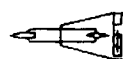


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SOFTWARE MANAGEMENT ENVIRONMENT FOR NASA

Frank E. McGarry



NASA

SOFTWARE MANAGEMENT ENVIRONMENT FOR NASA

OBJECTIVE

Develop. assess and implement software management aids
(tools, measures, techniques)
leading to an environment producing software of 'increased quality'
(reliability and life cycle cost)

AREAS OF INVESTIGATION

Design and specification measures
Management tools (including rapid prototyping aids)

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SOFTWARE MANAGEMENT ENVIRONMENT

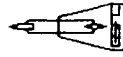
AREAS OF CONSIDERATION

DESIGN/SPECIFICATION MEASURES

- Can we determine 'quality' of design (or specs)?
- What is 'quality' for design?
- How do we determine trade-offs for various design approaches?
- Can I determine early what part of system is 'easy' or 'hard'?

MANAGEMENT TOOLS

- Given existing development information, PREDICT-ASSESS-SELECT-CONTROL
- Automatically determine quality of design
- Automatically determine 'improved' design
- Evaluate specs



NASA

SOFTWARE ENGINEERING LABORATORY DATA STUDIED

TYPE OF SOFTWARE: SCIENTIFIC, GROUND-BASED, INTERACTIVE GRAPHIC, MODERATE RELIABILITY AND RESPONSE REQUIREMENTS

LANGUAGES: 85% FORTRAN, 15% ASSEMBLER MACROS

MACHINES: IBM S/360 AND 4341, BATCH WITH TSO

PROJECT CHARACTERISTICS: AVERAGE HIGH LOW

DURATION (MONTHS) 15.6 20.5 12.9

EFFORT (STAFF-YEARS) 8.0 11.5 2.4

SIZE (1000 LOC)

DEVELOPED 57.0 111.3 21.5

DELIVERED 62.0 112.0 32.8

STAFF (FULL-TIME EQUIV.)

