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Article

# **Evaluating the Sustainability of a Small-Scale Low-Input Organic Vegetable Supply System in the United Kingdom**

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Abstract: Resource use and environmental impacts of a small-scale low-input organic vegetable supply system in the United Kingdom were assessed by emergy accounting and Life Cycle Assessment (LCA). The system consisted of a farm with high crop diversity and a related box-scheme distribution system. We compared empirical data from this case system with two modeled organic food supply systems representing high- and low-yielding practices for organic vegetable production. Further, these systems were embedded in a supermarket distribution system and they provided the same amount of comparable vegetables at the consumers' door as the case system. The on-farm resource use measured in solar equivalent Joules (seJ) was similar for the case system and the high-yielding model system and higher for the low-yielding model system. The distribution phase of the case system was at least three times as resource efficient as the models and had substantially less environmental impacts when assessed using LCA. The three systems ranked differently for emissions with the high-yielding model system being the worst for terrestrial ecotoxicity and the case system the worst for global warming potential. As a consequence of being embedded in an industrial economy, about 90% of resources (seJ) were used for supporting labor and service.

**Keywords:** resource use; crop diversity; supermarket; emergy; LCA; food supply; vegetables; resilience; low-input agriculture; organic farming

#### 1. Introduction

Modern food supply systems (production and distribution) are heavily dependent on fossil energy [1] and other non-renewable resources [2]. The global environmental crisis [3,4] and foreseeable constraints on the supply of energy [5] and fertilizer [6,7] clearly show that there is a need to develop food supply systems that conserve biodiversity and natural systems and rely less on non-renewable resources. A similar conclusion is drawn in a report initiated by the Food and Agriculture Organization of the United Nations (FAO) and The World Bank. It emphasizes the need to maintain productivity, while conserving natural resources by improving nutrient, energy, water and land use efficiency, increasing farm diversification, and supporting agro-ecological systems that take advantage of and conserve biodiversity at both field and landscape scale [8].

It has been shown that the food industry in the UK is responsible for 14% of national energy consumption and for 25% of heavy goods vehicle kilometers [9]. The structural development of the food supply system over the past 60 years means that most goods are now distributed through regional distribution centers before being transported to increasingly centralized and concentrated out-of-town supermarkets. This also means that more shopping trips are done by private cars which make up approximately half of the total food vehicle kilometers [10]. In 2002, 9% of UK's total consumption of petroleum products was used for transportation of food [10]. This clearly shows that if the environmental impacts of the food supply system are to be significantly reduced, then it is necessary to view the production and distribution of food together. Direct marketing and local selling of products offers a way for farms to by-pass the energy intensive mass distribution system. Such distribution systems are particularly appropriate for vegetables, which have a relative short lifetime and are most attractive to consumers when they are fresh. On the other hand, depending on the distance travelled and the mode of transport, the local system may be more energy consuming than the mass distribution system [11,12].

The development in food supply systems has also resulted in a push towards producers being more specialized and production being in larger, uniform units [10]. These changes tend to imply reductions in crop diversity at the farm level, which in the long run may cause problems for society. For example, the biodiversity loss associated with these systems has been shown to result in decreased productivity and stability of ecosystems due to loss of ecosystem services [13]. Specifically, biodiversity at the farm level has been shown often to have many ecological benefits (ecosystem services) like supporting pollination, pest and disease control. Therefore, it has been suggested that it is time for a paradigm shift in agriculture by embracing complexity through diversity at all levels, including soil, crops, and consumers [14]. However, high levels of crop diversity may be rather difficult to combine with the supermarket mass distribution system, which at present sell 85% of food in the UK [10]. On the contrary, local based direct marketing has been identified as a driving force for increasing on-farm biodiversity [15].

The sustainability aspects of resource use and environmental impacts of food supply systems can be assessed by Life Cycle Assessment (LCA) [16,17] or emergy assessment [18,19]. Emergy accounting and LCA are largely based on the same type of inventory (*i.e.*, accounting for energy and material flows)

but apply different theories of values and system boundaries [20]. In emergy accounting, all flows of energy and materials are added based on the total available energy (exergy) directly and indirectly required to produce the flow. Emergy accounting is particularly suited for assessing agricultural systems since the method accounts for use of freely available natural resources (sun, rain, wind and geothermal heat) as well as purchased resources from the society [18]. LCA draws system boundaries around human dominated processes (resource extraction, refining, transportation, *etc.*) and includes indirect resources used throughout the supply chain, such as the transport of inputs supplied into the production system. Unlike emergy accounting, LCA disregards energy used by nature and normally also labor. LCA on the other hand considers emissions to the environment in addition to resource use. Due to the differences in system boundaries and scope of analysis, emergy and LCA are complementary methods [21].

We studied the sustainability of a small-scale low-input organic vegetable food supply system by evaluating empirical data on resource use and emissions resulting from production and distribution of vegetables in a box-scheme. This specific case was chosen because the farm is managed with a strong preference to increase crop diversity and to close the production system with regard to external inputs. Combined with the box-scheme distribution system it thus represents a fundamentally different way of producing and distributing food compared to the dominating supermarket based systems. Our hypothesis was that the food supply system of the case study uses fewer resources (especially fewer non-renewable resources) when compared to standard practices. To test this we developed two organic vegetable food supply model systems, low and high yielding. Each system provided the same amount of food as the case study system, and the food produced was distributed via supermarkets rather than through a box-scheme. The case supply system is benchmarked against these model systems based on a combined emergy and LCA evaluation. Therefore, within this study we aimed to evaluate whether it is possible to perform better than the dominating systems with respect to resource use including labor and environmental impacts, and at the same time increase resilience.

## 2. Farm and Food Distribution System—Empirical Data

The case study farm is a small stockless organic unit of 6.36 ha of which 5.58 ha are cropped and a total of 0.78 ha is used for field margins, parking area and buildings. The box-scheme distribution system supplies vegetables to 200–300 customers on a weekly basis.

Data for 2009 and 2010 were collected by two one-day visits at the farm and follow up contacts in the period 2011 to 2013. Data included all purchased goods for crop production and distribution, as well as a complete list of machineries and buildings. The vegetable production was estimated based on sales records of vegetables delivered to consumers for each week during 2009 and 2010 and subsequently averaged to give an average annual production (Table A1). For the years studied, about 20% of the produce was sold to wholesalers. In our analyses, this share was included in the box-scheme sales.

## 2.1. Production Systems

Forty-eight different crops of vegetables are produced (Table A1) and several different varieties are grown for each crop. Crops are grown in three different systems: open field, intensive managed garden and polytunnels, and greenhouses. The open fields are managed with a 7-year crop rotation and make up 5.09 ha of cropping area. The fields are characterized by a low-fertility soil with a shallow top soil

and high stone content. The garden is managed with a 9-year crop rotation and the cropped area is 0.38 ha. In the garden only, walk-behind tractors and hand tools are used for the cultivation. The greenhouse and poly-tunnels make up 0.10 ha.

The farm is managed according to the Stockfree Organic Standard [22], which means that no animals are included in the production system and the farm uses no animal manure. The farm is in general designed and managed with a strong focus on reducing external inputs (e.g., fuel and fertilizers). An example of this is that the fertility is maintained by the use of green manures. The only fertility building input comes from woodchips composted on the farm and small amounts of lime and vermiculite, which are used to produce potting compost for the on-farm production of seedlings. All seed is purchased except for 30% of the seed potatoes, which are farm saved.

### 2.2. Distribution System

The distribution is done by weekly round-trips of 70 km, where multiple bags are delivered to neighborhood representatives. Other customers may then come to the representatives' collection points to collect the bags. Customers are encouraged to collect the bag on foot or on bike, and the bags are designed to make this easier (*i.e.*, a wooden box is more difficult to carry). Potential customers are rejected if they live in a location from where they would need to drive by car to pick up their bags, even though they offer to pick up the bags themselves and pay the same price. The neighborhood representatives have some administrative tasks and are paid by getting boxes for free.

## 3. Assessment Methods—Emergy and LCA

The system boundary in this study is the farm and its distribution system. Cooking, consumption, human excretion and wastewater treatment are excluded from the scope of the analysis. The functional unit, which defines the service that is provided, is baskets of vegetables produced during one year and delivered at consumer's door as average of the years 2009 and 2010. Resource consumption and environmental impacts associated with consumers' transport is included except for transport by foot or bike, which was assumed negligible.

## 3.1. Emergy Accounting

Emergy accounting quantifies direct input of energy and materials to the system and multiplies these with suitable conversion factors for the solar equivalent joules required per unit input. These are called unit emergy values (UEV) and given in seJ/unit, e.g., seJ/g or seJ/J. Emergy used by a system is divided into different categories [23] and in the following we describe how they are applied in this study.

Local renewable resources (R). The term "R" includes flows of sun, rain, wind and geothermal heat and is the freely available energy flows that an agricultural system captures and transforms into societal useful products. We include the effect of rainfall as evapotranspiration. To avoid double counting only the largest flow of sun, rain and wind is included.

Local non-renewable recourses (N). This includes all stocks of energy and materials within the system boundaries that are subject to depletion. In agricultural systems, this is typically soil carbon and soil nutrients. In this study we assume that these stocks are maintained.

Feedback from the economy (F) consists of purchased materials (M) and purchased labor and services (L&S) [23]. M includes all materials and assets such as machinery and buildings. Assets are

worn down over a number of years and the emergy use takes into account the actual age and expected lifetime of each asset. The materials come with a service or indirect labor component. This represents the emergy used to support the labor needed in the bigger economy to make the products and services available for the studied system. It is reflected in the price of purchased goods.

