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Why Do Institutional Plan Sponsors Hire and Fire their Investment Managers?

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Abstract

This paper examines the investment allocation decisions of pension plans, endowments, foundations, and other institutional plan sponsors. The experience and education of plan sponsors and the environment (both regulatory and agency) of the institutional market suggests that institutional investors rely less on past performance and use different criteria when evaluating performance compared to mutual fund investors. Institutional investors are expected to be less concerned with total returns and more considerate of benchmark-adjusted excess returns, and the consistency with which they are delivered, over longer time horizons. An examination of asset and account flows for actively-managed U.S. equity products is largely consistent with these expectations. The consistency with which managers deliver positive or negative active returns relative to the S&P500 over multiple horizons, without regard to the magnitude of these returns, plays a key role in determining the flow of assets among investment products. Style benchmarks play a larger role in determining account movements, which is found to employ more criteria than asset moves. However, total return is also considered, as the magnitudes of a one-year loss and 3 and 5-year total returns are found to be incremental factors in plan sponsors' allocation decisions. One explanation for this result is the principal-agent arrangement faced by plan sponsors. Although the sponsors may be more sophisticated than the typical retail investor, their clients, investors and the investment board, may not be. Plan sponsors may minimize job risk by hiring and firing managers based on excess returns with incremental allocations based on total returns, thereby satisfying both their mandate and their clients. It is also found that smaller and older products capture relatively greater flows.

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I. Introduction

Institutional plan sponsors, who allocate taxable corporate or tax-exempt endowment, pension, or foundation assets, have received little attention in the academic literature.¹ The behavior of these institutional investors, however, is important due to the size of the institutional market, the additional principal/agent relationship and the high level of investment savvy of plan sponsors. As of December 2000, institutional equity and bond funds held total assets of \$6,646 billion compared to \$4,770 billion for retail equity and bond mutual funds. This suggests that it is important to understand these markets in order to understand asset prices. Plan sponsor professionals have two sets of monitors, their superiors, in the form of an oversight committee, and the investors in the plan, including company shareholders, which expect the plan sponsor to make asset allocation decisions on their behalf. Plan sponsors are typically professionals who possess knowledge of advanced techniques for evaluating manager skill and performance, or have access to consultants with this knowledge. In many cases, the individual with ultimate responsibility for an institutional investment is the CEO, CFO or Treasurer of a company. Therefore, it is reasonable to expect that plan sponsors at least match the level of sophistication and scrutiny of individual retail investors when choosing an asset manager.

In contrast to institutional investor behavior, the behavior of retail investors has been studied extensively. This research largely focuses on the relationship between mutual fund performance, both prior and contemporaneous, and the flow of assets between funds. The results suggest that while, on average, retail investors tend to direct money to mutual funds with positive short-term total returns² and positive short-term excess returns,³ they are less likely to withdraw

¹ The exceptions being Del Guercio and Tkac (2002) [DT (2002)], and Lakonishok, Shleifer, and Vishny (1992).

² Gruber (1996) and Fant and O'Neal (2000) find a positive relationship between 1-year total return and asset flows, while Sirri and Tufano (1998) find a positive relationship with average 3 and 5-year annual total returns. Sirri and Tufano (1998) find that funds in the top total return quintile in each of the preceding three years capture

assets from funds with poor short-term performance.⁴ In addition, older funds are found to grow their asset bases proportionately slower than younger funds.^{5 6}

This paper examines how measures of fund performance and fund attributes affect the allocation of new money and the reallocation of existing money among institutional investment products. In so doing, we make inferences about the extent to which plan sponsors and their consultants, assumed to possess more financial understanding, rely on past performance and whether they use different criteria than retail investors, as suggested by the existing literature on retail investor behavior. Since asset flows impact security prices, it is important for investors and economists to understand the process institutional investors follow in reallocating their assets. These questions are important for the investment industry since most fund manager and fund company compensation, in the form of management fees, is based on the asset base managed.

When examining the institutional market, the key decision is the hiring and firing of the plan sponsors. This behavior may be studied by examining the flow of assets between products; however this is an imperfect measure as asset flows do not necessarily indicate a hire/fire decision. Further, asset flows can be distorted by a few large sponsors moving large amounts of

incrementally higher flows, while Goetzmann and Peles (1997) find this result for funds in the top total return quintile.

³ Chevalier and Ellison (1997) find a positive relationship between asset flows and 1 and 2-year excess returns, while Barber, Odean and Zheng (2001) find a positive relationship with the two most recent 12-month periods. Sirri and Tufano (1998) find that funds in the top quintile ranks, based on 1-year excess returns, capture higher flows, while Ippolito (1992) finds a similar result for each of the three most recent years. Using Jensen's alpha Sirri and Tufano (1998) quintile ranks of 5-year capture higher flows and similar results for the trailing 5-year average α while Fant and O'Neal find over similar results over 3-year horizons.

⁴ Ippolito (1992), Goetzmann and Peles (1997), Sirri and Tufano (1998), Fant and O'Neal (2000), and Barber, Odean, and Zheng (2001) find this asymmetric relationship.

⁵ Barber, Odean, and Zheng (2001), Sirri and Tufano (1998), and Chevalier and Ellison (1997). Only Fant and O'Neal (2000) find a positive relationship between asset flows and fund assets. However, they measure flows differently, in real dollars rather than as a percentage of beginning-of-period nominal assets.

⁶ Additional factors include fees and expense ratios, loads, the size of the family to which a fund belongs, and the amount of media coverage a fund receives. See, for example, Warther (1995), Santini and Aber (1998), Sirri and Tufano (1998), Potter (2000), Bergstresser and Poterba (2002) and Barber, Odean and Zheng (2002).

assets with a few hire/fire decisions, possibly based on criteria different from the average sponsor. Therefore, both the flow of assets and number of accounts between products is examined.

Anecdotal evidence, and the results of research on retail investors, suggest that historical performance, both total and excess, are important determinants in explaining asset flows between investment products. Retail investors appear to focus on recent performance, suggesting that investors find mutual funds that have posted strong recent performance, or that have appeared in a “top ten” list, attractive.⁷ Prudent man rules, professionalism and the long-term nature of pension and foundation investment horizons all suggest that plan sponsors will resist the lure of short-term performance and incorporate a longer horizon track record into their screening process for selecting managers than retail investors. In fact, since institutional investors should be well aware that past performance is not a good forecast of future performance, plan sponsors may consider historical returns only to a small degree. To study this, we incorporate total and excess return factors over 3-year and 5-year horizons as well as the prior year’s total and excess returns. The results suggest that 1-year loss and 3 and 5-year total returns are incremental factors in plan sponsors’ allocation decisions.⁸ While institutional investors consider long-term returns in addition to short-term results and generally employ benchmarks in their evaluations, they can be swayed by total returns. Unlike retail investors, however, institutional investors seem willing to withdraw assets from poorly performing managers.

Excess return is typically calculated relative to broad market indexes such as the S&P500 and CRSP value-weighted index in studies of retail investor behavior; however, this would

⁷ The exception is Sirri and Tufano (1998) who examine average 1-year total returns and Jensen’s α over a 5-year horizon.

represent a very basic screen for institutional sponsors. Most pension plans, endowments and foundations set broad asset target weights and hire specialist managers specifically for the investment style objective of the product. The proper evaluation of the manager's performance should then take into account the appropriate style benchmark and exposure to that benchmark. We examine four benchmarks: the S&P500 and three style benchmarks. The first of these style benchmarks is based on the style reported by the investment manager offering the product. The second is a simple style indicator based on the product's correlation with Russell 1000 style indices over the preceding 24 quarters. The Russell indexes are widely published and considered to be the most popular benchmark beyond the S&P500 for institutional domestic equity managers. The third indicates not only the style, but also the product's style exposure. This measure would reflect the extremeness of manager style. While it is expected that sponsors use style-exposure benchmarks, the results suggest they rely largely on the S&P 500 and a simple style indicator. Investment style is considered in evaluating product performance, but not the degree of style exposure.

Stewart (1998) shows that the consistency with which a manager generates active returns should be a prime criterion in the plan sponsor screening process. Consistency is defined as the frequency, over short assessment periods within the evaluation period, with which the manager generates positive excess returns. In general, institutional investors prefer more consistent performance because it increases the likelihood of good long-term results, provides lower noise levels versus plan targets, and makes it easier for sponsor professionals to report this performance to their superiors. This suggests that the evaluation of performance is path dependent. Investors differentiate two products that post identical active performance based on

⁸ DT (2002) find that plan sponsors direct assets towards funds with positive 1-year excess performance relative to the S&P500, but this reward is not based on the magnitude of that excess return. In addition, managers are rewarded

how this performance was achieved, where the product that generates lower annualized, but more stable, growth may be preferred. This measure has not been incorporated into earlier studies and should also shed light on the relative importance of simply over or under performing the benchmark and the magnitude of over or under performance. The results support the importance of return consistency. The consistency with which managers deliver positive or negative active returns over multiple measurement horizons, without regard to the magnitude of these returns, plays a key role in determining the flow of assets among investment products.

If sponsors are more comfortable with, and find it easier to justify the selection of, a manager with a longer and more-established track record, fund age should have a positive relationship with flows. If plan sponsors value qualitative features, such as service and a personal relationship with their manager, or believe the manager has a better chance of performing well with fewer assets, product size should have a negative relationship with flows. The results are consistent with these expectations.⁹ If the investors expect relative out-performance of one manager relative to others to persist, one expects a positive relationship between current and lagged asset and account flows. We find a positive and significant relationship for asset flows but a significant negative relationship for account flows.¹⁰ One explanation for this negative relationship is regression to the mean. An account gained can only be lost. A manager that gains (loses) above average accounts regresses to the mean in the next period, producing a negative flows coefficient.

for the size of the Jensen's α generated over the preceding three years.

⁹ DT (2002) and Chevalier and Ellison (1997), however, find a significant negative and non-significant relationship between product age and asset flows respectively.

¹⁰ DT (2002) find a negative relationship between size and flows and marginal evidence of serial correlation, suggesting persistence in factors that drive positive performance, in their pension fund sample.

Overall, the level of performance appears to play only a marginal role in the hire/fire decision.¹¹ While plan sponsors appear to examine long horizon total returns in making hiring and firing decisions, the *consistency* with which managers deliver active returns over multiple measurement horizons appears to matter more. Further, while institutional investors consider investment style in evaluating product performance, the degree of style exposure is not considered. This raises the possibility of gaming by the fund managers, who are aware of their ability to manage their level of style exposure and that they are not being held accountable for this risk when evaluated by plan sponsors.¹²

The paper is organized as follows: Section II describes the database and methodology, including the definitions of asset and account flows and style measures. Section III presents the results. Section IV concludes and outlines directions for future research.

II. Methodology

A. Data

The dataset of institutional managers and their products comes from the PSN Investment Manager Database compiled by Effron Enterprises Inc. This database provides historical information on over 7000 investment products, including annual summary information about each product and quarterly assets under management and performance data. This information is self-reported by the product managers. Product managers use the PSN file for performance comparison to their peers and by plan sponsors and consultants to identify candidate investment managers.

¹¹ The regression R^2 vary between 0.0629 and 0.0414, which is one-half to one-quarter of the R^2 found in regressions for mutual funds.

¹² Alternatively, this risk adjustment could be taking place using alternative or subjective methods, not captured by the model.

This paper focuses on active domestic equity funds.¹³ These products constitute approximately 60% of the entire universe. While product performance information is available starting in 1979, assets under management figures are first available in 1984. Therefore, new asset flows and products returns are calculated beginning in 1985, and the analysis of annual flow behavior begins in 1989 to allow for a five-year lagged return calculation.

B. Model

Plan sponsors hire and fire investment managers. A direct measure of this decision would require knowledge of plan sponsors' holdings; however, this information is unavailable. As a result, we proxy plan sponsors' hire/fire decisions by the relative changes in assets under management and the number of client accounts invested in the products.

The model estimates the relationship of asset and account flows to the product's return, return consistency, and attributes:

$$\text{Asset Flows}_{i,t} = f(\sum_{\tau} \text{Return}_{i,t-\tau}, \sum_{\tau} \text{Return Consistency}_{i,t-\tau}, \text{Attributes}_{i,t-1}) + \epsilon_{i,t}$$

$$\text{Account Flows}_{i,t} = g(\sum_{\tau} \text{Return}_{i,t-\tau}, \sum_{\tau} \text{Return Consistency}_{i,t-\tau}, \text{Attributes}_{i,t-1}) + \epsilon_{i,t}$$

The model is estimated using fixed-effects regression. Though both the asset and account flows data are unbalanced panel sets, there still is the possibility of cross-sectional or serial correlation. The latter is the larger concern because if it exists, the multiple observations for an investment product over time are not independent. Such correlation could arise from the overlap in the longer three-year and five-year return horizons, or from static structural features of the

¹³ While domestic and global, active and passive equity funds were examined, results are reported for a sample of active domestic equity funds that also excludes smallcap products.

investment product. The fixed-effects control for unobserved features of a particular fund that are largely constant over time, for example the level of customer service or some other manager quality.

C. Flows

Asset Flows

Asset flows are typically expressed as the change in assets adjusted for the return over the period of change:

$$\text{Dollar Flows}_{i,t} = \text{Assets}_{i,t} - \text{Assets}_{i,t-1}(1 + R_{i,t})$$

or as the percentage change in assets relative to the product's beginning of year assets:

$$\text{Percentage Flows}_{i,t} = \frac{\text{Assets}_{i,t} - \text{Assets}_{i,t-1}(1 + R_{i,t})}{\text{Assets}_{i,t-1}}$$

where $R_{i,t}$ is the return of product i in year t .¹⁴

However, asset flows do not necessarily indicate a hire/fire decision. Asset flows arise from normal-course-of-business withdrawals or deposits, net flows into the asset class in which a product lies, or net flows to a product's style. While one assumption could be that large net asset flows, in proportion to a product's asset base, represents a hiring or firing decision, this requires a potentially arbitrary decision as to what represents a large change in assets. Further, unless the

¹⁴ This measure assumes that new assets flow into and out of products at the end of each year.

model controls for size this measure will suggest a negative relationship between size and flows.¹⁵

To address these issues an alternative measure of assets flows is developed. We measure a product's flows as the change in assets in proportion to all funds "on the move" within the industry that year. Funds "on the move" is the sum of the absolute value of all products' dollar flows in that year. For a specific product, this measures the percentage of aggregate flow activity captured (or lost) by that product in that year. Scaling flows in each year this way also removes the need to control for year-by-year differences in aggregate flows, eliminating the need for year-style interaction variables. If there is a relationship between performance and flows, products with relatively better performance over some time horizon should capture a larger portion of the money entering the market or being reallocated by plan sponsors. This measure of captured flows for a product i is:

$$\text{Asset Flows}_{i,t} = \frac{\text{Assets}_{i,t} - \text{Assets}_{i,t-1} (1 + R_{i,t})}{\sum_j |\text{Assets}_{j,t} - \text{Assets}_{j,t-1} (1 + R_{j,t})|}$$

Account Flows

There remains a limitation with asset flows; a few large plan sponsors can distort the results, moving large amounts of assets with a few hire/fire decisions, possibly based on criteria different from the average sponsor. Further, asset flows could also indicate a re-allocation, the decisions to move some, but not all, assets from one manager to another. Since sponsors tend to

¹⁵ A product with consistent performance year after year that attracts constant asset flows year after year will have declining percentage flows year after year. Even a product with small increases in asset flows may exhibit declining percentage flows over time as the product's asset base grows, creating the impression that the product is becoming less desirable as an investment.

hold only one account with each product, an alternative approach to measuring the hire/fire decision is to examine the change in the number of accounts held by each product. While the PSN database contains information on the number of accounts for each product, changes in the number of accounts does not control for accounts gained from or lost to other product types. A product can gain (lose) an account from (to) a product within the equity market or from (to) a product outside of the equity market. To address these issues, and to provide a perspective of scale relative to both the product and the equity industry, we first determine the number of accounts for the average equity product in the PSN database. We then calculate the year-by-year change in the number of accounts for each individual equity product and in the number of accounts for the average equity product. A product's account flows is the difference between the proportional change in the number of its client accounts and the proportional change in the number of client accounts for the average equity product:

$$AccountFlows_{i,t} = \frac{A_{i,t} - A_{i,t-1}}{A_{i,t-1}} - \frac{\bar{A}_t - \bar{A}_{t-1}}{\bar{A}_{t-1}}$$

where $A_{i,t}$ is the number of accounts for product i at time t and \bar{A}_t is the average number of accounts per equity product at time t .

