

1 **Title:** Informing network management using fuzzy cognitive maps

2 **Authors:** Christopher M. Baker<sup>1,2</sup>, Matthew H. Holden<sup>1,3,4</sup>, Michaela Plein<sup>5</sup>, Michael McCarthy<sup>3,6</sup>,  
3 Hugh P. Possingham<sup>1,3,7</sup>

4 **Affiliations**

5 1 School of Biological Sciences, The University of Queensland, Brisbane, QLD 4072, Australia

6 2 CSIRO Ecosystem Sciences, Ecosciences Precinct, Dutton Park, Brisbane, QLD 4102, Australia

7 3 ARC Centre of Excellence for Environmental Decisions, The University of Queensland, Brisbane,  
8 QLD 4072, Australia

9 4 Centre for Applications in Natural Resource Mathematics, School of Mathematics and Physics, The  
10 University of Queensland, Brisbane, QLD 4072, Australia

11 5 School of Earth and Environmental Sciences, University of Queensland, Brisbane, QLD, 4072,  
12 Australia

13 6 School of BioSciences, The University of Melbourne, Melbourne, VIC 3010, Australia

14 7 The Nature Conservancy, 4245 Fairfax Drive, Arlington, VA 22203, USA

15 **Acknowledgements**

16 Christopher Baker is the recipient of a John Stocker Postdoctoral Fellowship from the Science and  
17 Industry Endowment Fund. Michaela Plein is funded by the Threatened Species Hub of the  
18 Australian National Environmental Science Program. Matthew Holden is funded by a research  
19 fellowship from the ARC Centre of Excellence for Environmental decisions

- 20
- 21 • Predicting how management will affect a network is a key challenge of modern  
22 conservation.
  - 23 • Fuzzy cognitive maps are a promising method to predict the outcome of network  
24 management.
  - There are two critical methodological issues with fuzzy cognitive maps.

- 25 • We describe these issues and show how to overcome them.
- 26 • We demonstrate how to use a fuzzy cognitive map to inform management on
- 27 Christmas Island.
- 28
- 29

30 **Abstract:**

31 Modern conservation requires robust predictions about how management will affect an ecosystem  
32 and its species. The large uncertainties about the type and strength of interactions makes model  
33 predictions particularly unreliable. In this paper, we show how fuzzy cognitive maps can produce  
34 robust predictions in complex and uncertain ecosystems. The use of fuzzy cognitive maps has been  
35 increasing markedly, but there are two critical issues with the approach: translation of expert  
36 knowledge into the FCM is often done incorrectly; and sensitivity analyses are rarely conducted.  
37 Translating expert knowledge is a constant challenge for ecological modellers, often because experts  
38 know about the behaviour of a system, but modellers need to know model parameters, which  
39 subsequently lead to system behaviour. We describe how to correctly incorporate expert knowledge  
40 into FCMs, and we describe how to appropriately conduct uncertainty and sensitivity analysis. We  
41 illustrate this process with a previously published network for feral cat and black rat control on  
42 Christmas Island. Perverse indirect effects of conservation management are a key concern, and  
43 methods to help us make informed decisions are required. Fuzzy cognitive maps are a promising  
44 approach for this, but it requires the methodological improvements that we present here.

45

46 **Keywords:** Species interactions, ecosystem modelling, invasive species, cat control, rat control

47 **Introduction:**

48 Environmental systems are complex and interconnected, so even small changes to local processes  
49 can substantially change the future state of populations, ecosystems, and the environment (Shears  
50 & Babcock, 2003; Fortin et al., 2005; Holdo et al., 2009). Conservation initiatives are better  
51 resourced than ever before, but despite best intentions, unintended negative consequences of  
52 management sometimes occur (Dexter, Hudson, James, MacGregor, & Lindenmayer, 2013; Larrosa,  
53 Carrasco, & Milner-Gulland, 2016; Pech & Maitland, 2016). To avoid such perverse outcomes, we  
54 must account for species interactions that govern the dynamics of complex ecosystems. However,

55 detail about how species affect each other is often lacking, and gathering ecological information can  
56 be expensive and time consuming (Caughlan & Oakley, 2001) – particularly for species interactions  
57 (Dambacher, Luh, Li, & Rossignol, 2003). Since this cost is high, it's important to know whether data  
58 already exists to proceed with management, or whether more data is required. Making robust  
59 predictions about how any action will affect a whole system is vital for informed management  
60 decisions, but, doing this has been a key methodological challenge.

61 Network models are important for informing system management, as they can predict how changes  
62 will proliferate throughout a complex system. For example in ecology and conservation, they have  
63 been applied to manage ecosystems for threatened species conservation (Ramsey & Norbury, 2009;  
64 Bode et al., 2016), and to help improve fisheries management (Smith, Sainsbury, & Stevens, 1999;  
65 Fulton et al., 2011; Punt, Butterworth, de Moor, De Oliveira, & Haddon, 2016). However, network  
66 models require detailed knowledge about many interactions, and different modelling software can  
67 produce qualitatively different predictions (Forrest, Savina, Fulton, & Pitcher, 2015). Hence, we must  
68 develop methods to make predictions in systems where data are scarce and the nature of  
69 interactions is unknown; fuzzy cognitive maps (FCMs) are a promising solution.

70 A growing body of literature uses FCMs to analyse networks (see Supporting Information S1), and  
71 they have been applied broadly in conservation and ecology (Papageorgiou & Salmeron, 2013),  
72 facilitated by easily accessible software (eg S. A. Gray, Gray, Cox, & Henly-Shepard, 2013). FCMs  
73 utilise expert knowledge about whether entities have positive or negative interactions on each other  
74 to predict how changes will proliferate throughout a system (Kok, 2009). Ideal for systems with little  
75 data, they can help formalise expert reasoning and predictions (eg Game et al., 2017). For systems  
76 where highly parameterised models are unsuitable, they openly and transparently display the logic  
77 behind expert predictions - an important aspect of conservation decision-making (Blomquist et al.,  
78 2010; Donlan, Luque, & Wilcox, 2014)

79 While using expert knowledge to build a network model posits many advantages, relying on opinions  
80 of individuals has drawbacks: experts can be biased; translation of knowledge into the FCM can be  
81 non-intuitive; and appropriate sensitivity and uncertainty analysis must be conducted. This is  
82 important because people are biased in factual estimation (Martin, Burgman, et al., 2012),  
83 projection (McCarthy et al., 2004), and ecological decision-making (Burgman, 2005; Holden & Ellner,  
84 2016). Translating expert opinion into models is challenging because we intuitively interpret  
85 interactions as the effect of one node on another, rather than the per-capita interactions, as  
86 required for population models. Given these challenges, it is vital that appropriate sensitivity and  
87 uncertainty analyses are conducted. Unfortunately, these points are very rarely addressed in FCM  
88 analyses (but see Ramsey & Norbury, 2009; Ramsey et al., 2012; Sacchelli & Fabbrizzi, 2015). Given  
89 their widespread use and the potential for misinterpretation, accurate and robust results require  
90 updating of current methods.

91 In this paper, we describe how use of fuzzy cognitive maps must change to produce robust  
92 predictions in complex systems. First, we offer an overview of the FCM method and describe the  
93 methodological issues in detail. We then suggest ways that help translate expert knowledge for  
94 FCMs and help to appropriately account for uncertainty. Finally, we illustrate the application of FCM  
95 with a case study of an invaded ecosystem on Christmas Island, Australia. We often need to act fast  
96 in conservation (Martin, Nally, et al., 2012), but quantitative data is lacking frequently. Utilising  
97 expert opinion is a potentially powerful way for making robust predictions in complex systems, and  
98 FCMs are a valuable tool for this.

