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# Bank Privatization and Productivity: Evidence for Brazil

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#### **ABSTRACT**

Over the last decade, the Brazilian banking industry has undergone major and deep transformations with several privatizations of state-owned banks, mergers and acquisitions, closing down of troubled banks, entry by foreign banks, etc. The purpose of this paper is to evaluate the impacts of these changes in banking on total factor productivity. We first obtain measures of bank level productivity by employing the techniques due to Levinsohn and Petrin (2003). We then relate such measures to a set of bank characteristics. Our main results indicate that state-owned banks are less productive than their private peers, and that privatization has increased productivity.

Keywords: bank privatization, total factor productivity, Brazilian banking JEL Classification: G21, L33, O54

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#### 1. Introduction

The banking system in Brazil is the largest and the most complex one in Latin America. Like in many parts of the world, the banking industry in Brazil is undergoing a process of rapid and radical transformations. The common features of this process, in Brazil and elsewhere, include: an increase in competition from within the industry as well as from the outside; a wave of merger and acquisition (M&A) activities, including several cross-border deals; more globalized capital markets with highly volatile capital flows, which are capable of causing havoc in some national financial sectors; new financial products, with increasing reliance on off-balance sheet activities; new banking practices brought out by the information technology revolution.

The banking sector in Brazil has been strongly influenced by the changing domestic macroeconomic scene of the recent period, especially by the transition from a high to a low inflation environment. After many years of making a living out of inflationary rents, this transition was far from smooth for many banks.

Among those most affected by the many changes in the industry were the stateowned banks. Due to their poor performance, many of the state-owned banks in Brazil were either closed down or privatized. Less than half (14) of the 32 state-owned banks operating in the country by 1994 were still active by 2002.

The Brazilian experience represents an interesting case study on bank privatization not only because of its quantitative relevance but also due to the varied options given to the state-owned banks following their restructuring. Thus, some state-owned banks were straight privatized by their controllers (namely, the Brazilian states) whereas some others had their control first transferred from the states to the federal government and then privatized. Some other states also kept the control of their banks after restructuring. There are also some other state-owned banks that were just liquidated.

The purpose of this paper is to study the impact of the privatization of stateowned banks on productivity. Measures of bank-level total factor productivity are first obtained as the residuals from a production function estimate. The production function is estimated following the methodology suggested by Levinsohn and Petrin (2003) to try to control for endogeneity problems arising from the simultaneous choice of inputs and productivity by the bank firm.

In a second stage, bank total factor productivity is related to a set of control variables. In an environment where many different types of corporate control changes are occurring simultaneously, it is important to try to control for as many of them as possible even though the primary interest of the paper lies on the effects of bank privatization. This is certainly the case for Brazil whereby privatization of state-owned banks were taking place alongside other corporate changes in the industry like domestic mergers and acquisitions, foreign acquisition of domestic banks, liquidation of banks, and pure exit from the market. We therefore follow the methodology proposed by Berger et al. (2003) and include variables controlling for static, selection, and dynamic effects. Static variables are dummies for groups of banks that have not had any corporate change over the sample period. Selection variables are dummies for groups of banks that have had some corporate change over the sample period. Such dummy variables are equal to one over the whole sample period for the corresponding banks. Dynamic variables are of two forms. A first set of dynamic variables are dummies for those banks that have had some corporate change over the sample period taking the value one only for the time periods following the change. A second set of dynamic variables track the number of time periods following the change. In addition to the static, selection, and dynamic variables we also included a set of dummy variables for those banks that have exited the market. Exit can occur either because the bank has been liquidated or because the bank has changed the nature of its activities.

Our main results show that state-owned banks are less productive than private-owned ones. Brazilian state-owned banks face severe agency problems due to their use for political, and social purposes. Another main result of the paper is that privatization has had a positive impact on productivity. Moreover, the positive effects of privatization seem to take some time to materialize. Privatization proved also to be a superior strategy than restructuring and keeping the bank under state control. On the other hand, we could not find any strong performance differences related to the way a state-owned bank was privatized (i.e., straight privatization or federalization followed by privatization).

This paper contributes to the literature on bank productivity. The study of bank productivity is relevant because productivity is a summary performance measure. Thus, productivity analysis may be relevant to those involved in bank M&A issues, like bank practitioners or bank competition authorities. Also, to the extent that low productivity can work as an early warning, bank supervision authorities may use productivity

measures as an additional monitoring instrument. Bank productivity studies are also useful due to the well-documented evidence that a bank system that efficiently channels available resources to productive uses is a powerful mechanism for economic growth [Levine (1997)].

This paper is also related to the literature on bank privatization. The empirical literature in this area takes the form of either cross-country studies or analyses of individual countries. This literature provides broad support to the conclusions reached in this paper on the poorer performance of state-owned banks and on the beneficial impacts of bank privatization.

This paper is structured as follows. Section 2 gives a brief overview of the banking industry in Brazil, with a special emphasis on the state-owned sector. Section 3 describes the methodology to be applied in the empirical sections. Section 4 discusses data-related issues. Section 5 estimates the coefficients of a production function, from which the bank-level productivity measures are calculated. Section 6 studies the determinants of bank productivity, highlighting the role played by bank privatization. Section 7 concludes the paper.

#### 2. Overview of the banking sector in Brazil

The launching of the stabilization plan, called the *Real Plan*, in July 1994 with the subsequent transition to an environment of more stable prices proved to be very costly to the Brazilian banks. During the high-inflation period, banks could profit from inflation transfers. Inflation imposes a tax over the holders of money and non-interest bearing deposits. As issuers of demand deposits, commercial banks receive part of the inflation tax. According to ANDIMA-IBGE (1997), the inflationary transfers to the banking system fell from an average of 3.4% of GDP in the 1990-93 period to 1.8% in 1994, and to 0.03% in 1995.

In the immediate aftermath of the stabilization plan, Brazilian banks tried to make up for the inflationary losses by increasing credit. Total loans of the financial

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<sup>&</sup>lt;sup>1</sup> Boehmer *et al.* (2003), Bonin *et al.* (2003), Otchere (2003), and Nguyen and Williams (2003) are examples of cross-country studies. Some studies focusing on individual countries are, among others, Berger *et al.* (2003) for Argentina, Beck, Crivelli, and Summerhill (2003) for Brazil, Beck, Cull, and Jerome (2003) for Nigeria, Haber and Kantor (2003) for Mexico, Omran (2003) for Egypt, and Bonaccorsi di Patti and Hardy (2003) for Pakistan. Megginson (2003) and Clarke *et al.* (2003) provide comprehensive surveys about bank privatization studies.

system went up 43.7% after the first eight months of the stabilization plan. The rapid increase in the concession of loans was not followed by a careful consideration of the risk characteristics of those seeking credit. When the Central Bank dramatically increased the reserve requirements on deposits in the second half of 1994, coupled with the continuation of a policy of high interest rates, a credit retrenchment followed. Non-performing loans started to accumulate fast.

With the imminent insolvency of some big private banks<sup>2</sup> a bailout mechanism was put in place in November 1995<sup>3</sup>. Under this program, the Central Bank was given the mandate to compel a fragile bank to: a) increase its capital, or b) to transfer its shareholder control, or c) to be merged or acquired by another bank. PROER made easier for stronger financial institutions to acquire weaker ones by allowing the acquiring financial institutions to record as a premium the difference between the acquisition value and the market value of the acquired institution. Non-performing loans were recognized as losses and, under certain conditions, the premium could be used as a tax credit. It also allowed forbearance in the form of a temporary waive of the Basle minimum capital requirement for the ailing participants. In order to reduce the moral hazard problems associated to bailout schemes, PROER set out that banks could only qualify for official help when the ownership control was agreed to be transferred to some other institution. Seven banking institutions were restructured under the PROER resources.

The PROER program only reached private banks. A similar program aiming at the state-owned banks was launched in August 1996, the PROES<sup>4</sup>. The aim of this program was not only to reduce the participation of the Brazilian states (provinces) in the banking activity but also to address their chronic public debt problems<sup>5</sup>. Debt restructuring packages were offered to those states who agreed to give one of the following destinations to their banks: a) to liquidate it; b) to privatize it; c) to transfer its control to the federal government for future privatization, or, d) to transform it in a

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<sup>&</sup>lt;sup>2</sup> In August 1995, Banco Economico, the eight largest in the country by net worth, fell under Central Bank intervention. In November 1995, the same fate hit Banco Nacional, the sixth largest in the country by net worth.

