EOS Series



EXPORT OPPORTUNITY SURVEYS

The Market for Organic Black Tea in Germany and the United States

EOS Research Paper 2/2016 May 2016

Technology Arts Sciences TH Köln



Table of Contents

Table of contents	I
Authors and contact persons	III
List of figures	IV
List of tables	V
List of abbreviations	VI
Executive summary	
1. Product description	
2. Production, foreign trade &consumption	4
Production	4
Foreign trade	5
German and US trade	6
Apparent consumption	10
3. Market characteristics	11
Germany	11
The United States	12
4. Market access	15
Tariffs	15
Standards and regulations	15
Non-tariff barriers	16
5. Prices	17
Producer prices	17
Import prices	17
Wholesale prices	18
Retail prices	
Value chain	19
6. Distribution channels	22
7. Commercial practices	25
Germany	25
The United States	26
8. Packaging and labeling	27

Packaging	27
Labeling	28
9. Sales promotion	31
Trade fairs and exhibitions	31
Trade magazines	34
Associations	35
10. Market prospects	36
Germany	36
The United States	37
Annex	41
Annex 1: Selected potential importers	41
References	44

Authors and contact persons

This market research paper has been prepared under the supervision of Prof. Dr. Wolfgang Veit of TH Köln - University of Applied Sciences and Prof. Dr. Carol Scovotti of University of Wisconsin-Whitewater in the course of the inter-university cross-border collaboration student research project "Export Opportunity Surveys (EOS)". The respective authors are responsible for the content of their own texts.

Authors

Broghammer, Sandra, TH Köln - University of Applied Sciences Comini, Agnese, TH Köln - University of Applied Sciences Cooray, Sonali, TH Köln - University of Applied Sciences Foitzik, Ana, TH Köln - University of Applied Sciences Sze, Wei Lin, TH Köln - University of Applied Sciences Ma, Elena Ailin, TH Köln - University of Applied Sciences Pale Bautista, Zulma, TH Köln - University of Applied Sciences Sagstetter, Thomas, University of Wisconsin-Whitewater Sampson, Megan, University of Wisconsin-Whitewater

Contact persons

Prof. Dr. Wolfgang Veit	Prof. Dr. Carol Scovotti
TH Köln - University of Applied Sciences	University of Wisconsin-Whitewater
Schmalenbach School of Business and Economics	Department of Marketing
Phone: +49 221 8275 3420	Phone: +1 262 472 5469
E-Mail: wolfgang.veit@th-koeln.de	E-Mail: scovottc@uww.edu

List of figures

Figure 1: Prices of production in US\$/ t (2004 - 2010)	17
Figure 2: Import prices in Germany and US (2005 - 2014)	18
Figure 3: Breakdown of retail price along the value chain for fair trade organic tea	20
Figure 4: Example of the breakdown of retail price along the value chain for fair trade	
organic tea from China in Germany	20
Figure 5: Tea export supply chain	22
Figure 6: Organic label 'Bio-Siegel' additionally for the German market	28
Figure 7: Organic label 'EU-Bio-Logo' for the EU market	28
Figure 8: Organic label 'USDA organic seal' for the US market	29

List of tables

Table 1: Top 10 producers of tea in tons in 2013	.4
Table 2: Top 10 countries exporting black tea (2010 - 2014)	.5
Table 3: Value/ tt of top 10 countries exporting black tea (2010 – 2014)	.5
Table 4: Top 10 countries importing black tea (2010 - 2014)	.6
Table 5: Value/ tt of top 10 countries importing black tea (2010 – 2014)	.6
Table 6: Top 10 countries exporting black tea to Germany (2010 - 2014)	.7
Table 7: Value / tt of top 10 countries exporting black tea to Germany (2010 – 2014)	.7
Table 8: Top 10 countries exporting black tea to US (2010 - 2014)	.8
Table 9: Value / tt of top 10 countries exporting black tea to USA (2010 – 2014)	.8
Table 10: Top 10 countries importing black tea from Germany (2010 - 2014)	.9
Table 11: Value / tt of top 10 countries importing black tea from Germany	.9
Table 12: Top 10 countries importing black tea from US (2010 - 2014)	.9
Table 13: Value / tt of top 10 countries importing black tea from USA (2010 – 2014)	10
Table 14: Estimated consumption of black tea from US and Germany (2010 - 2014)	10
Table 15: Maximum residue limits for tea, green, black (black, fermented and dried)	16
Table 16: Comparison of the German and US labeling requirements	30

List of abbreviations

B2B	Business to Business
BLF	Bought Leaf Factories
BMEL	Bundesministerium für Ernährung und Landwirtschaft
BÖWL	Bund Ökologische Lebensmittelwirtschaft
CBI	Centrum Bevordering Import (Netherlands)
CFR	Code of Federal Regulations
CIF	Cost insurance freight
CTC	Crush, Tear, Curl
CAGR	Compound Annual Growth Rate
DeLeA	Deutsche Lebensart
DM	dm-drogerie markt
EC	European Commission
e.g.	for example
EU	European Union
EXW	EX WORKS
€	Euro
FAO	Food and Agricultural Organization
FAOSTAT	Food and Agriculture Organization Corporate Statistical Database
FDA	Food and Drug Organization
FOB	Free on board
GMO	genetically modified organisms
GSP	General System of Preferences
HS	Harmonized Commodity Description and Coding System
IDH	the sustainable trade initiative
IFOAM	International Federation of Organic Agriculture Movements
ISO	International Organization for Standardization
kg	kilogram
lb	pound
LMIV	Lebensmittel-Informationsverordnung

MFN	Most Favored Nation
mm	millimeter
MRLs	Maximum Residue Limits
P/ I	Proforma Invoice
SITC	Standard International Trade Classification
t	ton
tt	thousand tons
тсс	Tropical Commodity Coalition
TIS	Transport Information Service
US	United States
US\$	United States Dollar
USDA	United States Department of Agriculture
WTO	World Trade Organization

Executive summary

Tea is one of the most popular beverages in the world. It is also considered a very healthy beverage and can be consumed either hot or cold. Tea is mainly produced in China and India, however the top exporter of black tea is Sri Lanka.

