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Clinical Research Environment in India: Challenges and Proposed Solutions

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Abstract

India has compelling need and keen aspirations for indigenous clinical research. Notwithstanding this need and previously reported growth the expected expansion of Indian clinical research has not materialized. We reviewed the scientific literature, lay press reports, and ClinicalTrials.gov data for information and commentary on projections, progress, and impediments associated with clinical trials in India. We also propose targeted solutions to identified challenges. The Indian clinical trial sector grew by (+) 20.3% CAGR (compound annual growth rate) between 2005 and 2010 and contracted by (-) 14.6% CAGR between 2010 and 2013. Phase-1 trials grew by (+) 43.5% CAGR from 2005–2013, phase-2 trials grew by (+) 19.8% CAGR from 2005–2009 and contracted by (-) 12.6% CAGR from 2009–2013, and phase-3 trials grew by (+) 13.0% CAGR from 2005–2010 and contracted by (-) 28.8% CAGR from 2010–2013. This was associated with a slowing of the regulatory approval process, increased media coverage and activist engagement, and accelerated development of regulatory guidelines and recuperative initiatives. We propose the following as potential targets for restorative interventions:

- Regulatory overhaul (leadership and enforcement of regulations, resolution of ambiguity in regulations, staffing, training, guidelines, and ethical principles [e.g., compensation]).
- Education and training of research professionals, clinicians, and regulators.
- Public awareness and empowerment.

After a peak in 2009-2010, the clinical research sector in India appears to be experiencing a contraction. There are indications of challenges in regulatory enforcement of guidelines; training of clinical research professionals; and awareness, participation, partnership, and the general image amongst the non-professional media and public. Preventative and corrective principles and interventions are outlined with the goal of realizing the clinical research potential in India.

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Introduction

Challenges in India's clinical research environment

India's clinical research environment: The promise of an innovative, population-specific health care system supported by indigenous, evidence-based medical research is attractive for emerging economies such as Brazil, Russia, India, China, and South Africa, each presenting with a unique gene pool and health care environment characteristics and needs [1-3]. Unlike in the West, clinical research is a relatively recent venture for the Indian society. India represents 17.5% of the world's population but conducts only 1.4% of global clinical research (calculated for the period of August 7, 2011 to August 6, 2012) [4-6]. In India, numerous factors present advantages for home-grown medical research, specifically clinical research: English-speaking health care professionals; expert clinicians (including returning, Western-trained physicians); economic growth; access to world-class technologies; information technology and data management infrastructure; access to large, treatment-naïve and ethnically diverse patient populations with diseases of public health relevance; competitive operational costs; and internationally harmonized regulations [7]. However, these advantages have not translated into the expected growth in clinical trials in India.

Growth, stagnation, and decline: clinicaltrials.gov Analysis of Clinical Research in India

Methods—We accessed the ClinicalTrials.gov database on March 18, 2014 (Appendix A6) and used the “Advanced Search” feature, with “India” entered into the “Country 1” field, to conduct yearly searches (e.g., 01/01/2002 – 12/31/2002). The overall number of reported studies was recorded for each year from 2002–2013, and the yearly numbers by phase were broken down for 2005–2013 (due to the paucity of data in prior years). Compound annual growth rates (CAGRs) were determined using the following formula:

$$\text{CAGR}(t_0, t_n) = \left(\frac{V(t_n)}{V(t_0)} \right)^{\frac{1}{(t_n - t_0)}} - 1;$$

$V(t_0)$: Start Value; $V(t_n)$: Finish Value; $t_n - t_0$: Number of Years

Results

a Indian clinical trial growth trends: There were 2378 trials registered with at least one site in India between 2002 and 2013. Only 44 trials were registered in the years 2002–2004, and these years were excluded from further analyses. The Indian clinical trial sector grew by (+) 20.3% CAGR of new trials between 2005 and 2010, and it contracted by (-) 14.6% CAGR between 2010 and 2013 (Figure 1). (The reduction brings 2013 numbers down to 2007 levels).

