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IFPRI Discussion Paper 00742

December 2007

## **Impact of Contract Farming on Income**

Linking Small Farmers, Packers, and Supermarkets in China

Sachiko Miyata, The World Bank  
Nicholas Minot, International Food Policy Research Institute  
and  
Dinghuan Hu, Chinese Academy of Agricultural Sciences

Markets, Trade and Institutions Division

## **INTERNATIONAL FOOD POLICY RESEARCH INSTITUTE**

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## ABSTRACT

Contract farming is seen by proponents as a way to raise small-farm income by delivering technology and market information to small farmers, incorporating them into remunerative new markets. Critics, however, see it as a strategy for agribusiness firms to pass production risk to farmers, taking advantage of an unequal bargaining relationship. There is also concern that contract farming will worsen rural income inequality by favoring larger farmers. This study examines these issues in Shandong Province, China, using survey data collected from 162 apple and green onion farmers and interviews with four contracting firms in 2005. Using a probit model to estimate participation in a contract-farming scheme, we find little evidence that contracting firms prefer to work with larger farmers, though all farms in the area are quite small. Furthermore, using a Heckman selection-correction model to control for possible selection bias, we find that contract farmers earn significantly more than independent farmers after controlling for household labor availability, education, farm size, and other characteristics. Finally, we find that the way contracting contributes to farm income varies between commodities: contract apple growers benefit from higher yields (presumably due to technical assistance), while contract green onion growers receive higher prices (presumably due to better quality). These results suggest that contract farming can help small farmers raise their incomes and gain access to the growing urban and export markets. Questions remain regarding the number of farmers that are, or could be, brought into similar contract arrangements.

**Keywords:** contract farming, China, horticulture, exports





## 1. INTRODUCTION

The role of contract farming in developing countries has been a topic of interest and some controversy at least since the 1970s (Morrisey, 1974; Glover, 1984; Minot, 1986). Critics of contract farming argue that large agribusiness firms use contracts to take advantage of cheap labor and transfer production risk to farmers. Another concern is that smallholders will be marginalized because companies will prefer to work with medium- and large-scale growers, thus exacerbating rural inequality (Little and Watts, 1994; Singh, 2002). Others are less pessimistic, seeing contract farming as a means to incorporate small farmers into growing markets for processed goods and export commodities. Because the contracts often involve the provision of seed and fertilizer on credit, technical assistance, and a guaranteed price at harvest, this form of vertical coordination simultaneously removes a number of constraints on small-farm productivity, including risk and access to inputs, credit, and information. In this view, contract farming is an institutional solution to the problems of market failure in the markets for credit, insurance, and information (Grosh, 1994; Key and Runsten, 1999).

Contract farming usually involves a large-scale buyer, such as an exporter or a food processor, that needs to ensure a steady supply of raw materials meeting certain quality standards. As such, contracting is rare for basic staple foods but relatively common for industrial crops (e.g., sugarcane, tobacco, and tea), poultry, dairy, and horticulture, particularly when produced for high-income consumers who are willing to pay a premium for quality and food safety (Minot, 1986; Jaffee and Morton, 1994).

There are few estimates of the prevalence of contract farming and no estimates of trends over time, but changes in global agricultural markets provide some hints. First, rapid income growth, particularly in Asia, is shifting consumption away from staple grains and toward high-value commodities such as meat, fish, dairy, and horticulture and toward processed foods (Minot and Roy, 2006). Second, income growth, urbanization, and foreign investment are driving a consolidation in retail food outlets—the supermarket revolution (Reardon et al., 2003). Third, lower trade barriers and improved communication technology are expanding trade linkages, connecting small farmers in developing countries with high-income consumers in developing-country cities and in industrialized countries. The growth in high-value agriculture, supermarkets, processing, and export-oriented agriculture suggests that the importance of contract farming is probably growing.

This study provides an empirical analysis of the impact of contract farming of apples and green onions on household income in Shandong Province, China. The issue is relevant to food policy decisions because if contract farming has a pro-poor impact, then policies and programs to support contract farming (such as cost sharing in the provision of extension services) could be justified on equity grounds. If not, policymakers would do better allocating resources to other agricultural development strategies. This study

also has implications for the debate over whether small farmers will be able to adapt to globalization, which increases the need for various forms of vertical coordination, including contract farming. In China, the average farm size is less than 0.5 hectare (ha), which is much smaller than in other Asian developing countries such as India (1.5 ha), Thailand (3.4 ha), and South Korea (1.5 ha) (Fan and Chan-Kang, 2005).

More specifically, this paper addresses three related questions. First, to what degree do less educated and small-scale farmers participate in contract-farming schemes? Second, does contract farming raise the income of participating farmers? Third, if contract farming raises income, how does it do so—through lower input prices, higher yields, better crop prices, or some other mechanism?

In section 2, we review previous research that evaluates the distributional effect of contract-farming schemes and provide some background on horticultural production in Shandong Province. Section 3 describes the farm survey data and the econometric methods used in this study. Section 4 provides the results in three parts: a description of the contract-farming schemes, a comparison of contract and noncontract farmers, and an econometric analysis of contract participation and income. Section 5 provides some concluding comments and policy implications.

## 2. BACKGROUND

### Previous Studies of Contract Farming in Developing Countries

In an early review of contract-farming schemes, Minot (1986) finds that most of them improved the income of participants, although rigorous evaluations were rare and the failure rate of contract-farming schemes was high. Little and Watts (1994) compile a set of seven case studies of contract farming in Sub-Saharan Africa, focusing on conflicts between farmers and the contracting firms, the imbalance of power between the two parties, intrahousehold tensions over the allocation of new revenues, and the increasing rural inequality as contract farmers grow wealthy enough to hire farm laborers. Nonetheless, Little (1994: 221) concludes that “incomes from contract farming increased for a moderate (30–40%) to a high (50–60%) proportion of participants.” In a review of the experience of contract farming in Africa in the early 1990s, Porter and Phillips-Howard (1997) conclude that farmers were generally better off as a result of their participation in contract farming, in spite of a number of social problems that arose in the communities. Singh (2002) identifies a series of problems associated with contract vegetable production in Punjab state in India: imbalanced power between farmers and companies, violation of the terms of the agreements, social differentiation, and environmental unsustainability. Nonetheless, his surveys reveal that most contract farmers have seen incomes rise and are satisfied with the contract arrangement.

