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# The Effect of Globalization on Union Bargaining and Price-Cost Margins of Firms

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**Abstract:** In recent years, Europe has witnessed an accelerated process of economic integration. Trade barriers were removed, the euro was introduced and ten new member states have joined the European Union. This paper analyzes how this process of increased economic integration has affected labor and product markets. To this end, we use a panel of Belgian manufacturing firms to estimate price-cost margins and union bargaining power and show how various measures of globalization affect them.

Our findings can be summarized as follows: On average, firms set prices about 30% above marginal costs, but there is substantial variation across sectors, with the lowest mark-up around 19% and the highest around 52%. In addition, we find evidence that unions bargain over both wages and employment. We estimate an index of bargaining power, which reflects the fraction of profits that is passed on to workers into higher wages. Depending on the sector, this fraction varies between 6% and 18% and it increases with the markups of firms. Finally, we find that globalization puts pressure on both markups and union bargaining power, especially when there is increased competition from the low wage countries. This suggests that increased globalization is associated with a moderation of wage claims in unionized countries, which should be associated with positive effects on employment.

Keywords: Mark-ups, Trade Unions, International Trade

JEL codes: F16, J50, L13

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## 1. *Introduction*

In recent years, Europe has witnessed an accelerated process of economic integration: Within the EU market barriers were removed, the Euro was introduced in twelve member states and ten new member states joined the EU in 2004. On a global level, the EU is confronted with the rapid development of several Asian countries, the membership of China in the WTO and the emergence of China and India as new world powers.

This trend towards market integration and globalization opens up European economies to international trade and foreign competition. This is seen in Table 1 where selected indicators of trade openness and their evolution are reported for the EU. Trade has become more important over the last decade. Compared to 1992 total trade in the EU as a percentage of GDP has gone up substantially and especially so between the EU and the rest of the world. At the same time, the regional pattern of trade has been shifting. In 1992 only 4 % of total extra-EU imports came from China. By 2003 the Chinese market share had increased to 10%. Likewise, the share of the new member states of Central and Eastern Europe (CEEC) in extra EU15-imports attained 16% in 2003. Such figures imply that trade flows from low wage regions have gained substantial ground in a relatively short period of time.

In recent years, many papers have been written on the role globalization has had on wage and employment outcomes. Most papers, however, find only limited effects of international trade on wages but larger effects on employment, especially for European labor markets. This is most likely due to the more rigid nature of wages and wage setting institutions in Europe<sup>1</sup>. This wage setting process typically depends on factors such as the monetary policy regime, the integration of product markets, the existence of collective agreements and the bargaining power of unions and employers. Globalization affects these factors. As Rodrik (1997) points out, globalization weakens the bargaining position of trade unions as it increases the substitutability of employees. Furthermore, globalization is likely to put downward pressure on price-cost margins, which limits the scope of rent sharing with trade unions. Such interactions between product and labor markets are emphasized in various macro models that show how more competitive pricing in the product markets has beneficial

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<sup>1</sup> For a nice overview of these studies see Part II, European Economy (2005)

effects, such as lower unemployment rates, on labor market outcomes (e.g. Blanchard and Giavazzi, 2003).

This paper adds to this literature in various ways. First, we simultaneously estimate price-cost margins and union bargaining power. Most papers study imperfections in product and labor markets separately<sup>2</sup>. However, ignoring labor market imperfections when measuring competitiveness in the product market, leads to product market power being underestimated. We follow a production function approach as in Hall (1988) and extended by Crépon et al (2002) to estimate price-cost margins and bargaining power. We apply Olley and Pakes (1996) to deal with the endogeneity of productivity shocks. Second, we analyze how price setting and bargaining power is affected by globalization, for which we use several measures including import penetration, outsourcing and foreign direct investment. Third, we use Belgium firm level data in our analysis. This has a number of advantages. Belgium is characterized by strong labor unions and rigid product markets. It therefore provides an interesting benchmark to test how international integration affects a small regulated economy in the core of the European Union. Moreover the firm level data available are unusually rich. Our data set includes all firms between 1996 and 2004 that have to submit by Belgian law full or abbreviated company accounts. In light of the recent insights of Melitz (2003) and others on the role of firm heterogeneity in international trade it seems natural to use micro data to model the effects of international competition. Finally, Belgium is characterized by a substantial increase in its volume of trade. Figure 1 shows how the value of trade in Belgium has increased with almost 70% during the last decade, while the value of output rose only with 40%. As a consequence most manufacturing sectors experienced a rising import penetration between 1997 and 2004(see Figure 2). The increase in import penetration was especially pronounced in Chemicals, Electrical Machinery and Wearing Apparel.

The paper is organized as follows. In the next section we develop a stylized theoretical framework that captures the effects of international competition on price-cost margins and labor market outcomes. Section 3 introduces the model that we seek to estimate and discusses the estimation strategy. Section 4 discusses the results and section 5 concludes the paper.

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<sup>2</sup> Exceptions are Bughin(1993, 1996), Konings and Walsh (1994), Crépon et al. (2002), Dobbelaere (2004) and Dobbelaere and Mairesse (2006).

## 2. *The Effects of Globalization: Theoretical Background*

To focus ideas it is useful to introduce a standard benchmark model with one production factor labor (see Blanchard, 2005). The model illustrates how interactions between the product and the labor market matter for understanding equilibrium unemployment. It is built around two crucial equations, the first being a wage-setting relation, the second a price-setting relation.

Turning to the wage equation first, let the nominal wage level depend on the actual price level ( $P$ )<sup>3</sup> and on a function that captures the institutional factors that determine wages or

$$W = PF(u, z) \quad (1)$$

Where  $W$  stands for the nominal wage,  $u$  for the unemployment rate,  $z$  for all other factors affecting the wage. Typically, the unemployment rate exerts a negative influence on the wage. The intuition is straightforward: a higher unemployment rate weakens the bargaining position of workers and so lowers the wage.

A similar equation can be derived for the price-setting behavior of firms. To keep things simple, we assume that prices are set as a simple mark-up over the wage or

$$P = (1 + \mu)W \quad (2)$$

In equation (2) the degree of competition in the product market plays a determining role. In a non-competitive product market, prices are set significantly higher than marginal cost ( $W$  in this model) resulting in a large mark-up  $\mu$ . In a perfectly competitive market,  $\mu=0$  and prices are fully determined by the wage (hence the real wage  $W/P$  reaches a maximum value equal to 1).

Figure 3 shows the equilibrium point A in this simple economy, where the price-setting relation is equal to the wage-setting relation. Through its impact on the

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<sup>3</sup> Typically, it depends on the expected price level, but for simplicity we assume that the expected prices are equal to the actual prices. In the Belgian context of wage indexation this is a reasonable assumption.

mark-up  $\mu$ , the degree of competition in the product market has an impact on the equilibrium unemployment rate. Hence, characteristics of the product market affect the equilibrium outcome in the labor market.

How does economic integration in the product market affect the labor market in this simple framework? A variety of theoretical models show that economic integration causes  $\mu$  to fall e.g. when integration makes more product varieties available (Krugman, 1979, cf. Chen et al. (2006) for a recent application) and/or reduces the market share of domestic firms (Helpman and Krugman, 1985). In Figure 3 international competition therefore shift the price-setting equation upwards: for given wage levels, prices are lower and hence real wage costs for firms rise to a level closer to the competitive benchmark. As a consequence, profit rates for individual companies decline. In addition, international economic integration changes the wage-setting relationship. For a given unemployment rate, lower profit rates translate in smaller rents that can be redistributed to union members. If globalization moreover implies that multinational enterprises can shift employment across affiliates more easily<sup>4</sup>, then the bargaining power of workers will decline. All of this will force union members to accept wage moderation, shifting the wage setting curve down. The new equilibrium is found in B. Compared to the initial equilibrium in A, equilibrium unemployment has gone down, prices and nominal wages are lower and the markup  $\mu'$  of prices over wage costs has been reduced.

The bottom-line from this analysis is that interactions between product and labor markets matter for understanding equilibrium unemployment of an economy. It is also clear though that the effects of international competition depend very much on the slopes and the responsiveness of the wage and price-setting relations in the economy, which is ultimately an empirical question. This is what we take up in the rest of the paper.