When broken down by phase of development (Figure 2), phase-1 trials grew by (+) 43.5% CAGR throughout the 2005-2013 period, but inspection of the individual trials revealed that these were almost exclusively Indian-based bioavailability/bioequivalence studies, whereas

phase-2 and -3 studies were almost exclusively sponsored by international companies. Phase-2 trials grew by (+) 19.8% CAGR from 2005–2009 but contracted by (-) 12.6% CAGR from 2009–2013. Phase-3 trials grew by (+) 13.0% CAGR from 2005–2010 and contracted by (-) 28.8% CAGR from 2010–2013. Phase-4 trials remained at almost the same level, about 20-30 per year, throughout the 2005–2013 periods, except for a peak of 43 trials in 2009.

US and Global Clinical Growth Trends: Between 2005 and 2013, global clinical trials grew by (+) 5.6% CAGR (from 12,921 to 20,066), and US clinical trials grew by (+) 2.7% CAGR (from 6330 to 7823) (Figure 3). In the United States, a flattening of growth was observed after 2008.

Recent challenges and negative developments in India's clinical research environment

The decline in the number of clinical trials was associated with an increase in reported clinical research mishaps [8-11], negative media coverage [8,9,12-16], activist protests [1,17-23], stagnation of the regulatory process [12,24,25] and departure of sponsors and collaborators [12,26,27].

In the same period there were increased attempts by regulatory [8,11,13,17,24,28-33], research professional [1,3,7,32,34-36] and public stakeholders [8,9,14,15,17-23,25,37-39,40-44] to understand and correct this reversal of fortunes. These events are summarized in Table 1 and described in the remainder of this article.

Regulatory environment in India

There are three regulatory entities and respective guidelines that regulate clinical research in India. The main guideline is “Schedule Y” of the Drugs and Cosmetics Rules [43]. It was last revised in 2005. The second guideline, “Good Clinical Practices for Clinical Research in India” (of the Central Drugs Standard Control Organization) was established in 2002 and reflects many of the principles and recommendations of ICH E6 (International Conference on Harmonization's Good Clinical Practice guidelines) [44,45]. The third guideline is the “Ethical Guidelines for Biomedical Research on Human Participants” (of the Indian Council of Medical Research [ICMR]) from 2006 [46]. Overall, these guidelines reflect almost all internationally endorsed principles. Some Indian regulatory requirements are progressive in comparison to the rest of the world and are more protective of vulnerable populations and minorities, such as mandatory registration of all new clinical trials in the Clinical Trials Registry of India (as of 2009) [47]; registration of ethics committees; and use of language encouraging respect of participants' cultural, educational, and economic backgrounds [33]. Yet these regulations have still come under public and activist scrutiny [9,10,13,22,23,39].

The multiplicity and overlapping nature of the regulations (the three aforementioned guidelines) and sometimes ambiguous wording represent additional challenges [11,13,48]. This results in lengthy turnaround times for clinical trial approvals and under-enforcement of quality standards, which are features that have the potential to dissuade foreign sponsors

from conducting clinical trials in India and may have contributed to the reduced number of clinical trials and departure of international collaborators [26,27,49].

The main challenge facing the Indian regulatory environment, hampered by understaffed and under-resourced agencies, is the ability to enforce regulations [11]. The Fifty-Ninth Report on the Functioning of the Central Drugs Standard Control Organization provides the following details. Regulatory workload is increasing at an annual rate of 20%, but there is no corresponding increase in manpower or infrastructure. Nine officers are handling approximately 20,000 applications per year. Furthermore, of 327 sanctioned posts, only 124 are occupied. Approval of new drugs and biologics, for which 1600 applications are submitted yearly, is handled by 25 staff and an additional 25 contractual technical staff. Media reports of unethical clinical research and activist petitions have led the Indian Supreme Court to put clinical research on hold and initiate regulatory overhaul [8-10,12,14,15,17,21,23-25,28-32,50].

Required Regulatory Guidelines

There are several areas that require regulatory guidelines to ensure parity with clinical research environments in other countries and response to special needs of the Indian environment. These include stem-cell, device, phase-0/microdosing, and integrative medicine research and compensation for adverse outcomes to participants in clinical trials (currently under development).