AVERAGE 5.4 6.0 1.9

PEAK 10.0 13.9 3.8

INDIVIDUALS 14 17 7

APPLICATION EXPERIENCE

MANAGERS 5.8 6.5 5.0

TECHNICAL STAFF 4.0 5.0 2.9

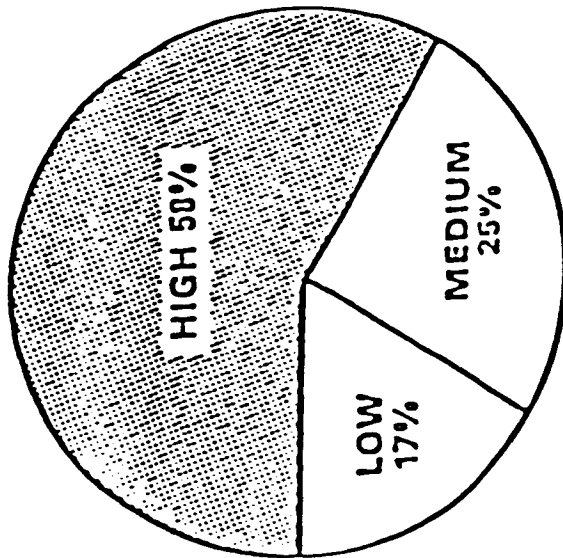
OVERALL EXPERIENCE

MANAGERS 10.0 14.0 8.4

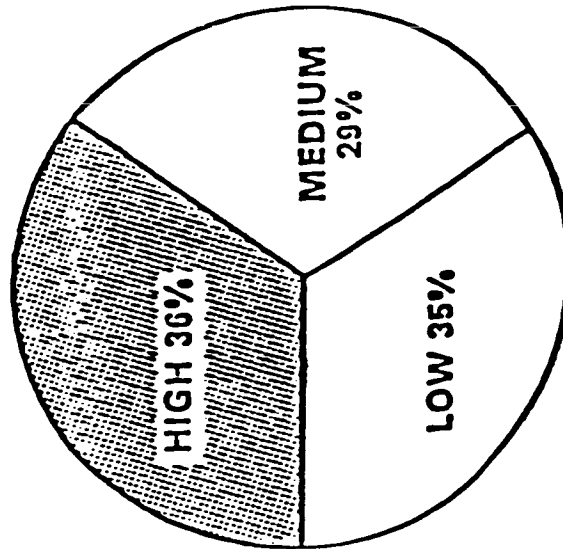
TECHNICAL STAFF 8.5 11.0 7.0

SAMPLE: 22 SYSTEMS USING A VARIETY OF TECHNOLOGIES

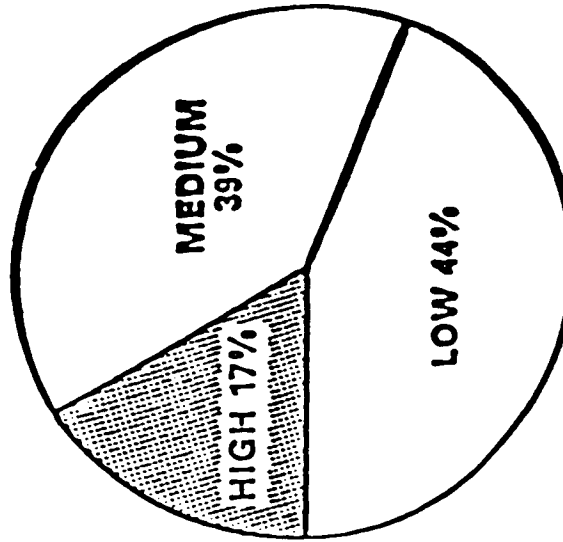
STRENGTH AS A DESIGN MEASURE



HIGH STRENGTH



MEDIUM STRENGTH



LOW STRENGTH

HIGH STRENGTH IMPLIES HIGH RELIABILITY

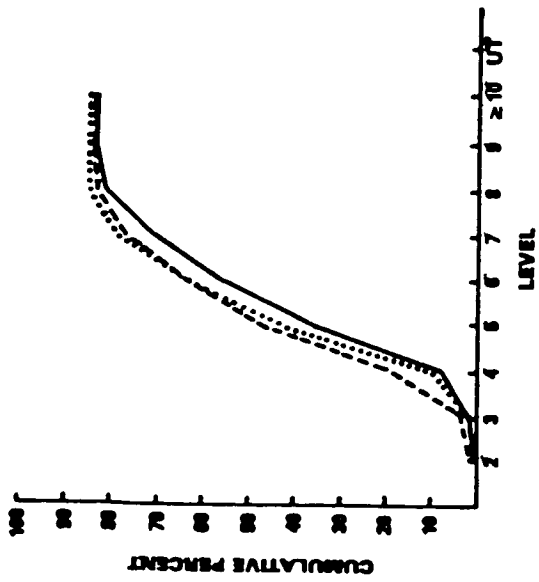
BASED ON: * 480 Modules
 * 3 Projects

RELIABILITY:

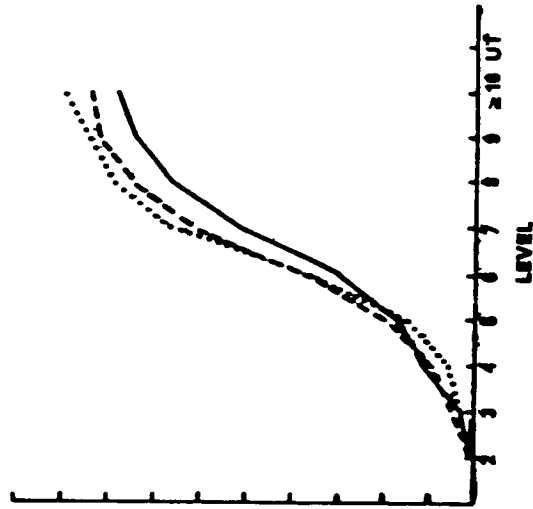
High Error=0/1000 L.O.C.
 Med Error, LE.2/1000 L.O.C.
 Low Error, GT.2/1000 L.O.C.

DESIGN IS A PARTITIONING OF STRUCTURE

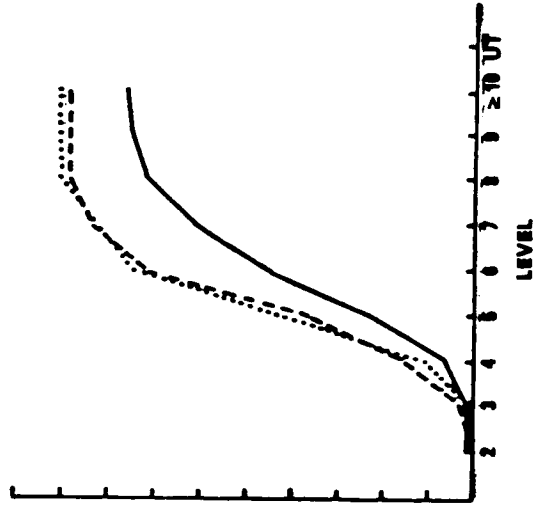
PROJECT 1: GOOD



PROJECT 2: MEDIUM



PROJECT 3: POOR



- KEY:**
- - - CONTROL STRUCTURE (FAN-OUT)
 - DATA STRUCTURE (VARIABLES)
 - SOFTWARE STRUCTURE (MODULES)

