





Newcastle Business School



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A new approach to an old problem: an enhanced Induction framework for Postgraduate International Students

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Background:

- Northumbria University is ranked 12<sup>th</sup> in the UK for recruiting international students (UKCISA, 2009).
- 2007/8 (UKCISA, 2009) there were 95,090 (17,730 EU and 77,360 none EU students) full time students on postgraduate taught programmes.
- The top two non-EU countries students come from, are China (45,355 all levels) and India (25,905 all levels).
- Business and Administrative studies had the largest number of international students at 90,765 (all levels) out of 341,790 international students.





#### Background:

- The recruitment of Newcastle Business School postgraduate students is geographically diverse and mirrors UK recruitment.
- Such a diverse cohort presents particular challenges to both the students and NBS.
  - International students arriving in the UK find the learning environment challenging and often experience a loss of confidence (Carroll and Ryan, 2005) due to the different teaching approaches.
  - Issues apart from the obvious language problem include more student focused learning and the ability to demonstrate greater critical thinking. The students suffer what Warwick (2007;5) describes as a "form of cultural shock".





#### **Background:**

• Carroll and Ryan (2005) would argue against the Deficit Model, where universities categories problems based on difference between international students and the host country. *They believe institutions need to change to reflect the geographical diversity of the student population*.

 With this in mind NBS introduced in 2009/10 an enhanced pre-teaching Learning and Teaching Induction week.





Demographics and Student Profiling Pedagogical Research

- Work focused upon 300 postgraduate UK and international students.
- Data was collected in induction sessions and targeted follow up sessions.
- Data was used to understand the portfolio student profile re learning.
- To support pedagogical research in best study practice within diverse student groups.





The purpose of the PG Induction to Learning Week was to:

- Identify and overcome the barriers to postgraduate learning
- Enable all students to engage more effectively and earlier with their taught modules
- Introduce the students to NBS postgraduate learning and teaching culture.





#### **Demographics – Example Session Data**

#### 2.) Are you male or female?

		Responses		
		(percent)	(count)	
Male		41.92%	96	
Female		58.08%	133	
	Totals	100%	229	

#### 3.) What is your home country?

		Responses		
		(percent)	(count)	
UK		6.90%	16	
Western Europe		3.45%	8	
Eastern Europe		1.29%	3	
Mainland China		43.53%	101	
Hong Kong		0.86%	2	
Singapore		0%	0	
Malaysia		3.88%	9	
Taiwan & Vietnam		5.60%	13	
India		10.34%	24	
Other		24.14%	56	
	Totals	100%	232	

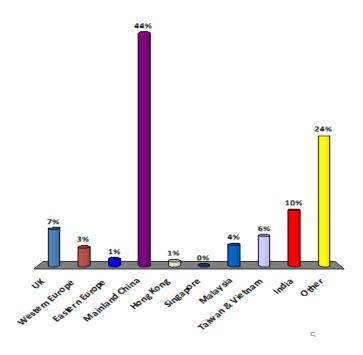


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Demographics – Example Questions What is your home country?

- 1. UK
- 2. Western Europe
- 3. Eastern Europe
- 4. Mainland China
- 5. Hong Kong
- 6. Singapore
- 7. Malaysia
- 8. Taiwan & Vietnam
- 9. India
- 10. Other







### Demographic Comparison Example

#### 9.) How often were your studies supported through e-learning and online

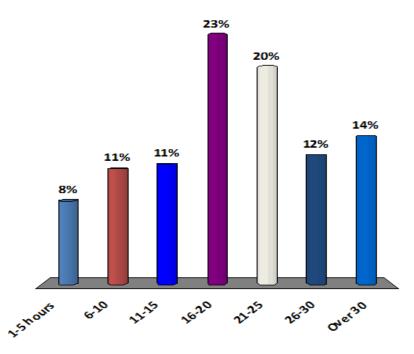
	Regularly	Occasionally	Never	Total	_
Under 21	2		2	4	
21-23	38	19	33	90	
24 – 26	42	25	28	95	
27 – 29	6	4	8	18	
30+	11	1	11	23	
Male	37	24	34	95	
Female	58	23	48	129	
UK	9	1	6	16	
Western Europe	3		5	8	
Eastern Europe		1	2	3	
Mainland China	57	22	20	99	
Hong Kong	1	1		2	
Singapore					
Malaysia	3	3	3	9	
Taiwan & Vietnam	3	3	5	11	
India	1	2	21	24	
Other	18	15	23	56	
	8	1		8	



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Demographics – Example Questions How many hours of classes did attend per week at your previous institution?

