

Impact of the introduction of a specialist critical care pharmacist on the level of pharmaceutical care provided to the Critical Care Unit

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2 Key words

3 Critical care, pharmacist, medication error, medicines optimisation, drug-related problem

4

5 Abstract

6 **Objectives:** To evaluate the impact of a dedicated specialist critical care pharmacist service on
7 patient care at a UK critical care unit.

8 **Methods:** Pharmacist interventions data was collected in two phases. Phase 1 was with the provision
9 of a non-specialist pharmacist chart review service and phase 2 was after the introduction of a
10 specialist dedicated pharmacy service. Two critical care units with established critical care pharmacist
11 services were used as controls. The impact of pharmacist interventions on optimising drug therapy or
12 preventing harm from medication errors was rated on a 4-point scale.

13 **Results:** There was an increase in the mean daily rate of pharmacist interventions after the
14 introduction of the specialist critical care pharmacist (5.45 vs 2.69 per day, $p < 0.0005$). The critical
15 care pharmacist intervened on more medication errors preventing potential harm and optimised more
16 medications. There was no significant change to intervention rates at the control sites. Across all
17 study sites the majority of pharmacist interventions were graded to have at least moderate impact on
18 patient care.

19 **Conclusion:** The introduction of a specialist critical care pharmacist resulted in an increased rate of
20 pharmacist interventions compared to a non-specialist pharmacist service thus improving the quality
21 of patient care.

22

23

1 **Introduction**

2 Patients in Critical Care Units (CCU) are prescribed nearly twice as many medications as patients in
3 other non CCU settings¹. This increases the risk of drug interactions and medication errors¹.
4 Medications require constant review and alteration to treat the patients' rapidly changing clinical need
5 and levels of organ dysfunction. Critically ill patients have limited physical reserves and are more
6 likely to experience an adverse drug event than other patients¹.

7 It has been widely recognised that a highly skilled multidisciplinary team, which includes clinical
8 pharmacists, is fundamental to provide optimal care for this vulnerable patient population²⁻⁷. Studies
9 have shown that the involvement of a clinical pharmacist in the care of critically ill patients improves
10 medication safety, e.g through identification of medication errors, drug interactions and avoidance of
11 adverse events or through optimisation of medicines^{2, 8-11}. Improved patient outcomes for critically ill
12 patients as well as cost savings have been demonstrated in various therapeutic areas such as
13 antimicrobial therapy or sedation management^{3, 12}. However, the scope of pharmacy services to the
14 CCU and the competence of the team members varies between CCUs both within the UK and
15 internationally¹³⁻¹⁵.

16 In our study, the pharmacy service to the active critical care site was previously provided by a senior
17 clinical (non-specialist) pharmacist who had not received formal training in Critical Care and had core
18 responsibilities to other clinical areas in the hospital. Following a service review, a specialist,
19 dedicated, critical care pharmacist (defined at the time [prior to the introduction of formal
20 assessments] as a senior pharmacist specializing in and with prior experience of caring for critically ill
21 patients), was recruited (AR). This provided the opportunity to formally explore the effect of
22 introducing a specialist critical care pharmacist to the identified critical care unit. The design of the
23 service evaluation also included two CCUs in the same geographical area with established specialist
24 critical care pharmacists as controls. We focused on the impact of expanding pharmacy resource to
25 the CCU from a non-specialist pharmacist with responsibilities elsewhere in the hospital to a
26 dedicated critical care pharmacist (AR).

27 The aim of this study was to evaluate the impact of a dedicated specialist critical care pharmacy
28 service on patient care compared to a non-specialist clinical pharmacist service incorporating chart
29 review.

30 Our objectives were to study:

- 1 • Pharmacist activity using mean pharmacist intervention rates per day as outcome measure
- 2 • The impact of the dedicated specialist critical care pharmacist on patient safety as defined by
- 3 the number and type of medication errors intercepted (mean rate per day).
- 4 • The impact of the dedicated specialist critical care pharmacist on patient care defined by
- 5 optimisation of medication regimens (mean rate per day).

7 **Methods**

8 This design was a pre-post controlled study, carried out in 2 phases. The Critical Care Unit where the
9 pharmacy service changed between phase 1 and phase 2 was defined as the active site. The other
10 two CCUs acted as comparators and had no change in pharmacy service.

