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Resource-Constrained Project Scheduling: From a LAGRANGIAN RELAXATION TO Competitive Solutions<br>by<br>Frederik Stork Marc Uetz<br>No. 661/2000

# Resource-Constrained Project Scheduling: From a Lagrangian Relaxation to Competitive Solutions 

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#### Abstract

List scheduling belongs to the classical and widely used algorithms for scheduling problems, but for resource-constrained project scheduling problems most standard priority lists do not capture enough of the problem structure, often resulting in poor performance. We use a well-known Lagrangian relaxation to first compute schedules which do not necessarily respect the resource constraints. We then apply list scheduling in the order of so-called $\alpha$-completion times of jobs. Embedded into a standard subgradient optimization, our computational results show that the schedules compare to those obtained by state-of-the-art local search algorithms. In contrast to purely primal heuristics, however, the Lagrangian relaxation also provides powerful lower bounds, thus the deviation between lower and upper bounds can be drastically reduced by this approach.


## 1 Introduction

Resource-constrained project scheduling. Within resource-constrained project scheduling, jobs have to be scheduled subject to both temporal and resource constraints in order to minimize a given objective function. Temporal constraints are given by precedence relations between pairs of jobs indicating that the start of a job must not occur before the completion of its predecessors. While in process, every job requires a certain amount of renewable resources (e.g., machines and/or personnel), and the availability of these resources is limited. A schedule is called time- (resource-) feasible if it respects the temporal (resource) constraints. The objective addressed in this abstract is to find a time- and resource-feasible schedule minimizing the project makespan, which is the time required to complete all jobs. ( $P S \mid$ prec $\mid C_{\text {max }}$ in the notation of [2].)

[^0]From a Lagrangian relaxation to a series of infeasible schedules. In order to compute lower bounds on the optimal objective value for resource-constrained project scheduling problems, Christofides et al. [3] proposed a Lagrangian relaxation where resource constraints are dualized, and the corresponding Lagrangian multiplier problem is solved by subgradient optimization. It has recently been shown by Möhring et al. [9] that each subproblem which has to be solved within the subgradient optimization is equivalent to a minimum-cut problem in a simple auxiliary graph, and can thus be solved efficiently. What is important for the thread of the present paper is that in each iteration of the subgradient optimization procedure, a time-feasible but not necessarily resource-feasible schedule is computed. Moreover, during its course the subgradient optimization tends to reduce these resource infeasibilities. The intuition behind our approach is to exploit the series of these resource-infeasible schedules in order to obtain priority lists which capture a fair amount of the problem structure.

## 2 From infeasible to feasible schedules

List scheduling. In the literature, two list scheduling algorithms are distinguished, the parallel and the serial scheme. In both cases a priority list $L$ of the jobs is given which determines the order in which the jobs are considered. A job is usually called available at a time $t$ if all its predecessors have already been completed by $t$.

- Parallel List Scheduling proceeds over time (starting at time $t=0$ ). At any time $t$, as many available jobs as possible are scheduled according to the order given by $L$. If no more job can be scheduled at time $t, t$ is augmented to the next completion time of a job.
- Serial List Scheduling proceeds job by job. In the order given by $L$, each job is scheduled as early as possible with respect to the jobs scheduled so far. To make sure that each job is available at the time it is considered, the priority list has to be compatible with the precedence constraints.

List scheduling by $\alpha$-completion times. One possible way of computing a feasible schedule on the basis of a resource-infeasible one is to apply list scheduling in order of non-decreasing start times of jobs. However, motivated by several approximation results in machine scheduling which make use of so-called $\alpha$-points of jobs [10, 5, 4], this approach can be refined as follows. Let a time-feasible but resource-infeasible schedule $S=\left(S_{1} \ldots, S_{n}\right)$ be given, where $n$ is the number of jobs and $S_{j}$ denotes the start time of job $j$. Then, for $0 \leq \alpha \leq 1$, let $S_{j}+\alpha p_{j}$ be the $\alpha$-completion time of job $j$, where $p_{j}$ denotes the processing time of job $j$. For a given $\alpha$ (and a given schedule $S$ ), the ordering according to non-decreasing $\alpha$-completion times of the jobs can now be used as a priority list for parallel or serial list scheduling. Note that, since the original schedule $S$ was time-feasible, the ordering is compatible with the precedence constraints for all values of $\alpha$. It is not difficult to see that the number of different
priority lists one can obtain using different values of $\alpha$ is not more than $n \cdot m$, where $n$ is the number of jobs and $m$ is the maximum number of jobs processed in parallel in schedule $S$. We call these values of $\alpha$ representative.

