environmental Council** Lansing, Michigan \$130,000 Provide policymakers, opinion leaders, city and community leaders and advocates, researchers, the media, and the general public with a data-driven Web site Develop alliances between environmental, public health, and child welfare tool to analyze racial/ethnic and spatial disparities in metropolitan America stakeholders to increase the awareness and action to reduce environmental health risks to children WKKF Contact Person: Barbara Sabol Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD WKKF Contact Person: Barbara Sabol Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD **Hazard Community Ministries, Inc.** Hazard, Kentucky \$399,926 **Michigan State University** East Lansing, Michigan \$399,526 Build on and institutionalize the momentum of community-owned development by creating a plan and facilitating collaboration that will implement the plan Advance health-care knowledge and action in partnership with youth aging for a sustainable community that includes social, educational, and economic out of the child welfare system infrastructure contributing to positive community and individual health WKKF Contact Person: Barbara Sabol WKKF Contact Person: Linda Jo Doctor Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR □ ICT □ CDY □ SECD Mississippi Food Network, Inc. Health Care for All, Inc. Jackson, Mississippi \$13,000 Boston, Massachusetts \$50,000 Increase quality of life in Mississippi by promoting better health through Document the course of events and lessons learned from the Massachusetts improved nutrition for young children, their families, and teachers based on health reform campaign and policy process from planning through enactment use of a science- and math-based curriculum designed to motivate children and implementation in order to inform researchers and other state efforts WKKF Contact Person: Barbara Sabol that cover these issues Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD WKKF Contact Person: Albert Yee Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR ■ ICT □ CDY □ SECD **Morehouse School of Medicine** Atlanta, Georgia Health Care for All, Inc. Assess the capacity that nursing schools at Historically Black Colleges and Boston, Massachusetts \$850,000 Universities have to address the issue of men's health Empower communities with minority health disparities to engage with hospitals WKKF Contact Person: Barbara Sabol on community benefits and work on opportunities to improve access to care Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD WKKF Contact Person: Albert Yee Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD **Muskegon Community Health Project** Muskegon, Michigan \$81,500 **HSC Foundation** Establish a National Multi-Share Program Center to support new and existing Washington, D.C. \$53,373 multi-share health coverage plans through technical assistance, communication, Enhance community understanding of childhood obesity and identify ways dissemination of best practices and lessons learned, coaching, and evaluating to more effectively combat obesity in low-income minority children and readiness of communities

WKKF Contact Person: Linda Jo Doctor

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

their families

WKKF Contact Person: Linda Jo Doctor

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD



#### **NACC Foundation, Inc.**

#### Perkiomenville, Pennsylvania

\$191,160

Promote improved consumer and administrative outcomes of birth center care by revamping the uniform data system

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## **Natchez Trace Maternity Center**

## Waynesboro, Tennessee

\$40,000

Provide high-quality, comprehensive, and individualized health care for underserved women and their families in a rural community by enhancing the sustainability of a childbearing service model

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **National Academy of Sciences**

## Washington, D.C.

\$65,000

Contribute to the nation's understanding of policy and research needs by disseminating a comprehensive report on trends for the Hispanic population WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **National Academy of Social Insurance**

## Washington, D.C.

\$50,000

Support consumer involvement and decision making by conducting training seminars for journalists and community leaders on options available to Medicare recipients under Medicare Part D

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## **National Alliance for Hispanic Health**

#### Washington, D.C.

\$1,315,380

Assess and develop policy, coordinate multi-site projects, and establish broad-based coalitions at the national and local levels

WKKF Contact Person: Linda Jo Doctor

*Key elements:* ■ HE  $\square$  FSRD  $\square$  Y&E  $\square$  P&V  $\square$  LDR  $\square$  ICT  $\blacksquare$  CDY  $\square$  SECD

## National Association of Counties Research Foundation

#### Washington, D.C. \$200,0

Mobilize elected county officials to take a leadership role to improve quality and expand access to health care for vulnerable individuals in their communities, and provide county officials and their community partners with the information, training, and technical assistance to succeed and sustain such initiatives

WKKF Contact Person: Albert Yee

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY ■ SECD

#### **National Council of Negro Women, Inc.**

#### Washington, D.C.

\$50,000

Enhance the understanding of individual and community health and health disparities in the African American community by supporting action dialogues WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD

#### **National Organization of Black County Officials, Inc.**

#### Washington, D.C.

\$199,736

Identify and disseminate developing county-based strategies to reduce health disparities

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## **Poverty and Race Research Action Council**

#### Washington, D.C.

\$178,095

Promote the development and implementation of policies and practices that alleviate conditions caused by the interaction of race and poverty through dialogues, policy briefs, and strengthened relationships with potential collaborators and partners with common goals

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD

#### Project HOPE – The People to People Health Foundation, Inc. Millwood, Virginia \$1,107,878

Strengthen the use of consumer voice in public policy, including supporting "Health Affairs" journal, coaching and developing new authors, conducting invitational conferences, and implementing a pilot program to integrate the policy narrative approach into the curriculum

WKKF Contact Person: Alice Warner

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **Regents of University of California-Los Angeles**

#### Los Angeles, California

\$357,571

Increase national mental-health service capacities of providers of all disciplines, equip religious leaders from various denominations to provide mental-health services, and utilize local referral resources by taking advantage of a national meeting of mental-health professionals

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## Resolution, Inc. d/b/a California Newsreel

#### San Francisco, California

\$188,500

Develop and disseminate a public broadcast health series and public engagement campaign

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD

#### **Southeast Community Research Center**

## Atlanta, Georgia

\$320,000

Reestablish action for social justice as a central element of community-based participatory research partnerships for health and quality of life projects WKKF Contact Person: Terri Wright

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **State University of New York at Stony Brook**

#### Stony Brook, New York

\$21,000

Support action dialogues designed to increase understanding of the national and international implications of an aging population, promote increased use of patient education and self-management approaches that allow seniors to age in place, and assist seniors to minimize stereotypes and build bridges in a youth-oriented society

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR ■ ICT □ CDY □ SECD

## **Traditional Chinese Medicine World Foundation, Inc.**

#### **New York City**

\$15,000

Provide opportunities for linkages between traditional health/Western care professionals and Chinese medicine/Eastern health care professionals to participate in a dialogue on collaborative/integrative medicine

WKKF Contact Person: Barbara Sabol

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

### **University of Iowa**

#### Iowa City, Iowa

\$199,997

Improve health and reduce obesity in school children, focusing on the key lifestyle issues of diet and physical activity

WKKF Contact Person: Linda Jo Doctor

Key elements: ■ HE ■ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

### **University of Maryland Baltimore Foundation, Inc.**

#### Baltimore, Maryland

\$199,99

Implement a community-based Health Disparities Education and Outreach Program in rural and underserved jurisdictions in Maryland

WKKF Contact Person: Linda Jo Doctor

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD

#### **Westside Health Authority**

#### Chicago, Illinois

\$50,000

Develop a case study of the Every Block a Village Initiative to improve the quality of life for all community residents and their families through asset-based community development and relationship building

WKKF Contact Person: Linda Jo Doctor

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY ■ SECD

# Food Systems and Rural Development

Goal: The food systems grantmaking focuses on catalyzing efforts that lead to a safe, wholesome food supply for this and future generations while ensuring that food production and food-related business systems are economically viable, environmentally sensitive, sustainable long term and socially responsible. The rural development work supports comprehensive, collaborative, and integrated efforts of people, organizations, and institutions. Together, they create social and economic opportunities that lead to healthy rural communities and improvement in the lives of rural residents.

### **GENERAL GRANTMAKING**

# AmericaSpeaks, Inc. Washington, D.C.

\$200,00

Engage and inform the citizens and leadership of northeast Ohio in public decision making through leadership engagement, public education, and public deliberation

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### Aspen Institute, Inc.

## Washington, D.C.

\$150,000

Help leaders and organizations develop and adapt strategies that build prosperity in communities through the transition, retooling, and preparation of new work for the Community Strategies Group

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **Association for Enterprise Opportunity**

#### Arlington, Virginia

\$1,381,250

Encourage new approaches to community economic development and help rural communities deliver a unified policy message by enabling microenterprise development organizations to become agents for change

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### **Barry Soil & Water Conservation District**

#### Hastings, Michigan

\$16,000

Instill a better understanding of the importance of land-use policies and programs, and the value these programs have in guiding growth and providing protection of farmland and open space to landowners, elected officials, decision makers, and the general public

WKKF Contact Person: Richard Foster

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## Baton Rouge Economic and Agricultural Development Alliance

Baton Rouge, Louisiana

\$100,000

Re-invent and restore a regional food system along the Gulf Coast by convening stakeholders to explore commonalities and assets

WKKF Contact Person: Oran Hesterman

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

# Boys, Girls, Adults Community Development Center

Marvell, Arkansas

50.000

Strengthen youth development, intergenerational community development, economic development, housing, and leadership through community development projects

WKKF Contact Person: Frank Taylor

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Children's Defense Fund**

## Washington, D.C.

\$825,000

Create self-sustaining rural economies to improve the quality of life for women and their families in Alabama, Georgia, and Mississippi by increasing employment (including self-employment), providing livable wages, developing growth industry sectors, and positioning residents to leverage government resources and services

WKKF Contact Person: Frank Taylor

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

## **Community Partners**

## Los Angeles, California

\$200,000

Promote greater discussion and awareness of the integral links between agriculture, food systems, and other issue areas like health, smart growth, education, trade, and rural development within the philanthropic community to increase overall support in the sustainable agriculture and food systems arena WKKF Contact Person: Oran Hesterman

Key elements: ■ HE ■ FSRD □ Y&E ■ P&V ■ LDR □ ICT ■ CDY □ SECD



#### Consumer Credit Counseling Service of Montana, Inc. **Groundwater Foundation** Great Falls, Montana Lincoln, Nebraska \$185,475 Increase access to the Earned Income Tax Credit and provide financial education Achieve community-led sustainable groundwater protection by making to improve individual and community asset building in underserved rural groundwater education and protection a community-wide priority areas of Montana WKKF Contact Person: Caroline Carpenter WKKF Contact Person: Alice Warner Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Hollandale School District** Consumer Credit Counseling Service of Montana, Inc. Hollandale, Mississippi \$49,900 Great Falls, Montana \$100,000 Help at-risk youth and young adults receive their GED and develop job skills Enable low-income families in the Great Falls Weed and Seed area to become to enable them to progress toward self-sufficiency homeowners by supporting an Individual Development Account program WKKF Contact Person: Frank Taylor WKKF Contact Person: Alice Warner Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Humboldt Area Foundation** Consumer Credit Counseling Service of Montana, Inc. \$200,000 Bayside, California Great Falls, Montana \$389,000 Support the continued development of the Redwood Coast Rural Action Enhance regional and state economic viability and strengthen communities managed network of community-based leaders and supporting regional by enabling key community, elected, and private sector leaders to develop a plan of interrelated rural policy strategies WKKF Contact Person: Caroline Carpenter WKKF Contact Person: Alice Warner Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Interfaith Worker Justice Delta State University** Chicago, Illinois \$40,000 Cleveland, Mississippi \$10,243 Improve the working conditions of low-wage workers, especially in the South Prepare Arkansas, Louisiana, and Mississippi youth for evaluation at the and Midwest community level; develop their knowledge of skills and tools for program WKKF Contact Person: Frank Taylor evaluation, community assessment, policy analysis, and other studies; and Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD strengthen their civic engagement and leadership development WKKF Contact Person: Frank Taylor **Jessie Smith Noyes Foundation** Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **New York City** \$1,200,000 Ensure that policymakers are informed by and accountable to a more diverse **Enterprise Corporation of the Delta** constituency base by broadening the leadership of the sustainable agriculture Jackson, Mississippi \$750,000 and community food systems movement so that it better reflects the racial Provide credible, accessible, timely analyses of state policy issues, transforming and ethnic diversity of the nation's population the policy debate, informing decisions and practices, and making resources WKKF Contact Person: Oran Hesterman available to diverse communities in Mississippi Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD WKKF Contact Person: Alice Warner Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD **Local Initiatives Support Corporation New York City** \$1,000,000 Forgotten Harvest, Inc. Build capacity, produce visible results, and strengthen community connections Southfield, Michigan \$250,000 for community development corporations in Arkansas, Louisiana, and Mississippi Reduce food waste and increase food security in the tri-county Detroit WKKF Contact Person: Frank Taylor region by providing highly nutritious fresh grocery products to vulnerable Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD individuals and families served by emergency food providers in neighborhoods with high levels of poverty and limited access to fresh food **Manistee County Community Foundation, Inc.** WKKF Contact Person: Ricardo Salvador \$300,000 Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Enhance the quality of life in Manistee County by implementing components of Envision Manistee County, and support and demonstrate the value of the Foundation for the Mid South, Inc. process through tangible outcomes Jackson, Mississippi \$200,000 WKKF Contact Person: Gail Imig Lead efforts in creating substantial, profound and long-term change in the Key elements: ☐ HE ■ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Mid South region, while undertaking their own institutional change WKKF Contact Person: Frank Taylor **Michigan State University** Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD East Lansing, Michigan Provide affordable basic education and training to local planning and zoning **Grand Traverse Regional Land Conservancy** officials as well as citizens across the state by launching a full online program Traverse City, Michigan \$70,000 and product innovation of the Citizen Planner Program Strengthen farmland preservation efforts by improving the visibility of and WKKF Contact Person: Richard Foster access to Maple Bay Park's recreational opportunities, maintaining positive Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD relations with the local farm community, and enhancing the farmhouse parcel WKKF Contact Person: Richard Foster **Michigan State University**

East Lansing, Michigan

quality of life issues for the citizens of Michigan WKKF Contact Person: Richard Foster

Develop leadership within communities and the food system, agriculture, natural resources, environmental, and manufacturing sectors to address

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

\$390,000

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### National Center for Appropriate Technology, Inc. **Northern Great Plains, Inc.** Butte, Montana \$300,000 Fargo, North Dakota \$40,000 Develop and diversify producers, crops, and a farmers' market network Support the selection of leaders and planning process of the Meadowlark along the Gulf Coast and connect to other efforts under way to build Project Leadership Laboratory to promote economic and social viability of a new post-Katrina regional food system the Northern Great Plains WKKF Contact Person: Oran Hesterman WKKF Contact Person: Caroline Carpenter Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **National Conference of State Legislatures Opportunity Finance Corporation** Denver, Colorado \$5.000 Philadelphia, Pennsylvania \$1,000,000 Convene the state legislative leadership on agriculture and rural development Increase financing for entrepreneurial rural businesses, quality affordable to learn about, share information, and promote issues facing states regarding housing necessary for rural economic growth and stability, essential community facilities, and overall economic growth in emerging rural markets agriculture and rural development by building and strengthening the capacity of its community financial WKKF Contact Person: Caroline Carpenter development member institutions Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Caroline Carpenter Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **National Congress of American Indians** Washington, D.C. \$399.719 **Pundit Productions, Inc.** Build shared understandings among Native American leaders of strategies Washington, D.C. \$608,376 for effective tribal governance and opportunities for collective action Enhance, expand, and deepen localized coverage and interactive public WKKF Contact Person: Alice Warner radio programming on food systems, community-based agriculture, rural Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD economic development, and related issues for underserved rural communities in the Delta and nationwide **National Fish and Wildlife Foundation** WKKF Contact Person: Caroline Carpenter Washington, D.C. \$750,000 Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Create a strategic grant program to leverage federal funds and support local sustainable agriculture systems **South Carolina Association** WKKF Contact Person: Oran Hesterman of Community Development Corporations Key elements: ☐ HE ■ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Charleston, South Carolina \$200,000 Improve the quality of life for citizens statewide by building the capacity of **National Student Association Anthology Charitable Trust** rural communities to create changes \$25,000 Malden on Hudson, New York WKKF Contact Person: Caroline Carpenter Publish National Student Association Anthology to be archived by Wisconsin Kev elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD State Historical Society WKKF Contact Person: Richard Foster **Southern Rural Development Initiative, Inc.** Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Raleigh, North Carolina \$75,000 Enable teams of young cultural workers from across the South to use a range Nature Conservancy, Inc. – Michigan Chapter of art forms to honor exceptional and diverse people who have helped make \$85,500 Lansing, Michigan rural communities more just and sustainable Assemble conservation and recreational land use information for Michigan WKKF Contact Person: Frank Taylor into a Geographical Information Systems format for distribution to Michigan Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD land trusts and conservation planners WKKF Contact Person: Richard Foster Synergos Institute, Inc. Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **New York City** \$1,529,678 Increase the availability of sustainably produced food in mainstream retail and **Nebraska Community Foundation** food service outlets by convening key stakeholders from civil society, food Lincoln, Nebraska \$200,000 companies, and government agencies to identify and implement solutions Continue development efforts in expanding community-based philanthropy WKKF Contact Person: Oran Hesterman and building rural community endowment funds Key elements: ■ HE ■ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY ■ SECD WKKF Contact Person: Caroline Carpenter Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **Thomas Jefferson Agricultural Institute** Columbia, Missouri \$3,345,000 **Neighborhood Reinvestment Corporation** Enhance and support creative media and communication activities of food d/b/a NeighborWorks America and agriculture leaders to lead to a more just, diverse, and sustainable food Washington, D.C. \$40,000 and agriculture system Strengthen partnerships and connect practitioners through the New Rural WKKF Contact Person: Ricardo Salvador America II-Partners and Progress Symposium and the Montana Conference Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD WKKF Contact Person: Caroline Carpenter Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Training and Development Corporation** \$398.582 **Bucksport**, Maine New Orleans Food and Farm Network, Inc. Expand public and private capital available to rural small business and New Orleans, Louisiana \$86,800 support revitalization of rural small communities across the United States Cultivate a diverse coalition of food system stakeholders to create a food WKKF Contact Person: Ricardo Salvador policy network

WKKF Contact Person: Oran Hesterman

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### University of Maryland Foundation, Inc. Adelphi, Maryland \$40,500 Disseminate information about developing leadership programs and tools for effective leadership development through a newsletter WKKF Contact Person: Richard Foster Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **University of Nebraska-Lincoln** Lincoln, Nebraska \$30,000 Sponsor broad and diverse participation to include farmers, students, educators, and youth in a national meeting of the Sustainable Agriculture Research and Education program WKKF Contact Person: Ricardo Salvador Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD FOOD SYSTEMS: FOOD AND SOCIETY Arts Engine, Inc. **New York City** \$220,000 Enable youth to gain a better understanding of food production and sustainable agriculture through a multi-platform media campaign WKKF Contact Person: Oran Hesterman Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ■ CDY ☐ SECD Arts of Peace, Inc. Arcata, California \$400,000 Help shift personal behavior and public policy to reflect more healthy lifestyles and sustainable food systems by bringing information and insights **Occidental College** on key food, farming, and health issues to public radio audiences Los Angeles, California WKKF Contact Person: Oran Hesterman Support topics of interest to organizations interested in a more sustainable food system by developing a book series, web site, and other strategies for Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD outreach and dissemination WKKF Contact Person: Gail Imig Friends of Troy Gardens, Inc. Madison, Wisconsin \$15,288 Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Support a networking meeting for the Food Systems Higher Education-Community Partnership Projects **Rural Coalition** Washington, D.C. \$300,000 WKKF Contact Person: Gail Imig Engage organizations serving farmers, farm workers, and rural communities of Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD color in policy education and increase the capacity of these communities for leadership and advocacy in conjunction with the Food and Farm Policy **Loyola University of Chicago** Chicago, Illinois \$100,000 WKKF Contact Person: Ricardo Salvador Increase access to healthy, fresh, and local food in the Austin community of Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Chicago by developing the business plan for a community-owned grocery **Trust for Conservation Innovation** WKKF Contact Person: Oran Hesterman San Francisco, California \$200,000 Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY ■ SECD Support the transition to a healthier food system and environment through strategic, collaborative grantmaking and programs Mixed Greens: A Children's Vegetable Project, Inc. WKKF Contact Person: Oran Hesterman **Grand Rapids, Michigan** Key elements: ■ HE ■ FSRD □ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD Ensure long-term organizational sustainability and viability, develop programs, and collaboratively create a community initiative accessible to all schools that serve nutritionally at-risk youth and their families Winrock International Institute for Agricultural Development Arlington, Virginia WKKF Contact Person: Oran Hesterman Enhance the sustainable community-based food systems movement by Key elements: ■ HE ■ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD exploring and developing strategies, raising capacity of organizations, engaging institutions, communicating with policymakers, and attracting resources **Northeast Nebraska Resource Conservation** WKKF Contact Person: Oran Hesterman and Development, Inc. Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Plainview, Nebraska Educate and motivate consumers and institutions to purchase more local food and farm products directly from the families that are growing and World Wildlife Fund, Inc. processing them in the Upper Great Plains region Washington, D.C. WKKF Contact Person: Oran Hesterman Enhance the long-term economic and ecological viability of cattle ranching

