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# Faculty Senate Meeting Minutes, 05/11/1977, p 136-243 

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Date: May 2, 1977
To: All Members of the Faculty
Frow John N. Durrie, Secretary
Sugkcr: Final 1976-77 Meeting of University Faculty

The final 1976-77 meeting of the University Faculty will be held
 Five joins' $\overline{\overline{m e}}$ in urging your $\overline{\overline{\bar{n}}}$,
The agenda will include the following items:

## AGENDA

(pp. 1-2) 1. Approval of summarized minutes of meeting of February 15. (Minutes attached.)
2. Memorial Minute for Professor Emeritus J. Lawton Ellis -Professor Emeritus Tapy.
3. Memorial Minute for Associate Professor Emeritus J. E. Jackson Harris -- Professor MeGilli. Emeritus Burley
4. Recommendation of Semester II candidates for degrees -the deans of the several schools and colleges.
inal action concerning proposed procedural change in Faculty Constitution (this change was initially discussed at the February 15 meeting) and ratification of results of mail
ballot for AF\&TC election -- Mr. Durrie. (Statement attached. February for AF\&TC election -- Mr. Durrie. (Statement attached.)
pp. 5-18) 6. Proposed revision of the Academic Freedom and Tenure Policy -Professor Professor Roebuck for the Academi)
(pp. 19-20) 7. Proposed changes in Sections 8, 21, and 22 of the Academic Freedom and Tenure Policy relative to a Faculty Ethic Freedom and Tenure Policy relativer Roebuck for the and Advisory Committee -- Professor Roebuck (Statement attached.)
(pp. 21-23) 8. Proposal for implementation of academic rank and tenure for the faculty of the Gallup Branch -- Professor Roebuck for the Academic Freme (Statement attached.

## FACULTY MEETING

May 11, 1977
(Summarized Minutes)
The regular May 11, 1977, meeting of the University Faculty was called to order at 3:07 p.m. in the Kiva, by President Davis, with a quorum present

The summarized minute
President Davis called upon Professors Emeritus Tapy and Burley for the presentation of Memorial Minutes for Professor Emeritus J. Lawton Ellis and Associate Professor Emeritus J. E. Jackson Harris, respectively. These minutes were approved by the Faculty in risi votes

Recommendations of candidates for degrees for Semester II, 1976-77, were presen coll pes olleges. Several changes having been note the Regents for th awarding the necessary academic requirements.

As was initially discussed at the February 15 meeting, the following procedural rewording in Article I, Sec. 7 (b) of the Faculty Constitution rela Freedom and Tenure Committee was approved by the Faculty:
. . . . Nominations shall be made from the floor at
the February meeting of the Faculty. Election shall
be by a mail preferential ballot, distributed $y$
Secretary soon after the nomination meeting, and
accompanied by biographical sketches of the nominees
to all members of the Voting Faculty.
service. . . ."
The Faculty also ratified the following elections in February to the Academic Freedom and Tenure Committee: Regular members (1977-79) - Professor (1977-78) Professor Roebuck, on behalf of the Academic Freedom and Tenure Acanittee, moved that the "Proposed Revision of the policy on 3 and 4 Freedom and Tenure," i.e.. deletion the substitution of ne section 3 of the Tenure Position materials, be approved as 4 , and 5 as incorporated Provost Travelstead explained at some le poris and noted the revis quacies and Handbook.
part of two years. During discussion on the motion, it was pointed out by Dean Wollman, Provost Travelstead, and President Davis that at several points the revision needs further clarification and editorial work, and it was agreed that specific suggestions in this regard would be communicated to professor Roebuck so that they might be incorporated in the final version to be presented to the Regents on June 13. After an amendment by Professor Wessling was defeated, the Faculty approved the revised policy subject to the clarification and editorial work noted above. The Faculty's appreciation was extended to Professor Roebuck for her personal efforts relative to the revision.
Professor Roebuck also presented a proposed revision of Sections 8,21 , and 22 of the Academic Freedom and Tenure Policy, a change having and 22 of the Academic Freedom and Tenure Policy, a chmittee and consequently of the Faculty Advisory Committee which comprised the onsequer and Gehlen explained that a new Faculty Ethics and Advisory Committee had recently been approved by the Senate and that this group would replace would also be called upon in the event of charges of unethical behavior. Professor Roebuck said that the proposed revision, as presented in the agenda materials, had been approved by the Academic Freedom and Tenure Committee, and Professor Gehlen noted the approval of the Senate also, though with the following change in the first paragraph of Section 8: (a) When a question arise concerning the termination of the service of a faculty member who $\frac{\text { has }}{\text { tenure, }}$ eq failuze te yenew a texm eentæaeも, or when any faculty member . . ." Professor Gehlen thereupon moved approva of the proposed revision with the change indicated above. The motion was seconded and, after considerable discussion, was approved

A proposal for the implementation of academic rank and tenure for the fasul for the implementation of academic rank and tenure by the faculty of the Gallup Branch was presented to the Faculeveral editorial Roebuck who moved its approval after indicating the faculty of the Gallup Branch The proposal, she sardorsement of the Academic Freedom clarified plement rather and Tenure ranches" at the Faculty on Page 42D of the Faculty Handbook. $\frac{\text { F }}{}$ as amended by the editorial changes noted above.
president Davis expressed appreciation to Janet Roebucking remarks, ommittee; to Peter Prouse, the first president of the Faculty. Karen ; to Clinton Adams, Associate Provost/Dean offairs; and to Rrovost aser, acting Vice President for Student Affairs; close of rovost Chester Travelstead, who will be retiring at the close o current academic year
The meeting adjourned at 4:30 p.m. $\qquad$
, Nurrie, Secretary -2-

THE UNIVERSITY OF NEW MEXICO

## FACULTY MEETING

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\text { May } 11,1977
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The May 11, 1977, meeting of the University Faculty convened in the Kiva at $3: 07 \mathrm{p} . \mathrm{m}$. , and was called to order by President Davis, with a quorum present.

## PRESIDENT DAVIS The meeting will come to order.

This is now the regular meeting of the faculty, the final meeting scheduled for three p.m.

First item is the approval of the summarized minutes of February 15 th .

PROFESSOR DRUMMOND Move they be approved.
$\qquad$ DAVIS Been moved the minutes be approved. Second? Con (Several seconds.)
DAVIS AIl in favor, say "aye".
and Minutes are approved.
I would like now to introduce Professor Emeritus Tapy, for memorial minute for Professor Emeritus J. Lawton Ellis. Dóctor Tapy.

PROFESSOR TAPY J. Lawton Ellis, Professor Emeritus of Electrical Engineering, died March 15th, 1977, at the age of eighty-three. He was born in Barnwell, South Carolina. He served his country faithfully and well in the military, in industry, and in education through his chosen profession

In preparation for his long and varied career, he was educated at Furman Preparatory School and receive Bachelor of Science and Master of Science degrees in electrical engineering from Georgia Institute of Technol In addition, he held a dip
Eastman Business College.

Lawton began his professional career as an engineer
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with the General Electric Company at Schenectady, New York, and served the company in Fort Wayne, Philadelphia, Chicago, Detroit, and again in Schenectady. Later he served with industry at Mare Island Navy Yard and Treasure Island, California, and the Bureau of Ships in Washington, D.C. He was a research engineer with Boeing Airplane Company in Wichita, Kansas, and also in Seattle, Washington.

Interspersed with his industrial and academic careers was his varied Naval experience in World War I and World War II. In the latter he was fitting out and damage control officer with carrier qualification with the Pacific Fleet. He was also an expert in the fields of industrial mobilization and radiological defense. His active duty won him two battle stars and the rank of lieutenant commander.

Professor Ellis began his teaching career at the University of Wisconsin. Next, he returned to his alma mater, Georgia Tech, where he taught for twenty years. From there, he was called to the U.S. Naval Academy for seven years, taught at Northwestern University, and then came to the University of New Mexico in 1947, where he remained in the electrical engineering department until his retirement in 1959.

He was a valued and competent member of many college and university committees. His wide and varied experience made him a natural choice for sectional and national comittees. He held offices in the American Institute of Electrical Engineers, the American Society for Engineering Education, and the A.A.U.P. He was a member of Kappa Eta Kappa (honorary in electrical engineering), Sigma Tau (honorary in engineering), and a registered engineer in New Mexico.

Perhaps the breadth and depth of his experience is best illustrated in the survey of steam, geothermal, hydro and nuclear power plants of western Europe made while on a sabbatical leave.

Above all else, Lawton was first and foremost a great teacher and a warm personal friend. The high level of performance demanded of his students was eased and enriched by the illustrations drawn from his varied experience. He loved his work, but even more than this, he loved his students and showed his care and concern for their personal and professional progress through a

difficult and demanding discipline.
His students and many personal friends have suffered a great loss. He was a truly great man. We who knew him best and loved him most are the poorer for his passing.

DAVIS Thank you, Doctor Tapy.
Those in favor of the motion to approve this memorial please indicate by a standing vote.
(The body stood in a rising vote.)

## DAVIS Thank you

The minutes and will be distributed to members of the family.

Chair would like to now call upon a memorial minute for Associate Professor Emeritus J. E. Jackson Harris, an I would like to introduce Professor Burley.

PROFESSOR BURLEY
Mr. Chairman, faculty:
Professor Emeritus J. E. Jackson Harris, former director of the University Health Service and Associate Professor in the Department of Health, Physical Education, and Recreation, died on March $23 r d$, 1977.

Doctor Harris was born in Knoxville, Tennessee, in 1893. He tor Harris was born in Knoxville, Yale University School of Meceived his medical degree fration was on the treatment of tuberculosis. Professionally, he served a assistant superintendent of the Ohio Sanatorium befor coming to Albuquerque for his health in 1917. During World War II he was appointed as a surgeon in the United States Public Guard and Marines from 1940-1944.

In 1945, Doctor Harris became the university physician of Univer th and Physical Education, as well as as athletic team phyty Health Services. He also serv great satisfaction.
He retirician -- a servic
retired in June, 1960.
Continuing his practice of medicine after retirement
from the University, Doctor Harris accumulated fifty-nine years of service to the Community of Albuquerque.