Labor and service (L&S). In this study, the L&S component is accounted for based on monetary expenses calculated from the sales price of the vegetables. This approach rests on the assumption that all money going into the system is used to pay labor and services (including the services provided in return for government taxes or insurances). This revenue is multiplied with the emergy money ratio, designated em£-ratio (seJ/£), which is the total emergy used by the UK society divided by the gross domestic product (GDP). Thus the em£-ratio is the average emergy used per £ of economic activity. To avoid counting the service component twice, UEVs assigned to purchased materials (M) are without the L&S component.

Total emergy use (U). The sum of all inputs is designated "U". We use three emergy indicators to reveal the characteristics of the food supply system: (1) Emergy Yield Ratio (U/F), a measure of how much the system takes advantage of local resources (in this study only R) for each investment from the society in emergy terms (F), (2) Renewability (R/U), a measure of the share of the total emergy use that comes from local renewable resources, and (3) Unit Emergy Value, UEV (U/output from system) [23].

## 3.2. Life Cycle Assessment (LCA)

The LCA approach quantifies the environmental impacts associated with a product, service or activity throughout its life cycle [24]. The method looks at the impact of the whole system on the global environment by tracing all material flows from their point of extraction from nature through the technosphere and up to the moment of their release into the environment as emissions. LCA takes into account all direct and indirect manmade inputs to the system and all outputs from the system and quantifies the associated impacts on the environment.

Impact categories that are relevant and representative for the assessment of agricultural systems [16] were considered: non-renewable resource use as derived from fossil and nuclear resources [25], Global Warming Potential over 100 years according to the IPCC method [26] and a selection of other impacts from CML01 methods [27] and EDIP2003 [28], (*i.e.*, eutrophication potential to aquatic and terrestrial ecosystems, acidification, terrestrial and aquatic ecotoxicity potentials, human toxicity potential). In addition the use of fossil phosphorus was assessed.

The inventories for the LCA were constructed with the use of Swiss Agricultural Life Cycle Assessment (SALCA) models [28], Simapro V 7.3.3 [29] and the Ecoinvent database v2.2 [30]. The following inputs and emissions were based on other studies: life cycle inventory for vegetable seedlings [31]; biomulch [32]; nitrous oxide and methane emissions from open field woodchip composting on the case study farm [33]. The Life Cycle Inventory for irrigation pipeline from ecoinvent was adjusted to reflect the irrigation system of the case farm and the Swiss inventory for irrigation was adjusted to reflect the British electricity mix.

The analysis was carried out from cradle to the consumer's door with respect to the ISO14040 [24] and ISO14044 [34] standards for environmental Life Cycle Assessment. Upstream environmental impacts related to the production of woodchips or manure were not considered. This is following a cut-off approach that makes a clear division between the system that produces a by-product or waste

and the system using it. The emissions from livestock farming (associated with the production of manure used in the models of standard practice) are fully assigned to the livestock farmer and the gardener is responsible for the production of woodchips. However, environmental impacts from the transport of both type of inputs to the farm, their storage and composting at the farm and all the emissions to soil, air and water that arise from their application were considered in this study. The results of the impact category non-renewable resource use were investigated in more detail by looking at the relative contribution of particular processes to the overall resource use, because of some similarities with the emergy assessment.

# 4. Models for Standard Practice of Vegetable Supply System

The overall aim of developing these models is to assess the resource use and environmental impacts of providing the same service as the case system but in the dominating supermarket based system. The two model systems, M-Low and M-High, express the range of standard practice for organic vegetable production as defined from the Organic Farm Management Handbook [35]. Since the information in this handbook is independent of scale, *i.e.*, all numbers are given per ha or per kg, then the model systems are also independent of scale. Both model systems provide vegetables in the same quantity at the consumer's door (in food energy) and of comparable quality as the case study. The mix of vegetables provided is identical to the case system for the eight crops (two types of potatoes, carrots, parsnips, beetroots, onions, leeks and squash) constituting 75% of the food energy provided (Table 1). For the remaining 25% representing 40 crops at the case farm, four crops (white cabbage, cauliflower, zucchini and lettuce) have been chosen based on the assumption that they provide a similar utility for the consumer.

**Table 1.** Characteristics of vegetables produced annually in the case system and their counterparts in the model systems.

Case farm crops	Model farm crops	Food energy at consumers (MJ)	Share of total food energy
Storable crops			
Potatoes, main crop	Potatoes, main crop	25,597	34.4%
Potatoes, early	Potatoes, early	8532	11.5%
Carrots (stored and fresh)	Carrots	4635	6.2%
Beetroots (stored and fresh)	Beetroots	4271	5.7%
Onions (stored, fresh and spring)	Onions	3688	5.0%
Parsnips	Parsnips	3555	4.8%
Leeks	Leeks	2902	3.9%
Squash	Squash	2697	3.6%
Cabbages (red-, black-, green-, sprouts, kale, pak choi)	Cabbages, white	5390	7.3%
Cauliflower, broccoli and minor crops (celeriac, fennel, turnips, kohlrabi, rutabaga, daikon, garlic)	Cauliflower	3344	4.5%
Storable crops, total		64,610	86.9%
Fresh crops			
10 1'0° / T 11 A1 C 1' / C	50% Courgettes	4859	6.5%
18 different crops (see Table A1 for list of crops)	50% Lettuce	4859	6.5%
Fresh crops, total		9717	13.1%
All crops, total (functional unit)		74,328	100.0%

# 4.1. Crop Management for M-Low and M-High

M-Low and M-High systems were defined from yields per ha using the range in the *Organic Farm Management Handbook* [35]. The M-Low farm represents a standard low-yielding farm, the lowest value in the Handbook, and the M-High farm represents a standard high yielding farm, the highest value in the Handbook. The range is shown in Table 2 for each crop considered. These yield differences, combined with the food chain losses assumed (see Section 4.2), implied that different areas were needed to provide the functional unit, *i.e.*, the average annual amount of vegetables (in food energy) at the consumer's door (Table 2).

**Table 2.** Yields and corresponding areas needed to provide the amount of vegetables sold in the case system for M-Low and M-High. Areas for the case farm are given for comparison.

	Case	M-Lo	OW	M-Hi	gh
	(ha)	Yields a (t/ha)	Areas (ha)	Yields a (t/ha)	Areas (ha)
Potatoes, early		10	0.42	20	0.21
Potatoes, main crop		15	0.83	40	0.31
Carrots		15	0.41	50	0.12
Beetroots		10	0.35	30	0.12
Onions		10	0.35	25	0.14
Parsnips		10	0.21	30	0.07
Leeks		6	0.48	18	0.16
Squash		15	0.17	40	0.06
Cabbage, white		20	0.26	50	0.11
Cauliflower		16	0.23	24	0.15
Zucchini		7	0.88	13	0.47
Lettuce		6	1.73	9.6	1.08
Vegetables	4.02		6.32		3.01
Green manure	1.56		1.58 <sup>b</sup>		0.75 <sup>b</sup>
Field margins and infrastructure	0.78		1.12 °		0.53 <sup>c</sup>
Total area	6.36		9.02		4.29

<sup>&</sup>lt;sup>a</sup> From Organic Farm Management Handbook [35], the lowest and highest yield for each crop; <sup>b</sup> 20% of cultivated area; <sup>c</sup> 14% of cultivated area based on the proportion for the case.

The further definition of the two model systems was based on the assumption that yields are determined by the level of fertilization and irrigation. Therefore, M-Low is defined with a low input of fertilizers and M-High with a higher fertilizer input. The NPK-budgets were calculated based on farm gate inputs and outputs from an average farm with the same crop production and management using a NPK-budget tool from the Organic Research Center [36,37]. Both systems were assumed to have 20% green manure (red clover) in their crop rotation. Input of cattle manure, rock phosphate and rock potash was then modeled such that M-High reached a balance of 90 kgN/ha, 10 kgP/ha and 10 kgK/ha and M-Low a balance of 0 kgP/ha and 0 kgK/ha (Table A2). For the M-Low N balance, the lowest possible value was 54 kgN/ha due to atmospheric deposits and N-fixation.

Further, for M-Low irrigation was only included for the crops for which irrigation is considered essential according to the Handbook [34], whereas for M-High irrigation was also included for crops which "may require irrigation".

Based on the field operations needed for each crop described in *Organic Farm Management Handbook* [35], the resource use in terms of fuel and machinery was modeled according to resource use per unit process [38] (see Supplementary Material for detailed description of the farming model). The approach for determining yields and resource use was similar to a previous study commissioned by Defra [39].

# 4.2. Model Distribution System

The model distribution system from farm gate to consumer's door was modeled on a crop by crop basis based on published LCA reports for supermarket based food distribution chains [40–42] (Table 3). The chain is thus assumed to consist of 200 km transport to and storage for 5 days at regional distribution center (RDC), 50 km transport to and storage for 2 days at retailers and 6.4 km transport from the retailer to the customer's home [40] (see Supplementary Material for detailed assumptions.) Transportation from the farm to the RDC is assumed to be in a chilled 32 t truck with an energy consumption of 22.9 mL diesel per euro pallet kilometer [41]. Throughout the system, food waste is taken into account for each crop [42].

The total expenses to labor, service and materials throughout the supply system were estimated based on 12 month average supermarket prices (from March 2012 to March 2013) for each of the vegetables [43]. The prices were adjusted for inflation to reflect average 2009–2010 prices according to the price index for vegetables including potatoes and tubers [44].