<sup>&</sup>lt;sup>3</sup> Program of Incentives to the Restructuring and Strengthening of the National Financial System, PROER.

<sup>&</sup>lt;sup>4</sup> Program of Incentives to the Reduction of the State-Level Public Sector in the Bank Activity. See also Baer and Nazmi (2000), and Ness Jr. (2000) for more details.

<sup>&</sup>lt;sup>5</sup> The two problems were not unrelated: state-level banks were the main purchasers of the public bonds issued by their main shareholders, the states themselves. Werlang and Fraga Neto (1995) study the role of state-owned banks in the creation of public debt. Bevilaqua (2000) describes state debt developments from the mid-1980s onwards, with special emphasis on the 1997 state debt bailout.

development agency. Less favorable financial packages were also offered to those states that still wanted to keep their banks after bailing them out.

When PROES was launched, there were 35 financial institutions under the control of the Brazilian states, including 23 commercial banks. With the exception of the states of Mato Grosso do Sul, Tocantins (which had no financial institutions under their control), Paraíba, and Distrito Federal, all the other state units joined PROES. Under PROES, ten financial institutions were/are being liquidated, six banks were privatized by the states, six banks were/are being privatized by the federal government, sixteen financial institutions were transformed into development agencies, and five banks were restructured and kept under the state control<sup>6</sup>.

PROES only reached the banks owned by the states. For the banks owned by the federal government, an official restructuring program was launched in June 2001, the PROEF<sup>7</sup>. Under this program, many troubled assets were transferred to a newly created institution under the Finance Ministry control. Three federal government-owned banks (CEF, BNB, and Basa) also received capital injection<sup>8</sup>.

The whole set of measures put in place drastically changed the ownership composition of the banking sector in the country. Tables 1 and 2 document such changes along several dimensions.

**TABLE 1 Number of Commercial Banks by Ownership** 

	Private	Minority	Control			Number of
Year	Domestic	Foreign	Foreign	Public	TOTAL	<b>Privatizations</b>
1994	146	31	37	32	246	
1995	142	32	36	32	242	
1996	130	29	40	32	231	
1997	119	26	45	27	217	1
1998	105	17	58	23	203	3
1999	96	12	67	19	194	1
2000	93	13	69	17	192	3
2001	82	14	70	16	182	1
2002	75	10	56	14	155	2

<sup>8</sup> Banco do Brasil (BB), another federal government-owned bank, was capitalized by the Treasury back in 1995.

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<sup>&</sup>lt;sup>6</sup> See Appendix 1 for a list of all banks included in the study with the identification of their corporate status.

<sup>&</sup>lt;sup>7</sup> Program for the Strengthening of the Federal Financial Institutions.

The number of commercial banks operating in Brazil has been reducing since 1994. There were 91 fewer banks working in the country in 2002 than in 1994. Apart from foreign controlled banks, all the other bank segments showed considerable reductions in their numbers. Even for foreign controlled banks, the year 2002 represented a reversal of the trend when, after many years of continuing expansion, their number showed a reduction.

TABLE 2: Share of bank system balance sheet items by ownership

	NE	T WORT	H		ASSETS		D	EPOSITS			LOANS	
Year	Private Domestic	Foreign	Public									
1993	48.47	7.32	44.21	40.72	8.36	50.92	38.85	4.84	56.32	31.55	6.57	61.88
1994	56.03	9.64	34.33	41.29	7.17	51.53	39.41	4.59	56.00	35.47	5.20	59.34
1995	49.93	13.27	36.80	39.25	8.41	52.34	36.48	5.41	58.11	31.93	5.75	62.32
1996	56.03	10.42	33.55	39.12	9.82	51.06	34.18	4.37	61.45	32.91	8.70	58.39
1997	52.64	14.51	32.85	36.90	12.87	50.24	33.01	7.58	59.42	35.61	11.80	52.59
1998	50.55	22.21	27.23	35.47	18.47	46.06	33.28	15.23	51.49	31.26	15.02	53.72
1999	47.55	25.93	26.53	33.33	23.34	43.33	32.07	16.93	50.99	32.03	19.98	48.00
2000	51.35	28.88	19.76	35.50	27.62	36.88	34.28	21.36	44.36	34.96	25.48	39.56
2001	52.19	31.35	16.45	37.55	30.13	32.32	35.80	20.41	43.79	42.82	32.03	25.15
2002	49.74	33.62	16.64	37.32	27.67	35.01	37.16	20.13	42.71	40.45	30.48	29.07

Table 2<sup>9</sup> shows that private domestic banks managed to keep their share of the bank system net worth, assets, and deposits. This group of banks even increased their share of the bank system loans.

Foreign controlled banks increased significantly their market penetration in the country. In 2002, they accounted for 33.6% of the bank system net worth, 27.7% of the bank system assets, 20.1% of the bank system deposits, and 30.5% of the bank system loans.

Despite the great reduction in the importance of the state-owned banks, they still account for significant shares of the bank system net worth (16.6%), assets (35%), deposits (42.7%), and loans (29.1%).

#### 3. Methodology

Productivity is defined as any variation in output that cannot be explained by variations in inputs. On this account, productivity changes can be due either to variations in efficiency or to changes in technology.

<sup>&</sup>lt;sup>9</sup> In table 2, the foreign minority group is incorporated into the private domestic group.

The methodology to be applied in this paper follows Levinsohn and Petrin (2003)' extension to the approach developed by Olley and Pakes (1996). Olley and Pakes' methodology allows one to consistently estimate the coefficients of a production function taking into consideration two possible sources of bias, namely a sample selection and a simultaneity bias.

The sample selection bias refers to the fact that many firms may have left the market during the sample period. It is reasonable to imagine that the unobservable productivity variable and the decision to leave the market are correlated, causing a potential sample selection problem. The simultaneity problem is related to the correlation between the unobservable productivity variable and the amount of inputs chosen by the bank. The selection problem is handled by modeling the exit decision by the firm. The simultaneity problem is solved by inverting an investment function, which is affected by the unobserved productivity.

Levinsohn and Petrin (2003) introduced an important improvement in the Olley and Pakes' methodology by making use of an intermediate input instead of investment as a proxy variable for productivity. Investment can only work as a valid proxy if it does not take zero values, which can be a very restrictive condition for the data sets typically found in developing countries.

Levinsohn and Petrin also argue that the monotonicity condition required for the inversion of the investment function may not be valid due to capital adjustment costs. The monotonicity condition for investment is then replaced by an equivalent requirement for an intermediate input function. The authors choose electricity as the productivity proxy on the account that all firms need such input. Moreover, in their sample, there was no firm producing or selling electricity, which can be interpreted as an impossibility for storing such input, making it highly correlated with contemporaneous productivity levels.

The procedure to be adopted in the estimation can be illustrated taking the example of a Cobb-Douglas production function:

$$y_{it} = \beta_0 + \beta_k k_{it} + \beta_l l_{it} + \beta_e e_{it} + \omega_{it} + \eta_{it}$$
 (1)

where  $y_{it}$  is the log of the output of firm i in period t,  $k_{it}$  is the log of its capital stock,  $l_{it}$  is the log of its labor input,  $e_{it}$  is its electricity usage,  $\omega_{it}$  is its productivity, and  $\eta_{it}$ 

is an error stochastic term. Notice that both  $\omega$  and  $\eta$  are not observed by the econometrician. The difference between them is that  $\omega$  is a state variable in the firm decision problem and therefore it affects the demand for inputs, while  $\eta$  has no such implication.

Levinsohn and Petrin propose a two-step procedure to estimate the coefficients of (1) taking into consideration the simultaneity problem.<sup>10</sup> In order to implement the first step, the inversion of the demand for electricity function, which is supposed to be strictly increasing in  $\omega$ , allows one to write:

$$\omega_t = h_t(e_t, k_t) \tag{2}$$

Equation (2) expresses the unobserved productivity variable as a function of observable variables. By replacing (2) in (1) it is possible therefore to control for  $\omega$  in the estimation:

$$y_{it} = \beta_l l_{it} + \varphi_t(e_{it}, k_{it}) + \eta_{it}$$
(3)

where:

$$\varphi_{t}(e_{it}, k_{it}) \equiv \beta_{0} + \beta_{e}e_{it} + \beta_{k}k_{it} + h_{t}(e_{it}, k_{it})$$
(4)

The "partially linear" model (3)-(4) is a semiparametric regression model. The first step in the estimation allows the identification of the variable input coefficient  $\beta_l$ , but it does not allow the identification of the fixed input and of the electricity coefficients,  $\beta_k$  and  $\beta_e$ , respectively.