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<sup>4</sup> Recent evidence confirms that multinational enterprises do relocate employment across affiliates, for the US see Brainard and Riker (1997) and Hanson, Matoloni and Slaughter (2004) for the US, for Europe see Braconier and Ekholm (2000) and Konings and Murphy (2006).

### 3. Empirical Model and Methodology

The model relies on the work of Hall (1988) who showed that the Solow residual should be corrected for imperfect competition in the product market. It thereby offers a method to estimate the price cost margin without observing prices and marginal costs directly. Starting from a production function where output  $Q_{it}$  of firm  $i$  in year  $t$  is produced from three inputs, namely labor  $L_{it}$ , capital  $K_{it}$  and materials  $M_{it}$ :

$$Q_{it} = A_{it} F(L_{it}, K_{it}, M_{it}) \quad (3)$$

Where  $A_{it}$  captures the productivity level. The function  $F(.)$  is homogeneous of degree  $1 + \lambda$  for all input factors, i.e. the returns to scale are  $1 + \lambda$ .  $F(.)$  can exhibit decreasing ( $\lambda < 0$ ), constant ( $\lambda = 0$ ) or increasing ( $\lambda > 0$ ) returns to scale. By taking a total differential of (3) we get:

$$\Delta(q_{it} - k_{it}) = \varepsilon_{L,it} \Delta(l_{it} - k_{it}) + \varepsilon_{M,it} \Delta(m_{it} - k_{it}) + \lambda_{it} \Delta k_{it} + \Delta a_{it} \quad (4)$$

The variables  $q_{it}, l_{it}, m_{it}, k_{it}$  and  $a_{it}$  are the natural logarithms of  $Q_{it}, L_{it}, M_{it}, K_{it}$  and  $A_{it}$  respectively.  $\varepsilon_X$  is the elasticity of output with respect to input  $X$ , namely  $\varepsilon_X = \frac{\delta Q}{\delta X} \frac{X}{Q}$ . Now, we use the first order conditions of profit maximization, which

imply that  $\varepsilon_X = \mu \alpha_X$ :

$$\Delta(q_{it} - k_{it}) = \mu_{it} (\alpha_{L,it} \Delta(l_{it} - k_{it}) + \alpha_{M,it} \Delta(m_{it} - k_{it})) + \lambda_{it} \Delta k_{it} + \Delta a_{it} \quad (5)$$

Where  $\mu_{it} = \frac{P_{it}}{MC_{it}}$  or the mark-up at the output market and  $\alpha_x$  is the cost share in

total revenue of input  $X$ , i.e.  $\frac{P_x X}{PQ}$  ( $X=L,M,K$ ). We can also rewrite (5) in terms of

the Lerner index,  $\beta_{it}$  defined as  $\beta_{it} = \frac{P_{it} - MC_{it}}{P_{it}} = 1 - \frac{1}{\mu_{it}}$  or (5) becomes<sup>5</sup>

$$\begin{aligned} \Delta(q_{it} - k_{it}) - (\alpha_{L,it}\Delta(l_{it} - k_{it}) + \alpha_{M,it}\Delta(m_{it} - k_{it})) = \\ \beta\Delta(q_{it} - k_{it}) + \frac{\lambda}{\mu}\Delta k_{it} + (1 - \beta)\Delta a_{it} \end{aligned} \quad (6)$$

From this equation the Lerner index and returns to scale can be estimated. Note that by the use of first differences, any firm-specific fixed effect from the level equation is eliminated. This framework has been used to estimate the impact of trade liberalization on market power of firms in a number of papers, starting with Levinsohn (1993) for Turkey and Harrison (1994) for Côte-d'Ivoire and more recently by Konings, Van Cayseele and Warzynski (2001, 2005) for a number of industrialized and emerging economies.

As pointed out by Crépon et al (2002), one potential problem of this framework is that it assumes competitive labor markets. However, most European countries are characterized by labor markets where negotiations between unions and firms take place. We therefore follow Crépon et al (2002) to incorporate a model of efficient bargaining in the above framework. In this model unions and firms bargain over both wages and employment<sup>6</sup>. In particular, the typical Nash bargaining problem can be summarized as follows:

$$\max_{w,L} \Omega = (Lw + (\bar{L} - L)w_a - \bar{L}w_a)^\Phi (PQ - wL)^{1-\Phi} \quad (7)$$

<sup>5</sup> Furthermore, we assume that the mark-up is common across firms in the same sector.

<sup>6</sup> For an application of this approach to the Belgian context see also Dobbelaere (2004)



Where  $\bar{L}$  is union membership,  $0 < L \leq \bar{L}$ , and  $w_a$  represents the alternative wage<sup>7</sup>.  $\Phi$  is the union bargaining power;  $0 \leq \Phi \leq 1$ . Maximizing the equation for employment and wage rate gives the following first order conditions:

$$w = (1 - \Phi)w_a + \Phi \frac{PQ}{L} \quad (8)$$

$$w = \Phi \left( \frac{PQ - R_L L}{L} \right) + R_L \text{ with } R_L = \frac{\partial(PQ)}{\partial L} \quad (9)$$

Solving these two expressions simultaneously gives an expression for the contract curve,  $R_L = w_a$ . Using  $R_L = \frac{\partial(PQ)}{\partial Q} \frac{\partial Q}{\partial L} = \frac{P}{\mu} \frac{\partial Q}{\partial L}$  together with (8) and the expression for the contract curve, one can find that:

$$\varepsilon_L = \mu \alpha_L + \mu \frac{\Phi}{1 - \Phi} (\alpha_L - 1) \quad (10)$$

Combining equations (4) and (10), an extra term which captures the union bargaining power appears in equation (6) or

$$\begin{aligned} & \Delta(q_{it} - k_{it}) - (\alpha_{L,it} \Delta(l_{it} - k_{it}) + \alpha_{M,it} \Delta(m_{it} - k_{it})) \\ & = \beta(\Delta(q_{it} - k_{it})) + \frac{\lambda}{\mu} \Delta k_{it} + \frac{\Phi}{1 - \Phi} (\alpha_{L,it} - 1) \Delta(l_{it} - k_{it}) + (1 - \beta) \Delta a_{it} \end{aligned} \quad (11)$$

This will be our basic equation used in the further analysis and allows us to estimate price cost margins and bargaining power simultaneously without having to make assumptions about the alternative wage rate. Crépon et al. (2002) show that in this setting the price-cost mark-up must be interpreted as the ratio of price over cost evaluated at the alternative wage instead of the bargained wage<sup>8</sup>.

<sup>7</sup> Note that for now we assume there is no other variable input factor than labor, so we assume the materials input to be fixed. This does not affect the bargaining outcome as long as the union preferences do not depend on materials (Bughin 1993, 1996). However, we also experimented with a different specification such that the profit of the firm that is bargained over equals  $(PQ - zM - wL)$  like in Dobbelaere and Mairesse (2006), with  $z$  the price of materials. The main results hold also for this specification. The union bargaining power was estimated to be higher however.

<sup>8</sup> This follows from the fact that in the efficient bargaining framework marginal revenue of labor equals the alternative wage. As a result, firms makes input and output decisions as if it was maximizing profit computed at the alternative wage.

A potential problem with estimating (11) is the endogeneity of the unobserved productivity shock,  $\Delta a_{it}$ . Since  $l_{it}$  is a variable input, it depends on the productivity  $a_{it}$  in the same period. As a result  $\Delta l_{it}$  is correlated with  $\Delta a_{it}$  and OLS estimates of the bargaining term are likely to be biased. Similarly,  $\Delta q_{it}$  will be correlated with  $\Delta a_{it}$  because higher productivity will lead to higher output.

One solution is to use an instrumental variables approach. Unfortunately, it is often difficult to come up with appropriate instruments. Our alternative approach is based on recent findings of the productivity literature, more specifically on the methodology to estimate production functions developed by Olley and Pakes (1996). We follow Hoekman and Kee (2003) and De Loecker and Warzynski (2006), who have applied this methodology to estimate price-cost margins. This approach proxies the unobservable productivity shock by a polynomial in capital and investment, both in present and lagged values. We describe this approach in more detail in the Appendix to this paper. This approach yields consistent estimates for the Lerner index and for union bargaining power but does not allow a separate identification of the returns to scale parameter. The reason is that the capital coefficient is no longer identified because the productivity shock is proxied by a polynomial in capital and investment. This is not a major problem since our main interest lies in identifying the price-cost margins and union bargaining power.

