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HOW HAVE BORROWERS FARED
IN BANKING MEGA-MERGERS?

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ABSTRACT

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How Have Borrowers Fared In Banking Megamergers?

Previous studies of event returns surrounding bank mergers show that banks gain value in megamergers and additional value when they absorb in-market competitors. A portion of these gains has been traced to the increased bargaining power of banks vis-à-vis regulators and other competitors. We demonstrate that increased bargaining power of megabanks adversely affects loan customers of the acquired institution. Wealth losses are greater when loan customers are credit-constrained, the loan customer is smaller, or the acquisition is an in-market deal. These findings reinforce complaints that the ongoing consolidation in banking has unfavorably affected the availability of credit for smaller firms and especially capital-constrained firms.

1. INTRODUCTION

Differences in relative bargaining power inevitably affect the outcome of bilateral negotiations. In banking, bargaining takes place in three arenas: between banks and their regulators; between banks and their customers; and between acquiring institutions and target firms. This paper uses event-study methods to investigate how presumptive changes in the balance of bargaining power engendered by merger announcements affect the benefits and costs that corporate customers are expected to encounter in dealing with an enlarged megabanking firm.

Gains in mergers arise either through efficiency improvements or through increases in market power (Focarelli, Panetta and Salleo, 2002). Although bank merger announcements routinely project subsequent improvements in efficiency and diversification, statistically significant net increases in the market capitalization of the combining banks seldom occur. The value of the target stock usually increases, but this increase typically occurs at the expense of the acquirer's stock value (Houston and Ryngaert, 1994; Houston, James and Ryngaert, 2001).

However, mergers involving megabanks show a different pattern. The stock of megabank acquirers typically gains value when the acquirer announces an acquisition. Moreover, the benefit increases with target size and is larger when the target was previously competing in-state (Kane, 2000). Kane hypothesizes that megamerger gains arise in part from improved access to monopoly rents and regulatory subsidies. Whatever

scale and scope economies might exist in production and distribution costs, mergers eliminate an actual or potential competitor, while increased size strengthens market presumptions that the institution is both Too-Big-to-Fail (TBTF) and, in future disputes with customers and regulators, “Too big to Discipline Adequately” (TBTDA). Resulting increases in the market power of the bank and in the intangible value of the government’s credit enhancement lower its funding costs and increase its market capitalization. Evidence that mergers enhance the value of bank debt (Penas and Unal, 2004) supports this interpretation.

How megabank mergers affect the expected financing costs of established loan customers is the econometric focus of this paper. On the one hand, any newfound efficiencies in loan production and contracting might translate into lower borrowing costs, while the increased political clout of the post-merger entity would lessen the chance that its failure could force a longtime borrower to lose its intangible investment in favorable ties with bank officers. Looking at the 1984 collapse and subsequent rescue of Continental Illinois Bank, Slovin, Sushka, and Polonchek (1993) provide evidence that customers’ wealth falls and rises with fluctuations in their lending institution’s financial health. In studies of banking problems in Japan, Korea, and Norway, Brewer et al (2003), Bae, Kang and Lim (2002) and Ongena, Smith and Michalsen (2003) respectively show that bank problems and failures reduced borrower stock prices, especially for more dependent and poorer-performing loan customers

On the other hand, mergers threaten to hurt at least some customers and can do so in three ways. First, post-merger staffing cuts may displace some (or all) of the particular officers whose favor the customer had previously cultivated. Surviving loan officers are unlikely to be aware of every important contact the customer has previously had with one partner or the other. Second, in eliminating a competitor the merger may curtail some customers’ bargaining power. Lastly, an enhanced government guarantee would shift risk to the customer in its capacity as a taxpayer.

Studies of bank mergers in Norway, Belgium, and Italy indicate that bank mergers affect customer stock prices, relationship exit rates, and credit costs respectively. Karceski, Ongena, and Smith (2005) find that Norwegian bank merger announcements reduce the equity value of small publicly traded firms that are *target customers*.

Consistent with the hypothesized joint effect of large in-market mergers on competitive pressure and of reduced competitive pressure on customer bargaining power, the decline increases with the size of the target bank. In the Norwegian environment, the stock prices of relationship customers of the acquiring bank increase.

A relationship customer is one that enjoys a history of successful contacts with a bank. Following Belgian bank mergers, Degryse, Masschelein and Mitchell (2003) find that target customers are more likely than acquirer customers to have their relationships terminated with their bank. These effects are more pronounced for smaller customers with no alternate lending relationships. In Italy, Sapienza (2002) finds that, contract interest rates on bank loans fall when banks with small shares of the local banking market combine. The contrary result is observed for mergers of large Italian banks. This differential finding for large and small bank mergers is consistent with the joint hypothesis that economies of scale exist only for very small banks and that, only when markets are competitive, are merger benefits shifted into loan rates.