The second step aims at estimating such coefficients. It begins with the assumption that productivity follows a first-order Markov process:

$$\omega_{t+1} = E[\omega_{t+1} | \omega_t] + \xi_{t+1} = g(\omega_t) + \xi_{t+1} = g[h_t(e_{it}, k_{it})] + \xi_{t+1}$$
 (5)

<sup>10</sup> Unlike Olley and Pakes (1996), Levinsohn and Petrin (2003) do not account for the sample selection bias. Levinsohn and Petrin argue that the use of unbalanced panels controls, to some extent, for such bias. Moreover, both Olley and Pakes (1996) and Levinsohn and Petrin (1999) found that controlling for selection has little effect on the final parameter estimates.

where  $\xi_{t+1}$  is the innovation in  $\omega_{t+1}$ .

Lagging (5) one period, and replacing the result in (3), one obtains:

$$y_{it} - \beta_l l_{it} = \beta_0 + \beta_e e_{it} + \beta_k k_{it} + h_t(e_{it}, k_{it}) + \eta_{it} = \beta_0 + \beta_e e_{it} + \beta_k k_{it} + g \left[ \varphi_{t-1}(e_{it-1}, k_{it-1}) - \beta_0 - \beta_e e_{it-1} - \beta_k k_{it-1} \right] + \xi_{it} + \eta_{it}$$
(6)

Expression (6) requires the knowledge of  $\varphi_{t-1}$ , which can be estimated in the first-step. Equation (6) is then used to estimate  $\beta_e$  and  $\beta_k$  by non-linear least squares.

#### 4. Data and sample

The empirical section of the paper aims at estimating a Cobb-Douglas production function having a measure of bank output as the dependent variable and three productive inputs as explanatory variables.

The inputs are labor, capital, and intermediate inputs. Following Levinsohn and Petrin (2003), a separate intermediate input is used as a proxy variable for productivity. Unlike the manufacturing sector, however, the use of electricity as a proxy variable in the banking industry does not seem to be warranted. We therefore take communications as our proxy for the unobserved productivity. Other intermediate inputs are the sum of water, electricity, and gas bill costs, maintenance costs, non-durable goods acquisition costs, data processing costs, and transport costs.

Capital stock includes premises, equipment, other fixed assets, and rented/leased premises and equipment. It is net of depreciation. Capital stock is treated as a fixed input since adjustment costs may prevent instantaneous reallocations of such input. Thus, beginning-of-period values of capital stock are used in the estimations. As for labor, we treat it alternatively as a variable and as a fixed factor.<sup>11</sup>

Measurement of bank output is more controversial, with many approaches being proposed in the literature<sup>12</sup>. Here, output is measured as the value of total bank working assets (total assets less fixed assets), making our model consistent with the

<sup>&</sup>lt;sup>11</sup> Labor economists in Brazil argue that, due to rigid labor market legislation, dismissal of labor force is very costly. Such friction can prevent instantaneous reallocations of the labor input making it behave as a fixed factor.

<sup>&</sup>lt;sup>12</sup> See, among others, Berger and Humphrey (1992), and Fixler and Zieschang (1992).

intermediation approach. Haynes and Thompson (1999) use a similar procedure. Some empirical studies use bank deposits either as output or as input of the bank activity. However, because of the relevance of bank deposits in the liability side of a bank balance sheet, the inclusion of them would cause a serious problem in the estimation of the production function, due to the accounting identity equating total assets and total liabilities. In the present study therefore bank deposits are not included in the bank production process.

We also report results for a broader measure of output, attempting to take into consideration off balance sheet activities by the banks. We proxy such activities by the total income of services, and we add them to total bank working assets.

The source of the accounting data is COSIF (Accounting Plan of the National Financial System Institutions), elaborated by the Brazilian Central Bank, and by which all the financial institutions operating in the country have to report balance sheet and income statements on a monthly basis. The accounts for (end of) June and (end of) December of each year during the period from December 1990 to December 2002 were used. Constant values were obtained deflating the nominal values through the evolution of the IGP-DI, the general price index calculated by Fundação Getúlio Vargas (FGV). All constant values were converted to December 2002 values.

The sample is unbalanced with 242 commercial banks. All the observations with zero values for the output or for one of the inputs were excluded from the analysis. In addition, banks with less than three observations, and outliers were also excluded. The final sample contains 4,444 observations<sup>13</sup>. Table 6 in Appendix 2 shows some descriptive statistics for the sample variables.

#### 5. Estimation of bank productivity

This section implements Levinsohn and Petrin (2003) methodology to obtain measures of productivity for a sample of Brazilian banks. In the next section, the banklevel productivity measures so obtained are regressed on a number of control variables,

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<sup>&</sup>lt;sup>13</sup> The criterion employed to eliminate the outliers was the following: initially, the ratios of output to labor, of output to capital, and of output to intermediate inputs were computed for all the valid observations. The observations in the lower 0.5% and in the upper 0.5% for each of the three ratios were excluded from the sample.

including, among them, dummy variables representing privatization of state-owned banks.

Levinsohn and Petrin (2003) modify Olley e Pakes (1996) approach in two ways. First, they replace investment by electricity as a proxy variable for productivity. Second, they do not model the exit decision by the bank. For the sample of Brazilian banks, troubled banks stop reporting employment levels to the Central Bank, which preclude us to implement the second step in Olley and Pakes algorithm. As Levinshohn and Petrin argue, we hope that the use of unbalanced panel data helps to reduce the sample selection bias.

The first step of the algorithm involves the estimation of the following "partially linear" equation:

$$y_{it} = \beta_0 + \beta_t l_{it} + \beta_i i_{it} + \beta_c c_{it} + \beta_k k_{it} + h_t (c_{it}, k_{it}) + time_t + \varepsilon_{it}$$
 (7)

where  $y_{it}$  is the log of bank output,  $l_{it}$  is the log of labor,  $i_{it}$  is the log of other intermediate inputs,  $c_{it}$  is the log of communications,  $k_{it}$  is the log of capital,  $time_t$  is a trend variable, and  $\varepsilon_{it}$  is the random error term.

The  $h_t(c_{it}, k_{it})$  function is estimated by means of a polynomial series expansion where terms of up to the fourth degree of  $c_{it}$  and  $k_{it}$  are used. This series expansion is separately estimated for three different sub-periods: from 1990 to June 1994, from December 1994 to 1997, and from 1998 to 2002. In equation (7) labor is considered as a variable factor. We also estimated models where labor is treated as a fixed factor. When this is the case, labor is also incorporated in the polynomial series expansion.

The first step of the estimation allows one to obtain consistent estimates of the variable factor coefficients,  $\beta_l$  and  $\beta_i$ . Once these coefficients are obtained, we compute the term:

$$y_{ii}^{p} = y_{ii} - \hat{\beta}_{i} l_{ii} - \hat{\beta}_{i} i_{ii}$$
 (8)

This term is then regressed on a polynomial series in  $(c_{ii}, k_{ii})$ . The fitted value from this regression is denoted  $\hat{\varphi}_t(c_{ii}, k_{ii})$ .

In the second step, consistent estimates for  $\beta_c$  and  $\beta_k$  are obtained through non-linear least squares applied to:

$$y_{ii}^{p} = \beta_{0} + \beta_{c} c_{ii} + \beta_{k} k_{ii} + g \left[ \hat{\rho}_{t-1} (c_{it-1}, k_{it-1}) - \beta_{0} - \beta_{c} c_{it-1} - \beta_{k} k_{it-1} \right] + \xi_{it} + \varepsilon_{it}$$
 (9)

where  $\xi_{it}$  is the innovation term in productivity.