## 5. Results of Sustainability Assessment

The service provided by the three systems is a comparable "basket" of vegetables produced during one year and delivered to the consumer's door. This service is measured in food energy and is equal to 74,328 MJ/year as an average of 2009 and 2010 (Table 1). This corresponds to the total annual food energy needed for 19–23 people (based on a recommended daily intake of 8.8–11 MJ [45]). The emergy flows are illustrated for the case (Figure 1A) and for the model systems (Figure 1B). The two diagrams demonstrate clearly the different distribution systems and that in the case the full money flow goes to the farm whereas in the model systems part of money flows to the freight companies, supermarkets, and regional distribution centers (RDC).

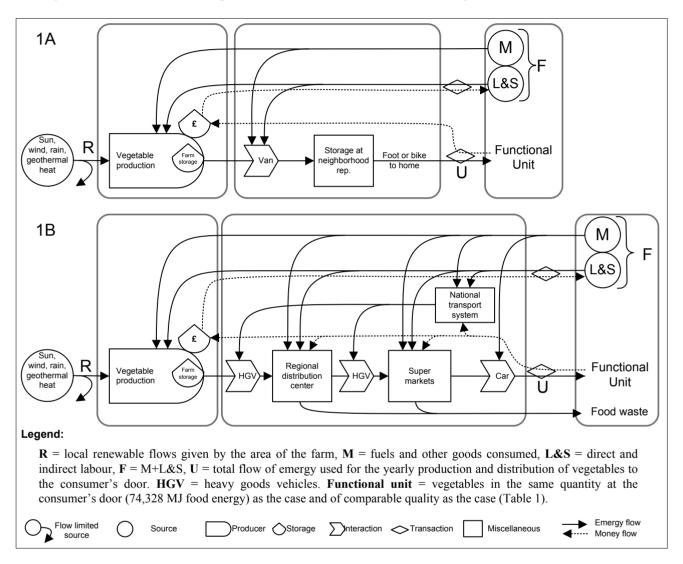
## 5.1. Empirical System

The basis of any emergy assessment is the emergy table (Table 4) that shows all environmental and societal flows, which support the system. Notably labor and services (L&S) make up 89% of total emergy used by the case (calculated from Table 4). As emergy use for L&S is calculated as a function of the emergy use for the national economy, this reflects the national resource consumption rather than the specific business. To avoid distorting the results of the actual farm with the implications of being embedded in an industrialized economy, we consider the emergy indicators both with and without L&S.

The main result of the emergy evaluation for the case system is the transformity of the vegetables, which amounts to  $5.20 \times 10^6$  seJ/J with L&S and  $5.54 \times 10^5$  seJ/J without (Table 5). The Emergy Yield Ratio (EYR) of 1.15 disregarding L&S shows that free local environmental services (R) contribute

with only 0.15 seJ per seJ invested from the society. The renewability indicator shows that the system uses 13% local resources when disregarding L&S but only 1% when including L&S. The latter reflects that L&S is considered as non-renewable.

**Figure 1.** Material and emergy flow diagrams for the case system (1A) and the two model systems M-Low and M-High, which have identical distribution systems (1B).



Disregarding L&S, the emergy profiles of the case system are as follows (calculated from Table 4). Purchased miscellaneous materials for the cultivation phase contribute 38% of total emergy used. Fuel used for cultivation and electricity used for production of seedlings are the biggest flows with 18% and 11%, respectively. Notably, irrigation contributes 24% of the total flow with the water used constituting the most important element (17%). Likewise, the woodchips, used as soil enhancement and used to produce potting compost, contribute with 10% and farm assets contribute with 7%. The diesel used on the weekly round-trip was estimated to 465 L/year ( $1.6 \times 10^{10}$  J, Table 4) and it is the major component of the emergy used in the distribution phase (7% of the total emergy used).

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**Table 3.** Outputs and energy use in model distribution system: from farm to regional distribution center (RDC), to retailer and to consumer's home.

	Farm gate	Diesel use, transport to	El. use, 5 days storage	RDC gate	Diesel use, transport to	El. use, storage at	NG use, storage at	Retail gate	Gasoline use, transport to	Diesel use, transport to
	output	RDC	at RDC	output	retailer	retailer	retailer	output	home by car	home by bus
	<b>(t)</b>	(L) <sup>a</sup>	(kWh) b	(t) <sup>c</sup>	(L) <sup>a</sup>	(kWh) d	(MJ) <sup>d</sup>	(t) <sup>c</sup>	(L) e	(L) <sup>e</sup>
Potatoes	16.7	64.6	63.9	11.8	11.5	78.1	346.5	11.5	101.2	2.7
Carrots	6.2	24.0	23.7	4.4	4.3	29.0	128.7	4.3	37.6	1.0
Cabbages	5.3	78.3	77.5	5.3	19.6	34.7	591.7	5.1	45.4	1.2
Cauliflower	3.7	55.4	54.9	3.7	13.9	24.5	419.0	3.6	32.1	0.9
Parsnips	2.1	8.1	8.0	1.5	1.4	9.8	43.5	1.4	12.7	0.3
Beetroots	3.5	13.8	13.6	2.5	2.4	16.6	73.8	2.4	21.6	0.6
Onions	3.5	16.8	16.6	3.2	3.8	21.2	115.6	3.2	28.1	0.8
Leeks	2.9	42.5	42.1	2.9	10.6	18.8	321.7	2.8	24.7	0.7
Squash	2.5	37.7	37.3	2.5	9.4	16.7	285.2	2.5	21.9	0.6
Zucchini	6.1	91.5	90.5	6.1	22.9	40.5	691.4	6.0	53.0	1.4
Lettuce	10.4	219.2	216.9	10.1	53.6	66.8	1620.1	9.9	87.6	2.4
Total	62.9	651.8	645.0	54.0	153.3	356.7	4637.2	52.7	465.9	12.6

<sup>&</sup>lt;sup>a</sup> The produce is transported 200 km to RDC and 50 km from RDC to retail [40] using 22.9 ml diesel per pallet-km (chilled single drop, 32 t artic) [41]. <sup>b</sup> Electricity consumption in RDC is 0.00059 kWh/l/day [40]. <sup>c</sup> For each crop losses in storage and packaging are taken into account [42]. See Supplementary Material for details. <sup>d</sup> Storage at ambient temperature. Energy use is 0.027 MJ/kg/day (44% electricity for light and 56 % natural gas (NG) for heating) [40]. <sup>e</sup> Based on an average UK shopping trip of 6.4 km with an average shopping basket of 28 kg and where 58% of trips made by private car and 8% made by bu s [40]. See Supplementary Material for details.

**Table 4.** Use of emergy per functional unit for the three systems: the case, M-Low and M-High. See Tables A3 and A4 for notes with details for each item.

		Unit	Case (Unit)	M-Low (Unit)	M-High (Unit)	UEV (seJ/unit)	Case emergy flow (× 10 <sup>14</sup> seJ)	M-Low emergy flow $(\times 10^{14} \text{ seJ})$	M-High emergy flow ( $\times$ 10 <sup>14</sup> seJ)
	LOCAL RENEWAB	LE FLO	WS (R)						
1	Sun	J	$9.7\times10^{13}$	$1.4\times10^{14}$	$6.6\times10^{13}$	1.0 a	1.0	1.4	0.7
2	Evapotranspiration	g	$3.0\times10^{10}$	$4.3\times10^{10}$	$2.1\times10^{10}$	$1.5\times10^{5b}$	44.0	62.6	29.8
3	Wind	J	$3.9\times10^{11}$	$5.5\times10^{11}$	$2.6\times10^{11}$	$2.5\times10^{3c}$	9.7	13.8	6.5
4	Geo-thermal heat	J	$9.0\times10^{10}$	$1.3\times10^{11}$	$6.1\times10^{10}$	$1.2\times10^{4b}$	10.8	15.4	7.3
	SUM (excluding sun and	d wind)					54.8	78.0	37.1
	PURCHASED MAT	ERIALS	(M)						
	<b>Cultivation Phase</b>								
	Miscellaneous materi	als							
5	Diesel, fields	J	$4.0\times10^{10}$	$2.7\times10^{10}$	$1.5 \times 10^{10}$	$1.8\times10^{5d}$	73.0	48.9	27.4
6	Lubricant and grease	J	$1.9 \times 10^{9}$	$1.1\times10^9$	$5.7 \times 10^{8}$	$1.8\times10^{5d}$	3.5	2.1	1.0
7	LPG	J	$9.1 \times 10^{8}$	$6.6 \times 10^{9}$	$2.3 \times 10^{9}$	$1.7\times10^{5d}$	1.6	11.3	3.8
8	Fleece and propagation tray	g	$8.8\times10^3$	$1.9\times10^5$	9.8 × 10 <sup>4</sup>	$8.9\times10^{9}\mathrm{e}$	0.8	16.7	8.7
9	Electricity	J	$1.6\times10^{10}$	$3.8\times10^{9}$	$3.8 \times 10^9$	$2.9\times10^{5\mathrm{f}}$	45.4	10.9	10.9
10	Seedlings	pcs	0.0	$3.2\times10^{5}$	$1.8 \times 10^5$	$9.6 \times 10^{9}$ g	0.0	31.0	17.0
11	Seed	g	$2.1\times10^4$	$2.9\times10^4$	$1.3 \times 10^4$	$1.5\times10^{9h}$	0.3	0.4	0.2
12	Potato seeds	g	$1.1\times10^6$	$3.1\times10^6$	$1.3\times10^6$	$2.9\times10^{9\mathrm{i}}$	30.1	89.4	37.3
	SUM						154.6	210.7	106.3
	Irrigation								
13	Diesel	J	$1.5 \times 10^{10}$	$6.6 \times 10^{8}$	$4.6 \times 10^{8}$	$1.8 \times 10^{5 \text{ d}}$	27.8	1.2	0.8
14	Electricity	J	0.0	$1.3\times10^{10}$	$8.9 \times 10^{9}$	$2.9\times10^{5\mathrm{f}}$	0.0	36.9	25.9
15	Ground water	g	$3.6 \times 10^{9}$	$3.0 \times 10^9$	$2.1 \times 10^{9}$	$1.1\times10^{6\mathrm{j}}$	41.5	34.5	24.2
16	Tap water	g	$1.4\times10^9$	0.0	0.0	$2.3\times10^{6\mathrm{j}}$	30.8	0.0	0.0
	SUM						100.0	72.6	50.9
	Soil fertility enhancer	nent							
17	Woodchips	J	$3.7\times10^{11}$	0.0	0.0	$1.1\times10^{4k}$	38.8	0.0	0.0
18	Lime	g	$2.0 \times 10^4$	0.0	0.0	$1.7\times10^{9k}$	0.3	0.0	0.0
19	Nitrogen (N)	g	0.0	18	$2.8 \times 10^4$	$4.1\times10^{101}$	0.0	0.0	105.7
20	Phosphorus (P <sub>2</sub> O <sub>5</sub> )	g	0.0	$3.0\times10^4$	$7.4 \times 10^4$	$3.7\times10^{101}$	0.0	27.1	59.3
21	Potash (K <sub>2</sub> O)	g	$6.6 \times 10^{4}$	$2.5\times10^5$	$2.9\times10^5$	$2.9\times10^{9k}$	2.3	8.4	9.8
	SUM						41.5	35.6	174.8
	Farm Assets								
22	Tractors	g	$1.4\times10^5$	$8.2 \times 10^4$	$3.8 \times 10^4$	$8.2\times10^{9\text{m}}$	11.7	16.6	5.8
23	Other machinery	g	$1.5\times10^5$	$2.5\times10^{5}$	$1.3\times10^{5}$	$5.3\times10^{9m}$	8.0	11.4	5.4
24	Irrigation pipe	g	$8.9\times10^3$	$8.9\times10^3$	$8.9 \times 10^3$	$8.9\times10^{9e}$	0.8	0.8	0.8
25	Wood for buildings	J	$9.9 \times 10^{9}$	$9.9\times10^9$	$9.9\times10^9$	$1.1\times10^{4k}$	1.0	1.0	1.0
26	Glass for buildings	g	$7.6 \times 10^4$	0.0	0.0	$3.6\times10^{9e}$	2.8	0.0	0.0
27	Plastic for buildings	g	$1.9\times10^4$	0.0	0.0	$8.9\times10^{9e}$	5.8	0.0	0.0
28	Steel for buildings	g	$2.5\times10^4$	0.0	0.0	$3.7\times10^{9n}$	0.9	0.0	0.0
	SUM						30.9	29.8	12.7