He was a fellow in the American College of Physicians, the American College of Chest Physicians, and the American Medical Association. He served as president of the Bernalillo County Medical Association, the New Mexico Medical Society, and the New Mexico Tuberculosis Association, was a former chief of staff of Presbyterian Hospital, and a board member of Los Lunas Mental Hospital.

His educational affiliations were with A.A.U.P., N.E.A., N.M.E.A., and Phi Kappa Phi.

This is a brief resume of the credential of a humanitarian, a medical practitioner, a beloved professor and a community leader.

Mr. Chairman, I move that the faculty accept this memorial minute, and that a copy be sent to Mrs. Harris

DAVIS Would you please indicate your approval of the memorial minute by a rising vote?
(The body stood in a rising vote.)
DAVIS Next item on the agenda is recommendation of semester two candidates for degrees. I will call upon the deans of the candidates for degrees. any changes.

Dean Hoppenfeld, architecture and planning. TER II, 1976-77

DEAN HOPPENFELD The list is correct.
DAVIS List is correct.
Dean Wollman, arts and sciences.
DEAN WOLLMAN I have a number of corrections.
On page one, delete David Douglas Belling. On page two, del nome delete John Robert Elias. On page four, delete Charles Allen Nimsk, N-i-m-s-k.

Also, four names have to be added, received their

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degrees retroactively to December of 176: Louie Andrew During; John L. Rucker; Albert T. Sandoval; and Mark Allen Plept, $p-1-e-p-t$.

DaVIS Dean Rehder, business and administrative science.

DEAN REHDER List is correct.
DAVIS Dean Rinaldi, education.
DEAN RINALDI List is correct as submitted.
DAVIS Dean Gross, engineering.
Anyone reporting for engineering? Too bad about that.

PROFESSOR MORRISON Mr. Chairman, the list from engineering is correct.

DAVIS Fine arts, Dean McRae.
DEAN MC RAE The list is correct.
DAVIS Graduate school, Dean Spolsky.
DEAN SPOLSKY List is correct.
DAVIS Law school, Dean Hart.
PROFESSOR UTTON List is correct.
DAVIS Medicine, Dean Napolitano.
DEAN NAPOLITANO List is correct.
DAVIS Nursing, Marion Fleck.
DEAN FLECK There is one addition on page twentySix, the name of Charles Edwin Struck, s-t-r-u-c-k.

DAVIS Pharmacy, Dean Bliss.
DEAN BLISS List is correct.
DAVIS University College, Dean Huber.


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DEAN HUBER On page thirty-nine, please delete the name of Charles M. Epperson

DAVIS Do I have a motion to approve the list of candidates for degrees?

DRUMMOND So moved.
DAVIS Moved and seconded that we approve the list of candidates for degrees as submitted by the deans.

All in favor, "aye"; opposed, "no".
The motion carries.
Item five, final action concerning proposed
procedural change in Faculty Constitution. This change was initially discussed at the February 15 th meeting, and ratification of results of mail ballot for A.F.\&T.C. election, and I am to call on Mr. Durrie. Are you going to Pake care of ther, Qnue? PROCEDURAL AMENDMEN

## Ms. BROUN I guess I can't make a motion. Janet, CONSTITUTION

 could you make a motion? I am not a faculty member.PROFESSOR ROEBUCK I move that the faculty adop the process outlined in the minutes -- in the agenda and ratify the elections.

## FACULTY MEMBER Seconded.

DAVIS Moved and seconded that the faculty adopt the changes in the constitution as outlined on pages three and four of the agenda, and approved by the election.

> Is there any discussion?
and All in favor, signify by saying "aye"; opposed.
Motion is carried.
Item number six is the proposed revision of the Academic Freedom and Tenure Policy, Professor Roebuck for the Academic Freedom and Tenure Committee.

D Professor Roebuck.

REVISION OF ACADEN FREEDOM AND TENURE POLICY

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ROEBUCK I move that the document entitled, "Proposed Revision of the Policy of Academic Freedom and Tenure," presented in the agenda, be approved as presented.
vasl (Several seconds.)
DAVIS Moved and seconded. The floor is open for discussion.
yond Doctor Roebuck.
ROEBUCK It's been a while since we talked about tenure, at least as a group since we talked about tenure So I thought first of all, I would do a little review of the background.

The sections that we currently have in the Faculty Handbook regarding review and tenure for faculty members were well enough when people were awarded tenure if they fitted in, if they weren't actually offensive or actually incompetent.

As the number of growth in the faculty fell off, these procedures in the Faculty Handbook became more and more inadequate. in the were so vague they did not encourage more inadequate. They were so vague srocedures. Under precise evaluation or provide precise procedures it entirely ose procedures currently in the Handbook, people got tenure.

People were informed of the requirements of tenure but vaguely informed, and so were pleasantly surprised at the time of their tenure decision. People were told they were doing well by their departments, but the college requirements were higher when it came time for the tenure. And to enter flan ald contra
position
he Fenure only a sketch. It was a temporary expedient to deal with an immediate problem. There are few precise rules in it to deal with anything the evaluation procedures that it provides for is worse than the tenure policy, and the people under $\hat{\text { cotus. So what }}$ more unsecure than people on probationary status. so we have now in the Handbook is so inadequate, in contradictory, so full of holes, that translated into
practice it amounts to no policy at all.
A.F.\&T.C. and the Provost's office spent much of the last two years, certainly most of their work this year, working out what we might call "executive orders" to fill in the holes and deal with immediate problems. These executive orders, in the main, are reasonable enough, but they do not have the authority or the widespread area of the Faculty Handbook. They are not part of any coherent general structure.

In other words, what we have been trying to do is fill in the holes to stop the water flooding into the Titanic with a bunch of bandaids. This is at least an attempt to respond -- unless the bandaids give away and the ship will sink, and I don't think any of us wants to see the ship sink.

So A.F.\&T.C. has developed a revision of the term "review". Those procedures under the circumstances, particularly occurring with the old procedures, wouldn't work. What was needed, the committee felt, was a complete revision, and this is what we suggest

As this is late in the semester, and as few of you have probably done your homework of reading the rather lengthy document, I thought I might try to pick out some of the main elements in the plan.

One of the first objectives was to get rid of the old system the probationary period appeared to be much longer than it was, especially to the appeared to be much longer than it was, espectis thisplan, uninformed. be made in the last year of the the tenure decision will be mat some time preceding the stated probationary period, not some period.

People who were awarded tenure will have it immediately on the conclusion of their last probationary ear. Those year terminal contract.

This, I think, is much less confusing for everyone, especially for the junior faculty members who wer obviously most affected by this policy

Also, for those of you concerned about such things, it
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conforms to the letter and the spirit, I think, of A.A.U.P. regulations on this issue.

The second point is to deal with the term contract, or term appointment. It is possible to bring in junior faculty on probationary contracts, still, but the
assumption is that we have made, and in planning this new policy, the assumption is made on the basis of the tenure plan approved by this faculty in 1974, that the formal admission contract for the junior faculty member will be a term of appointment.

The new plan provides for a full evaluation of first-term appointment people in their third year, as well as providing for an annual review for those people. third-year review also allows consideration of the University in flexibility, which was also concerned with the infloxible is good and we want to keep a term person, but we cannot because of the University's needs and flexibility, then, the term person gets a one-year notice contract following the expiration of the first term contract.

If we do keep them, we issue them a second threeyear term appointment; they become faculty members in probationary status. The third review retroactively becomes a review, and the tenure review must be made in the third year of the second term appointment.
(t) This proposal, therefore, has the effect of conforming to the effect of the tenure plan, while fitting people on term appointments into a coherent structure on appointment review and tenure.

The third elemencerns review. This is an area Which A.F "bothered" by in reent months, if not years. Days when a person could achieve tenure by conforming to the a person could achieve tenure by conforming to the Even in epartment's requirements are clearly now ove into the days when they weren't open, many people res were never ifficulties because departmental requirement made clear to them.

Now, however, deans and associate proves and provost obviously play an important role in setting the requirements for tenure, and those requirements as well as those of the department should clearly be communicated to
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the individual faculty member midway through the period in which tenure might be achieved, while there is still time for that faculty member to comply with the rules, if that faculty member can comply with the rules. Such a system of communication in written form is provided for in this plan.

In general, the new plan, while more lenient, is more precise and more in accord with reality than the old more precise and more in accord with reality than the academic departments, where that primary duty probably belongs. It provides, however, also, a stated role for higher levels of administration, and requires that they communicate with the faculty members and with the departments involved -- which is much more fair to the junior faculty involved in it, most affected by it.

It requires, in essence, that they be told what the rules of the game are, by all the people who will be officiating in the game come tenure time. In all too many cases, this has $n$ bor or the old policy.

This revision is not one that comes to you lightly from A.F.\&T.C. The Committee has been working on it in detail A.F.\&T.C. The Committee has been work from experience, especialor almost two years, vent along experience with the term appoint originate from the Committee. It was developed by the committee It is unanimously approved by the Committee.

However, the Committee realizes that to make it work in practice, any such policy is also to meet with the approval of higher administration. For one thing, let us not forget that even if we approve it, the Regents stil have provosts. Some of the elements of this orders" plan were incorporarler
(ara The urges that you approve its plan, committee urges that you approve interests of the Faculty and of the University.

The provost can recite this plan almost The provost, I am sure, can recite to give ou well as I can, and I am sure he will be pleasedty angle,

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but in conclusion I would simply urge that you approve this plan, for at the moment we have none in effect.

Thank you.
DAVIS Thank you.

- Discussion. Chester.

VICE-PRESIDENT TRAVELSTEAD Mr. President, members of the Faculty, it is true that I worked with Professor Roebuck and directly with the Committee over the last year, and I would like to make a few observations about what is being proposed.

I will not repeat what Miss Roebuck has already said about the present situation: it is impossible, it is unworkable, and must be changed.

We could spend an hour telling you why, but I am sure most of you know some of the reasons why, and, therefore, a change must come about.