Science and regulatory challenge example: stem-cell therapy

Stem-cell research offers the potential to bring innovation to local context, make treatments more affordable and aiding in economic development. India demonstrates that stem-cell research and development is not confined to industrialized countries and has begun to harness stem cells to address its own health needs [51]. However, there are considerable scientific, operational, and regulatory gaps in stem-cell research in India compared with the developed world. India is responding to this challenge in a myriad of ways, including through the mushrooming of stem-cell clinics, establishing regulated and organized stem-cell research units, and creating task forces to establish guidelines and formalize regulation of the field.

Science environment: innovation, education, and centers of excellence

While many reviews of clinical research in India highlight the presence of highly skilled clinicians, it appears that the same cannot be said about the number of skilled investigators or that the building capacity for clinical research is as high of a priority in India as it is in other developing nations [34]. Clinical research is not an established health care career pathway in India. In the past, much of the clinical research activity was centered on development of generic medications rather than innovative therapeutics. There is an estimated pool of only 1500 qualified investigators in India, and there is a lack of government-accredited clinical-research training institutions, biostatisticians, and epidemiologists [7]. There is a need for clinical research centers to set standards of excellence, educate, train, and lead the emerging field of clinical research in India [34,51].

Negative reports in the media and professional press

Although the media have the means and responsibility to disseminate accurate information about clinical research and to help promote public awareness and engagement, unfavourable and inaccurate depictions abound and may undermine trust, support, participation in, and partnership in clinical research (Figure 4) [14,22,36,37,52-56]. For example, MedIndia.com, a website that describes itself as “Asia’s premier health portal,” has the following quote in one of its articles: “...humans are becoming a source of experimental animals and being exploited. Due to intensive and strict Animal guidelines using animals in India too has become a very [sic] problem, so the drug companies have shifted their trials to humans rather [sic] to animals.”[57].

Sometimes reports emphasize only the negative data when both positive and negative data are available. For example, in a review of public perceptions of clinical research, 44% of the cohort was reported to have an unfavourable impression of pharmaceutical companies, but the fact that 47% of the cohort had a favourable impression of pharmaceutical companies was not reported [16,58]. Likewise, the report that 39% of the cohort thought pharmaceutical companies failed to serve consumers (higher than in 1997 [19%]) did not include that 60% thought that pharmaceutical companies did a good job serving their consumers (higher than 2004 [44%]) [16,58].

Public/Patient Environment

The Indian public and patients have high stakes in a successful, indigenous clinical research environment that could bring about treatments suited to their needs, support an independent health care system, and contribute to the country’s economic growth. Patient advocacy groups in particular have made significant contributions to clinical research in other countries [18-20]. In addition, a lack of knowledge about, awareness of, and participation in clinical research can have negative implications and lead to vulnerability to exploitation and/or perceptions of exploitation, reduced participation in clinical research, and impaired enforcement of standards of clinical trials [18,36-38].

Impact of Challenges and Deficiencies

It is likely that, faced with increasing regulatory turnaround timelines and increasing reports of incidents of unethical conduct of clinical research that are amplified and sensationalized by the media, sponsors are shying away from conducting research in India [9,22,27]. International companies are going elsewhere, and even Indian developers of new therapeutics are conducting their research outside of India [26]. And possibly, with inadequate resources to enforce regulations, the only recourse regulators have is to limit approvals and maintain a situation that discourages sponsors and operators from conducting research altogether [13,17,24].

Discussion

Our analyses show that after a peek in 2009-2010, clinical trials in India have experienced a decline, while global clinical trials continued to experience growth. We have identified a

series of negative regulatory, professional, and public developments in the clinical trial sector in India that occurred during this same period (Table 1 and Figure 4). Although definitive causality cannot be established between these developments and trial growth trends, it is arguable that reversal of these negative developments could facilitate growth of the clinical trial sector in India. We propose several preventative and corrective measures that we believe are needed to realize the full potential of clinical research in India.

