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#### ELICITATION OF PRIOR DISTRIBUTIONS FOR VARIABLE-SELECTION PROBLEMS IN REGRESSION<sup>1</sup>

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This paper addresses the problem of quantifying expert opinion about a normal linear regression model when there is uncertainty as to which independent variables should be included in the model. Opinion is modeled as a mixture of natural conjugate prior distributions with each distribution in the mixture corresponding to a different subset of the independent variables. It is shown that for certain values of the independent variables, the predictive distribution of the dependent variable, simplifies from a mixture of *t*-distributions to a single *t*-distribution. Using this result, a method of eliciting the conjugate distributions of the mixture is developed. The method is illustrated in an example.

1. Introduction. This paper is concerned with the task of quantifying an expert's opinion about a regression model when the expert is uncertain about which set of independent variables should be used in the model. It is supposed that a response Y is related to independent variables  $X_1, \ldots, X_r$  through the usual normal sampling model

$$Y = \beta_1 X_1 + \cdots + \beta_r X_r + \varepsilon,$$

and the expert believes that one or more of the coefficients  $\beta_j$  are likely to be zero or trivially small. There are many situations of this form where it would be useful to have expert opinion expressed in a prior distribution. For example, motivation for the present work arose from the potential benefit of being able to use expert opinion in the design of experiments. At the design stage, the source of information is the experimenter's background knowledge, including information gained from previous experimental data. Also, at that stage, a variable-selection problem commonly arises because all the variables judged as having a nontrivial chance of a marked effect on the response should be included in the design. The failure to identify and control important variables could be a serious error. Questions of how to utilize prior distributions when designing experiments have been treated, for example, by Atkinson and Fedorov (1975a, b).



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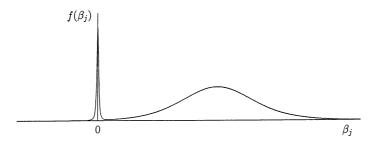


FIG. 1. Marginal distribution for the coefficient  $(\beta_j)$  of a variable that might increase the response or might have no effect on it.

Methods of quantifying subjective opinion about a linear regression model have been developed for the case where the variable-selection problem does not arise [e.g., Kadane, Dickey, Winkler, Smith and Peters (1980) and Garthwaite and Dickey (1988, 1991)]. Such methods assume that expert opinion can be well represented by a member of the standard family of conjugate prior distributions [Raiffa and Schlaifer (1961)], but this assumption may be inappropriate if the expert has prior suspicion that there may be X-variables included in the model that are unimportant. To illustrate, suppose that the response Y is the yield in an industrial chemical process and that  $X_i$  corresponds to the quantity of a chemical, where the chemical might be of a type that acts as a catalyst or might be one that has no effect. It follows that the expert's marginal prior distribution for  $\beta_j$ ,  $f(\beta_j)$  say, would include a sharp peak of probability at the origin, corresponding to the probability that  $X_i$  has virtually no effect. The remainder of the probability would be mainly to the right of the origin, corresponding to  $X_i$  being a catalyst and beneficial to the response. The distribution might then be similar to that illustrated in Figure 1, which cannot be represented by the natural conjugate prior (a t-distribution).

It is imagined that if the effective-variable problem could be resolved, then opinion could be represented by a natural conjugate distribution. But since the subset of effective variables is not known, opinion will be represented by a mixture of conjugate distributions, where each constituent distribution corresponds to a different subset of regressor variables. A relationship between the constituent distributions of the mixture will be assumed that will result in the problem being tractable. The chosen relationship is described in the next section and gives a structure which permits marginal distributions of the type illustrated in Figure 1, provided the sharp peak of probability can be well approximated by a point mass at the origin.

We give a method in this paper for eliciting the conjugate distribution constituents of the prior distribution, but we do not give a special method of eliciting the mixing weights, beyond asking directly for the subjective probabilities of possible sets of effective variables. The method given here is a generalization of the conjugate-prior method of Garthwaite and Dickey (1988). Indeed, the method given in that paper was obtained as a special case during development of the method reported here. Both methods exploit an elicitation task involving the choice of points of constrained minimum variance, or CMV points. In Section 3 this task is described and results developed concerning CMV points pertinent to the variable-selection problem. In Section 4 the elicitation method is described, and in Section 5 the way the elicited information is used to determine the conjugate distributions is given. An example illustrating the use of the method is provided in Section 6. The example also shows that assessing the mixing weights of the prior distribution can be straightforward.

The elicitation method has been implemented as an interactive computer program. To quantify his or her opinion, the expert types in answers to questions displayed by the computer, questions formulated on the basis of the expert's answers to preceding questions. The individual assessment tasks the expert must perform are essentially similar to the tasks imposed in the elicitation method of Garthwaite and Dickey (1988), despite the added complexity of having opinion modeled by a mixture of conjugate distributions rather than a single such distribution. A user guide for the computer program, together with a program listing and details of the implementation, are given in Garthwaite (1990). Further examples where the elicitation method has been used to quantify the opinions of industrial chemists may be found in Garthwaite (1983).

**2. Model and notation.** The sampling model states that the response Y is related to independent variables  $X_1, \ldots, X_r$  by

$$Y = \beta_1 X_1 + \cdots + \beta_r X_r + \varepsilon,$$

where the experimental error is  $\varepsilon$  and is normally distributed with mean 0 and (unknown) variance  $\sigma^2$ . We suppose  $\beta_1 X_1$  is a constant term with  $X_1$  identically equal to 1. It is also supposed that each independent variable can take on any value between its lower and upper bounds and that none of the variables are deterministically related to one another. Otherwise the CMV points would be excessively constrained, and as a consequence, would encode insufficient information [cf. Garthwaite and Dickey (1988)]. These restrictions on the scope of the elicitation method are regrettable, since they exclude regression models involving polynomial terms or discrete variables. Removing the restrictions, however, is a difficult problem, still to be addressed, and a more complex assessment procedure will undoubtedly be needed.

While some variables might not affect the response, there will usually be others which, in the expert's opinion, are certain to affect it. For convenience the variables are ordered so that the first m variables,  $X_1 (\equiv 1)$ ,  $X_2, X_3, \ldots, X_m, m \leq r$ , are considered certain to affect the response. Let  $f(\boldsymbol{\beta}, \sigma)$  denote the expert's joint prior distribution for  $\boldsymbol{\beta}$  and  $\sigma$ , where  $\boldsymbol{\beta} =$ 

 $(\beta_1, \ldots, \beta_r)$ . The expert's opinion gives positive probability that some  $\beta$ -coefficients are 0. For each  $i = 1, 2, \ldots, h$ , let  $H_i$  be a hypothesis which specifies that certain  $\beta$ -coefficients are zero and that the other coefficients are nonzero. Also, let  $H_0$  be the special hypothesis stating that all the  $\beta$ -coefficients are nonzero with probability 1. It is assumed that exactly one of the h + 1 hypotheses  $H_0, H_1, \ldots, H_h$  is true and that each of these has positive probability of being true, with the possible exception of  $H_0$ . The prior distribution can then be expressed as a mixture of h + 1 conditional distributions:

(2.1) 
$$f(\boldsymbol{\beta}, \sigma) = \sum_{i=0}^{h} f(\boldsymbol{\beta}_{(i)}, \sigma | H_i) P(H_i),$$

where  $\beta_{(i)}$  denotes the nonzero  $\beta$ -coefficients when  $H_i$  is true.  $P(H_i)$  is the expert's prior probability that  $H_i$  is the true hypothesis. Representing a prior distribution as a mixture of conditional distributions in this way has been advocated by Hill (1974), Dickey (1974, 1980) and others.

A relationship between the conditional distributions in (2.1) is required to make the elicitation problem tractable. One way of relating these distributions, a way that we will *not* use without modification, is first to take the distribution conditional on  $H_0$  ( $H_0$  gives zero probability that any  $\beta$ -coefficient is zero) and then to condition further on particular  $\beta$ -coefficients being zero. With each  $H_i$ ,  $i = 1, 2, \ldots, h$ , associate a set of integers,  $\rho_i$  say, for which  $j \in \rho_i$  means that  $H_i$  requires  $\beta_j$  equal zero, and with probability 1 under  $H_i$ , the other  $\beta_j$  are nonzero. One might then assume the continuity condition,

(2.2) 
$$f(\boldsymbol{\beta}_{(i)}, \sigma | H_i) = f(\boldsymbol{\beta}_{(i)}, \sigma | H_0, \beta_j = 0 \text{ for } j \in \rho_i).$$

Such prior continuity conditions are discussed generally by Dickey and Lientz (1970) and Gunel and Dickey (1974). They play an important role in Savage's density ratio for Bayes factors. Relationships of the form in (2.2) would arise, for example, if an expert were perfectly coherent in his or her opinions and all his or her knowledge of  $\beta$  and  $\sigma$  came from experiments with the regression model of current interest. That is, if each prior distribution under a hypothesis were noninformative, and sample data were then obtained, then the posterior distributions under the different hypotheses would satisfy (2.2).

A disadvantage of the structure given in (2.2) is that the marginal prior distribution of  $\sigma$  will vary from hypothesis to hypothesis. This would be inappropriate if an expert's opinions about the experimental error were mainly based, not on experimental work with the present problem, but on experience gained in other problems, perhaps using the same equipment or experimental techniques as will be required in the present problem. We believe that these latter circumstances occur commonly in practice.