One important thing that she has referred to is that the old policy, the one that has been in it, had been for some time, is different from or at least is separate from the tenure position plan.
(4n You will recall, those of you that were here when that plan was passed, it was put in as a separate documen because it could not be melded in with the original one, and Mr. clarity or jurisdiction -- and I don't think the Faculty ever pirit of the after the original tenure policy -- that where they were in confle original tenure policy -- would hold over the original. original.

So the second reason, in addition to ambiguity, parts of the present -- both of those are now subject to various interpretation, even conflicting interpretations.

One of the main points I want to make was that the tenure One of the main points coherent policy. And I think this proposal does, indeed, try to do that. I think I would like to observe that the



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Academic Freedom and Tenure Committee, over the last two years on this point has recognized a need, has worked seriously and diligently toward a correction of it, and I think most all of it is quite constructive and is a great improvement.
ctabe And wherever the administration and faculty committee like that can work together like that as has been the case during the last year, exchanging eviews and modifications both ways during that time, I think that's important, because the faculty does not exist separate from the administration, or even from the Regents. As a thing like this is developed, I think it's important that we go hand-in-hand.
$a_{n}$ tion is a very delicate matter. I won't belabor that point, except it's struggled over and argued over in institutions across this country, and one might simplify the issue by saying that the essence of it is how much will faculty rights and privileges on the one hand, be balanced with the need for administration and Regents, so as to manage -- as the constitution says -- manage and administer the institution.

I don't need to tell you, also, that those two positions are quite often in conflict, and where we can get a balance, that's the only way it will operate. It can never operate as a total faculty document. It can never operate in my opinion as a Regent document separately.

So . Committee has struggled for the balance of a year, Committee has struggled for the balance of a year that is seeing what the points along faculty rights, but also is operable, that recognizes the faculty exerci same time recognizes the which $I$ hope is not in corcise their responsibility, which all with the faculty. And sets a reasonable balance, some specific improveady mentioned, there are a number of them

One that occurs to me, that the present policy say if you One that occurs to notice, the person shall have tenure, peri because polve anything if you have a


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person who is not well qualified and who is not performing well, to say that just because of a technicality of missing of notifying them on May 16th, rather than May 15th, they shall have tenure at this institution.

The proposal does not say that. It says on such a notice date, if it is not met through for whatever reason, the person shall have an extra year, which is a lot different from tenure.

I think the whole procedure from midpoint is considerably improved. I won't belabor that and go into detail about some cases we have had, it doesn't make any difference, but it is not fair to the faculty members, it is not fair to the departments, it is not fair even to college, if at the midperiod of a faculty evaluation there is not an opportunity for input, for feedback from persons in the central administration who eventually will have some role in that.

The present policy does not allow for that. This ne does. It does not say, however, that that will be the final document that says that it will not be completed I believe it says, Miss Roebuck, it will not be completed until these various levels, these various officers have had a chance to look at it and let the department and the faculty member know what shortcomings that they see at that time.

It does give the faculty member, then, a chance to correct the vect and improve, once he sees, how they view the位 policy.

It does not say, however, that if that midterm is positive and favorable, that that would necessarily be -lead toward tenure, or presumption of tenure, because it was a four-year period or six-year period, obviously many things can happen in the last half of that period. But oes give them a chance at that point to get some feedback which they do not get now.

I think the point on notice of dates, I have already I think the
about that.
Midterm review, I would say finally this is not a


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perfect document -- it's got some wording there, Janet, I have even realized since the last time we talked about it, that must be changed.

## ROEBUCK Me, too

TRAVELSTEAD It has some phrases that are still ambiguous, and some terms that are not properly defined.

For example, "soft money," that's not a very legal term, but we all know what it means. As a matter of fact, "soft money" and "hard money" are becoming so confused now, I am not really sure which is which, because even money from the legislature is not "hard money" any more, nd sometimes the "soft money" from the federal government $s$ harder than the "hard money" from the state. So, anywa, terms like that

I think there some other points in there that eed to be modified. I am arguing, though, for the rincip 1 s and the general substance of this proposal and I think it's a time when the faculty and administraion ought to join hands and recognize that we must take step like this, but at the same time recognize that before it's even presented to the Regents, there should be some more editorial changes, and even some minor points haven't touched on

I speak in favor of the proposal and I commend that committee for the work it has done.

DAVIS Who wants to argue with Chester at his last Faculty Meeting?

## PROFESSOR HAMILTON We all do.

## DAVIS Further discussion? Nat.

WOLLMAN I don't want to argue with Chester, but wonder whether, in terms of clarification, it's ppropriate at this point to bring up some specific lauses, paragraphs, and et cetera, where I find some ambiguity and where I think we might be able to settle i at this meeting.

Isn't that in order?


Nat COUTM:


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DAVIS I think it would be in order. This is hard to do at the meeting, as we were discussing this this morning, and my feeling is there were certain things that as president, I would be concerned about working out and getting clarification of, without changing the basic intent of the document.

WOLLMAN What I have in mind in no way changes the basic document. I think it's a very good document, but basic document. I think it's a very good document, but me ambiguous, and if Janet would be willing to listen, I would like to just briefly mention them.

ROEBUCK Could I suggest, I have the feeling that the faculty probably has the feeling at this moment that A.F.\&T.C. didn't do its homework.

Indeed, A.F.\&T.C. did: the proposal you have comes as the meeting of many days and hours, and everybody, short of God. It seems we might chip away and disagree bout definitions and odd words here and there, and this kind of thing, forever, and we still wouldn't have a tenure policy for next year.

So I would like to suggest that the faculty approve So I would like to suggest that the faculty approve that it reword certain sections. But I would like that to follow on my initial motion.
WOLLMAN Did the A.F.\&T.C. consider further
editing without changing the nature or intent? editing without changing the nature or intent?

ROEBUCK God help us for defining "soft money, for example.

DAVIS It's one that concerned me from the standpoint that when you -- this is a very legal document that will have of many to many people, and it will be a clarif and lo meet with you you and perhaps other people would either put you would perhaps it would be more appropriate, Nat, if you woure, as I intend to do, and I am sure that the committee would welcome this input from others.

WOLLMAN Well, there are one or two points that I think involve basic elements of princip that I think we ought to get clarified right here on the floor of the faculty. Can I raise one such point?

DAVIS Yes, certainly.





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one-year notice.
WOLLMAN But a person on one-year notice may be, conceivably be severed from the faculty on one year, two years, three years, or fourth year, and these notification equirements should apply to that person just as they would apply to a person on a three-year term contract, and this policy doesn't say that.

ROEBUCK I wish Mr. Durrie were here. Most of the notice thing was his

WOLLMAN It was not your intention to simply ignore it?

ROEBUCK No.
WOLLMAN So this, then, could be taken care of subsequently in editorial discussion?

## ROEBUCK Yes

WOLLMAN Also, there is another question, and that relates to the concept of notice. That is whether notice is that -- the first negative notice given to an individual, or whether it is the final determination after an appeal which may run into the period of time that is specified here in case of appeal.

Now, is it intended, then, that for purposes of this paragraph, written notice is defined as the first negative statement given to the individual?

ROEBUCK It refers to the final decision notice given to the individual.

WOLLMAN Well, that creates a problem.
PROFESSOR GREEN By the provost, that's no problem.

WOLLMAN Yes, it is a problem. It only means there is another year entailed which may not be intended.

TRAVELSTEAD I think I agree with her interpreta tion. At least, it was my understanding the decision you are talking about, at the bottom of page fifteen, is the


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final decision of the provost, that's where the final decision is made, and that must be made at least one year before the final contract the person has, before June 30 th. This would mean that the intermediate steps that the
interdepartmental recommendation would be taken during that year, and the provost decision would have to be made before June 30th, and that person, even negative, would have another year.

Does that present any problem?
WOLLMAN What it means is if there is a negative decision by the department, say in April, which is then appealed, and there would be a determination at June 30 th and the appeal carries over into the next academic year, hat means that we have to give to that individual another year beyond what might be given under --

TRAVELSTEAD You said a negative decision of the department. I don't think it's a decision recommendation.

## WOLLMAN Recommendation, right.

TRAVELSTEAD And that would lead toward an official decision before June 30th, and if that's not done, the person would have two years.

WOLLMAN We are defining written notice, final notice as the written notice of the provost?

TRAVELSTEAD That's what I would say.
DAVIS At which time there might be an appeal, but the final decision which there would be awaiting a decision on the appeal.

Do you have any further questions?
WOLLMAN There was one other question, and if Janet has in mind in her motion covering section eight .(4) ROEBUCK No, section eight is another item.

WOLLMAN Section eight is separate.
DAVIS Section eight, that's all right, Bill.

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PROFESSOR SCHLEGEL There has been some discussion, and I tried to get an answer in this area and I don't see any policy on that: what is the status of an individual faculty member who is denied tenure? Can you then appoint him on a temporary basis? Can you then appoint him on a term basis? Can you then rehire him in another department and put him on the probationary ladder?

There is no policy in regard to that decision.
ROEBUCK I think you will find it in the footnote at the beginning of -- on page five, the footnote beginning "A terminal contract is one which follows a negative decision on the retention of a faculty member."

I think that -- that whole section, I think, answers your question. If it doesn't, I will be glad to respond.

## DAVIS Another question.

PROFESSOR WESSLING Francis Wessling, mechanical engineering.

First of all, I would like to have something clarified, and I would like to have a comment.

Is it your intent that we pass this policy today, in this Faculty Meeting?

## DAVIS This is the motion

WESSLING Then, I would move a substitute to item (e) on page fifteen. The item as it reads now -- I think most people have copies of it -- but I would like to delete some of the wording where it says, "...may be appointed at or promoted to a rank higher than."
para. I would like to delete the words "or promoted to."
Also, in the second sentence I would -- where it says, "A faculty member granted a second three-year probationary appointment may be promoted," I would like to delete the words, "granted a second three-year probationary appointment."

If there is a second I would like to speak to this.

## FACULTY MEMBER Seconded.

DAVIS All right. Substitute motion has been made and seconded.

WESSLING My reason here is that I can foresee the possibility of a department hiring a person as an assistant possibility of a department hiring a person as an a certainly deserves to be promoted before he has three years in rank as an assistant professor here at the University of New Mexico.