		Unit	Case (Unit)	M-Low (Unit)	M-High (Unit)	UEV (seJ/unit)	Case emergy flow (× 10 <sup>14</sup> seJ)	M-Low emergy flow (× 10 <sup>14</sup> seJ)	M-High emergy flow (× 10 <sup>14</sup> seJ)
	<b>Distribution Phase</b> q								
29	Diesel	J	1.6	2.8 >	< 10 <sup>10</sup>	$1.8\times10^{5d}$	28.6	50	0.3
30	Gasoline	J	0.0	1.6 >	< 10 <sup>10</sup>	$1.9\times10^{5d}$	0.0	29	9.6
31	Electricity	J	0.0	$3.6 \times 10^{9}$		$2.9\times10^{5\mathrm{f}}$	0.0	10.5	
32	Natural Gas	J	0.0	4.6	× 10 <sup>9</sup>	$6.8\times10^{4d}$	0.0	3.2	
33	Machinery (van)	km	$5.7 \times 10^{3}$	0	0.0	$2.5\times10^{10o}$	1.4	0.0	
34	Machinery (truck)	tkm	0.0	1.5	$\times 10^4$	$4.1\times10^{9p}$	0.0	0.6	
	SUM						30.0	94.2	
35	LABOR AND SERVICE (L&S) <sup>q</sup>	£	$8.7 \times 10^4$	1.5	× 10 <sup>5</sup>	$4.0 \times 10^{12}\mathrm{f}$	3451.1	5,8	54.9
	SUM Purchased materials (M)							442.9	439.0
	SUM Feedback from economy (M + L&S)						3808.2	6297.8	6293.9
	TOTAL EMERGY USED (U) with L&S						3863.0	6375.8	6330.9
	TOTAL EMERGY USED (U) without L&S							520.9	476.1

Table 4. Cont.

**Table 5.** Emergy indices for the case system, M-Low and M-High with and without labor and service.

	With labor and service			Without labor and service			
	Case	Case M-Low M-High			M-Low	M-High	
Emergy Yield Ratio (U/F)	1.01	1.01	1.01	1.15	1.18	1.08	
Renewability (R/U)	1%	1%	1%	13%	15%	8%	
Solar transformity (seJ/J)	$5.20 \times 10^{6}$	$8.58 \times 10^{6}$	$8.52 \times 10^{6}$	$5.54 \times 10^{5}$	$7.01 \times 10^{5}$	$6.40 \times 10^{5}$	

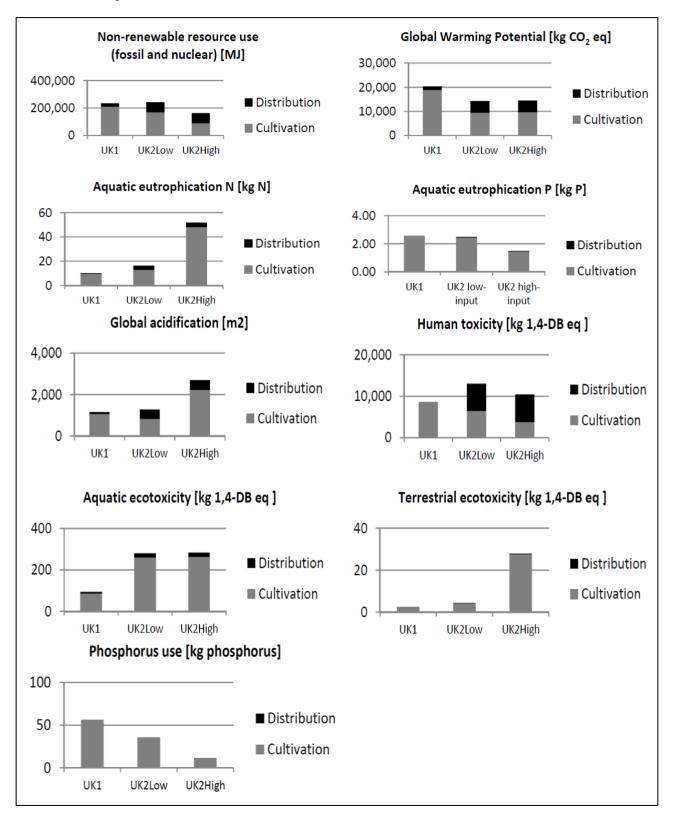
Analyzing the case system using the LCA perspective, the processes related to the cultivation phase have a much larger environmental impact than the processes involved in the distribution phase, for all nine categories (Figure 2). The LCA impact category non-renewable resource use includes all direct and indirect use of fossil and nuclear fuels converted to MJ. Crude oil in the ground contributes more than 50% of the total raw materials for energy (Figure 3). Crude oil is used to produce diesel for operating tractors and pumping the water for irrigation, and to a smaller extent for the manufacture and transport of other inputs.

<sup>&</sup>lt;sup>a</sup> By definition, <sup>b</sup> Odum (2000) [46], <sup>c</sup> Odum (2000) [47], <sup>d</sup> Brown et al (2011) [48], <sup>e</sup> Buranakarn (1998) [49],

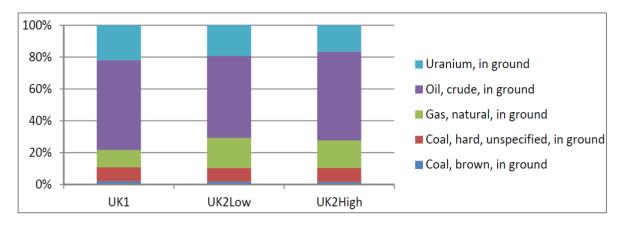
f NEAD database [50], g This study. Based on input of 20 cm<sup>3</sup> peat and 1/774 l diesel per seedling [31],

h Coppola (2009) [51], i This study, based on total M-High emergy use (less emergy for distribution phase and seed potato), allocated based on the yields and share of cultivated area used for main crop potato, i Buenfil (1998) [52], h Odum (1996) [23], l Brandt-Williams (2002) [53], h Kamp (2011) [54], h Bargigli (2003) [55], h This study. Weight of vehicle: 1500 kg, lifetime 500.000 km and same transformity as for tractors, h This study. Transformity per tkm calculated based on Pulselli (2008) [56]. h M-Low and M-High have identical distribution system and need the same L&S calculated based on the consumer prices.

**Figure 2.** LCA results for the case, M-Low and M-High for the nine impact categories considered. Impacts per functional unit are divided into distribution phase and cultivation phase.



**Figure 3.** Contribution of raw materials to the overall result for the Life Cycle Impact category non-renewable resource use (fossil and nuclear) per functional unit for the case, M-Low and M-High.



## 5.2. Benchmarking Against Model Systems

An important difference between the food supply system of the case study and the model systems is the amount of food lost. The long chain in the model systems generates a high percentage of food loss, up to 29% for root vegetables [42]. The direct marketing of the case system implies that the crop loss is smaller due to higher acceptance of less-than-perfect crops. Therefore, the case farm does not need to produce as much to provide the same amount of vegetables at the consumer's door as the model production system.

