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# **Discussion paper**

# Merger negotiations with stock market feedback

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#### Abstract

Pre-offer target stock price runups are traditionally viewed as reflecting rumor-induced market anticipation of the pending deal and thus irrelevant for offer price negotiations. Nevertheless, the empirical takeover literature suggests the existence of a costly feedback loop from target runups to offer premiums. We resolve this puzzle through a general pricing model under rational deal anticipation. The model, in which takeover rumors simultaneously affect takeover probabilities and conditional deal synergies, delivers important testable implications. Absent a costly feedback loop, (1) offer price markups should be highly nonlinear in target runups, and (2) bidder takeover gains should increase with target runups. Adding a costly feedback loop implies (3) the projection of markups on runups will be strictly positive. Our large-sample tests strongly support implications (1) and (2), but reject (3). We also show that while target share-block trades in the runup period fuel runups, such toehold purchases do not increase offer premiums. It appears that offer premiums are marked up by the (exogenous) market return over the runup period, however, this does not increase bidder takeover costs.

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## 1 Introduction

There is growing interest in the existence of informational feedback loops in financial markets. In the context of corporate takeovers, a feedback loop means that secondary market price changes cause bidders to undertake corrective actions, such as offer price revisions and outright bid withdrawal. While direct empirical evidence is sparse, some studies support the existence of feedback loops. For example, Luo (2005) and Kau, Linck, and Rubin (2008) find that negative stock returns around bid announcements increase the chance of subsequent bid withdrawal, as if bidders learn from the market price change. Bradley, Brav, Goldstein, and Jiang (2010) and Edmans, Goldstein, and Jiang (2011) find empirical links between general price changes of potential targets and subsequent takeover likelihood.

In this paper, we return to an interesting question first posed by Schwert (1996): do pre-offer target stock price runups cause the parties in merger negotiations to raise the offer price? The traditional view is that runups reflect rumor-induced market anticipation of the pending deal, and so runups ought to be irrelevant for offer price negotiations. Surprisingly, after studying the empirical relation between runups and offer price markups (offer premiums minus target runups), Schwert (1996) reaches the opposite conclusion.<sup>2</sup>

The notion that merger negotiations force bidders to increase the offer price with the target runup raises fundamental concerns about the efficiency of the takeover process. We address this puzzle through a general pricing model which shows the relation between runups and offer price markups consistent with rational market deal anticipation. This pricing structure turns out to be important as it clarifies earlier intuitive inferences about the existence of costly feedback loops, and it provides the basis for new structural empirical tests.

Our decision-making context is one where bidder and target management teams are about to finalize merger negotiations. There has been a recent runup in the target's secondary market price, and the target management is demanding that the already planned offer premium be marked up

<sup>&</sup>lt;sup>1</sup>In a similar vein, Giammarino, Heinkel, Li, and Hollifield (2004) examine the decision to abandon seasoned equity offerings (SEOs) following a negative market reaction to the initial SEO registration announcement. Bakke and Whithed (2010) develop econometric procedures for identifying general price movements of relevance for managerial investment decisions.

<sup>&</sup>lt;sup>2</sup> "The evidence...suggests that, all else equal, the [pre-bid target stock price] runup is an added cost to the bidder." (Schwert, 1996, p.190). For discussions of optimal bid strategies in the presence of target runups, see e.g. Kyle and Vila (1991), Bagnoli and Lipman (1996), Ravid and Spiegel (1999) and Bris (2002).

to reflect this increase. If the runup reflects an increase in target value as a stand-alone entity (i.e. the price increase is supported without a control change), adding the runup to the offer price is costless to the bidder and thus does not distort bidder incentives

However, the runup may also reflect rumor-induced market anticipation of the pending deal. In this case, revising the offer upward by the runup means literally paying twice for the target shares. There are several reasons why the risk of paying twice is substantial. First, empirical research has shown that takeover bids are frequently preceded by rumors and media speculations based on *public* information which may cause target runups (Mikkelson and Ruback, 1985; Jarrell and Poulsen, 1989). Second, runups driven by anonymous insider trades reflect private information already possessed by the negotiating parties and so also do not support a markup.<sup>3</sup> Third, research shows that target runups on average reverse completely when all bids fail and the target remains independent (Bradley, Desai, and Kim, 1983; Betton, Eckbo, and Thorburn, 2009). This reversal would not take place if the sample target runups were reflecting increased stand-alone values. Last, but not least, bidders should be wary of target incentives to overstate the case for offer price markups regardless of the true source of the runup.

A rational response may be to assign some positive probability to both the deal anticipation and stand-alone scenarios and agree to some offer price markup. However, this is not the only possibility as optimal bidding when the market possibly knows something the bidder does not is complex. For example, bidders may initially refuse target demands to transfer the runup and leave it to potential competition to "prove" that target outside opportunities have in fact increased in value. The bidder would then abandon the takeover if the final premium becomes too high. Yet another possibility is for bidders with sufficiently high valuations to agree to a transfer of the runup notwithstanding the higher takeover cost. We are particularly interested in the latter bargaining outcome and refer to it as a "costly feedback loop" because the bidder ends up paying twice.

We begin by modeling the pricing relationship between target runups and subsequent offer price markups (offer premium minus the runup) when runups reflect rational deal anticipation. A novel feature of this pricing model is that it permits takeover rumors—signals to the market about potentially synergistic takeover bids—to jointly increase bid probabilities and expected deal

<sup>&</sup>lt;sup>3</sup>Meulbroek (1992) and Schwert (1996) find greater target runups in cases where the SEC subsequently alleges illegal insider trading.

values conditional on a bid. We show that this joint effect of the takeover signal implies a strictly nonlinear and non-monotonic relationship between runups and markups which has been previously overlooked.

The pricing structure delivers an important testable restriction of the costly feedback loop hypothesis. Under this hypothesis, the outcome of merger negotiations is to transfer runups to targets ex post. Rational bidders in this case adjust the minimum synergy threshold required to go through with a bid. Relative to a situation with no transfer of the runup, the greater bid threshold significantly increases both the surprise effect of observing a bid and the conditional expected bid value, causing runups and markups to move in the same direction for any observed bid. Thus, finding a negative relation between runups and markups constitutes a rejection of the costly feedback hypothesis.

Our empirical analysis uses 6,150 initial takeover bids for U.S. public targets from the period 1980 through 2008. We first demonstrate that the predicted nonlinear fit under rational deal anticipation is statistically superior to a linear—and even a nonlinear but monotonic—projection. Likelihood ratio tests and tests exploiting implied residual serial correlations reject both linearity and monotonicity in the data. Empirical plots further show that the form of the nonlinearity is remarkably close to the theoretical form under deal anticipation.

We then show that the data rejects the predicted positive relation between runups and markups under the costly feedback hypothesis. The empirical relation is nonlinear and non-monotonic with a significantly negative average slope, consistent with rational deal anticipation and no transfer of the runup. This conclusion is robust to alternative definitions of markups and runups, and it holds whether or not we include a number of controls for bidder-, target- and deal-specific characteristics.

Just as rational deal anticipation constrains the relation between target runups and offer price markups, it also constrains the relation between target runups and bidder returns. The reason is obvious: stronger synergy signals in the runup period create greater runups and greater conditional expected takeover gains to both merger partners. Under deal anticipation, bidder takeover gains must therefore be increasing in the target runup. This implication receives strong empirical support.<sup>4</sup>

<sup>&</sup>lt;sup>4</sup>The statistically significant positive relation between bidder gains and target runups suggests (as the deal anticipation theory predicts) that the target runup is a proxy for *total* expected synergies in the takeover and not just for the portion accruing to target shareholders.

We provide two additional empirical discoveries which further support rational deal anticipation and reject the existence of a costly feedback loop. First, there *does* appear to exist a feedback loop from target runups—but one with no potential for distorting bid incentives. We find that offer prices are almost perfectly correlated with the *market return* over the runup period. Since the market return is exogenous to the merger synergies, the market-driven portion of the target runup presents the negotiating parties with *prima facie* evidence of a change in the target's stand-alone value. As such it may be transferred to the target shareholders at no cost to the bidder, which appears to be the preferred bargaining outcome in practice.

Also, we present evidence on the effect of bidder open-market purchases of target shares during the runup period (which we refer to as "short-term toeholds"). Short-term toehold purchases are interesting in our context because they tend to fuel takeover rumors and target runups. We do find that runups are greater for takeovers with toehold acquisitions in the runup period. Nevertheless, toeholds reduce rather than increase offer premiums.<sup>5</sup> We find no evidence that toeholds acquired during the runup period increase the cost of the takeover.

The rest of the paper is organized as follows. Section 2 lays out the dynamics of runups and markups as a function of the information arrival process surrounding takeover events, and it discusses predictions of the deal anticipation hypothesis. Section 3 performs our empirical analysis of the projections of markups on runups based on the theoretical structure from Section 2. Section 4 shifts the focus to the relationship between target runups and bidder takeover gains, developing both theory and tests. Section 5 concludes the paper.

# 2 Pricing implications of rational deal anticipation

This section analyzes the information arrival process around takeovers, and how the information in principle affects offer prices and, possibly, feeds back into offer price corrections.<sup>6</sup> As illustrated in Figure 1, the takeover process begins with the market receiving a rumor of a pending takeover bid, resulting in a runup  $V_R$  of the target stock price. In our vernacular,  $V_R$  is the market feedback to the negotiating parties prior to finalizing the offer price. Since the exact date of the rumor is

<sup>&</sup>lt;sup>5</sup>The negative effect of toeholds on offer premiums suggests that toeholds improve the bidder's bargaining position with the target (Bulow, Huang, and Klemperer, 1999; Betton, Eckbo, and Thorburn, 2009).

<sup>&</sup>lt;sup>6</sup>For additional analytical perspectives on information arrival processes around takeovers, see e.g. Malatesta and Thompson (1985), Lanen and Thompson (1988), and Eckbo, Maksimovic, and Williams (1990).

largely unobservable,  $V_R$  is measured over a runup period. In our empirical analysis, we follow the convention in the literature and uses a two-month runup period, from day -42 through day -2, where day 0 is the date of the first public offer announcement. As shown in Figure 1, the average abnormal (market risk adjusted) target stock return over this runup period is approximately 8%, which is both statistically and economically significant.<sup>7</sup>

Moreover, we define the expected offer price markup as  $V_P - V_R$ , where  $V_P$  denotes the expected final offer premium. In Figure 1, this is shown as the target revaluation over the three-day announcement period, from day -1 through day +1. The initial announcement does not resolve all uncertainty about the bid outcome: the initial bid may be followed by a competing offer or otherwise rejected by target shareholders. Thus,  $V_P$  represents the expected final offer premium conditional on a bid having been made. The average three-day target announcement-induced abnormal stock return is approximately 21% in the full sample of takeovers.

The challenge for the negotiating parties is to interpret the information in the runup  $V_R$ : does it justify correcting (marking up) the already planned bid? In some cases, the runup may reflect a known change in stand-alone value which naturally flows through to the target in the form of a higher offer premium. In other cases, the target management may have succeeded in arguing that the runup is driven by stand-alone value changes when it is not. In the latter case, feeding the runup back into the offer price amounts to "paying twice". The point of our analysis is not to rationalize a specific bargaining outcome but to derive testable implications for the pricing relationship between runups, markups, and bidder returns when outside investors rationally anticipate these outcomes.

We begin by analyzing the case where the negotiating parties agree that the target runup is driven by deal anticipation only (no stand-alone value change nor runup transfer). We then add the presence of a known target stand-alone value change in the runup period. Finally, we derive the pricing implication of the costly runup feedback hypothesis.

<sup>&</sup>lt;sup>7</sup>Our sample selection procedure is explained in section 3.2 below.

#### 2.1 Projections of markups on runups

#### 2.1.1 The general case

Suppose the market receives a signal s which partially reveals the potential for synergy gains S from a takeover. S is known to the bidder and the target, while the market only knows the distribution over S given the signal. The bid process involves a known (negotiated) sharing rule  $\theta \in [0,1]$  for how the synergy gains will be split between target and bidder, and a negotiated sharing rule  $\gamma \in [0,1]$  for the bidding cost C, both of which are also known to all. Let  $K = \frac{\gamma C}{\theta}$  denote the threshold in S above which the benefit to the bidder of making an offer is positive. B(S,C) denotes the benefit to the target of the takeover, i.e., its portion of the total synergy gains S net of the target's portion of the bidding cost S. We assume that S and S if no bid takes place, which occurs when S < K.

For simplicity, the target's stock price and the market's takeover probability  $\pi(s)$  are both normalized to zero prior to receiving takeover rumors s.<sup>10</sup> The signal s causes the market to form a posterior distribution over synergy gains S and to update the takeover probability  $\pi(s)$  accordingly. Both effects contribute to a revaluation of the market price of the target. The revaluation (runup) equals the expected value of the bid conditional on s:

$$V_R = \pi(s)E_s[B(S,C)|s,bid] = \int_K^\infty B(S,C)g(S|s)dS, \tag{1}$$

where g(S|s) is the market's posterior density of S given s.

At the moment of the first bid announcement, but not necessarily knowing precisely what the

 $<sup>^8</sup>$ The cost C includes things like advisory fees, litigation risk and the opportunity cost of expected synergy gains from a better business combination than the target under consideration. The question of whether or not bids to targets are set so that targets share in the cost of extending bids is an interesting empirical question. Throughout the paper, we assume a benefit function for bidders and targets which allow bidders and targets to share the bidding costs.

 $<sup>^{9}</sup>$ This assumption is motivated by the empirical takeover literature which shows that the target stock price on average returns to its pre-runup stand-alone level when no bidder wins and the target remains independent (Bradley, Desai, and Kim, 1983; Betton, Eckbo, and Thorburn, 2009). The assumption is that any synergy gains are lost if a bid is not made and costs are not incurred absent a bid. One can imagine multi-period extensions wherein future bidders might move, with some probability, to reap potential synergy gains signaled through s if the current bidder withdraws. The runup would then countenance these benefits with associated probabilities, while the market reaction to an initial bid would also be relative to expectations about future prospects.

