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3 Rationalizing School Spending: Efficiency, Externalities, and Equity, and Their Connection to Rising Costs

Eric A. Hanushek

By sheer size consideration, schools deserve the attention of policy makers. Annual direct expenditure on education has been running at about 70% of total business spending on new plant and equipment. In terms of industry comparison, educational expenditure exceeds the combined value of shipments from primary and fabricated metals and is roughly equal to shipments of transportation equipment. In terms of governmental spending, education is one-quarter of total social welfare spending—slightly less than governmental spending on all health and medical care and approaching twice the amount spent on public aid. These comparisons also illustrate common alternative ways of viewing education. It's an investment in the productive capacity of the nation; it's a raw material used in production; and it's an expenditure that from the government's viewpoint relates to general social welfare and to distributional concerns. These are all issues that will be covered later in this paper.

Nobody, however, believes that our schools are doing particularly well. Widespread dissatisfaction with the performance of schools, as opposed merely to size of the sector, has propelled education to a position high on the policy agenda. Yet the source of this dissatisfaction varies. Some people focus on student outcomes—whether the products of the schools can read and compute at an acceptable or desirable level. Others are more concerned with distributional aspects, concentrating on racial and economic differences in schooling and the rewards of schooling. Still others identify cost growth as the key problem, at least cost growth when compared to perceptions of performance of the schools. Another group focuses its attention on the role of government

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in providing education, arguing variously that government does a poor job (in terms of costs and performance) or too good a job (in terms of introducing specific values, moral views, and the like).

As is frequently the case, a portion of the difference in viewpoints comes from differences in preferences. Some people simply value education for themselves and for others more or less than other people do, and this tends to affect the evaluation of school performance. But a substantial part of the difference comes from people looking at the same data and interpreting them differently. A good part of this seems to reflect long-standing issues about the measurement of educational outcomes, but basic analytical questions also intrude.

The analytical base for much of the current discussion is built on school attainment—simple years of school completed. This choice is convenient for both theoretical and empirical discussions and is undeniably useful in many contexts. Nevertheless, the central focus of current policy deliberation is quality of schooling, not quantity, and the arguments and analysis pertaining to quantity do not readily transfer to quality. This paper considers both quantity and quality arguments and then pursues issues of quality, particularly quality of elementary and secondary schools. Central concerns in the discussion are issues of efficiency and of equity. These issues are directly intertwined in educational debates because of the measurement and policy approaches commonly taken in distributional assumptions. Efficient spending is assumed, so that expenditure variations can be used to gauge the distribution of educational services. Obviously, if expenditure is not a good measure of educational quality, equity discussions based on expenditure can be misleading.

The central thesis of this paper is straightforward. Much of the policy discussion about education is built on a poor understanding of the underlying structure of education and schools, but the ambiguities and uncertainties lead to systematic biases toward increased spending on schools. Evidence on high rates of return to investment in quantity of schooling are translated into increased spending aimed at improving quality, yet with little assurance of actual improvement. Similarly, concerns about equity and about externalities from schooling push spending up without satisfying these objectives. A related issue, addressed at the end of the paper, is how citizens view spending in the context of their local districts. Preliminary analysis of voting on school budgets in New York State suggests no systematic relationship between performance of schools (measured in terms of student achievement) and willingness to support proposed budgets.

3.1 A Brief History of Schooling in America

3.1.1 Quantity Considerations

Economists view schooling as an investment both by individual students and by the society at large. Both incur costs and both reap rewards. For an individual student, the costs of education include the direct costs of tuition, books,

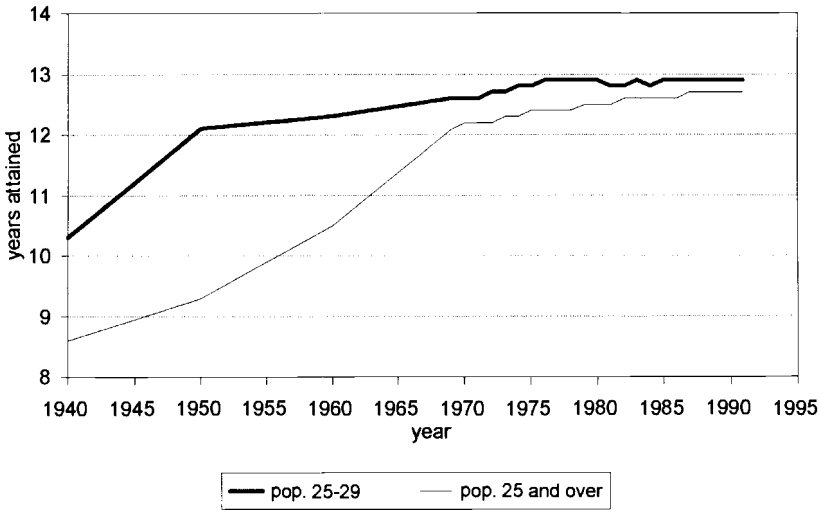


Fig. 3.1 Median years of schooling by year: population age twenty-five to twenty-nine and age twenty-five and over

Source: Current Population Survey.

and other school-related expenditures as well as the income that the student forgoes when attending school instead of taking a paying job. Similarly, society incurs direct costs in subsidizing a school system that provides free education to millions. It also forgoes the opportunity to devote to other projects the skills, people, and resources that are engaged in education. This viewpoint—regarding education as an investment—was brought into mainstream economics over three decades ago by Schultz (1961, 1963) and Becker (1993) and has been the basis of a steady stream of subsequent theoretical and empirical analyses.

A look at the history of the twentieth century suggests that schooling has generally been a good investment. Individuals have dramatically increased their own investments in education. At the turn of the twentieth century, only 6% of the adult population had finished high school. After the First World War, high school graduation rates began to increase rapidly. But changes in education work their way slowly through the overall population. By 1940, only half of Americans aged twenty-five or older had completed more than eight years of school—that is, had had any high school education at all. Not until 1967 did the median adult aged twenty-five or over complete high school.¹

Since 1967, however, the increase in the number of years of schooling completed by Americans has slowed. The young adult population, aged twenty-five to twenty-nine, has had stable completion rates for almost two decades (see fig. 3.1). Since the overall schooling level is determined by the accumulation

1. See U.S. Bureau of the Census 1975, 1993; and Goldin 1994a, 1994b.

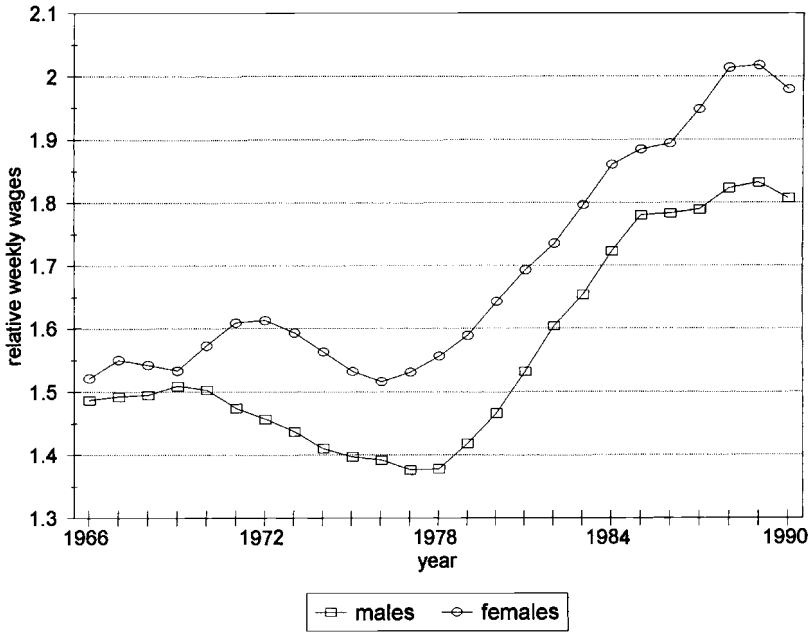


Fig. 3.2 Ratio of wages of average college-educated to high school-educated workers: young white workers by sex

Source: Author's calculations from Current Population Survey data.

of prior school attainment, this stabilized schooling has slowed dramatically the growth in schooling for the adult population as a whole. Today, the median years of school completed by Americans over twenty-five rests at slightly less than thirteen years.

The benefits of education to individuals are clear. The average incomes of workers with a high school education remain significantly above those of the less educated, and the incomes of workers with a college education now dwarf those of the high school-educated. The explosion in the earnings of college-educated workers, charted in figure 3.2, provides them with a premium of more than 70% higher earnings than a high school graduate with similar job experience.² Not only are wages higher for the better educated, but they also enjoy greater job opportunities and suffer less unemployment. The common interpretation is that our high-technology economy produces ever larger demands for skilled workers, workers who can adapt to new technologies and manage com-

2. More detail on the patterns of earnings can be found in Murphy and Welch 1989, 1992 and Kosters 1991. McMahon (1991) reports slightly lower private rates of return for high school completion than for college completion, although they remain substantial. These calculations all rely just on salary differentials, and greater equality in the provision of fringe benefits may act to compress the differences for total compensation. However, no analysis of schooling returns in terms of total compensation is available.

plicated production processes effectively. So for individuals, at least, the increased relative incomes of more educated people has been sufficient to offset the costs. An individual can expect significant financial benefit from extended schooling, even after appropriately considering costs.

Individuals also reap nonfinancial benefits from education. For example, there is evidence that more educated people make better choices concerning health, so they tend to live longer and to have healthier lives. There is also evidence that the children of more educated parents get more out of school. They attend longer and learn more. Such benefits of schooling simply reinforce those from the labor market.³

Society as a whole also benefits from education. The nation is strengthened economically by having workers with more and better skills. National income rises directly with individual earnings. Moreover, recent economic studies argue that education may provide economic benefits to society greater than the sum of its benefits to individuals—by providing a rich environment for innovation and scientific discovery, education can accelerate the growth rate of the economy.⁴ The more educated are more prone to vote in local and national elections, and a better-informed and more responsible electorate improves the workings of a democratic society.⁵ Increases in the level of education are associated with reductions in crime (e.g., Ehrlich 1975).

Education has also helped to achieve both greater social equality and greater equity in the distribution of economic resources. Schooling was quite rightly a centerpiece of the War on Poverty in the 1960s, and the benefits of improved schooling are demonstrated in comparisons of the earnings of different social and ethnic groups. Earnings by blacks and whites have converged noticeably since the Second World War, and much of this convergence is attributable to improved educational opportunities for African-Americans.⁶ Providing an exact accounting for the benefits of education to society is difficult, because many of the benefits education provides are hard to value. But for the purposes here, it is safe to say that education has historically been a good investment both for society and for individuals.

3.1.2 Quality Considerations

If schooling has been such a good investment, what leads to the widespread concern about schools? For most of this century, debate over the economic consequences of schooling concentrated on the amount of school attained or,

3. Michael 1982; Haveman and Wolfe 1984; Wolfe and Zuvekas 1995; Leibowitz 1974. Many factors are unclear, however, because of questions of causality; see, for example, Farrell and Fuchs 1982.

4. See, for example, the analyses of growth in Lucas 1988, Romer 1990, Barro 1991, and Jorgenson and Fraumeni 1992.

5. The pattern of voting over time can be found in Stanley and Niemi 1994. An analysis of the partial effects of educational attainment (which are positive in the face of overall declines in voter turnout over time) is presented in Teixeira 1992.

6. See Smith and Welch 1989 and Jaynes and Williams 1989.

simply, the quantity of schooling of the population. Policy deliberations focused on school-completion rates, on the proportion of the population attending postsecondary schooling, and the like. And analyses of the benefits of schooling were most concerned with the effects of quantity of schooling—whether benefits are seen in terms of individual incomes or social benefits like improved voting behavior of citizens. For many reasons, however, today's attention is focused on the quality dimension of schooling.

As the growth in the number of years that Americans spend in school virtually stopped, many benefits that Americans might have expected from a continuously growing educational system have not materialized. Income growth has slowed,⁷ and children no longer routinely surpass the earnings of their parents. Income convergence between blacks and whites also has stopped—coincident with a slowing in the convergence of the school-completion rates for the two groups.⁸

At the same time, nations around the world have increased their levels of schooling dramatically, with completion rates from secondary schools in a number of industrial competitors now rivaling those of the United States. Thus, America can no longer be easily assured of a higher quality-workforce than those of its trading partners. Both of these new realities shift the focus of the educational debate from quantity to quality. Improving the quality of schooling, or how much is learned for each year, has been seen as a possible way of counteracting the effects of U.S. slowdown in quantity of schooling.

The reason for questioning American education is straightforward. There is no evidence that increases in the quality of education are making up for the slowdown in the growth of schooling; on the contrary, declining quality may be making things worse. As described subsequently, data from a variety of sources suggest that the knowledge and skills of students are not as high as those measured in America in the past or in other nations currently. Moreover, achieving these current levels of student performance is costing much more than in the past.

