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# JOB SCHEDULING, COOPERATION, AND CONTROL 

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# Job scheduling, cooperation, and control 

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#### Abstract

: This paper considers one machine job scheduling situations or sequencing problems, where clients can have more than a single job to be processed in order to get a final output. Moreover, a job can be of interest for different players. This means that one of the main assumptions in classic sequencing problems is dropped: the one to one correspondence between clients and jobs. It is shown that the corresponding cooperative games are balanced for specific types of cost criteria.


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JEL classification: C71

## 1 Introduction

In a job scheduling situation or sequencing problem a number of jobs has to be processed in some order on one or more machines in such a way that a specific cost criterion is minimized. Job scheduling situations can be classified on the basis of many features. We mention the number of machines, the specific properties of the machines (e.g., parallel, serial), the chosen cost criterion (e.g., maximum completion time, weighted completion time), restrictions on the jobs (e.g., ready times, due dates) and possibly the specific order in which the jobs have to be processed on the machines (e.g., job-shop, flow-job).

By associating jobs to clients, a sequencing problem gives rise to a multi-active decision making problem. Each client incurs costs, depending on the completion times of his jobs. By assuming an initial order on the jobs, the first problem the clients jointly face is that of finding an optimal reordering of all jobs, i.e., a schedule maximizing joint cost savings. The subsequent problem is how to reallocate these cost savings in a fair way. This "fairness" problem can be analyzed from a game-theoretic point of view. By defining the value of a coalition of clients as the maximum costs it can save by means of an optimal admissible reordering, we obtain a cooperative sequencing game related to the sequencing problem. The core of this game provides insight in the allocation problem at hand since core elements provide a stable reallocation of the joint cost savings. A game is said to be balanced if it has a non-empty core.

The above game-theoretic approach to sequencing situations was initiated by Curiel, Pederzoli and Tijs (1989) by considering the class of one-machine sequencing situations. The weighted completion cost criterion is used and it was shown that the corresponding sequencing games are convex, and thus balanced. In Curiel, Potters, Prasad, Tijs and Veltman (1994) one-machine sequencing situations are considered in which each agent has a weakly increasing cost function. They show that also in this extended setting the corresponding sequencing games are balanced.

[^0]Hamers, Borm and Tijs (1995) extend the class considered by Curiel et al. (1989) by imposing ready times on the jobs. The corresponding sequencing games are balanced and convex under some additional assumption. Similar results are obtained in Borm, Fiestras-Janeiro, Hamers, Sánchez and Voorneveld (2002) in which due dates are imposed on the jobs. Instead of imposing further restrictions on the jobs, van den Nouweland, Krabbenborg and Potters (1990), Hamers, Klijn and Suijs (1999) and Calleja, Borm, Hamers, Klijn and Slikker (2002) extend the number of machines. In each case balancedness was established for the corresponding games for specific instances. Finally, van Velzen and Hamers (2003) and Slikker (2003) consider relaxations in the notion of admissibility of reorderings in one machine sequencing situations and focus on balancedness. A recent review on sequencing games can be found in Curiel, Hamers and Klijn (2002).

Throughout the above mentioned literature it is assumed that there is a one to one correspondence between clients and jobs to be processed on a machine. Now this main assumption in sequencing models is dropped. This paper considers one machine sequencing situations where clients can have more than a single job to be processed. Moreover, a single job can be of interest to more than a single player. Think for instance in tasks that have to be processed by the CPU of a computer. One particular task could be of interest to different clients, and a particular client could be waiting for different tasks in order to obtain a final result. Another example can be found in a court where several legal proceedings have to be pronounced by an examining magistrate. Different people can be involved in the same case and a person can be involved in more than one case. A job is controlled by all players that are involved in it meaning that a coalition may change the position of a job only if all the players that are involved belong to the coalition. We focus on balancedness of the corresponding games and show that it is achieved when cost functions of players are additive with respect to the initial order on the jobs. A formal description of the model is presented in section 2 . Section 3 is devoted to the balancedness of this kind of games.