The algorithm. In each iteration of the subgradient optimization algorithm, a timefeasible schedule is computed (by solving a minimum cut problem; see [9]). Using the priority lists obtained as orderings according to $\alpha$-completion times for all representative values of $\alpha$, we apply both parallel and serial list scheduling. As a folklore trick, we also apply parallel list scheduling backwards, i.e., we schedule the jobs in decreasing time according to the reverse order of $\alpha$-completion times. We finally output the best schedule found.

## 3 Computational results

Test set. We have conducted experiments using the well known ProGen test set [8], consisting of instances with 60,90 , and 120 jobs (480, 480, and 600 instances, respectively). In order to exclude "trivial" instances, we first computed feasible schedules using a set of 10 standard priority lists from the literature (see, e.g., [7]). We considered only those instances where the minimal makespan obtained with these priority lists was above the critical path lower bound. The maximal number of iterations in the subgradient optimization was set to 50 , which means that we have evaluated maximally 50 infeasible schedules per instance. The number of representative values of $\alpha$ (i.e., the number of different priority lists) for each of these schedules was roughly $n / 4$.

Results. The first two columns of Table 1 show the number of jobs per instance (jobs), and the number of instances we considered (inst.). The next columns display the average and maximum computation times per instance in seconds (CPU), and the average number of iterations in the subgradient optimization (it.). Note that the computation time refers to the whole subgradient optimization procedure. We further display the average deviations of the obtained solutions from the critical path lower bound (dv. $L B_{c p}$ ), the lower bound obtained with the Lagrangian relaxation (dv. $L B_{l g}$ ), and the best known solutions (dv. $U B_{\text {best }}$ ). The latter are maintained in [1], and have been obtained by different, partly time-intensive algorithms including branch-and-bound as well as various local search procedures. Finally, we display the number of instances that have been solved optimally with our procedure by computing matching lower and upper bounds (opt.), as well as the number of instances where a solution was found which matches the currently best known solution (best).

Conclusions. The quality of the solutions we obtain by using Lagrangian relaxation, resource-infeasible schedules and list scheduling according to $\alpha$-completion times compares to the most powerful heuristic algorithms that have been recently summarized in [7] and [6]. The solutions, particularly the quality of the lower bounds, can be further improved by allowing more iterations within the subgradient optimization, clearly at the expense of higher computation times. Most important, however, is that the

| jobs | inst. | av. CPU | mx. CPU | it. | dv. $L B_{c p}$ | dv. $L B_{l g}$ | dv. $U B_{\text {best }}$ | opt. | best |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 60 | 266 | 5.8 | 18.4 | 39 | $22.6 \%$ | $12.1 \%$ | $2.2 \%$ | 88 | 129 |
| 90 | 253 | 14.0 | 39.5 | 39 | $22.7 \%$ | $11.5 \%$ | $2.3 \%$ | 102 | 119 |
| 120 | 563 | 33.7 | 147.2 | 42 | $38.9 \%$ | $16.3 \%$ | $3.1 \%$ | 107 | 134 |

Table 1: Results obtained on a Sun Ultrasparc with 200 MHz clock-pulse. The code was compiled with the EGCS C++ compiler v. 1.1.2 running under Solaris.
approach provides powerful lower and upper bounds at the same time. Compared to purely primal heuristics which rely on the critical path lower bound only, the deviation between lower and upper bounds can thus be drastically reduced.

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