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## CHAPTER 5

## FACTORY PRODUCTION

(Covering that part of the private Manufacturing Industry included in the totals presented by the United States Census of 1914.)

## § 5a. Importance of the Industry

This field covered in 1900 more than 90 per cent ${ }^{1}$ of the entire manufacturing industry, ${ }^{2}$ and in 1914 the operations carried on therein increased by nearly ten billions of dollars, the value of the materials worked upon. This, then, is a division of the first magnitude, and it is highly inportant that all estimates therefor be made with the highest practicable degree of accuracy.

Fortunately, statistics of manufacture of different types are abundant. While it is, of course, impossible to obtain an analysis from year to year of the data for the United States as a whole, it seems feasible to make a nation for each year since 1909.

## \$5b. The Gross Value of the Products

The distinction between the gross value of the output and the net value product of the manufacturing industry is both theoretically sharp and practically important. The gross value consists merely of the summation of the values of the respective outputs of all the different factories. This evidently includes a great amount of duplication, for one factory ordinarily works on the materials turned out by another plant. The net value product, on the other hand, is the added value resulting from the services of persons and material things employed in the manufacturing industry. The plan adopted for estimating the gross annual value of the output is as follows:-

1. Forty-four indicators have been selected, each believed to represent fairly well the course of production in some particular branch of the manufacturing industry. Except in two cases, only those indicators have been used for which annual figures are available for each year from 1909 to


1918 inclusive. In these two instances, adjustments have been made for the years for which information is lacking.
2. Every indicator has been reduced to the form of an index number based upon the output for 1909 .
3. Each index number has been multiplied by a weight representing the value of the output in 1914 in the field which the indicator represents. By summating the products and dividing by the sum of the weights, an average index number has been obtained for each year. These average index numbers presumably portray with reasonable accuracy the changes in production taking place from year to year in the manufacturing field.

While the indicators chosen seem to give a correct picture of the cyclical fluctuations in manufacturing, their trend diverges slightly from that indicated by the Censuses of 1909,1914 , and 1919-in other words, the rate of growth of the manufacturing industry of the country as a whole seens to be a trifle greater than the rate of growth of the sample industries chosen. While the divergence is so small as to be relatively unimportant, the accuracy can presumably be improved by making the trend conform to that indicated by the Census figures. This aim has been accomplished in the following manner:-

The respective ratios of the Census figures to the estimated indices have been ascertained for 1909, 1914, and 1919, and these ratios have been considered the determining points of a smooth curve. A ratio has been read from this smooth curve for each year from 1909 to 1918. The estimated average indices for the various years have been multiplied by the corresponding ratios, and the products thus obtained are believed to represent close approximations to the gross values, on the Census basis, of manufactured products turned out for the various years. The operations described are indicated in Table 5B.
In the computation of the average index of output mentioned in paragraph 3, the indicators listed in Table 5A were used with the weights there stated. The general source of the information is cited in each case.

In sume instances, the quantity rather than the value of the product is given in the report cited. In such cases, the quantity has been multiplied by the best obtainable price figure for the same year, and the product thus derived has been used to represent the fluctuations in the average value of the gross output. The citations in Table 5A show the origin of both price and quantity data when both are used. Volume and page references have not been given because it seems unnecessary to burden this report with such a mass of detail.

Each field of manufacture has been weighted in proportion to the gross "Value of Products" as shown in the Abstract of the Census of Manufactures for 1914. This general weight has been apportioned among the

TABLE 5A
THE SOURCES OF INFORMATION, THE INDICATORS USED, AND THE WEIGHTS ASSIGNED IN COMPUTING AN AVERAGE INDEX OF GROSS
OUTPUT

| Source of Information | Weight | Indicator |
| :---: | :---: | :---: |
| Food and Kindred Products. Yearbook of U. S. Department of Agriculture. | 675 | VALUE OF Animal Products. |
| Chase, Stephen, Production of Meal in U. S.; Food Administration, Bureau of Animal Industry Reports; Yearbooks of Department of Agriculture; and Statistical Abstract of U.S. | 1,293 | Meat Produced. |
| Statistioal Abstract of U.S. | 770 | Sugar Consumed. |
| Statistioal Abstract of U.S. | 193 | Coffee Consumed. |
| Statisticat Ausiouit nf $\boldsymbol{C}$. S. | 48 | Crude Chocolate Imported. |
| Slatistical Abstract of U.S. | 1,639 | Wheat Retained for Consumption. |
| Statistical Abstract of U.S. and Yearbook of Dept. of Agriculture. | 289 | Butter Receipts at five large cities. |
| Textiles and their Products. Statistical Abstract of U. S. | 444 | Unmanufactured Silk Imported |
| Statistical Abstract of U.S. | 1,434 | Cotton Manuactures. |
| Statistical Abstract of U.S. and Bullelin 200, U. S. Bureau of Labor. | 649 | Woolen Manufactures. |
| Massachusetts Statistics of Manufactures. | 444 | Men's Clothing Manufactured in Massachusetts. |
| Massachusetts Statistics of Manufactures. | 444 | Women's Clothing Manufactured in Massachusetts. |
| Stalistical Report of American Iron \& Steel Institute. | 3,223 | Pig Iron Consumed plus Crude Steel and Finished Rolled Products produced. |
| Uner and its Remanupactohes. U. S. Census, Statistical Abstrad of U. S.; Bulleting 675 and 768 of Department of Agriculture. |  |  |
| U. S. Census | 1,184 <br> 256 | Lumber Product of All Mills. <br> Lumber not Used in Building. |
| Massuchusetts Slatistics of Manufao- tures. | 160 F | Furniture Produced in Massachuetts. |