## 99 **Material and methods**

### 100 *Christmas Island*

101 The Australian Territory of Christmas Island is a small (135 km<sup>2</sup>), oceanic island about 350 km south  
102 of Java and 1,550 km north-west of mainland Australia. Being the top of an extinct underwater  
103 volcano the basalt island has never had a connection to the mainland and hence harbours a number

104 of endemic species (James & McAllan, 2014), such as the Christmas Island flying fox (*Pteropus*  
105 *natalis*), the blue-tailed skink (*Cryptoblepharus egeriae*), the giant gecko (*Cyrtodactylus sadleiri*) and  
106 the Christmas Island imperial pigeon (*Ducula whartoni*), only to name a few. Having naturally small  
107 population sizes, endemic species are threatened by habitat loss, degradation, introduced diseases  
108 and invasive species (Misso and West 2014). These threats have already caused several extinctions  
109 on the island (Wyatt et al., 2008; Lunney, Law, Schulz, & Pennay, 2011), and the loss of the Christmas  
110 Island pipistrelle was particularly frustrating, given the rescue effort (Lindenmayer, Piggott, &  
111 Wintle, 2013). To avoid further extinctions, threatened species on Christmas Island now receive  
112 priority attention with management acting on the conservation of individual species, the restoration  
113 of degraded land and the removal of damaging invasive species, such as yellow crazy ants (Abbott,  
114 Green, & O'Dowd, 2014) and feral cats (Johnston, McCaldin, & Rieker, 2016).

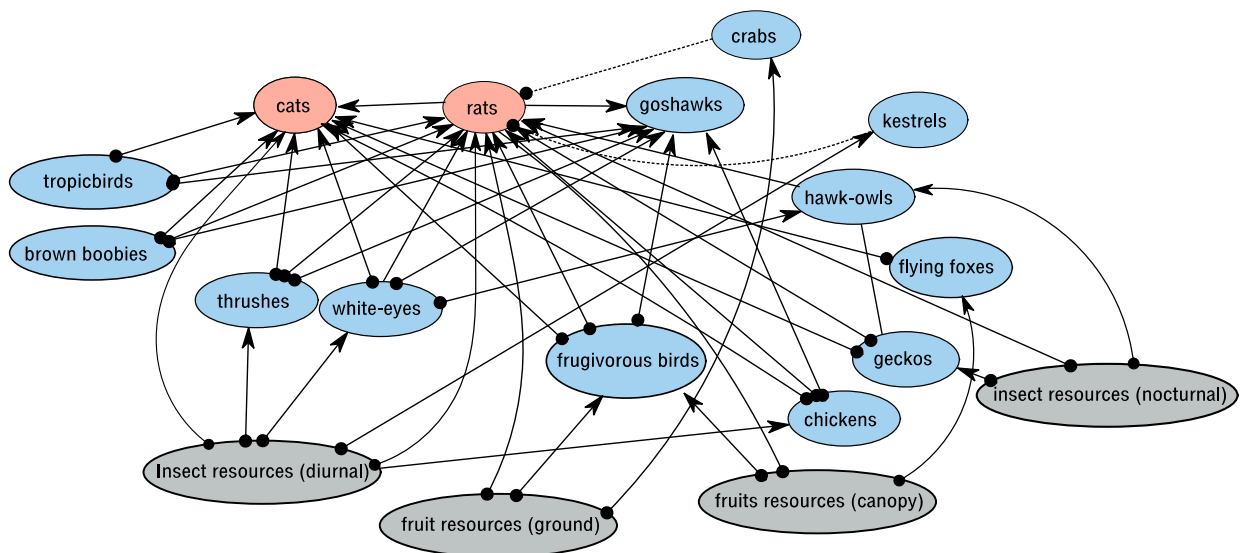
115 Well-documented and wide-ranging impacts of predator control indicate the potential for  
116 mesopredator release following the removal of the top-predator from the system. For example  
117 removing feral cats has been found to increase the predation pressure on native birds by releasing  
118 other invasive species from predation pressure, such as omnivorous black rats (*Rattus rattus*)  
119 (Courchamp, Langlais, & Sugihara, 1999; Fan, Kuang, & Feng, 2005; Rayner, Hauber, Imber, Stamp, &  
120 Clout, 2007; Ritchie & Johnson, 2009; Prior, Adams, Klepzig, & Hulcr, 2018). To test if mesopredator  
121 release is possible in the Christmas Island context, we consider a network of species interactions on  
122 Christmas Island (Figure 1) and test the impact of removing feral cats on threatened species and  
123 whether rat control would be necessary. The Christmas Island species network, adapted from Han  
124 (2016), is a simplification of the real ecosystem, and as with many interaction networks, it was  
125 generated to capture the most important and relevant interactions for conservation management  
126 (Drossel Barbara & McKane Alan J., 2005).

127 The paucity of information on the strength of interactions between the species in the network  
128 makes analysing it particularly challenging. Hence, throughout our analysis we only use directional

129 knowledge of species interactions – whether a species has a positive or negative affect on another –  
130 and three pieces of information about species impacts (expert opinion of Sarah Legge, Caitlyn Pink  
131 and Rosalie Wilacy):

- 132 1) The negative effect of cats on rats is bigger than the positive effect of thrushes on cats;
- 133 2) Fruit resources (canopy) have a larger positive effect on flying foxes than flying foxes have a  
134 positive effect on cats;
- 135 3) Brown boobies have a larger positive effect on cats than on rats.

136 Given the large uncertainties, FCM is an appropriate way to proceed.



137

138 **Figure 1:** Interaction network for the Christmas Island case study (reproduced from Han (2016)). The  
139 species are represented by nodes of invasive (red) and native species (blue). The grey nodes represent  
140 resources on the island. Links between species are displayed by solid (direct links) and dashed arrows  
141 (uncertain links). For the analysis in this paper, we assume that the uncertain links exist. The pointy  
142 end of an arrow indicates the species that receives a benefit from this interaction, the round end  
143 indicates a species that is harmed by the interaction.

144

145 *FCM method*

146 A FCM map consists of *nodes* representing species or other entities, which are connected by *edges*,  
147 representing the interactions between the nodes. The value of each node is typically restricted to be  
148 between 0 and 1, and the interactions strengths are between -1 and 1. A positive value means that a  
149 node has a positive impact on the target node, and a negative value shows a detrimental impact.  
150 Self-interactions are generally set to 0, though they can be set to be non-zero (Hobbs et al., 2002;  
151 Özesmi & Özesmi, 2004; Steven A. Gray et al., 2015). While predator-prey interactions are common,  
152 this framework allows for all types of interaction including commensalism, mutualism and  
153 competition (Herr et al., 2016). For example, to model mutualism between species *i* and *j*, the  
154 interactions  $a_{i,j}$  and  $a_{j,i}$  would both be made positive.

155 The value of each node is stored in a *state vector*,  $\mathbf{n}$ , and the edge weights are stored in a matrix,  $\mathbf{A}$ .  
156 The interaction effect of node *j* on node *i* is  $a_{ij}$ . For example, if  $a_{ij} = -0.5$ , then species *j* is having  
157 a negative impact on species *i*. The *state* of each node is given by the sum of all the interaction  
158 strengths, multiplied by the node value (see *Translating knowledge into FCMs* for further discussion  
159 about interactions). In maps representing interactions between species, the node value is some  
160 measure of the abundance of the species associated with that node, and the edges represent the  
161 per-capita influence on each other.

$$\mathbf{n} = f(\mathbf{A}\mathbf{n}). \quad (1)$$

162 The function  $f$  is the *activation function*. This function maps all states to values between 0 and 1,  
163 representing the minimum and maximum value for each node. While the true minimum and  
164 maximum abundance could be used, if known, FCMs are best used when in the absence of detailed  
165 information, (e.g. carrying capacities). If detailed knowledge is known, one should consider using a  
166 more mechanistic model. While there are a range of functions that have been used in the FCM  
167 literature, by far the most common is a logistic function:



$$f(x) = \frac{1}{1 + e^{-\lambda x}}, \quad (2)$$

168

169 where  $\lambda$  defines the shape of the curve. Typically  $\lambda$  is set to one, although other values have been  
170 explored. The choice of activation function has a major influence on results; this is discussed further  
171 in the *Activation function* section below. For a given set of interactions,  $\mathbf{A}$ , we solve for the  
172 equilibrium state by searching for the vector,  $\mathbf{n}$ , which satisfies equation (1). There are a range of  
173 ways to do this (see Supporting Information S2 for details). Once equilibrium has been obtained, we  
174 can simulate a management action by adding or removing nodes, by fixing the value of a certain  
175 node (eradicating species I would mean fixing  $n_i = 0$ ), or changing interactions. Once we do this,  
176 we can solve equation (1) again to get the new state of every node and compare it to the original  
177 state to see the effect of management (see Supporting Information S3 for details).

178 In the following sections, we propose three modifications for FCMs. The first addresses model  
179 uncertainty, the second considers the distinction between the effect strength and interaction  
180 strength, while the third modification relates to the choice of activation function.