#### ***4. Data and Results***

##### 4.1. Data

Firm data are taken from the Belfirst database. The database includes the full company accounts of every Belgian firm that has to report to the tax authorities. It includes the whole manufacturing sector (NACE code 15 to 36) with the exception of the recycling sector. We retrieved data for the period 1996 to 2004. The variables used for the analysis are turnover, tangible fixed assets, number of employees (in full time equivalents), wage bill and material costs (raw materials, consumables and services). Turnover is deflated with a Producer Price Index at the 3 digit NACE level provided by Eurostat. If this PPI was not available for the sector, a 2 digit NACE

deflator was used. Tangible assets are deflated using a countrywide investment deflator and material costs are deflated with a NACE 2 digit intermediate goods deflator, constructed from the input-output tables. The database provides also information about the ownership structure, so we are able to determine whether a firm has a foreign owner. However we only observe ownership in 2004. Imports and country of origin of the imports, are made available by the National Bank of Belgium also at the 4 digit NACE level.

In order for a firm to be added to the sample, we required at least three consecutive observations in our sample. In addition, we dropped observations which seemed to be obvious data input mistakes (such as firms with negative wage costs), observations for which the growth rates in inputs and output were unrealistically high and firms which reported labour costs to be higher than gross value added. Our final sample consists of an unbalanced panel of 6125 firms and in total 35222 observations. In Table 2 we report summary statistics. The median firm has 17 employees, earns a revenue of 3.05 million euros and faces a labor cost of 34,100 euros per employee per year. The labor cost share in total turnover is about 22% in the average manufacturing firm.

#### 4.2 Estimation results for the mark-up and bargaining power

We start by estimating equation (6) and (11) to first obtain an estimate of the average mark-up without and with controlling for the bargaining power of the union. In a second set of regressions we augment equation (11) with factors that capture international economic integration<sup>9</sup>.

Table 3 reports the results for the mark-up and bargaining power in the combined sample of all manufacturing companies. In the first column we report a simple OLS estimate of equation (6). In the second column we provide OLS estimates of equation (11) where we control for the bargaining power of firms. Finally in the third column we apply the Olley-Pakes correction to equation (11) in order to correct

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<sup>9</sup> All tables report heteroskedasticity-robust standard errors clustered at the firm level.

for potential endogeneity of the right hand side variables. All equations are estimated with year and industry dummies, capturing time and industry specific shocks<sup>10</sup>.

From column (1), it can be seen that the average mark-up<sup>11</sup> in Belgian industry is around 1.28. This increases in column (2) to 1.35 when we take into account that unions bargain over wages and employment with employers. The Olley-Pakes correction in the last column does not affect our results all that much<sup>12</sup>. The fact that the average mark-up is smaller when the bargaining power of firms is not taken into account is expected as the bargaining power term is likely to be positively correlated with the mark-up term.

The estimates of the average mark-up are in line with earlier work by Konings, Van Cayseele and Warzynski (2001) who report for Belgium an average mark-up of 1.28. These findings are also consistent with the results found by Dobbelaere (2004) and Crépon et al. (2002), who estimate an average mark-up and bargaining power for Belgium and France of 1.49 and 1.42 respectively.

How important are sectoral differences in mark-ups and levels of bargaining power? To address this question, we estimated equation (11) for each 2-digit NACE sector separately<sup>13</sup>. The estimated sectoral mark-ups are reported in Figure 4. The mark-up ranges from 1.19 to 1.54. Sectors with a high mark-up are Medical, Precision and Optical Instruments, Basic Metals, Electrical Machinery and Publishing and Printing. Sectors with a low mark-up include Pulp and Paper Products, Furniture and Manufacturing n.e.c., Motor Vehicles and Wearing Apparel. We computed the accounting Lerner index as  $\frac{\text{turnover} - \text{wage bill} - \text{material costs}}{\text{turnover}}$  and compared the results with the estimated Lerner index. The correlation coefficient between the two measures equals 0.72.

Figure 5 shows the bargaining power per 2 digit NACE sector. In order to check whether these estimates are sensible we compared them with a wage over labor

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<sup>10</sup> The estimations were also done with interactions between time and industry dummies. This did not change the results.

<sup>11</sup> 
$$\mu = \frac{1}{1-\beta}$$

<sup>12</sup> Note that for the correction only the observations with positive investment can be used. Estimation of specification (3) on this sub sample showed a Lerner index of 0.258 and the coefficient for the bargaining term was 0.137.

<sup>13</sup> Tobacco products (NACE 16), Leather (NACE 19), Coke, refined petroleum and nuclear fuel (NACE 23), Office machinery and computers (NACE 30), Audio, TV and Telecommunication apparatus (NACE 32) and Other transport equipment (NACE 35) are excluded due to too few observations for reliable estimates.

productivity ratio. We expect this ratio to be higher in sectors characterized by higher union bargaining power. The correlation between the two is indeed positive and equal to 0.35.

Comparing Figures 4 and 5, we observe that sectors with higher mark-ups are often sectors with stronger union bargaining power. For instance, the sector of Electrical Machinery has the highest bargaining power, which coincides with high mark-ups. At the other end of the range, for example the Furniture sector is characterized by both a low bargaining power and mark-up. This positive correlation is clearly shown in Figure 6 where we plot the union bargaining power against the mark-up for each sector. The statistically significant Pearson correlation coefficient between the two parameters equals 0.56.<sup>14</sup> Those results suggest that unions are able to negotiate successful deals in sectors with substantial economic rents but find limited room for wage gains in competitive sectors where the average mark-up is low.

The Marshall rules of derived demand may provide some insights for the interpretation of the observed patterns. The second law states that the demand for labor will be more elastic, the greater the own-price elasticity of demand for the output it produces. It is clear that the Lerner index equals the inverse of the own-price elasticity, i.e. a lower Lerner index coincides with a more elastic demand. In view of this fact, it is not surprising that unions tend to organize themselves in sectors with higher price-cost margins since labor demand is less elastic in these sectors. As a result, higher wage claims will not lead to large employment cutbacks.

#### 4.3. The impact of globalization

In Table 4 we turn to the impact of globalization on mark-ups and union bargaining power. The first three columns report OLS estimates, while the last three report the same specifications but with the Olley-Pakes correction. We start by augmenting equation (11) with import penetration<sup>15</sup> and interactions of import penetration with the right hand side variables in (11), to test whether higher import

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<sup>14</sup> The same exercise was done using different depreciation levels to compute investment to correct for the unobservable productivity growth using Olley-Pakes. We also experimented with a system GMM estimator as in Blundell and Bond (1998), using lagged employment and output as instruments. The results did not change.

<sup>15</sup> Import penetration in sector  $j$  is defined as: 
$$\frac{imports_j}{imports_j + production_j}.$$

penetration is associated with lower mark-ups and lower bargaining power<sup>16</sup>. As discussed in section II, we expect that import competition lowers mark-ups as more import competition disciplines firm price setting behaviour. We expect the union bargaining power to be lower in sectors with high import penetration rates. Binmore et al. (1986) show how bargaining power can be determined by the perceived risk of both parties that bargaining will break down. So, if unions think globalization increases the risk of firms leaving the bargaining table, their bargaining power will drop. In the same line of reasoning, Dumont et al. (2006) claim that bargaining power can be considered as a measure of the credibility of the respective outside options. As globalization increases the credibility of the firm leaving the bargaining round, sectors with higher import penetration should be associated with lower bargaining power. From columns (2) and (5) we note that import penetration has indeed a negative and significant effect on the mark-up and on the bargaining power of unions<sup>17</sup>. In particular, from column (6) it can be noted that a hypothetical autarkic sector would have a Lerner index of 0.259. A sector evaluated at the average import penetration rate (50%) has only a Lerner index of 0.234. This means that a sector facing the average amount of foreign competition has a 10% lower price-cost margin than a sector facing no import competition. Similar, unions are able to capture 13% of the rents in sectors with no import competition while they only capture 11% in sectors with average import competition, which means a difference of 15%.<sup>18</sup> As a robustness check, column (2) is also estimated using a model with firm fixed effects. The results, reported in column (7), show no quantitative nor qualitative differences with the pooled OLS or Olley-Pakes estimates.