Within Equity Subsample

The change in an equity product's account total consolidates accounts it gained (lost) from (to) both non-equity and equity products. The year-to-year change in the average number of accounts per equity product, the accounts gained or lost by the average equity product, serves as a proxy for the accounts gained (lost) from (to) non-equity products by the equity market. As

such, the difference between a product's account total change and the average equity product's account total change can be interpreted as the number of accounts gained (lost) by the product from (to) other equity products. The "within equity" subsample consists of those observations where the account flow indicates that a product lost (gained) more accounts than the equity industry lost (gained), or lost (gained) accounts while the equity industry gained (lost) accounts. In other words, the cases where a sponsor fired one equity manager and hired a replacement equity manager.

D. Product Return

We measure product returns five ways; the product's total return, $r_{i,t}$, excess return relative to the S&P 500, $r_{i,t} - r_{SP,t}$, and excess returns relative to a style-adjusted benchmark based on either the product's self-reported style, $r_{i,t} - r_{SR,t}$, a style indicator variable, $r_{i,t} - r_{SI,t}$, or a style exposure variable, $r_{i,t} - r_{SE,t}$. Style-adjusted returns are calculated using the Russell 1000 Value and Russell 1000 Growth indexes. We select these indexes based on their common use as benchmarks within the industry. We include a test for an asymmetric reaction to positive and negative performance, modeled using an < 0 interaction dummy variable that takes the value 1 if the return difference between the product and benchmark is negative.

The product's self-reported style is available in the PSN database; however, this information is only available for 2000. Tests based on self-reported style, therefore, assume that products do not change investment styles over the sample period.¹⁶ A self-reported value product is benchmarked to the Russell 1000 Value index, while a self-reported growth product is benchmarked to the Russell 1000 Growth index. We benchmark all other products to the Russell 1000 index.

To control for changing investment styles, potential style drift and a product's style exposure, we develop two style measures: a style indicator variable and a style exposure variable. These style variables are based on the product's sensitivity to the Russell 1000 Value and Russell 1000 Growth indexes as estimated from regressions using quarterly returns over the preceding six years, starting in 1979. Products with fewer than 20 quarterly observations or with adjusted- r^2 less than 0.50 are discarded:

$$R_{i,t-1,t-24} = \alpha_i + \mathbf{b}_{G,i} R_{\text{Rus1000G},t-1,t-24} + \mathbf{b}_{V,i} R_{\text{Rus1000V},t-1,t-24} + \mathbf{e}_{i,t-1,t-24}$$

Style Indicator

The style indicator variable categorizes a product as simply growth, value or something in between. If the growth index coefficient alone is significant, the product is designated as a growth product and assigned a style indicator of 0. If the value index coefficient alone is significant the product is designated as a value product and assigned a style indicator of 1. Products where both coefficients are significant are assigned an indicator between 0 and 1 calculated as a weighted-average coefficient estimate:

$$\text{Style Indicator}_{i,t} = \frac{|\mathbf{b}_{V,i,t}|}{|\mathbf{b}_{V,i,t}| + |\mathbf{b}_{G,i,t}|}$$

The benchmark return, $r_{\text{SI},t}$, is the style indicator multiplied by the appropriate Russell 1000 style index return. Table 1 and Figure 1 report the number of products and distribution of style indicators for the rolling 6-year periods of the sample period. The sample size varies owing to the sample selection criteria and the growth of products over the sample period.

¹⁶ This is the approach followed by DT (2002).

Approximately 50% to 70% of the products in any rolling period are categorized as growth or value styles.

Table 2 reports the distribution of style indicators categorized by the products' self-reported style, Panel A for self-reported growth and Panel B for self-reported value. The results show that in 2000, 60.1% of self-reported growth products are identified as growth, assigned a style indicator of 0, and 63.5% are identified as growth oriented, assigned style indicators ≤ 0.4 . In 2000, while only 45.7% of self-reported value products are identified as value, assigned a style indicator of 1, 75.0% are identified as value oriented, assigned style indicators ≥ 0.6 . This suggests that the style indicators provide an effective categorization of products based on style.

It also suggests that the self-reported styles may not always be an accurate indication of the product's style. The time series provides evidence of either style drift or Russell style index instability. In particular, the years 1996-1997 show the highest percentage of self-reported growth products identified as growth (64.9% and 62.2% respectively) and the lowest percentage of self-reported value products identified as value (21.6% and 26.0% respectively). This is consistent with the impression that while growth managers largely remained true to their mandate, value managers drifted toward the Russell growth index during a period that rewarded growth styles at the expense of value. Assuming the plan sponsors are aware of this behavior, it suggests that it is necessary to include style indicators, not just self-reported style, when examining asset and account flows.

Style Exposure

While the style indicator provides a simple method for determining a product's benchmark, it does not capture the product's degree of style exposure based on the manager's

unique investment process. If the growth index coefficient alone is significant, the product's style exposure variable is the bivariate regression coefficient on the Russell 1000 Growth Index and the benchmark return is $r_{SE,t} = \beta_{G,i,t} r_{G,t}$. If the value index coefficient alone is significant the product's style exposure is the bivariate regression coefficient on the Russell 1000 Value Index and the benchmark return is $r_{SE,t} = \beta_{V,i,t} r_{V,t}$. When both $\beta_{V,i,t}$ and $\beta_{G,i,t}$ are significant and positive, the benchmark return is calculated as the weighted average of the two Russell indexes, adjusted for the extremeness of a product's position:

$$r_{SE,t} = \frac{\mathbf{b}_{G,i} \cdot (\mathbf{b}_{G,i} \cdot R1000G_t)}{(\mathbf{b}_{G,i} + \mathbf{b}_{V,i})} + \frac{\mathbf{b}_{V,i} \cdot (\mathbf{b}_{V,i} \cdot R1000V_t)}{(\mathbf{b}_{G,i} + \mathbf{b}_{V,i})}$$

where t will either be the 1-year, 3-year, or 5-year average annual return on the index.

Table 3 reports the distribution of style exposures categorized by the products' self-reported style -- Part A for self-reported growth, Part B for self-reported value, Parts C and D for all other products. The results show that in 2000, 42.8% of self-reported growth products had style exposures between 0.5 and 1.0 (underexposure to the index) and 51.7% overexposure. In 2000, 50.5% of self-reported value products had style exposures between 0.5 and 1.0 (underexposure to the index) and 40.2%, overexposure. The style exposures vary considerably over the sample period suggesting that it is necessary to include style exposure when examining asset and account flows.

E. Return Consistency

A standard measure of performance consistency is tracking error. We calculate this as the natural log of the annualized standard deviation of quarterly excess returns relative to the S&P 500 over the preceding 5 years.

A second measure tracks the “path” of excess performance over the 5-year, 3-year and 1-year horizons relative to the S&P 500 and the style-adjusted benchmarks. Each path is defined by whether the product outperformed the benchmark over the return horizon. For example, path 1 indicates that the product achieved positive excess return over the 5-year, 3-year and 1-year return horizons, suggesting consistent positive excess over a 5-year evaluation period. There are eight such paths and each path is parameterized as an indicator variable. These variables are denoted: Benchmark-Path (5-year 3-year 1-year), that is, path 1 calculated relative to the S&P 500 would be denoted SP500-1 (+++).

Path	Excess Return			Description
	5-year	3-year	1-year	
1	+	+	+	Consistently Positive
2	+	+	-	Negative 1-year
3	-	+	+	Positive 3-year
4	+	-	+	Mixed
5	-	+	-	Mixed
6	+	-	-	Negative 3-year
7	-	-	+	Positive 1-year
8	-	-	-	Consistent Negative

F. Product Attributes

Since the product’s inception date is unknown, the first appearance in the database of a quarterly return or assets figure is used as a proxy for the product’s first year in existence. Dummy variables assign products to two groups: 0 to 10 years and > 10 years. The > 10 years group follows Chevalier and Ellison (1997). As reviewed earlier, our time criteria prevents us from testing shorter periods of time, even though we would expect significance solely for periods less than and greater than 3 or 5 year periods. Product size is measured as the natural log of year-end assets under management, while lagged flows is measured as the previous years flow measure.

III. Results

A. Asset Flows

The number of products, amount of assets, and asset flows for the test sample of the PSN database are reported and compared in Table 4 and Figure 2. Table 4 shows the steady growth and increase in flow activity within the industry since 1989. The sample includes the majority of aggregate assets in the database for all years except 1989, reaching a maximum of 73.5% in the year 2000. More importantly, while the sample represents approximately half of the inflows and outflows present in the database, the patterns of flows for the sample and the database (plotted in Figure 2) are highly correlated, suggesting that the sample is representative of the database.

Table 5 reports the total number of products, average product net flow and standard deviation of net flow, and the average product excess return and standard deviation of excess return relative to the S&P 500 and self-reported style index over the 1, 3, and 5-year horizon. Figure 3 plots the average product net flow against excess return for the 1, 3 and 5-year horizons. The results suggest a strong but incomplete linkage between flows and excess return. While flows largely track excess returns, there are years where this relationship is clearly not positive. This pattern is also observed in Table 6, which reports the average asset flow for products sorted into a two-dimensional matrix based on decile asset flows and decile excess return relative to the S&P 500. Product excess return matters, the highest return decile products typically capture positive asset flows, however, this is not the only factor influencing assets flows. Three of the highest excess return deciles have negative asset flows on average and three of the lowest excess return deciles have positive asset flows on average for the 1, 3 and 5-year horizons. In addition, the pattern of deciles with positive average asset flows is nearly identical across horizons.

To explore the relationship between product performance and asset flows further, we regress, using fixed effects least squares regression, captured asset flows on the product's return, return consistency, and attributes relative to each benchmark (S&P 500, self-reported style, style indicator and style exposure).¹⁷

Panel A of Table 7 assumes that investors respond to continuous measures of returns. Consistent with the summary statistics, product return and attributes explain little in the variation of a fund's asset flows. The specification using S&P500 excess returns has adjusted- r^2 of 0.0462 and a within- r^2 of 0.0469, while the specification using total returns has adjusted- r^2 of 0.0440 and within- r^2 of 0.0480.¹⁸ Overall, this suggests that while plan sponsors consider product returns, return consistency and attributes when allocating assets among products, they rely largely on other factors, such as qualitative judgments about the manager's ability to earn superior performance, customer service, and/or their relationship with the manager.

When considering past performance, plan sponsors appear to consider both total and excess return over the 3-year and 5-year horizon. All of the coefficient estimates on 3-year return variables are significant at the 1% level while the < 0 interaction terms are insignificant. Similarly, the 5-year total return and excess returns relative to self-reported style and the style indicator are positive and significant, and the < 0 interaction terms are insignificant. This implies that while products gain assets on average over the sample period, plan sponsors treat positive and negative returns symmetrically; products with positive (negative) returns over the preceding 3 and 5-year horizons gain (lose) incremental assets, with sponsors being equally

¹⁷ We report the results only for the sample excluding products self-reported as "Index Passive," "Global", or small-cap. We exclude these products to provide a more homogeneous sample in terms of plan sponsor selection criteria and return benchmarks. Indexed products are not managed for excess return, global products seek to outperform global or international benchmarks, and small-cap products are not benchmarked to the large-cap S&P500 and Russell 1000 indices. The inclusion of any or all of these products does not qualitatively change the results.

¹⁸ The 5-year total < 0 interaction term is dropped as only 2 of the 8,515 (6,969) observations in the asset (account) flows sample have negative 5-year total returns.

sensitive to positive and negative returns. It also appears that plan sponsors punish asset managers for delivering negative total return performance in the most recent year, as illustrated by a positive 1-year total return < 0 interaction term significant at the 1% level.

Product attributes also appear to play a role in plan sponsors' allocation decisions. The relationship between product age and asset flows is negative and highly significant, suggesting that products older than 10 years capture incrementally more flows than younger products. This finding is consistent with earlier studies that concluded products with longer track records were more attractive, having established themselves as satisfactory performers and prudent investments. The coefficient on product size is also negative and highly significant at the 1% level across all specifications. This suggests that a product's size inhibits its ability to capture flows; all else equal, large products capture a smaller share of asset flows in a given year. This finding agrees with the majority of the results in the literature and is consistent with the interpretation that larger products are viewed less favorably in terms of qualitative factors that influence allocation decisions, or the belief that larger products may face a bigger challenge to deliver superior performance. It may also be due to successful products closing to new assets. Lagged captured flow is positive and significant.¹⁹ This result agrees with DT (2002) who find marginal evidence of serial correlation in their pension fund sample and is consistent with regular contributions by institutional plans to existing investment products made independent of performance as part of an established relationship with the manager.

Panel B of Table 7 replaces the continuous measures of performance with discrete measures of return consistency. Path-4 (+-+) is omitted, and while reported in its logical location

¹⁹ The coefficient on lagged asset flows is not significant when passive index and global products are included in the sample. Assuming index products capture a steady flow of net assets from sponsors pursuing an index strategy, this may seem counterintuitive. However, when investment styles are performing well, they capture relatively more

in table for ease of comparison, is estimated as the constant. The relationship between product attributes and asset flows remain essentially unchanged from Table 7A. The results in Table 7B suggest that the ability to deliver consistent positive excess returns, without consideration of the magnitude of the excess returns, matters. A product that consistently produces positive (negative) benchmark-adjusted returns attracts significantly more (less) assets than it would if had a mixed performance record, regardless of the particular path. The coefficients on Path-1 (+++) are significant and positive for the S&P 500 and all style benchmarks, but not for total return. Similarly, a product that consistently produces negative benchmark-adjusted returns, Path 8 (--), attracts fewer assets than in years in which it outperforms the benchmark. The coefficients are negative across all excess return benchmarks and significant for the S&P 500 and self-reported style. These results suggest that, at some point in the manager selection or evaluation process, plan sponsors screen on positive active return over benchmark. They reward managers who consistently beat benchmarks with additional assets and withdraw assets from managers who consistently trail the S&P 500 or a benchmark based on the self-reported style of the product.

The coefficient on the volatility of excess return relative to the S&P500 is positive but insignificant across the models, except for the total return and style exposure specifications. While the positive sign suggests that more volatility is less of a drag on products' ability to capture flows, the coefficient is largely insignificant in the tests reported in Tables 7B, 7C, 8, and 9. Its significance in Table 7B when total return paths are tested but found to be insignificant is likely signaling the importance of benchmark-based consistency which is revealed in the other asset flows tests.

flows than index investments. When investment styles are performing poorly, this reverses. This counter-cyclical effect washes out the significance of lagged asset flows when indexed products are present in the sample.

The significance of multiple excess return consistency coefficients in Table 7B and the correlation between different excess returns motivates additional testing to see if a more definitive statement can be made as to *which* benchmark is more prominently used by sponsors. Table 7C reports the results of four tests which simultaneously evaluate multiple return consistency paths. The results suggest that the S&P 500 is a key benchmark in sponsor decisions. The total return and style exposure paths are never significant while Path 1 (+++) and Path 8 (---) for the S&P 500 are always significant and only Path 1 is significant for the self-reported style and style indicator-based benchmarks. Products that consistently beat the S&P500 attract incremental flows; those that consistently under-perform attract less or lose flows. While there is incremental reward for managers who also consistently outperform a style-based benchmark, it does not appear as though consistent under-performance is punished or that there is an adjustment for the degree to which a manager pursues a particular style strategy.

To further explore the relative importance of simply outperforming the benchmark as opposed to the magnitude of that out-performance, Table 8 reports coefficient estimates for the model that includes both continuous and discrete measures of performance. The relationship between product attributes and asset flows remains essentially unchanged. When total returns and total return consistency are tested together, the consistency coefficients remain insignificant, while the 1-year < 0 interaction term, 3-year, and 5-year total return coefficients all remain positive and significant. Conversely, when excess returns and excess return consistency are tested together, the coefficients on the return consistency paths retain their sign and largely their significance, while the coefficients on excess return become insignificant, and in the case of the 3-year excess return relative to the S&P 500 and style indicator, switch signs. Since collinearity among independent variables can suppress significance, the persistent significance of the S&P

500 and style excess return consistency paths (Path 1) reinforces the suggestion that simply beating the benchmark is more important than the magnitude of the excess return. This suggests that, at some point in the manager selection or evaluation process, plan sponsors screen on positive active return over benchmark without regard to the magnitude of excess return. This screen apparently looks at active performance relative to both the S&P 500 and a Russell 1000 style index based on products' self-reported style.

