

# REGULATORY COMPETITION AND MULTI- NATIONAL BANKING

DAG MORTEN DALEN  
TROND E. OLSEN

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# REGULATORY COMPETITION AND MULTI-NATIONAL BANKING

## Abstract

This paper focuses on the consequences of cross-border banking and entry of multi-national banks (MNBs) for banking supervision and regulation. When a MNB expands internationally with subsidiaries, the MNB operates under the legislation of several countries - both the home country and the host countries. Although these countries have agreed upon minimum standards and supervisory principles, such as in the EU directives or the Basle Accords, substantial degrees of freedom are still left to the national regulators. An important issue is whether the decentralized approach to regulation of MNBs creates inefficiencies and financial instability. We show that lack of international coordination of regulation towards MNB-subsidaries works to lower capital adequacy requirements. In equilibrium, however, regulators respond by increasing the incentives to improve asset quality, making the probability of banking failure insensitive to the decentralized nature of banking regulation. Ownership of the MNB is shown to be of importance for the outcome of regulatory competition. Finally, considering branch-organized MNBs, we derive comparative results with respect to regulatory policy and MNBs' preferred form of representation.

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Keywords: banking regulation, multi-national banks, common-agency.

*Dag Morten Dalen*  
Norwegian School of Management Bi  
Elias Smiths Vei 15  
Box 580  
1301 Sandvika  
Norway  
*dag.m.dalen@bi.no*

*Trond E. Olsen*  
Norwegian School of Economics and Business  
Administration  
Helleveien 30  
5045 Bergen  
Norway  
*trond.olsen@nhh.no*

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# 1 Introduction

The banking industry is becoming more international. Technological changes allow financial markets to integrate and regulatory changes have lowered barriers for cross-border banking. By 1996, total assets of overseas branches and subsidiaries of US banks exceeded \$1.1 trillion. In the same year, 58 per cent of UK loans were made by branches and subsidiaries of non-UK banks. In Germany, 17 per cent of private commercial bank loans were made by non-German banks.<sup>1</sup> In spite of globalization, the banking industry is still one of the most regulated industries in the world (Santos (2001)). Banks in most countries have to meet solvency standards and reserve requirements, pay deposit insurance premiums, and accept various forms of monitoring of their risk management systems and of their individual transactions (ensuring, for instance, that adequate collateral was put up), etc.. The combination of extensive regulation and a trend towards integration of financial markets raises new issues with respect to international harmonization of bank regulation.

Cross-border banking may take several forms. A bank holding company may expand business internationally by lending directly to customers abroad from its domestic offices. Alternatively it may set up branches or subsidiaries abroad, which may raise deposits and grant loans there. With respect to regulation, there is an important distinction between branches and subsidiaries.

*Branches* established abroad are legally an integrated part of the parent bank, and, therefore, are under the regulation of the home country. The European Union's (EU's) single market and principle of "one single licence" allow parent banks with a licence from an EU-country to set up branches anywhere within the EU. The parent bank needs to respect the regulatory framework of the home country. *Subsidiaries* are separated as legal entities from the parent bank. These entities are separately capitalized, and may therefore fail independently. Consequently, the subsidiary needs its own banking licence, and must respect the regulatory framework of the host country. Although subsidiaries are treated as a separate bank by the host country, subsidiaries are owned (at least with majority) by the parent bank. As the owner, the bank holding company is able to control important decisions with respect to business strategy. Resources and skills within the holding company may thus be transferred between its subsidiaries.

EU figures show that subsidiaries are important in the ongoing integration (ECB,1999). In Ireland, the market share of foreign subsidiaries was 35 per cent in 1997. In the UK, Portugal, Spain and the Netherlands the market share of foreign subsidiaries in 1997 was in the range of 5 to 8 per cent. Other markets such as Italy, Greece and Denmark have experience less entry from foreign subsidiaries. In the Nordic countries, the largest bank

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<sup>1</sup>Figures provided by Calzolari and Loranth (2001).

Nordea has chosen to compete in the Nordic market with subsidiaries in each of the countries Finland, Sweden, Norway and Denmark.

When the regulatory environments apparently differ to such an extent for multi-national banks (MNBs) that operate with foreign subsidiaries and foreign branches, respectively, it becomes interesting to investigate the relative efficiencies of these arrangements. It appears that a MNB which expands internationally with subsidiaries will become more directly exposed to regulatory competition, since the bank via its subsidiaries will operate under the legislation of several countries - both the home country and the host countries. Although these countries have agreed upon minimum standards and supervisory principles, such as in the EU directives or the Basle Accords, substantial degrees of freedom are still left to national regulators. Host country regulation of MNB subsidiaries then creates cross-border externalities, where supervisors and regulators in one country are concerned with standards in other countries.<sup>2</sup> What sort of inefficiencies do the externalities associated with this decentralized regulatory framework lead to? May the non-cooperative aspect associated with host country regulation of MNB subsidiaries lead to financial instability?

These are important questions in their own right, and we devote a substantial part of the paper to analyse such issues. For our purposes this analysis is moreover a critical step when we evaluate and compare the economic implications of the two forms of multi-national banking representation available to a MNB; either subsidiaries or branches. We are then interested in aggregate economic efficiency as well as financial implications for the MNB. Specifically; given the regulatory environment, what form of representation is most profitable for the bank? Furthermore, to what extent is the relative profitability affected by international agreements that may change the regulatory setting? Should we expect to see MNBs reorganizing their forms of foreign representation in anticipation of regulatory changes associated with new international agreements? For the last issue, the next Basel accord may be a case in point. The new and more comprehensive agreement is expected to become operative in 2006, and interpreted as a refinement of the cooperative agreement, it should, according to our analysis, affect the relative profitability of these representation forms. However, the analysis also reveals that the direction of change may depend on bank-specific factors such as the MNB's technology for monitoring and screening lenders. More specific analyses are thus required in order to predict an MNB's adaptations to a new regulatory regime.

For a MNB with subsidiaries, decentralized (non-cooperative) regulation is modelled as multi-principal regulation of a MNB that allocates resources towards activities that increase asset quality. As noted by Rochet (1999),

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<sup>2</sup>See Vives (2001) for a discussion of the present financial regulatory arrangements within the European Monetary Union.

there is a trend towards more flexible approaches for regulating banks that take into account the decentralized information of individual banks. He states that "this means that the adverse selection paradigm of contract theory is relevant for studying banking regulation". Giammarino et al. (1993) is an early example of using the contract theory approach to the study of optimal banking regulation.<sup>3</sup> Here we adopt their framework to study strategic (non-cooperative) regulation of MNBs.

A main result of this analysis is that lack of international coordination of banking regulation works to lower capital adequacy requirements. In equilibrium, however, regulators respond by increasing the MNB's incentives to improve asset quality, making the probability of banking failure insensitive to the decentralized nature of banking regulation. Ownership of the MNB is shown to be of importance for the outcome of regulatory competition. If the MNB is owned by shareholders from outside the market operated by the bank ("third-country shareholders"), the regulatory regime becomes more distortive since the regulators then become more eager to extract banking profit. With more "inside-shareholders", the regulatory policy becomes more pro-bank industry oriented. Therefore, with a trend towards more flexible approaches to banking regulation, we would expect "third-country"-owned MNBs to be handicapped in the market.

We finally compare branches and subsidiaries. If a MNB chooses a branch structure, the home country becomes responsible for prudential regulation of the entire bank. A branch structure, therefore, works to centralize regulation into one single regulatory body (home-country), and removes the regulatory competition phenomena induced by subsidiaries. Instead, branches introduce a distortive *home-bias* in regulatory objectives, and creates a beneficial *diversification* effect on the expected cost of bankruptcy. Characterizing the regulatory response to the branch form, we are able to derive comparative results with respect to loan quality, bank profit and aggregate welfare. Depending on the return distribution in the two markets and the way these are affected by the bank's actions to improve asset quality, either branches or subsidiaries may constitute the optimal representation form for the bank. However, due to the diversification effect, aggregate efficiency is always highest under coordinated regulation of a branch-organized MNB.

International coordination of regulation and supervision, and the issue of "level playing fields" in financial markets have been high on the political agenda, but theoretical studies have until recently been rare. Calzolari and Loranth (2001) survey specific regulatory issues brought about by MNBs

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<sup>3</sup>Other papers studying bank regulation, monitoring and desposit insurance schemes emphasizing the importance of asymmetry of information and the need for a mechanism design approach are Campell et al. (1992), Chan et al. (1992) and Freixas and Gabillon (1999). Excellent reviews of the theory of banking regulation are provided by Battacharya et al. (1998), Freixas and Rochet (1997), and Santos (2001).

with particular attention to solvency and prudential regulation. Calzolari and Loranth (2002) develops a model to analyze the incentives of home and host country regulators to intervene with prudential actions in MNBs. Both branch- and subsidiary-organized MNBs are considered. The policy decision of the regulators is whether or not to close the bank, based on received information about the quality of the bank. When there is complete information exchange between the regulators, they show that the host country regulator of a subsidiary-organized MNB has less incentive to intervene than the home country regulator of a branch-organized MNB.

Dell’Ariccia and Marquez (2001) analyze the incentives for independent domestic bank regulators to coordinate regulatory policy. Their model is consistent with branch-organized MNBs that makes banks working under different regulatory regimes meet in the same market. After identifying a so-called “race to the bottom” without coordination, they investigate the conditions under which regulators would benefit from coordination and, hence, giving up independence. Somewhat related, Sinn (2001) shows that there will be undersupply of regulation due to what he calls systems competition. A positive externality of the national solvency regulation explains the undersupply of such regulation. Boot, Dezelan and Milbourn (2000), investigate the importance of a level playing field in a simple industrial organization model of banking competition. The cost of regulation, in terms of lost profit, is larger when the regulated banks compete in a market with other non-regulated banks. A recent paper by Stolz (2002) introduces interbank market in a model similar to Giammarino et al. (1993). Assuming a subsidiary-organized MNB, she shows that a national supervisor/regulator will not adequately internalize costs imposed on other economies by hazardous banking behavior in her jurisdiction. The cross-country contagion effect caused by interbank lending will not be internalized by supervisors with a national mandate only.

The present paper differs from the above in several aspects. We formulate the regulatory game under decentralization as a common-agency. This allows us to derive the national regulator’s optimal response to MNBs, and, further, to identify the sources of regulatory inefficiency. As pointed out above, our analysis provides insights into the importance of bank ownership structure, and offers an explanation of MNBs’ choice of representation form.

The rest of paper is structured as follows. Sections 2-6 consider a MNB with a subsidiary structure. Section 2 describes the model for that setting. Section 3 derives the optimal regulatory policy under international coordination. Section 4 derives the regulatory equilibrium without coordination. Section 5 derives explicit solutions for regulatory policies by assuming specific functional forms. In section 6 the importance of ownership is discussed. Section 7 compares branches and subsidiaries. Section 8 concludes.

## 2 The Model

In Sections 3-6 we consider a multinational bank (MNB) with subsidiaries in two different countries,  $i = 1, 2$ . This section sets up the model for that analysis. Each subsidiary is operating under the legislation of the host country. In each of the two countries there are a number of firms having access to risky investment projects that need external funding, and bank loans are assumed to be their only source of funding. The average return of the investment projects in each country is treated as a random variable with a distribution  $G(r|q)$  defined over  $[\underline{r}, \bar{r}]$ . Here  $q$  is the quality of the loan portfolio acquired by the bank. Unless otherwise noted, an increase in quality is assumed to shift the distribution of returns in the sense of first-order stochastic dominance, i.e.  $G_q(r|q) \leq 0 \forall r \in [\underline{r}, \bar{r}]$ .<sup>4</sup> The two countries are assumed to be identical as far as business environments are concerned. Given the quality of the loan portfolio, therefore, the distribution of average return is the same in both countries. In both countries there is also a risk-free asset with a rate of return equal to 1.