Since organic black tea has been gaining popularity over the past decade, this report analyzes the market entry opportunities for the German and US markets for this specific type of tea.

In the US, consumption of iced tea has been increasing and black tea is preferred over green tea. However, there is no demand for organic black tea. US consumers are mostly young and health conscious. In Germany, there is an increasing demand for organic products, especially beverages. Consumers are shifting from elderly to younger generations. The younger consumers expect organic, fair trade and sustainable products which support the local producers.

In both markets competition is rising, which results in unchanged retail prices. Neither the German nor US market have tariffs, quotas, or restrictions on the import of black tea and are therefore fairly easy to enter.

The tea supply chain is characterized by a very strong vertical integration by just a few multinational companies. Specific transport and storage conditions are essential to guarantee the quality of the tea. The distribution channels are quite similar in Germany and the US. In Germany, organic black tea is mostly sold by discounters and other grocery retailers, whereas in the US, tea can be bought in conventional supermarkets and natural product retailers.

Tea is sold worldwide through auctions or directly by the producer. The ways of contacting a producer are diverse, including telephone, trade fairs, and online business-to-business marketplaces. Trade agreements are recommended to be included in a written contract between the business partners.

The market prospects for organic black tea tend to be very positive in both markets, due to an increasing demand for organic and specialty tea. In the near future, the challenge will be to offer even higher quality tea and tea with different tastes and varieties.

1. Product description

This export opportunity survey is intended for exporters interested in selling organic black tea in the German and US markets. It covers the market for tea, classified under the following codes:

- HS Code: 090230 Black tea (fermented) and partly fermented tea, in immediate packing of content not exceeding 3 kg (661 lb.).
- HS Code: 090240 Other black tea (fermented) and other partly fermented tea.
- SITC Code: 074.13 Black tea (fermented) and partly fermented tea, in immediate packing of a content not exceeding 3 kg (661 lb.), whether or not flavored.
- SITC Code: 074.14 Other black tea (fermented) and other partly fermented tea, whether or not flavored.

Tea is the result of processed leaves of the evergreen shrub, Camelia sinensis, which can grow between 300 and 2000 meters (984 and 6,561 feet) above sea level and has a better flavor when it is grown at a higher elevation. Temperature and rainfall are also important. The best temperatures for growth range from 10 to 24° C (50 to 75° F) and rainfall should be about 2 to 2.3 meters (6.5 to 7.5 feet) a year. Although these figures may be ideal conditions for the growth of tea leaves, tea can grow well with less rain too (Saberi, 2010).

Tea flavors and qualities can differ according to the variety and the way the leaves are treated. Camellia sinensis comes in 2 primary varieties. First, the Camellia sinensis from China *(Camellia sinensis var. sinensis)* is usually a small leaved bush, which produces a delicate tea and has a height of 1 to 3 meters (3.2 to 9.8 feet). Second, the Camellia sinensis *(Camellia sinensis var. assamica)*, native to the Assam region in India, comes from a small tree with large leaves, which produces a strong earthy flavor. These varieties are cultivated many times and used to make hybrids. The different climate and soil conditions result in the creation of a wide selection of teas with different tastes and flavors across the world (Saberi, 2010).

There are six types of tea leaves: white, yellow, green, oolong, black, and pu'er. Tea grading determines the quality of the tea leaves and eventually the treatment of the leaves. Black tea is graded on a 4-point scale of quality. Whole leaf teas are considered the most valuable and of the highest quality, followed by broken leaves, fannings, and dusts. Broken leaves are sold as medium grade teas and are commonly contained in tea bags. Fannings are the remains of the production of the larger tea varieties.

Lastly, dusts are the finest tea particles left over from the production. Fannings and dusts are usually contained in tea bags as it allows easy diffusion of the tea. These kinds of teas also have a darker color and stronger flavor when brewed (Saberi, 2010).

The processing phases of the tealeaves are generally picking, withering, rolling, drying and grading (Measurement and Control in food processing, Manabendra Bhuyan, Taylor and & Francis, 2007, p. 9). Black tea differs from the other tea because between the rolling and the drying phase, the tealeaves are subject also to the phase of fermentation. Besides the previous mentioned processing, called Orthodox production, there is a second type of processing in the case of black tea, called CTC production. After rolling and before fermentation, tealeaves are shredded with a CTC machine (TIS, 2015).

The largest black tea producing countries include India (Darjeeling and Assam), Sri Lanka (Ceylon), China, and Kenya.

2. Production, foreign trade & consumption

Production

Conventional tea

China is the largest tea producing country with an output of 1.9 million tons, accounting for 36% of the world's total production, as shown in Table 1. The second largest producer, India, produced 1.2 million tons in 2013 (FAOSTAT, 2015).

Table 1: Top 10 producers of tea in tons in 2013								
Ranking	Producer	Quantity (in t)	Percentage					
1	China	1,924,457	36%					
2	India	1,208,780	23%					
3	Kenya	432,400	8%					
4	Sri Lanka	340,230	6%					
5	Viet Nam	214,300	4%					
6	Turkey	212,400	4%					
7	Iran	160,000	3%					
8	Indonesia	148,100	3%					
9	Argentina	105,000	2%					
10	Japan	84,800	2%					
	World	5,345,523						

Table 1: Top 10 producers of tea in tons in 2013

Source: FAO STAT (2015)

Organic tea

According to the International Institute of Sustainable Development, 12% of world tea production, which is equivalent to 557,000 tons of tea, was certified by the major international voluntary sustainability standards in 2012. The International Federation of Organic Agricultural Movements (IFOAM) represents close to 800 affiliates in 117 countries. Following IFOAM, a majority of organic tea is produced in China, India, and Japan, which accounted for 49,192 tons of production in 2011. In 2012, global organic tea production accounted for 1% of global production and 2% of global exports (Potts, Lynch, Wilkins, Huppe, Cunningham, & Voora, 2014).