A number of studies examine the proportion of contract farmers that are smallholders. Guo, Jolly, and Zhu (2005) analyze the determinants of contract-farming participation using farm-level survey data from China. They find that small farmers are less likely to participate in contract farming than are larger farmers. In contrast, Runsten and Key (1996) find that multinational tomato processors in Mexico first contracted with large growers but then involved the small growers as well because side-selling was a problem with their larger growers. Similarly, a horticultural exporter in Thailand started producing its own horticultural products on company land and later shifted to smallholder contract production (World Bank, 2006). Minot and Ngigi (2004) describe the evolution of several contract-farming schemes in Kenya, including one (Del Monte pineapple) that gave up on contract production and others that have shifted from large-scale to small-scale production. In Senegal, green bean exporters switched from small-scale contract production to large-scale production (Maertens, 2006). These findings confirm that the comparative advantage of smallholders is not a static concept, but it can change as farmers and buyers experiment and learn from their experience. It also implies that large farmers have no intrinsic advantage, and thus public policy may be able to play a role in supporting the participation of small farmers in these supply chains.

Other studies examine the effect of contract farming on gross margins, crop income, or total income. For example, Birthal, Joshi, and Gulati (2005) found that the gross margins for contract dairy

farmers in India were almost double those of independent dairy farmers, largely because contract growers had lower production and marketing costs.

Some studies take into account the fact that contract farmers are generally not a random sample of the population; they may differ from the population in ways that also affect income. They may differ in *observable* characteristics, such as farm size or education, and/or in *unobservable* characteristics, such as industriousness or intelligence. In either case, the difference in income between contract farmers and other farmers will reflect both the effect of contracting per se and the effect of those characteristics. Standard regression analysis can control for the effect of observable characteristics, but to eliminate the bias associated with unobservable characteristics it is necessary to use a Heckman selection-correction model or an instrumental variables model.

Warning and Key (2002) study the contract farming of peanuts in Senegal. NOVASEN, a private company, contracted 32,000 growers and produced approximately 40,000 tons of peanuts annually. Using a two-step Heckman procedure, the researchers find that the increase in gross agricultural revenues associated with contracting is statistically significant and large, equal to about 55% of the average revenue of noncontract farmers. Simmons, Winters, and Patrick (2005) examine contract growers of poultry, maize seed, and rice seed in Indonesia. Using a Heckman selection model, they find that poultry contracts and maize seed contracts resulted in improved returns to capital, while no significant impact was found in the case of rice seed. Contract seed growers were generally larger than independent growers, but contract poultry growers tended to be smaller than independent poultry growers. The researchers conclude that the contracts increase income and welfare, reducing absolute poverty.

### **Apple and Green Onion Markets in Shandong Province**

This study examines contract and noncontract production of apples and green onions in Shandong Province, one of the most commercially oriented agricultural regions in China. Fruit and vegetable production in China has increased dramatically over the past 25 years. Since 1980, the area planted with fruits and vegetables has increased at a rate of 7% per year. Vegetable production in China has increased from 2% of the planted area in 1980 to 11% in 2005, while the area planted with fruit trees has increased from 1% of the total to 6% over the same period (NBS, 2006). Fruit and vegetable exports started later but have grown more rapidly, rising from US\$1.2 billion in 1985 to US\$6.4 billion in 2005. This represents an average growth rate of 9% per year (FAO, 2006).

China produces more than 20 million tons of apples per year, making it the largest producer in the world. Production has increased almost fivefold since 1990. Apple exports have expanded from US\$20 million in 1992 to US\$274 million in 2004, turning China from a net importer into a major exporter (FAO, 2006). The main markets for Chinese apples are Russia and Southeast Asia. In Southeast Asia,

Chinese apples are displacing imports from the United States and New Zealand. Because just 4% of production is exported, the potential for expansion is large, but Chinese apple exports face a number of challenges, including low yields, inadequate cold storage and packing plant capacity, pesticide residues, and phytosanitary problems that prevent apple exports to some high-income markets such as the United States.

Shandong Province accounts for over half of China's apple exports. In addition, it is a major supplier of apples to Beijing and Shanghai. Apples are grown by independent farmers, by farmers producing under contract to the packers/exporters, and on farms managed by packers/exporters. In the latter case, the company rents a block of land from all the farmers in a village and then hires farm laborers to work under the supervision of company technicians.<sup>1</sup>

Statistics for green onions<sup>2</sup> alone are not available, but China produces over 19 million tons of onions, green onions, and shallots, representing more than 30% of the world total.<sup>3</sup> Exports of these onions grew from 22,000 tons in 1990 to 579,000 tons in 2004, accounting for 10% of global exports (FAO, 2006). Shandong Province is the leading producer, with almost 4 million tons, and the leading exporter among the provinces (NBS, 2006). As in the case of apples, the traditional marketing channel for green onions involves independent growers, contract growers, and large farms managed by packers/exporters.

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1 Packers and other agroindustrial firms cannot own farm land, but they can lease it from groups of farmers with contiguous parcels. This requires considerable negotiation with village leaders and involves long-term leases.

2 Green onions (*Allium fistulosum*) are known by a wide variety of names, including bunching onions, spring onions, salad onions, scallions, Japanese/Chinese scallions, Japanese leeks, *negi* in Japanese, and *da cong* or *tsung* in Chinese.

