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Facilitating Group work: leading or empowering?

Julie Jones and Andrew Smith



August 2008

1. Introduction

Students' experience of assessed group work presents issues in terms of the values and ethics of good assessment practice. This case study focuses upon challenging practice in how well the assessment and grading of group work fairly represents the achievement of individual students. It is important that those grading group work assignments have confidence that the assessment system accurately measures individual student achievement. It is essential that those responsible for deciding assessment strategies evaluate the basis upon which they make their judgements regarding the equity of the process and the perceptions they have of the student experience. A focus of the research is the understanding that educators operate through making assumptions although they may not always be aware of having made those assumptions, (Sherman and Webb, 1995). This is particularly significant where educators make judgements about fairness of approaches on behalf of students and where these judgements impact upon grade outcomes. The intention is that the research follows principles outlined by Sherman and Webb (1995) of using qualitative research in order to examine evidence which will serve to acknowledge and challenge our assumptions.

The research identifies two main areas for consideration: (i) The structure of the assessment strategy in empowering students to demonstrate their individual achievement via assessed group work. (ii) The role of the tutor in facilitating the student experience.

The research examines how groups operate in an environment which enables them to present assignments which fairly demonstrate their capabilities and contribution to a group effort. Findings from this small-scale study contribute towards an understanding of the sensitivity of issues which impact upon the assessment of group work. Although the scale of the study dictates that conclusions are tentative, some clear evidence was obtained; the research revealed the diversity of the 'group-working experience' for students and the need for tutors to challenge their perception of students' understanding of the assessment process. Although cautious, it draws conclusions related to the symbiotic nature of the relationship between tutors and students and the need to understand the impact of this on the assessment process.

Key literature sources identified aspects of practice which impacted upon an understanding of the issues regarding fairness, justice and reliability of group work (Maguire and Edmondson 2001, Barnfield 2003, Knight 2004 and Skinner et al 2004). Awareness of the motivational factors implicit in group work assessment including the effect of rewarding the group product or the individual contribution were considered in relation to Chapman (2002) and with regard to the inter-relationships in groups, Arango (2007).

2. Context of the research

As a part of Year 2 of the Foundation Degree in Learning & Teaching (FDLT) at the University of Northampton all students engage in a module dedicated to inclusion. The module is designed in the form of a group project together with a record of the individual student's involvement in the project via a

project diary and reflective statement. The module builds on the knowledge, skills and understanding acquired through the students' previous study in Year 1 and their own professional practice in their schools and educational settings (all students engaged in the FDLT have extensive professional experience in supporting learning in schools).

The nature of the group research project

Study on this module is designed provide each student with further insights into the learning, social and support needs of learners. In addition it is also used as initial practice in generating research aims/questions and in practising the skills of being an inside-researcher conducting action research in their own settings. A benefit of engaging in this school-based, group research is the generation of key data, advice and recommendations for school improvement/development.

It is significant that whilst the emphasis is placed upon the students developing their understanding of issues relating to inclusion, there is also emphasis on learning to work collaboratively and developing skills as reflective practitioners.

The group project in action – Structure & Progress

In the first taught session ideas and issues within the wide area of 'inclusion' in the school community are raised and discussed. Information is presented on the strengths and potential difficulties of collaborative working and the method of assessment. Over the next two taught sessions the students consider the range of topics and form groups of three to four. These are not 'friendship' groups as they are based on an agreed area of 'interest' relating to inclusion.

Tutor input and guidance is considerable in terms of advising, directing and teaching research skills, particularly the structure of the collaborative research project, how to manage research methods and the management of being an inside researcher in their own work-place. Key discussion concentrates on how communication within each group can be self-managed and how to take collegiate responsibility for ensuring the success of their project.

For all the following time-tabled sessions the module tutor is available for consultation (the tutor is also available 'on-line'); the groups are expected to meet out of session time as frequently as they perceive necessary and to keep communication channels open between them. All groups are self-sufficient at this point and continue in this way until project submission.