In the case where  $\sigma$  is known, this disadvantage does not arise and the relationship derived by the further conditioning in (2.2) seems a suitable way to model expert opinion. Hence we wish to choose a model that will have such

a structure when  $\sigma$  is known, so we assume that

(2.3) 
$$f(\boldsymbol{\beta}_{(i)}|H_i,\sigma) = f(\boldsymbol{\beta}|H_0,\sigma,\beta_j=0 \text{ for } j \in \rho_i).$$

In the more general case where  $\sigma$  is unknown, the marginal distributions of  $\sigma$  conditional on the different hypotheses must also be specified, to define the joint distribution of  $\beta_{(i)}$  and  $\sigma$  conditional on  $H_i$ . In line with the observation in the preceding paragraph, we assume that this distribution is independent of which hypothesis is true. That is, for  $i = 0, 1, \ldots, h$ ,

(2.4) 
$$f(\sigma) = f(\sigma|H_i).$$

Equations (2.3) and (2.4) give the relationships between the distributions in (2.1), since  $f(\boldsymbol{\beta}_{(i)}, \sigma | H_i) = f(\boldsymbol{\beta}_{(i)} | H_i, \sigma) f(\sigma | H_i)$ . Each distribution must also be given more specific structure. We suppose that each is a member of the natural conjugate family, as follows. Under every hypothesis, let  $\sigma^2$  be distributed as  $\omega \nu$  times the reciprocal of a chi-squared random variable with  $\nu$  degrees of freedom,

(2.5) 
$$\sigma^2 \sim \omega \nu / \chi_{\nu}^2.$$

Given  $\sigma$  and  $H_0$ , let  $\beta$  have a normal distribution with some mean **b** and variance matrix  $\sigma^2 \mathbf{U}/\omega$ . The distribution of  $\beta$ , conditional on  $\sigma$  and any other hypothesis, is then given by (2.3) and is also multivariate normal. The hyperparameters in this prior distribution,  $\omega$ ,  $\nu$ , **b** and **U**, together with the weights  $P(H_i)$ , must be determined in any elicitation method.

Conditional on any of the hypotheses  $H_i$ , the marginal distribution of  $\beta$  is a multivariate-*t* distribution with  $\nu$  degrees of freedom. The location-scale multivariate-*t* family with  $\nu$  degrees of freedom has a generic random vector  $\mathbf{z} = \mathbf{c} + \mathbf{Bt}_{\nu}$ , where  $\mathbf{c}$  and  $\mathbf{B}$  are constant and  $\mathbf{t}_{\nu}$  is the standard multivariate-*t* vector on  $\nu$  degrees of freedom [Press (1972)]. Following Kadane, Dickey, Winkler, Smith and Peters (1980) and Garthwaite and Dickey (1988), we define  $C(\mathbf{z}) = \mathbf{c}$  as the "center" of  $\mathbf{z}$  and  $S(\mathbf{z}) = \mathbf{BB}'$  as the "spread" of  $\mathbf{z}$ . These quantities are used because they exist for all positive values of  $\nu$ , while the variance,  $var(\mathbf{z}) = [\nu/(\nu - 2)]S(\mathbf{z})$ , does not exist if  $\nu$  is less than 2 and the mean,  $E(\mathbf{z}) = \mathbf{c}$ , does not exist if  $\nu$  is less than 1. For  $\beta$ , we have that  $C(\beta|H_0) = \mathbf{b}$  and  $S(\beta|H_0) = \mathbf{U}$ .

A vector **x** whose coordinates are particular values for the independent variables will be referred to as a design point, and  $\bar{y}$  will be used to denote the (unknown) average response that would be obtained if a specified number of observations, n say, were obtained at a single design point **x**. The value of n is held fixed throughout the elicitation procedure. Typically, n would either be set-equal to 1, so that  $\bar{y}$  is a single observation at a design point, rather than a mean, or n would be set equal to  $\infty$ , so that  $\bar{y}$  is the long run or "true" response at a design point. In experiments we have conducted, experts generally found assessment tasks easier to perform when  $n = \infty$  [Garthwaite (1983), pages 70–80], and only this limiting value of n is considered in Garthwaite and Dickey (1988). Conditional on  $H_0$ , the center and spread of  $\bar{y}$  at the design point **x** are

$$C(\bar{y}|\mathbf{x}, H_0) = \mathbf{x}'\mathbf{b}$$

and

1702

$$S(\bar{y}|\mathbf{x}, H_0) = \mathbf{x}'\mathbf{U}\mathbf{x} + \omega/n$$
.

The main assessment tasks that the expert will perform in order to quantify his or her opinion are: (a) to select design points satisfying certain constraints, where, subject to these constraints, the expert's subjective accuracy in predicting  $\bar{y}$  is maximized; and (b) to specify the median and quartiles of his or her predictive distribution for  $\bar{y}$  at such points.

**3.** Points of constrained minimum variance. It has been assumed that the expert's prior distribution corresponds to a mixture of natural conjugate distributions, so the prior predictive distribution of  $\bar{y}$ , at most design points, is a mixture of two or more distinct *t*-distributions. Gaining useful information about a mixture distribution is a difficult task, since such quantities as its interquartile range bear no simple relationship to its parameters. To emphasize this point, three *t*-distributions and the mixture distribution they form are plotted in Figure 2. It would clearly be difficult to obtain useful estimates of the parameters of the individual *t*-distributions through questioning the expert about the mixture. Instead, our approach is to find design points at which the prior predictive distribution. These points will be found as points of constrained minimum variance, which we now define.

A point of minimum variance (MV) is a point where the interquartile range of the prior predictive distribution of  $\bar{y}$  is minimized. Let **x** be partitioned so that  $\mathbf{x} = (\mathbf{x}'_1, \mathbf{x}'_2)'$ , where  $\mathbf{x}_1$  and  $\mathbf{x}_2$  are  $k \times 1$  and  $(r - k) \times 1$  vectors, respectively, and suppose the constraint is imposed that  $\mathbf{x}_1$  take some specified value, say  $\mathbf{x}_1 = \mathbf{a}$ . A point where the interquartile range of the predictive distribution of  $\bar{y}$  is minimized, subject to this constraint, is referred to as a point of **a**-constrained minimum variance, or if it is clear what constraint is meant, as

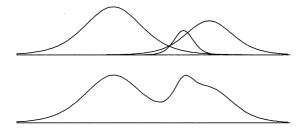


FIG. 2. Three t-distributions and the mixture distribution they form.

just a point of constrained minimum variance (CMV). The MV point is a CMV point with k equal to 1 and a = 1, since  $X_1$  is identically equal to 1 while the other X-variables are not constrained. It will be convenient to consider distributions conditional on  $H_i$ , and then to refer to a CMV (or MV) point under  $H_i$ . The word "variance" is used, rather than "spread," because the spread of a mixture of t-distributions is not defined. It will be shown (Theorem 3) that if  $\nu \geq 2$ , so that  $\operatorname{var}(\bar{y}|\mathbf{x})$  exists, then out of those points satisfying the constraint, the CMV point is indeed the one for which  $\operatorname{var}(\bar{y}|\mathbf{x})$  is minimized.

The basic result about CMV points is the following. Suppose  $\mathbf{x}$  and  $\mathbf{U}$  are conformably partitioned as

(3.1) 
$$\mathbf{x} = \begin{pmatrix} \mathbf{x}_1 \\ \mathbf{x}_2 \end{pmatrix}, \quad \mathbf{U} = \begin{pmatrix} \mathbf{U}_{11} & \mathbf{U}_{12} \\ \mathbf{U}_{21} & \mathbf{U}_{22} \end{pmatrix}.$$

Then if  $\mathbf{x}_1$  is constrained to equal  $\mathbf{a}$ , the CMV point under  $H_0$  is the point

(3.2) 
$$(\mathbf{a}', -\mathbf{a}'\mathbf{U}_{12}\mathbf{U}_{22}^{-1})'.$$

Also, the spread of the distribution of  $\bar{y}$  at this point is given by

(3.3) 
$$S(\bar{y}|\mathbf{x}_1 = \mathbf{a}, \mathbf{x}_2, H_0) = \mathbf{a}' \mathbf{U}_{11,2} \mathbf{a} + \omega/n,$$

where  $\mathbf{U}_{11,2} = \mathbf{U}_{11} - \mathbf{U}_{12}\mathbf{U}_{22}^{-1}\mathbf{U}_{21}$ .

Equations (3.2) and (3.3) are a simple extension of results given in Garthwaite and Dickey (1988), Theorem 4.1, for the case  $n = \infty$ . A CMV point under  $H_0$  is unique. For a CMV point under other  $H_i$ , those X-variables corresponding to nonzero  $\beta$ -coefficients are unique.