## 2 The model

We consider one-machine sequencing problems, where there is a queue of jobs in front of a machine waiting to be processed. A job can be of interest to more than one player and every player can be involved in more than one job. The finite set of players is denoted by $N$. The finite set of jobs is denoted by $M$. The jobs in which the players are involved are described by a correspondence $J: N \rightarrow M$, where $J(i)$ denotes the set of jobs in which player $i$ is involved. We assume $|J(i)| \geq 1$, i.e., each player is involved in at least one job. The set of players that are involved in job $j$ is denoted by $N(j)$. We assume $|N(j)| \geq 1$, i.e., at least one player is involved in a job. This type of situations incorporates the classical one-machine sequencing situations, introduced by Curiel et al. (1989), where $|N|=|M|$ and $J$ corresponds to a bijective function. Positions of the jobs in a queue (a processing order) are described by a bijection $\sigma: M \rightarrow\{1, \ldots,|M|\}$, where $\sigma(j)=k$ means that job $j$ is at position $k$ in the queue. The set of all such bijections is denoted by $\Pi(M)$. We assume that the machine starts processing at time 0 and that there is an initial order on the jobs, $\sigma_{0} \in \Pi(M)$, before the processing of the machine starts. We denote by $p_{j}$ the processing time of job $j$, i.e., the time that the machine needs to execute job $j$. We assume $p_{j} \geq 0$ for every $j \in M$. Furthermore, we assume that, given a processing order, the jobs are processed in a semi-active way. Here, a processing order is called semi-active if there does
not exist a job that could be processed earlier without altering the processing order.
If the jobs are processed according to the order $\sigma$ in a semi-active way, then the completion time of job $j$ is given by

$$
C_{j}^{\sigma}=\sum_{k \in M: \sigma(k) \leq \sigma(j)} p_{k} .
$$

The costs of player $i$ are assumed to be described by a cost function which depends only (in a weakly monotonic way) on the completion times of the jobs in $J(i)$, i.e., $c_{i}:[0, \infty)^{J(i)} \rightarrow \mathbb{R}$. Given $\sigma \in \Pi(M)$, we denote $c_{i}(\sigma)=c_{i}\left(\left(C_{j}^{\sigma}\right)_{j \in J(i)}\right)$.

A sequencing situation with repeated players (an RP-sequencing situation) is a 6 -tuple $\left(N, M, J, \sigma_{0}, p, c\right)$ with $p=\left(p_{j}\right)_{j \in M}$ and $c=\left(c_{i}\right)_{i \in N}$. Costs are assumed to be additive across players. Therefore, given a processing order $\sigma$, the total costs of coalition $S \subseteq N$, when its members decide to cooperate, equals the sum of individual costs of the members of $S$ :

$$
c_{S}(\sigma)=\sum_{i \in S} c_{i}(\sigma) .
$$

In order to determine the minimal costs of coalition $S$, we need to fix which processing orders of jobs are admissible for coalition $S$ with respect to the initial order $\sigma_{0}$. Let $J_{c}(S)=\{j \in M$ : $N(j) \subseteq S\}$ be the set of jobs in which only (some) members of $S$ are involved, i.e., $J_{c}(S)$ is the set of jobs that are controlled by coalition $S$. An order $\sigma \in \Pi(M)$ is admissible for $S$ if

$$
P_{j}(\sigma)=P_{j}\left(\sigma_{0}\right) \text { for all } j \notin J_{c}(S),
$$

where $P_{j}(\sigma)=\{k \in M: \sigma(k)<\sigma(j)\}$ is the set of predecessors of job $j$ with respect to $\sigma$. We denote by $\mathcal{A}(S)$ the set of admissible orders for coalition $S$. In particular, note that if an order is admissible for $S$, the completion time of each job in which a player of $N \backslash S$ is involved does not change. Moreover, only within connected parts of $J_{c}(S)$ w.r.t. $\sigma_{0}$, jobs can be reordered.