### 181 *Model uncertainty*

182 Since we have no information about the strength of most interactions, we generate every  
183 interaction (elements of  $\mathbf{A}$ ) from a uniform distribution between 0 and 1 or -1 to 0, depending on  
184 whether it is a positive or negative interaction, respectively. From this distribution, we draw 100,000  
185 parameters (discarding parameter combinations that do not satisfy any *post-hoc constraints*, as  
186 discussed in the following section). We refer to each randomly drawn matrix  $\mathbf{A}$  that passes all model  
187 constraints as a parameter set. For each of these 100,000 parameter sets, we then simulate two  
188 management actions: 1) cat control and 2) cat and rat control, comparing the current state to the  
189 state after the management interventions. For each parameter set, we store the relative change in  
190 each species' state to obtain a distribution of change for each species across the 100,000 parameter

191 sets – a standard approach in common network modelling procedures in conservation (Raymond,  
192 McInnes, Dambacher, Way, & Bergstrom, 2011; Baker, Gordon, & Bode, 2016).

193

#### 194 *Translating knowledge into FCMs*

195 The difference between the *effect strength* and the *interaction strength* is somewhat subtle, yet  
196 important distinction. The *interactions strengths* – the elements of  $A$  in the model – define how  
197 nodes in the network interact with each other. These *per-capita* interactions do not vary with the  
198 state. The *effect strength*, however, is the actual impact of one node on another: it is the product of  
199 the interaction strength and the state and it actually emerges from the model. For example,  
200 suppose there were 3,000 cats on an island; the impact of the cats on the bird population is the  
201 effect strength. If there were 30,000 cats the effect strength would increase, or if there were only  
202 300 cats, the effect strength would be much smaller. In essence, the effect strength incorporates  
203 abundances, and it is what is often observed in the field. In contrast, interaction strengths are  
204 independent of the abundance; in this example, they would model the impact of a single cat on the  
205 bird population. In our framework, we assume that the impact does not change depending on how  
206 many other cats there are. Precisely how the effect of one species on another changes with  
207 abundance is known as a functional response, and there are a range of ways they are represented in  
208 the ecological literature (Holling, 1959; Liu & Tan, 2007). In this paper, the model is a Type 1  
209 interaction. Whatever functional response is used, there must be a clear distinction about whether  
210 observations correspond to innate aspects (i.e. the interaction strength) or emergent properties (i.e.  
211 the effect strength) of the model.

212 This raises a problem because the model requires interactions strengths, which are notoriously  
213 difficult to estimate (Dambacher et al., 2003; Baker, Bode, & McCarthy, 2016), while effect  
214 strengths, which are much easier to estimate and observe, cannot be directly included in the model.  
215 Despite this problem, many studies ask experts to estimate effect strengths and use them as

216 interaction strengths (eg Pacilly, Groot, Hofstede, Schaap, & Bueren, 2016; Game et al., 2017). In  
217 fact, we are not aware of any FCM study with expert knowledge that has not done this. As the effect  
218 strength emerges from the model, it is entirely possible that a node that has a ‘low strength’, could  
219 actually have a relatively large effect in the model, if entered as an interaction strength rather than  
220 effect strength.

221 The three pieces of information about the Christmas Island interactions are all about effect  
222 strengths. We include them in the model as *post-hoc* constraints, i.e., for any candidate model, we  
223 calculate the effect strength of each interaction to ensure that the model is consistent with our post-  
224 hoc constraints. For example, for each random realisation of  $\mathbf{A}$ , we multiply the cat state by the  
225 interaction strength of cats on rats and compare that to the product of the state of thrushes and the  
226 interaction strength of thrushes on rats. If the magnitude of the latter is greater than the magnitude  
227 of the former, we deem the parameter set unviable and discard it. We repeat this for each of the  
228 three post-hoc constraints, only allowing the parameter set if it satisfies each post-hoc constraint.

### 229 *Activation function*

230 The choice of the activation function is crucial to the overall results. The commonly used logistic  
231 function (Eq. 2) contains the (shape) parameter,  $\lambda$ , which is usually set equal to 1, but other values  
232 have been used (Buruzs, Hatwágner, & Kóczy, 2015). An informed choice for  $\lambda$  is critical because  
233 changing its value influences the results (Supporting Information S4). Below we suggest a structured  
234 way for choosing its value.

235 The maximum or minimum values of states are restricted by  $\lambda$  and the number of interactions, the  
236 latter is itself limited by the number of nodes. We suggest choosing  $\lambda$  such that the maximum  
237 allowable state for a node with an average number of interactions is  $p$ . The average number of  
238 interactions,  $I_n$ , is the number of non-zero elements of  $\mathbf{A}$ , divided by the number of nodes. Hence,  
239 we choose  $\lambda$  to satisfy the following equation:

240 
$$\frac{1}{1 + e^{-\lambda \ln p}} = p,$$

241 which leads to:

242 
$$\lambda = \frac{1}{\ln p} \log\left(\frac{p}{1-p}\right).$$

243 There is no 'correct' choice for  $p$ , but we suggest choosing reasonably high values. We draw it  
244 randomly for each parameter set from between 0.9 and 0.9999 using the following equation

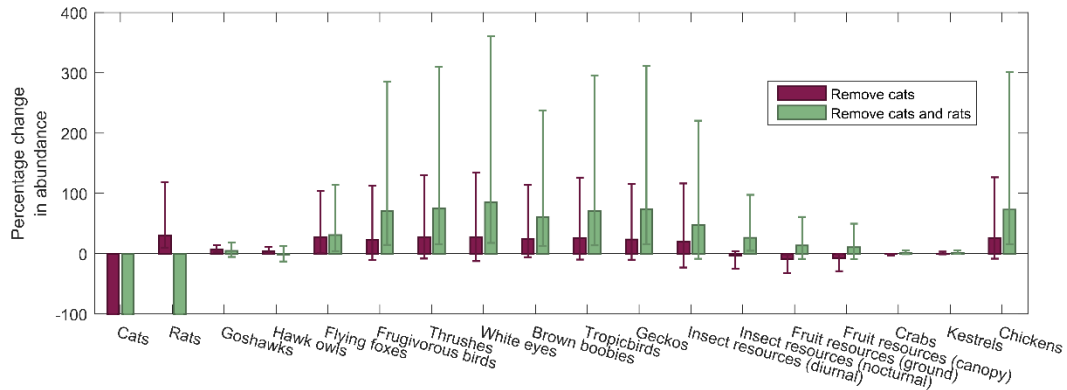
245 
$$p = 1 - 0.1^Z,$$

246 where  $Z \sim \text{unif}(1,4)$ . Choosing  $\lambda$  in this way ensures that we account for uncertainty in a parameter  
247 which is inherently arbitrary.

## 248 **Results**

### 249 *Christmas Island*

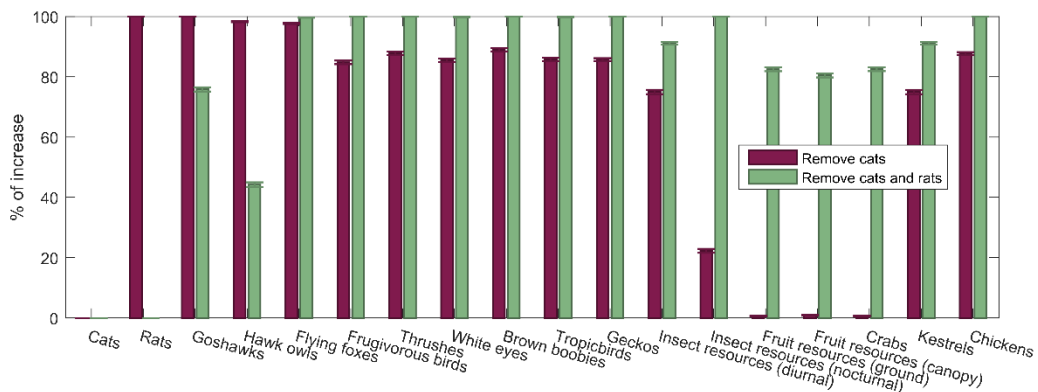
250 We use our FCM method to analyse the effect of i) cat removal and ii) cat and rat removal on the  
251 Christmas Island ecosystem. We draw random parameter sets, which each conform to the network  
252 structure (Figure 1). We filter out any that don't satisfy the three post-hoc constraints and continue  
253 drawing until we reach 100,000 that are acceptable. For each parameter set, we record the  
254 percentage change in the abundance of each species when removing cats, and when removing cats  
255 and rats (Figure 2). The removal of cats alone has a moderate benefit for many species. However,  
256 the subsequent release of rats has a slight negative impact on nocturnal insects and fruit resources.  
257 Removing cats and rats together has much greater positive impact on most species. In this case, the  
258 only clear loser are kestrels, likely due to the loss of prey.