12 **Critical Care Units**

13 All 3 participating CCUs were distinct units in different university-affiliated teaching hospitals in North
14 Central London. The active site was a 15-bedded unit while the two comparator units were larger (25
15 and 35 beds) in hospitals that incorporate tertiary referral services. All CCUs were visited by the
16 pharmacists each weekday (Monday to Friday) and pharmacists could be contacted via a pager when
17 not on the ward. The base hospital's Ethics Committee deemed that approval was not required as this
18 was an observational study of the impact of a service development that occurred irrespective of the
19 study.

21 **Data collection**

22 Phase 1 involved prospective data collection in all 3 hospitals' CCUs during weekdays (Monday-
23 Friday) over a 6 week period during April-June 2009 before the introduction of the specialist critical
24 care pharmacist at the active site.

25 Phase 2 was a repeated data collection period over 6 weeks in April-June 2010, after the specialist
26 critical care pharmacist had been established for 4 months.

27 Pharmacists make interventions to solve drug-related problems, i.e. circumstances that are related or
28 potentially related to drug therapy that would interfere with optimal patient care.

29 We collected self-reported data on pharmacist interventions in the three CCUs using a standardised
30 data collection form based on Allenet et al¹⁶. The form is available from the authors on request.

1 All pharmacists working on the 3 CCUs were trained in the use of the form by discussing common
2 example interventions and definitions for terms used were provided on the back of the form to allow
3 for consistent data collection amongst all pharmacists. The data collected were:

- 4 • The type of drug related problem leading to pharmacist interventions
- 5 • The drug(s) and drug classes involved
- 6 • Whether a medication error had occurred or the pharmacist intervention was to optimise
7 medication
- 8 • Whether the pharmacist intervention was proactive or in reaction to the request of another
9 health care professional
- 10 • Whether the pharmacist intervention was made while attending the consultant-led
11 multidisciplinary ward round
- 12 • Whether the pharmacist intervention was accepted by the medical team

13 The data collection form was adapted following a pilot prior to phase 1. In the original data collection
14 tool by Allenet et al¹⁶ the drug related problem category “failure to receive drug” related to intravenous
15 incompatibilities and non-compliance. It was felt that intravenous compatibility issues were better
16 reflected in the category “drug interaction” and that patient non-compliance was irrelevant in a CCU. A
17 new category “supply failure”, i.e. unavailability of a medicine e.g. due to drug shortages, was
18 introduced as the researchers perceived this to be a drug-related problem of increasing relevance in
19 CCU. Other categories remained unchanged from the original tool, which were:

- 20 • Non-conformity to guidelines/best practice or contra indication
- 21 • Untreated indication
- 22 • Subtherapeutic dose
- 23 • Supratherapeutic dose
- 24 • Drug without indication
- 25 • Drug interaction / intravenous compatibility
- 26 • Adverse drug reaction
- 27 • Administration related
- 28 • Drug monitoring

29 Pharmacists also self-reported additional clinical activities undertaken as part of their CCU pharmacist
30 role.

1 Patient activity data, defined as level 1, level 2 and level 3 bed days²⁰ was obtained retrospectively for
2 the quarters during which data collection occurred.

3 **Data management and analysis**

4

5 After data collection was complete, one researcher (RS), a specialist critical care pharmacist at one of
6 the comparator hospitals, reviewed the categorisation of all pharmacist interventions into medication
7 error-related or optimisation of medication to ensure consistency throughout the data set. A
8 medication error was defined as an error in the process of prescribing, dispensing, preparing,
9 administering, monitoring or providing medicine advice, regardless of whether harm had occurred¹⁷.
10 'Optimisations' were recommendations made to improve pharmacotherapy which did not involve an
11 error.

12 RS also assessed the potential risk of harm from intercepted medication errors and the impact of
13 optimisation on patient outcome. A 4-point rating scale (low, moderate, severe, death) was used for
14 medication errors, adapted from the National Patient Safety Agency¹⁸ and work by Folli et al¹⁹. A
15 corresponding 4-point scale (low, moderate, high, life-saving) was developed for optimisation
16 interventions. In order to address validity a random sample of 10% of all pharmacist interventions
17 were also scored by a second pharmacist, who was a medication safety expert and had not been
18 involved in the data collection (YJ). Any differences were resolved through discussion, and the agreed
19 principles were applied to the whole data set by RS.