Foreign trade

As the trade data for organic black tea is limited, interference on the market share of organic black tea from the data for regular black tea (HS Code: 090230 and 090240) is made. As mentioned above, 2% of global exports are organic tea and hence, it is assumed that 1% - 2% of the quantity of black tea is organic.

World exports

India and Sri Lanka, which are the 2nd and 4th largest producers of black tea respectively, are also the top exporters of black tea worldwide. Sri Lanka exported over 32.18% of black tea in 2014.

Table 2: Top 10 countries exporting black tea										
	2010 2011			2012		2013		2014		
		Trade								
	Qty (in tt)	Value								
		(US\$mil)								
Sri Lanka	307.15	1,324.06	315.73	1,428.77	313.30	1,356.33	350.57	1,472.68	319.90	1,554.64
India	214.29	656.42	314.95	836.75	220.62	669.32	250.96	801.40	208.76	642.26
Argentina	84.65	92.71	85.25	102.78	75.75	102.38	75.02	112.62	74.47	110.44
Indonesia	75.70	143.77	65.92	132.40	58.46	119.97	58.70	119.44	54.26	97.09
Malawi	50.00	80.77	45.97	86.23	45.37	69.89	43.23	86.03	47.51	74.27
China	60.90	177.46	57.80	212.38	57.51	234.90	54.44	259.21	46.53	273.03
United Kingdom	27.92	273.29	60.12	221.62	19.52	167.66	20.92	159.21	20.10	128.01
Germany	19.73	136.23	21.64	159.91	19.29	143.97	19.43	159.33	19.04	154.03
Poland	7.98	59.83	11.50	111.99	13.60	138.57	14.78	161.70	17.07	181.45
USA	6.55	47.33	6.39	46.85	7.59	56.40	7.23	66.38	8.38	75.54
World	1,588.28	4,962.13	1,305.46	4,221.96	1,163.08	4,019.44	1,680.52	5,625.20	994.15	4,051.22

Table 2: Top 10 countries exporting black tea (2010 - 2014)

Source: UN Comtrade (2015)

Table 3: Value/ tt of top 10 countries exporting black tea									
	2010	2011	2012	2013	2014				
	Value / tt								
	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)				
Sri Lanka	4.3	4.5	4.3	4.2	4.9				
India	3.1	2.7	3.0	3.2	3.1				
Argentina	1.1	1.2	1.4	1.5	1.5				
Indonesia	1.9	2.0	2.1	2.0	1.8				
Malawi	1.6	1.9	1.5	2.0	1.6				
China	2.9	3.7	4.1	4.8	5.9				
United Kingdom	9.8	3.7	8.6	7.6	6.4				
Germany	6.9	7.4	7.5	8.2	8.1				
Poland	7.5	9.7	10.2	10.9	10.6				
USA	7.2	7.3	7.4	9.2	9.0				
World	3.1	3.2	3.5	3.3	4.1				

Source: UN Comtrade (2015)

World imports

Russia is the major importer of black tea and represents 12.31% of world imports. The US ranks 4th and Germany 7th as world importers. Demand for black tea in the US gradually increased from 2010 to 2014 while the demand in Germany remained flat.

Table 4: Top 10 countries importing black tea										
	20	010 2011		2012		2013		2014		
		Trade								
	Qty (in tt)	Value								
		(US\$mil)								
Russian Federation	162.91	509.01	170.28	567.06	164.89	574.59	156.58	590.82	156.42	581.05
Pakistan	106.09	299.55	114.97	341.91	117.45	354.40	119.88	313.24	147.54	319.34
United Kingdom	144.89	398.82	150.48	443.72	140.41	421.83	133.07	403.52	123.46	348.95
USA	104.71	275.46	108.11	302.51	106.03	300.61	107.63	327.46	112.92	332.60
Egypt	138.98	218.43	98.95	308.40	108.42	324.82	102.80	300.30	101.66	338.37
Afghanistan	20.06	28.79	40.04	66.76	54.15	69.06	98.19	151.08	98.68	111.71
Germany	37.66	122.58	41.09	153.52	42.90	151.50	40.16	160.26	41.46	159.82
Kazakhstan	26.83	108.08	27.30	116.67	31.51	132.62	31.47	141.82	29.82	123.88
Japan	37.38	176.95	36.58	186.94	32.26	173.14	31.28	172.96	28.77	168.23
Canada	14.17	120.02	14.88	127.05	14.29	136.30	15.01	131.71	15.06	105.02
World	1,386.65	4,318.46	1,349.03	4,737.99	1,268.42	4,502.58	1,309.59	4,723.18	1,270.28	4,354.45

Table 4: Top 10 countries importing black tea (2010 - 2014)

Source: UN Comtrade (2015)

Table 5: Value/ tt of top 10 countries importing black tea (2010 – 2014)

Table 5: Valu	e/ tt of top	10 countrie	es importin	g black tea	1
	2010	2011	2012	2013	2014
	Value / tt	Value / tt	Value / tt	Value / tt	Value / tt
	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)
Russian Federation	3.1	3.3	3.5	3.8	3.7
Pakistan	2.8	3.0	3.0	2.6	2.2
United Kingdom	2.8	2.9	3.0	3.0	2.8
USA	2.6	2.8	2.8	3.0	2.9
Egypt	1.6	3.1	3.0	2.9	3.3
Afghanistan	1.4	1.7	1.3	1.5	1.1
Germany	3.3	3.7	3.5	4.0	3.9
Kazakhstan	4.0	4.3	4.2	4.5	4.2
Japan	4.7	5.1	5.4	5.5	5.8
Canada	8.5	8.5	9.5	8.8	7.0
World	3.1	3.5	3.5	3.6	3.4

Source: UN Comtrade (2015)

German and US trade

Germany imports

Sri Lanka and India are major exporters of black tea to Germany. As an emerging economy, Poland has developed as an exporter hub for tea. Many companies have established in Poland to benefit from the cheap labor, a well-established packaging industry, and its strategic location within Europe.

Many companies repack the imported bulk tea into consumer packages (tea bags) and these are exported from Poland to Western Europe (CBI Market Intelligence, 2015).