**Loan quality.** The quality of the loan portfolio in the two subsidiaries is assumed to be a function of the innate quality of the investment projects, the amount of resources devoted to auditing and screening of the investment projects, and country-specific macroeconomic conditions. Following our assumption of identical business environments, the innate quality of the projects is assumed to be identical, and denoted by  $\theta$ . The amount of resources devoted to auditing in a subsidiary is given by  $e_i$ . Adding local macroeconomic conditions  $\beta_i$ , the quality of the loan portfolio in country  $i$  is assumed to be given by

$$q_i = \beta_i \theta + e_i. \quad (1)$$

The regulator is able to observe the realized quality of the loan portfolio in its jurisdiction. This assumption is consistent with the periodic inspections of bank assets that regulators undertake in practice. Admittedly, inspections and supervisions provide only imperfect measures of asset quality, but as a simplifying assumption this is justified by the fact that these (imperfect) measures are valuable and considered to be important by the regulator. Although the final asset quality is observed by the regulator, the MNB has private information about the innate quality of the investment projects  $\theta$ . Having observed a given asset quality, the regulator does not know the amount of resources the bank needed to spend on auditing in order to achieve this level.

It is common knowledge that innate quality is distributed according to a cumulative distribution function  $F(\theta)$ , with density  $f(\theta)$  over an interval

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<sup>4</sup>In some sections we will also consider second-order stochastic dominance. Giammarino et al. (1993) consider both first- and second-order dominance in their model, and show that both forms lead to similar results there.

$[\underline{\theta}, \bar{\theta}]$ . The bank and the regulator are assumed to know the macroeconomic situation. If there is a recession  $\beta_i = \underline{\beta}$ . Else  $\beta_i = \bar{\beta}$ , where  $\bar{\beta} > \underline{\beta}$ . Later,  $\beta$  will denote  $\beta_1 + \beta_2$ .

**Funding.** At the outset, the MNB's only asset is that it has access to the market of risky investment projects in the two countries. Provided that the MNB complies with rules set up by the regulator, the bank can issue deposits and grant loans to firms with investment projects. There are two funding sources available for the bank - outside equity and deposits. The MNB must promise the new shareholders an expected return equal to  $r^e E_i$  in order to attract outside equity of size  $E_i$  to the subsidiary in country  $i$ .  $r^e (> 1)$  is an exogenous expected rate of return that makes investors willing to provide equity. The other source of funding is insured deposits  $D_i$ . To simply exposition, the bank is assumed to attract deposits of fixed size in both countries. The amount of deposits are normalized to 1, i.e.  $D_1 = D_2 = 1$ . Deposits are paid an interest rate equal to 1.

The MNB's costs of improving asset quality beyond the base levels ( $\beta_1 \theta$ ) and ( $\beta_2 \theta$ ) are given by  $\psi(e_1 + e_2)$ . These costs reduce the MNB's initial wealth.  $\psi(\cdot)$  is an increasing and strictly convex function, which implies that the MNB's effort in the two jurisdictions are substitutes, i.e.  $\frac{\partial^2 \psi}{\partial e_1 \partial e_2} = \psi'' > 0$ . Finally, each subsidiary must satisfy the cash flow constraint

$$L_i + R_i + P_i = D_i + E_i, \quad (2)$$

where  $L_i$  is the amount of risky loans granted by the bank in country  $i$ ,  $R_i$  is the amount of risk-free assets kept by the bank, and  $P_i$  is the deposit insurance premium paid in order to be allowed to run the bank in jurisdiction  $i$ . Following Giammarino et al. (1993), we assume that  $D_i = L_i$ . Hence, the size of the bank's activity in the two countries, in terms of risky loans, is exogenous. This assumption highlights the important role of equity as a means for adjusting the probability of bank default. Our focus is on the role of regulation and supervision in affecting loan quality and the probability of banking failure.

**Expected profit.** The expected global profit of the MNB may now be written:

$$\pi = \sum_{i=1}^2 \int_{r_i^b}^{\bar{r}} [r_i + R_i - 1] dG(r_i | q_i) - r^e \sum_{i=1}^2 (R_i + P_i) - \psi\left(\sum_{i=1}^2 q_i - \beta \theta\right) \quad (3)$$

The first term is the expected value of the cash flow earned in the two jurisdictions.  $r_i^b$  is the break-even return level. If the average return of a subsidiary drops below this level, the subsidiary fails, and the governmental deposit insurance fund pays the depositors. Note that the break-even level of return depends on the amount of reserves kept by the bank; it is given by  $r_i^b = 1 - R_i$ . Since equity is used to keep reserves (and to pay the insurance premium), the role of equity is to adjust the probability of default.



Subtracting the second term in (3), which is the cost of funding risk free assets and the insurance premium with outside equity, we get the insider's share of the cash flow. Note that the outside shareholders are not guaranteed a return equal to  $r^e$ . Instead, in order to provide capital equal to  $E_i$ , they must be given an equity ratio  $z_i$ , such that  $r^e E_i = z_i \int_{r_i^b}^{\bar{r}} [r_i + R_i - 1] dG(r_i \setminus q_i)$ . Outside equity is costly for the insider because its share of the cash-flow  $(1 - z_i)$  is reduced. The last term in (3) is the cost of improving loan quality.

**Regulator's objective.** The objective of the regulator in each jurisdiction is to provide deposit insurance at lowest possible costs for the society. The net payoff to the government from providing deposit insurance is given by (note that the second term is negative due to the definition of  $r_i^b$ )

$$W_i = r^e P_i + (1 + b) \int_{\underline{r}}^{r_i^b} [r_i + R_i - 1] dG(r_i \setminus q_i) \quad (4)$$

The first term in the bracket is the value of the insurance premium collected by the regulator, and the last term is the expected loss from a banking failure.  $b$  captures the additional bankruptcy cost due to negative externalities. Using (3) to substitute for  $r^e P_i$  in (4), we get

$$W_i = \left\{ \begin{array}{l} \sum_{i=1}^2 \{ \int_{r_i^b}^{\bar{r}} [r + R_i - 1] dG(r \setminus q_i) \} + (1 + b) \int_{\underline{r}}^{r_i^b} [r + R_i - 1] dG(r \setminus q_i) \\ - r^e \left[ \sum_{i=1}^2 R_i + P_j \right] - \psi(\sum_{i=1}^2 q_i - \beta\theta) - \pi \end{array} \right\} \quad (5)$$

The regulator dislikes leaving extra-normal profit to the bank. The reason is that excessive profit could instead be transferred to the regulator's insurance fund (by increasing the insurance premium), and by this reducing the cost of providing deposit insurance. Noting that global surplus for the regulators  $W$  is given by  $W_1 + W_2$ , this may be written

$$W = \left\{ \begin{array}{l} \sum_{i=1}^2 \{ \int_{r_i^b}^{\bar{r}} [r_i + R_i - 1] dG(r_i \setminus q_i) + (1 + b) \int_{\underline{r}}^{r_i^b} [r_i + R_i - 1] dG(r_i \setminus q_i) \} \\ - r^e \sum_{i=1}^2 R_i - \psi(\sum_{i=1}^2 q_i - \beta\theta) - \pi \end{array} \right\} \quad (6)$$

If the regulator's objective function includes domestic bank profit, we will have  $W_i = (1 + \lambda)S_i + \delta_i\pi$ , where  $S_i$  is now the expected payoff to the government from the deposit insurance. Here  $\lambda$  is the general equilibrium shadow costs of public funds (assumed equal in the two countries), and  $\delta_i$  is the ownership share of country  $i$ . In this case a regulatory scheme that generates bank profit is less costly for the regulator. The importance of bank ownership is treated in section 6.

### 3 Cooperative regulation of the MNB

In this section a single regulator maximizes the global surplus of the deposit insurance scheme. The policy instruments available to the regulator are the required amount of risk free asset to be held by the bank  $R_i$  and the insurance premium  $P_i$ . In effect, this also determines the level of outside equity  $E_i$ . In addition, the regulator specifies the level of asset quality the bank should achieve  $q_i$ . However, when choosing a regulatory policy, the regulator suffers from asymmetry of information. The regulator does not know the quality of the business environment, which is crucial for the bank's cost of acquiring a certain quality level of the loan portfolio.

Following standard procedures, the regulatory policy can be analyzed in terms of a direct revelation mechanism. In our case, this means that the bank makes a report on the intrinsic quality of the business environment  $\hat{\theta}$ , and the regulator responds by offering a regulatory package  $\{P_i(\hat{\theta}), R_i(\hat{\theta}), q_i(\hat{\theta})\}$ ,  $i = 1, 2$ , from a pre-announced menu. According to the *Revelation Principle*, any indirect mechanism that links the reserve requirements and the insurance premium to the asset quality  $q_i$ , has its equivalence in a direct mechanism which makes the MNB report its true type  $\theta$ .

The MNB's profit as a function of reported type  $\hat{\theta}$  and the true type  $\theta$  is given by

$$\pi(\hat{\theta} \setminus \theta) = \sum_{i=1}^2 \left\{ \int_{r_i^b}^{\bar{r}} [r + \hat{R}_i - 1] dG(r_i \setminus \hat{q}_i) - r^e (\hat{R}_i + \hat{P}_i) \right\} - \psi \left( \sum_{i=1}^2 \hat{q}_i - \beta \theta \right) \quad (7)$$

The incentive compatibility constraint (i.e. the truth-telling constraint) is given by

$$\pi'(\theta) = \beta \psi' \left( \sum_{i=1}^2 q_i(\theta) - \beta \theta \right), \quad (8)$$

where  $\pi'(\theta) = \frac{\partial \pi(\hat{\theta} \setminus \theta)}{\partial \theta}$  for  $\hat{\theta} = \theta$ . Integration by parts gives the following expression for expected profit

$$\int_{\underline{\theta}}^{\bar{\theta}} \pi(\theta) dF(\theta) = \beta \int_{\underline{\theta}}^{\bar{\theta}} \psi' \left( \sum_{i=1}^2 q_i(\theta) - \beta \theta \right) (1 - F(\theta)) d\theta \quad (9)$$

where  $\pi(\underline{\theta}) = 0$  due to costly rents.

Maximizing expected  $W$  w.r.t  $\{R_i(\hat{\theta}), q_i(\hat{\theta})\}$  subject to (9) defines the regulatory policy under coordination:

$$\begin{aligned} & \left[ \int_{r_i^b}^{\bar{r}} [r_i + R_i - 1] dG_{q_i}(r_i \setminus q_i) + (1+b) \int_{\underline{r}}^{r_i^b} [r_i + R_i - 1] dG_{q_i}(r_i \setminus q_i) \right] \\ & = \psi' \left( \sum_{i=1}^2 q_i - \beta \theta \right) + \beta \psi'' \left( \sum_{i=1}^2 q_i - \beta \theta \right) \frac{1 - F(\theta)}{f(\theta)}, \quad i = 1, 2 \end{aligned} \quad (10)$$

$$(1 + b)G(r_i^b \setminus q_i(\theta)) + [1 - G(r_i^b \setminus q_i(\theta))] - r^e = 0, \quad i = 1, 2 \quad (11)$$

Increasing the quality of the loan portfolio, the expected cash-flow increases, and the probability of paying the bankruptcy cost  $b$  decreases. The optimal policy balances this effect against the auditing costs associated with increased quality (the first term on the right-hand side of (10)) and additional information rent captured by the bank (the second term on the right-hand side of (10)). When quality is increased, the bank's gain from misrepresenting the innate quality  $\theta$  increases as well, and this will materialize as increased bank profit due to the truth-telling constraint. Therefore, private information introduces a distortion in the choice of quality of the loan portfolio in order to improve the regulator's extraction of rents. The distortion entails a reduction in loan quality (less monitoring effort) for all types of banks except the one with the most promising business environment ( $\bar{\theta}$ ).

