

Alternative Measures of Offshorability:  
A Survey Approach

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This paper reports on a pilot study of the use of conventional household survey methods to measure something unconventional: what we call “offshorability,” defined as the ability to perform one’s work duties (for the same employer and customers) from abroad. Notice that offshorability is a characteristic of a person’s job, not of the person himself. We see this research as important for two main reasons.

First, one of us has argued previously (Blinder (2006, 2009a)) that offshoring is potentially a very important labor market phenomenon in the United States and elsewhere, perhaps eventually amounting to a third Industrial Revolution. In the first Industrial Revolution, the share of the U.S. workforce engaged in agriculture declined by over 80 percentage points. In the second Industrial Revolution, which is still in progress, the share of American workers employed in manufacturing has declined by almost 25 percentage points so far, with most of the migration going to the service sector. The estimates presented here, like those of Blinder (2009b), suggest that the share of U.S. workers performing what Blinder (2006) called “impersonal service” jobs (defined precisely below) might shrink significantly while the share performing “personal service” jobs rises.

Second, while readers must judge for themselves, we deem the pilot study to have been successful—by several criteria that we will explain later. So we hope our survey methods will be replicated, improved upon, and eventually incorporated into some regular government survey, such as the Current Population Survey (CPS). Doing so would enable the U.S. government to track this important phenomenon over time.<sup>1</sup>

The plan of the paper is as follows: Section 1 defines offshorability in more detail, expands upon why we believe that measuring it is important, and reviews some previous

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<sup>1</sup> And perhaps also to look backward historically by applying the methodology to old survey records.

attempts to do so. (There are only a few.) Section 2 describes the survey questions we designed as part of an original, multi-purpose labor force survey.<sup>2</sup> The survey provides multiple ways to assess the offshorability of a given job, and we focus on three. One asks *respondents* directly about the difficulty of having their work performed by someone in a remote location. In the second, we use respondents' answers to a series of questions about the nature of their work to classify jobs by their offshorability ourselves. The third relies on *professional coders* to decide how offshorable each job is, based on the worker's description of his or her job tasks.

One key question for us is: Do these three alternative survey methods lead to similar or different results? Section 3 summarizes our findings, both in terms of technical indicators of survey quality (e.g., response rates, reliability, etc.) and of substantive findings (e.g., how many jobs are estimated to be offshorable?). To us, the two types of results are equally important—at least until the survey methodology is well established. In Sections 4 and 5, we report on some simple econometric exercises using the survey data. For example, what are the most important determinants of offshorability? And what effects, if any, does offshorability have on wages? Finally, Section 6 is a short summary.

## **1. What is “offshorability” and why does it matter?**

*Offshoring* refers to the movement of home-country jobs to another *country*—whether or not those jobs go to another *company*. Thus General Electric offshores jobs when it moves a factory to China, and JP Morgan Chase offshores jobs when it does security analysis at its offices in India instead of in New York. Since the two are often

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<sup>2</sup> The data generated by this survey are also used in several other studies in the Princeton Data Improvement Initiative (PDII).

conflated, offshoring needs to be distinguished from *outsourcing*, which refers to moving jobs out of the *company*, regardless of whether those jobs leave the *country*. In neither of the two preceding examples are jobs outsourced. But Citigroup outsources (but does not offshore) jobs when it hires another U.S. company to run a credit-card call center for it in South Dakota, and Goldman Sachs outsources jobs when it hires a New York City janitorial firm to clean its offices. Of course, sometimes jobs are *both* outsourced *and* offshored, as when IBM moves its call center to India and hires Wipro to run it.

Offshoring, which is an *observable action*,<sup>3</sup> must also be distinguished from *offshorability*, which is a *job characteristic*. We call a job “offshorable” if its nature—e.g., what must be done and where—allows the work to be moved overseas *in principle*, even if that movement has not actually occurred. So, for example, we know that all textile manufacturing jobs in the United States are offshorable even though some of them are still here. (Most, however, have moved offshore.) By the same token, virtually all American call-center jobs are offshorable. But performing surgery and driving a taxicab are not.<sup>4</sup>

In some jobs, offshorability is clear and unambiguous—as in the preceding examples of call-center operators (easily offshorable) and taxi drivers (impossible to offshore). But in other cases, the degree of offshorability is less clear. Think, for example, about accounting, filing documents, watch repair, and paralegal work. The degrees of offshorability of positions like these are matters of subjective judgment. And therein lies the measurement challenge, for one person’s judgments may not correspond to another’s.

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<sup>3</sup> At least in principle. In practice, it can be difficult. For example, if Mattel opens a toy factory in China to export back to the United States, but does not close a factory in the U.S., are the jobs in China offshored?

<sup>4</sup> Immigrants or guest workers can move to the U.S. to do non-offshorable jobs. But then those jobs are not offshored. Offshoring refers to the location of economic activity (like GDP), not the nationality of the worker (like GNP).

One of the central questions of this paper is: Can these judgments be made with a modicum of consistency and validity?

Economists typically shy away from such subjective judgments; we prefer “hard data” instead. But data users often forget that much of the official government data that we use so routinely reflect subjective judgments—not by economists, but by survey respondents and the people who code their responses. In the CPS occupational data, for example, respondents have not self-categorized themselves into one of the (roughly) 800 Standard Occupation Codes (SOC). If they did so, they would probably do it poorly. Instead, a trained coder assigns each respondent’s job to an SOC based mainly on the answers to these two questions:

- *What kind of work do you do, that is, what is your occupation?*
- *What are your usual activities or duties at this job?*

In neither case do respondents pick from a pre-set list. Rather, they answer free form, in their own words. To give readers an idea of what the raw survey data look like, here are three verbatim examples culled from our survey:

<i>What kind of work do you do, that is, what is your occupation?</i>	<i>What are your usual activities or duties at this job?</i>
“inn keeper”	“guest services, housekeeping, reservations, marketing, etc.”
“pastor”	“preach, teaching, visiting home/hospital counseling”
“work in the lobby”	“clean tables, clean seats and mop the bathroom floors”

Based on such information, trained coders in Indiana decided on the occupation code for each respondent. As we explain in detail in the next section, one of our methods for coding offshorability follows this procedure exactly. In fact, whether or not professional

coders can classify jobs according to their degree of offshorability *correctly* and *consistently* are among the most critical questions for our study. As will be seen, we think the answer is yes. A related question is whether we can develop a reliable mapping from occupational information to offshorability. If so, the BLS or the Census Bureau would be able to track offshorability over time by going back to old CPS and Census data.<sup>5</sup>

But why take on such a hazardous task, involving so many subjective judgments, in the first place? Because we believe the answers are potentially important to education policy, trade policy, and labor-market policies, to name just three.<sup>6</sup> For public policy purposes, it probably does not matter much whether the share of American jobs that are offshorable is 20% or 30%. That much imprecision in measurement would not affect the plausible policy responses in any substantial way. But we believe that both the economically appropriate and the politically feasible policy responses to offshoring would be fundamentally different depending on whether, say, the share of the American workforce holding jobs deemed to be offshorable is 2%, 25%, or 75%. In the 2% case, we should probably ignore offshoring as a detail of little consequence. In the 75% case, we should perhaps be looking for radical solutions to the manifold problems caused by massive job dislocations. Our estimates, like those of Blinder (2009b), are closer to the 25% mark—which, we believe, calls for certain marginal (and some not so marginal) policy adjustments, but certainly not for panic. But this paper is about *measurement*, not policy. So we leave policy implications for elsewhere and concentrate on the data.

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<sup>5</sup> One major qualification, of course, is that the upward march of technology is probably making more and more jobs offshorable over time.

<sup>6</sup> For much more on policy implications, see Blinder (2006, 2009a).

