Year IX, No. 11/2010

141

### CONSIDERATIONS REGARDING THE INFLUENCE OF THE BASE LEADING RATE OVER ACTUALISATION RATE OF INVESTMENT PROJECTS FINANCED BY EU FUNDS

Lect. Attila Tamaş SZORA, PhD Lect. Iulian Bogdan DOBRA, PhD student "1 Decembrie 1918" University of Alba Iulia

### 1. Introduction

Regarding investment the decision, risk implies any situation when the features of a future event are not known, but what it is known is the number of possible investment alternatives and the occurrence probability of future relevant events for the success of the investment project. The risk sources present in the investment decision are:

• errors in the analysis of the investment opportunity;

• an optimistic estimation of the data regarding an investment project (possible to diminish through applications of the prognosis methods);

• the inaccurate assessment of economic phenomena and processes;

• unpredictable changes of the economic environment;

• the complexity of the economic environment and the size of the project.

The study of the investment risk uses differentiated methods for the risks associated to capital investments and financial investments.

In this instance we'll especially deal with the capital projects.

Therefore, for capital projects the risk is usually composed of three risk categories:

• *The individual risk of the project.* is the risk the project would face if it would be the only asset of the company and is measured by the

variability of the estimated profitability of the assets in which it was invested.

• *The company risk*: is the effect of a project over the organization's risk without considering the diversification of the shareholders and is measured by the impact of the project over the variability of the company's profits.

• *The market risk*: is the risk of the project assessed from the perspective of an investor who owns an extremely diversified portfolio.

We will add here a fourth risk category: the risk related to the frequent change of the base leading rate by the central bank – an aspect that we want to detail next.

#### 2. Literature review

The context and the starting point of this study is a rich specialized literature that defines the conceptual framework of the financial indicators of public or private investment projects; on the other hand, this literature sets the limits of these indicators in accordance to the economic context.

The macroeconomic context influences decisively the implementation of the investment projects co-financed by the European Union. Here are included the investment and operational costs, the delivery dates, the revenues' increase, the performance of the project's products – ultimately, obtaining the benefits of the project through the project. If the

### previsions put at risk the economic part of the project, it's the investor's responsability to determine the needed changes and, ultimately, in worst case, to stop the project (Rodney J.T, Stephen J.S, 2004).

The economic side of the project is known under the name of cost-benefit analysis.

The object of the cost-benefit analysis is to facilitate the most efficient allotment of resources to society. There is an ex-ante cost-benefit analysis (which we are especially interested in within this study) and an ex-post analysis. The exante cost-benefit analysis is done when it is time to decide on whether the financing resources will be allotted - in our case by the Government, European Union and various beneficiaries (public or private). If the analysis is accurate, it helps choose the best project or it could lead to the decision to continue or to drop the project (Anthony E.B, David H.G., Aidan R.V., David L.W., 2001).

cost-benefit analysis The is based on a series of synthetic indicators, which rely on the principles of discounting future cash flows, indicators that are used in assessing these projects. In all the evaluation processes we need a reliable benchmark in relation with which we estimate a value for the capital investment in an enterprise or a direct investment project or а portfolio investment project. Without this benchmark we can't give value to the business that could emerge from that capital investment.

The Opportunity Cost of Capital is the profitability that the investors give up if they invest in a certain investment project and not in securities from the same class of risk. (Stancu, I., 2002)

The most frequent opportunity level, namely profitability level, is measured through the refinancing interest of the central bank.

### 3. Research methodology

The research targeted to identify the key elements related to the role of the discount rate of cash flows projected for financial determining the indicators specific to the investment projects financed by the European Union, namely give dependence to this base leading rate, as well as the influence exercised by the latter on the co-financing made by beneficiaries the for the projects regarding the eligible ineligible and expenses of the projects.

In order to conduct the research, did a documentation based on we practice various analyses. studies. handbooks elaborated by Management Authorities in Romania for the financing approval of projects within EU programmes, taking into consideration the stipulations of the Working document 4 of the European no. Union Commission, especially regarding the cost-benefit analysis of these projects.

At the same time, the specialized literature, the current legislation in Romania regarding feasibility studies, as well as the practical aspects met and resulted from the experience of the authors were also taken into account. Thus, the "live" research, the process of writing projects financed by the European Union, as well as their implementation were used, so that there is a research base of over 85 projects approved to be financed on the main programmes, as detailed below.

