# Optimal Incentives under Moral Hazard and Heterogeneous Agents: Evidence from Production Contracts Data

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Optimal Incentives under Moral Hazard and Heterogeneous

Agents: Evidence from Production Contracts Data

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Abstract

The objective of this paper is to develop an analytical framework for estimation of the parameters of a structural model of an incentive contract under moral hazard, taking into account agents heterogeneity in preferences. We show that allowing the principal to strategically distribute the production inputs across heterogenous agents as part of the contract design, the principal is able to change what appears to be a uniform contract into individualized contracts tailored to fit agents' preferences or characteristics. Using micro level data on swine production contract settlements, we find that contracting farmers are heterogenous with respect to their risk aversion and that this heterogeneity affects the principal's allocation of production inputs across farmers. Relying on the identifying assumption that contracts are optimal, we obtain the estimates of a lower and an upper bound of agents' reservation utilities. We show that farmers with higher risk aversion have lower outside opportunities because of lower reservation utilities.

**Keywords:** Agency Contracts, Optimal Incentives, Moral Hazard, Risk Aversion, Heterogeneity.

JEL Classification: D82, L24, Q12, K32, L51.

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# 1 Introduction

In many business environments, including agriculture, economic agents often interact with each other repeatedly and business is conducted using a series of short-term contracts. The use of contracts to vertically coordinate the production and marketing of agricultural commodities has become common practice in many agricultural sectors including livestock, fruits and vegetables, tobacco, etc. To solve the asymmetric information problems between processors (principals) and independent farmers (agents), the majority of contracts use high powered incentives schemes to compensate farmers. Another interesting characteristic of many production contracts is that all agents contracting with the same principal are operating under formally identical contract provisions (Levy and Vukina, 2002). However, explicitly uniform contracts may not necessarily guarantee that all agents are treated equally. When the principal and agents contract repeatedly, an explicitly uniform but incomplete contract leaves a possibility for the principal to treat agents differently after learning about their types (abilities, risk aversions, costs of effort, etc.). Typically, these contracts specify a general payment formula that expresses the agent's reward as a function of his performance but in which the base payment and the incentive power of the contract depend on the provision of some inputs by the principal. Introducing the choice of these strategic variables as part of the contract design, the principal is able to change what appears to be a uniform contract into individualized contracts tailored to fit agents' preferences or characteristics.

The objective of this paper is to study this contract design problem, to present a method that would allow the identification and estimation of the structural parameters of the moral hazard model, and to test predictions aimed at assessing the empirical reliability of the model. In order to identify the heterogeneity among agents, we assume that they have different risk aversion attitudes and that their preferences are observed by the principal. In the empirical part of the paper we use a panel data containing individual settlements of livestock production

contracts. Our analysis explains an apparent anomaly frequently observed in many agricultural contracts which manifests itself in the principal's use of seemingly uniform contracts for the purposes of governing the relationships with heterogeneous agents.<sup>1</sup>

Empirical tests of contract theory are typically performed with either cross-industry and cross-firm data or with intra-firm data. As pointed out by Chiappori and Salanié (2003), the first approach can provide more general empirical results but faces the problem of unobserved heterogeneity (for the econometrician). The second type of data will generate the results that are difficult to generalize but has the advantage of dealing with agents that operate in the same environment, which removes a lot of the potential unobserved heterogeneity. This research belongs to the second category of studies. Our data comes from payroll records of one company that contracts the production of live hogs with independent farmers.

The literature concerned with empirical testing of contract theory related to this paper follows two distinct approaches. One line of research takes contracts as given and model the behavior of the principal and the agents under the observed contractual terms without assuming optimal contract design. For example, interesting studies in labor economics of Paarsch and Shearer (2000, 2004) use the information on incentive contracts and longitudinal individual outputs in order to estimate how effort responds to incentives provided by the piece rate contracts. They do not study the optimal contract design nor do they assume contract optimality to identify the model primitives. However, certain aspects of their approach is related to ours because they use an assumption about the contract design to identify the

<sup>&</sup>lt;sup>1</sup>A related topic more linked to the adverse selection problem in a similar environment has been studied by Leegomonchai and Vukina (2005). They test whether broiler companies allocate production inputs of varying quality by providing high ability agents with high-quality inputs or by providing low ability agents with high quality inputs. The first strategy would stimulate the career concerns type of response on the part of the growers, whereas the second strategy would generate a ratchet effect. Their results show no significant input discrimination based on grower abilities that would lead to either career concerns or ratchet effect type of dynamic incentives.

heterogeneity of agents regarding their cost of effort. Their assumption is not specifically an optimality assumption because they assume that the employer cannot discriminate between workers according to their observable cost of effort. Instead they assume that the contract is designed to satisfy at least the participation constraint of the least able worker. Other papers within the same paradigm include, for example, Abbring, Chiappori, Heckman, and Pinquet (2003); and Chiappori, Durand, Geoffard (1998). They take advantage of the fact that they can observe the actual contracts and eventually some changes in the contract forms, which enable them to test various implications of moral hazard.

The other line of research in empirical testing of contract theory explicitly or implicitly assumes that contracts are optimal. Then, it derives predictions about the determinants of some observed contract parameters and test those predictions empirically. This approach is often used when one does not observe all of the exact contractual terms agreed upon between a principal and an agent. A good example of this approach is the empirical work on sharecropping contracts where the goal is usually to test between the alternative theories of contract design, for example the transaction cost versus the risk sharing explanation (Allen and Lueck, 1994, Dubois, 2002, Ackerberg and Botticini, 2002).

Our paper presents the combination of the above two approaches. First, we empirically check several testable implications of the incentive theory without assuming the contract optimality. The fact that we can precisely observe all relevant contract stipulations allows us to model the agent's behavior in a way that is consistent with the assumption that contracts are either optimal or suboptimal.<sup>2</sup> Second, after modeling the agent's behavior, we analyze the principal's decisions and contract design. Using the identifying assumption that contracts are

<sup>&</sup>lt;sup>2</sup>The fact that in the real economy there are many institutional constraints or bounded rationality types of behavior that may restrain the actors to use theoretically optimal contracts has been well established in the literature. For a discussion on optimal versus suboptimal contracts, see Chiappori and Heckman (2000), or Chiappori and Salanié (2003).

optimal, we obtain estimates of a lower and an upper bound on agents' reservation utilities. We confirm that contract farmers are heterogenous with respect to their risk preferences and that this heterogeneity affects the principal's decision how to allocate the production inputs across farmers. We also show that farmers with higher risk aversion have lower outside opportunities due to lower reservation utilities.

Our paper also contributes to the literature on testing the trade-off between risk and incentives. When it comes to the determination of contract choice, the transaction cost literature (e.g., Allen and Lueck, 1992) claims the unimportance of risk. On the other hand, Ackerberg and Botticini (2002) showed that if one controls for the endogenous matching between principals and agents, the agent's risk aversion appears to significantly influence the contract choice. When it comes to testing whether risk imposes a constraint to offering incentives the evidence is also mixed, with some work finding evidence in favor of the theories, while other find little (Prendergast, 1999, 2002). In our structural model, we show that individual risk aversion identified with the longitudinal performance data actually affects the principal's optimal contract choice in which she must balance the incentives and the risk sharing in a moral hazard environment.

The paper is structured as follows. Section 2 describes the industry and the production contracts that generated the contracts settlement data. Section 3 presents the theoretical model and derives the testable hypotheses. Section 4 presents the results of the empirical estimation and hypotheses testing and Section 5 concludes.

# 2 Industry Description and Data

Swine production in the United States is characterized by an increasing presence of vertically integrated firms (called integrators) that contract the production (grow-out) of hogs with independent farmers. The contract production is dominated by large national companies (Smithfield Foods, Premium Standard Farms, etc.,) that run their businesses through smaller profit centers that issue contracts, supply inputs and slaughter finished animals.

A production contract is an agreement between an integrator company and a farmer (grower) that binds the farmer to specific production practices. Different stages of production of animals are typically covered by different contracts and farmers generally specialize in the production of animals under one contract. The most frequently observed contracts in the swine industry are single production stage contracts such as farrowing contracts, nursery contracts and especially finishing contracts. All production contracts have two main components: one is the division of responsibility for providing inputs, and the other is the method used to determine grower compensation. Growers provide land, housing facilities, utilities (electricity and water) and labor and are also responsible for manure management and disposal of dead animals. An integrator company provides animals, feed, medications and services of field men. Companies also own and operate feed mills and processing plants and provide transportation of feed and live animals. When it comes to specifying integrator's responsibilities for providing inputs, the terms of the contract are intentionally vague. The integrator decides on the volume of production both in terms of the rotations of batches on a given farm as well as the number (density) and weight of incoming animals (feeder pigs) inside the house. A typical scheme for compensating growers in finishing contracts is based on a base plus bonus payment per pound of gain (live weight) transferred, where a bonus payment reflects some efficiency measure such as feed conversion.