We are not the first to attempt to estimate how many U.S. jobs are potentially offshorable. Blinder (2009b) used information about job content in the O\*NET data base to assign a two-digit *ordinal* offshorability index to each of the (roughly) 800 SOC codes. For example, data keypunchers were rated as 100, bookkeepers were rated 84, factory workers were (around) 68, stock clerks were 34, and child care workers were 0. Once all the occupations were so rated, Blinder (2009b) drew the line between offshorable and non-offshorable jobs in a variety of places. His “conservative,” “moderate,” and “aggressive” definitions placed 22.2%, 25.6%, and 29.0% of all U.S. jobs, respectively, in the offshorable category. But using only occupation-level data misses any within-occupation variability in the degree of offshorability—and there is probably plenty. As mentioned earlier, the natural unit of observation for measuring offshorability is the job, not the individual. However, there may be a great deal of heterogeneity within certain occupation codes. For example, some secretarial and clerking jobs are clearly offshorable while others are not. We seek to overcome that difficulty here by using worker-level data.<sup>7</sup>

Other studies have obtained a variety of different estimates. For example, the McKinsey Global Institute (2005) used detailed consulting-style analysis of eight “representative sectors” in rich countries around the world to estimate that only about 11% of *worldwide* (not just U.S.) private-sector *service* employment might potentially be offshored to developing countries within about the next five years. Presumably a larger portion of manufacturing jobs is offshorable. Furthermore, McKinsey’s five-year time frame seems much too short to us; and U.S. jobs are probably more vulnerable to

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<sup>7</sup> Blinder (2009b) dealt with this problem by arbitrarily dividing occupations like “secretary” into sub-occupations with different degrees of offshorability. This involved a lot of guesswork.

offshoring than, say German or French jobs, because there are so many more English-speaking (than German- or French-speaking) workers in, e.g., India. Bardhan and Kroll (2003) estimated that about 11% of *all U.S.* jobs are offshorable. But they explicitly restricted themselves to “occupations where at least some [offshore] outsourcing has already taken place or is being planned” (p. 6). Since service-sector offshoring was in its infancy then (and probably still is), their self-imposed purview seems far too limited. Van Welsum and Vickery (2005) based their estimates of offshorability in OECD countries on the intensity of ICT use by industry. Their estimate for the U.S. was about 20% of total employment. Finally, Jensen and Kletzer (2006) used geographical concentration within the United States to estimate how “tradable” each occupation is. They then estimated that 38% of U.S. workers are in tradable, and therefore offshorable, occupations. Thus the range of pre-existing estimates runs from 11% to 38%—which is quite wide.

Finally, we should note that our distinction between jobs that are or are not offshorable is conceptually distinct from, though related to, Autor, Levy, and Murnane’s (2003) well-known distinction between jobs that are or are not sufficiently rule-based to be performed by a computer/robot. On the surface, it seems plausible that, other things equal, jobs that can be broken down into simple, routinizable tasks are easier to offshore than jobs requiring complex thinking, judgment, and human interaction. However, a wide variety of complex tasks that involve high levels of skill and human judgment can also be offshored via telecommunication devices as simple as telephones, fax machines, and the Internet. Think, for example, of statistical analysis, computer programming, manuscript editing, and security analysis, to name just a few. We believe that Blinder’s (2006) distinction between personal and impersonal services—which we elaborate on in the next



section—is far more germane to the offshoring issue than is the question of routinizability. That said, the two criteria should overlap, and we examine that overlap below.

## **2. The Surveys**

The present authors, along with other scholars and the staff of Princeton University’s Survey Research Center, worked with Westat, a leading statistical survey research organization to develop a multi-purpose questionnaire for the Princeton Data Improvement Initiative (PDII). Westat was selected for the project, in part, because of its wealth of experience working with the Census Bureau. We began with the relevant questions from the CPS and added additional questions on the feasibility of performing respondents’ work remotely, job tasks, career experience, etc. Westat then administered the random digit dialing (RDD) survey, coded the responses, and tabulated the results.<sup>8</sup> In this paper, we focus on the portions of the survey that were designed to estimate offshorability, making only minor reference to other aspects of the survey.

According to Blinder (2009b), the offshorability of a particular job depends on two principal criteria:

1. whether the job must be done at a particular U.S. location (examples: selling food at a sports arena, building a house);
2. whether the work can be done at a remote (presumably foreign) location and the work product—whether a good or a service—delivered to the end user with little or no loss of quality.

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<sup>8</sup> For the questionnaire and a description of the survey design, see: [www.krueger.princeton.edu/PDIIMAIN.htm](http://www.krueger.princeton.edu/PDIIMAIN.htm).

The second criterion is clearly a continuum rather than a yes-or-no variable, so some jobs are more offshorable than others—which is why Blinder (2009b) created a numerical index.

For example, virtually all manufactured goods can be made abroad, put in a box, and transported to the United States. Within the service sector, the work of a keypuncher, call center operator, or computer code writer is approximately as useful to the end user if the work is performed next door, in Bangor, or in Bangalore. Blinder (2006) labeled jobs like these *impersonal services*, and noted that they are easily offshorable. At the other extreme, some service-sector jobs such as brain surgeon, taxi driver, and day care worker—which Blinder (2006) labeled *personal services*—are completely impossible to offshore. In between sits a vast array of service jobs that are *less* offshorable than writing computer code but *more* offshorable than performing surgery. College teaching may be one such job, or might become one as the technology improves.

Our first research question is whether trained coders—such as the people who classify occupations in the CPS—can understand this conceptual distinction and apply it in a consistent way to actual survey responses of the sort displayed earlier, which are sometimes messy.

### ***A pre-existing survey***

As an initial step, Westat staff went back to a restricted-use version of the 2003 National Assessment of Adult Literacy (NAAL)—a survey of over 18,000 respondents. They drew a stratified random sample of 3,000 observations and re-examined the answers to the three questions that coders used then to decide on a respondent's occupation and industry—questions that are very similar to the two CPS questions shown earlier:

- *For what kind of business or industry do you work?*
- *What is your occupation, that is, what is your job called?*
- *What are the most important activities or duties at this job?*

Based on the answers, coders were asked to classify each respondent's job on the following five-point offshorability scale that we developed with Westat explicitly for this purpose:

- 1: *not offshorable*
- 2: *offshorable only with considerable difficulties and/or loss of quality*
- 3: *mixed or neutral*
- 4: *offshorable, though with some difficulties or loss of quality (that can be overcome)*
- 5: *easily offshorable with only minor (or no) difficulties or loss of quality*

In the instructions, coders were told that the following job characteristics push a job toward the low end of this five-point scale, that is, toward “not offshorable”:

- Need for face-to-face interaction with customers or suppliers
- Delivering/transporting products or materials that cannot be transported electronically (e.g., mail, meals, fruits and vegetables)
- Public speaking
- Requires “cultural sensitivity” (e.g., newscaster, sports broadcaster)
- Providing supervision, training or motivation to others working in the U.S.
- Physical presence at site (or sites) in U.S. is required
- Maintaining or repairing fixed structures that are in the U.S. (e.g., roofs, plumbing, gardens, yards)
- Maintaining or repairing large objects (e.g., cars, boats, washing machines)

As some examples of jobs that are not offshorable (coded 1), we used mail deliverer, carpenter, waiter, farmer, and surgeon.

At the other end of the spectrum, coders were instructed that the following characteristics push a job toward the high end of the offshorability scale, that is, toward “easily offshorable”:

- Extensive use of computers/email
- Processing information/data entry
- Talking on the telephone
- Analyzing data
- Assembling or packaging a product

Some examples we used of jobs that should be coded as 5s were computer programmer, telemarketer, proofreader, and reservation clerk. Finally, coders were instructed to score any job that involves a mixed set of offshorable and non-offshorable characteristics as “mixed or neutral” (3 on the scale above).

Westat selected four coders who had no previous experience with SOC coding, and conducted a one-day training session to familiarize them with the SOC codes, the concept of offshorability, and the five-point scale just explained. In fact, Westat personnel reported to us that much more of their training was devoted to understanding the 800 SOC codes than to the five offshorability codes. In the training, coders examined raw data from the three NAAL occupational questions shown above, and discussed the SOCs and offshorability codes that should be applied with Westat personal. Westat had, in turn, discussed these same principles extensively with us, including reviewing many concrete examples to make sure we were “on the same page.”