		Table	e 6: Top 10	countries exp	porting blac	k tea to Gern	nany			
	20	010	20	011	20	012	20	013	2014	
		Trade		Trade		Trade		Trade		Trade
	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value
		(US\$mil)		(US\$mil)		(US\$mil)		(US\$mil)		(US\$mil)
Sri Lanka	5.80	24.06	6.32	30.43	5.81	25.17	8.54	31.15	6.61	31.61
India	9.80	28.43	7.31	38.61	6.18	32.88	7.98	42.44	6.58	31.79
Belgium	3.09	11.73	3.52	13.98	3.79	13.91	3.90	15.92	4.50	17.79
China	1.93	5.86	2.59	8.60	2.71	10.00	2.87	11.62	3.44	12.29
Argentina	2.59	3.42	1.90	2.66	2.52	4.04	1.68	2.81	2.59	4.65
Indonesia	5.26	8.10	4.40	7.26	3.38	5.83	3.84	7.01	2.45	3.97
United Kingdom	1.01	5.12	1.32	3.46	1.09	1.78	1.15	4.18	2.20	7.18
Malawi	0.42	0.69	1.00	1.32	0.63	0.70	0.62	1.19	1.24	1.78
Netherlands	1.30	5.00	0.91	4.48	1.62	6.51	1.19	6.29	1.16	4.74
Poland	0.17	1.06	0.32	2.20	0.47	3.13	0.71	6.20	0.86	7.66
Total Germany Imports	37.66	122.58	41.09	153.52	43.40	156.66	40.23	160.52	41.52	160.60

Table 6: Top 10 countries exporting black tea to Germany (2010 - 2014)

Source: UN Comtrade (2015)

Table 7: Value / tt of top 10 countries exporting black tea to Germany (2010 – 2014)

Table 7: Value / tt o	f top 10 co	untries exp	orting blac	k tea to Ge	ermany
	2010	2011	2012	2013	2014
	Value / tt	Value / tt	Value / tt	Value / tt	Value / tt
	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)
Sri Lanka	4.1	4.8	4.3	3.6	4.8
India	2.9	5.3	5.3	5.3	4.8
Belgium	3.8	4.0	3.7	4.1	4.0
China	3.0	3.3	3.7	4.0	3.6
Argentina	1.3	1.4	1.6	1.7	1.8
Indonesia	1.5	1.7	1.7	1.8	1.6
United Kingdom	5.0	2.6	1.6	3.6	3.3
Malawi	1.7	1.3	1.1	1.9	1.4
Netherlands	3.9	4.9	4.0	5.3	4.1
Poland	6.1	6.8	6.6	8.7	8.9
Total Germany Imports	3.3	3.7	3.6	4.0	3.9

Source: UN Comtrade (2015)

The United States imports

Argentina, which ranks 7th in world exporters, is the major contributor of black tea to the US. Germany exported approximately US\$14 million of black tea to the US in 2014, however the trade value has decreased almost 54% from 2010.

		Та	ble 8: Top 1	0 countries e	exporting bl	ack tea to US	SA				
	20	010	20	011	1 2012			2013		2014	
	Trade			Trade		Trade		Trade		Trade	
	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value	
		(US\$mil)		(US\$mil)		(US\$mil)		(US\$mil)		(US\$mil)	
Argentina	48.61	61.21	50.28	68.70	48.37	73.92	50.47	85.07	50.58	82.93	
India	14.84	46.47	15.57	56.06	13.36	46.93	15.45	60.73	13.83	52.18	
China	11.75	23.00	11.60	30.90	11.86	41.71	9.94	41.98	8.49	43.54	
Sri Lanka	3.08	15.42	3.56	19.13	3.18	16.44	3.53	20.99	4.48	25.40	
Indonesia	6.28	11.95	5.97	11.67	3.82	7.60	4.53	8.96	4.08	7.20	
Germany	5.32	32.05	5.75	35.41	4.29	25.74	3.23	18.91	2.45	14.72	
Malawi	2.31	4.21	2.75	4.99	3.64	5.05	4.95	9.43	1.79	2.74	
Canada	1.83	25.42	1.73	23.21	2.06	25.28	1.95	25.02	1.61	20.20	
United Kingdom	1.83	22.29	1.46	16.45	0.87	10.27	1.04	11.22	1.11	13.16	
Ecuador	0.48	0.66	0.40	0.58	0.49	0.68	0.40	0.64	0.50	0.85	
Total USA Imports	104.71	292.02	108.10	320.98	106.03	318.10	107.63	344.74	112.92	350.38	

Table 8: Top 10 countries exporting black tea to US (2010 - 2014)

Source: UN Comtrade (2015)

Table 9: Value / tt of top 10 countries exporting black tea to USA (2010 – 2014)

Table 9: Value / t	t of top 10	countries e	xporting b	lack tea to	USA
	2010	2011	2012	2013	2014
	Value / tt	Value / tt	Value / tt	Value / tt	Value / tt
	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)
Argentina	1.3	1.4	1.5	1.7	1.6
India	3.1	3.6	3.5	3.9	3.8
China	2.0	2.7	3.5	4.2	5.1
Sri Lanka	5.0	5.4	5.2	5.9	5.7
Indonesia	1.9	2.0	2.0	2.0	1.8
Germany	6.0	6.2	6.0	5.9	6.0
Malawi	1.8	1.8	1.4	1.9	1.5
Canada	13.9	13.4	12.3	12.8	12.5
United Kingdom	12.2	11.3	11.8	10.8	11.9
Ecuador	1.4	1.5	1.4	1.6	1.7
Total USA Imports	2.8	3.0	3.0	3.2	3.1

Source: UN Comtrade (2015)

Germany exports

Both Germany and the US are recognized as top importers and exporters of black tea. Germany exports black tea mainly to European countries. As mentioned above, while the US is the 3rd largest country partner, trade value has decreased over the years.

