

## Article

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## Researching the impact of the networked information environment on learning and teaching

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### Abstract

9 During the last decade, the focus of innovation and research in the field of computers and education has  
10 shifted from strand-alone to networked computers. The rapidly growing educational use of networked  
11 computers raises questions about which approaches to research can tell us most about improving educa-  
12 tional impact. A key aim of this paper is to stimulate discussion about such research approaches by pre-  
13 senting a methodological case study of the use ‘project logic’ evaluation methods. The paper draws on our  
14 formative evaluation of what is currently the largest learning technology development programme in UK  
15 tertiary education. Originally called the Distributed National Electronic Resource (DNER) and more re-  
16 cently re-named the Information Environment (IE), this development is intended to create a managed  
17 environment for accessing quality-assured information resources on the Internet (DNER, 2002). These  
18 resources are intended for a variety of purposes in tertiary education, including research. However, our  
19 focus has been on the use, or likely use, of these resources for teaching and learning – something that was  
20 the intended focus of a substantial number of projects funded under the DNER/IE umbrella. The paper  
21 illustrates a method for helping project teams articulate their implicit theories about learning and change,  
22 which we argue are important in predicting and improving educational impact.

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24 *Keywords:* Evaluation methodologies; Evaluation of CAL systems; Pedagogical issues; Interactive learning environ-  
25 ments; Adult learning

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## 26 **1. Introduction**

27 The rapidly growing use of networked learning methods, especially in higher education, de-  
28 mands that we look closely at ways to research their educational potential and impact (Jones &  
29 Steeples, 2002). There have been a number of advances in methods of developing the theory and  
30 practice of networked learning (e.g., Anderson, Day, Haywood, Haywood, Land, & MacLeod,  
31 2002; Levy, 2003; Salmon, 2002 and see the edited collection of Wasson, Ludvigsen, & Hoppe  
32 (2003)). This paper builds upon their work and, in particular, shows how an evaluation research  
33 approach which helps uncover implicit theories of learning and change can predict gaps between  
34 what a project sets out to achieve and what it actually achieves.

35 This paper describes key parts of a research methodology for evaluating large-scale educational  
36 improvement initiatives. The methodology was developed as part of a formative evaluation of the  
37 pedagogical aspects of the DNER/IE programme undertaken by the Centre for Studies in Advanced  
38 Learning Technology (CSALT) at Lancaster University and the Centre for Research in Library and  
39 Information Management (CERLIM) at Manchester Metropolitan University. The DNER/IE  
40 programme has been funded by the UK's Joint Information Systems Committee (JISC) and aims to  
41 support improved access to, and use of, a wide range of quality-assured digital resources in UK  
42 higher and further education. The JISC vision of the IE strategy is that it will enrich students'  
43 learning experiences and improve the efficiency and quality of teaching and research (JISC, 2002).  
44 The effort is largely project-based. Most of the work is being done by several dozen project teams.  
45 Most of these teams include personnel drawn from several UK organisations (mostly universities).

46 It is the actual and potential impact, on learning and teaching, of the services, collections and  
47 other project outputs, offered within the networked IE, that the research approach described here  
48 aims to explore. The approach involved a set of 11 evaluation studies conducted at the level of  
49 individual IE projects. The outcomes from our evaluation work illuminate aspects of the meth-  
50 odology and some of the problems in the logic connecting projects' intentions and activities.

## 51 **2. Perspectives informing the research approach**

52 Our approach reflects three fundamental principles. First, our evaluation was tasked with ex-  
53 ploring the actual and potential educational benefits of IE developments within UK higher ed-  
54 ucation. This puts the focus firmly on learning and especially on how IE resources are being used,  
55 or are likely to be used, in the day-to-day study activity of higher education students. What is  
56 provided is less important than what students actually do, or are likely to do, with what is pro-  
57 vided. Second, what students do is strongly influenced – though not determined – by their in-  
58 terpretation of the demands placed upon them by their teachers. In deciding how to allocate their  
59 increasingly scarce time, most students will prioritise use of those information resources which  
60 their teachers lead them to believe will be important in meeting the assessment demands placed  
61 upon them. (The general case is made, for example, in Ramsden & Entwistle (1981) and reprised  
62 in Biggs (1999)). The case in regard to use of digital information resources is made in Goodyear  
63 (2000b). Finally, whether or not teachers choose to recommend a digital information resource will  
64 depend heavily on the extent to which the people developing or improving access to that resource  
65 have understood how a teacher can incorporate its use into their curriculum.