The economic effects of differences in the quality of graduates of our elementary and secondary schools are much less understood than the effects of quantity, particularly with regard to the performance of the aggregate economy. The incomplete understanding of the effects of educational quality clearly reflects difficulties in measurement. Although quality of education is hard to define precisely, I mean the term *quality* to refer to the knowledge base and analytical skills that are the focal point of schools. Moreover, to add concreteness to this discussion, I will tend to rely on information provided by standardized tests of academic achievement and ability. Relying on standardized tests

7. See, for example, Levy and Murnane 1992 for a review of recent earnings patterns.

8. Discussion of distributional issues including earnings differences by race can be found in Smith and Welch 1989; O'Neill 1990; Kane 1990; Juhn, Murphy, and Pierce 1991; Card and Krueger 1992b; Grogger forthcoming; Levy and Murnane 1992; Bound and Freeman 1992; Boozer, Krueger, and Wolkon 1992; and Hauser 1993.

to provide measures of quality is controversial—in part because of gaps in available evidence and in part because of the conclusions that tend to follow (as discussed below).⁹ Nevertheless, such measures appear to be the best available indicators of quality and do relate to outcomes that we care about.

A variety of studies of the labor market have been concerned about how individual differences in cognitive ability affect earnings (and modify the estimated returns to quantity). The early work was subsumed under the general topic of “ability bias” in the returns to schooling. In that, the simple question was whether the tendency of more able individuals to continue in school led to an upward bias in the estimated returns to school (because of a straightforward omitted-variables problem).¹⁰ The correction most commonly employed was the inclusion of a cognitive ability or cognitive achievement measure in the earnings function estimates.¹¹ While focusing on the estimated returns to years of schooling, these studies generally indicated relatively modest impacts of variations in cognitive ability after holding constant the quantity of schooling.¹² In this work, there was no real discussion of what led to any observed cognitive differences, although much of the work implicitly treated it as innate, and not very related to variations in schooling.¹³ Further, all of this work relied on nonrepresentative samples of the population.

The most recent direct investigations of cognitive achievement, however, have suggested generally larger labor market returns to measured individual differences in cognitive achievement. For example, Bishop (1989, 1991), O’Neill (1990), Ferguson (1993), Grogger and Eide (1995), and Murnane, Willett, and Levy (1994) all find that the earnings advantages to higher achievement on standardized tests are quite substantial. These results are derived from quite different approaches. Bishop (1989) worries about the measurement errors that are inherent in most testing situations and demonstrates that careful treatment of that problem has a dramatic effect on the estimated importance of

9. A substantial part of the controversy relates to the implications for effectiveness of expenditure or resource policies, as discussed below. The contrasting view emphasizes measuring “quality” by the resources (i.e., inputs) going into schooling. Most recent along this line is Card and Krueger 1992a; see also the review of the discussion in Burtless 1994.

10. See, for example, Griliches 1974.

11. The appropriate measure of earnings ability generally has received little attention, and the empirical work has tended to use any standardized test measure that is available. Therefore, differences in the results across studies may partially reflect the specific measure of ability employed.

12. This limited impact of cognitive achievement was also central to a variety of direct analyses of schooling such as Jencks et al. 1972 and Bowles and Gintis 1976. An exception to the generally modest relationship of cognitive performance and income is the work of Young and Jamison (1974). Using a national sample of data on reading competence, they find a strong influence of test scores on income for whites (but not blacks). This held in both recursive and simultaneous equations models of the joint determination of achievement and income.

13. Manski (1993) represents more recent work with this same general thrust. He recasts the issue as a selection problem and considers how ability or quality interacts with earnings expectations to determine continuation in schooling. Currently, however, no empirical work along these lines identifies the quantitative importance of selection or the interaction of school quality and earnings in such models.

test differences. O'Neill (1990), Ferguson (1993), Grogger and Eide (1995), and Bishop (1991), on the other hand, simply rely upon more recent labor market data along with more representative sampling and suggest that the earnings advantage to measured skill differences is larger than that found in earlier time periods and in earlier studies (even without correcting for test reliability). Murnane, Willett, and Levy (1994), considering a comparison over time, demonstrate that the results of increased returns to measured skills hold regardless of the methodology (i.e., whether simple analysis or error-corrected estimation).

The National Research Council study on employment tests (Hartigan and Wigdor 1989) also supports the view of a significant relationship of tests and employment outcomes, although the strength of the relationship appears somewhat less strong than that in the direct earnings investigations. It considers the relationship between the General Aptitude Test Battery (GATB), the standard employment test of the Department of Labor, and job performance. Their synthesis of a wide number of studies suggests a systematic but somewhat modest relationship with correlations to performance on the order of .2 to .4. The analysis also finds that the validity of these tests in predicting performance has gone down over time. These results, being somewhat at odds with the recent studies, may simply reflect the specialized nature of GATB.¹⁴ Specifically, the GATB may not be a good measure of the cognitive outcomes of schools and may not correspond well to standard measures of cognitive achievement.

An additional part of the return to school quality comes through continuation in school. There is substantial evidence that students who do better in school, either through grades or scores on standardized achievement tests, tend to go farther in school (see, e.g., Dugan 1976 and Manski and Wise 1983). Rivkin (1991) finds that variations in test scores capture a considerable proportion of the systematic variation in high school completion and in college continuation. Indeed, Rivkin (1991) finds that test score differences fully explain black-white differences in schooling. Bishop (1991) and Hanushek, Rivkin, and Taylor (1995) find that individual achievement scores are highly correlated with school attendance. Behrman et al. (1994) find strong achievement effects on both continuation into college and quality of college; moreover, the effects are larger when proper account is taken of the endogeneity of achievement. Hanushek and Pace (1995), using the High School and Beyond data, find that college completion is significantly related to higher test scores at the end of high school.

I conclude from these diverse studies that variations in cognitive ability, as measured by standardized tests, are important in career success. Variation in measured cognitive ability is far from everything that is important, but it is significant in a statistical and quantitative sense.

14. The GATB is a very old test that may not reflect changes in the economy. It also suffers from some psychometric problems (see Hartigan and Wigdor 1989). The central purpose of the study was assessment of the Department of Labor practice of providing test information normed to racial groups.

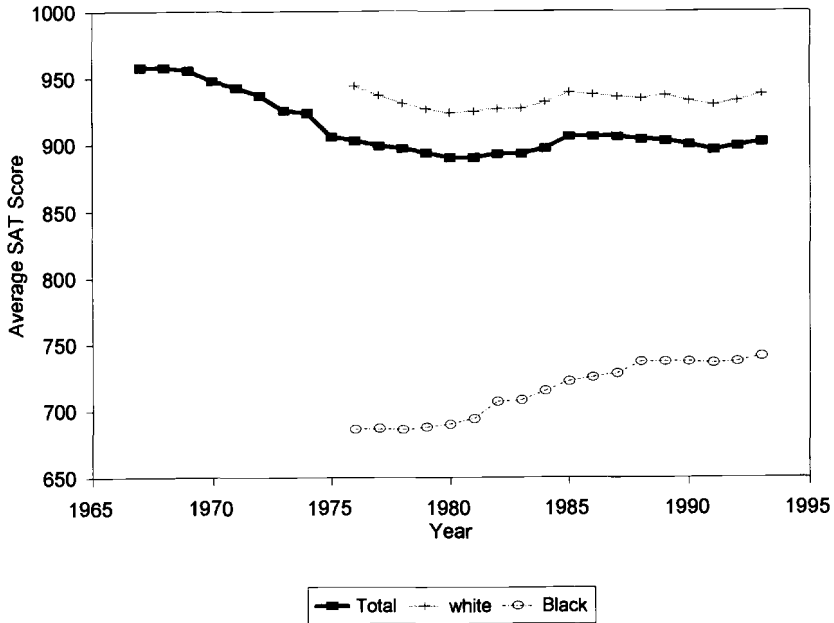


Fig. 3.3 SAT scores: total and by race, 1967–1993

Source: U.S. Department of Education 1993.

The linkage of individual cognitive skills to aggregate productivity growth is much more difficult to establish. There is no clear consensus on the underlying causes of improvements in the overall productivity of the U.S. economy, or on how the quality of workers interacts with economic growth.¹⁵

3.1.3 The Pattern of Quality Changes

First warning of problems came when national average Scholastic Aptitude Test (SAT) scores fell from the mid-1960s through the end of the 1970s.¹⁶ As shown in figure 3.3, there has been some recovery, but it has been neither con-

15. One observation is useful, however. When looking at the history of productivity increase in the U.S. economy, several distinct time periods stand out. Productivity growth continued at some 2% per year through the 1960s, but fell off subsequently—first to 1% in the 1970s and then to virtually 0 in the 1980s. Noting that productivity changes in these time periods mirror the aggregate pattern of scholastic test scores (shown below), some have gone on to presume that the test scores are driving the productivity changes. Such could not, however, be the case—since, as Bishop (1989) makes clear, the test takers with lower scores remained a small proportion of the total labor force through the 1980s. Lower test scores in the 1980s may signal forthcoming problems, but they cannot be an explanation for past changes in the economy.

16. The SAT is subject to questioning because of the selective nature of test takers—essentially high school students who wish to go to a geographically and academically select group of schools. While some of the change in test scores can be attributed to changes in the test-taking population, it is clear that real performance changes are also included. See Congressional Budget Office 1986, 1987.

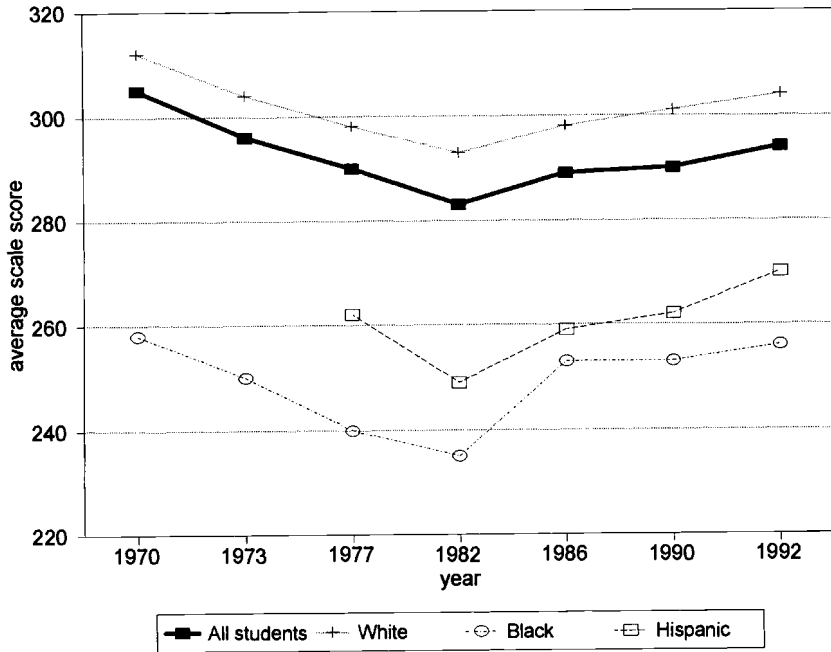


Fig. 3.4 Science achievement as measured by National Assessment of Educational Progress: seventeen-year-olds, 1970–1992

Source: U.S. Department of Education 1993.

sistent nor sufficient to return performance to its previous highs. If we compare the peak to the trough, we find that the average test taker in 1979 was performing at the 39th percentile in math and the 33d percentile in reading of the 1963 test takers. While the declines in the college admission tests (SAT and American College Test [ACT]) were among the largest, other tests also showed very significant falls.

Results from the National Assessment of Educational Progress (NAEP) are particularly significant because these are the only tests that provide data for a sampling of students that is statistically representative of the overall student population. These tests cover reading, mathematics, and science for a random selection of students of given ages. While there are some differences between different tests in the series, these data (which are summarized in figs. 3.4–3.6) suggest that the performance of the average seventeen-year-old student changed little between the early 1970s and 1992. While reading performance may be up slightly over the entire period, mathematics performance has shown no improvement, and science performance has slipped. (Note also that these tests were first employed after a substantial portion of the fall in SAT performance had already occurred, suggesting that performance stabilized at a lower level than that of the 1960s.)