Condition (11) determines the optimal level of reserve requirements (or outside equity). The cost of outside equity should be balanced against the benefit from reduced bankruptcy costs. As already pointed out by Giammarino et al. (1993), this rule implies that the probability of a banking failure is independent of induced quality of the loan portfolio. A low quality bank, therefore, is induced to hold more equity and to keep more reserves as a buffer against losses. Moreover, private information in banking (inducing lower quality of the loan portfolio), is compensated for by increased reserve requirements. The capital to loan ratio, therefore, should increase as a response to private information.

We may further note that there is a regulatory induced contagion of macroeconomic shocks between the two countries. If one of the two countries experiences an economic downturn ( $\beta_i = \underline{\beta}$ ), the regulatory induced quality of the loan portfolios in both countries are affected with equal strength.<sup>5</sup> There are two effects at work here. First, the marginal cost associated with a certain level of quality increases (as seen from the first term on the right-hand side of (10)). This works to reduce induced quality in both countries. Second, as seen from the second term on the right-hand side of (10), a low  $\beta_i$  makes rent extraction less important. This works to increase quality. The second effect, however, disappears as the intrinsic quality of the bank loans approaches  $\bar{\theta}$ .<sup>6</sup> Banks of sufficiently high intrinsic quality, therefore, will experience a deterioration of induced quality of the loan portfolio in *both markets* if one of the markets experiences an economic downturn. Banks of sufficiently low intrinsic quality may actually experience an improvement of loan quality in both markets if there is an economic downturn in one of the

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<sup>5</sup>The result that loan qualities are affected exactly equally in both countries is in part a consequence of the modelling assumption that the quality variables enter additively in the cost function. Other formulations with qualities being substitutes for the MNB would yield similar, but not equal contagion effects.

<sup>6</sup>This is due to the "no distortion at the top"- property. The second term disappears when  $\theta = \bar{\theta}$  since  $F(\bar{\theta}) = 1$ .

markets (see the parametric specification in section 5).

Moreover, if one of the two countries experiences an economic downturn and the subsidiary in the other country is induced to reduce the quality of the loan portfolio, the MNB will face higher capital requirements in both markets (in order to keep the probability of a banking failure constant).

We can summarize the findings so far in the following result:

**Proposition 1** *(i) Compared with the first best (symmetric information) solution, too little effort is devoted to loan quality improvement when there is international coordination of banking regulation;  $q_C(\theta) < q_{FB}(\theta)$  for  $\theta < \bar{\theta}$ . (ii) Reserve requirements increase as a response to private information. For the parametric specification given in section 5 it is further true that: (iii) an economic downturn in one country causes a deterioration of loan quality in both countries for banks with sufficiently high intrinsic quality ( $\theta \geq E\theta$ ), and an improvement of loan quality in both countries for banks with sufficiently low intrinsic quality ( $\theta < E\theta$ ). (iv) An economic downturn in one country causes an increase in the capital ratio in both countries for banks with sufficiently high intrinsic quality ( $\theta \geq E\theta$ ), and a reduction in the capital ratio in both countries for banks with sufficiently low intrinsic quality ( $\theta < E\theta$ ).*

## 4 Non-cooperative regulation of the MNB

We now turn to a situation in which the two regulators do not coordinate their regulatory policies towards the banking sector. Instead, the regulatory authorities in the two countries choose reserve requirements, insurance premia (i.e set capital requirements) and set targets with respect to the qualities of the loan portfolios independently. The MNB relates to each regulator separately. They cannot credibly share information and they act non-cooperatively.<sup>7</sup>

We characterize the regulatory policy of country 1 (Country 2 has an analogous problem). The regulator seeks to maximize the expected domestic surplus, subject to incentive compatibility and participation constraints. The regulator of country 1 now has to take into account that its choice of regulatory rules (reserve requirements and insurance premium) has strategic implications for the behavior of country 2.

To take care of the strategic interaction between regulators, the regulatory policy of country 2 is characterized by a policy rule  $R_2(q_2)$  and  $P_2(q_2)$ , specifying the reserve requirements and the premium to be paid in country 2 as a function of the realized loan quality level in that country. (Under relatively mild conditions—essentially unrestricted communication between the

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<sup>7</sup>There is an established literature on the regulation of multinational enterprises that focuses on tax policy issues, see e.g. Bond and Gresik (1996), Calzolari (2001), Olsen and Osmundsen (2001, 2003). The general analysis of common agency with adverse selection was developed by Martimort (1992) and Stole (1992), see also Martimort and Stole (2002).

agent and each principal—there is no loss of generality in assuming that each country offers such a policy, see Martimort and Stole (2002).) Given the policy of country 2, country 1 chooses its best policy towards the domestic subsidiary. With a slight abuse of notation, let  $\tilde{\pi}(R_1, P_1, q_1, \theta)$  denote the MNB's indirect profit function vis-a-vis country 1; i.e.

$$\tilde{\pi}_1(R_1, P_1, q_1, \theta) = \max_{q_2} \pi(R_1, P_1, q_1, R_2(q_2), P_2(q_2), q_2, \theta) \quad (12)$$

where  $\pi(R_1, P_1, q_1, R_2, P_2, q_2, \theta)$  is the MNB's direct profit defined by (3). Let  $\tilde{q}_2(q_1, \theta)$  be the MNB's optimal choice in (12); it is given by the first-order condition

$$0 = R'(\tilde{q}_2)[1 - G(1 - R_2(\tilde{q}_2) \setminus \tilde{q}_2)] + \int_{1-R_2(\tilde{q}_2)}^{\bar{r}} [r_2 + R_2(\tilde{q}_2) - 1] dG(r_2 \setminus \tilde{q}_2) - r^e [(R_2'(\tilde{q}_2) + P_2'(\tilde{q}_2))] - \psi'(q_1 + \tilde{q}_2 - \beta\theta) \quad (13)$$

It is important to note that policy measures taken by the regulator in country 1 to influence the domestic quality level  $q_1$ , will induce a response by the firm so that the foreign quality level  $q_2 = \tilde{q}_2$  will be affected as well. For a given regulatory policy from the foreign country, the marginal effect  $\frac{\partial \tilde{q}_2}{\partial q_1}$  can in principle be found from (13).

Given the policy of country 2, the optimal policy of country 1 can be found by applying the Revelation Principle in the usual way, taking into account that the relevant profit function for the MNB is now the indirect profit function  $\tilde{\pi}_1(\cdot)$  defined by (12).

Incentive compatibility requires that the firm's rent  $\pi_1(\theta)$  now satisfies  $\pi_1'(\theta) = \frac{\partial \tilde{\pi}_1}{\partial \theta}$ . Since we have  $\frac{\partial \tilde{\pi}_1}{\partial \theta} = \frac{\partial \pi}{\partial \theta}$  by the envelope property, we see that equations corresponding to (8) and (9) must hold for the rent  $\pi_1(\theta)$ , with now  $q_2 = \tilde{q}_2(q_1, \theta)$  substituted on the RHS of the equations. Specifically, a bank with innate quality  $\theta + d\theta$  can always mimic a bank with lower innate quality  $\theta$  and by that save 'effort' costs amounting to  $\beta\psi'd\theta$ , so the regulatory scheme in country 1 must allow for this rent differential; i.e. we must have

$$\pi_1'(\theta) = \beta\psi'(q_1(\theta) + \tilde{q}_2(q_1(\theta), \theta) - \beta\theta) \quad (14)$$

Maximization of the expected value of the national objective  $W_1$  given in (4), subject to IC constraints represented by the equivalent of (9), and taking account of (13), then leads to the following first-order conditions

$$\left[ \int_{r_1^b}^{\bar{r}} [r_1 + R_1 - 1] dG_{q_1}(r_1 \setminus q_1) + (1+b) \int_r^{r_1^b} [r_1 + R_1 - 1] dG_{q_1}(r_1 \setminus q_1) \right] = \psi'(q_1 + \tilde{q}_2 - \beta\theta) + \beta\psi''(q_1 + \tilde{q}_2 - \beta\theta) \left( 1 + \frac{\partial \tilde{q}_2}{\partial q_1} \frac{1 - F(\theta)}{f(\theta)} \right), \quad (15)$$

$$(1+b)G(r_1^b \setminus q_1(\theta)) + [1 - G(r_1^b \setminus q_1(\theta))] - r^e = 0. \quad (16)$$

The left-hand side of the first equation captures the marginal national gains of increased domestic loan quality, just as in the cooperative case represented by (10). The right-hand side of the equation captures the marginal costs, consisting of marginal resource costs devoted to screening and auditing (the first term) and increased rents (the second term). Compared to the cooperative case, the only difference is that the term accounting for increased rents now contains an additional factor, namely the bank's foreign quality response  $\frac{\partial \tilde{q}_2}{\partial q_1}$ . Intuitively, when the national regulator induces the bank to increase the domestic quality level by one unit, the bank adjusts the foreign quality such that the extra resources required to achieve the new domestic level is  $1 + \frac{\partial \tilde{q}_2}{\partial q_1}$ . From (14) we then see that the increase in rents will be  $\beta\psi'' \cdot (1 + \frac{\partial \tilde{q}_2}{\partial q_1})$ , and this explains the last term in (15).

The quality levels are substitutes for the bank, and the foreign quality response will then be negative;  $\frac{\partial \tilde{q}_2}{\partial q_1} < 0$ , see below. By inducing the MNB to increase domestic loan quality, the local regulator provokes a "soft" response by the foreign regulator; the MNB's subsidiary in country 2 is induced to lower its loan quality. This implies that the national regulator perceives the costs associated with increased rents to be smaller than does the supra-national regulator, and hence that he has less of an incentive to distort quality downwards to extract rents. Other things equal, the national regulator will therefore implement a higher domestic quality level for the bank's loans.<sup>8</sup>

Equation (16) is the national regulator's optimality condition for the domestic subsidiary's reserve requirements ( $R_1$ ). Variations in these requirements do not generate repercussions for the bank's foreign operations, and conditional on the domestic level of loan quality, reserve requirements will therefore be efficient. However, since domestic loan quality will deviate from the level that is optimal under cooperative regulation, reserve requirements will also deviate from the cooperative levels.