Developing 'Specification' Measures OUR APPROACH

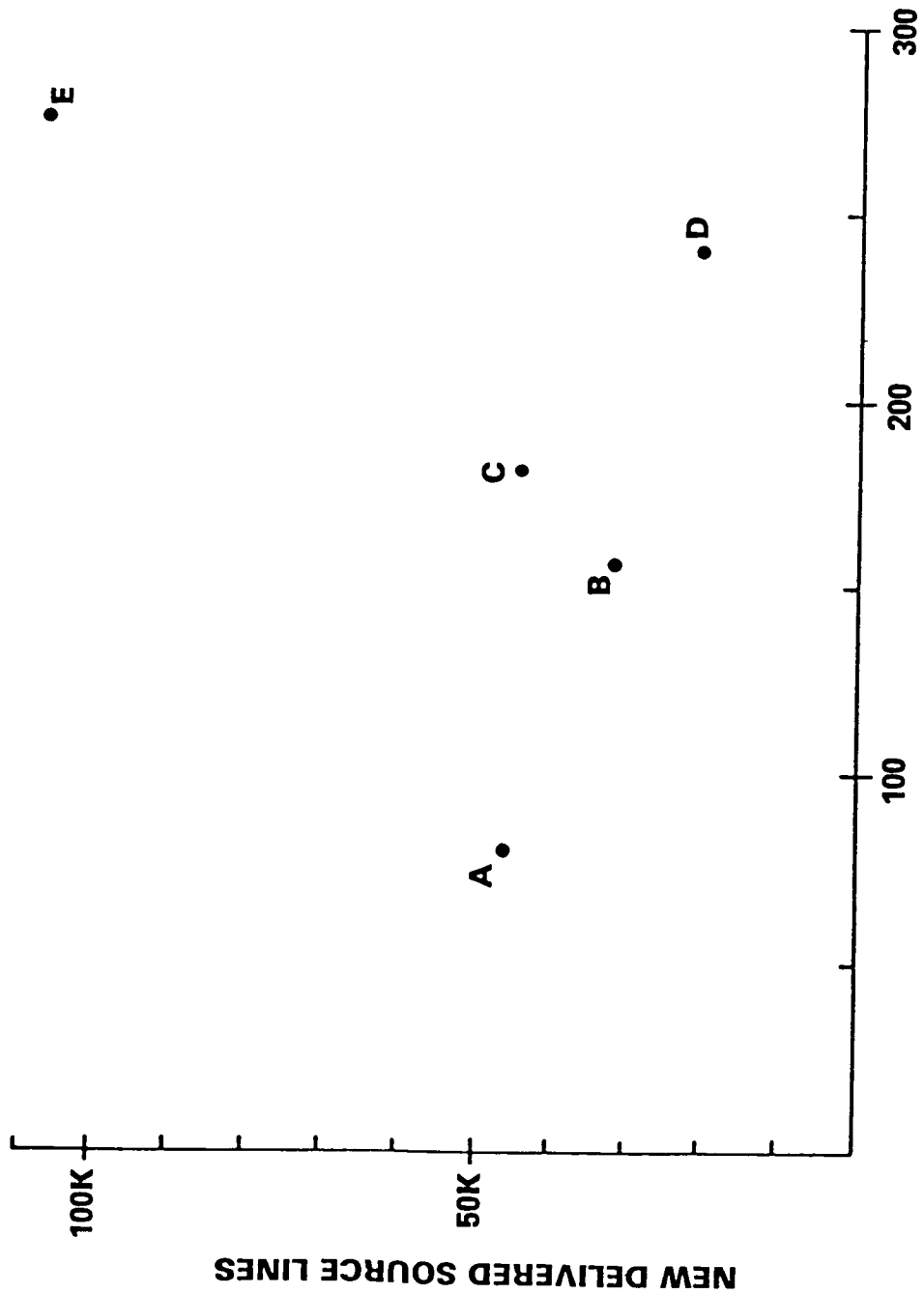
FOCUS: OBJECTIVE MEASURES

PROCEDURE: DEFINED 29 EXPLICIT MEASURES BASED ON
EXISTING REQUIREMENTS SPECIFICATIONS

NUMBER OF PAGES
NUMBER OF CONSTRAINTS
NUMBER OF I/O REQUIREMENTS
0
0
0

RESULT: MEASURES WERE EXTRACTABLE
BUT NOT USEFUL

FIVE FLIGHT DYNAMICS SOFTWARE PROJECTS NEW SOURCE LINES VS. PAGES OF REQUIREMENTS



PAGES IN REQUIREMENTS DOCUMENT

**LESSON: TO DEVELOP OBJECTIVE SPECIFICATION
MEASURES, REPRESENTATION IS EVERYTHING!**

OUR REVISED APPROACH