Proposed Solutions

We propose the following comprehensive approach to address each of the perceived challenges and each of the concerned stakeholders:

- Develop a robust regulatory process with emphasis on expertise, training, enforcement, and availability.
- Employ complementary self-regulation activities by industry and relevant professional research organizations.
- Develop accreditation programs for research operators and ethics committees.
- Develop quality education and training programs for research professionals and clinicians.
- Involve journal editors and peer reviewers.
- Develop awareness programs for patients, the public, and the media providing information about clinical research and empowering and encouraging participation (principles of autonomy, societal consent, community relevance, and shared responsibility).
- Encourage proactive (rather than reactive) non-professional sector involvement in the dissemination and enforcement of clinical research standards.

Similarly, in 2004 Maggon [49,59] proposed the following recommendations for the conduct of clinical research in India:

- Ensure that all patients are informed about their rights, obligations, and risks in their native languages.
- Avoid commercial institutional review boards/ethics review committees.
- Never perform a study in India that would not be approved in the United States or Europe.
- Ensure proper spacing of patients for safety, and avoid enrollment of large number of patients within a short period of time.
- Arrange for provision of medication to responding patients for a certain period after termination of the trial.
- Set up independent data monitoring and safety boards for large-scale studies.
- Organize Good Clinical Practice training courses, investigator meetings, and protocol and case report form trainings.

Regulatory Reforms

Several progressive and unique regulatory initiatives—including clinical research organization legislation, registration of ethics committees [29], compensation legislation [17,28,30], pharmacovigilance, certification of research sites, and a clinical research ethics bill—are underway or in advanced stages of planning in India [7]. Increased interaction between regulators and sponsors is encouraged, especially in sensitive developmental milestones. Increased interaction between regulators and educators/trainers is also encouraged to ensure alignment with regulatory vision, policy, and guidelines and to facilitate enforcement of regulations.

Complementary Self-Regulation Activities by Industry

Indian regulatory authorities are in the process of building the infrastructure, resources, and expertise required for proper monitoring of clinical trials and enforcement of regulations. However, there remains a need for laws on compensation, censure of defaulters, and declaration of conflicts of interest by investigators and ethics committee members.

Developing regulations is a slow and evolving process; meanwhile, the clinical research industry could engage in activities utilizing its expertise, resources, and access to sites and investigators, such as:

- Ensuring selection of sites with trained investigators and accredited ethics committees.
- Educating and training clinical research operators, investigators, and ethics committee members.
- Encouraging video and audio recording of the volunteer enrolment process and other means of ensuring study participants are adequately informed.
- Ensuring adequate compensation for the trial participants.
- Enhancing public awareness, knowledge, and engagement in clinical research.
- Encouraging and supporting clinical site and ethics committee accreditation.
- Conducting quality audits for all types of clinical trials, not only the regulatory critical ones.
- Ensuring proper declaration of conflicts of interest by clinical research operators and investigators.
- Establishing and/or supporting a unified database of study volunteers to avoid cross-participation.

Accreditation Programs for Research Operators and Ethics Committees

Programs such as the Association for the Accreditation of Human Research Protection Programs (AAHRPP), Forum for Ethical Review Committees in Asian and the Western Pacific (FERCAP), and Strategic Initiative for Developing Capacity in Ethical Review (SIDCER) of the ICMR are beginning to take on the role of accrediting and training ethics committees in India, but these changes are yet preliminary and purely voluntary [60-62]. A

training and accreditation process that is transparent and mandatory will help raise the ethical review process to a much higher benchmark and create public faith in the processes of clinical research. The authors opine that independent ethics committees with no institutional affiliations must mandatorily undergo a continuous accreditation to minimize fly-by-night operators.

Education Training and Dissemination of Clinical Research Information

Clinical research education is already a part of clinical training in medical colleges, but experienced mentors need to be involved in the process. The rigor of research work and the importance of adhering to standards and guidelines must be emphasized early during training. A closely tied working and learning environment, collaboration projects, and programs involving both academia (e.g., medical, science, and biotechnology schools) and industry will enhance indigenous research. Also, minimizing red tape in the research processes is critical in the academic environment so that collaboration with scientists outside academia is seamless and enhances the development of indigenous intellectual property. In addition, exposure of Indian academia (and not just that of premier institutions) to the international research environment is critical so that the growth of research in India does not take place in silos. Finally, learning about and teaching of clinical research needs to be a continuous process, with CRE (continuing research education) being as important as CME (continuing medical education) programs. CRE should be made mandatory in medical schools and in tertiary care and research centres.