3 There is a discrepancy between Chinese statistics and FAO statistics. According to the NBS, Chinese production of green onions was 17 million tons in 2003 rather than 19 million tons. The difference may come from different definitions used for the onion group category.

### 3. DATA AND METHODS

This study uses data from a farm survey carried out by the International Food Policy Research Institute (IFPRI) and the Chinese Academy for Agricultural Science (CAAS) in Shandong Province, China. The 16-page farmer questionnaire included questions on household characteristics, assets, crop production and marketing, other sources of income, input costs, credit, contractual details, and perceptions of changes over the previous five years. The sample included 162 farm households growing apples or green onions, including both contract farmers and noncontract farmers. The contract farmers were selected randomly by the survey team from lists provided by four firms, two apple packers and two green onion packers. The noncontract farmers were selected randomly from lists provided by village leaders. Farmers who did not grow apples or green onions were later removed from the list. The data collection was carried out in July and August 2005. The apple growers were interviewed in Qingdao district (Laixi county) and in Yantai district (Qixia county), while the green onion growers were interviewed in Weifang district (Anqiu county).

The analysis focuses on the household characteristics associated with participation in a contract-farming scheme and the impact of contract participation on per capita income.<sup>4</sup> We examine the impact of contract farming on per capita income rather than on crop income or gross margins because our overall objective is to assess the potential of contract farming for poverty alleviation. If contract farming draws labor and land away from other activities, focusing on crop income or the gross margins of the contracted crop may overstate the impact on household well-being.

There are three components to the econometric analysis. First, we use a probit model to estimate the probability that a given household will participate in a contract-farming scheme. The regressors include household size and composition, the age and education of the head of household, and ownership of land and other assets. This analysis addresses the question of whether contract farmers tend to be better endowed than noncontract farmers.

Second, we use an ordinary least squares (OLS) model to estimate per capita income as a function of household and farm characteristics and a dummy variable representing participation in the contract scheme. By including household characteristics in the model, we control for observable differences between contract and noncontract farmers, such as differences in farm size, education, and the availability of family labor. However, this model does not take into account possible selection bias in contract participation. If contractors tend to be more industrious or more skilled than noncontractors, for example,

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<sup>4</sup> In our analysis, net income is calculated as the value of crop production (including home production) minus the cost of purchased inputs; income from animal product sales and net animal sales minus the cost of purchased inputs; and net income from nonfarm businesses, wages, and transfers.

they would have higher incomes regardless of whether they participated in the contract-farming scheme. In this case, the coefficient on the participation dummy variable would include the effect of these unobservable characteristics in addition to the effect of contracting, thus overestimating the effect of contracting. In econometric terms, if unobservable characteristics are correlated with both the dependent variable (per capita income) and a regressor (contract participation), then the coefficient on that regressor will be biased and inconsistent.

The third component of our analysis is the treatment effects model, also called the Heckman selection-correction model, which uses the participation probit model to calculate the inverse Mills ratio and includes this ratio as a regressor in the income model.<sup>5</sup> This calculation corrects for possible selection bias and yields unbiased and consistent estimates in the income model. This analysis is implemented as a maximum likelihood estimation in which all parameters in both models are estimated simultaneously, rather than as a two-step procedure. Identification is provided by the inclusion of a variable in the selection model that is not found in the outcome equation. Our identifying variable is the distance between the farm of a household and the farm of the village leader. Based on the field observations, the village leader plays an important role in selecting farmers for participation in the contract-farming scheme. Therefore, proximity to the village leader is a good predictor of participation. We believe this distance does not have an independent effect on income, making it a useful identifying variable.

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<sup>5</sup> Both the treatment effects model and the instrumental variables (IV) model are designed to take into account unobservable factors that may influence both the treatment (contract participation, in our model) and the outcome (income, in our model). However, the treatment effects model is designed for endogenous dummy variables, while the IV approach is better suited for endogenous continuous variables. Ettner (2004) argues that “IV methods are more complicated and can be problematic when either the endogenous regressor or dependent variable is dichotomous, so in that case, selection models are often preferable.” Propensity score matching allows the independent variables to have nonlinear effects on the treatment and outcome variables, but it does not control for unobservable factors such as intelligence or industriousness.

## 4. RESULTS

We begin this section with a description of the apple and green onion contract-farming schemes based on the farm survey and interviews with the four packers. Then we describe the differences between contract and noncontract farmers using simple means and t-tests. Finally, we present the results of the econometric analysis of the determinants of participation in a contract-farming scheme and the impact of participation on household income.

### **Description of Apple and Green Onion Contract-Farming Schemes**

Table 1 shows the characteristics of the firms that contracted the farmers in our sample. One of the apple packers is 100% Singapore-owned, but the others are majority locally owned. The share of procurement from contract farmers ranges from 20% to 80%. All four packers rely partly on company-managed farms, and three of them also make spot-market purchases. Interviews revealed that the procurement strategy seems to be driven largely by the food safety and quality requirements of consumers. Export markets (particularly in Europe, Japan, and the United States) have the strictest standards, followed by large supermarket chains in Chinese cities. Pesticide residue is a major concern to the supermarkets because of intense sensitivity to food safety issues among supermarket customers. Traditional markets in rural areas and secondary cities have the least restrictive standards.

Production on company farms allows the greatest degree of control over production methods and is mainly used for exports and sales to supermarket chains. Spot-market purchases tend to be less expensive and more flexible, and are used for sales to less discriminating local markets. Contract production is in an intermediate position, offering more flexibility than company farm production but more quality control than spot-market purchases. By obtaining produce from multiple sources, the packers can supply a range of qualities and prices while maintaining flexibility to respond to changes in demand over time.