<sup>&</sup>lt;sup>10</sup>While the unconditional annual probability that a U.S. publicly traded company becomes a target is about 5%, this normalization is consistent with the extant takeover literature which shows that models designed to predict targets based on firm-specific characteristics have low power (Betton, Eckbo, and Thorburn, 2008a).

final bid will be (or whether it will be accepted by the target shareholders), the expected final bid premium is

$$V_P = E_s[B(S,C)|s,bid] = \frac{1}{\pi(s)} \int_K^\infty B(S,C)g(S|s)dS.$$
 (2)

 $V_P$  is the expected portion of the (net) synergy gains accruing to the target, given the signal s and the fact that a bid occurs. The observed, initial bid premium should equal  $V_P$  plus random variation (uncorrelated noise) due to the remaining uncertainty about the synergies accruing to the target.<sup>11</sup>

The expected markup,  $V_P - V_R$ , is the remaining surprise that a bid takes place times the expected value of the bid and, when combined with equation (1), can be written as

$$V_P - V_R = \frac{1 - \pi}{\pi} V_R,\tag{3}$$

where we for simplicity drop the argument s. Equation (3) is an implication of market rationality, and we use this equation to study empirically the behavior of the intercept and the slope coefficient in cross-sectional projections of the markup on the runup under deal anticipation. Proposition 1 summarizes key properties of this projection:

**Proposition 1** (deal anticipation): Suppose the signal s affects both the takeover probability and the expected deal value conditional on a bid. With deal anticipation in the runup, the projection of  $V_P - V_R$  on  $V_R$  is not, in general, linear in the signal s. The degree of non-linearity depends on the sharing of synergy gains, net of bidding costs, between the bidder and the target.

**Proof:** The proof rests on the assumption that runups are caused by signals about the potential benefits of takeover. Since these benefits are shared between target and bidder, they also affect the probability that the bidder will pursue the acquisition. Differentiating equation (3), and recognizing

<sup>&</sup>lt;sup>11</sup>This abstracts from uncertainty about the success of an initial offer or a potential change in terms leading into a final bid, e.g. driven by competing bidders or target resistance. This uncertainty tends to attenuate the market reaction to the initial bid announcement (shown in Figure 1). The uncertainty increases with the wait time from the initial bid to the final target shareholder vote, which averages several months in the data (Betton, Eckbo, and Thorburn, 2008a). During this wait period, the target board has a fiduciary responsibility (at least when incorporated in the state of Delaware) to accept the highest bid, even if it has already signed a merger agreement (the standard agreement contains a so-called "fiduciary out" clause to regulate potential competing bids). We return to the issue of ultimate target success probability in the empirical analysis below, where we perform various robustness checks on the specification of  $V_P$  in Eq. (2).

that the changes to  $V_P$  and  $\pi$  are due to changes in the signal, we have

$$dV_P - dV_R = -V_P d\pi + (1 - \pi)dV_P \tag{4}$$

and the ratio of derivatives of markup to runup is

$$\frac{dV_P - dV_R}{dV_R} = \frac{-V_P d\pi + (1 - \pi)dV_P}{V_P d\pi + \pi dV_P}.$$
 (5)

Dividing numerator and denominator by  $\pi V_p$  yields

$$\frac{dV_P - dV_R}{dV_R} = \frac{1 - \pi}{\pi} - \frac{1}{\pi} w_{\pi},\tag{6}$$

where

$$w_{\pi} = \frac{\frac{d\pi}{\pi}}{\frac{d\pi}{\pi} + \frac{dV_P}{V_P}}.$$

Linearity requires that the ratio of derivatives in (6) remains constant as the signal varies. The proposition assumes that the signal provides information both about the probability of a bid ( $d\pi > 0$ ) and the benefit received by a bid ( $dV_P > 0$ ). For the ratio of derivatives to remain constant as the signal varies, as  $\pi \to 0$  from above,  $w_{\pi}$  must go to 1 to keep the first term in (6) from blowing up. However, with  $w_{\pi} = 1$ , the slope is -1 everywhere (the only constant slope possible), which requires  $dV_P = 0$ , which in turn violates the assumption of  $dV_P > 0$ .

#### 2.1.2 Illustrations with uniform and normal uncertainty

Panel A of Figure 2 illustrates the relation between  $V_P$ ,  $V_P - V_R$  and  $V_R$  for the uniform case, i.e., when the distribution of s around s is such that the posterior distribution of s given s is uniform:  $S|s \sim U(s-\Delta, s+\Delta)$ . Panel B of Figure 2 instead assumes a normal distribution for s with the same standard deviation as in Panel A (s). In the illustration, s = 0.5, s = 1, and the bid costs s are low relative to the uncertainty s in s. The horizontal axis is the synergy signal s which drives the conditional bid probability s and the target runup.

The runup function has several features (see section A.1 in the Appendix for the explicit functional forms). First, at very low bid probabilities, the runup is near zero, but, if a bid takes place,

the markup has a positive intercept. This is because when the bidder is just indifferent to a bid  $(\theta S = \gamma C)$ , the target still receives a positive net benefit. Second, as the bid probability increases, the runup increases in a convex fashion as it approaches  $V_P$ . Both the deal probability and the conditional expected bid premium are moving in the same direction with s.

Turning to the expected markup,  $V_P - V_R$ , when the bid probability moves above zero on the low range of s, the impact of s is initially positive because the negative impact on the surprise that a bid takes place is less important than the improvement in expected bid quality S. However, after a point, the expected markup begins to fall as the surprise declines faster than expected deal quality improves. At extremely high s, the bid is almost perfectly anticipated and the expected markup approaches zero. With the uniform distribution in Panel A, there is a point in s above which the bid is certain to take place ( $\pi(s) = 1$ ) because the entire range of s given s is above s is above this point the expected markup inflects and becomes zero. With the normal distribution in Panel B, the bid probability never reaches one.

Figure 3 shows the functional form of the projection of the markup on the runup using the assumptions of Figure 2. That is, Figure 3 transforms the x axis from s in Figure 2 to the runup  $V_R$ . Again, in Panel A, the uncertainty in the synergy S given s has a uniform distribution, while in Panel B, it is distributed normal with the same standard deviation as in Panel A.

Several aspects of the relations now show clearly. First, the relation between the runup and the expected markup is generally non-monotonic. The ratio of derivatives shows that the sharing rule as well as the relation between bid costs and uncertainty about the synergy gains influence the slope of the function, creating a concave projection of  $V_P - V_R$  onto  $V_R$ . Comparing panels A and B, Figure 3 also shows that the shape of the projection changes only slightly when one goes from a uniform to a normal distribution: the only notable difference is that the right tail of the projection of the markup on the runup has a gradual inflection that creates a convexity for highly probable deals even before these deals are certain to take place. While the right tail then progresses towards zero, no deal is certain with a normally distributed posterior.

Armed with the benefit function, and cost magnitude relative to the uncertainty in S, it is possible to create a range of relations between expected markup and runup (not shown in the

<sup>&</sup>lt;sup>12</sup>The transformation is possible because  $V_R$  is monotonic in s and thus has an inverse. To achieve the projection, the inverse function  $(V_P^{-1})$  is inserted into  $V_P - V_R$  on the vertical axis.

figure). If, for example, the sharing of synergy gains and costs are equal  $(\theta = \gamma)$ , the expected markup starts at zero and proceeds through a concave curve back to zero, both when shown against the synergy signal s and the runup. On the other hand, if the uncertainty in S is relatively low in comparison to bid costs  $(\Delta < C)$ , and the bidder bears all of the costs  $(\gamma = 1)$ , the expected markup can start at a high intercept and progress negatively to zero.

#### 2.1.3 A perspective on linear markup regressions

The above model allows us to interpret the slope coefficient in linear regressions of markups on runups such as those presented in the extant takeover literature. As Proposition 1 demonstrates, the assumption that the signal s jointly impacts the takeover probability and the expected synergies of the deal precludes a constant slope. This is easily seen by inspection of the ratio of derivatives in equation (6): a constant slope corresponds to the case where the signal s affects  $\pi$  but not  $V_p$ , so that  $w_{\pi} = 1$  and the ratio is a constant -1 for all signals.<sup>13</sup> Alternatively, one could instead assume that the signal s affects s but not s, in which case the ratio of derivatives in (6) shows that the relation between the runup and the markup will be linear but with a positive slope of  $\frac{1-\pi}{\pi}$ .

Our model also implies that, when Proposition 1 holds, the slope coefficient in a linear markup projection through a sample of firms receiving different signals has a wide range:

**Lemma 1** (linear projection): Suppose the signal s affects both the takeover probability and the expected deal value conditional on a bid. With deal anticipation in the runup, a linear projection of  $V_P - V_R$  on  $V_R$  yields a slope coefficient that is strictly greater than -1, and the coefficient need not be different from zero.

#### **Proof:** See section A.2 in the Appendix.

Lemma 1 essentially means that linear markup regressions have little or no power to reject deal anticipation in an information environment where takeover signals impart information about both deal quality and deal probability. Notice also that a linear regression slope of zero, which in a linear regression setting would be interpreted as the markup being independent of the runup, is

<sup>&</sup>lt;sup>13</sup>This case with a linear slope of -1 requires only that the *expected* premium during the runup period be the same across the sample. The actual bids can vary, but in a way uncorrelated with the probability of a bid.

fully consistent with the generalized deal anticipation environment under Proposition 1.

#### 2.2 Deal anticipation with target stand-alone value change in the runup

The model in equation (1) abstracts from information which causes revisions in the target's standalone value during the runup period. Let T denote this stand-alone value change and assume that T is exogenous to the pending takeover and that it does not impact the bidder's estimate of the synergy gains S (which are driving the takeover process). As a result, T does not affect the probability of a bid.<sup>14</sup> Moreover, whatever the source of T, assume in this section that both the bidder and the target agree on its value.<sup>15</sup> This means that the negotiating parties will allow the full value of T to flow through to the target through a markup of the offer price.

Since T accrues to the target whether or not it receives a bid, if a bid is made, the bid premium will be B(S,C) + T and the runup becomes

$$V_{RT} = \pi(s)E_s[B(S,C) + T|s,bid] + [1 - \pi(s)]T = V_R + T.$$
(7)

Subtracting T on both sides yields the *net runup*,  $V_{RT}-T$ , which is the portion of the runup related to takeover synergies only. Once a bid is made, it is marked up by the stand-alone value increase:

$$V_{PT} = E_s[B(S,C) + T|s, bid] = V_P + T,$$
 (8)

where the portion  $V_{PT} - T$  of the bid again relates to the synergy gains only.

Moreover, since both  $V_{RT}$  and  $V_{PT}$  include T, the effect of T nets out in the markup  $V_{PT} - V_{RT}$  which remains unchanged from section 2.1. However, the projection now uses the net runup on the right-hand side:

$$V_{PT} - V_{RT} = \frac{1 - \pi}{\pi} [V_{RT} - T], \tag{9}$$

which also contains the nonlinearity.

<sup>&</sup>lt;sup>14</sup>The cost of extending a bid might be related to the target size so changes in stand-alone value might impact C and therefore  $\pi(s)$  indirectly. We do not consider this issue here.

 $<sup>^{15}</sup>$ The agreement may be viewed as a bargaining outcome after the target has made its case for marking up the premium with its own estimate of T. Given the target's incentives to overstate the case for T, the bargaining outcome may well be tied to certain observable factors such as market- and industry-wide factors, which the bidder may find acceptable. We present some evidence consistent with this below.

Eq. (9) implies that if the markup is projected on  $V_{RT}$  with no adjustment for T, the variation in runups across a sample due to changes in stand-alone values will appear as noise unrelated to the markup. The effect is to attenuate the nonlinear impact of the synergy signal s on the relation between the runup and the markup:

**Proposition 2 (stand-alone value change):** Adding a known stand-alone value change T to the target runup, where T is independent of S, lowers the slope coefficient in a projection of markup on net runup towards zero. A slope coefficient less than zero, or the projection being nonlinear, implies that a portion of the runup is driven by deal anticipation and substituting for the markup.

We simply illustrate Proposition 2 using the uniform case. Figure 4 shows how a sample of data might look if it contains independent variation in both s and T. Behind Figure 4 is a set of six subsamples of data, each subsample containing a different T. Within each subsample, the data contains observations covering continuous variation in s. Across subsamples, the expected markup function shifts right as T increases. The dotted and dashed lines show the relation between expected markup and runup when T is zero and at its maximum across subsamples. The solid line shows the vertical average across the six subsamples for each feasible  $V_{RT}$ . The addition of variation in T moderates the relation observed in any subsample that holds T constant. However, there is still a concavity in the relation between average markup  $V_P - V_R$  and  $V_{RT}$ .

Rearranging eq. (9) yields the following relation between the offer premium and the net runup:

$$V_{PT} = \frac{1}{\pi(s)} [V_{RT} - T] + T. \tag{10}$$

In other words, in a rational market with both deal anticipation and a known change in standalone value, the offer premium should relate in a non-linear way to the net runup and one-for-one with surrogates for changes T in the target's stand-alone value. Moreover, the net runup should be unrelated to surrogates for changes in stand-alone value, so the one-for-one relation between

$$V_{PT} = \frac{1-\theta}{2}(s+\Delta + \frac{\gamma C}{\theta}) - (1-\gamma)C + T \quad \text{ and } \quad V_{RT} = \frac{s+\Delta - \frac{\gamma C}{\theta}}{2\Delta}V_{P},$$

where  $V_P$  as before denotes the expected bid premium with zero change in the target's stand-alone value.

<sup>&</sup>lt;sup>16</sup>See section A.1 in the Appendix for details of the uniform case. The valuation equations for the target are now:

premiums and surrogates for T holds in a univariate regression setting.<sup>17</sup>

#### 2.3 Deal anticipation with costly feedback loop

We now examine the case where bids are corrected for the full target runup  $V_R$  even in the absence of a change in the target's stand-alone value. Marking up the offer price when the runup is caused by deal anticipation amounts to a wealth transfer from the bidder to the target. A decision by the bidder to mark up the planned offer with  $V_R$  may be the outcome of a bargaining process where neither party knows how to interpret the runup, or where the target management succeeds in convincing the bidder that the runup is driven by stand-alone value changes. The point here is not to rationalize such an outcome in detail, but to derive the implied pricing relationship between markups and runups if the outcome exists.

Using superscript \* to denote the case where the bidder transfers the runup to the target, the target runup is now

$$V_R^* = \pi^*(s) \{ E_s[B(S,C)|s, bid] + V_R^* \}$$

$$= \int_{K^*}^{\infty} [B(S,C) + V_R^*] g(S|s) dS$$

$$= \frac{\pi^*}{1 - \pi^*} E_s[B(S,C)|s, bid], \qquad (11)$$

where  $K^*$  is the new rational bidding threshold which is increasing in  $V_R^*$ .<sup>18</sup> Moreover, substituting Eq. (11) into Eq. (3) yields

$$V_P^* - V_R^* = E_s[B(S, C)|s, bid]. (12)$$

As stated in Proposition 3 below, adding a costly feedback loop implies that the projection of the offer price markup on the target runup will have a strictly positive slope. Intuitively, since a forced transfer of the runup to the target increases the rational minimum bid threshold to  $K^*$ , observed bids will have greater total synergies. We show that this positive effect on total synergies in observed bids increases with the runup transfer, which produces an important empirical implication: observing a negative slope in the projection of markups on runups rejects the existence of a costly

<sup>&</sup>lt;sup>17</sup>In the case where premiums are *not* marked up for changes in stand-alone value, premiums and surrogates for changes in stand-alone value should be uncorrelated while the net markup should be negatively correlated with surrogates for changes in stand-alone value.