It will be convenient to express the above results in terms of inverse-spread matrixes. Suppose

$$\begin{pmatrix} \mathbf{U}_{11} & \mathbf{U}_{12} \\ \mathbf{U}_{21} & \mathbf{U}_{22} \end{pmatrix}^{-1} = \begin{pmatrix} \mathbf{G}_{11} & \mathbf{G}_{12} \\ \mathbf{G}_{21} & \mathbf{G}_{22} \end{pmatrix}.$$

Then  $-\mathbf{U}_{12}\mathbf{U}_{22}^{-1} = \mathbf{G}_{11}^{-1}\mathbf{G}_{12}$  and  $\mathbf{U}_{11,2} = \mathbf{G}_{11}^{-1}$ , so the **a**-CMV point under  $H_0$  is

(3.4) 
$$(\mathbf{a}', \mathbf{a}' \mathbf{G}_{11}^{-1} \mathbf{G}_{12})'$$

and

(3.5) 
$$S(\overline{y}|\mathbf{x}_1 = \mathbf{a}, \mathbf{x}_2, H_0) = \mathbf{a}' \mathbf{G}_{11}^{-1} \mathbf{a} + \omega/n.$$

It has been assumed to be known that  $X_2, X_3, \ldots, X_m, m \leq r$ , nontrivially affect the response. The following theorem shows that if some (or all) of these variables are constrained to take specified values, then the CMV point under  $H_0$  is also a CMV point under every other  $H_i$ ,  $i = 1, \ldots, h$ , and at this point the distribution of  $\bar{y}$  is a single *t*-distribution and not a more complicated mixture of *t*-distributions. We go on to show in Theorem 2 that this point is also the CMV point when it is uncertain which hypothesis is true. Proofs of the theorems are given in Appendix A. THEOREM 1. Let  $\mathbf{a} = (1, a_2, ..., a_k)'$ , where the  $a_j$  are constants and  $k \leq m$ . Then:

(i) The **a**-CMV point under  $H_0$  is also an **a**-CMV point under  $H_i$  for i = 1, 2, ..., h.

(ii) At this point  $\mathbf{x}$ ,  $f(\bar{y}|\mathbf{x}) = f(\bar{y}|\mathbf{x}, H_i)$  for i = 0, 1, ..., h and  $f(\bar{y}|\mathbf{x})$  is a *t*-distribution.

THEOREM 2. Let  $\mathbf{a} = (1, a_2, ..., a_k)'$ , where the  $a_j$  are constants and  $k \leq m$ . Then the **a**-CMV point, when it is uncertain which hypothesis is true, is the **a**-CMV point under  $H_0$ .

The predictive distribution of  $\bar{y}$  is a *mixture* distribution, so its variance at different design points is not proportional to its interquartile range. Since CMV points are defined in terms of the interquartile range of the distribution of  $\bar{y}$ , Theorem 2 does not show that  $var(\bar{y}|\mathbf{x})$  is smaller at the **a**-CMV point than at any other point whose first components equal **a**. However, this result does hold, as given in the following theorem.

THEOREM 3. If  $\nu > 2$  [so that var $(\bar{y}|\mathbf{x})$  exists], then under the conditions of Theorem 2, var $(\bar{y}|\mathbf{x})$  is smaller at the **a**-CMV point than at any other point whose first k components equal **a**.

PROOF. Let  $\theta$  be a random variable that takes the value *i* if  $H_i$  is the hypothesis that is true. Then, for fixed **x**,

(3.6)  
$$\operatorname{var}(\bar{y}|\mathbf{x}) = E_{\theta} [\operatorname{var}(\bar{y}|\mathbf{x}, H_{\theta})] + \operatorname{Var}_{\theta} [E(\bar{y}|\mathbf{x}, H_{\theta})]$$
$$= \sum_{i=0}^{h} P(H_{i}) \operatorname{var}(\bar{y}|\mathbf{x}, H_{i}) + \operatorname{Var}_{\theta} [E(\bar{y}|\mathbf{x}, H_{\theta})]$$

At the CMV point,  $E(\bar{y}|\mathbf{x}, H_i) = E(\bar{y}|\mathbf{x})$  for all *i* (Theorem 1), so  $\operatorname{Var}_{\theta}[E(\bar{y}|\mathbf{x}, H_{\theta})] = 0$  at this point. Also, for all *i*,  $\operatorname{var}(\bar{y}|\mathbf{x}, H_i)$  is smaller at this point than at any other point whose first *k* components equal **a** (Theorem 1). Hence (3.6) is also smaller at this point than at other points satisfying the constraint.  $\Box$ 

The purpose of this section is to identify points at which the prior predictive distribution of  $\bar{y}$  is a single *t*-distribution. Theorems 1 and 2 show that particular CMV points have this property. Moreover, the decisiveness with which  $var(\bar{y}|\mathbf{x})$  is minimized at such points [*each term* on the right-hand side of (3.6) is individually minimized] suggests that assessing the positions of CMV points is a reasonable task to ask of an assessor. To select CMV points, an expert should choose points for which subjective predictions of  $\bar{y}$  are believed to be most accurate. If the  $X_j$  are controllable variables and the expert has done some experimental work related to the problem of current interest, then

CMV points should typically be within the design region where the experiments were conducted, unless the constraints on  $\mathbf{x}$  prevent this. Similarly, if the  $X_j$  are not controllable and the expert has observed a random sample from their joint distribution, then CMV points should usually be near the center of their joint density. Our experience of using the elicitation method suggests that this tends to be true in practice.

4. Elicitation method. In the prior model, the marginal distribution of  $\sigma$  satisfies  $f(\sigma) = f(\sigma|H_i)$  for all *i* [equation (2.4)] and its form is given in (2.5). To determine  $\omega$  and  $\nu$ , the hyperparameters of this marginal distribution, the procedure given by Garthwaite and Dickey (1988) can be used without change. It is outlined briefly in Appendix B but is not discussed further in this paper. Instead, attention is concentrated on the other hyperparameters to be determined, b and U. These latter parameters are the center and the spread of the conditional prior distribution  $f(\beta|H_0, \sigma)$  so information about this distribution must be elicited. It might seem natural to ask conditional questions of the form: "Suppose  $H_0$  were true, what would be your assessment of .... " However, conditional questions are harder to answer than unconditional questions and become harder as the number of conditions increase. Also, a conditional question is particularly hard to answer when the given condition seems unrealistic, and " $H_0$  is true" may be such a condition. If several of the independent variables are each unlikely to affect the response, then  $H_0$ , the hypothesis that all variables affect the response, may be very unlikely. For these reasons, we prefer questions in which no hypothesis is conditioned on, and when conditional questions are asked, relatively weak conditions will be specified.

The elicitation method described here and the method of Garthwaite and Dickey (1988) require similar tasks of the expert. The positions of CMV points are elicited, together with fractile assessment of the predictive distribution of  $\bar{y}$  at these points. The only difference is that in the present method, the expert is asked to assume, for parts of the elicitation interview, that a specified X-variable is certain to affect the response. This is done for various X-variables in turn. For these parts of the interview, the expert must then take this assumption into account when giving assessments. To illustrate, if X corresponds to a variable which may, in the expert's opinion, be a catalyst in a chemical reaction, then at times the expert must assume that it is a catalyst when giving his or her assessments.

4.1. Design point assessments. Theorem 2 indicates that the overall MV point and the MV point under  $H_0$  are coincident. Hence the questions (a) "What is the MV point?" and (b) "Supposing  $H_0$  were true, what would be the MV point?" should, in principle, give the same answer. Consequently, to obtain the answer to the conditional question (b), the unconditional question (a) can be asked. Similarly, if  $\mathbf{a} = (1, a_2, \ldots, a_k)$  with  $k \leq m$ , the expert can be asked to specify the **a**-CMV point and his or her answer can then be

equated to the **a**-CMV point under  $H_0$ . (The expert believes the first m X-variables are certain to affect the response, and is only uncertain as to which of the last r - m variables should feature in the model.) Hence, without asking conditional questions, design points  $\mathbf{x}_1, \mathbf{x}_2, \ldots, \mathbf{x}_m$  can be elicited that have the following structure:

	$ \begin{pmatrix} \mathbf{x}'_1 \\ \mathbf{x}'_2 \\ \vdots \\ \mathbf{x}'_j \\ \vdots \\ \mathbf{x}'_m \end{pmatrix} $									
( 1 1)			$x_{1,3} \\ x_{2,3} \\ \dots$	••••		•••	x <sub>1,m</sub> x <sub>2,m</sub>	$x_{1, m+1} \ x_{2, m+1}$	•••	$\begin{array}{c} x_{1,r} \\ x_{2,r} \\ \vdots \end{array}$
=	: 1	: a <sub>2</sub>	•••	$a_{j}$	$x_{j,j+1}$		: x <sub>j,m</sub>	$\vdots x_{j, m+1}$		$\begin{vmatrix} z_{j,r} \\ z_{j,r} \end{vmatrix}$
	$\left \begin{array}{c} \vdots\\ 1\end{array}\right $	$egin{array}{c} a_2 \ dots \ a_2 \ a_2 \end{array}$	•••	•••			$a_m$	$\vdots$ $x_{m,m+1}$		$\vdots x_{m,r}$

where (i)  $\mathbf{x}_1$  is the MV point under  $H_0$  and (ii) for j = 2, ..., m,  $\mathbf{x}_j$  is the  $\mathbf{a}_j$ -CMV point under  $H_0$ , where  $\mathbf{a}_j = (1, a_2, ..., a_j)'$  and

(4.2) 
$$a_j \neq x_{j-1,j}$$
 for  $j = 2, 3, ..., m$ 

In the above matrix, the values  $a_k$  are specified by the computer, and the values of the elements  $x_{i,j}$  are chosen by the expert. The rows of the matrix are determined sequentially, starting with  $\mathbf{x}_1$ , which is obtained by eliciting the expert's MV point. For  $\mathbf{x}_j$ , j = 2, ..., m, the computer selects a value for  $a_j$  that differs from  $x_{j-1,j}$ , the *j*th element of the *preceding* row, thus satisfying (4.2). The other elements of  $\mathbf{a}_j$  have previously been selected and the expert assesses the  $\mathbf{a}_j$ -CMV point, giving the point  $\mathbf{x}_i$  specified in (ii).

