

A/Prof. Rodney Clarke
Director, Collaboration Laboratory (Co-Lab),
SMART Infrastructure Facility,
University of Wollongong, Australia

co-lab



Who am !?

A/Prof. Rodney J. Clarke PhD, Docent (KaU, SE)

Discipline Leader (Operations), Faculty of Business, University of Wollongong

Director, Collaboration Laboratory (Co-Lab) Head, GeoSocial Intelligence Research Group (GSI4URL) SMART Infrastructure Facility, University of Wollongong, Australia

Manager, Business Research Laboratory (BRL) Faculty of Business, University of Wollongong

Fellow, Information Systems, Karlstad University, Sweden

Agenda

- PetaJakarta Case Study
- (Cultural) Socio-Technical Systems
- Design Process
- Search for Innovation
- Projects vs Programs

THE CONVERSATION

Academic rigour, journalistic flair

Arts + Culture Business + Economy Education Environment + Energy Health + Medicine Politics + Society Science + Technology Academics do want to engage with business, but need more support July 26, 2016 5.44am AEST

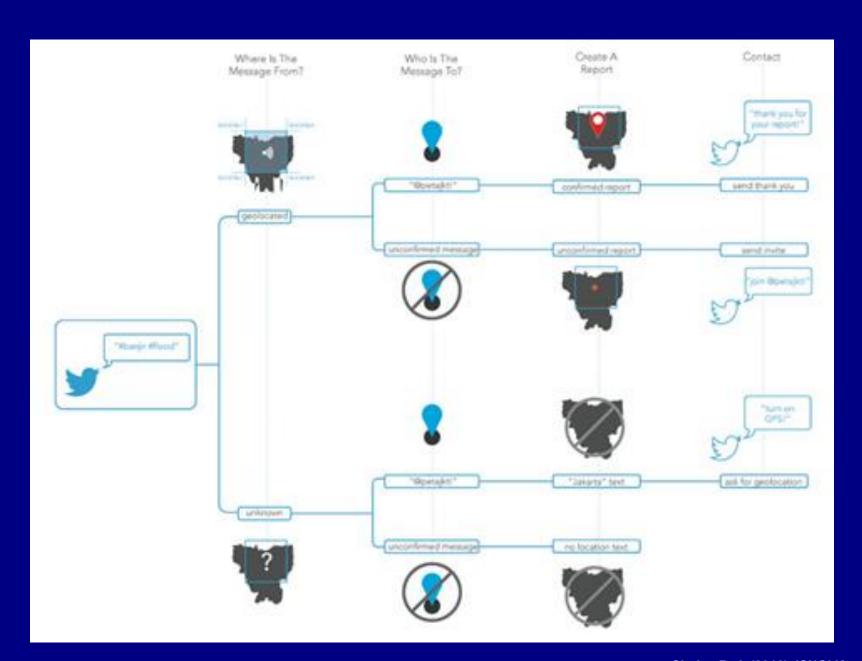
PetaJakarta Case Study



the PetaJakarta social informatics research program

harvest social media → build flood maps

- is the result of use?
- does PetaJakarta provide the best way of doing it?
- is there a 'best' way?