These findings are consistent with studies that indicate that at the margin, after banks reach a threshold asset size, they channel an increasing proportion of the lending to large firms. This pattern implies that megabank mergers threaten to disrupt the availability of credit to small businesses. Studies by Strahan and Weston (1998) and Berger, Saunders, Scalise, and Udell (BSSU, 1998) support these concerns. Strahan and Weston find that, as a proportion of bank assets, small-business lending increases only when the merging banks are both small, while mergers between medium and large institutions do not noticeably move this proportion. BSSU find that small-business lending increases following a merger of small banks, but decreases when large banks combine.

A 2004 survey by the Association of Finance Professionals manifests similar concerns in the United States. Nearly two-thirds of the surveyed chief financial officers and treasurers at companies with revenues of \$1 billion or more said a bank had denied credit or raised loan prices because the corporate executive did not buy additional services. Executives attribute this to the “growing clout and competition in the banking industry that have come with consolidation and the repeal of laws separating the banking and brokerage business” (Sapsford 2004).

To investigate how the sign of the net effect varies with merger characteristics and customer circumstances, this study estimates whether and how merger announcements for the ten largest domestic U.S. bank mergers between 1991 and 2001 affect the value of intangible customer relationships at target and acquiring banks. On average, the stock prices of established corporate customers show no statistically significant announcement effect. However, once we control for salient merger and customer characteristics, significant effects emerge. These effects are consistent with the hypothesis that megamergers consolidate market power in particular market segments. On average, target customers suffer in all four mergers where the partners show substantial geographic overlap. As predicted by the bargaining-power hypothesis, very large customers are undamaged and smaller customers of targets fare especially badly when the announcement indicates that managers of the target firm are *not* going to be treated as equal partners. Finally, losses prove most severe for customers that show evidence of being credit-constrained.

The paper has four sections. Section II summarizes the economics of bank-customer relationships and lays out some testable hypotheses. Section III reviews the construction and properties of our dataset. Section IV outlines the methodology and Section V presents the results. Section VI concludes with a discussion of policy implications and opportunities for future research.

2. SOURCES AND DISTRIBUTION OF INTANGIBLE VALUE IN BANK-CUSTOMER RELATIONSHIPS

Modern banking theory emphasizes that the many and repeated points of contact a bank has with its established customers generate private information and mutual trust. Diamond's delegated-monitoring hypothesis holds that banks either win access to inside information from good customers or uncover such information through analysis they undertake in the course of supporting and observing their customers' loan and deposit business (Diamond, 1984; Kane and Malkiel, 1965).

Privileged information and a climate of mutual trust allow a bank to assess and price the risk of lending to a relationship customer more accurately than the bank's

competitors can. In principle, abilities or capacities that create such extranormal returns are intangible assets. In each relationship, the relevant intangible asset may be portrayed as a mutual claim to the capitalized value (R) of the reduced opportunity costs. The outcome of a bilateral bargaining process (BP) allocates R partly to the relationship customer (R_C) and partly to the bank (R_B):

$$R_C(\text{BP}) + R_B(\text{BP}) = R(\text{BP}). \quad (1)$$

Because R requires the cooperation of both parties, equilibrium R_C and R_B should each be strictly positive to avoid outcomes that would eliminate the counterparty's incentive to renew the relationship.

To derive testable hypotheses about the determinants of the intangible values R_C and R_B , we can model R and the differences in bargaining power as functions of a series of observable bank, borrower, and merger characteristics that might reasonably be expected to affect their relative bargaining power. Given R , the impact of a megamerger on a customer's R_C depends on whether and how particular bank and merger characteristics might alter its bargaining power. The customer's bargaining power increases with its size and the extent to which the importance of the officers that have handled its business in the past promise to survive post-merger reorganization activity and decreases if the merger is expected to curtail the customer's ability to tap alternative sources of credit on fair terms.

3. DATASET CONSTRUCTION AND DESCRIPTION

3.1 Sample Construction

Our sampling procedure imposes four screens. First, we see ourselves as sampling from the universe of loan customers whose banks happened to participate in each of the ten largest combinations of U.S. domestic banks during 1991-2001.