259

260 **Figure 2:** Percentage median abundance change for each node following cat control (maroon) or cat  
 261 and rat control (green). The error bars represent the 5<sup>th</sup> and 95<sup>th</sup> percentiles across the 100,000  
 262 parameter sets.

263 To analyse the confidence in an increase or a decrease of a species' abundance following  
 264 management, we investigated how frequently species increased in the parameter sets (Figure 3).  
 265 This indicates that birds of prey (goshawks and hawk owls) are less likely to increase when both  
 266 invasives are managed as compared to cat control alone, while the opposite is true for all other  
 267 species.



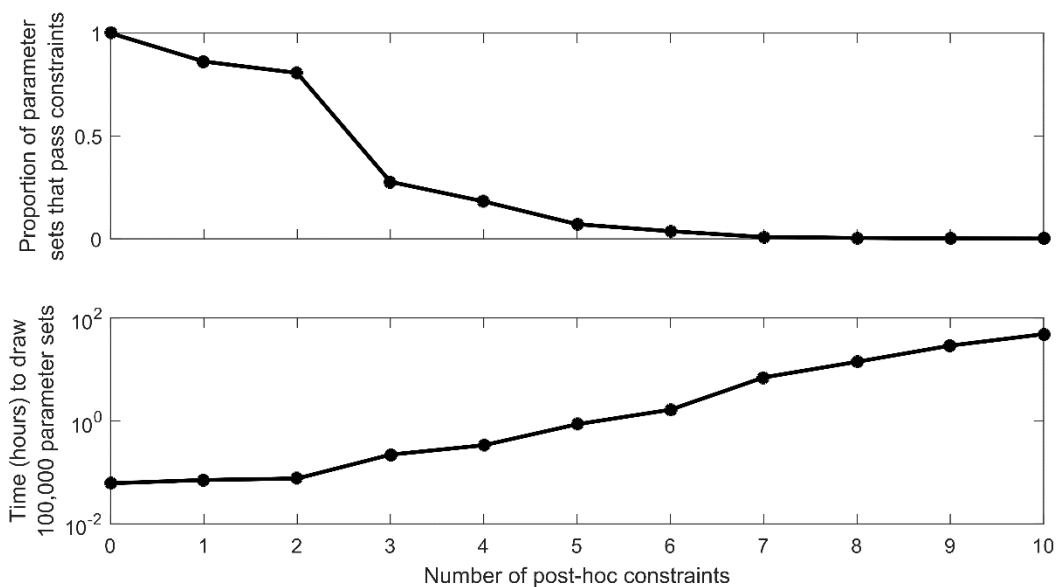
268

269 **Figure 3:** The percentage of simulations in which a species increases following cat control (maroon)  
 270 or cat and rat control (green) across the 100,000 realisations. A bar at 0 means that this species  
 271 never increased, while if the bar is at 100, it means that the species increased in every simulation.  
 272 The error bars are calculated by resampling the model output with replacement 1,000 times, with

273 each sample containing 10,000 model outputs. We calculate the frequency of increase for each  
274 sample, and the error bars show the 5<sup>th</sup> and 95<sup>th</sup> percentile.

275 *Post-hoc constraints*

276 In our Christmas Island analyses we included three post-hoc constraints. Adding these post-hoc  
277 constraints increases the computational time of doing the analysis. To better understand how  
278 computational time scales with the number of post-hoc constraints, we considered a further seven  
279 arbitrary post-hoc constraints and reran the analysis using zero to ten post-hoc constraints (see  
280 Supporting Information S5 for details). We find that the model runs quickly with only a few post-hoc  
281 constraints, adding additional constraints increases computational time approximately exponentially  
282 (Figure 4). On a typical computer, drawing 100,000 parameter sets can be done within an hour for  
283 up to five post-hoc constraints. However, increasing this to ten post-hoc constraints increases  
284 computational time to around two days.



285

286 **Figure 4:** The effect of the number of post-hoc constraints on computational time. Top plot is the  
287 proportion of randomly drawn parameter sets that pass a set number of post-hoc constraints. For  
288 the three post-hoc constraints used in the Christmas Island example, about 25% of parameter sets

289 are accepted. The bottom plot shows the approximate computational time for drawing 100,000  
290 acceptable parameter sets, running MATLAB on a computer with a 2.7GHz processor.

291

## 292 **Discussion**

293 In this paper, we have presented a way of altering FCM analysis to include expert knowledge of  
294 interactions and deal with parameter uncertainty. It is vital that uncertainty is modelled in  
295 conservation, and FCMs cognitive maps are no exception. We applied our FCM analysis to a species  
296 interaction network from Christmas Island to predict how feral cat and black rat management will  
297 affect the ecosystem. Despite large uncertainties in the system, we still showed that the removal of  
298 both species likely caused all other modelled species to increase, except for birds of prey, which may  
299 suffer some declines following rat removal. Our findings indicate that the system dynamics are very  
300 much a product of the network, and the precise interaction strengths are of lesser importance.  
301 Beyond making predictions about the system, which can help determine what management actions  
302 to take (removing cats vs removing cats and rats), it can inform future management of the system.  
303 For instance, in our network, if cats and rats are removed, hawk owls may decline due to a loss of  
304 food resources. Given this possibility, targeted monitoring could be implemented to track hawk owl  
305 abundance and additional feeding could be a possibility.

306 While we have focused on how to represent expert knowledge of interactions in a FCM and how to  
307 incorporate uncertainty, FCMs face other challenges relating to eliciting expert knowledge. While  
308 guidance is available on how to elicit which nodes should be in a network (Prigent, Fontenelle,  
309 Rochet, & Trenkel, 2008; Kermagoret, Levrel, Carlier, & Ponsero, 2016), eliciting effect strengths,  
310 combining different expert opinions and conducting linguistic sensitivity analysis requires further  
311 work. Adding post-hoc constraints reduces the probability that a randomly generated set of  
312 interaction strengths will satisfy all post-hoc constraints, which increases the computational time  
313 exponentially. Since effect strength can only be incorporated as a post-hoc constraint its estimation

314 increases the computational difficulty of the analysis considerably. We suggest to only use effect  
315 strengths when they are known with high certainty. As our results show, we can obtain consistent  
316 results from little information.

317 If many effect strengths are being used in the model, we suggest that every interaction can be given  
318 a qualitative strength indicator, for example weak, medium or strong. Then, for each parameter set,  
319 it is required that all the weak interactions are smaller than the medium, which are in turn weaker  
320 than the strong. Since the probability of generating suitable parameter sets becomes very small with  
321 an increasing number of post-hoc constraints, two options exist to deal with this problem. Firstly, we  
322 may allow for an error rate; for example, if 90% of the interactions are in the correct order (ie 90% of  
323 the 'strong' effects are stronger than all of the 'moderate' effects), then it could be deemed a  
324 suitable parameter set. This in itself can be seen as a way of incorporating linguistic sensitivity into  
325 the analysis. Secondly, approaches akin to approximate Bayesian computation (Battogtokh, Asch,  
326 Case, Arnold, & Schüttler, 2002; Beaumont, 2010) could help find suitable parameter sets.  
327 Generating parameter sets and saving those that most closely meet the post-hoc constraints could  
328 help to draw new parameters. This process is repeated until parameter sets that satisfy all post-hoc  
329 constraints are obtained. Thirdly, experts can disagree about parameter values; for example, some  
330 experts might believe an interaction is strong, while others are convinced about it being medium. In  
331 these circumstances, we suggest allowing that effect strength to be either medium or strong in the  
332 model.

333 The increased computational time associated with adding constraints also leads to the question of  
334 how many simulations should be done. Fundamentally, this boils down to whether the results would  
335 change with more simulations. One way to tackle this is to resample the simulations with  
336 replacement, as we did in Figure 3, and compare how the results change between different sub-  
337 samples of the simulations. In our case, we found almost no variation in the frequency of increase  
338 and thus we are confident that have done enough simulations.