The data set used in this study is an unbalanced panel from Martin (1997). It contains a sample of contract settlement data for individual growers who contracted the finishing stage of hog production with an integrator in North Carolina. The data set spans the period between December 1985 and April 1993, for a total of 802 observations. Each observation represents one contract realization, i.e., the payment received and the grower performance associated with

one batch of animals delivered to the integrator's processing plant. There are 122 growers in the data set and the number of observations per grower ranges from 2 to 37.<sup>3</sup>

The size of the grow-out operation (the number of finishing houses) varies across growers between one and five houses. All houses under contract have approximately the same maximal capacity. The median density of a house is 1,226 hogs per house and the mean density is 1,234 hogs per house. The contract coverage varies across farms and time. Sometimes one contract will cover multiple houses on a given farm, other times each house will be covered by a separate contract. In cases when multiple houses are covered by one contract, the grower payment is calculated by treating all houses as one unit. The coverage of the contract is determined by the timing of the placement and genetic composition of feeder pigs. The animals covered by the same contract have to be placed on a given farm at the same time and have to have similar genetic characteristics. The average length of the production cycle is approximately 19 weeks. Counting one additional week for the necessary cleanup gives a maximum of 2.6 batches of finished hogs per house per year. The data summary statistics are presented in Table 1.

The particular finishing contract that generated the data is fairly representative for the industry as a whole. The contract requires that growers furnish fully equipped housing facilities and that they follow the management and husbandry practices specified by the integrator. The contract guarantees the grower a minimum of 7 batches of feeder pigs and is automatically renewed unless canceled in writing. The integrator provides the grower with feeder pigs, feed, medication, veterinary services and services of the field personnel. The quality of all inputs as well as the time of placement of feeder pigs and shipment of grown animals are exclusively under control of the integrator.

The compensation to grower i for the batch of hogs under contract t, as the payment for husbandry services and the housing facilities rental, is calculated on a per pound of gain

<sup>&</sup>lt;sup>3</sup>It appears that the data sample has been extracted randomly from the population of all contracts that has been settled between this integrator and her growers during this time period.

Table 1: Descriptive Statistics

Variable	Mean	Std. Deviation
Feed conversion ratio $(f_{it})$	2.76	0.151
Grower's revenue in US\$ $(R_{it})$	18 886	10 022
Heads placed $(H_{it})$	2 077	1 111
Mortality rate $(m_{it})$	0.039	0.020
Feed used in (1000) pounds $(F_{it})$	1 033	553
Weight gained in (1000) pounds $(q_{it})$	373	195
Weight of incoming feeder pigs in pounds $(\kappa_{0it})$	44.16	5.05
Weight of outgoing finished hogs in pounds $(\kappa_{it})$	234.22	7.71
Price of feed (in US\$ per 100 pounds)	11.13	0.3
Price of hogs (in US\$ per 100 pounds)	44.85	11.1
Price of feeder pigs (in US\$ per 100 pounds)	83.51	14.1

Prices of feed, hogs and feeder pigs varied during the period sampled by the data.

basis with bonuses earned on a per head basis. The bonus is based on the difference between the individual grower's feed conversion, expressed as pounds of feed divided by pounds of gain  $\frac{F_{it}}{q_{it}}$ , and a standard feed conversion ratio  $\phi$ . If the grower's ratio is above the standard, he receives no bonus and simply earns the base piece rate  $\alpha$  multiplied by the total pounds gained  $q_{it}$ . If the grower's ratio is below the standard ratio, the difference is multiplied by a constant  $\beta$  to determine the per head bonus rate. The total bonus payment is then determined by multiplying the bonus rate by the number of pigs marketed, where the marketed pigs  $(1 - m_{it})H_{it}$  are those feeder pigs that survived the fattening process and  $m_{it}$  is the animal mortality rate. Algebraically, the exact formula for the total compensation is:

$$R_{it} = \alpha q_{it} + \max[0, \beta(\phi - \frac{F_{it}}{q_{it}})(1 - m_{it})H_{it}]$$
(1)

During the period covered by the data set some parameters of the payment mechanism (1) have changed. The base piece rate varied with the type of feeder pigs placed on a grower

farm. For commingled feeder pigs  $\alpha=0.0315$ , whereas for integrator's own nursery feeder pigs  $\alpha=0.0275.^4$  Also, as a result of technological progress in nutrition and housing design, the feed conversion standard was lowered from  $\phi=3.50$  to  $\phi=3.35$ . However, after the lower feed conversion standard was introduced, the higher standard of 3.50 remained in effect for commingled pigs. Consequently, we have three different payment schemes:  $(\alpha=0.0315, \phi=3.50)$ ,  $(\alpha=0.0275, \phi=3.50)$  and  $(\alpha=0.0275, \phi=3.35)$ . All observed feed conversion ratios are below the benchmark feed conversion  $(\phi)$ , so the truncation of the bonus payment at zero can be harmlessly ignored and the payment scheme simplified as

$$R_{it} = \alpha q_{it} + \beta \left(\phi - \frac{F_{it}}{q_{it}}\right) (1 - m_{it}) H_{it}. \tag{2}$$

In addition to individual grower contract settlement data, the proposed methodology requires the integrator-level price data for the inputs and the output. However, such data is not available. Instead we use the regional market prices for feed, feeder pigs and finished hogs, also obtained from Martin (1997). The feed prices are quarterly figures for the Appalachian region, the feeder pig prices are monthly observations for North Carolina and the market prices for finished hogs are monthly prices received by North Carolina farmers for barrows and gilts.<sup>5</sup>

# 3 The Model

We model the integrator-grower relationship in a principal-agent framework. The timing of the contractual game played between the principal and the agent is as follows. The principal (integrator) proposes the contract to the agents (growers) on a *take-it-or-leave-it* basis. The contract specifies the division of responsibilities for providing inputs and the payment formula.

<sup>&</sup>lt;sup>4</sup>There are three types of feeder pigs in the data set. Commingled pigs are feeder pigs that are either bought at an auction or from an outside source. The third type are own feeder pigs which come from the breeding stock controlled by the integrator, hence are deemed to be of superior quality.

<sup>&</sup>lt;sup>5</sup>The procedure to convert the quarterly prices into monthly figures and the exact matching of the monthly prices to contract settlement dates is explained in detail in Martin (1997).

The integrator is required to provide animals (feeder pigs) and feed and the grower is required to provide housing for animals and labor (exert effort). After the grower observes the payment formula, the number and the weight of incoming feeder pigs supplied by the integrator, he accepts or rejects the contract. A grower that accepted the contract then exerts effort.

The tasks performed by the grower are not perfectly observable by the integrator, who therefore faces a moral hazard problem in the delegation of production tasks. The incentives to the grower to behave according to the principal's objective are provided through the payment scheme which always includes a particular type of bonus (premium) mechanism. In our data, the bonus depends on a perfectly observable and verifiable performance measure which is the feed conversion ratio. The agent's payment (2) can then be written as a linear function of the performance measure, i.e. the feed conversion ratio  $f_{it} = \frac{F_{it}}{q_{it}}$ , such that

$$R_{it} = \tilde{\alpha}_{it} - \tilde{\beta}_{it} \left( f_{it} - \phi \right) \tag{3}$$

where the fixed component  $(\tilde{\alpha}_{it})$  and the slope  $(\tilde{\beta}_{it})$  of this linear function depend on some parameters as

$$\tilde{\alpha}_{it} = \tilde{\alpha}_{it} \left( \kappa_{0it}, H_{it} \right) = \alpha q_{it} = \alpha \left[ \kappa_{it} \left( 1 - m_{it} \right) - \kappa_{0it} \right] H_{it} \tag{4}$$

$$\tilde{\beta}_{it} = \tilde{\beta}_{it} (H_{it}) = \beta (1 - m_{it}) H_{it}$$
(5)

with  $\kappa_{it}$  being the weight of outgoing finished hogs,  $\kappa_{0it}$  the weight of incoming feeder pigs, and  $H_{it}$  the number of heads of animals placed on the farm. When the principal proposes the contract to the agent, he proposes the payment scheme (3) where parameters  $\tilde{\alpha}_{it}$  and  $\tilde{\beta}_{it}$  are known. Thus, at the time the agent has to accept or reject the contract, the contractual payment consists of a fixed payment  $\tilde{\alpha}_{it}$ , and a premium part which is tied to the performance  $(\phi - f_{it})$  with the known incentive power  $\tilde{\beta}_{it}$ . After accepting the contract, the agent exerts effort.