Journal Editors and Peer Reviewers

Journal editors also have a role in protecting the rights of research participants and disseminating quality research by ensuring publications conform to methodological and ethical principles and are transparent to professionals and the general public [35]. By gatekeeping the type of research that is published, journal editors and peer reviewers have the capability and obligation to improve the quality of conduct and reporting of clinical research.

Patient Advocacy, Non-Governmental Organizations, and the Public at Large: Empowering and Informing

The non-professional public—including patient advocacy groups, research activists, ethicists, non-governmental organizations, and the media—have an important role in clinical research as well. An empowered and informed public will actualize rights and obligations relevant to clinical research [37,38]. It will actively partner in the guidance of the sector in the following ways: identifying the vulnerability of sensitive groups; accessing resources; engaging in official policy-making; providing feedback to research sponsors, operators, and regulators about the values and preferences that are important to the non-professional public; reporting on the quality of research and enforcement of regulatory and ethical principles; and bringing to the attention of policy-makers any meaningful deviations, and thus helping monitor and oversee the clinical research sector and enforce regulatory guidelines and methodological standards. Important topics of education include:

- The process of clinical research and its role in medical progress.

- The rights of participants.
- Compensation, including the differences between treatment-and illness-derived adverse events.
- Confidentiality

Having adequate information about and knowledge of clinical research is essential for the proper function and partnership of all stakeholders involved in clinical research, professional and non-professional alike. Empowered public and patient sectors [18] (through advocacy groups) can contribute to recruitment efforts, sponsorship of research, and even establishment of research networks and competitive grant programs [19,38]. A recent survey of 201 genetic disease advocacy organizations reported 91% assisting in study recruitment, 75% collecting data, 60% providing financial support to researchers, and 56% assisting with study design [19]. Some have suggested that public and patient participation in clinical research implies a right to ownership of research data [38].

Considering India's expanding clinical research environment and the specific cultural challenges that face the conduct of clinical research in India, Mahaluxmivala has expressed an urgent need for an all-inclusive program and argues in favour of widespread and comprehensive Good Clinical Practice compliance [22]. Another element of the solution is educating and engaging the public in clinical research. This is being gradually realized by regulators, industry, and academia. According to the National Institutes of Health Director's Council of Public Representatives [63], it is believed that public understanding of research could contribute to earning public trust in the research enterprise and in the observance of human-protection measures in clinical research (Figure 4). An informed public could help monitor quality and ethics of clinical trials [21,23]. Feedback could be provided on parameters that are of value to clinical trial participants and patients—the ultimate recipients of clinical research products.

The public needs to understand that new, safe, and effective drugs to treat illnesses and address unmet health care needs can be produced only after clinical trials are conducted in humans [64]. Individuals who have participated in clinical research studies and are familiar with the conduct of clinical trials appear to have more positive perceptions of clinical research than do those of the general public [65], which again advocates for a more-informed public (one that may be more likely to endorse and partner in clinical research).

It is believed that participant protection in clinical research can be enhanced not only through adequate investigator technical and ethical knowledge, but also by increasing public awareness of relevant clinical research information [22]. Shah and Garg [20] have identified increasing awareness of clinical research as one of the key roles of patient advocacy groups. Also, Dr. Surinder Singh, the former Drug Controller General of India (DCGI), stated that the regulatory bodies in India are trying to generate awareness among patients regarding their rights as they pertain to clinical research, thus taking part in empowering prospective study participants to seek and enhance their knowledge and awareness of clinical research. Since India stands to benefit from these trials by much-needed investment into health care and access to beneficial drugs, there is an urgent need to create an agreeable environment by raising awareness and ensuring ethical clinical practice [17,37]. Educating the public on

research and development, the inevitability and risks of human experimentation, and the promise of safe and effective new treatments for unmet health care needs would better position stakeholders to evaluate clinical research and become active partners in the process [64].