**Table 1. Characteristics of the packers**

<b>Company</b>	<b>Longkou Fook Huat Tong Kee Refrigeration Co. Ltd.</b>	<b>Qindao San Feng Fruit Storage and Transport Co. Ltd.</b>	<b>Anqiu Dangfanghong Food Co. Ltd.</b>	<b>Anqiu Sanzhi Foodstuffs and Vegetables Co. Ltd.</b>
<b>Product</b>	<b>Apple</b>	<b>Apple</b>	<b>Green onion</b>	<b>Green onion</b>
Ownership (% foreign)	100%	40%	24%	0%
Procurement				
Company farm	20%	5%	70%	30%
Contract farmers	20%	80%	30%	50%
Spot-market purchases	60%	15%	0%	20%
Total	100%	100%	100%	100%
Sales				
Export	67%	49%	91%	92%
Supermarkets	28%	41%	3%	2%
Wholesalers	0%	10%	4%	4%
Other domestic	5%	0%	2%	3%
Total	100%	100%	100%	100%
Share of farmers receiving inputs				
Seed	n.a.	n.a.	100%	100%
Fertilizer	50%	0%	0%	20%
Pesticides	100%	70%	60%	40%
Price determination	Market price plus premium	Market price plus premium	Fixed before planting	Market price plus premium

Source: Firm interviews carried out by authors.

The interviews with the packers revealed a trend of increasing coordination with foreign and domestic supermarket chains that distribute produce to the end consumer. Keeping pesticide residue to a minimum requires close monitoring during the production process. Carrefour, the world's second largest hypermarket/supermarket chain, buys from San Feng (one of the interviewed apple packers) and inspects the apples using its own quality verification system. Quality control focuses on soil, irrigation water, and the use of pesticides and chemical fertilizers. San Feng grows apples on its own farm as well as purchasing apples from third-party farmers. To ensure that the apples meet Carrefour's standards and to avoid the costly rejection of the product at the point of delivery, San Feng closely monitors apple production, sending technicians directly to the farms to manage the timing and types of pesticides that farmers use. In contrast, the company cannot verify the quality or trace the origin of apples purchased on the spot market, so these are sold in local wholesale markets where quality requirements are lower.

Another apple packer, Fufazhongji, one of the largest fruit exporters, sells to supermarkets such as the national chains Wal-Mart, Hualian, and Yohan in Shanghai, and a fruit store chain in Singapore. To

meet the quality and safety standards required by these supermarket clients, the firm tests the soil in the apple orchards to determine how much fertilizer is needed. The contract farmers are monitored by the firm to ensure that the apples meet the quality and safety standards required by the supermarkets.

One of the interviewed green onion packers, Dangfanghong, has implemented a tracing system in collaboration with a Japanese import firm. This Japanese vegetable import firm supplies vegetables to Jusco, a supermarket chain found widely across Japan. The import firm assigns technicians from Japan to Dangfanghong to provide instructions in implementing the tracing technology. The tracing record identifies the farmer who produced each batch of green onions, as well as the types of pesticides used and the timing of application. This enables supermarkets to trace any problems back to the grower.

The two green onion packers export over 90% of their output, while the apple packers both export and sell to domestic supermarkets. The green onion packers provide seed to all their contract growers in order to ensure an export-quality product. Most contract farmers receive pesticides on credit from the packers. By providing approved pesticides and sometimes offering spraying services, the companies reduce the risk that the product will exceed maximum pesticide residue levels, a key motive for contracting production. One apple packer allows contract farmers to use only the pesticide designated by the firm to minimize residues.<sup>6</sup> Fertilizer is less commonly provided to contract growers.

The packers also provide technical assistance to their contract farmers. This assistance tends to focus on the correct use of inputs and the management practices needed to meet the quality and food safety standards of supermarkets and importers.

One firm offers a guaranteed price before planting, while the other three offer the market price plus a premium. The use of formula pricing reduces the risk of side-selling by farmers.

How do packers select contract growers? The packer first selects locations based on soil and water quality, proximity to the firm, road conditions, and the varieties grown.<sup>7</sup> Soil quality is one of the most important criteria, as some agricultural land has been heavily contaminated with heavy metal or chlorine.<sup>8</sup> Once the packer identifies potential locations, it selects villages whose leaders are willing to

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<sup>6</sup> The level of pesticide residue is partly affected by the type of pesticide used. Some less expensive domestic pesticides leave more residues, making it difficult for the product to meet the pesticide residue requirements set by the contracting firms in response to the demands of supermarkets and export markets.

<sup>7</sup> The apple varieties grown include Red Star, Golden Delicious, and Red Fuji (a Japanese variety for the Japanese market). The apple varieties grown in Shandong Province have shifted in response to export demand. Shandong Province plans to increase production of Red General, Gala, and other mid- and early-maturity apple varieties, as well as apple varieties used mainly for processing. The companies require all farmers to grow same varieties, but noncontract farmers also grow these varieties, so variety does not seem to be the main factor distinguishing contract and noncontract growers.

<sup>8</sup> The Ministry of Land and Resources estimates that about 12.3 million hectares, more than 10% of arable land in China, have been contaminated by pollution (*China Daily News*, 2007). Heavy-metal contamination also comes from the heavy use of pesticides.

cooperate. The village leader typically plays a key role in organizing the distribution of inputs and the collection of the harvest. Then, the packer asks the village head to identify farmers that meet certain conditions in terms of farm size, proximity, and contiguity, which will facilitate quality control. All four firms have minimum farm size requirements, but the minimum is quite small: 2 or 3 mu (0.13 or 0.20 hectare).

The results of the farmer survey confirm the important role played by the village leader. When asked how they first became involved in contract production, about 70% of contract farmers reported being approached by a local official (typically the village leader), 22% reported being approached directly by the packer, and 6% reported approaching the packer to ask about contracting.

When farmers were asked for the main reason for contracting production, the most common responses were the stable or guaranteed fixed price (53%) and the high price (24%). Less common responses were access to information on improving quality (10%) and better access to inputs such as imported seeds (3%).