 $<sup>^{18}</sup>$ Any stand-alone value change T is ignored without loss of generality.

feedback loop as defined here:

**Proposition 3 (costly feedback loop):** When runups caused by deal anticipation are transferred from bidders to targets through a higher offer premium (so the bidder pays twice), the markup is a positive and monotonic function of the runup.

**Proof:** See section A.3 in the Appendix.

Proposition 3 is illustrated in Figure 5 for the uniform case, with  $\theta = 0.5$  and  $\gamma = 1$  (as before in Figure 2A), and  $K^* = \frac{\gamma C + V_R^*}{\theta}$ . The bidding cost is C = 1 and the uncertainty in the synergy S is  $\Delta = 4$ . Panel A shows the valuations as well as the deal probability  $\pi^*$  as a function of the signal s. Panel B shows the markup projection.

The deal probability  $\pi^*$  is lower for any signal s relative to the probability  $\pi$  in the earlier model in Eq. (3) without a runup transfer. Moreover, contrary to  $\pi$  which approaches one for high synergy signals,  $\pi^*$  remains strictly less than one for all s because it remains uncertain whether bidders will meet the minimum bid threshold  $K^*$  even when s is large. As a result, the markup continues to capture a surprise element and is increasing in both the signal and in the endogenous runup. This effect is clearly shown in Figure 5B.

Proposition 3 corrects the intuition offered in the takeover literature for the relationship between markups and runups under full markup of the runup. The conventional intuition has been that, since a transfer of the runup to the target raises bids by the amount of the runup, a projection of the markup on the runup ought to produce a slope coefficient of zero (to capture that a dollar runup increases the offer premium by a dollar). As we show, this intuition fails to account for the joint effect of the signal s on the deal probability and the expected deal value. This joint effect produces a projection of markups on runups that is nonlinear with a positive average slope.

Next, we turn to a large-scale empirical examination of the above propositions regarding projections of markups on runups. This empirical analysis is then followed by development and tests of additional propositions concerning the projection of *bidder* gains on *target* runups. The latter

<sup>&</sup>lt;sup>19</sup>In our example,  $\pi^*$  converges to 0.5 (the value of  $\theta$ ). Reflecting the elimination of marginal bids as the runup is transferred to the target, at the point where the takeover probability  $\pi = 1$  in Figure 2A (without a transfer of the runup), the takeover probability in Figure 5A is only  $\pi^* = 0.37$ .

are also important for a complete analysis of the economic effects of rational deal anticipation.

# 3 Empirical projections of markups on runups

#### 3.1 Summary of empirical hypotheses and test strategy

We focus on tests of three empirical hypotheses based directly on the theory in Section 2. For expositional purposes, we begin with the issue of flow-through of a known target stand-alone value change T (Proposition 2) because this proposition can be tested using a standard linear regression format. We then proceed to test the predicted nonlinearity of the relationship between markups and runups under rational deal anticipation (Proposition 1), followed by tests for the existence of a costly feedback loop (Proposition 3).

Note that the three hypotheses stated below also include implications of deal anticipation for bidder takeover gains, which are developed and tested in Section 4, below.

H1 Stand-alone value adjustment: Offer prices are marked up by the market return.

The market return over the runup period produces a change in the target's stand-alone value which the negotiating parties agree should flow through to the target in the form of a higher offer premium (Eq. 10 and Proposition 2). Because the market return is independent of the merger synergy gains, H1 is tested using a linear (multivariate) regression of the initial offer premium on the market return over the runup period.

- H2 Deal anticipation in the runup: Offer price markups are nonlinear in net target runups. When runups reflect deal anticipation, projections of the markups on net runups have a specific non-linear shape (equations 3 and 9, and Proposition 1). The slope coefficient in this projection ranges anywhere between positive and negative depending on the sample-specific frequency distribution of the synergy signal rumored in the runup period. H2 is tested by contrasting the statistical fit of nonlinear v. linear specifications of markup projections. Deal anticipation also implies that bidder takeover gains are increasing in target runups (Proposition 4, Section 4 below).
- H3 Costly feedback loop: Runups reflecting deal anticipation are transferred to the target.

  When runups caused by deal anticipation are transferred to the target (so the bidder pays

twice), the projection of markups on runups yields a slope that is positive everywhere (Proposition 3). H3 is tested using the sign of the slope coefficient in projections of markups on runups.

#### 3.2 Sampling procedure and descriptive statistics

#### 3.2.1 Initial bids, runups and offer premiums

As summarized in Table 1, we sample control bids from SDC using transaction form "merger" or "acquisition of majority interest", requiring the target to be publicly traded and U.S. domiciled. The sample period is 1/1980-12/2008. In a control bid, the buyer owns less than 50% of the target shares prior to the bid and seeks to own at least 50% of the target equity.

The bids are grouped into takeover contests. A takeover contest may have multiple bidders, several bid revisions by a single bidder or a single control bid. The initial control bid is the first control bid for the target in six month. All control bids announced within six months of an earlier control bid belong to the same contest. The contest ends when there are no new control bids for the target over a six-month period or the target is delisted. This definition results in 13,893 takeover contests. We then require targets to (1) be listed on NYSE, AMEX, or NASDAQ; and have (2) at least 100 days of common stock return data in CRSP over the estimation period (day -297 through day -43);(3) a total market equity capitalization exceeding \$10 million on day -42; (4) a stock price exceeding \$1 on day -42; (5) an offer price in SDC; (6) a stock price in CRSP on day -2; (7) an announcement return for the window [-1,+1]; (8) information on the outcome and ending date of the contest; and (9) a contest length of 252 trading days (one year) or less. The final sample has 6,150 control contests.

Approximately three-quarters of the control bids are merger offers and 10% are followed by a bid revision or competing offer from a rival bidder. The frequency of tender offers and multiple-bid contests is higher in the first half of the sample period. The initial bidder wins control of the target in two-thirds of the contests, with a higher success probability towards the end of the sample period. One-fifth of the control bids are horizontal. A bid is horizontal if the target and acquirer has the same 4-digit SIC code in CRSP or, when the acquirer is private, the same 4-digit SIC code

in SDC. $^{20}$ 

Table 2 shows average premiums, markups, and runups, both annually and for the total sample. The initial offer premium is  $\frac{OP}{P-42}-1$ , where OP is the initial offer price and  $P_{-42}$  is the target stock closing price or, if missing, the bid/ask average on day -42, adjusted for splits and dividends. The bid is announced on day 0. Offer prices are from SDC. The offer premium averages 45% for the total sample, with a median of 38%. Offer premiums were highest in the 1980s when the frequency of tender offers and hostile bids was also greater, and lowest after 2003. The next two columns show the initial offer markup,  $\frac{OP}{P-2}-1$ , which is the ratio of the offer price to the target stock price on day -2. The markup is 33% for the average control bid (median 27%).

The target runup, defined as  $\frac{P_{-2}}{P_{-42}} - 1$ , averages 10% for the total sample (median 7%), which is roughly one quarter of the offer premium. While not shown in the table, average runups vary considerably across offer categories, with the highest runup for tender offers and the lowest in bids that subsequently fail. The latter is interesting because it indicates that runups reflect the probability of bid success, as expected under the deal anticipation hypothesis. The last two columns of Table 2 show the net runup, defined as the runup net of the average market runup ( $\frac{M_{-2}}{M_{-42}} - 1$ , where M is the value of the equal-weighted market portfolio). The net runup is 8% on average, with a median of 5%.

#### 3.2.2 Block trades (toehold purchases) in the runup period

We collect block trades in the target during the runup period, which we label "short-term toeholds", and record whether the block is purchased by the bidder or some other investor. This data is interesting in our context for two reasons. First, target block trades may cause takeover rumors and therefore directly impact the runup. Thus, these transactions allow one to check whether events such as open-market trades—which we show below lead to greater runups—also raise offer premiums. Second, toehold bidding is relevant to our setting because toeholds may impact the bidder's bargaining power with the target (represented here by our synergy sharing rule  $\theta$ ).<sup>21</sup>

<sup>&</sup>lt;sup>20</sup>Based on the major four-digit SIC code of the target, approximately one-third of the sample targets are in manufacturing industries, one-quarter are in the financial industry, and one quarter are service companies. The remaining targets are spread over natural resources, trade and other industries.

<sup>&</sup>lt;sup>21</sup>On the one hand, bidders benefit from toeholds due to the concomitant reduction in the number of target shares acquired at the full takeover premium, and because toehold bidders realize a capital gain on the toehold investment if a rival bidder wins the target. As these toehold benefits raise the bidder's valuation of the target, they may also deter potential rival bids, causing both lower takeover premiums and greater probability of winning the target (Bulow,

Toehold purchases are identified using the "acquisitions of partial interest" data item in SDC, where the buyer seeks to own less than 50% of the target shares. As shown in Panel A of Table 3, over the six months preceding bid announcement [-126,0], the initial control bidders acquire a total of 136 toeholds in 122 unique target firms. Of these stakes, 104 toeholds in 94 different targets are purchased over the 42 trading days leading up to and including the day of the announcement of the initial control bid. Thus, less than 2% of our initial control bidders acquire a toehold in the runup period. For 98% of the target firms, the initial control bidder does not buy any short-term toehold. The typical short-term toehold acquired by the initial bidder in the runup period is relatively large, with a mean of 12% (median 9%).

The timing of the toehold purchase during the runup period is important for its ability to generate takeover rumors. We find that two-thirds of the initial control bidders' toehold acquisitions are announced on the day of or the day before the initial control bid [-1,0]. Since the SEC allows investors ten days to file a 13(d), these toeholds have most likely been purchased sometime within the 10-day period preceding and including the offer announcement day. For these cases, the target stock-price runup does not contain information from a public Schedule 13(d) disclosure (but will of course still reflect any market microstructure impact of the trades). The remaining short-term toeholds are all traded and disclosed in the runup period.

Panels B and C of Table 3 show toehold purchases by rival control bidders (appearing later in the contest) and other investors. Rival bidders acquire a toehold in the runup period for only 3 target firms. The average size of these rival short-term toeholds are 7% (median 6%). Other investors, not bidding for control in the contest, acquire toeholds in 73 target firms (1% of target firms) during the 42 days preceding the control bid. The announcement of 21% (18 of 85) of these toeholds coincide with the announcement of the initial control bid, suggesting that rumors may trigger toehold purchases by other investors. Overall, there are few purchases of toeholds in the two-month period leading up to the initial control bid.

Huang, and Klemperer, 1999; Betton and Eckbo, 2000). On the other hand, bidder toehold benefits which in effect represent transfers from target shareholders or entrenched target management may induce costly target resistance (Betton, Eckbo, and Thorburn, 2009).

#### **3.3** H1: The market return as a proxy for T

The model in Section 2.2 suggests that bidders will agree to the transfer of a known target standalone value change (T) to target shareholders in the form of a higher offer premium. Moreover, the model underlying equation (9) motivates subtracting T from the target runup in order to identify the nonlinear projection of markups on runups implied by deal anticipation. Possible proxies for Tinclude the cumulative market return over the runup period, a CAPM benchmark (beta times the market return), or an industry adjustment. All of these are subject to their own varying degrees of measurement error. However, since any adding back of stand-alone value changes would have to be agreed upon by both the target and the bidder, a simpler measure is probably better. In our hypothesis H1, we therefore use the market return.

We test H1 using the linear regressions reported in Table 4, where the variables are defined in Table 5. The main focus of Table 4 is the initial offer premium regressions shown in columns 3–6. However, for descriptive purposes, we have also added two regressions explaining the net runup. All regressions control for toehold purchases in the runup period as well as for toeholds which the bidder has held for longer periods (the total toehold equals *Toeholdsize*). The dummy variables *Stake bidder* and *Stake other* indicate toehold purchases by the initial control bidder and any other bidder (including rivals), respectively, in the runup window through day 0.

Notice first that short-term toehold purchases by investors other than the initial bidder have a significantly positive impact on the net runup in the two first regressions. Furthermore, short-term toehold purchases by the initial bidder also increase the net runup, but with less impact on the runup: the coefficient for *Stake bidder* is 0.05 compared to a coefficient for *Stake other* of 0.12. While short-term toeholds tend to increase the runup, the total bidder toehold has the opposite effect: *Toehold size* enters with a negative and significant sign. Thus, only the short-term toehold purchases have a positive impact on target runups.

Several of the other control variables for the target net runup receive significant coefficients. The smaller the target firm (Target size, defined as the log of target equity market capitalization) and the greater the relative drop in the target stock price from its 52-week high (52-week high, defined as the target stock return from the highest price over the 52 weeks ending on day -43), the higher the runup. Moreover, the runup is higher when the acquirer is publicly traded and in tender

offers, and lower for horizontal takeovers. The inclusion of year-fixed effects in the second column does not change any of the results.

Turning to tests of H1, the coefficients on  $Market\ runup$  (defined as the market return during the runup period) is highly significant and close to one in all four offer premium regressions in Table 4. This is evidence that merger negotiations allow the market-driven portion of the target return to flow through to the target in the form of a higher offer premium—on a virtual one-to-one basis. Notice also that, while the net target runup (net of the market return) is also highly significant when included, the inclusion of  $Net\ runup$  does not materially affect the size or the significance of  $Market\ runup$ , nor of the other control variables.  $^{22}$ 

As documented earlier (Betton and Eckbo, 2000; Betton, Eckbo, and Thorburn, 2009), toehold bidding tends to lower the offer premium (*Toehold size* receives a statistically significant and negative coefficient). A new finding in Table 4, which is relevant for the question of a costly feedback loop, is that the dummy for short-term toehold purchases have no separate impact on offer premiums. This result emerges irrespective of whether the toehold purchase is by the initial control bidder or another investor. Thus, although short-term toehold acquisitions tend to increase the runup, the negotiating parties appear to adjust for this effect in determining the offer premium.<sup>23</sup>

Finally, offer premiums are decreasing in *Target size* and in 52-week high, both of which are highly significant. Offer premiums are also higher in tender offers and when the acquirer is publicly traded. The greater offer premiums paid by public over private bidders is also reported by Bargeron, Schlingemann, Stulz, and Zutter (2007).

