Economic Analysis and Impact of Sod Production in Texas<br>Lawrence Falconer, Texas Cooperative Extension.<br>Selected Paper prepared for presentation at the Southern Agricultural Economics Association Annual Meetings<br>Orlando, Florida, February 5-8, 2006<br>Author's Address:<br>Lawrence Falconer<br>Texas A\&M Research and Extension Center<br>10345 Agnes<br>Corpus Christi, TX 78406-1412<br>e-mail : L-falconer@tamu.edu

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#### Abstract

This paper presents analysis of the cost structure for a medium-sized sod producing operation in Texas and results of a mail survey providing information on the production economics and marketing of sod in Texas. Results are compared with findings from previous studies conducted in Florida and Alabama.


Key Words: sod, production, costs, marketing
JEL Classification: Q190

Economic Analysis and Impact of Sod Production in Texas
Introduction
Little formal applied research has been done on the structure of the sod producing industry in Texas. The industry has become concerned that increases in input prices and recent proposals at the state level related to changes in tax policy and water regulation will have an adverse impact on the industry. The industry feels the need to collect and analyze data to support sound policy decision and farm management decision making.

## Previous Research

Haydu, et al. have carried out a series of studies on the Florida sod industry. These studies include information on production, employment, marketing, and product quality and price since 1992. The 2003 study by Haydu et al. indicated that in Florida, harvested sod accounted for 68 percent of the sod in production and medium-sized farms harvested the highest percentage of their production acres (82\%). The in-field value for all varieties totaled $\$ 405$ million, while harvested sod was valued at $\$ 307$ million. The 2003 survey showed that 96 percent of all Florida producers expected to maintain or increase current sod production, indicating optimism about future demand.

Cain, et al . carried out a study to analyze the costs associated with beginning and operating a turfgrass farm in Alabama. This study explored start-up costs, including new equipment, variable and fixed costs, and labor needs and costs. The Cain et al. study also evaluated marketing and production practices based on a producer survey to determine trends in the industry.

Lard et al. published a study that estimated the economic impact of sod production in Texas on that states economy. The industry was broadly defined to include sod production, lawn maintenance, landscape contractors, as well as retailers and wholesalers of turfgrass and ornamental horticulture.

Beddow et al. carried out a survey of turfgrass professionals in Virginia to inquire about past, present and future trends in turfgrass production and management in that state. The Beddow et al. study concluded that the Virginia turfgrass production industry was changing due to increased quality expectations, labor costs and regulatory issues.

## Methodology

The mailing list for the survey was constructed from two sources. A list from the Texas Turfgrass Producers Association of all known sod producers in Texas, including both members and non-members was the primary source. In addition, Texas Cooperative Extension agents provided information on firms producing sod in the state. Two mailings were made at a four week interval starting in November 2005 with a reminder sent to non-respondents two weeks after the first mailing (Dillman). The questionnaire was a modified version of the instrument used by Haydu et al. and was divided into sections related to production, marketing, product quality, and firm and industry problems. The data from the returned questionnaires were entered into a Microsoft Access database for validation and compilation, and then exported to Microsoft Excel spreadsheets for analysis.

A three member panel of producers who were willing to provide information on cost of production was identified through the Turfgrass Producers of Texas. Variable and
fixed costs were estimated using data from these representative producers. Capital investment costs ere estimated by obtaining asset complements and related prices for the different equipment items and facilities used by turfgrass producers. Enterprise budgets were developed using the Mississippi State University Budget Generator (Laughlin and Spurlock). The Mississippi State Budget Generator is a computer program designed to calculate costs and returns for individual crop and livestock enterprises and whole farm plans on an annual basis.

## Results and Discussion

One hundred-forty-seven firms were identified and included in the initial mailing, compared to 139 firms for the Haydu et al. study in Florida and 150 firms in the Cain et al. study in Alabama. Forty-six surveys were returned and two respondents indicated they were no longer in the sod producing business for an adjusted response rate of 31.7\%. This compares with 59 responses in the Haydu et al. study and 31 responses to the initial survey in the Cain et al. study.

For comparison purposes, the Haydu et al. methodology was followed and all farms were grouped into four size categories based on acres in production. The Small category ranges from 0-499 acres, with Medium ranging from 500-999 acres, Large ranging from 1,000-1,999 acres and Very Large greater than or equal to 2,000 acres.

Results by size of operation are shown in Table 1. The results of this survey of Texas producers shows some interesting differences with respect to the Haydu et al. study regarding size of operation. The forty-one useable responses indicated that $78.1 \%$ of Texas producers fall into the Small category, compared with 52.5\% of the Florida
producers surveyed. Twenty-five percent of the Florida producers were classified as medium sized as opposed to $12.2 \%$ of Texas producers. The Large and Very Large categories totaled $9.4 \%$ of Texas producers that responded compared with $22 \%$ of the Florida producers responding. These results indicate that the Texas sod producing industry is comprised of smaller sized operations relative to the Florida sod production industry.

