

Cornell University School of Hotel Administration

## The Scholarly Commons

---

Cornell Real Estate Market Indices

Center for Real Estate and Finance

---

10-2019

### Third Quarter 2019: Is Bad News Fake News?

Crocker H. Liu

*Cornell University School of Hotel Administration, chl62@cornell.edu*

Adam D. Nowak

*West Virginia University*

Robert M. White Jr

*Real Capital Analytics, Inc.*

Follow this and additional works at: <https://scholarship.sha.cornell.edu/cremi>



Part of the [Real Estate Commons](#)

---

#### Recommended Citation

Liu, C. H., Nowak, A. D., & White, R. M. (2019). Third quarter 2019: Is bad news fake news?. *Center for Real Estate and Finance Reports Hotel Indices*, 8(4), 1-30.

This Article is brought to you for free and open access by the Center for Real Estate and Finance at The Scholarly Commons. It has been accepted for inclusion in Cornell Real Estate Market Indices by an authorized administrator of The Scholarly Commons. For more information, please contact [hotellibrary@cornell.edu](mailto:hotellibrary@cornell.edu).

If you have a disability and are having trouble accessing information on this website or need materials in an alternate format, contact [web-accessibility@cornell.edu](mailto:web-accessibility@cornell.edu) for assistance.

---

## Third Quarter 2019: Is Bad News Fake News?

### Abstract

Only hotels in the South Atlantic region experienced a positive price momentum during this period.\* The performance of hotels in non-gateway cities declined at a faster rate relative to those in gateway cities. Hotel financial operating performance has finally returned to positive profitability with operating profit exceeding both a hotel property's operating costs as well as financial (borrowing) cost, based on economic value analysis (EVA). The price of larger hotels has spiraled downward at a faster rate than that of smaller hotels and repeat sale hotels. The cost of hotel debt financing, as well as equity financing, has declined, with virtually no change in the relative risk premium for hotels. However, the spread between the 10-year Treasury and the 3-month Treasury has fallen even further into negative territory, which continues to raise concerns over its impact on market liquidity as well as its contribution to slower price growth in hotels (since this is a recession indicator). A reading of our tea leaves suggests prices are expected to decline for both large and small hotels. This is report number 32 of the index series.

### Keywords

Cornell Hotel Indices, economic value analysis (EVA), hotel prices, hedonic hotel index, gateway cities

### Disciplines

Real Estate

### Comments

#### Required Publisher Statement

© [Cornell University](https://www.cornell.edu/). This report may not be reproduced or distributed without the express permission of the publisher.

## *Cornell Hotel Indices: Third Quarter 2019:*

# Is Bad News Fake News?

*by Crocker H. Liu, Adam D. Nowak, and Robert M. White, Jr.*

---

### EXECUTIVE SUMMARY

Only hotels in the South Atlantic region experienced a positive price momentum during this period.\* The performance of hotels in non-gateway cities declined at a faster rate relative to those in gateway cities. Hotel financial operating performance has finally returned to positive profitability with operating profit *exceeding* both a hotel property's operating costs as well as financial (borrowing) cost, based on economic value analysis (EVA). The price of larger hotels has spiraled downward at a faster rate than that of smaller hotels and repeat sale hotels. The cost of hotel debt financing, as well as equity financing, has declined, with virtually no change in the relative risk premium for hotels. However, the spread between the 10-year Treasury and the 3-month Treasury has fallen even further into negative territory, which continues to raise concerns over its impact on market liquidity as well as its contribution to slower price growth in hotels (since this is a recession indicator). A reading of our tea leaves suggests prices are expected to decline for both large and small hotels. This is report number 32 of the index series.

\* That is, hotels in Delaware, District of Columbia, Florida, Georgia, Maryland, North Carolina, South Carolina, Virginia, and West Virginia.

---

## ABOUT THE AUTHORS

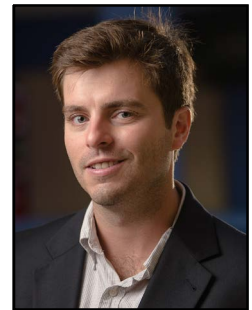
**Crocker H. Liu** is a professor of real estate at the School of Hotel Administration at Cornell where he holds the Robert A. Beck Professor of Hospitality Financial Management. He previously taught at New York University's Stern School of Business (1988-2006) and at Arizona State University's W.P. Carey School of Business (2006-2009), where he held the McCord Chair. His research



interests are focused on issues in real estate finance, particularly topics related to agency, corporate governance, organizational forms, market efficiency and valuation. Liu's research has been published in *Review of Financial Studies*, *Journal of Financial Economics*, *Journal of Business*, *Journal of Financial and Quantitative Analysis*, *Journal of Law and Economics*, *Journal of Financial Markets*, *Journal of Corporate Finance*, *Review of Finance*, *Real Estate Economics*, *Journal of Urban Economics*, *Regional Science and Urban Economics*, *Journal of Real Estate Research*, and *Journal of Real Estate Finance and Economics*. He is the former co-editor of *Real Estate Economics*, the leading real estate academic journal, where he continues to be on the editorial board. He is also an associate editor of *Financial Review*. He previously served on the editorial boards of *Journal of Real Estate Finance and Economics*, *Journal of Property Research*, and *Journal of Real Estate Finance*. Professor Liu earned his BBA in real estate and finance

from the University of Hawaii, an M.S. in real estate from Wisconsin under Dr. James A. Graaskamp, and a Ph.D. in finance and real estate from the University of Texas under Dr. Vijay S. Bawa.

**Adam D. Nowak** is an associate professor of economics at West Virginia University. He earned degrees in mathematics and economics at Indiana University–Bloomington in 2006 and a degree in near-east languages and cultures that same year. He received a Ph.D. from Arizona State University. He was the research analyst in charge of constructing residential and commercial real estate indices for the Center for Real Estate Theory and Practice at Arizona State University. Nowak's research has been published in *Review of Financial Studies*, *American Economic Review: Insights*, *Economic Inquiry*, *Journal of Urban Economics*, *Regional Science and Urban Economics*, *Journal of Applied Econometrics*, *Real Estate Economics*, and *Journal of Real Estate Research*.



**Robert M. White, Jr.**, CRE, is the founder and president of Real Capital Analytics Inc., an international research firm that publishes the Capital Trends Monthly. Real Capital Analytics provides real time data concerning the capital markets for commercial real estate and the values of commercial properties. Mr. White is a noted authority on the real estate capital markets with credits in the *Wall Street Journal*, *Barron's*, *The Economist*, *Forbes*, *New York Times*, and *Financial Times*, among others. He is the 2014 recipient of the James D. Landauer/John R. White Award given by The Counselors of Real Estate. In addition, he was named one of National Real Estate Investor Magazine's "Ten to Watch" in 2005, Institutional Investor's "20 Rising Stars of Real Estate" in 2006, and Real Estate Forum's "10 CEOs to Watch" in 2007. Previously, Mr. White spent 14 years in the real estate investment banking and brokerage industry and has orchestrated billions of commercial sales, acquisitions, and recapitalizations. He was formerly a managing director and principal of Granite Partners LLC and spent nine years with Eastdil Realty in New York and London. Mr. White is a Counselor of Real Estate, a Fellow of the Royal Institution of Chartered Surveyors, and a Fellow of the Homer Hoyt Institute. He serves on the board of directors for the Pension Real Estate Association and the advisory board for the Real Estate Research Institution. He is also a member of numerous industry organizations and a supporter of academic studies. Mr. White is a graduate of the McIntire School of Commerce at the University of Virginia. His research has been published in *Journal of Real Estate Finance and Economics*.

**Acknowledgements:** We wish to thank Glenn Withiam for copy editing this paper.

**Disclaimer:** The *Cornell Hotel Indices* produced by The Center for Real Estate and Finance at the School of Hotel Administration at Cornell University are provided as a free service to academics and practitioners on an as-is, best-effort basis with no warranties or claims regarding its usefulness or implications. The indices are not audited, and they are not necessarily free of errors or omissions although every effort has been made to minimize these. The reported indices for any quarter of any year should be considered preliminary and subject to revision.

# Is Bad News Fake News?

by Crocker H. Liu, Adam D. Nowak, and Robert M. White, Jr.

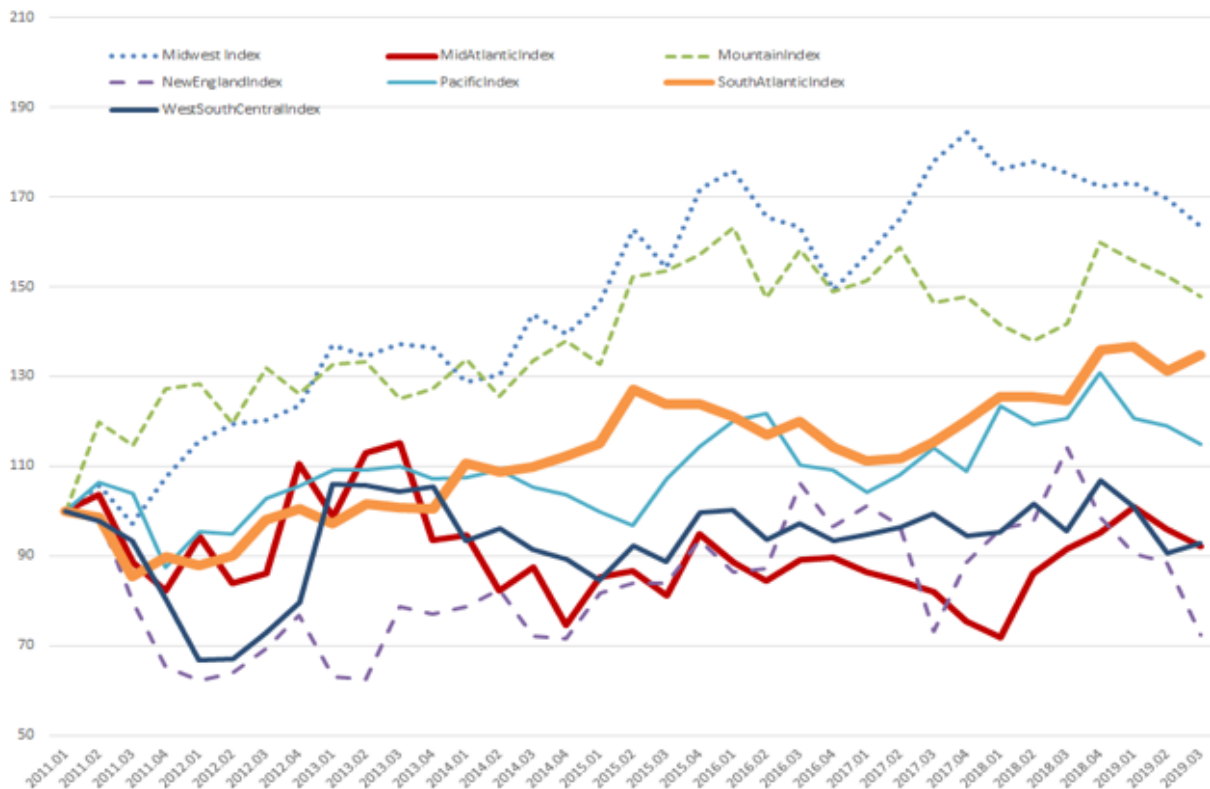
## Analysis of Indices through Q3, 2019

**O**nly Hotels in the South Atlantic Region Have Positive Price Momentum. Exhibit 1 shows that in the most recent quarter (2019Q3), hotels in the South Atlantic region have outperformed hotels in all other regions.<sup>1</sup> As we said, this was the only region to show positive price momentum.

<sup>1</sup> **Midwest:** Indiana, Illinois, Michigan, Ohio, and Wisconsin; **Mid-Atlantic:** New Jersey, New York, and Pennsylvania; **Mountain:** Arizona, Colorado, Idaho, New Mexico, Montana, Utah, Nevada, and Wyoming; **New England:** Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island and Vermont; **Pacific:** Alaska, California, Hawaii, Oregon, Washington; **South Atlantic:** Delaware, District of Columbia, Florida, Georgia, Maryland, North Carolina, South Carolina, Virginia, and West Virginia; and **West South Central:** Arkansas, Louisiana, Oklahoma, and Texas.

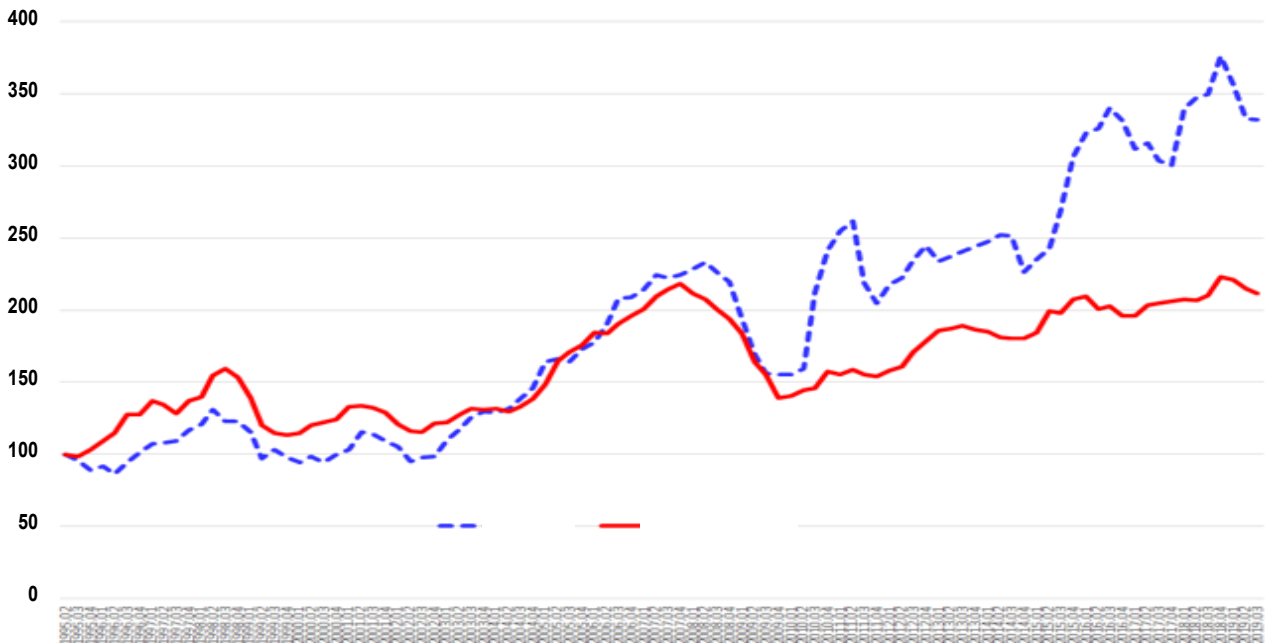
### EXHIBIT 1

Hotel performance for all seven regions (2011Q4–present)



## EXHIBIT 2

### Hotel performance for gateway cities versus non-gateway cities



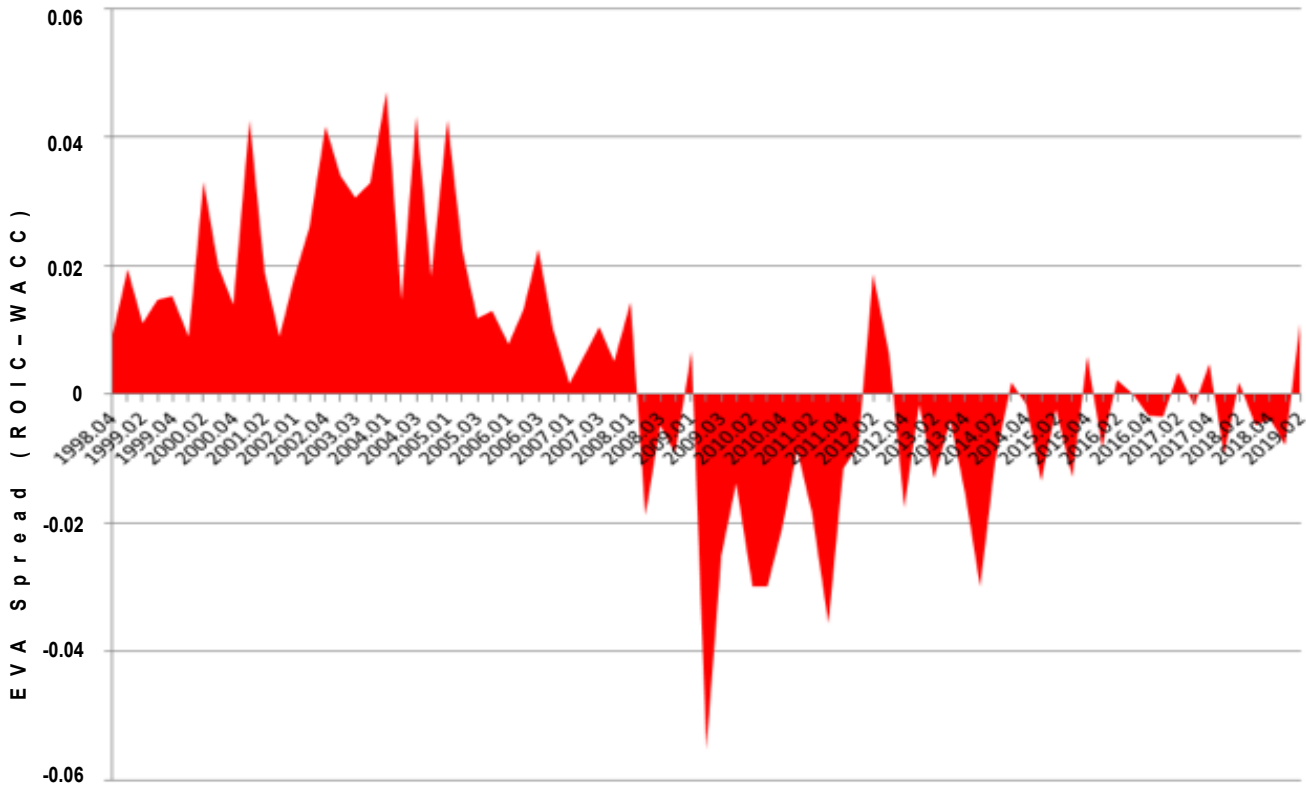
Sources: Cornell Center for Real Estate and Finance, CoStar, Real Capital Analytics

**Performance Has Narrowed for Hotels in Gateway Cities Relative to Those in Non-Gateway Cities.** Exhibit 2 shows the relative price performance for hotels sold in gateway cities versus those in non-gateway cities. The performance of hotels in gateway cities continued to decline this quarter, albeit imperceptibly (-.1%), with hotels in non-gateway cities declining even more (-1.8%). Year-over-year, however, the price of hotels in gateway cities fell 5 percent compared to a .6-percent increase for hotels in non-gateway cities. In the prior year-over-year period (2018Q2–2019Q2), the price of hotels in gateway cities fell 4.3 percent com-

pared to a 4-percent increase in the price of hotels in non-gateway cities.

**Hotel Investment Based on Operating Performance Is Now in the Green (profit).** Our Economic Value Added (EVA) indicator, shown in Exhibit 3, has finally reversed and turned positive (1.1%). This is an indication that at least some of the return on hotels is coming from operations, with profits not only covering operating costs but also financial costs (both the cost of debt and the cost of equity). Taken from a slightly different perspective (no equity financing considered), the ACLI hotel cap rate, which is a proxy

Economic value added (EVA) for hotels



Sources: ACLI, Cornell Center for Real Estate and Finance, NAREIT, Federal Reserve

About the Cornell Hotel Indices

In our inaugural issue of the Cornell Hotel Index series, we introduced three new quarterly metrics to monitor real estate activity in the hotel market. These are a large hotel index (hotel transactions of \$10 million or more), a small hotel index (hotels under \$10 million), and a repeat sales index (RSI) that tracks actual hotel transactions. These indices are constructed using the CoStar and RCA commercial real estate databases. The large and small hotel indices are similar in nature and construction to the consumer price index (CPI), while the repeat sale hotel index is analogous to the retail concept of same store sales. Using a similar logic process for hotels, we compare the sales and resales of the same hotel over time for that index. All three measures provide a more accurate representation of the current hotel real estate market conditions than does reporting the average transaction prices, because the average-price index doesn't account for differences in the quality of the hotels, which also is averaged. A more detailed description of these indices is found in the first edition of this series, "Cornell Real Estate Market Indices," which is available at no charge from the Cornell Center for Real Estate and Finance.