In columns (3) and (6) we add a dummy LARGE which equals one if the firm has more than 50 employees. This dummy interacted with bargaining captures an essential aspect of firm level bargaining in the Belgian economy. Large firms have

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<sup>16</sup> Whenever the interaction between a variable and the Lerner index term or bargaining term is included, the variable itself also enters the equation, but results are omitted here.

<sup>17</sup> As noted above, import penetration itself is included in the regression. The coefficient is positive and highly significant. Under the classical interpretation of the left hand side variable in equation (11) as the Solow residual, this implies that sectors with higher import competition are more productive than less open sectors.

<sup>18</sup> The inclusion of import penetration on itself interacted with the Lerner and bargaining term, implies that a difference in import penetration between 0 and 10% has the same impact as a difference between 80% and 90%. To control for this, we also included import penetration squared next to import penetration and interacted it with the right hand side variables. As expected, the coefficient for the interaction between import penetration and the right hand side variables was negative and the coefficient at the interaction with import penetration was positive. This points towards smaller marginal effects of import penetration on mark-ups and bargaining for higher import penetration rates.

different legal obligations for union representation than small firms. In large firms it is moreover easier to organize a strike which can put pressure on the negotiations. Hence we expect the LARGE dummy to be positive. However, the coefficient is not statistically significant from zero.

In this same specification we also check whether the share of employment in foreign firms<sup>19</sup> in total sectoral employment matters for the bargaining power. One would expect this interaction to be negative since multinationals may be more footloose than domestic firms and as a result unions fear multinationals will reallocate their production. The OLS results find this to be the case, but this effect becomes insignificant when applying the Olley-Pakes correction.

Finally, the Lerner index and bargaining term were interacted with a foreign owner dummy<sup>19</sup>. The interactions show up to be insignificant except for the impact of foreign ownership on the Lerner index when applying the Olley-Pakes correction. The results show that foreign firms have a higher mark-up than domestic firms. Most theoretical and empirical literature shows that foreign firms are more efficient than domestic firms and should therefore, all other things equal, be able to charge a higher mark-up.

The above results show that sectors with high import penetration rates tend to have lower mark-ups and union bargaining power. Now, we distinguish between the different source countries of imports. In our dataset we observe for each 4 digit NACE sector the amount of imports coming from each country. We classify all countries in four groups, namely imports from other EU 15 countries, imports from the 10 new EU members, imports from OECD countries other than EU 25 and countries other than EU 25 and OECD. The last category can be seen as a low wage countries group. Import penetration from country group  $k$  in sector  $j$  is now defined

$$\text{as}^{20} IP_{jk} = \frac{\text{imports}_{jk}}{\text{total\_imports}_j + \text{production}_j} \text{ such that } IP_j = \sum_{k=1}^4 IP_{jk} .$$

Figure 7 shows the import penetration evolution for all four groups of countries. Especially imports from low wage countries and the new EU accession countries have increased the past 10 years. However, it should be noted that the bulk of imports still come from other EU 15 countries. In 2004, almost 75% of Belgian

<sup>19</sup> A foreign firm is a firm which has any foreign owner in 2004.

<sup>20</sup> For expositional reasons, time subscripts are omitted.

imports came from other EU 15 countries, while the new accession countries and low wage countries accounted for 2.4% and 12.1% respectively. The share of imports from OECD countries other than EU 25 was 13.4%. In Figure 8 import penetration is shown per NACE 2 digit sector<sup>21</sup>. It is clear that sectors with relatively high import rates from low wage countries are Wearing Apparel, Leather, Furniture and other Manufacturing, Textiles and Wood Products. Sectors with almost no imports from low wage countries include Chemicals, Motor Vehicles and Publishing and Printing.

We use these figures to estimate whether mark-ups are correlated differently with import penetration from different countries. Results are shown in Table 5. The only interaction that is strongly significant in all specifications is the one with imports from low wage countries<sup>22</sup>. The results show that sectors with high competition from low wage countries have a significantly lower mark-up and union bargaining power, and this for both the pooled OLS results as for the equation with the Olley-Pakes correction. The results imply that a sector facing high import competition from low wage countries (25%) has an average price-cost margin of 0.197 while a sector characterized by no import competition from low wage countries shows on average a Lerner index of 0.250. Union bargaining power equals 0.13 and 0.10 in sectors with autarky and high import competition respectively. This is consistent with Bernard et al. (2006) who show that plant survival and growth are negatively associated with imports from low-wage countries. Because of the fear of firms exiting the market, unions will be more reluctant to press for higher wages. Again as a robustness check, we ran the same regression as in column (2) but now with firm fixed effects. Results are reported in column (5) and show that the main conclusions hold also for this specification.

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<sup>21</sup> Imports from new accession countries are included in EU 25 figures, since the share of imports for this countrygroup was too small to show in the graph.

<sup>22</sup> Also the interaction between import penetration from new EU countries is significant. Since both imports from low wage countries and EU accession countries show a clear upward trend, we ran the regressions with year dummies interacted with the Lerner index and bargaining power next to interactions with the import penetration variables. As a result interactions with import penetration from new EU countries became insignificant. The results for import penetration from low wage countries did not change.



#### 4.4. Outsourcing

In recent years, outsourcing of intermediate inputs has developed at a fast pace. In this section we attempt to measure the impact of outsourcing on mark-ups and union bargaining power. We expect intermediate imports to have a positive influence on a firm's mark-up because imported intermediates lower total costs and thus increase the mark-up, all else equal (e.g. Amiti and Konings 2005). The impact of outsourcing on union bargaining power is less clear. On the one hand, a high outsourcing degree of a sector can lower the union bargaining power of a firm. This will be true when unions fear that firms will outsource more of their production to low-wage countries if wages are set too high. On the other hand, Kramarz (2003) suggests that bargained wages will increase in the intermediate imports since firms which buy their intermediates abroad have to specify the amount of intermediates, their attributes,... well in advance to the foreign producer. When the bargaining between union and firm takes place, the intermediates are already ordered. This provides the unions with hold-up opportunities.

Following Feenstra and Hanson (1996) we measure outsourcing as the share of imported intermediate inputs in total intermediate inputs<sup>23</sup>. We observe both variables directly from the Belgian input-output tables for the years 1995 and 2000<sup>24</sup>. For the whole manufacturing sector (NACE 15 to 36) in the year 2000, 69% of all intermediates was imported. In 1995, this percentage was 64%. Figure 9 shows the outsourcing measure for each 2 digit NACE sector (except for the Tobacco industry). Sectors with the most imported intermediates are the Pulp and Paper Products, Transport Equipment, Office Machinery, and Radio, TV and Communication sectors. Among sectors with the lowest level of outsourcing are Food and Beverages as well as Publishing and Printing, Fabricated Metals and Mineral Products. Most sectors have witnessed an increase in their imported intermediates between 1995 and 2000.

To measure the impact of outsourcing on bargaining, we interact the Lerner and bargaining term with the outsourcing measure. To prevent that outsourcing also captures import penetration, this we decided to additionally interact the Lerner index and bargaining term with import penetration. We do not only include the level of

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<sup>23</sup> Intermediate inputs are defined as inputs coming from industrial sectors (NACE 15 to 36)

<sup>24</sup> These tables are made every five years, the most recent was from 2005 and used data from 2000.

outsourcing in the equations but also the growth in outsourcing<sup>25</sup>. The results are reported in Table 5. The first three columns represent simple OLS estimations, the last three columns show the same equations but with Olley-Pakes correction. The results show clearly that the growth in outsourcing is positively correlated with both mark-ups and union bargaining power while the level of outsourcing has no significant effect. Increased outsourcing is likely to have a positive impact on efficiency and productivity as suggested by a number of recent papers that have studied the impact of outsourcing on total factor productivity (f.e. Girma and Görg 2004) . The results in Table 5 confirm this hypothesis. While these results indicate that outsourcing is associated with efficiency gains, this process could still coincide with job destruction as firms are contracting out tasks which could be performed abroad more efficiently. We can also note that bargaining power increases with increased outsourcing, which is consistent with the lock-in story suggested by Kramarz.