		Table 1	0: Top 10 c	ountries imp	orting blacl	k tea from Ge	rmany			
	20	010	20	011	20	012	20	013	2014	
		Trade		Trade		Trade		Trade		Trade
	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value
		(US\$mil)		(US\$mil)		(US\$mil)		(US\$mil)		(US\$mil)
France	1.79	16.03	2.29	20.28	2.11	18.41	2.48	22.93	2.49	21.20
USA	5.32	32.05	5.75	35.41	4.29	25.74	3.23	18.91	2.45	14.72
Poland	2.09	5.42	1.79	5.38	1.54	5.61	1.78	7.04	2.37	8.25
Netherlands	1.61	14.12	1.75	15.58	1.61	14.42	2.44	19.49	1.77	16.55
United Kingdom	1.78	8.79	1.93	9.49	1.80	10.15	1.24	11.07	1.29	11.93
Austria	0.72	6.26	0.91	8.09	0.79	7.11	0.83	8.17	0.98	8.20
Russian Federation	0.87	9.45	1.01	11.75	0.90	10.95	0.94	12.52	0.88	11.74
Denmark	0.53	3.25	0.58	3.88	0.50	3.70	0.53	4.32	0.71	7.37
Switzerland	0.48	4.80	0.47	5.34	0.52	6.04	0.61	7.56	0.55	6.44
Sweden	0.33	3.02	0.44	4.00	0.52	4.22	0.48	5.07	0.39	4.26
Total Germany Exports	19.72	136.23	21.64	159.90	19.29	143.97	19.43	159.33	19.00	154.00

Table 10: Top 10 countries importing black tea from Germany (2010 - 2014)

Source: UN Comtrade (2015)

Table 11: Value / tt of top 10 countries importing black tea from Germany

Table 11: Value / tt of	top 10 cou	Intries imp	orting blac	k tea from (Germany
	2010	2011	2012	2013	2014
	Value / tt	Value / tt	Value / tt	Value / tt	Value / tt
	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)
France	9.0	8.8	8.7	9.2	8.5
USA	6.0	6.2	6.0	5.9	6.0
Poland	2.6	3.0	3.6	4.0	3.5
Netherlands	8.8	8.9	9.0	8.0	9.4
United Kingdom	4.9	4.9	5.6	9.0	9.2
Austria	8.7	8.9	9.0	9.8	8.4
Russian Federation	10.8	11.6	12.2	13.3	13.4
Denmark	6.2	6.7	7.4	8.1	10.4
Switzerland	10.0	11.3	11.6	12.4	11.8
Sweden	9.1	9.2	8.2	10.5	10.8
Total Germany Exports	6.9	7.4	7.5	8.2	8.1

Source: UN Comtrade (2015)

The United States exports

The US exports black tea primarily to Canada and Chile. Germany imports US\$2,273,000 worth of black tea from the US in 2014.

Table 12: Top 10 countries importing black tea from US (2010 - 2014)

		Tabl	e 12: Top 10	0 countries ir	nporting bla	ack tea from	USA			
	20	010	2011		2012		2013		2014	
		Trade		Trade		Trade		Trade		Trade
	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value	Qty (in tt)	Value
		(US\$mil)		(US\$mil)		(US\$mil)		(US\$mil)		(US\$mil)
Canada	3.92	28.36	4.05	31.68	5.08	38.64	5.17	46.55	5.51	50.59
Chile	0.03	0.12	0.02	0.07	0.01	0.07	0.03	0.48	0.50	3.79
Germany	0.29	1.70	0.28	2.13	0.26	1.82	0.23	2.09	0.26	2.27
Trinidad and Tobago	0.09	0.81	0.10	0.75	0.21	1.60	0.17	1.82	0.26	2.54
United Kingdom	0.44	3.33	0.43	2.89	0.45	3.47	0.21	2.67	0.18	2.82
Rep. of Korea	0.05	0.41	0.07	0.52	0.18	0.97	0.18	1.09	0.17	1.14
Netherlands	0.16	1.36	0.15	1.25	0.22	1.83	0.12	1.23	0.14	1.30
Japan	0.31	2.32	0.16	0.82	0.18	1.36	0.16	1.91	0.13	1.93
Mexico	0.06	0.47	0.06	0.40	0.06	0.55	0.11	0.94	0.09	0.90
Singapore	0.07	0.57	0.05	0.37	0.03	0.41	0.04	0.66	0.07	0.80
Total USA Exports	6.55	47.33	6.39	46.85	7.59	56.40	7.23	66.38	8.38	75.54

Source: UN Comtrade (2015)

Table 13: Value / tt	of top 10 c	ountries im	porting bla	ack tea fror	n USA
	2010	2011	2012	2013	2014
	Value / tt	Value / tt	Value / tt	Value / tt	Value / tt
	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)	(US\$mil)
Canada	7.2	7.8	7.6	9.0	9.2
Chile	4.2	3.6	6.9	15.7	7.5
Germany	5.9	7.6	7.1	9.2	8.7
Trinidad and Tobago	9.0	7.4	7.6	10.6	9.7
United Kingdom	7.6	6.6	7.7	12.8	15.6
Rep. of Korea	7.5	7.3	5.4	6.0	6.6
Netherlands	8.7	8.2	8.4	10.4	9.6
Japan	7.5	5.2	7.7	12.2	15.1
Mexico	7.6	6.6	9.9	8.4	9.6
Singapore	8.5	7.8	13.1	18.9	11.9
Total USA Exports	7.2	7.3	7.4	9.2	9.0

Table 13: Value / tt of top 10 countries importing black tea from USA (2010 – 2014)

Source: UN Comtrade (2015)

Apparent consumption

As shown in Table 14, the estimated consumption of black tea in Germany and the US is calculated with the formula "import minus export", because neither country has tea production.

Germany's estimated consumption of black tea has undergone several fluctuations from 2010 to 2014 reaching a growth rate of 8% in 2014, while the US recorded 6.5%. The consumption per capita is slightly higher in the US than in Germany.