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

in south Florida while contributing to the overall restoration of the Everglades

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

WKKF Contact Person: Gail Imig

#### **RURAL DEVELOPMENT: Southern Good Faith Fund** MID SOUTH DELTA INITIATIVE (MSDI) Pine Bluff, Arkansas \$1,000,000 Enable low-income individuals in the Delta to go to college, become home Arkansas Public Policy Panel, Inc. owners, or start a small business Little Rock, Arkansas \$500,000 WKKF Contact Person: Gloria Dickerson Create policy and programmatic changes at the local, regional, and state levels by organizing communities, connecting with institutional allies, Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD leading initiatives, and building capacities WKKF Contact Person: Gloria Dickerson **RURAL DEVELOPMENT:** RURAL PEOPLE, RURAL POLICY Kev elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Arizona Community Foundation, Inc. East Arkansas Enterprise Community** Phoenix, Arizona \$100,000 Forrest City, Arkansas \$299,130 Build and strengthen rural policy networks as a participating organization in Increase youth participation in community issues and the political process by the Rural People, Rural Policy Initiative engaging youth in experiential learning and leadership development activities WKKF Contact Person: Caroline Carpenter WKKF Contact Person: Gloria Dickerson Kev elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Arkansas Advocates for Children and Families Iowa State University** Little Rock, Arkansas \$100,000 Build and strengthen rural policy networks as a participating organization in Advance community social and economic well-being nationwide by compiling the Rural People, Rural Policy Initiative and synthesizing what is being learned in the emerging field of community WKKF Contact Person: Caroline Carpenter Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Frank Taylor Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **Association of Programs for Rural Independent Living** Mississippi Action for Community Education, Inc. Build and strengthen rural policy networks as a participating organization in Greenville, Mississippi \$15,000 the Rural People, Rural Policy Initiative Develop strategies for using the Delta culture and heritage as a foundation WKKF Contact Person: Caroline Carpenter for building assets and increasing the income of Delta residents by bringing Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD together practitioners, funders, and community leaders WKKF Contact Person: Frank Taylor **Boys, Girls, Adults Community Development Center** Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD \$100,000 Parents for Public Schools, Inc. the Rural People, Rural Policy Initiative Jackson, Mississippi WKKF Contact Person: Caroline Carpenter Develop relationships, partnerships, and collaborations with Mid South Delta Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Initiative partners and residents within Arkansas, Louisiana, and Mississippi; and develop strategic plans for leadership development **Community Access, Incorporated** WKKF Contact Person: Gloria Dickerson South Charleston, West Virginia Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative **Quitman County Development Organization, Inc.** WKKF Contact Person: Caroline Carpenter Marks, Mississippi \$125,000 Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Implement grassroots mobilization partnership strategies through leadership development and training to better serve low-income populations and revitalize poor communities and to strengthen citizens' capacity to participate **Community Area Resource Enterprise** in the public policy arena and effect positive economic and political outcomes Gallup, New Mexico \$100,000 in Arkansas, Louisiana, and Mississippi Build and strengthen rural policy networks as a participating organization in WKKF Contact Person: Frank Taylor the Rural People, Rural Policy Initiative Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD WKKF Contact Person: Caroline Carpenter Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **Quitman County Development Organization, Inc.** \$294.866 DNA-People's Legal Services, Inc. Enable a network of people and citizen-centered organizations to build Window Rock, Arizona sustainable communities in the Mid South Delta region by implementing Build and strengthen rural policy networks as a participating organization in critical first components of a strategic management plan for organizational the Rural People, Rural Policy Initiative long-term sustainability of the Delta Citizens Alliance WKKF Contact Person: Caroline Carpenter WKKF Contact Person: Gloria Dickerson Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

## Renewal, Inc.

Monroe, Louisiana \$750,090

Establish a regional network of faith-based and community organizations that will work collectively to address the needs of economically and socially disadvantaged people in northeast Louisiana

WKKF Contact Person: Gloria Dickerson

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

### \$100,000

Build and strengthen rural policy networks as a participating organization in

\$100,000

## **Dona Ana County Colonias Development Council**

#### Las Cruces, New Mexico \$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **Garrett County Community Action Committee, Inc.**

#### Oakland, Maryland

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Hazard Perry County Community Ministries, Inc.**

#### Hazard, Kentucky

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **High Plains Community Development Corporation, Inc.**

#### Chadron, Nebraska

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Humboldt Area Foundation**

#### Bayside, California

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **International Sonoran Desert Alliance**

#### Ajo, Arizona

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## Llano Grande Center for Research and Development

## Edcouch, Texas

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## Mississippi State University Foundation, Inc.

#### Mississippi State, Mississippi

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Montana Community Development Corporation**

#### Missoula, Montana

\$100.000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### Nebraska Appleseed Center for Law in the Public Interest, Inc. \$100,000

Lincoln, Nebraska

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Ohio University**

Athens, Ohio

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## Partnership for a Healthy Scott County, Inc.

#### Forest, Mississippi

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **People Incorporated of Southwest Virginia**

## Abingdon, Virginia

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **Southern Good Faith Fund**

## Pine Bluff, Arkansas

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **University of North Dakota**

#### Grand Forks, North Dakota

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD



## Working for Equality and Economic Liberation

#### Helena, Montana

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### YouthBuild USA, Inc.

#### Somerville, Massachusetts

\$100,000

Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## Youth and Education

Goal: Support healthy infant, child, and youth development by mobilizing, strengthening, and aligning systems that affect children's learning.

#### **GENERAL GRANTMAKING**

### **Academy for Educational Development, Inc.**

#### Washington, D.C.

\$150,000

Design and implement an outcomes evaluation of a youth-led information gathering process where young adults canvass their neighborhoods block-by-block to collect information on programs, services, and opportunities for youth and their families

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

### **Academy for Educational Development, Inc.**

## Washington, D.C.

\$299,755

Support the scaling of Middle Start school improvement to new schools in New York, Ohio, and Tennessee to assist students at risk for low achievement WKKF Contact Person: Ted Chen

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## American Association of State Colleges and Universities

## Washington, D.C.

\$35,00

Promote a more integrated approach to engagement with communities, regional stewardship, and advancing policy and programmatic conversations for state college and university leaders through concrete tools and strategies

WKKF Contact Person: Miguel Satut

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

## **American Indian College Fund**

## Denver, Colorado

\$31,000

Provide an opportunity for members of the Grantmakers for Education and the Native Americans in Philanthropy communities to explore issues in Native American education and to discuss research and best practices with experts and practitioners

WKKF Contact Person: Valorie Johnson

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

#### **American Youth Policy Forum**

## Washington, D.C.

\$15,000

Provide support to identify successful state and local policies and programs that reconnect high school dropouts to education and employment preparation systems in their communities and to disseminate these successes to federal, state, and local educational and political leaders nationwide

WKKF Contact Person: Ted Chen

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

## **Americans for Indian Opportunity**

#### Albuquerque, New Mexico

\$69,000

Increase the number of Native American youth involved in business development and entrepreneurship through training programs and the development of learning materials

WKKF Contact Person: Valorie Johnson

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

### **Amistad America, Inc.**

#### New Haven, Connecticut

\$148,000

Strengthen financial resources and enact short- and long-term strategies to fulfill the mission as a national cultural heritage and educational institution WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

#### **Art Resources in Teaching**

#### Chicago, Illinois

\$68,500

Help elementary students in Chicago's public schools develop a love for reading through multimedia experiences connecting classic children's literature with their Chicago neighborhoods

WKKF Contact Person: Gail McClure

Kev elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### Aspen Institute, Inc.

#### Washington, D.C.

\$198,900

Enhance the well-being of children, youth, families, and communities in distressed areas of the United States by supporting efforts to evaluate, learn, and disseminate lessons about how to promote positive change

WKKF Contact Person: Gail McClure

Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD



#### **Community Resource Exchange, Inc.** Aspen Institute, Inc. Washington, D.C. \$200,000 **New York City** \$751,794 Promote racial equity by developing a deeper understanding of structural Change the way in which community-based youth organizations staff the racism and its implications and assisting community leaders and practitioners development function by demonstrating that fund-raising is an acquired skill in capacity building WKKF Contact Person: Gregory Taylor WKKF Contact Person: Gail McClure Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD **Creative Learning Exchange Association for the Study of Higher Education** Acton, Massachusetts \$100,000 East Lansing, Michigan \$20,000 Facilitate communication among teachers and schools to help create a network Address issues on the status of minority males in higher education by supporting of schools using systems education the annual meeting of the Association for the Study of Higher Education WKKF Contact Person: Gail McClure WKKF Contact Person: Gail McClure Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **Detroit Educational Television Foundation AVANCE**, Inc. Wixom, Michigan \$45,098 San Antonio, Texas \$2,500,000 Enable teens to explore the issues of race in a non-threatening and safe Support seamless leadership succession and initiate a centralized process to environment through a weekly public-television program ensure the viability and sustainability of the AVANCE network WKKF Contact Person: Gail McClure WKKF Contact Person: Valorie Johnson Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD **Eastern Michigan University Boston Foundation** \$50,000 Ypsilanti, Michigan Boston, Massachusetts \$2,600,000 Promote a culture of literacy, research, and public engagement to improve the likelihood of success for students who have been marginalized by circumstances Create a strategic development plan for excellence, scale, and sustainability and strengthen the network of youth-serving organizations of race, ethnicity, economics, and geography by establishing an African American history and literature collection and community lecture series WKKF Contact Person: Miguel Satut WKKF Contact Person: Gail McClure Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Boys and Girls Club of Greater Kalamazoo, Inc. \$94,690 El Hajj Malik El-Shabazz Academy Kalamazoo, Michigan \$50,000 Lansing, Michigan Enhance the educational and vocational awareness and preparation of vulnerable youth by enabling multiple stakeholders to create a shared Improve academic and social development of students, particularly boys, who have the potential for school failure as a result of their underachievement. vision of program delivery poor attendance, and repeated disciplinary infractions WKKF Contact Person: Gail McClure WKKF Contact Person: Gail McClure Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD **California Graduate Institute Family Support America** \$97,600 Los Angeles, California Chicago, Illinois \$45,000 Create training resources in the field of Human Dynamics for mental-health Promote public will for family support through a communications strategy practitioners who work with at-risk adolescents WKKF Contact Person: Ted Chen WKKF Contact Person: Gail McClure Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD Centers for New Horizons, Inc. Foundation for Independent Higher Education, Inc. Chicago, Illinois \$150,000 \$200,000 Washington, D.C. Strengthen the capacity to provide effective programs and raise funds in a Prepare young collegiate women of color as future leaders in order to increase rapidly changing community gender and diversity in the workplace WKKF Contact Person: Valorie Johnson WKKF Contact Person: Valorie Johnson Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD Key elements: ■ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD City Impact Gathering Lincoln, Nebraska \$189.951 Tyler, Texas \$30,000 Enhance youth engagement and leadership development outcomes in Omaha Strengthen and expand a learning network of individuals and foundations and Lincoln, Nebraska, by supporting a partnership with the Hope Center that support faith-based strategies for helping children, youth, and families WKKF Contact Person: Ted Chen WKKF Contact Person: Gregory Taylor Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Community Link Foundation **Generations of Hope** Rantoul, Illinois Ann Arbor, Michigan \$350,000 \$3,496,303 Support the more rapid development of intergenerational community as Establish a new specialized debit- and credit-card program to provide constant unrestricted support to multiple participating non-profit intervention by creating a new national technical assistance center organizations WKKF Contact Person: Ted Chen WKKF Contact Person: Gregory Taylor Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD



# **Georgetown Children's House Endowment to Promote Quality Early Childhood Education**

#### Washington, D.C.

\$20,000

Raise public awareness regarding the need for high-quality early care and educational programs in the District of Columbia

WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **Grantmakers for Education**

## Portland, Oregon

\$10,000

Engage traditional education funders through the Grantmakers for Education briefing on funding strategies for pre-kindergarten through third grade alignment

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **Grantmakers for Education**

## Portland, Oregon

\$50,000

Produce and disseminate case studies of effective grantmaking decisions that have led to improved student achievement

WKKF Contact Person: Miguel Satut

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

## Home Instruction for Parents of Preschool Youngsters USA

#### **New York City**

\$150,000

Build the capacity of the California, Colorado, and Florida Home Instruction for Parents of Preschool Youngsters state offices in strategic communications, evaluation, and office operations to significantly increase the number of low-income families and preschool-age children served in these locations WKKF Contact Person: Valorie Johnson

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **Intercultural Development Research Association**

## San Antonio, Texas

\$385.358

Prepare parents and families to become leaders and advocates for excellent education for their children from pre-K through high school graduation and college enrollment

WKKF Contact Person: Miguel Satut

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ☐ SECD

#### Jimmy & Rosalynn Carter Partnership Foundation, Inc.

#### Atlanta, Georgia

538,420

Nationally recognize exemplary practices in university-based community development projects to solidify operations and expand the Jimmy and Rosalynn Carter Award for Campus/Community Collaboration to a minimum of 25 states

WKKF Contact Person: Miguel Satut

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### LaGuardia Education Fund, Inc.

#### Long Island City, New York

\$350,000

Prepare veterans, particularly male veterans of color, for careers as paraprofessionals and teachers in urban school systems through a new academic and experiential program

WKKF Contact Person: Miguel Satut

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Lydia Home Association**

#### Chicago, Illinois

\$100,000

Pioneer a new approach for providing safe, temporary placement options for children and families in crisis that can serve as an alternative to the traditional foster-care system

WKKF Contact Person: Ted Chen

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Michigan Foundation for Education Leadership**

## Lansing, Michigan

\$10,000

Sponsor the 11th Annual Governor's Education Summit

WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Michigan State University**

## East Lansing, Michigan

\$80,000

Improve learning experiences and identify new pathways to partnerships that promote vibrant academic, cultural, and healthy learning environments for indigenous/native children and youth through lessons learned and best practices regarding educational programs

WKKF Contact Person: Valorie Johnson

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

## **Michigan State University**

## East Lansing, Michigan

\$200.000

Engage youth in active-learning experiences at the Smithsonian Folklife Festival and the National Museum of the American Indian to build their own sense of cultural identity, gain increased awareness of career opportunities in the cultural heritage sector, and strengthen leadership skills to impact maintenance of cultural traditions within their own communities

WKKF Contact Person: Valorie Johnson

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### Michigan's Children

#### Lansing, Michigan

\$10,000

Provide funds to sponsor a charitable event for child advocacy

WKKF Contact Person: Valorie Johnson

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

## **Midwest Community Foundations Ventures**

## Grand Haven, Michigan

\$15,000,000

Inform, educate, and engage communities in the design and development of universally accessible recreation and parks projects

WKKF Contact Person: Miguel Satut

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

## Mississippi State University Foundation, Inc.

#### Mississippi State, Mississippi

\$399,549

Improve pre-literacy skills of preschool children by planning and executing a revised summer teacher training model

WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Museum of New Mexico Foundation Promise Village Home for Children** Santa Fe, New Mexico \$196,000 Davisburg, Michigan \$150,000 Enhance the entrepreneurial skills of young artists and strengthen incomes Assist with organizational sustainability to help further develop and implement for southern African and Native American folk artists by developing a Weba comprehensive and strategic development plan WKKF Contact Person: Gail McClure WKKF Contact Person: Valorie Johnson Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ■ SECD Regents of the University of Michigan **National Association for the Education of Young Children** Ann Arbor, Michigan \$66,825 Washington, D.C. Support the completion of a documentary media project examining how Prepare early childhood professionals to become highly reliable and unrestricted property development is impacting children's mental and effective in assessing program quality and fully implementing the physical health reinvented accreditation system WKKF Contact Person: Gail McClure WKKF Contact Person: Gregory Taylor Key elements: ■ HE □ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD Key elements: ■ HE □ FSRD ■ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD **Regents of the University of Michigan National Coalition of Community Foundations for Youth** Ann Arbor, Michigan Kansas City, Missouri \$75,000 Foster state-level deliberation and support policy change regarding the Enable vulnerable youth, ages 14-24, to become productive and connected processing of juveniles as adults in the justice system members of society through the Youth Transition Funders Group WKKF Contact Person: Ted Chen WKKF Contact Person: Ted Chen Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Roca, Inc. **National Head Start Association** Chelsea, Massachusetts \$1,200,000 Alexandria, Virginia \$250,000 Create a strategic development plan for excellence, scale, and sustainability and strengthen the network of youth-serving organizations Assist Head Start leaders in developing a strategic plan to address the changing demographic trends, Federal funding priorities, and new WKKF Contact Person: Miguel Satut findings in child development Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD WKKF Contact Person: Gail McClure Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **Rural School and Community Trust** Arlington, Virginia \$1,506,218 **National Labor College** Build the capacity of grassroots and community-based organizational leaders Silver Spring, Maryland \$1,048,970 to engage in local school transformation in vulnerable rural communities Unite various union apprenticeship and training programs into a fully articulated and establish a network of rural school supporters who will work to improve national postsecondary educational system where young working adults can education for students throughout North Carolina earn a college degree WKKF Contact Person: Valorie Johnson WKKF Contact Person: Ted Chen Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD **Sanilac Intermediate School District** North Carolina Central University Foundation, Inc. Peck, Michigan \$50,000 Durham, North Carolina \$20,000 Support the continuation of the Sanilac County Math and Science Center Expose the state of North Carolina to best practices and models in workforce to inspire and challenge academically able high school students development and pre K-16 education for African American males and inform WKKF Contact Person: Gail McClure policymakers and program planners through an African American Male Summit Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Gail McClure Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD **ShoreBank Neighborhood Institute** Chicago, Illinois \$4,250,000 North Carolina Partnership for Children, Inc. Support the more rapid development of intergenerational community as Raleigh, North Carolina \$5,000,000 intervention by creating a loan guarantee fund Enhance capacity to support regionally based and locally based family support WKKF Contact Person: Ted Chen services and affordable high-quality early childhood education and care to all Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD children, birth to age five WKKF Contact Person: Gregory Taylor **Tides Center** Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ■ CDY ☐ SECD San Francisco, California \$60,000 Build healthier, more sustainable, and inclusive communities, especially for **Ohio State University** our most vulnerable children, by recruiting additional organizations in the Columbus, Ohio \$200,000 educational equity, community development, and smart growth movements Examine and update data and information on persistent disparities affecting WKKF Contact Person: Gail McClure African American males relative to education, health, criminal justice, and Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD WKKF Contact Person: Ted Chen. **Tomas Rivera Policy Institute** Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Los Angeles, California \$10,000 Address issues of high school preparation, college application, enrollment, **President and Fellows of Harvard College** matriculation, and graduation confronting Latino males by supporting a Cambridge, Massachusetts \$200,000 national discussion and conference and developing recommendations for

national dissemination

WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

Help children succeed in school and in life by implementing a strategy for

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

advancing complementary learning

WKKF Contact Person: Gail McClure

#### **Tonatierra Community Development Institute Working Interfaith Network** \$200,000 Phoenix, Arizona \$40,000 Baton Rouge, Louisiana Create an economic entity for local families, youth, and community by Provide training for the faith-based community to enter into partnership with formalizing a community cooperative teachers and administrators of each school in order to lift the standards of the schools and promote good discipline, good teaching, and higher test scores WKKF Contact Person: Gail McClure WKKF Contact Person: Ted Chen Key elements: ■ HE ■ FSRD ■ Y&E □ P&V ■ LDR □ ICT ■ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD TROY Foundation, Inc. **World Hope Foundation** Miami, Florida \$390,000 Boulder, Colorado \$150,000 Enhance communication and literacy skills and encourage community Strengthen the organization and establish an expanded presence through engagement by middle and high school underserved students by establishing a youth news bureau strategic efforts and implementation in board development, fundraising, marketing, and staffing WKKF Contact Person: Gail McClure WKKF Contact Person: Gail McClure Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ■ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD **University of Georgia** Athens, Georgia \$15,000 Youth in Focus, Inc. Oakland, California \$150,000 Create a fellowship program which identifies and supports emerging scholars and leaders in adult continuing education Strengthen and expand the impacts of youth empowerment and systems change on a regional, state, and national scale by increasing the organization's WKKF Contact Person: Gail McClure capacity building Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD WKKF Contact Person: Gail McClure Key elements: ■ HE ■ FSRD □ Y&E ■ P&V ■ LDR ■ ICT ■ CDY □ SECD **University of Illinois at Chicago** Chicago, Illinois \$100,000 **Youth Radio** Create opportunities for young people in Chicago, Illinois; Rio de Janeiro, Berkeley, California \$150,000 Brazil; and Mexico City, Mexico; to document civic engagement through a series of in-depth ethnographies Further develop the administrative and fundraising infrastructure of Youth Radio and build their capacity to sustain their organization WKKF Contact Person: Miguel Satut WKKF Contact Person: Valorie Johnson Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ■ CDY ☐ SECD **University of Minnesota** Youthline America, Inc. \$320,000 Minneapolis, Minnesota **New York City** \$3,000,000 Strengthen Minnesota's civic values and traditions by creating a sense of interconnection, common language, and developing resources to counter Help young people develop into contributing adults through the negative trends and generate civic revitalization implementation of Youthline America's business plan WKKF Contact Person: Christine Kwak WKKF Contact Person: Gregory Taylor Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **University of North Carolina at Chapel Hill** FORGE PARTNERSHIPS BETWEEN EDUCATION INSTITUTIONS AND COMMUNITIES Chapel Hill, North Carolina \$6,267.489 Reduce gender disparities in academic achievement of boys of color in early **Community Links Hawaii** education and promote school success by third grade Honolulu, Hawaii WKKF Contact Person: Gregory Taylor Create a community educational system to positively impact the productivity, Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD employability, civic engagement, and creative expression of children and youth, ages 9-21 **University of Wisconsin-Madison** WKKF Contact Person: Valorie Johnson Madison, Wisconsin \$427,920 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ■ CDY ■ SECD Strengthen the nation's ability to assess legislation through a family lens and recruit new sites to the Family Impact Seminars network **Fund for the City of New York** WKKF Contact Person: Valorie Johnson **New York City** \$2,999,985 Enable disconnected youth to transition successfully to adulthood by building Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD a citywide system to assure that young people complete high school or receive their GED and transition to the next stages of their lives **Willamette University** WKKF Contact Person: Valorie Johnson Salem, Oregon \$260,600 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Provide academic support and encouragement to low-income students and under-represented students of color in grades 8-12 **Hispanic Scholarship Fund** WKKF Contact Person: Alice Warner San Francisco, California \$1,071,028 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Improve educational outcomes among Hispanic youth through the establishment of the National Hispanic Education Alliance to unite the **Working Group** nation's leading Hispanic education organizations, academics, and Oakland, California \$50,000 education policy researchers Promote increased coordination and collaboration by bringing together WKKF Contact Person: Miguel Satut community leaders from all over the country who over the past decade Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD have created effective and sustained anti-hate initiatives seeded by Not