To obtain the positions of further CMV points under  $H_0$ , conditional questions are asked. For each  $j = m + 1, \ldots, r$ , it is uncertain whether the variable  $X_j$  will have an effect on the response. For each of these variables in turn, the expert is asked to assume that it does have an effect. Conditional on this assumption, the expert assesses the CMV point for the constraint that (a) the first m components of the point equal  $1, a_2, \ldots, a_m$  (these are the values of the first m components of  $\mathbf{x}_m$ ) and (b) the *j*th component of the point equals  $a_j$ . Theorem 2 implies that, conditional on  $X_j$  affecting the response, the selected CMV point is also the CMV point under  $H_0$ . In this way, CMV

$$\begin{pmatrix} \mathbf{x}'_{m+1} \\ \mathbf{x}'_{m+2} \\ \vdots \\ \mathbf{x}'_{j} \\ \vdots \\ \mathbf{x}'_{r} \end{pmatrix}$$

$$= \begin{pmatrix} 1 & a_{2} & \cdots & a_{m} & a_{m+1} & x_{m+1,m+2} & \cdots & \cdots & x_{m+1,r} \\ 1 & a_{2} & \cdots & a_{m} & x_{m+2,m+1} & a_{m+2} & x_{m+2,m+3} & \cdots & \cdots & x_{m+2,r} \\ \vdots & \vdots & \vdots & \vdots & & \vdots \\ 1 & a_{2} & \cdots & a_{m} & x_{j,m+1} & \cdots & \cdots & x_{j,j-1} & a_{j} & x_{j,j+1} & \cdots & x_{j,r} \\ \vdots & \vdots & \vdots & \vdots & & \vdots \\ 1 & a_{2} & \cdots & a_{m} & x_{r,m+1} & \cdots & \cdots & \cdots & \cdots & x_{r,r-1} & a_{r} \end{pmatrix}$$

The values  $a_{m+1}, a_{m+2}, \ldots, a_r$  are selected by the computer and satisfy (4.4)  $a_j \neq x_{m,j}$  for  $j = m + 1, \ldots, r$ .

4.2. Median and quartile assessments. At each of the design points  $\mathbf{x}_1, \ldots, \mathbf{x}_r$ , the expert is asked to assess the median, upper and lower quartiles of the predictive distribution,  $f(\bar{y}|\mathbf{x}_j)$ . For the point  $\mathbf{x}_j$ , where j = m + 1,  $m + 2, \ldots, r$ , the expert is asked to assume that the independent variable  $X_j$  certainly affects the response when making these assessments. Under this condition, Theorem 1 implies that  $f(\bar{y}|\mathbf{x}_j)$  is identical to  $f(\bar{y}|\mathbf{x}_j, H_0)$ , and so the fractile assessments can be equated to fractiles of this latter distribution. Let  $\bar{y}_j$  denote an observation of  $\bar{y}$  at the point  $\mathbf{x}_j$  and let  $\bar{y}_{j,0.50}, \bar{y}_{j,0.75}$  and  $\bar{y}_{j,0.25}$  denote the median and quartile assessments at this point. Then for  $j = 1, \ldots, r$ , the center and spread of  $f(\bar{y}_j|H_0)$  [i.e.,  $f(\bar{y}|\mathbf{x}_j, H_0)$ ] are calculated as

(4.5) 
$$C(\bar{y}_j|H_0) = \bar{y}_{j,0.50},$$

(4.6) 
$$S(\bar{y}_{j}|H_{0}) = \left[ (\bar{y}_{j,0.75} - \bar{y}_{j,0.25}) / (2q_{\nu}) \right]^{2},$$

where  $q_{\nu}$  is the interquartile range of a *t*-distribution with unit spread and  $\nu$  degrees of freedom.

The number of tasks performed by the expert could be reduced by determining  $S(\bar{y}_j|H_0)$  from assessments of the median and just one quartile, rather than the whole interquartile range. However, quartiles are assessed as conditional medians [e.g.,  $\bar{y}_{0.75}$  is chosen to satisfy  $P(\bar{y}_j > \bar{y}_{j,0.75}|\bar{y}_j > \bar{y}_{j,0.50}) = 0.5$ ], so values of  $C(\bar{y}_j|H_0)$  and  $S(\bar{y}_j|H_0)$  are not assessed independently of each other. Garthwaite and Dickey (1985) show that there are desirable aspects of the relationship between these quantities when  $S(\bar{y}_j|H_0)$  is obtained from an elicited interquartile range. In particular, small errors in  $C(\bar{y}_j|H_0)$  then have only a second-order effect on the expected value of  $S(\bar{y}_j|H_0)$ , while larger errors increase the expected value of  $S(\bar{y}_j|H_0)$ , so less faith (i.e., a greater spread) is associated with less accurate median assessments. These properties fail to hold if  $S(\bar{y}_j|H_0)$  is obtained from assessment of the median and just one quartile.

The expert is also questioned about the differences in average response between pairs of design points where, as before, averages are based on nobservations at each point. Specifically, the median and quartiles of the distributions of  $d_2, d_3, \ldots, d_r$  are elicited, where  $d_j = \bar{y}_j - \bar{y}_s$ , and s is the smaller of j - 1 and m. The usefulness of these assessments stems from results in the following theorem.

THEOREM 4. For j = 2, 3, ..., r,

(4.7) 
$$C(d_{j}|H_{0}) = C(\bar{y}_{j}|H_{0}) - C(\bar{y}_{s}|H_{0}),$$

(4.8) 
$$S(d_j|H_0) = S(\bar{y}_j|H_0) - S(\bar{y}_s|H_0) + 2\omega/n$$

and the distribution  $f(d_j)$  is a t-distribution that is identical to  $f(d_j|H_0)$ .

PROOF. For i = 0, 1, ..., h, trivially  $C(d_j|H_i) = C(\bar{y}_j|H_i) - C(\bar{y}_s|H_i)$ . From Theorem 1,  $C(\bar{y}_j|H_i)$  is the same for all  $H_i$ , so the same is true of  $C(d_j|H_i)$ . From (5.19) in Garthwaite and Dickey (1988),  $S(d_j|H_i) = S(\bar{y}_j|H_i) - S(\bar{y}_s|H_i) + 2\omega/n$  and, again from Theorem 1,  $S(\bar{y}_j|H_i)$  is the same for all  $H_i$ . Hence  $S(d_j|H_i)$  is the same for all  $H_i$ . Clearly, for all  $H_i$ ,  $f(d_j|H_i)$  is a *t*-distribution on  $\nu$  degrees of freedom and we have just established that its center and spread do not change as *i* varies. It follows that the distributions  $f(d_j|H_i)$  are identical for i = 0, 1, ..., h, and hence equal  $f(d_j)$ .  $\Box$ 

The theorem implies that median and quartile assessments of  $f(d_j)$  can be equated to the corresponding fractiles of  $f(d_j|H_0)$ . The median is  $C(d_j|H_0)$ and, analogous to (4.6),  $S(d_j|H_0)$  is set equal to  $[(d_{j,0.75} - d_{j,0.25})/(2q_\nu)]^2$ . In the elicitation method, the expert is questioned about both  $\overline{y}_j$  and  $d_j$  at each design point in turn, and medians and quartiles of their distributions are elicited that give centers and spreads which satisfy (4.7) and (4.8). The expert is helped in this task by the computer. The expert assesses fractiles for  $d_j$ (or  $\overline{y}_j$ ) and the computer calculates fractiles for  $\overline{y}_j$  (or  $d_j$ ) that would be consistent with these assessments. The expert then either accepts the calculated fractile values as being an adequate representation of his or her opinions, or revises them. In the latter case the cycle is repeated. Requiring (4.7) and (4.8) to hold makes the expert consider the coherence between his or her assessments at different design points.

Under the assumptions of the model,  $f(\bar{y}_j|H_0)$  and  $f(d_j|H_0)$  are t-distributions and hence symmetric, so one might constrain an expert's assessments of upper and lower quartiles to be equidistant from the median assessment. This is not done in our implementation of the elicitation method in case the expert, conscious of the constraint, assesses just one quartile and then merely calculates the other, thus providing less information about his or her opinions. In

practice, we have found that while an expert's quartile assessments often show some asymmetry, symmetric values for quartiles suggested by the computer are generally accepted by the expert as representative of his or her opinion. The example given later in Section 6 illustrates this. Of course, if an expert's opinion can only be represented by quartile values that display extreme asymmetry, then our model for the expert's beliefs is inappropriate and the elicitation method described here should not be used.