I think that if we passed this document the way it is stated here, we are not permitting a department to have the latitude that it should have to promote an individual who has the capabilities to be promoted, even though he is on a first-year or first-term appointment.

I think that we could be doing a faculty member an injustice, because this will affect the time in which he is in-grade as an assistant professor or associate is in reasons he has to leave at the end of three years, he has not then been penalized by perhaps another two years as an assistant professor, rather than associate professor.

AVIS The Chair interprets this as an amendment rather than a substitue motion.

## WESSLING That's correct.

DAVIS So, Chester, would you care --
TRAVELSTEAD May I respond to that, Mr. Wessling?
The point you are making really could happen now under the conditions we have. The period for promotion, for example, from assistant to associate is now three years Exce ers. eriod for prome guess it's four years assistan exception can be made, they have been made to that.

But what you are suggesting, it seems to me, is going considerably beyond even our present presumption about time to be served in rank, because a three-year
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ppointment would be the minimum that a person would serve, and one year less than the minimum effective now. So I think you are introducing a new element. We are not changing that element about time served in rank.

WESSLING
May I respond?
DAVIS Yes.
WESSLING Well, I haven't said anything at all in here about time in rank. I haven't changed the intent of any other part about length of service before a person can be promoted. All I am saying is that a person who is on initial term appointment may have time in rank at some other university as an assistant professor, before he comes here We may hire him on as an assistant professor, and I would think that this university ought to consider promoting him before he has served another three years promoting him before he has served another

If we put this in as it is presently stated, there is no allowance for exceptions. If my amendment is passed, then, the possibility of the exception still arises.

ROEBUCK I think A.F.\&T.C.'s intent in drafting this section was substantially that, that the provost just explained, coupled with the fact that it was the Committee's feeling that when the faculty passed the tenure position plan, the faculty's anticipation was that people on initial term appointments would all be junior people.

We still, I assume, normally appoint senior people or people with more experience on a probationary contract and my feeling is that the faculty in passing the tenure aculty with senior faculty rank, who are in a very temporary position.

These it is my understanding of the fape therm appointments, it to be for ty's intent when it passed the plan, were in it's or for very junior-ranked people, and prevent the in there. And it's in there in order to prevent very instable, nontenured, not-leading-towards-tenure sort of position.



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[^0]DAVIS Further discussion on the amendment?
FACULTY MEMBER Question.
DAVIS The question has been called.
All those in favor of the amendment signify by saying

The Chair rules that the amendment failed.
Further discussion on the motion.


PROFESSOR WILDIN I have a question on section four, page thirteen. This has to do with negative decisions based on the availability of tenure ladder, or tenure positions.

That is -- first question I have is, are there fixed limits on those percentage of people in a department that can have tenure ladder or tenure positions?

DAVIS No, there is no percentage. There are guidelines, but it's -- it's not a fixed percentage. Clinton, would you like to comment on that?

DEAN ADAMS The Tenure Committee plan established at the University, quite a large committee that has met during this last year and addressed themselves to those issues. The Committee position has not been to adopt a absolutely fixed percentage -- they at this point an absolutely fixed percentage -- they at this point stop -- but rather to adopt a general guideline into account suggest to the provost's office that they take into account is the he enrollment trends within a given department, the age of the faculty, how many retirements are anticipated, other factors of this sort which might impinge on the subject of flexibility.

And to allow a higher percentage of tenured commitments, tenure contract commitments in departments ith an ith an upward enrollment trend five years of retirement embers within three or four or and so on and so forth, and insish has hattern of ommitments in a departme wounge eclining enrollments and has a rather stable younger faculty, et cetera.

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The range in which these suggestions are made is from around sixty-five, sixty-seven percent, in a department which is perhaps showing a downward trend in nrollment and has a young faculty up to around eighty percent in departments with upward trends.

Tendency in the Regents' meetings has been for the Regents to ask questions when the commitment is at or above eighty percent. This has been a fairly common thing and indeed, happened last week with respect to one appoint nent in the department of mathematics -- Regents have sked that they be given information in the agenda of the Regents' meeting as to the tenure percentage in the department, so that they can take that into account when they finally approve an appointment.

My feeling is that the Regents at least as presently constituted are going to question sharply pointments that are recommended on tenure contract, phere that substantially above eighty. But there's no hard fast number.

## DAVIS Further discussion or questions?

WILDIN I would like to add to that, is that at the departmental level or at the college level

ADAMS The Tenure Review Committee discussed this matter and passed a motion to say it should be at the college level, but that motion is a motion to the administration and Regents.

My feeling in having listened to the Regents on this subject, is the Regents will be very concerned abou lepartments. For example, I think if this appointment in mathemars athematics had been an appoinlet's say a hundred percent of the fact of some other hat it be disapproved, lespite mible ollege of the ar

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## PROFESSOR MERKX I was going to move the previous question; if you would like to speak, Chester, speak.

TRAVELSTEAD Sir?
MERKX I was intending to move the previous question.

TRAVELSTEAD I should speak, then.
I don't speak for the Regents on this point, but I would say that the motion passed by that Tenure Advisory Committee left a great deal to be desired, because it does make the thing more flexible, certainly, if you can does make the thing more flexible, certainly, if you can
average out the percentages throughout the college. But average out the percentages throughout the college. But
it doesn't relieve the situation unless you can make the it doesn't relieve the situation unless you can make the professor of physics a teacher of therape
or some other department in that college.

And so I think the -- not only the Regents, but I think anybody that is looking at the needed flexibility s going to have to continue to look at the department percentages, even though they might -- if some of these factors prevailed that Mr. Adams talked about -- might be lenient if there is a general situation that might justify that.

DAVIS Okay. Are you ready for the question?
All right, the question has been called. All those in favor of approving the proposed changes to section eight, twenty-one and -- no, no, wrong one -- proposed revision of Academic Freedom and Tenure Policy, signify by saying "aye"; opposed, "no".

## The motion carries

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Item seven, proposed changes in sections eight, twenty-one, and twenty-two. Professor Roebuck.

ROEBUCK I move that the motion presented to you on pages nineteen and twenty of the agenda be approved.

DAVIS Moved and seconded.
ROEBUCK The Faculty Handbook provides a role for a Faculty Advisory Committee, which is a subcommittee of

REVISIONS OF
SECTIONS $\varepsilon$, 21 and 22 of ACADEMIC FREEDOM AND TENURE POLICY
the Policy Committee. The Policy Committee no longer exists, having vanished in the constitutional revision which created the Senate. We need a replacement for that committee, and a better defined, expanded version of its role.

This proposed revision provides a replacement, and the proposal comes to you with the approval of A.F.\&T.C., that urges that you adopt it. However, as the new committee will be a Senate committee, as A.F.\&T.C. was not an originator of the proposal, I would like to yield the floor to someone that knows more about it, having worked on it more, Professor Gehlen.

PROFESSOR GEHLEN As Professor Roebuck has noted, currently section eight in the Handbook is no longer operative because we no longer have the Faculty Policy committee. We also have not had any kind of committee to deal with charges of unethical behavior on the part of a faculty member, and, therefore, the Eaculty Welfare Committee of the Senate is proposing this revision and change, substitute section eight, which will create a committee that will take the place of the old Advisory Committee, and also will be called upon should occasion arise of charges of unethical behavior.

This document was first presented to the Senate in February, or earlier draft. It was discussed at some length. The document you have right now is revised substantially from that earlier document, but it was not brought back to the Senate for their concurrence until yesterday.

At the Senate meeting yesterday, the Senate voted concurrence with the draft that you have, with one exception, and if I may, I have been instructed by the Senate to propose an amendment on one point.

That is, let me explain a little before I make the amendment -- well, the original section eight is limited to cases where a question arises concerning the termination of services of a faculty member who has tenure. The A.F.T. draft that you have before you has changed that and says when a question arises concerning the termination of service of a faculty member, or failure to renew a term of contract when any faculty member is charged with unethical behavior, it was the consensus, I think, of the Senate
yesterday that this is a rather drastic change in tenure policy, made perhaps a bit too casually, that it would be better if the section eight was amended to reflect its traditional position; namely, that it should apply to faculty members who have tenure and AF\&T practically consider it to greater lengths, or the Senate might consider it at greater lengths, the question whether or not this policy would be available in cases such as term contracts that are not renewed.

Therefore, at the direction of the Senate, may I make a motion?

DAVIS An amendment is in order.
GEHLEN I should like to move that on line two, section eight, which incidentally should have a small "a" in front of it where it says on line two, says, "faculty member," I would like to insert, "who has tenure," comma and delete the words "failure to renew a term contract."

> DAVIS All right. Is there a second?

## (Several seconds.)

DAVIS Moved and seconded to insert the words,
"a faculty member who has tenure," and delete, "or failure to renew a term contract."

Doctor Green.
GREEN I don't see why the profession -- well, the failure to process tenure should deny a whole group of people the right of appeal, because there are cases, there have been cases in which people without tenure have been accused of to occur again. We need some way of handling this.

If you knock this out, then, there is again no way of doing it. We are going to be in the same stupid mess we have it. We are going to be don't think it's fair, why should a nontenured person have no rights of appeal? It is not right.

I oppose this very strongly. I hope that we vote the amendment down.

DAVIS Well, from a legal standpoint, isn't the


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concept that the burden of proof is on the faculty member to prove himself for tenure, that the University is not obligated to show cause to the faculty member, and the only time that it -- the only grounds for showing cause or demanding that cause be given, is when the faculty nember alleges that the termination or failure to renew contract was the result of particularly the failure to renew contract was an abridgment of his academic freedom? Are you changing this concept?

GREEN No, and I would like to speak to this comment that frequently comes up.

You open the floodgates and the University is just going to be deluged by all these appeals. This is onsense. In the first place, the person who appeals has to put a great deal of himself into it. If it goes on, he as to engage a lawyer. This is all on him, and he also nows that if he is appealing a decision, that he will ave and I don't think there's any question of this.

What this will do, I think, is force a greater responsibility in the taking of these administrative decisions, and $I$ am all in favor of that. I think if these decisions are arrived at wisely, fairly, there wil be very, very few appeals under this sort of procedure that we have here.