339 Interpreting model results and understanding the limitations of FCMs is critical. In our case,  
340 predictions of increase or decrease are incredibly consistent across simulations. However, for many  
341 species the potential range of abundance change is large. For these species, the only conclusion that  
342 we can reach is that the data is insufficient to give a precise prediction of abundance change. With  
343 this in mind, stakeholders can chose to accept the level of uncertainty when they are making  
344 decisions or they can chose to spend more time and resources to reduce uncertainty. For the latter,  
345 these models can help pinpoint the best way to spend those resources to reduce uncertainty most  
346 effectively.

347 FCMs have a range of weaknesses, including that they do not incorporate temporal dynamics and  
348 that they are phenomenological. Lacking a temporal component, the model cannot predict how long  
349 it will take to reach the new equilibrium state, or what path the system will take to get to the  
350 equilibrium. This is important because initial observations of the system could differ from model  
351 predictions – even if the equilibrium prediction of the model is accurate (Baker, Gordon, et al.,  
352 2016). This makes it harder for monitoring populations, since it is unclear what decision is to take  
353 when a population initially decrease. For Christmas Island, understanding the timescale of recovery  
354 requires more information, and managers would need to consider growth rates of species when  
355 thinking about how long it would take to move to the new equilibrium. FCMs are designed to be  
356 phenomenological, in the sense that we can use expert knowledge of a phenomenon (one node  
357 impacts another node) to create a model. We do not have detailed quantitative information on  
358 precisely how all the nodes interact (i.e., the mechanisms), and there is no clear way to incorporate  
359 this kind of information if it were available. FCM simplifies complex interactions, and is suited to  
360 study systems where detailed information is not available, yet, decisions must be made (Martin,  
361 Nally, et al., 2012).

362 Our suggestions regarding the changes to the FCM methodology are not to give better ‘results’, but  
363 help to make FCM into a more reliable methodology that properly handles uncertainty. As we have

364 described, actually setting accurate values for interactions parameters is incredibly difficult and,  
365 particularly in these low-information situations, uncertainty will always exist. Using point estimates  
366 of parameters can give results that are simple to communicate, but not explicitly accounting for the  
367 uncertainty means those results give a false sense of certainty about the impact of management  
368 (Baker, Bode, et al., 2016). Our methodology clearly shows the limits of what you can conclude from  
369 a FCM in a specific situation. However, learning what we don't know isn't a dead-end – in fact it can  
370 provide a clear path forward, illuminating the steps required to make an open and transparent  
371 decision.

372 Conservation decision-making will always involve trade-offs and carry risks (Hirsch et al., 2011;  
373 McShane et al., 2011). Networks of multiple interacting species, or different stakeholders exacerbate  
374 this complexity. Mathematical modelling can help predict management outcomes, but any model is  
375 only as good as its input data. Hence, it is vital that methods are updated to both translate expert  
376 opinion into modelling frameworks and account for the large uncertainties that are present. If this is  
377 done, FCMs can become an important decision-making tool.

### 378 **Data Accessibility**

379 Code to reproduce all of the results in this paper has been included as online supporting  
380 information. <https://doi.org/10.6084/m9.figshare.5674681>

### 381 **References**

382 Abbott, K. L., Green, P. T., & O'Dowd, D. J. (2014). Seasonal shifts in macronutrient preferences in  
383 supercolonies of the invasive Yellow Crazy Ant *Anoplolepis gracilipes* (Smith, 1857)  
384 (Hymenoptera: Formicidae) on Christmas Island, Indian Ocean. *Austral Entomology*, 53(3),  
385 337–346. doi:10.1111/aen.12081

386 Baker, C. M., Bode, M., & McCarthy, M. A. (2016). Models that predict ecosystem impacts of  
387 reintroductions should consider uncertainty and distinguish between direct and indirect  
388 effects. *Biological Conservation*, 196, 211–212. doi:10.1016/j.biocon.2016.01.023

389 Baker, C. M., Gordon, A., & Bode, M. (2016). Ensemble ecosystem modeling for predicting ecosystem  
390 response to predator reintroduction. *Conservation Biology*, n/a-n/a. doi:10.1111/cobi.12798

391 Battogtokh, D., Asch, D. K., Case, M. E., Arnold, J., & Schüttler, H.-B. (2002). An ensemble method for  
392 identifying regulatory circuits with special reference to the qa gene cluster of *Neurospora*  
393 *crassa*. *Proceedings of the National Academy of Sciences*, 99(26), 16904–16909.  
394 doi:10.1073/pnas.262658899

395 Beaumont, M. A. (2010). Approximate Bayesian Computation in Evolution and Ecology. *Annual*  
396 *Review of Ecology, Evolution, and Systematics*, 41(1), 379–406. doi:10.1146/annurev-  
397 ecolsys-102209-144621

398 Blomquist, S. M., Johnson, T. D., Smith, D. R., Call, G. P., Miller, B. N., Thurman, W. M., ... Boomer, G.  
399 S. (2010). Structured Decision-Making and Rapid Prototyping to Plan a Management  
400 Response to an Invasive Species. *Journal of Fish and Wildlife Management*, 1(1), 19–32.  
401 doi:10.3996/JFWM-025

402 Bode, M., Baker, C. M., Benshemesh, J., Burnard, T., Rumpff, L., Hauser, C. E., ... Wintle, B. A. (2016).  
403 Revealing beliefs: using ensemble ecosystem modelling to extrapolate expert beliefs to  
404 novel ecological scenarios. *Methods in Ecology and Evolution*, n/a-n/a. doi:10.1111/2041-  
405 210X.12703

406 Burgman, M. (2005). *Risks and Decisions for Conservation and Environmental Management* (1  
407 edition). Cambridge, UK ; New York: Cambridge University Press.

408 Buruzs, A., Hatwágner, M. F., & Kóczy, L. T. (2015). Expert-Based Method of Integrated Waste  
409 Management Systems for Developing Fuzzy Cognitive Map, 111–137. doi:10.1007/978-3-  
410 319-12883-2\_4

411 Caughlan, L., & Oakley, K. L. (2001). Cost considerations for long-term ecological monitoring.  
412 *Ecological Indicators*, 1(2), 123–134. doi:10.1016/S1470-160X(01)00015-2

413 Courchamp, F., Langlais, M., & Sugihara, G. (1999). Cats protecting birds: modelling the  
414 mesopredator release effect. *Journal of Animal Ecology*, 68(2), 282–292. doi:10.1046/j.1365-  
415 2656.1999.00285.x

416 Dambacher, J. M., Luh, H., Li, H. W., & Rossignol, P. A. (2003). Qualitative Stability and Ambiguity in  
417 Model Ecosystems. *The American Naturalist*, 161(6), 876–888. doi:10.1086/367590

418 Dexter, N., Hudson, M., James, S., MacGregor, C., & Lindenmayer, D. B. (2013). Unintended  
419 Consequences of Invasive Predator Control in an Australian Forest: Overabundant Wallabies  
420 and Vegetation Change. *PLoS ONE*, 8(8), e69087. doi:10.1371/journal.pone.0069087

421 Donlan, C. J., Luque, G. M., & Wilcox, C. (2014). Maximizing return on investment for island  
422 restoration and species conservation. *Conservation Letters*, 171–179.  
423 doi:10.1111/conl.12126

424 Drossel Barbara, & McKane Alan J. (2005). Modelling food webs. *Handbook of Graphs and Networks*.  
425 doi:10.1002/3527602755.ch10

426 Fan, M., Kuang, Y., & Feng, Z. (2005). Cats protecting birds revisited. *Bulletin of Mathematical*  
427 *Biology*, 67(5), 1081–1106. doi:10.1016/j.bulm.2004.12.002

428 Forrest, R. E., Savina, M., Fulton, E. A., & Pitcher, T. J. (2015). Do marine ecosystem models give  
429 consistent policy evaluations? A comparison of Atlantis and Ecosim. *Fisheries Research*, 167,  
430 293–312. doi:10.1016/j.fishres.2015.03.010

431 Fortin, D., Beyer, H. L., Boyce, M. S., Smith, D. W., Duchesne, T., & Mao, J. S. (2005). Wolves  
432 influence elk movements: behavior shapes a trophic cascade in yellowstone national park.  
433 *Ecology*, 86(5), 1320–1330. doi:10.1890/04-0953