For  $j = 2, \ldots, r$ , the interquartile range for  $\bar{y}$  should be smaller at  $\mathbf{x}_s$  than at  $\mathbf{x}_j$ . This follows from the fact that, when  $\mathbf{a} = (1, a_2, \ldots, a_s)$ ,  $\mathbf{x}_s$  was chosen as the **a**-CMV point and not  $\mathbf{x}_j$ , even though the latter point also satisfies the constraint. [From (4.2) and (4.4),  $\mathbf{x}_j \neq \mathbf{x}_s$ .] If the interquartile range for  $\bar{y}$  is not less at  $\mathbf{x}_s$  than at  $\mathbf{x}_j$ , the expert is required to revise some of his or her previous fractile assessments and/or the positions of CMV points. Also, from (3.5) and (4.8), quartile assessments must be such that  $S(\bar{y}_j|H_0) > \omega/n$  and  $S(d_j|H_0) > 2\omega/n$ . Obviously, these requirements are automatically satisfied if  $n = \infty$ . Otherwise they are checked and reassessments of quartiles elicited if necessary.

5. Assessment of hyperparameters. The elicited centers and spreads of predictive distributions, together with the elicited positions of CMV points, must be used to determine the hyperparameters **U** and **b** of the conditional prior distribution  $f(\beta|H_0)$ .

5.1. Assessment of U. Let  $\mathbf{z}_i$  be the *r*-dimensional vector whose *i*th component equals 1 and whose other components are zero. Define the triangular matrix  $\mathbf{T}$  by

(5.1) 
$$\mathbf{T}' = (\mathbf{x}_1, \mathbf{x}_2 - \mathbf{x}_1, \mathbf{x}_3 - \mathbf{x}_2, \dots, \mathbf{x}_m - \mathbf{x}_{m-1}, \mathbf{z}_{m+1}, \mathbf{z}_{m+2}, \dots, \mathbf{z}_r).$$

Results given in Garthwaite and Dickey (1988), Lemma 5.2 and Theorem 5.1, indicate that

(5.2) 
$$S(\mathbf{T}\boldsymbol{\beta}|H_0) = \begin{pmatrix} \mathbf{D} & \mathbf{0} \\ \mathbf{0} & \mathbf{V} \end{pmatrix},$$

where **D** is an  $m \times m$  diagonal matrix whose nonzero elements are  $S(\bar{y}_1|H_0) - \omega/n$ ,  $S(d_2|H_0) - 2\omega/n$ ,  $S(d_3|H_0) - 2\omega/n$ , ...,  $S(d_m|H_0) - 2\omega/n$  and

(5.3) 
$$\mathbf{V} = S\big((\beta_{m+1}, \beta_{m+2}, \dots, \beta_r)' | H_0\big).$$

From (4.1), the diagonal elements of **T** are 1,  $a_2 - x_{1,2}$ ,  $a_3 - x_{2,3}$ , ...,  $a_m - x_{m-1,m}$ , 1, 1, ..., 1. These are all nonzero, from (4.2), so **T** is invertible. The expert's quartile assessments provide estimates of the nonzero elements of **D** so, if **V** can be estimated, then  $\mathbf{U} = S(\boldsymbol{\beta}|H_0)$  can be calculated from

(5.4) 
$$\mathbf{U} = \mathbf{T}^{-1} \big[ S \big( \mathbf{T} \boldsymbol{\beta} | \boldsymbol{H}_0 \big) \big] \big( \mathbf{T}' \big)^{-1}.$$

Denote  $\mathbf{V}^{-1}$  by

$$\mathbf{V}^{-1} = \begin{pmatrix} g_{m+1,m+1} & g_{m+1,m+2} & \cdots & g_{m+1,r} \\ g_{m+2,m+1} & g_{m+2,m+2} & \cdots & g_{m+2,r} \\ \vdots & \vdots & & \vdots \\ g_{r,m+1} & g_{r,m+2} & \cdots & g_{r,r} \end{pmatrix}$$

In Appendix C we show that the diagonal elements of this matrix may be estimated from

(5.5) 
$$g_{j,j} = \frac{(a_j - x_{m,j})^2}{S(d_j|H_0) - 2\omega/n}$$

and that the off-diagonal elements should satisfy

(5.6) 
$$g_{j,i} = \frac{g_{j,j}(x_{j,i} - x_{m,i})}{a_j - x_{m,j}}.$$

Since the matrix  $\mathbf{V}^{-1}$  is symmetric, the values of  $g_{j,i}$  and  $g_{i,j}$  given by (5.6) should be equal. To reconcile any difference, for simplicity we take their average as the estimate of  $g_{i,j}$ :

(5.7) 
$$g_{j,i} = \frac{1}{2} \left( \frac{g_{j,j}(x_{j,i} - x_{m,i})}{a_j - x_{m,j}} + \frac{g_{i,i}(x_{i,j} - x_{m,j})}{a_i - x_{m,i}} \right).$$

In the implementation of the elicitation method, the matrix

(5.8) 
$$\begin{pmatrix} g_{m+1,m+1} & \cdots & g_{m+1,j} \\ \vdots & & \vdots \\ g_{j,m+1} & \cdots & g_{j,j} \end{pmatrix}$$

is estimated after assessments at the design point  $\mathbf{x}_j$  have been elicited (j = m + 1, ..., r). It is checked that this matrix is positive definite, since otherwise the expert's assessments would not be probabilistically coherent. If this check were not satisfied, the expert would be required to revise some of his or her assessments. (In the authors' experience, these checks have always been satisfied.) A reassessment procedure is given in Garthwaite (1990). When j = r, the matrix in (5.8) is  $\mathbf{V}^{-1}$ , so both  $\mathbf{V}^{-1}$ , and hence  $\mathbf{V}$ , will be positive definite. After determining  $\mathbf{V}$ , the hyperparameter  $\mathbf{U}$  is obtained from (5.1), (5.2) and (5.4), and it will also be positive definite.

5.2. Assessment of **b**. The expert has given assessments that equate to  $C(\bar{y}_1|H_0), C(d_2|H_0), \ldots, C(d_r|H_0)$ , where  $C(d_j|H_0) = C(\bar{y}_j|H_0) - C(\bar{y}_s|H_0)$  and s is the smaller of j-1 and m. Let  $\mathbf{d}_{0.50} = (C(\bar{y}_1|H_0), C(d_2|H_0), \ldots, C(d_r|H_0))'$  and define the matrix **A** by  $\mathbf{A}' = (\mathbf{x}_1, \mathbf{x}_2 - \mathbf{x}_1, \ldots, \mathbf{x}_m - \mathbf{x}_{m-1}, \mathbf{x}_{m+1} - \mathbf{x}_m, \mathbf{x}_{m+2} - \mathbf{x}_m, \ldots, \mathbf{x}_r - \mathbf{x}_m)$ . We have that  $\mathbf{d}_{0.50} = \mathbf{Ab}$  and, in Appendix C, we show that the positive definiteness of **V** ensures that **A** is

nonsingular. Thus the hyperparameter **b** can be determined as

$$\mathbf{b} = \mathbf{A}^{-1}\mathbf{d}_{0.50}$$

6. An example. In this real example, the "expert" whose opinion was quantified was an industrial chemist. He was seeking a viable way to manufacture a particular chloride compound. To produce this compound, two gases are mixed in a diluent and passed through a long tube containing a catalyst. To the extent that the desired reaction does not occur, a waste product is produced and the chemist wanted to minimize the proportion of this waste product in the output. He was sure it would be affected by the following four factors: the temperature within the tube (Temp 1), the time the gas is in contact with the catalyst (Time) and the quantity of each gas (Gas 1 and Gas 2) per unit volume of diluent. The chemist was also interested in three further factors which he thought might (but might not) affect the percentage waste: the temperature of the input gases (Temp 2), the pressure (Pres) and the back-mix temperature (Temp 3). The chemist thought that those factors which affected the percentage waste would have a linear effect for the range of values he wished to consider. Hence if all factors had nonzero effects, the linear regression model for this application would be

Waste = 
$$\beta_1 + \beta_2(Temp \ 1) + \beta_3(Time) + \beta_4(Gas \ 1) + \beta_5(Gas \ 2) + \beta_6(Temp \ 2) + \beta_7(Pres) + \beta_8(Temp \ 3).$$

Before having his opinion elicited, the chemist was forewarned of the elicitation questions he would be asked and some advice was given on how he might tackle the questions. He had used an earlier version of the method so this took little time. The interactive computer program that implements the method was then initiated. In response to prompts from the computer, the chemist typed in answers expressing his opinions.

His first set of answers determined the names and ranges of the independent variables that he felt certain would affect the response. These were

His next answers described the other variables which he thought might have an effect:

Temp 2:
$$300-420$$
 (°C)Temp 3: $250-380$  (°C)Pres: $0-1$  (atm).

(The chemist specified pressure as the increase in pressure above one atmosphere, measured in atmospheres.) He was next questioned about experimental error [using the methods of Garthwaite and Dickey (1988)], and his assessments gave values of 63.3 and 7 for  $\omega$  and  $\nu$ , respectively.