In Our Town campaigns
WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

#### **NALEO Educational Fund** Los Angeles, California \$900,000 Develop and implement specific statewide policy agendas that incorporate ENLACE principles and best practices in partnership with ENLACE grantees and other key partner organizations WKKF Contact Person: Miguel Satut Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD **National Conference of State Legislatures** \$530,440 Denver, Colorado Increase student success by raising the awareness of ENLACE programs among each state's legislative audience, exploring and understanding the ENLACE framework for student success, and exploring how state policy can encourage and support these programs WKKF Contact Person: Miguel Satut Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD **National Hispanic Caucus of State Legislators** Washington, D.C. \$300,000 Improve educational outcomes of Hispanic youth by linking ENLACE policy principles and best practices to close the educational achievement gap in targeted states WKKF Contact Person: Miguel Satut Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD **New Jersey Chamber of Commerce Foundation** Trenton, New Jersey \$1,189,613 Help create a more qualified workforce by expanding the Learn, Do, Earn Credentialing System statewide to the most challenging urban and urban rim areas in New Jersev WKKF Contact Person: Ted Chen Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD **Pegasus Players** Chicago, Illinois Enhance the understanding of reading, writing, and cultural diversity and develop the independent, critical thinking ability of high school students in Chicago through Pegasus Players Young Playwrights program WKKF Contact Person: Gregory Taylor Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD Posse Foundation, Inc. **New York City** \$3,347,096 Promote the values of college access and diverse leadership in the workforce by expanding into new cities and more campuses WKKF Contact Person: Gregory Taylor Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD SkillsUSA, Inc. Leesburg, Virginia \$3,443,000 Create new entry-level workplace certificates and assessments that are designed and recognized by business and industry leaders WKKF Contact Person: Ted Chen. Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD MOBILIZE YOUTH, FAMILIES, AND COMMUNITIES **Appleseed Foundation, Inc.** Washington, D.C. \$618,663 Achieve better educational outcomes for children by organizing and supporting parents to obtain and act on meaningful information on school performance WKKF Contact Person: Miguel Satut Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

#### **Committee for Economic Development**

Washington, D.C. \$527,482

Provide primary information and support to state and local level action by policymakers; care providers; teachers; other community leaders in the education, business, and faith communities; and families on alternative financial models to fund early care and education

WKKF Contact Person: Gregory Taylor

Key elements: ■ HE □ FSRD ■ Y&E ■ P&V ■ LDR □ ICT ■ CDY ■ SECD

#### **Council of Michigan Foundations, Inc.**

#### Grand Haven, Michigan

\$6,500,000

Ensure that the Michigan Early Childhood Investment Corporation has the leadership, organizational, and financial capacity necessary to serve as a focal point for early childhood system building; formalize operating agreements with intermediate school districts; and provide local technical assistance that results in every child entering school healthy and ready to learn

WKKF Contact Person: Gregory Taylor

Key elements: ■ HE □ FSRD ■ Y&E □ P&V □ LDR ■ ICT ■ CDY □ SECD

#### **Development Corporation for Children**

#### Minneapolis, Minnesota

\$690,000

\$350,000

Provide primary information and support to state and local level action by policymakers; care providers; teachers; other community leaders in the education, business, and faith communities; and families on alternative financial models to fund early care and education

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

#### Early Childhood Initiative, Inc. d/b/a Early Childhood Initiative Foundation

#### Miami Elarida

Expand the Ready Schools initiative and accelerate the development of a national standard for Ready Schools in Miami, across Florida, and throughout the nation

WKKF Contact Person: Gregory Taylor

Key elements: ■ HE □ FSRD ■ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD



#### **Good Beginnings Alliance**

### Honolulu, Hawaii

\$640,500

Leverage and connect existing investments within an overall policy framework to ensure all of Hawaii's children, especially the most vulnerable, enter school ready to learn and succeed

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Institute for Women's Policy Research**

#### Washington, D.C.

\$1,240,000

Provide primary information and support to state and local level action by policymakers; care providers; teachers; other community leaders in the education, business, and faith communities; and families on alternative financial models to fund early care and education

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ■ CDY ■ SECD

#### **Michigan Early Childhood Investment Corporation**

#### Lansing, Michigan

\$195,000

Support the development of the Early Childhood Investment Corporation to promote priorities for young children from birth through age five WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Michigan State University**

#### East Lansing, Michigan

\$44,700

Improve early language development and developmentally appropriate pre-reading skills through the production and distribution of emergent literacy materials for Michigan child care providers

WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

#### **National Association of State Boards of Education**

#### Alexandria, Virginia

\$400,000

Support a network of states in providing the leadership to design and implement coordinated early childhood education systems and establish community and state-level partnerships to integrate early learning programs into a coherent system

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **National Economic Development and Law Center**

#### Oakland, California

\$1,300,000

Provide primary information and support to state and local level action by policymakers; care providers; teachers; other community leaders in the education, business, and faith communities; and families on alternative financial models to fund early care and education

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ■ CDY ■ SECD

#### **New Mexico Community Foundation**

#### Santa Fe, New Mexico

\$75,000

Improve learning outcomes for children by strengthening existing partnerships and their efforts to align early learning resources, services, practices, and policies WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ■ CDY ☐ SECD

#### North Carolina Partnership for Children, Inc.

#### Raleigh, North Carolina

\$75,000

Improve learning outcomes for children by strengthening existing partnerships and their efforts to align early learning resources, services, practices, and policies WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ■ CDY ☐ SECD

#### **Parent Services Project, Inc.**

#### San Rafael, California

\$195,888

Increase parent involvement, engagement, and leadership through training and technical assistance to early care and education providers and community partners

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ■ CDY ☐ SECD

#### **Restoring Communities Mentoring and Mediation, Inc.**

#### Atlanta, Georgia

\$195,400

Enable custodial, non-custodial, and other significant males to become more involved in the early learning of their children by supporting and expanding an elementary school-based fatherhood program

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **Sisters of Charity Foundation of Canton**

#### Canton, Ohio

\$75,000

Improve learning outcomes for children by strengthening existing partnerships and their efforts to align early learning resources, services, practices, and policies WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ■ CDY ☐ SECD

#### United Way of Metropolitan Atlanta, Inc.

#### Atlanta, Georgia

\$75,000

Improve learning outcomes for children by strengthening existing partnerships and their efforts to align early learning resources, services, practices, and policies WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ■ CDY ☐ SECD



\$338,348

**Alaska Community Foundation** 

\$190,000

Anchorage, Alaska

**Western Michigan University** 

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

Kalamazoo, Michigan

#### Enhance kinship care families' ability to foster school readiness in young children Build the capacity of community foundations in Alaska to strengthen rural through a holistic system of services to grandparents, grandchildren, and and Alaska native philanthropy WKKF Contact Person: Thomas Reis WKKF Contact Person: Gregory Taylor Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ■ HE □ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD Albert Schweitzer Fellowship, Inc. Boston, Massachusetts \$50,000 Philanthropy and Volunteerism Address health-related needs of local underserved communities by expanding Goal: To unleash resources by supporting the emergence of new leaders and donors, creating and sharing knowledge, and building tools that the Schweitzer Fellows Program in the United States WKKF Contact Person: Robert Long advance the effectiveness of the philanthropic sector. Key elements: ■ HE □ FSRD □ Y&E ■ P&V ■ LDR □ ICT ■ CDY □ SECD **GENERAL GRANTMAKING** Alpha Kappa Alpha Educational Advancement Foundation, Big Brothers Big Sisters of Christian County, Inc. Chicago, Illinois Hopkinsville, Kentucky \$2,905 Develop educational and collateral materials that support a traveling exhibit Provide funds to sponsor a charitable event, the Big Brothers Big Sisters Buddy to highlight and promote community service by African American women Campaign, in Calloway County WKKF Contact Person: Alandra Washington WKKF Contact Person: Robert Long Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **Arab Community Center for Economic and Social Services** Fair Housing Center of Southwest Michigan Dearborn, Michigan Kalamazoo, Michigan \$4,000 Encourage sustained, strategic philanthropy in the Arab American community Provide funds to sponsor a fair housing conference WKKF Contact Person: Alandra Washington WKKF Contact Person: Alandra Washington Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Arizona Board of Regents for and on Behalf of Arizona State **Michigan Community Service Commission** University Lansing, Michigan \$15,000 Tempe, Arizona \$2,500,000 Provide funds to sponsor a Governor's Service Awards charitable event to Support the unleashing of new and more effectively applied resources for honor Michigan's outstanding volunteers the common good WKKF Contact Person: Robert Long WKKF Contact Person: Alandra Washington Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **National Council for Community and Education Partnerships** Asian Americans-Pacific Islanders in Philanthropy Washington, D.C. \$150,000 \$220,000 San Francisco, California Enhance communication and better implement a targeted marketing Facilitate and stimulate giving by individual Asian Pacific-American communities strategy in support of community/education partnerships by strengthening for the field of organized philanthropy organizational infrastructure and building technological capacity WKKF Contact Person: Thomas Reis WKKF Contact Person: Miguel Satut Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD Aspen Institute, Inc. **New Territory Arts Association** Benton Harbor, Michigan Washington, D.C. \$25,000 \$25,000 Bring mid-America foundation leaders together for a chance to engage Provide funds to sponsor a charitable event around issues of the sector such as governance, management, and policy WKKF Contact Person: Alandra Washington WKKF Contact Person: Alandra Washington Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **UNLEASHING NEW RESOURCES Association for Research on Nonprofit Organizations** Academy for Educational Development, Inc. and Voluntary Action Washington, D.C. \$196.487 \$195,000 Indianapolis, Indiana Support the organization and implementation of a convening to Support organizational transitioning activities that will help to strategically articulate and launch the next generation of field-building activities position programming for future growth for the service-learning field WKKF Contact Person: Alandra Washington WKKF Contact Person: Christine Kwak Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **BBB Wise Giving Alliance** Academy for Educational Development, Inc. Arlington, Virginia \$150,000 \$4,000,000 Washington, D.C. Expand transparency and accountability in the nonprofit sector through Bring service-learning to scale by strengthening the capacity of the improved online tools that build performance standards service-learning field WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **BoardSource**

#### Washington, D.C. \$845,000

Provide support to deliver information resources and services for individual and institutional giving, grantseeking, and organizational effectiveness WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Boston Women's Fund**

#### Boston, Massachusetts

\$300,000

Support local social change philanthropy in communities of color project, "Our Public Spirit"

WKKF Contact Person: Alandra Washington

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **Burnham Brook Center**

#### Battle Creek, Michigan

\$400,000

Improve financial sustainability through evaluation and restructuring of current community services

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD



#### **Cardinal Stritch University**

#### Milwaukee, Wisconsin \$186,480

Increase strategic philanthropy and leadership in metro Milwaukee communities of color  $\,$ 

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **Center for Lobbying in the Public Interest**

#### Washington, D.C.

Strengthen the diversity of the Training Fellows program by expanding recruitment from under-represented populations

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### Center for What Works, Inc.

#### Chicago, Illinois

\$150,000

Develop a performance measurement toolkit that builds the capacity of nonprofit organizations to measure performance and thereby achieve their outcomes more effectively

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

#### Changemakers

#### San Francisco, California

\$200,000

Strategically engage communities of color in social change philanthropy by developing and disseminating a series of workshops

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **Community Foundation for Greater New Haven**

#### New Haven, Connecticut

\$500,000

Mobilize philanthropy in the Asian American, Latino, and African American communities to strengthen community systems, connect giving to community impact, and expand available resources

WKKF Contact Person: Alandra Washington

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **Community Inclusive Recreation, Inc.**

#### Battle Creek, Michigan

\$471,000

Establish an integrated organizational sustainability plan including marketing, finance, and fund development

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **CompuMentor Project**

#### San Francisco, California

\$50,000

Enhance the capacity of emerging leaders from organizations serving communities of color to utilize Web-based nonprofit innovations by providing scholarships to attend the TechSoup NetSquared Conference

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ☐ SECD

### **Council of Michigan Foundations, Inc.**

#### Grand Haven, Michigan

\$750,000

Provide support to deliver information resources and services for individual and institutional giving, grantseeking, and organizational effectiveness WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Council on Foundations, Inc.**

#### Washington, D.C.

\$50,000

Improve self-regulation practices among foundations by conducting an independent review of compliance record books

WKKF Contact Person: Thomas Reis

Key elements: □ HE □ FSRD □ Y&E ■ P&V □ LDR □ ICT □ CDY □ SECD

## Council on Foundations, Inc.

#### $Washington, \, D.C.$

\$750,000

Combine resources to strengthen support for community foundations in their work to enhance the quality of life in their communities

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ☐ CDY ■ SECD

#### **Denver Foundation**

#### Denver, Colorado

\$187,000

Enhance the effectiveness of nonprofit organizations in metropolitan Denver by helping nonprofits become more inclusive of people of color

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

\$44,420

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MDC, Inc.

Hopi Foundation LOMASUMINANGWTUKWSIWMANI

Create broad public involvement in community and national civic life via a

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ■ ICT ☐ CDY ■ SECD

process of democratic consultations WKKF Contact Person: Christine Kwak

#### \$200,012 Kykotsmovi, Arizona Chapel Hill, North Carolina \$50,000 Provide leadership development for Hopi people working with local nonprofit Develop a deeper understanding of and commitment to philanthropy by institutions through the Hopi Foundation Leadership and Professional foundations/donors, policymakers, and business and community leaders by Mentoring Program documenting and disseminating lessons learned on the transformational role that philanthropy has played in the South on issues of poverty reduction, WKKF Contact Person: Christine Kwak education, civil rights, racial justice, and public health Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Thomas Reis Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD **INDEPENDENT SECTOR** Washington, D.C. \$1,200,000 **Michigan Nonprofit Association** Expand and diversify membership and develop an evaluation system to help Lansing, Michigan \$850,000 monitor results and impact over time Provide support to deliver information resources and services for individual WKKF Contact Person: Thomas Reis and institutional giving, grantseeking, and organizational effectiveness Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Thomas Reis Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **Indiana University** Indianapolis, Indiana \$25,000 **Murray State University** Examine strategic issues concerning women in philanthropy and fundraising Murray, Kentucky \$192,000 by supporting a symposium Enhance the existing scholars program, further develop student involvement WKKF Contact Person: Christine Kwak in civic engagement, and support other universities in developing their own Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD service-oriented scholarly programs WKKF Contact Person: Christine Kwak **Indiana University** Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Indianapolis, Indiana \$2,500,000 Support the unleashing of new and more effectively applied resources for **Museum of African American History** the common good Detroit, Michigan \$150,000 WKKF Contact Person: Alandra Washington Strengthen staff competencies, improve processes, and facilitate reporting Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD by purchasing fund development software and training staff to fully utilize those systems **Innovation Center for Community and Youth Development** WKKF Contact Person: Thomas Reis Takoma Park, Maryland \$400,000 Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ■ ICT ☐ CDY ■ SECD Build the organizational capacity of Kellogg Leadership for Community Change Session II grantees, enabling them to sustain their efforts for **National Alliance of Vietnamese American Service Agencies** community leadership and social change Silver Spring, Maryland WKKF Contact Person: Christine Kwak Enhance the social change capacity of Vietnamese community-based Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD organizations in the United States by providing technical assistance, developing new leadership, and promoting access to equitable public/private resources **Leadership Conference on Civil Rights Education Fund, Inc.** for Vietnamese nonprofits Washington, D.C. WKKF Contact Person: Christine Kwak Build the capacity of the Philanthropic Initiative for Racial Equity project to Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD strengthen and advance an emerging set of tools, trainings, and workshops to ensure that there is a solid base of understanding of what it takes to National Center for Black Philanthropy, Inc. advance racial equity through the philanthropic and nonprofit sectors \$199,623 Washington, D.C. WKKF Contact Person: Alandra Washington Research and expand strategic giving in African American-owned businesses, Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD one of the fastest growing segments in U.S. economy WKKF Contact Person: Alandra Washington **Learning To Give** Kev elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Grand Haven, Michigan \$5,800,000 Secure the future of K-12 philanthropy education by creating teaching National Center for Family Philanthropy, Inc. materials and continuing the Learning to Give Web site through the Washington, D.C. \$200,000 establishment of an endowment Support work with communities of color in the context of the Leadership for WKKF Contact Person: Robert Long a New Generation Initiative Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Christine Kwak Kev elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD **Lex Mundi Pro Bono Foundation** Washington, D.C. \$199.800 **National Committee for Responsive Philanthropy** Provide social entrepreneurs with access to top-quality legal services on a pro \$199,130 Washington, D.C. hono hasis Strengthen efforts to promote more inclusive philanthropic giving and WKKE Contact Person: Thomas Reis accountability, particularly in rural areas Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Thomas Reis Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **MacNeil/Lehrer Productions** Arlington, Virginia \$300,000



#### **National Community Development Institute**

Oakland, California \$400,000

Strengthen the capacity of diverse, community-based organizations to attract, engage, make more visible, and sustain philanthropists of color and create a community of learning around philanthropy in communities of color by developing and implementing a training and technical assistance program WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **National Council of Nonprofit Associations**

Washington, D.C. \$50,000

Provide organizational strategic guidance and program support

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **National Council of Nonprofit Associations**

#### \$88,500 Washington, D.C.

Broaden and improve the sustainability of capacity-building support for small and mid-sized nonprofits

WKKE Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Native Americans in Philanthropy**

#### Minneapolis, Minnesota \$140,000

Enhance Native philanthropy and build capacity of Native Americans in the field of philanthropy

WKKF Contact Person: Alandra Washington

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### Net Impact

#### San Francisco, California \$150,000

Enhance socially responsible enterprise by strengthening and expanding key programs of a leading business student network

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### Non-profit Enterprise at Work, Inc.