Assessment Strategy

The project is dependent upon a successful group approach; however, within this the students can demonstrate their individual contribution through two elements:

- The diary is designed to be used to keep a record of all the work a student undertakes for the group project e.g. contribution in group meetings, collecting information in school, reading relevant materials, trialling materials in school, discussions with other school staff,

meetings with the tutor & school-based mentor, preparing the documented project. In order to maintain the integrity of their work each group member counter-signs the diaries of the other members in order to agree that the individual input of each member is an accurate account.

- The Personal Reflective Statement is an analytical discussion of the mode of working and the research outcomes. Students are advised to structure this in three sections: (i) What they have gained in terms of their own professional knowledge through engagement with the research and how this will impact on their own work in schools (ii) what their schools/settings might gain from the research and (iii) how they found the whole process of collaborative group working – did their view change? How difficult or easy was it? If they used this method again would they change anything? The Reflective Statement is not read by the other members of the group

Each student is awarded two grades– one for the project (all members of the group receive this grade) and a personal grade for the individual (Diary/Statement) element. These two grades are combined and, according to the assessment weightings, an overall personal mark is awarded for this module.

Assessment Item	Weighting
1 x group research project	60%
1 x Diary 1x 1000 word Individual. Reflective Statement	40%

Table 1

The assessment strategy in Table 1 was updated for the academic year 2007/8 with an increased weighting for the 'personal' elements of work from the original 20% to 40%, with the group grade reduced from 80% to 60%. This was in order to reflect the importance of the individual's contribution to the group project and to enable the students to give a detailed analytical response in their reflective statement.

Although previous student module evaluations (2006/7) had not indicated opposition to the nature of the joint project mark or the integrity of the process, a minority of students stated there were colleagues who took a 'back seat' during the group research period and others who, through forceful personalities, 'took over' the group, as a result they felt that their work would receive an unfair grading. This is a well documented problem identified by others including Ransom (1997), Parsons (2002), Hand (2001), Cheng and Warren (2000) and Woodhead (2008) who states that, '*Group coursework should be banned*'. In addition, a comparative review of module grade outcomes indicated that the module assessment strategy did not sufficiently discriminate between students as a significant proportion achieved very high grades. Thus the decision to increase the individual element of the assessment in order to provide a more equitable assessment process was taken. Whilst the principal action was to adjust the assessment item weightings, it was also identified that further knowledge was required in

order to ascertain the extent of the issues identified by students and whether there were other factors to be addressed in relation to securing a process of assessment which ensured equity within the group work project.

3. Research aim and methodology

The 2006-07 module review caused the researchers to reflect upon whether the tutor's support of students was a factor in the high grades awarded. This led to the further question of whether a high level of tutor support could cause lack of engagement in some students by allowing them to be led rather than, as was intended, empowering them to develop their own projects?

Tutor input when setting up the projects is very high with continuing extensive tutor support available through time-tabled sessions and by e-mail contact. This led to the questions:

- How much of this group work project is influenced by the tutor – in short, who really has 'ownership' of the project?
- Do students consider they have extensive guidance? How far does this contribute to student groups maintaining their cohesion and direction?
- Do the new assessment grading weightings still discriminate against some students as the majority of their overall marks remain for the group project?
- Would it be better to further reduce the weighting for the group project to 20% (and increase the individual element to 80%) or keep it as the major assessment piece due to the particular professional background of the students who are perceived to be working in collaborative situations in their workplaces?

The focus of the research is therefore to discover the key elements which contribute to the effective collegiate management of the group, including an exploration of the support mechanisms employed by the group, the communications systems adopted, the factors affecting motivation in the group and the extent to which these elements influence the students' sense of a successful experience. Central to this is the consideration of the tutor role and whether there is a conflict between the tutor view and the student view of the role and its influence in determining the group's grade.

Methodology

The research is designed to generate data and critical reflections to underpin strategies for improving the practice of group work assessment.

The research was in two stages:

Stage one focussed upon the experience of the 2006/07 student cohort who were able to reflect upon their impression of the process having had time to apply their learning to their final year studies.