In identifying bank relationships, Gande et al. (1997) and Narayanan et al. (2004) include all member banks in a lending syndicate. However, Yasuda (2005) demonstrates that bank relationships are better characterized by considering only lead lenders in the lending

syndicate. Following Yasuda, we identify “relationship” customers as firms for which one or both combining banks served as a sole lender or lead lender in a syndicate at the time of the merger announcement using Loan Pricing Corporation’s (LPC) Dealscan database.¹

Identifying firms which have outstanding credit facilities with the combining banks in each merger and aggregating over the ten mergers produces 6,823 firm observations involving 4,718 unique firms.² From these observations, we sample only those customers that meet the following data-availability restrictions:

1. have daily returns available on *CRSP* during and 210 days prior to the announcement window (produces 3,667 firm observations);
2. have balance sheet and income statement data on *Compustat* (produces 2,677 firm observations);
3. have observations whose SIC code (=6) does not classify them as financial firms (produces 2,325 firm observations);
4. have observations that are traded at least 30% of the designated estimation period trading days and whose event returns did not exceed 15 percent in absolute value (produces the final sample of 2,204 firm observations).

Financial companies are eliminated on the grounds that abnormal returns for these customers may be contaminated by changes in their prospects as competitors of the proposed mega-institution. The other sample reductions lessen distortions associated with nonsynchronous trading, the concurrent release of important idiosyncratic information, and potential outliers.

3.2 Variable Definitions

Merger and Market Characteristics. Takeovers raise “issues” of governance, whose resolution can be more or less friendly to target management. As Table 1

¹ The Dealscan database provides details of loans over \$100,000 compiled from 13Ds, 14Ds, 13Es, 10Ks, 10Qs, 8Ks, and S-series (registration) documents that publicly held companies and those privately held companies with public debt outstanding file with the Securities Exchange Commission. Lead lenders in syndicated loans are identified from the LPC Dealscan database if the bank’s role in the syndicate is characterized by titles such as arranger, co-arranger, administrative agent, agent or co-agent. Lead lenders typically hold the largest stakes in the loan syndicate and perform the origination and monitoring roles associated with the loan syndicate.

² Firms that are customers of both the acquirer and target in a merger are classified as joint customers. Eliminating those firms that reappear in another merger does not materially affect our results.

indicates, *SNL DataSource* characterizes six of the ten megadeals as “mergers of equals.” In merger-of-equals combinations (MERGE_EQ), it is anticipated that more managers of target banks will survive in important roles than when the target is absorbed unequally. To test whether the pre-existing relationship value of target customers is conserved more fully in merger-of-equal combinations, we define the indicator variable MERGE_EQ, which equals one in merger-of-equal deals and is zero otherwise.

Mergers may expand an acquirer’s share of existing markets and/or expand its product line or geographic footprint. Microeconomic theory indicates that a sizeable in-market acquisition is likely to enhance a megabank’s market power. Seven of the ten megamergers may be described as in-state acquisitions. Four of these show enough market overlap to be designated in-market. INMARKET takes on the value one for customers whose bank engages in an in-market merger; zero otherwise. We classify the other six combinations as either a market expansion (two cases), or a hybrid (four cases) based on the degree of deposit-market overlap. The final column of Table 1 lists states for which the combining banks each previously serviced at least one percent of deposits. Assuming that in individual state banking markets a bank’s deposit and loan shares are highly correlated, we define OVERLAP to be a zero-one dummy that equals unity for customers located in states in which both partners’ have at least one percent of the deposit market. For example, Norwest and Wells Fargo overlapped in Arizona, Nevada, and Texas.

Customer Characteristics. The empirical literature provides a guide in proxying for the competitiveness of each customer’s funding environment (CREDIT_CONSTRAINED). In the macroeconomic literature on monetary policy and credit contractions, Gertler and Gilchrist (1994) and Kashyap, Stein, and Wilcox (1993) show that small firms and firms with limited access to credit markets are more sensitive to changes in available bank credit. In the merger literature, Strahan and Weston (1998); Berger et al (1998); Karceski, Ongena, and Smith (2005); and Sapienza (2002) show that firm size is among the best proxies for customer bargaining power. Kanatas and Qi (2003) also identify age. Houston and James (1996) and Detragiache, Garella, and Guison (2000) show that multiple relationships reduce hold-up costs and adverse-selection costs. While size, age, and relationships are important determinants of hold-up

costs, Rajan and Zingales (1998) show that a firm must also have a financing need. Consistent with these prior studies, we constructed the following measures:

SIZE: Log of asset size (in \$million).

YRS: Log of number of years that the firm's stock had been trading publicly.

MUL_REL: Zero-one dummy variable that equals one only for customers that have multiple banking relationships.

PUB_DEBT: Zero-one dummy variable that takes on the value one for corporations with public bonds outstanding.

EFN: External Financing Needs, (defined as planned investment minus internally generated funding).