After the training session, each of the four coders was given 750 randomly-selected cases on which to work. They were asked to assign an SOC and an offshorability code (using the five-point scale displayed above) to each. During their first week of work, supervisors provided especially close oversight and feedback to the coders regarding the accuracy of their assignments; and throughout the job, a supervisor was always available to answer questions and provide guidance as needed.

The next—and important—step was to examine the inter-coder reliability of the assigned codes. About 10% of each coder’s cases were randomly selected to be coded again by another coder. Of these 298 cases, the two coders agreed on the assigned offshorability score in 226 cases, or 76%—even though they had no previous experience with even the presumably more routine task of occupational coding. It seems virtually certain to us (and to Westat) that experienced coders would have agreed even more. This strikes us as a high degree of inter-coder agreement; after all, coders do have to make subjective judgments. Furthermore, and important to our purpose, coders declared themselves unable to decide on the degree of offshorability in a mere 0.5% of cases, a negligible proportion. Finally, in cases in which the two coders disagreed, Westat supervisors adjudicated the disputes. As it turned out, they sided with the first coder in 93% of the cases, suggesting that even cross-checking every coding decision would have made little difference.

Each of these survey findings bolstered our confidence in the procedure and emboldened us to take the next step: creating a *de novo* survey aimed specifically at measuring offshorability. For comparison with results shown later, the 2,985 NAAL cases wound up being coded for offshorability as follows:

- 1: not offshorable..... 71.9%
- 2: offshorable with considerable difficulties.. 4.8%
- 3: mixed..... 6.2%
- 4: offshorable with some difficulties..... 5.3%
- 5: easily offshorable..... 11.8%.

Thus the most restrictive definition of offshorability would encompass 17.1% of employment (responses 4 and 5) while the most expansive definition would cover 28.1% (all responses except 1).

*New Survey Results: Externally-coded and Self-reported Offshorability*

The PDII survey was a random-digit dialing (RDD) survey of 2,513 labor force participants age 18 and older, conducted between June 5 and July 20, 2008. Although Westat made as many as 15 phone calls to sampled households to elicit a response, the response rate was only 17.9% , which is hardly unusual in RDD surveying. Sample weights were developed to make the sample representative of the population in terms of sex, age, race, Hispanic ethnicity, education, employment status, geographical region, and other demographic variables; all the results shown in this paper are based on weighted data. Most important for our purposes, the PDII survey included the CPS occupation and industry questions, and Westat’s coders applied the same procedures they used for the NAAL data to provide an external assessment of the offshorability of each respondent’s job.

*An externally-coded measure*

When the methods described above for utilizing the standard industry and occupation questions in the NAAL data were used by professional coders to rate the offshorability of each survey respondent’s job, the results were:

1: not offshorable.....	68.4%
2: offshorable with considerable difficulty .....	8.3%
3: mixed or neutral.....	6.3%
4: offshorable with some difficulty.....	6.2%
5: offshorable with minor or no difficulty.....	10.9%

If we arbitrarily divide the “mixed or neutral” response equally between “offshorable” and “not offshorable,” we would conclude that 20.3% of jobs are potentially offshorable.<sup>9</sup>

But looking forward to the superior technology that will be available in the future, as

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<sup>9</sup> Stunningly, this is *exactly* what we would get from the NAAL data summarized above.

Blinder (2009b) did, we should probably include some of the “2” responses as well. An overall estimate in the 22-23% range might be reasonable. Thus, basing the assessment on subjective judgments by external coders, this worker-level survey gives aggregate estimates of offshorability comparable to the lower end of Blinder’s (2009b) occupation-based coding (which was 22.2%).

*Self-reported measures*

But since this was our own survey, we also devised and included several new questions designed to get survey respondents to shed light on the nature and extent of offshorability *in their own jobs*. After experimenting with a number of variants on small, experimental samples (and rejecting most as unworkable), our main question for assessing *self-reported* offshorability was as follows:

*Q27. Some jobs can be done remotely using a telephone or a computer, while others require face-to-face or physical presence at the job. For example, a telephone survey-taker like me can call you from some other state or even from a foreign country. A computer programmer or a person who takes customer orders over the phone can do the job from anywhere using a computer or telephone. However, a taxi-cab driver, a barber, or a waitress must be at the same place as their customers, and a construction worker has to be physically present at a job site.*

*So thinking about the distinction I just described, can the work that you do for your current employer or customers be done at a remote location or does it require you to be physically present where the employer or job site is?*

<i>CAN BE DONE AT REMOTE LOCATION ...</i>	<i>1</i>	<i>18.6%</i>
<i>CAN BE DONE REMOTELY, BUT WITH DIFFICULTY .....</i>	<i>2</i>	<i>1.5%</i>
<i>REQUIRES PHYSICAL PRESENCE AT A PARTICULAR LOCATION .....</i>	<i>3</i>	<i>67.7%</i>
<i>SOME PARTS/SOMETIMES .....</i>	<i>4</i>	<i>11.8%</i>
<i>REFUSED OR DON'T KNOW</i>		<i>0.5%</i>

The rightmost column again shows the distribution of survey responses. Most work done in America is clearly *not* offshorable in the view of those who do it. Notice that the 68%

of (self-reported) jobs that “require physical presence” (ignoring the “refused” and “don’t know” responses) is virtually identical to the 68.4% of jobs that are “not offshorable” according to external coders.<sup>10</sup>

Several other features of these results are notable. First, the fraction of respondents who either could not or would not answer the question was negligible—which is very good news for the question as worded. Second, if we simply count the 1s as offshorable, the 3s as not-offshorable, and split the 2s and the 4s on a 50-50 basis, we would conclude that 25.3% of all jobs are offshorable—which is remarkably similar to Blinder’s (2009b) “moderate” estimate.<sup>11</sup> If we employ a much more demanding definition, counting only the 1s as offshorable, we would get an estimate of 18.7%, which is slightly below Blinder’s most “conservative” estimate. But this definition seems far too restrictive.

To examine the credibility of the responses to Q27, Westat asked a random sample of 197 respondents a free-form question regarding *why* they said their job can be done remotely or *why* it requires their physical presence—depending on how they answered Q27. The answers to these follow-up questions give us some basis for believing that most of the respondents correctly understood what we were after. Based on a laborious case-by-case reading of the data file, the free-form explanations seemed inconsistent with the responses to the offshorability question (Q27) in 11.7% of the cases.<sup>12</sup> This subjective

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<sup>10</sup> While the aggregates are almost identical, the compositions of the two groups are not. For example, among the jobs that external coders classify as “not offshorable,” individual jobholders report that their physical presence is required in 77.4% (not 100%) of the cases. Conversely, of the cases in which individuals report that physical presence is required, only 77.7% (not 100%) were classified as “not offshorable” by the external coders. More on this later.

<sup>11</sup> In making this and similar tabulations, we always omit the “refused” and “don’t know” responses.

<sup>12</sup> An example of an inconsistent response is an individual who replied that his work required his physical presence “because it comes through the computer queues that are on a mainframe at the job location.” From the other perspective, a questionable response was someone who said that his job could be performed remotely and offered as an explanation that he “has to be at the house of residence.”



“error rate” was about the same for jobs that respondents said could be done remotely (10.8%) and jobs that require physical presence (11.9%). These results give us reason for cautious optimism. Misclassification errors look modest, though certainly not negligible. More important, they also seem to be random, that is, not correlated with offshorability. Still, if as many as 11.7% of respondents might misclassify themselves, Q27 might not be the ideal question.