20 Pharmacist intervention data was standardised by calculating the mean daily rate of pharmacist
21 interventions per hospital per study phase.

22 For data analysis of drug-related problems the two categories of drug related problems
23 'subtherapeutic dose' and 'supratherapeutic dose' on the data collection form were combined into a
24 single category 'change dose'.

25 Differences between study phases within each CCU were tested with independent sample T-tests or
26 Chi-squared tests.

27 Data was analysed using PASW Statistics 18 (SPSS Inc, Aug 2009).

28

29 **Results**

30 **Critical Care Units**

1 Baseline differences between the Critical Care Units are outlined in Table 1.

2
3 **Activity data**

4 Quarterly bed occupancy data at all 3 hospitals during both study phases showed that although the
5 level of pharmacy service did not change at the comparator sites, there was a significant increase in
6 patient bed days at both comparator sites in phase 2 (Comparator 1 +13%, Comparator 2 +18%,
7 $p < 0.005$). The increase in number of bed days (+10%) at the active site did not reach statistically
8 significance ($p = 0.054$).

9
10 The mean rate of pharmacist interventions per day doubled at the active site from 2.69 in phase 1 to
11 5.45 in phase 2 ($p < 0.0005$). There was no significant change in daily mean intervention rate between
12 study phases at the comparator hospitals, despite an increase in patient activity ($p > 0.05$). This
13 increase in overall pharmacist intervention rate at the active site was largely due to an increase in
14 proactive interventions by the specialist pharmacist (2.05 vs 4.89, $p < 0.0005$). The mean rate of
15 reactive pharmacist interventions (interventions in response to another health professional's enquiry)
16 remained unchanged between study phases (0.64 vs 0.55, $p > 0.05$). The specialist pharmacist at the
17 active site made most interventions (62.5%) while participating on the consultant-led multidisciplinary
18 ward round. There had been no participation in the ward round previously. Both comparator units
19 showed no statistically significant differences in mean rate of proactive pharmacist interventions
20 between study phases ($p > 0.05$), while a decrease in the rate of reactive pharmacist interventions
21 reached statistical significance for comparator 1 ($p < 0.05$).

22 At the active site, the specialist pharmacist identified significantly more medication errors than the
23 non-specialist pharmacist. At both comparator hospitals the mean rate of medication error
24 interventions did not change significantly between study phases ($p > 0.05$).

25 There was a numerical but not statistically significant increase in the rate of optimisation interventions
26 after the introduction of the specialist pharmacist, while there was a decrease of this type of
27 pharmacist intervention at the comparator hospitals ($p < 0.05$ for comparator 2).

28 Table 2 provides a summary of pharmacist intervention rates for the active and comparator sites.

1 Over 90% of interventions by pharmacists were accepted by the medical team during both study
2 periods across all critical care units. There was no difference in clinician acceptance between study
3 phases at any of the hospitals ($p>0.05$).

4 5 **Additional Clinical Pharmacist Activities**

6 Additional clinical activities carried out by the specialist critical care pharmacist in phase 2 and not
7 previously available to the CCU during phase 1, were participation in the consultant-led
8 multidisciplinary ward round, medicines reconciliation, pharmacist involvement in CCU therapy audit
9 and guidelines, staff education and financial reporting. These activities were also carried out by
10 pharmacists at comparator sites during both study phases. Additionally, comparator sites had
11 pharmacist prescribers and offered a critical care training programme for junior pharmacists, which
12 was not available at the active site.

13 14 15 **Categories of drug-related problems that resulted in pharmacist intervention**

16 Pharmacists intervened in a wide range of drug related problems (Figure 1). Examples of these are
17 shown in Table 3. The most common categories of drug related problems at the active site were
18 sub- or supratherapeutic dose resulting in changing doses of medicines, non-conformity to
19 guideline/best practice or contraindication and administration-related problems. Interventions in the
20 category conformity to guidelines/contraindications were mostly related to guideline conformity, a
21 much smaller number addressed contraindications. During phase 2 there was a significant increase in
22 pharmacist interventions related to starting treatment for untreated indications, i.e. the specialist
23 pharmacist identified where an additional treatment for the patient was required, making this the
24 second most common type of intervention during phase 2. There were also significantly more
25 pharmacist interventions to stop medicines that were no longer required (drug without indication) in
26 phase 2 (Figure 1).