TABLE 5A-Conlinuad

| Source of Information | Weight | Indicator |
| :---: | :---: | :---: |
| Leather and its Finished Prodects. Massachusetts Statistics of Manufactures. | 575 | VALUE OF Boots and Shoes Produced in Mass. |
| Massachusetts Statistics of Manufactures. | 298 | Leather Produced in Massachusetts. |
| Massachusetts Stalistics of Manufactures. | 155 | Cut Stock and Findings Produced in Mass. |
| Massachusetts Stalistics of Manufaclures. | 77 | Belting Leather Produced in Massachusetts. |
| Paper and Printing. Mass. Statistics of Manufactures. | 99 | Paper Boxes Produced. |
| Mass. Statistics of Manufactures. | 15 | Envelopes Produced. |
| Muss. Statistics of Manufacturen. | 204 | Paper and Wood Pulp. |
| Mass. Statislics of Manufactures. | 44 | Miscellaneous Paper Goods. |
| Mass. Statistics of Manufactures. | 525 | Newspaper and Periodical Publishing. |
| Annual Report of South Carolina Commissioner of Agriculture; Commerce \& Industries. | 146 | Printing \& Publishing. |
| Bulletin 758, Department of Agriculture; U.S. Census Bulletins on Forest Products; Slatistical Abstract of $U$. $S$. | 423 | Pulp Wood Consumption of U. S. |
| Liquors and Beverages. Statissical Abstract of U.S. | 23 | Domestic Wine Consumed. |
| Statistical Abstract of U.S. | 509 | Fermented Liquors Produced. |
| Statistical Abstract of U.S. | 124 | Whiskey Produced. |
| Statistical Abstract of U.S. | 116 | Commercial Alcohol Produced. |
| Chemicals, Stone, Clay, and Glabs. Statislical Abstract of U.S. | 1,778 | Mineral Products other than Coal and Metals. |
| Shatistical Abstract of U.S. | 262 | Alcohol Produced. |
| Statistical Abstract of U.S. | 157 | Sulphuric Acid Produced. |
| Statistical Absiract of U.S. | 261 | Cottonseed Oil and Cake Produced. |
| Moody's Analyses of Investments, 1919. | 157 | Gross Revenues, Dupont Powiler Company. |

TABLE 5A-Comtinued

| Source of Infornation | Weight | Indicator |
| :---: | :---: | :---: |
| Metals Other than Iron. Statistical Abstrad of C.S. | 1,417 | VALLE OF <br> Metallic Products other than Pig Iron. |
| Tobacco Mantfacteres. Statistical Absiract of $C^{\prime} . S$. and Yearbook, Dept. of Agriculture. | 490 | Estimated Value of Tobacco Man. ufactures. |
| Vehicles for Lind Transportation. National Auto. Chamber of Com-merce,-Facts \& Figures of the Automobile Industry Manual of Statistica, 1918. | 238 | Gmss Earnings American Car \& Foundry Company. |
| Poor's Manual of Industrials; Moody's Analyses of Intesiments. | 10 | Gross Sales. Brill \& Company. |
| Railroad Repair Shops. <br> Interstate Commerce Commission. Statistics of Railuays. | 553 | Total Maintenance of Railroad Equipment. |
| Priyate Shipbcilding. Mass. Statistics of Manufactures. | 186 | Shipbuilding in Mascachusetts. |
| Paving Materials. <br> Ge-legical Survey-Mineral Resorens of C. $S$. | 36 | Asphalt Produred in the I. S. |

various indicators in accordance with the share of the total industry that appears to be best typified by the indicator in question. Thus, the manufacturing of "Food and Kindred Products" is given a weight of 4.817 because products of that type in the United States in 1914 were valued at that many millions of dollars. This entire weight is divided among seven indicators. Although the seven indicators combined manifestly represent directly but a fraction of the food manufacturing field, the sum of their weights is, nevertheless, made to total 4,817 , so that each of the great divisions of manufacturing may be represented in proportion to its importance in making up the average index.
There is ground for contending that the weighting should be based upon the "Value Added by Manufacture" rather than upon the "Value of Products." Since, however, the available indicators nearly all represent the gross value of output, and since an index of gross output is the end in view, it has been decided to use this gross value as a basis of weighting. Obviously, no two investigators would choose weights according to exactly the same standard but, as Bowley demonstrates in his Elements of Statistics, when the number of variables to be averaged is rather large, the exact size
of the weights is a matter of secondary importance. It seems probable, therefore, that the weights chosen answer the purpose sufficiently well.

Evidently many of the criteria used measure the output of the manufacturing industry only indirectly. For example, the value of meat produced is used to measure the magnitude of the slaughtering and meat packing industry; the amount of coffee imported indicates the extent of coffee roasting and grinding; and the imports of raw silks give an index of the activity of the silk factories. It is doubtful if direct records of meat packing, coffee grinding, and silk weaving would give much more representative indices of the value of the output. Their superiority would presumably be but slight at best.

The final steps in the computation of the index of gross output for the Continental United States are shown in Table 5B.

TABLE 6B
THE FATIMATED GROSS VALUE OF THE GOODS TURNED OUT BY FACTORIES COVERED BY THE PRINCIPAL REPORT OF THE CENSUS
OF 1914 For the Continental United States

| A | B | C | D | E | F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Date | Indices of annual output computed from fortyfour indicatorsd | Value of gross output as shown by the census (Millions) | Ratio of census output to estimated index of output $C \div B$ | Estimated ratio of actual output to indices of output (Hundreds) | Estimated value of gross output (Millions) B $\times \mathbf{E}$ |
| 1909. | 100.0 | \$20,672 ${ }^{\text {b }}$ | 205,721 | $2067{ }^{\text {c }}$ | \$20,672 ${ }^{\text {b }}$ |
| 1910. | 105.0 |  |  | $2072{ }^{\text {a }}$ | 21,770 |
| 1911.. | 102.5 |  |  | 2078 a | 21,300 |
| 1912.. | 115.2 |  |  | 2088 a | 21,050 |
| 1913. | 123.2 |  |  | 2095 a | 25,810 |
| 1914. | 115.0 | 24,246 ${ }^{\text {b }}$ | 210,830 | $2108 c$ |  |
| 1915.. | 133.7 |  |  | $2126{ }^{\text {a }}$ | $28,430$ |
| 1916. . | 202.8 |  |  | 2149 a | 43,580 |
| 1917. | 261.7 284 |  |  | $2181 a$ | 57,080 |
| 1919. | 278.1 |  |  | $2217{ }^{\text {a }}$ | 63,000 |
| 1919. | 278.1 | 02,588 | 225,100 | 2251 c | 62,588 |