#### Ann Arbor, Michigan

\$175,000

Create an accessible and affordable training and matching program for nonprofit boards in the state of Michigan that will be replicable in other states WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **NPower Michigan Technology Center**

#### Detroit, Michigan

\$100,000

Enable more Michigan nonprofits to make effective purchase and implementation decisions about technology by establishing alliances with the Michigan Nonprofit Association and several private sector corporations WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

#### **Ohio State University**

Columbus, Ohio \$23,000

Prepare law students to serve the legal needs of the marginalized and underserved in their community

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

### Philanthropic Research, Inc.

WKKF Contact Person: Robert Long

#### Williamsburg, Virginia

\$750,000

Provide support to deliver information resources and services for individual and institutional giving, grantseeking, and organizational effectiveness WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Potlatch Fund**

#### Seattle, Washington

\$200,000

improve Northwest Native American communities by expanding the leadership capacity of Native American philanthropists and nonprofit organizations WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **Public Agenda Foundation, Inc.**

#### **New York City**

\$375,000

Generate practical knowledge of the dynamics and methods of public engagement in order to increase the effectiveness and capacity of Public Agenda's work, as well as that of the larger field of practitioners

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ■ ICT ☐ CDY ■ SECD

#### Public Allies, Inc.

#### Milwaukee, Wisconsin

\$406.878

Stimulate dialogue and giving between and by philanthropic institutions, women, people of color, and young people

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **Rural Development Leadership Network, Inc.**

#### **New York City**

\$150,000

Continue to develop a cohort of food security and social justice leaders to promote community-based development in poor rural areas

WKKF Contact Person: Richard Foster

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### Southern Partners Fund, Inc.

#### Atlanta, Georgia

\$200,000

Enhance skills for community change by and for leaders in communities of color by developing a philanthropy and leadership network

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD



#### **Stanford University**

Stanford, California

\$302,123

Improve understanding of the processes of citizen deliberation by integrating social science research with the actual practice of public consultation WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ■ ICT ☐ CDY ■ SECD

#### Success A New Beginning, Inc.

#### Los Angeles, California

\$150,000

Enhance the individual and collective capacity of residents in south central Los Angeles to take more meaningful roles in the policies and systems affecting

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

#### Support Center for Nonprofit Management, Inc.

\$900,000

Promote increased and strategic philanthropy in communities of color WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### Third Sector New England, Inc.

#### Boston, Massachusetts

\$320,000

Engage young wealthy people of color as participants and leaders in philanthropic networks

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **Tides Center**

#### San Francisco, California

\$365,000

Increase the level of activity and resources targeting sustainable economic enterprise in distressed communities

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

#### Triangle Residential Options for Substance Abusers, Inc.

#### **Durham, North Carolina**

Develop a more consolidated and integrated campus to become a model therapeutic community using peer learning and mentoring

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD

#### **United Way of America**

#### Alexandria, Virginia

\$190,000

Support emerging diverse staff leadership within the United Way system through group discussions connected with practical leadership activities WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ☐ SECD

#### Willard Library

#### Battle Creek, Michigan

\$600,000

Implement a comprehensive approach to capacity building to support organizations in integrating core competencies characteristic of effective nonprofit organizations

WKKF Contact Person: Donna Lartique

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Women's Funding Network**

#### San Francisco, California

Enable African American women's organizations to develop strategic philanthropy competencies, provide leadership development and donor education/fundraising training for African American women and girls, and enhance philanthropic activity in the communities they serve WKKF Contact Person: Alandra Washington

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Women's Funding Network**

#### San Francisco, California

\$5,000,000

Utilize consumer philanthropy to generate a steady stream of funds for local, national, and international grants aimed at dismantling poverty through the solutions and leadership of women

WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **Youth for Environmental Sanity**

#### Soquel, California

\$197,000

Support resource-privileged young leaders of color to give their time, talent, and money toward creating a more healthy, just, and peaceful world WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

# Greater Battle Creek

Goal: To engage with the community as a partner in helping people achieve their full educational and economic potential in order to create a more just, healthy, and sustainable community.

#### **GENERAL GRANTMAKING**

#### AccessVision

#### Battle Creek, Michigan

\$198,900

Provide a safe and productive after-school program, whereby teenagers can learn life and career skills

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ■ CDY ■ SECD

#### **Battle Creek Area Catholic Schools**

### Battle Creek, Michigan

\$100,000

Provide a viable educational alternative for the Greater Battle Creek community that prepares students for post-secondary education and to be community contributors and leaders by assisting with the development of an innovative, research-based, and fiscally sound high school

WKKF Contact Person: Donna Lartigue

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Battle Creek Area Chamber Foundation**

#### Battle Creek, Michigan

\$50,000

Provide support to plan a community leadership program which will train current and future leaders to work together to address community development and change in the Battle Creek area

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

Battle Creek Area Educators' Task Force Battle Creek, Michigan \$75,000	Foodbank of South Central Michigan, Inc. Battle Creek, Michigan \$50,000
Design a comprehensive plan for community-wide literacy improvement from birth to adulthood WKKF Contact Person: Donna Lartique	Improve the quality of life for people in this region through infrastructure support development and organizational capacity improvements
5	WKKF Contact Person: Robert Long
Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD	Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD
Battle Creek Area Habitat for Humanity, Inc. Battle Creek, Michigan \$30,000	Glowing Embers Girl Scout Council Kalamazoo, Michigan \$192,060
Stimulate development and job growth by enabling chronically unemployed and low-income residents to engage the principles of new market tax credits	Provide an age-appropriate diversity program for girls, volunteers, and staff WKKF Contact Person: Donna Lartique
and other new capital sources WKKF Contact Person: Robert Long	Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD
Key elements: □HE □FSRD □Y&E □P&V □LDR □ICT □CDY ■SECD	Irving S. Gilmore International Keyboard Festival Kalamazoo, Michigan \$60,000
Battle Creek Community Foundation Battle Creek, Michigan \$158,715	Provide general support of local activities and programs
Enable the Greater Battle Creek Homeless Coalition to create a 10-year plan to end homelessness	WKKF Contact Person: Robert Long  Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD
WKKF Contact Person: Robert Long	Kellogg Community College
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD	Battle Creek, Michigan \$195,000
Battle Creek Community Foundation Battle Creek, Michigan \$1,175,000	Provide a community-based collaborative college access and success program for students facing certain barriers by supporting implementation of the Legacy Scholars program
Improve the health of the residents of Greater Battle Creek by moving the community's health-care agenda forward and supporting broader collaborations and more aggressive efforts to improve health in the Greater Battle Creek area	WKKF Contact Person: Donna Lartigue  Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD
WKKF Contact Person: Robert Long  Key elements: ■ HE □ FSRD ■ Y&E ■ P&V ■ LDR □ ICT □ CDY □ SECD	Music Center of South Central Michigan Battle Creek, Michigan \$57,145
Battle Creek Community Foundation Battle Creek, Michigan \$1,252,000	Enable cultural populations of our community to work with and learn from each other by developing and performing a concert series  WKKF Contact Person: Robert Long
Support the renovation of the W. K. Kellogg Auditorium WKKF Contact Person: Robert Long	Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD	Music Center of South Central Michigan Battle Creek, Michigan \$66,000
Burnham Brook Center	Enhance the ability to serve the cultural needs of the residents of Calhoun
Battle Creek, Michigan \$24,792  Assist in a national initiative to create a blueprint for an Aging In Place action	County and surrounding communities by providing transition funding to assist with the search and hiring of a new executive director
agenda for the greater Battle Creek area WKKF Contact Person: Robert Long	WKKF Contact Person: Robert Long
WKN CONTact Person, Robert Long  Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD	Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD
Calhoun Intermediate School District	PolicyLink Oakland, California \$47,775
Marshall, Michigan Provide children with movement activities to enhance readiness for learning,	Explore effective strategies related to hometown philanthropy by major foundations
build social character skills, and develop an understanding of a healthy lifestyle through TWIST Summer Camp, Jump into Kindergarten, and Project	WKKF Contact Person: James McHale
First Step Teacher/Parent Training programs at Battle Creek public schools	Key elements: □ HE □ FSRD □ Y&E ■ P&V □ LDR □ ICT □ CDY ■ SECD
WKKF Contact Person: Donna Lartigue <i>Key elements</i> : □ HE □ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD	S.A.F.E. Place Battle Creek, Michigan \$15,000
Disability Resource Center of Southwest Michigan Kalamazoo, Michigan \$50,000	Assist victims of domestic violence by bringing the security of the shelter to a level that will best protect the residents
Develop and implement an outreach plan that will benefit people with disabilities residing in the Greater Battle Creek area and expand their	WKKF Contact Person: Robert Long  Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD
Grassroots Advocacy Program and community presence WKKF Contact Person: Robert Long	Southwestern Michigan Urban League
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD	Battle Creek, Michigan \$216,000
Foodbank of South Central Michigan, Inc.	Strengthen the capacity of the Battle Creek Committee on Community Affair to impact the ability of African American leaders, organizations, and institutions to work as a collaborative body in matters affecting the community
Battle Creek, Michigan \$10,000	WKKF Contact Person: Robert Long
Support a strategic planning process WKKF Contact Person: Robert Long	Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD
Vav dements: Due Decembra Design Design Decembra	

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### **Battle Creek Community Foundation United Arts Council of Calhoun County** Battle Creek, Michigan \$200,000 Battle Creek, Michigan \$150,000 Increase the overall impact of arts and creative industries to residents of the Support the infrastructure costs of arts and culture organizations serving Greater Battle Creek area Battle Creek WKKF Contact Person: Robert Long WKKF Contact Person: Robert Long Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD United Way of Greater Battle Creek, Inc. **Battle Creek Health System** Battle Creek, Michigan \$47,512 Battle Creek, Michigan \$10,000 Identify benchmarks and progress toward the Common Commitment in Provide support to the Sexual Assault Nurse Examiner program and sponsor Action community goals and implement a communication plan to provide a charitable event, the Annual Volunteer and Community Recognition and annual updated reports on the goals to the community Awards Dinner for the Sexual Assault Services of Calhoun County, to recognize WKKF Contact Person: Donna Lartique Dr. Douglas Mehlhorn's contributions WKKF Contact Person: Robert Long Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD Key elements: ■ HE □ FSRD □ Y&E ■ P&V □ LDR □ ICT □ CDY □ SECD United Way of Greater Battle Creek, Inc. Battle Creek, Michigan \$508.671 Behind the Badge \$2,500 Battle Creek, Michigan Engage in fund development, leadership development, organizational effectiveness, and community problem solving in a joint effort for Provide funds to sponsor the 2006 Community Cares for Cops charitable event Calhoun County WKKF Contact Person: Robert Long WKKF Contact Person: Donna Lartique Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD **Big Brothers Big Sisters A Community of Caring Volunteer Center of Battle Creek, Inc.** Kalamazoo, Michigan \$3.000 Battle Creek, Michigan \$300,000 Provide funds to sponsor a charitable event in Battle Creek, Michigan Support a pilot community-based service-learning approach that introduces WKKF Contact Person: James McHale and engages at-risk youth in volunteer activities that serve the Battle Creek Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD community WKKF Contact Person: Donna Lartique **Cereal City Hoopsters** Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD Battle Creek, Michigan \$10,000 Provide funds to sponsor a charitable event, the Cereal City Hoopsters' summer W.E. Upjohn Unemployment Trustee Corporation program, to provide positive youth development activities for at-risk youth Kalamazoo, Michigan \$303,000 in Battle Creek Strengthen the outcomes of the Kalamazoo Promise scholarship program WKKF Contact Person: Robert Long by investing in the evaluation and research infrastructure, including the Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD development of a new management information and reporting system and a research agenda-based program First Salem Church Ministries, Inc. WKKF Contact Person: Robert Long Battle Creek, Michigan \$8.971 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Provide funds to sponsor a charitable event to build spiritual values and social skills and provide positive activities to motivate young men in Battle **CORPORATE CITIZEN** Creek to be productive citizens **Battle Creek Area Chamber Foundation** WKKF Contact Person: Robert Long Battle Creek, Michigan \$21,657 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Provide funds to sponsor a charitable event, the Cinco de Mayo Recognition Gala Dinner, as part of a collaborative approach to supporting local festivals Junior Achievement of Southwest Michigan, Inc. and events \$19,750 Battle Creek, Michigan WKKF Contact Person: Robert Long Enhance the teaching of economics in the free enterprise system by sponsoring Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Junior Achievement mentors to area students WKKF Contact Person: Robert Long **Battle Creek Community Foundation** Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Battle Creek, Michigan \$5,000 Provide funds to sponsor Operation Skate Park charitable events **National Association for the Advancement of Colored** WKKF Contact Person: Robert Long **People Battle Creek Branch** Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Battle Creek, Michigan \$2,000 Provide funds to sponsor a charitable event **Battle Creek Community Foundation** WKKF Contact Person: Robert Long Battle Creek, Michigan \$7,340 Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Provide funds to sponsor the Spanish American Association's "Celebrate Cinco De Mayo Battle Creek 2006" charitable event School District of the City of Battle Creek WKKF Contact Person: Robert Long Battle Creek, Michigan \$1,000 Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Provide funds to sponsor a charitable event at the Carson Scholars Reception to recognize and award student excellence WKKF Contact Person: Robert Long **Battle Creek Community Foundation** Battle Creek, Michigan \$9,895 Kev elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Provide funds to sponsor a charitable event

WKKF Contact Person: Donna Lartigue

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

Southwestern Michigan Urban League

\$15,705

\$112,000

\$25,223

\$18,000

\$28,363

#### Battle Creek, Michigan \$5.000 Battle Creek, Michigan Provide funds to support a charitable event, Brothers Dwelling in Unity, for Support an Expert in Residence visit by Karen Jones Meadows to promote young males in Battle Creek community learning of the Underground Railroad and the Sojourner Truth monument by conducting a series of performances and workshops based WKKF Contact Person: Robert Long on the life of Harriet Tubman Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD WKKF Contact Person: Robert Long Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD United Way of Greater Battle Creek, Inc. Battle Creek, Michigan \$3,700 **United Arts Council of Calhoun County** Provide funds to sponsor a December 6, 2005, literacy luncheon charitable Battle Creek, Michigan event Support Artist in Residence grants related to the arts, culture, and heritage in WKKF Contact Person: Robert Long Calhoun County Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Robert Long Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **EXPERT IN RESIDENCE Battle Creek Community Foundation United Way of Greater Battle Creek, Inc.** Battle Creek, Michigan \$30,385 Battle Creek, Michigan Support an Expert in Residence visit by Dr. Lawrence Einhorn to increase Support an Expert in Residence visit by Edward James Olmos to inspire, cancer awareness among community members, encourage good health, educate, and encourage the Battle Creek area Hispanic community, and bring a message of hope to residents as part of the W.K. Kellogg including children and youth, as part of the W.K. Kellogg Foundation's Foundation's 75th Anniversary celebration 75th Anniversary celebration WKKF Contact Person: Donna Lartique WKKF Contact Person: Donna Lartigue Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD **Battle Creek Unlimited, Inc.** Willard Library Battle Creek, Michigan \$25,183 Battle Creek, Michigan Support an Expert in Residence visit by Patricia Pomerleau to share her Support the visit of Expert in Residence, author Catherine Ryan Hyde, expertise regarding technology as part of the W.K. Kellogg Foundation's to promote literacy, civic unity, and philanthropy 75th Anniversary celebration WKKF Contact Person: Robert Long WKKF Contact Person: Donna Lartigue Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ■ SECD Willard Library **City of Battle Creek** Battle Creek, Michigan Battle Creek, Michigan Support an Expert in Residence visit by best-selling author Mitch Albom, to Support an Expert in Residence visit by Dr. Ernesto Sirolli to encourage excite many in our community about the library, literacy, and relationships economic development and raise awareness that there are opportunities with others as part of the W.K. Kellogg 75th Anniversary celebration for individuals to create their own jobs at the local level WKKF Contact Person: Donna Lartique WKKF Contact Person: Robert Long Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### WKKF Contact Person: Robert Long Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

**Legal Services of South Central Michigan** 

Ann Arbor, Michigan

poverty and promote prosperity

Battle Creek, Michigan

Southwestern Michigan Urban League

## **NBC Outreach CDC, Inc. & Associates**

\$11.950

\$153,015

Support an Expert in Residence visit by Dr. Tony Evans to develop the community's awareness about the power and potential of implementing the Project Turn Around adopt-a-school program at South Hill Academy as a strategy to link churches with local schools to increase social, familial, and community support for youth

Support an Expert in Residence visit by Ruby Payne and aha! Process Inc. to provide Battle Creek community-wide training on understanding poverty in order to build skills, systems, and strategies to help families transition out of

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD

#### Potawatomi Resource, Conservation,

#### and Development Council

#### Marshall, Michigan \$14,266

Support an Expert In Residence visit by Dave Dempsey, a national watershed expert and author, to assist in discussions about the future direction of the Kalamazoo River, its tributaries, and its watershed

WKKF Contact Person: Robert Long

Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD



#### **NEIGHBORHOODS**

#### **Battle Creek Area Chamber Foundation**

Battle Creek, Michigan

Establish and implement a full-service micro-enterprise development program in the greater Battle Creek area

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### **Battle Creek Community Foundation**

Battle Creek, Michigan \$7,000

Support collaboration among residents and organizations through the "Networking for Change" program

WKKF Contact Person: Robert Long

Kev elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

#### **Battle Creek Community Foundation**

#### Battle Creek, Michigan \$10,000

Support the operations of the Woman's Co-op with an emphasis on employment and training activities

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### **Boys and Girls Club of Battle Creek**

#### Battle Creek, Michigan

\$250,000

\$329,000

Improve the lives of Battle Creek youth through programs that focus on education, character and leadership, the environment, health, the arts, careers, alcohol/drug and pregnancy prevention, gang prevention, leadership development, and athletics

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

# Calhoun County Guardian d/b/a Guardian Inc. of Calhoun County

#### Battle Creek, Michigan \$99,736

Enhance the ability of low-income community members to gain increased self-sufficiency by gathering information and support to establish a Community Development Credit Union

WKKF Contact Person: Donna Lartigue

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

#### **Community Action Agency of South Central Michigan**

#### Battle Creek, Michigan \$80,0

Allow the YouthBuild Battle Creek program to remain in operation in spite of present funding challenges, so that all currently enrolled students can successfully graduate in June 2006

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

#### **Community Inclusive Recreation, Inc.**

#### Battle Creek, Michigan

\$121,500

Enhance youth development, leadership skills, and community service by bringing recreation, arts, community service, and cultural awareness programming into low-income neighborhoods free of charge, eliminating the barriers of cost and transportation for youth residents

WKKF Contact Person: Donna Lartigue

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

#### **Haven of Rest Ministries of Battle Creek**

#### Battle Creek, Michigan

\$117,288

Enhance the self-determination and self-sufficiency of homeless men by expanding the services of the Life Skills Instructor to bridge the gap between the Calhoun County Jail Ministry, the Men's Mission, and the Life Recovery Program

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

#### **Legal Services of South Central Michigan**

#### Ann Arbor, Michigan

\$264.023

Assist Calhoun County homeowners who are facing a loss of their home due to a property tax foreclosure with financial and legal issues through a partnership between Legal Services of South Central Michigan and the Volunteer Center of Battle Creek

WKKF Contact Person: Donna Lartigue

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

#### **Maple Methodist Church**

#### Battle Creek, Michigan

Launch organizing activities to address neighborhood, city-wide, and county-wide issues

WKKF Contact Person: Donna Lartigue

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

#### **One Economy Corporation**

#### Washington, D.C.

\$30,000

\$262,222

Enable youth to transition from computer skill-building exercises to capacity-building efforts that organize residents and local organizations around technology initiatives by developing a strategy to expand citywide leadership development opportunities in Battle Creek, Michigan

WKKF Contact Person: Donna Lartigue

*Key elements*: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

# Cross Program

Goal: Support efforts to address key social issues that involve all United States program areas.