27 Across all three sites the most frequent pharmacist interventions made were changing drug doses
28 and ensuring guideline/best practice conformity). Fewer interventions were made by pharmacists in all
29 hospitals regarding drug interactions, adverse events and supply failures. There was no change in
30 proportions of drug related problems across study phases at comparator 2 ($p>0.05$), the only category
31 that had an apparent change at comparator 1 was non-conformity to best practice guidelines.

1 The drug classes with the most frequent pharmacist intervention were anti-infectives, cardiac
2 medicines, as well as medicines affecting the central nervous system and the gastrointestinal tract.

3 4 **Impact of pharmacist interventions on patient safety and optimisation of therapy**

5 The significance of pharmacist interventions to patient care was assessed by grading the impact of
6 optimisation interventions and the severity of potential harm prevented from medication errors (table
7 4). Examples of interventions and their impact are provided in Table 3.

8 Across both study phases the majority of pharmacist interventions potentially prevented moderate
9 harm from drug errors or had a moderate impact on optimisation of medicines. Numerically, there was
10 an increase in high impact optimisation and severe error interventions in phase 2 at the active site,
11 although changes did not reach statistical significance. In contrast, at both comparator sites the
12 proportion of severe errors and high impact optimisation interventions was lower in phase 2 ($p < 0.001$
13 for drug errors). Changes in proportions of different grades of optimisation interventions did not reach
14 statistically significance at any study site.

15 16 17 **Discussion**

18 The introduction of a specialist critical care pharmacist led to a greater number of pharmacist
19 interventions, and regular pharmacist attendance at the physician-led multidisciplinary ward round.

20 21 **Strengths and Limitations**

22
23 The critical care specialist pharmacist at the active site increased pharmacist presence on the ward
24 by approximately 40%, including participation in the physician-led ward round. Previous work in
25 general wards has shown that ward round attendance increases the number of pharmacist
26 interventions compared to a standard clinical pharmacy service²³. The same was true for our CCU.
27 Leape et al² demonstrated a 66% reduction in adverse drug events through the introduction of a
28 specialist critical care pharmacist who also attended consultant ward rounds versus their standard
29 ward pharmacist service. This reduction in adverse drug events shown by Leape et al² was mainly
30 achieved through pharmacist interventions on medication errors. The introduction of a specialist
31 pharmacist in our study also led to the detection and prevention of significantly more medication

1 errors. Our study design did not include patient outcome data to quantify whether this translated into
2 fewer actual adverse drug events but if more errors are intercepted, one might expect less adverse
3 events to follow. Moyen et al²⁴ report a rate of 10% of medication errors resulting in an adverse drug
4 event. Therefore it can be extrapolated that the increased pharmacist intervention rate after the
5 introduction of the specialist pharmacist at the active site will have improved patient safety by
6 detecting and preventing a greater number of medication errors.

7
8 Although in general not all errors lead to adverse drug events, a NICE review²⁵ reported that treating
9 or managing potentially avoidable adverse drug reactions that occur during inpatient stays may
10 increase the length of stay in hospital by 3 days. As the bed stay costs of intensive care are high, the
11 specialist critical care pharmacist contribution may lead to an improved healthcare cost avoidance
12 and an improvement in the utilisation of the finite number of critical care beds.

13
14 In this study it was shown that, in addition to the prevention and detection of medication errors, critical
15 care pharmacists also frequently optimised drug therapy. There was a numerical but not statistical
16 increase in optimisation interventions at the active site. Medication optimisation aims to help patients
17 benefit the most from their medicines, and further studies could focus on this aspect of the critical
18 care pharmacist's role.

19 A national study that has yet to report has found many UK CCUs are operating with a pharmacy
20 contribution well below the national standards²⁶, in terms of specialism and time available. Our study
21 throws light on what may be expected by investing in specialist critical care pharmacist provision over
22 and above cover by a generalist with other responsibilities.

23
24 Aside from the demonstrated impact on pharmacist intervention rates, critical care pharmacists in this
25 study provided a greater range of additional clinical activities than the generalist pharmacist. It is not
26 intended for these to be the focus of this study but addition roles which were developed medication
27 safety initiatives, expenditure reporting, educational provision, contribution to the local and national
28 pharmacy initiatives and conducting audit and research.