### 4. Theoretical aspects

## 4.1. The consequence of the refinancing rate used as a discount rate in investment projects

Among analysis methods the regarding investments. the methods based discount contribute to on assessing the efficiency of the projects in an obiective investment manner. The comparisons between investment expenses and the additional profits generated by a project are eliminating the achieved by time influence, bringing all the operations at the same moment of reference. The discount rate is established at the level of the average interest rate adjusted with the inflation rate and the risk premium (for investments financed from capital resources) or at the level of the weighted average cost of capital that take into account the economic and financial risk. Thus, the market interest rate earns the objective criterion for the role of assessment of investment projects and selection of the most efficient. Therefore, the level of the base leading rate often appears as the discount rate within the financial analysis of investment projects.

The purpose of these financial analyses is to use the previsions of the project's cash flow in order to calculate the adequate productive rate, especially the internal rate of return (IRR) or of the investment (IRR/C) or of the capital (IRR/K) and the adequate financial net present value (FNPV), by using the specific discount rate.

Therefore, the main efficiency indicators of the investments used in the decisional process are:

- 1) Internal rate of return (IRR);
- 2) The financial net present value (FNPV).

The internal rate of return (IRR) is the sole discount rate; if it is applied, the net discount rate reaches a null value, meaning the present value of the future cash inflows is identical to the present value of the current outflows associated to the investment. In other words, if the estimations related to cash flows are met, the investment value will be written-off during the economic life of the project, generating also an identical profitability to the used discount rate. One of the advantages of this indicator is the how easy it can be compared with the required profitability and/or capital cost an aspect that we'll approach in this paper. Actually, for IRR the problem is finding the discount rate that balances the inflows with the outflows.

In order to allow the analyst to determine a sole rate of return for the project, IRR allows a ranking of the potential alternatives based on a single number and through a direct comparison with the profitability standard.

The maximization objective of the investor's welfare calls for maximum profitability for the same risk. Thus, for the same level of risk, the capital investment will be made for the project with the highest profitability. The capital investors in an enterprise or in an investment project target the maximization of the wealth through superior remuneration (IRR) (over the k average from that business risk class): IRR>k; FNPV>0.<sup>1</sup>

The internal rate of return must be higher or equal to the average rate of interest on the market or the weighted average cost of capital, in order to justify the made investment. Only in these conditions the internal rate of return allows to clear the financing cost.

The internal rate of return is defined as discount rate for which we have the following relation:

I.R.R. = "i" (unknown), for which FNPV = 0, meaning:

SUM [CFt / (1 + a)] - I = 0.

CF = cash flow

t = the year (within the time horizon of the investment)

a = the discount rate;

I = the investment value;

**Financial net present value** (FNPV) is used to estimate how the annual decrease of the operating cash flow is permitted during the economic life span, fulfilling the minimum profitability requirements requested by the investors, the financial net present value is used.

<sup>&</sup>lt;sup>1</sup> The cost of the enterprise's capital and the investment discount rate, Ion Stancu- Professor, PhD, The Academy of Economic Science, Bucharest, *www.ectap.ro/articole/33.pdf* 

After the calculus of the net present value results either a surplus, or a deficit of the cumulated actualized benefits, compared with the present value of the investment.

The financial net present value (FNPV) expresses the capital surplus resulted at the end of the investment's life span, including the residual value. The discount of future revenues at the present moment and comparing the various investment options are met more often than their capitalization at a future moment, in order to make the same comparison of the investment options. The same argument is used, but the specialized literature recommends the FNPV criterion.

This method consists of comparing the initial expenses (Io) with the present value of the expected cash flows (CF1, CF2, ... CFn) for the entire life span of the investment (n). The net cash flow represents in this case the liquid assets flow resulted after deducting the tax.

where: i = the discount rate.

$$FNPV = -Io + \sum_{p=1}^{n} CF_p (1+i)^{-p}$$

If FNPV is positive, the sum represents an earning over the level of the capital cost.

The treasury flows that are compared are expressed at their future value resulted through the capitalization at the interest rate without risk. The financial net present value (FNPV) represents the capitalization of the net value for the life span of the investment (n).

The net present value is determined as a difference between the future and the present treasury flows at the market interest rate. The FNPV rule starts from the hypothesis of unsaturated market. Capitals (I) can be reinvested any time on the money market at the market interest rate (a) in order to obtain future treasury flows (CF): I (1+a) = CFt+VR , for t=1, 2,...n, years

In order to justify the investment, FNPV must be positive and higher than the composed interest, cashable from the capital market. In these conditions, the higher is the present incomes in comparison to the invested capitals, the more efficient the investment project will be, tending to maximize FNPV. The optimum level of capital allotment is reached when the marginal return rate of the last investment projects become equal with the market interest rate (MIR = a). If FNPV is negative, the cash flows don't allow the rebuilding of the funds allotted initially and the project must be rejected. For credited investments, FNPV must be higher to the paid interest.