In *equilibrium* we must have  $\tilde{q}_2(q_1(\theta), \theta) = q_2(\theta)$ , and from (13) we then see that the quality response in equilibrium is given by

$$\frac{\partial \tilde{q}_2}{\partial q_1}(q_1(\theta), \theta) = \frac{q_2'(\theta)}{q_1'(\theta) - \beta}$$

where primes denote derivatives. (Writing (13) as  $H(q_1, \tilde{q}_2, \theta) = 0$  we have  $H_1 + H_2 \frac{\partial \tilde{q}_2}{\partial q_1} = 0$  and  $H_1 q_1' + H_2 q_2' + H_\theta = 0$ , where subscripts on  $H$  denote partials. Elimination of  $H_2$  yields the stated formula.) Similar considerations

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<sup>8</sup>This result follows from our assumption about the cost of improving loan quality. An increase in effort in subsidiary 1 increases the marginal cost of effort in subsidiary 2. Hence, there is an underlying assumption about scarce managerial resources in the MNB. If we instead allowed for "learning-by-doing" effects, the marginal costs of effort in subsidiary 2 would have decreased (if effort in subsidiary 1 increases). In this case, the foreign quality response will be positive,  $\frac{\partial \tilde{q}_2}{\partial q_1} > 0$  (complements), and the common-agency effect would cause a deterioration of loan quality.

apply for the regulator in country 2, and it then follows that in equilibrium the following conditions hold

$$\begin{aligned} & \int_{r_i^b}^{\bar{r}} [r_i + R_i - 1] dG_{q_i}(r_i \setminus q_i) + (1+b) \int_x^{r_i^b} [r_i + R_i - 1] dG_{q_i}(r_i \setminus q_i) \\ = & \psi'(\Sigma q_i - \beta\theta) + \beta\psi''(\Sigma q_i - \beta\theta) \left[ 1 + \frac{q_j'(\theta)}{q_i'(\theta) - \beta} \right] \frac{1 - F(\theta)}{f(\theta)}, \end{aligned} \quad (17)$$

$$(1+b)G(r_i^b \setminus q_i(\theta)) + [1 - G(r_i^b \setminus q_i(\theta))] - r^e = 0, \quad (18)$$

where  $i, j = 1, 2$ ,  $i \neq j$ . Following a procedure similar to Martimort (1992,1996), one can see that if this system of differential equations defines a pair of nondecreasing loan quality schedules  $q_1(\theta)$  and  $q_2(\theta)$ , and those schedules in addition satisfy a set of implementability conditions, they constitute a pure-strategy differential Nash-equilibrium outcome for the common agency game. The implementability conditions imply that the response effects  $\frac{\partial \hat{q}_j}{\partial q_i}$  are negative, which in turn implies, as we have seen, that quality levels are higher than under cooperative regulation.

As commented above, the optimal level of reserve requirements as a function of domestic loan quality is unchanged, and is given by (18). This gives the following result:

**Proposition 2** *Compared with international coordination, strategic regulation of a MNB entails (i) higher loan quality and (ii) reduced capital ratios in both countries. The combined effect of these strategic adjustments makes the probability of a banking failure remain the same.*

The reason why regulatory policy induces the MNB to reduce loan quality in the first place, is the rent extraction effect. The regulatory authority, which is concerned about the social cost of its deposit insurance scheme, dislikes leaving extra-normal rents to the MNB since this could instead have been added to the deposit insurance premium. Hence, a more demanding regulatory regime, in the sense of increased incentives for improving loan quality, is desirable from the MNB's point of view. In other words, the MNB benefits from the lack of an internationally coordinated policy towards regulation and supervision of banks. From (17) we see that the macroeconomic condition affects the strategic effect: If there is an economic downturn ( $\beta$  drops), the foreign quality response ( $\frac{\partial \hat{q}_i}{\partial q_j}$ ) is weakened

## 5 A parametric specification

In this section we derive explicit solutions of regulatory policies by assuming specific functional forms. We suppose here that  $G(r \setminus q_i) = G(\frac{r}{Q(q_i)})$  where  $G(t)$  is a CDF on some interval  $[0, \bar{t}]$  and  $Q(q_i)$  is increasing. Then a higher quality level  $q_i$  will shift the distribution of returns  $r_i$  to a more favorable one in terms of first-order stochastic dominance.

## 5.1 Coordinated regulation

In the appendix we show that the optimality condition for  $q_i$  can now be written as

$$m(r^e, b)Q'(q_i) = \psi'(q_1 + q_2 - \beta\theta) + \beta\psi''(q_1 + q_2 - \beta\theta)\frac{1 - F(\theta)}{f(\theta)}, \quad i = 1, 2$$

where  $m(r^e, b)$  is increasing in  $r^e$  and decreasing in  $b$ .

Further, we assume that  $\psi(\cdot)$  is *quadratic*;  $\psi(e) = \frac{c}{2}e^2$ , and that  $\theta$  is *uniform* on  $[0, 1]$ . Suppose moreover that

$$Q'(q_i) = \tilde{Q}_1 q_i + \tilde{Q}_2, \quad \tilde{Q}_i \geq 0$$

The  $\tilde{Q}_k$ -parameters can be seen as measures of the marginal productivity of quality with respect to improving loan returns. Then optimal  $q_i$  under coordinated regulation is given by

$$m(r^e, b)(\tilde{Q}_1 q_i + \tilde{Q}_2) = c(q_1 + q_2 - \beta\theta) + \beta c(1 - \theta), \quad i = 1, 2$$

For symmetric countries (where  $q_1 = q_2$ ) there is a well defined solution (denoted by  $q_C$ ) provided  $m(r^e, b)\tilde{Q}_1 < 2c$ , and then

$$q_C(\theta) = \frac{m\tilde{Q}_2 + c\beta(2\theta - 1)}{2c - m\tilde{Q}_1}, \quad m = m(r^e, b), \quad m\tilde{Q}_1 < 2c$$

Comparing with the first-best solution (with symmetric information about  $\theta$ )

$$q_{FB}(\theta) = \frac{m\tilde{Q}_2 + c\beta\theta}{2c - m\tilde{Q}_1}$$

we see that the quality levels are distorted downwards under asymmetric information;  $q_C(\theta) < q_{FB}(\theta)$ . The relative distortion  $\frac{q_{FB}(\theta) - q_C(\theta)}{q_{FB}(\theta)} = \frac{c\beta(1 - \theta)}{m\tilde{Q}_2 + c\beta\theta}$  increases with  $c\beta$  and decreases with  $m\tilde{Q}_2$ .

## 5.2 Non-cooperative regulation

The equilibrium condition for  $q_1$  is in this case (this follows from (??)):

$$m(r^e, b)(\tilde{Q}_1 q_1 + \tilde{Q}_2) = c(q_1 + q_2 - \beta\theta) + \beta c \left[ 1 + \frac{q_2'(\theta)}{q_1'(\theta) - \beta} \right] (1 - \theta). \quad (19)$$

Similarly for  $q_2$ . We seek linear (and symmetric) solutions for the quality profiles

$$q_1(\theta) = q_2(\theta) = q_{nc}(\theta) = \bar{q} - (1 - \theta)q' \quad (20)$$

As shown in the appendix this yields

$$\bar{q} = \frac{m\tilde{Q}_2 + c\beta}{2c - m\tilde{Q}_1} = q_{FB}(\bar{\theta})$$



while the solution for  $q'$  that satisfies the implementability condition  $2q' \leq \beta$  is

$$q' = \frac{\beta}{2(2c - m_1)} \left( -m_1 + 5c - \sqrt{(m_1^2 - 2m_1c + 9c^2)} \right), \quad m_1 = m(r^e, b)\tilde{Q}_1$$

The slope  $q'$  of the equilibrium quality profile  $q_{nc}(\theta)$  is increasing in  $\beta$  and in  $m_1$ . The implementability condition  $2q' \leq \beta$  is satisfied only for  $m_1 \leq 0$ , hence the non-cooperative equilibrium requires  $\tilde{Q}_1 \leq 0$ , i.e. non-increasing returns in the production of quality. Comparing  $q_{nc}(\theta)$  with the cooperative solution  $q_C(\theta)$ , we find that the latter profile is steeper ( $q' < q'_C$ ), and, hence, that there is more provision of quality in the non-cooperative case ( $q_{nc}(\theta) > q_C(\theta)$ ). This is due to the presence of a strategic effect in the latter case.

We observe that, for  $\tilde{Q}_1 = 0$  we have  $q' = \frac{\beta}{2}$  and hence  $q_{nc}(\theta) = q_{FB}(\theta)$ . In this (extreme) case the strategic effect (the foreign quality adjustment) is so strong that none of the national regulators finds it worth while to distort domestic quality from the first-best level. Any domestic distortion would be completely offset by the bank switching more of its quality enhancing resources to the subsidiary in the other country. In this case the quality variables are perfect substitutes for the bank, and it isn't possible for any of the non-coordinated regulators to use unilateral quality distortions to extract rents from the MNB. In equilibrium there will thus be no distortions, and the first-best quality levels are realized. With coordinated efforts the two regulators will however be able to extract rents this way, and in fact the optimal relative distortion  $\frac{q_{FB}(\theta) - q_C(\theta)}{q_{FB}(\theta)}$  was seen to be independent of the parameter  $\tilde{Q}_1$ .

For negative values of  $\tilde{Q}_1$ , i.e. when the marginal productivity of quality is decreasing with more quality in each country, the quality variables are no longer perfect substitutes for the bank, and then it becomes possible for each regulator to extract rents by unilateral distortions of domestic quality. The non-cooperative equilibrium will then involve distortions from the first-best in each country, but the distortions will be smaller than in the cooperative case.

## 6 Regulatory competition with ownership effects

So far we have assumed that the regulatory policy towards the MNB is derived from the regulator's concern about the cost of the deposit insurance fund. As noted above, an alternative would be to allow the regulator to care also about the banking profit falling to domestic owners. In that case the objective function of the regulator is given by  $W_i = (1 + \lambda)S_i + \delta_i\pi$ , where  $\delta_i$  is the ownership share of country  $i$  shareholders,  $\lambda$  is the general equilibrium shadow cost of public funds (assumed equal in the two countries), and  $S_i$  is the social cost of the deposit insurance fund (previously denoted  $W_i$ ).

Following the above procedure, the modified regulatory policy under coordination will now be given by

$$\begin{aligned} & \left[ \int_{r_i^b}^{\bar{r}} [r_i + R_i - 1] dG_{q_i}(r_i \setminus q_i) + (1+b) \int_r^{r_i^b} [r_i + R_i - 1] dG_{q_i}(r_i \setminus q_i) \right] \\ = & \psi' \left( \sum_{i=1}^2 q_i - \beta\theta \right) + \frac{1 + \lambda - \delta_1 - \delta_2}{1 + \lambda} \beta \psi'' \left( \sum_{i=1}^2 q_i - \beta\theta \right) \frac{1 - F(\theta)}{f(\theta)} \end{aligned}$$

We see that the previous analysis captures the case in which the entire MNB is owned by a third country ( $\delta_1 = \delta_2 = 0$ ). As we should expect, a regulator caring for banking profit (in addition to the social cost of running the deposit insurance fund), will be less eager to extract rents, and, hence, loan quality will be higher (everything else equal).

Assuming, instead, strategic regulation by each country, the non-cooperative equilibrium is now characterized by

$$\begin{aligned} & \int_{r_i^b}^{\bar{r}} [r_i + R_i - 1] dG_{q_i}(r_i \setminus q_i) + (1+b) \int_r^{r_i^b} [r_i + R_i - 1] dG_{q_i}(r_i \setminus q_i) \\ = & \psi' + \frac{1 + \lambda - \delta_i}{1 + \lambda} \beta \psi'' \left[ 1 + \frac{q'_j(\theta)}{q'_i(\theta) - \beta} \right] \frac{1 - F(\theta)}{f(\theta)}, \quad i = 1, 2 \quad (21) \end{aligned}$$

This reveals the ownership effect of strategic banking regulation. As before, we identify the strategic effect due to the soft response of the other country ( $\frac{dq_2}{dq_1} < 0$ ), which explains the increase in loan quality from lack of coordination. However, when bank profits enter the objective function, the importance of rent extraction (induced by lowering loan quality) differs between a domestic regulator and an international regulatory body. A domestic regulator will be more tempted to extract rent since a smaller share of the banking profit enters domestic welfare. This is seen in the above expressions by noticing that  $1 + \lambda - \delta_i > 1 + \lambda - \delta_1 - \delta_2$ . Hence, the domestic regulator puts more weight on the rent extraction effect than an international regulatory body. This works against the strategic effect, and we cannot generally determine whether loan quality is higher or lower under strategic banking regulation than under international coordination.<sup>9</sup>

From the equilibrium conditions it is clear that the pattern of ownership will have implications for regulatory policy. Following Olsen and Osmundsen (2001), we can derive some comparative results regarding coordinated versus strategic regulation. As already noted, if  $\delta_1 = \delta_2 = 0$ , ownership effects are absent, and strategic regulation leads to higher loan quality in both countries. Assuming that the solutions vary continuously with the parameters (which is shown to hold in our parametric specification), this will