#### 3.4 H2: Is the projection of markups on runups nonlinear?

Propositions 1 and Eq. (3), illustrated in Figure 3, prove the existence of a nonlinear relationship between markups and runups when the synergy signal jointly affects the takeover probability and the conditional deal value. In this section, we estimate the functional form of the markup projection for our sample, perform three statistical tests for nonlinearity against specific alternatives, and provide several robustness checks.

 $<sup>^{22}</sup>$ Not surprisingly, inclusion of the net runup increases the regression  $R^2$  substantially, from 8% to 34%. Notice also that inclusion of the market-adjusted industry return over the runup period does not add significance.

<sup>&</sup>lt;sup>23</sup>Because the toehold decision is endogenous, we developed and tested a Heckman (1979) correction for endogeneity by including the estimated Mill's ratio in Table 4. The coefficient on the Mill's ratio is not statistically significant, and it is therefore not included here. Details are available in Betton, Eckbo, and Thorburn (2008b).

#### 3.4.1 Estimating the functional form of the markup projection

Figure 6 plots the result of fitting a flexible functional form to the data using the beta distribution, denoted  $\Lambda(v, w)$  where v and w are shape parameters. Depending on the shape parameters, the beta density may be concave, convex, peaked at the left, right or both tails, unimodal with the hump toward the right or left, or linear. Our model in Section 2.1 suggests a unimodal fit with the hump to the left and the right tail convex and falling to zero as deals become increasingly certain.

Applying the beta density to the markup data, write

$$V_P - V_R = \alpha + \beta \frac{(V_R - min)^{(v-1)} (max - V_R)^{w-1}}{\Lambda(v, w) (max - min)^{v+w-1}} + \epsilon, \tag{13}$$

where max and min are respectively the maximum and minimum  $V_R$  in the data,  $\alpha$  is an overall intercept,  $\beta$  is a scale parameter, and  $\epsilon$  is a residual error term. If the parameters are v=1 and w=2 or vice versa, a least squares fit of the markup to the runup (allowing  $\alpha$  and  $\beta$  to vary) will produce an  $\alpha$  and  $\beta$  that replicates the intercept and slope coefficient in a linear regression.<sup>24</sup> A least squares fit over all four parameters allows the data to find a best non-linear shape using the beta density.

Each panel in Figure 6 plots three estimated functions using the beta density: the best linear fit (v = 2 and w = 1 or vice versa), the best nonlinear monotonic fit ( $v \le 1$ ), and the best nonlinear fit (unconstrained) of the markup on the runup. Panel A corresponds to projection (1) in Table 6, while Panel B corresponds to projection (5).

The empirical fit is strikingly similar to the theoretical shape in Figure 3B with normally distributed signal errors, and thus suggestive of the type of nonlinearity that prior anticipation should create according to our analysis. While not shown here, when inserting the data "cloud" of 6,150 observations into the figure, it becomes visually apparent that the hump to the left of the nonlinear non-monotonic fit is driven by a subset of takeovers with substantially lower runups and markups than predicted by either a linear or a nonlinear-but-monotonic fit.<sup>25</sup>

We now turn to formal specification tests using the data underlying Figure 6.

<sup>&</sup>lt;sup>24</sup>The intercept and slope need to be translated because v and w impose a particular slope and intercept on the data, which  $\alpha$  and  $\beta$  modify.

<sup>&</sup>lt;sup>25</sup>Figures with the full data cloud inserted are available upon request.

#### 3.4.2 Specification tests

We perform three separate but nested significance tests for the apparent nonlinearity in Figure 6. The first exploits the residual serial correlation implied by the linear form. The second is a likelihood ratio (LR) test of the nonlinear fit against the alternative of a linear form, while the third is a LR test against the alternative of a nonlinear but monotonic function. All test results are reported in Table 6, where the main specification is the first projection shown in the table. The remaining four projections in Table 6 represent robustness checks using alternative measurements of the runup and the markup. These alternatives are discussed in the subsequent section.

#### Serial correlation t-test (Brownian Bridge)

Beginning with the residual serial correlation test, suppose we estimate a linear projection of markups on runups, superimposed on the true nonlinear projection for, say, the case in Figure 3B where S given the synergy signal s has a normal distribution. If we order the data by runup in the cross-section, the residuals from the linear projection should show a discernable pattern: moving from the left in Figure 3B (i.e., starting with low runups), the residuals should become less negative, then increasingly positive. At a point, the residuals should become less positive, move negative, then cycle around again.

In other words, if the true form is nonlinear, this pattern will generate serial correlation in the residuals from a linear fit. Without any nonlinearity, the residuals should be serially uncorrelated because the deals, when ranked on runup, have nothing to do with one another. Moreover, serial correlation should exist regardless of whether or not there is an upward sloping portion of the nonlinear projection of expected markup on runup. It should also exist within any region of the data that creates meaningful nonlinearity in the expected markup.

The idea that patterns in residuals are a specification test follows from the logic that the sum of residuals from a correctly specified model having normally distributed errors should form a discrete Brownian Bridge from zero to zero regardless of how the independent variables are ordered. A Brownian Bridge is a random walk process cumulating between known points, e.g., random residuals starting at zero and summing to zero across a sample of data.<sup>26</sup>

<sup>&</sup>lt;sup>26</sup>Cumulative residuals in an OLS regression with normally distributed errors are, by construction, a Brownian Bridge.

In the first projection specification in Table 6, the markup and the runup are defined using the offer price and the total target return in the runup period. The linear projection has an intercept of 0.36 and a slope of -0.24. When we order the data by runup and calculate the residuals from this projection, the first-order serial correlation coefficient for the residuals sorted this way is 0.030 with a statistically significant t-ratio of 2.36. This positive serial correlation rejects linearity.

Furthermore, the nonlinear estimation reduces the residual serial correlation from 0.030 with the best linear form to 0.015 with the best nonlinear form. Since the latter has a t-statistic of only 1.15, this means that the nonlinear fit eliminates the statistically significant serial correlation from the linear fit, as predicted by the deal anticipation hypothesis (H2) for the runup.

# Likelihood ratio ( $\chi^2$ ) tests

The likelihood ratio is calculated as  $LR = \left(\frac{SSE(constrained\ model)}{SSE(unconstrained\ model)}\right)^{\frac{N}{2}}$  where SSE is the sum of squared errors for the constrained and the unconstrained model specifications, respectively, and N is the sample size (Theil, 1971, p 99). For large samples,  $-2ln(LR) \sim \chi^2(d)$ , where d is the number of model restrictions (Theil, 1971, p. 396). When the restricted model is linear, d=2, while d=1 when the restricted model is the nonlinear but monotonic form. We have verified that this likelihood ratio test statistic show close correspondence to  $\chi^2$  distribution near the 1% significance level when using simulated, linear markups with normal errors.

The two LR tests, shown in the last two columns of Table 6, both support the conclusion from the residual serial correlation test above. The LR values substantially exceed the 1% cut point of LR > 9.2 for  $\chi^2(2)$  in our sample of N=6,150. This is true whether the constrained form is linear (LR test-1) or nonlinear monotonic (LR test-2). Thus, the LR tests also reject the constrained functional form in favor of the unrestricted nonlinear form.

We next turn to a number of robustness checks on the above conclusion, based on the remaining four projections in Table 6. While we do not show plots of projections (2)-(4) here, we have verified that for all of these additional projections, the resulting form of the non-linearity continues to correspond closely to that in Figure 6A. That is, plots based on our alternative definitions of runups and markups remain consistent with the general concave then convex shape shown in the theoretical Figure 3.

#### 3.5 Robustness checks for H2

#### 3.5.1 The probability of contest success

As defined earlier, the theoretical premium variable  $V_P$  is the expected premium conditional on the initial bid. Some bids fail, in which case the target receives zero premium. Presumably, the market reaction to the bid adjusts for an estimate of the probability of an ultimate control change. This is apparent from Figure 1 where the target stock price on average runs up to just below 30% while the average offer premium in Table 2 is 45% (unadjusted for market movements).

One approach to adjust for the probability of success is to cumulate abnormal stock returns over a period after the first bid thought to capture the final contest outcome. However, as is well known, long windows of cumulation introduces substantial measurement error in the parameters of the return generating process. Moreover, cross-sectionally fixed windows introduces error in terms of hitting the actual outcome date for each case. While one could tailor the event window to the outcome date for each target (using a dummy variable approach), outcome dates are often not available in SDC.

Our approach is to use the initial offer price (which is known) and to adjust this offer for an estimate of the target success probability (where target failure means that no bidder wins the contest). We do this in two ways. The first is to restrict the sample to those targets which we know succeeded (ex post). This is the sample of 5,035 targets used in projection (2) in Table 6 (so the unconditional sample success probability is 5,035/6,150=0.82). This projection also shows significant linear residual serial correlation followed by a substantial reduction of this correlation when using the nonlinear form. The nonlinear residual correlation remains significantly different from zero, which means that the nonlinear form now in unable to remove completely the serial correlation in the data. However, both likelihood-ratio tests strongly reject linearity, and LR test-2 further rejects monotonicity.

The second adjustment for the probability of target success uses much more of the information in the sample. It begins by estimating the probability of contest success using probit. The results of the probit estimation is shown separately in columns 1 and 2 of Table 7. The dependent variable takes on a value of one if the target (according to the SDC) is ultimately acquired either by the initial bidder or a rival bidder, and zero otherwise. The explanatory variables are as defined earlier

in Table 5.

The probit regressions for contest success are significant with a pseudo- $R^2$  of 21%-22%. The difference between the first and the second column is that the latter includes two dummy variables for the 1990s and the 2000s, respectively.<sup>27</sup> The probability that the takeover is successful increases significantly with the size of the target, and is higher for public acquirers and in horizontal transactions. Bids for targets traded on NYSE or Amex, targets with a relatively high stock turnover (average daily trading volume, defined as the ratio of the number of shares traded and the number of shares outstanding, over days -252 to -43), and targets with a poison pill have a lower likelihood of succeeding.

A high offer premium also tends to increase the probability of takeover success, as does a relatively small run-down from the 52-week high target stock price. Moreover, the coefficients for three dummy variables indicating a positive bidder toehold in the target (*Toehold*), a stock consideration exceeding 20% of the bidder's shares outstanding and thus requires acquirer shareholder approval (> 20% new equity), and a hostile (vs. friendly or neutral) target reaction (*Hostile*), respectively, are all negative and significant. Finally, contests starting with a tender offer are more likely to succeed, as are contests announced in the 1990s and the 2000s. The dummy variable indicating an all-cash bid generates a significantly negative coefficient only when controlling for the time period (Column 2).<sup>28</sup>

There are a total 6,103 targets with available data on the characteristics used in the probit estimation. For each of these, we multiply the markup with the estimated success probability computed using the second model in Table 7 (which includes the two decade dummies). This "expected markup" is then used in the nonlinear projection (3) reported in Table 6. The unrestricted nonlinear form now again removes the significant linear residual serial correlation from 0.027 (t=2.11) to an insignificant 0.016 (t=1.25) with the nonlinear estimation. Moreover, both likelihood ratio

<sup>&</sup>lt;sup>27</sup>All takeovers in the early 1980s were successful, prohibiting the use of year dummies.

 $<sup>^{28}</sup>$ Table 7, in columns 3-6, also shows the coefficients from probit estimations of the probability that the initial control bidder wins the takeover contest. The pseudo- $R^2$  is somewhat higher for this success probability, ranging from 22% to 28%. Columns 3 and 4 use the same models as the earlier estimations of contest success, while columns 5 and 6 add a variable capturing the percent of target shares owned by the initial control bidder at the time of the bid ( $Toehold\ size$ ). Almost all explanatory variables generate coefficients that are similar in size, direction, and significance level to the ones in the probit regressions of contest success. The reason is that in the vast majority of successful contests, it is the initial bidder who wins control of the target. The only difference between the probability estimations is that the existence of a target poison pill does not substantially affect the likelihood that the initial bidder wins. The larger the initial bidder toehold, however, the greater is the probability that the initial bidder wins.

tests strongly reject linearity, and LR test-2 also rejects monotonicity.

#### 3.5.2 Information known before the runup period

Up to this point, we have assumed that the market imparts a negligible likelihood of a takeover into the target price before the beginning of the runup period (day -42 in Figure 1). To start the runup period around two calender months prior to the first bid is common in the empirical takeover literature, beginning with Bradley (1980). It is, of course, possible that the market receives information prior to day -42 that informs both the expected bid if a bid is made and the likelihood of a bid. We consider this possibility next.

Suppose the market has already received a signal z on event day -42. Moreover, the market receives a second signal s during the runup period. Now, a bid is made if s + z exceeds a threshold level of synergy gains. Working through the valuations, there is one important change. Define  $V_0 = \pi(z)E(B|z)$  as the expected value of takeover prospects on event day -42 given z and a diffuse prior on s. The runup and the bid premium are now measured relative to  $V_0$  instead of zero:

$$V_R - V_0 = \pi(s+z)E_{s+z}[B(S,C)] + T|s+z, bid| + [1 - \pi(s+z)]T - \pi(z)E(B|z),$$
(14)

and the premium is

$$V_P - V_0 = E_{s+z}[B(S,C) + T|s + z, bid] - \pi(z)E(B|z) - \pi(z)E(B|z).$$
(15)

In other words, in order to investigate the nonlinear influence of prior anticipation, one need to add back  $V_0$  to both the runup and the bid premium. Since the influence of  $V_0$  is a negative one-for-one on both quantities, markups are not affected.

In order to unwind the influence of a possibly known takeover signal z prior to the runup period, we use the following three deal characteristics defined earlier in Table 5: Positive toehold, Toehold size, and the negative value of  $52 - week \ high$ . The positive toehold means that the bidder at some point in the past acquired a toehold in the target, which may have caused some market anticipation of a future takeover. Moreover, it is reasonable to assume that the signal is increasing in the size of the toehold.

Using these variables, model (4) reported in Table 6 implements two multivariate adjustments to model (1). The first adjustment, as dictated by eq. (14), augments the runup by adding  $R_0$ , where  $R_0$  is the projection of the total runup  $(\frac{P_{-2}}{P_{-42}}-1)$  on Positive toehold, Toehold size, and the negative value of  $52 - week \ high$ . The second adjustment is to use as dependent variable the "residual markup"  $U_P$ , which is the residual from the projection of the total markup,  $\frac{OP}{P_{-2}}-1$ , on the deal characteristics used to estimate the success probability  $\pi$  in Table 7 while excluding Positive toehold, Toehold size, and  $52 - week \ high$  which are used to construct the augmented runup.