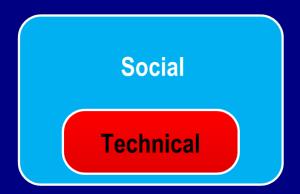


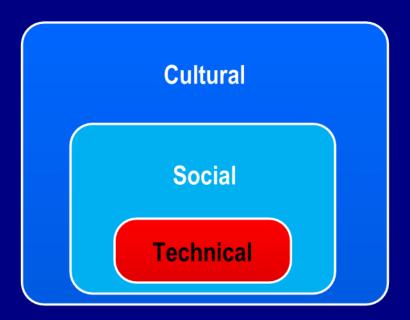




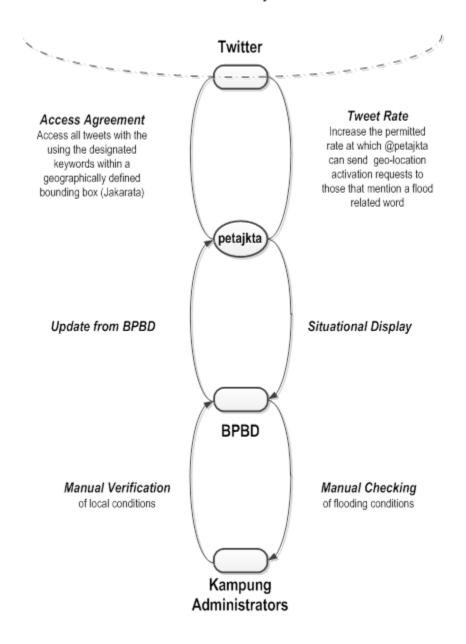
PetaJakarta Case Study

- social media commentators lauded this system as the exemplar of social media emergency system
- recently the FCC has held up PetaJakarta as the best example of citizen communication
- the system has been showcased in Red Cross's **Global Report 2015**
- it has been consistently advocated as a defining Global Challenges Program- its actually used as advertising on the sides of local buses





technical ecosystem



Flip Perspectives- From Technical to Social

It is the broader social context in which the technical system is embedded that determines the success or failure of the socio-technical system as a whole

- Recognising the Social: Agreements with Platform **Providers**
- Social Structures Support Technical Operations
- Socio-technical Ecosystem

(Cultural) Socio-technical Systems **Technologies have Ecosystems**

- Be mindful of the broader technical ecosystem: it may provide opportunities and fixes for systems
- Elaborate the 'Incremental' Technologies
- 'Appropriate' Technologies can lead to Radical **Innovation**

(Cultural) Socio-technical Systems **Social and Cultural Dimensions**

 Nothing kills a project quicker than a change in policy

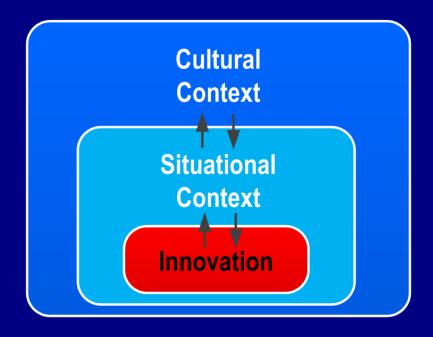
- recent shifts in the Australian Government's aid policy means that effectively there will be no aid money flowing into emergency services applications in Jakarta
- recent expansion into Asia means that the US will this funding vacuum

- iterative Design
- agile but not Extreme
- seek out the Implications and Opportunities of a (Cultural) Socio-technical Design
- search for innovation
- search for reusable solution patterns

Search for Innovation ...

- "An innovation is the implementation of a new or significantly improved product (good or service), a new process, a new marketing method, or a new organizational method in business practices, workplace organization, or external relations"
- Oslo Manual developed by the European **Communities and the Organisation for Economic Co-operation and Development (OECD)**