So another, related set of offshorability questions was asked of every respondent, starting with:

*Q29. To what extent does the work you do on your main job involve face-to-face contact with people other than your co-workers or supervisors? Would you say a lot, a moderate amount, a little, or none at all?*

<i>A LOT</i> .....	<i>1</i>	52.6%
<i>A MODERATE AMOUNT</i> .....	<i>2</i>	17.0%
<i>A LITTLE</i> .....	<i>3</i>	18.0%
<i>NONE AT ALL</i> .....	<i>4</i>	12.4%
<i>REF OR DK</i>		0.0%

Here the number of refusals and “don’t know” responses is essentially zero—just two out of 2513 survey respondents. Ordinary people obviously can cope with this question without difficulty.

Notice that the wording of Q27 put the emphasis on the ability (or lack thereof) to do a job from a remote location. By contrast, Q29 emphasizes the frequency of face-to-face contact on the job with someone *other than* one’s co-workers and superiors; it does not even ask respondents whether their job could be done from a remote location. Thus, while related, the two job characteristics described in Q27 and Q29 are conceptually distinct.

Yet each is an important hallmark of whether or not a job is offshorable. Thus answers of “a lot” or “a moderate amount” to Q29—which together comprise almost 70% of total employment—would seem to indicate that these respondents are *not* in highly-offshorable jobs. Some (perhaps many) of the people answering “a little” face-to-face contact (18%) might be in jobs that are offshorable, albeit with some effort. And it is tempting to classify most of the respondents saying “none” (12.4% of the sample) as probably holding jobs that are easy to offshore. If we succumb to this temptation, and split the “a little” responses (coded 3) evenly, we would conclude that 21.4% of all jobs are offshorable.

But we can do much better than this. To dig deeper, the survey posed two follow-up questions. First, consider the 12.4% of all respondents who reported in Q29 that *none* of their work involves face-to-face contact with people other than fellow workers. Are all those jobs easily offshorable? Surely not. Just think about air traffic controllers or janitors who clean office buildings after hours. So we asked these respondents:

*Q32. To what extent is it possible for you to do the work on your job without being physically present? By that I mean could you do the work at a remote location and then deliver it by mail, by telephone, by sending it over the Internet, and so on. Would you say all of the work could be done that way, most of the work, a little of it, or none at all?*

<i>ALL OF THE WORK</i> .....	<i>1</i>	2.1%
<i>MOST OF THE WORK</i> .....	<i>2</i>	1.9%
<i>A LITTLE OF THE WORK</i> .....	<i>3</i>	1.2%
<i>NONE AT ALL</i> .....	<i>4</i>	7.2%
<i>REF OR DK</i>		0.0%
[Not asked		87.6%]

Notice that this question asks respondents to think a bit beyond current practices—to what *could be* done. While it recognizes the reality that many tasks are in fact executed face-to-face today, it asks respondents to ponder whether this personal contact is really

necessary. Those who answer “none at all” to Q32, constituting 7.2% of the whole sample (and thus 58% of the sub-sample), are telling us that *none* of their work could be done remotely and transmitted to end users. These people are almost certainly in non-offshorable jobs *despite* the dearth of face-to-face contact.

The others, amounting to 5.2% of the whole sample (or 42% of the Q32 subsample), indicate at least *some* ability to deliver the work from a remote location. They were then asked:

*Q32a. If work like yours is done elsewhere and delivered from a remote location, by how much, if at all, do you think the quality would deteriorate?*

<i>A LOT</i> .....	<i>1</i>	0.3%
<i>A MODERATE AMOUNT</i> .....	<i>2</i>	0.8%
<i>A LITTLE</i> .....	<i>3</i>	1.0%
<i>NONE AT ALL</i> .....	<i>4</i>	3.0%
<i>REF OR DK</i>		0.1%
[Not asked		94.8%]

We classified those who answered either “a little” or “not at all” to this question, plus half of those who answered “a moderate amount” (thus 4.4% of the overall sample), as being in offshorable jobs. The other jobs are deemed not offshorable.<sup>13</sup>

Next, we turn to the 87.6% of the sample who did *not* answer “none at all” to Q29, thereby indicating that at least *some* face-to-face contact with, say, customers or suppliers is part of their jobs.<sup>14</sup> They were asked a follow-up question that closely tracks Q32 above:

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<sup>13</sup> Respondents to Q32a, and to the companion question Q31a below, were asked *how* such remote delivery would be accomplished. A stunning 71% responded that their work would be sent via a computer network, about 41% said by fax or telephone, 35% said their work would be sent by mail, and under 14% said it would go by truck or ship. (Note: Many respondents gave multiple responses.)

<sup>14</sup> About 85% of these respondents reported face-to-face contact with customers, about 58% reported face-to-face contact with suppliers or contractors, and about 61% reported face-to-face contact with students or trainees. Again, multiple responses were common.

Q31. Now think about the work you do *face-to-face* with others. To what extent is it possible for you to do that work *without* being physically present? By that I mean doing the work at a remote location and then delivering it by mail, by telephone, by sending it over the Internet, and so on. Would you say *all of the work could be done that way, most of the work, a little of it, or none at all?*

ALL OF THE WORK .....	1	3.4%
MOST OF THE WORK.....	2	12.6%
A LITTLE OF THE WORK.....	3	28.2%
NONE AT ALL .....	4	43.1%
REF OR DK		0.3%
[Not asked		12.4%]

As before, those who answered “none at all” to this question—constituting 43.2% of the entire sample—were immediately classified as non-offshorable. The rest were asked this follow-up question:

Q31a. *If work like yours is done elsewhere rather than face-to-face, do you think the quality would deteriorate a lot, a moderate amount, a little, or none at all?*

A LOT.....	1	17.3%
A MODERATE AMOUNT.....	2	8.1%
A LITTLE .....	3	9.1%
NONE AT ALL.....	4	9.9%
REF OR DK		0.1%
[Not asked		55.6%]

If we again take the 3s, the 4s, and half the 2s as telling us that their jobs are potentially offshorable, that group would constitute 23.1% of the entire sample.

Adding the two pieces together yields an estimate that  $4.4\% + 23.1\% = 27.5\%$  of the jobs in the overall sample are offshorable, a number right in between Blinder’s (2009b) “moderate” and “aggressive” estimates. Incidentally, this more complicated breakdown of the data shows why it would be unwise to rely solely on the answers to Q29 (“how much face-to-face contact...?”) to decide on offshorability. According to the calculations just outlined, among respondents answering that their jobs involve *no* face-to-face contact at all, only 34% wind up classified as offshorable—which is pretty far from 100%.

Meanwhile, among respondents answering that their jobs entail at least *some* face-to-face contact, the percentage classified as offshorable is 26%—which, while lower, is pretty far from zero.

However, the more complicated measure of offshorability just explained (based on the answers to questions Q29, Q31, and Q32) and the simple self-reported measure of offshorability discussed earlier (based on question Q27) do not correlate as highly as might be hoped. For example, among respondents who say that their jobs require a lot of face-to-face contact with people *other than fellow workers*, about 77% also say their job cannot be done at a remote location (that is, they answer “3” to Q27)—which makes sense. But about 9% of such people report that their jobs *can* be done at a remote location (they answer “1” to Q27), which makes us wonder if they understood the question. At the other end of the offshorability spectrum, among respondents who say that their jobs require *no* face-to-face contact with people other than co-workers, only 36% report that their jobs are easily done from a remote location.

There is both good news and bad news in these comparisons. The bad news, of course, is that there appear to be some inconsistencies in the responses, which is hardly unusual in survey work.<sup>15</sup> The good news is that the three assessments of offshorability each contain independent information not contained in the other. Given how little we know about assessing offshorability, more information is perhaps welcome.