66 In consequence, our approach involves surfacing the ‘implicit theories of learning and change’  
67 embedded in the work of the IE project teams. These implicit theories are unarticulated or parti-  
68 tially articulated sets of assumptions about how learning occurs, how learners can make use of  
69 digital learning resources and what needs to be done to make these resources accessible and useful  
70 in real learning situations (Goodyear & Jones, 2003). The approach we use builds on the work of  
71 Nash, Plugge, and Eurelings (2000), Strömdahl and Langerth Zetterman (2002) and of  
72 McLaughlin and Jordan (1998). McLaughlin and Jordan developed the idea of using a graphical  
73 depiction of ‘project logic’ as an aid to the formative and summative evaluation of an intervention  
74 project. It is a version of the more widely known method of ‘theory-based evaluation’. Nash et al.  
75 (2000) and Strömdahl and Langerth Zetterman (2002) suggested how such an approach might  
76 work in the specific context of ICT-based educational innovations. In brief, the ‘project logic’  
77 approach involves helping the members of a project team construct a representation of the logical  
78 connections within their project – such that implicit and explicit connections can be brought into  
79 common view. The connections concerned are the linkages between the inputs to a project, its  
80 intermediate products, its final products (or ‘outputs’) and its intended and actual benefits  
81 (‘outcomes’). The approach helps project teams to see and air differences that may exist within and  
82 around their projects, to improve consensus and to enhance the internal logic of the project. A  
83 central point of our approach has been to help create a shared understanding of what project  
84 teams thought would change in educational practice and how their actions would lead towards  
85 those changes. Since the approach includes opportunities for project teams to reflect on their  
86 activities, and on the likely impact of their work on learning and teaching, there are similarities  
87 with methods of action research that emphasise reflective practice (cf. Levy, 2003; Salmon, 2002).

### 88 3. Methods used in the study

89 In the first phase of data gathering we asked 62 team members from some 35 IE/DNER  
90 projects to write down:

- 91 • the intended benefits of their projects;
- 92 • the people who they expected would turn the project outputs (deliverables) into real educa-  
93 tional benefits and the actions these people would take to achieve these benefits;
- 94 • the ways in which their project might work to involve such people in a timely and sustainable  
95 fashion.

96 The information collected from the project team members was analysed in two main ways.  
97 First, a simple quantitative content analysis was carried out, to summarise the responses to these  
98 three questions. (Only 25% of the respondents spontaneously wrote about enhancing learning.  
99 The rest talked about more, easier and better uses of information resources and services.) Second,  
100 we constructed logic tables showing the linkages between project activities, outputs, beneficiaries  
101 reached and outcomes. *Activities* include the action steps taken by the projects to produce out-  
102 puts. *Outputs* are the IE products and/or services provided by the project to its intended benefi-  
103 ciaries (mostly higher education students). *Outcomes* are the changes or benefits for learners  
104 resulting from the project outputs. Outcomes can be short-term or longer-term: benefits will not  
105 always be immediate and some modest short-term changes can multiply into significant longer-  
106 term benefits (or, conversely, can fail to have any longer-term effects). The data collected from the

107 project team members were categorised and tagged into the columns of the logic table, while the  
 108 accuracy of the information contained was triangulated with other sources, such as project plans,  
 109 reports and websites. This representation of the data is too extensive to reproduce here but the  
 110 interested reader can consult the evaluation report (Jones, Zenios, & Goodyear, 2003).

111 As the next step in the study, 11 active projects were selected for further investigation based on  
 112 the following criteria: (a) the quality of the information we were able to obtain about them and (b)  
 113 an indication that some impact on learning and teaching had been achieved. We also tried to  
 114 include projects from each of the IE/DNER cluster groups, which were organised around themes  
 115 such as the use of digital audio resources, or still images or video. A logic diagram was created for  
 116 each one of the 11 projects. To express these concisely we used fewer terms than in the master  
 117 logic table. The new logic diagrams show the inputs, outputs and outcomes for specific groups of  
 118 beneficiaries. Fig. 1 gives a simple example.