If the discount rate (a) varies from one period to the next, the FNPV relation can be written as follows: a high discount rate determines a lower FNPV, that is why is essential to choose the discount rate for the reliability of a study.

The FNPV selection criterion for investment projects implies the existence of a positive FNPV and the investment project with maximum FNPV is preferable because it will determine the maximum possible increase of profits and thus, of the owner's wealth.

### 4.2. The level of the discount rate in investment projects financed by the European Union, for determining the IRR and FNPV

At this moment the recommended discount rate by the EU and used in investment projects cofinanced by the European Union doesn't take into consideration the economic reality existent in Romania and the evolution of the base leading rate of the central bank, therefore the investment decisions associated to these projects are very often wrong and lead to losses on medium term instead of leading to net added value.

According to Working Document no. 4 of the European Commission, the recommended discount rate (a) used in the financial analysis for the discount of the net cash flows is 5% in real terms (the analysis will be done in constant prices, without inflation).

The most known investment projects cofinanced by the EU are:

**ROP – Regional Operational Programme** – programme that finances projects regarding:

• The improvement of the quality of life and of the town's appearances, as well as their growing role in the region;

• The improvement to the region's accessibility by developing the infrastructure networks – county roads and ring roads;

• The modernization of the social services: schools, clinics, intervention services in emergency situations, etc.;

• The increase of investments in businesses, by supporting small sized enterprises, improving the utilities networks and the business infrastructure;

• The modernization and rehabilitation of the existent tourism infrastructure.

The discount rate used in the financial analysis = 5%, and in the economic analysis = 5.5%

As a general rule within ROP, FIRR(C)<5% for the justification of the non-refundable co-financing.

SOP IEC – Sectorial Operational Programme "Increase of Economic Competitiveness"

SOP IEC's general objective is to increase the productivity of the Romanian enterprises in order to reduce the gaps towards the average productivity in the European Union. The specific objectives are:

• The sustainable consolidation and development of the productive sector;

• Creating a favourable environment for the sustainable development of enterprises; • Increasing the researchdevelopment capacity (R&D), stimulating the cooperation between research, development and innovation institutions (RDI) and enterprises, as well as improving the access of enterprises to RDI;

• Turning into account the potential of the informational technology and communications and using it in the public (administration) and private (enterprises, citizens) sectors;

• Increasing the energetic efficiency and the sustainable development of the energetic system, by promoting reusable energy sources.

The discount rate in SOP IEC is 5% in real terms (except inflation), and 0<FIRR(C)<13% for the justification of the non-refundable co-financing.

### NRDP - National Rural Development Programme 2007 – 2013, with 4 axis

The measures supported by Axis 1 target to improve competitiveness in the agricultural and forestry sectors in Romania.

The measures of Axis 2 target to maintain and improve the quality of the rural environment by promoting a sustainable management of the agricultural and forestry areas.

The support stipulated by Axis 3 targets to encourage the diversification of the rural economy and the improvement of quality of life in the rural area.

The support stipulated by Axis 4 targets to improve local administration and the promotion of the endogenous potential in the rural area.

The discount rate within NRDP is 8% in real terms (except inflation) and FNPV should be positive.

Therefore a synthetic table of the main discount rate used in the projects co-financed by the EU looks like Table no. 1.

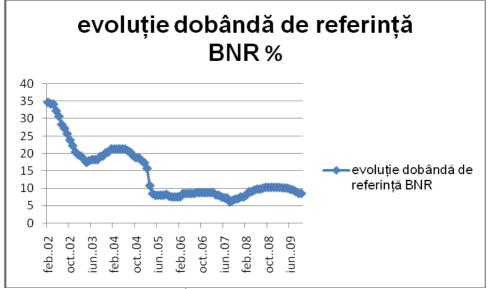
The situation of the discount rates within the main programmes financed by EU

| Tab  | 1   | 50   | - 1 |
|------|-----|------|-----|
| 1 20 | ne. | 11() |     |
|      |     |      |     |

| PROGRAMME | Discount rate |
|-----------|---------------|
| ROP       | 5%            |
| SOP IEC   | 5%            |
| NRDP      | 8%            |

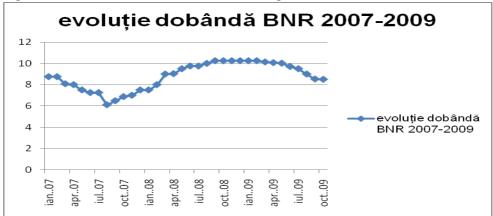
In comparison to the data above, the evolution of the base leading rate, history percentage per year, is shown below:

Fig. no.1 – The evolution of the base leading rate between 2002 and 2009



For the period after January 1<sup>st</sup> 2007, the evolution of the base leading rate interest was:

Fig. no.2 – The evolution of the base leading rate between 2007 and 2009



The conclusion is that the level of the discount rate imposed by the EU for the main investment programmes cofinanced by the European Union in not consonant with the evolution of the base leading rate not even at the data Romania joined the European Union – January 1<sup>st</sup> 2007.