Table 14: Estimated consumption of black tea from US and Germa	$n_{1}(2010 - 2014)$
Table 14. Estimated consumption of black tea norm 05 and Germa	11y (2010 - 2014)

	Table 14: Estimated consumption of black tea from USA and Germany (2010 - 2014)								
		Ge	ermany	nany			USA		
Year	import (in	export (in t)	estimated consumptio	per capita consumption	import (in	export (in t)	estimated consumption	per capita consumption	
	9		n (in t)	(kg)	9		(in t)	(kg)	
2010	37.66	19.73	17.93	0.22	104.71	6.55	98.16	0.32	
2011	41.09	21.64	19.45	0.24	108.11	6.39	101.72	0.33	
2012	43.40	19.29	23.60	0.29	106.03	7.59	98.44	0.31	
2013	40.24	19.43	20.73	0.26	107.63	7.23	100.40	0.32	
2014	41.52	19.04	22.42	0.28	112.92	8.38	104.55	0.33	

Source: UN Comtrade (2015)

Based on the import trends from Germany and the US, we can expect Germany to import more black tea while the US imports less or the same amount of black tea in the next years. Nevertheless, the US market is more lucrative as consumption of black tea is higher than in Germany.

3. Market characteristics

Germany

Consumer preferences

In 2014, the ratio of consumption for black tea to green tea was 71% to 29%, respectively (Deutscher Teeverband, 2014). Organic tea is a well-established luxury product in the German market (Deutscher Teeverband, 2012). The most consumed and most popular black teas are Assam, Ceylon, and Darjeeling (DeLeA e.V., 2015).

In many cases, being only organic is insufficient for a product in the German market. The customer does not differentiate between organic, fair trade and sustainability, and expects a product to fulfill all of these attributes (Passport, Organic Beverages, 2015). Many German consumers are aware of the ethical issues in the tea producing countries. Living in a stable and wealthy environment, they increasingly tend to buy ethical products to support the producers (Passport, Hot Drinks, 2015).

Market segments

Almost 53% of tea consumers are over 50, who are more concerned about good quality and brands, and have a higher purchase capacity. Nevertheless, younger people are also becoming tea consumers, due to its rising general popularity (Muthkomm, 2012).

As many teas are further processed in Germany, there is a wide range of varieties and flavors of tea, which open new market segments like younger health conscious consumers (Teeverband, 2013). Among Germans, the classical tea drinkers are women, however men are also considering tea as their daily beverage (Teeverband, 2013). The "East Frisians", who live in Northern Germany, is the largest group of consumers of black tea with a consumption of 300 liters per person annually (Teeverband, 2015). Most of the customers consume bagged tea, as it is cheaper. However, there is also an increasing demand for loose tea (CBI, Ministry of Foreign Affairs, 2015). 4,5% of the consumers in 2014 consumed their tea in restaurants and specialty tea shops (Deutscher Teeverband, 2015).

Conditions of acceptance

The price is the main driver that is considered when buying groceries (Deutsche Gesellschaft für Qualität, 2014). However, constant growth in the German market for organic beverages and the beliefs in sustainability labels show the willingness of the

customers to pay higher prices (Passport, Organic Beverages, 2015). Furthermore, consumers believe that certified food tastes better than food with no such certification (Organic-Market Info, 2015).

Competition

Both black tea and coffee contain caffeine and are typically consumed as breakfast drinks (Goethe Institute, 2015). However, in 2014, sales of organic black tea accounted for only 10% of those who purchase organic coffee (Passport, Organic Beverages, 2015). Another substitution product for black tea is green tea. The perception of tea is changing in the customer's eyes. While some loyal tea consumers stick with their choices, young customers are keen on trying out new types and blends (Deutscher Teeverband e.V., 2015). Especially for black tea, herbal and fruit infusions as well as tisanes can become a threat in the German market (CBI, Ministry of Foreign Affairs, 2015).

Demand trends

The market for organic beverages in Germany grew by 3% in value in 2014 and further growth is expected. The German consumer is well informed and trusts organic products, which should be differentiated clearly from regular products. The sales of organic black teas are expected to rise up to 23.2 million euro in 2019, with a Compound Annual Growth Rate (CAGR) of 5.9% and a total growth of 33.1%. In terms of volume, a flat rate of growth is expected (Passport, Organic Beverages, 2015).

The United States

Consumer preferences

In the US market, approximately four in five consumers drink either iced or hot tea. Tea can be found in 80% of US households, which, correlates to around 158 million individuals drinking tea on any given day. The types of tea consumed in the US is led by black tea at 84%, green tea at 15%, and various other forms such as white tea and oolong. Drinking iced tea has risen dramatically in recent years to an estimated 85% (Tea Association of the USA Inc, 2014).

Market segments

Consumption of tea in the US is highest in the Northeast and Southern regions. The rate of consumption for tea between men and women over the age of 20 is equal (LaComb, Sebastian, Enns, & Goldman, 2011). A movement in consumption towards health conscious products as well as convenience has led to an increase in tea purchases in the US (Tea Association of the USA Inc, 2014). The affluent, young, educated, and health conscious consumers who like to try out unique and organic flavors are attracted to specialty teas. The number of restaurants serving specialty tea and the number of tea salons has also been increasing over the years.

Conditions of acceptance

Tea quality is extremely important in the organic tea industry. Wholesalers' work closely with tea importers from all over the world because it allows them to change with the evolving market, creates an opportunity for the customization of blends, and it provides confidence that the tea has been grown and processed in an acceptable manner. It also allows wholesalers to always have fresh tea that has been optimally stored, temperature controlled, and away from light. Tea quality is of the utmost importance (Townshend's Tea Company, 2015).

Tea is not considered a high-risk food, when importing into the US market. But, with the combination of fruits, spices, nuts, and herbs, it is important that suppliers manage the quality of the tea products as would any other food processor (Eng, 2013).

Competition

The top three preferred beverages in the US market, for adults over the age of 20, is plain water, coffee, and soft drinks. Compared to younger adults, older adults drink more coffee than alcoholic beverages, plain water, and regular soft drinks. For breakfast, coffee is reported to be the most frequently consumed beverage. The drink of choice when eating snacks, or having lunch and dinner, is plain water. Tea is consumed more than diet soft drinks, juice, and milk (Ferdman, 2014).