Table 3 presents the production function coefficients estimated through the Levinsohn and Petrin (L-P) algorithm, alongside the coefficients obtained through least squares estimation. The results are shown for the two measures of output.<sup>14</sup>

TABLE 3 - Estimates of	production	function	parameters
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	Least S	Squares	L-P - vari	able labor	L-P - fix	L-P - fixed labor	
	Assets	Assets + Services	Assets	Assets + Services	Assets	Assets + Services	
In (labor)	-0.0479*	-0.0476*	-0.0750***	-0.0748***	0.4409***	0.4384***	
	(-1.90)	(-1.89)	(-3.30)	(-3.30)	(4.17)	(4.41)	
In (other intermediate)	0.2599***	0.2602***	0.2137***	0.2139***	0.4391***	0.4393***	
	(9.03)	(9.06)	(8.21)	(8.25)	(19.74)	(19.82)	
In (communications)	0.6162***	0.6159***	0.6119***	0.6205***	0.2047***	0.20436***	
	(22.94)	(23.02)	(8.68)	(9.61)	(4.80)	(4.22)	
In (capital)	0.0236	0.0241	0.0515*	0.0432	0.064	0.0651	
	(1.50)	(1.54)	(1.89)	(1.54)	(1.07)	(1.13)	
time	0.0482***	0.0483***	0.0379***	0.0378***	0.0546***	0.0547***	
	(20.96)	(21.08)	(6.06)	(6.08)	(8.24)	(8.29)	
Observations	44	44	42	202	42	202	

t-statistic in parentheses; \*,\*\*,\*\*\* indicate significant at 10, 5, and 1 percent, respectively.

The estimated coefficients are quite robust to the use of different measures of output. The labor coefficients in the least squares estimations are negative, and marginally significant. When labor is treated as a variable factor in the L-P approach, its coefficient becomes even more negative and highly significant this time. The last two columns of Table 3 show the estimates of the L-P approach when labor is treated as a fixed factor. This model shows more reasonable values for the estimated coefficients, although the statistical significance of the capital stock coefficient is still low 15. Thus,

L-P are the estimates using Levinsohn and Petrin (2003) approach.

<sup>&</sup>lt;sup>14</sup> The standard errors of the coefficients for the fixed inputs and for communications in the L-P models were obtained by bootstrap resampling 100 times. There are fewer observations in the L-P models due to the use of lagged terms in the estimation of (9).

<sup>&</sup>lt;sup>15</sup> The results are robust to different cutoff values for the outliers (0.5%, 1%, 2%), and also to different degrees for the polynomial expansion series (fourth and fifth degrees).

for the remaining of the analysis, the coefficients shown in the last two columns of Table 3 are used as the estimates for the bank production function.

As discussed in section 3, it is important that monotonicity with respect to productivity holds for the communications input. If this assumption is violated, we cannot invert this function to express productivity as a function of observable variables. In order to check the validity of this assumption, communications was regressed on productivity and on the fixed inputs (capital and labor). All the estimated coefficients are positive and significant.

Bank-level (log of) total factor productivity is computed as the difference between actual and fitted output, given by:

$$\omega_{it} = y_{it} - \hat{\beta}_{l} l_{it} - \hat{\beta}_{i} i_{t} - \hat{\beta}_{c} c_{it} - \hat{\beta}_{k} k_{it}$$

Aggregate bank productivity is calculated as the weighted bank-level productivity for each period, where the weight is given by the market share of each bank product in each time period. Figure 1 shows the evolution of the aggregate productivity alongside a more standard measure of productivity, namely labor productivity (calculated as the weighted average of  $y_u - l_u$ ), both normalized to one in June 1990. <sup>16</sup>

<sup>&</sup>lt;sup>16</sup> Both total factor productivity and labor productivity take the broader measure of output. Plots for the productivities using only assets as the measure of output give virtually the same display.

Figure 1: Brazilian banking system: total factor, and labor productivity (June 1990 = 1)



The two aggregate productivity measures display similar temporal patterns although their numerical scales differ. It is interesting to notice that labor productivity underestimates total factor productivity in banking, which is the opposite of what is found for the manufacturing sector in Brazil [Muendler (2002), Schor (2004)]. One possible reason for these differences may be related to a large fall in the capital stock in banking over the 1990's, whereas the opposite is found in the manufacturing sectors in Brazil.

Aggregate total factor productivity increases up to June 1997, remaining fairly flat after it. The accumulated productivity growth over the entire period is 13.46%, or an average annual growth rate of 1.02%. There is great heterogeneity across sub-periods though. In the period from June 1990 to June 1997, the average annual growth rate reached 2.36%. From June 1997 to December 2002, there is actually a small fall in the aggregate productivity: there is an accumulated fall of 3.61% or an average annual fall of 0.67%.

Nakane (1999) found similar results through the estimation of cost functions for Brazilian banks accounting for efficiency according to the stochastic frontier methodology<sup>17</sup>. According to his estimation, the average cost efficiency index for Brazilian banks reached 0.4151 in the June 1990 to June 1994 period, and increased to 0.5098 in the June 1994 to June 1997 period. Bevilaqua and Loyo (1998) also document cost efficiency gains for a panel of 38 Brazilian banks during the last quarter of 1994 and the second quarter of 1998.

Table 4 reports summary statistics for (the log of) total factor productivity according to different bank groups. <sup>18</sup>

**TABLE 4 Descriptive Statistics for Productivity Scores** 

	Mean	Median	Standard Deviation	Minimum	Maximum
All Banks - 244 banks, 4444 observations					
TFP1	7.81	7.72	1.38	4.48	13.00
TFP2	7.81	7.72	1.37	4.54	12.99
Labor Productivity1	14.84	14.80	1.45	10.69	20.33
Labor Productivity2	14.85	14.81	1.45	10.71	20.33
TFP2 by Bank Size					
1st Decile - 79 banks, 445 observations	7.09	7.11	0.87	4.82	10.56
2nd Decile - 98 banks, 445 observations	7.62	7.50	1.01	5.17	11.27
3rd Decile - 106 banks, 445 observations	7.84	7.77	1.15	4.54	11.55
4th Decile - 115 banks, 445 observations	7.96	7.98	1.38	4.77	12.36
5th Decile - 108 banks, 444 observations	8.29	8.39	1.41	4.85	11.98
6th Decile - 103 banks, 444 observations	8.09	8.33	1.42	4.93	11.68
7th Decile - 97 banks, 444 observations	8.06	8.41	1.50	5.12	11.97
8th Decile - 78 banks, 444 observations	8.11	8.29	1.57	5.24	12.56
9th Decile - 66 banks, 444 observations	7.90	7.59	1.48	5.38	12.99
10th Decile - 38 banks, 444 observations	7.18	6.92	1.25	5.19	11.84
TFP2 by Bank Ownership					
State owned - 32 banks, 591 observations	6.29	6.36	0.62	4.54	8.58
Foreign - 71 banks, 996 observations	8.43	8.42	1.15	5.46	11.84
Domestic - 168 banks, 2857 observations	7.91	7.84	1.33	4.82	12.99
TFP2 for Privatized Banks - 14 banks					
Privatized banks - 306 observations	6.39	6.37	0.71	4.85	8.58
Pre Privatization - 259 observations	6.25	6.28	0.64	4.85	8.58
Post Privatization - 47 observations	7.13	7.07	0.56	6.13	8.36

TFP1 is log of total factor productivity when output is measured as total assets.

The average productivity scores have an inverted U shape across bank size. Small and large banks are the least productive ones. Bank total factor productivity increases steadily up to the 5th decile of bank size, decreasing for larger groups.

TFP2 is log of total factor productivity when output is measured as the sum of total assets and services.

Labor Productivity1 is log of labor productivity when output is measured as total assets.

Labor Productivity2 is log of labor productivity when output is measured as the sum of total assets and services. Bank size is measured as the sum of total assets and services.

<sup>&</sup>lt;sup>17</sup> See Berger and Humphrey (1997) for a survey of efficiency studies applied to banking.

<sup>&</sup>lt;sup>18</sup> We only report the results for the broader measure of output. The results are the same when the narrower measure is used.

When banks with different ownership structures are considered, state-owned banks form the least productive group, followed by the group of private domestic banks. Foreign-owned banks are the most productive group of banks. Finally, table 4 reports considerable improvements in productivity following privatization.

The results shown in Table 4 should be interpreted as unconditional measures. In particular, no causal relations can be inferred from such figures. In the following section, we report regression results controlling for a rich set of explanatory variables. The main purpose is to uncover productivity differences accruing from corporate changes, especially changes related to bank privatization.