Point	Constant	Temp 1	Time	Gas 1	Gas 2	Temp 2	Pres	Temp 3
$\mathbf{x}_1'$	1*	380	8	9	6	320	0	280
$\mathbf{x}_2'$	1*	$402.5^{*}$	8	9	7	350	0	280
$\mathbf{x}'_3$	1*	$402.5^{*}$	$16^{*}$	9	9	320	0	280
$\mathbf{x}'_4$	1*	$402.5^{*}$	16*	$12.5^{*}$	10	320	0	320
$\mathbf{x}_{5}'$	1*	$402.5^{*}$	$16^{*}$	$12.5^{*}$	8*	330	0	280
$\mathbf{x}_{6}^{\prime}$	1*	$402.5^{*}$	$16^{*}$	$12.5^{*}$	8*	$390^{*}$	0	300
$\mathbf{x}_{7}^{'}$	1*	$402.5^{*}$	$16^{*}$	$12.5^{*}$	$8^*$	350	$0.5^{*}$	320
<b>x</b> ' <sub>8</sub>	1*	$402.5^{*}$	$16^{*}$	$12.5^{*}$	8*	350	0	$315^{*}$

 TABLE 1

 Elicited points of constrained minimum variance

\*Chosen by computer.

The value of n was set equal to  $\infty$  so that  $\bar{y}$  was the long-run average response at a design point and d was the difference between the long-run average responses at two points. The chemist then assessed the position of constrained points of minimum variance and quartiles of corresponding  $\bar{y}$  and d. The coordinates of the selected points are given in Table 1. The values with an asterisk were chosen by the computer and the remainder were chosen by the assessor. The matrix **T** defined in (5.1) is thus equal to

(1	380	8	9	6	320	0	280)	
0	22.5	0	0	1	30	0	0	
0	0	8	0	2	-30	0	0	
0	0	0	3.5	1	0	0	0	
0	0	0	0	-2	10	0	-40	•
0	0	0	0	0	1	0	0	
0	0	0	0	0	0	1	0	
0)	0	0	0	0	0	0	1)	

The quartile assessments of  $\bar{y}$  and d at the design points are given in Table 2. Values with an asterisk were suggested by the computer and accepted by the

points of constrained minimum variance							
Point	$\overline{y}_{0.25}$	$\bar{y}_{0.50}$	Ī90.75	$d_{0.25}$	$d_{0.50}$	$d_{0.75}$	
<b>x</b> <sub>1</sub>	35	40	44				
$\mathbf{x}_2$	33.3*	38	$42.7^{*}$	-4	$-2^{*}$	-1	
$\mathbf{x}_3$	$29.4^{*}$	35	40.6*	-8	$-3^*$	-2	
$\mathbf{x}_4$	$23.6^{*}$	30	$36.4^{*}$	-8	$-5^{*}$	-2	
$\mathbf{x}_5$	$20.5^{*}$	27	$33.5^{*}$	-5	$-3^{*}$	-2	
$\mathbf{x}_6$	$18.3^{*}$	25	$31.7^{*}$	-4	$-2^{*}$	-1	
$\mathbf{x}_7$	$16.3^{*}$	23	$29.7^{*}$	-5	$-4^{*}$	-2	
<b>x</b> <sub>8</sub>	$19.4^{*}$	$26^*$	$32.6^{*}$	-1.5	-1	-0.5	

TABLE 2 Median and quartile assessments at the elicited points of constrained minimum variance

\*Suggested by computer and accepted by chemist.

chemist as representative of his opinions. Only for the point  $\mathbf{x}_8$  did the expert change a value  $(d_{0.50})$  that the computer suggested.

The semi-interquartile range of a standard *t*-distribution with seven degrees of freedom is 0.711. From (4.6) and (4.8), the quartile assessments give the following respective values for  $S(\bar{y}_1|H_0), S(d_2|H_0), \ldots, S(d_5|H_0)$ : 40.06, 4.45, 17.80, 17.80 and 4.45. These are the nonzero elements of the diagonal matrix **D**, defined in (5.2).

The matrix  $\mathbf{V}^{-1}$  is obtained from assessments at design points  $\mathbf{x}_5$ ,  $\mathbf{x}_6$ ,  $\mathbf{x}_7$  and  $\mathbf{x}_8$ . Applying (5.5) and (5.7) yields

$$\mathbf{V}^{-1} = \begin{pmatrix} 808.8 & 1.123 & 842.5 \\ 1.123 & 0.05617 & 2.247 \\ 842.5 & 2.247 & 2477.0 \end{pmatrix}$$

Inverting this matrix gives the remaining elements of  $S(\mathbf{T\beta}|H_0)$  [cf. (5.2)]. The hyperparameter  $\mathbf{U} = S(\boldsymbol{\beta}|H_0)$  is then obtained from (5.4), and equals

1	Constant	Temp 1	Time	Gas 1	Gas 2	Temp 2	Pres	Temp 3
I	2112	-5.70	-6.91	-16.5	30.2	0.763	3.09	-0.459
I	-5.70	0.0179	0.0113	0.0103	-0.0985	-0.00356	0.00875	0.00156
I	-6.91	0.0113	0.360	0.0683	-0.301	0.00160	-0.0944	0.00156
I	-16.5	0.0103	0.0683	1.56	-0.259	0.00092	0.0896	-0.00270
l	30.2	-0.0985	-0.301	-0.259	1.54	0.0225	0.186	-0.0159
I	0.763	-0.00356	0.00160	0.00092	0.0225	0.00192	-0.0128	-0.00064
l	3.09	0.00875	-0.0944	0.0896	0.186	-0.0128	18.6	-0.0125
۱	-0.459	0.00156	0.00156	-0.00270	-0.0159	-0.00064	-0.0125	0.000634
1								

The hyperparameter  $\mathbf{b}$  is obtained from the assessed medians and coordinates of the design points. Applying (5.9) gives

 $\mathbf{b}' = (111.7, -0.120, -0.88, -1.75, 1.59, -0.029, -5.9, -0.012).$ 

After the interactive elicitation interview, the chemist was given an explanation of the implications of the derived hyperparameter values that defined his assessed distribution. He thought the regression coefficient estimates represented his opinions quite well but, as one might have expected, the derived value of the spread matrix  $\mathbf{U}$  meant little to him.

To complete the specification of the prior distribution for the linear model, mixing weights must be determined [the  $P(H_i)$  in (2.1)]. The independent variables that might have no effect on the response are *Temp 2*, *Pres* and *Temp 3*. In discussion, the chemist responded to straightforward questions by asserting a one-in-five chance that *Temp 2* would affect the response, and for each of *Pres* and *Temp 3*, he assessed the probability at 0.1. Also, he felt that if *Temp 2* did affect the response, there was a probability of 0.2 that *Temp 3* would, as well. Knowing whether *Pres* affected the response would not change his probabilities of *Temp 2* or *Temp 3* affecting the response. These assessments enable the  $P(H_i)$  to be determined.  $P(H_0) = 0.004$  and, for  $\rho_i = \{6, 7, 8\}$ ,  $\{7, 8\}, \{6, 7\}, \{7\}, \{6, 8\}, \{8\}$  and  $\{6\}$ , the corresponding  $P(H_i)$  equal 0.666, 0.144, 0.054, 0.036, 0.074, 0.016 and 0.006, respectively.

7. Concluding remarks. For a variable-selection problem, subjective opinion can often usefully be modeled by a mixture of distributions and structure imposed on the relationship between these distributions to reduce the hyperparameters that must be elicited to a manageable number. The structure adopted here seems sensible and a natural one to choose. With many forms of mixture distributions, eliciting the parameters of the individual distributions could be a formidable task. However, the properties of CMV points make the elicitation task reasonably straightforward for the model chosen here to represent subjective opinion. The assessment tasks that the expert must perform are only marginally more complicated than those required to determine a single conjugate distribution, rather than a mixture. The only difference is that, here, the expert must assume, in turn, that each of the independent variables is certain to affect the response. The calculations to form a prior distribution from the expert's assessments are somewhat more complicated than in Garthwaite and Dickey (1988), but this is inevitable if one is to avoid asking the expert to make assumptions that are very unlikely or even impossible, such as " $H_0$  is true." We have sought to make the assessor's task as simple as possible, regardless of added complexity in the calculations.

The example in the preceding section here and experiments reported elsewhere [Garthwaite (1983), pages 130–136] indicate that the elicitation method developed is a usable procedure for assessing prior distributions. Experts have understood the elicitation questions and felt that they could answer them meaningfully. In the main, they have also found formulating their opinions an interesting task and have been favorably disposed to the idea of quantifying their background knowledge in a mathematical form for use in the design and/or analysis of their experiments. A drawback of the experiments we have conducted is that there has always been a time interval between eliciting an expert's opinion and the expert conducting the envisaged experiment. During the interval, the experiment has invariably been modified, either regarding the equipment used or the independent variables that were examined, so that the elicited distribution and empirical data could not be compared, nor combined to form a posterior distribution.