The consequences of this work situation are that the net present value of these investment projects is erroneous and these projects approved through ROP, SOP IEC and NRDP are actually based on erroneous approval decisions of the Management Authorities and from the EU.

The implementation stage of ROP at March 31, 2009 was the following:

▶ 1.519 projects on all 12 major intervention sectors of ROP from the total of 14 sectors, for a total worth of 3.64 billion Euro, wherefrom 2.3 billion Euro is the ERDF financing;

> 134 contracted projects (representing 8.8% of the filled projects) for a total value of 587.3 million Euro (16% of the total sum of the filled projects), wherefrom the ERDF financing is 412.2 million Euro.

The implementation stage of SOP IEC till June 5<sup>th</sup>, 2009 was the following:

For the first four axes, 27 operations were launched from a total of 35. Through these operations were allotted 1177.14 million Euros, which represent 39.09% of the total budget of SOP IEC (approximately 3 billion Euros).

The total value of the requested financing for the 3072 filled projects is 9.711.325.680 lei.

|       | -                               | -   | •                              |  | •                                | Table no.2   |
|-------|---------------------------------|---|--------------------------------|--|----------------------------------|--|
| NRDP  | No. of<br>submitted<br>projects | The public<br>value of the<br>submitted<br>projects | No. of<br>selected<br>projects | The public<br>value of the<br>selected<br>projects | No. of<br>contracted<br>projects | The public<br>value of the<br>contracted<br>projects |
| TOTAL | 13.338                          | 5.061.973.195                                       | 2.548                          | 1.627.217.919                                      | 1.829                            | 914.150.259  |

In addition, these investment projects can produce and actually do produce negative consequences for their titular, the public and the private entities; the investment decision based on the mentioned discount rates, which are not based on the evolution of the base leading rate, is also wrong. This practice will lead (and it actually started to lead) to serious problems of profitability and feasibility regarding the investment especially for their owners. The problem is even more serious because the investment programmes co-financed by the EU instead of representing the main driving force of Romania's and even Bulgaria's economic re-launching, they represent an aggravating factor of this crisis on medium term, the starting point being the one when those projects reach

maturity, which is generally estimated between 2010 and 2012.

# 4.3. The consequence of the refinancing rate used as a crediting policy for investment projects

It is known that the base leading rate of the National Bank of Romania is calculated as a weighted average with the transactions' volume, between the interest of the deposits attracted by NBR and the reversible selling of public securities done in the month previous to the announcement. The National Bank of Romania, as the central bank of this country, established monthly the level of the base leading rate, which is published in the Official Gazette of Romania, Part I. Previous to February 2002, it was called of discount". Recently, "rate NBR reduced again the base leading rate, but 148

the level remained equal with the one from the period of the economic boom. The NBR interest is 8% per year, which is very high if we compare it with the inflation of below 5%, but we assess that NBR unfortunately can't hurry too much with adjustments, considering it must also wait for the fiscal policy to be corrected.

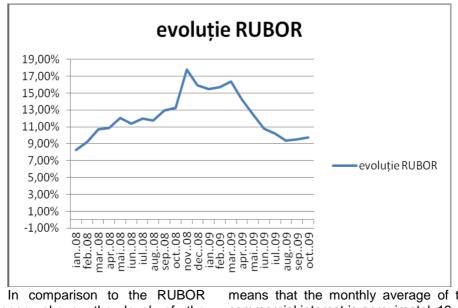
The consecutive interest adjustments announced by NBR have only managed to lower the deposit interests collected from the population. The average interest rates for deposits in lei have dropped considerably in the first eight months of the year. For the products targeted at the population, the average interest was compressed with 4.6 percentage points, reaching almost 10% according to the NBR data. Those who want a loan in lei must bear interest almost as high as at the beginning of the year, and for mortgage credits they must pay even more: AER (annual equivalent rate) for mortgage credits in lei has increased with 2.25 percentage points (up to 13%) between January and August 2009.