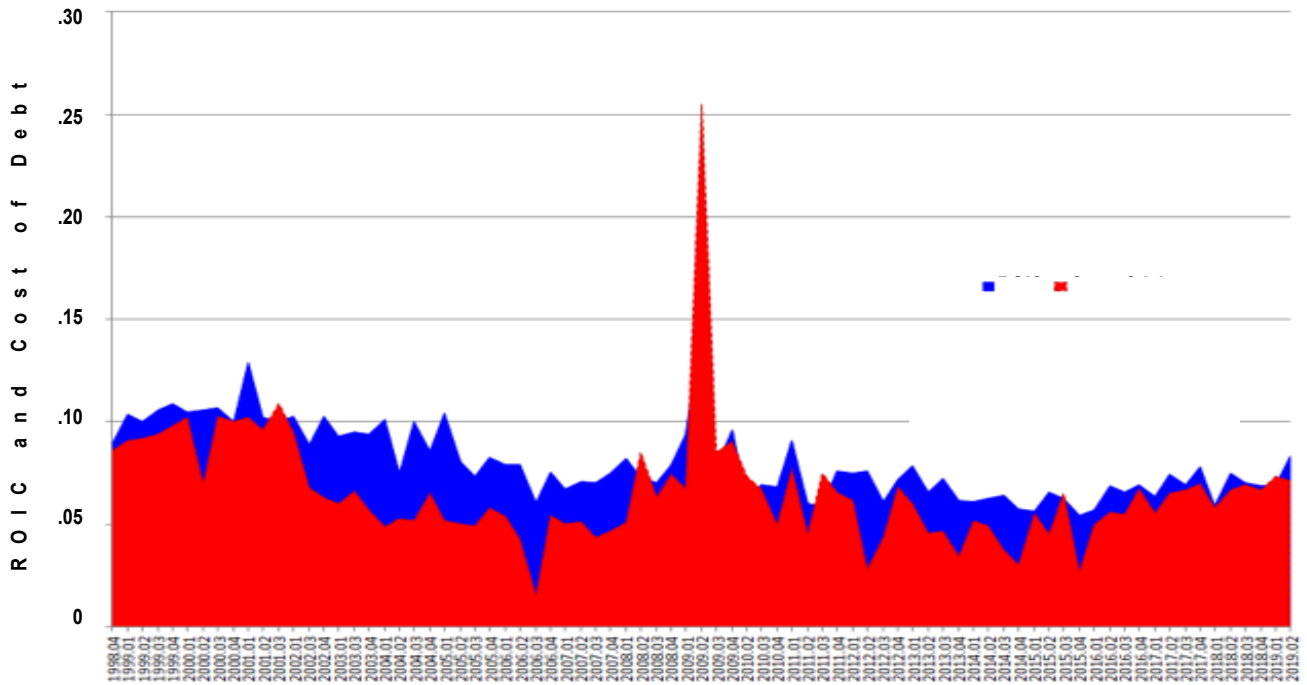
Starting with our 2018Q1 issue, we introduced the Gateway Cities Index as a new metric in our hotel analytics arsenal.<sup>1</sup>

In the previous issue (2019Q2), we introduced our new Regional Indices to add further granularity to the analysis of hotel performance.<sup>2</sup> We also present updates and revisions to our hotel indices along with commentary and supporting evidence from the real estate market.

<sup>1</sup> The following are gateway cities: Boston, Chicago, Honolulu, Los Angeles, Miami, New York, San Francisco, and Washington DC. For a general discussion on what constitutes a gateway city, please see: John Corgel, What is a Gateway City?: A Hotel Market Perspective, *Center for Real Estate and Finance Reports* (2012), scholarship.sha.cornell.edu/cgi/viewcontent.cgi?article=1007&context=crefpubs. The study of Corgel, J.B., Liu, C., & White, R. M. (2015). Determinants of hotel property prices. *Journal of Real Estate Finance and Economics*, 51, 415-439 finds that a significant driver of hotel property prices is whether a hotel is located in a gateway city. The presumption is that hotels (and other real estate) in gateway cities exceed other cities as IRR generators in part due to a generally stronger economic climate as a result of higher barriers to entry, tighter supply, and/or relatively stronger performance in terms of revenue per available room than other top cities that are not gateways.

<sup>2</sup> Note: We thank Professor Steve Carvell for suggesting that we add these indices to our hotel analytical toolbox.

Return on investment capital versus cost of debt financing



Sources: ACLI, Cornell Center for Real Estate and Finance

for the return on invested capital (ROIC) rose from 6.93 percent (2019Q1) to 8.3 percent (2019Q2), while, in contrast, the cost of debt financing as measured by the mortgage constant declined from 7.34 percent to 7.14 percent over the same period. Thus, Exhibit 4 suggests

that *positive leverage* now exists, which makes pencil-ing feasible deals easier. Positive leverage means that the return that an investor receives from operations is higher than his or her borrowing cost (cost of debt financing).



## Transaction volume (obs) and median sale price (part 1: 1995–2004)

| Year | Qtr | Full Sample       |     | Big               |     |               | Small             |     |               | Gateway           |     |               | No Gateway        |     |               |
|------|-----|-------------------|-----|-------------------|-----|---------------|-------------------|-----|---------------|-------------------|-----|---------------|-------------------|-----|---------------|
|      |     | Median Sale Price | Obs | Median Sale Price | Obs | % Total Sales | Median Sale Price | Obs | % Total Sales | Median Sale Price | Obs | % Total Sales | Median Sale Price | Obs | % Total Sales |
| 1995 | 1   | 2,357,500         | 20  | NA                | 0   | 0%            | 2,357,500         | 20  | 100%          | 3,400,000         | 7   | 35%           | 2,100,000         | 13  | 65%           |
| 1995 | 2   | 3,150,000         | 29  | 15,712,500        | 6   | 20.68%        | 2,670,000         | 23  | 79.31%        | 3,800,000         | 12  | 41.37%        | 2,906,150         | 17  | 58.62%        |
| 1995 | 3   | 2,562,500         | 44  | 12,400,000        | 4   | 9.09%         | 2,378,000         | 40  | 90.90%        | 3,500,000         | 20  | 45.45%        | 2,000,000         | 24  | 54.54%        |
| 1995 | 4   | 3,400,000         | 41  | 27,750,000        | 10  | 24.39%        | 2,625,000         | 31  | 75.60%        | 5,075,000         | 14  | 34.14%        | 3,100,000         | 27  | 65.85%        |
| 1996 | 1   | 2,500,000         | 39  | 14,475,000        | 8   | 20.51%        | 1,700,000         | 31  | 79.48%        | 2,500,000         | 13  | 33.33%        | 2,687,500         | 26  | 66.66%        |
| 1996 | 2   | 2,925,000         | 43  | 29,150,000        | 12  | 27.90%        | 2,500,000         | 31  | 72.09%        | 3,200,000         | 15  | 34.88%        | 2,730,000         | 28  | 65.11%        |
| 1996 | 3   | 6,500,000         | 57  | 17,740,000        | 20  | 35.08%        | 3,000,000         | 37  | 64.91%        | 5,500,000         | 25  | 43.85%        | 6,890,500         | 32  | 56.14%        |
| 1996 | 4   | 2,735,000         | 58  | 19,000,000        | 17  | 29.31%        | 2,200,000         | 41  | 70.68%        | 4,650,000         | 27  | 46.55%        | 2,400,000         | 31  | 53.44%        |
| 1997 | 1   | 5,053,250         | 74  | 16,635,500        | 23  | 31.08%        | 3,500,000         | 51  | 68.91%        | 6,300,000         | 29  | 39.18%        | 4,075,000         | 45  | 60.81%        |
| 1997 | 2   | 2,862,500         | 72  | 17,750,000        | 17  | 23.61%        | 2,150,000         | 55  | 76.38%        | 2,445,000         | 24  | 33.33%        | 3,047,350         | 48  | 66.66%        |
| 1997 | 3   | 3,437,500         | 90  | 19,000,000        | 21  | 23.33%        | 2,400,000         | 69  | 76.66%        | 5,140,000         | 38  | 42.22%        | 2,550,000         | 52  | 57.77%        |
| 1997 | 4   | 4,330,950         | 78  | 17,000,000        | 27  | 34.61%        | 2,300,000         | 51  | 65.38%        | 10,435,445        | 27  | 34.61%        | 3,600,000         | 51  | 65.38%        |
| 1998 | 1   | 4,698,800         | 92  | 20,000,000        | 31  | 33.69%        | 3,100,000         | 61  | 66.30%        | 6,353,000         | 33  | 35.86%        | 4,600,000         | 59  | 64.13%        |
| 1998 | 2   | 3,630,000         | 96  | 23,765,000        | 21  | 21.87%        | 3,000,000         | 75  | 78.12%        | 3,998,240         | 28  | 29.16%        | 3,575,000         | 68  | 70.83%        |
| 1998 | 3   | 2,961,059         | 92  | 16,740,000        | 12  | 13.04%        | 2,690,550         | 80  | 86.95%        | 2,255,000         | 30  | 32.60%        | 3,365,000         | 62  | 67.39%        |
| 1998 | 4   | 2,550,000         | 84  | 35,000,000        | 15  | 17.85%        | 2,375,000         | 69  | 82.14%        | 4,225,000         | 30  | 35.71%        | 2,500,000         | 54  | 64.28%        |
| 1999 | 1   | 2,425,000         | 88  | 24,638,095        | 10  | 11.36%        | 2,125,000         | 78  | 88.63%        | 3,500,000         | 32  | 36.36%        | 2,300,000         | 56  | 63.63%        |
| 1999 | 2   | 2,100,000         | 95  | 67,000,000        | 5   | 5.26%         | 1,950,000         | 90  | 94.73%        | 2,067,500         | 28  | 29.47%        | 2,100,000         | 67  | 70.52%        |
| 1999 | 3   | 2,500,000         | 99  | 20,711,100        | 10  | 10.10%        | 2,130,000         | 89  | 89.89%        | 1,800,000         | 19  | 19.19%        | 2,522,500         | 80  | 80.80%        |
| 1999 | 4   | 2,440,000         | 87  | 18,190,000        | 14  | 16.09%        | 2,090,000         | 73  | 83.90%        | 2,210,000         | 23  | 26.43%        | 2,575,000         | 64  | 73.56%        |
| 2000 | 1   | 2,400,000         | 110 | 23,253,895        | 10  | 9.09%         | 2,300,000         | 100 | 90.90%        | 2,325,000         | 44  | 40%           | 2,428,500         | 66  | 60%           |
| 2000 | 2   | 2,450,000         | 88  | 14,500,000        | 9   | 10.22%        | 2,275,000         | 79  | 89.77%        | 2,325,000         | 24  | 27.27%        | 2,450,000         | 64  | 72.72%        |
| 2000 | 3   | 2,600,000         | 95  | 20,346,875        | 16  | 16.84%        | 2,250,000         | 79  | 83.15%        | 2,925,000         | 24  | 25.26%        | 2,525,000         | 71  | 74.73%        |
| 2000 | 4   | 2,475,000         | 101 | 18,050,000        | 14  | 13.86%        | 2,300,000         | 87  | 86.13%        | 4,500,000         | 26  | 25.74%        | 2,350,000         | 75  | 74.25%        |
| 2001 | 1   | 2,970,650         | 104 | 28,437,500        | 18  | 17.30%        | 2,422,500         | 86  | 82.69%        | 2,650,000         | 29  | 27.88%        | 3,000,000         | 75  | 72.11%        |
| 2001 | 2   | 2,800,000         | 110 | 23,795,000        | 12  | 10.90%        | 2,687,150         | 98  | 89.09%        | 5,825,000         | 25  | 22.72%        | 2,684,300         | 85  | 77.27%        |
| 2001 | 3   | 2,700,000         | 87  | 16,000,000        | 6   | 6.89%         | 2,500,000         | 81  | 93.10%        | 3,150,000         | 21  | 24.13%        | 2,600,000         | 66  | 75.86%        |
| 2001 | 4   | 2,400,000         | 73  | 20,500,000        | 5   | 6.84%         | 2,300,000         | 68  | 93.15%        | 2,800,000         | 17  | 23.28%        | 2,300,000         | 56  | 76.71%        |
| 2002 | 1   | 2,125,000         | 70  | 11,518,052        | 5   | 7.14%         | 2,000,000         | 65  | 92.85%        | 1,700,000         | 17  | 24.28%        | 2,200,000         | 53  | 75.71%        |
| 2002 | 2   | 2,400,000         | 106 | 18,125,000        | 10  | 9.43%         | 2,287,500         | 96  | 90.56%        | 3,125,000         | 33  | 31.13%        | 2,300,000         | 73  | 68.86%        |
| 2002 | 3   | 2,355,400         | 81  | 12,750,000        | 5   | 6.17%         | 2,237,500         | 76  | 93.82%        | 2,197,500         | 24  | 29.62%        | 2,470,000         | 57  | 70.37%        |
| 2002 | 4   | 2,907,500         | 100 | 23,500,000        | 16  | 16%           | 2,575,000         | 84  | 84%           | 2,907,500         | 34  | 34%           | 2,862,500         | 66  | 66%           |
| 2003 | 1   | 2,530,000         | 94  | 13,000,000        | 9   | 9.57%         | 2,425,000         | 85  | 90.42%        | 3,850,000         | 21  | 22.34%        | 2,425,000         | 73  | 77.65%        |
| 2003 | 2   | 2,750,000         | 110 | 18,500,000        | 10  | 9.09%         | 2,509,500         | 100 | 90.90%        | 3,160,000         | 31  | 28.18%        | 2,600,000         | 79  | 71.81%        |
| 2003 | 3   | 3,333,000         | 141 | 14,359,286        | 28  | 19.85%        | 2,600,000         | 113 | 80.14%        | 3,660,000         | 45  | 31.91%        | 3,032,500         | 96  | 68.08%        |
| 2003 | 4   | 2,600,000         | 149 | 16,375,000        | 18  | 12.08%        | 2,425,000         | 131 | 87.91%        | 2,950,000         | 35  | 23.48%        | 2,500,000         | 114 | 76.51%        |
| 2004 | 1   | 2,925,000         | 166 | 22,875,250        | 24  | 14.45%        | 2,536,756         | 142 | 85.54%        | 3,450,000         | 41  | 24.69%        | 2,894,000         | 125 | 75.30%        |
| 2004 | 2   | 2,700,000         | 195 | 16,280,000        | 28  | 14.35%        | 2,450,000         | 167 | 85.64%        | 4,500,000         | 39  | 20%           | 2,540,000         | 156 | 80%           |
| 2004 | 3   | 3,491,122         | 216 | 19,350,000        | 45  | 20.83%        | 2,610,000         | 171 | 79.16%        | 4,600,000         | 51  | 23.61%        | 3,306,500         | 165 | 76.38%        |
| 2004 | 4   | 4,000,000         | 177 | 20,475,000        | 47  | 26.55%        | 3,085,500         | 130 | 73.44%        | 8,850,000         | 36  | 20.33%        | 3,600,000         | 141 | 79.66%        |

## Transaction volume (obs) and median sale price (part 2: 2005–2014)

| Year | Qtr | Full Sample       |     | Big               |     |               | Small             |     |               | Gateway           |     |               | No Gateway        |     |               |
|------|-----|-------------------|-----|-------------------|-----|---------------|-------------------|-----|---------------|-------------------|-----|---------------|-------------------|-----|---------------|
|      |     | Median Sale Price | Obs | Median Sale Price | Obs | % Total Sales | Median Sale Price | Obs | % Total Sales | Median Sale Price | Obs | % Total Sales | Median Sale Price | Obs | % Total Sales |
| 1995 | 1   | 2,357,500         | 20  | NA                | 0   | 0%            | 2,357,500         | 20  | 100%          | 3,400,000         | 7   | 35%           | 2,100,000         | 13  | 65%           |
| 1995 | 2   | 3,150,000         | 29  | 15,712,500        | 6   | 20.68%        | 2,670,000         | 23  | 79.31%        | 3,800,000         | 12  | 41.37%        | 2,906,150         | 17  | 58.62%        |
| 1995 | 3   | 2,582,500         | 44  | 12,400,000        | 4   | 9.09%         | 2,378,000         | 40  | 90.90%        | 3,500,000         | 20  | 45.45%        | 2,000,000         | 24  | 54.54%        |
| 1995 | 4   | 3,400,000         | 41  | 27,750,000        | 10  | 24.39%        | 2,625,000         | 31  | 75.60%        | 5,075,000         | 14  | 34.14%        | 3,100,000         | 27  | 65.85%        |
| 1996 | 1   | 2,500,000         | 39  | 14,475,000        | 8   | 20.51%        | 1,700,000         | 31  | 79.48%        | 2,500,000         | 13  | 33.33%        | 2,687,500         | 28  | 66.66%        |
| 1996 | 2   | 2,925,000         | 43  | 29,150,000        | 12  | 27.90%        | 2,500,000         | 31  | 72.09%        | 3,200,000         | 15  | 34.88%        | 2,730,000         | 28  | 65.11%        |
| 1996 | 3   | 6,500,000         | 57  | 17,740,000        | 20  | 35.08%        | 3,000,000         | 37  | 64.91%        | 5,500,000         | 25  | 43.85%        | 6,890,500         | 32  | 56.14%        |
| 1996 | 4   | 2,735,000         | 58  | 19,000,000        | 17  | 29.31%        | 2,200,000         | 41  | 70.68%        | 4,650,000         | 27  | 46.55%        | 2,400,000         | 31  | 53.44%        |
| 1997 | 1   | 5,053,250         | 74  | 18,635,500        | 23  | 31.08%        | 3,500,000         | 51  | 68.91%        | 6,300,000         | 29  | 39.18%        | 4,075,000         | 45  | 60.81%        |
| 1997 | 2   | 2,862,500         | 72  | 17,750,000        | 17  | 23.61%        | 2,150,000         | 55  | 76.38%        | 2,445,000         | 24  | 33.33%        | 3,047,350         | 48  | 66.66%        |
| 1997 | 3   | 3,437,500         | 90  | 19,000,000        | 21  | 23.33%        | 2,400,000         | 69  | 76.66%        | 5,140,000         | 38  | 42.22%        | 2,550,000         | 52  | 57.77%        |
| 1997 | 4   | 4,330,950         | 78  | 17,000,000        | 27  | 34.61%        | 2,300,000         | 51  | 65.38%        | 10,435,445        | 27  | 34.61%        | 3,600,000         | 51  | 65.38%        |
| 1998 | 1   | 4,698,800         | 92  | 20,000,000        | 31  | 33.69%        | 3,100,000         | 61  | 66.30%        | 6,353,000         | 33  | 35.86%        | 4,600,000         | 59  | 64.13%        |
| 1998 | 2   | 3,630,000         | 96  | 23,765,000        | 21  | 21.87%        | 3,000,000         | 75  | 78.12%        | 3,998,240         | 28  | 29.16%        | 3,575,000         | 68  | 70.83%        |
| 1998 | 3   | 2,961,059         | 92  | 18,740,000        | 12  | 13.04%        | 2,690,550         | 80  | 86.95%        | 2,255,000         | 30  | 32.60%        | 3,365,000         | 62  | 67.39%        |
| 1998 | 4   | 2,550,000         | 84  | 35,000,000        | 15  | 17.85%        | 2,375,000         | 69  | 82.14%        | 4,225,000         | 30  | 35.71%        | 2,500,000         | 54  | 64.28%        |
| 1999 | 1   | 2,425,000         | 88  | 24,638,095        | 10  | 11.36%        | 2,125,000         | 78  | 88.63%        | 3,500,000         | 32  | 36.36%        | 2,300,000         | 56  | 63.63%        |
| 1999 | 2   | 2,100,000         | 95  | 67,000,000        | 5   | 5.26%         | 1,950,000         | 90  | 94.73%        | 2,067,500         | 28  | 29.47%        | 2,100,000         | 67  | 70.52%        |
| 1999 | 3   | 2,500,000         | 99  | 20,711,100        | 10  | 10.10%        | 2,130,000         | 89  | 89.89%        | 1,800,000         | 19  | 19.19%        | 2,522,500         | 80  | 80.80%        |
| 1999 | 4   | 2,440,000         | 87  | 18,190,000        | 14  | 16.09%        | 2,090,000         | 73  | 83.90%        | 2,210,000         | 23  | 26.43%        | 2,575,000         | 64  | 73.56%        |
| 2000 | 1   | 2,400,000         | 110 | 23,253,895        | 10  | 9.09%         | 2,300,000         | 100 | 90.90%        | 2,325,000         | 44  | 40%           | 2,428,500         | 66  | 60%           |
| 2000 | 2   | 2,450,000         | 88  | 14,500,000        | 9   | 10.22%        | 2,275,000         | 79  | 89.77%        | 2,325,000         | 24  | 27.27%        | 2,450,000         | 64  | 72.72%        |
| 2000 | 3   | 2,600,000         | 95  | 20,346,875        | 16  | 16.84%        | 2,250,000         | 79  | 83.15%        | 2,925,000         | 24  | 25.26%        | 2,525,000         | 71  | 74.73%        |
| 2000 | 4   | 2,475,000         | 101 | 18,050,000        | 14  | 13.86%        | 2,300,000         | 87  | 86.13%        | 4,500,000         | 26  | 25.74%        | 2,350,000         | 75  | 74.25%        |
| 2001 | 1   | 2,970,650         | 104 | 28,437,500        | 18  | 17.30%        | 2,422,500         | 86  | 82.69%        | 2,650,000         | 29  | 27.88%        | 3,000,000         | 75  | 72.11%        |
| 2001 | 2   | 2,800,000         | 110 | 23,795,000        | 12  | 10.90%        | 2,687,150         | 98  | 89.09%        | 5,825,000         | 25  | 22.72%        | 2,684,300         | 85  | 77.27%        |
| 2001 | 3   | 2,700,000         | 87  | 16,000,000        | 6   | 6.89%         | 2,500,000         | 81  | 93.10%        | 3,150,000         | 21  | 24.13%        | 2,600,000         | 66  | 75.86%        |
| 2001 | 4   | 2,400,000         | 73  | 20,500,000        | 5   | 6.84%         | 2,300,000         | 68  | 93.15%        | 2,800,000         | 17  | 23.28%        | 2,300,000         | 56  | 76.71%        |
| 2002 | 1   | 2,125,000         | 70  | 11,518,052        | 5   | 7.14%         | 2,000,000         | 65  | 92.85%        | 1,700,000         | 17  | 24.28%        | 2,200,000         | 53  | 75.71%        |
| 2002 | 2   | 2,400,000         | 106 | 18,125,000        | 10  | 9.43%         | 2,287,500         | 96  | 90.56%        | 3,125,000         | 33  | 31.13%        | 2,300,000         | 73  | 68.86%        |
| 2002 | 3   | 2,355,400         | 81  | 12,750,000        | 5   | 6.17%         | 2,237,500         | 76  | 93.82%        | 2,197,500         | 24  | 29.62%        | 2,470,000         | 57  | 70.37%        |
| 2002 | 4   | 2,907,500         | 100 | 23,500,000        | 16  | 16%           | 2,575,000         | 84  | 84%           | 2,907,500         | 34  | 34%           | 2,862,500         | 66  | 66%           |
| 2003 | 1   | 2,530,000         | 94  | 13,000,000        | 9   | 9.57%         | 2,425,000         | 85  | 90.42%        | 3,850,000         | 21  | 22.34%        | 2,425,000         | 73  | 77.65%        |
| 2003 | 2   | 2,750,000         | 110 | 18,500,000        | 10  | 9.09%         | 2,509,500         | 100 | 90.90%        | 3,160,000         | 31  | 28.18%        | 2,600,000         | 79  | 71.81%        |
| 2003 | 3   | 3,333,000         | 141 | 14,359,286        | 28  | 19.85%        | 2,600,000         | 113 | 80.14%        | 3,660,000         | 45  | 31.91%        | 3,032,500         | 96  | 68.08%        |
| 2003 | 4   | 2,600,000         | 149 | 16,375,000        | 18  | 12.08%        | 2,425,000         | 131 | 87.91%        | 2,950,000         | 35  | 23.48%        | 2,500,000         | 114 | 76.51%        |
| 2004 | 1   | 2,925,000         | 166 | 22,875,250        | 24  | 14.45%        | 2,536,756         | 142 | 85.54%        | 3,450,000         | 41  | 24.69%        | 2,894,000         | 125 | 75.30%        |
| 2004 | 2   | 2,700,000         | 195 | 16,280,000        | 28  | 14.35%        | 2,450,000         | 167 | 85.64%        | 4,500,000         | 39  | 20%           | 2,540,000         | 156 | 80%           |
| 2004 | 3   | 3,491,122         | 216 | 19,350,000        | 45  | 20.83%        | 2,610,000         | 171 | 79.16%        | 4,600,000         | 51  | 23.61%        | 3,306,500         | 165 | 76.38%        |
| 2004 | 4   | 4,000,000         | 177 | 20,475,000        | 47  | 26.55%        | 3,085,500         | 130 | 73.44%        | 8,850,000         | 36  | 20.33%        | 3,600,000         | 141 | 79.66%        |