STEP 1: PROPOSE A NEW REPRESENTATION

**STEP 2: DEFINE SPECIFICATION MEASURES
BASED ON IT**

STEP 3: APPLY IT TO A REAL SYSTEM

STEP 4: EXTRACT THE MEASURES

**STEP 5: ASSESS THE PROCESS AND THE
RESULTING MEASURES**

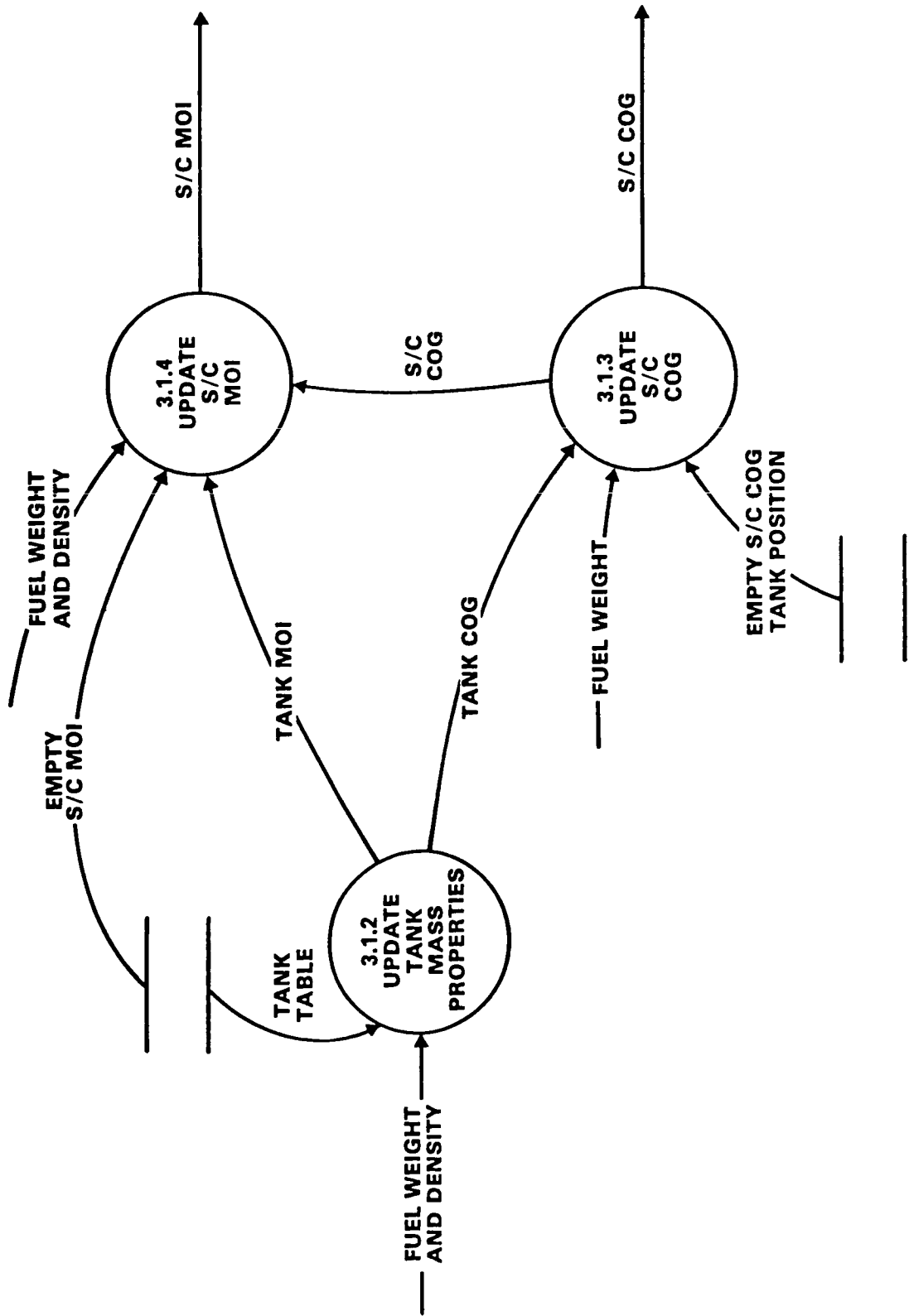
STEP 1: PROPOSE A NEW REPRESENTATION

COMPOSITE SPECIFICATION MODEL (CSM)

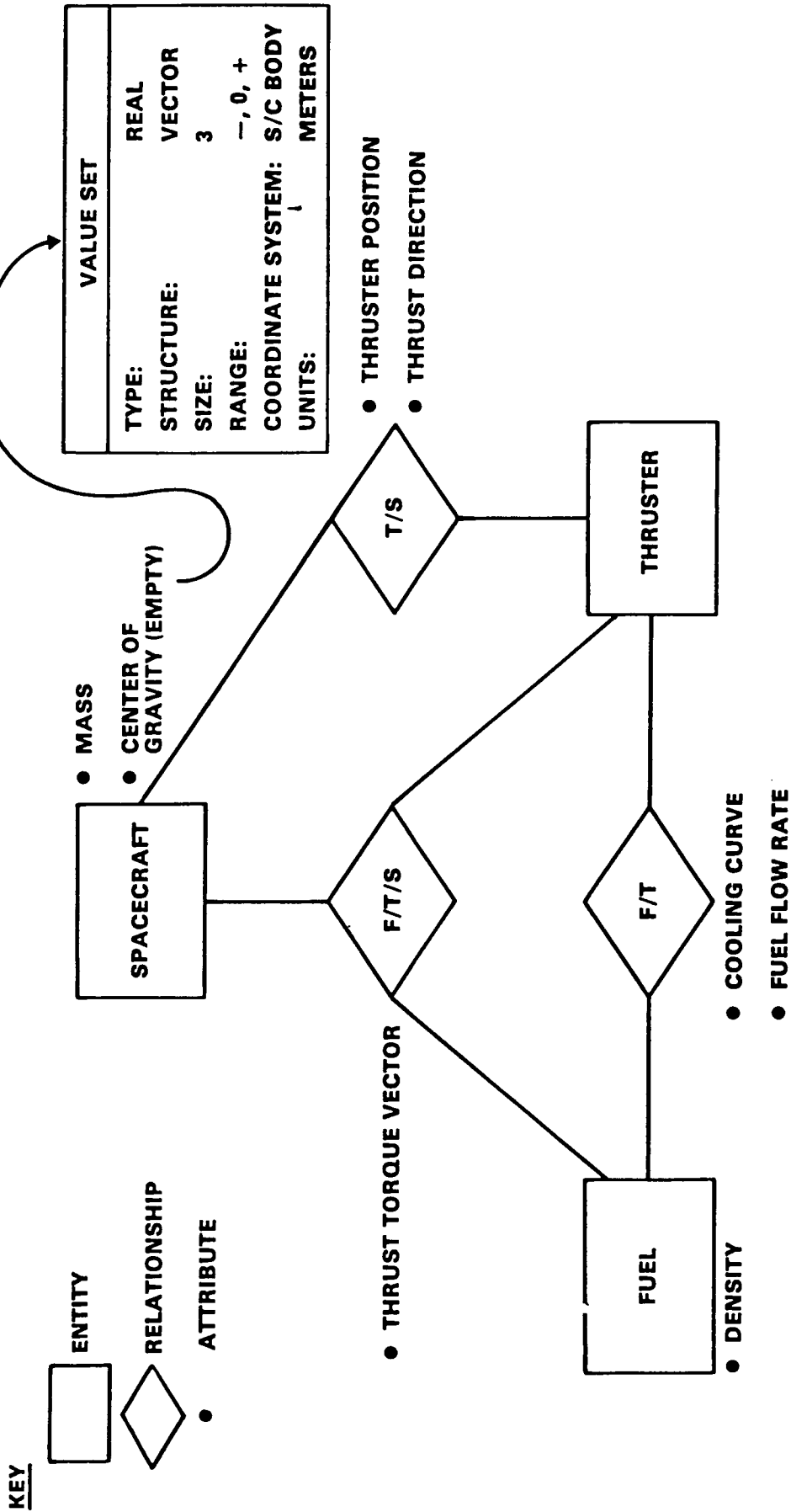
RATIONALE: REQUIREMENTS FOR COMPLEX SOFTWARE
NEED TO BE SPECIFIED FROM MULTIPLE
VIEWPOINTS

<u>VIEWPOINT</u>	<u>NOTATION</u>
● FUNCTIONAL	● DATA FLOW
● CONTEXTUAL	● ENTITY/RELATIONSHIP
● DYNAMIC	● STATE/TRANSITION