### **Comparison of Contract and Noncontract Growers**

The sample of 162 farmers consists of 85 apple farmers and 77 green onion farmers. Of the total, 98 were contract farmers and 64 were not contract farmers, although 7 of the latter group had previously grown under contract with the surveyed firms.<sup>9</sup>

The characteristics of contract and independent apple growers are shown in Table 2. The average household has 3.5 members, the average age of the heads of households is 45 years, and the average amount of schooling of the heads of households is 8 years. The farms in both groups are quite small, with less than one hectare of cultivated land. About half of their cultivated land is dedicated to apple production. None of these variables differs between contract and noncontract growers at the 5% level of statistical significance.

There are some differences between contract and noncontract apple growers that are significant at the 5% level: contract growers have more agricultural assets, their trees are older, and they live closer to the village leader than do independent growers. More importantly, contract growers have 28% higher yields, 35% higher family labor productivity, and 28% higher per capita income compared to independent apple growers, all of which are statistically significant differences.

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<sup>9</sup> The six farmers who used to contract farm are green onion growers. They withdrew from contracting after finding that their income declined or because they wanted to reduce their workload.

**Table 2. Characteristics of contract and independent apple growers**

Variable	Independent farmers	Contract farmers	All farmers	t-test of difference	
				t-statistic	Prob.> t
Household size (persons)	3.48	3.49	3.48	-0.05	0.96
Age of head (years)	45.0	44.6	44.8	0.19	0.85
Education of head (years)	8.26	8.49	8.38	-0.44	0.66
Education of spouse (years)	7.57	6.88	7.22	1.08	0.28
Household members between 15 & 65 (persons)	2.71	2.72	2.72	-0.03	0.97
Household members over 65 (persons)	0.21	0.09	0.15	1.25	0.22
Number of hh members away more than 1 month	0.45	0.44	0.45	0.07	0.95
Own a vehicle (%)	0.81	0.67	0.74	1.42	0.16
Area of house (m <sup>2</sup> )	82.4	78.0	80.2	0.52	0.60
Value of house (yuan)	16,000	24,163	20,129	-2.15	0.03 **
<b>Agriculture activity</b>					
Land cultivated (ha) (a)	0.86	0.67	0.76	1.79	0.08 *
Land irrigated (ha)	0.82	0.64	0.73	1.68	0.097 *
Land rented (ha)	0.28	0.23	0.25	0.63	0.53
Value of agricultural assets (yuan) (b)	1579	4044	2826	-3.72	0.00 ***
Family labor, total farming (person days)	338	325	331	0.32	0.75
Hired labor, total farming (person days)	28.8	33.0	31.0	-0.41	0.68
Share of largest plot area (%)	48.1	55.9	52.1	-1.49	0.14
Share of nonfarm income per hh income (%)	0.08	0.05	0.06	1.05	0.30
Distance to village head's land (m)	1014	153	578	15.08	0.00 ***
<b>Apple production</b>					
Price of apple (yuan/kg)	3.10	3.51	3.31	-0.72	0.47
Gross margin of apple (yuan/kg)	1.77	2.60	2.19	-1.45	0.15
Yield (kg/ha)	37,533	47,966	42,749	-3.58	0.001 ***
Apple planted area (ha)	0.35	0.27	0.31	1.50	0.14
Family labor for apple (days)	280	242	261	1.05	0.30
Family labor per land unit for apple (days/ha)	863	945	904	-1.27	0.21
Hired labor for apple (days)	23.4	26.8	25.1	-0.50	0.62
Total input cost for apple (yuan)	7265	6314	6784	0.91	0.37
Input cost for apple per kg (yuan/kg)	1.21	0.80	1.00	1.13	0.26
Family labor productivity (yuan/day) (c)	64.2	86.6	75.6	-2.28	0.02 **
Land productivity of apple (yuan/ha)	51,088	73,832	62,460	-3.84	0.0002 ***
Maximum years of apple tree owned (years)	15.3	19.4	17.4	-3.89	0.0002 ***
Years of tree owned before contracting (years)	15.3	17.4	16.4	-1.89	0.06 *
Years of growing apple (years)	12.1	11.4	11.8	0.99	0.33
Total net household income (yuan)	21,366	26,558	23,993	-1.42	0.16
Net household income per capita (yuan)	5,907	7,557	6,742	-2.01	0.05 **
Net crop income (yuan)	19,330	22,307	20,836	-0.92	0.36
Nonfarm income (yuan)	1,551	1,305	1,427	0.39	0.69
Net income from apple (yuan)	17,361	20,119	18,756	-0.92	0.36
Income from livestock (yuan)	485	2946	1730	-1.51	0.14
Number of observations	42	43	85		

Source: IFPRI-CAAS Agricultural Marketing Survey, 2005.

Note: The exchange rate was US\$1 = 8.2 yuan at the time of the survey (IMF, 2006).

(a) Cultivated area is calculated as the sum of areas cultivated in summer and winter seasons.

(b) The value of assets are based on the purchase prices and assumed straight-line depreciation.

(c) Family labor productivity is the gross margin divided by the family labor days.

(d) \* statistically significant difference in the means at the 10% level, \*\* at the 5% level, and \*\*\* at the 1% level.

Table 3 shows the characteristics of contract and noncontract green onion growers. Green onion growers appear to be fairly similar to apple growers in many respects: they have similar household sizes, the age and education of the heads of households are comparable, and both are quite specialized in crop production, which represents at least two-thirds of total income in both cases. However, green onion growers have even smaller farms than do apple growers (0.42 ha compared to 0.76 ha), and they have substantially lower per capita incomes (3,279 yuan, or US\$400, compared to 6,742 yuan, or US\$828<sup>10</sup>).