a Interpolated along a smooth curve.
${ }^{6}$ Abstract of United States Census of Manufactures, 1914, p. 16.
c See Coluinn D.
${ }^{d}$ For list of indicators, see Table 5A.
e Preliminary bulletin of Census of Manufadures for 1919, May 24, 1921.
The representative character of the average index computed from the forty-four indicators is reasonably well established by the entries in Column $D$, which show that the ratios of the Census totals to the index are nearly the same in 1909 and 1914 and not greatly different in 1919. If
they were fairly reliable criteria for that ten-year period, there is every reason to suppose that they are equally dependable for the intervening years. It seems safe to assume, therefore, that the figures presented in Column $F$ show rather accurately for each year the gross value of the output of that part of the manufacturing industry of the United States covered by the quinquennial Census.

## § $\mathbf{6 c}$. The Division of the Net Value Product in the Census Years

Since, for reasons previousiy stated, the size of the gross output does not measure accurately the productiveness of the manufacturing industry itself, this last quantity must be arrived at by ascertaining the increase in value broum! about by the operations of manufacture. This increase in value is ureitually divided among the entrepreneurs, employees, and outside investors in the industry.
From the Census, it seems possible to estimate, with a moderate degree of accuracy, the shares of each of the classes just mentioned. The share of the entreprencurs is assumed to equal the value of the gross product less all expenses and an allowance for depreciation. The Census Bureau has made no estimates of the depreciation occurring in the factories of the country. Some writers contend that a depreciation allowance has no basis of fact; in other words, that it is a mere bookkeeping device used to conceal accumulated profits. According to this point of view, manufacturing plants do not depreciate but, as a rule, continually improve in quality, owing to the replacencnt of obsolete machinery by modern equipment, and hence, not only should there be no depreciation account, but large sums that have been charged to repairs ought to have been carried to surplus. Opponents of this view may admit the physical improvement of the plant but nevertheless believe that depreciation accounts are necessary to cover the large losses which occur through bad investments.
A little consideration will force one to the conclusion that this issue resolves itself into the question as to whether surplus accounts as reported are too large or too sinall. Since manufacturing concerns usually make depreciation allowances in their accounts before computing their annual surpluses, and since the surpluses arrived at by their accounting systems seem, on the average, to be correctly reported, ${ }^{1}$ it follows that corresponding depreciation allowances should be applied to the Census figures in order to obtain the correct amounts for profits.
In order to obtain a reasonable basis for estimating depreciation, the allowances for this purpose made by a large number of manufacturing corporations (as reported in Moody's Manual) were summated for 1914, and the sums were compared with the aggregate total nominal investment

[^0]in the selected concerns. The depreciation allowance amounted in 1914 to 2.927 per cent. A separate estimate for 1909 was not calculated for the

TABLE 8C

THE APPIROXIMATE DISTRIBUTION OF THE VALUE PRODUCT OF THAT PART OF THE MANLFACTURING INDUSTRY INCLUDED BY THE CENSUS BUREAU IN THE TOTALS FOR 1909 AND 1914

| Item |
| :---: | :---: | :---: | :---: |

a Abstract of the U. S. Census for 1910, p. 438.
b Abstract of the U.S. Census of Manufactures, 1914, pp. 516-519.
c 2.927 per cent of the capital of $\$ 18,428.270,000$.
d 2.927 per cent of the capital of $\$ 22,790,979,937$.
e One-fourth of amount paid for contract work.
$f$ Includes $\$ 1,563,000,000$ estimated "Other Miscellineous" expenses not recorded by the Census of 1914 . Missing item assumed to constitute same ratio to other expenses as in 1909, namely 7.63 per cent; total expenses reported by 1914 Census equal $\$ 20,515,000,000$.
g U. S. Census of Manufactures for 1910, Vol. VIII, pp. 518-520.
${ }^{h}$ Estimated from a study of the reports (recorded in Moody's Manual) of sixty-one representative manufacturing corporations.
i Arbitrarily assumed that other rents and mayalties paid to private parties are just as large as the reported rent of factories.
reason that it was felt that, at that date, the custom of reporting depreciation in the published accounts had not developerd suffieiently to make the data reliable. For this reason, the same percentage was used for 1909 as for 1914, and in each case, 2.927 per cent of the total capitalization, as reported by the Census, has been deducted from gross receipts as a depreciation allowance.

It is evident that the entries in Table 5C are not exact but are subject to a considerable degree of error. The depreciation allowance, as has already been explained, is only an approximation. The assumption that 25 per cent of the payments for contract work are virtually wages has been made after going through the list of industries given in the 1914 Census and selecting those like the clothing industry in which the payments are presumably made for work done at home by members of the working class. Such a rough method of estimate is perhaps amply good when one considers the relatively small size of the items involved. Nevertheless, an appreciable amount of error is likely to creep in at this point.
The items for rent and rovalties are included in the items making up the value product ascribed to the industry on the assumption that these payments are made to property owners not represented in any other section of this estimate. It has been assumed, for example, that few of the buildings leased for factory purposes are owned by other manufacturing concerns. Concrete evidence along this line is lacking; hence, guesses are substituted. The size of the item entitled "Other Rents and Royalties" in 1914, is also unknown and the figure inserted may be far from the truth. The doubtful items just discussed are not large enough to make any considerable relative change in the product, even if the errors in these minor items are a maximum and all in the same direction. Such errors might, however, vitiate to some extent the accuracy of the figures purporting to show the divisions of the net product between employees and other claimants. As a matter of fact, the errors probably cancel each other to some extent; hence, it is hoped that, for the Census years, the apportionment of the value product between employees and the other claimants thereto is exact enough to answer the needs of most students of the subject. Census figures exist, however, only for three years in the period. What changes took place between those dates?