Stage two investigated the more immediate experience of the 2007/08 cohort and their on-going perceptions of the process.

The research methodology was intended to provide data which, after analysis, would inform tutors' understanding of:

- The students' perception of fairness with regard to the assessment weightings for individual and group elements of assessment
- Ethical dilemmas surrounding the tutor's role in guiding and facilitating the group work in respect of this having potential to affect the group grade

The initial research aims therefore sought to explore:

- Whether students had an awareness of the detail of the assessment weightings in the assessment strategy.
- If so, what was their level of understanding of this and to what extent did they perceive it to be fair and a reliable reflection of their achievement as a group and as an individual.
- The effect of the level and nature of tutor facilitation on group dynamics in intra-group communication, task-sharing, empowerment and ownership.

This research focus was developed with a specific awareness of the values and ethics surrounding the need to research the students' perception of fairness in how their work was judged via the assessment process and motivational factors influencing their engagement with the group project including the role of the tutor and the inter-relationships within the groups. Throughout the process of developing the research methodology it has been important to reflect upon the limitations of any findings within the context of the relatively small numbers sampled and to allow the methodology to be responsive over time.

Key to this research is that interpretations of events within the module made by the module tutor and course leader may be based on different understandings from those of the students. This is a key value within the research in that the tutor and course leader should not make assumptions of having knowledge about the understandings and perspectives of the students. This is fundamental to the approach to investigating the values inherent within the construction, delivery and assessment of the module.

The approach was to use mixed methods in order to support triangulation of the evidence and the differing perspectives in order to add validity to findings. (Coleman and Briggs, 2002):

- analysis of reflective statements from the 2006-07 cohort
- interviews with students from the 2006/07 cohort asking them to reflect retrospectively on their experiences
- analysis of 2007/08 students' reflective statements
- questionnaire on collaborative working and the tutor role to 2007/08 students
- interviews with a focus group of 2007/08 students

Group interviews with the 2006/07 cohort involved representatives from each of the project/research groups from that academic year. The interviews were semi-structured, providing opportunities for reflection and encouraging free flowing debate. Interviews with a selected focus group (academic year 2007/08) occurred at the outset and on completion of their group project.

4. Findings and discussion

(i) Reflective statements 2006/07 cohort (n = 20 students):

The analysis provided findings that indicated:

- a mainly positive experience of collaborative working. They demonstrated an enthusiasm for group working.
- an awareness amongst the students of the need to be supportive of students experiencing difficult personal circumstances during the project (n = 4).
- a minority of students who commented there were some who took a 'back seat' during the group research period and some students who, through forceful personalities, 'took over' the control and direction of the group (n = 2).
- groups became focussed and worked together in order to meet deadlines
- a varied means of communication was used by students to ensure the success of the group (e.g. e-mail, meetings in local library, meetings at each others' homes...even regular meetings at a motorway service station as it was central to all group members!)
- where a group identified that at times not everyone contributed fairly, the group dealt with this satisfactorily and did not apportion blame
- groups shared the workload and were committed to doing their individual best
- one group found gaining initial focus difficult but resolved this via additional discussion within the group and seeking some comment from the tutor

These responses suggest the students have a professional maturity in their approach to group work and a degree of confidence and experience which enables them to manage the group dynamics and overcome difficulties in the interest of achieving a successful group project. However, it also indicates that the students are involved in problem-solving throughout the process and some found the issue of individual personalities and unequal contributions difficult to manage.