Comparing the performance of whites and blacks on both SAT and NAEP

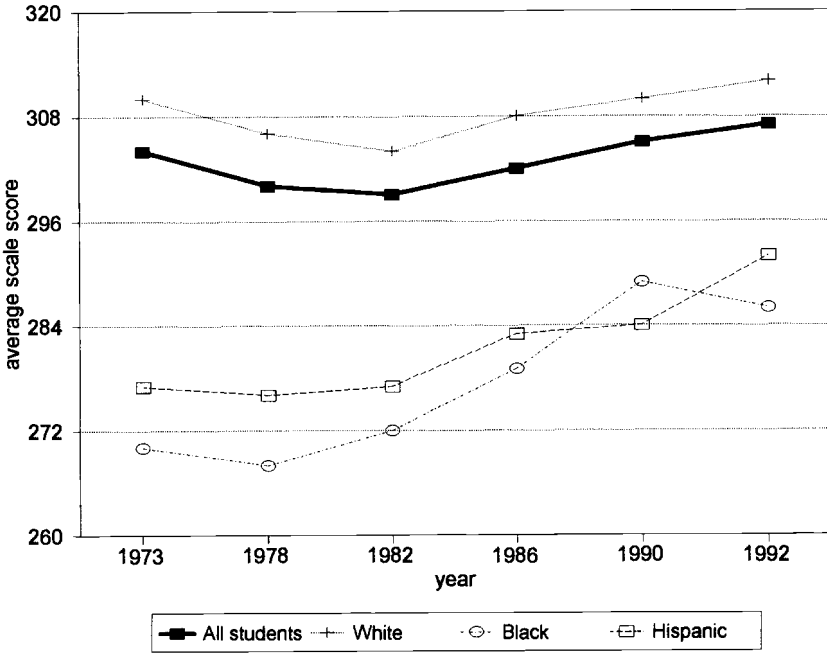


Fig. 3.5 Mathematics achievement as measured by National Assessment of Educational Progress: seventeen-year-olds, 1973–1992

Source: U.S. Department of Education 1993.

exams, two facts stand out. First, the black-white gap in performance has generally been narrowing over time. Second, the gap remains unacceptably large.

International comparisons provide a different perspective on student performance. The most telling of the several different testing projects that have been undertaken over the past three decades is the International Assessment of Educational Progress (IAEP). The IAEP results come from science and mathematics, subjects less affected by possible language and cultural differences. They also use the general tests developed for U.S. students, so any differences in curricular objectives or instructional approaches work in the Americans' favor. American students scored near the bottom, and the gap is particularly large on more complex tasks (Lapointe, Mead, and Gary 1989). As the report on the first IAEP mathematics results notes, however, the students from the United States seemed unworried by their performance: "Despite their poor overall performance, about two-thirds of the United States' thirteen-year-olds feel that they are 'good at mathematics.' Only 23 percent of their Korean counterparts, the best achievers, share the same attitude" (Lapointe, Mead, and Gary 1989, 10). A smaller and different group of countries participated in a follow-up to the IAEP in 1991 (U.S. Department of Education 1993). On this collection of tests, nine-year-old students from the United States scored in the middle of the range on the science examination and at the bottom on the mathematics

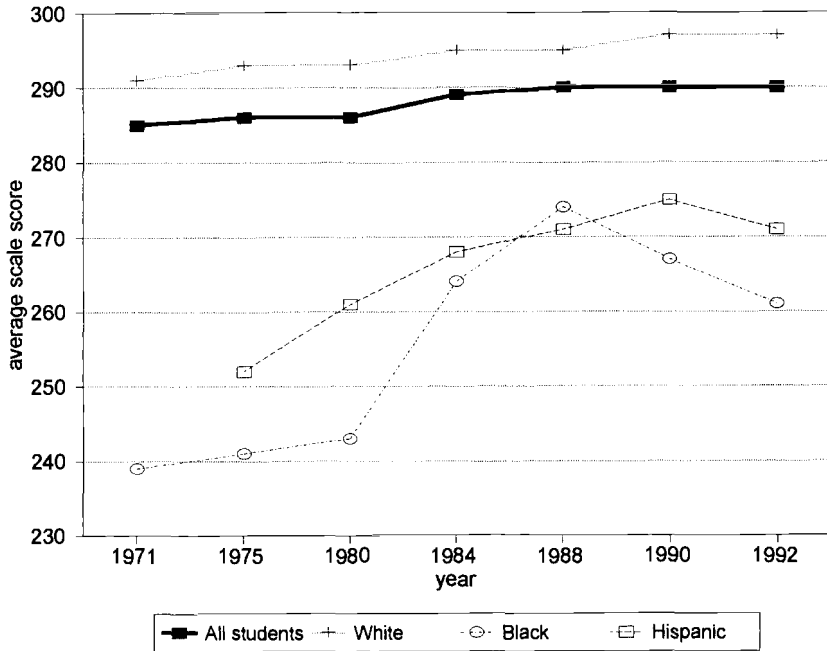


Fig. 3.6 Reading achievement as measured by National Assessment of Educational Progress: seventeen-year-olds, 1971–1992

Source: U.S. Department of Education 1993.

examination. By contrast, thirteen-year-old American students scored at the bottom in both mathematics and science. The one examination showing a somewhat different result is the 1991 Reading Literacy Study. U.S. fourteen-year-olds placed seventh out of nineteen international testing groups (U.S. Department of Education 1993). Unfortunately, no historical data exist on reading performance, so it is impossible to say anything about changes over time.

Related to concerns about the performance of the average student are questions concerning the performance of the very top students. Many suggest that the very highly skilled, for example, scientists and engineers, have a particularly important role in determining the viability of the economy and its future growth. Thus, a fall in the performance of the highest-performing students—particularly a disproportionate fall—might have especially adverse effects. While there are suggestions of a decline in top students, existing data and testing methodology make it very difficult to ascertain with confidence the extent of any such change. No evidence, however, indicates that performance of top students has improved.¹⁷

17. See, for example, the discussion in Educational Testing Service 1991 and Congressional Budget Office 1986.

3.1.4 Cost Considerations

These results have not been for lack of trying.¹⁸ The United States has continually increased the resources devoted to public schools throughout the twentieth century. By some measures, expenditure on education has grown faster than that on health over the past two decades. Yet while health care costs are the subject of vigorous debate, the unremitting growth in educational expenditures receives only passing attention in most policy discussions. More ironically, when attention is focused on educational expenditure, it is usually to suggest that spending should rise. But educational expenditure has risen strongly and steadily in real terms throughout the century. Some of the increase is a simple consequence of the increased numbers of school-age children, but a larger part reflects active policy choices to increase expenditure on the schooling of each student—through more and higher-paid teachers, working in schools with a steadily declining pupil/teacher ratio. These increases are magnified by even larger increases in expenditure other than for instructional staff.

Between 1890 and 1990, real public expenditure on elementary and secondary education in the United States rose from \$2 billion to almost \$190 billion. (All monetary measures are adjusted by the GNP deflator to constant 1990 dollars; expenditure excludes capital costs.) This almost 100-fold increase was more than triple the growth rate of the GNP during the same period. Educational expenditure increased from less than 1% of the GNP in 1890 to over 3.5% of the GNP in 1990.

Spending on public schooling as a percentage of the GNP actually peaked in 1975, at almost 4%, when baby boomers reached their maximum school-going years. But demographics are only the lesser part of the story of rising educational spending. Rising per-student expenditure explains the bulk of the change in educational outlays. Figure 3.7 plots increases in per-student expenditure from 1890 to 1990. Real, per-student expenditure rose from \$164 in 1890 to \$772 in 1940, and on to \$4,622 in 1990—roughly quintupling in each fifty-year period. The figure also separates expenditure on instructional staff—mainly teachers and principals—from other school expenditure. Today, expenditure on instructional staff accounts for roughly 45% of total school spending. In 1940, by contrast, it accounted for about two-thirds.

Three factors drive spending on instructional staff (which I frequently refer to simply as teachers). First is the absolute size of the school population, which is determined by the numbers of children of the relevant ages, by whether or not they are enrolled in school, and by their choices between public and private schools. Second are choices in the intensity of instruction—including varying average class sizes and the length of the school year. The third force driving instructional costs is wage rates and other personnel costs, most importantly

18. This section summarizes the more detailed analysis of costs found in Hanushek and Rivkin 1994.

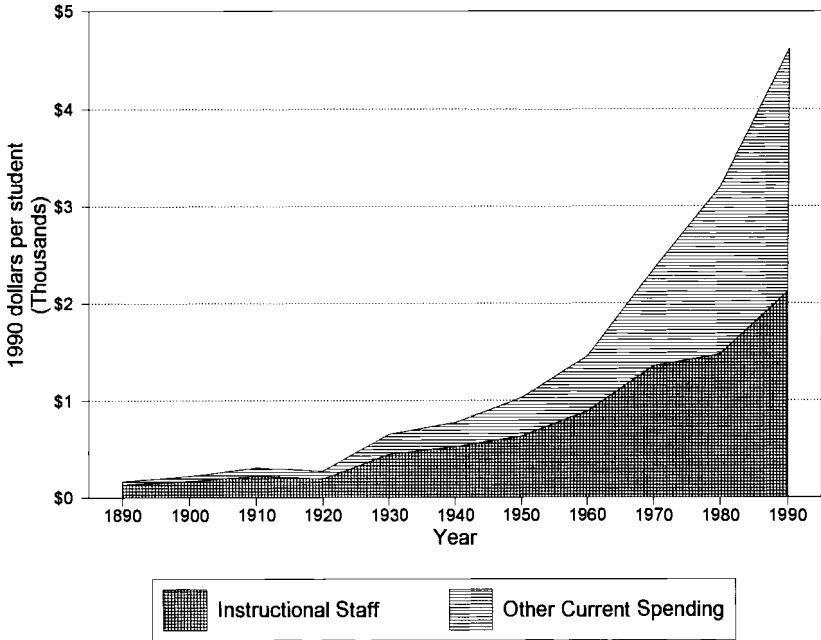


Fig. 3.7 Real instructional staff and other current expenditure per student, 1890-1990

Source: Hanushek and Rivkin 1994.

for teachers. Table 3.1 illustrates how these three separate forces have affected the growth in instructional-staff expenditure over the past century.

Over the entire century from 1890 to 1990, 29.5% of the growth in instructional-staff spending was attributed to increases in public school population, with most of that coming from pure growth in the school-age population. An almost equal share came from a rise in the intensity of instruction, most notably from declines in class sizes. Pupil/teacher ratios fell from 35 in 1890 to 25 in 1960 to 15 in 1990.¹⁹ The remaining 42.6% of overall increases came from increases in the real wages of teachers. The aggregation across the full century, however, masks some very different periods. Specifically, 1970-90 exhibited

19. Over the century, a portion of the fall in pupil/teacher ratios can be attributed to a proportionate increase in the secondary school population. Secondary schools have maintained 20-25% lower pupil/teacher ratios, at least during the post-World War II period, so an increase in the proportion of secondary students will imply a reduction in average class sizes even if no fundamental changes occurred. At the same time pupil/teacher ratios within both elementary and secondary schools have continuously fallen over the last fifty years. Overall private school pupil/teacher ratios have been roughly equal to public school ratios, although part of this comes from aggregating over very heterogeneous situations. Private secondary schools have had lower pupil/teacher ratios, while the opposite holds at the elementary school level. Further, there is a very different mix of elementary and secondary student populations in private schools as compared to public.

Table 3.1 Changes in Instructional Staff Expenditure Attributed to Input Changes by Periods, 1890–1990 (percentage)

	1890–1940	1940–1970	1970–1990	1980–1990	1890–1990
Quantity					
School-age population	24	35.3	–36.1	–16.9	23.3
Enrollment rate	8	4	3.0	11.8	6.0
Public school enrollment	1.5	–1.3	–2.1	–2.7	0.2
Intensity					
Pupil/teacher ratio	10.7	20.3	85.4	36.1	20.8
Days per year	12.7	1.4	0	0	7.2
Input cost					
Price of teachers	43.1	40.3	49.9	71.6	42.6
Total	100	100	100	100	100

Source: Hanushek and Rivkin 1994.

Note: This table uses a multiplicative decomposition of cost growth to attribute the overall increases in instructional costs to specific factors. See Hanushek and Rivkin 1994.

marked declines in the school-age population (the “baby bust”) with continued declines in pupil/teacher ratios and increases in teacher wages that exceeded those of the earlier periods. The net effect was the continued growth in per-pupil spending that was, in the aggregate, masked by a falling population.

The pupil/teacher ratio has declined steadily, regardless of whether the price of instructional personnel increased or decreased. While technological change has led to substitution of capital for labor elsewhere in the economy, the opposite has occurred in education. One contributing factor in the decline in the average pupil/teacher ratio might be an increase in the number of difficult-to-educate children, such as handicapped children or children from low-income families. But the general nationwide decline in the pupil/teacher ratio—which occurs across schools in communities with a wide variety of student populations—suggests that this is not the fundamental reason for change. Direct analysis of the growth in the handicapped populations also indicates that this can explain considerably less than half of spending growth (Hanushek and Rivkin 1994).

The growth in teacher salaries is also interesting. While wage increases have contributed significantly to the growth in school expenditure, teacher earnings have, at least since World War II, slipped relative to earnings opportunities elsewhere in the economy. This unfortunate situation appears to reflect simply the low growth in productivity of education relative to other sectors in the economy.²⁰ It is interesting, however, that schools (and, through bargaining,

20. The general pressures toward increasing costs in low-productivity industries is set out in Scitovsky and Scitovsky 1959, Baumol and Bowen 1965, and Baumol 1967. The interpretation in the educational industry is more complicated, however, because educated labor is both an input and an output—implying that the value of output is going up at the same time that input costs are rising.

teacher unions) have responded to cost pressures by accepting falling relative wages along with reduced pupil/teacher ratios. The pattern of wage changes is complicated and differs significantly for men and women, but increased alternative work opportunities for women is likely to put added strain on schools in the future (see Hanushek and Rivkin 1994).