Summarizing, a coalition $S$ faces the following optimization problem:

$$
\min _{\sigma \in \mathcal{A}(S)} c_{S}(\sigma) .
$$

Clearly, there exists an order for which the joint costs of players in $S$ are minimized since $\mathcal{A}(S)$ is finite. Note that $\mathcal{A}(N)=\Pi(M)$.

Given an RP-sequencing situation, ( $N, M, J, \sigma_{0}, p, c$ ), we define the associated $R P$-sequencing (cost savings) game ( $N, v$ ) by

$$
v(S)=c_{S}\left(\sigma_{0}\right)-\min _{\sigma \in \mathcal{A}(S)} c_{S}(\sigma)=\max _{\sigma \in \mathcal{A}(S)}\left(c_{S}\left(\sigma_{0}\right)-c_{S}(\sigma)\right), \text { for every } S \subseteq N
$$

i.e., the value of coalition $S$ equals the maximal cost savings that the coalition can obtain by means of admissible rearrangements.

Example 2.1. Let ( $N, M, J, \sigma_{0}, p, c$ ) be an RP-sequencing situation with $N=\{1,2,3\}, M=$ $\{A, B, C, D\}$ and $J(1)=\{A, B\}, J(2)=\{B, C\}, J(3)=\{A, D\}$. Let the initial order of the jobs, $\sigma_{0}$, be A-B-C-D and let the processing times vector be $p=(1,2,1,1)$. This situation is depicted below:

| A | B | C | D |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,3 | 1,2 | 2 | 3 |  |  |  |
| 0 | 1 | 3 |  |  | 4 |  |

The cost functions of the players are defined as follows:

$$
c_{1}(\sigma)=C_{A}^{\sigma}+C_{B}^{\sigma}, c_{2}(\sigma)=2 \min \left\{C_{B}^{\sigma}, C_{C}^{\sigma}\right\}, \text { and } c_{3}(\sigma)=\max \left\{C_{A}^{\sigma}, C_{D}^{\sigma}\right\}
$$

In this case player 1 pays the sum of the processing time of his his two jobs. For player 2 his jobs are substitutes and his cost function depends linearly on the completion time of the job which is processed first. For player 3 the jobs are complementary and his costs depend linearly on the completion time of the job which is processed last. The values of the associated RP-sequencing game are in Table 1.

| $S$ | $\{1\}$ | $\{2\}$ | $\{3\}$ | $\{1,2\}$ | $\{1,3\}$ | $\{2,3\}$ | $\{1,2,3\}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $v(S)$ | 0 | 0 | 0 | 1 | 0 | 1 | 3 |

Table 1: values of the RP-sequencing game.
As an illustration we compute the value of coalition $\{1,2\}$. For this purpose we need the set of admissible orders for coalition $\{1,2\}$. Since $J_{c}(S)=\{B, C\}, \mathcal{A}(S)=\left\{\sigma_{0}, \sigma\right\}$, where $\sigma$ corresponds to A-C-B-D. Then,

$$
c_{1}\left(\sigma_{0}\right)=1+3=4, \quad c_{2}\left(\sigma_{0}\right)=2 \cdot 3=6
$$

and

$$
c_{1}(\sigma)=1+4=5, \quad c_{2}(\sigma)=2 \cdot 2=4 .
$$

Hence,

$$
v(\{1,2\})=\max _{\sigma \in \mathcal{A}(S)}\left(c_{S}\left(\sigma_{0}\right)-c_{S}(\sigma)\right)=\max (0,(4+6)-(5+4))=1 .
$$

Note that $J_{c}(\{1,3\})=\{A, D\}$, which is unconnected w.r.t. $\sigma_{0}$, so $\mathcal{A}(\{1,3\})=\left\{\sigma_{0}\right\}$. One readily checks that the optimal order for coalition $\{2,3\}$ is A-B-D-C and for the grand coalition it is C-A-D-B.