## 5. *Conclusions*

During the last decade, Europe has witnessed an accelerated process of economic integration. Within the EU, trade barriers were removed and the euro was introduced. The EU has been enlarged with ten new member states and imports from low wage countries have risen dramatically. Economic integration is likely to have an impact on labor and product markets which are both characterized by structural rigidities. Most papers study the impact of economic integration on product and labor markets separately although they are clearly interlinked. Our paper bridges this gap by looking at the link between globalization and product and labor market imperfections simultaneously. To do this, we rely on a rich panel of Belgian manufacturing firms. We use a model that allows us to estimate product market power and union bargaining power simultaneously.

Several results emerge from our estimations. We show that union bargaining power and product market power are positively correlated. Unions are able to negotiate successful deals in sectors with high mark-ups, while they are more reluctant to press for high wage claims in more competitive sectors.

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<sup>25</sup> Growth = (outsourcing2000-outsourcing1995)/outsourcing2000

Concerning the impact of globalization, we find sectors with high import penetration rates to have significantly lower mark-ups and union bargaining power. This result is consistent with the imports as market disciplining device and several papers that look at the impact of globalization on union bargaining power. Furthermore, we split up import penetration rates with respect to the country where the imports come from. Especially imports from low wage countries are shown to be concentrated in sectors characterized by low mark-ups and bargaining power. Finally we show that sectors that have been rationalizing their production process by outsourcing part of their production, tend to have higher mark-ups and union bargaining power.

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**Table 1 Openness 1992-2004 (ratio of imports and exports to GDP in current prices)**

	1992	1997	2004
Openness EU 15	0.51	0.61	0.68
Openness EU 25	NA	0.62	0.70
Openness EU 15 (extra EU trade only)	0.14	0.20	0.21*
Fraction imports from US in total Extra EU 15 imports	0.19	0.20	0.15*
Fraction imports from China in total Extra EU 15 imports	0.04	0.06	0.10*
Fraction imports from CEEC in total Extra EU 15 imports	NA	0.10	0.16*
Fraction exports to US in total Extra EU 15 exports	0.19	0.19	0.22*
Fraction exports to China in total Extra EU 15 exports	0.02	0.02	0.04*
Fraction exports to CEEC in total Extra EU 15 exports	NA	0.14	0.18*
Share of imports of services in total (EU 15)	0.20	0.20	0.21*
Share of imports of services in total (EU 25)	NA	0.20	0.21*
Share of exports of services in total (EU 15)	0.21	0.20	0.22*
Share of exports of services in total (EU 25)	NA	0.20	0.22*

Source: Eurostat and author's calculations

\*refers to the year 2003 rather than 2004



**Table 2 Summary Statistics of the Sample of Belgian Firms**

Variable	Mean	Median	S.D.
Turnover (X 1000 Euro)	24495	3048	156195
Employment	78	17	305
Material costs (X 1000 Euro)	18578	1917	131661
Tangible Fixed Assets	4062	472	25819
Labor cost per worker (X 1000 Euro)	35.6	34.1	17.7
Labor cost share in turnover	0.22	0.20	0.13
Material costs share in turnover	0.66	0.67	0.16

**Table 3 Mark-up and Bargaining for Manufacturing as a Whole**

	OLS1	OLS2	OP
Lerner index	0.222 (0.005)**	0.259 (0.005)**	0.250 (0.008)**
$\Delta k$	0.103 (0.005)**	0.065 (0.006)**	
Bargaining term		0.132 (0.005)**	0.137 (0.007)**
Mark-up	1.29	1.35	1.33
Returns to scale	1.13	1.06	
Bargaining power		0.117	0.120
Observations	30398	30398	16985
R-squared	0.31	0.39	0.36
Nr. Firms	6125	6125	4704

Robust standard errors in parentheses

\* significant at 5%; \*\* significant at 1%

**Table 4 Determinants bargaining power and mark-up**

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	OLS1	OLS2	OLS3	OP1	OP2	OP3	FE
Lerner Index	0.265	0.28	0.279	0.259	0.263	0.259	0.285
	[0.006]**	[0.007]**	[0.007]**	[0.012]**	[0.013]**	[0.013]**	[0.004]**
$\Delta k$	0.044	0.045	0.044				0.046
	[0.005]**	[0.005]**	[0.005]**				[0.003]**
bargaining	0.131	0.154	0.161	0.136	0.148	0.145	0.156
	[0.004]**	[0.007]**	[0.008]**	[0.005]**	[0.009]**	[0.011]**	[0.004]**
Importpenetration X Lerner	-0.021	-0.058	-0.060	-0.030	-0.043	-0.046	-0.055
	[0.008]**	[0.013]**	[0.014]**	[0.024]	[0.026]+	[0.025]+	[0.008]**
Importpenetration X Bargaining		-0.058	-0.058		-0.032	-0.034	-0.056
		[0.014]**	[0.014]**		[0.020]	[0.020]+	[0.008]**
LARGE X Bargaining			0.008			0.011	
			[0.007]			[0.013]	
FOREIGN X Lerner			0.016			0.037	
			[0.014]			[0.020]+	
FOREIGN X Bargaining			0.002			0.016	
			[0.017]			[0.017]	
Foremploymentshare X Bargaining			-0.027			-0.001	
			[0.012]*			[0.022]	
Observations	27337	27337	27337	15336	15336	15336	27337
R-squared	0.39	0.39	0.39	0.36	0.36	0.36	0.39
Nr. Firms	5491	5491	5491	4246	4246	4246	5491

Robust standard errors in parentheses

+ significant at 10%; \* significant at 5%; \*\* significant at 1%

**Table 5 Source of imports and Lerner/bargaining power**

	(1)	(2)	(4)	(5)	(3)
	OLS1	OLS2	OP1	OP2	FE
Lerner	0.260	0.272	0.251	0.254	0.277
	[0.006]**	[0.008]**	[0.012]**	[0.013]**	[0.004]**
$\Delta k$	0.045	0.046			0.047
	[0.005]**	[0.005]**			[0.003]**
Bargaining	0.132	0.148	0.136	0.144	0.150
	[0.004]**	[0.007]**	[0.005]**	[0.009]**	[0.004]**
Imp.Pen.intraEU15 X Lerner	0.031	0.007	0.015	0.011	0.009
	[0.014]*	[0.021]	[0.037]	[0.039]	[0.013]
Imp.Pen.OECD X Lerner	0.02	0.016	0.027	0.012	0.009
	[0.035]	[0.058]	[0.097]	[0.102]	[0.036]
Imp.Pen.Other X Lerner	-0.143	-0.249	-0.195	-0.228	-0.237
	[0.024]**	[0.036]**	[0.056]**	[0.062]**	[0.021]**
Imp.Pen.NewEU X Lerner	-0.442	-0.154	0.007	0.187	-0.13
	[0.122]**	[0.226]	[0.388]	[0.427]	[0.136]
Imp.Pen.IntraEU15 X Bargaining		-0.033		-0.021	-0.03
		[0.022]		[0.029]	[0.014]*
Imp.Pen.OECD X Bargaining		-0.011		-0.030	-0.027
		[0.068]		[0.103]	[0.041]
Imp.Pen.Other X Bargaining		-0.184		-0.116	-0.170
		[0.040]**		[0.059]*	[0.023]**
Imp.Pen.NewEU X Bargaining		0.509		0.764	0.493
		[0.290]+		[0.372]*	[0.160]**
Observations	27337	27337	15336	15336	27337
R-squared	0.40	0.40	0.36	0.36	0.39
Nr. Firms	5491	5491	4246	4246	5491