1 The introduction of a specialist pharmacist increased the number of pharmacist interventions;
2 however this did not appear to change the proportion of high, moderate or low impact interventions.
3 The majority of both medication error and optimisation interventions were rated as having moderate
4 impact, a finding in line with another multi-centre critical care pharmacy intervention study¹¹.
5 The inherent difficulty in rating impact is that the potential patient outcome without pharmacist
6 intervention can only be estimated, as pharmacist interventions are usually preventative in nature.
7 This applies even more to optimisation interventions.
8 Another possible explanation may be our observation that pharmacist interventions classified as
9 potentially having the highest impact were not necessarily the most complex interventions but could in
10 fact be simple. An example of this could be identifying that a penicillin allergic patient was prescribed
11 penicillin, or correcting an obvious overdose error. This is within the knowledge and skills of a non-
12 specialist pharmacist. However, the strengths of critical care specialist pharmacists lie in assessing
13 complex patients with complex medication regimens in a specialty with often limited evidence base to
14 support practice^{27,28}. It is recognised that a certain level of training and expertise is required in order to
15 fulfil this role to best effect²⁶. Therefore, minimum recommended knowledge and skills for Critical
16 Care pharmacists to support training and assessment have been published²⁹.
17 Both comparator CCUs offered a junior pharmacist training programme for wider workforce
18 development, while this was only implemented at the active site after the study.
19 Formal assessment and accreditation of critical care specialist pharmacist practice did not exist in the
20 UK when the study was undertaken, but has since been developed²⁶.

21
22 This study's key limitations are related to the design, which was prospective but pragmatic in nature. It
23 was not possible to control for the influence of acuity of patient groups, experience, grade, speciality
24 and competency of prescribers on pharmacist interventions rates.

25 Attributing the observed changes to the introduction of the specialist pharmacist is supported by no
26 change in these parameters at the comparator hospitals over the same time period. It is possible that
27 patient cohorts during both study periods differed, which may affect the number and types of
28 pharmacist intervention. We sought to avoid seasonal changes by carrying out the data collection
29 during the same months in consecutive years. None of the hospitals underwent major service
30 changes during our study; however bed occupancy data showed higher patient activity at all study

1 sites, though the 10% increase at the active site did not reach statistical significance. While higher
2 patient activity may be clinically relevant, it does not explain the disproportionately larger increase
3 (100%) in intervention rate at the active site. Furthermore the increase in patient activity at the
4 comparator sites did not result in a corresponding significant increase in pharmacist intervention rate.
5 This supports the suggestion that the increase in pharmacist intervention rate at the active site is due
6 to the introduction of the critical care pharmacist post.

7 From our pragmatic study it was not possible to distinguish whether the increase volume of
8 interventions at the active site were due to the introduction of a dedicated pharmacist with increased
9 time allocated to the CCU or to increased critical care specialist knowledge and experience that the
10 individual had, though both may contribute. There is published data showing increased intervention
11 rates when pharmacist responsibility changes from multiple units to a dedicated CCU service²¹, as
12 well as data showing an inverse correlation between intervention rate of critical care pharmacists and
13 patients reviewed²².

16 **Conclusions**

17 In this pragmatic observational study we demonstrated a beneficial effect of increasing specialist
18 pharmacist resource to the Critical Care Unit to a level recommended nationally for critical care
19 service provision^{4,23}. Although a randomized controlled trial would ideally be required to confirm our
20 findings, this study supports the international evidence of the positive impact of critical care
21 pharmacists and importantly provides new insights into the additional benefit that can be expected
22 from developing the pharmacy provision from a non-specialist generalist pharmacist with other
23 responsibilities in the hospital to a dedicated CCU specialist pharmacist. The use of multicentre
24 control sites supports the validity of the observed differences and adds to the limited published
25 evidence specific to critical care pharmacy services outside the US.

26
27 **Word count: 3,309** (main text), 190 (abstract)

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Tables

Table 1 - Baseline differences between Critical Care Units

Table 2 - Mean Daily Pharmacist Intervention Rates for Active Site (Phase 1 vs Phase 2)

Table 3 - Examples of pharmacist interventions (drug related problems) and their impact on patient care

Table 4 - Levels of potential harm from intercepted medication error and impact of optimisation interventions for Active Site (Phase 1 vs Phase 2)

Figures

Figure 1 - Pharmacist interventions by category of drug related problem - Active site