## § 5d. Mode of Estimating the Net Value Product for Intercensal Years

Data upon which one can base estimates as to the changes occurring from year to year in the apportionment of the value product between the different classes of claimants are by no means abundant. Iowa issues statistics concerning its manufacturing industries, but only biennially. Since that State is devoted primarily to agriculture and only incidentall::
to manufacturing, and since half the years are missing, its reports have not been utilized. South Carolina and PennsyIvania publish annual reports. In both of these States, a considerable share of the smaller establishments apparently did not report in the earlier years. Nevertheless, the data from these States are valuable, since South Carolina well represents the extensive textile business of the South, while Pennsylvania stand; for the iron and steel industry, the products of which played such an important part in the recent war. It is Massachusetts, however, which furnishes the most complete and probably the most accurate statistics of manufactures compiled by any State in the Union. Unfortunately, its manufactures, while extremely varied, consist to a disproportionate degree of shoes and textiles, the latter being already represented by the South Carolina data. In order, therefore, to secure the maximum advantage from the existence of such a useful body of data, it was deemed best to re-weight the Massachusetts figures in a manner which makes the different industries for that State have the same relative rank as the like industries in the nation as a whole. The actual process used is as follows:-
Those Massachusetts industries have been chosen which best represent the given field of production. All the items in the data for the specified Massachusetts industry have been multiplied by the ratio of the 1914 value of the output in the United States to the value of the output in the chosen Massachusetts industry in the same year. The sums of the resulting products are thus made comparable in size to the corresponding aggregates for the country as a whole. The totals obtained in this way from the Massachusetts data show the relative changes that would have occurred from year to year in the gross value of output, in the stock of naterials used, and in the amount of wages paid during the year, if each of these items in each of the great fields of the manufacturing industry in the United States as a whole had changed at the same rate as did the corresponding fields in Massachusetts.

Owing to the less detailed nature of the information from Pennsylvania and South Carolina, it was not deemed worth while to re-weight the figures for those states in the same manner. For the reasons just stated, in those instances in which the figures for the three States have been combined, the Massachusetts figures have been weighted somewhat more heavily than the relative size of its manufacturing industries would apparently warrant. In this manner, indices and ratios have been derived which have been used as a basis for estimating figures for intercensal years.

## § 5 e . The Share of the Employees

In attempting to estimate the amount paid to employees in the form of salaries and wages the assumption has been made that variations in the
TABLE ED

|  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year | Ratio to gross value of output in manufactures of |  |  |  |  | G |  |  |  |
|  |  |  |  |  |  | Ratio of F to $\mathbf{E}$ | H | I | J |
|  | Wages and salaries in Pa. | Wages in S. C. ${ }^{d}$ | Wages in Mass.a | Weighted | Wages and salaries in the U. S. |  | Ratio of wages and salaries to gross output in the U. S . $\mathbf{G} \times \mathbf{E}$ | Gross value of output. of factories of United States; (Milhons) | Wages and salaries paid by factories of U.S. (Millions) II $\times I$ |
|  |  |  |  | average of preceding |  |  |  |  |  |
|  |  |  |  | $10 \mathrm{~B}+\mathrm{C}+15 \mathrm{D}$ |  |  |  |  |  |
|  |  |  |  | 26 |  |  |  |  |  |
| 1910. | . 1936 a | . 1881 | . 2020 | . 1982 | . $2112 \%$ | $1.066 h$ | . 2112 | S20,672 | - 4,366 |
| 1911. | . $21162 a$ | . 1643 | . 2041 | . 2054 |  | 1.071 i |  |  |  |
| 1912. | .2082 a | . 1600 | . 2073 | . 2091 |  |  | . 2200 | 21,770 | 4,790 |
|  | . 2082 a | . 1852 | . 2010 | . 2032 |  | $\begin{aligned} & 1.079 i \\ & 1.087 i \end{aligned}$ | . 2256 | $\begin{aligned} & 21,300 \\ & 24,050 \end{aligned}$ | $4,805$ |
| 1913. | . 2165 b | . 1728 | . 2044 | . 2078 |  |  | . 2208 |  |  |
| 1914. |  |  |  |  |  | $1.098 i$$1.103 h$ |  | 24,050 | 5,310 |
| 1915. | . 1892 b | . 1825 | . 1989 | . 2007 | . 22130 |  | . 2282 | 25,810 | 5,890 |
| 1916. | $.1552 c$ | . 1963 | . 1976 | . 1943 |  | $1.086 i$ | . 2213 | 24,246 | 5,366 |
|  |  |  | .1798.1819 | . 1762 |  | 1.099 | . 2072 | 28,430 | 5,892 |
| 1917. | $\begin{aligned} & 1.543 c \\ & 1837 c \end{aligned}$ | $\begin{array}{r} .1438 \\ .1369 \end{array}$ |  | $\begin{aligned} & .1686 \\ & .1800 \end{aligned}$ |  | $\begin{aligned} & 1.094 i \\ & 1.089 i \end{aligned}$ | $\begin{aligned} & .1845 \\ & .1970 \\ & .2121 k \end{aligned}$ | $\begin{aligned} & 57,080 \\ & 63,000 \\ & 62,588 k \end{aligned}$ | 8,442 |
| 1918. |  |  |  |  |  |  |  |  |  |
| 1919.. |  |  |  |  |  |  |  |  | 10,530 |
|  |  |  |  |  |  |  |  |  | 12,410 |

[^1]ratio of wage payments to gross value of output are satisfactory as criteria to be used in interpolation. Only preliminary figures for the 1919 Census are as yet available. When this Census is complete, it will be possible to secure a slightly higher degree of accuracy in all estimates after 1914, but it is believed that the present indices for these last few years are approximately correct. The procedure is recorded in Table 5D.

Work done at home under the contract system, a procedure frequently followed in the clothing industry for example, is often akin to piece work in a factory. The contractors in such instances, furnish no property of moment and are virtually wage earners. As previously stated, the basic estimates as to the extent of such work are very crude. Table 5 E is constructed on the principle that contract work has formed a very slowly but steadily varying ratio to payments for wages and salaries. Since the amounts dealt with are relatively very smali, errors in the results are of little consequence.