## Transaction volume (obs) and median sale price (part 3: 2015–present)

| Year | Qtr | Full Sample       |     | Big               |     |               | Small             |     |               | Gateway           |     |               | No Gateway        |     |               |
|------|-----|-------------------|-----|-------------------|-----|---------------|-------------------|-----|---------------|-------------------|-----|---------------|-------------------|-----|---------------|
|      |     | Median Sale Price | Obs | Median Sale Price | Obs | % Total Sales | Median Sale Price | Obs | % Total Sales | Median Sale Price | Obs | % Total Sales | Median Sale Price | Obs | % Total Sales |
| 2015 | 1   | 5,752,500         | 254 | 29,750,000        | 82  | 32.28%        | 3,125,000         | 172 | 67.71%        | 8,280,000         | 47  | 18.50%        | 5,500,000         | 207 | 81.49%        |
| 2015 | 2   | 6,350,000         | 268 | 24,575,000        | 92  | 34.32%        | 3,250,000         | 176 | 65.67%        | 18,765,000        | 46  | 17.16%        | 5,612,500         | 222 | 82.83%        |
| 2015 | 3   | 5,050,000         | 299 | 24,800,000        | 87  | 29.09%        | 3,012,500         | 212 | 70.90%        | 12,100,000        | 53  | 17.72%        | 4,275,000         | 246 | 82.27%        |
| 2015 | 4   | 6,650,000         | 292 | 18,264,737        | 106 | 36.30%        | 3,125,000         | 186 | 63.69%        | 14,500,000        | 51  | 17.46%        | 5,400,000         | 241 | 82.53%        |
| 2016 | 1   | 5,600,000         | 293 | 20,375,000        | 87  | 29.69%        | 3,350,000         | 206 | 70.30%        | 13,600,000        | 45  | 15.35%        | 5,275,000         | 248 | 84.64%        |
| 2016 | 2   | 4,100,000         | 322 | 16,000,000        | 61  | 18.94%        | 3,300,000         | 261 | 81.05%        | 11,600,000        | 48  | 14.90%        | 3,725,000         | 274 | 85.09%        |
| 2016 | 3   | 4,862,500         | 284 | 25,000,000        | 75  | 26.40%        | 3,200,000         | 209 | 73.59%        | 24,500,000        | 34  | 11.97%        | 4,362,500         | 250 | 88.02%        |
| 2016 | 4   | 4,000,000         | 263 | 19,480,000        | 73  | 27.75%        | 2,800,000         | 190 | 72.24%        | 13,352,600        | 28  | 10.64%        | 3,664,706         | 235 | 89.35%        |
| 2017 | 1   | 5,300,000         | 254 | 22,880,750        | 70  | 27.55%        | 3,625,000         | 184 | 72.44%        | 14,726,254        | 28  | 11.02%        | 5,000,000         | 226 | 88.97%        |
| 2017 | 2   | 5,100,000         | 331 | 22,660,000        | 91  | 27.49%        | 3,325,000         | 240 | 72.50%        | 16,450,000        | 37  | 11.17%        | 4,462,500         | 294 | 88.82%        |
| 2017 | 3   | 5,000,000         | 324 | 22,250,000        | 86  | 26.54%        | 3,403,000         | 238 | 73.45%        | 22,250,000        | 38  | 11.72%        | 4,500,000         | 286 | 88.27%        |
| 2017 | 4   | 4,500,000         | 265 | 28,000,000        | 66  | 24.90%        | 2,875,000         | 199 | 75.09%        | 12,208,000        | 26  | 9.81%         | 4,250,000         | 239 | 90.18%        |
| 2018 | 1   | 5,600,000         | 311 | 21,691,200        | 98  | 31.51%        | 3,500,000         | 213 | 68.48%        | 14,750,000        | 40  | 12.86%        | 5,000,000         | 271 | 87.13%        |
| 2018 | 2   | 4,805,200         | 366 | 19,750,000        | 82  | 22.40%        | 3,300,000         | 284 | 77.59%        | 17,625,000        | 40  | 10.92%        | 4,300,000         | 326 | 89.07%        |
| 2018 | 3   | 5,125,000         | 334 | 21,265,000        | 83  | 24.85%        | 3,710,000         | 251 | 75.14%        | 13,342,500        | 22  | 6.58%         | 5,000,000         | 312 | 93.41%        |
| 2018 | 4   | 6,490,000         | 279 | 20,500,000        | 105 | 37.63%        | 3,300,000         | 174 | 62.36%        | 14,440,000        | 33  | 11.82%        | 5,580,556         | 246 | 88.17%        |
| 2019 | 1   | 5,340,000         | 290 | 17,802,698        | 76  | 26.20%        | 3,525,000         | 214 | 73.79%        | 15,750,000        | 34  | 11.72%        | 4,750,000         | 256 | 88.27%        |
| 2019 | 2   | 4,015,500         | 334 | 19,848,485        | 62  | 18.56%        | 3,335,000         | 272 | 81.43%        | 6,300,000         | 35  | 10.47%        | 3,900,000         | 299 | 89.52%        |
| 2019 | 3   | 4,707,500         | 402 | 21,000,000        | 96  | 23.88%        | 3,500,000         | 306 | 76.11%        | 15,850,000        | 42  | 10.44%        | 4,362,500         | 360 | 89.55%        |

**The Median Price of Hotels Rose on a Quarterly Basis, but Declined on a Year-over-year Basis.**

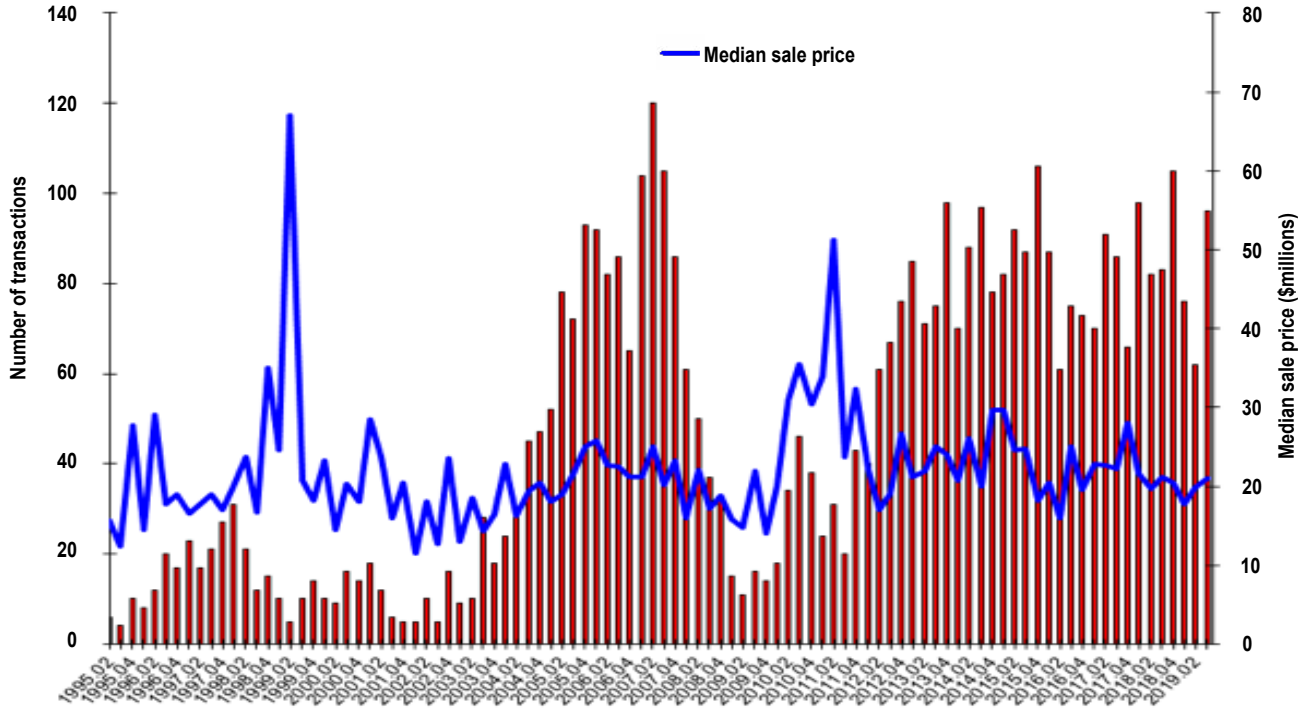
The median price of hotels increased 17 percent from the previous quarter (\$4.7M versus \$4M), with the total volume of all hotel transactions (both large hotels and small hotels combined) also increasing 20.4 percent (402 transactions in the most recent quarter versus 334 transactions in the prior quarter) as reported in Exhibit 5. Year over year (2018Q3 versus 2019Q3), however, the median price of hotels fell 8.2 percent, albeit on that stronger volume (20.4%). A comparison of large hotels relative to small hotels on a year-over-year basis reveals that the median price of large hotels fell 1.25 percent

compared to 16.4-percent drop in the prior period,<sup>2</sup> again on stronger volume (20.4%), while the median price of smaller hotels declined 5.7 percent, also on stronger volume (22%). The converse situation exists on a quarter-over-quarter basis for large hotels, with the median sale price of large hotels rising 5.8 percent on considerably stronger transaction volume (55%), while the median sale price of smaller hotels also rose approximately 5 percent, also on stronger volume (12.5%). Exhibit 6 and Exhibit 7 show these year-over-year trends in the number of transactions for large hotels and small hotels.

<sup>2</sup> Please note that the number of transactions is limited to the sales that are included in the hedonic index. As such, it should not be construed as being the total market activity.

**EXHIBIT 6**

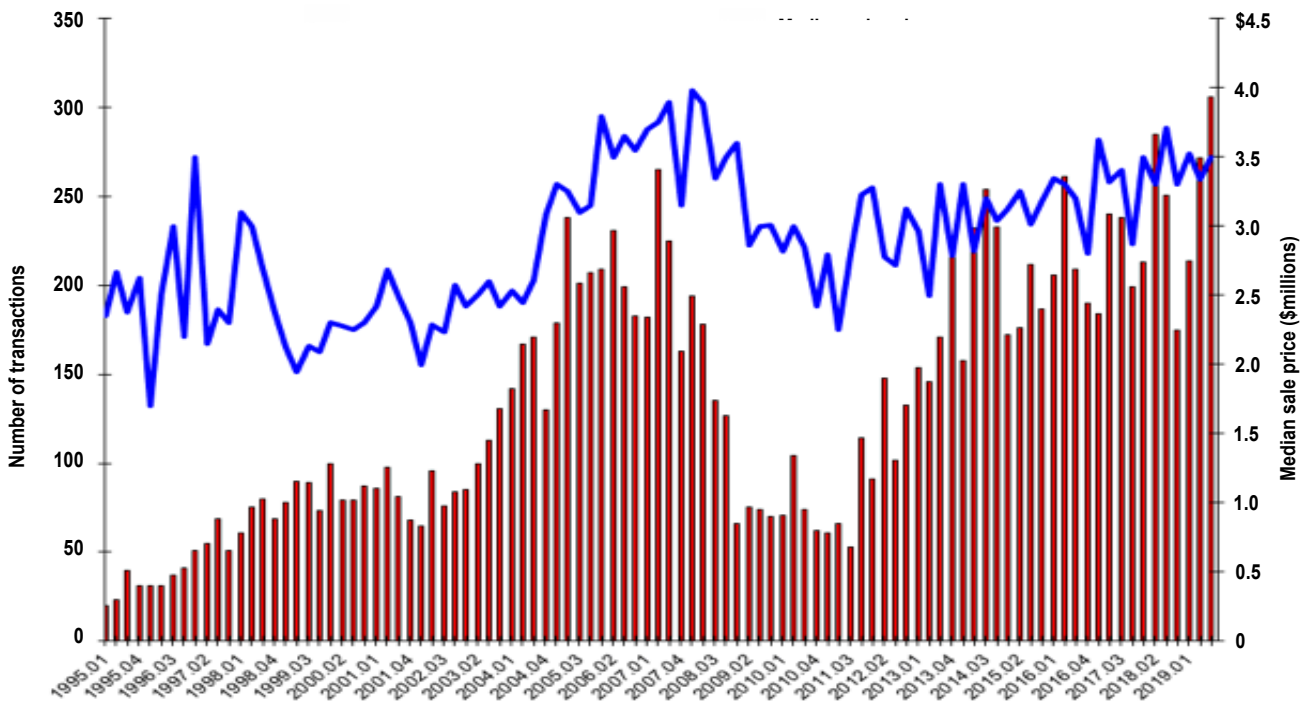
**Median sale price and number of sales for high-price (large) hotels (sale prices of \$10 million or more)**



Sources: CoStar, Real Capital Analytics

**EXHIBIT 7**

**Median sale price and number of sales for low-price (small) hotels (sale prices of less than \$10 million)**



Sources: CoStar, Real Capital Analytics

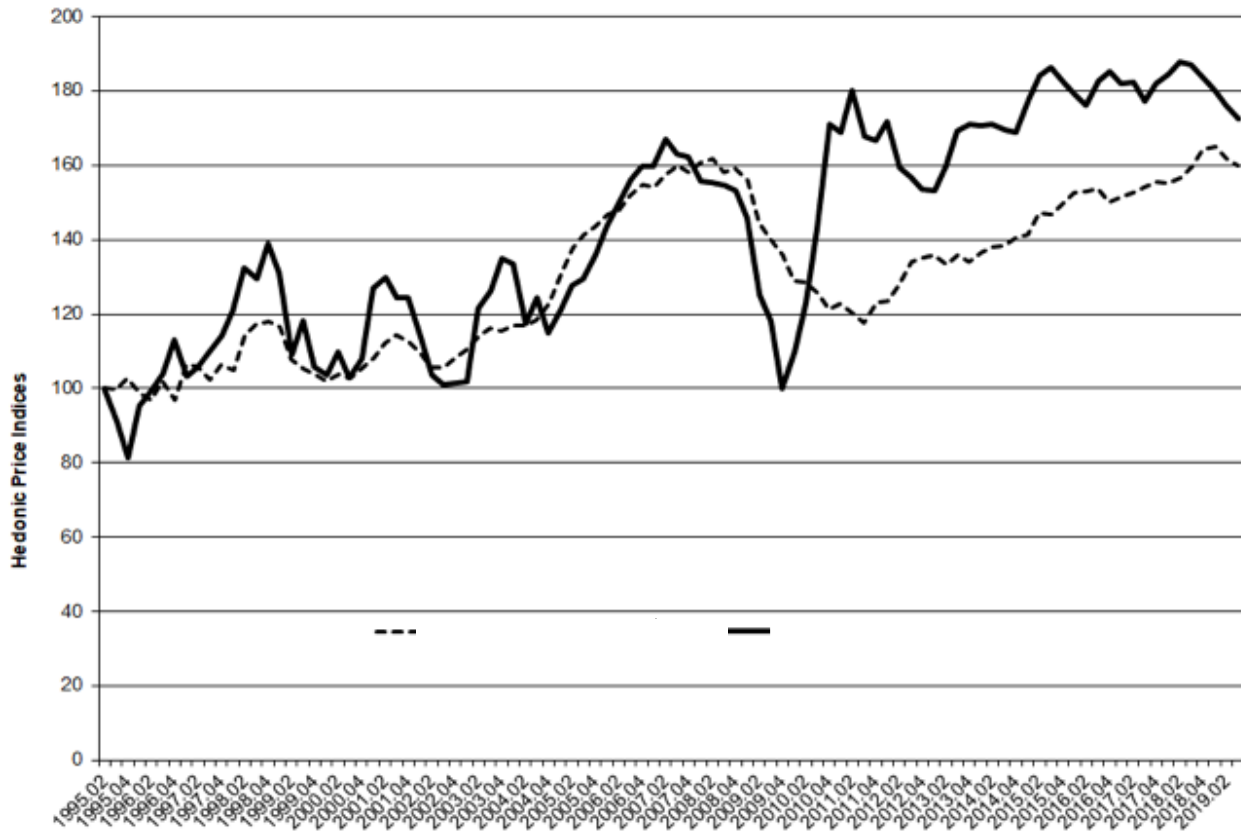
## Hotel indices through 2019, quarter 2 (by price level, gateway status, and repeat sales)