Demand trends

According to the US Tea Association (2014), "The US market for tea has more than quadrupled during the past twenty-plus years- from just under \$2 billion in 1990 to just over \$10 billion last year." Though tea consumption in the US is growing, Americans are more interested in iced tea than hot tea. About 85% of tea consumed in the US is chilled and comes from ready-to-drink tea bags (Ferdman, 2014).

Over half of the tea consumed in the US is black tea. Fruit and herbal tea accounts for

a quarter of US consumption with neither tea being able to grow in its market segment in recent years. Green tea, which makes up over 11% of US tea consumption has seen the most growth in the last 10 years. The perception that tea, especially green tea, is very healthy and is causing an impact on the US market (Ferdman, 2014).

Several factors play a role in the influence of demand for tea. They include traditional demographics such as cultural backgrounds, education, occupation, age, income, and price variables. In the US tea market, it has been shown that income and price did not impact consumption. Factors that do influence consumption include demographics and health perceptions (A Committee on Commodity Problems, 2012).

When comparing the German and US markets, there is a demand for organic products in Germany. In the US, there is currently a preference for iced tea products, though consumption and awareness of hot tea options will grow. In the future, the market looks continuously attractive in Germany due to the rising demand for quality and organic products. In the US, there is demand for black tea but not explicitly for organic black tea.

4. Market access

Tariffs

Neither the US nor Germany impose tariffs on black tea.

Standards and regulations

The EU and the US have recognized each other's organic production rules and control systems as equivalent under their respective rules:

- The rules in EU are laid down by the Council Regulation (EC) No. 834/2007 and Commission Regulation (EC) No. 889/2008 (OJ L-250 18/09/2008). These rules cover not only production and processing, but also the control and labeling of organic food (European Commission, 2014).
- In the US, the standards are laid out in the Organic Food Protection Act by the United States Department of Agriculture (USDA). Specific organic standards must be met and verified by USDA agents and only the USDA can certify products within the US as being organic (USDA, 2015).

Concurrently, the standards for fair trade and food health are very important.

For both producers and traders, a fair trade product must comply with the standards defined in Germany by the Fair trade International and in the US by the Fair Trade USA. Whereas, in Codex Alimentarius we can find the Maximum Residue Limits (MRLs) for conventional and organic black tea valid for both EU and the US, as displayed on Table 9.

Pesticides	MRL	Year of Adoption	Code
Methidathion	0.5 mg/Kg	1997	DT1114
Deltamethrin	5 mg/Kg	2004	DT1115
Propargite	5 mg/Kg	2004	DT1116
Chlorpyrifos	2 mg/Kg	2005	DT1117
Paraquat	0.2 mg/Kg	2006	DT1118
Fenpropathrin	2 mg/Kg	2007	DT1119
Clothianidin	0.7 mg/Kg	2011	DT1120
Flubendiamide	50 mg/Kg	2011	DT1121
Endosulfan	10 mg/Kg	2011	DT1122
Etoxazole	15 mg/Kg	2011	DT1123
Thiamethoxam	20 mg/Kg	2011	DT1124
Bifenthrin	30 mg/Kg	2011	DT1125
Hexythiazox	15 mg/Kg	2012	DT1126
Cypermethrins (including alpha- and zeta- cypermethrin)	15 mg/Kg	2012	DT1127
Dicofol	40 mg/Kg	2013	DT1128
Indoxacarb	5 mg/Kg	2014	DT1129
Permethrin	20 mg/Kg		DT1130

Table 15: Maximum residue limits for tea, green, black (black, fermented and dried)

Source: Codex Alimentarius (2014)

Non-tariff barriers

Germany and the US have no quotas or other quantitative restrictions on the import of tea. However, in both countries strict import requirements and large companies, such as Unilever, that control the market make it difficult for smaller tea companies to enter these markets, thus forming barriers of entry (CBI Ministry of Foreign Affairs, 2015).

In term of trade barriers, entering in the US or in the European market is equally easy. Because of the equivalent arrangement of the regulations, organic products from Europe can freely circulate in the US market and vice versa. This represents a great opportunity for the non-EU or US exporters who intend to export in both markets (European Commission, 2015).

There are no tariffs or quotas for black tea in either market and it is not expected to see a raise in them in the foreseeable future.

5. Prices

Producer prices

The profitability of the industry has been under pressure in recent years. There has been an oversupply of tea in the international market due to overproduction and constant demand of tea. As shown in Figure 1, the producer prices have been clearly rising in the countries and it is attributed to the higher cost of labor and energy (Wal, 2008).

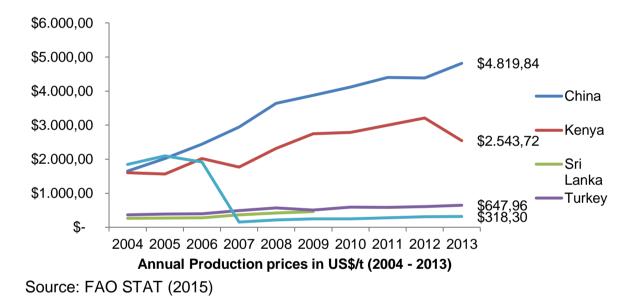
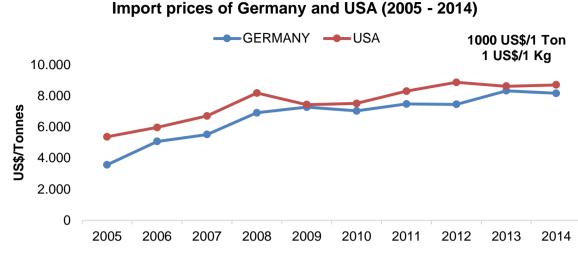


Figure 1: Prices of production in US\$/ t (2004 - 2010)

Import prices

As shown in figure 2, the average import price of black tea for Germany is generally lower than the US. Overall, both German and US prices increased gradually from 2005 to 2014.