TABLE EE

AN ESTIMATE OF THE TOTAL SHARE OF THE EMPLOYEES IN THE NET VALUE PRODUCT OF THAT PART OF THE MANUFACTURING FIELD COVERED BY THE CENSUS OF 1914

| A | B | C | D | E |
| :---: | :---: | :---: | :---: | :---: |
| Year | Estimated total of wages and salaries a (Millions) | Estimated payments for labor done under contract (Millions) (One-fourth of census items) | Estimated ratio of all payments for labor to sum of wages and salaries $\frac{B+C}{B}$ | Estimated sum of all payments for labor (Millions) B $\times \mathbf{D}$ |
| 1909. | - 4,366 | \$44.76 | $1.0102{ }^{\text {d }}$ | \$4,410 |
| 1910. | 4,790 |  | $1.0100{ }^{\text {e }}$ | 4,838 |
| 1911. | 4,505 |  | $1.0097{ }^{\text {e }}$ | 4,852 |
| 1912. | 5,310 |  | $1.0096{ }^{\text {e }}$ | 5,361 |
| 1913. | 5,890 |  | $1.0095{ }^{\text {e }}$ | 5,946 |
| 1914. | 5,366 | $49.7{ }^{\text {c }}$ | $1.0093{ }^{\text {d }}$ | 5,416 |
| 1915. | 5,892 |  | 1.0090 e | 5,945 |
| 1916. | 8,442 |  | $1.0089{ }^{\text {e }}$ | 8,517 |
| 1917. | 10,530 |  | 1.0086e | 10,621 |
| 1918. | 12,410 |  | $1.0085{ }^{e}$ | 12,515 |
| 1919. | 13,273 |  | 1.0083 e | 13,383 |

a See Table 5D.
${ }^{\text {b }}$ U. S. Census of Monufactures, 1910, Vol. VIII, pp. 518-519.
c Abstract of the Census of Manufactures, 1914, pp. 516-517.
d Computed.

- Interpolated along a curve.

A complete estimate would include in Table 5E payments made to employees as pensions or as damages for injuries suffered. However, no information is at hand concerming these amounts, and, since they are not large enough to be of serious moment, no adjustments have been made for these missing quantities.
In order to estimate the average amount of money received by an employee as wages or salaries during each year, it is necessary first to calculate the number of employees attached to the industry. The estimates of this number have been made in accordance with the principles laid down in Sec. 2d. Tables 5F and 5G set forth the conclusions derived.

## TABLE $6 F$

THE ESTIMATED NUMBER OF EMPLOYEES ENGAGED IN THAT PART
OF THE MNTFACTURING FIELD INCIUDED IN THE PRINCIPAL OF THE MANLFACTURING FIELD INCLUDED IN THE PRINCIPAL
TABLES OF THE 1914 CENSUS

| A | B | C | D | L | F | G |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year | Number en:ployed as shown by census | Index of number :mployed in factories of various states 6 | Ratio cit B to C | Estiniatel number actually at work <br> (Thousands) $\mathrm{C} \times \mathrm{D}$ | Estimated fraction of eniployees attached th industry actually at worke | Estimated number of employees attached to industry (Thousands) $E \div F$ |
| 1909. | 7,405,313a | 969 | 7,642 = | 7,405 |  |  |
| 1910. |  | 955 | 7,717d | 7,370 | . 944 | 7,730 |
|  |  | 964 | 7,780d | 7,500 | . 941 | 7,810 7,970 |
|  |  | 1,009 | 7,859d | 7,930 | . 968 | 8,190 |
| 1913. | 8,000,554a | 1,007 | 7,944d | 8,000 | . 949 |  |
| 1914... |  | 1,000 | 8,001e | 8,001 | . 910 | 8,790 |
| 1916... |  | 1982 1,140 | $8,139 d$ $8,296 d$ | 7,993 | . 878 | 8,102 |
|  |  | 1,140 | 8,296 d | 9,457 | . 969 | 9,757 |
| 1917... |  | 1,203 | 8,429d | 10,140 |  |  |
| 1918. |  | 1,220 1,188 | 8,590d | 10,480 | . 961 | 10,395 10,905 |
| 1919 | 10,374,000 | 1,188 | 8,732 c | 10,374 | . 034 | 11,017 |

a Abstract of Census of Manufactures, 1914, p. 428 .
${ }^{6}$ Estimates for Massachusetts, South Carolina, New York, Pennsylvania, and Wisconsin for years after 1914. For years 1909 to 1912, only Massachusetts and South Carolina furnished reports.
c Computed by division.
$d$ Interpolated along a smooth curve.

- See Section 2 d for method of estimate.
$f$ Preliminary estimate by Mr. E. F. Hartley, Statistician for the U. S. Census of
From Table 5G, it appears that the economic welfare of the employees in this line of production has improved quite decidedly since 1914. It is also a fact of interest that the average number of employees increased rather rapidly between 1915 and 1918.

TABLE 6G
THE ESTIMATED AVERAGE COMPENSATION RECEIVED BY THE EMPLOYEES ATTACHED TO THAT PART OF THE MANUFACTURING FIELD INCLUDED IN THE PRINCIPAL TABLES OF THE 1914 CENSUS

| A | B | C | D | E | F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year | Total compensation for labor a (Millions) | Estimated number of employees attached to industry $b$ (Thousands) | A verage annual compensation per employee $B \div C$ | Index of prices of goods consumed by manual and clerical workerse | Purchasing power of average annual compensation at prices of 1913 $\mathrm{D} \div \mathbf{E}$ |
| 1909 | \$ 4,410 | 7,730 | \$ 571 | . 955 | \$597 |
| 1910 | 4,838 | 7,810 | 620 | . 978 | 634 |
| 1912 | 4,852 | 7,970 | 609 | . 984 | 619 |
| 1912 | 5,361 | 8,190 | 655 | . 994 | 659 |
| 1913 | 5,946 | 8,430 | 705 | 1.00 | 705 |
| 1914 | 5,416 | 8,790 | 616 | 1.01 | 610 |
| 1915 | 5,945 | 9,102 | 653 | 1.03 | 634 |
| 1916 | 8,517 | 9,757 | 873 | 1.10 | 794 |
| 1917 | 10,621 | 10,395 | 1,022 |  |  |
| 1918 | 12,515 | 10,905 | 1,148 | 1.58 | $\begin{aligned} & 792 \\ & 726 \end{aligned}$ |

a See Table 5E.
${ }^{6}$ See Table 5F.
c See Table 2C.