## 3 Balancedness of RP-sequencing games

In this section we show that RP-sequencing games are balanced if the underlying cost functions satisfy additivity with respect to the initial order. In fact, introducing so called job games we will prove that these games are balanced and that each core element of a job game gives rise to a core element of the corresponding RP-sequencing game.

Recall that the core of a cooperative game $(N, v)$ is given by

$$
\operatorname{Core}(v)=\left\{x \in \mathbb{R}^{N} \mid \sum_{i \in N} x_{i}=v(N), \sum_{i \in S} x_{i} \geq v(S) \text { for all } S \in 2^{N}\right\}
$$

A game is said to be balanced (see Bondareva (1963) and Shapley (1967)) if the core is nonempty.
First we provide an example of an RP-sequencing situation with an empty core.

Example 3.1. Let $\left(N, M, J, \sigma_{0}, p, c\right)$ be an RP-sequencing situation with $N=\{1,2,3\}, M=$ $\{A, B, C, D\}$ and $J(1)=\{A, D\}, J(2)=\{B\}, J(3)=\{C\}$. Let the initial order $\sigma_{0}$ be A-B-C-D and let the processing times vector be $p=(1,1,1,1)$.


The cost functions of the players are defined as follows:
$c_{1}(\sigma)=\left\{\begin{array}{ll}2 & \text { if } C_{A}^{\sigma}+C_{D}^{\sigma} \leq 4, \\ 8 & \text { if } 4<C_{A}^{\sigma}+C_{D}^{\sigma} \leq 5, \\ 10 & \text { if } 5<C_{A}^{\sigma}+C_{D}^{\sigma} \leq 6, \\ 20 & \text { if } C_{A}^{\sigma}+C_{D}^{\sigma}>6 .\end{array} \quad c_{2}(\sigma)= \begin{cases}0 & \text { if } C_{B}^{\sigma} \leq 1, \\ 10 & \text { if } 1<C_{B}^{\sigma} \leq 3, c_{3}(\sigma)= \begin{cases}0 & \text { if } C_{C}^{\sigma} \leq 2, \\ 10 & \text { if } C_{C}^{\sigma}>2 .\end{cases} \\ 20 & \text { if } C_{B}^{\sigma}>3 .\end{cases}\right.$
The values of the associated RP-sequencing game are given in Table 2.

| $S$ | $\{1\}$ | $\{2\}$ | $\{3\}$ | $\{1,2\}$ | $\{1,3\}$ | $\{2,3\}$ | $\{1,2,3\}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $v(S)$ | 0 | 0 | 0 | 8 | 6 | 10 | 10 |

Table 2: values of the RP-sequencing game.
Clearly, $\operatorname{Core}(v)=\emptyset$.

We now introduce the notion of an RP-job game.
Let $\left(N, M, J, \sigma_{0}, p, c\right)$ be an RP-sequencing situation. A rearrangement $\sigma \in \Pi(M)$ of jobs is called feasible for a subset $K \subseteq M$ of jobs if

$$
P_{j}(\sigma)=P_{j}\left(\sigma_{0}\right) \text { for all } j \in M \backslash K
$$

We denote by $\mathcal{F}(K)$ the set of feasible rearrangements for $K \subseteq M$.
Given an RP-sequencing situation, $\left(N, M, J, \sigma_{0}, p, c\right)$, we define the associated RP-job (cost savings) game, $\left(M, v_{J}\right)$, by

$$
v_{J}(K)=\max _{\sigma \in \mathcal{F}(K)} \sum_{i \in N(K)}\left(c_{i}\left(\sigma_{0}\right)-c_{i}(\sigma)\right) \text { for every } K \subseteq M
$$

where $N(K)=\underset{j \in K}{\cup} N(j)$ is the set of players that are involved in $K$. Note that $N(\{j\})=N(j)$. Further, note that $v_{J}(M)=v(N)$ and $v_{J}\left(J_{c}(S)\right)=v(S)$ for every $S \subseteq N$ since $\mathcal{F}\left(J_{c}(S)\right)=\mathcal{A}(S)$, $N\left(J_{c}(S)\right) \subseteq S$, and if $k \in S \backslash N\left(J_{c}(S)\right)$, then $c_{k}\left(\sigma_{0}\right)-c_{k}(\sigma)=0$ for every $\sigma \in \mathcal{F}\left(J_{c}(S)\right)$.