Land required for providing the food service using standard practices vary between 4.29 ha for the high-yielding model system to 9.02 ha for the low-yielding model system (Table 2). The area required by the case farm (6.36 ha) is within this range. The land use efficiency at the system level may be calculated as the food energy provided to the consumer per hectare of cultivated area (Table 2, vegetables + green manure). This value is 13.3 GJ/ha for the case farm and varies between 9.4 GJ/ha (M-Low) and 19.8 GJ/ha (M-High) for the model systems. This indicates that the case farm has yields within the range of the standard practices.

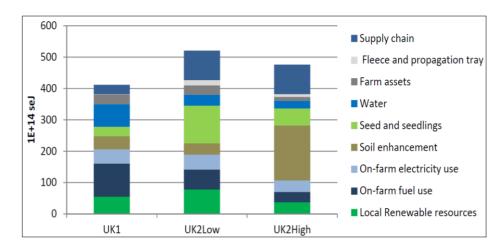
The consumer price of total output from the case system is £86,800. This is significantly lower than the consumer price for the model systems' output, which is £147,300 (Table 4). That the case farmer is able to sell the products at a significantly lower price may be explained by the fact that the full revenue goes directly to the farm (Figure 1A) whereas in the modeled systems the supermarkets, freight companies and regional distribution centers (RDC) need to make a profit as well (Figure 1B).

#### 5.2.1. Benchmarking Based on Emergy Use

The emergy use for purchased materials in the model systems is very similar in total but is differently distributed among the different components, e.g., M-Low has twice as much input in the cultivation phase whereas M-High has five times higher input for soil fertility enhancement. By definition, the emergy use in the distribution phase and for L&S is identical for the two systems. The L&S constitute by far the biggest contribution for both M-Low and M-High with about 92% in both systems. The total emergy used for L&S is  $5.9 \times 10^{17}$  seJ for the model systems (Table 4), which is

70% more than for the case system. This directly reflects that consumer price for the vegetables are 70% higher in the supermarket than in the direct marketing scheme.

When disregarding L&S, the case system uses less emergy to produce the total amount of vegetables sold compared to both model systems (Figure 4). This is especially due to a reduced emergy need for purchased seedlings and seed potato as compared to M-Low and a reduced emergy use for soil enhancements as compared to M-High. In addition, the case distribution system only use one third of the emergy used by the model supply chain. However, the case has a substantial higher consumption of on-farm fuel use and needs more emergy for water for irrigation (Figure 4).



**Figure 4.** Emergy profiles without L&S for the case, M-Low and M-High.

The case-study farm uses significantly more diesel in the cultivation phase (Table 4). This may partially be explained by the tractors being less efficient than those assumed for the model systems. Another factor is that the diesel use per area is more or less independent of the yields, which means that high yielding crops tend to use less fuel per unit output. This is clearly reflected in the comparison of M-Low and M-High, but does not explain why M-Low uses less diesel than the case system.

On-farm electricity use (Figure 4) consists of electricity use for on-farm production of seedlings and offices (only for the case-study) as well as for irrigation (only model farms). Disregarding electricity for irrigation, the case uses significantly more electricity than the model systems. However, the electricity consumption of 4350 kWh is still relatively small as it corresponds to the average UK household (4391 kWh, [57]). The emergy needed for electricity in the case system (4.5 ×  $10^{15}$  seJ) is partly compensated by the emergy needed for purchased seedlings in M-Low (3.1 ×  $10^{15}$  seJ) and M-High (1.7 ×  $10^{15}$  seJ) (Table 4). The fact that 30% of the seed potatoes are farm-saved in the case system results in a considerable emergy saving as compared to both model systems. M-Low is particularly bad in this respect since it needs a larger area (Table 2) and thus more seed potatoes to produce the required amount of potatoes (Table 4).

M-High has the lowest emergy use for irrigation with M-Low using 50% more and the case using twice as much. The latter is in the first place a consequence of that the case uses more water  $(3.6 \times 10^9 \text{ g})$  groundwater and  $1.4 \times 10^9 \text{ g}$  tap water) (Table 4). As the annual variation in precipitation is not considered in the model systems, the higher use of water for irrigation in the case system may reflect that the studied period, 2009–2010, was relatively dry, and for instance in 2008 the water use was 70%

less. In addition, tap water, which accounts for 28% of total water used, has an UEV value twice as high as ground water due to the extra work that is needed for pumping and treatment (Table 4).

Emergy used for soil enhancement is the biggest input to M-High (Table 4). With  $1.7 \times 10^{16}$  seJ it is more than four times higher than the other systems. This reflects that fertilizer is a valuable resource, and that reducing the import of fertilizer is a key element in reducing emergy use in agricultural systems.

The model supply chain needs a total of 805 L diesel (calculated from Table 3) for HGV-transport. In addition, 932 L of gasoline is used for the 58% of the shopping trips done by car and 12.6 L of diesel for the 8% of the trips done by bus. The total use of liquid fuels in the model supply chain  $(4.5 \times 10^{10} \text{ J})$  is thus bigger than on-farm use of diesel in the cultivation phase in all three systems (Table 4). The total emergy use for the distribution system is three times higher for the model systems than for the case system.

M-Low has the largest contribution of local renewable flows as these are calculated directly from the size of the farm (Table 4). Further, the emergy indices (Table 5) reveal that, disregarding L&S, M-High has the smallest share of local renewable inputs (8%). The renewable resources contribute only with 0.08 seJ per seJ invested from society (EYR = 1.08). M-low is in this respect a bit better than the case. The case on the other hand provides the vegetables with the highest resource efficiency (lowest UEV or transformity) and is as such overall more efficient than both model systems (Table 5). This is especially true when also considering L&S in which case the transformity of the case is 39% lower than for M-High.

## 5.2.2. Benchmarking Based on LCA

The distribution phase has an important contribution to the environmental impacts of the model systems and in particular for the impact categories non-renewable resource use, Global Warming Potential (GWP) and human toxicity (Figure 2). The use of non-renewable resources in the case system is similar to M-Low, while the impact of M-High is around 30% lower (Figure 2). The GWP of the case is about 40% higher than both model systems. The difference in GWP between M-Low and the case was related to differences in management processes. The on-farm production of seedlings and composting of woodchips, respectively, may not be as efficient as centralized production of seedlings and use of only green manure and rock phosphate for nutrient supply. The impact category Phosphorus use was calculated to be higher in the case-study as compared to the model systems due to the use of vermiculite, but it is necessary to bear in mind that the levels of phosphorus use were relatively low for all three analyzed systems. The case system and M-Low have significantly lower aquatic eutrophication N potential, terrestrial ecotoxicity and aquatic ecotoxicity than M-High. This is because these impact categories are more dependent on the applied fertilization and irrigation levels rather than on capital goods and on-farm diesel and electricity. Aquatic ecotoxicity and human toxicity effects of the case were also lower than both model systems. Aquatic ecotoxicity levels were found to be similar for model systems while human toxicity of M-Low was shown to be slightly higher than M-High.

In addition, for model systems, environmental impacts for all impact categories are clearly dominated by agricultural cultivation (Figure 2). As for the case-study farm, more than 50% of the non-renewable resource use in the model systems is from use of crude oil (Figure 4). Nearly 20% of non-renewable resource use in model systems comes from natural gas, while for the case it is only 10%. Uranium ore has a relatively high contribution, nearly 20% of the result for all systems, as the

electricity mix in the UK includes nuclear energy. Hard coal contributes to around 9% of the resource use and the remaining raw materials play a minor role (5% or less).

Assessment of environmental impacts exclusively from the distribution phase reveals that the local distribution system provides significantly lower environmental impacts per functional unit for all of the impact categories considered (Table 6). The relative advantage of the case system compared to the model system reached from 69% for the non-renewable resource use up to 98% in the case of human toxicity potential.

**Table 6.** Environmental impacts per functional unit exclusively for the distribution phase (the same for M-Low and M-High).

Impact Category	Unit	Case Distribution	Model Distribution	Relative Advantage of Case System (%)
Non-renewable, fossil and nuclear	MJ eq	23,783	75,923	69
GWP 100	kg CO <sub>2</sub> eq	1629	4890	67
Acidification, GLO	$m^2$	92	469	80
Eutrophication aq. N, GLO	kg N	0.73	3.74	81
Eutrophication aq. P, GLO	kg P	0.00	0.05	91
Human toxicity	HTP	122	6646	98
Terrestrial ecotoxicity	TEP	2	21	92
Aquatic ecotoxicity	AEP	513	1445	64
Phosphorus	kg	0	0	71

## 6. Discussion

## 6.1. LCA versus Emergy Assessment—Handling of Co-Products

The assessment of sustainability of the organic low-input vegetable supply system using emergy accounting and LCA has shown that the two methods lead to the same conclusion regarding the supply chain but differ to some extent in the assessment of the production systems. The sometimes contradictory results of the emergy and LCA results are to a large part due to differences in how coproducts, e.g., manure, are accounted for. In emergy accounting, the focus is on the provision of resources, and a key principle in emergy algebra is that all emergy used in a process should be assigned to all co-products as long as they are considered in separate analyses [23]. As manure cannot be produced without producing meat and milk, the entire input to livestock production should be assigned to each of the three products. We have used this approach despite its disadvantages when comparing systems with or without inputs of manure [58]. As a proxy for the UEV of manure, we have combined the UEVs of mineral N, P and K. In the LCA approach, all environmental impacts from animal production were assigned to the main products of animal production being meat and milk. As a result, only emissions associated with transportation, storage and application are considered and the principle of no import of manure in the case system is only partially reflected in the LCA results. Further, this approach has lead to the counter-intuitive result that M-Low has higher phosphorus use than M-High (Figure 2) even though the latter system imports twice as much phosphorus as the former (Table A2). The assumption that manure is a waste may not reflect the actual situation for many organic growers who experience that the supply of N is often a limiting factor for maintaining productivity [59].