119 The work involved in creating, critiquing and refining these logic diagrams ‘brings to the  
 120 surface’ the project teams’ implicit theories of learning and change. Each diagram was developed,

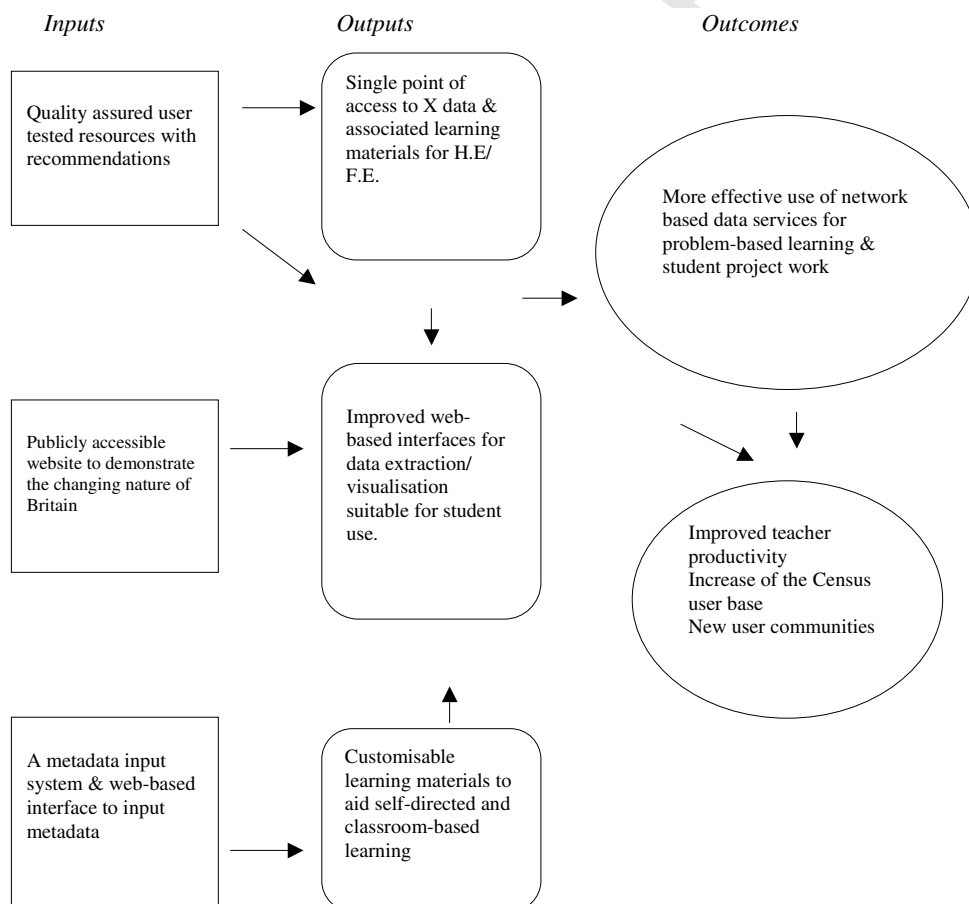


Fig. 1. Example project logic map.

121 revised and elaborated through discussions with project team members. The diagrams were re-  
122 visited and refined over time, bearing in mind particularly the need to answer the question of how  
123 the projects could help to promote learning and teaching. As we have seen, project teams had a  
124 strong tendency to restrict their talk to access and technical issues. Articulating the pedagogical  
125 and educational change issues needed our prompting, in most cases.

126 Issues emerging from this process of creating and improving the logic diagrams, for each of the  
127 11 projects, are discussed in the following section. (*Note.* We have taken care not to identify  
128 individual projects and to concentrate on general themes and issues.)

#### 129 4. Emerging issues

130 Most projects came to understand that they needed to work on improving the design and  
131 promotion of their products (outputs) in order to secure their transformation into sustainable  
132 educational benefits. (This was not a common understanding in the early days of the projects.)  
133 Most, but not all, projects showed a sense of responsibility for meeting the needs of their user  
134 communities. Over the lifetime of some of the projects, the focus changed due to new under-  
135 standings of the needs of the end-users, as well as technological developments. In a few projects,  
136 the development of the final product was significantly affected by a diversity of views within the  
137 project team and agreement on common values and beliefs had to be worked out during the  
138 process. Consequent shifts of emphasis often led to creation of a product or resource different  
139 than that initially planned.

140 Other aspects of improved understanding within project teams concerned distinct pedagogical  
141 approaches and/or needs of learners and teachers within specific subject disciplines. Such un-  
142 derstandings had a better potential to help teachers enrich the learning process through effective  
143 integration of the information resources. (It is important to note that project outputs were quite  
144 diverse and included reports, guidelines, discovery tools, software and websites, for example, as  
145 well as collections of digital resources and information services.)