## § 5f. The Share of the Entrepreneurs and Other Property Owners

The first item dealt with in the share of the propertied classes is the relatively unimportant one of rents and royalties paid to private parties for leased property. The assumption that the net amounts were two-thirds ${ }^{1}$ of the totals reported by the Census as being paid for the rent of factories gives an estimate for 1909 of $\$ 71,050,000$, and for 1914 of $\$ 93,800,000$. It seems reasonable that rents and royalties should vary in proportion to the number of employees and the general rent level. No figures for business rents are available; hence, it has been necessary to fall back on the index of residence rents compiled by the United States Bureau of Labor Statistics. Since it was a period of nearly stationary prices, it is assumed that rents remained unchanged from 1909 to 1913.

Table 5 H shows the rough estimates of rent paid arrived at by the appiication of these decidedly tenuous assumptions.
It is much more difficult to estimate correctly the share of the net value product going to the entrepreneurs and investors than it is to find the amount going to labor. Table 5C indicates that if we include business savings as part of the income of the entrepreneurs that they and the bond-

[^2]
## TABLE 6H

A ROUGH ESTIMATE OF TIE PAYMENTS MADE TO PRIVATE INDIYIDUALS IN THE FORM OF RENTS AND ROYALTIES BY THE MANUFACTURING INDUSTRIES COVERED BY THE MAIN REPORT OF THE CENSUS OF 1914
(For the Continental United States)

| A | B | C | D | E | F | G |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Rent paid to individuals for the use of factories (Thousands) | Thousands of employees attached to industrye | Index of residence rents | $\begin{gathered} \text { Composite } \\ \text { index } \\ \mathbf{C \times D} \end{gathered}$ | Ratio of B to E | Estimated total rents and royalties paid (Millions) $\frac{\mathbf{E} \times \mathrm{F}}{1,000}$ |
| 1909 | \$71,050a | 7,730 | $1.00 d$ | 7,730 | 9.18 f |  |
| 1910 1911 |  | 7,810 | 1.00 d | 7,810 | $9.48{ }^{\circ}$ | S 71 |
| 1911 1912 |  | 7,970 8,190 | $1.00{ }^{\text {d }}$ | 7,970 | 9.790 | 78 |
| 1912 |  | 8,190 | 1.00 d | 8,190 | 9.890 | 81 |
| 1913 |  | 8,430 | 1.00 e | 8,430 | 10.44 a |  |
| 1914 1915 | 93,800 ${ }^{\text {b }}$ | 8,790 | 1.00 e | 8,790 | 10.69 f | 88 94 |
| 1915 |  | 9,102 | 1.01 e | 9,193 | 10.698 | 94 98 |
| 1916 |  | 9,757 | 1.02 e | 9,952 | 11.058 | 110 |
| 1917 |  | 10,395 | 1.01 e |  |  |  |
| 1918 |  | 10,905 | 1.05 e | 11,450 | 11.330 11.960 | 119 |

a U. S. Census of Manufactures for 1910, Vol. VIII, p. 129; estimated that two-thinds of rent was paid to individuals.
b Abstract of Census of Manufactures of U. S. in 1914, p. 517; estimated that twothirds of rent was paid to individuals.
c See Table 5F.
${ }^{d}$ No data; therefore assumed.
e U. S. Bureau of Labor Statistics, Monthly Labor Review, various numbers in 19201921.
$f$ Computed by division.

- Interpolated along a straight line.
holders together received $\$ 1,626,600,000$ in 1909 and $\$ 1,454,000,000$, in 1914. In 1918, the first year in which the Income Tax Bureau presents for manufacturing corporations figures answering our needs, these corporations showed, after paying taxes, net earnings of $\$ 2,422,074,926$. If we estimate the interest on the funded debt as being 80 per cent of all interest paid, it constitutes an addition of about $\$ 430,500,000$, making a total of approximately $\$ 2,852,575,000.1$ By means of a smooth curve based upon the fractions for 1904, 1909, and 1914, it is estimated that, in 1918, corporations produced 84.7 per cent of all value added by the factories in this field. If we divide by 0.847 , we arrive at a figure of about $\$ 3,366,000,000$, as representing the share going in 1918 to both private and corporate entre-
${ }^{1}$ U. S. Bureau of Internal Revenue Statistics of Income, 1918, p. 16,
preneurs and to holders of the funded debt. The gross output of the factories, in this year, has been estimated at $\$ 61,040,000,000 .^{1}$ If this figure is correct, the ratio of the share of the classes mentioned to the gross value of output is about 0.0551 .


## TABLE 61

## RETURNS TO ENTREPRENEURS AND HOLDERS OF THE FUNDED DEBT in that part of the manufacturing field covered by the MAIN REPORT OF THE CENSUS OF 1914 INTERPOLATED UPON THE basis of the average net earnings of sixty-six typical MANUFACTURING CORPORATIONS