(ii) Group interviews with 2006/07 cohort (n = 10 individual group representatives)

(a) Significance and fairness of the assessment weighting

Comments from students tended to demonstrate their acceptance of the requirements of the module and the approach to assessment via comments such as:

- *"Grades represent different inputs and skills"*
- *"Group grade reflects our effort and measures our ability to work as a group"*
- *"Group grade reflects the amount of work put in and so 60% is appropriate. As the individual assignment doesn't do this it should be a smaller weighting"*
- *"The assignments are separate from one another and we just put in our best effort for each"*

The comments indicate that students tend to measure the weighting via the amount of work they put in and that they are aware the two assignments enable them to demonstrate different learning outcomes. Some students acknowledge that the ability to work in a group is part of the module learning outcomes (as a 'Key Skill'). However, most had not considered the assessment weighting and approached the task (group project and diary/statement) by being unquestioning and by putting in their best effort for both items. Initially most students did not attach significance to the weighting of the assignments, once prompted to reflect they tended to assume fairness within the assessment strategy. This raises issues for the FDLT Course Team in maintaining an ethically sound stance in ensuring students understand the significance of assessment weightings.

(b) Sense of achieving a fair grade for the group project

Comments from students tended to demonstrate their commitment to producing a high quality group project. There was a strong sense that the students would endeavour to ensure fairness by managing the equitable sharing of tasks within their own groups. It was also evident that the students considered they were drawing upon their professional work-based practice in their understanding of the need to be aware of the importance of successful teamwork. This is demonstrated in the following comments:

- *"May not be fair if group didn't gel and not all effort was equal, but groups needed to co-operate and compliment each other's strengths."*
- *"We all wanted a good grade and so we supported each other for the sake of the project."*
- *"It worked because our group had strong team ethics.' 'Fairness came from the project being about teamwork and that's part of our professional practice."*
- *"We signed each others' diaries so we knew the marking of the individual effort would be fair."*

Limitations to this however, were noted where the students identified:

- *"in a very small group it wasn't possible to share the workload evenly if one student was particularly weak".*
- *"students new to the cohort felt difficulty in fitting into a group"*

This may be an indicator of where tutor influence in establishing groups is vital at the outset of the project and can be key in supporting students' avoidance of potential issues in relation to fairness.

(c) Influence of the tutor

There was no evidence that students felt the tutor was dominating their decision-making or hindering their exploration of ideas. The students valued the tutor as a point of contact; someone who was able to oversee the progress of the project and provide support if needed.

Comments included:

- *"help at the start and keeping us on track"*
- *"gave the input that was needed but didn't intervene in our ideas"*
- *"let us develop our interests and then suggested ways forward when we asked questions"*
- *"we didn't have too much help – it was just right and was a stepping stone or scaffolding approach"*
- *"didn't give answers but reminded us of criteria and aims"*

(d) Aspects of the project which supported or inhibited a sense of the assessment being a valuable experience

The students did not make any comment which indicated the experience was made less valuable as a consequence of the assessment including a group grading. In all cases their focus was entirely upon the positive aspects of completing the project.

In summary, the points were:

- Learning to trust and share with each other
- Learning from the talents and strengths of others
- Producing a useful document respected by colleagues
- Pushing yourself to meet the expectations of the group

When prompted, however, students were able to make suggestions which might indicate they could identify aspects which were inhibiting, although they did not do this overtly:

- Use an evaluation sheet of the group process for the group to comment on the individual contributions of others, although the students also identified this hinges on subjective perceptions of what seems fair to one and these may be different from what seems fair to another.
- Acknowledge both parts of the assessment strategy equally, although students went on to state that this would not reflect time spent on the project.

(iii) Initial questionnaire responses 2007/08 focus group (n = 6 students)

This short questionnaire was presented to individual members of the focus group at the end of the group 'forming' stage of the module in mid-November 2007 (at the end of session 4). It was designed to discover their initial impressions of how their engagement with their research will increase their professional knowledge, their working preferences, the level of support from the tutor so far and any emerging difficulties.