DAVIS Doctor Heady.
PROFESSOR HEADY Mr. President, my understanding is that we have section thirteen, which is not being affected by the proposal, and which does deal with the cademic freed of a nontenured faculty member.

GREEN But does not deal with questions of ethics.
HEADY Well, I have a great deal of hesitation about changing the whole basis of procedures.

GREEN That doesn't surprise me, Professor Heady, for people who That doesn't surprise me, Professor the same for people who don't have tenure and put am certainly in favor as people who do
famendment.

DAVIS Peter.


PROFESSOR PROUSE I think I should report to the group here that when this matter came to the Senate group here that when this matter came to the Senate yesterday, the word that has now been inserted by Fried they were struck, and the effect now is that they be put back.

It was the feeling of the Senate in passing this, that, John, they could take care of the tenured issue here while recognizing and returning to A.F.T. the very question that we are raising. In other words, that that be a subject of study and reconciliation of other sections of the Handbook, but as to the intentions, I think that's what the Senate wanted to have happen

We wanted to get this done if we possibly could --
GREEN I don't see the problem.
PROUSE -- and go on from there.
Frieda, who is chairman of the Senate Faculty Welfare Committee, could comment to this better than I can.

## DAVIS Janet.

ROEBUCK I think Frieda was first.
GEHLEN Section fourteen allows for nontenured faculty members who feel they are being denied tenure to appeal. That is also there, and also proposed section eight suggests that in charges or cases of unethical behavior set forth in section eight shall apply to any faculty mer -- the issue of tenure refers only to termination.

PROUSE Or when any faculty member is charged, it specifically sets that aside from tenured people.

## DAVIS Janet.

ROEBUCK I think in addition to everything that John has said, which I agree with wholeheartedly, A.T.\&F.C. had a very practical concern in mind when deleting the business about it only applying to tenured people. The subcommittee of the policy committee used to be used as an informal adjustment body before a formal complaint came to

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A.F.\&T.C., because formal complaints to A.F.\&T.C. are lengthy and time consuming, and most of the work is done at the informal adjustment level.

At the moment, we don't have a committee to do that. A.F.\&T.C., because it is a hearing body, cannot, in many instances, do that on its own account. We need a body that can function in this area on behalf of the faculty, to see if things can't be worked out, before the whole thing comes to a formal showdown at high noon in an A.F.\&T.C. hearing.

At the moment, we don't have one, we need one for everybody, and it seems to the A.F.\&T.C., making this apply to everybody would answer that practical problem.

DAVIS Janet, are we talking about a faculty member who is not -- not having a contract renewed because of a charge of unethical behavior only, or is this applied to anyone whose contract is not being renewed, who wants then to have a preliminary proceeding and go and make the appeal through this process?

I guess this is where $I$ am -- are we -- is it specifically limited by those persons who are being fired because of unethical conduct, or a contract not being renewed because of unethical conduct? Could you clarify?

ROEBUCK No, I don't think so. I think we need available for all kinds of purposes, because the kind of cases that come up are legend, and don't fall under one heading. We need a committee available, but we will try to do a semiformal, informal adjustment when the faculty member vis-a-vis the administration has problems. It's sort of the other side of a formal hearing. I think it would be useful.

DAVIS For any reason?
ROEBUCK Yes. Occasionally we need them, and they are created on an ad hoc basis, you know, and it would be useful to have a standing committee to do this.

MERKX What I would like to do, Mr. Chairman, is state some of my own doubts about introducing this into this particular document at this time.

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I am not -- I think we need a policy to handle problems that arise with respect to nonrenewal of threeyear contracts. However, this document is designed by the Senate to do two things: it is designed to fix up the policy for firing a tenured faculty member -- which, of course, is a very special kind of a situation, and very special procedural safeguard.

And secondly, to formalize the method for handling complaints about faculty violations of ethics, as an ethics policy applies to everyone.

But I think that to broaden the language that was set up originally, has now been modified to take into account the new structure for breaking tenure, and apply those policies to nonrenewal of three-year contracts, is to -- is at least a feeling I felt, my feeling, anyway, that this has not been adequately thought out.

I am not sure the same policy should apply, that there may be a difference for someone who has tenure and someone not being renewed for one ground or another. I think we need to have a policy for the person not renewed the we need to have a policy for the phid limit this to what the senat contracts, but I think we should that is, something handing ethics and tenure-breaking, and that a separate clause or separate paragraph or separate policy should designed for people with three-year contracts. That is really a separate issue, and there's too big an issue to slip through on the shoulders of this particular policy.

## DAVIS John.

GREEN I don't think this is anything so new in the section fourteen that refers back to provisions of section eight, with reard to academic freedom. So what is new about this? -- when, if a complaint was made before, the presid the president should have set up an advisory panel the Policy
different.

And And, anyhow, who is to serve -- this is effectively the grand jury. And there is nobody without that tenure or nontenure, without someone to hear that Tenure preliminary thing. Then, the Academic Freedom and Tenure Committee has to serve as grand jury, petit jury, judge you know -- it does serve the necessary purpose.


## DAVIS Nat.

WOLLMAN The reference in section fourteen to section eight goes back to the fact that section eight dealt only with tenured faculty members. What -- if we leave the language as it is given to us right now, it reads as follows: "When a question arises concerning the termination of the service of a faculty member, or failure to renew a term contract, the matter first shall be brought to the attention of that faculty member's chairperson and/or dean."

Now, what that then does is changes completely the process by which we have been -- the process that we have been following with respect to termination of people on a three-year term contract.

And as Gil pointed out, that's a very big change, and it goes far beyond the question of an allegation of some type of improper act on the basis of which some action is taken.

Now, we retain the protection for prosecution for committing some improper act, by the phrase, "or when any faculty provisions of the statement," et cetera

So everybody comes in under that blanket, but not everybody comes in and can raise, then, in any way in conformance with this section, simply nonrenewal of a three-year term contract.

So if what you want to do is follow the language literally as you want to put it in, then, in effect, what you are doing is eliminating the three-year term contract and setting up an only other different kind of preliminary appointment.

GREEN That language was put in because of an earlier fear that the Senate had, that everybody would immedia therfore, that the string of procedure?

WOLIMAN Yes, think that was the first thing that was foringing up all the complaints. That's a more orderly process.


GREEN One of the problems is trying to bring everything together in one package, I am afraid.

However, I still say where is the protection to a person who, at the end of three years, who feels that he's been dealt an injustice, what does he do?

WOLLMAN Well, that, again, goes back to the whole concept of the -- what the three-year term contract is, and I think it should be debated apart from this particular kind of question and this particular matter

GREEN Well, I disagree with you about this. I think that there are moral standards that can be applied to this. It is very difficult to write moral standards into this sort of thing. That's why we have the committees.

DAVIS Still debating on the amendment, Chester.
TRAVELSTEAD I support the amendment, and I thin I reflect the discussion which took place in the Senate yesterday, and just my own feeling. I think we are yester too many different things in this one package. I think it's a mistake.

The University has at least four categories of appointments: one, the tenured person, and that is a distinct cas: one, the faculty for which there are certain procedures and rules and rights. It's different from the probationary one, to-wit: section eight versus section fourteen. Fourteen refers to eight.

There is a new one now, which is a three-year term appointment, and then a fourth category which is a oneyear term.

I think it's a terrible mistake to put all these in the same category, because I believe as Gehlen said yesterday, the rationale of the F.\&T.C. Committee -- or解 then she is making now -- was that it wouldn't be used very much.

I submit if this is passed without this amendment, everyone, whether on a one-year appointment, or three-year term appointment, or a probationary appointment, or tenure
appointment, will seek relief, and we will have a complicated procedure for them all in one basket, and I don't think it's proper.

## DAVIS Further discussion on the amendment?

Ready for the vote on the amendment?
All right, question has been called on the amend ment. All in favor of the amendment, which would change line two to read, "faculty member who has tenure," and would delete, "or failure to renew a term contract."
"no" All in favor, signify by saying "aye"; opposed,

The "aye's" have it. The amendment is carried.
Further debate on the motion, or on the policy as amended?
(General calling for the question.)
DAVIS All those in favor of the amended policy signify by saying "aye"; opposed, "no".

The motion is carried.













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trying to make sense out of the things that had happened in the meanwhile, and also spent countless hours, as she said, deans, administrators, faculty members, everybody working it up.

So I would like to vote -- to propose a vote of thanks to Jan for undertaking this task

## DAVIS All those who are in favor.

(Applause.)
DAVIS Janet, in token of our appreciation, we are going to let you introduce item eight.

ROEBUCK Thank you, Faculty, that was most courteous. I won't say it makes it all worth while, but sort of up in that area.

In view of the passage of the new tenure policy, there are a few necessary technical amendments I would like to make before I make a formal motion on the next item.

The last sentence of paragraph one, it should be noted that the recently approved tenure position plan is applicable at the Gallup branch, should be deleted.

In about the middle of paragraph four, the usual annual "reviews, should be deleted.

A little further down in that paragraph, referring to section four of the Academic Freedom and Tenure Policy, "four" should be changed to "five".

And here, Sal's homework I didn't do: the first senter sentence dele and reread to you: wind developed by the Gallup Faculty Committee of Review."

I would then move that this document be approved as amended.

DAVIS With those editorial changes, it's been moved that this document for the Gallup branch be approved. Is there a second?

ACADEMIC RANK AND TENURE AT GALLUP BRANCH













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FACULTY MEMBER Seconded.
ROEBUCK In 1974, the faculty approved what was in effect a sort of enabling act to allow the branch colleges to develop tenure along lines suited for their own function, for our tenure policy does not suit them at all. As the enabling act on page forty-two (d) recognizes, the branches cannot be totally covered by our policy, although they should, in broad lines, conform to it.

Working closely with A.F.\&T.C., the Gallup faculty has produced its own tenure plan, which is now presented to you. It comes to you with the endorsement of A.F.\&T.C., and again we have all worked with the appropriate administrative people as we have been going along.