#### ANIMAL BORNE DISEASES

#### **Michigan State University**

#### East Lansing, Michigan

\$1,400,000

Bring together executives and leaders from higher education, the private sector, and government oversight agencies to work at the intersection of animal and public health

WKKF Contact Person: Ricardo Salvador

Key elements: ■ HE ■ FSRD □ Y&E □ P&V ■ LDR ■ ICT □ CDY □ SECD

#### BENTON HARBOR INITIATIVE

#### Abundant Life Ministries of Benton Harbor, Inc.

#### Benton Harbor, Michigan

\$15,000

Raise the achievement levels, confidence, and potential of elementary students through a mentoring project entitled, "New Hope"

WKKF Contact Person: Alandra Washington

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

Angels Enterprise Benton Harbor, Michigan	\$15,000	Consequential Minds, Inc. Benton Harbor, Michigan \$15,000
Promote economic development by providing life skill and techni workshops to bridge the gap for disabled families in the commun WKKF Contact Person: Alandra Washington		Enhance economic growth by providing transportation to employment and independence to members of the community who are seriously mentally ill WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CD	Y ■ SECD	Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD
Ney clements. The Trans Trace Trave Trave Trave	3200	ney demand. The trans trace area to the trace and the trace area
Benton Harbor African Arts and Culture Council Benton Harbor, Michigan	\$15,000	Cornerstone Alliance Benton Harbor, Michigan \$14,500
Involve at-risk youth in the design and creation of products prom- cultural awareness	oting	Provide a year-round peer mentoring program for young men to assist in reversing the cycle of criminal activity
WKKF Contact Person: Alandra Washington	_	WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CD	Y SECD	Key elements: □ HE □ FSRD □ Y&E ■ P&V ■ LDR □ ICT □ CDY □ SECD
Benton Harbor Children's Art Fair Benton Harbor, Michigan	\$15,000	Faith Community Development Corporation Benton Harbor, Michigan \$15,000
Engage youth in all aspects of designing and implementing service		Reduce the incidence of recidivism of adult offenders through a prison
with the community	, ,	re-entry program
WKKF Contact Person: Alandra Washington		WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CD	IX □ PECD	Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD
Benton Harbor Citizen's Empowerment Corporation Benton Harbor, Michigan	\$15,000	Faith Evangelistic Church of God In Christ Benton Harbor, Michigan \$15,000
Increase local awareness among youth and adults on good health WKKF Contact Person: Alandra Washington	n practices	Engage at-risk youth in behavior changes to make positive community change WKKF Contact Person: Alandra Washington
Key elements: ■ HE □ FSRD □ Y&E ■ P&V ■ LDR □ ICT □ CD	Y SECD	Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD
Benton Harbor Community Development Evaluation and Monitoring Agency	n	First Chance, Inc.
Benton Harbor, Michigan	\$15,000	<b>Benton Harbor, Michigan</b> \$15,000  Teach problem-solving and life skills to youth, ages 5 -16, by involving them
Engage youth in all aspects of designing and implementing service with the community		in athletic activities  WKKF Contact Person: Alandra Washington
WKKF Contact Person: Alandra Washington		WAAF CONTact Person: Alandia Washington  Key elements: □ HE □ FSRD □ Y&E ■ P&V ■ LDR □ ICT □ CDY □ SECD
Key elements: □ HE □ FSRD □ Y&E ■ P&V ■ LDR □ ICT □ CD	Y 🗆 SECD	ney demand. The Brand Br
Passia H. Caylon Day Caya Contay Inc		Genesis Outreach Development, Inc.
Bessie H. Corhn Day Care Center, Inc. Benton Harbor, Michigan	\$15,000	Benton Harbor, Michigan \$15,000  Engage youth in all aspects of designing and implementing service projects
Recruit young people to prepare for employment in early child ca	nre	with the community
WKKF Contact Person: Alandra Washington		WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CD	Y SECD	Key elements: ■ HE □ FSRD □ Y&E ■ P&V ■ LDR □ ICT □ CDY □ SECD
Child and Family Services of Southwestern Michigan Benton Harbor, Michigan	n, Inc. \$15,000	Gracious Ladies Center of Excellence, Inc. Benton Harbor, Michigan \$15,000
Provide educational opportunities and job training for at-risk yout WKKF Contact Person: Alandra Washington	:h	Develop entrepreneurial and vocational skills by involving youth in a renovation project
Key elements: □HE □FSRD □Y&E ■P&V ■LDR □ICT □CD	Y SECD	WKKF Contact Person: Alandra Washington
		Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD
Citizens for Progressive Change, Inc.	£14.410	Individual Family and Community Development
<b>Benton Harbor, Michigan</b> Provide construction apprenticeships to recently incarcerated ma	<b>\$14,410</b> les	Benton Harbor, Michigan \$14,011
WKKF Contact Person: Alandra Washington		Identify barriers to employment and provide job training for those recently incarcerated
Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CD	Y SECD	WKKF Contact Person: Alandra Washington
Citizens for Progressive Change, Inc. Benton Harbor, Michigan	\$15,000	Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD
Increase civic awareness and community leadership among youth		Jump Start, Inc.
an outreach and mentoring program		Benton Harbor, Michigan \$15,000
WKKF Contact Person: Alandra Washington <i>Key elements</i> : □ HE □ FSRD □ Y&E ■ P&V ■ LDR □ ICT □ CD	Y 🗆 SECD	Engage youth in all aspects of designing and implementing service projects with the community  WKKF Contact Person: Alandra Washington
Citizens for Dromosius Character Inc.		WAAF CONTact Person: Alandia Washington  Key elements: □ HE □ FSRD □ Y&E ■ P&V ■ LDR □ ICT □ CDY □ SECD
Citizens for Progressive Change, Inc. Benton Harbor, Michigan	\$15,000	ing animons. The district data with the detail detail district
Strongthon problem solving and research skills of youth by dough		

Strengthen problem-solving and research skills of youth by developing critical thinking through a reading program

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

WKKF Contact Person: Alandra Washington

#### **Mount Zion Missionary Baptist Church FOOD AND FITNESS INITIATIVE** Benton Harbor, Michigan \$15,000 **Grantmakers in Health** Engage and train young people and senior citizens on the use of technology Washington, D.C. \$26,667 to access community services Support an Issue Dialogue and corresponding Issue Brief on policy options WKKF Contact Person: Alandra Washington to accelerate progress to promote healthy eating, food systems, physical Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD activity, and structured environments in reducing obesity WKKF Contact Person: Linda Jo Doctor **National Community Development Institute** Key elements: ■ HE ■ FSRD □ Y&E ■ P&V □ LDR □ ICT □ CDY □ SECD Oakland, California \$1,995,593 Implement a capacity-building program for the ConnectUp work **National Conference of State Legislatures** in Benton Harbor to promote social change in communities of color Denver, Colorado \$245,440 and other underserved communities in a culturally based way Inform state legislators about policies that will help to support obesity prevention WKKF Contact Person: Alandra Washington through increased opportunities for physical activity and the availability of Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ■ SECD healthy, nutritious food in schools, workplaces, and communities nationwide WKKF Contact Person: Sheri Brady **New Territory Arts Association** Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD Benton Harbor, Michigan \$15,000 Provide an after-school creative learning and entrepreneurial experience **INDIVIDUAL GRANTS** for teens Fieldstone Alliance, Inc. WKKF Contact Person: Alandra Washington St. Paul. Minnesota \$9,302,433 Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD Improve the overall performance, effectiveness, and financial sustainability of nonprofit organizations and strengthen their ability to sustain positive social Reclaiming, Equipping and Directing Youth, Inc. impact in their communities Benton Harbor, Michigan \$13,250 WKKF Contact Person: Thomas Reis Motivate, inspire, and educate at-risk youth through mental and physical Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT □ CDY □ SECD discipline of the martial arts WKKF Contact Person: Alandra Washington Recurring Grants Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Goal: Grants made in these areas allow the Foundation to support **Right Direction Outreach Ministries, Inc.** special opportunities and circumstances that may fall outside traditional \$11,370 Benton Harbor, Michigan funding boundaries. It is unlikely that any of these projects would be Assist local churches and service clubs to keep adopted city blocks clean funded on a broader scale. WKKF Contact Person: Alandra Washington **CORPORATE GIVING** Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **Corporate Giving** Southwestern Michigan Aquatic Center, Inc. Battle Creek, Michigan \$113,800 Benton Harbor, Michigan \$15,000 Provide funds for general support and to sponsor community-wide Reduce crime by providing at-risk youth training to improve their critical charitable events thinking and decision-making skills, and familiarity of the court system WKKF Contact Person: Mary Carole Cotter WKKF Contact Person: Alandra Washington Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD MATCHING GRANTS PROGRAM **Three Angels Mission Operations Matching Grants Program** Benton Harbor, Michigan \$14,150 Battle Creek, Michigan \$4,596,918 Promote economic growth in the community by improving the workforce Provide incentives for increased giving by matching gifts of employees, and by helping community members improve their quality of life by providing retirees, and Trustees to qualified charities life skills training and educational services to youth and adults committed to Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD attaining a GFD WKKF Contact Person: Alandra Washington **PROGRAM INITIATIVES FUND** Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Program Initiatives Fund** Battle Creek, Michigan \$5,417,055 We Can Make A Difference Benton Harbor, Michigan \$14.991 Provide a special fund for programming staff to make small, one-time grants to promising ideas Enhance the communication, problem-solving, conflict resolution, and goal-setting skills of youth at risk of violent or disruptive behavior through Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD an experiential training program which will enable families to take an active role in making neighborhood improvements TRUSTEE MINI-GRANTS WKKF Contact Person: Alandra Washington **Trustee Mini-Grants** Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Battle Creek, Michigan \$1,500,00 Kellogg Foundation Trustees award a limited number of mini-grants each **DETROIT RIVERFRONT PROJECT** year to support small-scale efforts that show special creativity and potential. **Community Foundation for Southeastern Michigan** Mini-grants allow Trustee involvement with grantmaking. Detroit, Michigan \$10,000,000 Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Promote the building of stronger and healthier neighborhoods adjacent to the Detroit East Riverfront Development and Downtown Detroit through the establishment of the W.K. Kellogg Community Development Fund

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

WKKF Contact Person: Miguel Satut

# Special Opportunities

**Goal:** The following grants were made because of the Foundation's response to special programming opportunities. It is unlikely such grants would be made otherwise.

#### **SEPTEMBER 11, 2001**

#### **World Trade Center Memorial Foundation**

**New York City** 

\$300,000

Increase the public's understanding of the September 11, 2001, attacks and events, with a focus on reaching young people, by supporting the planning and construction of the Memorial and Museum at Ground Zero

WKKF Contact Person: James McHale

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **75TH ANNIVERSARY**

#### **Humana People to People in South Africa**

#### Johannesburg, South Africa

\$300,000

Address the vulnerability of children as a result of poverty and disease by continuing and expanding Child Aid programs in Doornkop and neighboring townships

WKKF Contact Person: Malusi Mpumlwana

Key elements: ■ HE □ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD

#### **Oakland University**

#### Rochester, Michigan

\$442,609

Support the nursing profession's urgent need for diverse and multicultural doctorally prepared faculty, clinical experts, and leadership candidates by establishing an accelerated regional Doctor of Nursing Practice degree WKKF Contact Person: Terri Wright

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **HURRICANE KATRINA**

#### **Baton Rouge Area Foundation**

#### Baton Rouge, Louisiana

\$150,000

Provide support to people affected by the devastation of Hurricane Katrina by implementing programs and leveraging resources to affect the greatest positive impact on the Pointe Coupee Parish community

WKKF Contact Person: Alandra Washington

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Center for Empowered Decision Making**

#### Baton Rouge, Louisiana

\$450,000

Provide support to people affected by the devastation of Hurricane Katrina by assisting Louisiana Turning Point sites and neighboring communities in recovery and rebuilding efforts through the collaborative work of the Safe Recovery Partnership

WKKF Contact Person: Terri Wright

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **Charitable Union**

#### Battle Creek, Michigan

\$10,000

Provide support to people affected by the devastation of Hurricane Katrina by providing clothing to evacuees who were relocated to Battle Creek WKKF Contact Person: Donna Lartigue

Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR □ ICT ■ CDY ■ SECD

#### Children's Defense Fund

#### Washington, D.C.

\$1,746,500

Provide support to people affected by the devastation of Hurricane Katrina by mounting an education recovery effort for families and children living in poverty and dislocation through early education and care partnerships, providing preschool and after-school programs, and implementing a human rights case management resource and referral system

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Enterprise Corporation of the Delta**

#### Jackson, Mississippi

\$1,500,000

Provide support to people affected by the devastation of Hurricane Katrina by addressing transitional housing, financial services, and transportation needs WKKF Contact Person: Frank Taylor

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### Federation of Southern Cooperatives/Land Assistance Fund East Point, Georgia \$325,565

Provide support to people affected by the devastation of Hurricane Katrina through immediate outreach and assistance to evacuees, farmers, and rural communities

WKKF Contact Person: Richard Foster

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD



#### Foodbank of South Central Michigan, Inc.

#### Battle Creek, Michigan

\$50,000

Provide support to people affected by the devastation of Hurricane Katrina by supplying luggage, duffle bags, and other essential personal items to evacuees staying at the Fort Custer Training Center

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### Foundation for the Mid South, Inc.

#### Jackson, Mississippi

\$6,016,795

Increase the Foundation for the Mid South's grantmaking resources and number of advised funds in select communities throughout Mississippi, primarily in the Delta and Gulf Coast regions, as they rebuild vulnerable communities following Hurricanes Katrina and Rita as well as to assist them through a major transformation in the way they work

WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

## **Local Initiatives Support Corporation**

#### **New York City**

\$500.000

Provide support to people affected by the devastation of Hurricane Katrina by strengthening the capacity of community development organizations serving low-income residents of rural communities across the federally designated disaster areas in Alabama, Louisiana, and Mississippi

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### **Louisiana Public Health Institute**

#### New Orleans, Louisiana

\$8,796,641

Provide support to people affected by the devastation of Hurricane Katrina by achieving community-based access to physical and mental health services for school-age children and their families, where appropriate, in New Orleans and neighboring communities by re-establishing and expanding school-based health centers

WKKF Contact Person: Terri Wright

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### Louisiana State Assembly on School-Based Health Care Baton Rouge, Louisiana \$1,055,000

Provide support to people affected by the devastation of Hurricane Katrina through school-based physical and mental health services for evacuated New Orleans children and adolescents, who have been newly enrolled in other Louisiana schools, and their families

WKKF Contact Person: Terri Wright

Key elements: ■ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Michigan Association of United Ways**

#### Lansing, Michigan

\$75,000

Provide support to people affected by the devastation of Hurricane Katrina by meeting the special needs of displaced individuals and families relocating in Michigan

WKKF Contact Person: Robert Long

Key elements: ■ HE □ FSRD □ Y&E ■ P&V □ LDR □ ICT □ CDY □ SECD

#### Mississippi Low-Income Child-Care Initiative

#### Biloxi, Mississippi

\$350,000

Provide support to people affected by the devastation of Hurricane Katrina by enabling Mississippi's premier grassroots child advocacy group to clear their grounds of debris and pollution and equip a temporary office to provide direct service and stipends to child-care centers in Biloxi and surrounding areas WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### Mississippi State University Foundation, Inc.

#### Mississippi State, Mississippi

\$1,550,000

Provide support to people affected by the devastation of Hurricane Katrina by addressing the immediate needs of displaced working-poor families and their children and simultaneously bolstering efforts to establish a comprehensive early childhood resource and referral system for the state of Mississippi

WKKF Contact Person: Gregory Taylor

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### Ms. Foundation for Women, Inc.

#### **New York City**

\$1,184,039

Provide support to people affected by the devastation of Hurricane Katrina by ensuring that the priorities of low-income women, women of color, and their families are central to the relief, recovery, and rebuilding process WKKF Contact Person: Christine Kwak

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

# **National Association for the Advancement of Colored**

#### Baltimore, Maryland

\$250,000

Provide support to people affected by the devastation of Hurricane Katrina by assisting survivors with basic needs, assuring equitable distribution of emergency and support resources, and assuring equitable reconstruction of affected areas

WKKF Contact Person: Gail McClure

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **National Center on Family Homelessness**

#### Newton Centre, Massachusetts

\$749.570

Provide support to people affected by the devastation of Hurricane Katrina by using OrganWise Guys tools, training, and support to assist education, health, and service providers in Louisiana, Mississippi, Texas, and Arkansas with early identification and attention to the mental health and emotional issues associated with the hurricane disaster and homelessness, with a particular focus on children and youth

WKKF Contact Person: Gail McClure

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD

#### **National Law Center on Homelessness and Poverty** \$100,000

Provide support to people affected by the devastation of Hurricane Katrina by creating self-advocacy materials on the rights of applicants focusing specifically on issues faced by people without a permanent address

WKKF Contact Person: Gail McClure

Key elements: ■ HE □ FSRD ■ Y&E □ P&V □ LDR □ ICT ■ CDY □ SECD

#### Network for Good, Inc.

#### Bethesda, Maryland

\$1,399,000

Provide support to people affected by the devastation of Hurricane Katrina by increasing individual donor and small nonprofit online giving capacity through improved tools, resources, and organizational capacity

WKKF Contact Person: Thomas Reis

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ■ ICT ☐ CDY ■ SECD



#### **Northeast Louisiana Delta Community** U.S. OTHER **Development Corporation Center for Ethical Leadership** Tallulah, Louisiana \$275,000 Seattle, Washington \$50,000 Provide support to people affected by the devastation of Hurricane Katrina by Secure the long-term viability of Center for Ethical Leadership, solidify its assisting evacuees now living in rural northeast Louisiana in their transition infrastructure, and enhance its ability to generate earned and philanthropic and recovery, and by creating linkages between community and economic revenues development as it relates to recovery WKKF Contact Person: Frank Taylor WKKF Contact Person: Frank Taylor Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **Cleveland Foundation** Northwest Mississippi Regional Medical Center, Cleveland, Ohio \$150,000 Clarksdale HMA, Inc. Enable the Neighborhood Small Grants Network to enhance grassroots Clarksdale, Mississippi \$350,000 capacity building and leadership development by supporting a strategic Provide support to people affected by the devastation of Hurricane Katrina planning and organizational development process through support and services to evacuees from other areas of Mississippi WKKF Contact Person: Thomas Reis and Louisiana with a special focus using men involved in the men's health project for outreach and counseling Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD WKKF Contact Person: Terri Wright **Columbia University in the City of New York** Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD **New York City** Create educational materials for journalism students that will increase their **Pacific Institute for Community Organizations** capacity to improve the coverage of race and ethnicity Oakland, California \$200,000 Provide support to people affected by the devastation of Hurricane Katrina WKKF Contact Person: Pat Babcock by enabling working families and low- and moderate-income communities Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD to have a voice in the rebuilding of Louisiana WKKF Contact Person: Gail McClure **Community Foundation for Southeastern Michigan** Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Detroit, Michigan Support charitable activities benefiting children and youth in the city of Detroit People's Institute for Survival and Beyond, Inc. WKKF Contact Person: James McHale New Orleans, Louisiana \$300,000 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Provide support to people affected by the devastation of Hurricanes Katrina and Rita through reconstruction of the Gulf Coast Region with equity, culture, **Council of Michigan Foundations, Inc.** and a greater value for humanity Grand Haven, Michigan WKKF Contact Person: Frank Taylor Support an executive-level foundation liaison office within the Michigan Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Governor's office to coordinate the common interests of private funders and state government **PolicyLink** WKKF Contact Person: Thomas Reis Oakland, California \$199.997 Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD Provide support to people affected by the devastation of Hurricanes Katrina and Rita by launching an Internet-based communications platform to share **Council of Michigan Foundations, Inc.** and exchange information and data for rebuilding the state of Louisiana Grand Haven, Michigan \$400,000 WKKF Contact Person: Richard Foster Support an annual philanthropy and public policy fellowship by establishing Kev elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD a permanent endowment fund WKKF Contact Person: James McHale Renewal, Inc. Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Monroe, Louisiana \$50,000 Provide support to people affected by the devastation of Hurricane Katrina **Council on Foundations, Inc.** by assisting in the areas of housing relocation, emergency funds, and Washington, D.C. \$35,438 needed supplies Assist the Council on Foundations in retaining consulting for comprehensive WKKF Contact Person: Frank Taylor strategic advice on public policy issues related to private foundations Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Mary Carole Cotter Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Southern Mutual Help Association, Inc. New Iberia, Louisiana \$1,500,000 **Detroit Riverfront Conservancy, Inc.** Provide support to people affected by the devastation of Hurricanes Katrina Detroit, Michigan \$500,000 and Rita by targeting direct relief efforts in Louisiana parishes Support community-based programming, develop youth employment WKKE Contact Person: Frank Taylor strategies, and deepen community collaborations through the revitalization Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD of the Dequindre Cut

\$120,000

**Twenty-First Century Foundation** 

by rebuilding the lives of displaced low-income people WKKF Contact Person: Alandra Washington

Provide support to people affected by the devastation of Hurricane Katrina

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD

New York City

WKKF Contact Person: Miguel Satut

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD



#### Families International, Inc.

#### Milwaukee, Wisconsin

\$200,000

Strengthen services to nonprofit child- and family-serving and economic empowerment organizations by underwriting transitional and infrastructure costs to support and integrate membership programs with Alliance for Children and Families services and create a strategic blueprint for United Neighborhood Centers of America growth and stability

WKKF Contact Person: Robert Long

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

# Foundation Fighting Blindness, Inc. aka National Retinitis Pigmentosa Foundation, Inc.

#### Owings Mills, Maryland

\$100,000

Provide support to encourage women to accept senior levels in vision research through the Women's Career Development Award program

WKKF Contact Person: James McHale

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **Irving S. Gilmore International Keyboard Festival**

#### Kalamazoo, Michigan

\$500,000

Support an endowment fund that provides a periodic local recital outside the regular Festival series

WKKF Contact Person: James McHale

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### John E. Fetzer Institute, Inc.