We consider that the parameters of this affine function are fixed at the time the grower

chooses his effort and that the only source of risk comes form the performance in terms of feed conversion. The assumption that the parameters  $\tilde{\alpha}_{it}$  and  $\tilde{\beta}_{it}$  depend on conditions and variables known and observed by the grower when he chooses his effort is reasonable. Actually, the grower always observes the number  $H_{it}$  and the weight  $\kappa_{0it}$  of feeder pigs when they arrive on the farm. The grower also knows that the pigs are grown until they reach their target weight  $\kappa_{it}$ . Finally, the grower can accurately judge the mortality rate  $m_{it}$  by observing the genetic make-up and the overall condition of feeder pigs delivered to the farm and the density at which they are stocked. Empirically, we see that there is actually very little variation in mortality rates given  $H_{it}$  and little variation in the weight  $\kappa_{it}$  of finished animals. Thus, it is true that  $\tilde{\alpha}_{it}$  and  $\tilde{\beta}_{it}$  are known as soon as  $H_{it}$  and  $\kappa_{0it}$  are known.

#### 3.1 Agent's behavior

We assume that grower i's preferences over revenue  $R_{it}$  and effort  $e_{it}$  at period t are described by the utility function  $U_i(R_{it} - C(e_{it}))$  which is known by the principal. C(.) is a positive increasing function implying that effort is costly. We assume that growers exhibit constant absolute risk aversion such that  $U_i(R_{it} - C(e_{it})) = \frac{-1}{\theta_i} \exp{-\theta_i(R_{it} - C(e_{it}))}$  where  $\theta_i > 0$  is the absolute risk aversion parameter, and also assume that the stochastic revenue is normally distributed. Under these assumptions, grower i's expected utility can be expressed as an increasing concave function of the mean-variance criterion (which corresponds to the certainty equivalent value of revenue) and her maximization problem can be written equivalently as:

$$\max_{e_{it}} W_i(R_{it}, e_{it}) = ER_{it} - \frac{\theta_i}{2} Var R_{it} - C(e_{it}).$$
 (6)

Notice that the curvature of the utility function is grower-specific which allows much more flexibility than when the curvature is common to all agents, i.e. when  $\theta_i$  is constant across i.

First, let's specify how the observed outcome stochastically depends on the unobservable

grower effort and assume that

$$f_{it}(e_{it}) - \phi = (\lambda - e_{it})u_{it} \tag{7}$$

where  $\lambda$  reflects some fixed ability parameter of growers,  $e_{it}$  is a costly effort which improves (reduces) the feed conversion ratio, and  $u_{it}$  is an i.i.d. (across growers and periods) normal production shock with mean 1 and variance  $\sigma^2$ . This specification shows that a unit of effort is worth one unit of feed conversion ratio which gets transformed into revenue through  $\tilde{\beta}_{it}$ . Since the cost of effort is monetary, it must be in the same units as revenue, hence we specify

$$C(e_{it}) = \gamma \tilde{\beta}_{it} e_{it}$$

where  $0 < \gamma < 1.6$ 

Next, using (3) and (7) we can write the agent's certainty equivalent of net revenue as

$$W_i(R_{it}, e_{it}) = \tilde{\alpha}_{it} - \tilde{\beta}_{it} \left[ E f_{it} - \phi \right] - \frac{\theta_i}{2} \tilde{\beta}_{it}^2 Var \left[ f_{it} \right] - \gamma \tilde{\beta}_{it} e_{it}$$
 (8)

and the first order condition for the maximization problem in (6) becomes

$$-\frac{\partial}{\partial e_{it}} E f_{it} - \frac{\theta_i}{2} \tilde{\beta}_{it} \frac{\partial}{\partial e_{it}} Var [f_{it}] = \gamma.$$

Given (7), it is clear that

$$Ef_{it} - \phi = \lambda - e_{it}$$

$$Var[f_{it}] = (\lambda - e_{it})^2 \sigma^2$$

which gives the following expression for the optimal effort level:

$$e_{it}^* = \frac{1 - \gamma}{\sigma^2 \theta_i \tilde{\beta}_{it}} + \lambda. \tag{9}$$

As standard in incentive problems, equation (9) reveals that more risk averse growers, i.e. those with higher  $\theta_i$ , exert lower equilibrium effort, and also that stronger incentives power  $(-\tilde{\beta}_{it})$ 

Notice that the apparently more general specification  $f_{it} - \phi = (\lambda - \rho e_{it})u_{it}$  is not different from the chosen one because we could simply redefine effort as  $\tilde{e}_{it} = \rho e_{it}$  whose cost will be  $\frac{\gamma}{\rho}\tilde{\beta}_{it}\tilde{e}_{it}$  instead of  $\gamma\tilde{\beta}_{it}e_{it}$ .

increases effort. Notice also that our specification implies that optimal effort is only affected by the incentives power of the contract  $(-\tilde{\beta}_{it})$  and not by the constant part of the payment  $\tilde{\alpha}_{it}$ . This result has a simple consequence for the equilibrium strategy that the integrator (principal) would pursue when it comes to deciding how many feeder pigs to allocate to each grower (agent) according to his risk aversion.

# 3.2 Principal's choices

Now, we model the principal's behavior taking into account the agent's optimal response. We assume that the principal is risk neutral and maximizes the expected profit per grower.

The integrator's profit function is given by:

$$\pi_{it} = pQ_{it} - w_F F_{it} - R_{it} (H_{it}, \kappa_{0it}) - w_H (\kappa_{0it}) H_{it}$$
(10)

where p is the market price of hogs,  $Q_{it} = \kappa_{it} (1 - m_{it}) H_{it}$  is the total live weight removed from the grower's farm,  $R_{it} (H_{it}, \kappa_{0it})$  is the grower payment,  $w_F$  is the market price of feed and  $w_H (\kappa_{0it})$  is the market price of feeder pigs of weight  $\kappa_{0it}$ .

By deciding how many feeder pigs  $(H_{it})$  of weight  $\kappa_{0it}$  to place on a grower's farm, the principal can vary the contract parameters  $\tilde{\alpha}_{it}$  and  $\tilde{\beta}_{it}$ . As mentioned before, the contracts between the integrator and all agents have the same structure (summarized by the payment scheme (2)), but the allocation of integrator-supplied inputs among growers of different characteristics is not stipulated in the general contract and the integrator can choose them unilaterally in his dealings with each individual grower. Within the class of contractual payments that are observed in the data, varying the quantity and quality of production inputs across growers allows the integrator to use his bargaining power in designing individual incentive contracts for each grower. Notice that in modeling the principal's behavior one can either use a constrained optimality argument by saying that the principal has to choose within the class of payment functions (2) that are empirically observed. This approach will generate some prediction about

the principal's "constrained" optimal choices. Alternatively, one can also argue that principals are not legally constrained to use any particular form of payments to agents and therefore those payment schemes that are observed are in fact optimal. Then, one can use the assumption that the observed contracts are actually optimal to identify some additional agents' heterogeneity attributes.

As required by the theory, optimal contracts should depend on agent's preferences and her outside opportunities. In particular, the incentive power of the contract in a moral hazard environment should depend on the particular trade-off between risk sharing and incentives that depends on the agent's preferences, whereas the fixed component of the contractual payment should depend on the agent's reservation utility. As agent's preferences (risk aversion) and reservation utilities (depending on outside options and preferences) are likely to be heterogenous, we expect that the principal will tailor particular incentive contracts according to the agent's types. The specification used enables the partitioning of the effects of risk aversion and reservation utilities into the constant and variable parts of the payment.

The problem faced by the integrator is to choose the contract parameters in order to maximize his profit under the incentive compatibility and individual rationality constraints of the agent. Assuming that reservation utilities are not time-varying, this can be formally described as follows:

$$\max_{H_{it},\kappa_{0it}} E\pi_{it} = E[pQ_{it} - w_F F_{it} - R_{it} (H_{it},\kappa_{0it}, e_{it}) - w_H (\kappa_{0it}) H_{it}]$$

subject to

$$EU_i(R_{it} - C(e_{it}^*)|\kappa_{0it}, H_{it}) \ge \overline{U}_i$$

and

$$e_{it}^* = \arg\max_{e_{it}} EU_i(R_{it}(H_{it}, \kappa_{0it}) - C(e_{it}) | \kappa_{0it}, H_{it})$$

where  $\overline{U}_i$  is the reservation utility of agent i, and  $R_{it}\left(H_{it}, \kappa_{0it}, e_{it}\right) = \tilde{\alpha}_{it}\left(\kappa_{0it}, H_{it}\right) - \tilde{\beta}_{it}\left(H_{it}\right)\left(f_{it}(e_{it}) - \phi\right)$ .