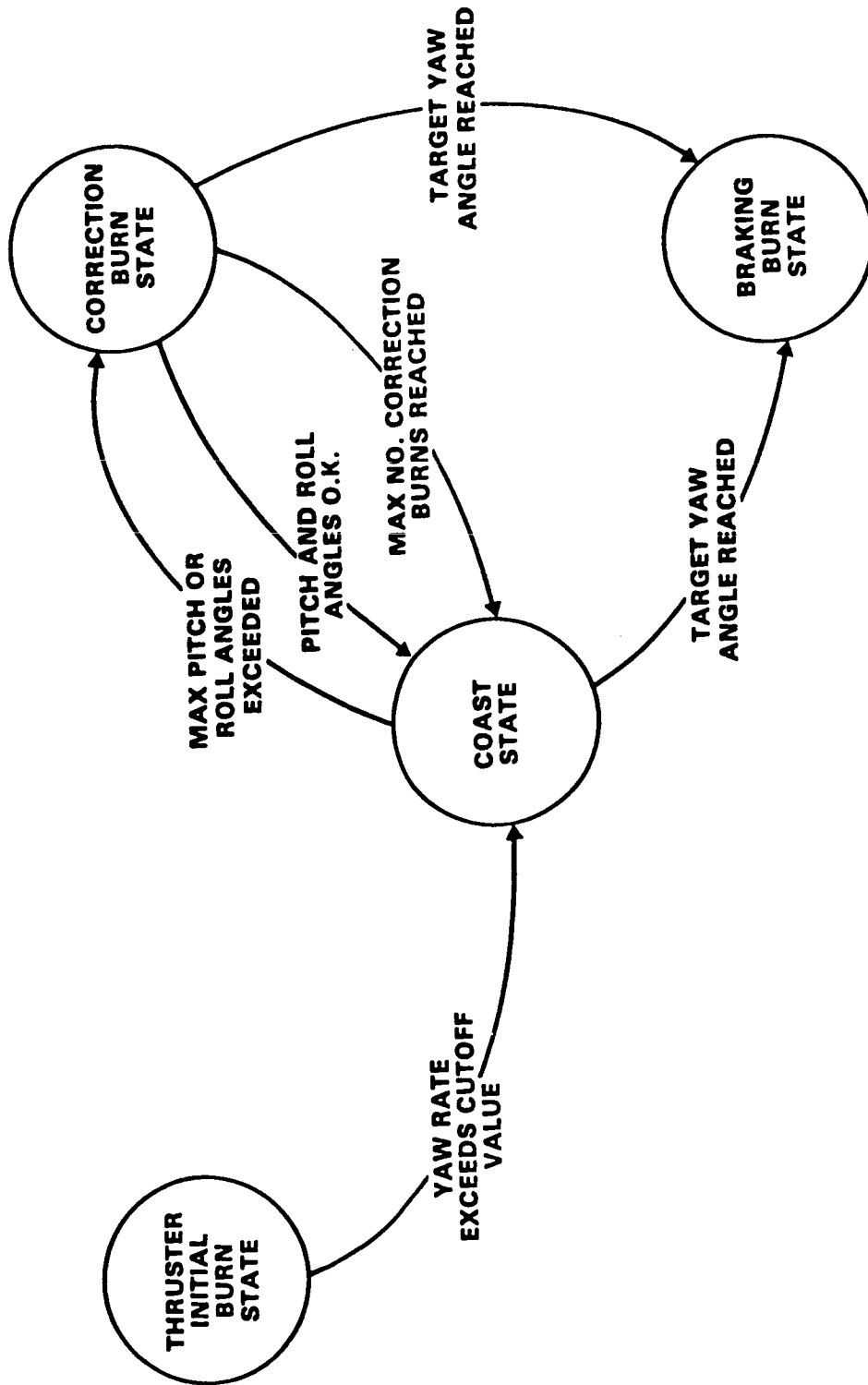
EXAMPLE OF FUNCTIONAL VIEW



EXAMPLE OF CONTEXTUAL VIEW



EXAMPLE OF DYNAMIC VIEW (STATES AND TRANSITIONS)



STEP 2: DEFINE MEASURES BASED ON THE COMPOSITE SPECIFICATION MODEL

58 MEASURES DEFINED

EXPLICIT

NUMBER OF FUNCTIONAL
PRIMITIVES

NUMBER OF DATA ITEMS

NUMBER OF STATES

●
●
●

ANALYTIC

WEIGHTED FUNCTION

RELATION DENSITY

ARC WEIGHT

●
●
●

STEP 3: APPLY THE COMPOSITE SPECIFICATION MODEL TO A REAL SYSTEM

- **YAW MANEUVER CONTROL UTILITY OF
EARTH RADIATION BUDGET SATELLITE
(ERBS)**
- **FORTRAN**
- **11,200 DELIVERED SOURCE LINES**
- **85 MODULES**

STEP 4 EXTRACT THE MEASURES

<u>MEASURE</u>	<u>VALUE</u>
FUNCTIONAL VIEW	
● FUNCTIONAL PRIMITIVES	39
● INTERFACE COUNT	3
● INTERNAL ARCS	60
● INTERNAL DATA ITEMS	42
● SYSTEM IN/OUT DATA ITEMS	67
● FILE IN/OUT DATA ITEMS	74
● WEIGHTED FUNCTION	688
CONTEXTUAL VIEW	
● ENTITIES	11
● EVENTS	14
● RELATIONS	19
● ATTRIBUTES	91
● VALUE SETS	29
DYNAMIC VIEW	
● STATES	7
● TRANSITIONS	11