Expenditure other than on instructional staff, the final component of cost growth, has had dramatic impacts on overall spending, but interpreting changes is difficult. Other expenditure grows from \$0.4 billion in 1890 to \$6.4 billion in 1940 and to over \$100 billion in 1990. As figure 3.7 shows, other expenditure has actually risen more rapidly over the entire century than instructional-staff expenditure. On average since 1960, this noninstructional-staff expenditure per student rises at 5% per year, compared to only 3% per year for instructional expenditure. The relative growth of other expenditure is most rapid during the decade of the 1970s, when the total school-age population dropped significantly.²¹ If, for example, other expenditure had grown at the same per-student rate as instructional-staff expenditure between 1960 and 1990, the 1990 per-student expenditure would have been \$3,480 instead of over \$4,622. This would implicitly allow for increased noninstructional-staff spending intensity because the growth of instructional-staff expenditures includes a fall in the pupil/teacher ratio of a third.

The attention that is given to other expenditure (outside of that for instructional staff) flows in part from a common interpretation that, if it does not relate to instructional staff, it must be growth of administrative bureaucracy.²² Unfortunately, it is difficult to tell exactly what changes have occurred, let alone to judge the efficacy of any such changes. Little consistent data are available to permit any detailed analysis of what lies behind this growth. Moreover, the data that do exist are somewhat misleading, since the other category actually includes a variety of items that are conceptually part of instructional expenditure but are labeled noninstructional by accounting convention. For example, the “noninstructional” component includes employer-paid health care and retirement contributions for teachers. Other components left out of instructional-staff spending include items like books and supplies, which are legitimately part of classroom instruction. Thus, the break between instructional and noninstructional expenditure is difficult to make.

21. In terms of absolute growth rates, the decades of the 1950s and 1960s are the largest of the postwar period; this holds for both per capita expenditure and total current expenditure. During these decades, however, both instructional-staff and other expenditure were growing in parallel. During the 1970s, instructional-staff expenditure was constant in the aggregate and rose less than 1% annually on a per-student basis, while other expenditure per student grew at an annual real growth rate of 5.6%.

22. For example, former Secretary of Education William J. Bennett writes: “Too much money has been diverted from the classroom; a smaller share of the school dollar is now being spent on student classroom instruction than at any time in recent history. . . . It should be a basic goal of the education reform movement to reverse this trend toward administrative bloat and to reduce the scale of the bureaucratic ‘blob’ draining our school resources” (1988, 46).

3.1.5 Uncertainty about School Performance

The aggregate data motivate a concern about the performance of public schools. Nevertheless, they are inconclusive, because they reflect factors that go beyond just the core activities of the schools.

First, achievement is affected by a variety of influences, not just schools. Parents, friends, and others outside of the school all contribute to a student's achievement, so that the aggregate scores do not simply reflect what is happening over time in the schools. Moreover, the aggregate character of these outside factors has clearly been changing through time. It is natural to point to such things as the upsurge in immigrant populations, the increase in child poverty, and the tilt toward single-parent families as adversely affecting the preparation of students for school and the support they receive for obtaining high performance. But even the aggregate story is complicated and difficult to sort out by simple consideration of trend data. Offsetting favorable factors for education include the increased education of parents, the movement toward smaller families, and the increase in government interventions such as Head Start that are aimed at compensating for poorer family support. The net impact of these and similar factors is difficult to infer from the aggregate (see also Congressional Budget Office 1987).

Second, on the expenditure side, there also may be interpretive problems. Not all expenditure is aimed at improving performance in core areas. Thus, for example, expansion of the social agenda of schools undoubtedly takes resources but contributes little to the improvement of science ability of students (see Committee for Economic Development 1994). Similarly, as mentioned before, expenditures on handicapped children are unlikely to have much impact on average achievement scores, in part because such students are frequently excluded from routine testing. Additionally, performance at each point in time should be related to the cumulative past expenditure contributing to a cohort's schooling. The generally smooth nature of increases, however, suggests that such timing issues are not particularly important.

The import of all of these issues is to introduce caution in the interpretation of aggregate performance data. While the overall level of performance is a clear concern, the consideration of the role of schools and school policy requires further analysis. Importantly, however, more detailed consideration of the circumstances behind the aggregate data does not change the overall picture and conclusions to be drawn. The key finding of more direct evidence on school performance, described below, is that schools have a performance problem that has not been solved by increased resources for schools.

3.2 Conventional Policy Interpretations

This lengthy review of the data and the state of education in the United States is really meant as a preamble to the main thesis of this paper. Specifi-

cally, much of the debate and policy discussion appears based on a flawed understanding of the data that is compounded by translating observations about quantity of schooling into policy statements about quality of schooling. First, based on extensive evidence that increasing school attainment has had powerful effects on individual earnings and aggregate economic performance, many quite naturally argue for an expansion of schooling. Expanding schooling with a relatively constant level of school attainment implies devoting more resources to schools and, in effect, increasing the intensity of the resources provided to a fixed pool of students. This translation, as described in section 3.2.1, on improving quality, is unlikely, however, to yield the economic benefits presumed. Second, pursuing the objective of increased equity falls prey to similar problems. Equity is viewed in two somewhat different ways: in terms of race or income and in terms of geographic variation in school spending. Both begin with a concern about quality differences but then tend to confuse such concerns with very imperfect measurement of quality differences among schools. Third, while less central to much of the current policy debate, the notion that education is a “high externality” area provides a backdrop for many arguments aimed at changing the quality of schooling, but little evidence relates to this at all.

The unifying feature of these perspectives on school policy is the pressure generated for increased spending on schools. Each revolves around a plausible sounding and widely accepted argument for increased public support of schools. And each incorrectly applies evidence about returns to quantity of schooling to support expenditure expansion.

This paper does not, however, “test” its main thesis. Instead, it lays out the ideas as a way of organizing thinking about much of the current educational debate. As such, it tries to rationalize the existing evidence and the existing rhetoric.

3.2.1 Improving Quality through Expanding Resources

The most common policy proposal for dealing with the performance problems of schools described previously is to expand the resources available for schools.²³ Such proposals tend to ignore the aggregate data presented above that indicate a steady expansion of resources before and during the period of concern about lagging school performance. A common justification for increased resources is estimates of high rates of return to schooling investments, but these estimates of high rates of return rely almost exclusively on characterizations of earnings improvements from quantity of schooling. As is obvious, increasing spending on schools without a commensurate improvement in stu-

23. An example, typical of the large number of reform proposals appearing in the past decade, is the Committee for Economic Development (1985) statement appearing in bold on page 4, “We believe that any call for comprehensive improvement in the public schools that does not recognize the need for additional resources is destined for failure.” Interestingly, Committee for Economic Development 1994 takes a very different tack, arguing that management and governance issues are much more important than additional resources if our schools are to improve.

dent performance will only decrease the rate of return on schooling (even though common methods of calculating rates of return will frequently not show such true effects).

The aggregate data on spending and performance are suggestive but far from conclusive, because, as mentioned, many other factors enter into overall changes in student outcomes over time. Much more persuasive is the evidence from a large number of detailed econometric studies of the determinants of student achievement. The econometric evidence comes from various estimates of the effects of either spending or real resources on student performance (holding constant student family background and other characteristics). These studies, initiated in response to the “Coleman Report” (Coleman *et al.* 1966), are designed to separate the various influences on student performance. The basic summary table of econometric results, reproduced from Hanushek (1989), is found in appendix table 3A.1. This table summarizes the sign of estimated coefficients for the effects of major school resources and their statistical significance. The primary determinants of variations in expenditure per student across classrooms and schools are teacher education and teacher experience—which determine teacher salaries—and pupil/teacher ratios—which determine over how many pupils the teacher’s salary is spread. There is little confidence of any consistent resource effects related to these factors, based on conventional statistical standards, and many studies even suggest that increased resources are associated with decreased student performance.²⁴

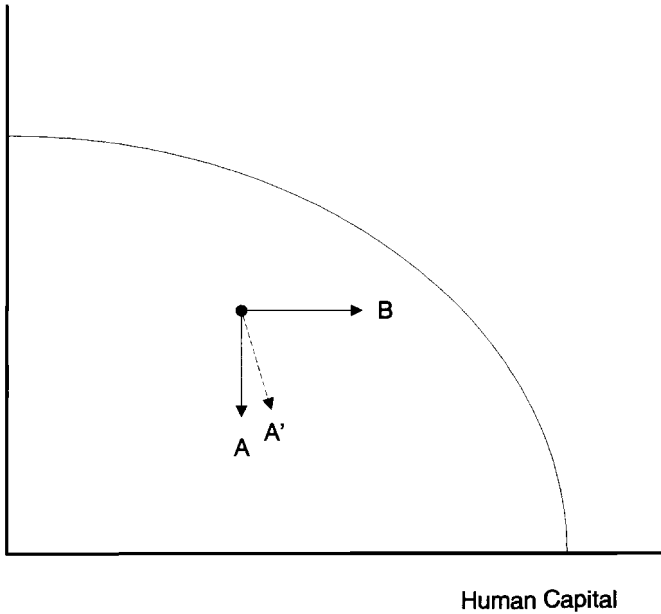
This evidence makes it clear that there is no systematic and consistent relationship between school resources and student performance.²⁵ These findings are categorized under efficiency simply because they imply that increased resources are associated with no gains in outcomes, an obvious case of economic inefficiency. The research does not imply that resources *never* could or do improve performance, just that they currently do not.²⁶ Most policy appeals for expanding school resources do not offer any substantial change in the organi-

24. Expenditure effects are best viewed in terms of real resource differences that vary across classrooms and schools, that is, class sizes, teacher-education levels and teacher-experience levels. A limited number of studies directly investigate measured expenditure per pupil. Since such measures are generally available only at the school district level, studies employing such measures tend to be highly aggregated and less reliable. See Hanushek 1986, 1989, 1994b. A reanalysis of the expenditure data can be found in Hedges, Laine, and Greenwald 1994, which attempts to conduct formal statistical tests combining the estimated coefficients of expenditures. As reviewed in Hanushek 1994a, 1994b, there is agreement that some schools employ resources effectively, but this does not support any broad resource-centered policies.

25. The basic articles (Hanushek 1986, 1989) provide information about the underlying studies. While a few studies were missed, this analysis attempted to include an exhaustive set of underlying estimates that met minimal criteria (published studies that included both resource and family background measures and that reported sign and significance of estimated effects). About three-quarters of the 187 studies included employ standardized test scores as the measure of student performance, while the remainder include such things as subsequent incomes, college continuation, or school dropout behavior.

26. The recent exchange on the statistical nature of the evidence (Hedges, Laine, and Greenwald 1994; Hanushek 1994a) underscores agreement that some schools appear currently to use resources effectively, while a counterbalancing set does not.

All other
Goods



zation and incentives of schools, and thus the available evidence on past lack of success appears relevant for these appeals.

The general situation is best illustrated in figure 3.8. Society's resources can be devoted either to producing more human capital or to any other (public or private) good. The frontier traces the maximum consumption of all other goods, given the level of human capital chosen. But inefficient use of resources in education places us somewhere inside this possibilities curve. Pure resource or spending policies, of the type frequently proposed and pursued, appear by the evidence to lead to additional inefficiency instead of added human capital production. Thus, they tend to drive resource allocation in the direction of A. On the other hand, since elimination of existing inefficiencies can improve the amount of human capital produced without expanding additional resources, policies moving us in the direction B should be the focus of attention. The debate about interpretation of existing evidence (Hedges, Laine, and Greenwald 1994 and Hanushek 1994a) can be interpreted simply as a debate about whether spending policies might not be purely vertical but instead might move us slightly to the right as depicted by the dashed line moving in the direction A'. Even if movement toward A' could be achieved, such policies would remain very inferior to policies pushing toward B.

One way some view this evidence is that varying levels of resources may have powerful effects at low levels of investment, but, given the current amount spent on U.S. schools, there is no obvious impact. Such an interpretation is consistent with evidence that minimal levels of resources have important effects in promoting quality in the schools of developing countries (see, e.g., Harbison and Hanushek 1992). It may also help reconcile the findings of Card and Krueger (1992a) with those presented here, because their study finds significant resource impacts on earnings when variations across pre-World War II schools are considered.²⁷ None of this evidence suggests, however, that one should expect significant differences in student performance to follow expansion of school resources from current levels and within the current incentive structure.²⁸ Similar to what has been suggested for medical care, we may simply be on the flat of the performance curve, where added resources yield little marginal payoff.

Arguing simply that schooling, broadly defined, is a high-return investment does not provide adequate justification for increased direct expenditure on schools. The arguments of investments to improve quality must consider the nature of the investment in ways that arguments to expand the quantity of schooling usually do not. This confusion over returns to quantity and quality and over the kinds of investment to be undertaken has, in my opinion, quite distorted the educational policy debate.

3.2.2 Equity

Another thrust of the general consideration of educational policy concentrates on equity matters—the distribution of outcomes by identifiable characteristics. The historical review of schooling highlighted some of the concerns. First, the gap in measured performance by race and ethnic background is very large. Second, although not discussed, the gap in achievement by parents' education, income, and social status is likewise large. Together, these observed outcome differences (and the income and employment ramifications) have formed the basis for a large amount of the attention to schools serving disadvantaged groups.