The analysis provided findings that indicated:

- that all of the students felt that their engagement with their chosen area of research would have a significant impact on their own professional role in their schools/settings
- some students were unsure about group working (n = 3). They work in groups in their professional role in schools but had worries about engaging in research with 'research partners'. This was solely based on their own fear of 'exposure' as being, "*not as clever as the others in my group*" (student 'A') or of having to face potential conflict, "*It gives me the chance to share ideas but I often prefer to work on my own particularly when ideas conflict and it's hard to reach agreement.*" (Student 'C'). Other students (n = 3) welcomed the opportunity to work in a group, "*I have enjoyed it so far. It is nice to be able to bounce ideas off the others, clarify them and generally debate. It also makes me get on with the work as I feel that I may let the others down if I don't.*" (Student 'B') The need to support the others in the group and to play a full part in the project was a particularly strong motivating factor for all students.
- that all of the students reported that they had just the right amount of support from the tutor; no student stated that the tutor gave too much support or 'over-directed' the group.
- each student had expressed areas of difficulty relating to the time management of the research project as it had to be undertaken at the same time as they were studying on other FDLT modules and completing other tasks/assignments (in addition to performing their professional employment).

(iv) 'Exit' questionnaire responses 2007/08 students (n = 32 students from 2x cohorts)

This was a brief questionnaire presented to two cohort groups and was completed, in class, on the day that the final group projects were submitted for assessment. It was designed to discover the individual student's belief into who was responsible overall for managing the group, on their experience of receiving tutor support and their opinion on the fairness of the 60/40 assessment weighting.

The analysis provided findings that indicated:

- the majority of students (n= 27) believed the group *as a whole* was totally responsible for managing the group in terms of establishing tasks, creating/maintaining the communication framework, directing and executing the school-based research, utilising key texts/sources and writing up/compiling the project in a 'corporate' style. A few students (n = 4) stated that it was a joint responsibility shared between the group and the tutor – with the tutor taking responsibility for dealing with any disagreements/difficulties arising within the group dynamics or with any difficulties generated through the school-based research.
- The majority of the students (n = 30) believed the role of the tutor in the module was to help them interpret the assignment brief and direct them during the initial 'set up' phase of choosing the area of research and their groups; after this, to support them with issues/queries relating to study/research skills, their reading and with any specific school-based issues arising out of their insider research. Two students were unsure of the tutor's role.
- The majority of students (n= 22) stated that they used the available tutor support only moderately after the initial set up phase. A significant number (n = 8) completed the project with only using tutor support sparingly while a small number (n= 2) did not seek any tutor support.
- In accessing tutor support the most frequently used method was through face-to-face communication in the given 'taught' sessions (n = 28). Four students did not take up this option and did not attend the taught sessions after the initial set up phase of the project. A small number of students accessed the tutor through e-mail (n = 8). No students used the telephone and no students accessed tutorial support outside of the taught session times.
- The tutor was perceived to be most influential during the planning stage of the project with their influence being less in establishing group roles and concluding and collating the research (*see Table 2*)

The influence of the tutor during the project (by phase)