To explore the relative importance of total return relative to excess return in the allocation decision, Table 9 reports coefficient estimates for the full model that includes total and excess return, excess return consistency and product attribute variables. The coefficients on excess return remain largely insignificant while the coefficients on the 1-year < 0 interaction term, 3-year, and 5-year total return variables continue to be positive and highly significant in all specifications. This suggests that after controlling for return consistency and product attributes, plan sponsors appear to reward total return rather than excess return. In addition, plan sponsors do not appear to distinguish between the degrees to which managers pursue style strategies, deep style or core style managers are not evaluated using different benchmarks, but rather use a common benchmark, the S&P 500, to screen on return consistency. In addition, the adjusted and within- r^2 values are always greatest when the specification includes excess return and/or return consistency calculated using the S&P 500.

Overall, the results suggest that while plan sponsors largely use other criteria, the attributes of the product and the ability of a manager to produce consistent excess returns, without regard to their magnitude, relative to the S&P500 are critical in capturing above average asset flows. Consistent delivery of excess returns relative to a straightforward style benchmark also attracts incremental asset flows. After controlling for return consistency and product

attributes, plan sponsors appear to reward extended horizon (3 and 5-year) total return rather than excess return, and punish near-term (1-year) losses. One possible explanation for this result is the principal-agent arrangement faced by plan sponsors. Although plan sponsors may be more sophisticated than the typical retail investor, their clients -- investors and the investment board -- may not be. The hiring and firing of managers based on excess returns with incremental allocations based on total returns may be a way of satisfying both their mandate and their clients.

B. Account Flows

The sample examining account flows consists of 6969 product-year observations.²⁰ Table 10 reports summary statistics for account flows for the equity sample and the within equity subsample. The overall mean, and many of the annual means, is positive for the total sample and equity product sample, indicating that the industry gained accounts and the equity products examined gained a higher percentage of accounts than the industry on average. This suggests that, rather than playing a zero sum game, equity products were able to gain net accounts, possibly due to plan sponsors hiring additional managers as equity assets increased in value in the 1980's and 90's. This gain may also be the result of more consistent reporting by products in the sample. Since information is self-reported, products that have performed well, and likely gained assets and accounts, are more likely to report results and enter the sample.

We report the results for both the total equity product sample and the “within equity” subsample. We use the total sample to examine the factors that influence the hiring and firing decision relative to the average equity product; the subsample is used to draw inferences about

²⁰ The sample excludes index-passive, global and small-cap products; year 2000 observations and 26 outliers identified using DFITS, Cook's Distance, and Welsch Distance tests. Nineteen observations where the 26 outliers resulted in a dependent variable becoming a lagged explanatory variable in the next year were also removed.

the criteria used by plan sponsors in making decisions that result in the replacement of one equity manager with another.

Table 11A reports coefficient estimates for models that include return and attribute variables. Consistent with the asset flow results, account flows within the industry are largely explained by factors other than product performance and attributes. The model using the S&P 500 benchmark excess returns explains the greatest variation in account flows, with an adjusted- r^2 of 0.0527 and within- r^2 of 0.0786. This suggests that plan sponsors largely consider other factors, such as qualitative predictors of superior performance, customer service and/or their relationship with the manager, when making the hiring and firing decisions.

While products in the sample did better than the average equity product on average over the sample period, plan sponsors also appear to consider both total and excess returns over the 1 and 3-year horizons. The coefficient on the 1-year < 0 interaction term is positive and significant for all return variables (as opposed to total return alone using asset flows), indicating that products with poor 1-year performance gain fewer or lose more than the average number of accounts. Products also appear to gain more or lose less than the average number of accounts for positive 3-year total and excess returns, as only the coefficient on excess return relative to the S&P 500 is not significant. However, unlike asset flows the 3-year < 0 interaction terms are negative and significant for excess returns relative to the self-reported, style indicator, and style exposure benchmarks. This suggests an asymmetric relationship, with managers who deliver positive performance benefiting more than those who deliver negative performance are punished. Managers who underperform may lose assets, but not necessarily the entire account. While the coefficients on 5-year excess returns are positive and significant for the S&P 500 and style

exposure benchmarks, the relationship between account flows and excess returns does not appear as strong over the 5-year horizon.

As with asset flows, there is a strong relationship between account flows and product attributes. The relationships between account flows and product size and product age are negative and highly significant. The coefficient on lagged flows is negative and significant, whereas it was positive with asset flows. This suggests that a manager who gained (lost) in terms of account flows in one period relative to the industry is subsequently more likely to lose (gain) in the next period. This is likely due to regression to the mean rather than the plan sponsors engaging in a contrarian hire/fire rule. Once an account is gained, it can only be lost. Products that gain (lose) above average accounts regress to the mean in the next period, producing a negative flows coefficient.

Table 11B reports coefficient estimates of the models that include return consistency and attribute variables. Excess return consistency continues to be important; total return consistency does not. The pattern of rewarding consistent positive excess returns (Path 1) and punishing consistent negative excess returns (Path 8) is not as strong as that observed with asset flows. Consistently underperforming the S&P500 and style indicator benchmark results in below average account flows relative to the average equity product, while consistently good performance relative to self-reported and style indicator benchmarks results in above average account flows. Tracking error becomes more important as a measure of consistency. The coefficient on tracking error is negative and significant, indicating that consistent returns, regardless of sign, are preferred when allocating accounts.

Table 11C reports the results of simultaneously evaluating multiple return consistency measures. As in Table 7C, consistency relative to the S&P 500 appears to be a key criteria

among plan sponsors while the total returns consistency coefficients are never significant. The difference here is that there is no evidence that consistent benchmark out-performance (Path 1) results in better than average account flows. There is evidence that products with consistent underperformance (Path 8), or mixed underperformance (Paths 5 and 7), do worse than the average equity product in terms of account flows. Consistently beating a style benchmark based on either the self-reported or effective style indicator (Path 1) results in incremental account flows (as it did asset flows), while there is no evidence that plan sponsors incorporate style exposure when determining style benchmarks.

Table 12 reports coefficient estimates for the model specifications that include both continuous and discrete measures of performance along with product attribute variables. The signs and significance of the total return, self-reported style, and style exposure specifications in this table repeat the results of Tables 11A and 11B. When the S&P 500 excess returns and S&P 500 excess return consistency are tested together, the 5-year excess return coefficient is no longer significant, nor are many of the consistency coefficients that were separately significant in Table 11B. When style indicator excess returns and style indicator excess return consistency are tested together, the marginally significant 3-year and 5-year return coefficients become insignificant, but the Path 1 coefficient retains its positive sign and significance. Taken together, these results begin to suggest that plan sponsor decisions about moving an entire account from one manager (product) to another take total and excess return under consideration, along with consistency relative to style benchmarks rather than the S&P 500.

To further explore the relative importance of total return relative to excess return in the account allocation decision, Table 13 reports coefficient estimates for a full model that includes total and excess return, excess return consistency and product attribute variables. The

importance of both total and excess returns is confirmed. Robust to inclusion of the various excess return benchmarks, the 1-year total return < 0 interaction term is positive and significant, reflecting plan sponsors penalization of managers with 1-year total return losses by giving them fewer accounts or withdrawing more accounts relative to the average equity product. Poor 1-year performance relative to style benchmarks is also penalized, as the coefficients on the 1-year < 0 interaction term across all benchmarks are positive and significant (though only at the 10% level for two of the three). This is less surprising than seeing a manager punished for poor 1-year total return, as it reflects performance relative to average market or style performance.

Positive 3-year total return is favored by plan sponsors in account allocation as it was with asset flow allocation; the coefficient remains positive and highly significant even after including excess return variables. The highly significant negative 5-year total return coefficients and positive excess return coefficients present a less straightforward relationship between performance and account flows. Since our fixed-effects regressions are estimating within-product variation, the negative total return factor suggests that, holding excess return constant, products have poorer account flows (lose more or gain less than average) when product and benchmark returns are high than with lower product and benchmark returns. The positive excess return factor suggests that products have better account flows when product excess returns are high; with total returns being held constant, this implies that benchmark returns are low. In both cases, the results suggest that products have better (worse) account flows when the average benchmark return has been low (high) over the preceding five years, highlighting a role for benchmarks and not just total return (as with asset flows) over the 5-year horizon. These results are consistent with certain re-allocation decisions that sponsors make. Their institutional plans have target allocations among asset classes, investment styles, or even specific managers, and

when the current allocations exceed bands around these targets, sponsors reduce the allocations to bring them back closer to target levels. If the allocations have grown because of strong performance in an asset class, style, or sector, all of which would be reflected in their respective benchmarks, and sponsors subsequently reduce their allocations, products having worse account flows when the average benchmark return has been high is what would be observed. Our result coincides with this.

Overall, the results of Table 13 suggest a slightly more complex decision process when plan sponsors allocate accounts, perhaps reflecting that they utilize a higher hurdle when making the decision to fire rather than simply reduce assets. As with asset flows, the magnitude of total returns play a punitive role in the short term (1-year < 0 interaction term) as well as a contributory and punitive role in the longer term (3-year term). But when allocating accounts, the magnitude of benchmark-based excess returns, including those relative to style benchmarks, are also considered. They play a punitive role in the short-term (1-year < 0 interaction term for style specifications) as well as both a contributory and punitive role in the longer-term (positive 5-year excess return coefficients), although this latter relationship is clouded somewhat by the negative total return coefficient. In addition, the results of Table 13 reflect that plan sponsors also evaluate consistency when making account allocation decisions, looking for managers with consistent out-performance relative to style benchmarks (Path 1) based on products' self-reported styles or our style indicator.

To examine whether different criteria are used by plan sponsors in the more specific case of replacing an equity manager with another equity manager, Tables 14, 15, and 16 report regression results for the within equity subsample. While all adjusted- r^2 and within- r^2 are higher, likely due to more homogeneity in the subsample, account flows between equity products are

again largely driven by non-performance factors. Overall, the results are similar to those for the broader equity sample. The 3-year total return coefficients remain positive and significant, the 5-year total return coefficients remain negative and significant, and the 5-year excess return coefficients remain positive and significant. Though the 1-year < 0 interaction term for style indicator excess returns is no longer significant, the coefficients on these terms retain their marginal significance for self-reported and style exposure excess returns.

There are some noticeable differences. The 1-year < 0 interaction term on total return is not significant for the within equity subsample, suggesting that plan sponsors are less likely to reallocate accounts between equity products for poor 1-year performance than they are to reallocate accounts in general. The Path 1 coefficients for self-reported and style indicator excess returns are not significant in Table 16 as they were in Table 13. This suggests that plan sponsors seek out equity managers who deliver consistent positive return relative to these benchmarks when they are allocating accounts in general – within equity or between equity and non-equity – but they do not do this when specifically looking to replace one equity manager with another. Finally, the lagged account flows attribute coefficient was negative and significant in the larger sample, but generally is not in the “within equity” subsample. This makes sense, since the larger sample maintains more of a time series while the subsample extracts transactions that represent specific conditions. Practically, if the subsample truly does reflect specific cases of a sponsor firing one equity manager and replacing him/her with another, then the manager’s prior period account flows would not be expected to have any relationship to that decision.

Overall, while the factors that explain account flows between equity products are similar to those that explain account flows in general, there are systematic and interesting differences. One additional such difference is that within this subsample, the incremental explanatory power

of the performance variables over that provided by just the product attribute variables is proportionately less. As seen in Table 16, the within- r^2 for the S&P 500 specification is 0.1318. Using only the product attributes, within- r^2 is 0.0948. In comparison, the within- r^2 's in the large sample are 0.0910 for the full model with performance variables (Table 13) and 0.0571 with only the product attributes. This suggests that within the equity market when a sponsor looks to replace one manager with another equity manager, there is very little relationship between product performance and that decision and the sponsors rely almost completely on subjective criteria.

IV. Conclusion

Overall, asset and account flows between products are only partially explained by the products' performance and attributes. This suggests that plan sponsors largely use qualitative considerations, such as subjective measures of manager skill, the level of customer services provided, and the relationship with the manager, in the asset allocation, account allocation, and hiring and firing decisions.

While products gained assets and accounts on average over the period studied, products that consistently produce positive (negative) excess returns, regardless of the amount of that excess, attract significantly more (fewer) assets. Products with lower tracking error attract accounts. This suggests that, at some point in the evaluation/selection process, plan sponsors screen products on active return. The S&P 500 appears to play a larger role in these screens for decisions to move assets than do style benchmarks, while style benchmarks are important when a sponsor contemplates moving an entire account. Plan sponsors do not appear to consider the level of style exposure when doing consistency screens.

Beyond performance consistency, plan sponsors are sensitive to the managers' total return when allocating assets and accounts. Products capture (lose) greater than average assets and accounts for positive (negative) 3 and 5-year total returns. Products with poor 1-year total return lose assets and experience sub-par account flows, but this factor does not appear to be relevant to specific cases of hiring and firing among equity products. There is evidence that plan sponsors are sensitive to the spread of excess return when allocating whole accounts. Products with positive (negative) 5-year excess return relative to the S&P 500 and style benchmarks do better (worse) than the average product in terms of account flows.

Plan sponsors exhibit a tendency to favor products with smaller asset bases and longer track records. Asset flows exhibit positive serial correlation, products that gain assets continue to gain assets, while account flows exhibit negative serial correlation, products with below-average account flows relative to the average product later have above average flows. The consistency of results between asset and account flow measures offers assurance that a few large plan sponsors do not drive the behavior observed. While performance relationships are similar between asset and account flows, the account flow relationships show more relevant factors, suggesting that the decision-making process behind allocating assets versus placing accounts is slightly different and reflects that plan sponsors more easily move assets than they do their entire accounts.

These results are consistent with an agency theory interpretation. Plan sponsors seek to minimize job risk by hiring and firing managers based largely on qualitative factors and consistent excess returns while responding to potential investor pressure by allocating assets based on total returns.

In this study, we have explored the factors determining institutional plan sponsors decisions to hire and fire professional managers. What has not been explored is whether these decisions add or subtract value for investors. This is the topic of current research. Preliminary results suggest that plan sponsors are unsuccessful in creating value; however, additional research is required to fully study this question and is reserved for a follow-up study.

Table 1. Distribution of Style Indicator

This table reports the distribution of style indicators over the sample period. Product *i* is designated as growth (value), and assigned an indicator of 0 (1), if its estimated sensitivity to the Russell 1000 Growth (Value) index, $\beta_{G,i,t}$ ($\beta_{V,i,t}$), using bivariate regressions for the 6year period *t* is significant. Products where both coefficients are significant are assigned a style indicator calculated as:

$$\text{Style Indicator}_{i,t} = \frac{|b_{V,i,t}|}{|b_{V,i,t}| + |b_{G,i,t}|}$$

Products with less than 20 quarterly return observations or an adjusted- $r^2 \leq 0.50$ are excluded.

Period	Obs	Style Indicator						
		0	0 < x ≤ 0.2	0.2 < x ≤ 0.4	0.4 < x ≤ 0.6	0.6 < x ≤ 0.8	0.8 < x < 1	1
1979-1984	316	34.8%	0.3%	4.4%	13.3%	11.4%	1.6%	34.2%
1980-1985	366	36.9%	0.0%	3.0%	15.0%	10.4%	1.9%	32.8%
1981-1986	424	35.8%	0.0%	5.9%	19.1%	9.7%	0.5%	29.0%
1982-1987	537	37.6%	0.2%	8.4%	19.6%	10.6%	1.1%	22.5%
1983-1988	606	33.3%	0.5%	9.1%	18.6%	11.6%	0.7%	26.2%
1984-1989	709	31.7%	0.3%	9.4%	19.9%	9.4%	1.1%	28.1%
1985-1990	865	29.4%	0.5%	8.9%	16.4%	10.4%	1.4%	33.1%
1986-1991	1062	28.4%	0.9%	7.3%	15.6%	12.6%	1.2%	33.8%
1987-1992	1198	32.4%	1.1%	6.5%	15.5%	8.0%	1.0%	35.5%
1988-1993	1296	25.5%	1.2%	10.6%	22.7%	15.4%	1.0%	23.6%
1989-1994	1473	27.7%	1.2%	9.8%	24.0%	15.5%	1.6%	20.2%
1990-1995	1606	33.0%	0.9%	9.4%	24.8%	14.4%	0.9%	16.6%
1991-1996	1438	33.4%	0.5%	10.6%	27.5%	15.0%	0.7%	12.4%
1992-1997	1365	25.8%	0.4%	11.9%	30.8%	15.5%	1.2%	14.5%
1993-1998	1976	24.1%	0.4%	7.7%	22.8%	12.7%	1.1%	31.3%
1994-1999	2260	37.7%	0.9%	8.1%	15.5%	10.5%	3.7%	23.6%
1995-2000	2248	34.3%	0.4%	6.9%	17.3%	13.5%	7.8%	19.7%

Table 2. Distribution of Style Indicator Categorized by Self-reported Style

This table reports the distribution of style indicators over the sample period categorized by the product's 2000 self-reported style. Product i is designated as growth (value), and assigned an indicator of 0 (1), if its estimated sensitivity to the Russell 1000 Growth (Value) index, $\beta_{G,i,t}$ ($\beta_{V,i,t}$), using bivariate regressions for the 6-year period t is significant. Products where both coefficients are significant are assigned a style indicator calculated as:

$$\text{Style Indicator}_{i,t} = \frac{|b_{V,i,t}|}{|b_{V,i,t}| + |b_{G,i,t}|}$$

Products with less than 20 quarterly return observations or an adjusted- $r^2 \leq 0.50$ are excluded.