I have here a memo for you from the Gallup faculty. It's addressed to the General Faculty, University of New Mexico, from Alfred Crouch, president of the Gallup Branch Faculty, saying:
"We, the Faculty of the Gallup branch, request that the General Faculty of U.N.M. accept the proposal for implementation for tenure in the Gallup branch."

This document, which has the unanimous approval of Gallup branch, is the instrument of efforts begun in 1972. We feel that a tenure policy is necessary to provide stability at this institution, but we feel that the differences of the nature and intentions of the goals at Gallup, that we have a policy separate from the one of U.N.M., one that leads to rank and tenure at the Gallup branch. Positive action on the part of the General Faculty will be greatly appreciated.
A.F.\&T C recommends that you approve this, which represents a great step forward for the Gallup branch. We ren Wilso one of the members of the Gallup faculty, recognize her and allow her to speak to this motion.

## DAVIS Kay.

ROFESSOR WILSON I am glad to be here. I think it's probably the first time anyone of us has attended Faculty Meeting here, and it's the first time we will
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achieve a status other than stepchildren of U.N.M.
As Jan said, we have been working on this, or requesting some sort of status, since 1972. We do have different function, we teach fifteen hours, we teach days and nights, most of our efforts are toward teaching. And for this reason, we need a policy which gives us rank and tenure that's different from yours.

We also need very much the Committee of Review which would for the first time allow the faculty to have some sort of status and say in the evaluation of our members. Up until now we have been pretty much appointed by the director, with very little pure evaluation. I think this is very important. I hope you will approve it.

## DAVIS Further discussion?

Harold.
DRUMMOND On page forty-two (d) of the Handbook, item number two indicates that probationary appointments made at the branch college shall lead to academic tenure in the particular discipline at that branch only, and not toward tenure on the main campus or at another branch.

I don't find that in this proposal. Is that item does this new proposal mean that if tenure is given to faculty at the Gallup branch, they are tenured at the University of New Mexico?

ROEBUCK No, absolutely not. No. No.
PROUSE Just said the opposite.
DRUMMOND But you see, it's in the current Handbook, but it's not in here, that I could find. Is it still here?

ROEBUCK Well, the heading, I would assume, make it clear that it applies to the Gallup branch

DRUMMOND Forty-two (d)?
ROEBUCK I don't think we can delete what is on forty-two (d) notice this is not a substitution it is an add Northern bratis to the



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Northern branch. Northern branch has nothing to do with it, this is just for Gallup. So forty-two (d) will have to stand with this following.

DRUMMOND What bothered me, you see, that this starts with the paragraph one from page forty-two (d), but then the introductory paragraph on forty-two (d) is also the introductory paragraph on the new information, but item number two on page forty-two (d), I do not find in this. And I just want the introduction to show that it's very clear that item two on page forty-two (d) of the Faculty Handbook still applies.

ROEBUCK It's not being deleted, it was never proposed to delete it.

DAVIS The Chair will rule that the University policy still applies.

DRUMMOND
Mr. Travelstead, you seem to be perplexed?

TRAVELSTEAD No, I just remembered that this was quite an important point in the previous discussion, and if it's true that what we are doing is adding to and not deleting the paragraph that has been referred to, then, I would feel satisfied.

But this Faculty was adamant on this point, that tenure there does not have any connection with tenure on this campus, and that has to be perfectly clear in this action this afternoon.

So what may be a little confusing is if a part of forty-two (d) is being replaced, another part is going to stay, I think editorially that has to be made clear.
ROEBUCK No, no part is being --

TRAVELSTEAD He said forty-two on this page is the same as forty-two on this document. Are you going to have it twice, purposely?

ROEBUCK I guess it fits them together. It also should be made clear that it is not a carryover for the Northern branch, the Northern branch does not have its own policy.


DRUMMOND There is no Northern branch.
ROEBUCK Well, then, it won't have a policy, then. It will save us all a little work.

DAVIS We will, when John Durrie gets back on campus, I think it would be appropriate to take this u with him, so that this is specifically noted, or this could even be footnoted calling attention to the University regulations without changing the intent or purpose of this motion.

ROEBUCK I really don't think it's needed, Mr. President. Forty-two (d) stands as is. There is no deletion.

DAVIS Further discussion on this question?
FACULTY MEMBER Calling for the question.
DAVIS The question has been called. All in
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## these things.

TRAVELSTEAD I sure will, Mr. President. I am not saying how.

DAVIS I wish you all would stand and join with me in wishing them thanks.

## (Applause.)

DAVIS Did you have an announcement?
EACULTY MEMBER I have an announcement to make for the Faculty club. We are open this afternoon. We have a beautiful sign up, eighteen inches high, at 1805 Roma.

And we are also open Friday afternoon, and this week is half-price week, and we have a special for anyone who is sixty-five and retiring and has held three administrative positions. They are going to be the guest of the Faculty Club this week.

DAVIS Thank you very much.
We stand adjourned.
Adjournment, 4:30 p.m.
Respectfully submitted,


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MASTER OF ARTS IN TEACHING MATHEMATICS

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MARY L PARKHURST
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## Members of the University Faculty

John N. Durrie, Secretary, and the Committee of Five Sueject: Proposed Procedural Changes in Faculty Constitution
The establishment of the Faculty Senate and the resulting changes in the frequency of faculty meetings have pointed out the necessity of a minor that this change be introduculty Consticution, with final actike to ask next regular meeting (in May) and subsequent ratification by the Regents.

Article I, Sec. $7(\mathrm{~b})$ of the Faculty Constitution relates to the nomination and election of the Academic Freedom and Tenure Committee for the following year and presently reads as follows:
"...Nominations shall be made from the floor at the regular faculty meeting preceding the election meeting. Additional names may be placed in nomin of the Voting Faculty presented to the Faculty Secretary at least ten days before the scheduled election meeting. Election of regular Committee members and alternates shall be at a regular
faculty meeting during the second semester of each academic year. Election of regular members and alternates shall be by a single preferential ballot The term of service...."

With nominations being made at the February 15 meeting, the next regular meeting of the Faculty would not be until May when Semester II degree candidates are approved. This is much too late for the electio of AF\&TC members to be held, since the election results are needed by the Senate Operations Committee at least six weeks earlier in preparing its slate of standing committees for 1977-78. Since it does not seem reasonable to call a special meeting of the Faculty for the election, we would like to propose that the election be held by a mail ballot to be distributed to all voting members (accompanied by biographical sketches of the nominees) within a few days after the nomination meeting. At the May meeting, the amendment could be discussed for the required secor At the of the may meeting the pallot for the AF\&TC election.

The two advantages of this change would be that all faculty members not just those at the election meeting - would have an opportunity to vote and also that the Senate committee charged with making standing committee nominations in May for the following year would know of the election results in ample time to avoid making other key committee assignments for those elected.

We would suggest deleting the second sentence in the above quote. There would no longer be an election meeting if our recommendation is adopted, and if memory serves, there has never been such a nomination, by petition, following the nomination meeting,

We would like, therefore, to recommend the above procedure for this year, and to change Article I, Sec. $7(\mathrm{~b})$-- quoted above -- to read yeaŕflows:
"....Nominations shall be made from the floor at the February meeting of the Faculty. Election shall be by a mail preferential ballot, distributed by the Secretary soon after the nomination meeting, and accompanied by biographical sketches of the nomirees, to all members of the Voting Faculty. The term of service...."

JND: ef

Elections to Academic Freedom and Tenure Committee by mail ballot Distributed on February 20, 1977:

## Regular members (1977-79)

Professor Auger
Professor Fink
Professor Frieda Gehlen
Professor Green
Alternates (1977-78)
Professor Daniel
Professor Este
Professor Ju
Professor Maes
Professor Stahl

Proposed Revision of the Policy on Academic Freedom and Tenure
[Delete present sections 3, 4, and Tenure Position Plan, and re-number subsequent sections accordingly.]

Section 3(a). Temporary Appointments. Temporary one-year appointments
may be made for faculty members appointed as visiting professors, to fill positions on soft money, to replace faculty members on leave, or whenever an appointment has to be made so late that normal search procedures cannot be followed. With the exception of appointments made without a normal search procedure, faculty members on such appointments may be reappointed for a second or third year if mutually agreeable to the faculty member and the department and college involved, or they may be reapoointed under a term appointment. Full-time, temporary appointments shall not normally lead to permanent tenure. They shall not exceed a total of three years except in the case of (i) a faculty member making reasonable progress toward an advanced degree at this University, outside the department of employment, (ii) a faculty member on a terminal or a notice contract:*
(b). Probationary Appointments. The probationary period shall constitute the time during which a person's fitness for permanent

[^3]tenure is under scrutiny. Probationary appointments shall normally lead to permanent tenure. Initial probationary appointments are normally made only at the associate and full professor level. The maximum probationary period shall be four years for associate professors and three years for full professors. These maximum periods will be increased by one-half year for appointments commencing in Semester II.

The normal initial appointment for the junior ranks is a term appointment. A faculty member given a second term appointment becomes a faculty member on probationary status and a tenure decision must be made for that faculty member in the third year of the second term appointment. Faculty members initially appointed at a junior rank will thus normally serve six years, the last three of which are probationary before a final tenure decision is made.
(c) By written agreement with theappointee and with the consent of a majority of the tenured members of the department or nondepartmentalized college, the probationary period may be reduced below the maximum periods given in $3(\mathrm{~b})$ if the faculty member's qualifications warrant such reduction. In exceptional cases and with the consent of a majority of the tenured members of the department (or non-departmentalized college), tenure may be recommended on appointment.
(d) Once established, the duration of the probationary period shall not normally be extended. The running of the probationary period shall, however, be suspended when a faculty member is on leave of absence for work on an advanced degree and may be suspended in cases where an absence from campus would demonstrably interfere with the
proper evaluation of the member's progress toward permanent tenure in the opinion of the dean and a majority of the tenured members of the department.

Since tenure is granted only at the end of the academic year, a one-semester leave for which running of the probationary period is suspended will normally result in delaying the granting of tenure by a full year.
(e) Part-time service shall not be considered as probationary service leading to the possibility of tenure.
(f) A faculty member with tenure who resigns from the University and is rehired within three years as a full-time member of the same department shall have tenure upon return. If a faculty member is rehired by the same department after more than three years' absence,
a probationary period may be required, at the discretion of the department. This probationary period must be approved by the Committee on Academic Freedom and Tenure. If a tenured faculty member resigns from the University and is rehired as a full-time member of another academic department, the faculty member may be given not more than a one-year probationary period at the discretion of the department.