Table 1. Acreage reported and respondents with useable data and by size of farm, 2005.

| Size of Farm | Acreage <br> Reported | Number of <br> Respondents | Percent by <br> Size |
| :--- | ---: | ---: | ---: |
| Small | 6,188 | 32 | $78.1 \%$ |
| Medium | 3,475 | 5 | $12.2 \%$ |
| Large | 4,142 | 3 | $7.3 \%$ |
| Very Large | 2,800 | 1 | $2.4 \%$ |
| Grand Total | 16,605 | 41 | $100.0 \%$ |

To estimate total acreage in sod production in Texas, the average acreage in production by size of farm was calculated, as shown in Table 2. The projected number of Texas sod farms by size was then calculated by applying the respective percentage of respondents by size shown in Table 2 times the total number of farms identified in Texas. Total acreage estimated to be in sod production in Texas based on this 2005 survey is 60,710 acres, compared with 21,515 acres in 1993 (Lard, et al.). These results can be compared with the estimate made by Haydu et al. of total 2003 sod acreage in Florida of 92,990 acres.

Table 2. Projected total acreage in sod production by size of farm in Texas, 2005.

|  | Average Acreage | Projected \# of Farms | Projected Acreage |
| :--- | ---: | ---: | ---: |
| Small | 193 | 113 | 21,809 |
| Medium | 695 | 18 | 12,510 |
| Large | 1,381 | 11 | 15,191 |
| Very Large | 2,800 | 4 | 11,200 |
| Grand Total |  | 146 | 60,710 |

Survey results for employment in sod production by size of farm are shown in Table 3. These results are based on forty-one useable responses.

Table 3. Employment reported by size of farm in Texas, 2005.

|  | Full Time | Part Time | Seasonal |
| :--- | ---: | ---: | ---: |
| Small | 125 | 24 | 70 |
| Medium | 66 | 16 | 49 |
| Large | 93 | 20 | 22 |
| Very Large | 64 | 2 | 0 |
| Total | 348 | 62 | 141 |

Survey results by employment type and by size of farm are shown in Table 4. These results are based on forty-one useable responses. As would be expected, the average number of full time employees increases across size of farm, with very large farms less dependent on part time and seasonal labor.

Table 4. Average reported employment by type of labor and size of farm, Texas 2005.

|  | Full Time | Part Time | Seasonal |
| :--- | ---: | ---: | ---: |
| Small | 3.9 | 0.8 | 2.2 |
| Medium | 13.2 | 3.2 | 9.8 |
| Large | 31.0 | 6.7 | 7.3 |
| Very Large | 64.0 | 2.0 | 0.0 |

To estimate total employment in sod production in Texas, the average employment in production by size of farm was calculated, as shown in Table 4. The projected number of Texas sod farms by size was then calculated by applying the respective percentage of respondents by size shown in Table 2 times the total number of farms identified in Texas. Total employment estimated to be in sod production in Texas based on this 2005 survey is 1,276 full time workers, 224 part time worker and 504 seasonal workers.

Table 5. Total projected employment by type of labor and size of farm, Texas 2005.

|  | Full Time | Part Time | Seasonal |
| :--- | ---: | ---: | ---: |
| Small | 441 | 85 | 247 |
| Medium | 238 | 58 | 176 |
| Large | 341 | 73 | 81 |
| Very Large | 256 | 8 | - |
| Total | 1,276 | 224 | 504 |

The results from the enterprise budget development effort for sod production for a mid-size farm in Texas are shown below. Table 6 shows the budgeted expenses by major category for the establishment of bermudagrass sod. Machine hire is comprised of the original dirt work related to drainage and shaping the sod fields, as well as custom application charges. Other expenses are comprised of miscellaneous supplies, pickup related expenses, insurance, taxes, utilities and spot spraying. Repair and maintenance includes not only field equipment but irrigation equipment as well. Initial land cost is projected at $\$ 1,500$ per acre, with sales value at the end of a 15 year production life of $\$ 900$ per acre. This results in an annual land charge of $\$ 155.43$ per acre. Other durable input values with initial values, useful lives, and breakdown of annual and direct costs are shown in Table 7. The costs shown in Table 6 are specified as an annual cost recovery item in the sod production expense budget shown in Table 10.