# 6.2. Potentials for Reducing Resource Use in the Case System

Even though the case has a strong focus on minimizing use of purchased resources (M), their contribution is still more than six times larger than the contribution from local renewable resources (R) (Table 4). Disregarding L&S, then the largest potential for improving percentage of renewability is to reduce the amount of used fuels (Figure 2). However, to substitute fossil fuelled machinery with more labor intensive practices such as draft animals or manual labor, would under current socio-economic conditions increase overall resource consumption due to the high emergy flow associated with labor. In addition, draft animals would require that a considerable amount of land should be used for feed production.

Ground and tap water used for irrigation constitutes 17% of the total emergy use. Due to the differences in UEV between tap and ground water, the emergy use could be substantially reduced by using only ground water. Producing the woodchips, which accounts for 10% of the total emergy used, within the geographical boundaries of the farm would improve renewability. Currently they are residuals supplied from a local gardener who prunes and trims local gardens. In a larger perspective, there are, thus, few environmental benefits from becoming self-sufficient with wood chips in the case system. According to the LCA analysis, the composting process accounts for 30% of greenhouse gas emissions, and using less wood chip compost would reduce the overall global warming potential.

Electricity, which is primarily used for heating and lighting in the production of seedlings, constitutes 11% of the emergy used. It is no doubt convenient to use electricity for heating, but substituting the electricity with a firewood based system would largely reduce the emergy. Alternatively, it may be worthwhile to consider harvesting excess heat from the composting process to heat the green house.

As for the distribution phase, the case has the potential for decimating fossil fuel consumption by replacing the current customers with some of the many households located within few kilometers of the farm. This could dramatically reduce the 70 km round trip each week. The current way of organizing the distribution, however, is extremely efficient when compared to the alternative where customers would go by car each week and pick up the produce. The latter solution would require up to 1,000,000 car-km per year based on the case farmer's calculation. With a fuel efficiency of 15 km/L this translates to 66,666 liter of fuel. This is almost 40 times the fuel consumption for the model system (1737 L).

# 6.3. Outlook for Emergy Use for L&S

In a foreseeable future with increasing constraints on the non-renewable resources [6,60], which currently are powering the society with very high EYR-values [23], it is desirable or even necessary that agricultural systems become net-emergy providers, *i.e.*, that more emergy is returned to society from local renewable resources than the society has invested in the production [61]. This requirement means that the contribution from R has to be bigger than F. Bearing in mind that R cannot be increased as the local renewable flows are flow limited, then achieving this can alone be achieved by reducing the emergy currently invested from society, F (3808.2 ×  $10^{14}$  seJ) to less than R (54.8 ×  $10^{14}$  seJ), *i.e.*, by a factor of 70. Such an improvement seems out of reach without transforming the food supply system. Some improvements can be made on the farm as indicated, but the largest change will need to be in the society which determines the emergy use per unit labor. It is important to note that for the standard practices represented by the model system much larger reduction would be required.

Emergy used for L&S accounts for 89% of total emergy flow and constitutes by far the biggest potential for improvements. The L&S-component reflects the emergy used to support people directly employed on the farm and people employed in the bigger economy to manufacture and provide the purchased inputs. Due to the high average material living standard in UK with emergy use per capita being  $8.99 \times 10^{16}$  seJ/year [50], labor is highly resource intensive.

Emergy used for L&S can be reduced by reducing the revenue, but this is highly undesirable. Nevertheless, the employees already have a relatively low salary, which they accept because of the benefits enjoyed, e.g., free access to vegetables, cheap accommodation on the farm perimeter and in their opinion a meaningful job close to nature. Thus, the case system attracts people with a Spartan lifestyle with few expenses and thus below average emergy use.

In future, it is almost certain that the nation-wide emergy use per capita will be reduced. A likely future scenario for the UK is that the indigenous extraction of non-renewable resources continues to decline (down 23% from  $2.4 \times 10^{24}$  seJ in 2000 to  $1.8 \times 10^{24}$  seJ in 2008 [50]). This is a result of the oil extraction plunging from 2.6 to 1.5 million barrels per day (mbd) from 2000 to 2008 (in 2010 further down to 1.1 mbd) [62]. In the same period the extraction of natural gas dropped from 97.5 to 62.7 million tonnes oil equivalent (and to 40.7 by 2010) [62]. This decline has been compensated by increasing imports of fuels from  $57 \times 10^{22}$  seJ in 2000 to  $95 \times 10^{22}$  seJ by 2008 [50]. The UK has been able to maintain a high level of emergy use per capita by gradually substituting the decline in oil and gas production with imported fuels and services. Such a substitution may continue for some years, but in a longer time perspective a decline in global production of oil, gas and other non-renewable resource is inevitable. Coupled with an increased competition from a growing global population increasing in affluence, it is likely that the import of such resources will eventually decline for the UK as well as other industrialized nations [63].

Such a future scenario imply that the resource consumption per capita will be reduced and thereby that the emergy needed for supporting labor is reduced. However, it may also bring along transformations that are more substantial in the organization of the national economy and all its sub-systems, not least the mass food supply system, which at present uses 9% of UK's petroleum products. In this perspective, the capacity of a system to adapt to changes is a crucial part of its sustainability, and this characteristic is not directly reflected in the quantitative indicators of emergy assessment and LCA.

## 6.4. Local Based Box-Scheme versus National-Wide Supermarket Distribution—Resilience

The supermarket based distribution system has during the previous decades been redesigned according to principles of Just-In-Time delivery (JIT). These principles aim at reducing the storage need and storage capacity at every link in a production chain, such that a minimum of capital investment is idle or in excess at any time. Less idle capital means fewer costs and fewer environmental impacts. While JIT may decrease environmental impacts per unit of produce for the particular system, as long as everything is running smoothly, it may compromise the system's resilience as it becomes more vulnerable to disturbance and systemic risks. Systemic risks include disruption in infrastructure supplying money, energy, fuel, power, communications and IT or transport as well as pandemics and climate change [64–66]. As can be imagined any disturbance caused by such events may quickly spread throughout the tightly connected network [65,67]. A loss of IT and communication would make it impossible for a national-wide JIT supply system to coordinate

supplies [64]. A loss of money would make it impossible to conduct transactions with customers. A loss of fuel for transportation would results in large bulks of produce being stranded. A loss of power in the RDC would stop the entire chain and retailers would run out of products in a few days.

When benchmarking the case-study against the national wide supermarket system, the former may be more resilient than the latter as it is in a better position to handle infrastructure failures. Due to the higher degree of autonomy and fewer actors involved, the case system would be able to work around many events, which could bring the supermarket-based system to a halt. For instance, a loss of money supply could be handled by delaying payments until the system recovers. Loss of fuel would be difficult to overcome, but produce could still be collected on bike or by public transport.

However, from the consumer's point of view, the risks have a different nature. Consumers in the case system are vulnerable to a poor or failed harvest (e.g., caused by flooding, unusual weather conditions or pests). The supermarket supply system would be unaffected by a failed harvest at a single farm because of the large number of producers feeding into the system. However, the crop diversity of the case-study minimizes the risk of a complete harvest failure.

## 6.5. Limitations of Study—Validity of Model Systems

The vegetables produced from the case-study farm have determined the design of the cultivation phase of the two model systems. It is very likely that other model systems would be developed if the systems were optimized for producing any mix of vegetables of certain food energy content but such analyses are outside the scope of this study. However, as the model systems are scale independent the results can be considered as representing the production from larger areas where different farms are producing different crops. Although in many cases the yields will vary from those presented, the high and low yield scenario should capture the range of possible outcomes.

For both emergy assessment and LCA the on-farm use of fuel and irrigation resulted in higher impacts for the case-study than for the model systems. This is to a large part due that the model systems are based on standard data for field operations and that annual variation in rainfall is not reflected. This implies that any additional driving of tractors and machinery, that may occur for various reasons in a real farming system are not included. This may result in an underestimation of the actual resource consumption, which real UK organic farms would have needed in the same years under the same conditions

#### 7. Conclusions

The results of the emergy analysis showed that the case study is more resource efficient than the modeled standard practices, and with the identified potential for further reducing the emergy use, the case-study farm can become substantially better. This is especially true when also considering emergy used to support labor and service. The results of the LCA for the cultivation phase were less conclusive as the case had neither consistently more nor consistently less environmental impacts compared to the model systems. However, for the distribution phase, both the emergy assessment and LCA evaluated the case to perform substantially better than model systems. In addition, we have argued that the case may be in a better position to cope with likely future scenario of reduced access to domestic and imported fossil fuels and other non-renewable resources.

The real value of the case study is that it points out that there are alternative ways of organizing the production and distribution of organic vegetables, which are more resource efficient and potentially more resilient. The case-study shows that it is possible to efficiently manage a highly diverse organic vegetable production system independently of external input of nutrients through animal manure, whilst remaining economically competitive. The success of the case system is to a large part due to management based on a clear vision of bringing down external inputs. This vision is generic but the specific practices of the case-study may not always be the most appropriate for a farm to improve its resource efficiency and resilience. For systems in other societal contexts, e.g., farms with livestock and crop production or farms in remote locations, other strategies will be needed.