But the educational policy debate has concentrated more on a different equity concern—that of differential spending across local school districts. Since the first decisions in the landmark school finance case of *Serrano v. Priest* in the late 1960s, attention has focused on the structure of local and state fi-

27. Significant controversy over the findings of Card and Krueger (1992a) and their relevance for current schools remains and is unresolved; see Burtless 1994 and other papers presented at the Brookings conference "Do School Resources Matter?" (Washington, DC, June 6, 1994). Reestimation of the basic earnings relationships by Heckman, Layne-Farrar, and Todd (1994) also suggests that the original estimates of Card and Krueger are very sensitive to sample and model specification and that the resource effects are weakened or disappear in alternative estimates.

28. An alternative set of incentives—ones emphasizing student performance—may well be able to change this situation. These arguments, nonetheless, go well beyond the scope of this paper. The evidence on performance effects is also very limited today. See Hanushek with others 1994.

nance.²⁹ The simple argument that now has been repeated in over half of the states is that local schools supported by local property taxes are inequitable because they make the quality of school provision dependent on the “wealth of one’s neighbors.” Decisions in these state cases have depended on specific state circumstances and the separate state constitutions. But there is no doubt that they have been popular in large part because supporters of the suits and judges in the cases view them as addressing the more general equity concerns—differential outcomes by race and income.³⁰ The attention given to Jonathan Kozol’s recent book (1991) provides some evidence on that score. His book provides a vivid description of the contrast between the country’s very best and very worst schools. He then suggests that bringing all schools up to the funding of the wealthiest will eliminate the racial and income disparities in student performance and lifetime success, a position that simply is not supported by the evidence. Nevertheless, this book has been featured in the popular press and is widely quoted as illustrating both the existing equity problems and the obvious solutions.

Various aspects of local inefficiencies, tax equity, interjurisdictional mobility, sorting by preferences à la Tiebout, and the like immediately spring to mind when local property taxes and different tax bases are discussed. But the educational equity aspects are less clear. In simplest terms, if the distribution of funding does not relate to the quality of schools, the equity aspects of the school financing debates and court cases that focus on spending variations are significantly less clear.

One part of the evidence and the debate needs clarifying at this point. As a general matter, it is important to recognize that schools are but one input to a student’s learning and achievement. The student’s own ability and motivation, the education from parents and families, and the input of community and friends each contributes.³¹ The common observation that students in wealthy suburban areas who attend high-spending schools do well on standardized achievement tests frequently sends the message that duplicating those schools in poor areas will equalize achievement. In fact, the previous evidence (from econometric analysis that standardizes for parental inputs and, sometimes, individual ability differences) indicates these conclusions are wrong on two counts. First, one should not simply equate high student achievement with well-functioning schools, because the high achievement frequently just implies strong parental influences. Second, providing equal resources is unlikely to

29. Following a 1974 ruling in *Rodriguez v. San Antonio*, these school finance issues have been a matter of strictly state concern, and the federal government has not been involved.

30. It is generally presumed that places with low tax bases are the ones with most of the population of poor children. This presumption, however, is far from true, in large part because of the powerful influence of the distribution of commercial and industrial property on the size of the local tax base but also because of the substantial variation in incomes within most communities.

31. This discussion takes the general view that family inputs are very important but are not very manipulable from a policy viewpoint. This position probably understates some possibilities. See, for example, Fuchs and Reklis 1994 on the importance of readiness for school, which might be affected by policy interventions.

close gaps, given that schools do not consistently employ resources effectively.³²

Most recently, these financing cases have gone one step further by introducing the concept of “adequacy.” In one form, adequacy is simply an appeal for more resources. Even if a state’s funding shows little variation, so the argument goes, the level of funding may be inadequate to provide high-quality schools. Such an argument was employed, for example, in a 1992 school-finance suit in Alabama where very little variation in spending was matched with a ranking of forty-seventh among the states in average expenditure in 1991.³³ Yet the evidence presented previously indicates that simple expansion of school resources is unlikely to yield much overall improvement in student performance, even though the state could clearly move up in national spending rankings.³⁴ A second, and somewhat more appealing, version of adequacy is that sufficient funding should be provided to ensure that all students can perform at an acceptable level. This version is more appealing because it focuses attention on student performance, but it is no more practical, regardless of one’s views about appropriate social goals for equity. Its impracticality derives from an inability to specify how added resources translate into better achievement.

The primary message is that equity concerns cannot be separated from efficiency. If there is no direct way to transform resources into improved student performance, policies aimed at more equity through equalizing resources have little hope of improving equity as defined in terms of student outcomes. Policies of redistribution are not neutral, however, because seldom is there a simple change in existing funding patterns when increased equality of spending is sought. Instead of moving funds from high-spending districts to low-spending districts, changes invariably involve expansion of total spending—that is, it is easier to redistribute a larger pie. Thus, equity-inspired policies are probably best thought of in terms of their other potential purposes or effects—whether that is increasing the overall level of spending, moving toward more equal tax rates across jurisdictions, or whatever.

3.2.3 Externalities

A final area where policy rhetoric and evidence seem at odds involves the extent of externalities in education. In general, activities that are perceived to have significant externalities are prime candidates for increased governmental

32. The overall trends toward convergence of black and white test scores have led some to infer that increased compensatory spending on schools has finally begun to be seen. This conclusion is not, however, the result of explicit analysis, and it ignores other trends such as increased education of black parents, declining family sizes, and (going in the other direction) increased illegitimacy rates and stagnant incomes. Direct analyses of the effectiveness of compensatory programs does not support this as an explanation (see Mullin and Summers 1983).

33. Wyckoff (1992) provides comparative inequality measures for all states in 1987. Only four states (excluding Hawaii with its unified school system) had a lower coefficient of variation in current expenditure per pupil than Alabama. Spending by state is found in U.S. Bureau of the Census 1993.

34. See the description of projected achievement effects in Hanushek 1993.

support. As is also well-recognized, externalities are noticeably elusive, and, while optimal tax and subsidy policies in the face of externalities are well understood conceptually, few estimates of the magnitude of externalities exist anywhere. Nevertheless, if economists were polled on externalities in education, I suspect that they would substantially support the view that education involves extensive externalities.

As described previously, leading candidates for areas of external benefits involve citizen involvement in the community and government, crime reduction, family decision making and child upbringing, and economic growth. There is evidence that more schooling does have a positive impact in each of these areas. But what does that imply for the current debates?

In each area, a significant portion of the beneficial effect of education appears to come from comparing very low levels of school attainment with significantly higher levels. Thus, extensive discussions of the social benefits of schooling in developing countries would seem both warranted and correct.³⁵ It is difficult to have, for example, a well-informed citizenry when most of the population is illiterate. It may also be difficult to introduce advanced production technologies, at least in a timely manner, if workers cannot be expected to read the accompanying technical manuals.

On the other hand, even if accepting the importance of externalities at minimal levels, there is little reason to believe that there are constant marginal externalities.³⁶ Specifically, arguments about the social benefits of expanded education seem much stronger in the case of developing countries of Africa than in the case of the United States during the twenty-first century. Where half of the population has attended some postsecondary schooling, another year of average schooling seems unlikely to change dramatically the political awareness of the U.S. population. Similarly, if the average high school student scores 950 on the SAT instead of 900, I do not think many would expect noticeable changes in the identified extra social benefits of education.

My leading candidate for potential externalities of education in the United States and other developed countries would revolve around economic growth. If a highly skilled workforce permits entirely different kinds of technologies to be introduced, or to be introduced earlier in a development cycle, expanded education of an individual may indeed affect other workers in the economy.

35. Interestingly, policy discussions of education in developing countries tend to concentrate most on private rates of return and the market advantages of schooling, even though they make some reference to other social benefits such as political participation and lower fertility. See, for example, Heyneman and White 1986; Psacharopoulos, Tan, and Jimenez 1986; and Lockheed and Verspoor 1991.

36. This issue is raised by Friedman 1962 and remains for the most part in the discussions of college education in Hartman 1973 and Mundel 1973. None of these, however, provides empirical evidence on the existence or magnitude of any externalities. The early primer on externalities in education (Weisbrod 1964) concentrates chiefly on geographic spillovers and fiscal effects and downplays the issues raised here. A discussion of the magnitude of externalities that is similar to the one here is found in Poterba (chap. 10 in this volume).

Or, if improved abilities of the best students leads to more rapid invention and development of new technologies, spillovers of educational investments may result. Nevertheless, I know of little evidence that distinguishes externalities in economic growth from simply the impact of better workers and more human capital.

The consideration of externalities ties into the previous discussion by offering another argument for the expansion of resources devoted to schools that appears to me to come from inappropriate application of evidence. While externalities may support expansion of schools to provide basic literacy and numeracy, their application in the case of college education or of providing more resources to improve student quality is stretched.

3.3 What Supports Spending?

The motivation behind public spending on schools still remains mysterious. What determines increases in spending, and, specifically, is spending at all related to a school's performance? Here we provide a preliminary look at citizen decisions on school budgets in New York State.

New York State requires citizen approval of school budgets for a majority of school districts in the state.³⁷ This analysis builds on voter reactions to proposed school budgets.³⁸ It combines votes on school budgets with information about the district's students and parents and about student performance. The focus of this analysis is the percentage favoring the initial budget proposal of each district. The models estimated consider income and other characteristics of the population, the impact on current tax rates and the history of tax rates, and alternative measures of student test performance.

The models are meant to characterize the various influences on voter preferences for spending. Since school systems do not readily provide information on performance, even though there is mandatory student testing at various grades in New York State, alternative formulations of information employed by voters are tested. Specifically, one measure of student performance is the change in reading and math passing percentages from third grade in 1987–88 to sixth grade in 1990–91. This measure is designed to proxy value-added of schools, since these are the same cohort of students. The second measure is the simple percentage achieving passing scores on sixth-grade reading and math tests. Neither is perfect as a measure of school system performance. The

37. The "big five" districts (New York City, Buffalo, Rochester, Syracuse, and Yonkers) are dependent districts getting their budgets from the city government and are excluded from requirements for voter approval. Another group of fifty cities (a historical definition that does not uniformly include the next largest jurisdictions) are also excluded. Over five hundred districts remain with annual voting on proposed budgets.

38. This analysis considers only the first vote for a school budget. By New York law, communities can have subsequent votes (on budget proposals that are the same, higher, or lower than the initially rejected budget) after a budget is rejected. Further, districts can operate under a "contingency budget," which does not require voter approval.

first is error-prone because of intervening student mobility, while the second mixes school effects with the effects of family and peers. But the object is understanding how citizens might use available information to assess performance of their schools, and each of these measures plausibly conditions voters' views on the performance of their schools.

Table 3.2 presents two alternative models of the determinants of voter ap-

Table 3.2 Explanations of Voter Approval of School Budgets for 550 New York State School Districts, 1991–1992 (*t*-statistics in parentheses)

Variable	Dependent Variable: Proportion Yes ^a	
	Value-Added Achievement	Level of Achievement
Proportion teachers ^b	570.66 (4.0)	579.78 (4.0)
Public school enrollment (white) ^c	0.074 (1.0)	0.072 (0.9)
Elderly ^d	0.286 (2.7)	0.282 (2.6)
Median income (\$1,000) ^e	0.923×10^{-3} (2.1)	0.889×10^{-3} (2.0)
Tax-rate growth (1988–90) ^f	-0.038 (-1.3)	-0.038 (-1.3)
Requested tax-rate increase ^g	-2.860 (-1.9)	-2.81 (-1.9)
Δ reading score (grades 3–6) ^h	-0.853×10^{-4} (-0.1)	
Δ math score (grades 3–6) ⁱ	-0.416×10^{-3} (-0.4)	
Reading score (grade 6) ^j		0.6×10^{-3} (0.6)
Math score (grade 6) ^k		$-.107 \times 10^{-2}$ (-1.0)
Constant	.411 (4.8)	.461 (4.6)
R^2	.063	.064

^aProportion of voters favoring proposed school budget.

^bProportion of families in school district with a teacher.

^cProportion of white students attending public schools.

^dProportion of persons age sixty or more.

^eMedian household income 1989.

^fChange in local revenues/property tax base between 1988 and 1990.

^gProposed change in local revenues/property tax base.

^hPercentage of sixth graders passing reading test (1990–91) minus percentage of third graders passing reading test (1987–88).

ⁱPercentage of sixth graders passing math test (1990–91) minus percentage of third graders passing math test (1987–88).

^jPercentage of sixth graders passing reading test (1990–91).

^kPercentage of sixth graders passing math test (1990–91).

proval, differing only by the measure of student performance. The estimated effects are very consistent across the different versions, since voters do not seem to react to either of the measures of performance. The primary result is clear: neither estimated value-added nor the level of performance is systematically related to voter approval of budgets.