| YrQtr   | Low Priced | High Priced | Non     |         | Repeat | Index Value |        | YrQtr   | Low Priced | High Priced | Non    |         | Repeat | Index Value |       |
|---------|------------|-------------|---------|---------|--------|-------------|--------|---------|------------|-------------|--------|---------|--------|-------------|-------|
|         | Hotels     | Hotels      | Gateway | Gateway |        | Sales       | Repeat |         | Sales      | Hotels      | Hotels | Gateway |        | Gateway     | Sales |
|         | (<\$10M)   | (>=\$10M)   | Index   | Index   | Index  | Index       | Index  |         | (<\$10M)   | (>=\$10M)   | Index  | Index   | Index  | Index       | Index |
| 1995.02 | 98.05      | 93.44       | 82.52   | 102.02  | 63.10  | NA          |        | 2007.01 | 151.10     | 149.29      | 165.69 | 218.62  | 146.17 | 146.87      |       |
| 1995.03 | 98.00      | 85.11       | 81.50   | 97.91   | 66.46  | NA          |        | 2007.02 | 154.16     | 155.98      | 173.13 | 228.73  | 150.17 | 150.88      |       |
| 1995.04 | 100.60     | 76.00       | 85.47   | 91.06   | 68.62  | NA          |        | 2007.03 | 156.77     | 152.51      | 176.81 | 226.84  | 155.53 | 157.94      |       |
| 1996.01 | 96.84      | 88.98       | 90.02   | 93.58   | 70.33  | NA          |        | 2007.04 | 155.08     | 151.67      | 180.41 | 229.27  | 156.34 | 159.93      |       |
| 1996.02 | 95.06      | 92.92       | 94.46   | 88.29   | 74.06  | NA          |        | 2008.01 | 157.58     | 145.57      | 174.80 | 232.90  | 158.10 | 165.73      |       |
| 1996.03 | 100.08     | 97.30       | 105.14  | 96.37   | 72.90  | NA          |        | 2008.02 | 158.74     | 145.11      | 171.37 | 237.66  | 158.30 | 166.64      |       |
| 1996.04 | 94.85      | 105.61      | 105.38  | 103.44  | 74.01  | NA          |        | 2008.03 | 155.10     | 144.59      | 165.46 | 230.77  | 156.08 | 161.60      |       |
| 1997.01 | 104.30     | 96.44       | 112.94  | 109.55  | 86.43  | NA          |        | 2008.04 | 156.02     | 142.99      | 159.98 | 224.11  | 158.52 | 165.67      |       |
| 1997.02 | 103.88     | 98.99       | 111.08  | 110.34  | 89.25  | NA          |        | 2009.01 | 152.90     | 136.40      | 151.87 | 198.19  | 154.04 | 161.31      |       |
| 1997.03 | 100.42     | 102.50      | 105.96  | 111.52  | 95.59  | NA          |        | 2009.02 | 141.94     | 116.98      | 135.75 | 172.86  | 150.57 | 155.83      |       |
| 1997.04 | 104.41     | 106.85      | 112.86  | 118.92  | 101.95 | NA          |        | 2009.03 | 137.64     | 110.57      | 128.23 | 159.13  | 138.07 | 143.98      |       |
| 1998.01 | 102.82     | 113.21      | 115.14  | 123.36  | 98.83  | NA          |        | 2009.04 | 133.36     | 93.27       | 114.84 | 158.31  | 123.49 | 129.26      |       |
| 1998.02 | 112.26     | 123.59      | 127.64  | 133.86  | 103.50 | NA          |        | 2010.01 | 126.61     | 102.74      | 115.70 | 158.40  | 116.87 | 123.74      |       |
| 1998.03 | 114.94     | 121.00      | 131.69  | 125.17  | 106.04 | NA          |        | 2010.02 | 125.94     | 114.83      | 119.11 | 162.43  | 108.90 | 116.49      |       |
| 1998.04 | 115.71     | 129.86      | 126.30  | 125.32  | 103.11 | NA          |        | 2010.03 | 123.34     | 133.45      | 120.36 | 216.50  | 108.90 | 116.36      |       |
| 1999.01 | 114.16     | 122.36      | 114.77  | 117.54  | 96.88  | NA          |        | 2010.04 | 118.92     | 159.90      | 129.68 | 245.92  | 112.40 | 118.14      |       |
| 1999.02 | 105.76     | 102.11      | 99.03   | 99.31   | 92.44  | NA          |        | 2011.01 | 120.50     | 157.78      | 128.30 | 260.05  | 112.54 | 113.75      |       |
| 1999.03 | 103.38     | 110.62      | 94.87   | 105.11  | 89.88  | NA          |        | 2011.02 | 117.92     | 168.47      | 130.74 | 266.68  | 113.09 | 112.91      |       |
| 1999.04 | 101.73     | 99.03       | 93.57   | 100.06  | 90.98  | NA          |        | 2011.03 | 115.29     | 156.66      | 128.31 | 223.77  | 112.75 | 112.56      |       |
| 2000.01 | 100.16     | 96.85       | 94.88   | 96.38   | 95.65  | 98.00       |        | 2011.04 | 120.66     | 155.92      | 126.90 | 208.89  | 113.13 | 113.08      |       |
| 2000.02 | 101.65     | 102.52      | 99.20   | 100.55  | 98.46  | 98.00       |        | 2012.01 | 120.93     | 160.41      | 130.22 | 221.78  | 112.69 | 111.72      |       |
| 2000.03 | 100.64     | 96.07       | 100.68  | 96.05   | 98.05  | 93.62       |        | 2012.02 | 125.38     | 148.83      | 132.84 | 226.97  | 115.45 | 116.73      |       |
| 2000.04 | 103.37     | 101.01      | 102.35  | 101.85  | 98.42  | 95.00       |        | 2012.03 | 131.63     | 146.66      | 141.07 | 239.63  | 120.04 | 120.89      |       |
| 2001.01 | 106.12     | 118.58      | 109.72  | 105.62  | 97.70  | 93.71       |        | 2012.04 | 132.57     | 143.37      | 146.94 | 249.84  | 121.68 | 122.28      |       |
| 2001.02 | 110.07     | 121.32      | 110.35  | 117.61  | 97.84  | 92.71       |        | 2013.01 | 133.09     | 143.23      | 153.60 | 238.51  | 124.31 | 126.80      |       |
| 2001.03 | 112.25     | 116.20      | 109.39  | 116.23  | 98.59  | 96.00       |        | 2013.02 | 130.76     | 149.41      | 154.47 | 242.28  | 126.94 | 130.17      |       |
| 2001.04 | 110.43     | 116.22      | 106.18  | 111.77  | 97.87  | 91.80       |        | 2013.03 | 133.12     | 158.21      | 155.96 | 245.85  | 128.49 | 132.89      |       |
| 2002.01 | 107.50     | 106.36      | 99.59   | 107.61  | 97.87  | 93.86       |        | 2013.04 | 131.61     | 159.89      | 153.68 | 248.88  | 130.70 | 136.09      |       |
| 2002.02 | 103.57     | 96.77       | 95.84   | 97.25   | 95.73  | 92.16       |        | 2014.01 | 133.92     | 159.49      | 152.55 | 252.75  | 136.08 | 140.76      |       |
| 2002.03 | 103.48     | 94.56       | 95.12   | 99.84   | 96.38  | 90.53       |        | 2014.02 | 135.37     | 159.82      | 149.23 | 257.62  | 134.07 | 137.15      |       |
| 2002.04 | 106.22     | 94.75       | 100.22  | 100.77  | 96.46  | 95.11       |        | 2014.03 | 135.75     | 158.43      | 149.15 | 256.59  | 135.34 | 137.94      |       |
| 2003.01 | 108.35     | 95.26       | 101.08  | 112.08  | 98.03  | 95.16       |        | 2014.04 | 137.74     | 157.75      | 149.07 | 231.16  | 135.60 | 137.27      |       |
| 2003.02 | 111.84     | 113.55      | 105.44  | 120.10  | 99.91  | 98.26       |        | 2015.01 | 138.56     | 166.00      | 152.09 | 239.77  | 138.17 | 138.82      |       |
| 2003.03 | 113.87     | 117.95      | 108.39  | 128.06  | 101.29 | 102.00      |        | 2015.02 | 144.19     | 171.94      | 164.34 | 247.57  | 144.36 | 145.07      |       |
| 2003.04 | 113.37     | 125.96      | 107.96  | 132.32  | 103.24 | 104.99      |        | 2015.03 | 143.90     | 174.09      | 163.46 | 274.76  | 152.89 | 154.73      |       |
| 2004.01 | 114.59     | 124.70      | 108.54  | 131.52  | 102.88 | 106.23      |        | 2015.04 | 146.79     | 170.56      | 171.01 | 312.75  | 161.87 | 164.34      |       |
| 2004.02 | 114.69     | 109.93      | 107.16  | 134.09  | 103.65 | 107.41      |        | 2016.01 | 149.80     | 167.35      | 172.83 | 329.03  | 166.00 | 169.31      |       |
| 2004.03 | 115.94     | 116.24      | 109.56  | 141.58  | 107.32 | 111.31      |        | 2016.02 | 149.93     | 164.64      | 165.46 | 332.49  | 163.90 | 167.88      |       |
| 2004.04 | 120.26     | 107.54      | 114.24  | 149.06  | 108.50 | 111.20      |        | 2016.03 | 150.90     | 170.84      | 167.25 | 347.24  | 164.73 | 166.96      |       |
| 2005.01 | 127.42     | 113.21      | 122.80  | 167.77  | 112.80 | 114.61      |        | 2016.04 | 147.28     | 173.13      | 161.89 | 337.77  | 161.01 | 164.14      |       |
| 2005.02 | 135.19     | 119.36      | 135.89  | 169.32  | 118.28 | 121.53      |        | 2017.01 | 148.57     | 169.91      | 161.62 | 318.39  | 165.18 | 168.56      |       |
| 2005.03 | 138.49     | 120.88      | 141.28  | 167.28  | 122.92 | 126.27      |        | 2017.02 | 149.70     | 170.41      | 167.83 | 322.05  | 175.17 | 178.51      |       |
| 2005.04 | 140.58     | 127.03      | 145.12  | 176.72  | 128.33 | 132.29      |        | 2017.03 | 151.07     | 165.61      | 169.17 | 309.64  | 175.49 | 180.15      |       |
| 2006.01 | 143.89     | 134.38      | 152.10  | 181.14  | 133.35 | 137.80      |        | 2017.04 | 152.48     | 169.98      | 169.99 | 306.61  | 179.18 | 182.56      |       |
| 2006.02 | 145.06     | 139.60      | 151.94  | 194.29  | 137.08 | 141.06      |        | 2018.01 | 152.08     | 172.45      | 171.20 | 346.54  | 178.47 | 182.56      |       |
| 2006.03 | 149.05     | 145.83      | 157.33  | 212.18  | 138.56 | 142.30      |        | 2018.02 | 153.67     | 175.45      | 170.83 | 354.98  | 179.00 | 182.46      |       |
| 2006.04 | 151.72     | 149.15      | 161.67  | 213.10  | 143.08 | 144.82      |        | 2018.03 | 156.38     | 174.81      | 173.32 | 357.03  | 183.34 | 186.37      |       |
|         |            |             |         |         |        |             |        | 2018.04 | 161.10     | 171.48      | 184.13 | 383.64  | 185.41 | 187.99      |       |
|         |            |             |         |         |        |             |        | 2019.01 | 161.71     | 168.32      | 182.37 | 363.36  | 188.64 | 190.35      |       |
|         |            |             |         |         |        |             |        | 2019.02 | 158.67     | 164.75      | 177.59 | 339.55  | 188.36 | 189.26      |       |
|         |            |             |         |         |        |             |        | 2019.03 | 156.95     | 161.35      | 174.32 | 339.13  | 188.02 | 188.20      |       |

## Hotel indices through 2019, quarter 3 (by region)

| YrQtr   | Index Value |              |          |             |         |          |                    | YrQtr   | Index Value |              |          |             |         |          |                    |
|---------|-------------|--------------|----------|-------------|---------|----------|--------------------|---------|-------------|--------------|----------|-------------|---------|----------|--------------------|
|         | Midwest     | Mid-Atlantic | Mountain | New England | Pacific | Atlantic | West South Central |         | Midwest     | Mid-Atlantic | Mountain | New England | Pacific | Atlantic | West South Central |
| 1995.02 | 63.79       | NaN          | 54.01    | 69.81       | 117.05  | 81.55    | NaN                | 2007.01 | 121.26      | 149.39       | 165.67   | 140.70      | 210.82  | 172.74   | 153.16             |
| 1995.03 | 92.48       | NaN          | 82.98    | 95.60       | 108.62  | 74.65    | 182.92             | 2007.02 | 115.11      | 159.53       | 176.42   | 128.93      | 224.60  | 184.05   | 164.69             |
| 1995.04 | 108.75      | 32.72        | 83.61    | 82.82       | 101.34  | 80.31    | 148.59             | 2007.03 | 116.72      | 161.49       | 179.76   | 152.36      | 231.37  | 185.58   | 160.34             |
| 1996.01 | 108.75      | 30.49        | 125.90   | 93.39       | 102.90  | 86.08    | 124.35             | 2007.04 | 119.56      | 146.68       | 180.62   | 170.73      | 233.38  | 194.21   | 153.95             |
| 1996.02 | 107.39      | 30.49        | 140.88   | 163.90      | 95.64   | 87.76    | 116.70             | 2008.01 | 111.89      | 144.25       | 155.67   | 149.99      | 247.10  | 188.94   | 156.15             |
| 1996.03 | 118.11      | 32.68        | 135.65   | 190.87      | 105.85  | 104.77   | 92.82              | 2008.02 | 117.12      | 145.06       | 162.41   | 147.95      | 251.03  | 178.83   | 147.67             |
| 1996.04 | 88.26       | 38.31        | 144.85   | 235.40      | 112.18  | 107.82   | 90.30              | 2008.03 | 119.94      | 148.51       | 167.71   | 119.37      | 244.19  | 164.91   | 141.84             |
| 1997.01 | 110.76      | 50.62        | 125.03   | 290.55      | 115.47  | 109.56   | 126.38             | 2008.04 | 115.57      | 151.83       | 153.72   | 97.24       | 241.92  | 155.96   | 150.11             |
| 1997.02 | 130.16      | 119.85       | 121.31   | 555.17      | 117.25  | 103.03   | 119.68             | 2009.01 | 112.20      | 140.94       | 134.34   | 95.75       | 233.03  | 146.19   | 142.66             |
| 1997.03 | 127.80      | 116.01       | 111.25   | 561.88      | 121.11  | 91.37    | 135.55             | 2009.02 | 99.24       | 117.34       | 127.53   | 98.44       | 208.61  | 127.42   | 128.61             |
| 1997.04 | 149.00      | 112.91       | 125.12   | 395.36      | 134.73  | 93.40    | 149.25             | 2009.03 | 87.48       | 102.36       | 116.04   | 96.19       | 193.53  | 123.37   | 152.00             |
| 1998.01 | 134.50      | 124.04       | 125.19   | 326.12      | 144.19  | 96.93    | 143.99             | 2009.04 | 79.53       | 72.85        | 106.17   | 106.12      | 182.54  | 114.72   | 144.65             |
| 1998.02 | 217.11      | 77.80        | 133.40   | 132.75      | 155.97  | 102.18   | 149.57             | 2010.01 | 71.63       | 75.31        | 131.38   | 129.95      | 173.04  | 109.51   | 142.63             |
| 1998.03 | 201.33      | 101.28       | 145.56   | 79.60       | 149.48  | 110.80   | 135.39             | 2010.02 | 69.68       | 93.20        | 116.94   | 124.69      | 172.71  | 116.43   | 163.16             |
| 1998.04 | 196.11      | 117.38       | 133.05   | 90.15       | 140.67  | 108.25   | 124.96             | 2010.03 | 80.28       | 108.84       | 112.28   | 157.60      | 180.33  | 133.53   | 164.12             |
| 1999.01 | 189.96      | 101.02       | 128.41   | 95.78       | 127.40  | 104.65   | 101.71             | 2010.04 | 81.92       | 146.42       | 107.92   | 165.69      | 236.52  | 130.15   | 184.19             |
| 1999.02 | 85.88       | 78.68        | 109.44   | 100.78      | 115.94  | 97.80    | 105.86             | 2011.01 | 79.16       | 143.17       | 103.32   | 167.65      | 231.47  | 136.92   | 202.91             |
| 1999.03 | 84.87       | 66.37        | 103.39   | 131.00      | 114.07  | 95.69    | 105.68             | 2011.02 | 83.74       | 148.47       | 123.89   | 166.08      | 246.19  | 135.01   | 198.33             |
| 1999.04 | 81.82       | 55.01        | 100.68   | 118.48      | 109.79  | 93.50    | 94.96              | 2011.03 | 76.96       | 126.90       | 118.50   | 133.99      | 240.24  | 116.86   | 189.41             |
| 2000.01 | 73.72       | 57.66        | 94.25    | 109.14      | 110.69  | 95.11    | 89.98              | 2011.04 | 85.10       | 117.59       | 131.38   | 109.41      | 202.23  | 122.83   | 162.71             |
| 2000.02 | 85.02       | 89.28        | 99.92    | 123.11      | 107.26  | 100.63   | 96.87              | 2012.01 | 91.48       | 135.00       | 132.48   | 104.17      | 220.92  | 120.30   | 135.23             |
| 2000.03 | 78.33       | 79.70        | 106.18   | 100.64      | 111.52  | 99.67    | 96.75              | 2012.02 | 94.57       | 120.06       | 123.46   | 107.27      | 219.66  | 123.14   | 136.28             |
| 2000.04 | 86.63       | 80.21        | 100.82   | 113.89      | 114.26  | 105.42   | 94.54              | 2012.03 | 95.13       | 123.28       | 136.34   | 116.36      | 237.74  | 134.11   | 147.54             |
| 2001.01 | 97.42       | 79.47        | 115.74   | 100.60      | 120.67  | 112.28   | 99.48              | 2012.04 | 97.89       | 158.05       | 130.22   | 128.58      | 244.11  | 137.75   | 161.37             |
| 2001.02 | 94.15       | 62.28        | 112.22   | 72.96       | 133.70  | 114.37   | 97.13              | 2013.01 | 108.48      | 141.43       | 137.20   | 105.63      | 252.58  | 132.99   | 215.00             |
| 2001.03 | 103.37      | 62.82        | 102.31   | 129.46      | 129.96  | 114.65   | 96.50              | 2013.02 | 106.55      | 161.62       | 137.62   | 104.60      | 252.44  | 139.23   | 214.37             |
| 2001.04 | 96.24       | 63.79        | 101.45   | 140.44      | 130.51  | 106.97   | 96.21              | 2013.03 | 108.61      | 164.93       | 129.25   | 132.12      | 254.69  | 138.08   | 211.94             |
| 2002.01 | 90.93       | 75.45        | 81.58    | 138.38      | 124.60  | 99.27    | 91.28              | 2013.04 | 108.06      | 133.74       | 131.39   | 129.18      | 248.37  | 137.73   | 213.79             |
| 2002.02 | 90.93       | 73.71        | 82.06    | 103.03      | 118.54  | 93.05    | 83.61              | 2014.01 | 101.84      | 135.28       | 138.30   | 132.15      | 249.08  | 151.30   | 189.70             |
| 2002.03 | 90.18       | 81.61        | 77.05    | 39.48       | 119.94  | 95.41    | 78.89              | 2014.02 | 103.21      | 117.58       | 129.82   | 138.51      | 252.48  | 148.92   | 194.79             |
| 2002.04 | 87.78       | 79.37        | 76.04    | 51.54       | 124.33  | 102.15   | 121.73             | 2014.03 | 113.78      | 125.07       | 137.95   | 120.88      | 243.62  | 150.32   | 185.77             |
| 2003.01 | 89.36       | 82.37        | 80.73    | 50.34       | 129.67  | 105.85   | 112.73             | 2014.04 | 110.38      | 106.95       | 142.45   | 120.00      | 239.86  | 153.84   | 180.87             |
| 2003.02 | 100.37      | 89.35        | 80.52    | 56.34       | 134.13  | 113.23   | 111.90             | 2015.01 | 115.86      | 122.02       | 137.19   | 137.11      | 230.81  | 157.66   | 171.91             |
| 2003.03 | 98.40       | 96.84        | 81.56    | 95.80       | 139.03  | 114.90   | 147.37             | 2015.02 | 128.79      | 123.93       | 157.24   | 140.71      | 223.86  | 173.85   | 187.25             |
| 2003.04 | 92.61       | 102.25       | 83.52    | 102.77      | 144.82  | 112.04   | 115.00             | 2015.03 | 122.13      | 116.32       | 158.57   | 140.54      | 248.13  | 169.51   | 180.18             |
| 2004.01 | 86.80       | 99.65        | 76.09    | 116.65      | 147.37  | 115.20   | 113.89             | 2015.04 | 136.07      | 135.68       | 162.45   | 156.82      | 264.40  | 169.51   | 202.25             |
| 2004.02 | 71.18       | 89.36        | 74.07    | 101.22      | 150.57  | 113.57   | 124.12             | 2016.01 | 139.21      | 126.89       | 168.46   | 144.78      | 278.04  | 165.58   | 203.36             |
| 2004.03 | 70.63       | 84.24        | 76.45    | 95.35       | 159.54  | 118.41   | 90.50              | 2016.02 | 131.00      | 120.92       | 152.48   | 146.25      | 281.95  | 160.24   | 189.85             |
| 2004.04 | 72.87       | 85.73        | 84.16    | 95.39       | 161.86  | 126.53   | 93.79              | 2016.03 | 129.19      | 127.40       | 163.46   | 178.12      | 255.29  | 164.31   | 197.05             |
| 2005.01 | 80.90       | 92.60        | 102.36   | 103.58      | 175.68  | 130.17   | 103.08             | 2016.04 | 118.09      | 128.44       | 153.97   | 161.98      | 252.85  | 156.25   | 189.45             |
| 2005.02 | 97.60       | 111.15       | 115.54   | 116.88      | 178.02  | 141.27   | 105.96             | 2017.01 | 124.32      | 123.61       | 156.43   | 169.46      | 241.43  | 152.20   | 192.09             |
| 2005.03 | 99.98       | 113.56       | 117.19   | 108.60      | 179.32  | 145.94   | 114.01             | 2017.02 | 130.79      | 121.03       | 164.04   | 162.20      | 250.33  | 152.88   | 195.78             |
| 2005.04 | 102.10      | 119.66       | 106.75   | 115.45      | 186.63  | 152.79   | 152.89             | 2017.03 | 140.82      | 117.21       | 151.16   | 122.55      | 263.85  | 157.86   | 201.93             |
| 2006.01 | 102.11      | 133.48       | 111.54   | 119.13      | 184.17  | 167.23   | 159.71             | 2017.04 | 146.05      | 108.01       | 152.61   | 148.66      | 251.67  | 164.46   | 191.74             |
| 2006.02 | 99.78       | 131.66       | 108.98   | 129.66      | 195.30  | 168.48   | 155.67             | 2018.01 | 139.38      | 102.68       | 146.10   | 160.73      | 285.50  | 171.70   | 193.28             |
| 2006.03 | 105.69      | 140.32       | 121.19   | 130.80      | 209.26  | 172.47   | 166.71             | 2018.02 | 140.71      | 123.36       | 142.45   | 163.57      | 276.01  | 171.90   | 206.03             |
| 2006.04 | 108.04      | 159.72       | 149.55   | 125.28      | 211.93  | 169.88   | 146.40             | 2018.03 | 138.87      | 131.21       | 146.35   | 191.22      | 279.07  | 170.55   | 194.05             |
|         |             |              |          |             |         |          |                    | 2018.04 | 136.50      | 136.26       | 165.31   | 165.29      | 303.08  | 186.04   | 216.93             |
|         |             |              |          |             |         |          |                    | 2019.01 | 137.06      | 144.50       | 160.81   | 151.63      | 279.28  | 187.25   | 205.26             |
|         |             |              |          |             |         |          |                    | 2019.02 | 134.30      | 137.54       | 157.64   | 148.61      | 275.33  | 179.66   | 183.77             |
|         |             |              |          |             |         |          |                    | 2019.03 | 129.55      | 131.97       | 152.67   | 121.28      | 266.20  | 184.52   | 188.13             |