A. Self-reported Growth

Year	Style Indicator				
	0	0 < x ≤ 0.4	0.4 < x ≤ 0.6	0.6 < x < 1	1
1989	68.1%	14.9%	11.7%	2.1%	3.2%
1990	61.5%	17.2%	9.8%	6.6%	4.9%
1991	63.2%	13.8%	9.9%	8.6%	4.6%
1992	58.9%	15.0%	11.7%	5.6%	8.9%
1993	70.6%	9.8%	10.3%	3.7%	5.6%
1994	53.3%	18.8%	17.6%	5.9%	4.4%
1995	56.8%	17.5%	18.8%	3.6%	3.3%
1996	64.9%	15.4%	16.0%	2.5%	1.3%
1997	62.2%	18.0%	16.3%	3.2%	0.4%
1998	53.3%	15.0%	16.2%	11.8%	3.7%
1999	49.8%	12.0%	16.7%	13.5%	8.0%
2000	60.1%	23.4%	9.5%	4.5%	2.4%
Overall	58.5%	16.2%	14.5%	6.7%	4.2%
Cum.	58.5%	74.7%	89.2%	95.9%	100.1%

B. Self-reported Value

Year	Style Indicator				
	0	0 < x ≤ 0.4	0.4 < x ≤ 0.6	0.6 < x < 1	1
1989	18.0%	2.0%	16.0%	21.0%	43.0%
1990	9.4%	3.6%	17.3%	24.5%	45.3%
1991	8.3%	2.2%	14.9%	22.7%	51.9%
1992	5.1%	4.0%	13.1%	25.3%	52.5%
1993	8.5%	5.4%	14.3%	16.1%	55.6%
1994	5.7%	6.4%	18.5%	29.9%	39.5%
1995	4.6%	5.2%	19.3%	40.7%	30.2%
1996	6.8%	6.4%	22.3%	42.9%	21.6%
1997	7.8%	5.7%	20.9%	39.5%	26.0%
1998	5.0%	3.6%	21.1%	35.4%	34.9%
1999	4.8%	2.7%	10.7%	30.9%	50.8%
2000	13.5%	1.7%	9.8%	29.3%	45.7%
Overall	7.3%	4.1%	16.5%	31.6%	40.4%
Cum.	99.9%	92.6%	88.5%	72.0%	40.4%

Table 3. Distribution of Style Exposure Categorized by Self-reported Style

This table reports the distribution of style exposures over the sample period categorized by the product's 2000 self-reported style. A product's style exposure is its estimated sensitivity to the Russell 1000 Value or Growth 1000 Growth indices using bivariate regressions for the 6-year period t , $\beta_{V,i,t}$ and $\beta_{G,i,t}$ respectively, if the coefficient is significant. Products where both coefficients are significant are assigned a style exposure calculated as:

$$\text{Style Exposure}_{i,t} = \frac{\mathbf{b}_{G,i} \cdot (\mathbf{b}_{G,i} \cdot R1000G_t)}{(\mathbf{b}_{G,i} + \mathbf{b}_{V,i})} + \frac{\mathbf{b}_{V,i} \cdot (\mathbf{b}_{V,i} \cdot R1000V_t)}{(\mathbf{b}_{G,i} + \mathbf{b}_{V,i})}$$

Products with less than 20 quarterly return observations or an adjusted- $r^2 \leq 0.50$ are excluded.

A. Self-reported Growth

Year	Style Exposure				
	$0 < b_{i,t,G} \leq 0.5$	$0.5 < b_{i,t,G} \leq 1.0$	$1.0 < b_{i,t,G} \leq 1.5$	$1.5 < b_{i,t,G} \leq 2.0$	$2.0 < b_{i,t,G}$
1989	7.7%	67.0%	23.1%	2.2%	0.0%
1990	8.6%	71.6%	16.4%	1.7%	1.7%
1991	10.3%	68.3%	15.2%	1.4%	4.8%
1992	11.6%	58.5%	25.6%	1.2%	3.0%
1993	9.4%	53.5%	29.2%	5.4%	2.5%
1994	11.5%	58.8%	25.8%	2.3%	1.5%
1995	9.6%	61.4%	27.0%	1.7%	0.3%
1996	9.8%	58.1%	28.9%	2.5%	0.6%
1997	11.7%	60.3%	24.1%	2.8%	1.1%
1998	11.0%	53.1%	22.4%	3.8%	9.7%
1999	10.3%	57.9%	17.9%	2.0%	12.0%
2000	5.4%	42.8%	24.9%	17.8%	9.0%
Overall	9.7%	57.0%	23.7%	4.6%	5.1%
Cum.	9.7%	66.7%	90.4%	95.0%	100.1%

B. Self-reported Value

Year	Style Exposure				
	$0 < b_{i,t,V} \leq 0.5$	$0.5 < b_{i,t,V} \leq 1.0$	$1.0 < b_{i,t,V} \leq 1.5$	$1.5 < b_{i,t,V} \leq 2.0$	$2.0 < b_{i,t,V}$
1989	18.3%	65.9%	15.9%	0.0%	0.0%
1990	19.8%	59.5%	14.3%	0.0%	6.3%
1991	14.5%	62.0%	19.9%	0.0%	3.6%
1992	14.4%	58.0%	25.0%	1.1%	1.6%
1993	17.2%	58.8%	18.1%	2.9%	2.5%
1994	20.0%	64.5%	15.1%	0.4%	0.0%
1995	20.6%	69.4%	8.6%	0.7%	0.3%
1996	25.7%	70.3%	3.6%	0.0%	0.4%
1997	22.3%	72.9%	3.3%	0.0%	1.5%
1998	17.5%	67.8%	5.3%	0.5%	9.0%
1999	9.7%	66.2%	13.9%	0.4%	9.7%
2000	8.6%	50.5%	37.2%	1.7%	1.3%
Overall	16.9%	64.5%	14.1%	0.7%	3.7%
Cum.	16.9%	81.4%	95.5%	96.2%	99.9%

Table 3. Distribution of Style Exposure Categorized by Self-reported style (cont.)

C. Self-reported as Neither Growth nor Value

Year	Style Exposure					
	0	0 < b _{i,t,G} £ 0.5	0.5 < b _{i,t,G} £ 1.0	1.0 < b _{i,t,G} £ 1.5	1.5 < b _{i,t,G} £ 2.0	2.0 < b _{i,t,G}
1989	29.6%	31.5%	37.0%	1.9%	0.0%	0.0%
1990	28.2%	24.4%	39.7%	3.8%	0.0%	3.8%
1991	29.9%	29.9%	34.0%	1.0%	0.0%	5.2%
1992	29.1%	32.5%	35.0%	1.7%	0.0%	0.9%
1993	25.6%	34.4%	34.4%	4.8%	0.0%	0.8%
1994	16.0%	39.5%	42.0%	1.9%	0.0%	0.6%
1995	15.4%	42.6%	39.4%	1.6%	0.0%	1.1%
1996	8.6%	46.2%	42.5%	2.2%	0.0%	0.5%
1997	8.6%	52.0%	35.4%	3.0%	0.0%	1.0%
1998	14.5%	40.1%	35.3%	4.1%	0.0%	5.9%
1999	18.6%	36.4%	34.7%	2.4%	0.0%	7.2%
2000	13.0%	33.6%	43.0%	6.7%	1.3%	0.0%
Overall	17.3%	38.6%	37.8%	3.1%	0.2%	2.7%
Cum.	17.3%	55.9%	93.7%	96.8%	97.0%	99.7%

D. Self-reported as Neither Growth nor Value

Year	Style Exposure					
	0	0 < b _{i,t,V} £ 0.5	0.5 < b _{i,t,V} £ 1.0	1.0 < b _{i,t,V} £ 1.5	1.5 < b _{i,t,V} £ 2.0	2.0 < b _{i,t,V}
1989	25.9%	24.1%	44.4%	3.7%	0.0%	0.0%
1990	29.5%	24.4%	35.9%	3.8%	1.3%	3.8%
1991	22.7%	23.7%	39.2%	7.2%	1.0%	5.2%
1992	18.8%	26.5%	41.0%	8.5%	2.6%	1.7%
1993	22.4%	28.8%	40.0%	6.4%	0.8%	0.8%
1994	10.5%	41.4%	38.9%	7.4%	0.0%	0.6%
1995	13.3%	36.7%	44.1%	3.7%	0.0%	1.1%
1996	11.8%	44.1%	41.4%	1.1%	0.0%	0.5%
1997	8.1%	39.4%	49.0%	1.0%	0.0%	1.0%
1998	13.0%	35.7%	41.6%	3.0%	0.0%	5.9%
1999	12.0%	26.1%	49.8%	4.5%	0.0%	7.2%
2000	23.3%	27.4%	43.9%	5.4%	0.0%	0.0%
Overall	15.6%	32.7%	43.4%	4.3%	0.3%	2.7%
Cum.	15.6%	48.3%	91.7%	96.0%	96.3%	99.0%

Table 4. Number of Products, Aggregate Assets and Flows

This table reports annual summary statistics for all equity products in the Effron PSN database and the test sample. Part B reports the percentage of the PSN database included in the test sample.

A. Levels

Year	PSN Database					Sample				
	Products	Assets	Flows			Products	Assets	Flows		
			Inflows	Outflows	Net			Inflows	Outflows	Net
1989	987	592,185.8	43,130.5	-50,789.8	-7,659.3	267	289,788.1	16,923.4	-24,304.6	-7,381.2
1990	1147	570,177.8	57,695.0	-54,903.9	2,791.1	380	320,840.1	26,240.3	-32,619.3	-6,379.0
1991	1332	851,605.2	92,112.7	-65,089.7	27,023.0	493	517,436.8	49,068.1	-50,772.8	-1,704.8
1992	1721	1,047,710.0	127,655.5	-131,493.9	-3,838.4	568	604,850.8	66,489.3	-57,329.3	9,160.0
1993	2029	1,460,082.0	197,204.3	-105,290.6	91,913.7	652	762,046.1	83,629.1	-66,294.0	17,335.1
1994	2292	1,668,090.0	211,503.8	-105,574.3	105,929.5	837	983,717.6	106,832.7	-71,303.3	35,529.4
1995	2584	2,445,747.0	280,982.9	-176,362.3	104,620.6	933	1,349,313.0	116,357.2	-114,851.2	1,506.1
1996	2796	3,174,311.0	396,617.3	-227,612.4	169,004.9	898	1,663,956.0	158,480.3	-126,072.9	32,407.4
1997	2942	3,928,199.0	526,976.9	-387,439.4	139,537.5	852	2,091,629.0	175,827.8	-225,697.0	-49,869.3
1998	2897	4,478,738.0	497,049.4	-464,425.9	32,623.5	1285	3,106,344.0	310,500.6	-318,936.1	-8,435.6
1999	2976	5,566,321.0	625,025.9	-737,052.0	-112,026.1	1504	4,004,781.0	406,496.3	-554,201.8	-147,705.4
2000	2193	4,433,897.0	667,519.5	-511,941.4	155,578.1	1200	3,257,119.0	428,502.6	-371,520.6	56,982.1

B. Percentage

Year	Products	Assets Aggregate	Flows	
			Inflows	Outflows
1989	27.1%	48.9%	39.2%	47.9%
1990	33.1%	56.3%	45.5%	59.4%
1991	37.0%	60.8%	53.3%	78.0%
1992	33.0%	57.7%	52.1%	43.6%
1993	32.1%	52.2%	42.4%	63.0%
1994	36.5%	59.0%	50.5%	67.5%
1995	36.1%	55.2%	41.4%	65.1%
1996	32.1%	52.4%	40.0%	55.4%
1997	29.0%	53.2%	33.4%	58.3%
1998	44.4%	69.4%	62.5%	68.7%
1999	50.5%	71.9%	65.0%	75.2%
2000	54.7%	73.5%	64.2%	72.6%

Table 5. Net Flows v. Excess Return

This table reports annual mean and standard deviations of net flows and excess return per product in the test sample. Excess returns are calculated relative to the S&P 500 and the product's self-reported style index using the Russell 1000 Value or Russell 1000 Growth indexes. Flows are reported in millions of dollars.

Year	Products	Net Flows		SP500						Self-reported Style					
		/Product	σ	1-year		3-year		5-year		1-year		3-year		5-year	
				/Product	σ	/Product	σ	/Product	σ	/Product	σ	/Product	σ	/Product	σ
1989	267	-27.6	335.9	0.43%	6.63%	-0.74%	3.89%	-0.77%	3.72%	-0.31%	6.22%	0.19%	3.84%	0.05%	3.60%
1990	380	-16.8	376.7	-3.47%	7.85%	-1.26%	3.83%	-0.79%	3.89%	-2.20%	7.05%	-0.22%	3.84%	-0.06%	3.89%
1991	493	-3.5	513.5	-1.12%	7.72%	-1.11%	3.97%	-0.66%	4.11%	0.15%	7.43%	-0.46%	3.94%	0.41%	4.12%
1992	568	16.1	533.6	6.42%	15.20%	0.22%	7.13%	0.24%	4.19%	4.21%	13.59%	0.43%	6.11%	0.78%	3.89%
1993	652	26.6	630.4	2.41%	6.99%	2.80%	5.81%	1.43%	4.21%	0.70%	6.93%	2.01%	5.38%	1.03%	4.01%
1994	837	42.4	515.1	5.08%	8.41%	5.17%	6.59%	2.24%	4.39%	4.68%	9.93%	3.83%	6.99%	1.94%	4.20%
1995	933	1.6	615.4	-1.11%	4.52%	2.12%	4.16%	2.52%	3.76%	-0.14%	5.21%	1.87%	4.19%	2.25%	3.70%
1996	898	36.1	881.6	-3.07%	6.90%	-0.32%	3.50%	1.72%	3.67%	-3.24%	6.98%	0.01%	3.67%	1.15%	3.76%
1997	852	-58.5	1669.7	-0.13%	5.04%	-1.45%	3.55%	0.15%	2.84%	0.44%	5.07%	-0.92%	3.65%	0.02%	2.77%
1998	1285	-6.6	1530.2	-5.17%	8.72%	-3.47%	5.35%	-0.96%	3.10%	-4.69%	8.59%	-3.16%	5.35%	-0.62%	3.08%
1999	1504	-98.2	1881.6	-10.51%	14.27%	-6.70%	7.16%	-5.24%	5.32%	-9.20%	13.92%	-5.79%	7.31%	-4.50%	5.44%
2000	1200	47.5	1790.9	8.76%	29.66%	-3.39%	10.81%	-3.30%	7.47%	8.53%	25.94%	-2.88%	9.15%	-2.87%	6.62%

Table 6. Captured Flow Decile v. S&P500 Excess Return Decile

This table reports the mean captured flow by decile categorized by return decile.