146 Most of the projects conducted requirements analysis and formative evaluation, using either  
147 case studies or problem scenario studies, to inform the design and delivery of the materials or  
148 resources and to provide feedback on the educational effectiveness of the resources. In some cases,  
149 evaluation criteria and frameworks were developed, and guidelines emerged, from the user  
150 community. The information and new knowledge generated from the projects were usually offered  
151 through websites, e-lists and workshops targeted towards end-users.

152 In general terms, our understanding of the complex environment that is the IE has been aided  
153 by an articulation of the project teams' implicit theories and by attempts to specify and connect  
154 the inputs, outputs and outcomes involved in their work. The development of logic diagrams has  
155 enabled an investigation of the processes through which learning resources are brought into being  
156 by project teams and the ways in which they are made available to users. It has also helped project  
157 teams become more conscious of gaps and inconsistencies in the logic connecting their actions to  
158 their goals. The remainder of our analysis focuses on three main areas: (1) access to information  
159 resources, (2) learning activity and (3) pedagogical design.

## 160 4.1. Access to information resources

161 An earlier study of the IE (Goodyear & Jones, 2003) suggested that projects fall into two  
 162 categories: (i) those which only talk about making new or better resources available to students, or  
 163 about improving students access to such resources and (ii) those which went ‘beyond access’ by  
 164 describing ways in which learners may use these resources in their learning activity. Projects were  
 165 held to be looking ‘beyond access’ if any of the following featured in their self-descriptions: (a)  
 166 describing intended or envisaged learning activity, (b) providing learner and/or teacher support  
 167 materials to help with the integration of the resources in the curriculum or (c) working with  
 168 teachers in the development of the information resources. In the current study, we investigated the  
 169 extent to which the 11 selected projects went ‘beyond access’.

170 As Table 1 indicates, three of the projects (7, 10 and 11) make no direct reference to learning. The  
 171 remaining eight projects make some, through rather limited, reference to learning activities. Seven  
 172 projects aim to provide either learner or teacher support materials and eight projects are expecting  
 173 to have some level of involvement of teachers in the development of their resources. However, even  
 174 the projects that go ‘beyond access’, through either providing related activities and resource ma-  
 175 terials for learners or involving teachers during the process of the development of their outputs, do  
 176 not seem to hold pedagogically informed beliefs about learning activities – in the sense that they do  
 177 not hold clear views about how learning activities will relate to the information resources.

178 There are good reasons to believe that simply making resources available to students will have  
 179 no impact on the quality of their learning and students will certainly need a reason to use such

Table 1  
Projects’ descriptions of ways in which learners may use their resources

Project	Intended learning activity	Learner/teacher support materials	Involvement of teachers in resource development
Case study 1	Re-use and sharing of collections	Supportive material	From beginning to end of project
Case study 2	Day-to-day work of pilot departments	Guidelines	Teacher-authors
Case study 3	Use of resources within VLEs (Virtual Learning Environments) and linked to assessment	Course-specific/teaching tools	Collaborated with team from start
Case study 4	Problem scenarios but not tested with users	None mentioned	In evaluation
Case study 5	Case studies: use and testing of resources	Guide	In case studies
Case study 6	Workshops, exercises.	Tutorials, exercises and case studies	Three learning and teaching groups involved
Case study 7	Experienced problems in activity	Guidelines	Problematic
Case study 8	Workshops	Documentation	Dialogue and partnerships
Case study 9	Interdisciplinary workshops	Learning paths	Evaluation feedback and links
Case studies 10 and 11	None	None	No teacher involvement

180 resources and use them effectively. As we have suggested, factors that can be influential in de-  
181 termining the successful use of resources in learning are (a) integration of resources with learning  
182 tasks set by the teacher, (b) assessment of student learning outcomes, especially when assessment  
183 counts towards the students' degree results and (c) assessment criteria distinguishing outcomes  
184 that are the consequences of poor, satisfactory and excellent use of resources. In this case there is  
185 an increased probability that students will use the resources in an effective way, or at least that  
186 they will weigh the consequences of not using the resources more seriously.