#### 6. Determinants of bank productivity

This section attempts to study the determinants of bank productivity. Special attention is paid to the role of the ownership structure. In face of an environment whereby different corporate changes are affecting the industry, Berger *et al.* (2003) argue that it is important to control for as many of the changes as possible. In other terms, even if the primary interest of the paper relies on the effects of bank privatization, the introduction of controls for corporate changes that do not involve state-owned banks (e.g. domestic M&As or foreign acquisition of domestic banks) are overdue.

Moreover, Berger *et al.* (2003) develop a framework where static, selection, and dynamic effects are contemplated. Static effects refer to the differences in performance for groups of banks that have not been involved in any corporate change. Selection effects are those related to the performance differentials for the groups of banks that were involved in some ownership change. Finally, dynamic effects capture the changes in performance for the last group of banks that are *due to* the change in ownership. This framework has been applied to study the Argentinean case by Berger *et al.* (2003), the Brazilian case by Beck, Crivelli, and Summerhill (2003), and the Nigerian case by Beck, Cull, and Jerome (2003).

The Brazilian case seems to be well suited for an application of this methodology. First, many corporate changes affected the banking industry in the 1990's, involving bank privatization, domestic M&As, foreign acquisition of domestic banks, and bank closures. Second, as documented in section 2, the process of bank

privatization was very rich in Brazil. Public banks owned by states were offered different solutions to their banks, including, liquidation, outright privatization, federalization followed by privatization, and restructuring.

Static dummy variables were created for those banks that did not face any ownership change over the sample period and were still active by the end of the sample period. Two static dummy variables were created for state-owned banks (*dstatic\_state*), and for foreign-controlled banks (*dstatic\_foreign*). These dummy variables take the value one for the corresponding bank for all the time periods. Domestic private banks are the excluded reference group.

Out of the 242 banks with observations in the sample<sup>19</sup>, 112 (46.28%) of them were active by December 2002 without experiencing any corporate change. Five (2.07% of the total) of them were state-owned banks, 64 (26.45%) of them were domestic private banks, and 43 (17.77%) of them were foreign controlled banks.

The relevance of each group of banks cannot be entirely gauged by their respective numbers due to the presence of many small banks. We therefore computed the market share of each group in December 2002. On this account, the group of commercial banks that have not experienced any corporate change responded for 79.94% of the market share. The market shares accounted by state-owned banks, domestic private banks, and foreign controlled banks are, respectively, 32.52%, 28.25%, and 19.17%.

Selection dummy variables were created for those banks that have faced some corporate change over the sample period. Four selection dummy variables were created for state-owned banks that were directly privatized (dselection privatized), for stateowned banks that were first federalized and privatized later (dselection federalized privatized)<sup>20</sup>, for state-owned banks that were restructured and kept under state ownership (dselection restructured), and for domestic private banks acquired by other private banks (dselection domestic). The selection dummy variables take the value one for the corresponding banks during all the time periods.<sup>21</sup>

<sup>20</sup> We also included in this group four state-owned banks that were federalized and have not been privatized by the end of the sample period.

<sup>&</sup>lt;sup>19</sup> See Appendix 1 for a list of all the banks included in the sample together with their organizational status and (when applicable) their status changes. Appendix 2 presents summary statistics for all the variables included in the regressions for the determinants of bank productivity.

<sup>&</sup>lt;sup>21</sup> For some few banks, there was more than one change of control. In such cases, we followed Berger *et al.* (2003)'s procedure and only consider the last change.

Out of the 242 commercial banks in the sample, 55 (22.73%) of them have had some form of control change. State-owned banks account for 19 (7.85% of the total) of the cases with 7 privatized banks, 7 federalized and privatized banks, and 5 reestructured state-owned banks.<sup>22</sup> Of the remaining 36 cases (14.88% of the total) involving private banks, half of them are cases of domestic banks merging with other domestic banks whereas the other half are situations where domestic banks are being acquired by foreign ones. In terms of market share, the group of banks that were involved in any form of corporate change accounted for 20.06% of the market in December 2002. The market shares of the state-owned banks, of the domestic banks acquired by other domestic banks, and of the domestic banks acquired by foreign banks are, respectively, of 9.51%, 5.17%, and 5.37%.

Dynamic dummy variables were created for those banks for which the selection dummies were equal to one to date the precise moment when the ownership change occurred. Five dynamic dummy variables were created for state-owned banks that were straight privatized (ddynamic privatized), for state-owned banks that were first federalized and later privatized dating the time of federalization (ddynamic federalized privatized datefederalization), for state-owned banks that were first federalized and later privatized dating the time of privatization (ddynamic federalized privatized dateprivatization), for state-owned banks that were restructured and kept under state ownership dating the time of restructuring (ddynamic restructured), and for domestic private banks acquired by other private banks (ddynamic domestic). The dynamic dummy variables take the value one for the corresponding banks for all the time periods following a certain intervention.

The dynamic dummy variables capture the once-and-for-all changes associated to the interventions. However, in addition to this level effect, the interventions can have differentiated impacts over time. We therefore also created variables measuring the time lapsed since the intervention. Since we use 6-month observations in our sample, such variables are measured in semesters. Six time variables were created, one for each dynamic dummy variable. The labels for such variables follow the same pattern as the ones defined for the dynamic dummy variables with *time* replacing *ddynamic*. For example, *time\_federalized\_privatized\_datefederalization* measures the time since a state-owned bank that was federalized and privatized was federalized. Typically, the

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<sup>&</sup>lt;sup>22</sup> A caveat is in order. The small number of privatized banks in the sample may harden the precise identification of the impacts of privatization on bank performance.

*time* variables take the value one in the semester when the intervention occurred, the value two in the following semester, and so on.

We follow Berger *et al.* (2003) and actually exclude from the sample all observations for which the *time* variables equal one. In other terms, the semester during which the intervention occurred is not considered in the sample. The reason for this treatment is to try to control for noise introduced during the event of intervention, which usually produces some discontinuities in previous policies, involves legal costs associated to the intervention, etc.

In addition to the static, selection, and dynamic variables we created another group of variables to deal with the banks that exited the market.<sup>23</sup> Typically, banks have left the market either because they were liquidated or because they changed their activities from commercial banking into something else. Accordingly, we defined three exit dummy variables for liquidated state-owned banks (*dexit\_liquidated\_state*), for liquidated private banks (*dexit\_liquidated\_private*), and for commercial banks that changed their activities (*dexit\_change*). The exit dummy variables take the value one for the corresponding banks during all the periods for which they are present in the sample.

Out of the 242 commercial banks present in our unbalanced sample, 75 (30.99%) of them have exited the market. Six (2.48% of the total) state-owned banks were liquidated, 23 (9.50%) private banks were liquidated, and 46 (19.01%) commercial banks changed their activities. Obviously, the market share of the exited banks is zero by December 2002.

In addition to the above mentioned variables we also included three additional control variables given by the lagged market share (*market\_share*), as measured by the share of each bank output in the sector output in each period, lagged bank size given by the number of bank branches (*branches*), and lagged return (*return*), as measured by the ratio of pre tax profits to net worth. Time dummies were also included in the estimated regressions, with the aim of capturing macroeconomic effects not accounted for in the estimation.

Table 5 presents four sets of results for the determinants of bank productivity. The reported results differ according to the two measures of output and according to whether the "time" variables capturing the effects of corporate changes over time are

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<sup>&</sup>lt;sup>23</sup> Beck, Crivelli, and Summerhill (2003) work with a balanced sample, excluding such banks from their analysis. We believe that keeping these banks in the sample is important to better deal with the sample selection problems discussed in section 3.

included or not. Robust standard errors are computed throughout. The coefficients of the time dummies are not reported to spare space.