Consequently, further empirical testing of the method is desirable in which elicited distributions and data are compared. In such testing, posterior distributions should be formed and the expert questioned about whether he or she is comfortable with the effect of the prior distribution on the posterior. Indeed, the posterior distribution formed from Bayes' theorem can be compared to a directly elicited posterior opinion distribution. Also, posterior predictive distributions might be compared with those obtained from a noninformative prior distribution, or perhaps, a simple model that requires fewer assessments but which allows *some* prior information to be incorporated. Hierarchical models in which  $\beta$ -coefficients are exchangeable could also be considered. Similar comparisons should be made to examine the practical effect of using elicited prior distributions in the design of experiments. In summary, empirical work conducted to date shows that the elicitation method developed here is a viable

means of quantifying expert opinion, but further research is needed to demonstrate the practical benefits it might give.

#### APPENDIX A

PROOF OF THEOREM 1. Without loss of generality, suppose  $H_i$  specifies that the last  $n_i$  components of  $\boldsymbol{\beta}$  are zero and the first  $r - n_i$  components are nonzero with probability 1. Conformably partition  $\mathbf{G} = [S(\boldsymbol{\beta}|H_0)]^{-1}$ ,  $\boldsymbol{\beta}$  and  $\mathbf{b}$  as follows:

$$\mathbf{G} = \begin{pmatrix} \mathbf{G}_{11} & \mathbf{W}_{12} & \mathbf{W}_{13} \\ \mathbf{W}_{21} & \mathbf{W}_{22} & \mathbf{W}_{23} \\ \mathbf{W}_{31} & \mathbf{W}_{32} & \mathbf{W}_{33} \end{pmatrix}, \qquad \mathbf{\beta} = \begin{pmatrix} \mathbf{\beta}_1 \\ \mathbf{\beta}_2 \\ \mathbf{\beta}_3 \end{pmatrix}, \qquad \mathbf{b} = \begin{pmatrix} \mathbf{b}_1 \\ \mathbf{b}_2 \\ \mathbf{b}_3 \end{pmatrix},$$

where  $\mathbf{G}_{11}$ ,  $\mathbf{W}_{22}$  and  $\mathbf{W}_{33}$  are square matrices with k,  $(r - k - n_i)$  and  $n_i$  rows, respectively. Then  $f(\mathbf{\beta}_{(i)}|H_i, \sigma) = f(\mathbf{\beta}|H_0, \sigma, \mathbf{\beta}_3 = 0)$  and  $\mathbf{\beta}_{(i)} = (\mathbf{\beta}'_1, \mathbf{\beta}'_2)'$ . Since  $f(\mathbf{\beta}|H_0, \sigma)$  is a multivariate-normal distribution,

(A.1) 
$$\begin{bmatrix} S(\boldsymbol{\beta}_{(i)}|H_i) \end{bmatrix}^{-1} = \begin{pmatrix} \mathbf{G}_{11} & \mathbf{W}_{12} \\ \mathbf{W}_{21} & \mathbf{W}_{22} \end{pmatrix}$$

and

(A.2) 
$$C(\boldsymbol{\beta}_{(i)}|H_i) = \begin{pmatrix} \mathbf{b}_1 \\ \mathbf{b}_2 \end{pmatrix} + \begin{pmatrix} \mathbf{G}_{11} & \mathbf{W}_{12} \\ \mathbf{W}_{21} & \mathbf{W}_{22} \end{pmatrix}^{-1} \begin{pmatrix} \mathbf{W}_{13} \\ \mathbf{W}_{23} \end{pmatrix} \mathbf{b}_3.$$

To show (i), we use (3.4): The **a**-CMV point under  $H_0$  is  $\{\mathbf{a}', \mathbf{a}' \mathbf{G}_{11}^{-1} (\mathbf{W}_{12}, \mathbf{W}_{13})\}'$ while an **a**-CMV point under  $H_i$  is any point whose first  $(r - n_i)$  components equal  $(\mathbf{a}', \mathbf{a}' \mathbf{G}_{11}^{-1} \mathbf{W}_{12})'$ . Hence the **a**-CMV point under  $H_0$  is also an **a**-CMV point under  $H_i$ . To show (ii), we first establish that if **x** is the CMV point under  $H_0$ , then  $S(\bar{y}|\mathbf{x}, H_0) = S(\bar{y}|\mathbf{x}, H_i)$  and  $C(\bar{y}|\mathbf{x}, H_0) = C(\bar{y}|\mathbf{x}, H_i)$ . The former clearly holds, since  $S(\bar{y}|\mathbf{x}, H_0)$  and  $S(\bar{y}|\mathbf{x}, H_i)$  both equal  $\mathbf{a}' \mathbf{G}_{11}^{-1} \mathbf{a} + \omega/n$ , from (3.5). For the latter, we have

$$C(\bar{y}|\mathbf{x}, H_0) = (\mathbf{b}'_1, \mathbf{b}'_2, \mathbf{b}'_3) \{\mathbf{a}', \mathbf{a}' \mathbf{G}_{11}^{-1} (\mathbf{W}_{12}, \mathbf{W}_{13})\}'$$
  
=  $\mathbf{b}'_1 \mathbf{a} + \mathbf{b}'_2 \mathbf{W}_{21} \mathbf{G}_{11}^{-1} \mathbf{a} + \mathbf{b}'_3 \mathbf{W}_{31} \mathbf{G}_{11}^{-1} \mathbf{a}.$ 

It is straightforward (but tedious) to show that  $C(\bar{y}|\mathbf{x}, H_i)$  also equals this by putting  $C(\bar{y}|\mathbf{x}, H_i) = \{C(\boldsymbol{\beta}_{(i)}|H_i)\}'(\mathbf{a}', \mathbf{a}' \mathbf{G}_{11}^{-1}\mathbf{W}_{21}')'$ , using (A.2), and putting

$$\begin{pmatrix} \mathbf{G}_{11} & \mathbf{W}_{12} \\ \mathbf{W}_{21} & W_{22} \end{pmatrix}^{-1} = \begin{pmatrix} \left[ \mathbf{G}_{11} - \mathbf{W}_{12} \mathbf{W}_{22}^{-1} \mathbf{W}_{21} \right]^{-1} & -\left[ \mathbf{G}_{11} - \mathbf{W}_{12} \mathbf{W}_{22}^{-1} \mathbf{W}_{21} \right]^{-1} \mathbf{W}_{12} \mathbf{W}_{22}^{-1} \\ -\left[ \mathbf{W}_{22} - \mathbf{W}_{21} \mathbf{G}_{11}^{-1} \mathbf{W}_{12} \right]^{-1} \mathbf{W}_{21} \mathbf{G}_{11}^{-1} & \left[ \mathbf{W}_{22} - \mathbf{W}_{21} \mathbf{G}_{11}^{-1} \mathbf{W}_{12} \right]^{-1} \end{pmatrix}'.$$

Both  $f(\bar{y}|\mathbf{x}, H_0)$  and  $f(\bar{y}|\mathbf{x}, H_i)$  are *t*-distributions on  $\nu$  degrees of freedom, and hence they must be identical since their spreads and centers are equal. This demonstrates (ii).  $\Box$ 

PROOF OF THEOREM 2. Let  $\mathbf{x}_1$  be the **a**-CMV point under  $H_0$ . Then  $f(\bar{y}|\mathbf{x}_1) = f(\bar{y}|\mathbf{x}_1, H_i)$  for i = 0, 1, ..., h (Theorem 1). Let *I* be the magnitude of the interquartile ranges of these distributions. Then for all c,

$$\int_c^{c+I} f(\bar{y}|\mathbf{x}_1, H_i) \, d\bar{y} \leq \frac{1}{2} \, .$$

Hence if  $\mathbf{x}_2$  is any point whose first k components equal **a**, the definition of an **a**-CMV point implies

$$\int_{c}^{c+I} f(\bar{y}|\mathbf{x}_{2},H_{i}) d\bar{y} \leq \frac{1}{2}.$$

Moreover, the inequality is strict if  $\mathbf{x}_2$  differs from  $\mathbf{x}_1$  in any component that corresponds to a nonzero  $\beta$ -coefficient under  $H_i$ . Hence if  $\mathbf{x}_2 \neq \mathbf{x}_1$ , then for all c,

$$\sum_{i=0}^{h} \int_{c}^{c+I} f(\bar{y}|\mathbf{x}_{2}, H_{i}) P(H_{i}) d\bar{y} < \sum_{i=0}^{h} \frac{1}{2} P(H_{i}) = \frac{1}{2},$$

so the interquartile range of  $f(\bar{y}|\mathbf{x}_2)$  exceeds *I*. But, by definition, the **a**-CMV point is the point at which the interquartile range of the predictive distribution of  $\bar{y}$  is minimized, subject to the constraint. Hence the **a**-CMV point is  $\mathbf{x}_1$ .  $\Box$ 