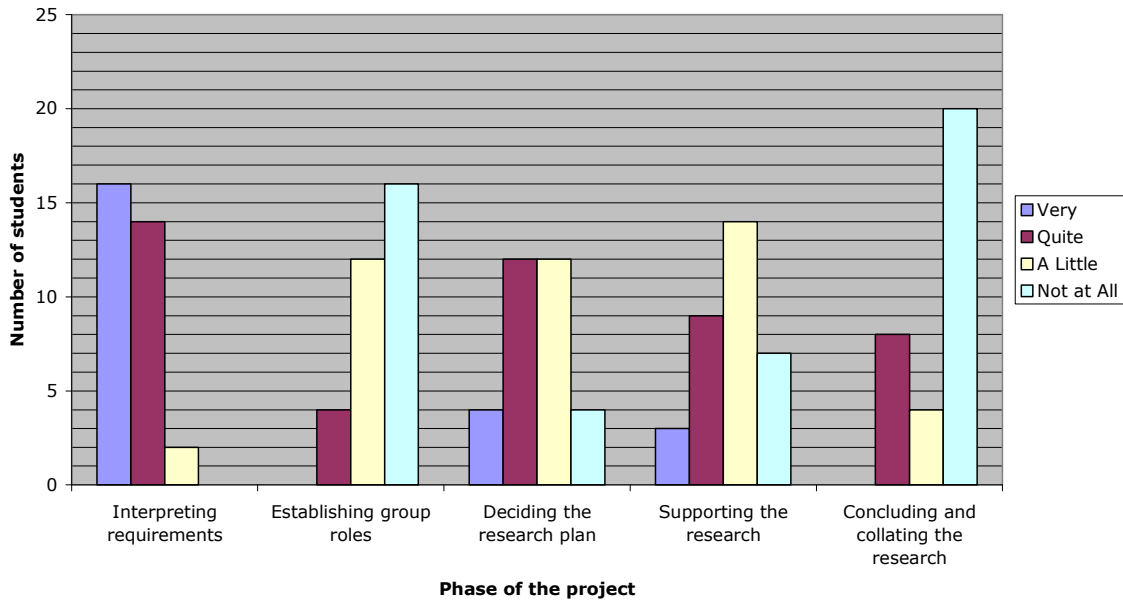


Table 2

- The majority of the students (n=29) said that the assessment weighting was 'appropriate'. Three students disagreed:

" It seems slightly wrong that one person's degree marks rely on the input of others. Although it was an interesting way to work, there are problems."

"This may be difficult if some people do not have the same impact or an input to the final piece of work. The diaries do not necessarily reflect this."

"This is hard to comment on as the 60% means that all group members benefit from the final grade on the project. In our case one member contributed very little, although this was because she had dyslexia and found the work hard; we helped her and she did do some useful stuff for the project but not on the same level as the rest of us – particularly all the research and the analysis. 40% for the individual element is fair enough as this gives individuals the opportunity to prove their worth. Perhaps a 50/50 split is the best."

(v) Analysis of 2007-08 students' reflective statements (n = 10 diaries as a representative sample across all four cohort groups)

There was a clear similarity between the statements from the 2006/7 group and the 2007/8 group. Without exception all of the 2007/8 students stated how their engagement with the school-based research combined with extensive reading had made an effective impact on their professional knowledge and practice and how their individual schools/educational settings are (or will be) benefiting from the outcomes of their group research projects. Comments relating to the students' experience of group working were illuminating, particularly those who freely expressed their 'feelings' and

their growing skills in being able to work with others in a pressurised environment:

"I found it hard to 'let go' of the whole project, having to remember that I was not working alone and that I was part of a team. I struggled to adjust to the 'limited autonomy' in a group project and had to ensure that I listened to and valued everybody's contribution. I felt that I tended to naturally take the lead and had to be aware of this and not be 'controlling'"

Student 'J'

"The project overall was nerve wracking having to work with other students instead of by myself, I don't mind working in a team but knowing that my input effected every one's grade put pressure on me and I realise that this affected how the rest of the group distributed the workload. The others helped me a lot with the use of correct language, writing skills and also tuning my concentration, but I do feel that this took away my own personal skills as an 'academic student' at times. My colleagues should have discussed their problems over working with me as this affected the consistency of the group work, the others contacted each other separately at times and disregarded my need for the same information."

Student 'L'

"When working in group situations I am usually the most assertive or dominant character, often the one elected to lead or represent the others if required; in this group that was not the case and I found that to work successfully I had to compromise and sometimes take a 'back seat'. I found it quite frustrating at the beginning if I didn't get my own way; I went home a few times feeling quietly anxious. Over the course of the project I feel that I have become more tolerant and tactful towards others. Engaging in the group project has been a valuable experience although not one I've always enjoyed!"

Student 'A'

"My experience of group work was positive, informative and enriching. I felt supported and encouraged by my colleagues as we shared ideas and respected each other. In any group work all participants need to have the confidence and skills to be willing and able to participate. One member of the group made no contribution to the literature side of the project – although this was difficult I decided to encourage her in the areas she felt able to contribute with. This experience has made me accept that group work can present you with unexpected challenges but for the benefit of the project it was advantageous to proceed positively with the task in hand and to discuss difficulties openly."

Student 'W'

"It has given me immense respect for my group, a particular member has vast knowledge and her enthusiasm for everything she does is tireless. A perfectionist...'it'll do' is not in her vocabulary, her attention to detail is excellent. As a group we have bonded and been supportive of each other, I am proud of the work we have done."