(In the Continental United States)

| A | B | C | D | E |
| :---: | :---: | :---: | :---: | :---: |
| Year | Returns to entrepreneurs and holders of the funded debt (Millions) | Index representing net earnings plus bond interest of 66 typical corporations b | Ratio of B to C (Millions) | First approximation to the share of entrepreneurs and private creditors in the value (Product $\mathrm{C} \times \mathrm{D}$ |
| 1909. | \$1,626 a | 100.0 | 16.26c | \$1,626 |
| 1910. |  | 118.7 | 15.40 d | 1,828 |
| 1911. |  | 90.7 | 14.70 d | 1,333 |
| 1913. |  | 117.4 | 14.16d | 1,663 1,829 |
|  |  | 132.5 | 13.80 d | 1,829 |
| 1914. | 1,454a | 106.4 | 13.67 c | 1,454 |
| 1915. |  | 131.2 2539 | 13.79d | 1,810 |
| 1916. |  | 2304.9 <br> 0 | 14.43d | 4,399 |
| 1917........ | 3,366e | 228.6 | $14.72{ }^{\text {c }}$ | 3,366 |

a See Table 5C
b Computed from data in Poor's and Moody's Manuals of Statistics. Corporations were classified according to size and both totals and a set of indices were obtained for cach group. The index series here given is composed of the respective medians for the specified years of the indices for the various groupe.
c Computed by division.
${ }^{d}$ Interpolated along a smooth curve.
e For origin of this figure, see text.
The difference between the items in the second and third columns of Table 5J casts suspicion upon the accuracy of the Census figures. Why should a group of typical corporations show from 11 to 13 per cent of their gross output going to profits when the Census data for the same years indicate only 6 to 8 per cent for the same? Most of the discrepancy presumably arises from the fact that the gross output as reported by the Census contains much more duplication than does that reported by corporations. The Census is taken factory by factory, each plant stating the value ${ }^{1}$ See Table 5B.

## TABLE 5]

RETURNS TO ENTREPRENEURS AND HOLDERS OF THE FUNDED DEBT IN THAT PAK' OF 'THE MANUFACTURING FIELD COVEDED DEB' TOTALS FOR THE CENSUS OF 1914 INTERPOLATED UPON THE BASIS OF THE AVERAGE RATIO OF EARNINGS ${ }^{\text {O }}$ TO GROSS OUTPUT IN THE CASE OF 31 TYPICAL CORFORATIONS

| A | B | C | D | E | F | $\underline{\mathrm{G}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Ratio of share of entrepreneurs and bondholders to gross value of output |  | Ratio of B to C | Lstimatedratio ofshare of en-trepreneursand bond-holders togross output$\left(: \times{ }^{2}\right.$ | Estimated gross output $/$ (Millions) | Sccond approximation to the share of entrepreneurs and holders of funded lebt (Millions) $\mathbf{E} \times \mathbf{F}$ |
|  | According to L.S. Government figures | As shown by corporate reports $c$ |  |  |  |  |
| 1909 | . 07876 | . 133 | . 592 d |  |  |  |
| 1911 |  | . 142 | . 5889 e | . 0854 | 820,672 | $\$ 1,626$ 1,859 1 |
| 1912 |  | . 135 | . $5858{ }^{e}$ | . 0708 | 21,300) | 1,509 1,509 |
| 1913 |  | 143 | . $557{ }^{\text {e }}$ e | .0765 | 24,050 $\mathbf{2 5 , 8 1 0}$ | 1,839 |
|  | .06006 |  |  | . 0797 | 25,810 | 2,056 |
| 1915 |  | . 109 | . 550 d | . 0600 | 24,246 |  |
| 1916 |  | . 182 | . 527 e | . 0654 | 28,430 | 1,454 <br> 1860 |
| 1917 |  | . 162 | .003 e .480 e | . 09778 | 43,580 | 3,994 |
| 1915 | . 05348 | . 117 | $.480{ }^{\text {a }}$. $.450 d$ | .0778 .0534 | 57,080 | 4,994 4,444 |
|  |  | . 17 | . 4800 | . 0534 | 63,000 | 3,366 |

a Earnings equal total of bond interest, dividends, and ammint carrical to surplus.
b See Table 5C for figures from which ratios are derived.
$c$ The ratio was computed from reports in Poor's and Moody's Manuals for
corporation for each year. The median of the ratios for each yar mals for cach and is here recorded.
d Computed by division.
e Interpolated along a smooth curve.
$f$ See Table 5B.
o For derivation, see text.
of its output. The large corporations of today, are highly integrated. Thus, a steel company, in reporting its gross sales, does not duplicate the value of the gross outputs of the iron mines, blast furnaces, etc., operated as separate units. But, though the values of outputs of subsidiary plants are not combined to give a grand total of output, the net earnings of all the parts of a corporation may be totaled to arrive at the reported net earnings. The following example may serve to illustrate the situation. Holding Company A operates a series of four factories. Plant 2 uses the output of Plant 1; Plant 3 takes the output of Plant 2; and Plant 4 is the only one selling any final product to outsiders.
From the following table, a computation by the Census method would show the ratio of profit to gross value of output to be $\frac{8}{57}$ or .105 .

| Plant | Operating expenses | Gross value of output | Profits |
| :---: | :---: | :---: | :---: |
| 1. | 9 | 10 |  |
| 2. | 11 | 12 | 1 |
| 4. | 14 17 | 16 19 | 2 |
| Total. | 51 | 57 | 6 |

In the report of Corporation A, however, the gross sales would be reported as only the amount sold to outsiders from the finishing plant, No. 4, or 19; while the net profit would still be reckoned as 6 . This would give a ratio of $\frac{6}{19}$ or .316 , approximately three times that indicated by the Census method.
There is no way of knowing whether the discrepancy between the ratios derived from the Census and from corporation reports does or does not arise wholly from this difference in accounting, but it is not improbable that this is the chief cause for the dissimilarity of the ratios.

In Tables 5 I and 5J, there are derived two distinct estimates of the share in the income from manufacturing going to the entrepreneurs and holders of the funded debt. An average of these two estimates, equal weight loeing given to each, appears in Column B of Table 5 K . This table also shows the distribution of the share of the entrepreneurs and holders of the funded debt, divided into three parts, these parts being estimated from the annual reports of forty-six typical corporations.

The evidence in Table 5 K indicates that, as might be expected, the funded debt has consumed a relatively fixed quantity of the net earnings while distributed profits and savings have varied greatly. A better picture of the significant facts is shown in Table 5L in which the nominal amounts have been converted into purchasing power at the prices of 1913. The reasons for choosing the particular price indices used for converting purposes are as follows: stockholders in factories probably possess about the same average income as stockholders in general, and the income t:ix reports indicate that, in 1919, about as much in dividends went to persons: with income above $\$ 40,000$ per annum as to all below thai figure; therefore the $\$ 25,000$ average expenditure seens a reasonable criterion. Surpluses of manufacturing concerns normally are put into new plant; hence an index of construction costs appears to be the logical correcting factor to apply to business savings in this field.