TABLE 5 - Determinants of Log(TFP)

Variable	TF	P1	TF	P2
dstatic_state dstatic_foreign	-1.0517***	-1.0517***	-1.0431***	-1.0430***
	(0.0903)	(0.0903)	(0.0894)	(0.0894)
	0.3229***	0.3231***	0.3209***	0.3211***
	(0.0494)	(0.0494)	(0.0492)	(0.0493)
dexit_liquidated_state	-1.9858***	-1.9861***	-1.9729***	-1.9732***
	(0.1046)	(0.1047)	(0.1035)	(0.1035)
dexit_liquidated_private dexit_change	-0.5634***	-0.5640***	-0.5638***	-0.5643***
	(0.0792)	(0.0796)	(0.0789)	(0.0793)
	0.1314**	0.1308**	0.1306**	0.1301**
	(0.0622)	(0.0625)	(0.0620)	(0.0623)
dselection_privatized	-1.3949***	-1.3957***	-1.3845***	-1.3853***
	(0.0729)	(0.0730)	(0.0726)	(0.0727)
dselection_federalized_privatized	-1.6917***	-1.6924***	-1.6800***	-1.6807***
	(0.0601)	(0.0602)	(0.0597)	(0.0598)
dselection_restructured	-1.3688***	-1.3696***	-1.3602***	-1.3610***
	(0.0841)	(0.0842)	(0.0835)	(0.0835)
dselection_domestic	-0.0468	-0.0472	-0.0430	-0.0434
	(0.0641)	(0.0642)	(0.0638)	(0.0639)
ddynamic_privatized	0.4997***	0.0390	0.4996***	0.0364
	(0.1137)	(0.1710)	(0.1126)	(0.1698)
ddynamic_federalized_privatized_datefederalization	-0.0578	0.0115	-0.0574	0.0157
	(0.0818)	(0.1668)	(0.0811)	(0.1652)
ddynamic_federalized_privatized_dateprivatization	0.3880**	-0.3334	0.3856**	-0.3220
	(0.1857)	(0.5332)	(0.1824)	(0.5211)
ddynamic_restructured	-0.2359**	-0.2216	-0.2319**	-0.2200
	(0.1092)	(0.1971)	(0.1086)	(0.1958)
ddynamic_domestic	0.2819** (0.1142)	0.2847 (0.1899)	0.2837** (0.1134)	0.2873 (0.1887)
time_privatized		0.0867*** (0.0288)		0.0871*** (0.0282)
time_federalized_privatized_datefederalization		-0.0181 (0.0353)		0.0191 (0.0350)
time_federalized_privatized_dateprivatization		0.2524* (0.1347)		0.2494* (0.1317)
time_restructured		-0.0025 (0.0342)		-0.0020 (0.0340)
time_domestic		-0.0003 (0.0290)		-0.0005 (0.0288)
market_share	19.2719***	19.2493***	19.1296***	19.1071***
	(2.6595)	(2.6575)	(2.6396)	(2.6376)
branches	-0.0018***	-0.0018***	-0.0018***	-0.0018***
	(0.00015)	(0.00015)	(0.000015)	(0.00015)
return	0.0062	0.0062	0.0062	0.0062
	(0.0091)	(0.0091)	(0.0091)	(0.0091)
constant	7.1432***	7.1436***	7.1441***	7.1444***
	(0.1032)	(0.1033)	(0.1027)	(0.1028)
Observations	4147	4147	4147	4147
R-squared	0.3673	0.3675	0.3668	0.3670

Robust standard errors in parentheses; \*,\*\*,\*\*\* indicate significant at 10, 5, and 1 percent, respectively. TFP1 is total factor productivity when output is measured as total assets. TFP2 is total factor productivity when output is measured as the sum of total assets and services.

All specifications include semester fixed effects (not shown).

The two static dummy variables are highly significant in all specifications. The results show that state-owned banks are less productive than the private domestic ones (the reference group). On the other hand, foreign banks are more productive than the private domestic group.

In addition to agency problems, one possible reason for the lower productivity of state-owned banks in Brazil is the "social" role they play as government agents. Thus, Banco do Brasil and CEF are major players in the concession of loans to the rural and to the low-income housing sector, respectively, usually at subsidized rates.

The three exit dummy variables are significant in every specification and one of them is positive. State-owned liquidated banks have the poorest performance within this group, followed by the private liquidated banks. Commercial banks that left the market were actually more productive than the active private domestic banks (reference group). One possible reason for some banks to leave the market is related to the increasing costs of staying in the bank business related to more stringent prudent regulations as well as to the introduction of the new payment system in the country during 2002.

Three of the four selection dummy variables are highly significant and negative in all specifications. In addition, these three selection variables are all related to state-owned banks. Overall, state-owned banks that underwent some corporate change are less productive than private banks that also faced some corporate change. The selection coefficient is non-significant for the latter group, indicating that their productivity is no different than the productivity of the reference group (active domestic private banks).

As for the state-owned banks, the group of banks that were first federalized and later privatized has the worst performance. Wald tests show that the coefficients for the selection variables for this group are significantly different than the coefficients for the other groups for all four specifications.

The estimated coefficients for the static, exit, and selection dummy variables are quite robust to the different measures of output and to the inclusion of the "time" variables. On the other hand, the dynamic dummy variables differ markedly according to whether the "time" variables are included or not. When they are not included, only one out of the five dynamic dummy variables is not statistically significant.

The most significant dynamic impacts we detected are related to bank privatization. Bank performance significantly improved after privatization. Moreover, the method of privatization does not seem to be relevant. Although the impacts of privatization are estimated to be greater for the banks that were straight privatized

(when compared to the banks that were first federalized and later privatized), the differences are not statistically significant.<sup>24</sup>

The other significant positive dynamic variable is associated to corporate changes involving only private banks. In other terms, private banks that were merged or acquired by other private banks have their performance improved following consolidation.

Two of the dynamic variables are negatively signed with one of them being significant. Both of them are related to state-owned banks *during* periods of restructuring (either under federal or under state control). This result is not surprising because restructuring usually involves the transfer of troubled assets to the federal government. Since total assets are our measure of output, such banks may be facing a reduction in output while keeping unchanged their levels of inputs and therefore reducing their productivity.

It is worth mentioning that the alternative of restructuring the state-owned bank and keeping it under state control does not seem to yield good results. Following their restructuring, the productivity of this group of banks has significantly decreased.

Overall, the results suggest that dynamic effects associated both to bank privatization and to corporate control changes in the private sector worked towards improving the productivity of the involved banks.

When the dynamic impacts of the corporate changes are allowed to take effect over time, only the groups of banks that were privatized showed significant improvements in productivity. In other terms, the impacts of bank privatization on productivity seem to spread out over many periods. And, again, the method of privatization does not seem to matter much. Although the coefficients on the "over time" effects of privatization are greater for the banks that were first federalized and then privatized, the differences are not statistically significant.<sup>25</sup>

With regard to the other control variables included in the regressions reported in Table 5, the results indicate a positive effect of lagged market share, a negative effect of the lagged number of branches on bank productivity, and non-significant impacts of the lagged return. These results change very little in the four specifications. The positive

owned banks that were first federalized and then privatized are equal give F statistics of 1.44 (p-value equal to 0.2299) in the regression for TFP1 and 1.45 (p-value equal to 0.2293) in the regression for TFP2.

<sup>&</sup>lt;sup>24</sup> The tests that the dynamic effects for state-owned banks that were straight privatized and for state-owned banks that were first federalized and then privatized are equal give F statistics of 0.26 (p-value equal to 0.6070) in the regression for TFP1 and 0.28 (p-value equal to 0.5940) in the regression for TFP2. <sup>25</sup> The tests that the "over time" effects for state-owned banks that were straight privatized and for state-

effect for market share suggests that the "quite life" hypothesis [Berger and Hannan (1998)], according to which banks with greater market power are less likely to take additional steps to be more productive, does not seem to be a good representation of the behavior of the Brazilian banks. Notice that the use of *lagged* market share helps to control for a possible reverse causality channel whereby more productive banks have an edge to increase their market shares. On the other hand, the negative effect for the number of bank branches may be pointing out to scale diseconomies. The operation of extensive branch networks can impart on productivity if the branches are small and geographically dispersed.

Summing up, our results suggest that state-owned banks are less productive than their private peers. We also showed that privatization of state-owned banks improves productivity, regardless of the way the privatization takes place. In special, the beneficial effects of privatization are spread out over many periods. Finally, restructuring the state-owned banks and keeping it under state control does not seem to be a dominant strategy.