#### Kalamazoo, Michigan

\$10,000

Support an ongoing conversation aimed at developing and implementing new models of journalism to serve healthy communities and a robust society in the 21st century

WKKF Contact Person: Karen Whalen

Key elements: □ HE □ FSRD ■ Y&E □ P&V ■ LDR ■ ICT ■ CDY ■ SECD

#### **Johns Hopkins University**

#### Baltimore, Maryland

\$500,000

Provide leadership in the analysis of policy options and the evaluation of the effects of policy changes on the health of individuals and populations by establishing an endowment

WKKF Contact Person: James McHale

Key elements: ■ HE □ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **Kalamazoo Aviation History Museum**

#### Kalamazoo, Michigan

\$1,260,000

Strengthen and expand interactive science education curriculum; community outreach activities; and partnerships with national, state, and local educational institutions

WKKF Contact Person: Ted Chen

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

#### Kalamazoo College

#### Kalamazoo, Michigan

\$1,500,000

Support the Kalamazoo College Hicks Student Center renovation project WKKF Contact Person: James McHale

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Lyric Opera of Chicago**

#### Chicago, Illinois

\$100,000

Build Lyric Opera of Chicago's capacity and diversify its audience base by supporting a discount ticket for college students program

WKKF Contact Person: James McHale

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

#### **National Conference of State Legislatures**

#### Denver, Colorado

\$976,914

Institutionalize knowledge of state-tribal issues and methods for intergovernmental cooperation; provide ongoing education about tribal sovereignty and state-tribal governance; and strengthen a supportive infrastructure to sustain the partnership between the National Conference of State Legislatures and the National Congress of American Indians

WKKF Contact Person: Alice Warner

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### **National Congress of American Indians**

#### Washington, D.C.

\$1,275,000

Institutionalize knowledge of state-tribal issues and methods for intergovernmental cooperation; provide ongoing education about tribal sovereignty and state-tribal governance; and strengthen a supportive infrastructure to sustain the partnership between the National Conference of State Legislatures and the National Congress of American Indians

WKKF Contact Person: Alice Warner

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD

#### National Public Radio, Inc.

#### Washington, D.C.

\$350,000

Enhance news operations and expand the dialogue to include more diverse audiences

WKKF Contact Person: Karen Whalen

*Key elements:* ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

#### **Princeton University**

#### Princeton, New Jersey

\$400,000

Support an interdisciplinary project to review and disseminate information on children's health and development policies

WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Regents of the University of Michigan**

#### Ann Arbor, Michigan

\$400,000

Create a unique fellowship offering a time of reflection and study to professionals engaged in the worlds of journalism, policy, and philanthropy WKKF Contact Person: James McHale

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD

#### **Regents of the University of Michigan**

#### Ann Arbor, Michigan

\$2,000,000

Provide extraordinary leadership for educating information professionals to serve society in the new age of digital information and community technology by supporting an endowed chair in the School of Information at the University of Michigan

WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

#### **Sherman Lake YMCA Outdoor Center**

#### Augusta, Michigan

\$150,000

Expand long-range educational objectives through the Integrated Education Program; and acquire adjacent land to preserve the integrity of the Sherman Lake YMCA Outdoor Center

WKKF Contact Person: James McHale

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Tides Center**

#### San Francisco, California

\$15,000

Optimize leadership development learning and collaboration

WKKF Contact Person: Frank Taylor

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Tides Center**

#### San Francisco, California

\$203,830

Enable the Leadership Learning Community to build their capacity and support the planning and implementation of a set of strategies to increase their growth and financial sustainability

WKKF Contact Person: Frank Taylor

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Trinity College**

#### Hartford, Connecticut

\$500,000

Enhance Trinity College's Advancement Program by increasing fundraising efforts

WKKF Contact Person: James McHale

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **University of Oxford (Kellogg College)**

#### Oxford, England

\$500,000

Provide funds to expand the college campus

WKKF Contact Person: James McHale

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **University of Washington**

#### Seattle, Washington

\$250,000

Provide support for a new building to house faculty and students for public health research and education

WKKF Contact Person: James McHale

Key elements: ■ HE □ FSRD ■ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

# Vigorous Interventions in Ongoing Natural Settings, Inc. d/b/a Visions, Inc.

#### Roxbury, Massachusetts

\$23,695

Provide consultation, technical assistance, monitoring, and documentation for the final phase of the Capitalizing on Diversity Youth Engagement Strategy grantees to strengthen their capacity to address race and cultural issues

WKKF Contact Person: Terri Wright

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

#### INTERNATIONAL OTHER

#### Salzburg Seminar in American Studies, Inc.

#### Middlebury, Vermont

\$200,000

Support the first session of a series on Women, Political Power, and Next Generation Leadership

WKKF Contact Person: Caroline Carpenter

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD



## Southern Africa

# Southern Africa Programming

The Kellogg Foundation's commitment to development in southern Africa began in the mid-1980s. The nature of this support is twofold. It promotes changes in the social and economic systems that make new growth possible, and it supports economic advancement for all to include greater public participation in policymaking and institutional reform. Foundation grants focus on the seven countries of Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe. Across the region, the Foundation's program strategies merge the following interests:

### **Strengthen Leadership Capacity**

This strategy serves as the primary integrator of all three strategies for work in the region. Current programming seeks to build the capacity of leaders at the local, provincial, national, regional, and global levels. It also is concerned with increasing community voices in the policy development process to strengthen young leaders for the 21st century.

#### **Strengthen the Capacity of Communities**

This programming strategy targets district-level sites to increase cooperation among local government, business,

community-based organizations, education institutions and agencies, and to enhance participation of rural youth in social and economic development.

# Organizational and Institutional Development and Transformation

Attention is focused on improving the southern African social infrastructure through institutions of higher education, organizations that create employment and productivity, and information systems that support social development.



## Southern Africa

**Goal:** Strengthen the capacity of civil society organizations and their public and private sector partners as they seek multi-sectoral solutions to community problems, particularly the problem of rural poverty, especially as it affects family life, women, and youth.

#### **GENERAL GRANTMAKING**

# Associação Mocambicana de Cineastas (Mozambican Filmmakers Association)

(Mozambican Filmmakers Association)
Maputo, Mozambique

Produce and disseminate a documentary film about Malangatana Ngwenya Valente's role in Mozambique civic and cultural lives

WKKF Contact Person: Fernanda Farinha

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Centre for Policy Studies**

#### Johannesburg, South Africa

\$400,000

\$100,000

Study and assess from experiences of rural communities the relationship and impact between democracy and development to improve quality of life in southern Africa

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### **Harare International Festival of the Arts**

#### Harare, Zimbabwe

\$330.000

Promote artistic exchange and education among rural artists in the Chimanimani and Bulilima-Mangwe districts

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Market Theatre Foundation**

#### Johannesburg, South Africa

\$400,000

Contribute to the education and development of a diverse community of future artists, technicians, and audiences by staging productions that deal with social and economic issues relevant to today's society

WKKF Contact Person: Fadel Ndiame

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Museum of New Mexico Foundation**

#### Santa Fe, New Mexico, United States

\$25,000

Assist southern African folk artists in achieving annual sustainability by bringing various folk artists from the region to participate in the Art Market WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

### **Museum of New Mexico Foundation**

#### Santa Fe, New Mexico, United States

\$200,000

Assist southern Africa folk artists in achieving annual sustainability by developing a strategic plan and leadership structure to support continued growth and sustainability of the International Folk Art Market

WKKF Contact Person: Gail McClure

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD

#### **Rob Smetherham Bereavement Service for Children**

#### Pietermaritzburg, South Africa \$199,073

Enhance the capacity of children, families, and communities to help bereaved and vulnerable children in areas highly affected by AIDS in rural Pietermaritzburg, KwaZulu-Natal, South Africa

WKKF Contact Person: Fernanda Farinha

Key elements: ■ HE □ FSRD ■ Y&E ■ P&V □ LDR □ ICT □ CDY □ SECD

#### Zimbabwe Adult Learners Association

## Harare, Zimbabwe

\$200,000

Strengthen the initiatives of the Zimbabwe Adult Learners Association to promote the literacy skills of rural women and youth

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### STRENGTHEN LEADERSHIP CAPACITY

#### **Academy for Educational Development, Inc.**

#### Washington, D.C.

\$1,293,740

Develop leadership skills at various levels of community in southern Africa through fellowship and training programs

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### **Africa University**

#### Mutare, Zimbabwe

\$300.000

Promote a planning and design effort for youth development programs that will promote policies and practices that nurture and engage youth productively in Africa

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### **African Institute for Agrarian Studies**

#### Harare, Zimbabwe

\$325,000

Strengthen access to key information on land and agrarian reform by reviewing Zimbabwe's land reform program, engaging policy dialogue, and sharing lessons learned in southern Africa

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Boston University**

#### Boston, Massachusetts, United States

\$200,000

Promote African growth, development, stability, and integration into the global economy by supporting the African Presidential Roundtable 2006 WKKF Contact Person: Malusi Mpumlwana

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Catholic University of Mozambique**

#### Beira, Mozambique

\$350,000

Increase awareness, knowledge, and cooperation between the faculty and students of the School of Medicine and the traditional medical practitioners and systems in Sofala province in Mozambique

WKKF Contact Person: Fernanda Farinha

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY ■ SECD

#### **Community and Individual Development Association**

#### Johannesburg, South Africa

\$2,500.00

Enhance the life-skills and business management training of rural youth from marginalized communities, in particular W.K. Kellogg Foundation programming areas in southern African countries, by establishing a bursary program

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### **Duke University**

#### Durham, North Carolina, United States

\$500,000

Resolve issues of sustainability and succession for disadvantaged communities in southern Africa and the United States by maintaining and strengthening the United States-Southern Africa Centre for Policy Leadership and Public Values Emerging Leaders Program

WKKF Contact Person: Malusi Mpumlwana

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

## **Educational Support Services Trust**

### Cape Town, South Africa

\$300,000

Strengthen family values and enhance personal and societal growth by implementing the Moral Regeneration project

WKKF Contact Person: Fadel Ndiame

Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

## Southern Africa

#### Fundação para o Desenvolvimento da Comunidade (Community Foundation Development Trust) Maputo, Mozambique Expand the impact of community-aimed interventions in Mozambique through the development of a knowledge management center WKKF Contact Person: Fernanda Farinha Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD **Independent Development Trust** Pretoria, South Africa \$1,000,000 Decrease unemployment and strengthen economic development by enhancing the capacity of the South African government to strengthen the second-economy component of the Accelerated and Shared Growth Initiative **Training and Research Support Centre** WKKF Contact Person: Fadel Ndiame Harare, Zimbabwe \$400,000 Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Build the capacity of community groups and civil society organizations to develop and use participatory health education and health literacy materials **Institute for Justice and Reconciliation** to address community needs in the southern Africa region \$345.550 Cape Town, South Africa WKKF Contact Person: Fernanda Farinha Support further reconciliation among South African youth through training and Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY ■ SECD educational resource development in formal and informal educational settings WKKF Contact Person: Fadel Ndiame **Tshwane University of Technology** Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Pretoria, South Africa \$399,550 Facilitate the successful entrance of historically disadvantaged youth into Media for Development International, Inc. the business community by providing training and skills for creating new Glenwood Springs, Colorado, United States \$362,000 business ventures Produce a feature film based on the life of Samora Machel's struggle for an WKKF Contact Person: Fadel Ndiame independent southern Africa Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD WKKF Contact Person: Mandivamba Rukuni Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD **University of KwaZulu-Natal Durban, South Africa** \$800,000 Salamax 320 Conduct a value-based, transformational leadership development program Pretoria, South Africa \$400,000 in rural KwaZulu-Natal sites, targeting traditional leaders and politically Stimulate an awareness of and interest in mathematics, science, engineering, elected leaders at provincial, district, and local levels and technology among learners and educators, in order to enhance the WKKF Contact Person: Fadel Ndiame country's economy and its global competitiveness Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD WKKF Contact Person: Fadel Ndiame Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD **University of Venda** Thohoyandou, South Africa \$399,220 **South African Institute For Distance Education** Nurture sustainable social and economic transformation of the communities \$1,000,000 Johannesburg, South Africa in the Vhembe District through promoting the development of strategic Strengthen the capacity of rural South African communities to meet partnerships within the University of Venda and surrounding communities long-term goals of sustainable development and poverty alleviation WKKF Contact Person: Fadel Ndiame through the development, piloting, and large-scale implementation Key elements: ■ HE ■ FSRD ■ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD of a distance education program WKKF Contact Person: Fadel Ndiame **Valley Trust** Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD **Bothas Hill, South Africa** Strengthen and enhance the educator leadership development and health **Southern African Regional Poverty Network** promotion program in school communities in rural KwaZulu-Natal Hatfield, South Africa \$394,905 WKKF Contact Person: Fadel Ndiame Promote the engagement of civil society within the Southern African Key elements: ■ HE □ FSRD ■ Y&E □ P&V ■ LDR □ ICT □ CDY ■ SECD Development Community region related to policy processes and issues concerning food security and poverty STRENGTHEN CAPACITY OF COMMUNITIES WKKF Contact Person: Mandivamba Rukuni **Africa University** Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD Mutare, Zimbabwe \$346,000 **Swedish Cooperative Centre** Strengthen village and ward level development structures, institutions, and processes through a community-driven model in the Mhakwe Ward of the Harare, Zimbabwe \$390,000 Chimanimani District Establish rural village study circles for adults in southern Africa and equip WKKF Contact Person: Mandivamba Rukuni them with appropriate study materials for development to improve living standards and promote a sustainable society Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD WKKF Contact Person: Mandivamba Rukuni Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **Africa University** Mutare, Zimbabwe \$975,000 Strengthen communication, knowledge creation/sharing, and networking by Themba Trust Piet Retief, South Africa \$200,000 co-designing and building with the community a multipurpose center in Mhakwe, Chimanimani, capable of cultural, youth, and women's activities Build the capacity of rural youth to address the challenges of development WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ■ SECD

in poverty-stricken rural and farming communities

*Key elements*: □ HE □ FSRD ■ Y&E ■ P&V ■ LDR □ ICT □ CDY ■ SECD

WKKF Contact Person: Fernanda Farinha

#### **African Centre for Fertilizer Development Hope Worldwide** Harare, Zimbabwe \$390,000 Johannesburg, South Africa \$167,000 Develop the capacity for processing and marketing of seed maize produced Mitigate the impact of HIV and AIDS by developing HIV/AIDS-competent by smallholder farmers in drought-prone areas in southern Africa communities which foster behavioral change and build expanded systems of care and support WKKF Contact Person: Mandivamba Rukuni WKKF Contact Person: Fadel Ndiame Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD Associação Rural de Ajuda Mutua-ORAM (Association for Mutual Support) **International Union for Conservation of Nature** and Natural Resources Maputo, Mozambique \$780,000 Pretoria, South Africa \$395,000 Ensure access to adequate management of rural land to improve food security and economic development for rural communities in Manica and Implement an integrated natural resources management program and Tete Provinces through improved use of land and natural resources and appropriate food production and conservation practices in the Masvingo improved skills for analysis and negotiation with development stakeholders Province of Zimbabwe WKKF Contact Person: Fernanda Farinha WKKF Contact Person: Mandivamba Rukuni Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD **Botswana Community Based Organisation Network** Kubatsirana (Helping One Another) Gaborone, Botswana \$500,000 Chimoio, Mozambique \$400,000 Support the establishment of community trading centers as key economic empowerment mechanisms for social welfare and improved livelihoods in Consolidate and promote as learning opportunities for other groups, select villages of the Letlhakeng sub-district in Botswana community interventions on prevention, care, and mitigation of the impact of HIV/AIDS in families, with an emphasis on children WKKF Contact Person: Fadel Ndiame WKKF Contact Person: Fernanda Farinha Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ■ HE □ FSRD □ Y&E ■ P&V □ LDR □ ICT □ CDY ■ SECD **Botswana Community Based Organisation Network Lesedi La Sechaba Art and Craft** \$600,000 Gaborone, Botswana Johannesburg, South Africa \$321.714 Create viable, healthy, and sustainable rural communities by developing Provide development and management support toward the economic systems and processes for self-drive in Letlhakeng sub-district communities sustainability of the Lesedi La Sechaba Art and Craft Centre, a small social WKKF Contact Person: Fadel Ndiame development and economic empowerment community agency Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD WKKF Contact Person: Fadel Ndiame Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Bulilima-Mangwe Rural District Council** Plumtree, Zimbabwe \$841,000 **Malawi Human Rights Resource Centre** Strengthen and expand the planning and program implementation capabilities Lilongwe, Malawi \$773,000 of Village and Ward Development Committee structures in the Masendu region Strengthen community capacity and address key social challenges affecting WKKF Contact Person: Mandivamba Rukuni communities in Kanengo, Malawi Key elements: ■ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ■ SECD WKKF Contact Person: Mandivamba Rukuni Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Camdeboo Municipality Graaff-Reinet, South Africa \$200,000 Malawian Entrepreneurs Development Institute Strengthen rural community land and resource development by establishing Mponela, Malawi \$855,000 an aloe processing plant to identify and produce a range of sustainable Strengthen the coalition and capacity of cassava farmer groups and projects and markets that would enhance the local economy WKKF Contact Person: Fadel Ndiame commodity associations in Lilongwe District to increase the production, processing, and development of products and markets Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD WKKF Contact Person: Mandivamba Rukuni Kev elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ■ CDY ■ SECD **Centre for Total Transformation Trust** Harare, Zimbabwe \$400,000 Maseru Wesleyan Church HIV/AIDS Support Group Implement an integrated community development program in Mashonaland \$70,000 East Province, Zimbabwe Empower Maseru and Semonkong communities, in particular youth, to WKKF Contact Person: Mandivamba Rukuni prevent further infection by HIV/AIDS as well as to reduce stigma and Key elements: ■ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD support people living with HIV/AIDS WKKF Contact Person: Fernanda Farinha Grupo de Educação Social de Manica Key elements: ■ HE ☐ FSRD ■ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD (Manica Social Group Education) Chimoio, Mozambique \$200,000 **Mineworkers Development Agency** Contribute to the reduction of HIV/AIDS propagation and stigmatization in \$180,000 Johannesburg, South Africa Manica province through the sensitization and education of rural communities, particularly youth, using attractive and culturally relevant audio-visuals methods Enhance the capacity of Somongkong, Lesotho, communities to develop small-scale industries, including poultry and bee keeping, through provision WKKF Contact Person: Fernanda Farinha of knowledge, skills, and business counseling services Key elements: ■ HE □ FSRD ■ Y&E □ P&V ■ LDR ■ ICT □ CDY □ SECD WKKF Contact Person: Fernanda Farinha Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD **Health Systems Trust Durban, South Africa** \$1,000,000

Strengthen the capacity of local care systems in implementing

Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

community-based interventions
WKKF Contact Person: Fadel Ndiame

## Southern Africa

#### **National University of Science and Technology**

#### Bulawayo, Zimbabwe

\$2,200,000

Strengthen institutional leadership and rural outreach capacity of the National University of Science and Technology and establish an Institute of Rural Technology to facilitate community development programs in rural areas

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

#### **Paballong Trust**

Maseru, Lesotho

\$400,000

Establish an innovative HIV/AIDS center in the Berea Plateau in Lesotho to strengthen interventions that support home-based and emergency care for HIV/AIDS patients

WKKF Contact Person: Fernanda Farinha

Key elements: ■ HE □ FSRD □ Y&E ■ P&V □ LDR □ ICT □ CDY ■ SECD

#### Rogosin Institute, Inc.

#### **New York City**

\$290,000

Enable Malawi communities to develop a self-drive mindset of addressing health issues by implementing a "Problem Solving for Better Health" training program