Hedonic hotel indices for large and small hotel transactions

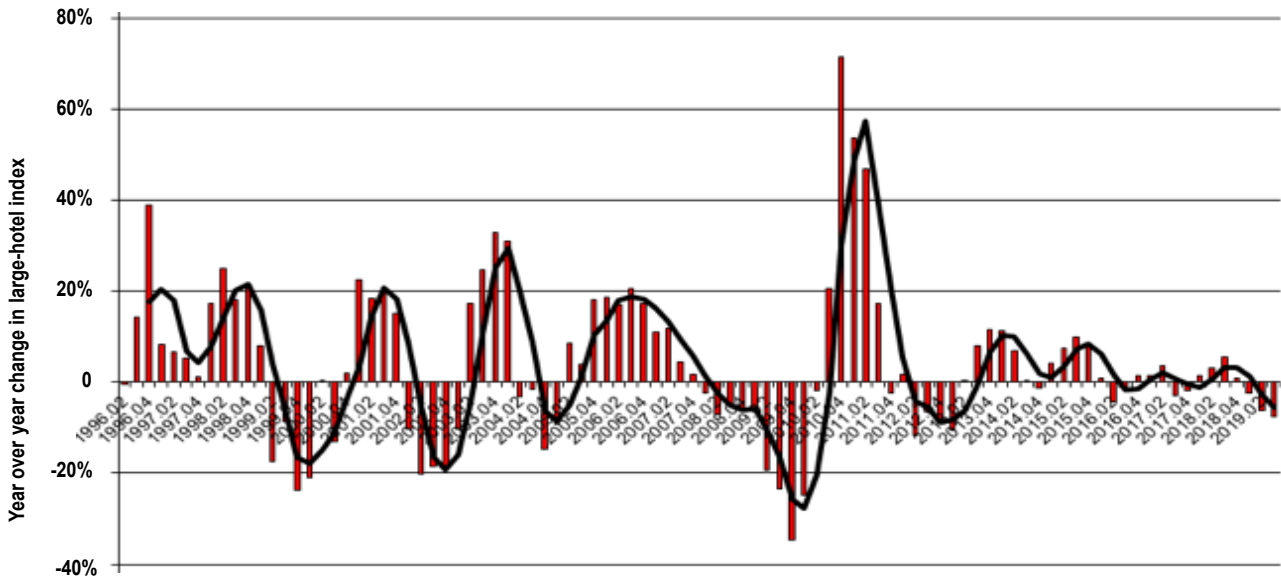


**Our Moving Average Trendlines and Our Standardized Unexpected Price (SUP) Performance Metrics Both Point to Statistically Significant Negative Price Momentum for Large Hotels, with Continued Weakening Price Performance for Small Hotels.** Exhibit 9, which graphs the prices reported in Exhibit 8, shows that the price of large hotels continued their downward trend, falling 2.1 percent this quarter, following a similar 2.1-percent drop in the last quarter. Smaller hotels’ prices fell 1.1 percent this quarter,

compared to a drop of 1.9 percent in the prior quarter. Exhibit 10 shows that on a year-over-year basis, large hotels also fell 7.7 percent (2018Q3–2019Q3), which is a larger decline than the 6.1-percent drop posted in the prior year-over-year period (2018Q2–2019Q2). Exhibit 11 shows that smaller hotels’ prices remained relatively flat at .4 percent (2018Q3–2019Q3), compared to the 3.3-percent increase in the prior period (2018Q2–2019Q2).

**EXHIBIT 10**

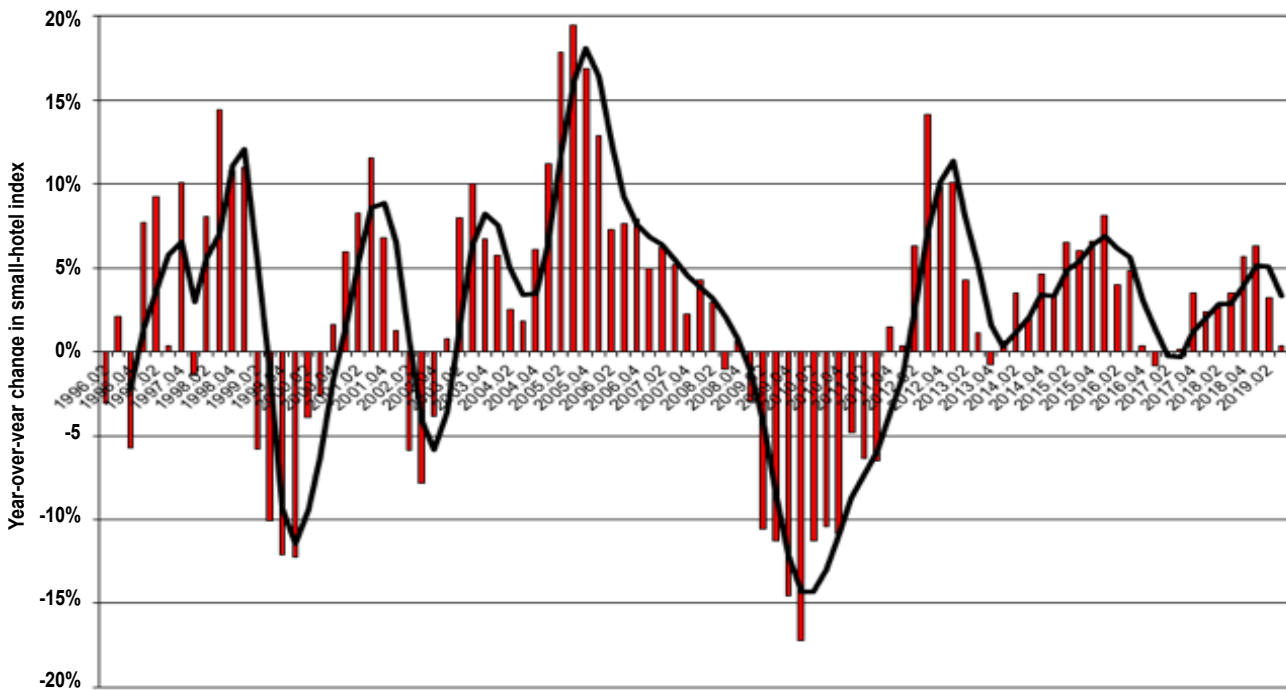
**Year-over-year change in high-price (large) hotel index, with moving-average trend line**



Sources: Cornell Center for Real Estate and Finance, CoStar, Real Capital Analytics

**EXHIBIT 11**

**Year-over-year change in small-hotel index, with moving-average trend line**

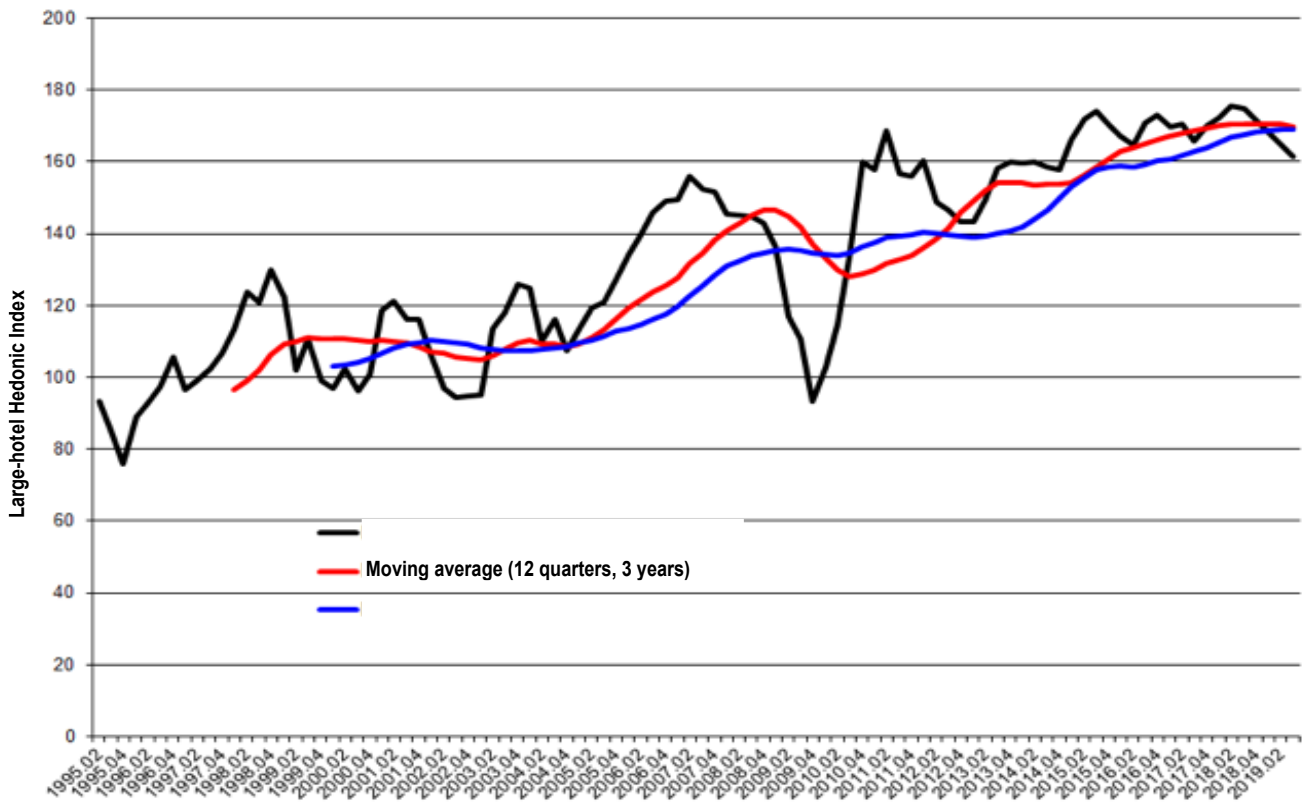


Sources: Cornell Center for Real Estate and Finance, CoStar, Real Capital Analytics



EXHIBIT 12

Moving average trend line for large-hotel index

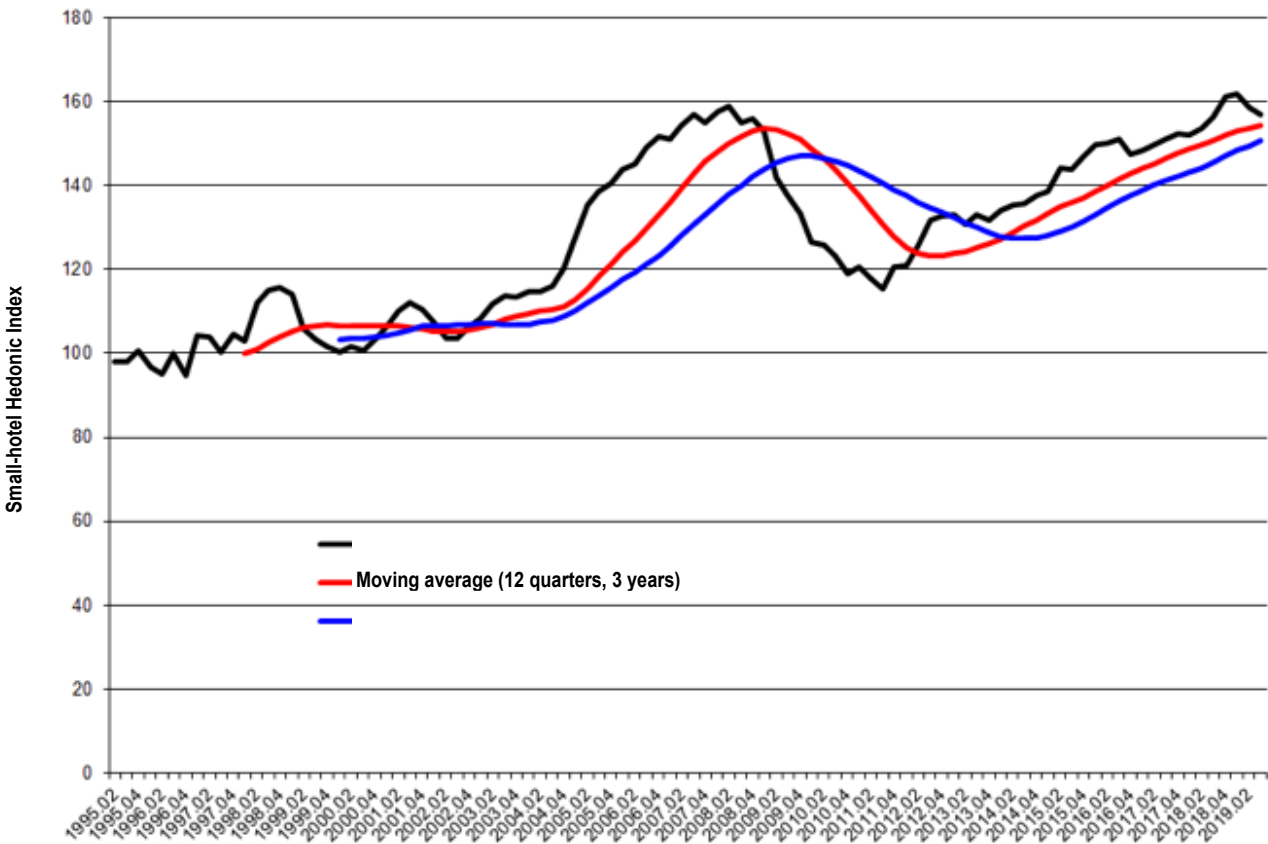


Sources: Cornell Center for Real Estate and Finance, CoStar, Real Capital Analytics

Consistent with our analysis thus far, our moving average trend lines for large hotels in Exhibit 12 shows that the price for large hotels has continued

to decline below both its short-term and long-term moving average trend lines. This signals that large hotels continue to exhibit a weakness in price (that is,

## Moving average trend line for small-hotel index



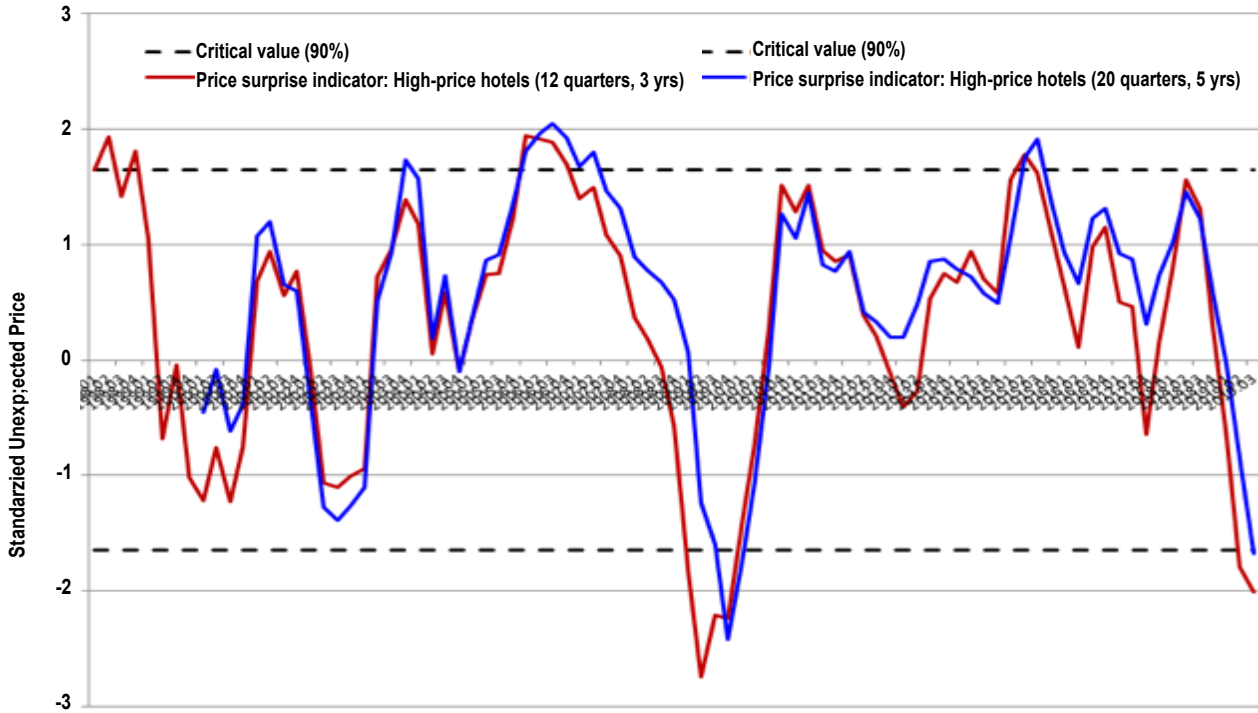
Sources: Cornell Center for Real Estate and Finance, CoStar, Real Capital Analytics

negative price momentum). In contrast to this, Exhibit 13 shows that the price for smaller hotels is still above both its short-term and longer-term moving average trend lines, although the spread between the current price and these trend lines continued to narrow from the prior period. As stated earlier, this is due to declining price momentum for small hotels this period. This indicates a continued signal that small hotels are still a *hold* with a *sell* signal indicated for larger hotels.

Our Standardized Unexpected Price (SUP) metrics in Exhibit 14 show that the decline in the price of large hotels is statistically significant, with both price surprise indicators breaking below the lower confidence band. The standardized price for small hotels also continued to fall, although unlike large hotels, the standardized price of small hotels has not crossed below the lower confidence band, as Exhibit 15 shows.