The models do not explain much of the variation in voter approval with R^2 's of only .06. Nonetheless, a number of systematic effects do come through. Higher-income communities are more supportive of proposed budgets, as are communities with a greater proportion of elderly (population over age sixty). Communities with proportionately more teachers residing in them also tend to support proposed budgets. While less precisely estimated, voters also vote against larger tax increases in the proposed budget and are less supportive of current budgets if there has been larger past growth.

These preliminary estimates are subject to various statistical and methodological concerns.³⁹ Nonetheless, the lack of relationship between voter approval of expenditure and student performance raises serious questions about what does drive spending and citizen demands for school spending. Knowledge of citizen preferences is a key element in understanding the likely course of school spending.

I do believe that these results bode continued difficulty for improved political decision making in education. One interpretation of the results is that voters are quite in the dark about which schools are performing well and which are providing a good return on resource investments. An alternative is that parents in fact know well what their schools are doing and are simply less concerned about student cognitive achievement than other things. Either way one has to be concerned about prospects for “high-return” investments—those that most directly improve the skills of students and that provide most of the justification for public support of the schools.

3.4 Some Concluding Thoughts

The underlying story is that problems of inefficiency in the provision of education pervade most discussions. As soon as concern moves away from simple quantity of schooling, as it invariably does today in the United States, it is not possible to neglect how resources are transformed into student outcomes. Yet because of the difficulty of this and because of uncertainties about the production process, this step is frequently not taken. Instead, inappropriate use is often made of general conclusions about investments in quantity of schooling to justify spending programs aimed at quality.

Two outcomes flow from this. First, the policy debates, the court delibera-

39. One important issue is the low turnout for school-budget votes. This low, and certainly selective, turnout leads to concerns about measurement errors. Additionally, this analysis employs a limited range of test scores (in terms of both grade level and subject matter).

tions, and the related academic analyses all tend to founder on conflicting assumptions about how to achieve specific goals. In other words, even if everybody could agree completely about objectives, real controversy about strategy typically remains. Second, the controversy appears to be frequently resolved in favor of increased expenditure on schools. The goals and objectives—increased performance and greater equity—are legitimate and worthy of support, and there is a surface plausibility to dealing with these with greater resources. The history of spending and performance indicates disappointing results.

It is difficult for economists to think about areas that are marked by important inefficiencies of the kind described here. Economists have found notions of efficiency to be very useful, convenient, and frequently plausible. If efficiency reigns, spending levels provide a ready measure of opportunities, variations in spending speak to equity concerns, and policy can be developed directly in terms of resources devoted to the area. Each disappears with substantial inefficiency.

On the other hand, it should not really surprise economists or others to find substantial inefficiency in the delivery of schooling. Even though there are very large differences among schools and teachers, successful schools and teachers receive essentially the same rewards as unsuccessful ones. Areas of economic activity where efficient provision occurs generally involve more direct and obvious incentives for performance. With few incentives related to school outcomes, inefficiency should not be totally unexpected.

Setting out the alternative ways to address performance and equity concerns is beyond the scope of this paper. The most plausible approach, however, seems to be application of quite straightforward economic principles: align incentives with goals and evaluate alternative ways of achieving goals. These ideas, described in detail elsewhere (Hanushek with others 1994), provide ways of dealing with the cost and performance difficulties in today's schools. The important point for this discussion is that improving schools calls for radically different policies than the traditional approach of simply throwing money at schools. Ultimately arriving at the proper level of investment in schools—a level that best meets our achievement and equity goals—may cost more or less than what we are currently spending. We simply do not know the answer, given the current organization and performance of the schools.

There is every reason to believe that investment in education is a good one, yielding high returns to individuals and to society. Substantial evidence also supports using quality education as a useful tool in altering income distributions and achieving general equity goals of society. The central message here is simply that not every investment is equal. There are good and bad investments in education. Much of recent policy has pushed toward generally bad investments—those that increase costs without any substantial benefits. Little evidence suggests that the primary problem facing schools has been lack of resources, and we should not treat that as the central issue.

Appendix

Hanushek 1989 summarizes available published econometric evidence through 1988. The selection of studies is described in that article. Subsequent reanalyses and consideration of the interpretation of these results can be found in Hedges, Laine, and Greenwald 1994 and Hanushek 1994a, 1994b.

Table 3A.1 **Summary of the Estimated Relationship between Student Performance and Various Components of School Expenditure (187 studies)**

Input	Number of Studies	Statistically Significant		Statistically Insignificant			
		+	-	Total	+	-	Unknown
Teacher/pupil	152	14	13	125	34	46	45
Teacher education	113	8	5	100	31	32	37
Teacher experience	140	40	10	90	44	31	15
Teacher salary	69	11	4	54	16	14	24
Expenditure/pupil	65	13	3	49	25	13	11
Administrative input	61	7	1	53	14	15	24
Facilities	74	7	5	62	17	14	31

Source: Hanushek 1989.

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Comment Christopher Jencks

Hanushek's provocative paper asks why educational spending has risen so much in recent decades. His analysis starts with two factual premises. First, individuals who invest in additional years of schooling obtain quite high returns on their investment, and these returns have risen since 1980. Second, when the government spends more on elementary or secondary education, the return is now close to zero.

Let me begin by recasting these propositions in slightly different terms. Investment mainly involves commitments of time to activities that pay off in the relatively distant future. What Hanushek calls the "quantity" of schooling is, in essence, the amount of time that students invest in their own education.¹ Per-

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1. Hanushek's measure of "quantity" is actually the highest grade of school or college that an individual completed. This measure weights each student's investment of time by the average number of grades that the student completed per year. But since most students complete exactly one grade per year, this measure weights most students' time equally.

pupil expenditure, in contrast, measures the amount of the time that adults invest in the average student's education, with each adult's time weighted by its monetary value. Hanushek's conclusions can therefore be restated as follows: (1) The amount of time students invest in their own education has a big effect on their subsequent earnings. (2) The amount of time adults invest in a student's education has very little effect on anything.

Hanushek's main goal is to explain why per-pupil expenditure in public elementary and secondary schools keeps rising even though the rate of return is negligible. The easy answer is that neither parents nor voters believe the returns are negligible. Many parents are willing to pay higher taxes in order to live in school districts that spend a lot on their schools. Even voters whose children are not in school often support increases in school spending, because they see such spending as an investment in the whole country's future. Hanushek believes that this faith is misplaced. I do not find the evidence he presents as persuasive as he does, but he may be right anyway.

Test Scores and Expenditures

Until 1966, almost all Americans assumed that higher school spending led to greater mastery of the subjects taught in school. Then James Coleman and his colleagues published *Equality of Educational Opportunity*, commonly known as the Coleman Report, which found little relationship between school spending and student achievement. Most social scientists eventually accepted this counterintuitive conclusion, but few parents or educators concurred. In the past couple of years new evidence has appeared, which suggests that the public's skepticism about social science may have been well founded. To see why this might be the case, the reader should look closely at Hanushek's appendix.

Hanushek found thirty-eight published studies in which per-pupil expenditure had positive effects on student outcomes and sixteen in which it had negative effects. In two-thirds of these studies the 95% confidence interval for the coefficient of per-pupil expenditure included zero, making the coefficient insignificant by traditional standards. But the fact that a confidence interval includes zero does not prove that the true value really is zero. If the true effect of expenditures were zero, negative point estimates should be as common as positive ones. In reality, 70% of the point estimates are positive. If the true effect were zero, moreover, 95% of the confidence intervals should include zero. In reality, only two-thirds of them include zero.

Given the preponderance of positive point estimates, the most plausible inference from Hanushek's appendix is that expenditures have a modest positive effect. If the true correlation between spending and achievement is low but positive, and if most studies cover relatively small samples of schools or school districts, one would not expect most of the observed coefficients to be significant by conventional standards.

The best way to summarize a literature of this kind is not to count the number of significant coefficients but to compute the mean effect across all studies, regardless of their significance. Hedges, Laine, and Greenwald (1994) reana-

lyzed Hanushek's data using this approach. Averaging across all the studies that Hanushek had reviewed, they found that the coefficient of per-pupil expenditure was very large and highly significant. Indeed, the average effect was so large as to make the results seem quite implausible. Hanushek concludes from this that their analysis was flawed. I conclude that the underlying data are biased.

One likely source of bias is that Hanushek looks only at published studies. That may seem like a reasonable form of quality control, but many literature reviews have found that the effects reported in published studies tend to be larger than those reported in unpublished studies. This difference presumably reflects the fact that scholarly journals are more likely to publish studies that report significant effects. But for this bias to explain the entire surplus of significant coefficients in Hanushek's sample, we have to assume that only one study in six gets published. That seems unlikely.

A second and more fundamental problem is that the studies in Hanushek's sample are not true experiments. Instead of comparing students who had been randomly assigned to schools that spent different amounts, these studies compare students whose parents often chose their place of residence partly on the basis of what they knew about the quality of the local schools. Parents who value school achievement usually try to live in districts that spend a lot on education. Most of these parents also make a special effort to help their children learn whatever the schools teach. Hanushek's studies try to correct this source of bias by including statistical controls for parental income, education, family structure, and the like. But measures of this kind are imperfect proxies for the parental characteristics that influence residential choices and children's achievement. Because the corrections for selection bias are imperfect, these studies probably overestimate the effect of school spending on achievement. Judging by Hedges et al.'s findings, the bias is usually quite large.

One way around this difficulty is to look at what happens when school districts change their expenditures. Ideally, we should do this by tracking achievement over time in different districts, but as far as I know, nobody has done this. Instead, we have to rely on aggregate data for the nation as a whole. As Hanushek rightly emphasizes, public elementary and secondary schools have raised their real per-pupil expenditures quite steadily throughout the twentieth century. We do not have parallel data on student achievement until the 1970s, but since then it has not risen much. Nonetheless, the picture is not quite as grim as Hanushek suggests. The best evidence comes from the National Assessment of Educational Progress (NAEP), which began in 1971. Unlike other testing programs, NAEP tries to test a representative national sample of students. Its reports show that students' scores have mostly improved since 1971 but that the mean gain has been relatively small.²

2. The illusion that student achievement has fallen derives largely from declines in the mean score of those who take the Scholastic Aptitude Test (SAT). Unfortunately, the Educational Testing Service does not norm the SAT on representative national samples of students. Students take the

Reading and math skills probably matter more than the other things that NAEP measures, and the performance of seventeen-year-olds matters more than the performance of younger children.³ Among seventeen-year-olds near the bottom of the distribution, reading skills improved by about a fifth of a standard deviation between 1971 and 1992. Among those in the top quarter of the distribution, there was almost no change. Overall, seventeen-year-olds' mean reading score rose by 0.10 standard deviations (National Center for Education Statistics 1994, 113).

NAEP's time series for math skills does not begin until 1978, but it tells roughly the same story as the reading series. Among seventeen-year-olds in the lower two-thirds of the distribution, math scores improved steadily from 1978 to 1992. There was no improvement among students near the top of the distribution. Overall, mean math scores rose by about 0.15 standard deviations (National Center for Education Statistics 1994, 121).

If we convert per-pupil expenditures to 1992 dollars, schools had spent a cumulative total of about \$55,000 on the average seventeen-year-old by the time he or she was tested in 1992. If we make the same calculation for those tested in 1971, the total is only half as large. If nothing else had changed, therefore, we could infer that doubling real spending had raised the average seventeen-year-old's reading skills by about 0.10 standard deviations—a rather modest gain.

Taken at face value, the results for math are more encouraging. Measured in constant dollars, total outlays on seventeen-year-olds tested in 1992 were about 60% higher than total outlays on those tested in 1978. Mean math scores rose by about 0.15 standard deviations during this interval. If this relationship were really causal, we could infer that raising expenditures by 60% has about twice as much effect on math scores as on reading scores. This would not be surprising, since math skills are almost entirely dependent on what students learn in school, whereas reading skills also depend on how students spend their leisure.

But intertemporal comparisons of this kind may yield upwardly biased estimates for the same reason that comparisons between districts do. The social and economic changes that drove up school spending were linked to changes in what happened outside of school, and most of these changes would lead us to expect improvements in student achievement even if schools had not changed at all.

The Census Bureau collects data on five family characteristics that are known to influence children's test scores: the parents' education, occupation, and income; the number of adults in a child's household (two is better than one); and the number of other children in the household (fewer is better).

SAT only if they want to attend a college that requires it. The colleges that require the SAT have changed over time, and so have their applicant pools.

3. NAEP's time series on seventeen-year-olds is restricted to those who were enrolled in high school. But the proportion of all seventeen-year-olds enrolled in high school has not changed much since 1971, so the trend for the full cohort should parallel that for those still enrolled in school.

Parental education rose steadily during the 1970s and 1980s, as did the percentage of parents working in white-collar jobs. Real parental income was also higher from 1975 to 1992 than from 1954 to 1971, and the number of children in the average family was lower. The only indicator that changed for the worse over this period was the percentage of seventeen-year-olds living with both their biological parents. (More mothers also worked, but there is no consistent evidence that maternal employment affects teenagers' test performance.) Judging by their coefficients in cross-sectional data, the positive effects of improvements in parental education, occupation, and income and reductions in family size should have dominated the negative effect of more children's growing up in a single-parent family.