WKKF Contact Person: Fernanda Farinha

Key elements: ■ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Serumula Development Association**

#### Maseru, Lesotho

\$620,000

Support rural communities, institutions, and leadership to further develop their capacity to self-start, self-assess, self-correct, and sustain the socio-economic development in Semonkona

WKKF Contact Person: Fernanda Farinha

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### **Solar Electric Light Fund**

#### Washington, D.C.

\$300,000

Implement a cost-effective, renewable solar infrastructure at a rural school in Maputaland, KwaZulu-Natal, to produce a positive, measurable impact on the school and community

WKKF Contact Person: Fadel Ndiame

Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

#### TechnoServe, Inc.

#### Washington, D.C.

\$600,000

Develop and strengthen innovative business ventures with rural entrepreneurs as a means of ending extreme poverty in rural Maputaland, KwaZulu-Natal, South Africa

WKKE Contact Person: Fadel Ndiame

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### **Tourism Business Council of South Africa**

#### Pretoria, South Africa

\$308,000

Strengthen the potential of the tourism sector by assessing its performances in terms of black economic empowerment and exploring opportunities for niche markets and local development

WKKF Contact Person: Fadel Ndiame

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ■ SECD

#### **University of Fort Hare**

#### Eastern Cape, South Africa

Assist communities in developing guidelines and strategies for the management and utilization of communal rangelands in the Eastern Cape to enhance productivity of livestock for food security and improved livelihoods

WKKF Contact Person: Fadel Ndiame

Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

#### **University of Stellenbosch**

#### Stellenbosch, South Africa

\$300,000

Stimulate interest and motivation in engineering- and technology-related areas and transfer knowledge about computers, information technology, and engineering design to children from poor communities as they design scale-model Formula 1 race cars

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

#### **University of Zimbabwe**

Harare, Zimbabwe

\$340,000

Create a greater awareness of the value of wild plant foods, thereby promoting their effective utilization in the Buhera District of Zimbabwe WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Women's Finance House Botswana**

#### Gaborone, Botswana

\$508.880

Expand the financial services offered by the Women's Finance House Botswana and make them accessible to low-income rural businesswomen of the Kweneng West District of Botswana

WKKF Contact Person: Fadel Ndiame

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

#### **Zimbabwe Farmers Development Trust**

#### Harare, Zimbabwe

\$300,000

Strengthen the Zimbabwe smallholder beekeepers association's capacity to support farmer groups, with an emphasis on women and youth, to produce, process, and market honey

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### **Zimbabwe Open University**

#### Harare, Zimbabwe

\$200,000

Enhance information exchange, teaching, learning, and knowledge exchange between students countrywide by establishing a Wide Area Network linking all regional centers

WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

#### **Zimbabwe Opportunities Industrialisation Centres**

#### Harare, Zimbabwe

\$929,000

Strengthen the funding and management capabilities of rural enterprise finance institutions that serve Manicaland Province and Chimanimani District WKKF Contact Person: Mandivamba Rukuni

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

#### ORGANIZATIONAL AND INSTITUTIONAL **DEVELOPMENT AND TRANSFORMATION**

#### **Boston Medical Center Corporation**

#### Boston, Massachusetts, United States

Strengthen district hospitals and respective health centers in Lesotho by developing a feasible, sustainable, and locally owned plan

WKKF Contact Person: Fernanda Farinha

Key elements: ■ HE □ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD



#### **Botswana Horticultural Council Kagiso Charitable Trust** Gaborone, Botswana \$200,000 Johannesburg, South Africa \$1,477,250 Improve the efficiency and competitiveness of smallholder horticultural Consolidate, strengthen, and continue to manage the Kagiso Enterprises producers in Botswana Rural Private Equity Fund for financing rural, high-growth businesses WKKF Contact Person: Fadel Ndiame WKKF Contact Person: Mandivamba Rukuni Key elements: ■ HE ■ FSRD □ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Lurdes Mutola Foundation** Atlanta, Georgia, United States \$300,000 Maputo, Mozambique \$300,000 Support efforts to promote greater country ownership of development Empower Mozambican youth, including girls and young women, toward a policies and programs, more broad-based participation in governance, more relevant and visible role for youth in the Mozambican development and more effective development cooperation practices in Mozambique by sharing lessons learned at the Development Cooperative WKKF Contact Person: Fernanda Farinha WKKF Contact Person: Gail McClure Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD **PELUM Lesotho Association** Maseru, Lesotho Pretoria, South Africa \$400,000 Improve the livelihoods of rural communities by increasing the awareness of Improve the quality of lives of people in South Africa by planning, piloting, smallholder farmers in Lesotho about the potential of the fair trade movement and testing the adoption of multi-purpose centers in rural communities for WKKF Contact Person: Fernanda Farinha purposes of communication, education, and business development Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Mandivamba Rukuni Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD **Phumani Paper** Johannesburg, South Africa \$400,000 **Digital Partnership South Africa** Strengthen the capacity of independent community-based small enterprises Rivonia, South Africa \$200,000 to generate sustainable income for the communities they serve Promote innovative and affordable access to information and communication WKKF Contact Person: Fadel Ndiame technologies in local languages to facilitate effective learning and social and Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD economic transformation for rural communities in the Limpopo district in South Africa Synergos Institute, Inc. WKKF Contact Person: Fadel Ndiame \$400,000 **New York City** Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ■ CDY ☐ SECD Strengthen philanthropic civil society organizations, leaders, and the nonprofit sector in their efforts to increase equity and advance social Fundação para o Desenvolvimento da Comunidade iustice in southern Africa (Community Foundation Development Trust) WKKF Contact Person: Fernanda Farinha \$550,000 Maputo, Mozambique Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Strengthen the mechanisms for and capacity of civil society organizations' participation in the development, monitoring, and evaluation of a national **Tides Center** anti-poverty program San Francisco, California, United States \$500,000 WKKF Contact Person: Fernanda Farinha Increase the effectiveness of the Africa Grantmakers Affinity Group by Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD engaging a range of stakeholders in the fields of philanthropy, knowledge management, and African development in a series of dialogues and research Fundação para o Desenvolvimento da Comunidade projects around questions relevant to the effective use of support for (Community Foundation Development Trust) development projects in Africa. Maputo, Mozambique \$1,050,000 WKKF Contact Person: Gail McClure Establish and develop a Knowledge Management Center that will enable the Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Fundacao para o Desenvolvimento da Comunidade and other partners to access, disseminate, produce, and use the knowledge created in the process **University of Pennsylvania** of rural communities' development in Mozambique Philadelphia, Pennsylvania, United States \$50,000 WKKF Contact Person: Fernanda Farinha Assist poor youth and families in South Africa with basic skills instruction Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ■ SECD using multi-media materials for literacy learning and information resources WKKF Contact Person: Gail McClure IDEAA-CA, Associação dos Produtores de Oleaginosas Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD (IDEAA-CA, Oilseed's Commodity Association) Vanduzy, Mozambique \$350,000 **Women's University in Africa** Support the development of a viable and locally owned market institution for oil seeds in the Manica Province in Mozambique Mount Pleasant, Zimbabwe \$150,000 WKKF Contact Person: Fernanda Farinha Expand women's access to tertiary education in Zimbabwe across Africa and provide curricula that are gender sensitive Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Mandivamba Rukuni Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD **International Union for Conservation of Nature** and Natural Resources **World Links Zimbabwe Trust** Diversify rural livelihood options and improve natural resource management Harare, Zimbabwe \$600,000 practices in southern Africa by addressing the market failures that hinder the Enhance capacity building of rural communities by harnessing the power

development programs

WKKF Contact Person: Mandivamba Rukuni

of, and applying, interactive visual learning simulations in community-based

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

emergence of a pro-poor natural product sector

Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

WKKF Contact Person: Fadel Ndiame

## Latin America and the Caribbean

# Latin America and the Caribbean Programming

In Latin America, the Foundation takes an integrated approach in addressing its key programming interests. The following strategies detail these interests:

#### **Promote Regional Development**

Attention is given to supporting groups of projects that demonstrate ways to break the cycle of poverty in selected micro-regions. Strategies to promote the development, participation, and leadership of local youth are central to this effort. Priority geographic areas targeted by this work include: southern México and Central America (including parts of the Caribbean), northeast Brazil, and the Andean zones of Bolivia, Perú, and southern Ecuador.

# Application of Knowledge and Best Practices (Programmatic Approaches)

The Foundation supports projects in Latin America and the Caribbean that offer innovative approaches in leadership development, citizenship and social responsibility, institution building and strategic alliances, and access to information technology. The aim of this approach is to build the capacity of individuals, communities, and institutions to put regional development projects into action.



# Latin America and the Caribbean

**Goal:** To demonstrate and disseminate strategies to break the cycle of poverty by promoting healthy youth development and participation in socially and economically vibrant communities.

#### **GENERAL GRANTMAKING**

#### Aracati-Agencia de Mobilização Social (Aracati-Social Mobilization Agency)

ao Paulo, Brazil \$79,5

Promote youth mobilization in Brazil through the institutional development of Aracati

WKKF Contact Person: Andres Thompson

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

# Asociación Grupo Ceiba (Ceiba Group Association)

#### Guatemala City, Guatemala

\$220,000

Create opportunities for the education and social reinsertion of youth at risk by improving their technical capacities in the areas of information and communication technologies

WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

# Asociación para la Prevención del Delito (Crime Prevention Association)

#### **Guatemala City, Guatemala**

\$200,000

Provide social reinsertion opportunities for at-risk children and youth through moral and civic values training and activities

WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### Aspen Institute, Inc.

#### Washington, D.C.

\$200,000

Provide lawmakers with a deeper understanding and background on United States policy toward Latin America

WKKF Contact Person: Francisco Tancredi

Key elements: ■ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD

# Associação de Desenvolvimento Sustentável e Solidário da Região Sisaleira (Association for the Sustainable Development and

# (Association for the Sustainable Development and Solidarity of the Sisal Region)

Valente, Brazil \$53,901

Assist Latin American and Caribbean leaders in the area of food security through opportunities to visit successful programs and public policy strategies in Brazil WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

# Associação Mundaréu (Mundareu Association)

#### São Paulo, Brazil

\$48.200

\$44.382

Support the fair trade commerce of goods produced by poor communities in Brazil through institutional development

WKKF Contact Person: Andres Thompson

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### Associação Novo Mundo (New World Nongovernmental Association)

#### Recife, Brazil

Promote community development in a poor metropolitan area of Recife in the northeast region of Brazil by strengthening community leaders and youth WKKF Contact Person: Andres Thompson

Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD

# Centre de Sante Et Developpement Integre (Health and Integral Development Center)

#### Port-au-Prince, Haiti

\$58,000

Increase the access to regional markets for local produce by improving ground communication in Cerca-Carvajal, Haiti

WKKF Contact Person: Blas Santos

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

# Centro de Atención Infantil Piña Palmera, A.C. (Pineapple Palm Children Attention Center, Civil Association)

#### Puerto Angel, Mexico

\$177.591

Provide services to disabled persons and their families through community-based integral rehabilitation models

WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD

# Centro de Estudios de Estado y Sociedad (Center for the Study of State and Society)

#### **Buenos Aires, Argentina**

\$400,000

Strengthen the Latin American nonprofit sector through incorporating the measurement of its size and scope into the Systems of National Accounts WKKF Contact Person: Andres Thompson

Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

# Centro de Investigación y Docencia Económicas, A.C. (Economics Research and Education Center)

#### México City, Mexico

\$100,000

Provide reliable data on public and leader attitudes toward international affairs and foreign policy in Mexico and the United States to inform and shape debate and policymaking on international and binational issues

WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

# Centro de Partos de San Cristóbal, A.C. (San Cristobal Birth Center, Civil Association)

## San Cristobal de las Casas, Mexico

\$150,000

Increase access and awareness of the Midwifery Model of care in Chiapas, Mexico, to improve birth services for women who have contact with the public health system

WKKF Contact Person: Francisco Tancredi

Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT ■ CDY ■ SECD

# Centro Internacional de Agricultura Tropical (International Center for Tropical Agriculture)

#### Cali, Colombia

\$198,000

Increase opportunities for rural youth in a remote area of Colombia to access high-quality education that fosters personal development through consolidating a learning process based on participatory research, community participation, and leadership development

WKKF Contact Person: Blas Santos

Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

# Centro Internacional de Información Sobre Cultivos de Cobertura

#### (Ground Cover Plants International Information Center)

#### Tegucigalpa, Honduras

\$197,400

Improve the standard of living of small-farm families in Central America by systematizing and disseminating appropriate agricultural technology and rural family education methods

WKKF Contact Person: Blas Santos

Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD

#### Latin America and the Caribbean

#### Centro para el Desarrollo Agropecuario y Forestal, Inc. Fundación Universidad Nacional Autónoma de México, A.C. (Center for Agriculture, Livestock and Forestry (National Autonomous University of Mexico Foundation, Development, Inc.) Civil Association) Santo Domingo, Dominican Republic \$198,000 México City, Mexico Improve the rural sector in the Dominican Republic by training professional Strengthen the knowledge and capacity of Latin American and Caribbean leaders in Agriculture and Rural Development through short training and a economists to propose gender-aware solutions to economic decision master's degree program making and research WKKF Contact Person: Blas Santos WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD City University of New York Graduate School FUNDAR, Centro de Análisis e Investigación, A.C. (FUNDAR, Analysis and Research Center, Civil Association) and University Center **New York City** \$190,000 México City, Mexico \$200,000 Support leadership development in the field of philanthropy in Latin America Strengthen civil society to inform policies in the southern state of Veracruz and the Caribbean to contribute to democracy at the local level WKKF Contact Person: Andres Thompson WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD **Healthlink Worldwide** Comisión Económica para América Latina y el Caribe (Economic Comission for Latin America and Caribbean) London, United Kinadom \$40,400 Santiago, Chile \$80,000 Improve the health and quality of life of vulnerable and excluded citizens in select areas of Nicaragua by facilitating access to basic information and Improve the effectiveness of poverty alleviation-centered economic development in Haiti by completing the process of elaborating and promoting youth participation and leadership sharing a non-conventional strategic plan centered on successful local WKKF Contact Person: Francisco Tancredi experiences and informing the national and international communities Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Blas Santos Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Imaginario Comunicación para la Paz y el Cambio Social (Imaginario-Communications for Peace, Education and Social Change) Corporación de Estudios y Desarrollo "Norte Grande" ("Norte Grande" Corporation for Studies and Development) Bogotá, Colombia Arica, Chile \$30.800 Enhance information and knowledge on youth communication and Enhance awareness of effective practices for alleviating poverty in the participation among youth projects in Latin America and the Caribbean Latin American and Caribbean region by providing an incentive to the WKKF Contact Person: Francisco Tancredi top organizations awarded with the Social Innovation Award Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ■ SECD WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Innovación y Apoyo Educativo, A.C. (Innovation and Educational Support, Civil Association) Council on Foreign Relations, Inc. \$182,500 San Cristobal de las Casas, Mexico \$200,000 **New York City** Develop communities of learning to address the issue of bilingualism Elevate public debate and awareness about the significance of Hispanic through whole-school projects in the Huixtan, Chiapas, school district demographics and implications for emerging bilateral and transnational issues WKKF Contact Person: Francisco Tancredi WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD Instituto Academia de Desenvolvimento Social Escuela de Ciencias Ecológicas, Asociación Civil (Social Development Academy Institute) (Ecological Sciences School, Civil Association) \$20,300 Xico, Mexico \$170,075 Promote youth development by strengthening a youth organization based Improve the living conditions of women by increasing the production and in the metropolitan area of Teresina in the northeast region of Brazil commercialization of eggs of small producers WKKF Contact Person: Andres Thompson WKKF Contact Person: Francisco Tancredi Kev elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ☐ SECD Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD Instituto de Juventude Contemporânea Fundación CEJIL/Mesoamérica (Institute for Contemporary Youth) CEJIL Foundation/Mesoamerica \$120,000 San José, Costa Rica \$70,000 Strengthen youth public policies in poor communities in Fortaleza in Enhance the knowledge and skills of organizations in Central America and northeast Brazil through support of youth leadership development with a Mexico working to protect the rights of youth in vulnerable circumstances gender perspective WKKF Contact Person: Francisco Tancredi WKKF Contact Person: Andres Thompson Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **Fundación Defensores del Chaco Instituto DNA Brasil** (Chaco's Defenders Foundation) (DNA Brazil Institute)

São Paulo, Brazil

Develop a congressional program aimed at providing Brazilian lawmakers

with a deeper understanding of contemporary issues that permit building

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

a just and equitable development of the country

WKKF Contact Person: Francisco Tancredi

\$200,000

\$49,000

**Buenos Aires, Argentina** 

integration of youth in northeast Brazil

WKKF Contact Person: Andres Thompson

Promote the use of sports and leisure activities as spaces for the socio-cultural

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### Instituto Interamericano de Cooperación para la Agricultura (Inter-American Institute for Cooperation on Agriculture) \$195,000 San Jose, Costa Rica Improve the standard of living of the Amerindian population of the lake communities in Guyana through the sustainable utilization of community resources WKKF Contact Person: Blas Santos Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Instituto Tecnológico Autónoma de México (Autonomous Technological Institute of Mexico) México City, Mexico \$100,000 Enhance understanding of the phenomenon of transnational youth gangs in Central America, Mexico, and the United States by expanding initial studies and activities and disseminating the results WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **International Life Sciences Institute** Washington, D.C. \$200,000 Develop obesity prevention approaches in Brazil, Chile, and Mexico through the application and evaluation of community-based programs that promote healthier diet and lifestyles WKKF Contact Person: Francisco Tancredi Key elements: ■ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD **International Society for the Study of Behavioral Development** University Park, Pennsylvania, United States \$47.200 Enable early career researchers from Latin America and the Caribbean and southern Africa to gain valuable knowledge and skills to plan, implement, and analyze research into the well-being of children and youth in the context of their own cultures and communities by sponsoring a workshop WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD **Johns Hopkins University Baltimore, Maryland, United States** \$75,000 Enable students to gain experience in Latin America by exposing them to the harsh realities of underdevelopment and extreme poverty through field trips and summer internships WKKE Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD Jóvenes Hondureños Adelante – Juntos Avancemos, A.C. (Honduran Youths Ahead - Together We Advance, Civil Association) San Pedro Sula, Honduras \$191,734 Validate and socialize successful experiences with positive impact in the social integration of youth linked to gangs and the possible reduction of youth violence WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Oficina de Defensoría de los Derechos de la Infancia, A.C. (Children's Rights Defense Office, Civil Association) México City, Mexico Improve living conditions for Mexican youth by identifying and improving methods for defending their legal rights WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Organización Fuerza Ciudadana, A.C. (Citizens Force Organization, Civil Association)

Benito Juarez, Mexico

WKKF Contact Person: Francisco Tancredi

Promote youth participation in the 2005-2006 electoral process

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD



#### Organización Internacional para las Migraciones – Oficina México (International Organization for Migrations – Mexico Office)

México City, Mexico \$163,600

Protect the rights and dignity of Central American migrant women and minors WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD

# Red Bioplaneta, A.C. (Bioplanet Net, Civil Association)

#### México City, Mexico

\$20,000

Systematize information for rural cooperatives to develop productive projects WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

#### **Rotary Club Barueri-Alphaville**

Barueri, Brazil \$15

Foster the development of talents in school-age children and adolescents by providing the appropriate environment, material and human means, and resources

WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

#### **Round Earth Productions**

#### St. Paul, Minnesota, United States

\$180,000

Produce and broadcast important issues of poverty, youth, democracy, development, and sustainability throughout the United States and Latin America and provide opportunities to journalists in reporting important stories with few resources

WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ☐ SECD

# United Nations Environment Programme/Regional Office for Latin America and the Caribbean

#### México City, Mexico \$100,000

Enhance the environmental awareness and participation of civil society organizations and non-governmental organizations in rural areas and deprived urban areas of Central America and the Caribbean by developing a training course for journalists, women, and youth leaders

WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ■ SECD

#### Universidad de Los Lagos (Los Lagos University)

#### Osorno, Chile

\$40,039

Design and implement a data base and information system of innovative social technologies and practices in Latin America and the Caribbean by bringing together those outstanding awards and organizations that have the capacity to disseminate successful lessons

WKKF Contact Person: Francisco Tancredi

 $\textit{Key elements:} \quad \blacksquare \text{ HE} \quad \blacksquare \text{ FSRD} \quad \blacksquare \text{ Y&E} \quad \blacksquare \text{ P&V} \quad \Box \text{ LDR} \quad \blacksquare \text{ ICT} \quad \Box \text{ CDY} \quad \blacksquare \text{ SECD}$ 