**EXHIBIT 14**

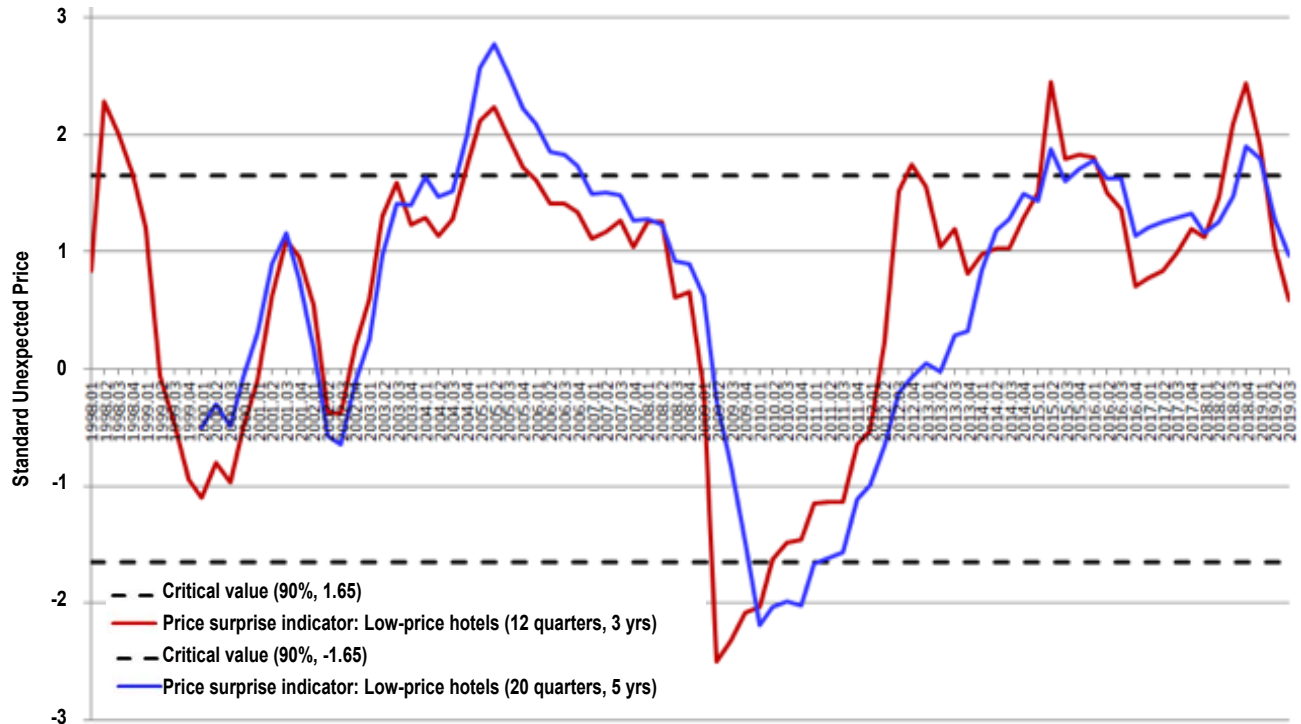
**Standardized unexpected price (SUP) for high-price hotel index**



Sources: Cornell Center for Real Estate and Finance, CoStar, Real Capital Analytics

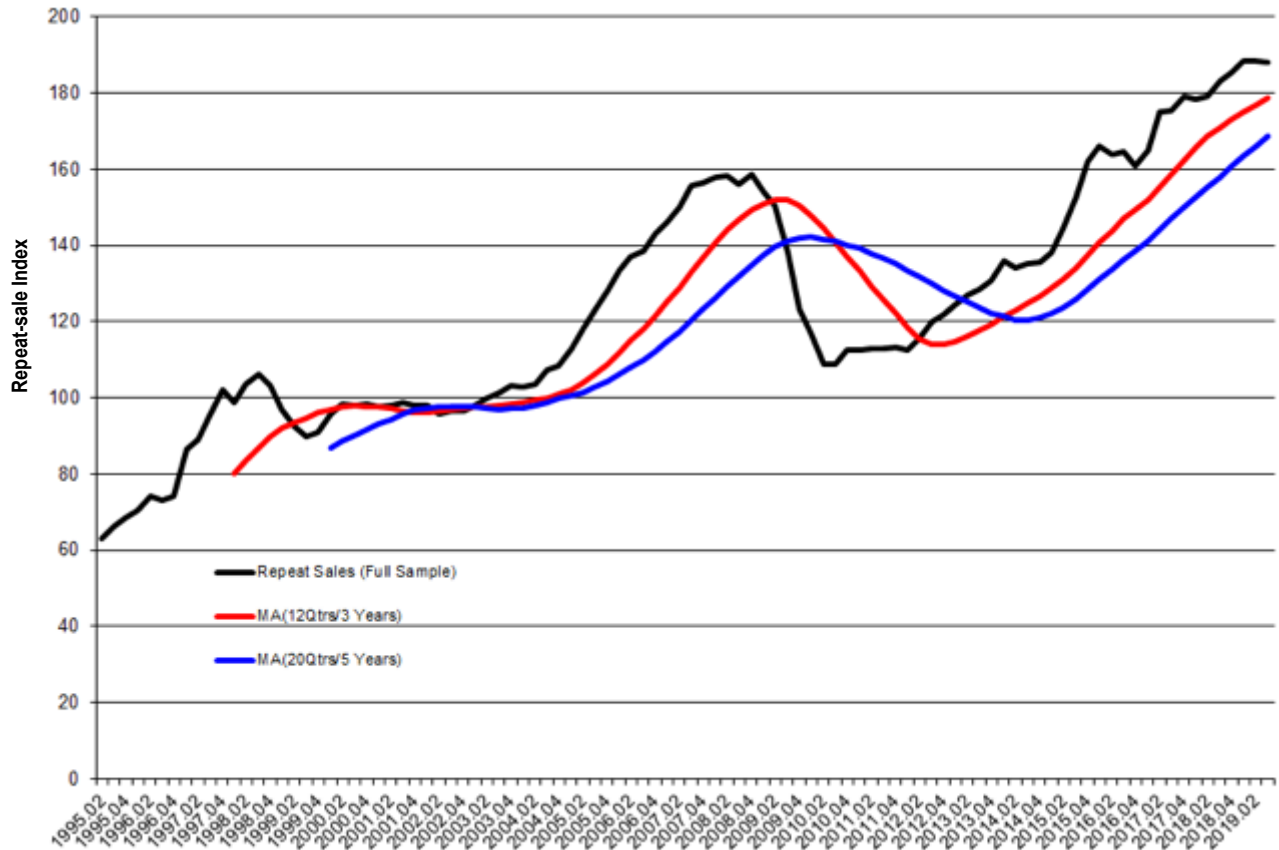
**EXHIBIT 15**

**Standardized unexpected price (SUP) for small-hotel index**



Sources: Cornell Center for Real Estate and Finance, CoStar, Real Capital Analytics

## Moving average trend line for repeat sale-hotel index



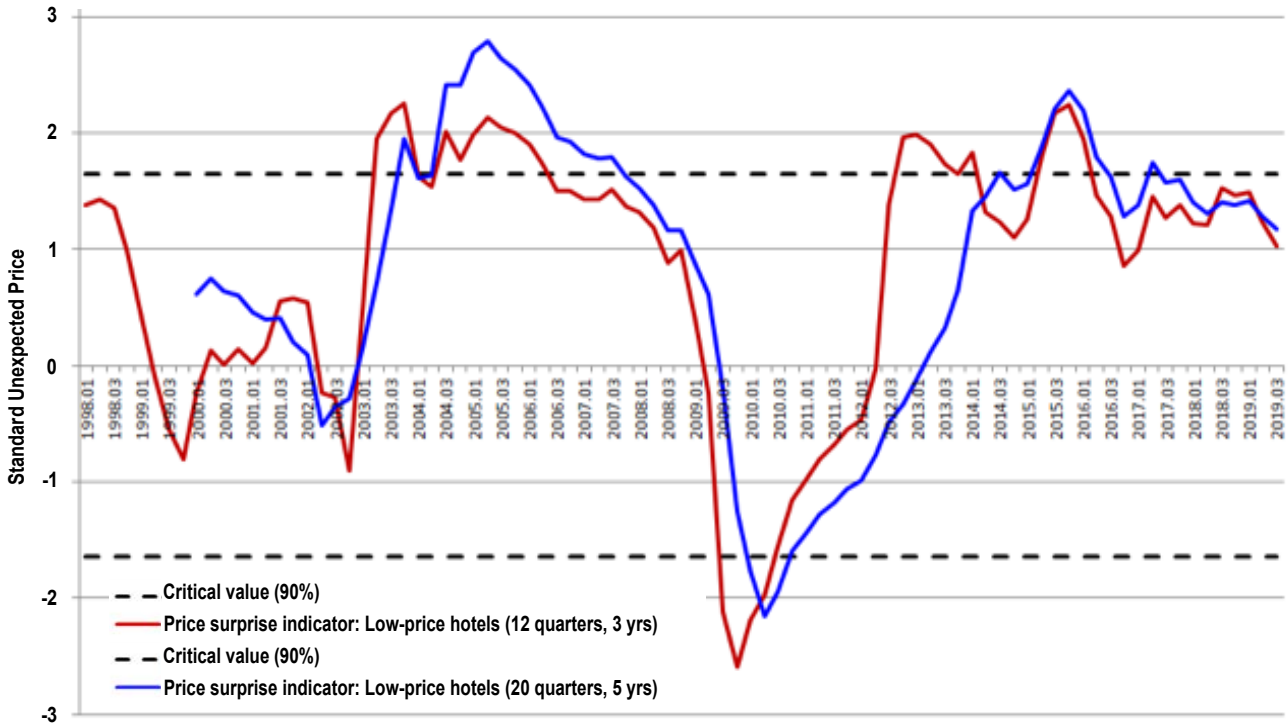
**Repeat Sales Metrics: Prices Continue to Moderate.** Similar to smaller hotels, our repeat sale indicator for the moving average trendline in Exhibit 16 indicates that although positive price momentum continues to exist, it is showing signs of weakening.<sup>3</sup> The

<sup>3</sup> We report two repeat sale indices. The repeat sale full sample index uses all repeat sale pairs whereas the repeat sale index with a base of 100 at 2000Q1 uses only those sales that occurred on or after the first quarter of 2000. In other words, the latter repeat sale index thus doesn't use information on sales prior to the first quarter of 2000. As such, if a hotel sold in 1995 and then sold again in 2012, it would be included in the first repeat sale index e.g., repeat sale full sample index but it would not be included in the latter repeat sale index.

price of hotels that have sold more than once is still higher than either its short-term or long-term moving averages, although the spread continues to narrow. Our SUP performance metric in Exhibit 17 indicates that standardized prices have continued their descent this quarter. Exhibit 18 shows that the repeat sale price index rose barely 1 percent year over year this period (2018Q3 to 2019Q3), which is lower than the 3.7-percent year-over-year increase in the previous period (2018Q2 to 2019Q2). From a quarter-over-quarter perspective, the index remained relatively flat at -.6 percent in the current period (2019Q3–2019Q2), compared to -.6% in the previous quarter (2019Q2–2019Q1).

**EXHIBIT 17**

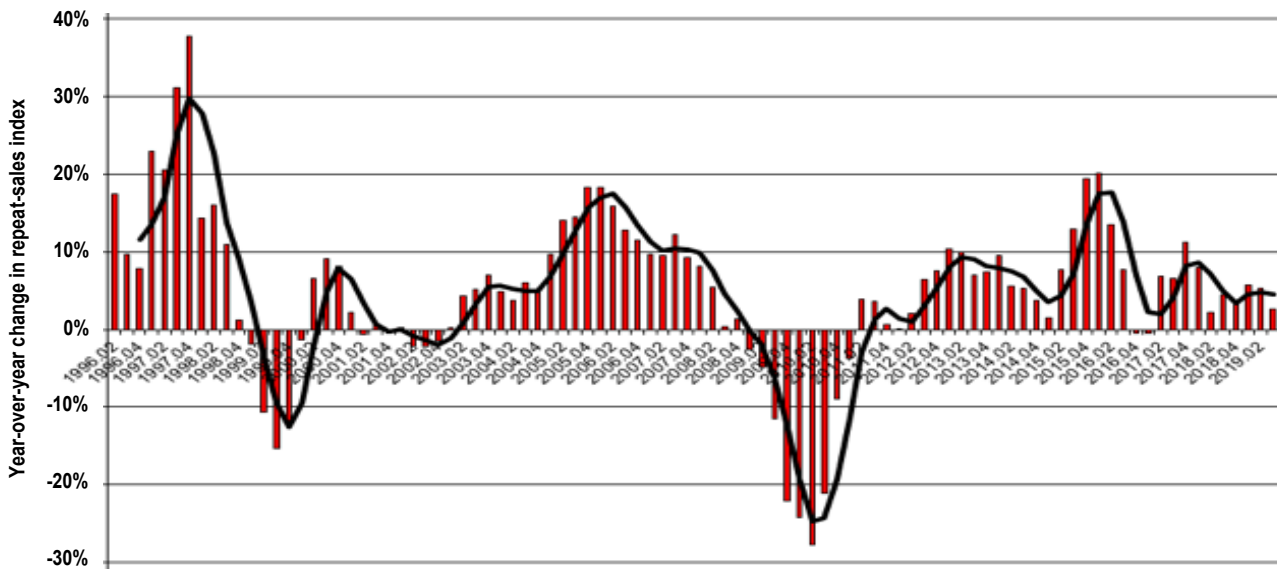
**Standardized Unexpected Price (SUP) for hotel repeat sale index (full sample)**



Sources: Cornell Center for Real Estate and Finance, CoStar, Real Capital Analytics

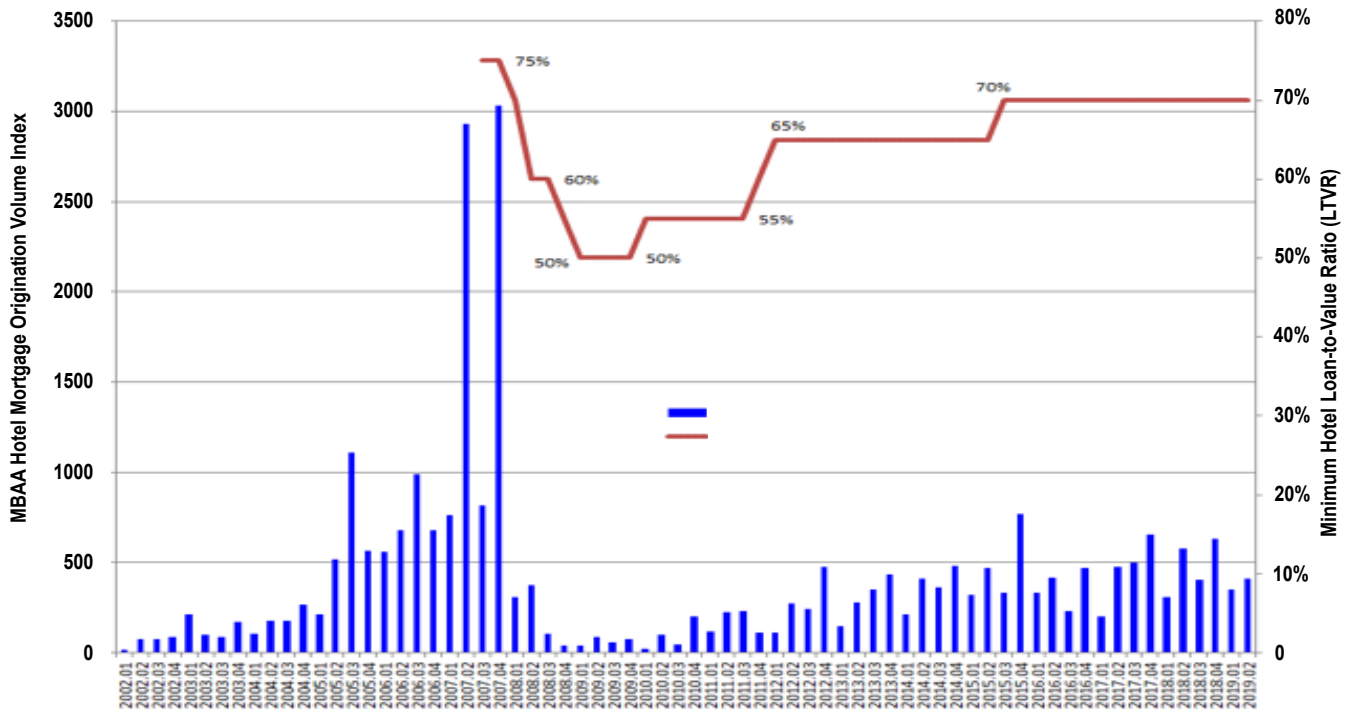
**EXHIBIT 18**

**Year-over-year change in repeat-sale index, with moving-average trend line**



Sources: Cornell Center for Real Estate and Finance, CoStar, Real Capital Analytics

Mortgage origination volume versus loan-to-value ratio for hotels



Sources: Cornell Center for Real Estate and Finance, Mortgage Bankers Association

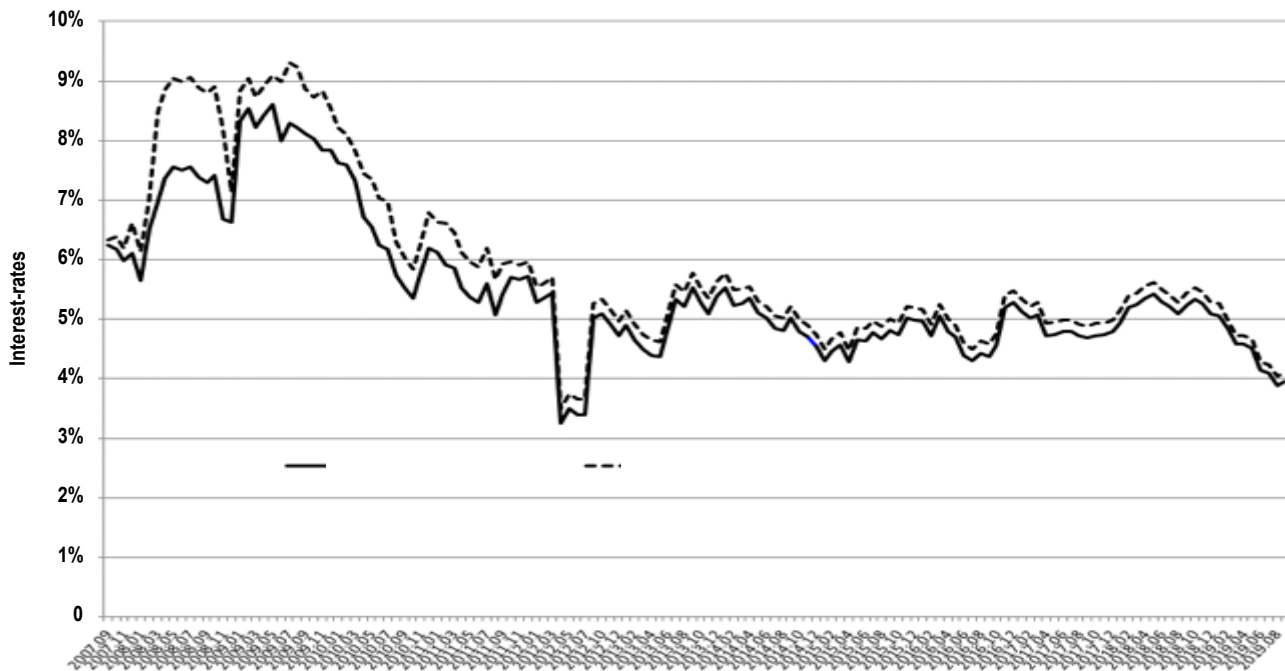
**Mortgage Financing Volume for Hotels Fell Year over Year, but Rose Quarter over Quarter.** Exhibit 19 shows that although mortgage origination volume for hotels as reported for 2019Q2 is 28.5 percent lower on a year-over-year basis (2019Q2–2018Q2),<sup>4</sup> it rose 18 percent on a quarter-over-quarter basis (2019Q2 com-

pared to 2019Q1). The maximum loan-to-value (LTV) ratio for hotels continues to remain at 70 percent.

**The Cost of Hotel Debt Financing Has Declined, with No Change in the Relative Risk Premium for Hotels.** The cost of obtaining hotel debt financing as reported by Cushman Wakefield Sonnenblick Goldman declined 4.3 percent for Class A properties and

<sup>4</sup> This is the latest information reported by the Mortgage Bankers Association as of the writing of this report.

## Interest rates on Class A hotels versus Class B and C properties



Source: Cushman Wakefield Sonnenblick Goldman

dropped 4.2 percent for Class B and C Hotels.<sup>5</sup> Exhibit 20 shows that interest rates on both Class A and Class B and C hotel deals also declined on a year-over-year basis by 24 percent. In particular, interest rates were 3.96 percent for Class A hotels and 4.11 percent for Class B and C properties this quarter, compared to 4.14 percent for Class A and 4.29 percent for Class B and C hotels in the second quarter (ended June 2019). Year over year, interest rates fell from 5.24 percent to 3.96 percent for Class A hotels, and from 5.44 percent to 4.11 percent for Class B and C hotels. This downward trend in interest rates started in November 2018.

Exhibits 21 and 22 (on the next page) depict interest rate spreads relative to different benchmarks. Exhibit 21 shows the spread of interest rates on full-service Class A hotels (as well as B and C properties) over the ten-year Treasury bond. On this metric, inter-

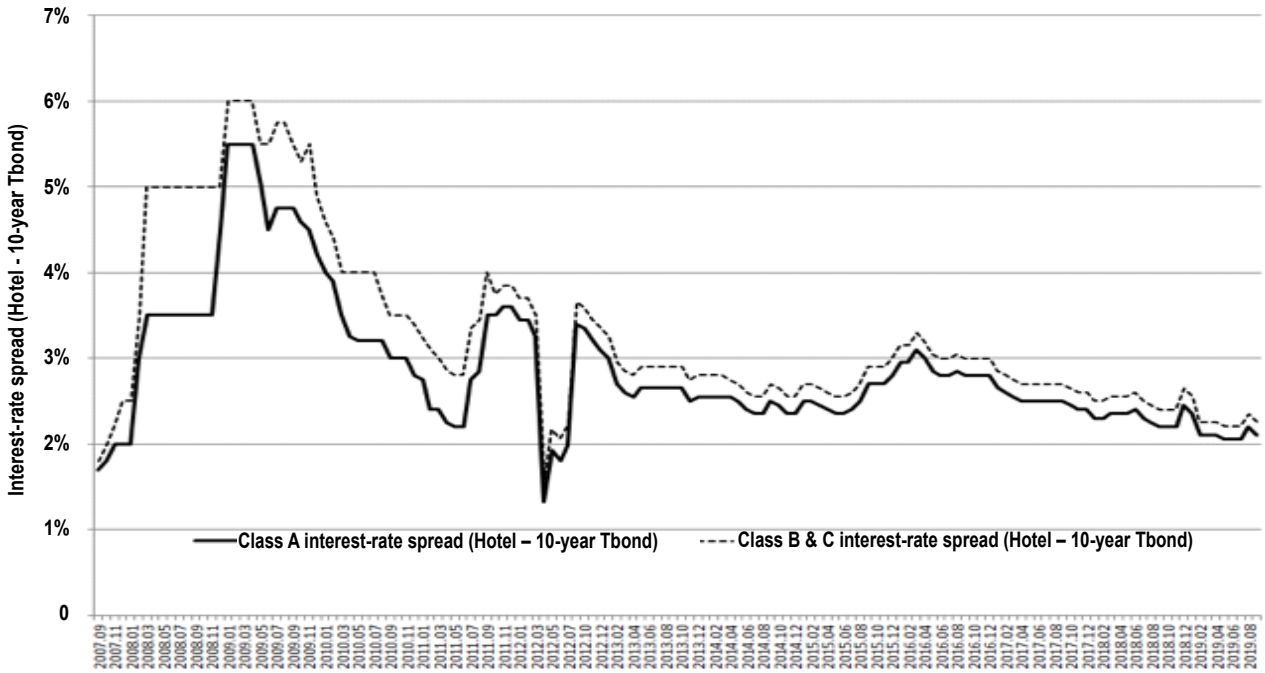
<sup>5</sup> The interest rate reported by Cushman Wakefield Sonnenblick Goldman (CWSG) differs from the interest rate used to calculate our EVA metric which is based on the interest rate reported by the American Council of Life Insurers (ACLI). The ACLI interest rate reflects what life insurers are charging for institutional sized hotel deals. Our EVA calculation is based on property specific cap rates and the associated financing terms. The CWSG interest rate is based on deals that CWSG has brokered as well as their survey of rates on hotel deals. The deals are not necessarily similar to deals that are reported by ACLI.

est rate spreads rose 5 basis points (bps) for both Class A and Class B and C hotels in the current quarter relative to the prior quarter. (Class A spread: 2.10% vs. 2.05%; Class B spread: 2.25% vs. 2.20%). The rise in interest rate spreads signals that lenders view hotels as slightly riskier relative to our last report, although this change is imperceptible. As such, lenders' compensation for risk associated with hotel loans has increased, although the magnitude of this rise isn't economically meaningful. Exhibit 22 shows the spread between the interest rate on Class A full service hotels (and B&C properties) over the interest rate corresponding to non-hotel commercial real estate (known as the hotel real estate premium).<sup>6</sup> The monthly hotel real estate premiums for both higher quality (Class A) and lower quality (Class B and C) hotels have continued to remain stable relative to the prior quarter, changing by an imperceptible .02 percent for both Class A and Class B properties. For Class A hotels, the hotel real estate premium averaged .367 percent in the current quarter (2019Q3), compared to .35 percent in the previous quarter (2019Q2). For Class B and C hotels, those

<sup>6</sup> The interest rate on hotel properties is generally higher than that for apartment, industrial, office, and retail properties in part because hotels' cash flow is commonly more volatile than that of other commercial properties.