A. 1-year S&P 500 Excess Return

	Return Decile	1 (low)	2	3	4	5	6	7	8	9	10 (high)
Flow Decile	1 (low)	-0.002772	-0.003037	-0.002944	-0.003140	-0.003632	-0.003976	-0.002471	-0.001685	-0.001837	-0.001303
	2	-0.000548	-0.000508	-0.000583	-0.000479	-0.000662	-0.000551	-0.000325	-0.000198	-0.000197	-0.000123
	3	-0.000251	-0.000168	-0.000248	-0.000180	-0.000248	-0.000189	-0.000075	-0.000047	-0.000039	-0.000016
	4	-0.000123	-0.000068	-0.000104	-0.000065	-0.000087	-0.000050	-0.000014	-0.000005	-0.000002	0.000005
	5	-0.000063	-0.000025	-0.000037	-0.000015	-0.000024	-0.000007	0.000004	0.000010	0.000017	0.000030
	6	-0.000024	-0.000004	-0.000008	0.000000	-0.000001	0.000014	0.000029	0.000050	0.000052	0.000077
	7	-0.000005	0.000011	0.000005	0.000017	0.000023	0.000074	0.000088	0.000129	0.000130	0.000179
	8	0.000007	0.000070	0.000039	0.000070	0.000092	0.000221	0.000255	0.000295	0.000327	0.000392
	9	0.000075	0.000266	0.000189	0.000242	0.000300	0.000619	0.000648	0.000732	0.000806	0.000864
	10 (high)	0.000983	0.001519	0.001505	0.001388	0.002460	0.004909	0.002996	0.003500	0.003423	0.003172

B. 3-year S&P 500 Excess Return

	Return Decile	1 (low)	2	3	4	5	6	7	8	9	10 (high)
Flow Decile	1 (low)	-0.002451	-0.002007	-0.003354	-0.003303	-0.003188	-0.004399	-0.002787	-0.002239	-0.001882	-0.001202
	2	-0.000494	-0.000404	-0.000586	-0.000559	-0.000596	-0.000552	-0.000395	-0.000335	-0.000176	-0.000085
	3	-0.000245	-0.000152	-0.000213	-0.000203	-0.000224	-0.000166	-0.000111	-0.000078	-0.000034	-0.000007
	4	-0.000120	-0.000059	-0.000082	-0.000081	-0.000080	-0.000051	-0.000021	-0.000011	-0.000001	0.000014
	5	-0.000064	-0.000020	-0.000024	-0.000028	-0.000022	-0.000007	0.000001	0.000010	0.000020	0.000051
	6	-0.000025	-0.000005	-0.000003	-0.000003	-0.000001	0.000012	0.000020	0.000048	0.000065	0.000116
	7	-0.000004	0.000004	0.000007	0.000015	0.000021	0.000061	0.000080	0.000149	0.000184	0.000233
	8	0.000013	0.000039	0.000043	0.000062	0.000078	0.000189	0.000209	0.000386	0.000381	0.000434
	9	0.000091	0.000163	0.000164	0.000200	0.000261	0.000573	0.000614	0.000909	0.000885	0.000944
	10 (high)	0.001072	0.001334	0.001332	0.001317	0.001476	0.004665	0.002972	0.003935	0.004198	0.003271

C. 5-year S&P 500 Excess Return

	Return Decile	1 (low)	2	3	4	5	6	7	8	9	10 (high)
Flow Decile	1 (low)	-0.002172	-0.002428	-0.003031	-0.003815	-0.003282	-0.004140	-0.002533	-0.002355	-0.001788	-0.001320
	2	-0.000454	-0.000455	-0.000531	-0.000622	-0.000506	-0.000614	-0.000365	-0.000350	-0.000208	-0.000090
	3	-0.000222	-0.000155	-0.000203	-0.000206	-0.000177	-0.000210	-0.000115	-0.000093	-0.000041	-0.000006
	4	-0.000106	-0.000070	-0.000080	-0.000067	-0.000064	-0.000062	-0.000026	-0.000015	-0.000002	0.000017
	5	-0.000053	-0.000026	-0.000028	-0.000017	-0.000016	-0.000010	0.000001	0.000003	0.000021	0.000054
	6	-0.000017	-0.000005	-0.000005	0.000000	0.000001	0.000010	0.000024	0.000031	0.000072	0.000126
	7	-0.000002	0.000006	0.000005	0.000017	0.000025	0.000060	0.000085	0.000108	0.000182	0.000259
	8	0.000013	0.000045	0.000036	0.000068	0.000089	0.000159	0.000245	0.000270	0.000374	0.000486
	9	0.000084	0.000202	0.000134	0.000229	0.000308	0.000514	0.000636	0.000685	0.000860	0.000969
	10 (high)	0.000933	0.001694	0.001044	0.001757	0.001959	0.004794	0.002794	0.003696	0.003917	0.003217

Table 7. Asset Flows Model

This table reports coefficient estimates using fixed effects least squares regression of captured flows, the percentage of year t 's industry-aggregate equity flows captured by product i , on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products' 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding "Index-Passive", "Global", and "Smallcap" products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Asset Flows}_{i,t} \sim f(\Sigma_{\tau} \text{Return}_{i,t-\tau}, \text{Return Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

A. Total and Excess Return Variables

Category	Variable	Total	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted- r^2	0.0440	0.0462	0.0454	0.0445	0.0401
	within - r^2	0.0480	0.0469	0.0440	0.0438	0.0409
	Constant	0.00215 (11.69)	0.00241 (13.31)	0.00233 (12.73)	0.00238 (12.67)	0.00229 (12.19)
Return 1-year	Return	0.00006 (0.37)	0.00047 (1.67)	0.00047 (1.55)	0.00043 (1.32)	0.00090 (2.65)
	< 0 interaction	0.00337 (2.96)	0.00084 (1.47)	0.00077 (1.27)	0.00098 (1.44)	0.00013 (0.17)
3-year	Return	0.00134 (3.02)	0.00246 (2.38)	0.00274 (2.40)	0.00236 (1.83)	0.00219 (2.28)
	< 0 interaction	-0.01916 (-0.71)	-0.00165 (-1.04)	-0.00213 (-1.23)	-0.00083 (-0.42)	-0.00199 (-1.02)
5-year	Return	0.00280 (4.31)	0.00237 (1.64)	0.00361 (2.31)	0.00392 (2.23)	0.00139 (1.15)
	< 0 interaction		-0.00089 (-0.41)	-0.00327 (-1.42)	-0.00419 (-1.62)	-0.00309 (-1.39)
Attributes	Age \leq 10	-0.00015 (-2.29)	-0.00031 (-4.85)	-0.00030 (-4.66)	-0.00032 (-4.82)	-0.00024 (-3.65)
	ln(Assets)	-0.00048 (-16.33)	-0.00039 (-13.49)	-0.00038 (-13.35)	-0.00039 (-13.21)	-0.00042 (-14.26)
	Lagged Captured flows	0.03087 (2.83)	0.02158 (1.96)	0.02409 (2.19)	0.02376 (2.12)	0.02963 (2.65)

B. Return Consistency Variables

Category	Variable	Total Return	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted- r^2	0.0384	0.0576	0.0553	0.0552	0.0415
	within - r^2	0.0355	0.0575	0.0526	0.0517	0.0406
Consistency	Path-1 (+++)	0.00062 (1.07)	0.00052 (4.56)	0.00055 (5.36)	0.00060 (5.12)	0.00032 (1.66)
	Path-2 (+++)	0.00020 (0.34)	-0.00003 (-0.28)	-0.00001 (-0.09)	0.00006 (0.64)	-0.00007 (-0.37)
	Path-3 (-++)	0.00072 (0.37)	0.00010 (0.74)	0.00021 (1.60)	0.00019 (1.27)	0.00006 (0.22)
	Constant	0.00255 (3.90)	0.00245 (7.27)	0.00234 (6.98)	0.00239 (6.84)	0.00314 (8.15)
	Path-5 (-+-)		-0.00014 (-0.82)	-0.00002 (-0.11)	0.00010 (0.59)	0.00008 (0.27)
	Path-6 (+--)	0.00047 (0.62)	-0.00010 (-0.82)	0.00003 (0.26)	0.00001 (0.11)	-0.00026 (-1.17)
	Path-7 (--+)		-0.00020 (-1.53)	-0.00000 (-0.04)	0.00002 (0.18)	0.00008 (0.37)
	Path-8 (---)		-0.00033 (-2.88)	-0.00022 (-2.10)	-0.00016 (-1.35)	-0.00021 (-1.02)
	Volatility	0.00023 (2.36)	0.00007 (0.70)	0.00005 (0.56)	0.00008 (0.83)	0.00031 (2.96)
	Attributes	Age \leq 10	-0.00022 (-3.43)	-0.00031 (-4.87)	-0.00030 (-4.79)	-0.00031 (-4.84)
ln(Assets)		-0.00041 (-14.28)	-0.00036 (-12.80)	-0.00037 (-12.90)	-0.00037 (-12.64)	-0.00040 (-13.62)
Lagged Captured flows		0.03538 (3.22)	0.01617 (1.47)	0.02273 (2.07)	0.02030 (1.82)	0.03084 (2.76)

Table 7. Asset Flows Model (continued)

This table reports coefficient estimates using fixed effects least squares regression of captured flows, the percentage of year t 's industry-aggregate equity flows captured by product i , on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products' 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding "Index-Passive", "Global", and "Smallcap" products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Asset Flows}_{i,t} \sim f(\Sigma_{\tau} \text{Return}_{i,t-\tau}, \text{Return Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

C. Combined Consistency Path Variables

Category	Variable	Style Excess Return Benchmark			
			Self-Reported	Style Indicator	Style Exposure
	adjusted- r^2	0.0590	0.0619	0.0614	0.0598
	within $-r^2$	0.0597	0.0640	0.0622	0.0611
	Constant	0.00239 (3.69)	0.00231 (3.56)	0.00235 (3.56)	0.00253 (3.67)
Total Return Consistency	Path-1 (+++)	0.00030 (0.52)	0.00020 (0.35)	0.00022 (0.38)	0.00030 (0.51)
	Path-2 (+++)	0.00003 (0.06)	-0.00005 (-0.08)	-0.00004 (-0.07)	0.00008 (0.14)
	Path-3 (-++)	0.00058 (0.30)	0.00038 (0.20)	0.00045 (0.23)	0.00057 (0.30)
	Path-5 (-+-)				
	Path-6 (+--)	0.00032 (0.43)	0.00026 (0.35)	0.00021 (0.27)	0.00030 (0.39)
	Path-7 (--+)				
	Path-8 (---)				
S&P 500 Excess Return Consistency	Path-1 (+++)	0.00050 (4.37)	0.00037 (3.04)	0.00036 (2.85)	0.00049 (4.18)
	Path-2 (+++)	0.00002 (0.15)	0.00006 (0.43)	-0.00001 (-0.04)	0.00003 (0.24)
	Path-3 (-++)	0.00009 (0.62)	0.00005 (0.36)	0.00005 (0.30)	0.00009 (0.64)
	Path-5 (-+-)	-0.00010 (-0.56)	-0.00007 (-0.40)	-0.00012 (-0.68)	-0.00009 (-0.50)
	Path-6 (+--)	-0.00007 (-0.58)	-0.00003 (-0.24)	-0.00003 (-0.31)	-0.00005 (-0.37)
	Path-7 (--+)	-0.00021 (-1.60)	-0.00020 (-1.46)	-0.00020 (-1.40)	-0.00020 (-1.55)
	Path-8 (---)	-0.00031 (-2.69)	-0.00022 (-1.80)	-0.00026 (-1.97)	-0.00028 (-2.38)
	Volatility	0.00013 (1.30)	0.00010 (1.04)	0.00012 (1.21)	0.00017 (1.60)
Style Excess Return Consistency	Path-1 (+++)		0.00031 (2.82)	0.00032 (2.48)	0.00004 (0.21)
	Path-2 (+++)		-0.00005 (-0.39)	0.00009 (0.65)	-0.00009 (-0.45)
	Path-3 (-++)		0.00013 (0.93)	0.00012 (0.77)	-0.00013 (-0.49)
	Path-5 (-+-)		0.00004 (0.25)	0.00017 (0.99)	0.00001 (0.04)
	Path-6 (+--)		0.00008 (0.63)	0.00009 (0.61)	-0.00020 (-0.92)
	Path-7 (--+)		0.00007 (0.59)	0.00011 (0.81)	-0.00002 (-0.11)
	Path-8 (---)		-0.00006 (-0.55)	0.00004 (0.29)	-0.00007 (-0.34)
Attributes	Age \leq 10	-0.00030 (-4.72)	-0.00031 (-4.92)	-0.00032 (-4.87)	-0.00031 (-4.77)
	ln(Assets)	-0.00037 (-13.09)	-0.00037 (-12.92)	-0.00037 (-12.79)	-0.00038 (-12.92)
	Lagged Captured flows	0.01748 (1.59)	0.01742 (1.58)	0.01688 (1.51)	0.01755 (1.57)

Table 8. Asset Flows Model

This table reports coefficient estimates using fixed effects least squares regression of captured flows, the percentage of year t 's industry-aggregate equity flows captured by product i , on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products' 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding "Index-Passive", "Global", and "Smallcap" products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Asset Flows}_{i,t} \sim f(\Sigma_{\tau} \text{Return}_{i,t-\tau}, \text{Return Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

Category	Variable	Total Return	Excess Return Benchmark				
			S&P 500	Self-Reported	Style Indicator	Style Exposure	
	adjusted- r^2 within- r^2	0.0436 0.0483	0.0582 0.0583	0.0560 0.0534	0.0560 0.0529	0.0426 0.0439	
Return	1-year	Return	0.00007 (0.40)	0.00019 (0.62)	0.00003 (0.08)	0.00023 (0.67)	0.00051 (1.42)
		< 0 interaction	0.00372 (2.48)	0.00040 (0.65)	0.00027 (0.41)	0.00026 (0.35)	-0.00033 (-0.40)
3-year	Return	0.00144 (3.14)	-0.00034 (-0.30)	0.00048 (0.38)	-0.00086 (-0.61)	0.00191 (1.91)	
		< 0 interaction	0.00112 (0.02)	0.00048 (0.29)	-0.00033 (-0.18)	0.00149 (0.73)	-0.00165 (-0.81)
5-year	Return	0.00262 (3.77)	0.00085 (0.54)	0.00255 (1.50)	0.00337 (1.79)	0.00118 (0.92)	
		< 0 interaction	0.00020 (0.09)	-0.00257 (-1.11)	-0.00361 (-1.38)	-0.00237 (-1.03)	
Consistency	Path-1 (+++)	-0.00009 (-0.11)	0.00050 (4.04)	0.00049 (4.27)	0.00056 (4.40)	0.00012 (0.61)	
	Path-2 (+++)	-0.00008 (-0.09)	-0.00001 (-0.10)	-0.00004 (-0.30)	0.00008 (0.57)	-0.00012 (-0.59)	
	Path-3 (-++)	0.00069 (0.34)	0.00012 (0.84)	0.00024 (1.64)	0.00023 (1.43)	0.00002 (0.06)	
	Constant	0.00249 (2.82)	0.00251 (6.88)	0.00222 (6.23)	0.00228 (6.20)	0.00316 (8.03)	
	Path-5 (-++)		-0.00008 (-0.44)	0.00002 (0.14)	0.00016 (0.91)	0.00007 (0.22)	
	Path-6 (+-)	0.00042 (0.56)	-0.00007 (-0.54)	0.00005 (0.45)	0.00005 (0.37)	-0.00021 (-0.95)	
	Path-7 (-++)		-0.00016 (-1.19)	0.00004 (0.30)	0.00006 (0.47)	0.00002 (0.06)	
	Path-8 (---)		-0.00020 (-1.62)	-0.000142 (-1.23)	-0.00006 (-0.43)	-0.00017 (-0.77)	
	Volatility	0.00008 (0.81)	0.00009 (0.81)	0.00002 (0.23)	0.00006 (0.53)	0.00032 (2.99)	
Attributes	Age ≤ 10	-0.00015 (-2.31)	-0.00032 (-5.01)	-0.00031 (-4.86)	-0.00033 (-4.95)	-0.00025 (-3.75)	
	ln(Assets)	-0.00048 (-16.25)	-0.00036 (-12.72)	-0.00037 (-12.80)	-0.00037 (-12.61)	-0.00041 (-14.01)	
	Lagged Captured flows	0.03079 (2.81)	0.01622 (1.47)	0.02199 (1.99)	0.01989 (1.78)	0.02855 (2.56)	

Table 9. Asset Flows Model

This table reports coefficient estimates using fixed effects least squares regression of captured flows, the percentage of year t 's industry-aggregate equity flows captured by product i , on performance, consistency, and product attributes. In the "Total" column, excess return consistency calculated using total return and excess returns calculated using the S&P500. Otherwise excess returns and excess return consistency are calculated relative to the indicated benchmark; the S&P500, the products' 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding "IndexPassive", "Global", and "Smallcap" products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Asset Flows}_{i,t} \sim f(\Sigma_{\tau} \text{Return}_{i,t-\tau}, \text{Return Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