Table 6. Total projected expenses per acre for the first year of Bermuda sod establishment for mid-size farm, Texas 2005.

| ITEM | UNIT | $\begin{gathered} \text { PRICE } \\ \text { dollars } \end{gathered}$ | QUANTITY | $\begin{array}{r} \text { AMOUNT } \\ \text { dollars } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| DIRECT EXPENSES |  |  |  |  |
| Fertilizer | acre | 130.90 | 1.0000 | 130.90 |
| Herbicides | acre | 44.73 | 1.0000 | 44.73 |
| Other | acre | 208.35 | 1.0000 | 208.35 |
| Machine Hire | acre | 521.50 | 1.0000 | 521.50 |
| Seed Stock | acre | 390.00 | 1.0000 | 390.00 |
| FOREMAN | hour | 16.00 | 10.0000 | 160.00 |
| LABOR | hour | 7.00 | 25.1405 | 175.98 |
| DIESEL FUEL | gal | 2.20 | 86.6961 | 190.74 |
| GASOLINE | gal | 2.50 | 2.2488 | 5.62 |
| REPAIR \& MAINTENANCE | acre | 60.50 | 1.0000 | 60.50 |
| INTEREST ON OP. CAP. | acre | 110.92 | 1.0000 | 110.92 |
| TOTAL DIRECT EXPENSES |  |  |  | 1999.24 |
| TOTAL FIXED EXPENSES |  |  |  | 649.21 |
| TOTAL SPECIFIED EXPENSES |  |  |  | 2648.45 |

Table 7. Single durable inputs: estimated purchase price, useful life, total direct, fixed and total cost per year projected for the establishment of Bermuda sod for mid-size farm, Texas 2005.

| Item Name | Unit of | Purchase | Useful | Total |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Measure | Price | Life | Direct | Fixed | Cost |
|  |  | dollars | years | \$/yr | \$/yr | \$/yr |
| 1/4 Mile Wheel Move | each | 8,000 | 20 | 248 | 869 | 1,117 |
| Barn | each | 75,000 | 15 | 750 | 9,304 | 10, 054 |
| Land | acre | 1,500 | 15 | - | 155 | 155 |
| Lay Down Pipe-3" | each | 28,800 | 30 | - | 2,761 | 2,761 |
| Linear Canal | each | 40, 000 | 30 | - | 3,893 | 3,893 |
| Linear Irr System | acre | 85,000 | 20 | 1,063 | 9,062 | 10,125 |
| Main Line Pipe | each | 10,000 | 30 | 167 | 973 | 1,140 |
| Pump+Gearhead | ac-in | 15,000 | 20 | 11,250 | 1,643 | 12,893 |
| Relift Pump | ac-in | 15,000 | 20 | 750 | 1,629 | 2,379 |
| Reservoir - 2.5 acre | each | 20,000 | 30 | - | 1,947 | 1,947 |
| Road \& Loading Pads | each | 15, 000 | 15 | 150 | 1,861 | 2,011 |
| Well | each | 85,000 | 25 | 850 | 8,654 | 9,504 |

As shown in Table 7, total initial investment in durable inputs other than land for the 500 acre farm is $\$ 396,800$. Initial land value is $\$ 750,000$. As shown in Table 8, the mid-size farm requires an initial investment of $\$ 205,000$ in tractors and self-propelled equipment. The initial investments in implements required for the farm is $\$ 72,500$ as shown in Table 9. Total projected investment for the 500 acre farm is $\$ 1,424,300$. This estimate is slightly below the estimate of $\$ 1,838,914$ for the 550 acre farm in the Cain et
al. study. However, the Cain et al. study included $\$ 457,000$ for investment in delivery equipment, while this study's cost estimates were made on an FOB basis. Exclusion of delivery costs from the estimate in the Cain et al. study would put the average per acre investment at $\$ 2,512$ per acre for an Alabama farm starting up in 2001, while this study estimated the initial investment at $\$ 2,848.60$ per acre for a Texas farm starting up in 2005. This difference would be expected based on a four year difference in the estimates and a $10 \%$ differential in acreage.

Table 8. Tractor and Self-propelled machines: estimated purchase price, size, annual use, useful life, and direct and fixed cost per hour for the mid-size Bermuda sod farm, Texas 2005.

| Item Name | Size | Purchase <br> Price <br> dollars | Annual <br> Use <br> hours | Useful <br> Life <br> years | Total <br> Direct <br> $\$ /$ hour | Fixed <br> $\$ /$ hour | Total <br> Cost <br> $\$ /$ hour |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 150 | 30,000 | 350 | 10 | 25.65 | 11.38 | 37.03 |
| Mid-Size Tractor | 80 | 28,000 | 800 | 14 | 16.30 | 3.82 | 20.12 |
| Small Tractor | 55 | 22,000 | 1000 | 14 | 13.19 | 2.61 | 15.80 |
| ATV | 20 | 5,000 | 600 | 5 | 12.99 | 3.00 | 15.99 |
| Fork Lift | 80 | 37,500 | 2200 | 10 | 237.73 | 30.12 | 267.85 |
| Fork Lift-2 | 80 | 37,500 | 2200 | 10 | 237.73 | 30.12 | 267.85 |
| Sod Harvester |  | 45,000 | 1800 | 20 | 246.70 | 21.51 | 268.21 |

The residual expenses shown in Table 10 include insurance, taxes and utility
charges. Total expenses per acre of $\$ 2,402.55$ imply that at an annual yield of 4,000 square yards per acre a FOB price of $\$ 0.60$ per square yard must be obtained before all expenses are covered.