<sup>9</sup>A similar effect is present in Martimort (1996), who studies the implications of a pro-firm bias on the part of regulators in a setting with contract complements.

also be the case for sufficiently small values of  $\delta_1$  and  $\delta_2$ . Assuming instead that  $\delta_1 + \delta_2 = 1$ , and that  $\lambda = 0$ , there is no rent extraction under coordination (since profit is equally valuable as surplus in the deposit insurance fund). Under strategic regulation, however, the loan quality is distorted downwards in order to extract rent. The reason is that 1 \$ increase in the deposit insurance premium, reduces domestic profit by  $\delta_i$  \$ ( $<1$ ). Hence, lack of international coordination banking regulation will causes a downward distortion in loan quality. Again, by assuming continuity, that same will hold for  $\lambda$  sufficiently small and  $\delta_1 + \delta_2$  sufficiently close to 1. This can be summarized as follows:

**Proposition 3** *Suppose two countries are symmetric. (i) If both  $\lambda$  and the outside (third country) ownership share  $1 - \delta_1 - \delta_2$  are sufficiently small, then strategic banking regulation leads to lower loan quality (and higher capital ratios) in both countries compared to a situation with international coordination. (ii) If the outside ownership share is sufficiently large, then strategic banking regulation leads to higher loan quality (and lower capital ratios) in both countries compared to a situation with international coordination.*

The effect of ownership structure on banking regulation may have consequences for what kind of ownership a MNB may end up with. As seen from (21), if the shareholders in both countries symmetrically sell their shares to third-country shareholders, then the MNB will be induced to lower its loan quality (since rent extraction becomes more important for the national regulators), and banking profit ( $\pi(\theta)$ ) will tend to fall. A MNB, therefore, will benefit from being owned by shareholders from the markets in which the MNB operates. If a third-country shareholder sets up a new foreign bank with subsidiaries in each of these foreign markets, the charter-value of the bank will actually increase if it is sold to shareholders from these countries.

## 7 Branches versus subsidiaries.

The above analysis has considered a multi-national bank operating with subsidiaries. As pointed out in the introduction, a bank may alternatively expand in foreign markets by setting up branches. In this section we analyze the effect of a MNB's organizational form on regulatory policy, which in turn may add explanation to what type of organizational form the MNB would prefer.

### 7.1 Regulation of a MNB with branches

When choosing between branches and subsidiaries, the MNB should take into account the regulatory response to its choice. If a MNB chooses a branch structure, the home country becomes responsible for prudential regulation

of the entire bank. Hence, a branch structure works to centralize regulation into one single regulatory body, and thus removes the regulatory competition phenomena induced by subsidiaries.

In spite of this, the regulation of a branch-organized MNB will not yield the coordinated policy derived in section 3 as an outcome. With respect to the probability of experiencing a bank failure, there will be benefits from pooling risky bank loans in the two markets into one single corporate entity. A bank failure will now occur only if the sum of returns in the two markets drops below the sum of reserves and deposits, i.e. a branch-organized bank will fail when

$$r_1 + r_2 < 2 - R \equiv r^b,$$

where  $R$  is total reserves held by the MNB. Here  $r^b$  is the break-even level of return of the MNB.<sup>10</sup> For given level of reserves and quality, the *diversification* effect of the branch form implies that the regulator is less likely to pay a social cost of financial distress ( $b$ ), given reserve requirements.

Home country regulation may also affect regulatory objectives. From the perspective of the home country regulator, the cost of financial distress abroad may be of lesser concern (*home-bias*). We take account of this home-bias effect by assuming that the home regulator takes the social cost of financial distress to be  $kb$ , with  $k < 1$ . The fraction  $(1 - k)$  is then the proportion of the negative bankruptcy externalities born by the branch's host country. Absent international cooperation, the home country regulator will not take these externalities into account when designing the regulatory policy. Then there is of course scope for a Pareto-improving international agreement. An efficient agreement will internalize all losses, and will therefore be designed with full weight ( $k = 1$ ) being given to all costs of financial distress. In line with this we will refer to the cases  $k = 1$  and  $k < 1$  as the cooperative and the non-cooperative cases, respectively, for this setting. Due to the diversification effect, coordinated regulation of a branch-organized MNB is always preferable to coordinated regulation of a subsidiary-organized MNB, in terms of aggregate welfare of the regulators.

Let  $\tilde{G}(r \setminus q_1, q_2)$  be the CDF for the sum  $r = r_1 + r_2$ . The home country regulator's payoff may now be written

$$W_i = r^e P + (1 + kb) \int_x^{r^b} [r + R - 2] d\tilde{G}(r \setminus q_1, q_2), \quad (22)$$

whereas the bank's profit is given by

$$\pi = \int_{r^b}^{2\bar{r}} [r + R - 2] d\tilde{G}(r \setminus q_1, q_2) - r^e(R + P) - \psi\left(\sum_{i=1}^2 q_i - \beta\theta\right) \quad (23)$$

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<sup>10</sup>We assume that the market structure of the MNB is not affected by the choice of representation form. Hence, the amount of deposits and risky loans in the two markets are unchanged (i.e.  $D_1 = D_2 = L_1 = L_2 = 1$ ). One reason could be that it will be difficult to collect deposits in foreign markets if the bank is not involved in the loan market as well.

The incentive compatibility constraint is not affected by the branch form, and is as before given by (8).

Using (23) to substitute for  $r^e P$  in (22), we get

$$\begin{aligned}
W_i &= \sum_{i=1}^2 E(r_i - 1 \setminus q_i) - (r^e - 1)R + kb \int_{\underline{r}}^{r^b} [r + R - 2] d\tilde{G}(r \setminus q_1, q_2) \\
&\quad - \psi \left( \sum_{i=1}^2 q_i - \beta\theta \right) - \pi
\end{aligned} \tag{24}$$

Optimal reserves  $R = 2 - r^b$  are then given by

$$kb \int_{\underline{r}}^{r^b} d\tilde{G}(r \setminus q_1, q_2) = r^e - 1$$

Reserves should always be set such that the probability of a bank failure is equal to the marginal cost of equity relative to social cost of bankruptcy ( $\frac{r^e - 1}{kb}$ ). With subsidiaries we have seen that optimal reserves  $R_i = 1 - r_i^b$  are given by  $b \int_{\underline{r}}^{r_i^b} dG(r_i \setminus q_i) = r^e - 1$ .<sup>11</sup> This yields the following result:

**Proposition 4** *If part of the social cost of a MNB bankruptcy is not born by the home-country regulator ( $k < 1$ ), an entire branch-organized MNB is more likely to fail than a MNB-subsidiary.*

We now turn to the regulator's choice of quality incentives. Maximizing (24) with respect to  $q_i$ , subject to the IC constraint, gives the following condition for the optimal policy towards a branch-organized MNB:

$$\begin{aligned}
&E_{q_i} [r_1 - 1] + kb \int_{\underline{r}}^{r^b} [r + R - 2] d\tilde{G}_{q_i}(r \setminus q_1, q_2) \\
&= \psi' \left( \sum_{i=1}^2 q_i - \beta\theta \right) + \beta\psi'' \left( \sum_{i=1}^2 q_i - \beta\theta \right) \frac{1 - F(\theta)}{f(\theta)}, \quad i = 1, 2
\end{aligned}$$

The positive contributions from the terms involving  $E(r_i \setminus q_i)$  and the cost of quality (right-hand side) are the same as under coordinated regulation of a MNB with subsidiaries. The contributions from the terms involving bankruptcy losses, however, are different.

To what extent the organizational form is important for incentives (and thus for the quality of the loan portfolios), depends on the effect that this form has on the marginal social benefit of quality. For instance, if the marginal social benefit of quality is lower under the branch form (taking into

<sup>11</sup>Since  $\tilde{G}(r \setminus q_1, q_2) = \Pr(r_1 + r_2 \leq r \setminus q_1, q_2) < \Pr(r_i \leq r \setminus q_i) = G(r \setminus q_i)$ , we must obviously have  $r^b = 2 - R > 1 - R_i = r_i^b$ .

account the equilibrium response on reserves  $R$ ), then a branch-organized MNB will be induced to lower the quality of its loans. Since the incentive compatibility constraint due to private information is not affected by the organizational form, this would also imply that profits (information rents) for the MNB are lower. In what follows, therefore, we compare the regulator's marginal benefits of quality under the two organizational forms; the branch form and the subsidiary form, respectively.

The bankruptcy losses are potentially affected by the organizational form. In the branch case the marginal benefit of higher quality on those losses accounted for by the regulator can be written (using integration by parts and the fact that  $r^b = 2 - R$ )

$$\frac{\partial}{\partial q_i} kb \int_r^{r^b} [r + R - 2] d\tilde{G}(r \setminus q_1, q_2) = -kb \int_r^{r^b} \frac{\partial}{\partial q_i} \tilde{G}(r \setminus q_1, q_2) dr$$

Similarly we have, for the subsidiary case

$$\frac{\partial}{\partial q_i} b \int_r^{r_i^b} [r + R_i - 1] dG(r \setminus q_i) = -b \int_r^{r_i^b} \frac{\partial}{\partial q_i} G(r \setminus q_i) dr$$

It is not possible to state whether quality will increase or decrease under branch regulation just by comparing the general expressions of the marginal social benefits of quality. In order to gain more insight about what determines the effect of the branch form on banking regulation, we analyze some parametric functional forms

## 7.2 Parametric specifications.

In the following we will analyze two sets of parametric specifications for the distribution of returns  $r_i$ . These specifications illustrate a range of effects that the organizational form may have on regulatory outcomes under cooperative (centralized) as well as non-cooperative (decentralized) regulatory regimes. In principle we want to compare outcomes in terms of loan qualities, bank profits and aggregate welfare for four settings:

- (i) non-cooperative (home-biased) regulation of a branch-organized MNB
- (ii) cooperative regulation of a branch-organized MNB
- (iii) cooperative regulation of a subsidiary-organized MNB
- (iv) non-cooperative regulation of a subsidiary-organized MNB

As pointed out above, aggregate welfare is always largest when the MNB has the branch form and is cooperatively regulated, i.e. in setting (ii).<sup>12</sup>

We consider first a specification where the average returns on loans  $r_1$  and  $r_2$  are jointly normally distributed  $(\mu_i, \sigma_i)$  with correlation  $\rho$ , and where

<sup>12</sup>In the special case of perfectly correlated returns, the diversification effect disappears, and aggregate welfare of the regulators is the same under coordinated regulation of branches and subsidiaries.

quality  $q_i$  affects  $\mu_i$  or  $\sigma_i$ . When higher quality increases the mean  $\mu_i$ , the (marginal) distribution becomes more favorable in a FOSD sense, and the shift is of an 'additive' type; it represents a horizontal shift of the CDF for  $r_i$ . When quality affects (reduces) the standard deviation  $\sigma_i$  of the normally distributed return  $r_i$ , the distribution becomes more favorable in a SOSD sense. In both cases we find that loan qualities and the MNB's profits are increasing (sometimes weakly) going from (i) a non-cooperatively to (ii) a cooperatively regulated branch form, and further to (iii) a cooperatively regulated and finally (iv) a non-cooperatively regulated subsidiary form. The differences tend to be amplified, the less positively correlated are the returns. Under both regulatory regimes the MNB prefers (sometimes weakly) the subsidiary form, and unless returns are perfectly correlated, it strictly prefers the setting (iv) to all the other settings.