Category	Variable	Total Return Consistency, S&P 500 Excess	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted- r^2 within- r^2	0.0487 0.0546	0.0609 0.0659	0.0597 0.0632	0.0606 0.0517	0.0462 0.0514
Return	1-year					
	Total Return	-0.00026 (-1.07)	-0.00012 (-0.52)	0.00014 (0.68)	0.00007 (0.32)	-0.00009 (-0.33)
	< 0 interaction	0.00256 (1.67)	0.00254 (2.07)	0.00273 (1.98)	0.00265 (2.11)	0.00324 (2.47)
	Excess Return	0.00016 (0.40)	-0.00017 (-0.44)	-0.00079 (-1.98)	-0.00050 (-1.17)	0.00013 (0.26)
	< 0 interaction	0.00106 (1.68)	0.00073 (1.13)	0.00080 (1.20)	0.00078 (1.02)	-0.00043 (-0.50)
3-year	Total Return	0.00123 (2.21)	0.00131 (2.37)	0.00100 (1.98)	0.00127 (2.44)	0.00121 (1.79)
	< 0 interaction	-0.00210 (-0.04)	-0.01875 (-0.70)	-0.02284 (-0.85)	-0.02403 (-0.88)	-0.01550 (-0.56)
	Excess Return	0.00066 (0.54)	-0.00210 (-1.59)	-0.00064 (-0.47)	-0.00300 (-1.92)	0.00001 (0.01)
	< 0 interaction	0.00010 (0.06)	0.00171 (1.00)	0.00056 (0.31)	0.00340 (1.62)	-0.00041 (-0.19)
5-year	Total Return	0.00209 (2.63)	0.00211 (2.69)	0.00243 (3.21)	0.00235 (3.04)	0.00238 (2.67)
	Excess Return	0.00207 (1.24)	0.00029 (0.17)	0.00141 (0.77)	0.00298 (1.47)	0.00076 (0.46)
	< 0 interaction	-0.00076 (-0.34)	0.00038 (0.17)	-0.00165 (-0.69)	-0.00330 (-1.23)	-0.00090 (-0.37)
Consistency	Path-1 (+++)	0.00002 (0.02)	0.00049 (3.98)	0.00042 (3.66)	0.00056 (4.46)	0.00012 (0.60)
	Path-2 (+++)	-0.00006 (-0.07)	0.00003 (0.19)	-0.00010 (-0.77)	0.00009 (0.64)	-0.00007 (-0.34)
	Path-3 (-++)	0.00089 (0.44)	0.00011 (0.71)	0.00015 (1.04)	0.00022 (1.37)	-0.00001 (-0.04)
	Constant	0.00253 (2.83)	0.00242 (6.20)	0.00222 (5.84)	0.00227 (5.76)	0.00268 (6.29)
	Path-5 (-++)		-0.00005 (-0.30)	-0.00005 (-0.32)	0.00013 (0.75)	0.00001 (0.04)
	Path-6 (+--)	0.00042 (0.56)	-0.00008 (-0.58)	-0.00004 (-0.32)	0.00003 (0.19)	-0.00022 (-0.98)
	Path-7 (-++)		-0.00021 (-1.59)	-0.00006 (-0.49)	0.00003 (0.26)	-0.00004 (-0.19)
	Path-8 (---)		-0.00025 (-1.98)	-0.00028 (-2.35)	-0.00008 (-0.65)	-0.00017 (-0.78)
	Volatility	0.00010 (0.93)	0.00012 (1.07)	0.00007 (0.66)	0.00012 (1.03)	0.00017 (1.59)
Attributes	Age \leq 10	-0.00023 (-3.61)	-0.00024 (-3.63)	-0.00023 (-3.61)	-0.00024 (-3.54)	-0.00017 (-2.58)
	ln(Assets)	-0.00045 (-14.84)	-0.00043 (-14.26)	-0.00043 (-14.46)	-0.00045 (-14.43)	-0.00048 (-15.40)
	Lagged Captured flows	0.02292 (2.08)	0.01684 (1.53)	0.02144 (1.95)	0.02031 (1.82)	0.02930 (2.63)

Table 10. Account Flows Summary Statistics

This table reports summary statistics for the account flow variable over the sample period for all account flows, Total, and those within the equity product market.

$$AccountFlows_{i,t} = \frac{A_{i,t} - A_{i,t-1}}{A_{i,t-1}} - \frac{\bar{A}_t - \bar{A}_{t-1}}{\bar{A}_{t-1}}$$

where $A_{i,t}$ is the number of accounts for product i at time t and \bar{A}_t is the average number of accounts per product at time t .

Year	Total account flows					Within equity industry account flows						
	Obs	Mean	s	Min	Max	N	Mean	s	Min	Max	Positive	Negative
1989	237	0.2437	0.7249	-0.8505	7.3995	170	0.3293	0.8403	-0.8505	7.3995	129	41
1990	321	0.1056	0.7249	-1.0462	5.5311	210	0.1168	0.8535	-1.0462	5.5311	84	126
1991	416	0.0931	0.7932	-0.9526	10.8599	214	0.1441	1.0509	-0.9526	10.8599	83	131
1992	470	0.1804	1.0208	-1.0869	10.9105	276	0.2579	1.308	-1.0869	10.9105	130	146
1993	528	0.0759	0.8826	-1.081	11.8008	225	0.0999	1.2076	-1.081	11.8008	75	150
1994	669	0.1171	1.0279	-1.1271	12.9493	287	0.1125	1.4194	-1.1271	12.9493	98	189
1995	740	0.1634	0.6693	-1.0072	8.9848	517	0.2162	0.7884	-1.0072	8.9848	300	217
1996	724	-0.0716	0.6183	-1.2556	9.0327	256	-0.1706	0.8464	-1.2556	9.0327	59	197
1997	699	0.4767	0.8953	-0.6987	12.2104	404	0.7457	1.0948	-0.6987	12.2104	391	13
1998	997	0.0813	0.7182	-1.0656	12.0983	457	0.0542	0.9154	-1.0656	12.0983	185	272
1999	1168	-0.0876	1.0816	-1.296	13.6923	500	-0.2378	1.2295	-1.296	13.1923	92	408
Total	6969	0.1025	0.8785	-1.296	13.6923	3516	0.1458	1.1014	-1.296	13.1923	1626	1890

Table 11. Account Flows Model

This table reports coefficient estimates using fixed effects least squares regression of account flows – product i’s account gains or losses in year t relative to the average equity product -- on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products’ 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding “Index-Passive”, “Global”, and “Smallcap” products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Account Flows}_{i,t} \sim f(\Sigma_{\tau} \text{Return}_{i,t-\tau}, \text{Performance Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

A. Total and Excess Return Variables

Category	Variable	Total	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted- r^2	0.0288	0.0527	0.0503	0.0503	0.0361
	within $-r^2$	0.0662	0.0786	0.0768	0.0751	0.0724
	Constant	1.82220 (17.08)	1.71148 (16.79)	1.69437 (16.48)	1.70868 (16.34)	1.70692 (16.41)
Return	1-year Return	0.02753 (0.26)	0.38307 (1.52)	0.13986 (0.50)	0.21476 (0.71)	-0.08745 (-0.38)
	< 0 interaction	1.81901 (2.98)	0.75870 (1.88)	0.79891 (1.81)	0.92308 (1.91)	1.32900 (2.70)
3-year	Return	1.26304 (5.15)	0.54991 (0.95)	2.29599 (3.59)	1.48533 (2.06)	2.53747 (4.80)
	< 0 interaction	-10.93906 (-0.80)	-0.46487 (-0.49)	-2.31510 (-2.31)	-2.17711 (-1.94)	-4.93826 (-4.36)
5-year	Return	-1.07049 (-2.50)	1.90224 (2.38)	0.87088 (1.02)	1.86638 (1.96)	-0.16111 (-0.23)
	< 0 interaction		-0.52892 (-0.44)	0.57170 (0.44)	0.38536 (0.26)	2.36268 (1.58)
Attributes	Age ≤ 10	-0.06053 (-1.72)	-0.15506 (-4.43)	-0.15334 (-4.36)	-0.16064 (-4.49)	-0.09937 (-2.79)
	ln(Assets)	-0.29786 (-18.02)	-0.25891 (-16.06)	-0.25997 (-16.11)	-0.26253 (-15.96)	-0.28669 (-17.45)
	Lagged Account flows	-0.00461 (-1.88)	-0.00513 (-2.11)	-0.00495 (-2.03)	-0.00480 (-1.95)	-0.00553 (-2.24)

B. Return Consistency Variables

Category	Variable	Total Return	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted- r^2	0.0221	0.0525	0.0498	0.0499	0.0298
	within $-r^2$	0.0612	0.0748	0.0747	0.0731	0.0646
Consistency	Path-1 (+++)	0.02667 (0.09)	0.09343 (1.58)	0.25380 (4.62)	0.20146 (3.26)	0.09292 (0.87)
	Path-2 (+++)	-0.11932 (-0.40)	-0.07686 (-1.22)	0.04821 (0.82)	0.1633 (0.25)	-0.07660 (-0.70)
	Path-3 (+++)	1.03752 (1.09)	-0.10112 (-1.38)	0.06348 (0.88)	-0.057506 (-0.72)	-0.03247 (-0.23)
	Constant	1.52256 (4.36)	1.39265 (6.90)	1.21489 (6.02)	1.24065 (5.99)	1.53670 (6.83)
	Path-5 (-+-)		-0.18891 (-2.13)	0.13097 (1.74)	-0.00605 (-0.07)	-0.09286 (-0.60)
	Path-6 (+-)	-0.02950 (-0.08)	-0.11619 (-1.77)	0.03905 (0.63)	0.00905 (0.13)	-0.05429 (-0.45)
	Path-7 (-+)		-0.22577 (-3.28)	-0.02197 (-0.34)	-0.08675 (-1.22)	-0.08699 (-0.67)
	Path-8 (---)		-0.23175 (-3.92)	-0.07463 (-1.36)	-0.11802 (-1.88)	-0.11638 (-1.03)
	Volatility	-0.10167 (-1.64)	-0.15002 (-2.45)	-0.15981 (-2.60)	-0.17059 (-2.73)	-0.07682 (-1.21)
Attributes	Age ≤ 10	-0.08587 (-2.45)	-0.12004 (-3.44)	-0.12529 (-3.57)	-0.13136 (-3.68)	-0.10120 (-2.84)
	ln(Assets)	-0.28795 (-17.75)	-0.26666 (-16.44)	-0.26821 (-16.57)	-0.26976 (-16.34)	-0.28039 (-16.99)
	Lagged Account flows	-0.00466 (-1.83)	-0.00509 (-2.09)	-0.00462 (-1.89)	-0.00481 (-1.95)	-0.00475 (-1.91)

Table 11. Account Flows Model (continued)

This table reports coefficient estimates using fixed effects least squares regression of account flows – product i’s account gains or losses in year t relative to the average equity product -- on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products’ 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding “Index-Passive”, “Global”, and “Smallcap” products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Account Flows}_{i,t} \sim f(\Sigma_{\tau} \text{Return}_{i,t-\tau}, \text{Performance Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

C. Combined Consistency Path Variables

Category	Variable	Style Excess Return Benchmark			
			Self-Reported	Style Indicator	Style Exposure
	adjusted-r ²	0.0531	0.0566	0.0550	0.0535
	within -r ²	0.0764	0.0817	0.0787	0.0772
	Constant	1.51366 (4.35)	1.45114 (4.16)	1.43893 (4.08)	1.56275 (4.25)
Total Return Consistency	Path-1 (+++)	-0.04117 (-0.14)	-0.08585 (-0.29)	-0.07470 (-0.25)	-0.06003 (-0.20)
	Path-2 (+++)	-0.14285 (-0.48)	-0.18258 (-0.61)	-0.16855 (-0.56)	-0.12058 (-0.40)
	Path-3 (-++)	1.01781 (1.08)	0.94679 (1.01)	0.98214 (1.04)	1.05166 (1.11)
	Path-5 (-+-)				
	Path-6 (+--)	-0.04759 (-0.12)	-0.07609 (-0.20)	-0.04886 (-0.12)	-0.04566 (-0.11)
	Path-7 (--+)				
	Path-8 (---)				
S&P 500 Excess Return Consistency	Path-1 (+++)	0.08926 (1.50)	-0.00604 (-0.09)	0.02773 (0.42)	0.09222 (1.52)
	Path-2 (+++)	-0.05364 (-0.84)	-0.08013 (-1.17)	-0.07300 (-1.02)	-0.03961 (-0.61)
	Path-3 (-++)	-0.10392 (-1.41)	-0.14456 (-1.86)	-0.08278 (-1.02)	-0.08850 (-1.18)
	Path-5 (-+-)	-0.16945 (-1.90)	-0.22349 (-2.39)	-0.15959 (-1.67)	-0.14674 (-1.62)
	Path-6 (+--)	-0.10117 (-1.53)	-0.10906 (-1.54)	-0.09503 (-1.29)	-0.08551 (-1.27)
	Path-7 (--+)	-0.22622 (-3.28)	-0.22552 (-3.14)	-0.19156 (-2.56)	-0.22096 (-3.14)
	Path-8 (---)	-0.22218 (-3.74)	-0.20854 (-3.20)	-0.17315 (-2.50)	-0.20134 (-3.30)
	Volatility	-0.13271 (-2.15)	-0.14391 (-2.33)	-0.15719 (-2.50)	-0.13371 (-2.09)
Style Excess Return Consistency	Path-1 (+++)		0.21179 (3.56)	0.14212 (2.05)	-0.01625 (-0.15)
	Path-2 (+++)		0.05973 (0.93)	0.04287 (0.58)	-0.10232 (-0.92)
	Path-3 (-++)		0.09391 (1.23)	-0.02994 (-0.34)	-0.07482 (-0.53)
	Path-5 (-+-)		0.20639 (2.60)	0.05824 (0.63)	-0.10750 (-0.69)
	Path-6 (+--)		0.07815 (1.17)	0.05711 (0.75)	-0.04691 (-0.39)
	Path-7 (--+)		0.05461 (0.81)	-0.00741 (-0.10)	-0.07386 (-0.57)
	Path-8 (---)		0.02320 (0.38)	-0.01801 (-0.25)	-0.05436 (-0.48)
Attributes	Age ≤ 10	-0.11805 (-3.38)	-0.12998 (-3.71)	-0.13315 (-3.73)	-0.12593 (-3.54)
	ln(Assets)	-0.27138 (-16.66)	-0.26905 (-16.53)	-0.27220 (-16.39)	-0.27347 (-16.45)
	Lagged Account flows	-0.00521 (-2.06)	-0.00510 (-2.02)	-0.00510 (-2.00)	-0.00501 (-1.96)

Table 12. Account Flows Model

This table reports coefficient estimates using fixed effects least squares regression of account flows – product i’s account gains or losses in year t relative to the average equity product -- on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products’ 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding “Index-Passive”, “Global”, and “Smallcap” products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Account Flows}_{i,t} \sim f(\sum_{\tau} \text{Return}_{i,t-\tau}, \text{Performance Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