For $K \subseteq M, \hat{\sigma} \in \mathcal{F}(K)$ is called an optimal order for $K$ if it maximizes the expression $\sum_{i \in N(K)}\left(c_{i}\left(\sigma_{0}\right)-c_{i}(\sigma)\right)$ over $\sigma \in \mathcal{F}(K)$.

Example 3.2. The values of the RP-job game associated to the RP-sequencing situation in Example 2.1 are: $v_{J}(\{j\})=0$ for every $j \in M, v_{J}(\{A, B\})=v_{J}(\{B, C\})=v_{J}(\{C, D\})=1$, $v_{J}(\{A, C\})=v_{J}(\{A, D\})=v_{J}(\{B, D\})=0, v_{J}(\{A, B, C\})=v_{J}(\{B, C, D\})=2$, $v_{J}(\{A, B, D\})=v_{J}(\{A, C, D\})=1, v_{J}(\{A, B, C, D\})=3$.

One readily checks that, $(1,1,1,0) \in \operatorname{Core}\left(v_{J}\right)$.

Let $\left(N, M, J, \sigma_{0}, p, c\right)$ be an RP-sequencing situation and let $i \in N$. A cost function $c_{i}$ is additive with respect to $\sigma_{0}$ if for all $L_{1}, L_{2} \subseteq M$ with $L_{1} \cap L_{2}=\emptyset$, all $\rho \in \mathcal{F}\left(L_{1}\right)$ and $\tau \in \mathcal{F}\left(L_{2}\right)$, it holds that

$$
c_{i}\left(\sigma_{0}\right)-c_{i}(\pi)=\left(c_{i}\left(\sigma_{0}\right)-c_{i}(\rho)\right)+\left(c_{i}\left(\sigma_{0}\right)-c_{i}(\tau)\right)
$$

where $\pi \in \mathcal{F}\left(L_{1} \cup L_{2}\right)$ is such that $\pi(j)= \begin{cases}\rho(j) & \text { if } j \in L_{1}, \\ \tau(j) & \text { if } j \in L_{2}, \\ \sigma_{0}(j) & \text { if } j \in M \backslash\left(L_{1} \cup L_{2}\right) .\end{cases}$
In Curiel et al. (1994) sequencing games with weakly increasing cost functions are studied, which satisfy additivity with respect to the initial order since the set of jobs is identified with the set of players and the correspondence $J$ is bijective. Cost functions $c_{i}$ which are linear with respect to the sum, the minimum or the maximum of the completion times in $J(i)$, as those in Example 2.1, are examples of additive cost functions with respect to the initial order. In Example 3.1 the cost functions of player 1 is not additive with respect to $\sigma_{0}$. Another type of cost functions that are additive with respect to the initial order are cost functions $c_{i}$ of the form $c_{i}(\sigma)=\sum_{j \in J(i)} \kappa_{j}(\sigma)$ where $\kappa_{j}(\sigma)$ is a weakly monotonic cost function on the completion time of job $j$.
Next, we consider Example 3.1 to illustrate that if cost functions are not additive with respect to the initial order the corresponding RP-job game needs not be balanced.