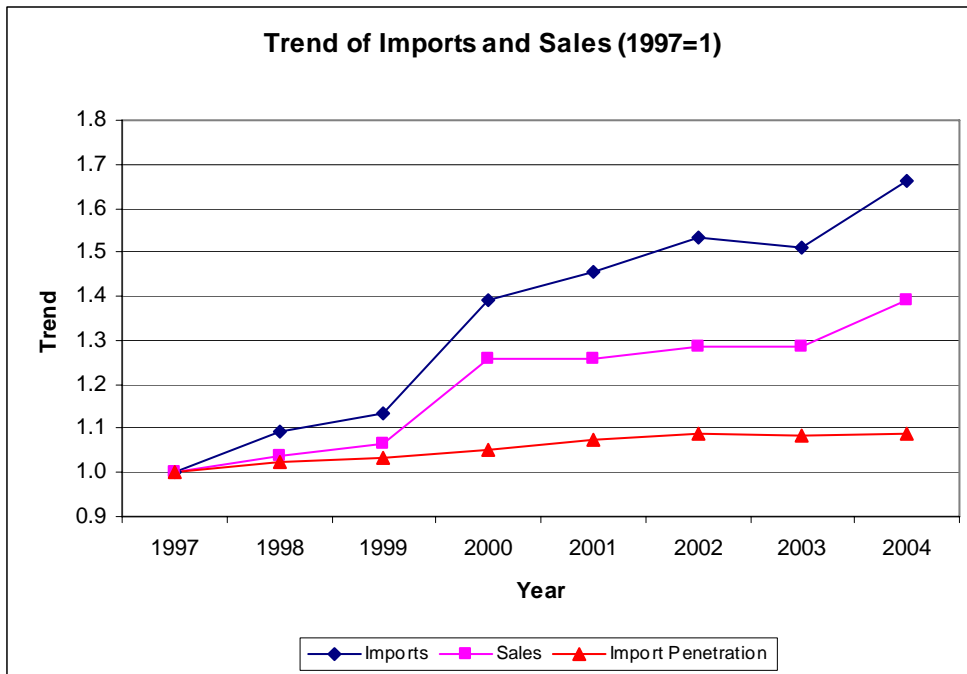
Robust standard errors in parentheses; + significant at 10%; \* significant at 5%; \*\* significant at 1%

**Table 6 Impact outsourcing on mark-up and bargaining power.**

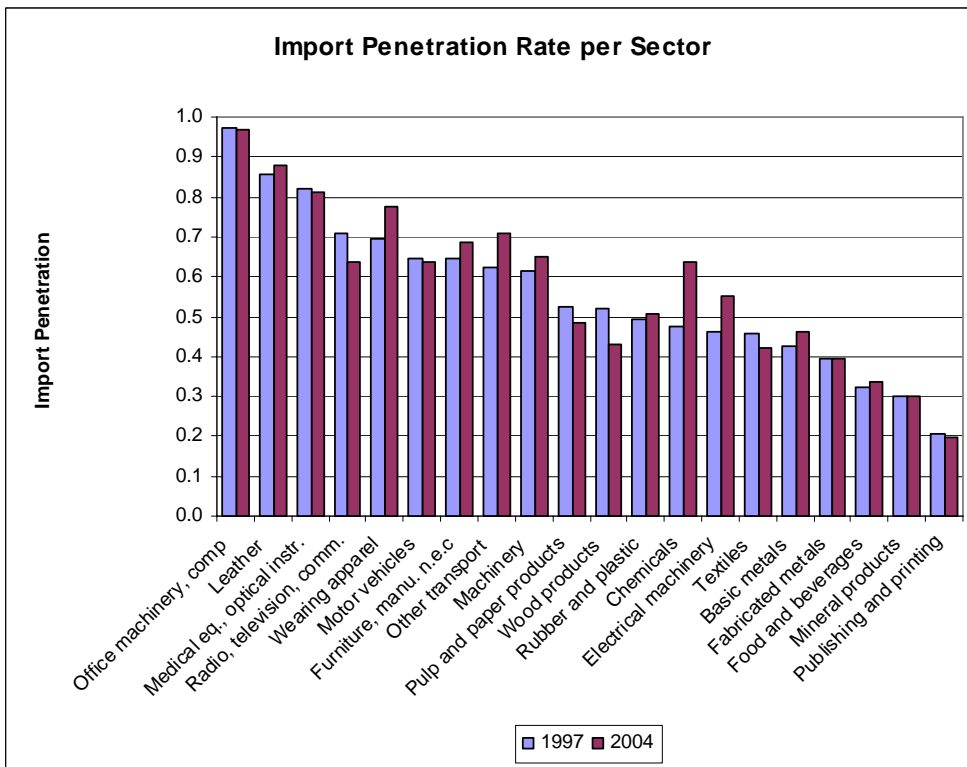
	(1)	(2)	(3)	(4)	(5)	(6)
	OLS1	OLS2	OLS3	OP1	OP2	OP3
Lerner	0.284 (0.023)**	0.247 (0.025)**	0.224 (0.026)**	0.257 (0.041)**	0.196 (0.044)**	0.165 (0.046)**
$\Delta k$	0.044 (0.004)**	0.045 (0.004)**	0.045 (0.005)**			
bargaining	0.150 (0.025)**	0.124 (0.027)**	0.121 (0.027)**	0.138 (0.038)**	0.111 (0.041)**	0.103 (0.043)*
Outsourcing*Lerner	-0.040 (0.038)	0.001 (0.04)	0.074 (0.045)+	-0.011 (0.068)	0.055 (0.07)	0.126 (0.078)
Outsourcing*bargaining	-0.031 (0.043)	-0.001 (0.044)	0.043 (0.047)	-0.002 (0.065)	0.028 (0.068)	0.062 (0.074)
( $\Delta$ Outsourcing)*Lerner		0.049 (0.011)**	0.041 (0.012)**		0.098 (0.021)**	0.091 (0.023)**
( $\Delta$ Outsourcing)*bargaining		0.038 (0.012)**	0.026 (0.013)*		0.041 (0.016)*	0.034 (0.018)+
Import penetration*Lerner			-0.054 (0.015)**			-0.038 (0.029)
Imp. Pen.*bargaining			-0.056 (0.016)**			-0.03 (0.022)
Observations	30398	30398	27337	16985	16985	15336
R-squared	0.39	0.39	0.39	0.35	0.36	0.36
Nr. Firms	6125	6125	5491	4704	4704	4246

Robust standard errors in parentheses;+ significant at 10%; \* significant at 5%; \*\* significant at 1%

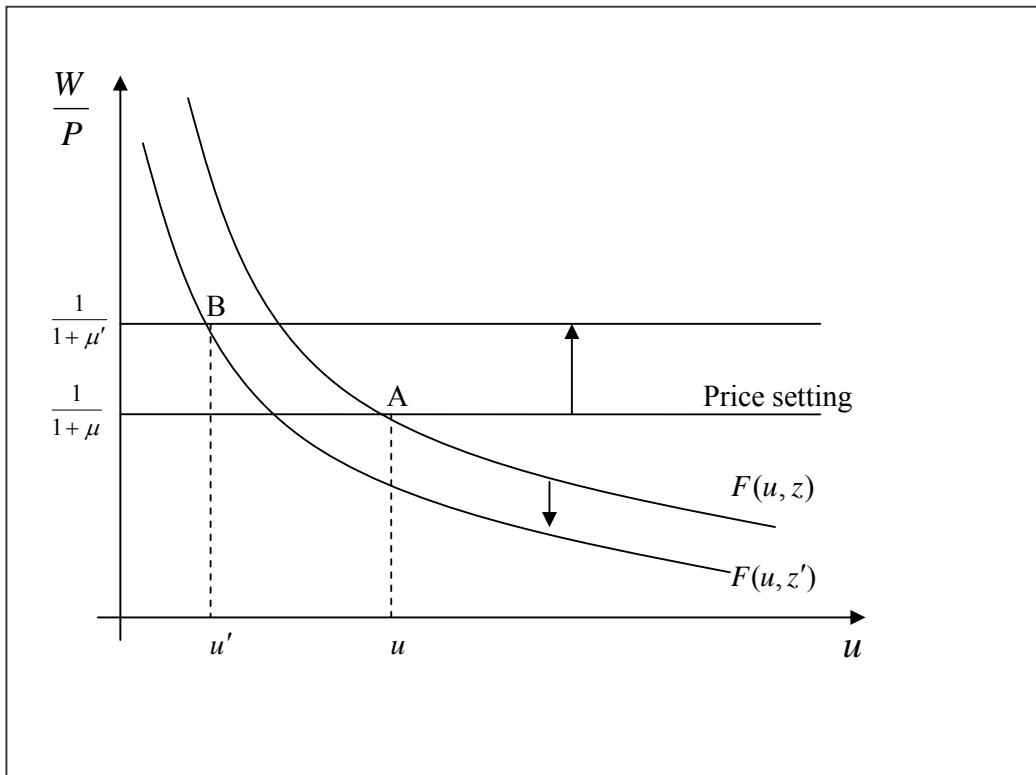
**Figure 1 Belgian trade and production**