Model (4) in Table 6 shows the linear and nonlinear projections of the residual markup on the augmented runup. The linear slope remains negative and highly significant (slope of -0.21, t-value of -12.1). The serial correlation of the ordered residuals from the linear projection is 0.052 with t-value of 4.03. After the nonlinear fit, the serial correlation drops to 0.031 with a t-value of 2.45. Both likelihood ratio tests strongly reject linearity, and LR test-2 also rejects monotonicity.

While not shown here, in this experiment the shape looks similar to the other nonlinear fits except that the right tail tips upward slightly. Overall, this evidence further supports the presence of a deal anticipation effect in the runup measured over the runup period.

#### 3.5.3 Projections using abnormal stock returns

The last projection in Table 6 uses cumulative abnormal stock returns (CAR) to measure both the markup, CAR(-1,1), and the runup, CAR(-42,-2). CAR is estimated using the market model. The parameters of the return generating model are estimated on stock returns from day -297 through day -43. The CAR uses the model prediction errors over the event period (day -42 through day +1). Note that in this projection, the market-driven portion of the target runup has been netted out.

The linear residual serial correlation is a significant 0.039 (t=3.10), which is almost unchanged in the nonlinear form. Thus, we can reject the linearity of the projection, while the specific nonlinear fit fails to remove the serial correlation. Notice, however, from Panel B of Figure 6 that the shape of our nonlinear form in this case looks very much like the form in Panel A, where the nonlinear function does succeed in eliminating the residual serial correlation. More importantly,

both likelihood ratio tests strongly reject linearity, and LR test-2 again rejects monotonicity.<sup>29</sup>

# 4 Deal anticipation and bidder valuations

We have so far examined the relationship between offer markups and target runups. As we show in this section, rational bidding has important empirical implications also for the relationship between target runups and *bidder* takeover gains given that bids are made. We proceed to test these implications and integrate the test results with the evidence from the previous section to make our overall evaluation of the deal anticipation and costly feedback hypotheses (H2 and H3).

#### 4.1 Bidder takeover gains and target runups

Let  $\nu$  denote bidder valuations, again measured in excess of stand-alone valuation at the beginning of the runup period. Valuation equations for the bidder are:

$$\nu_R = \int_K^\infty (S - C - B(S, C))g(S|s)dS,\tag{16}$$

where  $\nu_R$  has the same interpretation as  $V_R$  for targets. At the moment of a bid announcement, but without knowing precisely what the final bid is, we again have that

$$\nu_P = \frac{1}{\pi(s)} \int_K^{\infty} (S - C - B(S, C)) g(S|s) dS.$$
 (17)

The observed valuation of the bidder after the bid is announced includes an uncorrelated random error around the expectation in equation (17) driven by the resolution of S around its conditional expectation.

**Proposition 4 (rational bidding):** Let G denote the bidder net gains from the takeover (G = S - C - B). For a fixed benefit function G, rational bidding behavior implies the following:

(i) Bidder and target synergy gains are positively correlated: Cov(G, B) > 0.

<sup>&</sup>lt;sup>29</sup>While not shown here, we find that nonlinearity is enhanced by subtracting from the runup a market-model alpha measured over the year prior to the runup. A consistent explanation is that recent pre-runup negative target performance indicates synergy benefits to the takeover (e.g. inefficient management) which are factored into offer premiums. We also find that bid premiums are significantly negatively correlated with prior market model alphas, further supporting this argument.

- (ii) Bidder synergy gains and target runup are positively correlated:  $Cov(G, V_R) > 0$ .
- (iii) The sign of the correlation between G and target markup  $V_P V_R$  is ambiguous.

#### **Proof:** See section A.4 in the Appendix.

Rational bidding in our context means that the bidder decides to bid based on the correct value of K. Figure 7 illustrates the theoretical relation between the bidder expected benefit  $\nu_P$  and the target runup  $V_R$  for the uniform case with  $\theta = 0.5$  and  $\gamma = 1$ . In panels A and B, the bidder rationally adjusts the bid threshold K to the scenario being considered: In Panel A, there is no transfer of the runup to the target, and so  $K = \frac{\gamma C}{\theta}$  as in equations (1) and (2). In Panel B, the bidder transfers the runup, but also rationally adjusts the synergy threshold to  $K^* = \frac{\gamma C + V_R}{\theta}$  (as in Section 2.3 above).

In either case, the bidder expected benefit  $\nu_P$  is increasing and concave in the target runup. Notice also from Part (iii) of Proposition 3 that the most powerful test of the proposition comes from regressing the bidder gain on the target runup only—where the predicted sign is positive. The predicted sign between the bidder gain and the target markup is indeterminate.

Finally, in Panel C of Figure 7, the bidder transfers the target runup but fails to rationally adjust the bid threshold from K to  $K^*$ . In this case, the bidder expected benefit is declining in  $V_R$  except at the very low end of the synergy signals which create very small runups.

#### 4.2 H2: Are bidder gains increasing in target runups?

Proposition 4 and Panels A and B of Figure 7 show that, with rational market pricing and bidder behavior, bidder takeover gains  $\nu_P$  are increasing in the target runup  $V_R$ . Bidder gains  $\nu_P$  are decreasing in the target runup only if bidders fail to rationally compute the correct bid threshold level K. In this section we test this proposition empirically using the publicly traded bidders in our sample. We estimate  $\nu_P$  as the cumulative abnormal bidder stock return, BCAR(-42,1), using a market model regression estimated over the period from day -297 through day -43 relative to the initial offer announcement date. The sample is N=3,691 initial control bids by U.S. publicly traded firms.

Table 8 shows linear projections of BCAR(-42, 1) on our measures of target runups from Table

6. As predicted, the target runup receives a positive and significant coefficient in all six models in Table 8. All models are estimated with year dummies. In model (1), which uses the total target runup, the coefficient is 0.049 with a p-value of 0.006. Model (2) adds a number of controls for target-, bidder-, and deal characteristics, listed in the footnote of the table and also used in the estimation of the probability of success (Table 7). With these control variables, the slope coefficient on the target total runup is 0.054.<sup>30</sup>

In model (3), the target runup is net of the market return over the runup period and it receives a coefficient of 0.078 (p-value of 0.000). Model (4) again augments model (3) with the control variables, with a slope coefficient on the target net runup of 0.082. In model (5), the target runup is the Augmented Target Runup from Table 6 (to account for information about merger activity prior to the runup period). The slope coefficient is 0.049, again highly significant. Finally, Table 8 reports the projection of BCAR on the market model target runup CAR(-42,2). The slope coefficient is 0.148 with a p-value of 0.000, again as predicted by our theory.

Next, we describe the full functional form of the projection of BCAR on target runup. Consistent with the results of Table 8, the best linear projection of BCAR on  $V_R$  shown in Figure 8 produces a significantly positive slope coefficient of 0.045 (the intercept is -0.019). The linear residual serial correlation is an insignificant 0.021 (t=1.27). After fitting the nonlinear model, the residual serial correlation drops to 0.016 (t=0.99), and the likelihood ratio test reject linearity in favor of a nonlinear monotonically increasing shape. In Panel B of Figure 8, BCAR is projected on the augmented target runup, producing an almost identical nonlinear shape.

Overall, the results of Table 8 and Panels A and B of Figure 8 show that the nonlinear fit of BCAR on  $V_R$  is upward sloping and concave in  $V_R$ . The empirical shapes in Figure 8 have a striking visual similarity to the theoretical projections in panels A and B of Figure 7. The positive and monotone relationship between BCAR and  $V_R$  is consistent with rational bidder adjustment for the bid threshold. Since our tests above also reject the costly feedback hypothesis (H2), we further infer that the bid threshold is K and not  $K^*$ .

In sum, the evidence on bidder returns further support the hypothesis that target runups reflect rational market deal anticipation and are interpreted as such by the negotiating parties.

<sup>&</sup>lt;sup>30</sup>Of the control variables, *Relative size* and *All cash* receive significantly positive coefficients, while *Turnover* receives a significantly negative coefficient.

## 5 Conclusions

We address a long-standing empirical puzzle in the takeover literature—that bidders appear to mark up offer premiums with the pre-bid target stock price runup. While the markup may emerge as a bargaining outcome in a situation where the true source of the runup is unknown, it risks "paying twice" for the target shares when the runup reflects deal anticipation. Target runups are statistically and economically large on average, and so resolving this puzzle is important for our understanding of the efficiency of the takeover process.

We use a pricing model to specify the relationship between target runups, offer premiums and offer price markups under the null hypothesis that runups reflect rational deal anticipation and are understood as such by the negotiating parties. The model is general in the sense that takeover rumors may affect both the takeover probability and the conditional deal value. This assumption substantially alters earlier causal intuition about the implication of the existence of a costly feedback loop from runups to markups.

The model delivers three main implications of rational deal anticipation. First, the projection of markups on runups is strictly nonlinear and non-monotonic—and not linear as assumed in the extant literature. Second, if bidders are forced to mark up offers with target runups (a costly feedback loop), the projection of markups on runups is strictly positive—and not zero as previously thought. Third, bidder takeover gains are increasing in the *target* runup. We perform large-sample tests of all of these predictions.

In our sample of 6,150 initial takeover bids for publicly traded U.S. targets (1980-2009), projections of offer price markups on target runups consistently produce a significantly negative relation between the two variables. Moreover, the fitted form of the empirical projections is remarkably close to the nonlinear and non-monotonic fit implied by deal anticipation. The fitted nonlinearity suggests that target runups are caused by rational deal anticipation. Importantly, the negative average relation between runups and markups rejects the hypothesis that runups reflecting deal anticipation are systematically fed back into offer prices. We also find that bidder takeover gains are significantly increasing in target runups, suggesting that the target runup is a proxy not only for expected target takeover benefits but also for *total* expected synergies, as the deal anticipation theory implies.

We report two additional findings that are also interesting in this context. First, we do find evidence of a feedback loop—but one which does not distort bidder incentives: offer premiums tend to be marked up almost dollar for dollar by the market return over the runup period. A consistent interpretation of this evidence is that the parties to takeover negotiations systematically interpret the market-driven component of the runup as an exogenous change in the target's stand-alone value. It may therefore be safely transferred to the target without the risk of paying twice.

Moreover, we study toehold purchases in the runup period. Block trades in the target shares (by either the bidder or some other investor) are interesting because they may trigger a target runup. While toehold acquisitions tend to increase runups, there is however no evidence that the increased runup also increases offer premiums. If anything, toehold bidding reduces offer premiums in the cross-section. The reason may be that bidders convince targets that the extra runup caused by their toehold purchases reflects deal anticipation. In any event, we find no evidence that toeholds acquired during the runup period increase the cost of the takeover.

An interesting topic for future research is whether there is a feedback loop effect from the well-documented positive industry wealth effects of merger announcements (Eckbo, 1983; Song and Walkling, 2000). This positive industry wealth effect may be interpreted as market anticipation of future takeover activity, which may inform managers throughout the industry of the potential value of engaging in future takeovers. Logically, as in this paper, any effect of industry-wide runups on subsequent takeover activity would depend on whether runups condition on target control changes or simply correct a perceived undervaluation of industry assets.

# A Appendix

#### A.1 Illustration of Proposition 1 using the uniform distribution

Panel A of Figure 2 illustrates the general proof of Proposition 1 for the case where the distribution of s around S is such that the posterior distribution of S given s is uniform:  $S|s \sim U(s-\Delta, s+\Delta)$ . In this case, the valuation equations for the target are, respectively:<sup>31</sup>

$$V_P = \frac{1 - \theta}{2}(s + \Delta + K) - (1 - \gamma)C \quad \text{and} \quad V_R = \frac{s + \Delta - K}{2\Delta}V_P$$
 (18)

The first derivatives with respect to s (using  $K = \frac{\gamma C}{\theta}$ ) are

$$\frac{dV_P}{ds} = \frac{1-\theta}{2} \quad \text{and} \quad \frac{dV_R}{ds} = \frac{(1-\theta)(s+\Delta) - (1-\gamma)C}{2\Delta}.$$
 (19)

Over the range where the bid is uncertain (when some values of S given s are below K), the derivative of the expected markup divided by the derivative of the runup is

$$\frac{d[V_P - V_R]}{dV_R} = \frac{-(1 - \theta)s + (1 - \gamma)C}{(1 - \theta)(s + \Delta) - (1 - \gamma)C}.$$
(20)

Since the ratio in equation (20) is a function of s, the relation between expected markup and runup does not have a constant slope (nonlinearity). Moreover, the ratio also contains the parameters  $\theta$ ,  $\gamma$  and C, all of which determine the sharing of synergies net of bidding costs.

$$\begin{split} V_P &= \frac{1}{\pi(s)} \int_K^{s+\Delta} B(S,C) g(S|s) dS \\ &= \frac{2\Delta}{s+\Delta-K} \int_K^{s+\Delta} \left[ (1-\theta)S - (1-\gamma)C \right] \frac{1}{2\Delta} dS \\ &= \frac{1}{s+\Delta-K} \left\{ \frac{(1-\theta)S^2}{2} - (1-\gamma)CS \right\}_K^{s+\Delta} \\ &= \frac{1}{s+\Delta-K} \left\{ \frac{1-\theta}{2} [s+\Delta-K][s+\Delta+K] - (1-\gamma)C[s+\Delta-K] \right\} \\ &= \frac{1-\theta}{2} (s+\Delta+K) - (1-\gamma)C. \end{split}$$

Moreover, the expression for  $V_R$  is  $V_R = \pi(s)V_P$ .

With the uniform distribution, the density g(S|s) is a constant,  $g(S|s) = \frac{1}{s + \Delta - (s - \Delta)} = \frac{1}{2\Delta}$ . Moreover, the takeover probability  $\pi(s) = Prob[s \ge K] = \frac{s + \Delta - K}{2\Delta}$ . Since the actual bid is  $B(S,C) = (1 - \theta)S - (1 - \gamma)C$ , the expected bid is

#### A.2 Proof of Lemma 1: Slope coefficients in linear projections

For the first part of the lemma, it suffices to show that the maximum negative slope in the projection of the expected markup on the runup is greater than -1. From equation (6), factor out  $dV_p$  to yield

$$\frac{dV_P - dV_R}{dV_R} = \frac{(1 - \pi) - \frac{V_P d\pi}{dV_P}}{\pi + \frac{V_P d\pi}{dV_P}} = -1 + \frac{1}{\pi + \frac{V_P d\pi}{dV_P}}.$$
 (21)

Since the last term is always positive for deals that might happen and thus be observed, the sum of the two terms must be larger than -1. A linear projection on the data will provide an average of the ratio of derivatives across the signal spectrum, which must also be greater than -1.