This conclusion holds for the poor as well. The proportion of all children living in families with incomes below the poverty line has risen since 1970. But those who turned seventeen in 1971 were born in 1954, and during most of their childhood the poverty rate for children was even higher than it is today. Thus if a family's purchasing power was an important determinant of its children's test scores, low-income children tested in 1992 should have done better than those tested in 1971. Today's poor children also have better educated parents and fewer siblings than their predecessors had in 1971. Only their family structure has changed in a way likely to lower test performance.

If children are learning more at home, and if real school spending has doubled, how are we to explain the fact that test scores have improved only among those in the bottom part of the distribution? The most likely explanation, I think, is that students in the top third of the distribution have not had much incentive to learn more. Although opinion leaders keep bemoaning the fact that American students score lower than their European and East Asian counterparts on math and science tests, I have not seen any evidence that elementary or secondary schools have responded to such criticism by making their curriculum more demanding. Elementary school math textbooks still proceed at the same leisurely pace as in 1960. High schools still assume that calculus is too difficult for most college-bound students. Honors classes in English and history assign no more "difficult" books today than in the past. If anything, reading lists have gotten easier.

Nor do college admissions policies reward talented students for learning more. The Advanced Placement examinations are America's closest approximation to the curriculum-based exams that European and East Asian countries use to select (and hence motivate) prospective university students. In America, elite colleges make their admissions decisions before applicants have even taken these exams. Instead of relying on tests that measure how much students learned in high school, America's top colleges rely on a combination of high school grades and the Scholastic Aptitude Test (SAT), which measures vocabulary, reading comprehension, and mastery of basic math. Ambitious high school students respond to this system by looking for teachers who gives lots of A's and by taking cram courses for the SAT, not by enrolling in courses that

promise to teach them a lot.

Summarizing, I would say that (1) contrary to Hanushek, conventional “production function” studies suggest that higher spending raises test scores, but (2) these studies are probably biased, and (3) changes over time suggest that additional resources may make some difference for poor students’ achievement but do not help good students.

If that summary judgment is correct, we must return to Hanushek’s puzzle. If higher spending does not boost good students’ scores, why do parents of talented students keep moving to districts with high school taxes? One obvious answer is that schools have many outputs. Until we have studied a lot of them, we should be cautious about assuming that parents are fools.

Retention Rates

Next to test performance, retention rates are the most widely used indicator of how schools are doing. If most students finish high school and go on to college, parents are satisfied. Hanushek does not discuss the handful of studies that have tried to link variation in districts’ per-pupil spending to variation in their students’ eventual educational attainment. But his figure 3.1 suggests that increased spending has done little to improve school retention rates since 1970.

The median twenty-five-to-twenty-nine-year-old (hereafter the median “young adult”) had completed twelve years of school in 1950. Forty years later the median young adult had still completed only twelve years of school. Taken at face value, this is puzzling. Schooling is heavily subsidized, and its monetary value has been rising. Thus, one would expect young people to stay in school longer even if their schools had not improved at all.

This particular puzzle is more apparent than real, however. Far more people complete exactly twelve years of school than complete any other amount. Once the median reaches twelve years, therefore, the distribution of schooling must shift a lot before the median jumps to thirteen years. In 1950, for example, only 53% of young adults had completed high school and fewer than 25% had completed a year of college. By 1990, 86% of young adults had completed high school and 45% had completed at least a year of college. This change implied a substantial increase in mean educational attainment. But the median young adult—the individual at the 50th percentile of the distribution—still had twelve years of school.

The Census Bureau has long recognized that the median is a poor measure of change in educational attainment. In an effort to deal with this problem, it does not report true medians. Instead, it reports what I will call an interpolated median. To calculate this statistic, the Bureau pretends that those who have completed any given year of school are uniformly distributed over the interval between that year and the next. Thus, if 40% of young adults have completed twelve years of school, the Bureau pretends that 4% got 12.0 years, 4% got 12.1 years, 4% got 12.2 years, and so on. This fiction allows the Bureau to report a small increase in the median whenever the proportion of young adults with twelve or more years of school rises. Hanushek’s figure 3.1 shows medi-

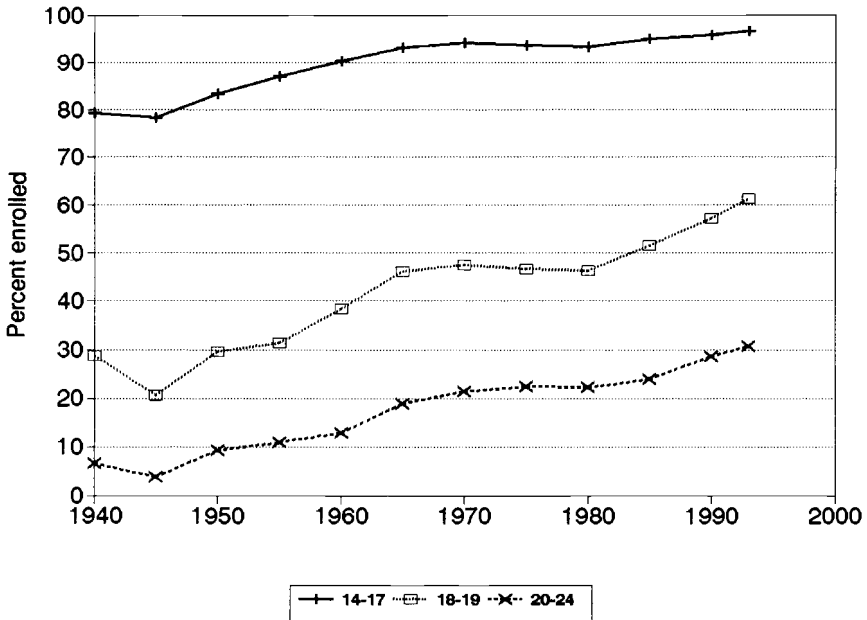


Fig. 3C.1 Percentage of fourteen-to-twenty-four-year-olds enrolled in school, by age, 1940–1993

Source: National Center for Education Statistics 1994, table 6.

ans of this kind. But while interpolated medians are better than true medians, they do not solve the basic problem. Even using interpolated medians, young adults' educational attainment does not appear to change much from 1950 to 1975, and it hardly changes at all from 1975 to 1990.⁴

If we want to know how much time young people are investing in schooling, age-specific enrollment rates are a better guide than the median number of years completed.⁵ Figure 3C.1 shows such rates for individuals of various ages. Since 1945, enrollment rates have climbed for all age groups, but especially for those over seventeen. The 1970s are the main exception to this rule, and they are easy to explain.

4. In 1991, the median for young adults finally reached 13.0 years. That means half the nation's young adults had completed at least one year of college. If college enrollment climbs at the same rate during the 1990s as during the 1980s, the median young adult may well have 14.0 years of school by the end of the decade. In tables showing trends in the median, therefore, the rate of growth in educational attainment will appear to accelerate during the 1990s. Some analysts will no doubt attribute this apparent change to the fact that returns to education rose during the 1980s.

5. Enrollment rates are not ideal measures of time spent in school, because they do not take account of changes in the number of hours that enrolled students spend in class or doing homework. Among eighteen- and nineteen-year-olds, part-time students constituted 7% of total enrollment in 1970, 11% in 1980, and 19% in 1990. Among twenty-to-twenty-four-year-olds, the figure rose from 24% in 1970 to 27% in 1980 but was still 27% in 1990 (National Center for Education Statistics 1994, 178). I suspect, but cannot prove, that there was a parallel decline in time spent preparing for class, because more full-time students were working part-time for pay.

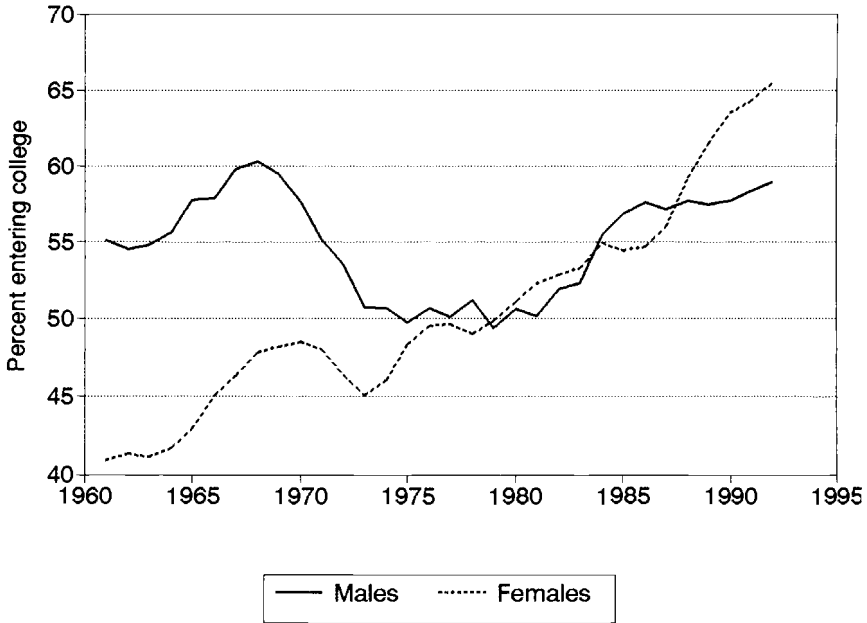


Fig. 3C.2 Percentage of high school graduates entering college, by sex, 1961–1992

Source: National Center for Education Statistics 1994, table 180.

During the 1950s and 1960s, men between the ages of eighteen and twenty-six were likely to be drafted into the army unless they were in school. As a result, more men attended college than would otherwise have done so. This was especially true in 1950–52 and 1965–71, when the country was at war and many draftees came home in boxes. Military deferments, the draft, and the Vietnam War all ended in the early 1970s. The percentage of male high school graduates entering college fell as a result (see figure 3C.2). This decline was probably accentuated by a temporary surplus of Vietnam-era BAs. When these men entered the labor market in the early 1970s, the wage differential between high school and college graduates contracted, making higher education look like a poor investment. In the 1980s, when the value of a BA began to rise again, male college attendance also began to recover.

Women were not subject to the draft, but since the mid-1960s their economic security has been increasingly threatened by the decline of marriage and the spread of divorce. Fewer women marry immediately after high school, and more of them realize that divorce may someday force them to support both themselves and their children. As a result, college attendance rates for women have risen steadily.⁶

6. The brief decline in college entrance rates among women in the early 1970s is a puzzle for which I have no explanation.

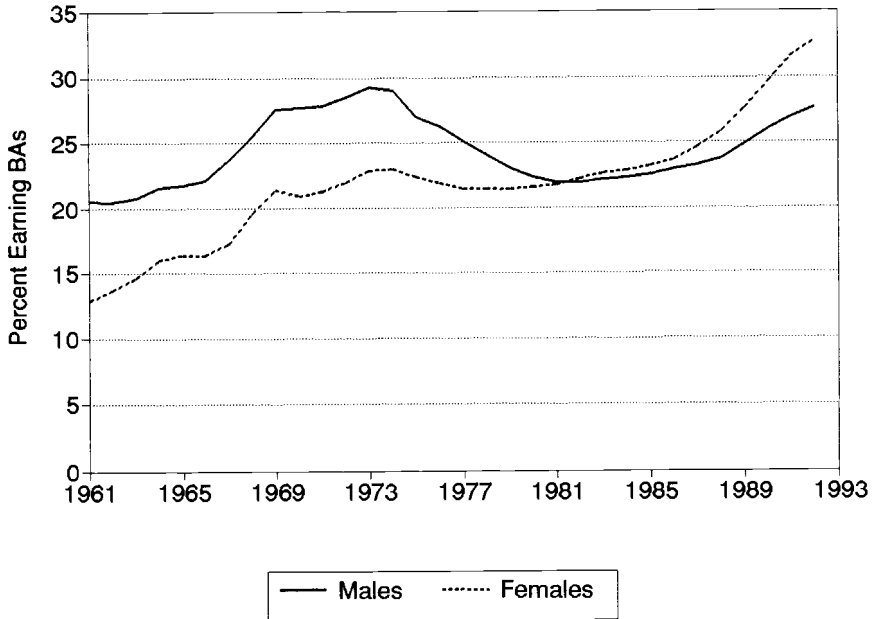


Fig. 3C.3 Percentage of twenty-two-to-twenty-four-year-olds earning BAs, by sex, 1961–1992

Source: National Center for Education Statistics 1994, tables 15 and 234.

Going straight through college is no longer the American norm. The typical BA has now been out of high school for about six years. The college entrance rates in figure 3C.2 therefore imply that graduation rates for men should have fallen from 1974 to 1979, stayed low from 1979 to 1987, and risen after 1987. Figure 3C.3 confirms this prediction.⁷ By 1992, the graduation rate for men was almost back to its Vietnam-era peak. The rate for women was at an all-time high.⁸

7. The numerator for the percentages used to construct figure 3C.3 is the number of BAs awarded to individuals of a given sex in the relevant year. The denominator is a three-year moving average of the resident population between the ages of twenty-two and twenty-four in the relevant year, divided by six. Use of a three-year moving average gives the number of twenty-three-year-olds in the relevant year a weight of three, the numbers of twenty-two- and twenty-four-year-olds weights of two, and the numbers of twenty-one- and twenty-five-year-olds weights of one. This procedure comes closer to approximating the age distribution among those earning BAs than the use of any one birth cohort.