Example 3.3. Consider the RP-sequencing situation introduced in Example 3.1. It is readily to check that for $L_{1}=\{A, B\}, L_{2}=\{C, D\}, \rho:$ B-A-C-D $, \tau:$ A-B-D-C, $\pi:$ B-A-D-C, it holds:

$$
c_{1}\left(\sigma_{0}\right)-c_{1}(\pi)=8-8=0<4=(8-10)+(8-2)=\left(c_{i}\left(\sigma_{0}\right)-c_{i}(\rho)\right)+\left(c_{i}\left(\sigma_{0}\right)-c_{i}(\tau)\right) .
$$

Moreover, the associated RP-job game is: $V_{J}(\{A\})=V_{J}(\{B\})=V_{J}(\{C\})=V_{J}(\{D\})=0$, $V_{J}(\{A, B\})=8, V_{J}(\{A, C\})=V_{J}(\{A, D\})=0, V_{J}(\{B, C\})=10, V_{J}(\{B, D\})=0$, $V_{J}(\{C, D\})=6, V_{J}(\{A, B, C\})=V_{J}(\{B, C, D\})=10, V_{J}(\{A, B, D\})=8, V_{J}(\{A, C, D\})=6$, $V_{J}(M)=10$.
In this case, $\operatorname{Core}\left(v_{J}\right)=\emptyset$ because $v_{J}(\{A, B\})+v_{J}(\{C, D\})=8+6>10=v_{J}(N)$.
In the following lemma we show that a job game is $\sigma_{0}$-component additive if all underlying cost functions are additive with respect to $\sigma_{0}$.

Curiel et al. (1994) introduced the class of $\sigma_{0}$-component additive games and proved that they are balanced. Given an order $\sigma_{0} \in \Pi(N)$, a game $(N, v)$ is called $\sigma_{0}$-component additive if the following three conditions are satisfied,
(1) $v(\{i\})=0$ for all $i \in N$,
(2) $(N, v)$ is super-additive (i.e., $v(S)+v(T) \leq v(S \cup T)$ for all $S, T \subseteq N$ such that $S \cap T=\emptyset$ ),
(3) $v(S)=\sum_{T \in S / \sigma_{0}} v(T)$, where $S / \sigma_{0}$ is the set of all maximally connected components of $S$ according to $\sigma_{0}$. Here, a coalition $T$ is called connected with respect to $\sigma_{0}$ if for all $i, j \in T$ and $k \in N$ such that $\sigma_{0}(i)<\sigma_{0}(k)<\sigma_{0}(j)$ it holds that $k \in T$. Notice that $S / \sigma_{0}$ is a partition of $S$.

Lemma 3.4. Let ( $\left.N, M, J, \sigma_{0}, p, c\right)$ be an RP-sequencing situation in which all cost functions $c_{i}$, $i \in N$, are additive with respect to $\sigma_{0}$. Then the associated RP-job game ( $M, v_{J}$ ) is $\sigma_{0}$-component additive, and hence balanced.

Proof: By definition of $\mathcal{F}(S), v_{J}(\{j\})=0$ for all $j \in M$. Next, we will show that $\left(N, v_{J}\right)$ is super-additive.
Let $K, L \subseteq M$ be such that $K \cap L=\emptyset$, then

$$
\begin{aligned}
v_{J}(K)+v_{J}(L) & =\sum_{i \in N(K)}\left(c_{i}\left(\sigma_{0}\right)-c_{i}\left(\sigma_{K}\right)\right)+\sum_{i \in N(L)}\left(c_{i}\left(\sigma_{0}\right)-c_{i}\left(\sigma_{L}\right)\right) \\
& =\sum_{i \in N(K \cup L)}\left(c_{i}\left(\sigma_{0}\right)-c_{i}\left(\sigma_{K \cup L}\right)\right) \\
& \leq \max _{\sigma \in \mathcal{F}(K \cup L)_{i \in N(K \cup L)}}\left(c_{i}\left(\sigma_{0}\right)-c_{i}(\sigma)\right) \\
& =v_{J}(K \cup L)
\end{aligned}
$$

where $\sigma_{K} \in \mathcal{F}(K)$ is an optimal order for $K, \sigma_{L} \in \mathcal{F}(L)$ is an optimal order for $L$, and $\sigma_{K \cup L} \in \mathcal{F}(K \cup L)$ is defined by

$$
\sigma_{K \cup L}(j)= \begin{cases}\sigma_{K}(j) & \text { if } j \in K \\ \sigma_{L}(j) & \text { if } j \in L \\ \sigma_{0}(j) & \text { if } j \in M \backslash(K \cup L)\end{cases}
$$