434 Fulton, E. A., Link, J. S., Kaplan, I. C., Savina-Rolland, M., Johnson, P., Ainsworth, C., ... Smith, D. C.  
435 (2011). Lessons in modelling and management of marine ecosystems: the Atlantis  
436 experience. *Fish and Fisheries*, 12(2), 171–188. doi:10.1111/j.1467-2979.2011.00412.x

437 Game, E. T., Bremer, L. L., Calvache, A., Moreno, P. H., Vargas, A., Rivera, B., & Rodriguez, L. M.  
438 (2017). Fuzzy Models to Inform Social and Environmental Indicator Selection for  
439 Conservation Impact Monitoring. *Conservation Letters*, n/a-n/a. doi:10.1111/conl.12338

440 Gray, S. A., Gray, S., Cox, L. J., & Henly-Shepard, S. (2013). Mental Modeler: A Fuzzy-Logic Cognitive  
441 Mapping Modeling Tool for Adaptive Environmental Management. In *2013 46th Hawaii*  
442 *International Conference on System Sciences* (pp. 965–973). doi:10.1109/HICSS.2013.399

443 Gray, Steven A., Gray, S., De Kok, J. L., Helfgott, A. E. R., O’Dwyer, B., Jordan, R., & Nyaki, A. (2015).  
444 Using fuzzy cognitive mapping as a participatory approach to analyze change, preferred  
445 states, and perceived resilience of social-ecological systems. *Ecology & Society*, *20*(2), 186–  
446 199. doi:10.5751/ES-07396-200211

447 Han, Y. (2016). Ecosystem-wide management of invasive species in the face of severe uncertainty.  
448 doi:10.14264/uql.2016.778

449 Herr, A., Dambacher, J. M., Pinkard, E., Glen, M., Mohammed, C., & Wardlaw, T. (2016). The  
450 uncertain impact of climate change on forest ecosystems – How qualitative modelling can  
451 guide future research for quantitative model development. *Environmental Modelling &*  
452 *Software*, *76*, 95–107. doi:10.1016/j.envsoft.2015.10.023

453 Hirsch, P. D., Adams, W. M., Brosius, J. P., Zia, A., Bariola, N., & Dammert, J. L. (2011). Acknowledging  
454 Conservation Trade-Offs and Embracing Complexity. *Conservation Biology*, *25*(2), 259–264.  
455 doi:10.1111/j.1523-1739.2010.01608.x

456 Hobbs, B. F., Ludsin, S. A., Knight, R. L., Ryan, P. A., Biberhofer, J., & Ciborowski, J. J. H. (2002). Fuzzy  
457 Cognitive Mapping as a Tool to Define Management Objectives for Complex Ecosystems.  
458 *Ecological Applications*, *12*(5), 1548–1565. doi:10.1890/1051-  
459 0761(2002)012[1548:FCMAAT]2.0.CO;2

460 Holden, M. H., & Ellner, S. P. (2016). Human judgment vs. quantitative models for the management  
461 of ecological resources. *Ecological Applications*, *26*(5), 1553–1565. doi:10.1890/15-1295

462 Holdo, R. M., Sinclair, A. R. E., Dobson, A. P., Metzger, K. L., Bolker, B. M., Ritchie, M. E., & Holt, R. D.  
463 (2009). A Disease-Mediated Trophic Cascade in the Serengeti and its Implications for  
464 Ecosystem C. *PLOS Biology*, 7(9), e1000210. doi:10.1371/journal.pbio.1000210

465 Holling, C. S. (1959). Some Characteristics of Simple Types of Predation and Parasitism. *The Canadian*  
466 *Entomologist*, 91(07), 385–398. doi:10.4039/Ent91385-7

467 James, D. J., & McAllan, I. A. (2014). The birds of Christmas Island, Indian ocean: A review. *Australian*  
468 *Field Ornithology*, 31(Supplement), S1.

469 Johnston, M., McCaldin, G., & Rieker, A. (2016). Assessing the availability of aerially delivered baits  
470 to feral cats through rainforest canopy using unmanned aircraft. *Journal of Unmanned*  
471 *Vehicle Systems*, 4(4), 276–281. doi:10.1139/juvs-2016-0012

472 Kermagoret, C., Levrel, H., Carlier, A., & Ponsero, A. (2016). Stakeholder Perceptions of Offshore  
473 Wind Power: A Fuzzy Cognitive Mapping Approach. *Society & Natural Resources*, 29(8), 916–  
474 931. doi:10.1080/08941920.2015.1122134

475 Kok, K. (2009). The potential of Fuzzy Cognitive Maps for semi-quantitative scenario development,  
476 with an example from Brazil. *Global Environmental Change*, 19(1), 122–133.  
477 doi:10.1016/j.gloenvcha.2008.08.003

478 Larrosa, C., Carrasco, L. R., & Milner-Gulland, E. J. (2016). Unintended Feedbacks: Challenges and  
479 Opportunities for Improving Conservation Effectiveness. *Conservation Letters*, 9(5), 316–326.  
480 doi:10.1111/conl.12240

481 Lindenmayer, D. B., Piggott, M. P., & Wintle, B. A. (2013). Counting the books while the library burns:  
482 why conservation monitoring programs need a plan for action. *Frontiers in Ecology and the*  
483 *Environment*, 11(10), 549–555. doi:10.1890/120220

484 Liu, Z., & Tan, R. (2007). Impulsive harvesting and stocking in a Monod–Haldane functional response  
485 predator–prey system. *Chaos, Solitons & Fractals*, 34(2), 454–464.  
486 doi:10.1016/j.chaos.2006.03.054

487 Lunney, D., Law, B., Schulz, M., & Pennay, M. (2011). Turning the spotlight onto the conservation of  
488 Australian bats and the extinction of the Christmas Island Pipistrelle. *Australian Zoologist*,  
489 35(S.I.), 485–498.

490 Martin, T. G., Burgman, M. A., Fidler, F., Kuhnert, P. M., Low-Choy, S., McBride, M., & Mengersen, K.  
491 (2012). Eliciting Expert Knowledge in Conservation Science. *Conservation Biology*, 26(1), 29–  
492 38. doi:10.1111/j.1523-1739.2011.01806.x

493 Martin, T. G., Nally, S., Burbidge, A. A., Arnall, S., Garnett, S. T., Hayward, M. W., ... Possingham, H. P.  
494 (2012). Acting fast helps avoid extinction. *Conservation Letters*, 5(4), 274–280.  
495 doi:10.1111/j.1755-263X.2012.00239.x

496 McCarthy, M. A., Keith, D., Tietjen, J., Burgman, M. A., Maunder, M., Master, L., ... Ruckelshaus, M.  
497 (2004). Comparing predictions of extinction risk using models and subjective judgement.  
498 *Acta Oecologica*, 26(2), 67–74. doi:10.1016/j.actao.2004.01.008

499 McShane, T. O., Hirsch, P. D., Trung, T. C., Songorwa, A. N., Kinzig, A., Monteferri, B., ... O'Connor, S.  
500 (2011). Hard choices: Making trade-offs between biodiversity conservation and human well-  
501 being. *Biological Conservation*, 144(3), 966–972. doi:10.1016/j.biocon.2010.04.038

502 Özesmi, U., & Özesmi, S. L. (2004). Ecological models based on people's knowledge: a multi-step  
503 fuzzy cognitive mapping approach. *Ecological Modelling*, 176(1–2), 43–64.  
504 doi:10.1016/j.ecolmodel.2003.10.027

505 Pacilly, F. C. A., Groot, J. C. J., Hofstede, G. J., Schaap, B. F., & Bueren, E. T. L. van. (2016). Analysing  
506 potato late blight control as a social-ecological system using fuzzy cognitive mapping.  
507 *Agronomy for Sustainable Development*, 36(2), 35. doi:10.1007/s13593-016-0370-1

508 Papageorgiou, E. I., & Salmeron, J. L. (2013). A Review of Fuzzy Cognitive Maps Research During the  
509 Last Decade. *IEEE Transactions on Fuzzy Systems*, 21(1), 66–79.  
510 doi:10.1109/TFUZZ.2012.2201727

511 Pech, R., & Maitland, M. (2016). Conservation of native fauna in highly invaded systems: managing  
512 mammalian predators in New Zealand. *Restoration Ecology*, 24(6), 816–820.  
513 doi:10.1111/rec.12376