\$78,060

#### Latin America and the Caribbean

#### Washington Office on Latin America, Inc. Washington, D.C. \$200,000 Educate and engage Central American and Latino groups in the policy debate on youth gangs and its transnational dimensions WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD PROMOTE REGIONAL DEVELOPMENT Alternativa Centro de Investigación Social y Educación Popular (Alternative Center for Social Investigation and Popular Education) Lima, Perú \$87,570 Enhance youth development and leadership through a travel seminar and networking meeting of youth participating in the comprehensive clusters of projects in Bolivia, Peru, and Ecuador WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Asociación de Comunicadores Sociales Calandria (Association of Social Communicators Calandria) \$188,804 Strengthen communication among the comprehensive clusters in the Andean Region and the dissemination of their experiences through the establishment of a network of correspondents from organizations involved Centro de Estudos de Politicas Publicas in nine comprehensive clusters (Center for the Studies of Public Policies) WKKF Contact Person: Francisco Tancredi Ipanema, Brazil \$39,220 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Strengthen the arts and cultural component of development strategies in micro-regions of northeast Brazil Asociación Fundación para la Cooperación y el Desarrollo WKKF Contact Person: Andres Thompson Comunal de El Salvador Key elements: ■ HE □ FSRD ■ Y&E ■ P&V ■ LDR □ ICT ■ CDY ■ SECD (Cooperation and Community Development of El Salvador Foundation Association) Centro de Información y Acción Social (Information and Social Action Center) San Salvador, El Salvador \$460,767 Consolidate the comprehensive cluster's leading alliance by strengthening Guatemala City, Guatemala \$199.884 productive capacities and citizens participation with youth involvement Improve quality of life of children and youth at risk through educational support WKKF Contact Person: Francisco Tancredi and complementary educational, psychological, and recreational services Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Associação de Apoio ao Projeto Quixote (Association for Supporting the Quixote Project) Centro de Investigación y Promoción Social (CIPS) Sara Lafosse \$80,000 São Paulo, Brazil (Center of Research and Social Promotion (CIPS) Sara Support youth development and social integration through creating public Lafosse) awareness in the metropolitan area of São Paulo, Brazil Trujillo, Perú WKKF Contact Person: Andres Thompson Promote the exchange of knowledge and experiences among the Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD comprehensive clusters of the Andean Region and strengthen their work through a Workshop on Productive Capital in Trujillo, Peru **Care Internacional Brasil** WKKF Contact Person: Francisco Tancredi (Care International Brazil) Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD São Paulo, Brazil \$231,679 Create an enabling environment for sustainable development in the Parnaiba **Centro de Multiservicios Educativos** region of the state of Piaui, northeast Brazil, through an articulated cluster of (Multiservices Educative Center) projects focused on youth La Paz. Murillo, Bolivia WKKF Contact Person: Andres Thompson Promote the exchange of knowledge and experiences among the Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD comprehensive clusters of the Andean Region and strengthen their work through a Network and Impact Strategies Workshop in La Paz, Bolivia Centro de Estudios para el Desarrollo de los Pueblos Andinos WKKF Contact Person: Francisco Tancredi (Study Centre for the Development of the Andean Peoples) Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD La Paz, Bolivia \$346,000 Promote local development in the municipalities of Mancomunidad Azanake Centro de Promoción de la Mujer in Oruro, Bolivia, as part of a comprehensive cluster of projects by improving (Center for the Advancement of Women) the quality of education and promoting income generation opportunities for

youth and their families

WKKF Contact Person: Francisco Tancredi

Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ■ SECD

Huancayo, Perú

Promote local development in the province of Jauja in the Junin region, Peru,

Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD

as part of a comprehensive cluster of projects by improving the income

generation opportunities for youth and their families WKKF Contact Person: Francisco Tancredi

\$200,000

#### Cipó Comunicação Interativa Força Mista & Arte (Cipo Interactive Communication) (Mixed Force and Arts) Salvador, Brazil \$130,432 Recife Brazil \$29,600 Empower youth from poor communities through professional training, Support youth leadership by developing strategies for social mobilization in computer literacy, and citizenship education in municipalities of Bahia the poorest areas of Pernambuco, Brazil State in the northeast region of Brazil WKKF Contact Person: Andres Thompson WKKF Contact Person: Andres Thompson Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD Fundação Casa Grande Memorial do Homen Kariri Equipe Técnica de Assessoria, Pesquisa e Ação Social (Casa Grande Foundation Memorial of the Kariri Men) (Technical Team for Consulting Research & Social Action) Recife, Brazil Promote youth social inclusion in northeast Brazil through an educational Improve the quality of life in communities in the city of Recife, state of program using communications and mass media training in Nova Olinda Pernambuco in northeast Brazil, through a comprehensive development in the state of Ceará program for youth and adolescents at risk WKKF Contact Person: Andres Thompson WKKF Contact Person: Andres Thompson Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Fundação de Desenvolvimento da Pesquisa Equipo de Promoción y Capacitación Amazónica (Foundation for Research Development) (Team for the Promotion and Training of the Amazonian Belo Horizonte, Brazil \$441.012 Region) Support learning exchanges, local learning community meetings, and the Satipo, Perú development of evaluation plans in micro regions in the northeast region of Promote local development through the improvement of the quality of Brazil by leveraging the impact of the comprehensive clusters of projects education and the increase of income generation opportunities in four districts WKKF Contact Person: Andres Thompson of the Satipo Province in Junin, Peru, by adapting the school and technical Key elements: ☐ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ☐ CDY ■ SECD education curricula to the local productive and economic potentialities WKKF Contact Person: Francisco Tancredi Fundação de Desenvolvimento da Pesquisa Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ■ SECD (Foundation for Research Development) **Belo Horizonte**, Brazil \$500,000 Escuela Agrícola Panamericana Strengthen the participation of youth in regional development in northeast (Panamerican Agricultural School) Brazil through the implementation of youth-led projects to promote self-esteem, Tegucigalpa, Honduras \$400,000 development of skills, income generation, and entrepreneurship Promote regional development by providing scholarships to youth engaged WKKF Contact Person: Andres Thompson in the comprehensive clusters in Program Geographic Area One and Program Key elements: ☐ HE ☐ FSRD ■ Y&E ■ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Geographic Area Three WKKF Contact Person: Blas Santos Fundación Hondureña de Ambiente y Desarrollo VIDA Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD (Honduran Foundation for Environment and Development) Tegucigalpa, Honduras \$590,838 Escuela Agrícola Panamericana Create participatory spaces and promote leadership in youth to break the (Panamerican Agricultural School) poverty cycle Tegucigalpa, Honduras \$400,000 WKKF Contact Person: Francisco Tancredi Improve and strengthen access and quality of health and education systems Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD and maximize the efficient and effective use of material, economic, human, and social resources available for improving the quality of life of people in Honduras Fundación para el Desarrollo Humano de Yucatán, A.C. WKKF Contact Person: Francisco Tancredi (Yucatán Foundation for Human Development, Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD **Civil Association**) Motul, Mexico Escuela de Agricultura de la Región Tropical Húmeda Strengthen and consolidate the ongoing capacity-building efforts of youth (Agricultural School of the Humid Tropical Region) groups in micro-regions of the Yucatan peninsula San José, Costa Rica \$496,000 WKKF Contact Person: Francisco Tancredi Enable disadvantaged youth to promote development in humid tropical Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD regions of Central America, Haiti, the Dominican Republic, Bolivia, and Ecuador by providing access to a high-quality undergraduate degree in agriculture Fundación para el Desarrollo y Educación de la Mujer Indígena (Foundation for the Development and Education WKKF Contact Person: Blas Santos Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD of Indigenous Women) San Pedro Carcha, Guatemala Fomento de la Vida Strengthen and consolidate established telecommunication centers in order (Fostering of Life) to promote and stimulate community sustainable development through the \$200,000 use of technology Promote local development in Junin, Peru, as part of a comprehensive cluster WKKF Contact Person: Francisco Tancredi of projects by strengthening the local government and grassroots organizations, Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD and organizing agricultural production around productive chains WKKF Contact Person: Francisco Tancredi Fundación Redes para el Desarrollo Sostenible Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD (Network for Sustainable Development Foundation)

Strengthen communication among the comprehensive clusters in the Andean region and the dissemination of their experiences through the establishment

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD

of a network of young correspondents involved with projects

WKKF Contact Person: Francisco Tancredi

#### Latin America and the Caribbean

#### Fundación Salvadoreña de Apoyo Integral Laboratorio de Teatro Campesino e Indígena de X'ocen, A.C. (Salvadorian Foundation of Intégral Support) (Camp and Indigenous Theater Laboratory X'ocen, C.A.) San Salvador, El Salvador Valladolid, Mexico Promote a cultural, economic, and ecological identity among the Mayan Develop a high-performance competitive strategy for family businesses in the El Balsamo micro region by providing productivity, entrepreneurship, youth of Yucatan in order to encourage integration and positively influence market access, and agricultural tourism training economic integration WKKF Contact Person: Francisco Tancredi WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD Fundación Salvadoreña de Apoyo Integral Programa de Apoio a Educação Rural (Salvadorian Foundation of Intégral Support) (Rural Education Support Program) San Salvador, El Salvador \$196,000 Campina Grande, Brazil \$190,000 Promote local development in the El Bálsamo micro region by forming an Promote youth and community development through training and sustainable alliance of local youth which will create a shared vision for local action and technical support in poor communities in the state of Paraíba in the northeast the generation of social and human capital WKKF Contact Person: Francisco Tancredi WKKF Contact Person: Andres Thompson Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ☐ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ☐ CDY ■ SECD Fundación Salvadoreña de Apoyo Integral Red para el Desarrollo Local Sostenible en Alianza (Salvadorian Foundation of Integral Support) con los Jovenes (Network for the Sustainable Local Development San Salvador, El Salvador \$200,000 in Alliance with Youth) Train youth as leaders for local development and active participation in the León, Nicaragua \$64,420 implementation of the comprehensive clusters strategy Strengthen institutional capacities of the Alliance and its members to facilitate WKKF Contact Person: Francisco Tancredi the building of the comprehensive cluster to promote local development in Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD the micro region of León-Chinandega WKKF Contact Person: Francisco Tancredi Fundación Salvadoreña de Apoyo Integral Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD (Salvadorian Foundation of Integral Support) San Salvador, El Salvador \$600,000 Red para el Desarrollo Local Sostenible en Alianza Develop comprehensive models for breaking the vicious cycle of poverty con los Jovenes by facilitating networking meetings, evaluation, and technical assistance (Network for the Sustainable Local Development to the comprehensive clusters in southern Mexico, Central America, and in Alliance with Youth) the Caribbean León, Nicaragua \$209.960 WKKF Contact Person: Blas Santos Support economically disadvantaged teenagers and young people from Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT □ CDY ■ SECD León, Chinandega, and El Viejo by providing an opportunity to complete a formal education Instituto de Acao Cultura - IDAC WKKF Contact Person: Francisco Tancredi (Institute for Cultural Action – IDAC) Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD \$55,477 Rio de Janeiro, Brazil Improve the health situation in Brazil through the implementation of an Rede de Informacoes para o Terceiro Setor innovative volunteerism program involving cultural agents and activities (Information Network for the Third Sector) WKKF Contact Person: Andres Thompson Rio de Janeiro, Brazil \$30,000 Key elements: ■ HE □ FSRD ■ Y&E ■ P&V □ LDR □ ICT □ CDY □ SECD Support the dissemination of lessons learned by the comprehensive cluster projects in northeast Brazil through the participation of representatives at Instituto de Fomento de una Educación de Calidad the Expo Brazil Local Development in Fortaleza (Institute for the Promotion of a Quality Education) WKKE Contact Person: Andres Thompson \$267 500 Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Promote local development in Junin, Peru, as part of a comprehensive cluster of projects by improving the quality of formal education and the Rostros y Voces FDS, A.C. implementation of eco-agricultural educational programs (Faces and Voices FDS, Civil Association) WKKF Contact Person: Francisco Tancredi México City, Mexico \$1,095,699 Key elements: ☐ HE ■ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Reconstruct areas devastated by tropical storms Stan and Wilma in southern Mexico by using an adapted version of the youth build methodology Instituto Museu da Pessoa Net WKKF Contact Person: Francisco Tancredi (Person Museum.net Institute) Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ■ CDY ■ SECD São Paulo, Brazil \$231,840 Empower youth and local communities in the northeast region of Brazil by Servico de Tecnologia Alternativa collecting and sharing personal stories about youth as agents of development (Alternative Technological Service) WKKF Contact Person: Andres Thompson Glória do Goita, Brazil \$22,277 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ■ ICT ■ CDY ☐ SECD Promote youth leadership and community participation using arts and culture as a tool for social development in the city of Pombos, Gloria do Instituto Papai Goitá basin, state of Pernambuco, Brazil (Fathers' Supporting Program) WKKF Contact Person: Andres Thompson Recife, Brazil \$154,000 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Strengthen political participation of youth on issues related to the eradication

of the HIV/AIDS epidemic by developing youth and educator networks

Key elements: ■ HE □ FSRD ■ Y&E □ P&V ■ LDR □ ICT □ CDY □ SECD

WKKF Contact Person: Andres Thompson

#### Sin Fronteras, Institución de Asistencia Privada **Brazil Foundation** (Without Borders, Private Assistance Institution) **New York City** \$150,000 México City, Mexico \$169.558 Consolidate Brazil Foundation's organizational sustainability in the United Provide a model of attention to protect adolescents during migration, States and its grantmaking capacity for social projects in Brazil deportation, and reception process WKKF Contact Person: Andres Thompson WKKF Contact Person: Francisco Tancredi Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Centro Latinoamericano de Economía Humana **Southern New Hampshire University** (Latin American Center of Human Economy) Manchester, New Hampshire, United States \$99,187 Montevideo, Uruguay \$180,000 Provide a program that leads to increasing economic self-sufficiency of Improve the quality of life of the people in the Department of Colonia, Uruguay, by strengthening the local development process through the rural poor and near poor of Latin America in cooperation with EARTH economic activities and the building of a community foundation WKKF Contact Person: Blas Santos WKKF Contact Person: Andres Thompson Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ■ ICT ☐ CDY ■ SECD **Universidad Nacional de Trujillo** (National University of Trujillo) Centro para la Participación y el Desarrollo **Humano Sostenible** Trujillo, Perú \$65.981 (Center for the Participation and Human Improve the quality of education in Trujillo, Peru, through training programs Sustainable Development) for teachers, designing of education materials, and the involvement of the Santa Cruz, Bolivia \$378,900 community in the education process Strengthen the capacity of local government to undertake economic WKKF Contact Person: Francisco Tancredi development plans in municipalities of Bolivia through the exchange Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD of knowledge and good practices based on successful experiences in Santa Cruz APPLICATION OF KNOWLEDGE AND BEST WKKF Contact Person: Francisco Tancredi PRACTICES (PROGRAMMATIC APPROACHES) Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Agencia de Noticias dos Direitos da Infancia (News Agency On Children's Rights) Brasilia, Brazil \$516.365 Strengthen the rights of children and youth in Brazil through an articulated strategy of education of young communication professionals WKKF Contact Person: Andres Thompson Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD Alianza ONG, Inc. (NGO Alliance, Inc.) Santo Domingo, Dominican Republic \$245.734 Foster social and economic development, poverty reduction, and democracy in the Dominican Republic through strengthening managerial and marketing capacities of non-governmental organizations WKKF Contact Person: Andres Thompson Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD **Asociacion Club de Jovenes Ambientalistas** (Environmental Youth Club Association) Comite para Democratização da Informatica do Ceara Managua, Nicaragua \$171,000 (Committee for the Democratization of Computing in the State of Ceara) Improve the health of communities by strengthening leadership skills and citizen responsiveness of youth as they implement health promotion Fortaleza, Brazil \$51,950 Promote youth development through computer literacy and citizenship activities at the local level education by creating internet access and interchange opportunities for WKKF Contact Person: Francisco Tancredi students and trainers in the state of Ceara, northeast Brazil Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD WKKF Contact Person: Andres Thompson Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ■ ICT ☐ CDY ☐ SECD **Asociacion Institucion Salesiana** (Salesian Institute Association) **European Foundation Centre** Soyapango, El Salvador \$153,758 Brussels, Belgium \$150,000 Provide opportunities for social work which cultivate leadership skills among youth and their communities Support the creation and development of community foundations in Latin America and the Caribbean through a global fund WKKF Contact Person: Francisco Tancredi WKKF Contact Person: Andres Thompson Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD Asociación Nacional de Ex-Becarios para el Desarrollo de Honduras Fundación Comunitaria Querétaro, A.C. (National Association of Former Grantees for the (Queretaro Community Foundation, Civil Association) **Development of Honduras**) Corregidora, Mexico \$200,000

responsibility

WKKF Contact Person: Francisco Tancredi

Create links for common actions with both the private and public sectors

to progress in the development and strengthening of a culture of social

Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD

Tegucigalpa, Honduras

WKKF Contact Person: Francisco Tancredi

Reduce poverty by training young entrepreneurs as agents of change in rural

Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD

communities of the Commonwealth of Southern Santa Barbara

#### Latin America and the Caribbean

#### Fundación para el Desarrollo de la Juventud, Desafíos **Proyecto Cultural El Sitio** (Foundation for the Development of Youth Challenges) (El Sitio Cultural Project) Managua, Nicaragua La Antigua, Guatemala \$148,000 Promote youth participation to define and implement public policies Provide a model for the growth of young leaders who are searching for creative outlets for the development of their communities by evaluating, WKKF Contact Person: Francisco Tancredi systemizing, and disseminating the School of Facilitators of Creativity and Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Innovation project WKKF Contact Person: Francisco Tancredi Instituto de Comunicación y Desarrollo Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD (Communication and Development Institute) Montevideo, Uruguay \$261,572 **Proyecto Cultural El Sitio** Strengthen civil society organizations in Latin America and the Caribbean (El Sitio Cultural Project) through improving their accountability and transparency \$450,000 La Antigua, Guatemala WKKF Contact Person: Andres Thompson Enhance cultural development by continuing and expanding the skills and Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD training of young leaders, supporting and monitoring leadership projects proposed by graduated youth, and instilling commitment to social work and Instituto de Liderazgo Simone de Beauvoir, A.C. alternative thinking in these leaders (Simone de Beauvoir Leadership Institute, Civil Association) WKKF Contact Person: Francisco Tancredi \$151,000 México City, Mexico Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Strengthen social leadership among indigenous youth through an integral program in search of equity in education as well as economic, political, Servico de Tecnologia Alternativa cultural, and social inclusion (Alternative Technological Service) WKKF Contact Person: Francisco Tancredi Glória do Goita, Brazil \$300,000 Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ■ CDY ■ SECD Promote regional development in northeast Brazil through the institutional strengthening of Serviço de Tecnologia Alternativa **Instituto Elo Amigo** to break the intergenerational cycle of poverty (Friendly Links Institute) WKKF Contact Person: Andres Thompson \$118,770 Iguatu, Brazil Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Promote regional development in northeast Brazil through the institutional strengthening of Instituto Elo Amigo to break the intergenerational cycle Sistema de Asesoría y Capacitación para el Desarrollo Local of poverty (Advisory and Training System for Local Development) WKKF Contact Person: Andres Thompson San Salvador, El Salvador \$290,000 Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ☐ SECD Promote youth civic engagement and leadership in poor neighborhoods in El Salvador through training and community work Instituto Ethos de Empresas e Responsabilidade Social WKKF Contact Person: Francisco Tancredi (Ethos Institute for Enterprise and Social Responsibility) Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ☐ ICT ☐ CDY ■ SECD \$303,435 São Paulo, Brazil Promote and strengthen business social responsibility and private social Universidad del Pacífico investments in Brazil through institutional development (Pacific University) WKKF Contact Person: Andres Thompson Lima, Perú \$15,000 Key elements: ☐ HE ☐ FSRD ☐ Y&E ■ P&V ☐ LDR ☐ ICT ☐ CDY ■ SECD Facilitate the process of social development in the Andean Region through the implementation of a comprehensive program of leadership development Instituto Terra Social WKKF Contact Person: Andres Thompson (Social Earth Institute) Key elements: ☐ HE ☐ FSRD ■ Y&E ☐ P&V ■ LDR ■ ICT ☐ CDY ☐ SECD Fortaleza, Brazil \$244,810 Strengthen young political leaders by consolidating a network of young town council members in the northeast region of Brazil

WKKE Contact Person: Andres Thompson



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