Our second specification is one where average returns  $r_i$  are of the form

$$r_i = Q(q_i)z_i \quad (25)$$

and where  $z_1, z_2$  are iid on some fixed interval  $[0, \bar{z}]$ . For simplicity we take this to be the uniform distribution on  $[0, 1]$ . In this specification an increase of quality  $q_i$  will induce a shift to a distribution that is more favorable in a FOSD sense, and the shift is 'multiplicative', not merely 'additive' as in the case considered above. The results are also different. With some additional assumptions regarding the functional forms of  $Q(\cdot), \psi(\cdot)$  and  $F(\cdot)$  we find the following:

For independent returns, the marginal social benefits of quality are larger in the branch case, and they are largest under non-cooperative regulation. Loan qualities and bank profits are thus lowest in setting (iii) cooperative regulation of subsidiaries, and they increase going from this setting to (ii) cooperative regulation and further to (i) non-cooperative regulation of a branch-organized bank. Loan qualities and profits in setting (iv) (non-cooperative regulation of subsidiaries) may be either higher or lower than in setting (i); the MNB may thus—depending on the prevailing parameters—prefer either a branch structure or a subsidiary structure under non-cooperative regulation. Under cooperative regulation it prefers a branch structure.

### Normally distributed returns: quality affects means or variances.

Suppose now that returns  $r_1$  and  $r_2$  are jointly normally distributed  $(\mu_i, \sigma_i)$  with correlation  $\rho$ , and where quality  $q_i$  affects  $\mu_i$  or  $\sigma_i$ . Then  $r = r_1 + r_2$  is normally distributed with mean  $\mu_1 + \mu_2$  and variance  $\tilde{\sigma}^2 = \sigma_1^2 + \sigma_2^2 + 2\rho\sigma_1\sigma_2$ , and we have

$$\begin{aligned} G(r_i \setminus q_i) &= \phi\left(\frac{r_i - \mu_i}{\sigma_i}\right) \\ \tilde{G}(r \setminus q_1, q_2) &= \phi\left(\frac{r - \mu_1 - \mu_2}{\tilde{\sigma}}\right), \quad \tilde{\sigma} = \sqrt{\sigma_1^2 + \sigma_2^2 + 2\rho\sigma_1\sigma_2}, \end{aligned}$$

where  $\phi(\cdot)$  is the standardized normal CDF. The break-even return levels chosen for a subsidiary and a branch-organized MNB,  $r_i^b$  and  $r^b$ , respectively, are given by

$$\frac{r^e - 1}{b} = G(r_i^b \setminus q_i) = \phi\left(\frac{r_i^b - \mu_i}{\sigma_i}\right) \quad \text{ie} \quad r_i^b = \mu_i + \sigma_i \phi^{-1}\left(\frac{r^e - 1}{b}\right) \quad (26)$$

$$\frac{r^e - 1}{kb} = \tilde{G}(r^b \setminus q_1, q_2) = \phi\left(\frac{r^b - \mu_1 - \mu_2}{\tilde{\sigma}}\right) \quad \text{ie} \quad r^b = \Sigma \mu_i + \tilde{\sigma} \phi^{-1}\left(\frac{r^e - 1}{kb}\right) \quad (27)$$

Comparing (26) and (27), we see that the home-bias ( $k < 1$ ), works to reduce reserve requirements. The effect on reserve requirements also depends on the degree of correlation between the two markets ( $\rho$ ). Inspection of (26) and (27) reveals the following result:

**Proposition 5** *With normally distributed returns, reserve requirements of a branch-organized MNB will be smaller than the sum of reserve requirements of a subsidiary-organized MNB, for given quality.*

**Proof.** We have  $r^b < 2r_i^b$  if  $2\sigma_i \phi^{-1}\left(\frac{r^e - 1}{b}\right) > \tilde{\sigma} \phi^{-1}\left(\frac{r^e - 1}{kb}\right)$ . This holds if  $\tilde{\sigma} < 2\sigma_i \Phi$ , where  $\Phi = \frac{\phi^{-1}\left(\frac{r^e - 1}{b}\right)}{\phi^{-1}\left(\frac{r^e - 1}{kb}\right)} > 1$ . By symmetry we will have  $\sigma_1 = \sigma_2$ , and thus  $\tilde{\sigma} = \sigma_i \sqrt{2(1 + \rho)} \leq 2\sigma_i$ . The inequality  $\tilde{\sigma} < 2\sigma_i \Phi$  then holds since  $\Phi > 1$  for  $k < 1$ . ■

Considering again the marginal social benefits of quality  $q_i$ , we want to compare the marginal effects of quality on bankruptcy losses for the two bank structures, i.e.  $M_i^S$  and  $M_i^B$  given by

$$M_i^S = -b \int_{-\infty}^{r_i^b} \frac{\partial}{\partial q_i} G(r_i \setminus q_i) dr_i = -b \int_{-\infty}^{r_i^b} \frac{\partial}{\partial q_i} \phi\left(\frac{r_i - \mu_i}{\sigma_i}\right) dr_i$$

$$M_i^B = -kb \int_{-\infty}^{r^b} \frac{\partial}{\partial q_i} \tilde{G}(r \setminus q_1, q_2) dr = -kb \int_{-\infty}^{r^b} \frac{\partial}{\partial q_i} \phi\left(\frac{r^b - \mu_1 - \mu_2}{\tilde{\sigma}}\right) dr$$

Quality may affect either the mean or the variance of the distribution. In the 'mean-shifting' case where more quality increases  $\mu_i$ , we find that the marginal social benefits of quality are equal across organizational forms. Under cooperative regulation the bank is thus induced to achieve the same loan qualities and hence obtains the same profits irrespective of organizational form. Moreover, non-cooperative (home biased) regulation of the branch form yields no distortions compared to cooperative regulation of such an organized MNB. Since non-cooperative regulation of an MNB with subsidiaries yields excess qualities and excess profits (compared to cooperative regulation), it then follows that *the MNB's profits in this case are overall highest when it has the subsidiary form and it is subject to a non-cooperative regulatory regime.*



When quality affects (reduces) the standard deviation  $\sigma_i$ , we find that the marginal social benefits of increased quality are strictly larger for the subsidiary bank form. Moreover, non-cooperative (home biased) regulation of the branch form yields downwards distortions of qualities and profits compared to cooperative regulation of such an organized MNB. Loan qualities and bank profits are then strictly increasing going from a non-cooperatively to a cooperatively regulated branch structure, and further to a cooperatively regulated and finally a non-cooperatively regulated subsidiary structure. The differences tend to be amplified, the less positively correlated the returns are.

These results are formulated concisely in the following proposition<sup>13</sup>

**Proposition 6** *Suppose returns are jointly normally distributed.*

(I) *If increased quality works to increase the mean of the return distribution, then the marginal social benefits of quality are independent of bank structure:  $M_i^S(q_1, q_2) = M_i^B(q_1, q_2)$ . Hence equilibrium loan qualities and MNB profits satisfy  $q_i^{B,NC} = q_i^{B,C} = q_i^{S,C} < q_i^{S,NC}$ , and  $\pi_i^{B,NC} = \pi_i^{B,C} = \pi_i^{S,C} < \pi_i^{S,NC}$ .*

(II) *If increased quality works to lower the variance of the return distribution, then  $M_i^S(q_1, q_2) > M_i^B(q_1, q_2)$ , and the difference increases with smaller  $k$  and with smaller correlation  $\rho$ . Hence,  $q_i^{B,C} < q_i^{B,NC} < q_i^{S,C} < q_i^{S,NC}$ , and  $\pi_i^{B,C} < \pi_i^{B,NC} < \pi_i^{S,C} < \pi_i^{S,NC}$ . The quality and profit levels in the branch case decrease with smaller  $k$  (more home bias) and with smaller  $\rho$ .*

The first parts of statements (I) and (II) are proved in the appendix. The induced effects on quality and profits, when compared with cooperative regulation, then follow straightforwardly. Given the results of Proposition 2, the comparison with non-cooperative regulation also follows.

Compared with coordinated regulation of a subsidiary-organized MNB, there are two main effects on regulatory policy. Ceteris paribus, the likelihood of paying a social cost bankruptcy is reduced when merging the two loan markets in one corporate entity, and the home-country regulator does not pay the social costs of bankruptcy in the host-country (*home-bias*). Assuming normal return distribution and variance reducing quality, the home-country regulator of a branch-organized MNB induces lower quality of bank loans compared with both coordinated regulation and strategic regulation of a subsidiary-organized MNB. The reason why the marginal social gain of quality is unaffected in case (I), is that the direct *home-bias* effect is exactly balanced by the induced increase in the probability of the bankruptcy event.

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<sup>13</sup>Superscripts C and NC refer to the cooperative and the non-cooperative policy, respectively.

**Uniformly distributed returns: quality-induced 'multiplicative' shifts.**

Let now  $H(s) = s$  be the uniform CDF on  $[0, 1]$  and suppose returns  $r_i$  are of the form (25). For independent returns we then have  $r_i = Q(q_i)z_i$  with  $z_1, z_2$  iid  $U[0, 1]$ , and the CDF for  $r_i$  is

$$G(r_i \setminus q_i) = H\left(\frac{r_i}{Q(q_i)}\right) = \frac{r_i}{Q(q_i)}, \quad 0 \leq r_i \leq Q(q_i)$$

The distribution for the sum  $r = r_1 + r_2$  can be straightforwardly derived (see appendix), and we can as above compare reserve levels and marginal benefits of quality ( $M_i^B, M_i^S$ ) for a branch structured and a subsidiary structured MNB, respectively. These considerations allow us to compare outcomes in terms of loan qualities and bank profits for settings (i), (ii) and (iii). To compare these to outcomes for setting (iv) (non-cooperative regulation of subsidiaries) we need to make further assumptions. We then assume, in line with the specification in section 5, that we have uniform  $F(\theta)$  and quadratic  $Q(\cdot)$  and  $\psi(\cdot)$ ;

$$\begin{aligned} Q'(q_i) &= \tilde{Q}_1 q_i + \tilde{Q}_2, & \tilde{Q}_1 \leq 0 < \tilde{Q}_2 \\ \psi(\Sigma q_i - \beta\theta) &= \frac{c}{2}(\Sigma q_i - \beta\theta)^2, & c > 0. \end{aligned}$$

In the appendix we then prove the following.

**Proposition 7** *Suppose returns are distributed according to (25) with  $z_1, z_2$  iid  $U[0, 1]$ .*

(I) *The marginal social benefits of quality are then higher for the branch structure;  $M_i^B(q_1, q_2) > M_i^S(q_1, q_2)$ , and the difference increases with smaller  $k$  (more home-bias). Moreover,  $q_i^{S,C} < q_i^{B,C} < q_i^{B,NC}$ , and  $\pi_i^{S,C} < \pi_i^{B,C} < \pi_i^{B,NC}$ .*

(II) *Under non-cooperative regulation loan qualities and bank profits may be higher or lower for the branch structure compared to the subsidiary structure. In particular for  $\theta$  uniform and  $Q(\cdot)$  and  $\psi(\cdot)$  quadratic as specified above we have: if  $\frac{c\beta}{\tilde{Q}_2}$  is sufficiently large (respectively small), then for  $\tilde{Q}_1$  sufficiently small we will have  $q_i^{B,NC} > q_i^{S,NC}$  and  $\pi_i^{B,NC} > \pi_i^{S,NC}$  (respectively  $q_i^{B,NC} < q_i^{S,NC}$  and  $\pi_i^{B,NC} < \pi_i^{S,NC}$ ).*

## 8 Conclusion

In this paper we have analyzed how entry of multi-national banks affect banking supervision and regulation. When a MNB expands internationally with subsidiaries, the MNB operates under the legislation of several countries - both the home country and the host countries. Although these countries have agreed upon minimum standards and supervisory principles, such as in the EU directives or the Basle Accords, substantial degrees of freedom

are still left to national regulators. For instance, figures presented in BIS (1999) shows that there is no clear evidence that the variation in capital ratios between G-10 banks has been reduced since the 1988 Basel Accord.