6 Data collectimates in Column $\mathbf{E}$, Table 5 I and Column G, Table 5 J
cominating the sample, the earnings of the other corporations have been multiplied by three before adding. S. Steel Corporation from ve been multiplied by three before adding its earnings.
TABLE EL

| THE PURCHASIN'A JOWER OF THE BUSINESS SAVINGS AND RETURNS TO INV MANUFACTURING FIEID COVERED BY THE PRINCIPAL TABLES OF THE |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | B | C | D | E | F | G | H | I | J |
| Calendar year | Estimated disbursements to entrepreneurs and other property owners |  |  |  |  |  | Business sevings |  |  |
|  | Millions of Dollars |  |  |  | Index of prices of goods consumed by wealthy d | Purchasing | Millions of dollarse | Index of construction costs $f$ | Purchasing power at prices of 1913 $\mathrm{H}+\mathrm{I}$ |
|  | Rents and royalties a | Interest on funded debtb | Distributed profits ${ }^{c}$ | $\stackrel{\text { Total }}{\mathrm{B}+\mathrm{C}+\mathrm{D}}$ |  | $\begin{aligned} & \text { prices of } \\ & 1913 \\ & \text { (Millions) } \\ & E \div F \end{aligned}$ |  |  |  |
| 1909. 1910 1911 1912 | $\$ 71$ 74 78 81 | $\$ 330$ 347 323 349 | $\$ 884$ 898 821 $\mathbf{8 7 9}$ | 81,185 1,319 1,222 1,309 | .973 .988 .995 1.000 | $\$ 1,218$ 1,335 1,288 1,309 | $\$ 512$ 599 276 525 | .927 .953 .945 .983 | 5 552 629 292 534 |
| 1913 1914 1915 1916 | 88 94 98 110 | 377 383 328 319 | 991 934 771 1,138 | 1,455 1,410 1,197 1,567 | 1.000 1.010 .996 1.074 | 1,455 1,396 1,202 1,459 | 575 137 739 2,320 | 1.000 .960 .992 1.194 | 575 143 745 1,943 |
| 1917. | 119 | 371 411 | 1,730 1,531 | 2.220 2,078 | 1.198 1.364 | 1,853 1,523 | 2,116 1,424 | 1.473 <br> 1.499 | 1,435 $\mathbf{9 5 0}$ |

a See 'Table 5H.
b See 'T:able 5K, Column H.
c See Table 5 K , Column d. d Derivation described in Sec. 2C; applies to families spending in $1919 \$ 25,000$ annually for consumption goods. e See Table 5K, Column I.
f Composite index based on U. S. Bureau of Labor Statistics data; building labor wages per hour weighted 3, metals and metal prod-
ucts weighted 2, and lumber and building materials weighted 1 .

Table 5L indicates that the purchasing power of the actual disbursements to the propertied classes has shown a somewhat upward tendency throughoit the decale and that the savings made by the business enterprises in this field increased to very unusual proportions during the years 1916 to 1917 and remained moderately high even in 1918.

## §5g. The Fraction of the Net Value Product Paid Out as Wages or Salaries

Table 5M measures the fraction of the net value product of the industry going to the employees.

TABLE 6M
THE ESTIMATED NET VALUE PRODCCT AND THE SHARE THEREOF
GOING TO THE EMPLOXEES
For that Part of the Manufacturing Industry Included in the Principal Tables of the

| A | B | c | D | E | F |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year | Amounts distributed to elltrepreneurs and other property owners a (Millions) | Business savings a (Millions) | Compensation paid to employees 6 (Millions) | Total net value product (Millions) $B+C+D$ | Per cent of net value product going to the employees $\mathrm{D} \div \mathrm{E}$ |
| 1909. | \$1,185 | - 512 | \$ 4,410 |  |  |
| 1910. | 1,319 | - 599 | -4,438 | - 6,107 | 72.2 |
| 1911. | 1,222 | 276 | 4,858 | 6,750 6,350 | 71.6 76.4 |
| 1912. | 1,309 | 525 | 5.361 | 7,195 | 74.5 |
| 1913. | 1,455 | 575 |  |  |  |
| 1914. | 1,410 | 137 | 5,416 | 7,976 6,964 | 74.5 77.8 |
| 1915. | 1,197 1,567 | 739 2300 | 5,945 | 7,881 | 77.8 75.4 |
|  | 1,507 | 2,320 | 8,517 | 12,403 | 68.7 |
| 1917..... | 2,220 | 2,116 |  |  |  |
| 1918...... | 2,078 | 1,424 | 12,51.5 | $\begin{aligned} & \mathbf{1 4 , 9 5 7} \mathbf{1 6 , 0 1 8} \end{aligned}$ | $\begin{aligned} & 71.0 \\ & 781 \end{aligned}$ |

a See Table 5L, Column E.
${ }^{6}$ See Table 5E, Column E.

The last column of Table 5 M makes it clear that the employees have been receiving from two-thirds to three-fourths of the net value product of manufacturing. While their relative share was low in 1916 and 1917, it reached a higher limit in 1918 than at any previous time in the decade. Questions concerning changes in the efficiency of the employees cannot be answered without further research.


[^0]:    ${ }^{1}$ For discussion of this point see $\$ 1 \mathrm{~g}$ of this volume.

[^1]:    c Report on Producive Itodisioner of Labor and Industry, Pennsylvania, Part 1
    dSouth Carolina Yearbooks, and A nriual Rana Department of Internal Affars.
    S Cersus of Mactures of Maswachusetts.
    , S. Census of Manufactures, 1910, Volume VIII, p. 518.
    $h$ Computed by division Manufactures for 1914, pp. 29 and 516.
    Interpolated along a sinooth curve.

    - See Table 5B.

    Calculated from the preliminary reports of the Censu.s of Manufactures for 1919

[^2]:    ${ }^{1}$ Aseumed that one-third of the gross rent goes to pay for tares, repairs, and maintenance.