#### APPENDIX B

ASSESSING  $\omega$  AND  $\nu$ . To determine the hyperparameters  $\omega$  and  $\nu$ , the expert is first asked to imagine that two separate experiments will be conducted at the same design point. Let  $Z_1$  be the response in the first experiment minus the response in the second experiment. The expert assesses the median of the unsigned difference  $|Z_1|$ , the assessment being denoted by  $k_1$ . The expert is asked to imagine that the observed difference was  $Z_1 = z_1$  and that two further experiments are to be conducted at a single design point,  $Z_2$  being the difference in the responses these yield. The median of the unsigned magnitude of  $Z_2|Z_1 = z_1$  is elicited,  $k_2$  being the expert's assessment. The value of  $\nu$  is then determined from

$$\frac{k_1}{k_2} = \frac{q_{\nu}}{q_{\nu+1}} \left[ \frac{\nu+1}{\left( \alpha q_{\nu} \right)^2 + \nu} \right]^{1/2},$$

where  $\alpha = z_1/k_1$  and  $q_{\nu}$  is the semi-interquartile range of a *t*-distribution with unit spread and  $\nu$  degrees of freedom. (In the implementation of the method, the computer chooses  $z_1$  so that  $\alpha = 1/2$  and a table stores the corresponding values of  $k_1/k_2$  for various values of  $\nu$ , thereby simplifying calculations.) After  $\nu$  has been determined,  $\omega$  is obtained from the equation,  $\omega = (k_1/q_{\nu})^2/2.$ 

#### APPENDIX C

DERIVATION OF (5.5) AND (5.6). To estimate  $g_{j,j}$  and  $g_{j,i}$ ,  $j = m + 1, \ldots, r$ ;  $i = m + 1, \ldots, r$ , only assessments at the CMV points  $\mathbf{x}_m, \mathbf{x}_{m+1}, \ldots, \mathbf{x}_r$  will be used. The first m components of each of these points equal  $1, a_2, a_3, \ldots, a_m$ , so the linear model can be restricted to design points that satisfy this constraint. Putting  $\alpha = \mathbf{x}'_m \boldsymbol{\beta}$ , the linear model  $E(Y) = \beta_1 + \beta_2 X_2 + \cdots + \beta_r X_r$ becomes

(C.1) 
$$E(Y) = \alpha + \beta_{m+1}\xi_{m+1} + \beta_{m+2}\xi_{m+2} + \cdots + \beta_r\xi_r,$$

where  $\xi_j = X_j - x_{m,j}$  for j = m + 1, m + 2, ..., r. The CMV points  $\mathbf{x}_m, \mathbf{x}_{m+1}, ..., \mathbf{x}_r$  transform to the (r - m + 1)-dimensional vectors  $\mathbf{\eta}_m, \mathbf{\eta}_{m+1}, \dots, \mathbf{\eta}_r$ , where  $\mathbf{\eta}_m = (1, 0, 0, \dots, 0)'$  and, for j = m + 11,..., r,  $\eta_j = (1, x_{j,m+1} - x_{m,m+1}, \dots, x_{j,j-1} - x_{m,j-1}, a_j - x_{m,j}, x_{j,j+1} - x_{m,j+1}, \dots, x_{j,r} - x_{m,r})$ . The MV point for the model in (C.1) is  $\eta_m$  and  $\eta_{m+1}, \ldots, \eta_r$  are CMV points. The components of  $\eta_i$  that are constrained are the first component, which is constrained to equal 1, and the (j - m + 1)th component, which is constrained to equal  $a_j - x_{m,j}$ . The spreads of the predictive distributions at these points are given by  $S(\bar{y}|\mathbf{\eta}_i, H_0) =$ 
$$\begin{split} S(\bar{y}|\mathbf{x}_{j}, H_{0}) &= S(\bar{y}_{j}|H_{0}) \text{ for } j = m, \dots, r.\\ \text{Let } \mathbf{G} &= [S(\{\alpha, \beta_{m+1}, \dots, \beta_{r}\}'|H_{0})]^{-1}. \text{ Since } (1, 0, 0, \dots, 0)' \text{ is the MV point } \end{split}$$

for (C.1), (3.4) implies that the off-diagonal elements of the first row and column of G are zeros. Hence

$$\mathbf{G} = \begin{pmatrix} g_{1,1} & 0 & 0 & \cdots & 0 \\ 0 & g_{m+1,m+1} & g_{m+1,m+2} & \cdots & g_{m+1,r} \\ 0 & g_{m+2,m+1} & g_{m+2,m+2} & \cdots & g_{m+2,r} \\ \vdots & \vdots & \vdots & & \vdots \\ 0 & g_{r,m+1} & g_{r,m+2} & \cdots & g_{r,r} \end{pmatrix},$$

where  $g_{1,1} = [S(\alpha | H_0)]^{-1}$ . To estimate this matrix, we first note that  $\alpha = \mathbf{x}'_m \boldsymbol{\beta}$ , so

(C.2) 
$$g_{1,1} = \left[S(\bar{y}_m | H_0) - \omega/n\right]^{-1}.$$

From (3.5), for j = m + 1, m + 2, ..., r,

$$S(\bar{y}|\mathbf{\eta}_{j}, H_{0}) = (1, a_{j} - x_{m,j}) \begin{pmatrix} g_{1,1} & 0 \\ 0 & g_{j,j} \end{pmatrix}^{-1} \begin{pmatrix} 1 \\ a_{j} - x_{m,j} \end{pmatrix} + \omega/n,$$

so  $g_{j,j} = (a_j - x_{m,j})^2 / \{ S(\bar{y}|\mathbf{\eta}_j, H_0) - (g_{1,1}^{-1} + \omega/n) \}$ . Equation (5.5) follows because  $S(\bar{y}|\mathbf{\eta}_j, H_0) - (g_{1,1}^{-1} + \omega/n) = S(\bar{y}_j|H_0) - S(\bar{y}_m|H_0) = S(d_j|H_0) -$  $2\omega/n$ , from (4.8).

From (3.4) and the positions of the CMV points  $\eta_{m+1}, \eta_{m+2}, \ldots, \eta_r$ , we have that for  $i = m + 1, m + 2, \ldots, r$ ;  $j = m + 1, m + 2, \ldots, r$ ;  $i \neq j$ ,

$$x_{j,i} - x_{m,i} = (0, g_{j,i}) \begin{pmatrix} g_{1,1} & 0 \\ 0 & g_{j,j} \end{pmatrix}^{-1} \begin{pmatrix} 1 \\ a_j - x_{m,j} \end{pmatrix},$$

and (5.6) follows.

PROOF THAT A IS NONSINGULAR. Partition A as

$$\mathbf{A} = \begin{pmatrix} \mathbf{A}_{11} & \mathbf{A}_{12} \\ \mathbf{A}_{21} & \mathbf{A}_{22} \end{pmatrix},$$

where  $\mathbf{A}_{11}$  and  $\mathbf{A}_{22}$  are  $m \times m$  and  $(r - m) \times (r - m)$  matrixes, respectively. From the choice of design points [(4.1) and (4.3)],  $\mathbf{A}_{21} = \mathbf{0}$ , so the determinant of  $\mathbf{A}$  equals  $|\mathbf{A}_{11}| \cdot |\mathbf{A}_{22}|$ . Also,  $\mathbf{A}_{11}$  is a diagonal matrix whose diagonal elements are nonzero (they equal 1,  $a_2 - x_{1,2}, \ldots, a_m - x_{m-1,m}$ ), so  $|\mathbf{A}_{11}| \neq 0$ . Consequently, if  $|\mathbf{A}_{22}| \neq 0$ , then  $|\mathbf{A}|$  is nonzero and hence  $\mathbf{A}$  is nonsingular.

During the elicitation procedure it is checked that  $\mathbf{V} = S(\{\beta_{m+1}, \ldots, \beta_r\}' | H_0)$ is a positive-definite matrix. We relate  $\mathbf{A}_{22}$  to  $\mathbf{V}$ . Define the square matrix  $\mathbf{Q} = (q_{j,i})$  by

$$q_{j,j} = g_{m+j,m+j}$$

and

$$q_{j,i} = g_{m+j,m+j}(x_{m+j,m+i} - x_{m,m+i})/(a_{m+j} - x_{m,m+j})$$

for j = 1, 2, ..., r - m; i = 1, 2, ..., r - m;  $i \neq j$ . Comparison with (5.7) indicates that  $(\mathbf{Q} + \mathbf{Q}')/2 = \mathbf{V}^{-1}$ . Since  $\mathbf{V}$  is positive definite,  $0 \neq \mathbf{\psi}' \mathbf{V}^{-1} \mathbf{\psi} = [\mathbf{\psi}' \mathbf{Q} \mathbf{\psi} + (\mathbf{\psi}' \mathbf{Q} \mathbf{\psi})']/2$  for any nonzero vector  $\mathbf{\psi}$ . Consequently,  $\mathbf{\psi}' \mathbf{Q} \mathbf{\psi} \neq 0$  for any nonzero vector  $\mathbf{\psi}$ , so  $\mathbf{Q}$  is nonsingular and  $|\mathbf{Q}|$  nonzero. If, for j = 1, 2, ..., r - m, the *j*th row of  $\mathbf{A}_{22}$  were multiplied by  $g_{m+j,m+j}/(a_{m+j} - x_{m,m+j})$ , the matrix  $\mathbf{Q}$  would be obtained. Hence

$$|\mathbf{A}_{22}| = |\mathbf{Q}| \prod_{j=1}^{r-m} \left[ \frac{a_{m+j} - x_{m,m+j}}{g_{m+j,m+j}} \right].$$

Since  $|\mathbf{Q}| \neq 0$  and  $(a_{m+j} - x_{m,m+j}) \neq 0$  for j = 1, 2, ..., r - m, we have that  $|\mathbf{A}_{22}| \neq 0$ .

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