Note that the second equality holds since the cost functions are additive with respect to $\sigma_{0}$.
Finally, we need to show that $v_{J}(K)=\sum_{L \in K / \sigma_{0}} v_{J}(L)$. Because $K / \sigma_{0}$ is a partition of $K$, it is sufficient to show it for $K$ with $K / \sigma_{0}=\left\{L_{1}, L_{2}\right\}$. Hence,

$$
\begin{aligned}
v(K) & =\max _{\sigma \in \mathcal{F}(K)}\left\{\sum_{i \in N(K)}\left(c_{i}\left(\sigma_{0}\right)-c_{i}(\sigma)\right)\right\} \\
& =\max _{\substack{\sigma_{1} \in \mathcal{F}\left(L_{1}\right) \\
\sigma_{2} \in \mathcal{F}\left(L_{2}\right)}}\left\{\sum_{i \in N\left(L_{1}\right)}\left(c_{i}\left(\sigma_{0}\right)-c_{i}\left(\sigma_{1}\right)\right)+\sum_{i \in N\left(L_{2}\right)}\left(c_{i}\left(\sigma_{0}\right)-c_{i}\left(\sigma_{2}\right)\right)\right\} \\
& =v_{J}\left(L_{1}\right)+v_{J}\left(L_{2}\right)
\end{aligned}
$$

where the second equality holds by definition of $\mathcal{F}(K)$, the fact that $L_{1}$ and $L_{2}$ are not connected, and by additivity of the cost functions with respect to $\sigma_{0}$.

Now, we can state our main theorem.

Theorem 3.5. Let $\left(N, M, J, \sigma_{0}, p, c\right)$ be an RP-sequencing situation in which all cost functions $c_{i}, i \in N$, are additive with respect to $\sigma_{0}$. Then the associated RP-sequencing game $(N, v)$ is balanced.

Proof:By Lemma 3.4, the associated RP-job game, $\left(M, v_{J}\right)$, is balanced. Let $y \in \mathbb{R}^{M}$ be a core element of the RP-job game. Define an allocation $x \in \mathbb{R}^{N}$ by

$$
x_{i}=\sum_{j \in J(i)} \lambda_{j}^{i} y_{j}
$$

where, for every $j \in M$ it holds: $\lambda_{j} \in \mathbb{R}^{N}, \lambda_{j}^{i} \geq 0$ for all $i \in N(j), \lambda_{j}^{i}=0$ for all $i \in N \backslash N(j)$ and $\sum_{i \in N} \lambda_{j}^{i}=1$. Note that in this way the cost savings $y_{j}$ allocated to a particular job $j \in M$ are reallocated only to players in $N(j)$. We will show that $x \in \operatorname{Core}(v)$. First, we show efficiency,

$$
\sum_{i \in N} x_{i}=\sum_{i \in N} \sum_{j \in J(i)} \lambda_{j}^{i} y_{j}=\sum_{j \in M} \sum_{i \in N(j)} \lambda_{j}^{i} y_{j}=\sum_{j \in M} y_{j} \sum_{i \in N} \lambda_{j}^{i}=v_{J}(M)=v(N)
$$

where the second equality follows from $\bigcup_{i \in N} J(i)=M$, the second one holds since $\lambda_{j}^{i}=0$ for all $i \in N \backslash N(j)$, and the fourth equality is satisfied since $y$ is a core element of $v_{J}$.