The second part of the lemma is easily seen within the uniform case. First, it should be obvious that, in a sample of certain deals, there would be no markup and hence a zero slope coefficient of markup on runup. For uncertain deals, equation (20) shows, in the case of uniform uncertainty, that there is a unique s at which the ratio of derivative is zero:  $s = \frac{1-\gamma}{1-\theta}C$ . Depending on the levels of  $\Delta$ ,  $\gamma$  and  $\theta$ , this s can be within the uncertain range of deal probability. We show such a case in Figure 3. Thus a zero slope coefficient for a linear projection, which averages derivatives across an observed sample, is entirely within the range of possible coefficients.

#### A.3 Proof of Proposition 3: Markup projections with costly feedback loop

Superscript \* indicates that the bidder transfers the runup to the target. The proof has two steps. As before, all derivatives are with respect to the signal s. We first demonstrate that  $dV_R^*/ds > 0$ , where  $V_R^*$  is defined in equation (11). Second, we show that the markup  $V_P^* - V_R^*$  is positive and monotone in  $V_R^*$ . Our only assumptions are rational bidding, a benefit function B which is increasing in S, and a conditional pdf of S such that E(S) is increasing in S. The derivative of  $V_R^*$  is

$$\frac{dV_R^*}{ds} = \frac{E(B)}{(1-\pi^*)^2} \frac{d\pi^*}{ds} + \frac{\pi^*}{1-\pi^*} \frac{dE(B)}{ds}.$$
 (22)

Since the second term in (22) is positive by assumption,  $dV_R^*/ds > 0$  if  $d\pi^*/ds > 0$ . Using Leibnitz rule,

$$\frac{d\pi^*}{ds} = \int_{K^*}^{\infty} g'(S|s)dS - g(K^*)\frac{dK^*}{ds}.$$
 (23)

Since the first term in (23) cannot be negative,  $d\pi^*/ds > 0$  if  $dK^*/ds > 0$  and the second term is smaller than the first term. Rational bidding implies that  $dK^*/ds$  has the same sign as  $dV_R^*/ds$ .<sup>32</sup> But this implication is violated if  $dV_R^*/ds < 0$ : for  $dV_R^*/ds$  to be negative,  $d\pi^*/ds$  must also be negative, which means that the second term in (23) must be large enough to outweigh the first term. However, this requires  $dK^*/ds > 0$ , which contradicts rational bidding when  $dV_R^*/ds < 0$ . With  $dV_R^*/ds > 0$  there is no contradiction.<sup>33</sup> The proof is complete when we also show that  $d(V_P^* - V_R^*)/ds > 0$ . For this we use Eq. (3), which as a general implication of market rationality must also hold for the case with a runup transfer. Finally, by inspection of Eq. (12),  $V_P^* - V_R^*$  is increasing in s.

### Proof of Proposition 4: Bidder gains and target runups

For part (i) of Proposition 4, recall that we have assumed that, if a bid is made, the bidder and target share in the synergy gains  $(0 < \theta < 1)$ , implying  $0 < \frac{dB(S,C)}{dS} < 1$ . It follows immediately that both the bidder and target gains increase in S throughout the entire range of S wherein bids are possible. This includes ranges over which bids are certain given the signal, s. <sup>34</sup>

To prove the rest of Proposition 4 it is necessary to work with the conditional distribution of s given S, which we denote f(s|S). Knowledge of f(s|S) is required to determine the expected value of the runup for a given observed S, revealed when the bid is made. When S is revealed through the bid, s is random in the sense that many signals could have been received prior to the revelation of S.

In part (ii) of Proposition 4, the covariance between the target runup and the bidder gains is the covariance between the expected runup, at a given S, and the bidder gains, at the same S. This covariance is measured by the product of derivatives so it suffices to show that the derivative of the expected runup is always positive to prove the second part of the proposition. To prove the last part (iii) of the proposition, it must be shown that the derivative of the expected markup is not always less than  $1 - \theta$  for all S.

<sup>&</sup>lt;sup>32</sup>It measures the change in the lower limit on benefits caused by an increase in the runup transfer  $V_R^*$ . If s increases  $V_R^*$ , it must also increase  $K^*$ .  ${}^{33}dV_R^*/ds > 0 \text{ when } d\pi^*/ds > 0, dK^*/ds > 0, \text{ and the second term in (23) is smaller than the first term.}$ 

<sup>&</sup>lt;sup>34</sup>In the case of our closed form example with the uniform distribution used above, write out the target gain,  $B = (1 - \theta)S - (1 - \gamma)C$ , and the bidder gain,  $G = \theta S - \gamma C$ . Clearly, both B and G are increasing (and linear) in S. In the example, and measuring Cov(G, B) as the product of the derivatives of G and B w.r.t.  $S, Cov(G, B) = \theta(1-\theta)$ . This means that the expected "slope coefficient" of a projection of G on B equals  $\theta/(1-\theta)$ .

While proof of parts (ii) and (iii) can be generalized, we focus on the case where the prior distribution of S is diffuse and the posterior distribution of S, given s is uniform (our closed-form example). With diffuse prior, the law of inverse probability implies that f(s|S) is proportional to the posterior distribution of S given s, or  $f(s|S) \sim U(S - \Delta, S + \Delta)$ . We now have

$$E_s(V_R) \propto \int_{S-\Delta}^{S+\Delta} V_R(s) f(s|S) ds$$
 (24)

Since f(s|S) is a constant in our case, differentiation by S through Leibnitz rule gives the simple form:

$$\frac{dE_s(V_R)}{dS} = V_R(S + \Delta) - V_R(S - \Delta) \tag{25}$$

By inspection,  $V_R$  in equation (18) is increasing in s. This establishes that the  $Cov(G, E(V_R)) > 0$  for all viable bids including bids which are certain.

Part (iii) of proposition 4 relates to  $Cov(G, E_s(V_R))$ . Since the target markup equals  $B - E_s(V_R)$ , we need to evaluate the sign of the derivative of this difference with respect to S. Define  $E[M(S)] = B - E_s(V_R)$ . Applying similar logic,

$$\frac{dE(M)}{dS} = (1 - \theta) - \left[V_R(S + \Delta) - V_R(S - \Delta)\right] \tag{26}$$

Inspection of Figure 3 clearly shows that the "slope" of the difference in runups at  $S + \Delta$  and  $S - \Delta$  depends on S and need not be less than  $1 - \theta$ , the slope of  $V_P$  in the figure. Thus the covariance between bidder gain and expected target markup need not be positive in a sample of data drawn over any range of S. If the range of S happens to cover (uniformly) the entire range of viable bids that are uncertain, there is no clear covariance between bidder gain and expected target markup.

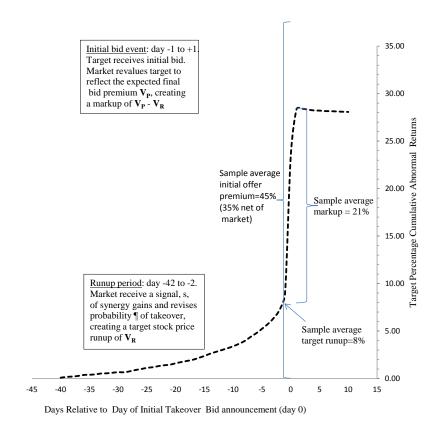
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 $\label{eq:Figure 1} \textbf{Average target runup, markup and total offer premium in event time.}$ 

The figure plots the percent average target abnormal (market risk adjusted) stock return over the runup period (day -42 through day -2) and the announcement period (day -1 through day 1) for the total sample of 6,150 U.S. public targets (1980-2008).

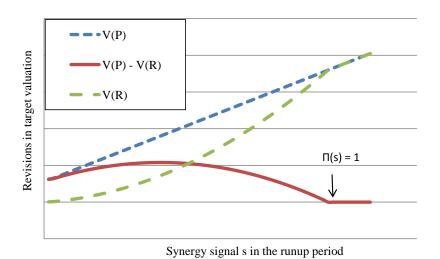


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 $\label{eq:Figure 2} Figure \ 2$  Rumor-induced target valuation changes under rational deal anticipation.

The market receives a synergy signal (rumor) s in the runup period.  $V_R$  is the expected target runup conditional on s,  $V_P$  is the expected offer price,  $V_P - V_R$  is the offer price markup, and  $\pi$  is the probability of a takeover given s. In Panel A, the uncertainty in the synergy S given s has a uniform distribution with  $\Delta = 3$ , while in Panel B it has a normal distribution with the same standard deviation ( $\frac{\delta}{\sqrt{3}} = 1.73$ ). The takeover benefit function has target and bidder equally sharing synergy gains ( $\theta = 0.5$ ), while bidder bears the bid cost (C = 0.3 and  $\gamma = 1$ ). The expected markup approaches zero as the anticipated deal probability  $\pi$  approaches one (which happens when  $S > K = \frac{\gamma C}{\rho}$ ).

#### A: Valuation changes conditional on a uniform synergy signal s and on a bid



#### B: Valuation changes conditional on a normal synergy signal s and on a bid

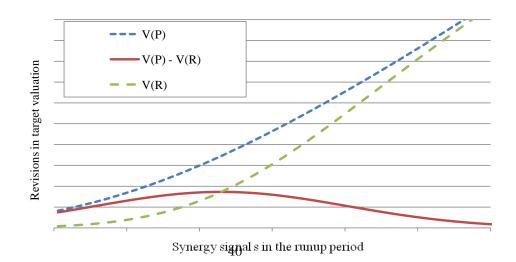


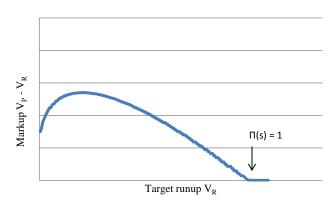
Figure 3 Projections of markups on runups under rational deal anticipation.

The projection is Eq. (3) in the text:

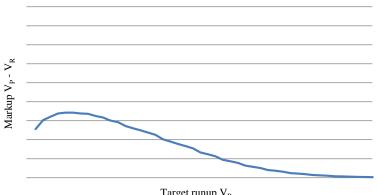
$$V_P - V_R = \frac{1 - \pi}{\pi} V_R,$$

where  $V_P$  is the expected offer price,  $V_R$  is the expected target runup, and  $\pi$  is the probability of a takeover bid conditional on the synergy signal s in the runup period. While all parameter values are as in Figure 2, in this figure the x axis is transformed from s to the expected target runup. In Panel A, the synergy S given s is distributed uniform, while in Panel B it has a normal distribution. The expected markup approaches zero as the anticipated deal probability  $\pi$  approaches one.

#### A: Projection with true synergies uniformly distributed around signal



#### B: Projection with true synergies normally distributed around signal



Target runup V<sub>R</sub>

Figure 4 Markup projections with a known stand-alone value change T in the runup.

The projection is Eq. (9) in the text:

$$V_{PT} - V_{RT} = \frac{1 - \pi}{\pi} [V_{RT} - T],$$

where the subscripts add T to indicate values inclusive of stand-alone value change. The market receives a synergy signal (rumor) s in the runup period, distributed uniform, which generates a takeover probability  $\pi$ . The figure shows that sample variation in T flattens the projection of markup on runup. The solid line is the average expected markup computed as the vertical summation of expected markups occurring across sub-samples with different changes in target stand-alone value T. Dashed lines are relations within a sub-sample having the same change in target standalone value. Benefit sharing is as in Figure 2.

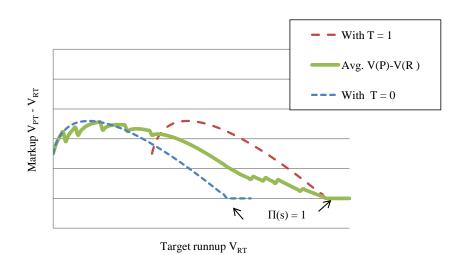
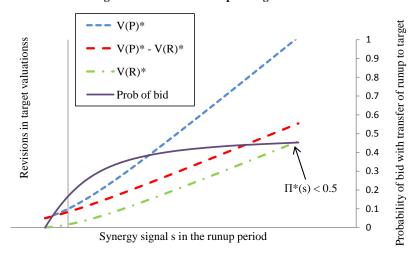


Figure 5 Markup projections with costly feedback loop (runup transferred to target).

The synergy S is distributed uniform around the signal s with  $\theta = 0.5$  and  $\gamma = 1$ . Bidding cost are C = 1 and the uncertainty in S is  $\Delta = 4$ . Including  $V_R$  in the bid lowers the conditional probability of a takeover (shown in the right-side vertical axis of Panel A) as it eliminates relatively low-synergy takeovers from the sample, and this probability converges to  $\theta = 0.5$ . Panel B shows the projection of the markup on the runup corresponding to Panel A.

#### A: Valuation changes with transfer of runup to target



B: Projection of  $V_{\rm p}\mbox{*-}V_{\rm R}\mbox{*}$  on  $V_{\rm R}\mbox{*}$  with transfer of runup to target

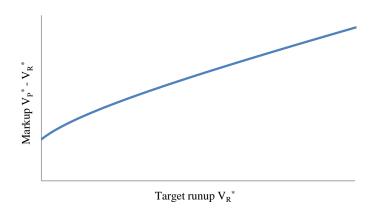
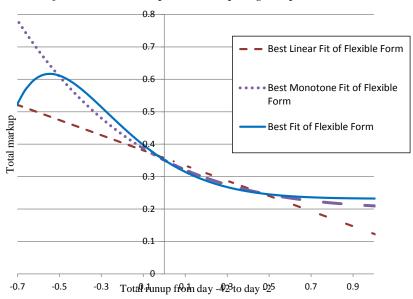


Figure 6
Markup projections for the total sample of 6,150 bids, 1980-2008.

In Panel A, the markup is measured as  $\frac{OP}{P_{-2}} - 1$ , where OP is the offer price and  $P_{-2}$  is the target stock price on day -2 relative to the first offer announcement date, and the runup is  $\frac{P_{-2}}{P_{-42}} - 1$ . In Panel B, the markup is the Market Model CAR(-1,1) and the runup is CAR(-42,-2). A flexible form (equation 13 in the text) is used to contrast linear fit with best fit.