Even the central bank has noticed the unequal treatment between the credit interests and the deposits interests. The reduction of the interests practiced by credit institutions in relationships with clients continued for deposits, as well as for credits, the descending adjustment of the latter being relatively slower.

As a result, in full economic crisis, the banks found the perfect moment to increase their profit margin. And this is predominantly done on the back of the population and partially on the back of the economic agents, towards who the banks don't have the same attitude as in case of the population.

Still, the companies benefited from a visible cheapening of the credits in lei. The average interest rate for credits has dropped with almost 4 percentage points in the first eight months of the year. Interests for deposits have dropped even more – with 6.4 percentage points.

Fig.no.3 – RUBOR evolution 2008-2009



In comparison to the RUBOR rates seen above, the level of the commercial interest is  $+ 4 \div 4.5\%$ , which

means that the monthly average of the commercial interest is approximately  $13.4 \div 14\%$ .

The deposit performance will definitely drop, maybe even more than the level of the adjustment made by NBR for the interest. Normally, deposit interests must be below the level of the money policy interest, which means we can expect an adjustment of approximately 1 percentage point in the following period.

In these conditions, no matter how much NBR tried, the credit in lei will stay just as unattractive in the following period, at least regarding the population. The companies hope that new interest adjustment will take place, but they are highly improbable because of the fiscal measure foreseen by the Government (increasing the VAT level, the level of duties, etc.). The consequence of the situation described above: because of the high level of the base leading rate, the funds from the European Union can't be accessed being that the commercial interests established based on the base leading rate are practically impracticable for the beneficiaries of the investment projects. The next measure that must be taken is to change the way the base leading rate is established.

### Practical aspects. Examples **Example 1**:

To reflect the use of the IRR and FNPV as selection criteria for the projects, we have two projects with the following associated financial indicators:

The comparative situation of the financial indicators for two investment projects

|                  |           | Table no.3 |
|------------------|-----------|------------|
| Indicator        | Project A | Project B  |
| Investment value | 4.589.960 | 4.589.960  |
| Discount rate    | 5%        | 5%         |
| IRR              | 5,10%     | 7,59%      |
| FNPV             | 17.093,21 | 385.060,10 |

### The analytical calculus of the financial indicator for Project A Table no.4

| Project A            | Year 1        | Year 2     | Year 3  | Year 4  | Year 5  | Year 6  | Year 7  | Year 8  | Year 9    |
|----------------------|---------------|------------|---------|---------|---------|---------|---------|---------|-----------|
| Investme<br>nt value | 2.024.938     | 2.565.022  |         |         |         |         |         |         |           |
| Net cash flow        | -1.740.032    | -2.239.224 | 553.943 | 528.537 | 609.542 | 632.569 | 655.595 | 678.621 | 1.422.726 |
| Discount<br>rate     | 5%            |            |         |         |         |         |         |         |           |
| IRR F                | 5,10%         |            |         |         |         |         |         |         |           |
| FNPV                 | 17.093,21 lei |            |         |         |         |         |         |         |           |

### The analytical calculus of the financial indicator for Project B

|                      |                |            |         |         |         |         |         |         | Table no.5 |
|----------------------|----------------|------------|---------|---------|---------|---------|---------|---------|------------|
| Project B            | An 1           | An 2       | An 3    | An 4    | An 5    | An 6    | An 7    | An 8    | An 9       |
| Investme<br>nt value | 2.024.938      | 2.565.022  |         |         |         |         |         |         |            |
| Net cash flow        | -1.479.027     | -1.903.340 | 526.246 | 502.110 | 579.065 | 600.941 | 622.815 | 644.690 | 1.351.590  |
| Discount<br>rate     | 5%             |            |         |         |         |         |         |         |            |
| IRR F                | 7,59%          |            |         |         |         |         |         |         |            |
| FNPV                 | 385.060,10 lei |            |         |         |         |         |         |         |            |

Table no C

The conclusion is that project B is more efficient for comparable risks.

### Example 2:

In order to illustrate the influence of changing the discount rate over the level of the project's financial indicators, correspondent to the change of the base leading rate, we'll provide the example of a project approved to be financed, which has a negative FNPV because the discount rate was changed in accordance to the level of the base leading rate, so that the project doesn't generate positive results, but losses, with all the negative consequences for the investor and for the beneficiary.