A faculty member with tenure who leaves an academic department to accept full-time employment by the University in an administrative capacity shall retain tenured status in the academic department.
(g) Probationary Reviews: Tenured faculty members, especially department chairpersons, are reminded that their participation in all
tenure review procedures, and particularly in the two full, formal reviews (outlined in sections $3(\mathrm{~g})(\mathrm{ii}), 3(\mathrm{~g})$ (iii), and $4(\mathrm{c})$ ) is one of the most serious of their duties and responsibilities. They are also reminded that tenure should be granted only to faculty members who have demonstrated excellence in the performance of their professional duties; mere adequacy or inoffensiveness do not constitute sufficient grounds for the award of tenure. All reviews should include evaluation of teaching by at least students and peers.
(i) Annual Review: The progress toward permanent tenure of each faculty member on probationary status shall be reviewed annually by the department chairperson, in consultation with at least those department members best acquainted with the probationary member's work. Such reviews shall evaluate the probationary member's progress in light of the section "Bases for Appointment, Tenure, and Promotion" (pp. 52-54), and of standards of excellence prevailing in that discipline, department, and college. The outcome of each review shall be discussed with the probationary member.

In addition to annual reviews, more thorough and formal written evaluations shall be conducted as outlined below.

## (ii) Mid-probationary Review: * Midway through the

 probationary period, it is mandatory that a full review report be*This review procedure shall also be implemented for a faculty member ber receives y in mitial term appointment. If the faculty membecome that faculty mer'spointment, the third year review shall become that faculty member's mid-probationary review.
made for all probationary faculty members. The chairperson, after
discussion (written comments may or may not be employed) with at least the tenured members of the department, shall conduct a thorough review of the probationary member's progress along lines similar to those outlined for annual reviews. This review shall identify, in reasonable detail, the areas of strength and weakness of the probationary member. The chairperson shall send a full written report on this review, including a summary of all the evaluations of the faculty members consulted, to the dean of the college. The dean shall, in the light of standards of excellence necessary for the award of tenure at the college level, but bearing in mind the need for flexibility of standards of judgment both within and between disciplines, add an assessment of the probationary member's progress to the report of the chairperson and forward it to the Associate Provost/Dean of Faculties.* Similarly, the Associate Provost/Dean of Faculties shall add an assessment to the report and forward it to the Provost, who shall add an assessment.

A full mid-probationary review report shall, therefore, consist of the evaluations of the chairperson, the dean, the Associate Provost/Dean of Faculties, and the Provost. The review process shall be considered complete only when copies of the full report have been received by the probationary member and the department chairperson.

It is not anticipated that probationary members will necessarily have attained the standards required for the award of tenure by the

[^4]time of their mid-probationary review. The aim of the required identification of the strengths and weaknesses of the probationary member is to give that member a clear picture of the performance levels by which he or she is to be judged and to offer the opportunity to correct deficiencies in the second half of the probationary period. The existence of some identified deficiencies in this review shall be considered normal, and this alone shall not be the basis for action against the probationary member.
(iii) Tenure Review: In the final year of the faculty member's probationary period, it is mandatory that a full review report be made. The chairperson shall conduct a thorough review of the member's fitness for tenure along the same lines as those of the mid-probationary review. The full mid-probationary report shall be taken into consideration by the tenured faculty of the department in this process. The chairperson, after discussion with at least the tenured faculty of the department (written comments may or may not be employed), shall recommend to the dean that the probationary member be given tenure or not. The chairperson's recommendation to the dean shall be accompanied by a full, written evaluation report including at least a summary of the evaluations of all faculty members consulted. Should the chairperson's recommendation be negative, the probationary member shall be notified immediately and in writing by the chairperson and shall have 10 working days to present a case for retention to the dean before the latter acts on the chairperson's recommendation.

The dean shall normally abide by the chairperson's recommendation. If the dean decides not to follow this recommendation, the dean shall immediately and in writing inform both the probationary member and the chairperson so that both may have 10 working days in which to present their cases to the Associate Provost/Dean of Faculties before a recommendation is made to the Provost. Further, if the dean decides not to follow the recommendation of the chairperson, the dean shall provide the probationary member and the chairperson with a written statement of reasons. This statement may be used in any case made before the Associate Provost/Dean of Faculties or before the Provost. Similarly, if the Associate Provost/Dean of Faculties decides not to follow the recommendation of the chairperson or the dean, the Associate Provost/Dean of Faculties shall provide a written statement of reasons to the faculty member, the department chairperson and the dean.

The final decision on the award of tenure shall be made by the Provost (prior to June 30 of the final year of the probationary period), exercising the personnel authority of the Regents delegated by them for this purpose. The provost shall normally abide by the recommendation of the chairperson forwarded by the dean. If the Provost considers not following the recommendation in which the dean and chairperson have concurred, the Provost shall immediately and in writing inform the probationary member and the officers involved in the decision. The probationary member and the officers involved shall have 10 working days to present their cases to the Provost before the final decision is made. If the provost does not follow the recommendation of the chairperson in making the final decision,
the Provost shall provide the probationary member and the officers involved in the decision with a written statement of the reasons. This statement may be used by the probationary member and/or the chairperson, should either wish to appeal the final decision.

The probationary member and/or department shall have ten working days from the receipt of any written reversal in which to initiate any appeal.

The tenure review process shall be considered complete only when the Provost, in writing, informs the probationary member and the chairperson of the final decision. The time of completion must conform to the provisions for notice in Section 5 .

If awarded, tenure shall be effective immediately upon the faculty member's acceptance of the next contract.

Section 4. Term Appointments. The normal initial full-time appointments at the instructor and assistant professor levels will be a term appointment of three years. Faculty members with initial term appointments can expect to be employed, barring conditions over which the institution has no control, for a period of three years provided the faculty member's performance continues to be satisfactory. The term appointment was devised in response to the concerns voiced about the need to maintain flexibility in University programs. It is recognized, however, that the system of term appointments must avoid the creation of a stratum of second-class faculty members with minimal security and incentive. It is in the best interests of this institution that high-quality faculty members be retained and eventually granted tenure, and it is thus anticipated that most
faculty members deemed worthy of retention can be retained on a second, three-year, probationary appointment.
(a) Faculty members with initial term appointments can expect to be employed from year to year for a period of three years provided the member's performance continues to be satisfactory.
(b) The department chairperson shall conduct an annual review of the faculty member's performance as outlined in $3(\mathrm{~g})(\mathrm{i})$.
(c) First Term Review: In the third year of the first term appointment, evaluation of the faculty member, with written reports, as provided for in $3(\mathrm{~g})$ (ii) shall be conducted. In addition to conforming to the requirements and procedures in 3 ( g ) (ii), the first term review shall also take into consideration the needs of the department, the College, and the University for flexibility.

1. The department and/or college concerned shall no later than December 1 of the third year make a decision-favorable or not favorable--with respect to the performance of the faculty member during the two years and three months served.
2. A recommendation based upon this decision shall be sent immediately by the dean to the Associate Provost/Dean of Faculties who in turn shall at this time make the final decision with respect only to the faculty member's performance, and shall so notify the faculty member no later than Decemioer 15 of the third year. If this decision by the Associate provost/

Dean of Faculties about performance is favorable, the faculty member shall be notified that he or she will receive a second three-year appointment if the University's need for flexibility permits. If the decision about performance is negative, the faculty member shall be notified that the current contract (in effect during the third year) will be a terminal one at the University.
3. If the University's need for flexibility requires that a faculty member judged worthy of retention not be retained, the Provost must explain to the Senate Faculty Welfare Committee why there is a need for flexibility regarding this particular position, and show that the administration's plans for the academic and fiscal future of that position are reasonable.
4. If the Provost decides that the University's need for flexibility requires that the faculty position in question must be eliminated, shifted within the department, or shifted to another department or college, and/or if the provost determines that because the percentage of tenured positions (or a combination of tenured and probationary positions) in the department is so high as to make it unwise to authorize an additional probationary appointment, the Associate Provost/ Dean of Faculties shall notify the dean, department chairperson, and faculty member concerned as early in the third year as possible but no later than June 30 of the third year of an initial three-year term appointment. A faculty member whose performance shows excellence or promise of excellence but
whose employment will not be continued because a position is being eliminated, shifted within a department or to another department or college will be offered a notice contract for one additional year of employment beyond the initial threeyear appointment.
(d) A faculty member offered a second three-year appointmont shall, from the beginning of the fourth year of service, become a faculty member in probationary status. The first term review shall be considered the mid-probationary review, and the faculty member shall come under the appropriate provisions and procedures of Section 3 of this policy. Accordingly, a tenure review, as provided for in 3 (g) (iii) shall be conducted during the third year of the second, three-year, probationary appointment.
(e) No faculty member on an initial term appointment may be appointed at or promoted to a rank higher than that of assistant professor. A faculty member granted a second, three-year, probationary appointment may be promoted according to the requirements and proCedures outlined in the promotion policy.

## Section 5. Decision Dates and Dates of Notice.

(a) Written notice that a faculty member in probationary status is or is not to be continued in service will be given to the faculty member not later than June 30 of the final year of the predetermined probationary period. If the decision is positive, the faculty member shall have tenure effective July $I$ of the fiscal year
following the probationary period. If the decision is negative, the faculty member will be offered a terminal one-year appointment in the fiscal year immediately following the probationary perind.