Using the certainty equivalent of the agent's utility like in Section 3.1, the principal's maximization program is thus equivalent to

$$\max_{H_{it},\kappa_{0it}} E\left[\pi_{it}\left(H_{it},\kappa_{0it}\right)\right] = E[pQ_{it} - w_F F_{it} - R_{it}\left(H_{it},\kappa_{0it},e_{it}\right) - w_H\left(\kappa_{0it}\right)H_{it}\right]$$

subject to

$$W_i(R_{it}(H_{it}, \kappa_{0it}), e_{it}^*) \geq \overline{W}_i$$

and

$$e_{it}^* = \arg\max_{e_{it}} W_i(R_{it}(H_{it}, \kappa_{0it}), e_{it})$$

where  $\overline{W}_i = U_i^{-1}(\overline{U}_i)$  and the function  $W_i(.)$  is defined as in (8). Now, one can incorporate the incentive constraint in the profit function of the principal by replacing the effort level by its optimal value. Then the maximization problem of the principal becomes:

$$\max_{H_{it},\kappa_{0it}} E\pi_{it}^{*}(H_{it},\kappa_{0it}) = E[pQ_{it} - w_{F}F_{it}(e_{it}^{*}) - R_{it}(H_{it},\kappa_{0it},e_{it}^{*}) - w_{H}(\kappa_{0it})H_{it}]$$

subject to

$$W_i(R_{it}(H_{it}, \kappa_{0it}), e_{it}^*) \ge \overline{W}_i$$

where  $\pi_{it}^*$  denotes the profit function that incorporates the incentive constraint.

Assuming the contracts are optimal, one does not have to solve the above principal's problem to determine the equilibrium contractual terms  $(H_{it}^*, \kappa_{0it}^*)$  as a function of observed variables because one can use the directly observed values of  $H_{it}^*$  and  $\kappa_{0it}^*$ . However, one has to determine whether the participation constraint is binding or not. If the principal can only choose  $\kappa_{0it}$  and  $H_{it}$  to maximize profit and if he has to use the payment formula in (2), then there is no reason for the participation constraint to be binding. Actually, one can see that the choice of  $\kappa_{0it}$  and  $H_{it}$  moves the parameters of the linear payment  $\tilde{\alpha}_{it}$  and  $\tilde{\beta}_{it}$  the same way as the principal could do by choosing  $\tilde{\alpha}_{it}$  and  $\tilde{\beta}_{it}$  directly, but unlike in the standard principalagent models,  $\kappa_{0it}$  and  $H_{it}$  also change some other component of the principal's profit function. However, if manipulating the choice variables makes the participation constraint not binding, the principal can easily make it binding by adding or subtracting a fixed transfer  $T_{it}$  to the agent's revenue  $R_{it}$ . Adding such a constant does not change the incentive constraint (as shown by the expression for the optimal effort (9)), thus the principal can perform the maximization program by incorporating only the incentive constraint and then ask for a fixed transfer from the agent in case the participation constraint is not binding.

Therefore, since we exactly observe the contract agreed between the principal and the agent, assuming that the observed contract is optimal, one can deduce that the solution  $(H_{it}^*, \kappa_{0it}^*, T_{it}^*)$  to the program

$$\max_{H_{it},\kappa_{0it},T_{it}} \left\{ E \pi_{it}^* \left( H_{it}, \kappa_{0it} \right) + T_{it} \right\}$$

s.t. 
$$W_{it}(R_{it}(H_{it}, \kappa_{0it}) - T_{it}, e_{it}^*) \geq \overline{W}_i$$

is such that

$$T_{it}^* = 0 \text{ and } (H_{it}^*, \kappa_{0it}^*) = \underset{H_{it}, \kappa_{0it}}{\arg \max} E\pi_{it}^* (H_{it}, \kappa_{0it})$$

and that the participation constraint is binding

$$W_{it}(R_{it}\left(H_{it}^*, \kappa_{0it}^*\right), e_{it}^*) = \overline{W}_i. \tag{11}$$

Therefore, in the following sections, we will first characterize the solution to the principal's maximization program  $\max_{H_{it},\kappa_{0it}} E\pi_{it}^*(H_{it},\kappa_{0it})$ , and then exploit the binding participation constraint (11) obtained under the assumption that contracts are optimal in order to derive additional testable implications.

#### 3.2.1 Optimal choice of contract parameters and agents heterogeneity

In order to characterize the principal's maximization program, we need to examine the functional forms of the cost function for feeder pigs  $w_H(\kappa_0)$  and the mortality function  $m_{it}(H)$ . Towards this objective, we introduce two assumptions: • Assumption 1:  $w_H(.)$  is increasing convex.

Assumption 1 is likely to be satisfied if  $w_H(\kappa_0)$  reflects the cost of raising live animals to weight  $\kappa_0$  because feed conversion rapidly worsens (increases) with heavier animals and therefore the feeding costs progressively increase as animals grow larger. Price data on different weights of feeder pigs show that this assumption is generally satisfied.

• Assumption 2:  $m_{it}(H_{it})$  is increasing concave with  $m''(1-m) + 2m'^2 \ge 0$  and 2m' + m''H > 0.

In Assumption 2 we assume that the mortality rate function  $m_{it}(H_{it})$  is such that the profit function has a unique maximum  $(H_{it}^*(\theta_i), \kappa_{0it}^*(\theta_i))$ . It is obvious that the number of animals placed on a grower's farm cannot be infinite given that the housing facilities are of finite size. The mortality rate will be increasing and necessarily approaching 100% when H approaches infinity. This implies that profits will obtain at a maximum for  $H < \infty$ .

If we label the number of animals shipped (i.e., the number of animals that survived the fattening process) as  $H_{it}^s = (1 - m_{it}(H_{it})) H_{it}$ , then the condition 2m' + m''H > 0 is simply equivalent to  $H_{it}^{s''}(H_{it}) < 0$ , which means that the number of animals survived  $H_{it}^s(H_{it})$  is a concave function of the number of animals placed  $H_{it}$ . For example, this assumption is satisfied on  $[0, 2\eta]$  with the mortality rate function<sup>7</sup>

$$m_{it}(H_{it}) = 1 - \exp{-\frac{H_{it}}{\eta}}; \text{ with } \eta > 0.$$
 (12)

Now we are in the position to state the following two results:

**Proposition 1:** The optimal decisions  $(H_{it}^*(\theta_i), \kappa_{0it}^*(\theta_i))$  made by the integrator are such that  $\frac{\partial \kappa_{0it}^*}{\partial \theta_i}(\theta_i)$  is positive if and only if the elasticity of survived animals with respect to risk

<sup>&</sup>lt;sup>7</sup>In fact, the condition 2m' + m''H > 0 is satisfied in this case if  $H_{it} < 2\eta$ . We will check empirically that  $\eta$  is sufficiently large compared to the range of values of H.

aversion  $\frac{\partial \ln H_{it}^{s*}}{\partial \ln \theta_i} = \frac{\partial \ln \left[ (1 - m_{it} \left( H_{it}^* \right)) H_{it}^* \right]}{\partial \ln \theta_i}$  is larger than -1, that is:

$$\frac{\partial \kappa_{0it}^*}{\partial \theta_i} > 0 \Leftrightarrow \frac{\partial \ln H_{it}^{s*}}{\partial \ln \theta_i} > -1$$

**Proof:** See Appendix 6.1.  $\square$ 

**Proposition 2:** If the following conditions are satisfied:

$$p - \phi w_F + \alpha > 0$$

$$\phi w_F - \alpha - w'_H (\kappa_{0it}) < 0$$

$$\frac{\partial \ln \kappa_{0it}^*}{\partial \ln \theta_i} + \frac{\partial \ln}{\partial \ln \theta_i} \left( \frac{\partial}{\partial H_{it}^*} \left( \frac{1}{1 - m_{it}(H_{it}^*)} \right) \right) < 1$$

then, the optimal decisions  $(H_{it}^*(\theta_i), \kappa_{0it}^*(\theta_i))$  made by the integrator are such that

$$\frac{\partial H_{it}^*}{\partial \theta_i} < 0 \Rightarrow \frac{\partial \kappa_{0it}^*}{\partial \theta_i} > 0.$$

**Proof:** See Appendix 6.2.  $\square$ 

In order to test these propositions,  $\theta_i$  needs to be identified at least up to a scale. The results provide a test of the model since the structure can be rejected if, for example,  $\frac{\partial H_{it}^*}{\partial \theta_i} < 0$  and  $\frac{\partial \kappa_{0it}^*}{\partial \theta_i} < 0$ , or if  $\frac{\partial \kappa_{0it}^*}{\partial \theta_i}$  and  $(1 + \frac{\partial \ln H_{it}^{s*}}{\partial \ln \theta_i})$  have opposite signs.