Host country regulation of MNB subsidiaries is shown to create cross-border externalities, where the supervisors and regulators in one country will be concerned about the standards in the home country and in other host countries. Our main results are as follows.

First, there is a regulatory induced contagion of macroeconomic shocks between the two countries. If one of the two countries experiences an economic downturn, the regulatory induced quality of the loan portfolios in both countries are affected with equal strength. Banks of sufficiently high (low) intrinsic quality will experience a deterioration (improvement) of induced quality of the loan portfolio in *both markets* if one of the markets experiences an economic downturn.

Second, lack of international coordination of banking regulation works to lower capital adequacy requirements. However, in equilibrium regulators respond by increasing incentives to improve asset quality, making the probability of banking failure insensitive to the decentralized nature of banking regulation.

Third, ownership of the MNB is shown to be of importance for the outcome of strategic banking regulation. If the MNB is owned by shareholders from outside the market operated by the bank ("third-country shareholders"), the regulatory regime becomes more distortive since regulators become more eager to extract banking profits. Consequently, with more "inside-shareholders", the regulatory policy becomes more pro-bank industry inclined.

Fourth, if the MNB chooses branches instead of subsidiaries, regulation becomes centralized. The entire branch-organized MNB is regulated by the home-country. Compared with coordinated regulation of a subsidiary-organized MNB, there are two effects on regulatory policy. *Ceteris paribus*, the likelihood of paying social bankruptcy costs is reduced when merging the two markets in one corporate entity (*diversification*), and the home-country regulator does not pay the social costs of bankruptcy in the host-country (*home-bias*). Depending on the stochastic properties of the risky returns on loans, and the way that quality improvements affect these returns, the MNB may prefer either a subsidiary structure or a branch structure. For normally distributed returns, the regulatory policy makes the MNB prefer (weakly) a subsidiary form. With uniform return distributions, the MNB may prefer a branch form.

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# Appendix

## Section 5 (Parametric specification):

Note first that (since  $r_i^b = 1 - R_i$ ) conditions (10),(11) can be written (using integration by parts)

$$\begin{aligned} & \frac{\partial}{\partial q_i} E r_i + b \frac{\partial}{\partial q_i} \left( - \int_0^{r_i^b} G(r_i \setminus q_i) dr_i \right) \\ = & \psi' \left( \sum_{i=1}^2 q_i - \beta \theta \right) + \beta \psi'' \left( \sum_{i=1}^2 q_i - \beta \theta \right) \frac{1 - F(\theta)}{f(\theta)}, \quad i = 1, 2 \end{aligned} \quad (28)$$

$$bG(r_i^b \setminus q_i(\theta)) + 1 - r^e = 0, \quad i = 1, 2 \quad (29)$$

Given that  $G(r \setminus q_i) = G(\frac{r}{Q(q_i)})$  where  $G(t)$  is a CDF on some interval  $[0, \bar{t}]$  and  $Q(q_i)$  is increasing, then  $r = tQ$  and so  $E(r \setminus q_i) = Q(q_i)\gamma$ , where  $\gamma = Et$  a constant (independent of  $q$ ). Moreover we have

$$\begin{aligned} - \frac{\partial}{\partial q_i} \int_0^{r_i^b} G\left(\frac{r}{Q(q_i)}\right) dr &= \int_0^{r_i^b} G'\left(\frac{r}{Q}\right) \frac{r}{Q^2} dr Q'(q_i) \\ &= Q'(q_i) \int_0^{r_i^b/Q} t G'(t) dt = Q'(q_i) k(r^e, b) \end{aligned}$$

where  $k(r^e, b)$  is a constant independent of  $q_i$ ; this follows from (29), which for the present specification says that  $bG(\frac{r_i^b}{Q}) = r^e - 1$ . We see that  $k(r^e, b)$  is an increasing function of  $\frac{r^e - 1}{b}$ . Letting  $m(r^e, b) = \gamma + bk(r^e, b)$  the optimality condition for  $q_i$  in the cooperative case can then be written as stated in the text. Clearly  $m(r^e, b)$  is increasing in  $r^e$ , and derivation of  $bk(r^e, b)$  shows that  $m(r^e, b)$  is decreasing in  $b$ .

For the non-cooperative case, substituting (20) into (19) yields

$$m\tilde{Q}_1(\bar{q} - (1 - \theta)q') + m\tilde{Q}_2 = 2c(\bar{q} - (1 - \theta)q') - c\beta\theta + \beta c \left[ 1 + \frac{q'}{q' - \beta} \right] (1 - \theta).$$

Collecting terms we get two equations for  $\bar{q}$  and  $q'$ :

$$\begin{aligned} m\tilde{Q}_1\bar{q} + m\tilde{Q}_2 &= 2c\bar{q} - c\beta \\ -m\tilde{Q}_1q' &= -2cq' + c\beta + \beta c \left[ 1 + \frac{q'}{q' - \beta} \right] \end{aligned}$$

This yields the solutions stated in the text..

## Section 7 (Branches versus subsidiaries)

### Proof of Proposition 6 (normal distribution)

(I). Consider first the case where quality affects only the mean  $\mu_i = \mu_i(q_i)$ ; then we have

$$\begin{aligned} M_i^S &= -b \int_{-\infty}^{r_i^b} \frac{\partial}{\partial q_i} \phi\left(\frac{r_i - \mu_i}{\sigma_i}\right) dr_i = b \int_{-\infty}^{r_i^b} \phi'\left(\frac{r_i - \mu_i}{\sigma_i}\right) \frac{\mu_i'}{\sigma_i} dr_i \\ &= b\mu_i'(q_i) \int_{-\infty}^{\frac{r_i^b - \mu_i}{\sigma_i}} \phi'(z) dz = b\mu_i'(q_i) \phi\left(\frac{r_i^b - \mu_i}{\sigma_i}\right) = b\mu_i'(q_i) \frac{r^e - 1}{b} \\ M_i^B &= -kb \int_{-\infty}^{r^b} \frac{\partial}{\partial q_i} \phi\left(\frac{r - \mu_1 - \mu_2}{\tilde{\sigma}}\right) dr = kb \int_{-\infty}^{r^b} \phi'\left(\frac{r - \mu_1 - \mu_2}{\tilde{\sigma}}\right) \frac{\mu_i'}{\tilde{\sigma}} dr \\ &= kb\mu_i'(q_i) \phi\left(\frac{r^b - \mu_1 - \mu_2}{\tilde{\sigma}}\right) = kb\mu_i'(q_i) \frac{r^e - 1}{kb} \end{aligned}$$

Hence  $M_i^S = M_i^B$  irrespective of parameters.

(II). Suppose next that quality affects only the variance;  $\sigma_i = \sigma_i(q_i)$ . We then have

$$\begin{aligned} M_i^S &= -b \int_{-\infty}^{r_i^b} \frac{\partial}{\partial q_i} \phi\left(\frac{r_i - \mu_i}{\sigma_i}\right) dr_i = b \int_{-\infty}^{r_i^b} \phi'\left(\frac{r_i - \mu_i}{\sigma_i}\right) \frac{r_i - \mu_i}{\sigma_i^2} \sigma_i' dr_i \\ &= b\sigma_i'(q_i) \int_{-\infty}^{\frac{r_i^b - \mu_i}{\sigma_i}} z \phi'(z) dz \end{aligned}$$

where

$$\int_{-\infty}^{\frac{r_i^b - \mu_i}{\sigma_i}} z \phi'(z) dz < \int_{-\infty}^{\infty} z \phi'(z) dz = Ez = 0$$

(This negative sign means that reduction of variance ( $\sigma_i'(q_i) < 0$ ) is socially beneficial.). Moreover

$$\begin{aligned} M_i^B &= -kb \int_{-\infty}^{r^b} \frac{\partial}{\partial q_i} \phi\left(\frac{r - \mu_1 - \mu_2}{\tilde{\sigma}}\right) dr = kb \int_{-\infty}^{r^b} \phi'\left(\frac{r - \mu_1 - \mu_2}{\tilde{\sigma}}\right) \frac{r - \mu_1 - \mu_2}{\tilde{\sigma}} \frac{\tilde{\sigma}'}{\tilde{\sigma}} dr \\ &= kb\tilde{\sigma}'(q_i) \int_{-\infty}^{\frac{r^b - \mu_1 - \mu_2}{\tilde{\sigma}}} z \phi'(z) dz \end{aligned}$$

Note that, from above

$$\frac{r^b - \mu_1 - \mu_2}{\tilde{\sigma}} = \phi^{-1}\left(\frac{r^e - 1}{kb}\right) \geq \phi^{-1}\left(\frac{r^e - 1}{b}\right) = \frac{r_i^b - \mu_i}{\sigma_i}$$

and hence

$$\int_{-\infty}^{\frac{r_i^b - \mu_i}{\sigma_i}} z\phi'(z)dz \leq \int_{-\infty}^{\frac{r^b - \mu_1 - \mu_2}{\tilde{\sigma}}} z\phi'(z)dz < 0$$

Moreover

$$\tilde{\sigma}'(q_i) = \frac{\partial}{\partial q_i} \sqrt{\sigma_1^2 + \sigma_2^2 + 2\rho\sigma_1\sigma_2} = \frac{2\sigma_i + 2\rho\sigma_j}{2\sqrt{\sigma_1^2 + \sigma_2^2 + 2\rho\sigma_1\sigma_2}} \sigma_i'(q_i)$$

For  $\sigma_1 = \sigma_2$  (by symmetry) we then have

$$\tilde{\sigma}'(q_i) = \frac{1 + \rho}{\sqrt{2 + 2\rho}} \sigma_i'(q_i) = \sqrt{\frac{1 + \rho}{2}} \sigma_i'(q_i)$$

All in all we then have

$$\frac{M_i^S}{M_i^B} = \frac{1}{k} \frac{1}{\sqrt{\frac{1+\rho}{2}}} \frac{\int_{-\infty}^{\frac{r_i^b - \mu_i}{\sigma_i}} z\phi'(z)dz}{\int_{-\infty}^{\frac{r^b - \mu_1 - \mu_2}{\tilde{\sigma}}} z\phi'(z)dz}$$

The first two factors are each  $> 1$  (for  $k < 1$ ), while the last factor is  $< 1$ . For  $k = 1$  the ratio is  $\sqrt{\frac{2}{1+\rho}} > 1$  for all  $\rho < 1$ . We now show that the ratio exceeds 1 for all  $k \leq 1$ . To see this define

$$z(k) = \phi^{-1}\left(\frac{r^e - 1}{kb}\right)$$

We have from above

$$\frac{r^b - \mu_1 - \mu_2}{\tilde{\sigma}} = \phi^{-1}\left(\frac{r^e - 1}{kb}\right) = z(k) \quad \text{and} \quad \frac{r_i^b - \mu_i}{\sigma_i} = \phi^{-1}\left(\frac{r^e - 1}{b}\right) = z(1)$$

So we may write

$$\frac{M_i^S}{M_i^B} = \frac{1}{\sqrt{\frac{1+\rho}{2}}} \frac{\int_{-\infty}^{z(1)} z\phi'(z)dz}{k \int_{-\infty}^{z(k)} z\phi'(z)dz}$$

Below (see 'Claim') we prove that the denominator is decreasing in  $k$ . This completes the proof, since we then have

$$\frac{M_i^S}{M_i^B} \geq \frac{1}{\sqrt{\frac{1+\rho}{2}}} > 1 \quad \text{for} \quad \rho < 1$$

**Claim.**  $k \int_{-\infty}^{z(k)} z\phi'(z)dz$  is decreasing in  $k$ .

To prove this consider

$$\frac{d}{dk} \int_{-\infty}^{z(k)} z\phi'(z)dz = z(k)\phi'(z(k))z'(k)$$



where

$$\begin{aligned} z(k) &= \phi^{-1}\left(\frac{r^e - 1}{kb}\right) \quad \text{i.e.} \quad \phi(z(k)) = \frac{r^e - 1}{kb} \quad \text{so} \\ \phi'(z(k))z'(k) &= -\frac{r^e - 1}{k^2b} \end{aligned}$$

Hence

$$\frac{d}{dk} \int_{-\infty}^{z(k)} z\phi'(z)dz = z(k)\phi'(z(k))z'(k) = -z(k)\frac{r^e - 1}{k^2b}$$

Thus

$$\begin{aligned} \frac{d}{dk} \left( k \int_{-\infty}^{z(k)} z\phi'(z)dz \right) &= \int_{-\infty}^{z(k)} z\phi'(z)dz - z(k)\frac{r^e - 1}{kb} \\ &= \int_{-\infty}^{z(k)} z\phi'(z)dz - z(k)\phi(z(k)) \\ &= [z\phi(z)]_{-\infty}^{z(k)} - \int_{-\infty}^{z(k)} \phi(z)dz - z(k)\phi(z(k)) \\ &= -\int_{-\infty}^{z(k)} \phi(z)dz < 0 \end{aligned}$$

This completes the proof.