## (b) For Members on a First Three-Year Term Appointment:

Written notice that a faculty member on a first three-year term appointment is not to be continued in service will be given to the faculty member according to the following minimum periods of notice: (1) not later than March 31 of the first academic year of service, (2) not later than December 15 of the second academic year of service, (3) according to the notice procedures, dates, and provisions set forth for the third year of such service in Section $4(c)$ above.
(c) Full-time Lecturers: Written notice that a faculty member serving as a full-time lecturer is not to be continued in service will be given according to the following minimum periods of notice: (1) not later than March 31 of the first academic year of service, (2) not later than December 15 of the second or subsequent academic year of service.
(d) At any point during the first term appointment or during the probationary period, a department chairperson may recomend that a term appointee or probationary faculty member not be continued in
service. If, after consulting with at least the tenured members of the department (and usually also after obtaining data from the other sources of information listed on pages 53 and 54 of this Faculty Handbook), the chairperson decides to recommend to the dean that a faculty member in probationary or term status not be continued in service, the chairperson shall notify the faculty member in writing. If requested by the faculty member, the chairperson shall indicate in writing the reason for the decision. The faculty member shall have ten working days in which to request a reconsideration before the chairperson sends the recommendation to the dean. If no such request is made, or if the chairperson, after reconsideration, decides to forward a negative recommendation to the dean, the chairperson shall do so in writing, enclosing all materials relevant to the decision. Simultaneously, the chairperson shall notify the faculty member in writing that the negative recommendation has been sent to the dean and shall provide the faculty member with a copy of the negative recommendation. The faculty member shall have ten working days in which to appeal to the dean before the latter acts on the chairperson's recommendation. If no appeal is made to the dean, or if, despite an appeal, the dean concurs in the departmental recommendation, the dean shall forward the negative recommendation in writing to the Associate Provost/Dean of Faculties, enclosing all materials relevant to the decision. Simultaneously, the dean shall notify the faculty member in writing that the negative recommendation has been forwarded and shall provide the faculty member with a copy of the negative recommendation. The faculty member shall have ten working days in which to appeal to the Associate Provost/Dean of Faculties. If no
appeal is made, or if, despite an appeal, the Associate Provost/Dean of Faculties concurs in the chairperson's and dean's recommendation, the faculty member should be sent final notification regarding nonrenewal of contract, such notification being within the time limits set forth in Section 5 of this policy.

The following statement is proposed to replace Sections 8,21 , and 22 of the existing Folicy on Academic Tenure and Frecdom.

Section 8: Preliminary proceedings
Then a cuestion whohas tenure
faculty member, or faises concerning the tormination of the service of a culty member is charged with acting contrary to the provisions of the
Statement on Professional Ethics (Appendix V), the matter first
shall be brought to the attention of that faculty member's
chairperson and/or dean. If the matter is not resolved at that level, the complaint may be directed to the next direct authority. If a resolution is still not effected, the issue shall proceed throuch the normal University channels up to, and inluang, the appropriate administrative officer shall discuss the matter with him or her member involved in a perscnal conference and notify at on her of any proposed action. The matter may be concluced a any polnt in pline quirements shall be handled in accordance with the procedures es
tablished under the Policy on Student Standards and Grievances.
(b) If the matter is not so concluded, the President shall call a panel consisting of three members of the Faculty Ethics and Advisory Committee, chosen by the Committee, to investigate the allegations. The panel shall. privately consult with the President, the faculty member, the complainant, and others, and shall proceed informaliy to effect an adjustment if possible. If an adjustment cannot be made, the panel shall recommend appropriate administrative action to the President and
(c) If the panel recommends administrative action less that
(c) If the panel recommends administrative action less that termination and the Presicent concurs, the faculty member shall Tenure under the provisions dealing with "Non-terminal Violations." In this case the acministrative action shall be delayed until disposition has been made of the appeal.

If the panel and the President disagree, the issue shall be referred to the Comittee on Acadenic Freedom and Tenure for a formal investigation of the matter.
(d) If the matter is sufficiently serious in the oninion of the panel or of the President to warrant termination, such action shall be conducted under the procecure established in this statement of Policy.
(e) In cases where a Graduate, Teaching, Research, or Project Assistant is charced with unethical behavicr in the coursc of his or her instructional or research-related duties, he or she shall be treated as a faculty nember for purposes of this policy.

Section 21: The Faculty Ethics anc Advisory Committee. The Faculty Ethics and Ãंvisory Cormittce shall consist of seven members of the University Faculty, six of who shall be nominated by the Senate Executive Committee, with additional nominations from the floor of the senate, to be elected by secret ballot by the member shall be a Senator, nominated by tive Committee and confirmed by the Senate.
Section 22: The Faculty-Aaministrative Advisory Committee. The Faculty-Administrative Advisory Committee shall consist of the menders Faculty Ethics and na

ACADEMIC RANK AND TENURE FOR THE FACULTY OF GALLUP BRANCH, UNM

## Eligibility for and admission to tenure.

The basic principles upon which UNM's present Policy on Academic Freedom and Tenure is based shall apply to the Gallup Branch as well as to the main campus in Albuquerque. In the implementation of this policy at the Branch, however, it will be necessary to use some slightly different criteria for the achievement of academic tenure. These differences are described below. it ohould be noted that the recently approved Tenure Position Plan is applieable at the Gallup Braneh.

As at the main campus, some full-time probationary appointments (those leading to tenure) may be made at the Gallup Branch, but because of the differences and changing nature of instructional requirements at the Gallup Branch, a larger percentage of temporary and term appointments will be made there than on the main campus.
There will be four types of appointment available at the Branch: (1) three-year four types of appointment available at the Branch: ments continuing on a year-to-year basis; (3) probationary appointments; and (4) tenure appointments.

Faculty members, other than lecturers, at the Gallup Branch on fulltime non-temporary appointments continuing on a year-to-year basis may request to enter the tenure system by transferring to a propositions leading to tenure, probationary periods shall be established, and the usual ammel reviews, as described in the Academic Freedom and Tenure Policy, shall be conducted. Failure to achieve tenure at the conclusion of a probationary period shall result in termination of the individual who, in accordance with the provisions of section A of the Academic Freedom and Tenure Policy, may be offered a oneyear terminal contract. Part-time personnel shall not be eligible for tenure, nor shall any part-time employment be credited toward eligibility for tenure.
Contracts.
Contracts shall be for a period of one year, and shall be renewable upon favorable recommendation of a faculty committee of review.

This paragraph is essentially taken from the Policy Statement on page 42 D of the Faculty Handbook.
${ }^{2}$ At the inception of this policy, those faculty members who enter the tenure system and who have been in service at the Gallup Branch for one or more years shall be considered on an individual basis so far as the length of probationary period is concerned. In no case may there be less than a two-year probationary period, i.e., with the decision date on December 15 of the second year.

Such recommendation shall be based) on the criteria and teaching performance standard director for submission to the Provost of the University.
III. Research and publication.

The University recognizes that conditions of employment, such as heavy teaching loads, travel requirements, budget limitations, and a lack of research facilities preclude the implementation of traditional requirements and standards of research and publication. While the University recognizes the value of scholarly research and publication, such activities shall not be mandatory, nor shall the lack of special emphasis on such activities be regarded as a liability in consideration of tenure. Major emphasis shall be placed on academic qualifications and excellence in teaching and service.
IV. Faculty Committee of Review.

A faculty committee of review, composed of representatives chosen by each division of the instructional staff, other than lecturers,解 the tirst fall semester.

Prior to March 1 of each academic year, the faculty committee of review shall review the performance of all full-time and part-time instructional personnel and shall recommend to the director reinstructional personnel and shall recommend to the director redeem appropriate. Particular attention shall be paid to the annual review of faculty members on probationary contracts. The faculty committee chairperson shall notify a member in probationary status if his/her services are unsatisfactory in any way. Unless so notified, a member in probationary status can assume that his/her services have been satisfactory. Midway through the probationary period it is mandatory that the chairperson of the Faculty committee meet with the member in probationary status to discuss his/her progress toward pemmanent tenure; if desired by the member, the comments of the chairperson may be made part of his/her permanent record.

If the Faculty Committee should decide to recommend to the director that a member in probationary status not be awarded tenure, the chairperson of the committee shall immediately notify the member in writing and give him/her an opportunity to present his/her case for retention to the director before the latter acts on the Comforward an unfavorable recommendation, the faculty member shall have immediate notice and an opportunity to present his/her case to the Provost before a final decision is reached.

The faculty committee of review shall, when requested, assist in search procedures evaluating the qualifications of prospective instructional personnel.

Requests for probationary contracts (see I) shall be presented to the faculty committee of review prior to March 1 of each academic year. The committee shall consider the request and submit it, with its recommendation, to the Director of the Gallup Branch for his/her consideration.


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[^1]:    SLSAN ANDREWS
    NANCY LOUISE ARD
    THERESA BARRETT
    EARBARA ANN BEST
    KATHY SUE CALHOUN
    PATRICIA ANN CHAVEZ
    TERESA AININ GUTIERREZ
    CARULE JEAN HARRIS
    CYNTHIA SUE HENOERSUN
    JANE ELLEN JUURDAN
    dIANA LUKKAINE KUBGRN LCUISE ELAINE MAGNANI JULIE ANN MCCOKD PATRICIA HELEN PECK JUCY Gay PEIVDLETUN MARY THERESA K PETERS PRISCILLA G REDFEARN
    WANDA JEAN RÚHUE
    Yinthia mivne Ruhr
    EESLIE NEIL RUIZ
    CINDRA KAY SAINDER
    VICKI JO SENIER
    OCNNA KATHLEEN STONE
    CYNTHIA RENEE VIGIL
    LCRRAINE FAITH ZIEGLER

[^2]:    MARY E SAINZ CANDELARIA KARIE SENUVIA GARC JA
    MARGARET LUCILLE MARINO
    IRENE MARTINEZ MIRABAL
    LCURDES L SANCHEZ
    MARY SANDU TUYA

[^3]:    A terminal contract is one which follows a negative decision on the etention of a faculty member. A terminal contract is the last ontract a faculty member may receive for a faculty position at thi niversity. A notice contract is a one-year contract issued to a aculty member which the university wishes to retain but cannot, at he moment, for financial or similar reasons. change, faculty members with notice contracts may be offered more ermanent contracts. In this event, the year served on a notice contract shall become part of the faculty member's long-term, normal service.

[^4]:    *For faculty members in the Health Sciences, the Vice-President for Health Sciences shall perform those functions assigned in this policy to the Associate Provost/Dean of Faculties.