Based on the joint findings of the previous literature, we define a corporation as potentially "credit-constrained" when it lies in the less-favorable tail of the distribution of each of the last five variables, that is when:

PUB_DEBT = 0,

YRS < log of 11 years,

SIZE < log of \$1 Billion,

EFN > 0, and

MUL_REL = 0.

A zero-one dummy variable (CREDIT_CONSTRAINED) assigns a value of one to customers that meet this five-way condition

3.3 Sample Description

Table 2 reports the mean value of all variables defined so far for the all-customer sample and for the subsamples of target and acquirer customers.³ The table also includes information on the median asset size and market capitalization of target, acquirer, and credit-constrained customers. Across the ten mergers, the respective sizes of the customer subsamples are: 1,016 target-bank customers; 1,292 acquirer customers; and 104 joint customers (4.7 % of the aggregate sample). The number of customers of all kinds is 2,204 (= 1,016 + 1,292 – 104).

³ The Appendix describes in a reproducible way how these variables are constructed.

The six MERGE_EQ combinations account for 75.6 percent of total customers: 91.0 percent of target customers and 62.4 percent of acquirer customers. All but 11 of the joint observations occur in three merger-of-equals combinations: Chemical-Chase; First Union-Wachovia; and Fleet-BankBoston. In mergers of equals, joint customers may be better positioned to deal with the new management structure, but they also lose an alternative funding outlet. On the grounds that joint customers have lost an independent relationship, joint customers are pooled with target customers and eliminated from the acquirer subsample. However, except that this makes the subsamples closer in size, our qualitative findings are not sensitive to pooling decisions.⁴ In-market mergers account for 32.0 percent of the target sample and 27.6 percent of the acquirer sample. Target customers in overlapped markets constitute 10.9 percent of the target subsample and acquirer customers 8.4% of the acquirer subsample.

Although the means of all five customer characteristics differ significantly between the target and acquirer subsamples, only one merger characteristic (MERGE_EQ) does so at the 1 percent level. Assuming that customers of banks involved in mergers of equals are similar in their characteristics, when such customers account for 91% of the target subsample but only 62% of the acquirer subsample, average differences in favor of target customers may emerge. Our sample indicates that not only are target customers larger, but with respect to funding needs and alternative credit access, they seem more favorably situated on average than acquirer customers although the difference in the mean values of CREDIT_CONSTRAINED variable fails to reach statistical significance at the 1 percent level. Credit constrained customers, however, are of similar size across both subsamples.

4. METHODOLOGY

Our paper focuses on the effects that megamerger announcements have on the stock price of corporations that have an outstanding loan at either or both of the target

⁴ Pooling decisions are unlikely to impart a bias one way or the other. In addition to primarily being customers of banks involved in friendly mergers, joint customers are among the larger customers and by definition are not credit-constrained because they possess an additional relationship. They unlikely to be adversely affected by the merger whether they placed in the acquirer or target subsample. As a robustness check, we reran our regressions with a JOINT_CUST dummy. The dummy is always insignificant.

bank and its acquirer. For individual customers, a market model is used to estimate and cumulate Day-0 and Day-1 “Abnormal Returns” to arrive at the cumulative abnormal returns (CAR_i). Whether due to projected changes in R or bargaining power, these $CARs$ should capture whatever net effect the merger has on a borrower’s R_C . To investigate whether the effect is significant, CAR_i is regressed upon proxies for the customer’s relationship value (R_i) and bargaining power (BP_i).

Regression tests seek to approximate the following latent regression equation:

$$CAR_i = a_i + b_i R_i + c_i BP_i + u_i. \quad (2)$$

In estimating (2), the joint influence of R_i and BP_i is proxied by variables that exemplify merger and market characteristics that proxy for the post-merger disposition of target personnel ($MERGE_EQ$), for the extent to which the acquirers’ product line and geographic footprint expand through in-market acquisitions ($INMARKET$), for deposit overlap ($OVERLAP$), and for the intensity of the competitive environment in which the customer must meet its financing needs ($CREDIT_CONSTRAINED$). The last variable combines effects related to a firm’s need for financing and its access to credit.

Regression equations presented in our tables are of the form:

$$CAR_i = b_0 + b_1 MERGE_EQ_i + b_2 INMARKET_i + b_3 OVERLAP_i + b_4 CREDIT_CONSTRAINED_i + v_i. \quad (3)$$

Our first strand of testing looks at whether differences exist in the means of $CARs$ across subsamples composed of target and acquirer customers. The second and more important strand uses equation (3) to conduct two kinds of regression tests. Individual-coefficient t -tests tell us whether we can reject the null hypothesis that some or all of the individual coefficients are zero. Covariance tests investigate whether particular coefficients differ across the customer subsamples.