### Proof of Proposition 7 (uniform distribution)

#### Proof of statement (I)

Consider  $r_i = Q_i(q_i)z_i$ ,  $z_i \sim U[0, 1]$ , and thus  $G(r_i \setminus q_i) = \frac{r_i}{Q_i}$ ,  $0 \leq r \leq Q_i$ . For the subsidiary case the break-even return  $r_i^b$  is then given by

$$r^e - 1 = b\frac{r_i^b}{Q_i} \quad \text{ie.} \quad r_i^b = \frac{r^e - 1}{b}Q_i$$

We also have

$$M_i^S = -b \int_0^{r_i^b} \frac{\partial}{\partial q_i} G(r_i \setminus q_i) dr_i = bQ_i'(q_i) \int_0^{r_i^b} \frac{r_i dr_i}{Q_i^2} = \frac{bQ_i'(q_i)}{Q_i^2} \frac{(r_i^b)^2}{2} = Q_i'(q_i) \frac{(r^e - 1)^2}{2b} \quad (30)$$

To consider the branch case, let  $\tilde{G}(r \setminus q_1, q_2)$  be the CDF for the sum  $r = r_1 + r_2$ . Suppose  $Q_2 < Q_1$ , then

$$\tilde{G}(r \setminus q_1, q_2) = \begin{cases} \frac{r^2}{2Q_1Q_2} & \text{for } 0 \leq r \leq Q_2 \\ \frac{1}{Q_1} \left[ r - \frac{1}{2}Q_2 \right] & \text{for } Q_2 \leq r \leq Q_1 \\ \frac{1}{Q_1Q_2} \left[ Q_1Q_2 - \frac{1}{2}(Q_1 + Q_2 - r)^2 \right] & \text{for } Q_2 \leq r \leq Q_1 + Q_2 \end{cases}$$

In equilibrium we will by symmetry have  $Q_1 = Q_2$ . Note that we then have  $\tilde{G}() = \frac{1}{2}$  for  $r = Q_i$ . We consider two subcases.

**Case1** Suppose first  $\frac{r^e-1}{kb} < \frac{1}{2}$  Then (for  $Q_1 = Q_2$ )  $r^b$  is given by

$$\frac{(r^b)^2}{2(Q_i)^2} = \frac{r^e - 1}{kb}$$

Hence

$$\begin{aligned} M_1^B &= -kb \int_0^{r^b} \frac{\partial}{\partial q_1} \tilde{G}(r \setminus q_1, q_2) dr = kb \frac{Q_1'(q_1)}{Q_1^2 Q_2} \int_0^{r^b} r^2 dr \quad (31) \\ &= kb \frac{Q_1'(q_1)}{Q_1^2 Q_2} \frac{(r^b)^3}{6} = k \frac{Q_1'(q_1)}{6} \left(2 \frac{r^e - 1}{kb}\right)^{\frac{3}{2}} \end{aligned}$$

Note that this marginal benefit gets bigger when  $k$  gets smaller. Moreover, we have

$$M_1^B - M_1^S = b \frac{Q_1'(q_1)}{2} \left(\frac{r^e - 1}{b}\right)^{\frac{3}{2}} \left[ \frac{1}{3} k \left(\frac{2}{k}\right)^{\frac{3}{2}} - \left(\frac{r^e - 1}{b}\right)^{\frac{4}{3}} \right] > 0$$

where the inequality follows from  $\frac{r^e-1}{kb} < \frac{1}{2}$  and  $k \leq 1$ .

**Case 2.** Suppose next  $\frac{r^e-1}{kb} > \frac{1}{2}$  Now  $r^b$  is given by

$$\frac{r^e - 1}{kb} = \tilde{G}(r^b \setminus q_1, q_2) = \left[ 1 - \frac{1}{2Q_1 Q_2} (Q_1 + Q_2 - r^b)^2 \right]$$

Also we find

$$M_1^B = -kb \int_0^{r^b} \frac{\partial}{\partial q_1} \tilde{G}(r \setminus q_1, q_2) dr = kb \frac{Q_1'(q_1)}{6} r^b \frac{3Q_1^2 - 3Q_2^2 + 3r^b Q_2 - (r^b)^2}{Q_1^2 Q_2}$$

So, for  $Q_1 = Q_2$  we have

$$\frac{r^e - 1}{kb} = 1 - \frac{1}{2(Q_i)^2} (2Q_i - r^b)^2 \quad \text{i.e.} \quad \frac{r^b}{Q_i} = 2 - \left(2\left(1 - \frac{r^e - 1}{kb}\right)\right)^{\frac{1}{2}}$$

and thus

$$\begin{aligned} M_1^B &= kb \frac{Q_1'(q_1)}{6} \frac{(r^b)^2}{(Q_1)^2} \left(3 - \frac{r^b}{Q_1}\right) \\ &= kb \frac{Q_1'(q_1)}{6} \left(2 - \left(2\left(1 - \frac{r^e - 1}{kb}\right)\right)^{\frac{1}{2}}\right)^2 \left(3 - 2 + \left(2\left(1 - \frac{r^e - 1}{kb}\right)\right)^{\frac{1}{2}}\right) \end{aligned}$$

The difference in marginal benefits can now be written

$$\begin{aligned} &M_1^B - M_1^S \\ &= \frac{Q_1'(q_1)}{6} k \left(2 - \left(2\left(1 - \frac{r^e - 1}{kb}\right)\right)^{\frac{1}{2}}\right)^2 \left(1 + \left(2\left(1 - \frac{r^e - 1}{kb}\right)\right)^{\frac{1}{2}}\right) - \frac{Q_1'(q_1)}{2} \left(\frac{r^e - 1}{b}\right)^2 \\ &= \frac{Q_1'(q_1)}{2} k \left[\frac{1}{3} \left(2 - (2(1-x))^{\frac{1}{2}}\right)^2 \left(1 + (2(1-x))^{\frac{1}{2}}\right) - kx^2\right], \quad x = \frac{r^e - 1}{kb} > \frac{1}{2} \end{aligned}$$

One can check that the expression in the last bracket is positive for all  $x \in (0, 1)$  and  $k \leq 1$ . This completes the proof of statement (I.a)

**Proof of statement (II)** (Subsidiary vs branch under non-cooperative regulation)

Suppose  $r_i = Q(q_i)z_i$ , where  $z_i \sim U[0, 1]$ ,  $Q'(q_i) = \tilde{Q}_1 q_i + \tilde{Q}_2$ ,  $\psi(e) = \frac{c}{2}e^2$  and  $\theta \sim U[0, 1]$ . Suppose further that  $\frac{r^e - 1}{kb} \leq \frac{1}{2}$  and that  $\frac{c\beta}{\tilde{Q}_2}$  is sufficiently large (small) that the following inequality holds

$$\left[ \frac{1}{6} \left( 2 \frac{r^e - 1}{b} \right)^{\frac{3}{2}} \frac{b}{k^{\frac{1}{2}}} - \frac{1}{2} \left( \frac{r^e - 1}{b} \right)^2 b \right] < \frac{c\beta}{2\tilde{Q}_2} \quad ( > \frac{c\beta}{2\tilde{Q}_2} )$$

We shall show that for  $\tilde{Q}_1 \leq 0$  sufficiently close to zero the MNB's profit is larger (smaller) in the subsidiary case under decentralized regulation

Consider the subsidiary case. Letting  $\tilde{Q}_1$  become zero we have, from the discussion following (20), that  $q' = \frac{\beta}{2}$  and the strategic effect becomes so strong ( $\frac{dq_i}{dq_j} = -1$ ) that the costs associated with rents vanish for each regulator. According to (19) the condition determining  $q_{nc}^S(\theta)$  then takes the form

$$m(r^e, b)\tilde{Q}_2 = c(2q_{nc}^S(\theta) - \beta\theta) = \psi'(2q_{nc}^S(\theta) - \beta\theta)$$

where the expression on the left-hand side is the marginal social benefit of quality in any country, i.e. equal to  $E_{q_i}r_i + M_i^S$ . For the present specification this is equal to (see (30) above)

$$m(r^e, b)\tilde{Q}_2 = \left[ \frac{1}{2} + \frac{1}{2} \left( \frac{r^e - 1}{b} \right)^2 b \right] \tilde{Q}_2$$

The incentive constraints imply that the MNB's profits (rents) satisfy  $\frac{d}{d\theta}\pi_{nc}^S = \beta\psi'$ , hence we see that these profits are given by

$$\pi_{ns}^S(\theta) = \pi_0 + \int_0^\theta \beta m(r^e, b)\tilde{Q}_2 d\theta' = \pi_0 + \beta m(r^e, b)\tilde{Q}_2 \theta$$

Consider next the branch case. The equation determining the (symmetric) solution  $q_{nc}^B(\theta)$  for that case takes the form

$$M^B(r^e, b) = \psi'(2q_{nc}^S(\theta) - \beta\theta) + \beta c(1 - \theta)$$

where the last term represents the costs associated with rents, and the term on the left-hand side is the marginal benefit of quality in the branch case; i.e. equal to  $E_{q_i}r_i + M_i^B$ . For the present specification this was found to be (see 31) above)

$$M^B(r^e, b) = \left[ \frac{1}{2} + \frac{1}{6} \left( 2 \frac{r^e - 1}{b} \right)^{\frac{3}{2}} \frac{b}{k^{\frac{1}{2}}} \right] \tilde{Q}_2 \equiv m^B(r^e, b, k)\tilde{Q}_2$$

The incentive constraint allows us to solve for the MNB's profits in a similar way as was done above for the subsidiary case. We get

$$\begin{aligned}\pi_{ns}^B(\theta) &= \pi_0 + \beta \int_0^\theta (M^B(r^e, b) - \beta c(1 - \theta')) d\theta' \\ &= \pi_0 + \beta \left( m^B(r^e, b, k) \tilde{Q}_2 - \beta c \left(1 - \frac{\theta}{2}\right) \right) \theta\end{aligned}$$

The profit difference is thus

$$\pi_{ns}^B(\theta) - \pi_{ns}^S(\theta) = \beta \left( [m^B(r^e, b, k) - m(r^e, b)] \tilde{Q}_2 - \beta c \left(1 - \frac{\theta}{2}\right) \right) \theta$$

This is negative (positive) for all  $\theta$  in  $(0, 1]$  when the stated condition holds.  
QED

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