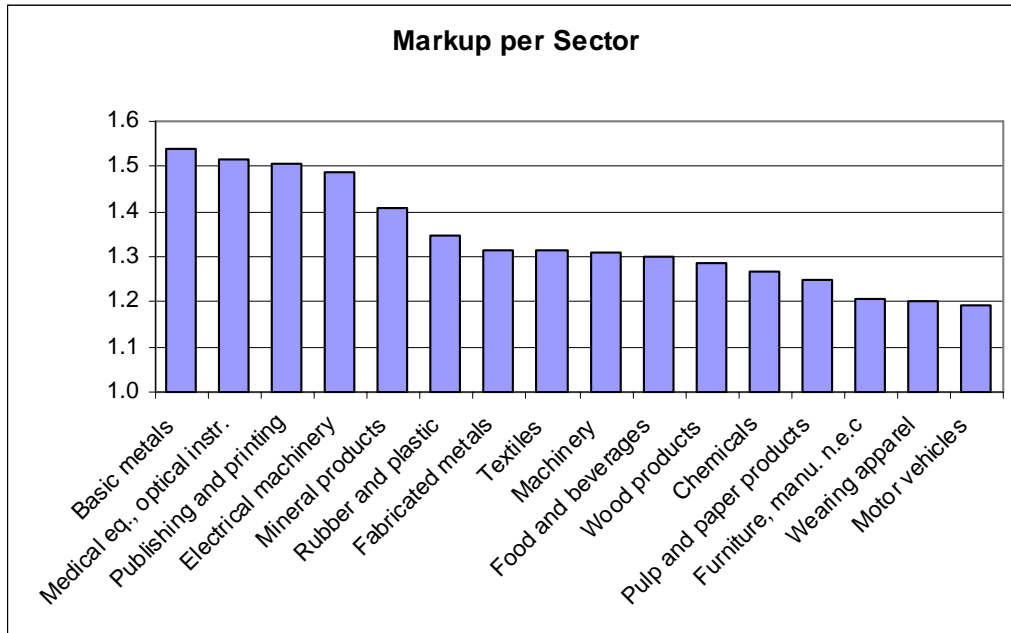
**Figure 2 Import penetration per sector**



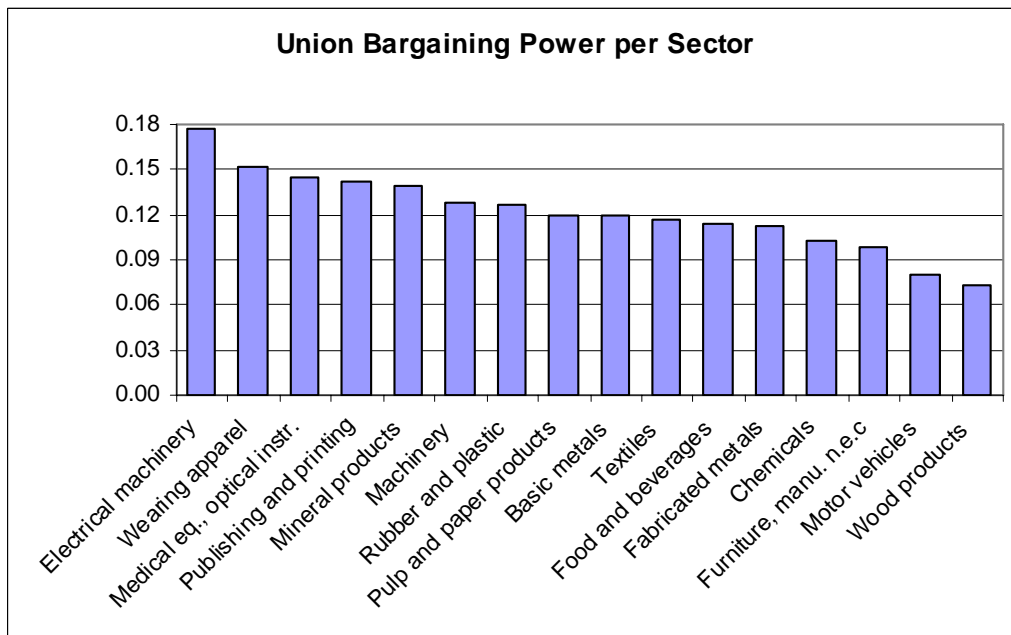
**Figure 3 Interaction between labor market and product market**



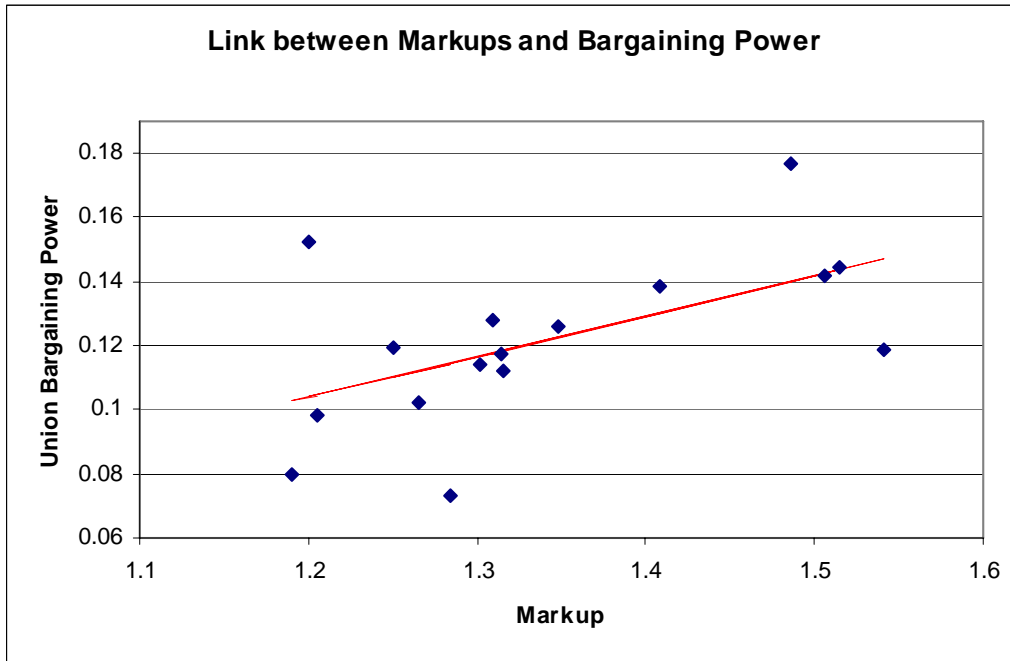
**Figure 4 Mark-up per NACE 2 digit Sector**



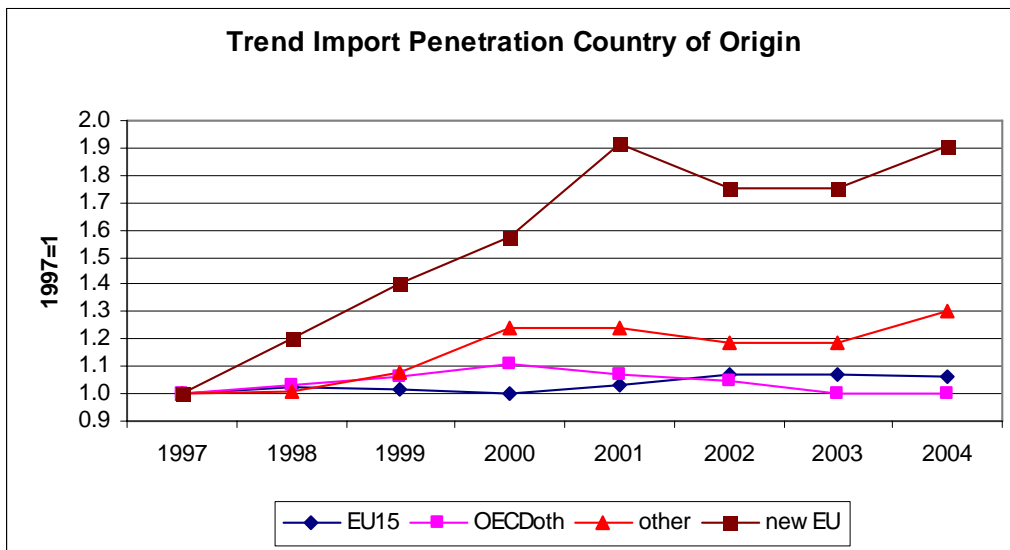
**Figure 5 Bargaining power per NACE 2 digit sector**