Contract green onion growers differ from independent green onion growers in several respects. Contract green onion growers have larger farms and more irrigated land (both differences are statistically significant at the 5% level of significance). Unlike the case of apple growers, there is no statistically significant difference in yields between contract and independent growers. However, contract green onion growers have larger green onion plots and they receive higher prices for their green onions. The combined effect of larger plots and higher prices is that contract farmers earn more than 2.4 times as much from green onion production compared to independent growers. The total and per capita household income of contract green onion growers is 32% greater than that of independent green onion growers, but the difference is not statistically significant.

**Table 3. Characteristics of contract and independent green onion growers**

Variable	Independent farmers	Contract farmers	All farmers	t-test of difference		
				t-statistic	Prob.> t	
Household size (persons)	3.86	3.82	3.83	0.19	0.85	
Age of head (years)	44.73	44.84	44.81	-0.04	0.96	
Education of head (years)	8.00	7.60	7.71	0.60	0.55	
Education of spouse (years)	6.81	6.17	6.35	0.77	0.44	
Household members between 15 & 65 (persons)	2.68	3.13	3.00	-1.62	0.11	
Household members over 65 (persons)	0.36	0.13	0.19	1.96	0.05	*
Household members away more than 1 month	0.36	0.44	0.42	-0.40	0.69	
Vehicle owned	0.55	0.60	0.58	-0.43	0.67	
Area of house (m <sup>2</sup> )	62.05	73.60	70.30	-1.52	0.13	
Value of house (yuan)	19,159	23,527	22,279	-0.88	0.38	**
<b>Agriculture activity</b>						
Land cultivated (ha) (a)	0.32	0.46	0.42	-2.98	0.004	***
Land irrigated (ha)	0.32	0.45	0.41	-2.75	0.01	***
Land rented (ha)	0.03	0.03	0.03	-0.08	0.93	

<sup>10</sup> In July 2005, the exchange rate was 8.2 yuan per U.S. dollar (IMF, 2006).

**Table 3. Continued**

Variable	Independent farmers	Contract farmers	All farmers	t-test of difference		
				t-statistic	Prob.> t	
Value of agricultural assets (yuan) (b)	1544	1802	1728	-0.44	0.66	
Family labor, total farming (person days)	119	169	154	-2.44	0.02	**
Hired labor, total farming (person days)	2.95	3.36	3.25	-0.28	0.78	
Share of largest plot area (%)	40.35	40.16	40.22	0.05	0.96	
Share of nonfarm income per hh income (%)	0.22	0.24	0.24	-0.21	0.84	
Distance to village head (m)	838	225	400	9.20	0.000	***
<b>Green onion production</b>						
Price of green onion (yuan/kg)	0.45	0.64	0.59	-3.60	0.001	***
Gross margin of green onion (yuan/kg)	0.24	0.39	0.35	-3.18	0.002	***
Yield (kg/ha)	56,951	56,124	56,360	0.27	0.79	
Green onion planted area (ha)	0.09	0.15	0.14	-2.68	0.01	***
Family labor for green onion (days)	50.0	69.7	64.1	-1.87	0.07	*
Family labor per 1 ha of land (days/ha)	537	477	494	1.23	0.22	
Hired labor for green onion (days)	3.0	3.1	3.0	-0.08	0.93	
Total input cost for green onion (yuan)	827	1,331	1,187	-2.98	0.00	***
Input cost for green onion per kg (yuan/kg)	0.17	0.22	0.20	-1.86	0.07	*
Family labor productivity (yuan/day) (c)	36	50	46	-1.29	0.20	
Land productivity (yuan/ha)	14,263	18,242	17,105	-1.71	0.09	*
Years of growing green onion (years)	3.82	3.76	3.78	0.15	0.88	
Total net household income (yuan)	9,795	13,644	12,544	-1.40	0.17	
Net household income per capita (yuan)	2,662	3,526	3,279	-1.20	0.23	
Net crop income (yuan)	6,582	9,344	8,555	-1.26	0.21	
Nonfarm income (yuan)	2,982	3,318	3,222	-0.24	0.81	
Net income from green onion (yuan)	1,119	2,751	2,284	-3.23	0.00	***
Net income from livestock (yuan)	231	982	767	-1.44	0.15	
Number of observations	22	55	77			

Source: IFPRI-CAAS Agricultural Marketing Survey, 2005.

Note: The exchange rate was US\$1 = 8.2 yuan at the time of the survey (IMF, 2006).

(a) Cultivated area is calculated as the sum of areas cultivated in summer and winter seasons.

(b) Agricultural assets include water pumps, irrigation and harvesting equipment, buildings, tractors, trailers, etc. The values of the assets are based on the purchase prices depreciated to current value using straight-line depreciation.

(c) Family labor productivity is the gross margin divided by the total family labor days.

(d) \* statistically significant difference in the means at the 10% level, \*\* at the 5% level, and \*\*\* at the 1% level.

## Econometric Analysis of Participation and Its Effect on Income

The econometric analysis that we carry out uses the pooled sample of apple and green onion growers. This approach was necessary because of the relatively small sample for each commodity. The implicit assumption is that the effect of each explanatory variable is the same for apple growers as it is for green onion growers.

The first part of the econometric analysis examines differences in the characteristics of contract and independent growers. We use a probit model to estimate participation in a contract-farming scheme. The results, shown in Table 4, indicate that the model is able to correctly “predict” which farms will have contracts in 93% of the cases in the sample. Contract growers have a somewhat smaller proportion of older household members, probably reflecting the labor intensity required for contract production.<sup>11</sup> The education of the head of household is weakly related to contract participation, but the relationship is U-shaped so there is no evidence of bias against less educated farmers.<sup>12</sup> The distance to the house of the village head is a strong predictor of participation in the contract-farming scheme: farmers living near the village head are significantly more likely to participate. This probably reflects a smaller “social distance” between the farmer and the village leader, as well as the interest of the packer in concentrating production in a small area. Overall, these results suggest that there is some selection (or self-selection) in becoming a contract farmer, but it is in terms of labor availability and location. Although the farms of contract green onion growers are somewhat larger than those of independent green onion growers, the probit analysis that combines apple and green onion growers indicates that farm size is not related to the probability of contracting.