5. RESULTS

5.1 First-Round Tests

Table 3 presents the two-day mean CARs for all three customer groups. The table also reports these values for each of the individual megamergers.

Mean abnormal returns are statistically insignificant for all three customer groups.⁵ However, the proportion of CARs that are negative (47 percent in each case) differs significantly from 50 percent. No differences in the CARs are observed across the three customer groups.

Target customers are significantly affected in three cases, while effects on acquirer customers are never significant. Target customers benefited in the market-expansion NationsBank/BankAmerica merger, and lost value in the largely in-market mergers of BankAmerica with Security Pacific and Fleet with BankBoston.⁶

5.2 Regression Tests

Table 4 estimates equation (3) for the three sample groups. Model 1, using the entire customer sample, is our primary model. Controlling for merger and customer characteristics, the model shows that on average no difference emerges between acquirer, target, and joint customers in their response to the merger announcement: the dummy variables TARGET and JOINT_CUST are statistically insignificant. However, the model does show, through the interaction terms and customer-characteristic variables, that the customers' stake in banking megamergers varies with the merger's character and with the customer's economic circumstances.

These effects become apparent in Models 2 and 3 run on the target and acquirer customer subsamples respectively. Target customers have greater explainable cross-section variation than acquirer customers (R-squared of 4.57% for the targets compared to 1.67% for acquirers). Target customers suffer significantly if their bank is not treated as an equal and if they themselves are credit-constrained. Relative to other target customers, credit-constrained customers lost 2.0 percent of their value where their bank is

⁵ Averaging across the mergers—instead of across firms—also produces qualitatively similar results.

⁶ These results are robust to different market-portfolio construction methods (equally-weighted and value-weighted) and to an alternate standardization of abnormal returns (dividing the abnormal return by the standard deviation of the prediction error).

not treated as an equal.⁷ Acquirer customers benefited from strictly in-market mergers (0.9 percent), but were harmed if the partners' larger geographic footprints materially overlap (-1.1 percent). Differences between the target and acquirer customer subsamples are confirmed through covariance tests involving the interaction terms in Model 1. F-tests reported at the bottom of the table establish that coefficients for the market-overlap, in-market, and credit-constrained indicators differ significantly between the target and acquired subsamples.⁸

In Model 1, the positive slope of the SIZE coefficient assures us that, for large-enough size, adverse effects from other circumstances are overshadowed by benefits of size. This is our strongest and most important result. In fact, aggregating across the customer sample as a whole after multiplying each firm's cumulative abnormal return by its market capitalization reveals a \$47 billion increase in value for sample firms.

As Models 2 and 3 indicate, the positive coefficient on SIZE obtains significance only for target customers. For a target customer, the breakeven SIZE may be calculated as the value at which the positive impact of SIZE just equals the sum of the -2.1% intercept and other relevant considerations. Using the coefficients from an unreported regression of target CARs on SIZE, the effect of the negative intercept washes out when SIZE equals about 7.4. This corresponds to a customer asset size of \$1.65 billion, which is greater than the \$1.5 billion asset size of the median target customer. Because firms represented in the CRSP and Compustat databases from which our target customers are drawn are disproportionately large, it appears that, in the typical megamerger, more than half of target customers suffer some discomfort.

Controlling for size and other characteristics, outstanding public bonds or multiple relationships also result in reduced customer value. This is possibly a reflection of the potential for megabanks to use their enhanced bargaining power to reduce the benefits customers previously derived from competing funding sources. As the banking industry continues to consolidate both nationally and globally, it will become

⁷ The coefficient for TARGET * (1-MERGE_EQ) is - 0.9 and that for TARGET * CREDIT_CONSTRAINED is -1.1.

⁸ Introducing industry indicators in the models awards insignificant coefficients to the 1-digit SIC dummies. However, their inclusion decreases the standard error for the CREDIT_CONSTRAINED variable. Interacting TARGET and ACQUIRER with the constituents of CREDIT_CONSTRAINED as opposed to the composite CREDIT_CONSTRAINED variable supports the aggregation procedure.

increasingly important to size this discomfort and for society to consider explicitly whether and how to protect the interests of small and credit-constrained target customers in megamergers.

6. SUMMARY AND IMPLICATIONS

Acquirers absorb all tangible and intangible items on the economic balance sheet of target banks. Intangible items include charters, strategies, managerial skillsets, and—as emphasized here—access to established customers. In any repeat business, customer relationships are important assets. This paper studies whether and when stockholders of customer firms worry about whether, under the new regime, their borrowing capacity might decline or credit terms become more rigorous.