514 Prigent, M., Fontenelle, G., Rochet, M.-J., & Trenkel, V. M. (2008). Using cognitive maps to  
515 investigate fishers' ecosystem objectives and knowledge. *Ocean & Coastal Management*,  
516 51(6), 450–462. doi:10.1016/j.ocecoaman.2008.04.005

517 Prior, K. M., Adams, D. C., Klepzig, K. D., & Hulcr, J. (2018). When does invasive species removal lead  
518 to ecological recovery? Implications for management success. *Biological Invasions*, 20(2),  
519 267–283. doi:10.1007/s10530-017-1542-x

520 Punt, A. E., Butterworth, D. S., de Moor, C. L., De Oliveira, J. A. A., & Haddon, M. (2016).  
521 Management strategy evaluation: best practices. *Fish and Fisheries*, 17(2), 303–334.  
522 doi:10.1111/faf.12104

523 Ramsey, D. S. L., Forsyth, D. M., Veltman, C. J., Nicol, S. J., Todd, C. R., Allen, R. B., ... Barker, R. J.  
524 (2012). An approximate Bayesian algorithm for training fuzzy cognitive map models of forest  
525 responses to deer control in a New Zealand adaptive management experiment. *Ecological*  
526 *Modelling*, 240, 93–104. doi:10.1016/j.ecolmodel.2012.04.022

527 Ramsey, D. S. L., & Norbury, G. L. (2009). Predicting the unexpected: using a qualitative model of a  
528 New Zealand dryland ecosystem to anticipate pest management outcomes. *Austral Ecology*,  
529 34(4), 409–421. doi:10.1111/j.1442-9993.2009.01942.x

530 Raymond, B., McInnes, J., Dambacher, J. M., Way, S., & Bergstrom, D. M. (2011). Qualitative  
531 modelling of invasive species eradication on subantarctic Macquarie Island. *Journal of*  
532 *Applied Ecology*, 48(1), 181–191. doi:10.1111/j.1365-2664.2010.01916.x

533 Rayner, M. J., Hauber, M. E., Imber, M. J., Stamp, R. K., & Clout, M. N. (2007). Spatial heterogeneity  
534 of mesopredator release within an oceanic island system. *Proceedings of the National*  
535 *Academy of Sciences*, 104(52), 20862–20865. doi:10.1073/pnas.0707414105



536 Ritchie, E. G., & Johnson, C. N. (2009). Predator interactions, mesopredator release and biodiversity  
537 conservation. *Ecology Letters*, 12(9), 982–998. doi:10.1111/j.1461-0248.2009.01347.x

538 Sacchelli, S., & Fabbrizzi, S. (2015). Minimisation of uncertainty in decision-making processes using  
539 optimised probabilistic Fuzzy Cognitive Maps: A case study for a rural sector. *Socio-Economic  
540 Planning Sciences*, 52, 31–40. doi:10.1016/j.seps.2015.10.002

541 Shears, N. T., & Babcock, R. C. (2003). Continuing trophic cascade effects after 25 years of no-take  
542 marine reserve protection. *Marine Ecology Progress Series*, 246, 1–16.  
543 doi:10.3354/meps246001

544 Smith, A. D. M., Sainsbury, K. J., & Stevens, R. A. (1999). Implementing effective fisheries-  
545 management systems – management strategy evaluation and the Australian partnership  
546 approach. *ICES Journal of Marine Science*, 56(6), 967–979. doi:10.1006/jmsc.1999.0540

547 Wyatt, K. B., Campos, P. F., Gilbert, M. T. P., Kolokotronis, S.-O., Hynes, W. H., DeSalle, R., ...  
548 Greenwood, A. D. (2008). Historical Mammal Extinction on Christmas Island (Indian Ocean)  
549 Correlates with Introduced Infectious Disease. *PLOS ONE*, 3(11), e3602.  
550 doi:10.1371/journal.pone.0003602

551

552

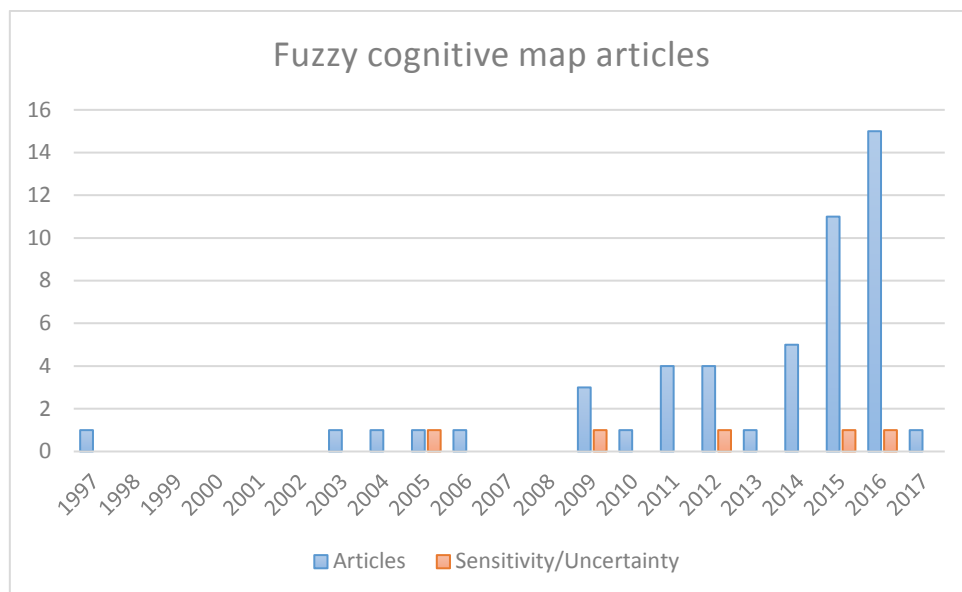
553 **S1: Literature search**

554 We performed a literature search to get an indication of how use of fuzzy cognitive maps has  
555 changed through time in conservation and ecology, and to quantify the prevalence of sensitivity and  
556 uncertainty analysis in the field. We conducted the search using Web of Science on the 14th of  
557 March, 2017. Our search criteria were:

558 TOPIC: (fuzzy cognitive map\*) AND TOPIC: (ecology OR environment\* OR conservation) Timespan:  
559 1996-2017. Indexes: SCI-EXPANDED, SSCI, A&HCI, CPCI-S, CPCI-SSH, BKCI-S, BKCI-SSH, ESCI, CCR-  
560 EXPANDED, IC.

561 While this did not return every paper in conservation and ecology that has used fuzzy cognitive  
562 maps, it does give an indication of change in use over time. This search returned 248 records, and  
563 we removed 161 records manually which, based on the title, clearly did not relate to our search  
564 (many of which were from the education field, about e-learning environments). We then  
565 downloaded each of the remaining 87 articles and kept those which used fuzzy cognitive maps in an  
566 environmental or conservation management context, or if they were explanations on how to use  
567 fuzzy cognitive maps. We also recorded whether each article conducted any type of sensitivity or  
568 uncertainty analysis. The full list of articles is given in Supplementary Table S1. Following this, 50  
569 articles remained. 5 of these had a sensitivity or uncertainty analysis. There has been clear increase  
570 fuzzy cognitive maps through time, although there has been no clear increase in the number of  
571 papers conducting sensitivity or uncertainty analysis (Figure 1).

572



573

574 **Figure 5:** The number of papers published in each year using fuzzy cognitive maps since 1997. The  
575 blue bars represent the number of papers, and the orange bars are the number of papers that  
576 included a sensitivity or uncertainty analysis.

577

578

579 **S2: Solving for steady state**

580 The equation

$$\mathbf{n} = f(\mathbf{An}) \quad (3)$$

581 is a non-linear equation, and as such, there is no direct method to solve it. Rather, iterative methods  
582 are used. The most common method is fixed point iteration. This is done by starting from an initial  
583 guess,  $\mathbf{n}_0$ , and iterating the following

$$\mathbf{n}_{i+1} = f(\mathbf{An}_i) \quad (4)$$

584 Until  $|\mathbf{n}_{i+1} - \mathbf{n}_i| < \eta$ , where  $\eta$  is a very small number, such as  $10^{-6}$ . Another option is to use a  
585 Gauss-Seidell scheme with the parameter  $\omega < 1$ :

$$\mathbf{n}_{i+1} = \omega f(\mathbf{An}_i) + (1 - \omega)\mathbf{n}_i. \quad (5)$$

586 This alternative method can help convergence.

587 Apart from these two iterative methods, most scientific programming languages include numerical  
588 methods for solving nonlinear equations that could be used. For example, the function 'fsolve' in  
589 MATLAB.