Stability follows from the fact that

$$
\begin{aligned}
\sum_{i \in S} x_{i} & =\sum_{i \in S} \sum_{j \in J(i)} \lambda_{j}^{i} y_{j}=\sum_{j \in J(S)} \sum_{i \in N(j) \cap S} \lambda_{j}^{i} y_{j}=\sum_{j \in J(S)} y_{j} \sum_{i \in N(j) \cap S} \lambda_{j}^{i} \geq \sum_{j \in J_{c}(S)} y_{j} \sum_{i \in N(j)} \lambda_{j}^{i} \\
& =\sum_{j \in J_{c}(S)} y_{j} \geq v_{J}\left(J_{c}(S)\right)=v(S)
\end{aligned}
$$

for all $S \subseteq N$, where $J(S):=\bigcup_{l \in S} J(l)$. The first inequality holds because $J_{c}(S) \subseteq J(S)$ and $N(j) \cap S=N(j)$ for all $j \in J_{c}(S)$ by definition of $J_{c}(S)$ and the second inequality is due to $y \in \operatorname{Core}\left(v_{J}\right)$.

Example 3.6. Using the allocation rule given in the proof of Theorem 3.2, we can find core elements for the RP-sequencing game in Example 2.1.
We will apply the method applied in the proof of Theorem 3.5 to $(1,1,1,0) \in \operatorname{Core}\left(v_{J}\right)$ with $\lambda_{A}=\left(\frac{1}{2}, 0, \frac{1}{2}\right), \lambda_{B}=\left(\frac{1}{2}, \frac{1}{2}, 0\right), \lambda_{C}=(0,1,0), \lambda_{D}=(0,0,1)$, in this case $x=\left(\frac{1}{2}+\frac{1}{2}, \frac{1}{2}+1, \frac{1}{2}+0\right)=$ $\left(1, \frac{3}{2}, \frac{1}{2}\right) \in \operatorname{Core}(v)$.

A special, well investigated subclass of balanced games is the class of convex games. Convex games were introduced by Shapley (1971). A game $(N, v)$ is said to be convex if $v(T \cup\{i\})-v(T) \geq$ $v(S \cup\{i\})-v(S)$ for every $S \subseteq T \subseteq N \backslash\{i\}$.

The following example shows a non-convex RP-sequencing game where the cost functions satisfy additivity with respect to the initial order, which illustrates that this property is not sufficient for convexity.

Example 3.7. Let $\left(N, M, J, \sigma_{0}, p, c\right)$ be an RP-sequencing situation with $N=\{1,2,3,4,5\}$, $M=\{A, B, C, D, E, F, G\}$ and $J(1)=\{D, G\}, J(2)=\{A, E\}, J(3)=\{C\}, J(4)=\{B\}$, $J(5)=\{F\}$. Let the initial order of the jobs, $\sigma_{0}$, be A-B-C-D-E-F-G and let the processing times vector be $p=(3,1,6,1,1,1,1)$. This situation is depicted below:

| A | B | C | D |  | E | F |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
| 2 | 4 | 3 | 1 | 2 | 5 | 1 |  |
| 0 | 3 | 4 | 10 | 11 | 12 | 13 | 14 |

The cost functions of the players are defined as follows:
$c_{1}(\sigma)=\max _{j \in J(1)}\left\{C_{j}^{\sigma}\right\}, c_{2}(\sigma)=4 \max _{j \in J(2)}\left\{C_{j}^{\sigma}\right\}, c_{3}(\sigma)=6 \min _{j \in J(3)}\left\{C_{j}^{\sigma}\right\}, c_{4}(\sigma)=10 C_{B}^{\sigma}$, and $c_{5}(\sigma)=C_{F}^{\sigma}$.
Let $S=\{2,3\}, T=\{2,3,4\}$, and $i=1$. It is readily checked that the optimal order for coalition $S$ is $\sigma_{0}$ and therefore $v(S)=0$, the optimal order for coalition $S \cup\{i\}$ is A-B-E-C-D-F-G and $v(S \cup\{i\})=22$, the optimal order for coalition $T$ is B-C-A-D-E-F-G and $v(T)=48$, finally, the optimal order for coalition $T \cup\{i\}$ is B-C-A-E-D-F-G and $v(T \cup\{i\})=52$. Therefore, $v(T \cup\{i\})-v(T)=4<22=v(S \cup\{i\})-v(S)$ and the game is not convex.

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