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# Project success in complex projects: A systematic literature review

Azadeh Rezvani, Artemis Chang and Anna Wiewiora

## Problem background





### Summer Olympics in Rio de Janeiro

Project budget increased from the originally estimated 4.6 billion to 16.4 billion dollars (Flyvbjerg, et al., 2016)

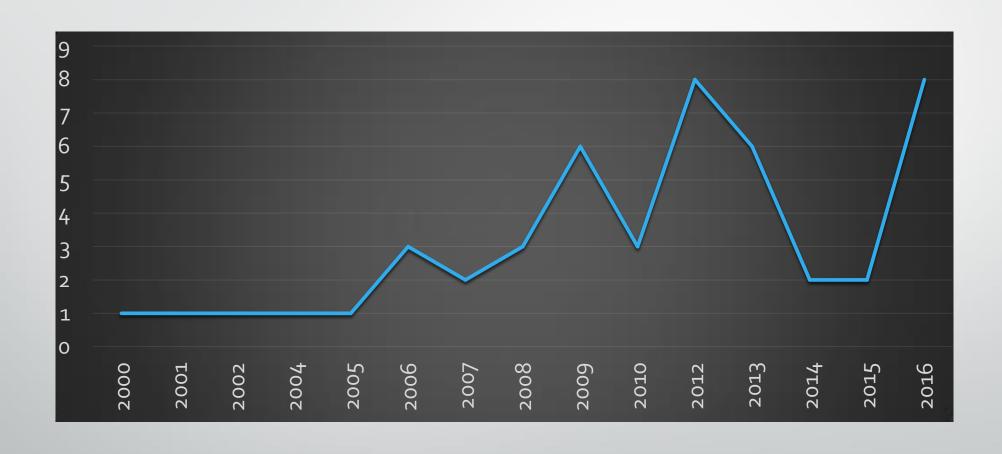
### **Denver International Airport**

Exceeded 200 per cent original budget Was delivered 16 months over schedule (Flyvbjerg, 2005)

### Research Method and Data Analysis

- Research method (Tranfield, Denyer, & Smart 2003)
  - Planning
  - Conducting
  - Reporting
- Analysis
  - Descriptive analysis (Todd, 2007)
    - A year of publication
    - Countries
  - Thematic analysis (Ritchie & Lewis, 2010)
    - Synthesizing the main outcomes extracted from the literature
    - condensing of text into fewer categories of qualitative data (Ghauri & Grønhaug, 2010; Neuman, 2011)

## Annual publications



## Project per country