**EXHIBIT 21**

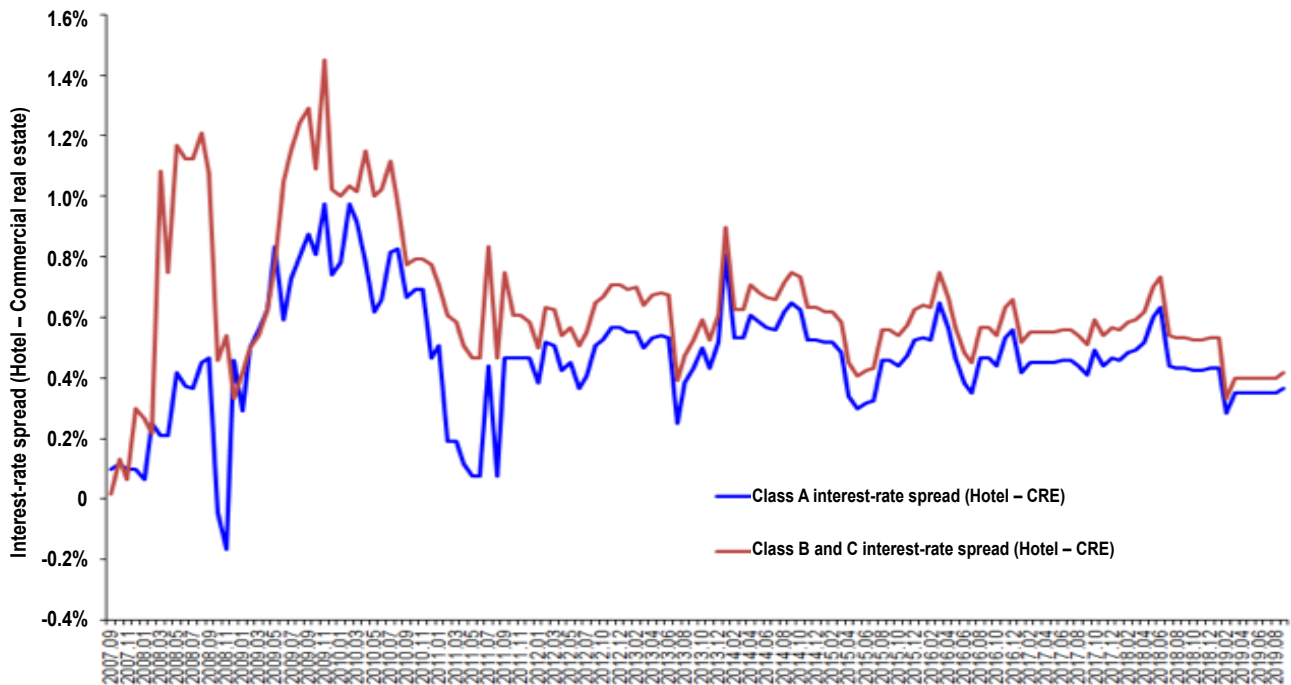
**Interest-rate spreads of hotels versus U.S. Treasury ten-year bonds**



Source: Cushman Wakefield Sonnenblick Goldman

**EXHIBIT 22**

**Interest-rate spreads of hotels versus non-hotel commercial real estate**

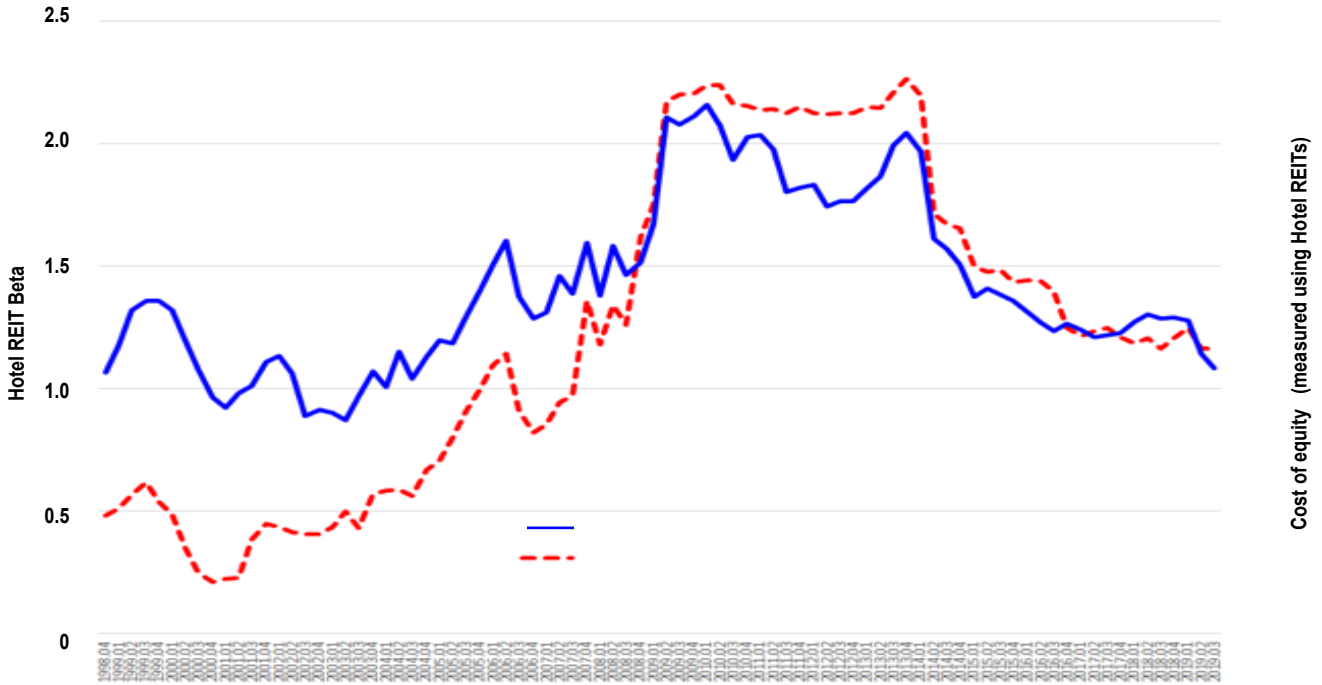


Source: Cushman Wakefield Sonnenblick Goldman



**EXHIBIT 23**

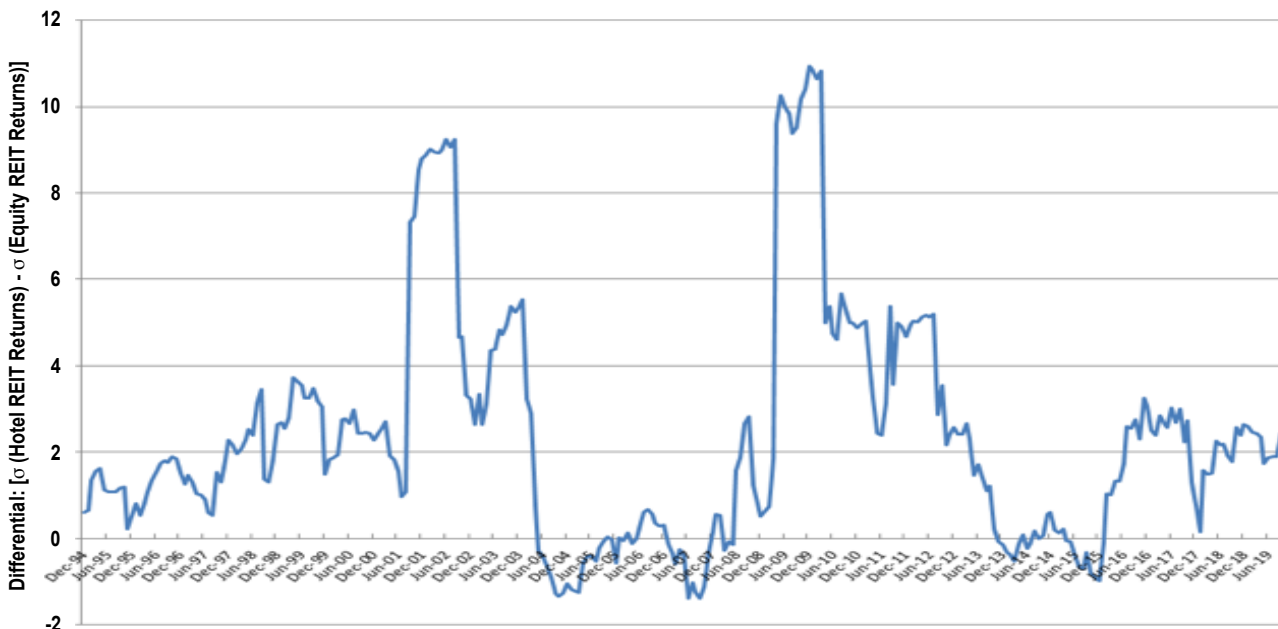
**Cost of equity financing using the Capital Asset Pricing Model and hotel REITs**



Sources: Cornell Center for Real Estate and Finance, NAREIT

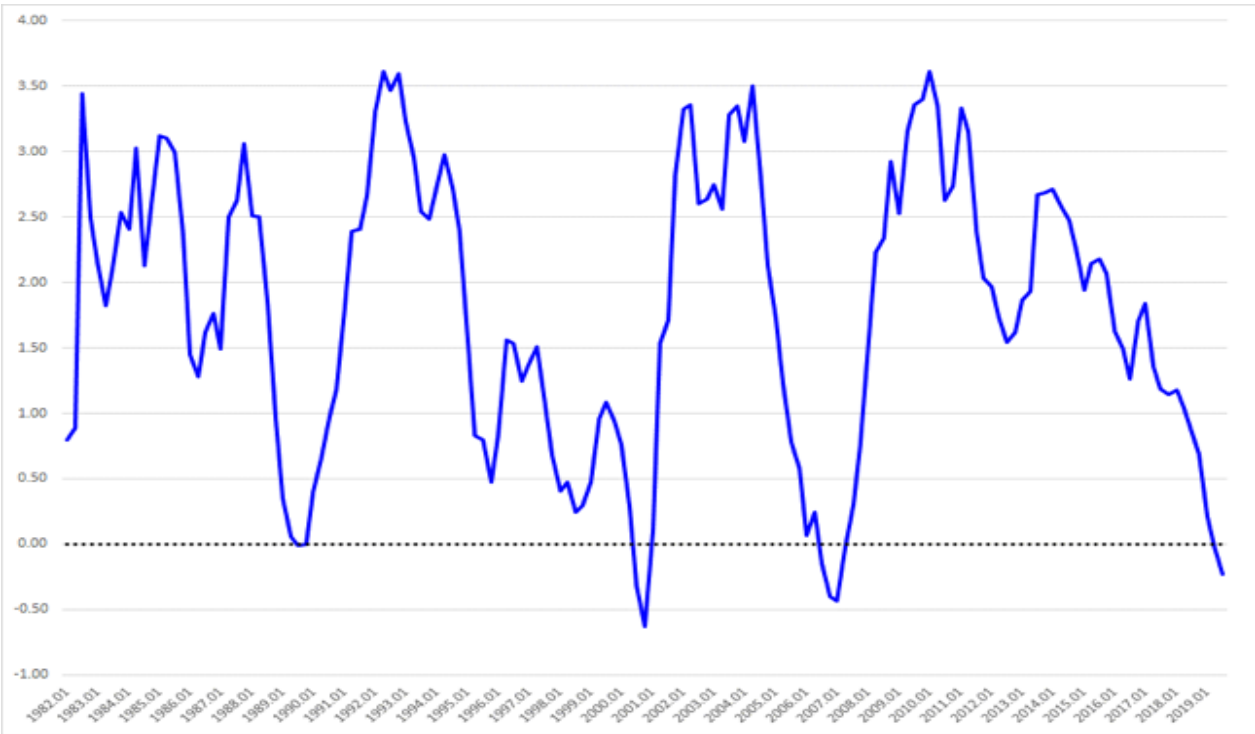
**EXHIBIT 24**

**Risk differential between hotel REITs and equity REITs**



Sources: Cornell Center for Real Estate and Finance, NAREIT

## Yield spread of 10-year and 3-month U.S. Treasury bonds



Sources: Cornell Center for Real Estate and Finance, St Louis Federal Reserve

figures were .417 percent in this third quarter, versus .40 in the previous (second) quarter. This is a signal that the perceived default risk for hotel properties relative to other commercial real estate (office, retail, industrial, and apartments) has not changed this quarter compared to the previous quarter.

**Cost of Equity Financing Is Now Less Expensive, Albeit the Riskiness of Hotels Has Started to Rise Relative to Other Types of Commercial Real Estate.**

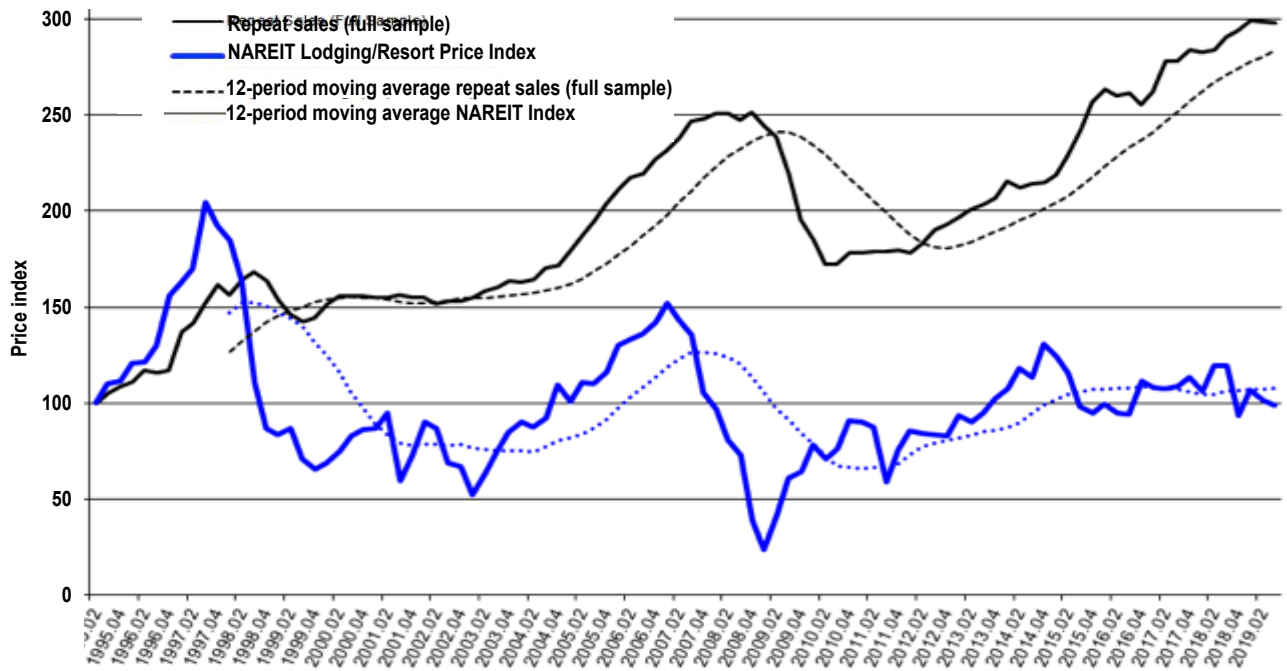
The cost of using equity financing for hotels as measured using the Capital Asset Pricing Model (CAPM) on hotel REIT returns continued to decline this quarter, as shown in Exhibit 23. The cost of using equity funds is currently at 6.9 percent for 2019Q3 compared to 7.3 percent for 2019Q2 (and 8.18 percent for 2019Q1). The cost of borrowing equity capital has thus fallen noticeably. That said, in terms of *total* risk (systematic risk + risk that is unique to hotel REITs), Exhibit 24 shows that the total risk of hotel REITs relative to the total risk of equity REITs as a whole reversed course

this quarter and started to rise.<sup>7</sup> This indicates that the perceived default risk for hotels has risen relative to other types of commercial real estate. Expect borrowing costs for hotel loans to start rising if this trend persists, all else equal.

**The Spread between the 10-year Treasury and 3-month Treasury Continues to Be the Joker in the Deck.** The difference between the 10-year constant maturity Treasury rate and the 3-month constant maturity Treasury rate is widely used metric to study the yield curve. As the spread approaches zero, the yield curve flattens, and a negative spread has historically been a leading indicator of a recessionary period. Indeed, Exhibit 25 shows that the spread has declined since the first quarter of 2010 (2010Q1) and has fallen further into negative territory. This situation poses a problem for banks who borrow short and lend long, as well as

<sup>7</sup> We calculate the total risk for hotel REITs using a twelve-month rolling window of monthly return on hotel REITs.

Hotel repeat sales index versus NAREIT lodging/resort price index



Sources: Cornell Center for Real Estate and Finance, NAREIT

for the CMBS market that relies on an upward sloping yield curve for arbitrage. This might have an impact on broader market liquidity. A flat or inverted yield curve means that many floating rate loans are going to have rates that are higher than the coupon rate of a fixed-rate loan. Expect to see slower price growth in hotels and at best more modest gains in hotel sales if this trend persists.

**Expect the Price of Large Hotels and Small Hotels to Continue Falling Based on Our Reading of the Tea Leaves.** Exhibit 26 compares the performance of the repeat sales index relative to the NAREIT Lodging/Resort Price Index. The repeat sales index tends to lag the NAREIT index by at least one quarter or more. This is consistent with academic studies which find that securitized real estate is a leading indicator of underlying real estate performance, since the stock market is forward looking or efficient. Looking ahead, the NAREIT lodging index fell 2.6 percent this quarter, compared to decline of 4.7 percent in the prior quarter. It also declined 17 percent year-over-year, which is a larger decline than the 15-percent drop in the previous year-over-year period.