On average in the ten merger deals studied here, acquirer customers fared much better than customers of target banks. In our sample, target customers experienced significantly negative two-day returns in three circumstances. Small credit-constrained corporations lost on average \$3 million (or 1.23%) in market cap. In unfriendly and in-market combinations, adverse effects were more common. Stockholders of target customers lost an average of \$46 million (0.86%) in unfriendly mergers and \$31 million (0.32%) in in-market deals.⁹ Although regression analysis puts a finer edge on these differences, they are visible even in the market-value changes individual firms experience.

These findings are worrisome because the consolidation of large U.S. banks shows few signs of stopping. In 2004, Morgan acquired Bank One and Keycorp will join the list of top-ten banks if and when its in-market deal with CharterOne goes through. If bank consolidation intensifies capital constraints for small business, macroeconomic growth may be curtailed. Further, given that smaller companies create the largest portion of new jobs in our economy, our results suggest bank consolidation may adversely affect the job-creating capacity of the small-business sector. For this reason, we urge regulatory officials to investigate whether they can replicate our results across larger samples of

⁹ To estimate the market-value change for the sector, we take the average of the multiple of CAR times the market capitalization of the customer.

post-1990 banking mergers and to place increased emphasis on how acquirers plan to preserve target-bank relationships.

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TABLE 1
TEN LARGEST COMBINATIONS OF U.S. BANKS, 1991-2001

Acquirer/Target	Announcement Date	Completion/ Termination Date	Merger of equals Yes/No	In-state buyer Yes/No	Geographic Character	States with non-negligible market overlap (both banks > 1% deposits)
BankAmerica Corp./ Security Pacific Corporation	08/12/1991	04/22/1992	No	Yes	In-Market	CA, WA
Chemical Banking Corporation/ Chase Manhattan Corp.	08/28/1995	04/01/1996	Yes	Yes	In-Market	NY
Wells Fargo & Co./ First Interstate Bancorp	01/24/1996	04/01/1996	No	Yes	In-Market	CA
Bank One Corp./ First Chicago NBD Corp.	04/13/1998	10/02/1998	Yes	Yes	Partial Overlap	IN, IL
NationsBank Corp./ BankAmerica Corp.	04/13/1998	09/30/1998	Yes	No	Market Expansion	
Norwest Corp./ Wells Fargo & Co.	06/08/1998	11/02/1998	Yes	No	Partial Overlap	AZ, NV, TX
Fleet Financial Group/ BankBoston Corp.	03/14/1999	09/30/1999	Yes	Yes	In-Market	MA, RI, CT, NH
Chase Manhattan Corp./ J.P. Morgan & Co.	09/13/2000	12/31/2000	No	Yes	Market Expansion	NY
Firststar Corp./ U.S. Bancorp	10/04/2000	02/27/2001	No	No	Partial Overlap	IA
First Union Corp./ Wachovia Corp.	04/15/2001	09/04/2001	Yes	Yes	Partial Overlap	NC, GA, VA

TABLE 2
SUMMARY STATISTICS ON VARIABLES USED IN SUBSEQUENT REGRESSION TESTS

Variable	All Customers	Target Customers (includes Joint Customers)	Exclusive Acquirer Customers	P-Values Differences in Means	P-Values Differences in Medians
No. of Observations	2204	1016	1188	N/A	N/A
JOINT_CUST	4.67%	10.14%	N/A	N/A	N/A
Merger and Market Characteristics					
MERGE_EQ	75.59%	91.04%	62.37%	0.0001	0.0001
INMARKET	29.63%	31.99%	27.61%	0.0248	0.0249
OVERLAP	9.57%	10.93%	8.42%	0.0461	0.0462
Customer Characteristics					
PUB_DEBT	56.76%	62.40%	51.94%	0.0001	0.0001
SIZE	7.1370	7.3064	6.9921	0.0001	0.0001
YRS	2.2421	2.3319	2.1654	0.0001	0.0001
EFN	0.0225	-0.1330	0.1556	0.0001	0.0001
MUL_REL	60.44%	65.75%	55.89%	0.0001	0.0001
CREDIT_CONSTRAINED	7.35%	6.00%	8.50%	0.0251	0.0251
Descriptive Statistics for Customers (median values in parentheses)					
Sales (MM\$)	4,657 (994)	6,216 (1,375)	3,321 (716)	0.0001	0.0001
Market Value Assets (MM\$)	5,139 (1,285)	6,379 (1,695)	4,078 (1,096)	0.0001	0.0001
Market Cap (MM\$)	1,363 (942)	1,488 (414)	1,256 (326)	0.3152	0.0099
Years on CRSP	13.3 (11.0)	14.3 (13)	12.5 (10)	0.0001	0.0001
For Subset of Credit-Constrained Customers (median values in parentheses)					
Market Cap (MM\$)	77 (33)	83 (21)	73 (38)	0.5298	0.5672

Variable definitions may be found in the Appendix.