We have now used self-reported information from jobholders to derive three different estimates of the share of U.S. employment that is offshorable. They are 25.3%, based on self-reporting via Q27; 21.4%, based on self-reporting via Q29 only (which we

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<sup>15</sup> See, for example, Zaller (1992, Chapter 4). The unusual responses in this survey are not literally illogical. But they do make you wonder what kinds of jobs these people have.

are inclined to discount); and 27.5% based on supplementing Q29 with questions Q31 through Q32a, as just described. In addition, we noted earlier that external coders rate about 23% of all jobs as offshorable. The average across all four estimates is 24.3%. And if exclude the 21.4% figure, as we will do in what follows, the average rises to 25.3%. More important, all four estimates are remarkably close, given the inherent imprecision in each. They are also remarkably close to Blinder’s (2009b) range, which was 22.2% to 29.0% based on occupations, not on individual responses. As a robust stylized fact, about one-quarter of U.S. jobs appear to be offshorable.

To facilitate comparisons among our three preferred measures of offshorability—which we will henceforth refer to as “self-classified” (using Q27), “inferred” (from responses to Q29 through Q32), and “externally-coded”—we compressed the responses to the first and third measures into a two-point scale to make them directly comparable with the second measure. In the three 2x2 contingency tables shown below, “Yes” indicates that the respondent’s job is offshorable while “No” indicates that it is not. The tables show that the percentage of cases in which two indicators of offshorability agree ranges from 70.2% (externally coded versus self-classified) to 78.6% (self-classified versus inferred from responses). The corresponding “kappa” coefficients range from 0.19 to 0.47.<sup>16</sup>

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<sup>16</sup>  $\kappa$ , which is analogous to a correlation coefficient, is probably unfamiliar to most economists. See Maxwell (1970) for an explanation. In the 2x2 case, denote the four elements of the contingency table (using decimal fractions) as:

a	b
c	d

Then kappa is defined as  $\kappa = [(a+d) - \Delta] / [1 - \Delta]$ , where  $\Delta = (a+c)(a+b) + (d+c)(d+b)$ . It is clear from this formula that  $\kappa=1$  when all data are on the diagonal ( $a+d=1, c=b=0$ ), and that  $\kappa=0$  when the data are equally distributed in the table ( $a=b=c=d=1/4$ )

**Table 1**  
**Correspondences among Three Different Measures of Offshorability**

(a) External vs. Self-classified (percent)			(b) External vs. Inferred (percent)			(c) Self-classified vs. Inferred (percent)		
	No	Yes		No	Yes		No	Yes
No	62.1	17.6	No	62.5	17.3	No	62.8	11.6
Yes	12.2	8.1	Yes	10.1	10.1	Yes	9.9	15.8
$\kappa = 0.19$			$\kappa = 0.23$			$\kappa = 0.47$		

Our overall conclusions, then, are twofold. First, a wide variety of indicators of offshorability, based on both self-reporting and professional coding, suggest that roughly 25% of U.S. jobs are offshorable. Second, the alternative indicators of offshorability are different, either because of measurement error (e.g., misclassifications) or because the various indicators of offshorability differ conceptually—probably both. But third, the commonalities across the measures greatly exceed the differences. There is much more agreement than disagreement in these ratings.<sup>17</sup>

*Offshorability versus routinizability*

Earlier, we noted that the Autor, Levy, and Murnane (2003) concept we call “routinizability” is related to but different from offshorability. Our survey also included several questions pertaining to routinizability. The main such question was:

*Q25b. How much of your workday involves carrying out short, repetitive tasks? Would you say...*

<i>Almost all the time</i> .....	<i>1</i>	32.4%
<i>More than half the time</i> .....	<i>2</i>	17.2%
<i>Less than half the time, or</i> .....	<i>3</i>	27.3%
<i>Almost none of the time</i> .....	<i>4</i>	22.7%
<i>REF OR DK</i>		0.5%

<sup>17</sup> Indeed, the degree of disagreement is exaggerated a bit by our procedure for collapsing multiple responses down to two categories. To do so, we divided “mixed” or “partial” responses 50-50 using a random number generator, which creates some spurious disagreements.

Clearly a low number on this scale indicates a *high* degree of routinizability, so that a computer or robot might be able to do the job well. If you are looking for an estimate of how many jobs have “high” versus “low” routinizability, the sample divides almost exactly 50-50. On the other hand, if you are looking for an estimate of how many jobs *cannot* be done by a computer to any significant extent, the estimate is a low 23%. While this indicator of routinizability is clearly another imperfect measure, we at least expect to find that more of the people answering 1 and 2 to this question (and thus in easily routinizable jobs) are in offshorable jobs, as compared to the people answering 3 or 4 (and thus in jobs that are harder to routinize).

But we do not. In fact, according to the self-classified measure of offshorability (from Q27), only 18.3% of the routinizable jobs are offshorable versus 32.2% of the non-routinizable jobs. Similarly, if we use our inferred measure of offshorability (from Q29-Q32) instead, we find that 20.5% of routinizable jobs are offshorable versus 34.3% of non-routinizable jobs. Finally, if we use external coders’ ratings of offshorability, there is essentially no difference in offshorability between routinizable and non-routinizable jobs. Thus, not only are the two criteria—routinizability and offshorability—conceptually different, as we have emphasized, they are not even positively correlated. The latter is certainly surprising.

#### *Offshorability and occupational licensure*

One way in which workers in particular occupations might seek to protect their positions from the threat of offshoring is by requiring practitioners to obtain a government license to do the work. For example, existing technology allows radiology to



be offshored rather easily, but licensure largely prevents it.<sup>18</sup> Instead, while much radiological work does get outsourced, it goes to cheaper *domestic* locations—say, to Indiana rather than to India.

We find clear support in the PDII data for the notion that licensure deters offshoring, or at least offshorability as we measure it. According to the external coders, only 6.5% of jobs for which a license is needed are offshorable, versus 24.3% of jobs for which no license is needed. The other measures of offshorability agree, though with less dramatic differences. Using self-classification to measure offshorability (Q27), 17.1% of licensed jobs and 28.3% of unlicensed jobs are offshorable. Using our inferences from the answers to Q29-Q32, the corresponding figures are 16.7% versus 31.1%. Thus, in all cases, licensure and offshorability are negatively related, as expected.

### **3. Measuring Offshorability**

The survey results outlined in the preceding section yield four different--though not independent--estimates of the fraction of U.S. jobs that are potentially offshorable. Of these, we have focused on three: two based on self-reporting and the other based on judgments by external coders. The four estimates span a reasonably narrow range, from 21.4% (which we think is too low) to 27.5%. Thus a number in the 24-25% range might be a reasonable distillation of these disparate results. But even if we accept the entire range, the four estimates are all very close in the policy-relevant sense mentioned in Section 1: Each estimate represents a non-trivial minority of all jobs, roughly comparable

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<sup>18</sup> See Levy and Yu (2006).

to the shift from manufacturing to services between 1960 and now.<sup>19</sup> In other words, the shift toward service offshoring is a potentially dramatic labor market transformation.

But raw tabulations take us only so far. We would like to know, for example, what types of *jobs* are most and least offshorable, and what types of *people* are most and least likely to be in offshorable jobs.

#### *Offshorability by occupation*

Table 2 reveals some sharp disagreements between our survey respondents and Westat's professional coders regarding the offshorability of different occupations. For example, survey respondents rate about half of all "management, business, and financial" occupations as offshorable, while coders rate only about one-sixth of them as offshorable. On the other hand, Westat's coders—following our instructions—rate 81% of "production occupations" (which are mainly in manufacturing) as offshorable, versus only about 20% from our respondents (averaging the two versions). Other large discrepancies appear in "service occupations," "farming, fishing and forestry," "construction," and "installation, maintenance, and repair." In each case, it seems to us, the professional coders make the more reasonable judgments.

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<sup>19</sup> In 1960, 31.0% of payroll employees worked in the manufacturing sector. By 2008, this share was down to 9.8%.