Conclusions

A sharp decline in clinical trial activity in India since 2009–2010 has been associated with reports of ethical improprieties, activist protests, and departure of international collaborators. Strong responses from regulators, research professionals, and the public have led to exploration of the causes and proposal of solutions to this downward trend. Although causality is difficult to establish, the main concerns appear to be related to enforcement of clinical trial standards, community awareness, and engagement of patients and the public in the clinical-trial process. Regardless of the causes, all stakeholders seem to agree that the key goals are protection of human research participants and generation of high-quality research results so India can respond to the need and realize the potential for indigenous, original, and high-quality clinical research.

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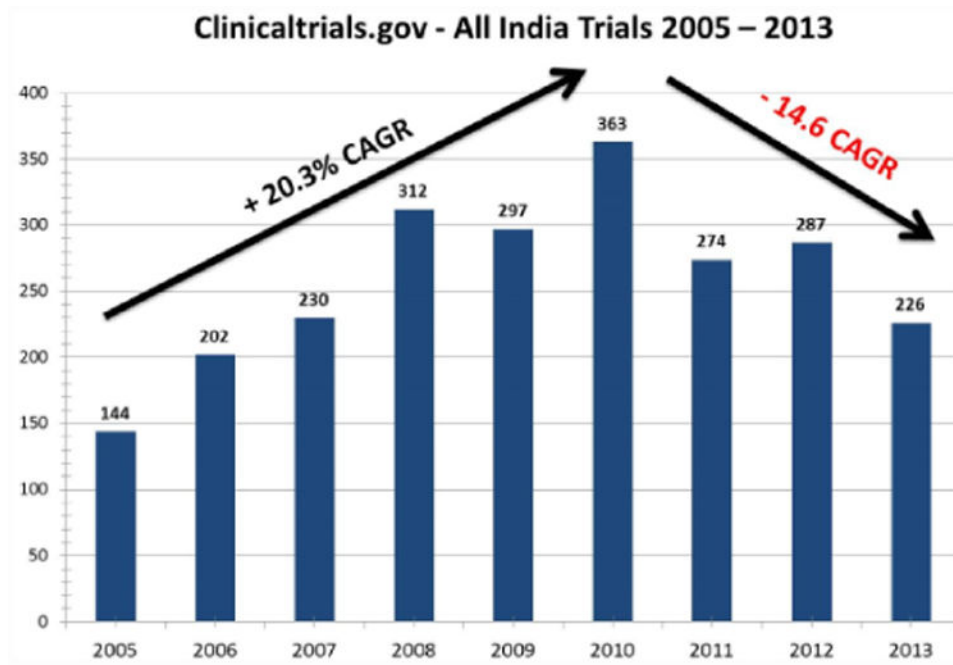


Figure 1. Indian clinical trials from ClinicalTrials.gov: all registered trials (2005–2013). CAGR, compound annual growth rate.



Figure 2.
Indian clinical trials from ClinicalTrials.gov: trials by phase (2005–2013).