#### A: Projections of total markup on total runup using offer prices:



#### B: Projections of Market Model CAR(-1,1) on CAR(-42,-2)

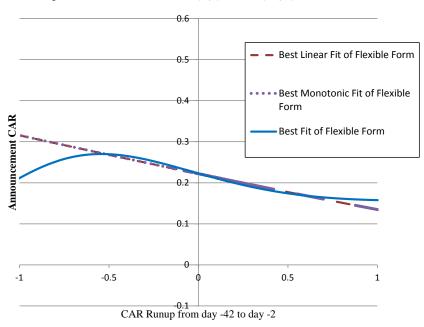
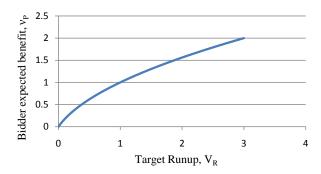


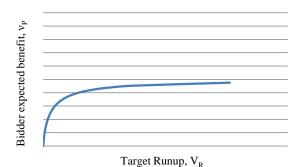
Figure 7 Projections of bidder merger gains  $\nu_P$  on target runup with and without feedback loop.

The market receives a synergy signal s in the runup period resulting in the conditional expected synergy to be embedded into the stock prices of the bidder and the target. Uniform case with bidder and target sharing equally the synergy gains ( $\theta = 0.5$ ) and bidder bearing all bid costs ( $\gamma = 1$ ). In Panel A, the bidder does <u>not</u> transfer the runup  $V_R$  to the target. In Panel B, the bidder transfers  $V_R$  <u>and</u> rationally adjusts the minimum bid threshold to  $K^* = \frac{\gamma C + V_R}{\theta}$ . In Panel C, the bidder also transfers  $V_R$  to the target <u>but does not</u> adjust the minimum bid threshold to  $K^* = (\text{it remains at } K = \frac{\gamma C}{\theta})$ . Thus, in both Panel B and C the bidder "pays twice", but only in Panel C does the bidder fail to take this extra takeover cost into account ex ante.

#### A: Bidder does <u>not</u> transfer runup $V_R$ to target



# B: Bidder transfers $V_R$ to the target but bids $\underline{only}$ on beneficial deals (alters the bid threshold K)



C: Bidder transfers  $V_R$  to the target but does <u>not</u> alter the bid threshold K (suboptimal behavior).

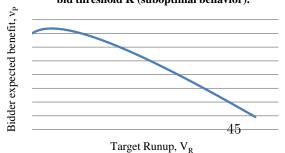
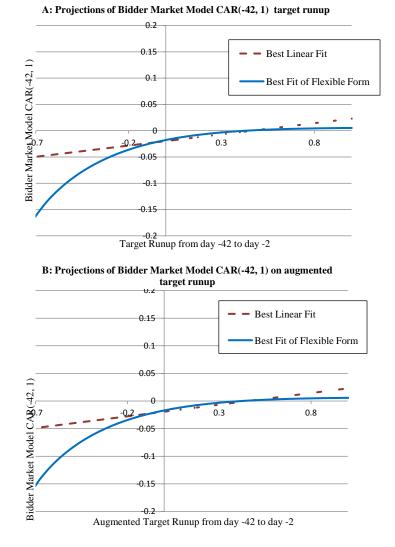


Figure 8 Projections of bidder gains on target runups for the total sample, 1980-2008.

Bidder takeover gains  $(\nu_P)$  is measured as the Market Model bidder CAR(-42,1) relative to the first announcement date of the offer. In Panel A, the target runup is  $\frac{P_{-2}}{P_{-42}} - 1$ , where  $P_{-2}$  is the target stock price on day -2 relative to the first offer announcement date. Panel B uses the augmented target runup (defined in the text and in Table 6). A flexible form (equation 13 in the text) is used to contrast linear fit with best fit. Sample of 3,689 public bidders.



## Table 1 Sample selection

Description of the sample selection process. An initial bid is the first control bid for the target in 126 trading days (six months). Bids are grouped into takeover contests, which end when there are no new control bids for the target in 126 trading days. All stock prices  $p_i$  are adjusted for splits and dividends, where i is the trading day relative to the date of announcement (day 0).

Selection criteria	Source	Number of exclusions	Sample size
All initial controlbids in SDC (FORMC = M, AM) for US public targets during the period $1/1980\text{-}12/2008$	SDC		13,893
Bidder owns $<50\%$ of the target shares at the time of the bid	SDC	46	13,847
Target firm has at least 100 days of common stock returns in CRSP over the estimation period (day -297 to -43) and is listed on NYSE, AMEX or NASDAQ	CRSP	4,138	9,109
Deal value > \$10 million	SDC	1,816	7,293
Target stock price on day $-42 > 1$	CRSP	191	7,102
Offer price available	SDC	239	6,863
Target stock price on day -2 available	CRSP	6	6,857
Target announcement returns [-1,1] available	CRSP	119	6,738
Information on outcome and ending date of contest available	SDC	324	6,414
Contest shorter than 252 trading days	SDC	264	6,150
Final sample			6,150

The table shows the mean and median offer premium, markup, target stock-price runup and net runup for the sample of 6,150 initial control bids for U.S. publicly traded target firms in 1980-2008. The premium is  $(OP/P_{-42}) - 1$ , where OP is the price per share offered by the initial control bidder and  $P_i$  is the target stock price on trading day i relative to the takeover announcement date (i=0), adjusted for splits and dividends. The markup is  $(OP/P_{-2}) - 1$ , the runup is  $(P_{-2}/P_{-42}) - 1$  and and the net runup is  $(P_{-2}/P_{-42}) - (M_{-2}/M_{-42})$ , where  $M_i$  is the value of the equal-weighted market portfolio on day i.

	Sample size		$\frac{P}{42} - 1$		$\frac{1}{2} - 1$	$\frac{\operatorname{Ri}}{\frac{P_{-}}{P_{-}}}$	$ \begin{array}{c} \text{unup} \\ \frac{2}{42} - 1 \end{array} $	$\underbrace{\frac{P_{-2}}{P_{-42}}}_{\text{Net}}$	runup $-\frac{M_{-2}}{M_{-42}}$
Year	N	mean	median	mean	median	mean	median	mean	median
1980	10	0.70	0.69	0.53	0.34	0.15	0.19	0.10	0.12
1981	35	0.60	0.48	0.40	0.36	0.15	0.13	0.16	0.14
1982	48	0.53	0.48	0.34	0.32	0.15	0.10	0.13	0.09
1983	58	0.49	0.50	0.33	0.35	0.12	0.12	0.10	0.08
1984	115	0.51	0.43	0.45	0.32	0.07	0.05	0.06	0.06
1985	161	0.40	0.34	0.26	0.22	0.11	0.10	0.08	0.06
1986	209	0.40	0.36	0.26	0.23	0.12	0.09	0.08	0.06
1987	202	0.39	0.36	0.32	0.25	0.07	0.07	0.06	0.03
1988	270	0.56	0.47	0.35	0.29	0.15	0.10	0.12	0.08
1989	194	0.54	0.43	0.39	0.30	0.11	0.07	0.07	0.03
1990	103	0.53	0.49	0.49	0.41	0.05	-0.00	0.05	-0.01
1991	91	0.55	0.46	0.40	0.33	0.12	0.09	0.08	0.05
1992	106	0.57	0.51	0.40	0.35	0.13	0.08	0.11	0.08
1993	146	0.48	0.43	0.36	0.33	0.10	0.07	0.08	0.05
1994	228	0.44	0.42	0.34	0.31	0.08	0.07	0.07	0.07
1995	290	0.47	0.39	0.33	0.27	0.11	0.09	0.06	0.04
1996	319	0.40	0.37	0.27	0.24	0.11	0.07	0.07	0.04
1997	434	0.41	0.38	0.26	0.23	0.13	0.12	0.09	0.08
1998	465	0.46	0.37	0.37	0.26	0.08	0.07	0.05	0.03
1999	496	0.55	0.45	0.37	0.30	0.15	0.11	0.12	0.08
2000	415	0.53	0.45	0.38	0.34	0.13	0.06	0.12	0.08
2001	270	0.55	0.46	0.40	0.34	0.11	0.08	0.12	0.09
2002	154	0.52	0.36	0.42	0.32	0.09	0.03	0.12	0.06
2003	189	0.47	0.34	0.30	0.23	0.13	0.08	0.09	0.05
2004	195	0.30	0.26	0.24	0.21	0.06	0.04	0.03	0.02
2005	230	0.30	0.27	0.25	0.21	0.05	0.04	0.04	0.03
2006	258	0.31	0.27	0.25	0.21	0.05	0.03	0.03	0.02
2007	284	0.31	0.28	0.29	0.23	0.02	0.02	0.00	0.00
2008	175	0.34	0.30	0.40	0.34	-0.04	-0.04	0.01	0.00
Total	6,150	0.45	0.38	0.33	0.27	0.10	0.07	0.08	0.05

 ${\bf Table~3} \\ {\bf Description~of~toeholds~purchased~in~the~target~firm}$ 

The table shows toehold acquisitions made by the initial control bidder, a rival control bidder, and other investors. Stake purchases are identified from records of completed partial acquisitions in SDC. The initial control bid is announced on day 0. The sample is 6,150 initial control bids for U.S. publicly traded targets, 1980-2008.

		Target stake announced in window			Total toehold on day 0
		[-126,0]	[-42,0]	[-1,0]	
A: Toehold acquired by initial control bidder					
Number of toehold purchases		136	104	70	
Number of firms in which at least one stake is purchased		122	94	63	648
In percent of target firms		2.0%	1.5%	1.0%	10.5%
Size of toehold (% of target shares) when toehold positive:	mean median	12.2% $9.9%$	11.7% $9.3%$	$12.7\% \\ 9.4\%$	15.5% $9.9%$
B: Toehold acquired by rival control bidder					
Number of toehold purchases		7	3	1	
Number of firms in which at least one stake is purchased		6	3	1	
In percent of target firms		0.1%	0.05%	0.02%	n/a
Size of toehold (% of target shares) when toehold positive:	mean median	9.4% $9.1%$	7.0% $6.2%$	4.9% $4.9%$	
C: Toehold acquired by other investor					
Number of toehold purchases		235	85	18	
Number of firms in which at least one stake is purchased		196	73	15	
In percent of target firms		3.2%	1.2%	0.2%	n/a
Size of toehold (% of target shares) when toehold positive:	mean median	6.8% $5.4%$	$8.7\% \\ 6.3\%$	10.1% $7.6%$	

 ${\bf Table \ 4}$  The market runup as a determinant of the initial offer premium

The table shows OLS coefficient estimates in regressions with target net runup  $(V_{RT}-T)$  and the initial offer premium  $V_{PT}$ , respectively, as dependent variables. Market rationality implies [Eq. (10) in the text]:

$$V_{PT} = \frac{1}{\pi} [V_{RT} - T] + T.$$

T is the target stand-alone value change in the runup period (measured here as the market return  $M_{-2}/M_{-42}$ ), the net runup  $V_{RT} - T$  is  $(P_{-2}/P_{-42}) - (M_{-2}/M_{-42})$ , and the offer premium  $V_{PT}$  is  $(OP/P_{-42}) - 1$ , where  $P_i$  is the target stock price and  $M_i$  is the value of the equal-weighted market portfolio on trading day i relative to the initial control bid date. OP is the initial offer price. Sample of 6,100 initial control bids for public US targets, 1980-2008, with a complete set of control variables (defined in Table 5). p-values in parentheses.

Dependent variable:	Target : $\frac{\frac{P-2}{P-42}}{\frac{P-42}{P-42}}$	$ \begin{array}{c} \text{met runup} \\ -\frac{M-2}{M-42} \end{array} $		er premium $\frac{1}{2} - 1$	ım	
Intercept	0.116 (0.000)	0.282 $(0.012)$	0.616 (0.000)	1.073 (0.000)	0.494 (0.000)	0.778 (0.000)
Market runup			0.924 $(0.000)$	1.054 $(0.000)$	0.815 $(0.000)$	0.926 $(0.000)$
Net runup					1.077 $(0.000)$	1.068 (0.000)
Target characteristic	es					
Target size	-0.015 (0.000)	-0.012 (0.000)	-0.054 $(0.000)$	-0.048 (0.000)	-0.039 $(0.000)$	-0.035 $(0.000)$
NYSE/Amex	0.007 $(0.330)$	0.003 $(0.650)$	0.017 $(0.239)$	0.011 $(0.442)$	0.010 $(0.422)$	0.008 $(0.529)$
Turnover	$0.000 \\ (0.754)$	0.000 $(0.986)$	-0.001 $(0.561)$	$0.000 \\ (0.775)$	0.001 $(0.589)$	0.000 $(0.698)$
$52 - week\ high$	-0.042 (0.000)	-0.029 $(0.018)$	-0.214 (0.000)	-0.175 $(0.000)$	-0.169 $(0.000)$	-0.146 (0.000)
Bidder characteristic	cs					
Acquirer public	0.032 $(0.000)$	0.032 $(0.000)$	0.046 $(0.001)$	0.052 $(0.000)$	0.012 $(0.305)$	0.018 $(0.136)$
Horizontal	-0.015 (0.036)	-0.013 $(0.065)$	-0.009 (0.536)	-0.002 (0.891)	0.007 $(0.555)$	0.012 $(0.324)$
Toehold size	-0.001 (0.002)	-0.002 (0.000)	-0.003 (0.000)	-0.004 (0.000)	-0.002 $(0.014)$	-0.002 (0.004)
$Stake\ bidder$	0.050 $(0.043)$	0.056 $(0.024)$	-0.029 (0.560)	-0.012 (0.804)	-0.082 $(0.051)$	-0.072 (0.088)
Stake other	0.125 $(0.000)$	0.126 $(0.000)$	0.089 $(0.100)$	0.093 $(0.084)$	-0.044 (0.340)	-0.040 (0.382)
Deal characteristics						
Tender offer	0.037 $(0.000)$	0.028 $(0.000)$	0.094 $(0.000)$	0.076 $(0.000)$	0.055 $(0.000)$	0.046 $(0.001)$
All cash	-0.009 (0.209)	0.000 $(0.948)$	-0.024 (0.112)	-0.002 $(0.914)$	-0.014 $(0.278)$	-0.001 (0.949)
All stock	0.003 $(0.725)$	$0.000 \\ (0.976)$	-0.005 $(0.755)$	-0.008 (0.631)	-0.007 (0.600)	-0.008 $(0.578)$
Hostile	-0.009 (0.521)	-0.011 $(0.425)$	-0.005 $(0.865)$	-0.008 $(0.773)$	$0.005 \\ (0.825)$	-0.004 (0.874)
Year fixed effects	no	yes	50 no	yes	no	yes
Adjusted $R^2$ F-value	0.025 $13.1$	$0.038 \\ 6.86$	0.077 $37.4$	$0.092 \\ 15.7$	0.339 $209.2$	$0.346 \\ 76.0$

# Table 5 Variable definitions

Variable definitions. All stock prices  $P_i$  are adjusted for splits and dividends, where i is the trading day relative to the date of announcement (i = 0), and, if missing, replaced by the midpoint of the bid/ask spread.