STEP 5: ASSESS THE PROCESS AND RESULTING MEASURES

PROCESS

- **EFFORT REQUIRED FOR CSM MAY REDUCE EFFORT
IN LATER PHASES**
 - **2.1 STAFF MONTHS FOR TRADITIONAL
REQUIREMENTS ANALYSIS**
 - **1.7 STAFF MONTHS FOR BUILDING CSM**

RESULTING MEASURES

- **HUMAN JUDGMENT STILL IS A FACTOR**
- **NEED TO MEASURE MORE PROJECTS**

CONCLUSIONS

- **OBJECTIVE SPECIFICATION MEASURES NEED DISCIPLINED REPRESENTATION OF REQUIREMENTS**
- **BUILDING THE CSM IS FEASIBLE**
 - **YIELDS OBJECTIVE SPECIFICATION MEASURES**
 - **MULTIPLE VIEWS ARE MORE REVEALING**
 - **MORE EFFECTIVE REPRESENTATION TO BEGIN DESIGN**
- **CAPTURING THE CONTEXT OF A SYSTEM IS BENEFICIAL**
 - **SOURCE OF CHANGES TO THE SYSTEM**
 - **LOGICAL PREDECESSOR OF OBJECT-ORIENTED DESIGN**

DYNAMIC Management Information Tool

The Idea

INPUT

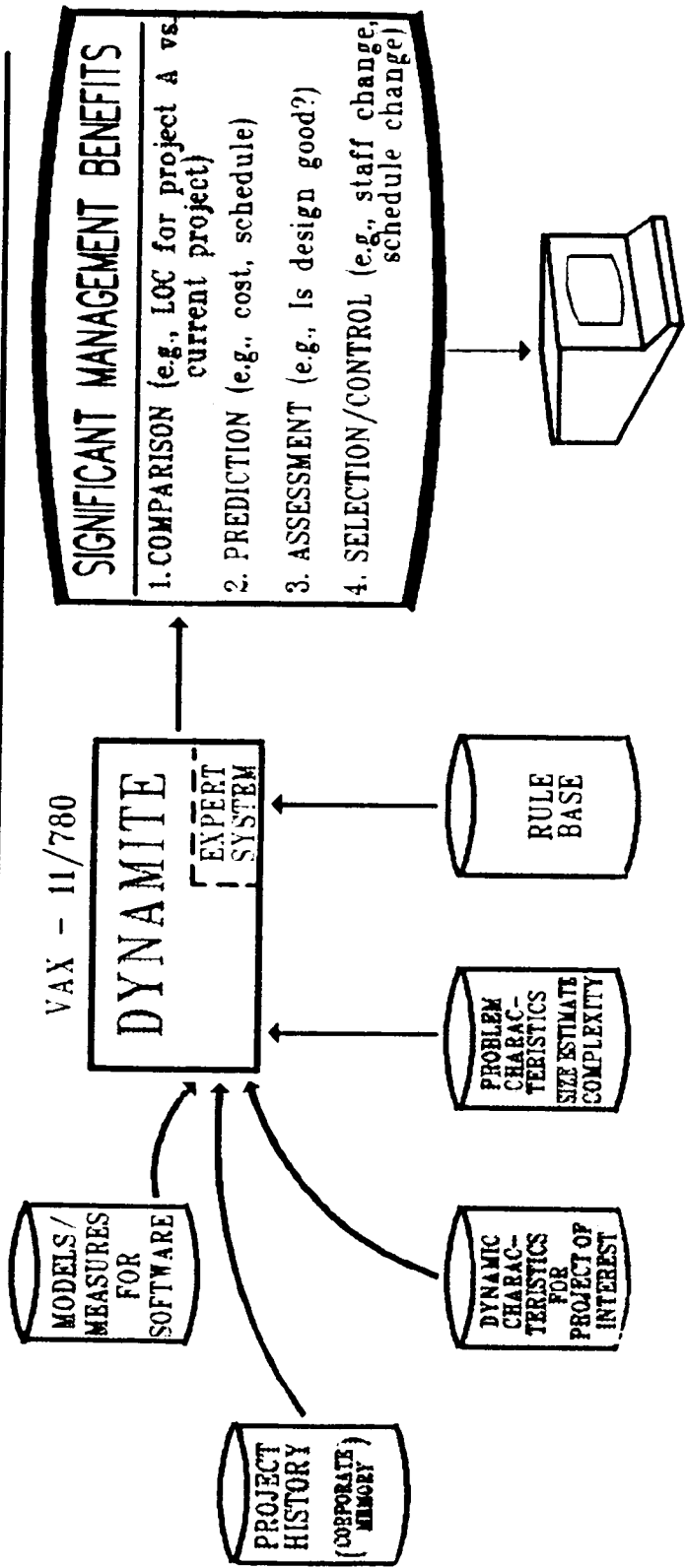
1. Verified Measures/models for Development
(e.g. 40-20-40 Rule)
(or Rayleigh Curve)
2. Post Project Histories
(e.g. Staffing Profiles)
3. Verified 'RULES' of Software Development
(e.g. If excessive ECR's
then specs are of poor quality)
4. Current Project Development Data
(e.g. Staffing, Changes, Resource Consumption)

OUTPUT

1. PREDICT
(e.g. When will project be complete?)
2. ASSESS
(e.g. Testing procedures are bad)
3. COMPARE
(e.g. Relative to past projects, the code
development rate is very low.)
4. SELECT/CONTROL
(e.g. Use tighter testing standards
for this project.)