The difference in means is tested using a t-test, and the difference in medians using a Wilcoxon rank sum test.

TABLE 3
MEAN CUMULATIVE ABNORMAL RETURNS EXPERIENCED BY CUSTOMERS OF THE
TARGET AND ACQUIRER IN INDIVIDUAL MEGAMERGERS

	All Customers	Target Customers (includes joint customers)	Acquirer Customers (excludes joint customers)	Difference and t-test for Difference
All mergers				
Number of Firms	2204	1016	1188	
Average CAR (0, 1) across all firms	-0.07%	-0.03%	-0.11%	0.08%
t-stat	-0.30	-0.93	-0.45	0.99
Percent negative	46.82%	46.85%	46.80%	
z-stat	2.98	2.10	2.20	
For each merger				
BankAmerica Corp./ Security Pacific Corp.				
Number of Firms	69	28	41	
CAR (0,1)	-0.13%	-0.40%	0.05%	-0.45
t-stat	(-0.19)	(-0.22)	(0.42)	(-0.44)
Chemical Banking Corp./ Chase Manhattan Corp.				
Number of Firms	202	58	144	
CAR (0,1)	0.20%	-0.33%	0.41%	-0.74%
t-stat	(1.15)	(-0.19)	(1.48)	(-0.95)
Wells Fargo & Co./ First Interstate Bancorp				
Number of Firms	71	37	34	
CAR (0,1)	-0.16%	-1.25%	1.04%	-2.29%
t-stat	(-1.32)	(-2.82)***	(1.03)	(-2.70)***
Bank One Corp./ First Chicago NBD Corp.				
Number of Firms	275	188	87	
CAR (0,1)	0.16%	0.25%	-0.03%	0.28%
t-stat	(1.02)	(1.12)	(-0.16)	(0.50)
NationsBank Corp./ BankAmerica Corp.				
Number of Firms	544	316	228	
CAR (0,1)	0.08%	0.23%	-0.12%	0.35%
t-stat	(1.26)	(2.42)**	(-0.90)	(2.25)**
Norwest Corp./ Wells Fargo & Co.				
Number of Firms	89	63	26	
CAR (0,1)	-0.16%	-0.38%	0.35%	-0.73%
t-stat	(-0.67)	(-1.01)	(0.35)	(-0.84)
Fleet Financial Group/ BankBoston Corp.				
Number of Firms	311	131	180	
CAR (0,1)	-0.73%	-0.98%	-0.55%	-0.43%
t-stat	(-2.04)**	(-2.00)**	(-0.98)	(-0.89)
Chase Manhattan Corp./ J.P. Morgan & Co.				
Number of Firms	368	13	355	
CAR (0,1)	-0.44%	-1.06%	-0.42%	0.64%
t-stat	(-1.84)	(-0.90)	(-1.70)	(-0.56)
Firststar Corp./ U.S. Bancorp				
Number of Firms	30	6	24	
CAR (0,1)	0.56%	0.15%	0.67%	0.52%
t-stat	(1.06)	(0.13)	(1.12)	(0.39)
First Union Corp./ Wachovia Corp.				
Number of Firms	245	73	172	
CAR (0,1)	0.49%	0.69%	0.40%	0.29%
t-stat	(2.10)**	(1.53)	(1.51)	(0.46)

The z-statistic is determined as, $(G - N_p) / \sqrt{N_p(1-P)}$, where G is the number of positive parameter estimates, N_p is the total number of parameter estimates, and P = .50 (the probability of a positive estimate). *, **, *** represent significance at 10, 5, and 1 percent, respectively.