**Table 2**  
**Offshorability in Major Occupational Groups**

Occupation (two-digit SOC codes)	Percent of all jobs	Self-classified	Inferred	Externally Coded
		Percent offshorable	Percent offshorable	Percent offshorable
Management, business, and financial occupations (11-13)	14.1	46.3	53.8	16.4
Professional and related occupations (15-29)	23.6	31.1	32.2	20.5
Service occupations (31-39)	15.9	11.0	5.7	0.7
Sales and related occupations (41)	10.1	25.2	24.1	17.8
Office and administrative support occupations (43)	13.3	29.5	34.7	41.2
Farming, fishing, and forestry occupations (45)	1.1	8.4	6.6	0.0
Construction and extraction occupations (47)	3.9	8.1	10.0	0.0
Installation, maintenance, and repair occupations (49)	4.3	22.2	17.0	1.3
Production occupations (51)	6.9	13.5	27.6	80.7
Transportation and material moving occupations (53)	6.4	10.5	17.4	0.0

*Offshorability by Industry*

In what sorts of industries is offshorability prevalent, and in what industries is it rare? Table 3 displays estimates of offshorability by 12 major industry groups.<sup>20</sup> Here, once again, we see what seems to be overestimation by our survey respondents of the offshorability of jobs in construction, retailing, transport, education, health care, and food services—with far lower numbers from external coders in each case. Correspondingly, survey respondents are far less sanguine than external coders about the possibilities for offshoring in manufacturing.<sup>21</sup> In both cases, we think the external coders are closer to the mark. But all three measurements agree that offshorability is very high in Finance and Insurance, Information, and in Professional and Technical Services.

<sup>20</sup> Major industry groups are defined as those employing at least 3% of the workforce.

<sup>21</sup> This discrepancy may point to a flaw in the question. Manufacturing workers *do* have to be physically present at their workplaces. But, in most cases, the factory could be abroad. Respondents may not have understood that.

**Table 3**  
**Offshorability by Industry**

Industry (NAICS)	Percent of all jobs	Self-classified	Inferred	Externally Coded
		Percent offshorable	Percent offshorable	Percent offshorable
Construction (23)	5.2	12.8	23.5	10.4
Manufacturing (31)	12.0	27.3	32.6	50.3
Retail trade (44)	10.9	17.5	20.8	10.1
Transport and warehousing (48)	3.6	11.9	22.9	9.3
Information (51)	3.6	46.2	53.6	35.1
Finance and Insurance (52)	4.7	53.2	58.2	54.8
Prof, Sci, and Tech Services (54)	8.1	58.3	57.4	34.4
Admin, Sup, Waste Mgt, Remed Svcs (56)	3.3	23.0	20.0	27.8
Educational Svcs (61)	9.5	15.6	14.1	6.0
Health Care, Social Assistance (62)	13.0	17.4	19.8	8.5
Arts, Entertainment, Recreation (71)	3.2	15.3	21.9	16.0
Accommodation, Food Svcs (72)	6.4	9.7	3.4	0.47

*Offshorability by educational level*

Disagreements are much smaller when it comes to appraising offshorability by educational attainment. (See Table 4.) The survey respondents see offshorability as (roughly) increasing as you move up the educational ladder. The external coders do, too, but with one major discrepancy: They rate people with advanced degrees as in substantially less offshorable jobs.

**Table 4**  
**Offshorability by Educational Level**

Education Level	Percent of all respondents	Self-classified	Inferred	Externally Coded
		Percent offshorable	Percent offshorable	Percent offshorable
No high school diploma	9.4	18.6	14.3	11.8
High School diploma or GED	30.2	17.3	19.8	19.3
Some college (no degree)	13.9	22.4	22.1	23.8
Vocational/Technical/Associate degree	11.4	22.9	22.8	17.1
Bachelor's degree	21.6	34.6	42.8	26.4
Advanced degree or professional school	13.5	37.0	38.5	16.9

*Offshorability by income class*

Classifying workers by their (annual) incomes produces pretty similar rankings across methods, and also leads to the conclusion that higher income people are in more offshorable jobs—except perhaps at the top. (See Table 5.)

**Table 5**  
**Offshorability by Income**

Income Group	Percent of all jobs	Self-reported	Inferred	Externally Coded
		Percent offshorable	Percent offshorable	Percent offshorable
Under 25,000	28.1	17.0	17.0	15.3
25,000-49,999	32.5	21.1	23.9	18.4
50,000-74,999	20.3	24.2	32.1	19.0
75,000-99,999	9.8	46.9	40.6	25.1
Over 100,000	9.4	40.9	40.7	23.1

Note: Sample size is 1678 out of 2513 because of non-reporting of income.

*Offshorability by race and sex*

Tables 6 and 7 show only small differences in offshorability between blacks and whites and between men and women—with one major exception. According to the external coders, but not the survey respondents, blacks are far less likely to be in offshorable jobs than whites.

**Table 6**  
**Offshorability by Race**

Race	Percent of all respondents	Self-classified	Inferred	Externally Coded
		Percent Offshorable	Percent offshorable	Percent offshorable
White	77.1	25.9	28.2	20.2
Black or African American	10.2	24.0	29.6	12.8
American Indian or Alaskan Native	3.2	13.6	25.0	15.4
Asian	3.1	36.0	28.4	36.6
Native Hawaiian or Other Pacific Islander	0.3	28.2	26.1	0.0
Some other Race	9.5	22.9	18.6	25.0

**Table 7**  
**Offshorability by Gender**

Gender	Percent of all respondents	Self-classified	Inferred	Externally Coded
		Percent offshorable	Percent offshorable	Percent offshorable
Male	53.6	25.2	28.9	19.3
Female	46.4	25.2	25.5	21.1

*Offshorability by age*

Table 8 shows that all three methods strongly agree that the two youngest age groups—comprising 16- to 24-year-olds—are concentrated in the least offshorable jobs, and they weakly agree that offshorability by age follows a roughly hill-shaped pattern. But they disagree on where the peak of the hill comes. According to self-classification, offshorability peaks at ages 35-44. Our inferred measure of offshorability puts the peak coming at ages 25-35 instead. And Westat’s professional coders put the peak offshorability age range at 45-54.

**Table 8**  
**Offshorability by Age**

Age Group	Percent of all respondents	Self-classified	Inferred	Externally Coded
		Percent offshorable	Percent offshorable	Percent offshorable
16-19	5.5	13.8	12.6	6.4
20-24	7.7	12.8	11.2	12.8
25-34	21.7	27.0	36.8	20.3
35-44	22.0	29.8	27.1	21.0
45-54	26.0	27.2	30.0	24.2
55-64	13.0	24.2	24.1	19.8
65+	4.1	19.6	21.8	21.4

*Offshorability by geographical region*

Finally, does the offshorability of U.S. jobs vary much by region? Table 9 shows that the answer is no.

**Table 9**  
**Offshorability by Region**

Geographical Region	Percent of all jobs	Self-classified	Inferred	Externally Coded
		Percent offshorable	Percent offshorable	Percent offshorable
Northeast	18.5	22.4	27.3	21.1
Midwest	22.5	24.8	27.9	22.1
South	35.7	26.6	28.3	19.3
West	23.3	25.8	25.3	19.0

#### **4. Empirical models of offshorability**

Cross tabulations, such as those just presented, are useful descriptive devices. But they take us only so far when the various categories are not orthogonal. So this section reports on an initial attempt to develop some multivariate ordered probit models to explain offshorability (as a multi-category variable).

Table 10 presents three different ordered probit models, one for self-classified offshorability (our Q27), the second for inferred offshorability (our Q29-Q32), and the third for offshorability as recorded by Westat’s coders. In each case, the offshorability categories are ordered from lowest to highest. As explained previously, there are four categories for self-classified offshorability (the left-most column) and five for externally-coded offshorability (the right-most column). To put our inferred measure of offshorability (the middle column) on an equal footing, we expanded the ratings from the simple “yes, no” classification discussed earlier (offshorable or not) to six categories, as follows (with sample shares in parentheses):

- 1: some face-to-face contact, remote delivery impossible (43.1%)
- 2: no face-to-face contact, remote delivery impossible (7.2%)
- 3: some face-to-face contact, some remote delivery possible, but with a lot of quality deterioration (21.3%)
- 4: no face-to-face contact, some remote delivery possible, but with a lot of quality deterioration (0.8%)
- 5: some face-to-face contact, some remote delivery possible, with little or no quality deterioration (23.0%)
- 6: no face-to-face contact, some remote delivery possible, with little or no quality deterioration (4.4%)

With only a few exceptions (e.g., unionization, licensure, and some of the industry dummies), the three estimated models look different. For example, while the two models explaining survey respondents' answers agree that the most educated workers tend to be in the most offshorable jobs, the model for externally-coded offshorability does not.<sup>22</sup> The coefficients of experience look superficially similar in the three models,<sup>23</sup> but the quadratic terms show that the estimated functional relationships are quite different. So are the coefficients of sex, race, and routinizability. The most consistent findings across the three models are that unionization and licensing reduce offshorability substantially.