The architecture billings index (ABI) for commercial and industrial property, which represents another

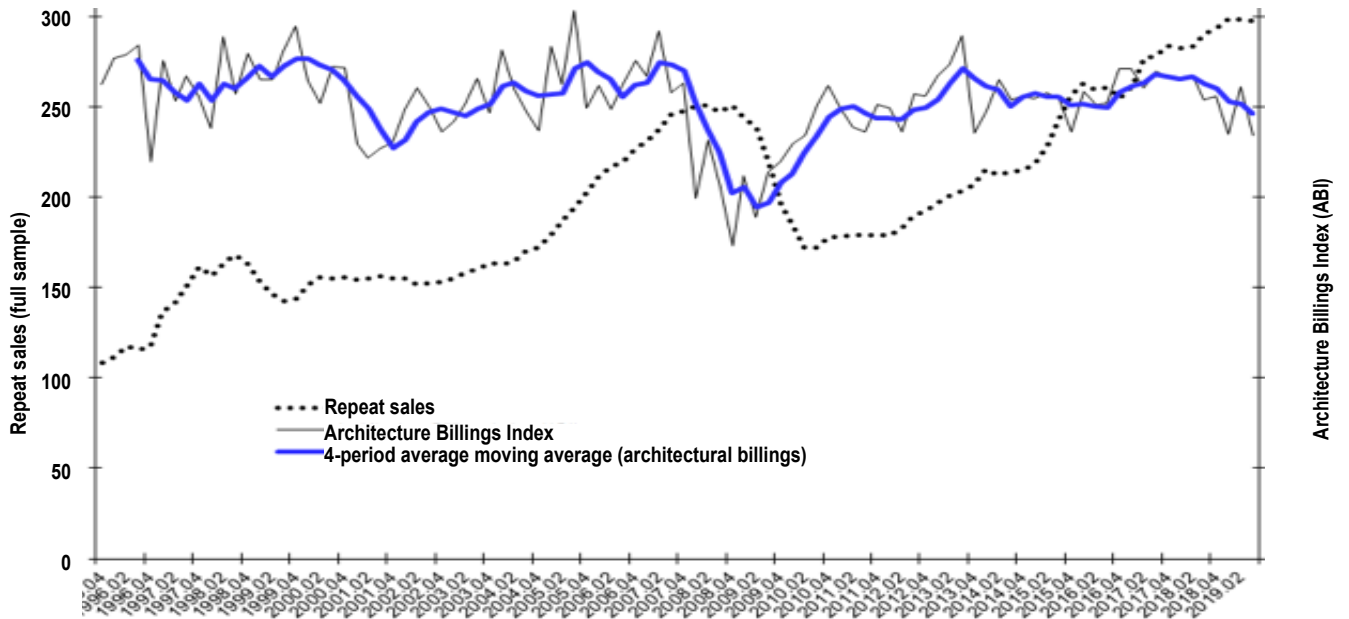
forward-looking metric, fell this quarter from the previous quarter, as shown in Exhibit 27 (46.9 versus 52.3).<sup>8</sup> Year over year, the ABI declined 7.7 percent in the current period, compared to a fall of 2 percent in the previous period. Expect negative price momentum based on the year-over-year trend in ABI. The National Association of Purchasing Managers (NAPM) index shown in Exhibit 28, which is an indicator of anticipated business confidence and thus business traveler demand, decreased 20.1 percent year over year (-7.5% on a quarter-over-quarter basis) compared to -14.1 percent in the prior year-over-year period (2019Q2–2018Q2).<sup>9</sup> Based on this indicator, expect the price of

<sup>8</sup> As of the time of this writing, only the August 2019 AIA Billings Index has been reported. [www.aia.org/practicing/economics/aiaas076265](http://www.aia.org/practicing/economics/aiaas076265)

<sup>9</sup> The ISM: Purchasing Managers' Index, (Diffusion index, SA) also known as the National Association of Purchasing Managers (NAPM) index is based on a survey of over 250 companies within twenty-one industries covering all 50 states. It not only measures the health of the manufacturing sector but is a proxy for the overall economy. It is calculated by surveying purchasing managers for data about new orders, production, employment, deliveries, and inventory, in descending order of importance. A reading over 50% indicates that manufacturing is growing, while a reading below 50% means it is shrinking.

**EXHIBIT 27**

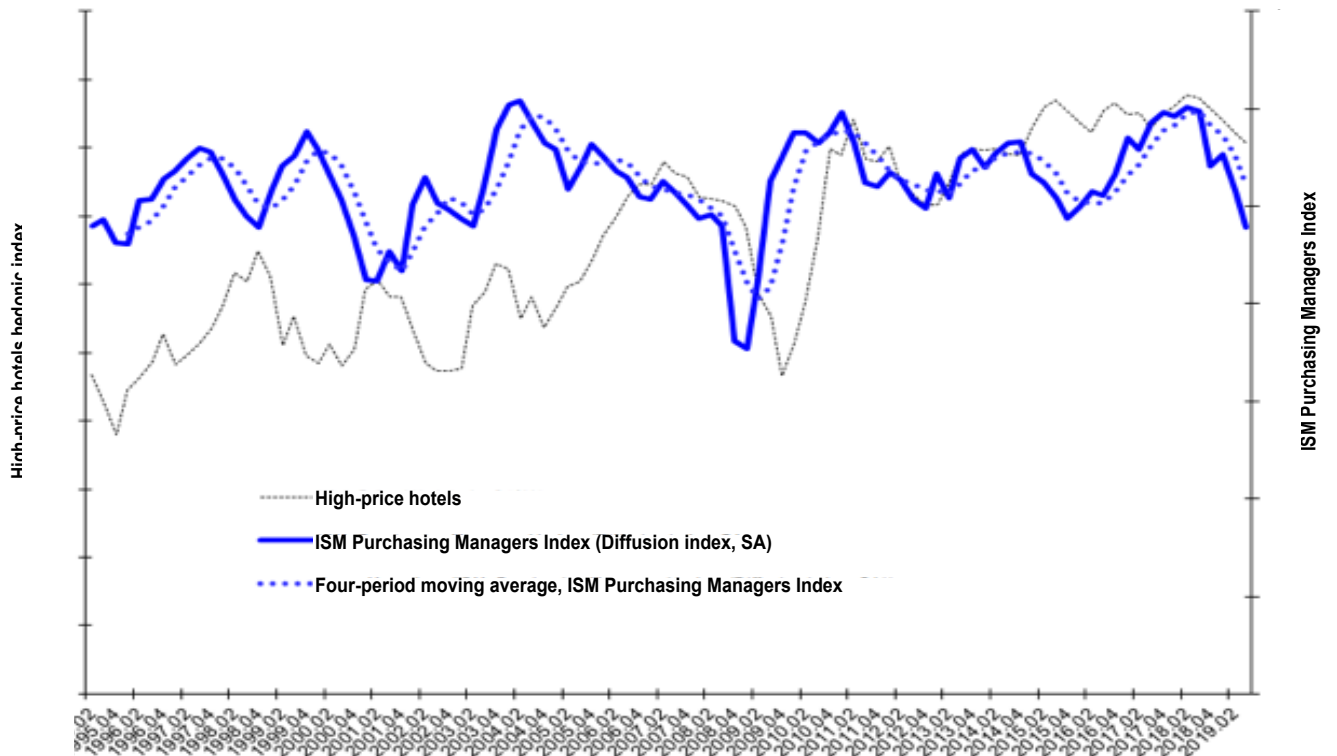
**Hotel repeat sales index versus architecture billings index**



Sources: Cornell Center for Real Estate and Finance, American Institute of Architects

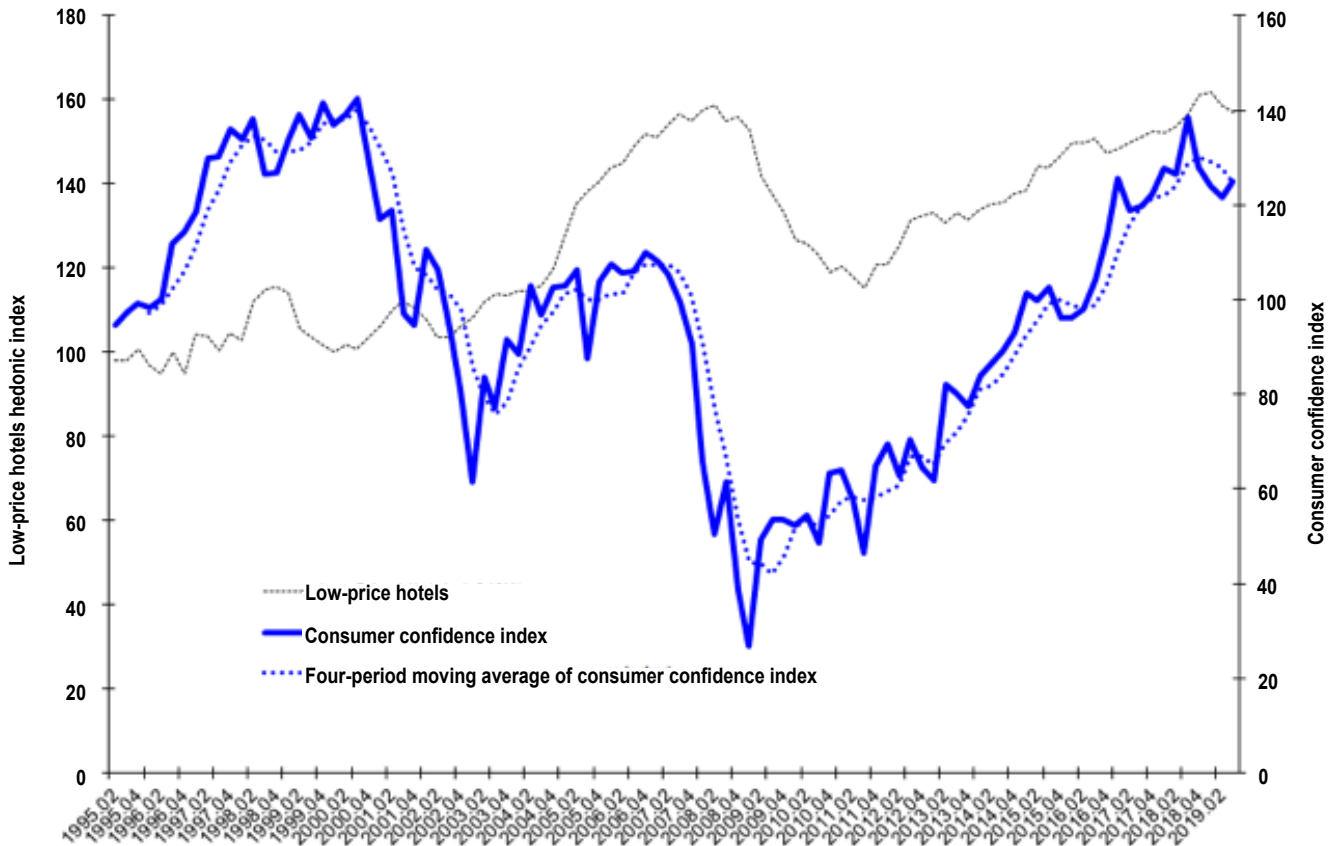
**EXHIBIT 28**

**Business confidence index (National Association of Purchasing Managers) and high-price hotel index**



Sources: Cornell Center for Real Estate and Finance, Institute for Supply Management (ISM)

Consumer confidence index and low-price hotel index



Sources: Cornell Center for Real Estate and Finance, Conference Board

large hotels to continue to decline on a year-over-year basis. The Consumer Confidence Index from the Conference Board, graphed in Exhibit 29, which we use as a proxy for anticipated consumer demand for leisure travel and a leading indicator of the hedonic index for low price hotels, fell almost 10 percent year over year (3% quarter-over-quarter) continuing the negative trend from the previous period (-4% year over year; -2% quarter over quarter). Consequently, expect the price momentum for small hotels to decline in the next quarter. ■

---

**Hotel Valuation Model (HOTVAL) Has Been Updated.** We have updated our hotel valuation regression model to include the transaction data used to generate this report. We provide this user friendly hotel valuation model in an Excel spreadsheet entitled HOTVAL Toolkit as a complement to this report which is available for download from our [CREF website](#).

---

## Appendix

### SUP: The Standardized Unexpected Price Metric

The standardized unexpected price metric (SUP) is similar to the standardized unexpected earnings (SUE) indicator used to determine whether earnings surprises are statistically significant. An earnings surprise occurs when the firm's reported earnings per share deviates from the street estimate or the analysts' consensus forecast. To determine whether an earnings surprise is statistically significant, analysts use the following formula:

$$SUE_Q = (A_Q - m_Q) / s_Q$$

where  $SUE_Q$  = quarter Q standardized unexpected earnings,

$A_Q$  = quarter Q actual earnings per share reported by the firm,

$m_Q$  = quarter Q consensus earnings per share forecasted by analysts in quarter Q-1, and

$s_Q$  = quarter Q standard deviation of earnings estimates.

From statistics, the  $SUE_Q$  is normally distributed with a mean of zero and a standard deviation of one ( $\sim N(0,1)$ ). This calculation shows an earnings surprise when earnings are statistically significant, when  $SUE_Q$  exceeds either  $\pm 1.645$  (90% significant) or  $\pm 1.96$  (95% significant). The earnings surprise is positive when  $SUE_Q > 1.645$ , which is statistically significant at the 90% level assuming a two-tailed distribution. Similarly, if  $SUE_Q < -1.645$  then earnings are negative, which is statistically significant at the 90% level. Intuitively, SUE measures the earnings surprise in terms of the number of standard deviations above or below the consensus earnings estimate.

From our perspective, using this measure complements our visual analysis of the movement of hotel prices relative to their three-year and five-year moving average ( $\mu$ ). What is missing in the visual analysis is whether prices diverge significantly from the moving average in statistical terms. In other words, we wish to determine whether the current price diverges at least one standard deviation from  $\mu$ , the historical average price. The question we wish to answer is whether price is reverting to (or diverging from) the historical mean. More specifically, the question is whether this is price mean reverting.

To implement this model in our current context, we use the three- or five-year moving average as our measure of  $\mu$  and the rolling three- or five-year standard deviation as our measure of  $\sigma$ . Following is an example of how to calculate the SUP metric using high price hotels with regard to their three-year moving average. To calculate the three-year moving average from quarterly data we sum 12 quarters of data then divide by 12:

$$\text{Average } (\mu) = \frac{(70.6+63.11+58.11+90.54+95.24+99.70 + 108.38+99.66+101.62+105.34+109.53+115.78)}{12} = 93.13$$

Standard Deviation ( $\sigma$ ) = 18.99

$$\text{Standardized Unexp Price (SUP)} = \frac{(115.78-93.13)}{18.99} = 1.19$$

| SUP data and $\sigma$ calculation for high-price hotels<br>(12 quarters/3 years) |                         |                |          |                                |
|--|-------------------------|----------------|----------|--------------------------------|
| Quarter  | High-price hotels $\mu$ | Moving average | $\sigma$ | Price surprise indicator (SUP) |
| 1995.02  | 70.60                   |                |          |                                |
| 1995.03  | 63.11                   |                |          |                                |
| 1995.04  | 58.11                   |                |          |                                |
| 1996.01  | 90.54                   |                |          |                                |
| 1996.02  | 95.24                   |                |          |                                |
| 1996.03  | 99.70                   |                |          |                                |
| 1996.04  | 108.38                  |                |          |                                |
| 1997.01  | 99.66                   |                |          |                                |
| 1997.02  | 101.62                  |                |          |                                |
| 1997.03  | 105.34                  |                |          |                                |
| 1997.04  | 109.53                  |                |          |                                |
| 1998.01  | 115.78                  | 93.13          | 18.99    | 1.19                           |
| 1998.02  | 126.74                  | 97.81          | 19.83    | 1.46                           |

# CREF Advisory Board

---

**Arthur Adler '78, P'16**

*Chairman, Americas*  
Jones Lang LaSalle

**Steven M. Angel**

*Principal*  
Fulcrum Hospitality LLC

**Richard Baker '88**

*Governor and Chief Executive Officer*  
HBC

**Michael Barnello A&S '87**

*President & Chief Executive Officer*  
LaSalle Hotel Properties

**Robert Buccini A&S '90**

*Co-president*  
The Buccini/Pollin Group

**Marty Burger P'17, P'20**

*Chief Executive Officer*  
Silverstein Properties, Inc.

**Adam Burinescu CALS '03**

*Managing Director*  
Centerbridge Partners, LP

**Rodney Clough '94**

*Managing Partner*  
HVS

**Howard Cohen '89**

*President & Chief Executive Officer*  
Atlantic | Pacific Companies

**Navin Dimond P'14, P'19**

*President & Chief Executive Officer*  
Stonebridge Companies

**Joel Eisemann, MPS '80**

*Chief Development Officer, Americas*  
InterContinental Hotels Group

**Habib Enayetullah**

*SVP for Real Estate and Asset Management*  
Hilton Worldwide

**Russell Galbut '74**

*Managing Principal*  
Crescent Heights

**Nolan Hecht '97**

*Senior Managing Director*  
Square Mile Capital

**Kate Henrikson '96**

*SVP Investment and Portfolio Analysis*  
RLJ Lodging Trust

**Kenneth Himmel '70**

*President and CEO*  
Related Urban  
*Co-Managing Partner*  
Gulf Related

**Jeff Horwitz**

*Partner, Head of M&A Private Equity Real Estate, Head of Private Equity Lodging and Gaming, and Corporate Governance*  
International Practice Group  
Proskauer

**David Jubitz '04**

*Principal*  
Clearview Hotel Capital

**Alan Kanders '87**

*Principal*  
Three Wall Capital

**Rob Kline '84**

*President & Co-Founder*  
The Chartres Lodging Group

**Neil Luthra**

*Principal*  
Highgate

**Jay Mantz P'21**

*President, New York*  
Rialto

**Alfonso Munk '96**

*Americas Chief Investment Officer and Head of Latin America*  
Prudential Real Estate Investors

**Chip Ohlsson**

*Executive Vice President and Chief Development Officer, North America*  
Wyndham Hotel Group

**Mark Owens '00**

*EVP and Head of Hospitality Capital Markets*  
CBRE

**Daniel Peek '92**

*Senior Managing Director*  
HFF

**David Pollin '90**

*Co-founder and President*  
The Buccini/Pollin Group

**Ray Potter CALS '87, MBA '92**

*Founder and Managing Partner*  
R3 Funding

**Michael Profenius, P'15, P'17**

*Senior Partner, Head of Business Development*  
Northwood Investors

**David Rosenberg P '11, P'13, P'19**

*Chief Executive Officer*  
Sawyer Realty Holdings

**Chuck Rosenzweig ILR '85, JD '88**

*Founder and Managing Partner*  
Criterion Real Estate Capital

**Ben Rowe '96**

*Founder and Managing Partner*  
KHP Capital Partners

**Nirav Shah MMH '05**

*Vice President, Development*  
Hyatt Hotels Corporation

**Seth Singerman '99**

*Managing Partner*  
Singerman Real Estate ("SRE")

**Jackie Soffer P'20**

*Chairman & CEO*  
Turnberry

**Center for Real Estate and Finance Reports**

Vol. 8 No. 4 (October 2019)

© 2019 Cornell University. This report may not be reproduced or distributed without the express permission of the publisher.

The CREF Report series is produced for the benefit of the hospitality real estate and finance industries by The Center for Real Estate and Finance at Cornell University.

**Steven Carvell**, Arthur Adler '78 and Karen Newman Adler '78 Academic Director

**Glenn Withiam**, Contributing Editor

**Kate Walsh**, Dean, E.M. Statler Professor, School of Hotel Administration

---

**Center for Real Estate and Finance**

Cornell University

**Cornell SC Johnson College of Business**

School of Hotel Administration

Statler Hall

Ithaca, NY 14853

607-255-6025

[www.cref.cornell.edu](http://www.cref.cornell.edu)

---

**Robert Springer '99**

*Executive Vice President, Chief Investment Officer*  
Sunstone Hotel Investors

**Alan Tantleff '87**

*Senior Managing Director—Corporate Finance/Restructuring Practice Leader, Hospitality Gaming and Leisure*  
FTI Consulting

**Dan Unger '97**

*Chief Development Officer*  
Tishman

**Robert White**

*President*  
Real Capital Analytics

**Jon S. Wright**

*President and CEO*  
Access Point Financial

**Lanhee Yung '97**

*Managing Director of Global Fundraising and Investor Relations*  
Starwood Capital Group

## CHR Advisory Board

---

**Scott Berman '84**

Principal, Real Estate Business Advisory  
Services, Industry Leader, Hospitality & Leisure  
*PwC*

**Nathalie Corredor**

Senior Vice President, Strategy  
*Hilton Worldwide*

**Susan Devine '85**

Senior Vice President, Strategic Development  
*Preferred Hotels & Resorts*

**Chuck Floyd, P '15 and '18**

Global President of Operations  
*Hyatt*

**RJ Friedlander**

Founder and CEO  
*ReviewPro*

**Steve Hood**

Senior Vice President of Research  
*STR*

**Taimur Khan MENG '93**

Vice President, GM Travel, Transportation, Hospitality  
Solutions Team  
*Salesforce*

**Sanjeev Khanna**

Vice President  
*Tata Consultancy Services*

**Balaji Krishnamurthy**

Vice President of Global Strategy, Corporate  
Development, and Business Intelligence  
*Sabre Hospitality Solutions*

**Faith Marshall**

Director, Business Development  
*NTT DATA*

**Craig A. Mason '85**

Senior Vice President, Asset Management  
*Host Hotels and Resorts*

**Dan O'Sullivan**

Vice President of Sales, EMEA  
*Translations.com*

**Abhijit Pal '02**

Head of Research & Strategic Initiatives, Global  
Partner Group  
*Expedia Lodging Partner Services*

**The Center for Hospitality Research**

School of Hotel Administration  
Cornell SC Johnson College of Business  
Cornell University  
Statler Hall  
Ithaca, NY 14853

**Linda Canina**, Academic Director

**Camden J. Bushen**, Program Manager

**Kate Walsh**, Dean, E.M. Statler Professor,  
School of Hotel Administration

607-254-4505

chr.cornell.edu

---

**Dave Roberts, ENG '87, MS '88 (ENG)**

Senior Vice President, Consumer Insight and  
Revenue Strategy  
*Marriott International*

**Dan Skodol, MMH '04**

Vice President of Revenue Analytics  
*Rainmaker*

**John W. Spencer**

Senior Managing Director, Global Hospitality Leader  
*Accenture*

**Berry van Weelden, MMH '08**

Director, Reporting and Analysis  
*priceline.com*

**Adam Weissenberg '85**

Global Travel, Hospitality and Leisure Leader and  
National Managing Partner, Clients & Industries  
*Deloitte & Touche USA*

**Jon Wright**

President and Chief Executive Officer  
*Access Point Financial*