TABLE 4
CROSS-SECTIONAL ANALYSIS OF RETURNS

	All Customers	Target Customers (includes Joint customers)	Acquirer Customers (excludes joint customers)
Intercept	-1.441% (-3.29)***	-2.106% (-3.42)***	-0.817% (-1.34)
TARGET	0.113 (0.54)		
JOINT_CUST	0.421 (0.99)	0.442 (1.12)	
(TARGET) * (1 - MERGE_EQ)	-0.726 (-1.50)	-0.888 (-1.93)*	
(ACQUIRER) * (1 - MERGE_EQ)	-0.322 (-1.43)		-0.218 (-0.91)
(TARGET) * OVERLAP	0.347 (0.85)	0.053 (0.14)	
(ACQUIRER) * OVERLAP	-1.052 (-2.78)***		-1.131 (-2.62)***
(TARGET) * INMARKET	-0.348 (-0.88)	-0.368 (-0.97)	
(ACQUIRER) * INMARKET	0.747 (2.49)**		0.873 (2.64)***
(TARGET) * CREDIT_CONSTRAINED	-0.955 (-1.80)*	-1.125 (-2.04)**	
(ACQUIRER) * CREDIT_CONSTRAINED	0.412 (0.98)		0.449 (0.96)
SIZE	0.294 (4.39)***	0.528 (5.33)***	0.138 (1.51)
PUB_DEBT	-0.548 (-2.55)**	-0.549 (-1.73)*	-0.592 (-2.04)**
MUL_REL	-0.211 (-1.09)	-1.100 (-3.80)***	0.337 (1.30)
EFN	-0.048 (-1.14)	-0.017 (-0.27)	-0.061 (-1.07)
YRS	-0.118 (-1.26)	-0.244 (-1.79)*	-0.056 (-0.44)
Number of Observations	2204	1016	1188
R-squared	0.0212	0.0457	0.0167
Adjusted R-squared	0.0145	0.0362	0.0092
P-value for F-stat	0.0001	0.0001	0.0184
F-tests of Coefficients		p-values	
(TARGET)*(1 - MERGE_EQ) = (ACQUIRER)*(1 - MERGE_EQ)		0.4593	
(TARGET)*OVERLAP = (ACQUIRER) OVERLAP		0.0228	
(TARGET)*INMARKET = (ACQUIRER)*INMARKET		0.0324	
(TARGET)*CREDIT_CONSTRAINED = (ACQUIRER)*CREDIT_CONSTRAINED		0.0415	

The endogenous variable is the percentage cumulative abnormal return, CAR(0,1), for loan customers surrounding the announcement of a bank merger. Variables definitions are specified in the Appendix. t-values are shown in parentheses below each coefficient. *, **, *** represent significance at 10, 5, and 1 percent, respectively.

APPENDIX EXPLAINING THE PRECISE CONSTRUCTION OF VARIABLES FROM
 COMPUSTAT, CRSP, FEDERAL RESERVE, LPC, and SNL DATABASE SOURCES

Variable Name	Description
CAR(0,1)	The percentage cumulative abnormal return for the 2-day event period combining the day of the announcement and the day following the announcement [CAR(0,1)]. For all abnormal returns, the estimation period is the 200 days ending 11 days prior to the announcement.
PUB_DEBT	An indicator variable that equals 1 if the firm has public debt outstanding and is 0 otherwise (based on Compustat data).
SIZE	The natural log of the market value of assets in \$ millions for the firm. From Compustat, the market value of assets = data6 - data60 + market capitalization - data50. All outlying values are winsorized at the 5 th or 95 th percentile.
YRS	The log of the number of years that the company has been listed on either the NYSE, AMEX, or NASDAQ, where the maximum number of years was set at 25 (based on CRSP data).
EFN	The average external finance needs during the last 3 years – based on the method developed by Rajan and Zingales (1998). If less than 3 years of data are available, we employ the available data. From Compustat, $EFN = (data128 - (data18 + data14) + (data3 - data3a) + (data2 - data2a) - (data70 - data70a) - (data71 - data71a))/data128$. Outlying three-year average values are winsorized at the 5 th and 95 th percentile.
MUL_REL	An indicator variable that equals 1 if the firm has more than one banking relationship as shown in the LPC database, and is 0 otherwise.
MERGE_EQ	An indicator variable that equals 1 if the merger was a merger of equals as defined in SNL DataSource and presented in Table 1; equals 0 otherwise.
OVERLAP	An indicator variable equal to 1 for customers headquartered in one of the states that show significant overlap in market share as defined in the Federal Reserve Database and presented in Table 1; equals 0 otherwise.
INMARKET	An indicator variable equal to 1 if the merger was defined as an in-market merger, as presented in Table 1; equals 0 otherwise.
JOINT_CUST	An indicator variable that takes on the value of 1 if the firm is a customer of both the target and the acquirer bank, and is 0 otherwise.
TARGET	An indicator variable that equals 1 if the firm is a customer of the target bank, and is 0 otherwise.
ACQUIRER	A zero-one dummy variable that takes on the value of 1 for customers of the acquiring institution, and is 0 otherwise.
CREDIT_CONSTRAINED	An indicator variable that takes on the value of 1 if the firm is credit-constrained. We define credit-constrained customers from Compustat: if $YRS < 11$ and $SIZE < 500$ and $EFN > .001$, $PUB_DEBT = 0$, and $MUL_REL = 0$; otherwise its value is 0.