#### 7. Conclusions

In the 1990s, the Brazilian banking sector underwent huge transformations. Following the control of the inflationary process, there was an intense wave of mergers and acquisitions, involving not only domestic agents but also foreign banks. Many state-owned banks were privatized; some of them were closed down. Many troubled private banks also went bust. Improved bank regulation and supervision were also put into action. The purpose of this study was to evaluate how bank productivity was affected by these changes. Particular attention was paid to the effects of the privatization of state-owned banks.

The empirical sections of the paper made use of unbalanced panel data for 242 commercial banks, observed twice a year, from December 1990 to December 2002. Bank-level productivity measures were obtained as the difference between actual and expected output, where the latter is the fitted value from the estimation of a production function. The estimated production function follows the strategy suggested by Levinsohn and Petrin (2003) to account for endogeneity problems.

In the second stage of the investigation, we tried to evaluate the role of some control variables on the level of bank productivity. Given the varied nature of corporate changes during the sample period, we follow Berger *et al.* (2003) and try to control for static, selection, and dynamic effects. We also include dummy variables controlling for exited banks. The results show a positive association between productivity and bank market share. It also shows negative effects from the number of bank branches on productivity. Moreover, state-owned banks seem to be less productive than their private competitors. Bank privatization had positive "over time" impact on productivity but restructuring the state-owned banks and keeping it under state control has negative effects on productivity.

The way a state-owned bank is privatized does not seem to matter. Some state-owned banks in Brazil were straight privatized by their former controllers whereas some other ones were first federalized and then privatized. The results show that the positive impacts of privatization do not differ for these two groups of banks.

Appendix 1: List of the banks included in the sample

Banks with no corporate change

Bank Name	Status
	_
Banco do Brasil	State
BASA Banco da Amazonia	State
BNB Banco do Nordeste do Brasil	State
BRB Banco de Brasília	State
Caixa Econômica Federal	State
Banco ABN AMRO Real	Foreign
Banco American Express	Foreign
Banco Barclays	Foreign
Banco BNL do Brasil	Foreign
Banco BNP Pariabas Brasil S. A.	Foreign
Banco Citibank	Foreign
Banco CNH Capital	Foreign
Banco Comercial Uruguai	Foreign
Banco Daimlerchrysler	Foreign
Banco de la Nacion Argentina	Foreign
Banco de la Provincia de Buenos Aires	Foreign
Banco de la Republica Oriental del Uruguay	Foreign
Banco de Tokyo-Mitsubishi Brasil	Foreign
Banco Fiat	Foreign
Banco Ford	Foreign

Banco General Motors Foreign Banco Gerdau Foreign Banco Honda Foreign Banco HSBC Foreign Banco J. P. Morgan Foreign Banco KEB do Brasil Foreign Banco Pottencial Foreign Banco PSA Finance Brasil Foreign Banco Rabobank International Brasil Foreign Foreign Banco Sudameris Brasil Banco Sumitomo Mitsui Brasileiro Foreign Banco Toyota do Brasil Foreign Banco Union Brasil Foreign Banco Uno E - Brasil Foreign Banco Volkswagen Foreign Banco Volvo Brasil Foreign Banco Westlb do Brasil Foreign Bank of America Foreign BankBoston Foreign BankBoston N.A. Foreign Citibank N.A. Foreign Deutsche Bank Foreign Foreign Dresdner Bank Brasil Dresdner Bank Lateinamerika Aktiengesellschaft Foreign **HSBC** Bank Brasil Foreign ING Bank N.V. Foreign JP Morgan Chase Bank Foreign Lloyds TSB Bank PLC Foreign Banco A. J. Renner Private domestic Banco Arbil Private domestic Banco BBM Private domestic Banco BGN Private domestic Banco BMC Private domestic Private domestic Banco BMG Banco Bonsucesso Private domestic Banco Bradesco Private domestic Banco BRJ Private domestic Banco BVA Private domestic Banco Cacique Private domestic Banco Capital Private domestic Banco Cedula Private domestic Banco Classico Private domestic Banco Cooperativo do Brasil Private domestic Banco Cooperativo Sicredi Private domestic Banco Credibel Private domestic Banco Cruzeiro do Sul Private domestic Banco Daycoval Private domestic Banco Emblema Private domestic Banco Fator Private domestic Banco Fibra Private domestic

Banco Ficsa	Private domestic
Banco Guanabara	Private domestic
Banco Industrial do Brasil	Private domestic
Banco Industrial e Comercial	Private domestic
Banco Indusval	Private domestic
Banco Intercap	Private domestic
Banco Itau	Private domestic
Banco J. Safra	Private domestic
Banco Luso Brasileiro	Private domestic
Banco Matone	Private domestic
Banco Máxima	Private domestic
Banco Maxinvest	Private domestic
Banco Mercantil do Brasil	Private domestic
Banco Modal	Private domestic
Banco Opportunity	Private domestic
Banco Ourinvest	Private domestic
Banco Pactual	Private domestic
Banco Panamericano	Private domestic
Banco Paulista	Private domestic
Banco PEBB	Private domestic
Banco Pecunia	Private domestic
Banco Pine	Private domestic
Banco Prosper	Private domestic
Banco Rede	Private domestic
Banco Rendimento	Private domestic
Banco Ribeirão Preto	Private domestic
Banco Rural	Private domestic
Banco Rural Mais	Private domestic
Banco Safra	Private domestic
Banco Santos	Private domestic
Banco Simples	Private domestic
Banco Sofisa	Private domestic
Banco Triangulo	Private domestic
Banco Votorantim	Private domestic
Banco VR	Private domestic
Banco Zogbi	Private domestic
Banco1.NET	Private domestic
BancoSchahin	Private domestic
BancoTricury	Private domestic
Parana Banco	Private domestic
Sterling Participações e Empreendimentos	Private domestic
UNIBANCO União de Bancos Brasileiros	Private domestic

### Banks that changed corporate control

Bank Name	Status	Date of Change of Status
Banco BANEB	Straight Privatized	July 1999
Banco BANERJ	Straight Privatized	July 1997
Banco BANESTADO	Straight Privatized	October 2000

Banco BEMGE	Straight Privatized	September 1998
Banco de Credito Real de Minas	•	·
Gerais	Straight Privatized	January 1998
Banco de Pernanbuco – BANDEPE	Straight Privatized	November 1998
PARAIBAN - Banco da Paraiba	Straight Privatized	November 2001
Banco BEA	Federalized and Privatized	Federalized in Oct 99; Privatized in Feb 02
Banco BEG	Federalized and Privatized	Federalized in Oct 99; Privatized in Dec 01
Banco BEM	Federalized and Privatized	Federalized in Sep 00
Banco do Estado de Santa Catarina	Federalized and Privatized	Federalized in Sep 00
Banco do Estado de Sao Paulo  – BANESPA	Federalized and Privatized	Federalized in Dec 97; Privatized in Nov 00
Banco do Estado do Ceara – BEC	Federalized and Privatized	Federalized in Oct 99
Banco do Estado do Piaui – BEPI	Federalized and Privatized	Federalized in Mar 00
Banco do Estado de Sergipe	Reestructured	4th Quarter 1998
Banco do Estado do Para	Reestructured	4th Quarter 1998
Banco do Estado do Rio Grande do Sul	Reestructured	1st Quarter 1998
Banco Nossa Caixa	Reestructured	4th Quarter 2000
BANESTES Banco do Estado do Espirito Santo	Reestructured	4th Quarter 1997
American Express Bank	Domestic to Private	November 1998
Banco ABC Brasil	Domestic to Private	December 1997
Banco Alvorada	Domestic to Private	October 1998
Banco Banif Primus	Domestic to Private	December 1999
Banco BBM	Domestic to Private	April 1998
Banco BCN	Domestic to Private	January 1998
Banco Boavista Interatlantico	Domestic to Private	December 2000
Banco Brascan	Domestic to Private	March 1998
Banco Calyon Brasil	Domestic to Private	November 2001
Banco Cidade	Domestic to Private	June 2002
Banco Cindam	Domestic to Private	May 1997
Banco Comercial e de Investimento Sudameris	Domestic to Private	July 1998
Banco Credibanco	Domestic to Private	April 2000
Banco Credit Suisse First Boston	Domestic to Private	October 1998
Banco das Nações	Domestic to Private	December 2000
Banco Dibens	Domestic to Private	August 1998
Banco Digibanco	Domestic to Private	December 1995
Banco Finasa	Domestic to Private	June 1999
Banco Fininvest	Domestic to Private	April 2002
Banco Frances e Brasileiro	Domestic to Private	July 1995
	Domestic to Private	January 1999
Banco GE Capital Banco Inter-Atlantico	Domestic to Private	March 1998
Banco Itabanco		
Banco Itau-BBA	Domestic to Private  Domestic to Private	January 1998 November 2002
שמונט וומע-טטא	DOMESTIC TO LITUATE	NOVEITIDEL ZUUZ