### The analytical calculus of the financial indicators for the approved project with the recommended discount rate

| -                             | -          |            |           |           | -         | -         |           | Table     | no.6      |
|-------------------------------|------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Years                         | 2010       | 2011       | 2012      | 2013      | 2014      | 2015      | 2016      | 2017      | 2018      |
| Sales                         | 196.233    | 1.310.618  | 2.102.750 | 2.203.567 | 1.793.099 | 1.793.099 | 1.793.099 | 1.793.099 | 1.793.099 |
| Total<br>incomes              | 196.233    | 1.310.618  | 2.102.750 | 2.203.567 | 1.793.099 | 1.793.099 | 1.793.099 | 1.793.099 | 1.793.099 |
| Total<br>operating<br>costs   | -11.673    | 782.541    | 1.350.206 | 1.422.455 | 1.119.008 | 1.119.008 | 1.119.008 | 1.119.008 | 1.119.008 |
| Interest                      | -77.000    | 202.279    | 198.601   | 252.575   | 64.549    | 41.523    | 18.496    | -4.530    | -27.556   |
| Total<br>investme<br>nt costs | 2.024.938  | 2.565.022  | 0         | 0         | 0         | 0         | 0         | 0         | -721.079  |
| Total<br>expenses             | 1.936.265  | 3.549.842  | 1.548.808 | 1.675.030 | 1.183.557 | 1.160.530 | 1.137.504 | 1.114.478 | 370.373   |
| Net<br>financial<br>flow      | -1.740.032 | -2.239.224 | 553.943   | 528.537   | 609.542   | 632.569   | 655.595   | 678.621   | 1.422.726 |
| Internal<br>rate of<br>return |            |            |           |           |           |           |           |           |           |
| (IRR)                         |            |            |           |           | 5,10%     |           |           |           |           |
| Financial<br>net<br>present   |            |            |           |           |           |           |           |           |           |
| value of<br>the               |            |            |           |           |           |           |           |           |           |
| investme                      |            |            |           |           |           |           |           |           |           |
| nt<br>(FNPV/C)                |            |            |           |           | 17.093    |           |           |           |           |
| The<br>discount               |            |            |           |           |           |           |           |           |           |
| rate                          |            |            |           |           | 5%        |           |           |           |           |

#### The IRR and FNPV variation within the project depending on the change of the discount rate

|      |        | • u.u    |          |          | ejeet aepena |          | ge ei ille alle |          | Table no.7 |
|------|--------|----------|----------|----------|--------------|----------|-----------------|----------|------------|
|      | 5%     | 6%       | 7%       | 8%       | 9%           | 10%      | 11%             | 12%      | 13%        |
| IRR  | 5,10%  | 5,10%    | 5,10%    | 5,10%    | 5,10%        | 5,10%    | 5,10%           | 5,10%    | 5,10%      |
| FNPV | 17.093 | -145.375 | -293.416 | -428.328 | -551.282     | -663.336 | -765.445        | -858.475 | -943.210   |

Therefore, in comparison to the 5% recommended discount rate for which IRR  $\geq$  5% and FNPV are positive (values for which the project was approved to be financed), at the first variation of only 1% (an increase) of the discount rate, the

investment parameters are inadequate, FNPV becoming negative and based on this, the investment should be excluded from financing. It's noticeable that at the level of the present base leading rate (8.5%) used as discount rate, the same FNPV indicator is severely negative.

It is known that the information regarding the financial indicators of the investment's profitability is found within the cost - benefit analysis of the projects (ACB). This ACB is applicable to "the policies, programmes, projects. experiments other regulations. and interventions"2. governmental The operational purpose of ACB is to differentiate projects through social decisions, demonstrating the superior efficiency of certain governmental interventions, compared to alternatives (including the option to do nothing).

For public infrastructures, the financial indicators (IRR and FNPV) of ACB are not a determining criterion for the beneficiary or for the programme's authorities in assessing the extent to which projects can contribute to achieving the objectives of the structural funds.

The economic indicators (ERR and ENPV) of ACB, which reflect the non-financial external benefits of the projects for the regional economy, are more relevant for the social decision, but the use of different social discount rates different leads to recommendations regarding certain financing policies. Additionally, when the social benefits and costs are not measurable in conditions of certainty – as now, due to the crisis – the social discount rates must be adjusted with the risk margin. "Choosing the social discount rate is one of the most important parts of the cost-benefit analysis"3.

The evaluation of the submitted financing requests, as well the statistics for the studies at European level<sup>4</sup>, reveal

FINANCIAL ARRANGEMENTS (Biagio Perretti, Alexandru Toniuc).Programming and implementation of the pre-accession assistance for that the average internal rate of return for public infrastructures is negative, or, rarely positive, but it is still unattractive from the perspective of the private investor. When the analysis for private investments subsidized by EU funds is conducted, the financial indicators are expected to be much better than for public investments. This is in the interest the authorities conducting of the program, as well as in the interest of the European Union. All these agents are interested in successful productive initiatives and the positive financial indicators are a good sign, even if it doesn't guarantee the success of the aided initiative. Therefore, it is obvious these indicators will be more relevant in selecting projects.