Ideally, the denominator of this ratio should include members of the armed forces living overseas, but such counts are not readily available. Omitting these individuals inflates the estimated graduation rate, especially during the Vietnam years. The calculations implicitly assume that twenty-two-to-twenty-four-year-olds were half male and half female throughout this period. The observed sex ratio rose from just under one male for every female in the 1960s to just over one male for every female in the 1990s. I assume this change mainly reflects changes in the size and composition of the overseas armed forces.

8. The fact that more young people are earning BAs is not yet obvious using the most popular trend measure, which is the percentage of young adults with such a degree. This measure shows a

Data on college entrance and graduation rates tell a quite different story from Hanushek's figure 3.1. Once we adjust for the adverse effect of ending draft deferments, college entrance rates have clearly risen for both men and women. But just as with test scores, Hanushek's basic point may still be right, because we have no solid evidence linking the rise of college entrance rates to the rise in elementary and secondary school spending. Increases in parental education, declines in family size, and the rising monetary value of a BA might well have driven up college entrance rates even if school spending had remained at its 1970 level.

A better test of the relationship between spending and retention may be the proportion of teenagers who graduate from high school. Schooling is free at this age, and the opportunity cost of staying in school is low. If higher spending had allowed schools to provide students with more services that they valued, dropout rates should have fallen. That is not what happened, at least from 1970 to 1992. At the end of the 1960s, 77% of all seventeen-year-olds were earning regular high school diplomas. By the early 1990s, the figure had fallen to 73% (National Center for Education Statistics 1994, table 99).⁹

This decline in high school graduation rates was partially offset by an increase in the proportion of high school dropouts who subsequently earned certificates of General Education Development (GEDs). These certificates are widely touted as being "equivalent" to a high school diploma. As a result, the fraction of young adults who tell the Census Bureau that they are high school graduates has risen fairly steadily, even though the percentage with real diplomas has fallen. Growing demand for GEDs among dropouts makes the decline in the true graduation rate even harder to explain. If demand for some kind of diploma is rising, and if high schools have more money to spend on programs for prospective dropouts, the dropout rate should have fallen. That fact that this did not happen strongly supports Hanushek's argument that higher spending yields few benefits that students value.

Are We Measuring the Right Outputs?

We are left with the question of why so many parents prefer school districts that spend a lot to those that spend less. If higher spending does not raise either test scores or retention rates, what other school outputs might lead parents to choose such districts? Three possibilities deserve attention. First, schools with big budgets may teach their students all sorts of skills and information that

college graduation rate of 21.9% in 1975, 22.2% in 1985, 23.2% in 1990, and 23.7% in 1993 (National Center for Education Statistics 1994, table 8). Changes in this measure lag about five years behind changes in the actual graduation rate.

9. Not all high school graduates are seventeen years old, of course. But the graduation rate does not change appreciably if one compares the number of diplomas awarded to a weighted average of seventeen-, eighteen-, and nineteen-year-olds. I should also note that high school graduation rates fell after 1970 despite a modest increase in the proportion of all fourteen-to-seventeen-year-olds enrolled in school (see figure 3C.1). These two trends are not necessarily contradictory, but reconciling them might prove difficult.

standardized tests do not measure. Second, school spending may also improve students' social skills, character traits, or behavior. Third, school spending may improve the quality of students' lives while they are still enrolled in school.

Are We Using the Right Tests? Social scientists have traditionally measured school output using multiple-choice tests that cover basic skills like reading and math. Until recently, most of these tests were designed to minimize the impact of having attended one school rather than another. Testers would not ask students to identify Scylla or Charybdis, for example, because they knew that some schools did not teach *The Odyssey*, and they did not want to put students from such schools at a disadvantage.

Test design also reflected psychometricians' interest in measuring what they saw as unitary traits, such as "intelligence" or "mathematical skills." When test designers had to decide whether to include a given item, they did not ask whether it measured something students needed to know. Instead, they asked whether students who answered the item correctly also answered other items on the test correctly. If a given math item did not correlate well with other math items, it was discarded. This procedure had two rationales. First, it was often said that an item could not be a good measure of math skills if it did not correlate with other items that measured math skills. Second, low interitem correlations make a test less reliable.

If a math test is restricted to items that correlate highly with one another, it is likely to measure mathematical aptitude rather than mastery of specific mathematical skills. Mathematical aptitude is obviously worth measuring. But if you want to know whether schools that spend more money teach more math, aptitude tests will not always give the right answer. Suppose, for example, that affluent districts teach calculus while poor districts do not. Expenditures will then have a big effect on the number of students who pass the Advanced Placement calculus exam. But expenditures may not have much impact on basic math skills, because even students in poorly financed districts may have spent many hours in classes that teach these skills.

Since 1970, testers have begun to put more emphasis on measuring skills and information that teachers judge important. The NAEP tests try to do this, for example. But much of what we think we know about the effect of educational spending reflects the results of studies that use less appropriate tests.

Noncognitive Outcomes. Employers care about workers' social skills, character, and behavior on the job as well as their cognitive skills. Few employers want workers who shirk, no matter how well they spell. Nobody knows precisely which noncognitive traits matter most to employers. But we do know that test performance accounts for less than half the correlation between years of schooling and earnings. This fact suggests that individuals who stay in school must have more than their share of the noncognitive traits that employers value.

Since we do not know which noncognitive traits contribute to the correlation between schooling and earnings, we do not know whether schools with big budgets are especially good at developing these traits. If generously funded schools run more smoothly, need fewer arbitrary rules, and resolve conflicts more amicably, their alumni may become better workers. Such a pattern might help reconcile the weak relationship between changes in school spending and student achievement with Card and Krueger's (1992) finding that children born in states with high per-pupil expenditures earn more than children born in less generous states, regardless of where they live in adulthood.

Schooling as Consumption. When social scientists measure the effects of educational spending, they usually look for outcomes that seem likely to predict students' future success. But a large part of any school's budget is spent on making the quality of students' lives better right now. When a high school decides to build a swimming pool or a basketball court, it does not claim that this will make the school's alumni more employable. Likewise, when my suburban elementary school district decided to lengthen the school day by adding half an hour for art and music, it did not tell taxpayers or parents that this change would help children find better jobs when they grew up. It claimed that art and music would enrich the children's lives immediately. A large fraction of any school's budget should therefore be seen as consumption rather than investment.¹⁰

The line between investment and consumption is, of course, often quite murky. Schools may, for example, claim that they want to cut class size in order to raise achievement. The real reason for cutting class size, however, is usually that teachers and students prefer small classes. That does not mean small classes are a waste of money. It just means they should be seen partly as consumption rather than as a pure investment.¹⁰

Americans now spend almost a fifth of their life attending school. During these years they spend roughly a quarter of their waking hours in school. Thus, even if parents thought that school spending had no effect whatever on their children's long-term prospects, they might still choose to allocate a significant fraction of their disposable income to making their children's life at school more enjoyable. If parents reason this way, we might expect the consumption component of the education budget to rise in tandem with GDP. Trends since 1970 are consistent with such a model. Education claimed 7.6% of GDP in 1993, compared to 7.5% in 1970.

10. Expenditures aimed at keeping the political peace, such as bilingual education, mainstreaming slow learners, or busing students to reduce racial segregation, are also hard to classify on a consumption-investment spectrum. Schools often have future-oriented rationales for spending money on such programs, but they seldom evaluate these programs by asking whether they raise students' test scores or adult earnings. School boards establish these programs in order to resolve current social and political conflicts, and they judge the programs successful if conflict diminishes. A significant part of the increase in spending after 1970 may have been of this kind.

One might argue that education's share of GDP should have fallen after 1970, because school-age children constituted a declining fraction of the population. But Americans had fewer children partly because they wanted to spend more on each child. Thus, the fact that educational outlays rose at about the same rate as GDP might not have struck most parents as alarming even if they had known the extra money would have no long-term effect on their children after they finished school. Such consumption-oriented parents should, however, have been worried by the fact that higher spending was not lowering the dropout rate. This fact suggests that higher outlays were not even reducing the proportion of students who hated school.

Policy Implications

Throughout the 1980s, commentators of every political stripe complained about schools' failure to prepare their students for skilled jobs. During the 1950s and 1960s, legislators responded to actual and anticipated shortages of skilled labor by making it easier for the young to attend college. States kept tuition at public institutions low, and they built new campuses so that more students could attend college while living at home. In 1958, the federal government began offering prospective college students low-interest loans. Later, Congress authorized direct grants to low-income students.

During the 1980s, legislators followed precisely the opposite policy, asking students to pay a rising fraction of what it cost to educate them. Tuition and fees accounted for 17% of revenue at public colleges and universities in 1991, compared to 13% in 1980 (National Center for Education Statistics 1994, table 317). Legislators could have justified this change in policy by arguing that college students reap most of the benefits associated with earning a BA, so they should also pay most of the costs. But arguments of this kind were rare. Most legislators just said that the state's budget was tight, that taxpayers were unwilling to pay more, and that students would therefore have to pay the difference. This explanation sounds quite plausible. Yet as Hanushek emphasizes, fiscal austerity did not slow the growth of per-pupil spending at the elementary or secondary level. How are we to reconcile these disparate trends?

The simplest explanation is that spending patterns were driven mainly by institutional inertia rather than student demand. If we ignore changes in enrollment and look only at total outlays, spending on higher education rose slightly faster than spending on elementary and secondary education between 1970 and 1990. It is only when we take account of enrollment changes that spending patterns diverge. At the postsecondary level, enrollments rose almost as fast as total real outlays, leaving expenditure per student almost unchanged. At the elementary and secondary level, enrollment fell, making expenditure per pupil rise even faster than total spending. The results are apparent in figure 3C.4. The solid line shows that public elementary and secondary schools doubled their real spending between 1968 and 1992. The dashed line shows that col-

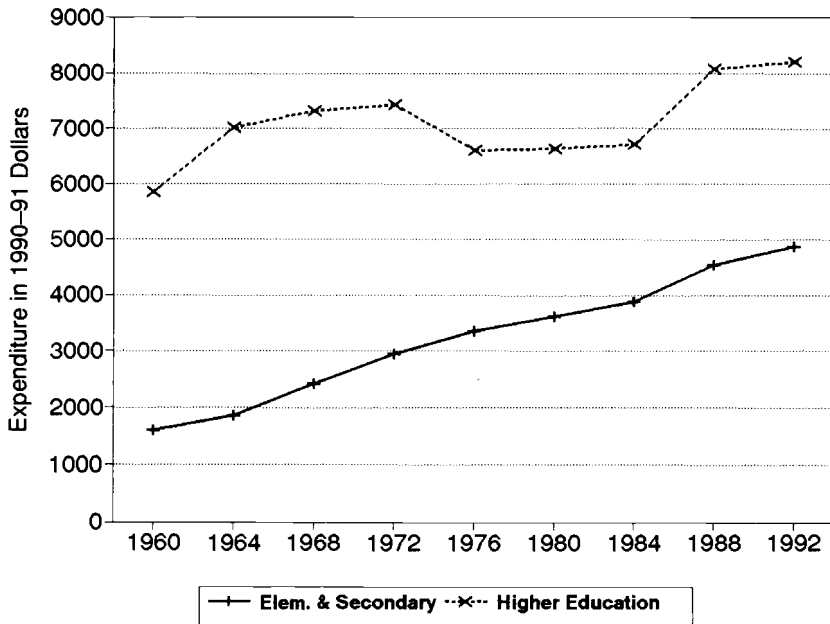


Fig. 3C.4 Expenditure per student: elementary and secondary versus higher education, 1960–1992

Source: National Center for Education Statistics 1994, table 165 and 238.

leges and universities raised their real outlays per student by only 12% during this period.¹¹

I know of no empirical research comparing the social rate of return to subsidies for different levels of education. Nonetheless, I suspect that most Americans subscribe to the basic proposition with which I began this comment, which is that increasing the amount of time students invest in their own education yields higher returns than increasing the amount of time adults invest in each student's education. Thus, if the voters had been given a choice, I think most of them would have preferred to spend less money expanding the payrolls of elementary and secondary schools and more money helping high school graduates attend college. Certainly I would have favored such a policy.

Perhaps the most disturbing fact about America's present system of educational governance is that this possibility was never even discussed. Perhaps that is an inescapable cost of democracy, which puts ultimate power in the hands of people who seldom pay attention. Such a system gives politicians a strong

11. Both sets of figures are adjusted using the Consumer Price Index, which overstates inflation during the 1970s. Neither series presents a realistic picture of changes in the cost of educational inputs (e.g., teachers of constant quality). The figures for higher education cover "educational and general expenditures." Both sets of figures exclude capital investment.

incentive to postpone choices whenever possible. In education, avoiding choices led to steady growth of support for all levels of schooling, regardless of whether demand for their services was rising or falling.

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