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<sup>11</sup> We would expect contract production to be somewhat more labor intensive, given the higher quality and food safety standards that the crops are expected to meet, compared to production by independent growers. For example, contract apple growers may be asked to prune more frequently to produce fewer high-quality apples rather than a large volume of lower-quality apples. However, the results of our survey do not show any statistically significant differences in the amounts of family labor devoted to the crop on a per farm or per hectare basis.

<sup>12</sup> The education coefficients imply a U-shaped relationship, with the lowest probability of participation at about eight years of education. Even if we accept the weak statistical significance of these coefficients, it implies a bias against farmers with average education, not a bias against those with less education.

**Table 4. Probit model of participation in contract production**

Variable	Coefficient	S.E.	P[ Z >z]	
Dependent variable: contract participation dummy				
Household size (persons)	-0.09	0.23	0.70	
Age of head (years)	-0.19	0.20	0.35	
Age of head squared	0.00	0.00	0.42	
Education of head (years)	-0.80	0.41	0.05 *	
Education of head squared	0.05	0.02	0.07 *	
Proportion of adults between 15 & 65 (%)	0.58	1.29	0.65	
Proportion of adults over 65 (%)	-4.23	1.95	0.03 **	
Farm size (ha)	1.05	0.75	0.16	
Proportion of irrigated land (%)	-1.55	2.02	0.44	
Apple dummy	-0.67	0.47	0.15	
Distance to village head's land (m)	-0.01	0.00	0.00 ***	
Constant	12.05	4.94	0.02 **	
Probability value > F	0.0000			
% correct predictions	93%			
			Predicted	Total
			0	1
Actual	0	57	7	64
	1	5	93	98
Number of observations	Total	62	100	162

Source: Analysis of the IFPRI-CAAS Agricultural Marketing Survey, 2005

The second part of our econometric analysis is an ordinary least squares (OLS) regression of per capita income as a function of various household characteristics and a dummy variable representing contract growers. Table 5 presents the results of the model, which “explains” about 40% of the variance in per capita income across the sample. Per capita income is positively affected by the share of working-age family members, farm size, being an apple grower, and being a contract farmer. The coefficient on the contract variable implies that contracting raises per capita income by 1,476 yuan, equivalent to 22% of the average income of apple growers and 45% of the average income of green onion growers.



**Table 5. Regression analysis (OLS) of per capita expenditure**

Variable	Coef.	S.E.	P[  Z > z  ]
Dependent variable: household income per capita			
Household size (persons)	-136	301	0.65
Age of head (years)	-439	315	0.17
Age of head squared	5	3	0.17
Education of head (years)	-80	378	0.83
Education of head squared	36	24	0.13
Proportion of adults between 15 & 65 (%)	3111	1542	0.05 **
Proportion of adults over 65%	3325	2662	0.21
Farm size (ha)	2486	721	0.00 ***
Proportion of irrigated land (%)	1423	1798	0.43
Apple dummy	2755	582	0.00 ***
Contract	1476	520	0.01
Constant	5852	6860	0.4
Adjusted R <sup>2</sup>		0.357	
Probability value > F		0.0000	
Number of observations		162	

Source: Analysis of the IFPRI-CAAS Agricultural Marketing Survey, 2005.

The third part of our econometric analysis repeats the estimation of per capita income, but, instead of OLS, it uses the treatment effects model, also called the Heckman selection-correction model. As described above, this model involves two equations: the selection equation estimates the probability of participating in contract production, and the outcome equation estimates per capita income as a function of various household characteristics, the contract dummy variable, and the inverse Mills ratio (IMR). The IMR, calculated from the selection equation, adjusts the outcome equation for selection bias associated with the fact that contract farmers and independent farmers may differ in unobservable characteristics (such as industriousness, skills, or intelligence). We implement this analysis with a maximum likelihood estimation in which all parameters are estimated simultaneously rather than in a two-step process.

The results of the treatment effects regression are presented in Table 6. The selection equation, which predicts participation in a contract farming scheme, gives results quite similar to those of the probit model presented in Table 4.<sup>13</sup> Likewise, the results of the outcome equation, which predicts per capita

<sup>13</sup> The slight differences are related to the fact that, in the treatment effects model, the selection model parameters are estimated simultaneously with the income model parameters, while in the original probit model there is no interaction with the

income, are very similar to those of the OLS model in Table 5. The coefficient on the contract variable in this model (1276) is somewhat smaller than the contract coefficient in the OLS model (1476). At the bottom of Table 6, the parameter “athrho” is related to  $\rho$ , the correlation between the error terms in the selection equation and the outcome equation.<sup>14</sup> The fact that this parameter is not statistically significant implies that there is no selection bias, so it is not necessary to estimate per capita income using the treatment effects regression model. Nevertheless, it is reassuring to know that both versions of the model yield similar results: that the effect of contracting on per capita income is positive and statistically significant.

**Table 6. Treatment effects model of per capita income**

Variable	Coef.	S.E.	P[ Z >z]
<b>Selection equation</b>			
<b>Dependent variable: contract participation dummy</b>			
Household size (persons)	-0.08	0.23	0.74
Age of head (years)	-0.23	0.21	0.28
Age of head squared	0.00	0.00	0.33
Education of head (years)	-0.83	0.41	0.05 **
Education of head squared	0.05	0.03	0.07 *
Proportion of adults between 15 & 65 (%)	0.66	1.29	0.61
Proportion of adults over 65 (%)	-4.54	2.08	0.03 **
Farm size (ha)	1.18	0.78	0.13
Proportion of irrigated land (%)	-1.72	2.02	0.39
Apple dummy	-0.73	0.47	0.12
Distance to village head’s farm land (m)	-0.01	0.00	0.00 ***
Constant	13.20	5.27	0.01 **
<b>Dependent variable: per capita income</b>			
Household size (persons)	-125	291	0.67
Age of head (years)	-454	304	0.14
Age of head squared	5	3	0.14
Education of head (years)	-73	364	0.84
Education of head squared	35	23	0.12
Proportion of adults between 15 & 65 (%)	3170	1488	0.03 **
Proportion of adults over 65 (%)	3197	2571	0.21
Farm size (ha)	2467	695	0.00 ***

income model.