# 3.2.2 Contracts optimality and reservation utility

Now, let's replace  $e_{it}^*$  by its analytical expression from (9) in the expression of the certainty equivalent measure of agent's utility  $W_{it}(R_{it}(H_{it}, \kappa_{0it}), e_{it}^*)$ :

$$W_{it}(R_{it}(H_{it}, \kappa_{0it}), e_{it}^{*}) = \tilde{\alpha}_{it} - \tilde{\beta}_{it}[Ef_{it} - \phi] - \frac{\theta_{i}}{2}\tilde{\beta}_{it}^{2}Var[f_{it}] - \gamma\tilde{\beta}_{it}e_{it}^{*}$$

$$= \tilde{\alpha}_{it} + \frac{(1 - \gamma)^{2}}{2\sigma^{2}\theta_{i}} - \gamma\lambda\tilde{\beta}_{it}.$$
(13)

Referring back to expressions for contract parameters (4) and (5), the measurement error in the weight of animals at the end of the production period implies that  $\tilde{\alpha}_{it}$  is observed with an error but not  $\tilde{\beta}_{it}$ . Let's assume that  $\kappa_{it}$  is thus measured with an i.i.d. error  $\varepsilon_{it}$  that is

supposed to be uncorrelated with  $\kappa_{0it}$ ,  $H_{it}$ , and independent across observations. The observed weight of finished animals is therefore  $\widetilde{\kappa_{it}} = \kappa_{it} + \varepsilon_{it}$  and then the observed variable is  $\tilde{\alpha}_{it} + \varsigma_{it}$  where  $\varsigma_{it} = \alpha (1 - m_{it}) H_{it} \varepsilon_{it}$  since

$$\tilde{\alpha}_{it} + \varsigma_{it} = \alpha \left[ \widetilde{\kappa_{it}} \left( 1 - m_{it} \right) - \kappa_{0it} \right] H_{it} = \alpha \left[ \kappa_{it} \left( 1 - m_{it} \right) - \kappa_{0it} \right] H_{it} + \alpha \left( 1 - m_{it} \right) H_{it} \varepsilon_{it}.$$

Choosing  $\tilde{\alpha}_{it}^*$  to denote the fixed component of the payment (equal to  $\tilde{\alpha}_{it} + \varsigma_{it}$ ), it follows that

$$W_{it}(R_{it}(H_{it}^*, \kappa_{0it}^*), e_{it}^*) = (+\tilde{\alpha}_{it}^* \varsigma_{it}) + \frac{(1-\gamma)^2}{2\sigma^2 \theta_i} - \gamma \lambda \tilde{\beta}_{it}^* - \varsigma_{it}.$$

Taking into account the fact that the participation constraint (11) is binding, we obtain that

$$\tilde{\alpha}_{it}^* = \Omega_i + \gamma \lambda \tilde{\beta}_{it}^* + \varsigma_{it} \tag{14}$$

with  $E\left(\varsigma_{it}|\kappa_{0it}^*, H_{it}^*, \Omega_i\right) = \alpha \left(1 - m_{it}\right) H_{it} E\left(\varepsilon_{it}|\kappa_{0it}^*, H_{it}^*, \Omega_i\right) = 0$  and where  $\Omega_i = \overline{W}_i - \frac{(1 - \gamma)^2}{2\sigma^2\theta_i}$ . With data on performance  $f_{it}$  and on  $\tilde{\alpha}_{it}^*$ ,  $\kappa_{0it}$ ,  $H_{it}^*$  and  $\tilde{\beta}_{it}^*$ , we can state the following result:

## **Proposition 3:**

• The agent's reservation utility is a weighted sum (with unknown weight  $\gamma$ ) of  $\Omega_i$  identified from (14) and  $\Psi_i = \frac{1-\gamma}{2\sigma^2\theta_i}$  that will be identified from (17) using performance data:

$$\overline{W}_i = \Omega_i + (1 - \gamma) \Psi_i.$$

- If  $\Omega_i(\theta_i)$  is non increasing in  $\theta_i$ , then one can reject that  $\overline{W}_i(\theta_i)$  is increasing in  $\theta_i$  (even weakly).
- The lower bound  $\overline{W}_{\text{inf}}^i$  and the upper bound  $\overline{W}_{\text{sup}}^i$  on the reservation utility of agent i,  $\overline{W}_i$ , are identified as

$$\Omega_i = \overline{W}_{\inf}^i \le \overline{W}_i \le \overline{W}_{\sup}^i = \Omega_i + \Psi_i. \tag{15}$$

• The parameter  $\gamma\lambda$  is identified.

**Proof:** See appendix  $6.3.\square$ 

Proposition 3 shows that the assumption that contracts are optimal allows the identification of the lower and the upper bound for the reservation utility of agents. With this, one can test

the model restriction  $\gamma \lambda > 0$ , and explore the correlation between  $\Omega_i$  and  $\theta_i$ , as well as the relationship between  $\overline{W}_{\text{inf}}^i$ ,  $\overline{W}_{\text{sup}}^i$  and  $\theta_i$ .

# 4 Identification and Estimation Results

Using the panel data described before, we can now estimate the structural model we developed so far. Substituting (9) in (7) yields the formula for the difference between the benchmark feed conversion  $\phi$  and the equilibrium feed conversion

$$\phi - f_{it}^* = \frac{1 - \gamma}{\tilde{\beta}_{it} \sigma^2 \theta_i} u_{it} \tag{16}$$

which by taking logs gives the following equation

$$\ln((\phi - f_{it})\,\tilde{\beta}_{it}) = \ln(\frac{1 - \gamma}{\sigma^2 \theta_i}) + \ln(u_{it}). \tag{17}$$

The individual level parameters  $\theta_i$  in (17) can be estimated with a linear regression including growers fixed effects. Notice, however, that  $\theta_i$ 's are identified only up to scale since  $\ln(\frac{1-\gamma}{\sigma^2}) - \ln(k\theta_i) = \ln(k\frac{1-\gamma}{\sigma^2}) - \ln(k\theta_i)$  for any k > 0. Nevertheless, once the estimates of  $\theta_i$  are known, one can test for the heterogeneity of risk aversions across growers.

Note that another choice of specification would also be possible by allowing growers heterogeneity to affect their cost of effort  $\gamma$  in which case the individual level heterogeneity parameter would have to be interpreted as a ratio of cost of effort to risk aversion  $(\frac{1-\gamma_i}{\theta_i})$ . However, for simplicity, we prefer to first assume that all growers have the same cost of effort  $\gamma$ .

The estimation of (17) shows that the unexplained variance accounts for around 50% of the total variance. An F test that all  $\ln(\theta_i)$  are equal strongly rejects the homogeneity of growers with respect to their risk aversion (F(121,680) = 5.34). The distribution of risk aversion parameters  $\theta_i$  displayed in Figure 1 is characterized by the fact that the median risk aversion is 43% higher than the value of the 25<sup>th</sup> percentile of the distribution and 21% lower than the

value of the  $75^{th}$  percentile of the distribution. These measures are independent of the scale of coefficients and show substantial heterogeneity across growers regarding their risk aversion.

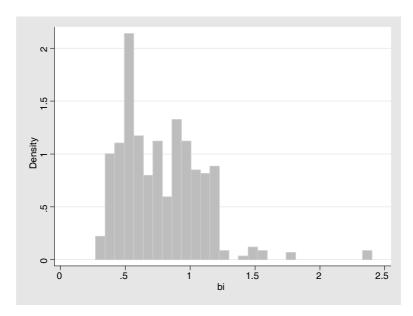


Figure 1: Distribution of Estimated  $\theta_i$ 

#### 4.1 Performance

Our next objective is to test whether the theoretical implications of the model are consistent with the data. We first check whether the sufficient conditions on the mortality function  $m_{it}(H_{it})$  that we introduced in Assumption 2 are satisfied. The data does not allow us to estimate function m(.) and its first and second derivatives non-parametrically because the sample size is not large enough for such a demanding estimation but one can use the parametric form (12) for mortality from which it follows that

$$H_{it} = -\eta \ln \left(1 - m_{it}\right)$$

and then estimate the parameter  $\eta$  by least squares. The results show that  $\hat{\eta} = 26,300$  (with the standard error of 445) and the functional fit is quite good with  $R^2 = 79\%$ . When estimating

 $\eta$ 's that vary across feeder pigs type, the  $R^2$  goes up to 85% while the estimates of  $\eta$  are 26,000 (s.e. 638); 27,300 (s.e. 724); and 15,100 (s.e. 708) for the three different types of animals. Notice that for the mortality function in (12), the assumption that led to our Proposition, i.e., 2m' + m''H > 0 is satisfied if  $H < 2\eta$ . Since the observed values of  $H_{it}$  are between 1,100 and 1,500 per house, this condition is easily satisfied. Controlling for the density of animals in the housing facilities, the prediction of the mortality rate is even better and almost perfect.