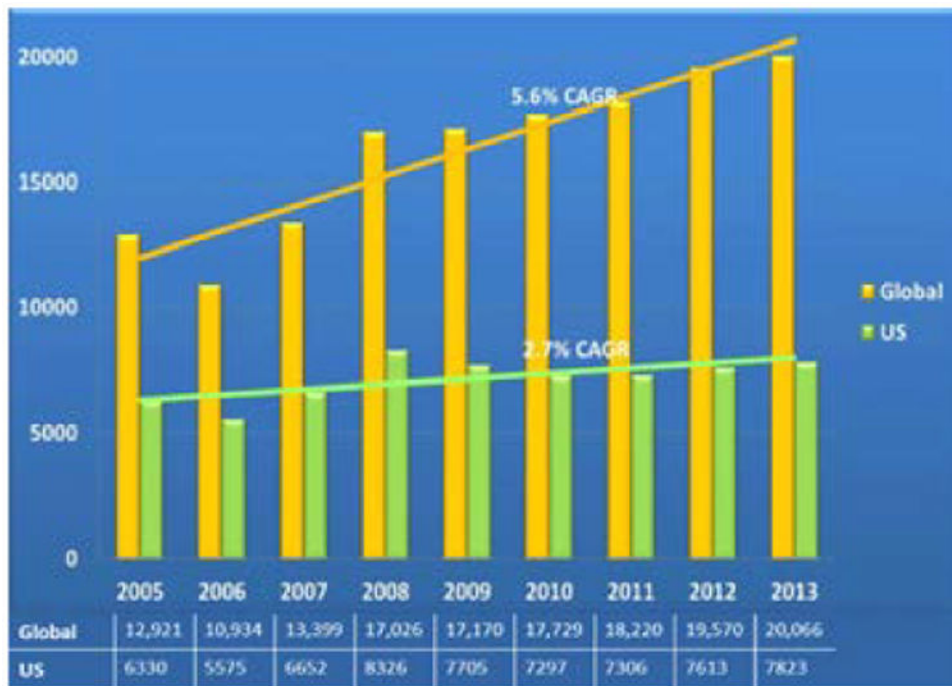


Figure 3.
Global and US total clinical trials (2005–2013).

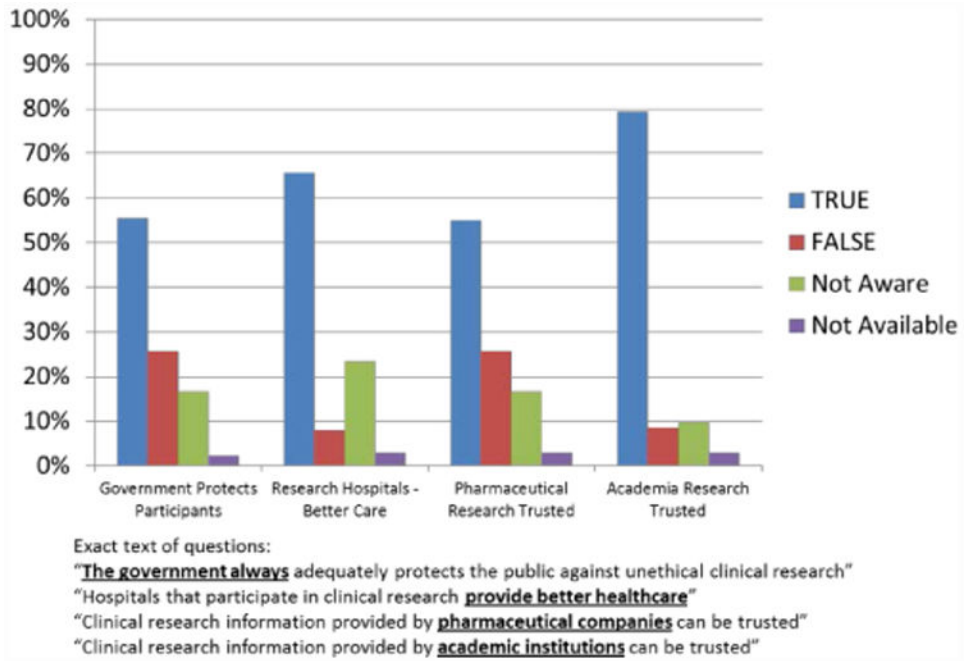


Figure 4. Indian public perception of clinical research: government, industry, academia, and hospitals. Adapted from PARTAKE Survey of Public Knowledge and Perceptions of Clinical Research in India [37].

Table 1

India clinical research environment: challenges and proposed solutions.