SOFTWARE MANAGEMENT ENVIRONMENT

DYNAMIC MANAGEMENT INFORMATION TOOL (DYNAMITE)

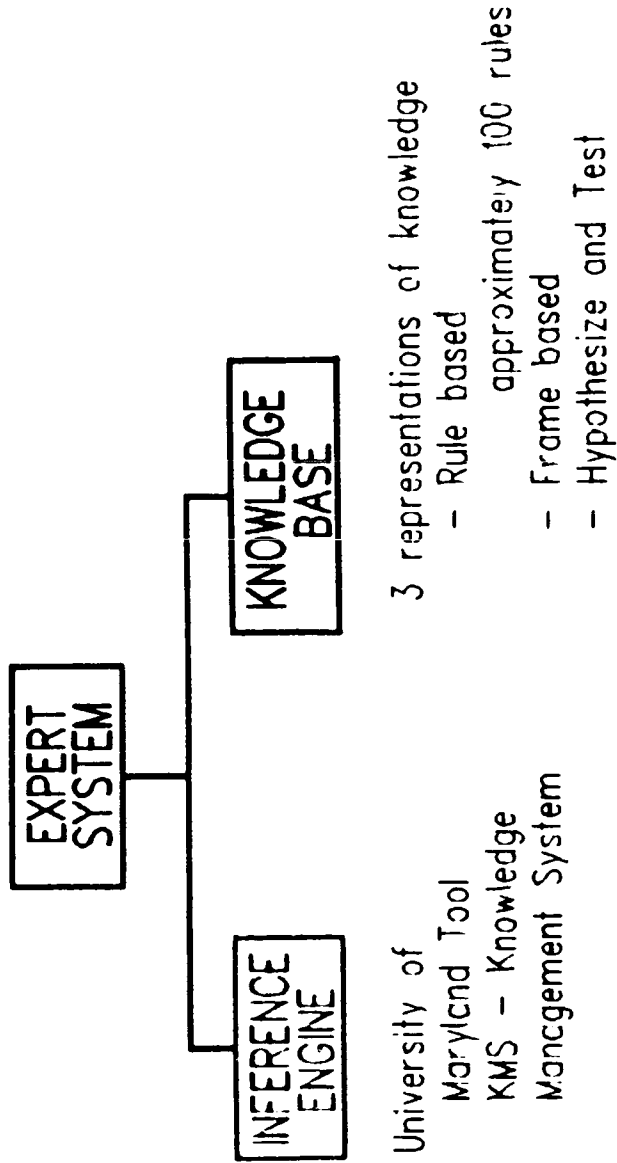


* SHADED = FY84 capabilities
 * OPEN = Planned Work

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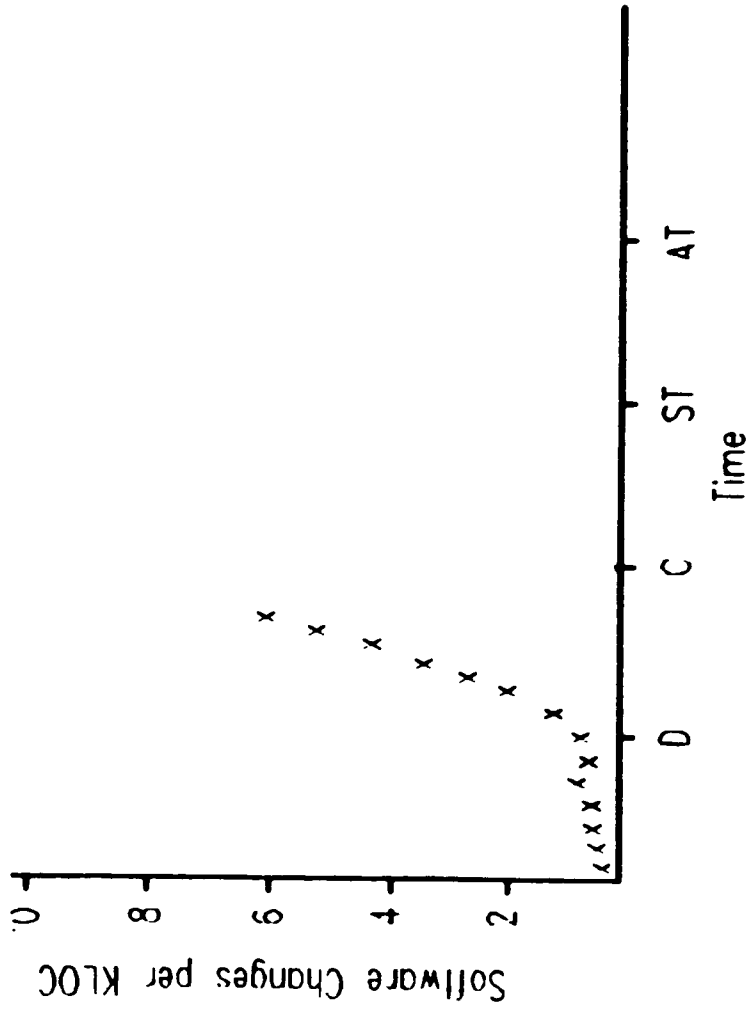