Design Process Search for Innovation



Search for Reusable Solution Patterns- Petjakarta to MTR





Projects vs Programs

Projects vs Programs

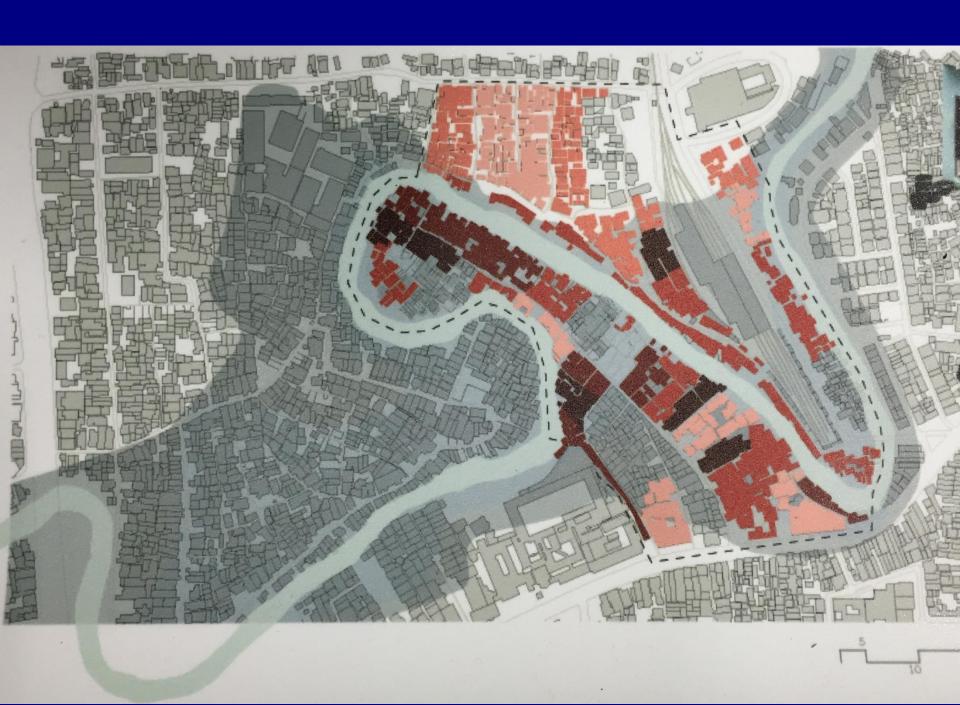
- It's important to recognise that some research projects are actually research programs. Efforts need to be made to exploit the range of potential research activities.
- Scope Creep
- The threat of **NOT** Recognising Programs
- Manage Programs and their Projects
- **Actually Evaluate Projects: Be Honest, Act Ethically**
- What are the real Questions? Don't lose sight of the big picture!

Projects vs Programs Community/University Projects









Melatih

train, practice, coach, drill, form, ground

- double loop learning in hazard assessment
- systems thinking applied to field preparedness

Bahaya

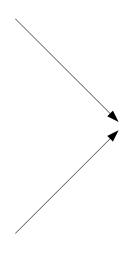
danger, hazard, peril, risk, jeopardy, menace

rapid ethnography through communication design

Kaji

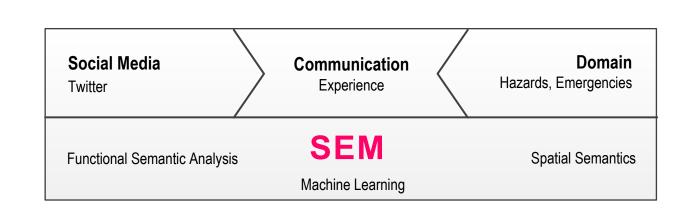
crowdsourced knowledge

- communication resources applied to tweet corpus- nominal groups organised into system networks
- inductively developed hazard taxonomies

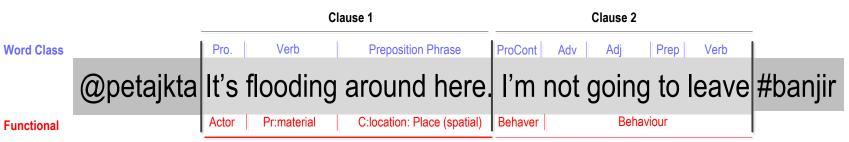


Bahaya-Kaji hazard knowledge

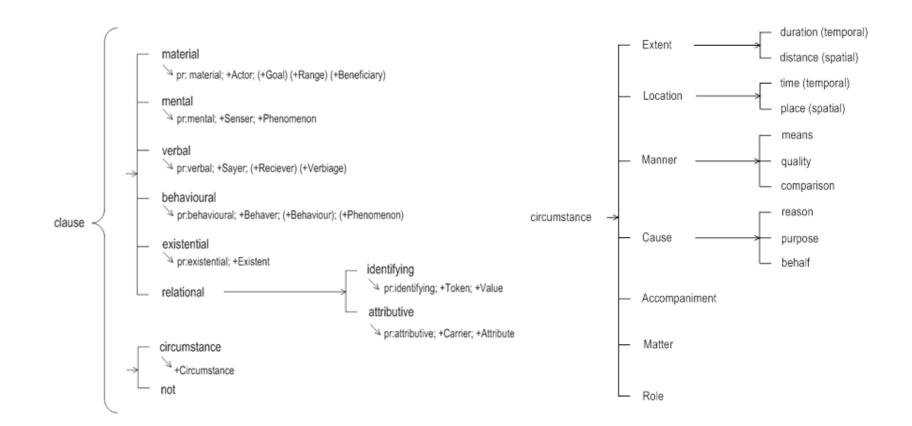
communication resources applied to rapid ethnographic interviews







Material Process Behavioural Process



Teams and People

- **Adaptive Team Structures**
- Local Brokers to Facilitate Institutional/Industry Engagement
- **Multidisciplinary Team Perspectives**
- Respect, Recognition, Reward
- Everyone that works on a project is invested in it. Making 'stars' undermines research projects and destroys research teams.