#### 187 4.2. Learning activity

188 The success of a learning episode is strongly conditioned by the students' activity – especially  
189 their mental activity, but also their physical and social activity – their use of artefacts and their  
190 interactions with others (Biggs, 1999). Although learning activity cannot be controlled, there can  
191 be some ways to influence what the learner does by articulating educational objectives and con-  
192 structing productive learning tasks appropriate to those objectives (Goodyear, 2000a). As learners  
193 become engaged in an activity it is important to offer them the option of customising and recon-  
194 figuring tools and resources in order to progress toward their goals. In researching the IE, we found  
195 that most of the projects examined have thought about possible integration of their products with  
196 learning activities. Although eight of the project teams have some views about the ways in which  
197 teachers in higher education can seek to connect information resources with the rest of their wider  
198 learning environment, insufficient attention is being paid to the relationship between learning  
199 activity and information resource. The project teams often rely *implicitly* on the mediation of third  
200 parties (especially teachers) to shape the nature of learning activities and their outcomes, even  
201 though these people are not directly involved in the design of the resources. Our approach of fo-  
202 cussing on implicit theories of change highlighted the significance of involving these important  
203 intermediaries – especially teachers – in the design and testing of the information resources.

#### 204 4.3. Pedagogical design

205 In exploring each project logic diagram, we looked for an explicit pedagogical rationale. Of all  
206 11 projects, only three appear to have such a pedagogical rationale (see Table 2).

207 Among the remaining eight projects, in particular, there is an assumption that the use of  
208 networked technologies will lead to definite educational outcomes and possibly change practice in  
209 higher education simply by making resources available to students. Two projects in particular are  
210 committed to research on technical developments without seeking to link the gap between tech-  
211 nology and pedagogy. The lack of an explicit pedagogical rationale may make it harder for the  
212 projects to convey the educational value of their work, which may in turn make it harder for  
213 others (especially teachers in higher education) to recognise, evaluate, take up and integrate the  
214 project outcomes into their teaching and learning practices. At the moment, there is no clear  
215 vision for increasing student access to *the learning possibilities* offered within the networked in-  
216 formation environment, or for providing the conditions for authentic learning using project  
217 outputs. Additional actions are needed to make the jump from project outputs to real benefits for  
218 the user community. In designing further IE initiatives, it will be important to encourage better  
219 and earlier communication, within and between project teams, in order to achieve a clearer and



Table 2  
Assumptions about pedagogical purpose

Project	Assumptions about pedagogical purpose
Case study 1	There is a need to create a learning object database used by students, to the improvement of their information skills
Case study 2	Better language learning outcomes are achieved because of greater exposure to spoken language and use of resources with fellow students enabled through the use of technology
Case study 3	There exists a set of museum resources that are being digitised, enhanced through parallel development of teaching tools and finally integrated within specific courses and thus leading to increased use of museum resources in teaching
Case study 4	Student performance is increased through providing seamless access to information resources (e.g., library-mediated and broader resources from within VLEs)
Case study 5	A knowledge base in using of video streaming resources, frameworks and tools needs to be developed if we are to make appropriate pedagogical decisions
Case study 6	Seamless access and improved web-based interfaces for data extraction/visualisation are needed to increase the Census user base and enhance student project work
Case study 7	The provision of a learning technology portal with resource submission, access and discovery facilities has the potential to engage staff and students in learning technology
Case study 8	There exists a set of data, which are expected to be used more frequently and effectively, thus enhancing learning after the development of related web-based tutorial packs
Case study 9	A package of online resources (graphics, images and text) is being made available to enhance interdisciplinary student access to and use of specialised collections
Case study 10	Optimised access to customised materials and resources assist in the advancement of knowledge
Case study 11	Visibility and accessibility of resources focusing on machine-to-machine interchange increase user base

220 more robust linkage of project inputs and intended outcomes and to enable richer forms of in-  
221 teraction between learners and materials in order to improve student learning.

## 222 5. Summary and conclusions

223 Data collected from 39 IE projects enabled the selection of a subset of projects as case studies  
224 for investigating the processes used to achieve impact on learning and teaching. A logic diagram  
225 was created for each one of the selected projects, showing the interconnection between the pro-  
226 jects' activities, outputs and intended outcomes (educational benefits). Elaboration and refinement  
227 of the logic diagrams, in communication with the team members, proved to be a useful resource  
228 for their internal discussions. This discussion has helped project teams articulate their theories of  
229 learning and change, and has enabled some of them to move 'beyond access' towards a better  
230 planning of integration between resources and students' learning activity.

## 231 6. Uncited reference

232 Goodyear (2002).

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