Clearly, such disparate results mean that much more work is necessary before we can say anything econometrically about the determinants of offshorability at the individual level. But Table 10 does underscore a point made earlier: that the three different measures of offshorability measure different things. So maybe we should not expect the three estimated models to have similar coefficients in any case. As suggested earlier, if forced to choose, we would select the external coders' ratings as the most reliable indicators of offshorability.

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<sup>22</sup> Blinder (2009b) also found a weak positive relationship between education and offshorability.

<sup>23</sup> Job tenure was not significant.



**Table 10: Ordered Probit Models of Offshorability**

Variable	Self-Classified	Inferred	Externally Coded
High School/GED	-0.021 (0.223)	0.156 (0.176)	0.477 (0.232)
Some College	-0.043 (0.228)	0.144 (0.179)	0.693 (0.223)
Vocational, Technical, Associates degrees	0.093 (0.235)	0.096 (0.186)	0.470 (0.238)
Bachelors	0.108 (0.223)	0.425 (0.179)	0.698 (0.222)
Advanced degrees	0.156 (0.230)	0.444 (0.189)	0.645 (0.239)
Experience	0.032 (0.012)	0.017 (0.010)	0.034 (0.012)
Experience Squared (x100)	-0.069 (0.025)	0.053 (0.021)	0.061 (0.025)
Female	-0.117 (0.092)	-0.204 (0.081)	0.002 (0.096)
Hispanic	0.142 (0.142)	0.164 (0.126)	0.241 (0.176)
Black	0.375 (0.154)	0.172 (0.151)	0.066 (0.204)
Asian	0.371 (0.223)	-0.198 (0.209)	0.377 (0.205)
Union	-0.372 (0.120)	-0.243 (0.092)	-0.262 (0.131)
Licensed	-0.359 (0.100)	-0.448 (0.092)	-0.742 (0.119)
Routinizable	-0.214 (0.089)	-0.127 (0.080)	0.090 (0.099)
Occupation 1	NA NA	NA NA	0.016 (0.133)
Occupation 2	-0.222 (0.116)	-0.310 (0.111)	0.198 (0.153)
Occupation 3	-0.625 (0.194)	-1.164 (0.168)	NA NA
Occupation 4	-0.382 (0.175)	-0.459 (0.155)	-0.087 (0.183)
Occupation 5	-0.334 (0.146)	-0.085 (0.126)	0.673 (0.145)
Occupation 6	-0.923 (0.549)	-1.869 (0.445)	NA NA
Occupation 7	-0.859 (0.254)	-1.133 (0.244)	NA NA
Occupation 8	-0.324 (0.223)	-1.085 (0.221)	-1.738 (0.409)
Occupation 9	-0.915 (0.240)	-0.596 (0.195)	NA NA
Occupation 10	-0.616 (0.290)	-0.775 (0.305)	NA NA

Industry 31	0.112 (0.158)	0.012 (0.129)	1.112 (0.147)
Industry 44	-0.003 (0.200)	-0.276 (0.217)	-0.376 (0.186)
Industry 48	-0.480 (0.278)	-0.092 (0.240)	-0.224 (0.249)
Industry 51	0.440 (0.178)	0.497 (0.183)	0.622 (0.209)
Industry 52	0.520 (0.204)	0.465 (0.179)	0.927 (0.177)
Industry 54	0.632 (0.152)	0.354 (0.133)	0.524 (0.153)
Industry 56	0.135 (0.248)	-0.011 (0.200)	0.611 (0.202)
Industry 61	-0.347 (0.150)	-0.399 (0.134)	-0.599 (0.165)
Industry 62	-0.243 (0.147)	-0.302 (0.123)	-0.564 (0.157)
Industry 71	-0.091 (0.332)	-0.301 (0.352)	0.125 (0.478)
Industry 72	-0.056 (0.282)	-0.784 (0.240)	-1.616 (0.323)
Pseudo R Squared	0.113	0.129	0.190
Wald Chi-Square	240.92	460.98	524.03
Sample Size	1919	1917	1923

Note: Robust standard errors in parentheses. Sample is weighted by sample weights.

## 5. Empirical models of the effects of offshorability

We now turn from the *determinants* of offshorability to its *effects*. For example, do more offshorable jobs pay lower wages, *ceteris paribus*? Are the people holding such jobs experience subject to more frequent layoffs?

### *Offshorability and wages*

Starting with wages, we present estimated coefficients (and standard errors) from three standard log-wage equations in Table 11, adding a set of from three to five offshorability dummies to each regression. In each case, the offshorability dummies are ordered so that higher numbers connote *greater* offshorability, and the omitted category is the *least* offshorable. In estimating these wage regressions, we dropped cases in which

respondents were unable to report a current wage because they were not currently employed (roughly 8% of the sample).

In terms of the impact of offshorability on wages (top panel of the table), the results across the three different measures are consistent only in one respect: With one trivial (and insignificant) exception, they agree that the *least* offshorable jobs (the omitted category) pay the lowest wages, *ceteris paribus*. This finding is surprising once you realize that the regression controls for the usual determinants of wages—including education, experience, unionization, job tenure, and even whether or not the job’s tasks are mostly routine. By contrast Blinder (2009b), studying *occupations* rather than *individuals*, found that the *most* offshorable occupations carried a sizable wage penalty.

Beyond that, however, the estimated effects of offshorability on wages, while mostly statistically significant,<sup>24</sup> display no consistent pattern across the three regression models. Using self-classified offshorability, the most offshorable jobs are estimated to pay the highest wages. With inferred offshorability, the dummies display an erratic up-down-up pattern. And with externally-coded offshorability, the relationship is hill-shaped: The highest wages are paid to workers in the three middle categories. Overall, there is no clear “sign” to the effect of offshorability on wages.

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<sup>24</sup> The F-statistics for omitting the offshorability dummies are, respectively, 10.4, 14.7, and 8.1 in the three regressions.

**Table 11: Log Wage Regressions**

Variable	Self-Classified	Inferred	Externally Coded
Offshorability – 2	-0.032 (0.095)	0.129 (0.060)	0.201 (0.055)
Offshorability – 3	0.170 (0.050)	0.138 (0.043)	0.199 (0.069)
Offshorability – 4	0.184 (0.044)	0.020 (0.099)	0.180 (0.054)
Offshorability – 5	NA NA	0.194 (0.046)	0.082 (0.058)
Offshorability – 6	NA NA	0.252 (0.111)	NA NA
Education	0.063 (0.008)	0.061 (0.008)	0.064 (0.008)
Experience	0.023 (0.004)	0.023 (0.004)	0.023 (0.004)
Experience <sup>2</sup> (x100)	-0.043 (0.008)	-0.042 (0.009)	-0.044 (0.008)
Job tenure	0.020 (0.006)	0.020 (0.006)	0.022 (0.005)
Job tenure <sup>2</sup> (x100)	-0.022 (0.016)	-0.024 (0.017)	-0.028 (0.016)
Female	-0.218 (0.035)	-0.214 (0.035)	-0.231 (0.035)
Hispanic	-0.168 (0.058)	-0.174 (0.060)	-0.177 (0.058)
Black	-0.126 (0.054)	-0.120 (0.057)	-0.111 (0.057)
Asian	0.250 (0.097)	0.264 (0.104)	0.226 (0.105)
West region	0.113 (0.038)	0.119 (0.039)	0.126 (0.039)
Union	0.052 (0.041)	0.052 (0.041)	0.044 (0.041)
Licensed	0.142 (0.034)	0.166 (0.035)	0.163 (0.036)
Routinizable	-0.158 (0.041)	-0.165 (0.043)	-0.168 (0.041)
Widowed	-0.244 (0.060)	-0.238 (0.055)	-0.235 (0.060)
Divorced	-0.046 (0.048)	-0.048 (0.049)	-0.045 (0.049)
Separated	-0.050 (0.164)	-0.025 (0.166)	-0.022 (0.160)
Never Married	-0.062 (0.050)	-0.054 (0.051)	-0.050 (0.050)
Constant	1.852 (0.135)	1.826 (0.139)	1.834 (0.135)
R-Squared	0.432	0.431	0.428
RMSE	0.466	0.466	0.467
Sample Size	1336	1334	1336

Note: Robust standard errors in parentheses. Sample is weighted by sample weights.