Student 'Y'

The 'professional maturity' identified in the reflective statements from the 2006/7 cohort was evident here along with the supportive nature of the groups and individual members, although the experience of one student (Student L) was significant in that she felt disempowered by her own group who by trying help her with academic writing skills left her feeling devalued in terms of her academic input and then compounded this feeling by leaving her out of their communication 'loop'; this is in marked contrast to the overall positive experience of other students who commented on their own evolving tolerance, discussion and collaborative skills. In all the diaries examined, no student commented on how they thought their 'supportive gestures/acts' might have impacted on the self-esteem of the colleague they were trying to help – this is significant in relation to some of the statements from students at the beginning of the project where some were concerned as to their ability to engage in research and in collaborative working and they didn't want to 'let the group down'.

(vi) Exit interview with 2007-08 focus group (n = 6 students)

This was in the form of a group interview and had its focus on presenting how the group maintained 'fairness' and the working relationship between the focus group and the tutor throughout the life of the project.

The analysis provided findings which indicated:

- That 'fairness' and equitability was established through the group (and individual members) working strictly according to the guidelines and protocols set by the tutor in the initial planning stages of the project. Set meeting times were arranged in both the available taught sessions (where the tutor was available) and in a series of additional meetings outside of the taught sessions at locations/times agreed by all group members. Minutes were kept and an 'action point' list was made for the next meeting. In addition to these formal meeting times the group established a 'wiki' discussion board so that information could be shared electronically. An e-mail and telephone communication network was created.
- That within the group, discussion was initially focused on each individual member's strengths in terms of existing knowledge & skills in small scale/school-based research and the area of study. Tasks/activities were agreed and distributed according to level of expertise and emerging interest.
- All group members stated that they understood the nature of the assessment weightings and the need to work collectively in order to achieve a high grade by producing a high quality research project in a 'corporate style'. This was a major motivating factor – although, after engaging in the research the majority of the group viewed the assignments as being totally separate pieces of work with the weightings becoming irrelevant – they put in a full effort in each (group project and diary/statement)

- Group members frequently read through each other's contributions and suggested improvements, links, directions to supportive literature/sources and encouragement. This was a key motivating factor within the group and maintained the collegiate/corporate ethos.
- There developed, over time, a strong team and work ethic where group members were not afraid to admit mistakes/show weakness or share good work. This contributed to a learning community where any disagreement over approaches or project content/presentation was amicably and swiftly resolved.
- All group members understood that their individual contribution to the project would be registered through the research diary which would then be read and agreed by all the other group members prior to submission for assessment. This further motivated individual group members ('not letting the group down') and provided a transparent method of showing fair contribution.
- The tutor was helpful throughout the project ; particularly in the early phase where key information on the nature and rationale behind the project, discussion on areas of research focus/interest, direction on how to manage the school-based research, protocols on school-based work and warnings about potential 'pitfalls'/difficulties in group working and school-based research was presented.
- The tutor directed the group if they asked specific questions and helped them to limit the scope of our research but generally let the group develop their own area of interest, research questions and direction of the research. The tutor did suggest 'ways forward' when asked. *"We didn't have too much help – it was a stepping-stone or scaffolding approach where he bought the focus back for us if we'd gone too wide or off the mark."*
- This was the first time the students had been given this level of autonomy in an assessment (a non-prescriptive assignment); there was a level of fear *"...of the unknown"*.
- The students felt that they were not 'led' by the tutor,
" There was no loss of ownership, we were just helped to know how to achieve a particular level."
"The tutor encouraged us to achieve more as he had high expectations but we were not spoon-fed."
"I can't think of an incident when we were provided with resources – we were given direction/help but it was our responsibility to find resources."
" We would clarify things with him and then go away and work on it"