Next, using the structural estimates of risk aversion parameters  $\theta_i$ , we want to test the main propositions of the paper. We want to test whether the integrator supplies more feeder pigs to less risk averse growers by looking at the relationship between  $H_{it}$  and  $\theta_i$ . First, non-parametric tests of independence between  $H_{it}$  and  $\theta_i$ , or the average over contracts of  $H_{it}$  for grower i and  $\theta_i$  show that independence is strongly rejected. The Spearman rank correlation coefficient is negative and strongly significant. Next, a non-parametric estimate of  $E(H_{it} | \theta_i)$  obtained by using a standard kernel regression method (shown in Figure 2) clearly indicates that  $E(H_{it} | \theta_i)$  is a strictly decreasing function of  $\theta_i$ , and so does a linear regression model (whose results are not reported here).

Next, although the scale of risk aversion is not identified, the elasticity of the number of animals placement with respect to risk aversion is uniquely identified. A non parametric estimation of  $E(\ln H_{it} | \ln \theta_i)$  shows that we cannot reject that this function is linear (see appendix 7.1) and the linear regression gives the estimate  $\frac{\partial E(\ln H_{it} | \ln \theta_i)}{\partial \ln \theta_i} = -0.84$  with a robust standard error of 0.02. This result shows that a 10% increase in absolute risk aversion results in a 8.4% decrease in the number of animals that the integrator would place on the grower's farm. Based on Proposition 2, this result suggests that the weight of feeder pigs should increase with growers' risk aversion. The result is confirmed by looking at the elasticity of survived animals with respect to risk aversion, i.e.,  $\frac{\partial E(\ln H_{it}^s | \ln \theta_i)}{\partial \ln \theta_i} = -0.85(0.02) > -1$ , which based on Proposition 1, says that the weight of the incoming feeder pigs  $(\kappa_0)$  that the integrator places

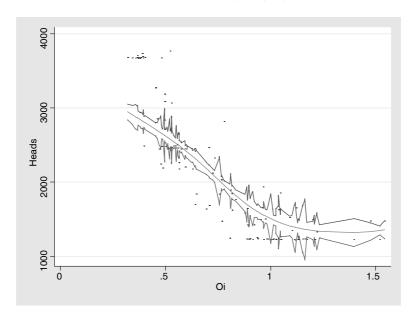


Figure 2: Non parametric estimate of  $E(H_{it} \mid \theta_i)$  and confidence interval

on a grower's farm would increase with risk aversion if and only if the elasticity of survived animals with respect to  $\theta_i$  is greater than -1. In fact the results show that  $\frac{\widehat{\partial \ln \kappa_{0it}}}{\partial \ln \theta_i} = 0.04(0.01)$ . A non-parametric estimate of the weight of incoming feeder pigs conditional on the risk aversion parameter shown in Figure 3 clearly indicates that  $E(\kappa_{0it} \mid \theta_i)$  is an increasing function of  $\theta_i$ .

#### 4.2 Cost of moral hazard

The welfare cost of moral hazard emanates from the observability problem and the fact that contract growers are risk averse and face uncertain income streams. The volatility of income constitutes a direct real cost to growers and can be thought of as the cost of moral hazard in the sense that without moral hazard, integrators could pay growers constant wages to compensate them for their effort in case effort were observable and verifiable. However, obtaining the exact welfare estimates of the cost of moral hazard is impossible because the marginal cost of effort  $(\gamma)$  and the absolute risk aversion coefficient are not identified  $(\theta_i)$  is identified only up to scale). Nevertheless, it is interesting to look at the relationship between the mean and the

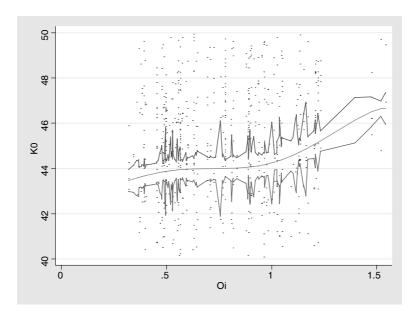


Figure 3: Non parametric estimate of  $E(\kappa_0 \mid \theta_i)$  and confidence interval

variance of growers' revenues and their risk aversion parameters. First, 60% of the variance of total payments to growers,  $R_{it}$ , is explained by the between-growers variance. Second, a linear regression shows a significant negative relationship between the within-grower variance (estimated for each grower along the time dimension of the panel data) and risk aversion. Also, the mean payment is significantly decreasing with risk aversion. The grower level variability of income is such that the average standard deviation is \$3,960 with a median of \$2,856. The above results point out that the cost of moral hazard to growers is likely to be substantial.

Moreover, it is important to note that the costs of asymmetric information arise not only from the fact that part of the performance risk (in terms of feed conversion) has to be borne by growers (because they have to be given the correct incentives), but also from the fact that the integrator allocates different number of animals to different growers according to their risk aversions. We anticipate that more risk averse growers would have lower revenues because, ceteris paribus, they perform worse in terms of the feed conversion ratio (which reduces their bonus payment), but also because they receive fewer animals compared to the less risk averse

growers.

Notice however that the relationship between grower risk aversion and his expected revenue is theoretically ambiguous. Looking at the equilibrium effort equation (9), it follows that the optimal effort decreases with higher risk aversion but also with  $\tilde{\beta}$  and hence  $H_{it}$ . Therefore, since more risk averse growers receive fewer animals  $(H_{it})$ , the overall comparative statics effect of risk aversion on the unconditional optimal effort and hence on the expected revenue is undetermined.

The empirical results show that the revenues of more risk-averse growers are less volatile but, also, on average lower. Table 2 shows the average of the means and standard deviations of each grower's revenue  $R_{it}$  for different percentiles of the distribution of  $\theta_i$ . Except for the 50-60 percentiles of the distribution, the relationship shows a negative link between the mean and the variance of grower revenue and risk aversion. This empirical result shows that the net effect of risk aversion on revenue is negative. This net effect is a combination of the indirect effect of risk aversion on the equilibrium values of H and  $\kappa_0$  via the fixed component and the incentive power of the payment and the direct effect of risk aversion on performance through effort provision.

#### 4.3 Heterogeneity in reservation utilities

To address the issue of growers' reservation utilities we estimate equation (14) with observations on  $\tilde{\alpha}_{it}^*$  and  $\tilde{\beta}_{it}^*$ . Using generalized least squares, we obtain consistent estimates of  $\{\Omega_i\}_{i=1,...,I}$  and  $\gamma\lambda$ . The estimate of  $\gamma\lambda$  shows a significant and positive value  $(\widehat{\gamma\lambda} = 0.80 \ (0.006))$ , indirectly confirming the validity of the model. Recall that both the cost of effort and the ability parameters need to be positive, so their estimated positive product does not reject the model. An F test that all  $\Omega_i$  are equal strongly rejects the null hypothesis, with F(121, 679)=16.11 and p-value=0.000. Also, remembering that the parameter  $\gamma$  could be grower specific, we estimated equation (14) using grower specific coefficients for  $\tilde{\beta}_{it}^*$ . Unfortunately,

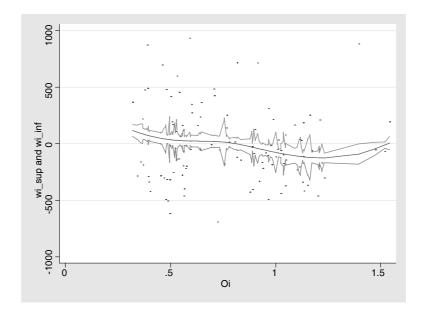
Table 2: Risk Aversion and Revenue

% Distribution of $\theta_i$	Mean $R_{it}$ (in US\$)	Standard Deviation $R_{it}$
0-10%	32 709	6 491
10-20%	$25\ 087$	5 914
20-30%	23 623	3 969
30-40%	21 227	3 195
40-50%	17 947	2 197
50-60%	18 408	5 971
60-70%	12 906	2 570
70-80%	12 651	3 164
80-90%	11 466	1 999
90-100%	10 995	1 949

due to insufficient number of observations all these coefficients are imprecisely estimated. A test of homogeneity across individuals is not rejected but not very convincingly given the test's lack of power. However, splitting the sample randomly in two parts and repeating the estimation of (14) on both sub-samples gives similar values for  $\widehat{\gamma}\lambda$  that are not significantly different from each other. Thus, it seems reasonable to assume that the cost of effort parameter  $\gamma$  is common to all growers.