Domains		Challenges	Characteristics of the Desired Research Environment	Proposed Solutions
Regulatory (government, ethics committees, monitors, auditors)	Setting research agenda and standards	<ul style="list-style-type: none"> Establishing a national, unified, clinical research mission that balances the needs of industry and the public [11] Multiple regulatory guidelines Ambiguous definitions [13] 	<ul style="list-style-type: none"> Protection of research participants and integrity of the science Unified and unambiguous guidelines and practices Protection of interests of the patients, public health, and indigenous medical research [11] Harmony with national and international stakeholders [40] 	<ol style="list-style-type: none"> Setting standards in consultation with all stakeholders (government, academia, industry, health care providers, media, patients, and public) Harmonization of research guidelines and practices with other countries Forging and leading long-term national and international collaborations/partnerships with stakeholders
	Evaluation of clinical research applications	<ul style="list-style-type: none"> Lengthy turnaround times for approval Limited regulatory and subject-matter experience Understaffing/ resourcing/ training 	Review process: <ul style="list-style-type: none"> Expert review Turnaround time of 1 month Constructive feedback to applicants Regular training: keeping staff knowledgeable and up to date 	<ol style="list-style-type: none"> More dedicated staff and resources Training of regulatory staff Expert consultants Working with research sponsors, academicians, and operators to establish efficient review process [40]
	Enforcement of standards at research sites	<ul style="list-style-type: none"> Protection of research participants and monitoring sites in a country with 1.2 billion people Multiplicity of regulatory guidelines 	Enforcement of standards is: <ul style="list-style-type: none"> Frequent Educational Proactive Preventative (rather than punitive) 	Enforcement of research standards: <ol style="list-style-type: none"> Education and routine training of regulatory staff, investigators, and the public [41] Regular monitoring and auditing of all research sites Preventative approach using simulation of challenging non-compliance scenarios [34] Empowering the licensing authority to revoke research accreditation of CROs, sites, investigators and ethics committees

Domains		Challenges	Characteristics of the Desired Research Environment	Proposed Solutions
Professional (industry, academia, health care: clinicians, investigators, research staff)	Compliance with research standards	<ul style="list-style-type: none"> Limited exposure to research in medical education Limited experience with clinical trials (especially with treatments not yet approved in humans) 	<p>Strong research foundations and regular training in:</p> <ul style="list-style-type: none"> Therapeutic subject matter (including the latest advances and knowledge gaps) Research ethics, methodology, and operations 	<ol style="list-style-type: none"> Clinical research as part of medical curriculum Regular training (e.g., CREATE) [42] Self-regulation: enforcement of research standards within professional organizations (i.e., academic, health care, industry)
	Operations	<ul style="list-style-type: none"> Busy clinician-investigators Understaffed research teams Under-resourced sites (e.g., for proper monitoring) 	<p>Sufficient time and resources for:</p> <ul style="list-style-type: none"> Research education and training Active participation in design and implementation of research protocols (not just "supervision") Original research (investigator-initiated) 	<ol style="list-style-type: none"> Early site contact Comprehensive site feasibility assessment Collaborations with established, reliable research institutions Engagement of regulatory authorities Cultural and ethnic impact
Public/patients (patient advocacy groups, NGOs, the media)	Public awareness	<ul style="list-style-type: none"> Recent introduction of clinical research into the public consciousness Little awareness of clinical research and dominant role of clinicians make "informed" consent challenging Limited understanding of patient/participant research information needs 	<p>Public and patients are:</p> <ul style="list-style-type: none"> Aware, informed, participating, advocating and partnering Media disseminates accurate information about the value of clinical research and encourages participation 	<ol style="list-style-type: none"> Public surveys inform research awareness programs (e.g., PARTAKE) [37,43] Promotion of research awareness through the media
	Public partnership	<ul style="list-style-type: none"> Fragmented research environment with poor communication amongst stakeholders Lack of community representatives and advocates 	<ul style="list-style-type: none"> Frequent communication with professional stakeholders Collaboration and partnerships with research professionals (e.g., assistance with study design, recruitment, funding, dissemination of results, establishment of national and 	<ol style="list-style-type: none"> Establish community advocates and representatives = community liaisons with clinical research establishments Engagement of patient/public representatives in the research process [18]

Domains		Challenges	Characteristics of the Desired Research Environment	Proposed Solutions
			communal research policies) [38]	

CRO: Clinical Research Organization; CREATE: Continuous Research Education and Training Exercises; NGO: Non-Governmental Organization; PARTAKE: Public Awareness of Research for Therapeutic Advancements through Knowledge and Empowerment.