Category	Variable	Total Return	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted-r ² within-t ²	0.0285 0.0666	0.0588 0.0824	0.0556 0.0817	0.0559 0.0795	0.0376 0.0732
Return	1-year					
	Return	-0.00155 (-0.01)	0.26964 (0.96)	-0.05816 (-0.18)	0.12194 (0.37)	-0.22772 (-0.92)
	< 0 interaction	1.46811 (1.89)	0.87640 (2.10)	0.96648 (2.13)	1.03982 (2.10)	1.39143 (2.69)
3-year	Return	1.24151 (5.00)	0.09214 (0.14)	1.61461 (2.28)	0.84661 (1.07)	2.51355 (4.63)
	< 0 interaction	0.28753 (0.01)	0.19236 (0.19)	-2.08302 (-2.00)	-1.74211 (-1.49)	-4.46935 (-3.77)
5-year	Return	-1.02876 (-2.36)	1.38771 (1.58)	1.12649 (1.20)	1.58011 (1.54)	-0.17445 (-0.24)
	< 0 interaction		-0.28036 (-0.23)	0.67295 (0.51)	0.47532 (0.32)	2.06596 (1.34)
Consistency	Path-1 (+++)	-0.16023 (-0.36)	0.04613 (0.71)	0.17608 (2.91)	0.14620 (2.19)	-0.02525 (-0.23)
	Path-2 (+++)	-0.19717 (-0.45)	-0.05746 (-0.83)	0.03235 (0.49)	0.03233 (0.45)	-0.09331 (-0.82)
	Path-3 (-++)	0.87270 (0.87)	-0.07560 (-0.96)	0.07904 (1.01)	-0.02006 (-0.24)	-0.04323 (-0.30)
	Constant	1.86904 (3.89)	1.48635 (7.02)	1.16052 (5.49)	1.19560 (5.56)	1.65092 (7.31)
	Path-5 (-++)		-0.09982 (-1.05)	0.18915 (2.27)	0.08167 (0.89)	-0.05985 (-0.37)
	Path-6 (+--)	0.01311 (0.03)	-0.05384 (-0.79)	0.08291 (1.28)	0.07118 (0.99)	-0.00365 (-0.03)
	Path-7 (-++)		-0.16935 (-2.38)	0.02895 (0.43)	-0.04084 (-0.56)	-0.07988 (-0.60)
	Path-8 (---)		-0.04631 (-0.70)	0.06091 (0.97)	0.02332 (0.34)	-0.02473 (-0.21)
	Volatility	-0.04572 (-0.72)	-0.10285 (-1.61)	-0.16486 (-2.61)	-0.16835 (-2.63)	-0.03810 (-0.60)
	Attributes	Age ≤ 10	-0.06035 (-1.71)	-0.15027 (-4.27)	-0.14682 (-4.16)	-0.15240 (-4.24)
ln(Assets)		-0.29983 (-18.06)	-0.26101 (-16.10)	-0.26302 (-16.25)	-0.26651 (-16.06)	-0.28770 (-17.39)
Lagged Account flows		-0.00480 (-1.87)	-0.00508 (-2.09)	-0.00464 (-1.91)	-0.00472 (-1.92)	-0.00528 (-2.13)

Table 13. Account Flows Model

This table reports coefficient estimates using fixed effects least squares regression of account flows – product i’s account gains or losses in year t relative to the average equity product -- on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products’ 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding “Index-Passive”, “Global”, and “Smallcap” products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Account Flows}_{i,t} \sim f(\Sigma_{\tau} \text{Return}_{i,t-\tau}, \text{Performance Consistency}_{y,i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

Category	Variable	Total Return Consistency, S&P 500 Excess	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted $d-r^2$ within t^2	0.0601 0.0891	0.0651 0.0910	0.0603 0.0871	0.0623 0.0868	0.0385 0.0775
Return	1-year					
	Total Return	-0.23622 (-1.78)	-0.14374 (-1.11)	0.10970 (0.94)	0.06864 (0.57)	0.11737 (0.74)
	< 0 interaction	0.71994 (0.91)	1.95862 (3.07)	1.47865 (2.37)	1.65086 (2.54)	1.56630 (2.28)
	Excess Return	0.54298 (1.84)	0.34782 (1.07)	-0.34805 (-1.01)	-0.18734 (-0.51)	-0.39670 (-1.16)
	< 0 interaction	0.06574 (0.15)	0.36755 (0.84)	0.80005 (1.72)	0.90562 (1.76)	1.11536 (2.01)
3-year	Total Return	2.03097 (6.57)	2.03566 (6.57)	1.26070 (4.54)	1.60536 (5.61)	1.03052 (2.83)
	< 0 interaction	-1.37270 (-0.05)	-12.34690 (-0.91)	-12.38130 (-0.91)	-13.42038 (-0.98)	-2.44967 (-0.18)
	Excess Return	-1.85645 (-2.71)	-2.28774 (-3.10)	0.50199 (0.66)	-0.86406 (-1.00)	1.37565 (1.78)
	< 0 interaction	1.18932 (1.21)	1.88266 (1.84)	-0.88519 (-0.83)	-0.10325 (-0.09)	-3.22830 (-2.54)
5-year	Total Return	-3.11462 (-5.53)	-2.98824 (-5.35)	-2.33158 (-4.49)	-2.71237 (-5.09)	-2.64620 (-4.50)
	Excess Return	5.93552 (6.05)	4.90705 (4.76)	3.50329 (3.35)	4.71169 (4.11)	2.39663 (2.53)
	< 0 interaction	-2.50907 (-2.02)	-2.10978 (-1.68)	-0.89911 (-0.67)	-1.76456 (-1.17)	0.40306 (0.25)
Consistency	Path-1 (+++)	-0.06420 (-0.15)	0.05404 (0.83)	0.18696 (3.08)	0.15718 (2.35)	-0.02176 (-0.20)
	Path-2 (+++)	-0.21051 (-0.48)	-0.04692 (-0.68)	0.05140 (0.77)	0.05469 (0.76)	-0.07213 (-0.64)
	Path-3 (-++)	1.11098 (1.12)	-0.08844 (-1.13)	0.08858 (1.13)	-0.01011 (-0.12)	-0.29501 (-0.21)
	Constant	1.84287 (3.82)	1.85263 (8.39)	1.47751 (6.72)	1.55775 (6.96)	1.97816 (8.37)
	Path-5 (-++)		-0.10773 (-1.13)	0.20318 (2.42)	0.10618 (1.15)	-0.04576 (-0.29)
	Path-6 (+--)	0.04587 (0.12)	-0.05407 (-0.80)	0.08839 (1.35)	0.08038 (1.11)	0.03495 (0.28)
	Path-7 (-++)		-0.17503 (-2.47)	0.04363 (0.65)	-0.03877 (-0.53)	-0.06685 (-0.51)
	Path-8 (---)		-0.05078 (-0.76)	0.07302 (1.15)	0.03996 (0.58)	0.01820 (0.15)
	Volatility	-0.06799 (-1.05)	-0.04411 (-0.68)	-0.10283 (-1.59)	-0.09842 (-1.50)	0.02650 (0.41)
	Attributes	Age ≤ 10	-0.11491 (-3.23)	-0.11177 (-3.13)	-0.12280 (-3.44)	-0.12312 (-3.39)
ln(Assets)		-0.27409 (-16.34)	-0.27283 (-16.28)	-0.27283 (-16.28)	-0.27314 (-15.95)	-0.28506 (-16.63)
Lagged Account flows		-0.00538 (-2.12)	-0.00533 (-2.19)	-0.00533 (-2.19)	-0.00487 (-1.98)	-0.00505 (-2.04)

Table 14. Account Flows Model

This table reports coefficient estimates using fixed effects least squares regression of account flows – product i’s account gains or losses in year t relative to the average equity product -- on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products’ 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding “Index-Passive”, “Global”, and “Smallcap” products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Account Flows}_{i,t} \sim f(\sum_{\tau} \text{Return}_{i,t-\tau}, \text{Performance Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

A. Total and Excess Return Variables

Category	Variable	Total	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted-r ² within -r ²	0.0393 0.1053	0.0827 0.1191	0.0798 0.1170	0.0770 0.1168	0.0580 0.1149
	Constant	3.19285 (15.39)	2.89437 (14.55)	2.86865 (14.17)	2.89110 (14.27)	2.94366 (14.62)
Return	1-year Return	0.24068 (1.17)	0.44755 (0.93)	0.08830 (0.16)	0.49131 (0.85)	0.14322 (0.32)
	< 0 interaction	1.80243 (1.75)	1.29058 (1.69)	1.32916 (1.53)	1.15709 (1.25)	2.03271 (2.17)
3-year	Return	1.59128 (3.36)	0.83288 (0.75)	3.73860 (3.05)	2.26768 (1.65)	3.41400 (3.33)
	< 0 interaction	-15.89945 (-0.74)	-0.71922 (-0.39)	-3.52251 (-1.78)	-3.17128 (-1.45)	-7.12576 (-3.33)
5-year	Return	-2.00892 (-2.48)	2.69687 (1.75)	0.40650 (0.24)	1.97328 (1.07)	-0.23669 (-0.18)
	< 0 interaction		-1.75916 (-0.76)	0.82399 (0.33)	0.55992 (0.20)	1.29907 (0.47)
Attributes	Age ≤ 10	-0.09768 (-1.48)	-0.19526 (-3.00)	-0.18625 (-2.85)	-0.20185 (-3.06)	-0.13118 (-1.99)
	ln(Assets)	-0.49783 (-15.53)	-0.43884 (-14.12)	-0.43862 (-14.04)	-0.44255 (-14.10)	-0.48413 (-15.50)
	Lagged Account flows	-0.00452 (-1.46)	-0.00507 (-1.66)	-0.00473 (-1.54)	-0.00479 (-1.56)	-0.00577 (-1.87)

B. Return Consistency Variables

Category	Variable	Total Return	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted-r ² within -r ²	0.0328 0.0993	0.0881 0.1145	0.0788 0.1139	0.0772 0.1099	0.0460 0.1038
Consistency	Path-1 (+++)	0.04284 (0.10)	0.05537 (0.51)	0.27522 (2.91)	0.18464 (1.69)	-0.00162 (-0.01)
	Path-2 (++)	-0.13220 (-0.30)	-0.18446 (-1.62)	0.00422 (0.04)	-0.02020 (-0.17)	-0.25522 (-1.28)
	Path-3 (-++)	2.08664 (1.55)	-0.22962 (-1.68)	0.02307 (0.17)	-0.16060 (-1.10)	-0.16320 (-0.63)
	Constant	2.85806 (5.11)	2.72407 (7.24)	2.45021 (6.53)	2.53453 (6.64)	2.99387 (7.27)
	Path-5 (-+)		-0.25622 (-1.58)	0.31782 (2.31)	-0.00769 (-0.05)	-0.29189 (-0.99)
	Path-6 (+-)	-0.13893 (-0.24)	-0.24684 (-2.06)	0.00940 (0.09)	-0.04698 (-0.38)	-0.17496 (-0.81)
	Path-7 (--)		-0.35687 (-2.81)	-0.05140 (-0.45)	-0.14341 (-1.13)	-0.18842 (-0.80)
	Path-8 (---)		-0.36893 (-3.46)	-0.12045 (-1.28)	-0.18682 (-1.70)	-0.19150 (-0.94)
	Volatility	-0.07584 (-0.66)	-0.12792 (-1.14)	-0.14796 (-1.31)	-0.15852 (-1.39)	-0.05032 (-0.43)
	Attributes	Age ≤ 10	-0.13060 (-2.00)	-0.15701 (-2.41)	-0.16810 (-2.57)	-0.17126 (-2.59)
ln(Assets)		-0.48203 (-15.42)	-0.44421 (-14.18)	-0.44940 (-14.35)	-0.45448 (-14.38)	-0.47483 (-15.10)
Lagged Account flows		-0.00473 (-1.46)	-0.00534 (-1.74)	-0.00468 (-1.52)	-0.00500 (-1.62)	-0.00476 (-1.53)

Table 15. Account Flows Model

This table reports coefficient estimates using fixed effects least squares regression of account flows – product i’s account gains or losses in year t relative to the average equity product -- on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products’ 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding “Index-Passive”, “Global”, and “Smallcap” products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Account Flows}_{i,t} \sim f(\sum_{\tau} \text{Return}_{i,t-\tau}, \text{Performance Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

Category	Variable	Total Return	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted-r ² within-t ²	0.0403 0.1064	0.0954 0.1232	0.0887 0.1229	0.0863 0.1197	0.0580 0.1166
Return	1-year					
	Return	0.24209 (1.12)	0.26918 (0.50)	-0.06766 (-0.10)	0.61702 (0.96)	0.04651 (0.10)
	< 0 interaction	1.76019 (1.38)	1.50817 (1.92)	1.62522 (1.82)	1.33691 (1.42)	2.31171 (2.34)
	3-year					
	Return	1.59899 (3.32)	0.32468 (0.26)	2.99752 (2.21)	1.91938 (1.27)	3.54352 (3.37)
	< 0 interaction	-16.15959 (-0.41)	0.30360 (0.16)	-3.68456 (-1.80)	-2.65957 (-1.16)	-6.12620 (-2.68)
	5-year					
	Return	-1.95211 (-2.38)	1.56649 (0.92)	1.04220 (0.57)	1.04815 (0.25)	-0.15716 (-0.11)
	< 0 interaction		-1.27976 (-0.54)	0.66553 (0.26)	0.70147 (0.25)	0.29732 (0.10)
Consistency	Path-1 (+++)	-0.04894 (-0.08)	-0.00377 (-0.03)	0.14919 (1.40)	0.08574 (0.72)	-0.16227 (-0.82)
	Path-2 (+++)	-0.04875 (-0.08)	-0.14996 (-1.18)	-0.017924 (-0.15)	0.02165 (0.17)	-0.21811 (-1.06)
	Path-3 (-++)	2.04286 (1.44)	-0.20993 (-1.42)	0.01633 (0.11)	-0.14933 (-0.96)	-0.18548 (-0.69)
	Constant	3.27451 (4.41)	2.89384 (7.36)	2.40237 (6.10)	2.52899 (6.40)	3.1497 (7.63)
	Path-5 (-++)		-0.16064 (-0.92)	0.38010 (2.46)	0.09286 (0.52)	-0.22869 (-0.75)
	Path-6 (+--)	-0.08993 (-0.15)	-0.14341 (-1.15)	0.08809 (0.76)	0.074325 (0.58)	-0.03020 (-0.14)
	Path-7 (-++)		-0.29024 (-2.19)	-0.00317 (-0.03)	-0.10032 (-0.76)	-0.23335 (-0.97)
	Path-8 (---)		-0.12842 (-1.06)	0.05624 (0.51)	0.02504 (0.20)	-0.04902 (-0.23)
	Volatility	0.00774 (0.07)	-0.04804 (-0.41)	-0.14060 (-1.22)	-0.13158 (-1.13)	0.01193 (0.10)
	Attributes	Age ≤ 10	-0.10247 (-1.55)	-0.19490 (-2.97)	-0.18275 (-2.78)	-0.19677 (-2.97)
	ln(Assets)	-0.50126 (-15.57)	-0.43685 (-13.95)	-0.44070 (-14.04)	-0.44640 (-14.14)	-0.48666 (-15.49)
	Lagged Account flows	-0.00463 (-1.41)	-0.00520 (-1.70)	-0.00458 (-1.49)	-0.00481 (-1.56)	-0.00524 (-1.69)

Table 16. Account Flows Model

This table reports coefficient estimates using fixed effects least squares regression of account flows – product i’s account gains or losses in year t relative to the average equity product -- on performance, consistency, and product attributes. Excess returns are calculated using the S&P500, the products’ 2000 self-reported style, style indicator, and style exposure. The sample is all equity products with 5-year lagged returns over the period to be 1989-2000 excluding “Index-Passive”, “Global”, and “Smallcap” products. Coefficients significant at the 10% level are in bold and t-statistics are reported in parentheses.

$$\text{Account Flows}_{i,t} \sim f(\sum_{\tau} \text{Return}_{i,t-\tau}, \text{Performance Consistency}_{i,t-\tau}, \text{Product Attributes}_{i,t-1})$$