With the obtained estimates, we look at the relationship between  $\Omega_i$  and  $\theta_i$ . A linear regression shows that they are strongly negatively correlated; the same goes for the relationship between  $\overline{W}_{\text{inf}}^i$  or  $\overline{W}_{\text{sup}}^i$  and  $\theta_i$ . A non parametric estimate of the relationship between  $\Omega_i$  and  $\theta_i$  shows that it is clearly decreasing. Since  $\Omega_i$  consists of two components, the reservation utility  $\overline{W}_i$  and  $-(1-\gamma)\Psi_i$  which is increasing in  $\theta_i$ , it follows that the reservation utility  $\overline{W}_i$  has to be decreasing in  $\theta_i$ . This result implies that agents with higher risk aversion have lower outside opportunities because of lower reservation utilities. Figure 4 shows a non parametric

Figure 4: Nonparametric estimate of  $E(\overline{W}_{inf}^i \mid \theta_i)$  and  $E(\overline{W}_{sup}^i \mid \theta_i)$  with confidence intervals



estimate of the upper and lower bound estimates of the reservation utility<sup>8</sup>.

Finally, notice that if we considered the fact that agents could take into account the riskiness of the final weight of animals  $\kappa_{it}$ , then we should have modified the agent's revenue certainty equivalent by adding the mean-variance value of this additional risk denoted as  $\eta_{it}$ . Assuming that this random shock is of mean zero and constant variance across agents, the agent's certainly equivalent revenue (13) would become

$$W_{it}(R_{it}\left(H_{it}^{*},\kappa_{0it}^{*}\right),e_{it}^{*}) = \tilde{\alpha}_{it}^{*} + \frac{(1-\gamma)^{2}}{2\sigma^{2}\theta_{i}} - \gamma\lambda\tilde{\beta}_{it}^{*} - \theta_{i}var\left[\eta_{it}\right]$$

One can show easily that in this new model,  $\Omega_i$  would become  $\Omega_i = \overline{W}_i - \frac{(1-\gamma)^2}{2\sigma^2\theta_i} + \theta_i var [\eta_{it}]$ . Although, this approach would weaken the possibility to identify the agents' reservation utilities (because the absolute value of  $\theta_i$  is not identified), the additional term  $\theta_i var [\eta_{it}]$  being increasing in  $\theta_i$ , would reinforce the fact that  $\overline{W}_i$  has to be decreasing in  $\theta_i$  when  $\Omega_i$  decreases

<sup>&</sup>lt;sup>8</sup>The reason why it seems that only one curve appears on the graph is that, given the scale, these two curves are extremely close. This is due to the fact that the term  $\Psi_i$  which is the difference between  $\Omega_i = \overline{W}_{\text{inf}}^i$  and  $\overline{W}_{\text{sup}}^i$  is very small compared to  $\Omega_i$ .

in  $\theta_i$ , which has been empirically confirmed. Thus, this additional complexity would confirm the negative relationship between risk aversion  $\theta_i$  and reservation utility  $\Omega_i$ .

# 5 Conclusion

In this paper we studied the question of optimal contracting under moral hazard when agents have heterogenous preferences. In this case, heterogeneity calls for individually designed contracts, which stands in sharp contrast to what have been frequently observed in the real world. The examples of principals using seemingly uniform contracts when dealing with heterogenous agents are found in many agricultural sectors, particularly in livestock production contracts for broilers, turkeys, and hogs. Two main elements of all agricultural production contracts are the payment mechanism and the division of responsibilities for providing inputs. The payment mechanism consists almost always of a variable piece rate with bonuses for the efficient use of the principal-supplied inputs and is always the same for all agents. However, contracts never specify the quantity and quality of the integrator-supplied inputs to each grower. We show that the observed contracts are only nominally uniform, and that the principals are using their discretion when it comes to matching inputs with agents of different preferences (risk aversion). Using this variation in contract variables, the principal in fact manages to design the individualized contracts that are tailored to fit the individual growers' preferences or characteristics.

The paper has two conceptually distinct parts. In the first part we develop an analytical framework for the econometric estimation of the degree of risk aversion of contract producers and carry out its empirical estimation using the individual growers performance data from the swine industry. We found that contract farmers are heterogenous with respect to their risk aversion parameters and that this heterogeneity affects the principal's allocation of production inputs across farmers. The main characteristic of this part of the paper is that it takes the

observed contract as given and model the behavior of the agents under the observed contractual terms without using any optimality argument about the contract design.

The obtained results are then used to look at the cost of moral hazard associated with growers' risk aversion. We show that the costs of asymmetric information arise not only from the fact that part of the performance risk has to be borne by growers (because they have to be given the correct incentives to perform), but also from the fact that the integrator allocates different number of animals to different growers according to their risk aversions. More risk averse growers will have lower expected revenues because on average they perform worse, but also because they receive fewer animals compared to the less risk averse growers. These results were confirmed in a variety of different empirical tests. They provide evidence about the risk sharing - incentives trade-off underlying contractual relationships under moral hazard and uncertainty.

In the second part of the paper, we look at the principal's decisions and contract design, and assuming that contracts are optimal, we derive the implications of the principal's optimal decisions. Compared to other papers on applied contract theory, this part of the paper stands out in that we use both the assumption of contract optimality and the fact that the contract payments are accurately observed in the data. Using the contract optimality assumption as an identifying restriction, we were able to obtain estimates of the bounds on agents' reservation utilities (although point estimates are not obtained because the cost parameter remains unidentified). We show that farmers with higher risk aversion have lower outside opportunities and hence lower reservation utilities.

Finally, some interesting research directions can be outlined. Given access to adequate empirical data, adding the problem of adverse selection to the existing problem of moral hazard would present an interesting extension. Although the assumption that the principal can perfectly observe agents' types in this industry seems realistic, given the repetitive nature

of contracting between the principal and the same group of agents, the question of endogenizing the distribution of agent types willing to contract with the principal would be interesting. This would amount to allowing agents to choose between different types of contracts. For example, keeping the research focus on contracting in agriculture, it would be interesting to look into choices that farmers make when deciding to specialize in the contract production of various types of animals or crops. One example could be signing a contract for the production of hatching eggs or the production of broiler chickens in cases where both contracts are offered by the same integrator in the same area. Another example may be in the swine sector where the choices can be made among signing a contract for the production of finished hogs, versus signing a farrow-to-finish, or a wean-to-finish contract. Besides the methodological difficulties, the main problem with this type of research is to find data on multiple contracts settlements from the same geographical area. With appropriate data one could fully analyze the initial matching between agents characteristics and the types of activity, making the distribution of agents's preferences and reservation utilities endogenous. This new step in the empirical research on contract theory will help understand the full industry structure of vertical contracts in many areas of agriculture and beyond.

# 6 Appendix

## 6.1 Proof of Proposition 1

Using (3) and the optimal grower effort (9), removing the argument of  $m_{it}$  for notational convenience, the integrator's expected profit becomes

$$E\pi_{it} = p\kappa_{it} (1 - m_{it}) H_{it} - w_F \left( \frac{\gamma - 1}{\tilde{\beta}_{it} \sigma^2 \theta_i} + \phi - \frac{\alpha}{w_F} \right) \left[ \kappa_{it} (1 - m_{it}) - \kappa_{0it} \right] H_{it} - w_H (\kappa_{0it}) H_{it}$$

$$= \left[ p - w_F \left( \phi - \frac{\alpha}{w_F} \right) \right] \kappa_{it} (1 - m_{it}) H_{it} + w_F \frac{(\gamma - 1) \kappa_{0it}}{\beta (1 - m_{it}) \sigma^2 \theta_i}$$

$$+ \left[ w_F \left( \phi - \frac{\alpha}{w_F} \right) \kappa_{0it} - w_H (\kappa_{0it}) \right] H_{it} - w_F \frac{(\gamma - 1) \kappa_{it}}{\beta \sigma^2 \theta_i}.$$

The first order condition for the integrator's expected profit maximization with respect to  $H_{it}$  and  $\kappa_{0it}$  are

$$\frac{\partial E\pi_{it}}{\partial H_{it}} = 0 = \left[ p - w_F \left( \phi - \frac{\alpha}{w_F} \right) \right] \kappa_{it} \left( \frac{\partial}{\partial H_{it}} \left[ (1 - m_{it}) H_{it} \right] \right) 
+ w_F \frac{(\gamma - 1) \kappa_{0it}}{\beta \sigma^2 \theta_i} \frac{m'_{it}}{(1 - m_{it})^2} + \left[ w_F \left( \phi - \frac{\alpha}{w_F} \right) \kappa_{0it} - w_H \left( \kappa_{0it} \right) \right] 
\frac{\partial E\pi_{it}}{\partial \kappa_{0it}} = 0 = w_F \left[ \frac{\gamma - 1}{\beta (1 - m_{it}) \sigma^2 \theta_i} + \left( \phi - \frac{\alpha}{w_F} \right) H_{it} \right] - w'_H \left( \kappa_{0it} \right) H_{it}$$