Conclusions and Further Research

- **Emphasis on the Micro-level**
- Limitations
- Studying Industry-Research Collaboration: One **Multidisciplinary Perspective**
- Call to Action: Capturing Innovation Stories from **Knowledge Creators**



Collaboration Laboratory (Co-Lab)

SMART Infrastructure Facility, Building 6 Room 207 University of Wollongong NSW 2522 Australia + 61 2 4221 3752: +61 2 4221 3218

Web: http://smart.uow.edu.au/uow-collaborators/co-lab.html







WordPress: blogs.uow.edu.au/colab

Vimeo: co-labAU

Director, A/Prof Rodney J. Clarke

School of Management and Marketing University of Wollongong NSW 2522 Australia T + 61 2 4221 5818; F +61 2 4221 4154

Web 1: http://www.uow.edu.au/commerce/smm/mgmt/mgmtstaff/UOW010750.html

Faculty of Economic Sciences, Communication and IT Karlstad University, SE-651 88 Karlstad, Sweden T +46 54 700 18 40

Web 2: https://www.kau.se/forskning/forskdb?to do=show researcher&id=3236









Linkedin: http://au.linkedin.com/in/rodneyjclarke

Twitter: clarke ri Skype: rodney-j-clarke

References

- Dutta, S.; Lanvin, B. and S. Wunsch-Vincent eds/ (2015) The Global Innovation Index 2015: Effective Innovation Policies for Development Ithaca, USA, Fontainebleau, France and Geneva, Switzerland: Cornell University, INSEAD Business School and World Intellectual Property Organisation (WIPO)
- Eurostat and Organisation for Economic Co-operation and Development (2005) *Oslo Manual: Guidelines* for Collecting an Interpreting Innovation Data, 3rd edition. Paris: OECD
- Goedhuys, M.; Hollanders, H. and P. Mohnen (2015) "Innovation Policies for Development" in Dutta, S.; Lanvin, B. and S. Wunsch-Vincent eds/ (2015) The Global Innovation Index 2015: Effective Innovation Policies for Development Ithaca, USA, Fontainebleau, France and Geneva, Switzerland: Cornell University, INSEAD Business School and World Intellectual Property Organisation (WIPO), Chapter 3, pp.
- **Industry Research Collaboration Discussion Paper nswbusinesschamber.com.au**
- Neave, H. R. (1987) "Deming's 14 Points for Management: Framework for Success" Special Issue: Industry, Quality and Statistics Journal of the Royal Statistical Society. Series D (The Statistician), 36 (5), pp. 561-570 http://www.jstor.org/stable/2348667
- Van de Ven, A. (2007) Engaged Scholarship: A Guide for Organizational and Social Research Oxford, **UK: Oxford University Press**
- Holderness, T. and E. Turpin (2016) "From Social Media to GeoSocial Intelligence: Crowdsourcing Civic Co-Management for Flood Response in Jakarta, Indonesia" in Nepal, S.; Paris, C. and D. Georgakopoulos eds/ (2016) Social Media for Government Services, Chapter 6, Springer, pp. 115-135
- "Academics do want to engage with business, but need more support" The Conversation July 26, 2016

Credits

Innundation 3 Studio

- Scott Sørli: Department of Agricultural Science, Ryerson University
- **Etienne Turpin: SMART Infrastructure Facility, UoW**
- Sara Dean: anexact office, PetaJakarta
- Tomas Holderness: SMART Infrastructure Facility, UoW

Research Assistants

- Yantri Komala Dewi
- **Muhammad Kamil**
- **Ariel Shepard**

Images Credits

- **Satellite Imagery: TerraMetrics (2014)**
- Map Data: Google (2014)