Table 9. Implements: estimated purchase price, annual use, useful life, and direct and fixed cost per acre for the mid-size Bermuda sod farm, Texas 2005.

| Item Name | Purchase <br> Price <br> dollars | Annual <br> Use <br> hours | Useful <br> Life <br> years | Total <br> Direct <br> \$/acre | Implement <br> \$/acre | Fixed <br> P/acre | Total <br> Cost |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 7,500 | 200 | 20 | 4.38 | 0.99 | 0.95 | 6.33 |
| Disc | 5,000 | 15 | 20 | 5.38 | 6.03 | 1.89 | 13.31 |
| Drag | 2,500 | 25 | 20 | 10.05 | 4.17 | 4.37 | 18.61 |
| Haul Out Trailer | 4,000 | 400 | 20 | 0.25 | 0.01 | 0.11 | 0.38 |
| Mower - Large | 17,000 | 800 | 7 | 1.22 | 0.32 | 0.21 | 1.76 |
| Mower - Small | 5,500 | 800 | 7 | 2.25 | 0.22 | 0.43 | 2.91 |
| Planter / Plugger | 20,000 | 20 | 30 | 46.88 | 64.89 | 7.58 | 119.35 |
| Roller | 3,500 | 800 | 20 | 27.16 | 0.79 | 6.37 | 34.33 |
| Shredder | 2,500 | 250 | 7 | 5.36 | 0.77 | 1.04 | 7.18 |
| Sprayer - Boom | 3,500 | 200 | 20 | 2.38 | 0.19 | 0.38 | 2.95 |
| Utility Trailer | 1,500 | 50 | 30 | 28.19 | 2.92 | 2.61 | 33.72 |

Table 10. Summary of estimated costs per acre for the mid-size Bermuda sod farm, Texas 2005.

| ITEM | UNIT | $\begin{gathered} \text { PRICE } \\ \text { dollars } \end{gathered}$ | QUANTITY | AMOUNT dollars |
| :---: | :---: | :---: | :---: | :---: |
| DIRECT EXPENSES |  |  |  |  |
| Fertilizer | acre | 224.90 | 1.0000 | 224.90 |
| Herbicides | acre | 81.58 | 1.0000 | 81.58 |
| Pallets | acre | 255.00 | 1.0000 | 255.00 |
| Other | acre | 137.35 | 1.0000 | 137.35 |
| Machine Hire | acre | 50.00 | 1.0000 | 50.00 |
| Insecticides | acre | 13.00 | 1.0000 | 13.00 |
| FOREMAN | hour | 16.00 | 10.0000 | 160.00 |
| MANUAL LABOR | hour | 7.00 | 77.5771 | 543.03 |
| DIESEL FUEL | gal | 2.20 | 161.3547 | 354.99 |
| GASOLINE | gal | 2.50 | 1.4992 | 3.75 |
| REPAIR \& MAINTENANCE | acre | 45.36 | 1.0000 | 45.36 |
| INTEREST ON OP. CAP. | acre | 35.81 | 1.0000 | 35.81 |
| TOTAL DIRECT EXPENSES |  |  |  | 1765.27 |
| TOTAL FIXED EXPENSES |  |  |  | 539.28 |
| TOTAL SPECIFIED EXPENSES |  |  |  | 2304.55 |
| TOTAL RESIDUAL EXPENSES |  |  |  | 98.00 |
| TOTAL EXPENSES |  |  |  | 2402.55 |

## Conclusion and Need for Further Research

The results of this study found that the Texas sod industry was composed of smaller farms than found in recent studies in Florida. This study estimated that sod production acreage in Texas for 2005 was 60,710 acres, compared with 21,515 acres in 1993 (Lard, et al.). Total employment estimated to be in sod production in Texas based on this survey is 1,276 full time workers, 224 part time worker and 504 seasonal workers. This study estimated that an initial investment at $\$ 2,848.60$ per acre was required for the startup of a medium sized sod farm in Texas. Given projected costs and an annual yield of 4,000 square yards per acre, this study estimates that a FOB price of $\$ 0.60$ per square yard must be obtained before all expenses are covered. Further research will include estimates of economic multipliers to estimate the impact of the sod production industry on the Texas economy.

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