590

591 **S3: Solving for equilibrium under management**

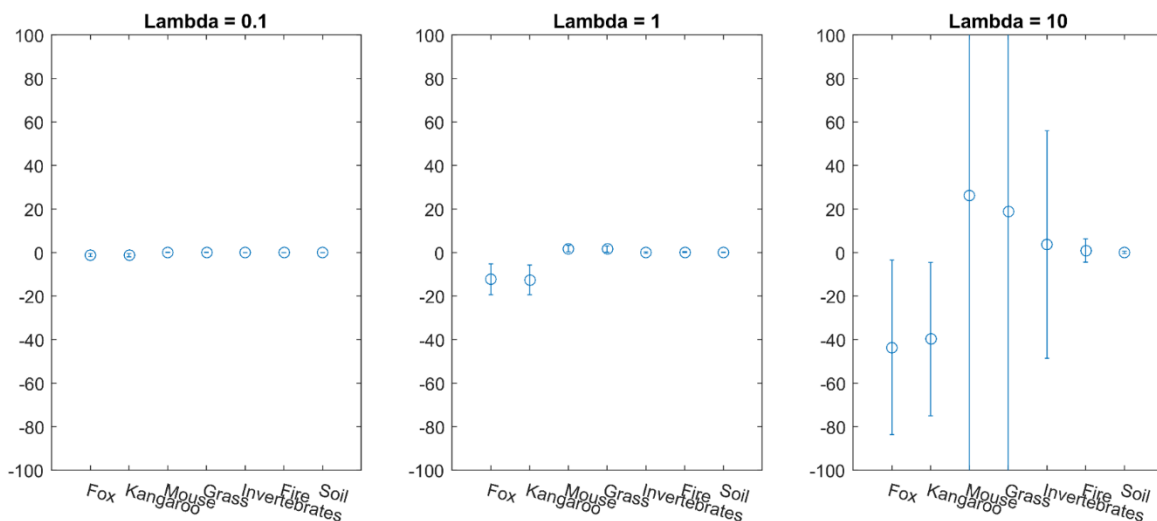
592 There are three broad management situations that can be easily modelled using a FCM: node  
593 removal, node addition and node manipulation. The first two situations are easily solved. Adding or  
594 removing a node creates a new network, and to find the state of the new network, one would simply  
595 follow the procedure outlined in S2 for the new network. To run the analysis with node manipulation  
596 is a small extension. For example, from our case study, if we wanted to predict the effect of  
597 suppressing cats by 50%, we would firstly calculate the equilibrium state of the system and store the  
598 cat abundance. We would then fix cat abundance at 50% and solve Eq. (1) for all of the other node  
599 values, given the fixed cat abundance.

600

601

602 **S4: Activation function**

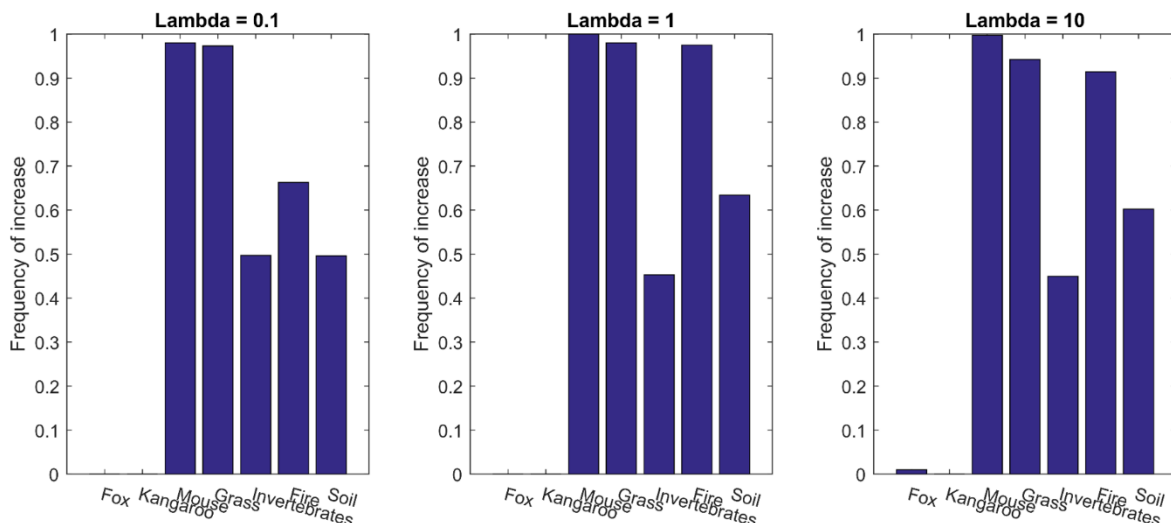
603 The activation function can have a big impact on the results. Here, we show results from a simple  
 604 network (from Baker *et al.* 2016) to demonstrate this. We use a small network for this as it easier to  
 605 see differences between sets of results on a small network and because this is to demonstrate what  
 606 the phenomenon is and that it can arise in real networks. This network is to help understand about  
 607 the role of dingoes in Australian ecosystems, and we show results the difference between network  
 608 nodes when dingoes are included, compared to when dingoes are absent, using a fuzzy cognitive  
 609 map. Rather than draw  $\lambda$  randomly, as we suggest, here we generate results using three distinct  
 610 values to show what effect  $\lambda$  has on model outputs (Figure 2). The absolute change in the system  
 611 state varies dramatically with the value of  $\lambda$ .



612

613 **Figure 6:** The percentage change in state for each node, after the introduction of the dingo to the  
 614 network for different values of  $\lambda$ . The circles show the median and the error bars depict the 5<sup>th</sup> and  
 615 95<sup>th</sup> percentile.

616 Next, instead of considering percentage change, we look at how frequently a node increased with  
 617 dingo introduction (Figure 3). We find that this is remarkably robust to changing  $\lambda$ . Hence,  
 618 predictions about whether nodes increase or decrease with management appear to be much more  
 619 robust, compared to predictions of the change in the state of nodes.



620

621 **Figure 7:** The frequency that nodes increase with the introduction of dingoes in the dingo network  
622 (Baker et al. 2016) across 10,000 parameter sets for varying values of  $\lambda$ .  
623

624 **S5: Computational impact of post-hoc constraints**

625 To test the computational burden of adding post-hoc constraints, we supplement the list of  
626 Christmas Island post-hoc constraints to get a list of 10:

- 627 1) Cats have a bigger (negative) effect on rats than thrushes have a (positive) effect.
- 628 2) Fruit resources (canopy) have a larger positive effect on flying foxes than flying foxes  
629 have a positive effect on cats; Thrushes are more strongly predated by rats than cats.
- 630 3) Brown boobies have a larger positive effect on cats than on rats.
- 631 4) Goshawks have a bigger impact on Tropicbirds than Rats do.
- 632 5) Insects (diurnal) have a bigger positive for Thrushes than on white eyes.
- 633 6) Fruit has a bigger positive impact on frugivorous birds than cats have negative impact  
634 on frugivorous birds,
- 635 7) Rats have a bigger impact on geckos than on insects.
- 636 8) Thrushes have a bigger impact on insects than white eyes do.
- 637 9) Cats benefit more from tropicbird than from gecko.

638 We emphasise that these are simply to test computational times, and are not representative of  
639 Christmas Island.

640 We test the computation time to generate acceptable parameter sets for 0 through 10 constraints.  
641 For each number of constraints, we generate 10,000 acceptable parameter sets. For each parameter  
642 set, we also randomise which constraints are being used (e.g. if we are using four constraints, we  
643 randomly sample four from the above list each time). We only draw 10,000 parameter sets due to  
644 the computational time required, particularly with many constraints. For each number of parameter  
645 sets, we record the number of attempts were required to get 10,000 acceptable sets. To estimate  
646 the time required to generate 100,000 parameter sets, we divide the time to get 100,000 parameter  
647 sets with not constraints by the proportion of acceptable parameter sets for each number of  
648 constraints.

649