Banco John Deere	Domestic to Private	September 1999
Banco Mercantil de Sao Paulo	Domestic to Private	March 2002
Banco Real	Domestic to Private	November 1999
Banco Santander	Domestic to Private	May 2000
Banco Santander Brasil	Domestic to Private	August 1997
Banco Santander Meridional	Domestic to Private	May 2000
Banco Santander Noroeste	Domestic to Private	March 1998
Banco Societe Generale Brasil	Domestic to Private	October 1999
Banco UBS	Domestic to Private	September 1998
Bank of America - Liberal	Domestic to Private	October 2002
BCR Banco de Credito Real	Domestic to Private	July 1998
Unicard Banco Multiplo	Domestic to Private	January 2001

## Banks that exited the sample

Bank Name	Status	Exit Date
Panca da Estada da Alagasa	Evit Liquidated State	luly 1007
Banco do Estado de Alagoas Banco do Estado de Mato Grosso	Exit Liquidated State	July 1997 October 1998
	Exit Liquidated State	
Banco do Estado de Rondonia	Exit Liquidated State	August 1998
Banco do Estado de Roraima	Exit Liquidated State	December 1999
Banco do Estado do Acre	Exit Liquidated State	June 1999
Banco do Estado do Amapa	Exit Liquidated State	September 1997
Banco Aplicap	Exit Liquidated Private	January 1998
Banco Araucaria	Exit Liquidated Private	March 2001
Banco Bamerindus do Brasil	Exit Liquidated Private	April 1997
Banco BMD	Exit Liquidated Private	October 1998
Banco Brasileiro Comercial	Exit Liquidated Private	May 1998
Banco Brasileiro-Iraquiano	Exit Liquidated Private	May 1998
Banco Crefisul	Exit Liquidated Private	March 1999
Banco Empresarial	Exit Liquidated Private	May 1997
Banco Financial Portugues	Exit Liquidated Private	April 2002
Banco Hexabanco	Exit Liquidated Private	July 2000
Banco Interfinance	Exit Liquidated Private	August 1997
Banco Interior de Sao Paulo	Exit Liquidated Private	February 2001
Banco Interpart	Exit Liquidated Private	March 2001
Banco Lavra	Exit Liquidated Private	April 2000
Banco Martinelli	Exit Liquidated Private	October 1999
Banco Pontual	Exit Liquidated Private	October 1999
Banco Porto Seguro	Exit Liquidated Private	August 1997
Banco Santander Central Hispano	Exit Liquidated Private	May 2000
Banco Santander de Negocios	Exit Liquidated Private	August 2001
Banco Vega	Exit Liquidated Private	May 1997
Bancos Santos Neves	Exit Liquidated Private	August 2001
BANFORT - Banco Fortaleza	Exit Liquidated Private	May 1997
Milbanco	Exit Liquidated Private	November 1998
Banco Axial	Exit Changed	January 2001
Banco Bancred	Exit Changed	January 1998
Banco Boreal	Exit Changed	January 2002
Banco Cambial	Exit Changed	February 1998

Banco Chase Fleming	Exit Changed	December 2001
Banco Credito Metropolitano	Exit Changed	Januray 1998
Banco Criterium	Exit Changed	November 1997
Banco Destak	Exit Changed	June 1999
Banco Dimensao	Exit Changed	December 1997
Banco Equatorial	Exit Changed	June 2000
Banco Euroinvest - Eurobanco	Exit Changed	January 2002
Banco Exprinter Losan	Exit Changed	March 99
Banco Fenicia	Exit Changed	December 1999
Banco Ficrisa Axelrud	Exit Changed	November 2002
Banco Finansinos	Exit Changed	April 2002
Banco Fital	Exit Changed	October 1998
Banco Fonte Cindam	Exit Changed	December 2000
Banco Frances Internacional Brasil	Exit Changed	October 2001
Banco Gulfinvest	Exit Changed	December 1997
Banco HNF	Exit Changed	March 1999
Banco Icatu	Exit Changed	October 2001
Banco Induscred	Exit Changed	April 2002
Banco Investor	Exit Changed	September 1995
Banco lochpe	Exit Changed	February 1998
Banco Itamarati	Exit Changed	December 1997
Banco Marka	Exit Changed	January 2001
Banco Matrix	Exit Changed Exit Changed	December 2000
Banco Merrill Lynch	Exit Changed Exit Changed	December 2002
Banco Minas	Exit Changed Exit Changed	September 2000
Banco Misasi	Exit Changed  Exit Changed	July 1996
Banco Multiplic	Exit Changed	August 1998
Banco Norchem	Exit Changed Exit Changed	July 1997
Banco OK	Exit Changed  Exit Changed	July 1996
Banco Patente	Exit Changed	December 1999
Banco Performance	Exit Changed	November 1996
Banco Porto Real	Exit Changed	September 2001
Banco Prime	Exit Changed	December 1995
	Exit Changed	December 2001
Banco Regional Malcon Banco Royal	Exit Changed	December 1997
Banco Sistema	Exit Changed	September 2002
	_	•
Banco Tecnicorp Banco Tendencia	Exit Changed	August 1999 December 2001
Banco Tendencia Banco Theca	Exit Changed	July 2001
Banco Wachovia	Exit Changed	•
	Exit Changed	April 2002
HSBC Investment Bank Brasil	Exit Changed	March 2002
HSBC Republic Bank Brasil	Exit Changed	December 2001

**Appendix 2: Descriptive statistics for the sample variables** 

**TABLE 6 - Sample summary** 

Variable	Mean	Median	Standard Deviation	Minimum	Maximum
Production Function - 4444 obs.					
Assets*	5,001	557.5	18,511	0.680	206,047
Assets+Services*	5,050	561.8	18,703	0.680	207,895
Employees	3,261	129	12,381	2	136,587
Capital*	123.9	7.268	648.2	0.00235	13,890
Other intermediate inputs*	21.27	1.067	78.85	0.00240	972.3
Communications*	6.712	0.464	25.34	0.000370	314.3
Determinants of Productivity - 4202 obs.					
TFP1	7,123	2,291	18,316	88.11	441,776
TFP2	7,103	2,311	18,192	93.51	438,587
Market share	0.59%	0.073%	2.25%	0.00012%	44.17%
Number of branches	94.77	3	347.3	0	3282
Return on net worth	0.206	0.098	2.564	-51.15	146.9
Dummy static state	0.0283	0	0.1659	0	1
Dummy static foreign	0.1735	0	0.3787	0	1
Dummy static domestic private	0.2980	0	0.4574	0	1
Dummy exit liquidated state	0.0181	0	0.1333	0	1
Dummy exit liquidated private	0.0728	0	0.2599	0	1
Dummy exit liquidated change	0.1416	0	0.3487	0	1
Dummy selection privatized	0.0319	0	0.1757	0	1
Dummy selection federalized					
privatized	0.0376	0	0.1903	0	1
Dummy selection restructured	0.0288	0	0.1673	0	1
Dummy selection domestic	0.1694	0	0.3752	0	1
Dummy dynamic privatized	0.0093	0	0.0959	0	1
Dummy dynamic federalized privatized date federalization Dummy dynamic federalized	0.0105	0	0.1018	0	1
privatized date privatization	0.0019	0	0.0436	0	1
Dummy dynamic restructured	0.0081	0	0.0896	0	1
Dummy dynamic domestic	0.0462	0	0.2099	0	1
Time since privatized**	0.0433	0	0.5241	0	11
Time federalized privatized since date federalization**	0.0412	0	0.4623	0	10
Time federalized privatized since	0.0050		0.4004		E
date privatization**	0.0050	0	0.1281	0	5
Time since restructured**	0.0348	0	0.4426	0	9
Time since domestic change**	0.2270	0	1.1387	0	11

<sup>\*</sup> in million of Reais (December 2002 values).

<sup>\*\*</sup> in semesters.

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