Variable	Definition	Source
A. Target chara	acteristics	
Target size	Natural logarithm of the target market capitalization in \$ billion on day -42	CRSP
Relative size	Ratio of target market capitalization to bidder market capitalization on day -42	CRSP
NYSE/Amex	The target is listed on NYSE or Amex vs. NASDAQ (dummy)	CRSP
Turnover	Average daily ratio of trading volume to total shares outstanding over the $52$ weeks ending on day $-43$	CRSP
Poison pill	The target has a poison pill (dummy)	SDC
52-week high	Change in the target stock price from the highest price $P_{high}$ over the 52-weeks ending on day -43, $P_{-42}/P_{high}-1$	CRSP
B. Bidder chara	acteristics	
Toehold	The acquirer owns shares in the target when announcing the bid (dummy)	SDC
Toehold size	Percent target shares owned by the acquirer when announcing the bid	SDC
Stake bidder	The initial bidder buys a small equity stake in the target during the runup period through day 0 (dummy)	SDC
Stake other	Another investor buys a small equity stake in the target during the runup period through day 0 (dummy)	SDC
Acquirer public	The acquirer is publicly traded (dummy)	SDC
Horizontal	The bidder and the target has the same primary 4-digit SIC code (dummy)	SDC
>20% new equity	The consideration includes a stock portion which exceeds $20\%$ of the acquirer's shares outstanding (dummy)	SDC
C. Contest char	racteristics	
Premium	Bid premium defined as $(OP/P_{-42}) - 1$ , where $OP$ is the offer price.	SDC,CRSP
Markup	Bid markup defined as $(OP/P_{-2}) - 1$ , where $OP$ is the offer price.	SDC,CRSP
Runup	Target raw runup defined as $(P_{-2}/P_{-42}) - 1$	CRSP
Net runup	Target net runup defined as $(P_{-2}/P_{-42}) - (M_{-2}/M_{-42})$ , where $M_i$ is the value of the equal-weighted market portfolio on day $i$ .	CRSP
Market runup	Stock-market return during the runup period defined as $M_{-2}/M_{-42} - 1$ , where $M_i$ is the value of the equal-weighted market portfolio on day $i$ .	CRSP
Tender offer	The initial bid is a tender offer (dummy)	SDC
All cash	Consideration is cash only (dummy)	SDC
$All\ stock$	Consideration is stock only (dummy)	SDC
Hostile	Target management's response is hostile vs. friendly or neutral (dummy)	SDC
nitial bidder wins	The initial bidder wins the contest (dummy)	SDC
1990s	The contest is announced in the period 1990-1999 (dummy)	SDC
2000s	The contest is announced in the period 2000-2008 (dummy)	SDC

# Table 6 Linear and nonlinear projections of markups $(V_P - V_R)$ on runups $(V_R)$

Market rationality implies [Eq. (3) in the text]:

$$V_P - V_R = \frac{1 - \pi}{\pi} V_R,$$

where  $\pi(s)$  is the probability of a takeover bid conditional on the synergy signal s in the runup period. The linear projections is a simple OLS regression of the markup on the runup. The nonlinear projection is

$$V_P - V_R = \alpha + \beta \frac{(V_R - min)^{(v-1)} (max - V_R)^{w-1}}{\Lambda(v, w) (max - min)^{v+w-1}} + \epsilon,$$

where  $\Lambda(v,w)$  is the beta distribution with shape parameters v and w, max and min are respectively the maximum and minimum  $V_R$  in the data,  $\alpha$  is an overall intercept,  $\beta$  is a scale parameter, and  $\epsilon$  is a residual error term. First-order residual serial correlation is calculated after ordering the data by runup. Using the t-statistic (in parentheses), a significant positive residual serial correlation rejects the hypothesis that the true projection is linear. "LR test-1" is the likelihood ratio test statistic when the restricted model is linear, and p-values (in parentheses) assume  $chi^2(2)$  (with a 1% cut point of LR > 9.2). In "LR test-2", the restricted model is nonlinear but monotonic and the distribution is for  $\chi^2(1)$ . Total sample of 6,150 initial control bids for U.S. public targets.

	Markup measure $V_P - V_R$	Runup measure $V_R$	Linear projection $V_P - V_R = a + bV_R$	Lin. resid. serial corr.	Nonlin. resid. serial corr.	LR test-1	LR test-2
(1)	Total markup $\frac{OP}{P_{-2}} - 1$	Total runup $\frac{P_{-2}}{P_{-42}} - 1$	$a = 0.36$ $b = -0.24 \ (-11.9)$	0.030 (2.36)	0.015 (1.15)	98.1 (p<.01)	38.4 (p<.01)
(2)		Total runup $\frac{P_{-2}}{P_{-42}} - 1$	$a = 0.36$ $b = -0.22 \ (-10.1)$	0.045 $(3.21)$	0.027 (2.19)	152.7 (p<.01)	74.5 (p<.01)
(3)	Expected markup <sup>b</sup> $\pi \left[ \frac{OP}{P_{-2}} - 1 \right]$	Total runup $\frac{P_{-2}}{P_{-42}} - 1$	a = 0.31 $b = -0.17 (-9.5)$	0.027 $(2.11)$	0.016 $(1.25)$	137.1 (p<.01)	62.2 (p<.01)
(4)	Residual markup $^c$ $U_P$	Augmented runup <sup>d</sup> $\left(\frac{P-2}{P-42}-1\right)+R_0$	$a = 0.36$ $b = -0.21 \ (-12.1)$	0.052 $(4.03)$	0.031 (2.45)	225.9 (p<.01)	89.8 (p<.01)
(5)	$\begin{array}{c} \text{Market Model}^e \\ CAR(-1,1) \end{array}$	Market Model <sup>e</sup> $CAR(-42, -2)$	a = 0.22 $b = -0.09 (-6.7)$	0.039 (3.10)	0.038 $(2.95)$	16.8 (p<.01)	16.8 (p<.01)

<sup>&</sup>lt;sup>a</sup>This projection is for the subsample where the initial bid in the contest ultimately leads to a control change in the target (successful targets).

<sup>&</sup>lt;sup>b</sup>This projection is for the subsample with available data on the target–, bidder– and deal characteristics used to estimate the probability  $\pi$  of bid success in Table 7. The projection includes the effect of these variables by multiplying the total markup with the estimated value of  $\pi$ .

<sup>&</sup>lt;sup>c</sup> Residual markup,  $U_P$ , is the residual from the projection of the total markup,  $\frac{OP}{P-2} - 1$ , on the deal characteristics used to estimate the success probability  $\pi$  in Table 7, excluding *Positive toehold*, *Toehold size*, and  $52 - week \ high$  which are used to construct the augmented runup. Variable definitions are in Table 5.

<sup>&</sup>lt;sup>d</sup> The enhancement  $R_0$  in the augmented runup adds back into the runup the effect of information that the market might use to anticipate possible takeover activity *prior* to the runup period.  $R_0$  is the projection of the total runup  $(\frac{P_{-2}}{P_{-42}}-1)$  on the deal characteristics *Positive toehold*, *Toehold size*, and the negative value of  $52 - week\ high$ , all of which may affect the prior probability of a takeover (prior to the runup period). The augmented runup is the total runup plus  $R_0$ . Variable definitions are in Table 5.

<sup>&</sup>lt;sup>e</sup> Target cumulative abnormal stock returns (CAR) are computed using the estimated Market Model parameters:  $r_{it} = \alpha + \beta r_{mt} + u_{it}$ , where  $r_{it}$  and  $r_{mt}$  are the daily returns on stock i and the value-weighted market portfolio, and  $u_{it}$  is a residual error term. The estimation period is from day -297 to day -43 relative to the day of the announcement of the initial bid.

Table 7
Probability of contest success

The table shows coefficient estimates from logit regressions for the probability that the contest is successful (columns 1-2) and that the initial control bidder wins (columns 3-6). P-values are in parenthesis. The sample is 6,103 initial control bids for public US targets, 1980-2008, with a complete set of control variables (defined in Table 5).

Dependent variable:	Contest	successful		Initial contro	ol bidder wins	
Intercept	1.047 $(0.000)$	0.909 (0.000)	0.657 $(0.000)$	0.455 $(0.005)$	0.626 (0.000)	0.437 $(0.007)$
Target characteristics						
Target size	0.137 $(0.000)$	$0.085 \\ (0.005)$	0.148 $(0.000)$	0.094 $(0.001)$	0.150 $(0.000)$	0.096 $(0.001)$
NYSE/Amex	-0.365 $(0.000)$	-0.269 $(0.005)$	-0.435 (0.000)	-0.330 $(0.000)$	-0.433 (0.000)	-0.329 $(0.000)$
Turnover	-0.017 $(0.002)$	-0.019 (0.001)	-0.017 $(0.002)$	-0.019 (0.001)	-0.017 $(0.003)$	-0.019 (0.001)
Poison pill	-0.578 $(0.028)$	-0.513 $(0.053)$	-0.506 $(0.063)$	-0.436 $(0.114)$	-0.406 (0.138)	-0.341 $(0.219)$
$52 - week\ high$	1.022 $(0.000)$	1.255 $(0.000)$	0.864 $(0.000)$	1.117 $(0.000)$	0.868 $(0.000)$	1.120 (0.000)
Bidder characteristics						
Toehold	-0.819 (0.000)	-0.688 (0.000)	-0.978 (0.000)	-0.833 (0.000)	-1.589 (0.000)	-1.419 (0.000)
Toehold size					0.039 $(0.000)$	0.038 $(0.000)$
Acquirer public	0.833 $(0.000)$	0.804 $(0.000)$	0.938 $(0.000)$	0.900 $(0.000)$	0.952 $(0.000)$	0.915 $(0.000)$
Horizontal	0.248 $(0.020)$	0.211 $(0.050)$	0.276 $(0.006)$	0.226 $(0.025)$	0.281 $(0.005)$	0.232 $(0.022)$
>20% new equity	-0.585 $(0.000)$	-0.577 $(0.000)$	-0.531 (0.000)	-0.522 $(0.000)$	-0.536 $(0.000)$	-0.526 $(0.000)$
Premium	0.343 $(0.001)$	0.371 $(0.000)$	0.334 $(0.001)$	0.365 $(0.000)$	0.350 $(0.000)$	0.380 $(0.000)$
Deal characteristics						
Tender offer	2.173 $(0.000)$	2.307 $(0.000)$	1.912 $(0.000)$	2.053 $(0.000)$	1.945 $(0.000)$	2.085 $(0.000)$
Cash	-0.148 $(0.119)$	-0.276 $(0.005)$	-0.105 $(0.236)$	-0.224 $(0.014)$	-0.114 $(0.199)$	-0.236 $(0.010)$
Hostile	-2.264 (0.000)	-2.149 (0.000)	-3.086 (0.000)	-2.980 (0.000)	-2.994 (0.000)	-2.893 (0.000)
1990s		0.435 $(0.000)$		0.566 $(0.000)$		0.548 $(0.000)$
2000s		$0.775 \\ (0.000)$		0.824 $(0.000)$		0.816 $(0.000)$
Pseudo- $R^2$ (Nagelkerke)	0.208	0.219	0.263	0.276	0.269	0.281
$\chi^2$	755.1	795.8	1074.0	1129.3	1098.5	1151.8

# Table 8 Linear projections of bidder returns $(\nu_P)$ on target runup $(V_R)$

The table shows OLS estimates of bidder cumulative abnormal returns  $\nu_P = BCAR(-42, 1)$ , from a market model estimated over day -297 through -43. All regressions control for year fixed effects. The p-values (in parenthesis) use White's (1980) heteroscedasticity-consistent standard errors. Total sample of initial control bids by U.S. public bidders, 1980-2008.

		Regression model						
	(1)	(2)	(3)	(4)	(5)	(6)		
Intercept	-0.116 (0.091)	-0.116 (0.102)	-0.110 (0.979)	-0.114 (0.102)	-0.097 (0.486)	-0.099 (0.288)		
$Total \ Target \ Runup$ $V_R = \frac{P_{-2}}{P_{-42}} - 1$	0.049 (0.006)	0.054 $(0.003)$						
$Net\ Target\ Runup^a \ V_{RT} = rac{P_{-2}}{P_{-42}} - rac{M_{-2}}{M_{-42}}$			0.078 (0.000)	0.082 (0.000)				
Augmented Target Runup <sup>b</sup> $V_R = (\frac{P_{-2}}{P_{-42}} - 1) + R_0$					0.049 (0.006)			
$Market\ Model\ Target\ Runup^c$ $V_{RT} = CAR(-42, 2)$						0.148 (0.000)		
Control variables $^d$	no	yes	no	yes	no	no		
Adjusted $\mathbb{R}^2$	0.019	0.025	0.019	0.049	0.043	0.049		
Sample size, N	3,691	3,689	3,660	3,691	3,624	3,623		

 $<sup>\</sup>frac{M_{-2}}{M_{-42}}$  is the return on the equal-weighted market portfolio in the runup period (from day -42 to day -2).

<sup>&</sup>lt;sup>b</sup> The enhancement  $R_0$  in the augmented runup adds back into the runup the effect of information that the market might use to anticipate possible takeover activity *prior* to the runup period.  $R_0$  is the projection of the total runup  $(\frac{P_{-2}}{P_{-42}}-1)$  on the deal characteristics *Positive toehold*, *Toehold size*, and the negative value of  $52 - week\ high$ , all of which may affect the prior probability of a takeover (prior to the runup period). The augmented runup is the total runup plus  $R_0$ . Variable definitions are in table 5.

<sup>&</sup>lt;sup>c</sup> Target cumulative abnormal stock returns (CAR) are computed using the estimated Market Model parameters:  $r_{it} = \alpha + \beta r_{mt} + u_{it}$ , where  $r_{it}$  and  $r_{mt}$  are the daily returns on stock i and the value-weighted market portfolio, and  $u_{it}$  is a residual error term. The estimation period is 252 trading days prior to day -42 relative to the day of the announcement of the initial bid.

<sup>&</sup>lt;sup>d</sup> There are three categories of control variables. (1) Target characteristics: Relative size, NYSE/Amex, and Turnover. (2) Bidder characteristics: Toeholdsize and Horizontal.(3) Deal characteristics: All cash, All stock, and Hostile. See Table 5 for variable definitions. Of these variables, Relative size and All cash receive significantly positive coefficients, while Turnover receives a significantly negative coefficient. The remaining control variables are all insignificantly different from zero.