The discount rate used in the financial analysis should reflect the *opportunity cost of the capital* for the investor.

The Commission<sup>5</sup> recommends a financial discount rate of 5% *in real terms* as a guide value for the public investments projects co-financed through Funds.

The review at a lower value compared to the programmed period of 2000-2006 reflects changing macroeconomic conditions in EU, including (and especially) in Romania.

The values that differ from the rate of 5% may be justified according to the same document on the basis of:

- macroeconomic conditions specific to the member states;

 <sup>&</sup>lt;sup>2</sup> Anthony E.B., David.H.G., Aidan R.V., David L.W., Cost Benefit Analysis – Concepts and Practice, Arc Publishing, Chisinău, 2004, p.2
<sup>3</sup> Anthony E.B., David.H.G., Aidan R.V., David L.W., Cost Benefir Analysis – Concepts and Practice, Arc Publishing, Chişinău, 2004, p.284
4 FROM PHARE TO STRUCTURAL FUNDS –

PHARE ESC and the transition to Structural Funds – project financed by the European Union - Saveria Spezzano Valentina Rădoi,Mark Barrett ; Ilias Gkanoutas-

Leventis,(http://www.cpisc.ro/files/PHARE1/aranjam entele%20financiare.pdf)

<sup>5</sup> EUROPEAN COMMISSION, DIRECTORATE GENERAL FOR REGIONAL POLICY, Thematic development, impact, evaluation and innovating actions; Evaluation and additionality; New programming period 2007-2013, Guidance on the methodology for carrying out the cost benefit analysis; Working document no. 4

- the nature of the investor: for example, the discount rate may be higher for the PPP projects, where the inclusion of private funds may increase the opportunity cost of the capital;

- the involved sector (for example: transports, environment, energy, etc.).

The actual capital cost (average weight) for a certain project should be considered as lower limit.

It is of utmost importance to ensure the consistency of the discount rates used for similar projects in the same region/country. Although the Commission encourages member states to make available their own quota for the discount rate in the guidance documents, this aspect was not complied with by Romania.

When the discount rate is expressed *in real terms*, the analysis must be done accordingly at *constant prices*. Changes in the relative prices may be considered if necessary. If *current prices* are used instead, a *nominal* discount rate may be used.

Based on a long-term economic growth and on **preferential rates** in time, the Commission suggested the following

Determining the financial discount rate:

reference value for the social discount rate: 5.5% for cohesion countries and 3.5% for the others. Member states may also justify the different values that reflect certain socio-economic conditions. For example, Commissariat Général du Plan in France reduced its reference value to 4%, while the Treasury in Great Britain consistently applies a social discount rate of 3.5% for the public investments sector. Regarding the information above, we set to identify the financial discount rate and the social discount rate - for example for the year 2009, a basic year for this study (as impact moment of the economic crisis) - that could have been suggested by Romania.

To this end we turn to an alternative method to determine the social discount rate in the absence of a perfect market – a specific situation for Romania, and the use of the marginal rate of return for private investments. The argument for using this method is that the Government must be able to prove that a higher rate of return will be obtained as a result of using public funds compared to the rate obtained by using the same resources as a private operator.

| U   |        |
|---|--------|
| Interest for treasury notes 2009 (Dn)                       | 10%    |
| Interest for notes before tax (Db)                          | 11,90% |
| Inflation rate in 2009 (i)                                  | 5,59%  |
| The real gross rate of return for the investment (r) = (Db- |        |
| i)/(1+i)  | 5,98%  |

Given these conditions, the financial discount rate = 6%, and the social discount rate = 6.5% (according to the gap recommended by the Commission).

This calculus, obtained by using the average banking interest in Romania, will lead to higher discount rates because the risk margin must also be added (estimated at approximately 1%). The interests' average in Romania exceeded the reference value from the level of the European Union since accession, without meeting the criterion regarding the longterm interests' convergence. Between March 2009 and March 2010, the longterm average interest in Romania was 9.4%, above the reference value of 6% in the EU. Due to volatility, long-term in interests remained high 2009. Compared to the euro-zone, the difference was 3.5 percentage points in March 2010.

| Bank interest 2009 (Dn)                                     | 10,40% |
|---|--------|
| Bank interest before tax (Db)                               | 12,38% |
| Inflation rate in 2009 (i)                                  | 5,59%  |
| The real gross rate of return for the investment (r) = (Db- |        |
| i)/(1+i)  | 6,43%  |

In these circumstances, the financial discout rate = 6.5%, and the social discout rate = 7%.