<sup>14</sup> The treatment effects regression model does not estimate  $\rho$  directly, but rather “ath(rho),” the hyperbolic arctangent of  $\rho$ . However, the test of the hypothesis that athrho = 0 is equivalent to the test that  $\rho = 0$ , which tests the presence of correlation of the error terms and thus selection bias.

**Table 6. Continued**

<b>Variable</b>	<b>Coef.</b>	<b>S.E.</b>	<b>P[ Z &gt;z]</b>
<b>Selection equation</b>			
Proportion of irrigated land (%)	1368	1734	0.43
Apple dummy	2722	563	0.00 ***
Contract	1276	593	0.03 **
Constant	6268	6638	0.35
ath(rho)	0.15	0.25	0.53
LR test of independent equations			
Chi-squared (1)		0.40	
Probability > Chi-square		0.52	
Number of observations		162	

Source: Analysis of the IFPRI-CAAS Agricultural Marketing Survey, 2005.

It should be noted that in some alternative specifications of the model, the contract variable was not statistically significant, particularly in models with a larger number of independent variables. This is partly attributable to the relatively small sample. However, the results of qualitative questions in the farmer survey provide some confirmation that the effect of contracting on income is positive. When the farmers in our sample were asked how their income had changed since they began contract farming, a majority reported that their income had increased: 51% of contract farmers reported a small increase and 25% perceived a large increase, while 21% said there was no change and 3% reported a small decrease. The survey also asked how these changes in income were reflected in spending patterns. Of the farmers who felt their income had increased, the most common response was that they were able to spend more on schooling and keep their children in school longer (38%). Other reported effects were being able to improve their house (28%), spend more on health care (13%), eat better (10%), rent more land, and reduce debt.

## 5. CONCLUSIONS

In summarizing the results of this study, we return to the three questions posed in the introduction. First, to what degree are small-scale and less educated farmers able to participate in contract farming? The probit analysis of our farm survey of apple and green onion growers in Shandong Province, China, suggests that there is some selection (or self-selection) of contract farmers but it is mainly based on location (proximity to the village head) and labor availability rather than on farm size or education. There may be some difference by commodity (the farms of contract green onion growers are somewhat larger than those of independent green onion growers), but in the analysis of the pooled data, farm size is not related to the probability of contracting. However, it should be noted that even “large” farms in the sample are relatively small. Furthermore, the results suggest that contract farmers tend to have more agricultural assets than noncontract farmers, but our analysis does not allow us to determine whether this is a cause or an effect of contract farming.

Second, does contract farming raise the incomes of farmers? Our results suggest that contract farmers earn more than their neighbors growing the same crops, even after controlling for household labor availability, education, farm size, share of land irrigated, and proximity to the village leader. Furthermore, the treatment effects regression model suggests that there is no selection bias caused by unobserved differences between contract and noncontract farmers, such as industriousness or intelligence. Finally, direct questions to contract farmers revealed that three-quarters of them perceived an increase in income since they began contracting.

Third, what explains the income differences between contract and noncontract farmers? In the case of apple growers, contract farmers benefit from higher yields, presumably due to the technical assistance and specialized inputs provided by the packers. In contrast, the yields of contract green onion growers are no larger than those of independent green onion growers, but the prices contract farmers receive from the packers are higher. Although their per-unit input costs are also higher, the higher prices more than compensate for this, resulting in higher gross margins. It is likely that these higher prices received by contract growers reflect the higher quality made possible by the contract relationship.

However, it is important to recognize that Shandong Province enjoys good soils and adequate rainfall, as well as a major port and proximity to the Japanese and South Korean markets. As a result, Shandong is one of the more prosperous provinces in China, with an advanced, commercially oriented agricultural sector. The two crops considered in this study, apples and green onions, are perishable, high-value commodities, and thus more likely to require the vertical coordination that contract farming provides. Furthermore, only some of the apple and green onion production is contracted—specifically, the portion to be supplied to upscale domestic markets (e.g., supermarket chains) and export markets.

International experience suggests that contract farming is much less likely to be viable for farmers growing staple foods or horticultural crops for local consumption. By extension, contract farming is likely to have more limited application in western China, which is poorer, drier, and more distant from potential markets.

One implication of these results is that public policy should support the establishment and maintenance of contract farming, particularly where it involves small-scale farmers. This support could take the form of establishing a clear legal framework for contracts between farmers and agribusiness firms, helping firms identify potential contract farmers, allowing extension agents to provide technical assistance under the guidance of the firm, and mediating conflicts between farmers and buyers. Chinese agricultural policy already provides some incentives for contract production and establishes conditions under which contracting firms can be certified as “Dragon head” companies, which allows them to benefit from tax concessions or access to preferential loans (Gale and Collender, 2006). All four of the packers interviewed for this study have been designated “Dragon head” companies.

However, it is important for policymakers to be realistic about the potential scope of contract farming. Because of the costs associated with contracting, it tends to be limited to high-value commodities (including meat, milk, fish, fruits, vegetables, and cash crops) being grown for processors and exporters who sell into quality-sensitive markets. Thus, policymakers should not think of contract farming as a solution to the problems of credit, information, and market access for all small farmers in developing countries. Contract farming can be very effective in raising small-farm income, but it is applicable only in certain circumstances.

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