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### **Author Contributions**

The study was designed by Mads V. Markussen in collaboration with all co-authors. Data was collected by Mads V. Markussen and Michal Kulak with assistance from Laurence G. Smith. All data analysis related to the emergy evaluation was done by Mads V. Markussen, and all data analysis related to LCA was done by Michal Kulak. All authors contributed to combining the analyses and interpreting the results.

# **Supplementary Materials**

Supplementary materials can be accessed at: http://www.mdpi.com/2071-1050/6/4/1913/s1.

#### **Conflicts of Interest**

The authors declare no conflict of interest.

## **Appendix**

**Table A1.** Case system output as average of 2009 and 2010 and classes of crops used for establishment of model systems.

		E 1 1 4 (7/1/100 ) 8	Food energy at consumers (MJ)		
	Avg. output per year (kg)	Food energy density (KJ/100 g) <sup>a</sup>	Individual crops	Groups of crops	
STORABLE CROPS					
Potatoes, main crop	8589	298	25,597	25,597	
Potatoes, early	2863	298	8532	8532	
Carrots	3575	109	3897		
Carrot bunches	678	109	739		
Carrots total				4635	

Table A1. Cont.

	Avg. output per year (kg)	Food energy density (KJ/100 g) <sup>a</sup>	Food energy at	consumers (MJ)
	Avg. output per year (kg)	rood energy density (R3/100 g)	Individual crops	Groups of crops
STORABLE CROPS				
Beetroot	1446	175	2531	
Beetroot bunches	994	175	1740	
Beetroot total				4271
Onions	2927	116	3396	
Spring onions	204	116	237	
Onion bunches	48	116	55	
Onions, total				3688
Parsnips	1439	247	3555	3555
Leeks	2791	104	2902	2902
Squashes	2474	109	2697	2697
Sprout tops	1661	151	2508	
White cabbage	2086	105	2190	
Kale	140	155	216	
Green cabbage	176	105	185	
Red cabbage	181	92	166	
Black cabbage	75	155	117	
Pak Choi	13	58	7	
Cabbage total				5390
Cauliflower	890	92	819	
Swede/rutabaga	476	123	586	
Garlic	91	590	536	
Sprouting broccoli	345	117	403	
Celeriac	489	77	377	
Turnips	184	104	191	
Kohlrabi	153	104	159	
Mooli radish	126	104	131	
Savoy	99	92	91	
Fennel	51	82	42	
Daikon	8	104	9	
Cauliflower and other				3344
FRESH CROPS				
Sweet corn	811	369	2992	
Courgette	1723	81	1396	
Broad beans	713	139	991	
Beans, French	649	139	902	
Tomatoes	988	73	721	
Chard and leaf beet	1050	58	609	
Salad pack	1214	49	595	
Lettuce	825	49	393 404	
Artichokes	825 245	93	228	
Cucumber	391	52	203	
Spinach	273	67	183	
Mange tout	81	179	145	
Pepper	154	81	125	

Table A1. Cont.

	A (1 . (1 (1 . )	E. J J 4 (IZI/100 .) 8	Food energy at	Food energy at consumers (MJ)		
	Avg. output per year (kg)	Food energy density (KJ/100 g) <sup>a</sup>	Individual crops	Groups of crops		
FRESH CROPS						
Spring greens	193	49	95			
Asparagus	84	75	63			
Baby spinach	42	67	28			
Salad	45	49	22			
Rocket	30	49	15			
Fresh crops, total				9718		
Total output	44,736		74,328	74,328		

<sup>&</sup>lt;sup>a</sup> From Souci et al. [68].

**Table A2.** Applied nutrients and nutrient balances for M-Low and M-High.

	Unit	M-Low <sup>a</sup>	M-High <sup>b</sup>
Total input			
N-fixation	kg N	474	225
Atmospheric deposits	kg N	198	94
Applied N	kg N	0	261
Applied P	kg P	32	70
Applied K	kg K	241	279
	kg N	2	242
Output in produce	kg P		32
	kg K	2	241
	kg N /ha	54	90
<b>Nutrient balance</b>	kg P /ha	0	10
	kg K /ha	0	10

<sup>&</sup>lt;sup>a</sup> M-Low (7.84 ha) applies 270 kg rock phosphate and 725 kg kali vinasse; <sup>b</sup> M-High (3.76 ha) applies 44.3 t cattle farm yard manure, 8 kg rock phosphate and 111 kg kali vinasse.

**Table A3.** Notes for emergy table (Table 4).

	Parameter	Case	M-Low	M-High	Unit	Comments	Reference <sup>a</sup>
1	Sun						
	Area	$6.34\times10^4$	$9.02\times10^4$	$4.29\times10^4$	$m^2$		[CD] [SM]
	Net radiation	48.7	48.7	48.7	$w/m^2$		[50]
	Conversion factor $(60 \times 60 \times 24 \times 365)$	$3.15 \times 10^{7}$	$3.15 \times 10^{7}$	$3.15\times10^7$	sek/year		
	Net radiation	$1.54 \times 10^{9}$	$1.54 \times 10^{9}$	$1.54\times10^9$	J/year/m <sup>2</sup>		
	Total energy	$9.74\times10^{13}$	$1.39\times10^{14}$	$6.59 \times 10^{13}$	J/year		
2	Rain						
	Rain (average for the region)	0.65	0.65	0.65	m/year		[69]
	Evapotranspiration, arable land	74	74	74	%		[70]
	Water density	1000	1000	1000	kg/m <sup>3</sup>		
	Total amount = Area $\times$ Rain $\times$ Water	$3.04 \times 10^{10}$	$4.32 \times 10^{10}$	$2.05 \times 10^{10}$	g/year		
	density × Evapotranpiration	J.04 · 10	4.52 ~ 10	2.03 ^ 10	g/ year		

Table A3. Cont.

	Parameter	Case	M-Low	M-High	Unit	Comments	Reference <sup>a</sup>
3	Wind						
	Air density	1.3	1.3	1.3	$kg/m^3$		[69]
	Drag coefficient	0.001	0.001	0.001			
	Wind speed average 1999	5.3	5.3	5.3	m/s		[50]
	Time	$3.15\times10^7$	$3.15 \times 10^{7}$	$3.15 \times 10^{7}$	sek/year		
	Energy = Area $\times$ Density $\times$ Drag coefficient $\times$ Wind speed <sup>3</sup> $\times$ Time	$3.87 \times 10^{11}$	5.504 × 10 <sup>11</sup>	$2.618 \times 10^{11}$	J/year		[23]
4	Geothermal heat						
	Heat flow per area	45.0	45.0	45.0	$mW/m^2$		[71]
	Heat flow per area	$1.42\times10^6$	$1.42\times10^6$	$1.42\times10^6$	J/m <sup>2</sup> /year		
	Total heat flow	$9.00\times10^{10}$	$1.28\times10^{11}$	$6.09\times10^{10}$	J/year		
	CULTIVATION PHASE						
5	Diesel, fields						
	Quantity used (3.86 × 1007 J/l)	$4.03\times10^{10}$	$2.70\times10^{10}$	$1.52\times10^{10}$	J/year		
6	Lubricant /grease						
	Quantity used (38.6 MJ/l, 43.1 MJ/kg)	$1.93 \times 10^{9}$	$1.13\times10^{9}$	$5.73\times10^{8}$	J/year		[CD] [SM]
7	LPG/NG—thermal weeding (flaming)						
	Quantity used (45.6 MJ/kg)	$9.12 \times 10^{8}$	$6.64 \times 10^{9}$	$2.26 \times 10^{9}$	J/year		[CD] [SM]
8	Fleece and propagation tray (polypropylene)						
	Propagation tray	0	168	89	kg/year		[SM]
	Quantity used (10 years lifetime)	520	1197	496	m²/year		[CD] [SM]
	Conversion factor	17	17	17	$g/m^2$		[72]
	Quantity used	8840	$1.88\times10^{5}$	$9.74\times10^4$	g/year		
9	Electricity (not irrigation)						
	Electricity						
	Quantity used	4350	1044	1044	kWh/year		[CD] [SM]
	Quantity used (3.6 MJ/kWh)	$1.57 \times 10^{10}$	$3.76 \times 10^{9}$	$3.76 \times 10^{9}$	J/year		
10	Seedlings						
	Quantity used		322,933	177,577	pieces		[SM]
	Sub-table: Seedlings—calculation of U	EV					
	Peat	20	cm <sup>3</sup> /seedling				[31]
	Fossil fuels (heating)	1	1/774 s	seedling			
	Fossil fuels (heating)	35.86	MJ/774	seedlings			
	Conversion factors						
	Peat. dry matter	0.11	g/o	em <sup>3</sup>			[73]
	Peat heating value (average of two values)	17,150	J/g				[74]
	Input per seedling		Data	UEV	Emergy		
	Peat	J	37,730	31,920	$1.204 \times 10^{9}$		
	Diesel	J	46,330	181,000	$8.386 \times 10^{9}$		
	UEV for seedlings				9.59 × 10 <sup>9</sup>	seJ/one seedling	
11	Seed						
	Quantity used	20,595	29,295	13,068	g/year		[SM]

Table A3. Cont.