### 5. Conclusions and revision aspects

Next to the future cash flow estimation from the capital investment operating, the issue of assessing the capital cost and the discount rate of the cash flows is essential for the efficiency (or inefficiency) assessment of that investment. The modern financial research has focused on determining this measuring reference of performance. Most Nobel awards in Finance were granted for researches regarding the capital cost, especially researches of the risk premium commensurate with the risk quantity taken on by the investors (Modigliani, Miller, Markowitz, Sharpe, Scholes, Merton etc).

In the present conditions of global financial crisis, we recommend that based on what was written above,

the EU commission will revise the level of the discount rates for cash flows for projects co-financed by the European Union in Romania, in concordance with the evolution of the base leading rate of NBR.

We also recommend the quick change of the policy regarding the setting of the base leading rate level by NBR in the sense of giving up the efficiency criterion regarding the attracted capital. This criterion is valid only for NBR and should be replaced by the criterion of restarting to credit the economy in the favour of the economic agents, and implicitly the population, just like all the developed nations in the world do. The refinancing interest in these countries is maximum 1%, of course Romania must adjust this level by taking into account the existent elements of country risk.

| Anthony E.B, David<br>H.G., Aidan R.V.,<br>David L.W.                       | The Cost-Benefit Analysis. Concepts and Practice. (Analiza cost beneficiu. Concepte si practică). Editura Arc, Chişnău, 2001;  |
|---|--|
| Erich A.Helfert   | Techniques of Financial Analysis (Tehnici de analiza financiara – ghid pentru crearea valorii), BMT Publishing House, Bucharest, 2006;                                 |
| Jobst A.A.  | "It's all in the data – consistent operational risk measurement and regulation", Journal of Financial Regulation and Compliance, vol. 15, Issue 4, page 423-449, 2007; |
| Brandenburger<br>A.M.,Stewart<br>H.W.jr Value<br>Based Business<br>Strategy | Journal of Economics and Management Strategy,vol.5,p.5-24,1996;  |
| Brezeanu P.   | Corporate Finances I + II (Finante corporative I+II), editura C.H.Beck,<br>Bucharest, 2009;  |
| Dixit A.K.,Pindyck R.S.   | Investment under Uncertainty, Princetown University Press 1994;  |
| Halpern Paul,<br>Weston<br>Fred.J.,Brigham                                  | Financial Management (Finanțe Manageriale), Editura Economică, Bucharest, 1998;  |

### REFERENCES

| Eugene F.                                 |   |
|---|---|
| -   |   |
| Madura J. C.                              | International Financial Management, West Publishing Co., St. Paul, 1995   |
| Românu I.,<br>Vasilescu I<br>coordonatori | Investment Management (Managementul investiţiilor), Editura<br>Mărgăritar, Bucharest, 1997;   |
| Rodney J.T,<br>Stephen J.S                | Gower Handbook of Project Management (Manual Gower de management de proiect), Editura Codecs, 2004;   |
| Stancu I.                                 | Finances. Financial Markets and the Portfolio Management. Real<br>Investments and Their Financing. The Financial Analysis and<br>Management of the Enterprise (Finante. Piete financiare si gestiunea<br>portofoliului. Investitii reale si finantarea lor. Analiza si gestiunea<br>financiară a întreprinderii). Editura Economică, Bucharest, 2002; |
| Mugur Isărescu                            | Studies, analyses, Points of view of The National Bank of Romania –<br>Problems of the Money Policy in an Emergent Country. Romania<br>(Studii, analize, puncte de vedere BNR - Probleme ale politicii<br>monetare într-o țară emergentă. Cazul României)<br>http://www.bnro.ro/Studii,-analize,-puncte-de-vedere-4009.aspx;                          |
| ****                                      | The National Bank of Romania - Survey regarding the crediting of the non-financial companies and of the population, August 2009;  |
| ****                                      | Cost Benefit Analysis Handbook – written by the Management Authority of Regional Operational Programme;   |
| ****                                      | Cost Benefit Analysis Handbook – written by the Management Authority of SOP IEC;  |
| ****                                      | Cost Benefit Analysis Handbook – written by the Management Authority of NRDP;   |
| ****                                      | Government Decision no. 28 from January 28, 2008 - approving the content framework of economic and technical documentation related to public investment and the structure and methodology for developing the estimate general investment goals and intervention works, Official Gazette no. 48 from January 22nd, 2008;                               |