Most of the remaining coefficients in Table 11 are unremarkable, extremely consistent across specifications, and also insensitive to whether the offshoring dummies are included or excluded (not shown in the table). Just a few aspects of these otherwise-standard wage equations are worth noting:

- Our survey gathered a direct measure of work experience, rather than relying on the usual proxy based on age and schooling; and we used that measure in the regressions reported in Table 11.
- The survey also recorded each respondent's tenure on his or her current job, which gets independent estimated effects on wages that are similar in magnitude to those of general experience.<sup>25</sup>
- Routine jobs, as defined earlier, are estimated to pay about 16-17% lower wages than non-routine jobs--a large effect, equivalent to almost three years more schooling.
- Licensed jobs are estimated to pay 14-16% higher wages than unlicensed jobs, another large effect.<sup>26</sup>
- Across the four main geographical regions, wages appear to be about 11-12% higher in the West. The other three regions look about the same.

#### *Offshorability and layoffs*

Since offshorability is often associated with job insecurity, our final empirical question is whether people in more offshorable jobs are more susceptible to layoffs. To look into this issue, we developed a simple probit model using characteristics of both the worker and the job to predict the answer to the following survey question: "Have you lost

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<sup>25</sup> Remember, however, that one more year of experience on the current job increments both "experience" and "job tenure" by one. So, roughly speaking, one year of experience on the present job is worth two years of previous experience.

<sup>26</sup> Kleiner and Krueger (2008) also found that licensing has a strong positive effect on wages.

a job at any time in the last three years?” This question is admittedly imperfect, as respondents may have changed jobs (and thus changed job characteristics) during the three-year period. But short of collecting an entire three-year work history, it is the best we can do. It also has the advantage of being comparable with studies of data from the Displaced Workers Survey, which also cover three-year periods (*cf.* Farber (2009)).

Table 12 displays the estimates, once again using our three alternative measures of offshorability.<sup>27</sup> The individual offshorability dummies are never statistically significant; the highest p-value is about 0.1. Nor do the groups of offshorability dummies come close to statistical significance in any of the models, according to the relevant  $\chi^2$  tests.<sup>28</sup> However, the point estimates do display a consistent pattern: The highest layoff probabilities seem to occur somewhere near the *middle* of the offshorability spectrum, not at either extreme.

A few of the other coefficients are interesting. Race and sex dummies are not significant in the layoff model, which may be surprising.<sup>29</sup> General work experience actually has a modest *positive* effect on the probability of layoff, which is certainly surprising. But tenure on the current job has a strong negative effect, as would be expected.<sup>30</sup> The “high education” dummy indicates respondents with at least some college; they are, naturally, less likely to have experienced a layoff. So are people who work for non-profits. Interestingly, people in licensed jobs are considerable *less* likely to have been laid off, while people in routinizable jobs are a bit *more* likely (though not significantly so).

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<sup>27</sup> Each regression also includes a constant and occupation and industry dummies. Very few of these dummies are significant. The most notable exception is that people in sales are significantly more likely to have experienced a layoff.

<sup>28</sup> The p-values of the three  $\chi^2$  tests are 0.83, 0.59, and 0.33.

<sup>29</sup> Blacks are more likely to experience layoffs, but the coefficients are not significant.

<sup>30</sup> The quadratic functional form implies that this effect troughs at about 23.5 years of job tenure, and then turns upward.

**Table 12: Probit Model of Layoffs**

Variable	Self-Classified	Inferred	Externally Coded
Offshorability – 2	0.084 (0.520)	-0.023 (0.226)	0.134 (0.214)
Offshorability – 3	0.177 (0.193)	0.190 (0.168)	0.315 (0.231)
Offshorability – 4	0.055 (0.142)	0.550 (0.440)	0.009 (0.216)
Offshorability – 5	NA NA	0.241 (0.174)	-0.233 (0.231)
Offshorability – 6	NA NA	-0.002 (0.268)	NA NA
High Education	-0.310 (0.113)	-0.324 (0.114)	-0.306 (0.112)
Experience	0.028 (0.015)	0.028 (0.015)	0.030 (0.015)
Experience Squared (x100)	-0.032 (0.032)	-0.030 (0.032)	-0.035 (0.032)
Tenure	-0.236 (0.024)	-0.237 (0.025)	-0.236 (0.024)
Tenure Squared (x100)	0.502 (0.061)	0.506 (0.062)	0.501 (0.062)
Female	-0.169 (0.130)	-0.134 (0.132)	-0.157 (0.130)
Hispanic	-0.082 (0.174)	-0.084 (0.177)	-0.075 (0.172)
Black	0.168 (0.195)	0.168 (0.198)	0.183 (0.193)
Asian	-0.564 (0.388)	-0.563 (0.388)	-0.554 (0.383)
Government	-0.150 (0.189)	-0.163 (0.192)	-0.111 (0.190)
Non-Profit	-0.360 (0.179)	-0.370 (0.183)	-0.358 (0.180)
Union	0.078 (0.162)	0.080 (0.161)	0.045 (0.156)
License	-0.404 (0.150)	-0.384 (0.152)	-0.401 (0.152)
Routinizable	0.166 (0.125)	0.188 (0.123)	0.172 (0.122)
Constant	-0.689 (0.319)	-0.828 (0.330)	-0.764 (0.313)
Pseudo R Squared	0.284	0.287	0.287
Wald Chi-Square	176.64	171.70	178.84
Sample Size	1904	1903	1908

As a quick summary of both Tables 11 and 12, we would say that offshorability has pretty minor estimated effects on either wages or layoff probabilities.

## 6. Summary

We have examined several ways to use conventional survey techniques to assess the offshorability of the jobs that American workers held in 2008. All of our measures agree that roughly 25% of U.S. jobs are potentially offshorable. When reduced to binary indicators of whether a person's job is offshorable or not, our three preferred measures of offshorability agree between 70% and 80% of the time. Furthermore, subject to a great deal of uncertainty owing to the fact that there is no objective standard of comparison,<sup>31</sup> we judge that professional coders provide the most accurate assessments of offshorability. This is very good news since it implies that, e.g., the Census Bureau could collect data on offshorability on a routine basis *without adding a single question to the CPS*.

In terms of empirical findings, offshorability appears to be particularly prevalent in production work and in office and administrative jobs. By industry group, it is most common in manufacturing, finance and insurance, information services, and professional and technical services. More educated workers appear to hold somewhat more offshorable jobs. But differences in offshorability by race, sex, age, and geographic region are all minor. In estimated multivariate econometric models, offshorability does not appear to have consistent systematic effects on either wages or the probability of layoff. When offshorability is treated as the dependent variable, its econometric determinants are quite sensitive to how offshorability is measured. However, union members and people in licensed positions are always less likely to hold offshorable jobs; and, perhaps surprisingly, routine work is no more likely to be offshorable than other work.

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<sup>31</sup> However, there is high inter-coder reliability.



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