Taking derivative of the condition  $\frac{\partial E\pi_{it}}{\partial \kappa_{0it}} = 0$  with respect to  $\theta_i$  gives

$$\frac{\partial \kappa_{0it}}{\partial \theta_{i}} = -\frac{(1-\gamma)w_{F}}{\beta \sigma^{2}w_{H}''(\kappa_{0it})} \frac{\partial}{\partial \theta_{i}} \left[ \frac{1}{\theta_{i}(1-m_{it})H_{it}} \right] 
= \frac{(1-\gamma)w_{F}}{\beta \sigma^{2}w_{H}''(\kappa_{0it})(\theta_{i}(1-m_{it})H_{it})^{2}} \left[ (1-m_{it})H_{it} + \theta_{i} \frac{\partial}{\partial H_{it}} \left[ (1-m_{it})H_{it} \right] \frac{\partial H_{it}}{\partial \theta_{i}} \right]$$

Since  $w_H''(\kappa_{0it}) > 0$ ,  $\frac{\partial \kappa_{0it}}{\partial \theta_i}$  has the sign of

$$(1 - m_{it})H_{it} + \theta_i \frac{\partial}{\partial H_{it}} [(1 - m_{it})H_{it}] \frac{\partial H_{it}}{\partial \theta_i}$$

$$= (1 - m_{it})H_{it} \left[ 1 + \frac{\theta_i}{(1 - m_{it})H_{it}} \frac{\partial}{\partial H_{it}} [(1 - m_{it})H_{it}] \frac{\partial H_{it}}{\partial \theta_i} \right]$$

$$= (1 - m_{it})H_{it} \left[ 1 + \frac{\partial \ln[(1 - m_{it})H_{it}]}{\partial \ln \theta_i} \right]$$

Therefore  $\frac{\partial \kappa_{0it}}{\partial \theta_i} > 0$  if and only if  $\frac{\partial \ln[(1-m_{it})H_{it}]}{\partial \ln \theta_i} > -1$ .

#### 6.2 Proof of Proposition 2

Taking the derivative of the first order condition  $\frac{\partial E\pi_{it}}{\partial H_{it}} = 0$  with respect to  $\theta_i$ , we have

$$0 = \left[p - \phi w_F + \alpha\right] \kappa_{it} \frac{\partial^2}{\partial H_{it}^2} \left[ (1 - m_{it}) H_{it} \right] \frac{\partial H_{it}}{\partial \theta_i}$$

$$- w_F \frac{1 - \gamma}{\beta \sigma^2} \frac{\partial}{\partial \theta_i} \left[ \frac{\kappa_{0it}}{\theta_i} \frac{m'_{it}}{(1 - m_{it})^2} \right] + \left[ \phi w_F - \alpha - w'_H \left( \kappa_{0it} \right) \right] \frac{\partial \kappa_{0it}}{\partial \theta_i}$$

$$(18)$$

Given Assumption 2, we know that the number of survived animals is a concave function of the number of placed animals,  $\frac{\partial^2}{\partial H_{it}^2}$  [ $(1-m_{it}) H_{it}$ ] < 0. Also, prices and parameters are such that  $[p-\phi w_F+\alpha]>0$  (confirmed by the data) and  $[\phi w_F-\alpha-w'_H(\kappa_{0it})]<0$ , due to the properties of the cost function for feeder pigs. Notice that in order for the second condition to hold, it is sufficient that the marginal cost of producing feeder pigs be at least as large as the feeding cost (i.e. the target feed conversion ratio ( $\phi$ ) times the price of feed ( $w_F$ )). This assumption cannot be checked within the existing data set because, as explained before, the price data has been constructed from secondary sources and the feeder pigs prices are market averages across all weights that were transacted in that time period. However, a casual inspection of the feeder pig prices for various weight categories published by USDA (2004) confirms the assumption that  $w'_H(\kappa)$  is large enough to offset the feed cost  $\phi w_F$  observed in our data. Having said this, we see that

$$\frac{\partial}{\partial \theta_{i}} \left[ \frac{\kappa_{0it}}{\theta_{i}} \frac{m'_{it}}{(1 - m_{it})^{2}} \right] = -\frac{\kappa_{0it}}{\theta_{i}^{2}} \frac{m'_{it}}{(1 - m_{it})^{2}} + \frac{1}{\theta_{i}} \frac{m'_{it}}{(1 - m_{it})^{2}} \frac{\partial \kappa_{0it}}{\partial \theta_{i}} + \frac{\kappa_{0it}}{\theta_{i}} \frac{\partial}{\partial H_{it}} \left[ \frac{m'_{it}}{(1 - m_{it})^{2}} \right] \frac{\partial H_{it}}{\partial \theta_{i}} \\
= \frac{\kappa_{0it}}{\theta_{i}^{2}} \frac{m'_{it}}{(1 - m_{it})^{2}} \left[ -1 + \frac{\theta_{i}}{\kappa_{0it}} \frac{\partial \kappa_{0it}}{\partial \theta_{i}} + \theta_{i} \frac{(1 - m_{it})^{2}}{m'_{it}} \frac{\partial}{\partial H_{it}} \left[ \frac{m'_{it}}{(1 - m_{it})^{2}} \right] \frac{\partial H_{it}}{\partial \theta_{i}} \right] \\
= \frac{\kappa_{0it}}{\theta_{i}^{2}} \frac{m'_{it}}{(1 - m_{it})^{2}} \left[ \frac{\partial \ln \kappa_{0it}}{\partial \ln \theta_{i}} + \frac{\partial \ln \frac{m'_{it}}{(1 - m_{it})^{2}}}{\partial \ln \theta_{i}} - 1 \right] \\
< 0 \text{ if } \frac{\partial \ln \kappa_{0it}}{\partial \ln \theta_{i}} + \frac{\partial \ln \frac{m'_{it}}{(1 - m_{it})^{2}}}{\partial \ln \theta_{i}} < 1$$

Thus,  $\frac{\partial H_{it}}{\partial \theta_i} < 0$  implies  $\frac{\partial \kappa_{0it}}{\partial \theta_i} > 0$  as soon as  $\frac{\partial \ln \kappa_{0it}}{\partial \ln \theta_i} + \frac{\partial \ln \left| \frac{m'_{it}}{(1 - m_{it})^2} \right|}{\partial \ln \theta_i} < 1$  (because also  $w_F \frac{1 - \gamma}{\beta \sigma^2} > 0$ ).

Empirically, the mortality function is such that  $\frac{\partial \ln}{\partial \ln \theta_i} \left[ \frac{m'_{it}}{(1-m_{it})^2} \right] = \frac{\partial \ln}{\partial \ln \theta_i} \left( \frac{\partial}{\partial H_{it}} \left( \frac{1}{1-m_{it}} \right) \right)$  is almost zero and the elasticity of  $\kappa_{0it}$  with respect to  $\theta_i$  is  $\frac{\widehat{\partial \ln \kappa_{0it}}}{\partial \ln \theta_i} = 0.04$  (0.01). The estimated mortality function is such that  $\frac{m'_{it}}{(1-m_{it})^2}$  is very small. If the mortality function is such that we can cancel this term because  $\frac{m'_{it}}{(1-m_{it})^2} \simeq 0$  then equation (18) implies that  $\frac{\partial \kappa_{0it}}{\partial \theta_i}$  and  $\frac{\partial H_{it}}{\partial \theta_i}$  will be of opposite signs.

# 6.3 Proof of Proposition 3

First, as  $-\frac{(1-\gamma)^2}{2\sigma^2\theta_i}$  is an increasing function of  $\theta_i$ , one can reject that  $\overline{W}_i(\theta_i)$  is increasing in  $\theta_i$  (even weakly) if  $\Omega_i(\theta_i)$  is non increasing in  $\theta_i$ . As  $0 < \gamma < 1$  we have that  $0 < \frac{(1-\gamma)^2}{\sigma^2\theta_i} < \frac{1-\gamma}{\sigma^2\theta_i}$  and thus (15). As  $\Omega_i$  is identified from (14) and  $\frac{1-\gamma}{\sigma^2\theta_i}$  is identified by (17), which also identifies  $\Psi_i = \frac{1-\gamma}{2\sigma^2\theta_i}$ , the bounds on inequality (15) are identified.

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# 7 Appendix

# 7.1 Additional results

Figure 5: Nonparametric estimate of  $E\left(\ln H_{it} \mid \ln \theta_i\right)$ 