Category	Variable	Total Return Consistency, S&P 500 Excess	Excess Return Benchmark			
			S&P 500	Self-Reported	Style Indicator	Style Exposure
	adjusted $d-r^2$ within t^2	0.0925 0.1299	0.1017 0.1318	0.0933 0.1288	0.0923 0.1275	0.0577 0.1219
Return	1-year					
	Total Return	0.01795 (0.07)	0.13671 (0.54)	0.43343 (1.89)	0.34735 (1.48)	0.30954 (1.01)
	< 0 interaction	0.26961 (0.21)	1.46816 (1.34)	0.82257 (0.77)	1.09395 (1.00)	1.49612 (1.29)
	Excess Return	0.30826 (0.54)	0.01848 (0.03)	-0.74733 (-1.07)	-0.04888 (-0.07)	-0.35078 (-0.52)
	< 0 interaction	0.55424 (0.66)	0.93584 (1.11)	1.58734 (1.72)	1.34513 (1.35)	2.03782 (1.91)
3-year	Total Return	2.67366 (4.42)	2.61486 (4.32)	1.4174 (2.65)	1.94529 (3.55)	1.27915 (1.87)
	< 0 interaction	-8.33372 (-0.21)	-17.67396 (-0.82)	-18.34725 (-0.86)	-19.85043 (-0.92)	-8.43875 (-0.38)
	Excess Return	-2.13837 (-1.63)	-2.49654 (-1.77)	1.83140 (1.26)	-0.08422 (-0.05)	2.21568 (1.53)
	< 0 interaction	1.50380 (0.78)	2.39397 (1.19)	-2.18932 (-1.04)	-0.44891 (-0.19)	-4.64737 (-1.91)
5-year	Total Return	-4.34046 (-4.07)	-4.12101 (-3.89)	-2.97426 (-3.09)	-3.64783 (-3.70)	-3.93750 (-3.59)
	Excess Return	7.58186 (4.08)	5.91784 (3.01)	3.83300 (1.90)	5.07017 (2.28)	3.48412 (1.93)
	< 0 interaction	-3.54133 (-1.49)	-3.07645 (-1.28)	-1.08683 (-0.42)	-2.28511 (-0.79)	-1.82447 (-0.61)
Consistency	Path-1 (+++)	-0.04287 (-0.07)	0.00593 (0.05)	0.14131 (1.33)	0.08311 (0.28)	-0.14512 (-0.73)
	Path-2 (+++)	-0.20183 (-0.31)	-0.13596 (-1.07)	-0.017261 (-0.14)	0.036881 (0.28)	-0.18603 (-0.90)
	Path-3 (-++)	2.17752 (1.54)	-0.22997 (-1.56)	0.00859 (0.06)	-0.14668 (-0.94)	-0.17601 (-0.66)
	Constant	3.40250 (4.51)	3.47188 (8.41)	2.87649 (6.99)	3.06642 (7.42)	3.58460 (8.35)
	Path-5 (-++)		-0.173834 (-0.99)	0.37240 (2.40)	0.11349 (0.64)	-0.20863 (-0.68)
	Path-6 (+--)	0.00682 (0.01)	-0.15080 (-1.21)	0.07173 (0.61)	0.07635 (0.59)	0.03357 (0.15)
	Path-7 (-++)		-0.28529 (-2.16)	-0.00158 (-0.01)	-0.10688 (-0.81)	-0.20458 (-0.85)
	Path-8 (---)		-0.14122 (-1.16)	0.04044 (0.36)	0.03632 (0.30)	0.03704 (0.17)
	Volatility	0.02350 (0.20)	0.04214 (0.35)	-0.05158 (-0.44)	-0.03398 (-0.28)	0.09368 (0.79)
	Attributes	Age ≤ 10	-0.15225 (-2.30)	-0.14785 (-2.23)	-0.16263 (-2.45)	-0.16487 (-2.46)
ln(Assets)		-0.46906 (-14.37)	-0.46388 (-14.23)	-0.45235 (-13.86)	-0.46262 (-14.07)	-0.48111 (-14.69)
Lagged Account flows		-0.00512 (-1.58)	-0.00527 (-1.72)	-0.00455 (-1.48)	-0.00480 (-1.55)	-0.00490 (-1.57)

Figure 1. Distribution of Simple Style Measures

This table reports the distribution of style indicators over the sample period categorized by the product's 2000 self-reported style. Product i is designated as growth (value), and assigned an indicator of 0 (1), if its estimated sensitivity to the Russell 1000 Growth (Value) index, $\beta_{G,i,t}$ ($\beta_{V,i,t}$), using bivariate regressions for the 6-year period t is significant. Products where both coefficients are significant are assigned a style indicator calculated as:

$$\text{Style}_{i,t} = \frac{|\beta_{V,i,t}|}{|\beta_{V,i,t}| + |\beta_{G,i,t}|}$$

Products with less than 20 quarterly return observations or an adjusted- $r^2 \leq 0.50$ are excluded.

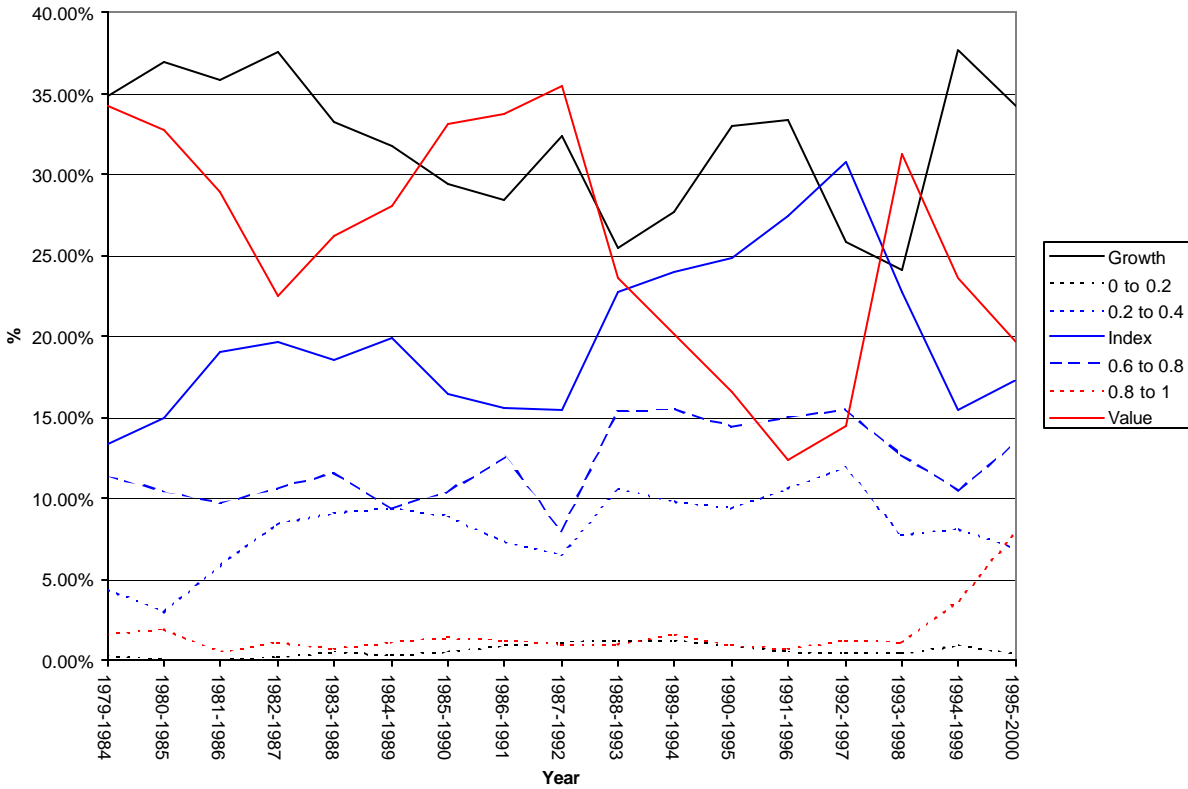


Figure 2. Assets Flows

This figure plots the annual asset flows for all equity products in the Effron PSN database and the test sample.

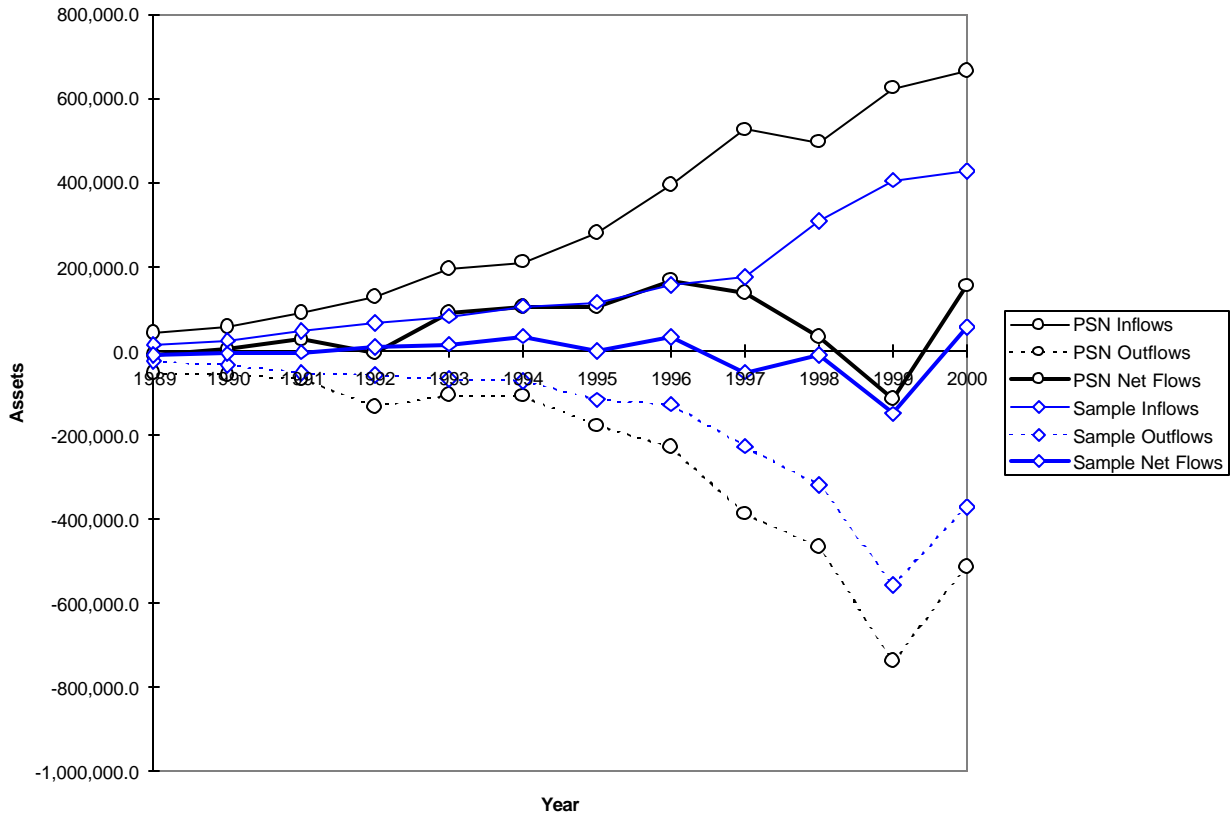
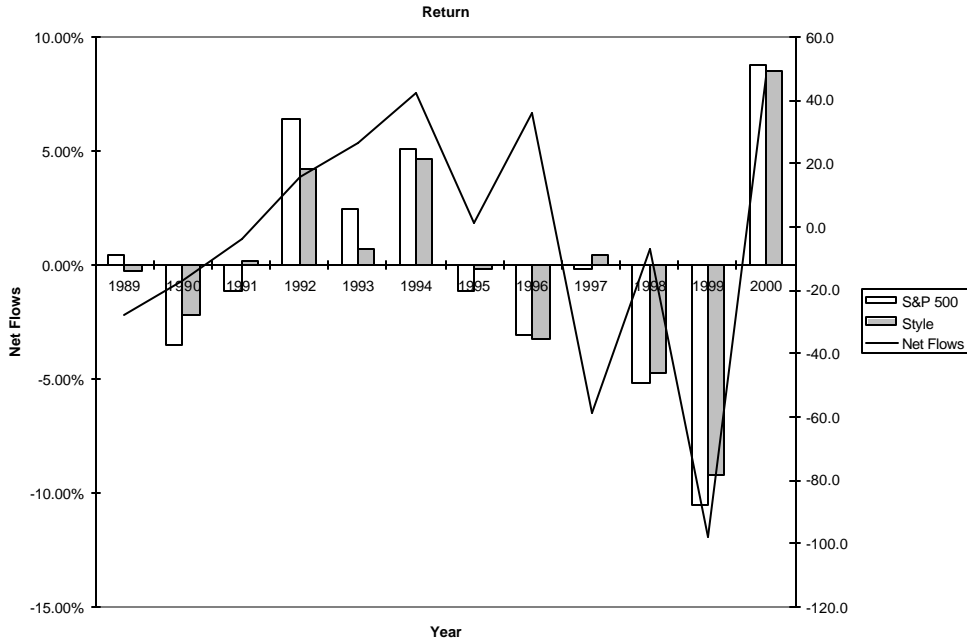


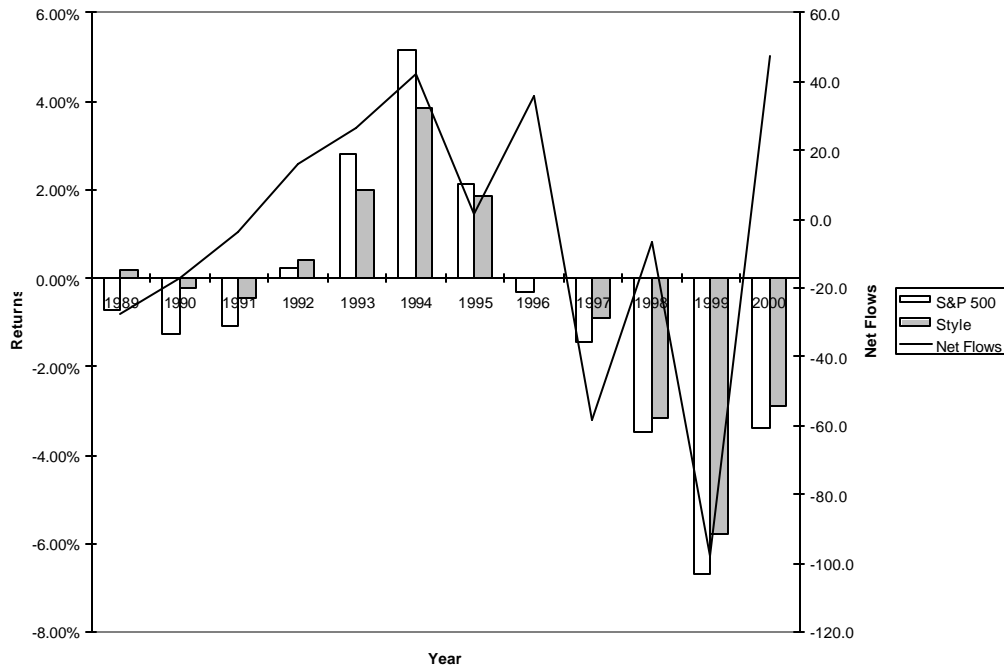
Figure 3. Net Flows v. Excess Returns

This figure plots the annual net asset flows for all equity products in the test sample versus 1-year excess returns relative to the S&P 500 and the product's self-reported style index, the Russell 1000 Value and Growth 1000 indices for value and growth products respectively. Flows are reported in millions of dollars.

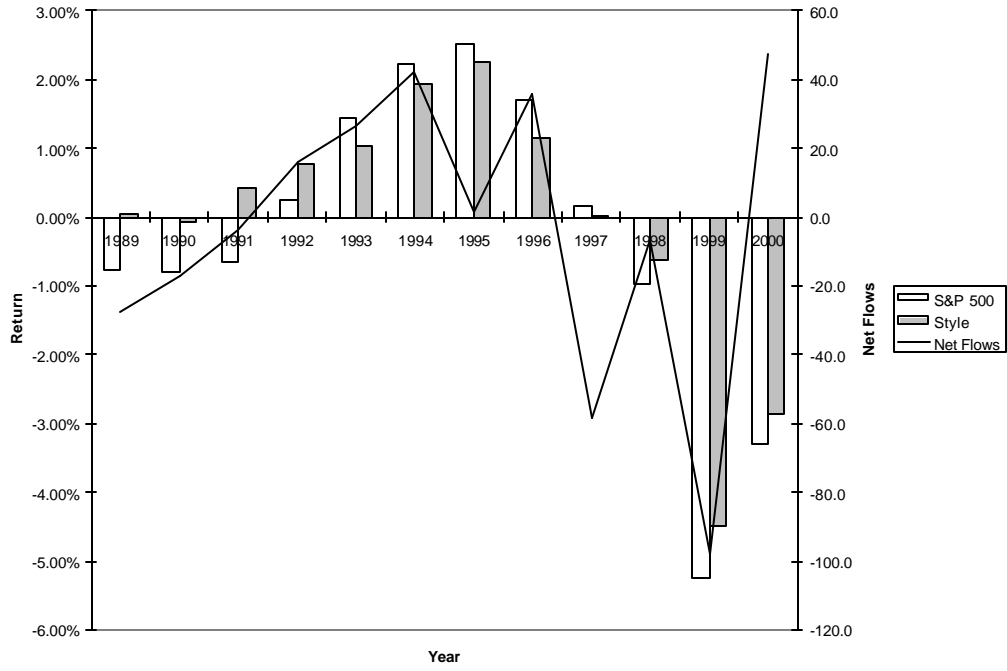
A. 1-Year Return



B. 3-Year Return



C. 5-Year Return



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