5. Conclusion

Curtis & Curtis (1995) stated that it is accepted practice in many work places and organisations to place people in teams and to give people something to relate to and to work for, other than their own task. Fiedler and Garcia (1987) define a 'group' as a set of individuals who are interdependent and who interact to achieve a particular purpose. They share a common fate so that an event that affects one also affects other group members (i.e. they may jointly share rewards or suffer punishment). In short, these two views apply to the students who undertake the group research project. From the student responses to the various questionnaires, interviews and from their individual reflective statements it can be said that:

- Overall, most students had a positive experience of group working
- The success of the project is down to the *group* and that *the group* is entirely responsible for the grade received. However, there is still a proportion of students who have concerns relating to the concept of having a shared 'group mark' when there is a weaker student in their group – but in this case they still agree that the group shares the responsibility to manage this situation (with tutor support/guidance if required)
- There is a strong awareness amongst the students of being supportive to other group members – however, the experience of one student who felt disempowered by her own group was significant in that the perceived 'supportive' actions of her group mates had a negative affect upon her self-esteem and her identity as an '*academic researcher*'
- Generally the students felt a need to '*not let their groups down*' – this was a strong motivating factor throughout
- Time management and maintaining close communication remained a difficulty for a number of groups (distance and availability due to other work pressures being the most cited). However, those groups who managed a tight process of structured and minuted meetings with a fair distribution of tasks/activities and a varied means of communication (e-mail, telephone, out of session meetings) created a corporate/collegiate work ethos/environment which proved to be exceptionally supportive and effective in terms of managing the school-based research and project collation/completion. This was particularly evidenced by the 'focus group' (2007/8 cohort) who established an inclusive working environment and positive group self-esteem by following a tightly structured model of operation underpinned by a strong communications system (including the setting up a 'Wiki' for group communications).
- The students' engagement with their research focus/area of study and their wider reading has made a positive impact on their own professional knowledge and practice and in their development as 'teacher-researchers'.
- The students recognise how their group research work will have (or, in a number of cases, is already having) a positive impact on their schools' policy and/or provision.

In terms of the influence of the tutor, evidence shows that:

- There was no evidence of the tutor dominating the students' decision making or overly influencing their exploration of ideas
- The tutor's role is seen as being a facilitator and a guide/supporter (particularly in terms of subject knowledge and in the management of school-based research)
- The tutor did emphasise the assessment strategy and weightings but a proportion of the students did not fully understand the significance of the weightings in relation to the group and individual gradings.

These key points generate some important areas for discussion by the Course Team responsible for the Foundation Degree in Learning & Teaching (FDLT). As the current assessment strategy (60/40 weightings) appears not to create difficulties with the majority of the students who, from the 2007/8 questionnaire responses, seem to think this is appropriate for the nature and level of the work required, should it be maintained for the next academic year or should a further increase in weighting to 50% for the individual assessment pieces further establish an equitable and fair assessment system? Would it actually make a difference? It appears not to. Further work on raising student awareness of the weightings system and how this influences their grades/marks is required, although this is identified as a whole programme of study issue and not a project issue alone.

In terms of the ethics of having a potentially tutor-dominated group research module, this has not emerged. The influence of the tutor is a significant one in setting up the research projects and providing on-going support but there has been no indication, from the students, of the tutor being overly prescriptive. The students felt motivated and challenged not disempowered.

This is a key finding as it contrasts with the initial course team view. It challenges those responsible for assessment strategies to ensure they do not make assumptions about what is in the students' best interest, but consider the issues and actively seek student opinion. Perhaps the most important factor to consider in this case is the actual nature of the students themselves; they are mature students who are educational professionals with at least three year's experience working in schools/educational settings. As stated previously, they are used to working collaboratively and cooperatively in order to solve problems, create products and share ideas...it is a required part of their professional role. It is this vital background which creates the solid for this school-based project – group work is not 'new' to them and they naturally undertake it; this research project is within their experience, although due to its particular demands many students do discover some pertinent personal strengths and weaknesses. This is the main foundation for success in this project – the unique professional expertise/experience of the students, without this factor and with a more traditional year 2 undergraduate cohort of students, the project would have serious ethical flaws in terms of equity.

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