	Parameter	Case	M-Low	M-High	Unit	Comments	Reference <sup>a</sup>
12	Potatoe seed	1,050,000	3,123,437	1,301,432	g/year		[CD] [SM]
	M-High emergy flow (less L&S)			$4.388 \times 10^{16}$			
	- less supply chain and seed potato (to a	void circular ref	ference)	$3.446 \times 10^{16}$			
	Area grown with main crop potato			0.3	ha		
	Yield (40 t/ha)			12.5	t/year		
	Allocation factor (share of area used for a	naincrop potato	es—0.31/3.76)	0.083			
	UEV seed potatoes			$2.863 \times 10^{9}$	sej/g		
	IRRIGATION						
13	Diesel						
	Quantity used (38.6 MJ/l)	$1.53 \times 10^{10}$	$6.55 \times 10^{8}$	$4.59\times10^8$	J/year		[CD] [SM]
14	Electricity						
	Electricity—irrigation		3540	2480	kWh/year		[SM]
	Electricity—irrigation		$1.27\times10^{10}$	$8.93\times10^9$	J/year		
15	Ground water						
	Quantity used	$3.63 \times 10^{9}$	$3.02 \times 10^{9}$	$2.11 \times 10^{9}$	g/year		[CD] [SM]
16	Tap water						
	Quantity used	$1.35 \times 10^{9}$			g/year		[CD]
17	Woodchips						
	Quantity used	100			m³/year		
	Density	$3.88 \times 10^{5}$			$g/m^3$		[75]
	Quantity used (fresh chips, 50 %DM)	$3.88 \times 10^{7}$			g/year		
	Dry matter	$1.94 \times 10^{7}$			g DM		
	Wood energy density	19.0			GJ/t		[76]
	Wood energy density	$1.90 \times 10^{4}$			J/g		
	Quantity used	$3.69 \times 10^{11}$			J/year		
18	Lime						
	Quantity used	$2.00 \times 10^{4}$			g		[CD]
19	Nitrogen						
	Quantity used		0.00	$2.61 \times 10^{5}$	g N		[CD] [SM]
20	Phosphorus				-		
	Imported in fertilizer		32.0	70.0	kg P		[CD] [SM]
	Converions factor (kg P <sub>2</sub> O <sub>5</sub> per kg P)		2.29	2.29	kg/kg		
	Quantity used		73.0	160	kg P <sub>2</sub> O <sub>5</sub>		
	Quantity used		$7.33 \times 10^{4}$	$1.60 \times 10^{5}$	g P <sub>2</sub> O <sub>5</sub>		
21	Potash				<u> </u>		
	Imported in fertilizer	66.4	242	279	kg K		Appendix 2
	Conversion factor (kg K <sub>2</sub> O per kg K)	1.20	1.20	1.20	kg/kg		FF
	Quantity used	80.0	292	336	kg K <sub>2</sub> O		
	Quantity used	$8.00 \times 10^4$	$2.92 \times 10^{5}$	$3.36 \times 10^{5}$	g K <sub>2</sub> O		
22	Tractors		= 10		<i>3</i> 20		
						Weight of the case's trac	ctors and lifetime
	Weight loss per year	$1.43 \times 10^{5}$	$2.03 \times 10^{5}$	$6.78 \times 10^{4}$	g/year	Model systems scaled	

Table A3. Cont.

	Parameter	Case	M-Low	M-High	Unit	Comments	Reference <sup>a</sup>			
23	Other machinery									
	Weight loss per year	$1.51 \times 10^{5}$	$2.14 \times 10^{5}$	$1.02 \times 10^{5}$		f the case's non-motorized mach				
					lifetime min	20 years. Model systems scaled	to cropped area			
24	Irrigation pipe (HDPE)	_								
	Total weight of irrigation pipe	$2.23 \times 10^{5}$			g		[CD]			
	Estimate lifetime	25.0			years					
	Weight loss per year	8920	8920	8920	g/year					
25	Wood									
	Storage building, general, woo				$m^3$					
	construction, non-insulated, at farm	170								
	Lumber needed per m <sup>3</sup> house	200			kg/m <sup>3</sup>		[CD]			
	Lumber used for construction of office				kg					
	and storage area	$3.40 \times 10^4$								
	conversion factor	$2.04 \times 10^{7}$			J/kg					
	Estimated lifetime of building	75.0	2.22 4.29		year					
	Mass depreciation per year	$9.23 \times 10^9$	9.23 × 10 <sup>9</sup>	9.23 × 10 <sup>9</sup>	J/year					
26	Glass									
	Green house 2 (1970—second hand gl	•	) 7*30 m		2					
	Glass	210			m <sup>2</sup>		[CD]			
	Thickness	5000			m					
	Density	2400			kg/m <sup>3</sup>		[77]			
	Glass	2520			kg					
	Mass depreciation (estimated glass				g/year					
	lifetime 50 year)	$5.04 \times 10^{04}$								
	Green house 1 (1890—second hand gl		) 8 × 10 m		2		[CD]			
	Glass	107			m <sup>2</sup>		[CD]			
	Thickness	5000			m					
	Density	2400			kg/m³					
	Glass	1280			kg					
	Mass depreciation (estimated glass	$2.57 \times 10^4$			g/year					
27	lifetime 50 year)	2.37 × 10								
27	Plastic	290			$m^2$		[CD]			
	Plastic (roof of green houses) Thickness	5000					[CD]			
					m					
	density Plastic	950 1380			kg/m³					
	Mass depreciation	$2.76 \times 10^4$			kg g/year	(glass lifetime 50 year)				
	Polyethylene covers (polytunnels)	2.70 ^ 10			g/year	(glass metime 30 year)				
	1 organizatione covers (poryunners)					Lifetime 7 years. This is				
	Size of covers	214			$m^2$	average use per year				
	Thickness	$1.83 \times 10^{4}$			m	average use per year				
	Density	950			kg/m <sup>3</sup>					
	Quantity used	$3.73 \times 10^4$			g/year					

Table A3. Cont.

	Parameter	Case	M-Low	M-High	Unit	Comments	Reference <sup>a</sup>
28	Steel						
	Steel part of polytunnels						
	steel arches	84.0			pcs		
	Steel per arch	50.0			kg	Estimated values	
	total steel	2500			kg		
	Lifetime	100			years		
	Mass depreciation per year	$2.50 \times 10^{4}$			g/year		
	DISTRIBUTION PHASE						
29	Diesel						
	Average haulage distance	70.0			Miles/week		[CD]
	Conversion factor	1.61			km/M		
	Distance per year	5750			km/year		
	Mileage	8.09			L/100KM		
	Mileage	12.0			km/L		
	Fuel use	465			L/year		
	Conversion factor	$3.40 \times 10^{7}$			J/l		
	Fuel use	$1.58\times10^{10}$			J/year		
	Diesel use		818	818	L/year		Table 3
	Diesel use		$2.78 \times 10^{10}$	$2.78 \times 10^{10}$	J/year		
30	Gasoline						
	Gasoline use		466	466	L/year		Table 3
	conversion factor		$3.40\times10^7$	$3.40 \times 10^{7}$	J/L		
	Gasoline use		$1.58 \times 10^{10}$	$1.58 \times 10^{10}$	J/year		
31	Electricity						
	Electricity use (RDC and Retail)		1001	1001	kWh/year		Table 3
	conversion factor		$3.60\times10^6$	$3.60\times10^6$	J/kWh		
	Electricity use		$3.61 \times 10^{9}$	$3.61 \times 10^{9}$	J/year		
32	Natural gas						
	NG use (Retail)		$4.64 \times 10^{09}$	$4.64 \times 10^{09}$	J/year		Table 3
33	Machinery (van)						
	Weight	$1.50\times10^{06}$			g		
	UEV for lorry	$8.20\times10^{09}$			seJ/g	Same as for tractors	
	Lifetime in km	$5.00\times10^{05}$			km	Estimated values	
	UEV per km	$2.46\times10^{10}$			seJ/km		
34	Machinery (Truck)						
	Total ton-km by truck		$1.53\times10^4$	$1.53\times10^4$	tkm	Calculated from Table 3	
	Emergy per truck		$8.48\times10^{16}$	$8.48\times10^{16}$	seJ/truck		[56]
	Truck lifetime in tkm		$2.07\times10^7$	$2.07\times10^7$	tkm		[56]
	Emergy per tkm		$4.10 \times 10^{9}$	$4.10 \times 10^{9}$	seJ/tkm		
35	Labor and service						
	Consumer price	86,804.5					[CD]

Model systems–Labor and service	12 month avg. price (March 2012 to March 2013) [43] (£/kg)	Sold to consumers (t)		Total consumer price (£)	
Potatoes, main crop (3/4 of potatoes)	£ 1.11	8.6	9491		
Potatoes. Early (1/4 of potatoes)	£ 1.39	2.9	3986		
Carrots	£ 1.34	4.3	5705		
Cabbages	£ 1.72	5.1	88	850	
Cauliflower	£ 2.25	3.6	81	173	
Parsnips	£ 2.88	£ 2.88 1.4 4145		145	
Beetroots	£ 3.46	2.4	84	8444	
Onions	£ 1.32	3.2	41	4196	
Leeks	£ 4.95	2.8	13	,813	
Squash	£ 2.72	2.5	67	730	
Courgettes	£ 2.00	6.0	12	,003	
Lettuce (little gem)	£ 7.45	9.9	73	73,872	
Total/Total price index corrected	£		159.409		
Price index adjustment	2012	2009	2010	avg 2009–2010	
01.1.7 Vegetables including potatoes					
and tubers (2005 = 1)	141.1	128.5	132.2	130.35	
Em\$ratio (2008 data)	·		$2.10 \times 10^{12}$	Sej/\$	[50]
Converstion factor			0.53	USD/GBP	[78]
EM£ratio			$3.98 \times 10^{12}$	Sej/£	

**Table A4.** Revenue for model system based on supermarket prices.

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<sup>&</sup>lt;sup>a</sup> Numbers in parentheses refer to references in the reference list, [CD] = Collected data, and [SM] = Supplementary Material.

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