- 1. 1-5 hours
- 2. 6-10
- 3. 11-15
- 4. 16-20
- 5. 21-25
- 6. 26-30
- 7. Over 30



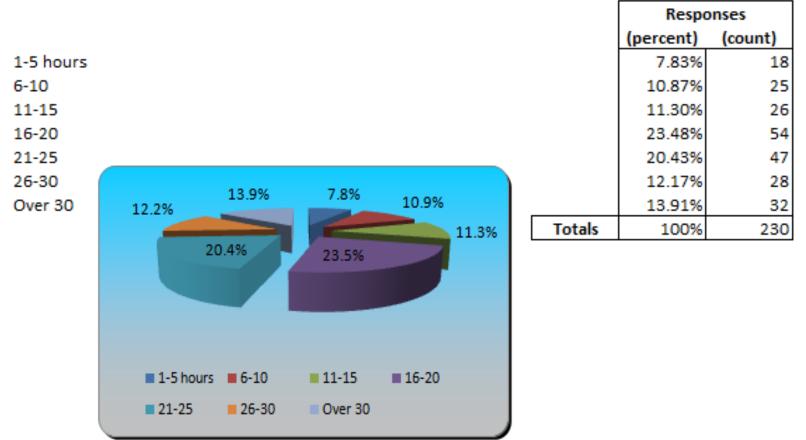


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#### **Demographics – Example Session Data**

5.) How many hours of classes did attend per week at your previous institution?





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### **PG Induction to Learning Week**

A week of activities were delivered which included the following:-

• Students to work in mixed cultural groups, whilst developing their skills of information searching, critical evaluation and presentation skills (areas that many international students have limited or no experience).

- Introduce and discuss the role of the lecture, seminar, independent learning etc.
- Practical exercises to introduce marking criteria.





## Induction week activities: detail

#### Activities

- Support programme identity.
- Element of 'fun' learning.
- Collective engagement.
- Non-threatening

#### **Student expectations**

- Explore the student profile and prior learning experience.
- Explore staff and student expectations of:
  - Lecture
  - Seminar
  - Identify NBS purposes of each
  - Provide advice for students on preparing for



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Induction and Breaking Down Barriers

- Focused upon tackling barriers and diversity within the postgraduate portfolio of 300 students during induction week.
- TurningPoint PRS was used to run an interactive team quiz as an icebreaker.
- Designed to encourage students to interact with each other and with academic staff.
- Students were organised into programme based teams.
- Students had to consult within their teams and share their answers via a roving microphone.





# Welcome to .. The Postgraduate Induction PROGRAMME TEAM QUIZ

Yours Hosts ..

John Dickinson and Nigel Coates Newcastle Business School



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## Please select your Programme Team

- 0% 1. MA International Business Administration
- 0% 2. MSc Global Logistics & SCM
- **0%** 3. MSc Accountancy & Finance
- **0%** 4. MSc Global Financial Management
- 0% 5. MSc Marketing
- 0%

0%

0%

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6. MSc Business Management & Business with

Answer

Now

- 7. MSc International HRM
- 8. MBA (Masters in Bus Admin)

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#### **Programme learning activity**

Work in your allocated groups and report on an article related to your masters programme.

- 1. Explain how you found the article. E.g. search terms used, the database used
- 2. Accurately identify the article using the Harvard system of referencing.
- 3. Critically evaluate the article.

Present your report using a Power point presentation (maximum 3 slides and 5 minutes)

#### Information seeking skills

#### Introduction to NORA library skills

- 1. Staff working with academics to identify relevant article
- Staff working with students to identify information sources and how to use
- 3. Staff part of student briefing
  - Available in schedule slots in library for additional support

# Exercise contextualised and addressing student need at the right time





## **Main Findings**

#### Staff

- Early development and introduction to students of key skills
- Practise in above
- Early development of programme identity
- Able to give early formative feedback

#### Students

- Active not passive role in the week
- Understanding of programme context
- Early mixing of students through treasure hunt, presentations





## Summary

## Before PG Induction to Learning Week

- Programme based 2 hour induction session prior to the start of teaching.
- 2. Year Long PG Induction Module.

#### PG Induction to Learning Week

- Addressing new international students 'cultural shock'.
- 2. Providing key induction messages.
- 3. Introduction to key skills.
- 4. Portfolio and programme activities.
- 4. Linked to Year Long PG Induction Module.





#### **Discussion of Implications**

#### Positive

- Good staff & student feedback
- General feel good 'buzz' with students
- Early introduction to key skills:
  - NBS L&T culture
  - Programme identity
  - Group working

### On-going

- Degree of cultural mix
- Implications of
  programme group size
- Student retention during week
- Late arrivals





## Any questions?







#### List of key references/resources:

Carroll, J. and Ryan, J. (eds) (2005) Teaching International Students – Improving Learning For All, Abington, Routledge UKCISA (2009) Student statistics. Available online at: www.ukcisa.org.uk/about/ statistics (accessed 12 December 2009).

Warwick, P. (2007) Well Meant But Misguided: A Case Study of an English for Academic Purposes Programme Developed to Support International Learners, International Journal of Management Education 6(2).

Watkins, D and Biggs, J. (eds) (2001) Teaching the Chinese Learner: psychological and pedagogical perspectives. Hong Kong, Comparative Education Research Centre.







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