**Figure 6 Link between mark-ups and bargaining power**

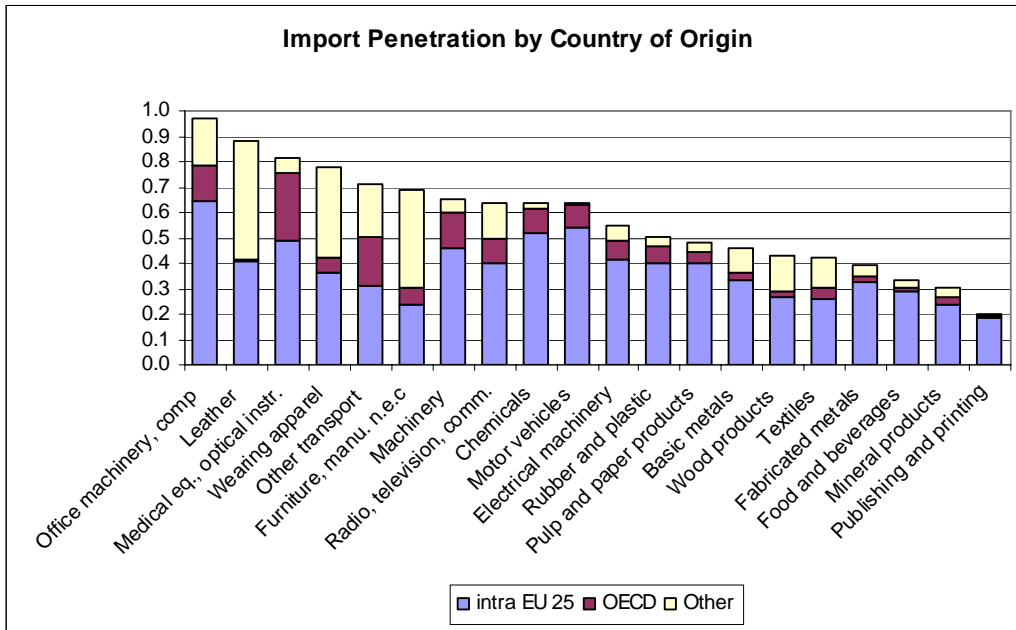


**Figure 7 Trend import penetration different country groups**

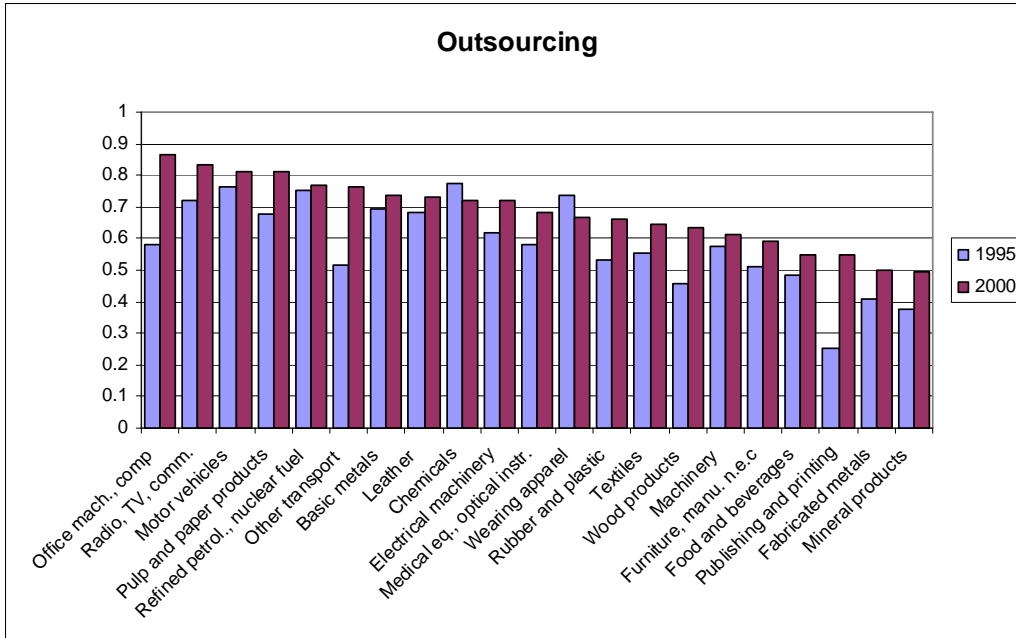




**Figure 8 Import penetration per sector and country group**



**Figure 9 Outsourcing measure per sector**



**Appendix:** Controlling for the unobserved productivity shock

We start from an adjusted version of equation (4):

$$\Delta q_{it} = \varepsilon_{L,it} \Delta l_{it} + \varepsilon_{M,it} \Delta m_{it} + \varepsilon_{K,it} \Delta k_{it} + \Delta a_{it} \quad (\text{A1})$$

This expression can be rewritten in the following way:

$$\Delta q_{it} - \alpha_{L,it} \Delta l_{it} - \alpha_{M,it} \Delta m_{it} = \beta \Delta q_{it} + (1 - \beta)(\varepsilon_{K,it} \Delta k_{it} + \Delta a_{it}) \quad (\text{A2})$$

Where  $a_{it}$  can be decomposed in  $\omega_{it}$  and  $\eta_{it}$ .  $\omega_{it}$  represents firm specific productivity, observed by the firm when making its variable inputs decisions in period  $t$ , but not by the econometrician.  $\eta_{it}$  is an i.i.d. error term, either measurement error or a productivity shock not anticipated by the firm when making its input decisions. The accumulation equation for capital is given by  $k_{t+1} = (1 - \delta)k_t + i_t$ , where  $i_t$  represents investment and  $\delta$  the depreciation rate of capital. A firm makes the investment decision in period  $t$ , which enters the capital stock in period  $t + 1$ . Olley and Pakes (1996) show that in equilibrium, investment at period  $t$  is a function of capital and productivity in period  $t$ .

$$i_{it} = i(\omega_{it}, k_{it}) \quad (\text{A3})$$

Provided  $i_{it} > 0$ , this function is increasing in  $\omega_{it}$  and thus invertible:

$$\omega_{it} = h(i_{it}, k_{it}) \quad (\text{A4})$$

It follows then that:

$$\Delta \omega_{it} = h(i_{it}, k_{it}) - h(i_{it-1}, k_{it-1}) = g(i_{it}, i_{it-1}, k_{it}, k_{it-1}) \quad (\text{A5})$$

This expression states the unobservable change productivity shock as a function of observables. Proxying for this function by a polynomial in capital and investment, both in present and lagged values, allows us to control for the unobserved productivity

shock in equation (11). As a result reliable estimates for the Lerner index and union bargaining power are obtained; Because of the construction of a polynomial in investment and capital to proxy for the unobserved productivity shock, it is not possible to separately identify an estimate for the returns to scale.

Rewriting equation (A2) , the equations, under the assumption of perfect competition on the labour markets and an efficient bargaining framework respectively<sup>26</sup> are the following:

$$\Delta q_{it} - (\alpha_{L,it} \Delta l_{it} + \alpha_{M,it} \Delta m_{it}) = \beta_1 \Delta q_{it} + g'(i_{it}, i_{it-1}, k_{it}, k_{it-1}) + \eta_{it} \quad (A6)$$

$$\Delta q_{it} - (\alpha_{L,it} \Delta l_{it} + \alpha_{M,it} \Delta m_{it}) = \beta_1 \Delta q_{it} + \beta_2 (\alpha_{L,it} - 1) \Delta l_{it} + g'(i_{it}, i_{it-1}, k_{it}, k_{it-1}) + \eta_{it} \quad (A7)$$

---

<sup>26</sup> Note that the efficient bargaining framework seems to be inconsistent with the Olley-Pakes methodology at first sight. Olley and Pakes (1996) assume perfect competition in the labour market, so firms can freely adjust their labor stock at a given wage rate. However, Belgian firms can react to productivity shocks by making use of temporarily labor contracts and interim labor. All this at a given wage rate, since this is negotiated every two years in the joint commission the firm belongs to.