DYNAMITE EXPERT SYSTEM



DYNAMITE SCENARIO UTILIZING EXPERT SYSTEM

STEP 1
Retrieve data
from Dynamic
project file



SAMPLE RULES

RULE 1: If computer run per line of source code is above normal
and in early code phase then
interpretation is

lots of testing 75%

error-prone code 75%

high complexity or tough problem 50%

low productivity 25%

removal of code by testing or transporting 25%

RULE 2: If software changes per line of source code is above normal
and in system test phase then
interpretation is

error-prone code 75%

unstable specification 75%

loose configuration management or unstructured development 75%

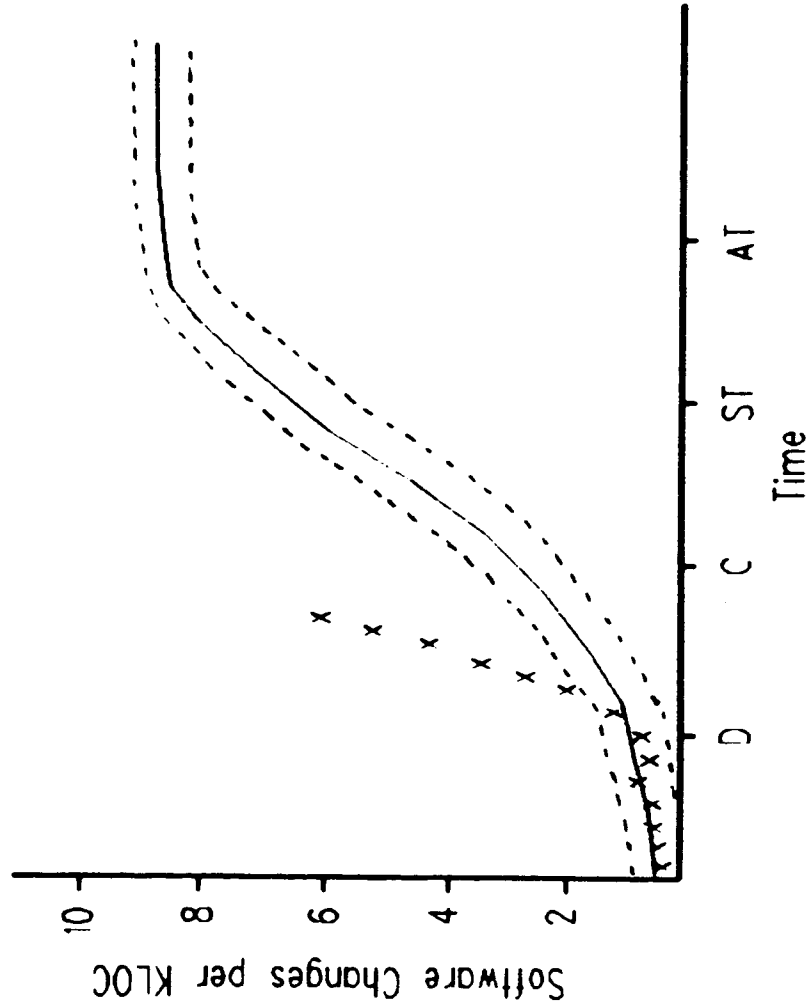
good testing or good test plan 25%

removal of code by testing or transporting 25%

near build or milestone date 25%

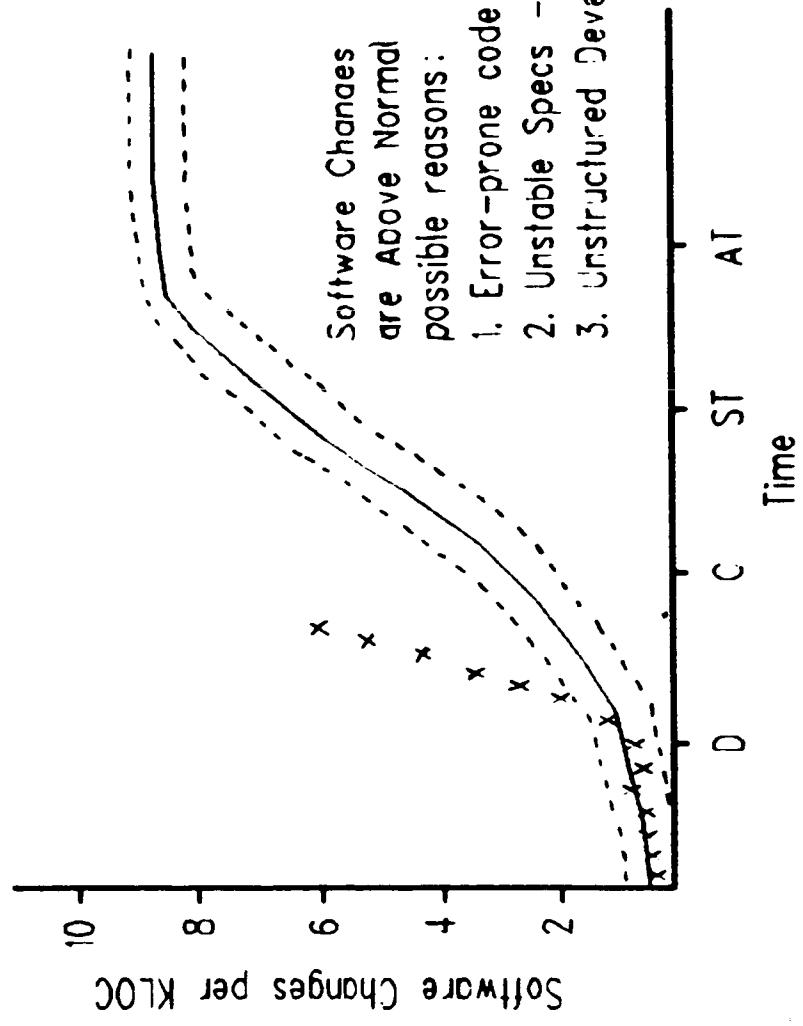
DYNAMITE SCENARIO UTILIZING EXPERT SYSTEM

- STEP 1
Retrieve data
from Dynamis
project file
- STEP 2
Retrieve Mode
of SEL Experience



DYNAMITE SCENARIO UTILIZING EXPERT SYSTEM

- STEP 1
Retrieve data
from Dynamic
project file
- STEP 2
Retrieve Mode
of SEL Experience
- STEP 3
Assess meaning
of Comparison



SOFTWARE MANAGEMENT ENVIRONMENT

Functional Diagram

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