Figure 2: Import prices in Germany and US (2005 - 2014)



Source: UN Comtrade Database (2014)

Wholesale prices

According to the International Trade Centre, organic consumer may accept price premiums of 10-25%. To establish a realistic pricing policy, producers and importers need to closely monitor the market and price movements since prices for most organic products tend to fluctuate over time and market requirements change frequently.

The wholesale price is determined by the quantity and quality of the tea. Every supplier has its own minimum order quantity, usually between 10 to 20 kilograms (22 to 44 lb.) from US\$1.20 to US\$5.00 per kilogram (Alibaba, 2015). Figure 2 shows the development of the tea pricing trend over the last 10 years.

Retail prices

In Germany, roughly half of consumers buy their tea in retail shops and discounters such as Rossmann, DM, and Rewe, with prices ranging from $1.59 \in (Rossmann)$ to $3.29 \in (Rewe)$ for organic black tea. However approximately one fifth prefer specialized teashops with a wider range of products, with prices ranging from $3.90 \in$ and $13.90 \in$ per 100 grams, depending on the origin (TeeGschwender, 2015).

For Germany, the price for organic black tea in 2009 per kilogram was 28.05€. In 2010 it dropped to 27.84€ and in 2014 it increased back to 28.12€. As compared to the US, the price per kilo was \$43.60 in 2009 and increased to \$44.80 in 2010. The price

continued to rise to \$49.60 per kilogram in 2014.

Value chain

The tea supply chain is complex as it involves many producers, collectors, traders and packers. The downstream stages which are also the most lucrative part of tea trade such as blending, packing, and marketing are often controlled by multinational tea packers and brokers in the buying country. However, the number of smallholders is rising rapidly and they sell their green leaf to independent Bought Leaf Factories (BLFs) or to estate factories directly.

The obtained average prices of tea at the most important auction centers (Kolkata-India, Colombo- Sri Lanka, and Mombasa- Kenya) are a reference for the world market price (TCC, 2010). In a public auction, the brokers and the buyers determine the final price of the lot based on the last selling type of the tea and the market conditions.

The breakdown of the retail price along the value chain of organic tea is shown in Figure 3. The processing and packaging stage generates the most value in the value chain as it transforms the tea leaves into tea bags or flavored tea, which are ready for consumption. For example, for every dollar spent on Chinese organic black tea, 30% accounts for the free on board (FOB) price, which includes the price paid to the producers and costs of local transport and taxes of tea in China (Altromercato, 2015).

Figure 3: Breakdown of retail price along the value chain for fair trade organic tea

Process		,			
	1. Production	2. Trading	3. Processing/ Packaging	4. Retail	5. Consumers
Stakeholders	Workers, Bought Leaf Factories (BLFs)	Warehouses, Brokers, Trading/ Buying agents	Freight Handler, Blenders & Packers	Supermarkets, Independent Retailers	Individual consumers
Type of Pricing involved	Production Cost	FOB, Auction Charges	CIF, Packer's cost	Wholesale	VAT
Major Players	 Unilever Tata Tea Mcleod Russel James Finlay John Keells 	Van ReesJames Finlay	UnileverTata TeaTwinings	AldiWalmart	
Example: Price breakdown of organic China black tea Germany & USA (in USD\$)					
Approximate Percentages	12%	18%	28%	31%	11%
Germany	\$4.82	\$7.07	\$11.00	\$12.10	\$4.31
USA	\$4.82	\$10.06	\$13.88	\$15.38	\$5.46

Source: Altromercato (2015), adapted by SOMO

Figure 4: Example of the breakdown of retail price along the value chain for fair trade organic tea from China in Germany in kg.

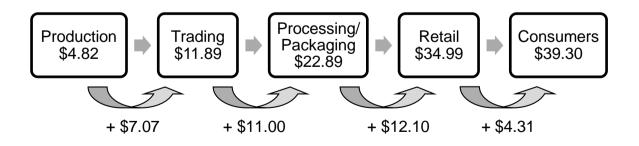
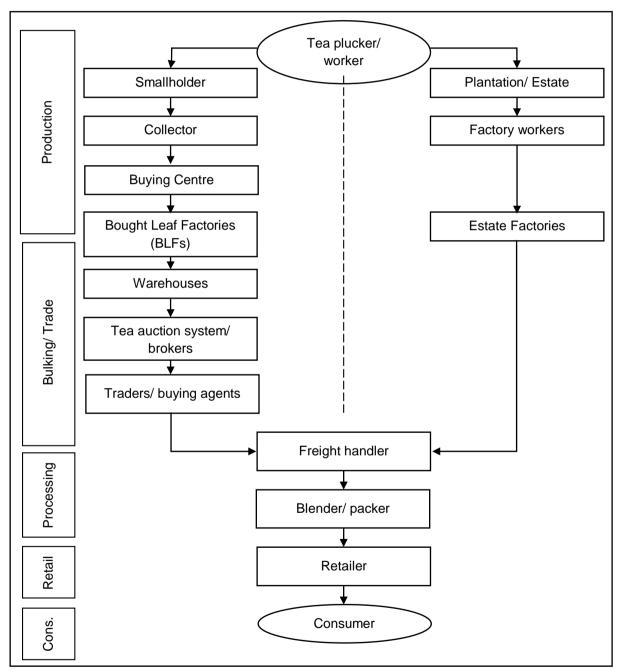


Figure 4 illustrates the breakdown of the retail price across the supply chain. Both Germany and US follow a similar breakdown with the most value added in the processing and retail level. In summary, with increasing labor cost, production prices is predicted to increase while retail prices remain unchanged due to increased competition in the market. The researched information indicates that the US is a more lucrative market to export black tea, as the retail price is higher in the US than in Germany.

6. Distribution channels

The international supply chain for Germany and the US is similar because tea is imported to both countries. Figure 6 shows how tea arrives to the customer.





Source: Authors (2015)

The tea supply chain is characterized by a very strong vertical integration by just a few multinational companies. At the global level, 85% of production is sold by

multinationals. Direct links between manufacturers and producers are common. However, major producing and processing companies dominate the trade, have a strong influence on transport companies and source parts of their supplies from their own plantations (IDH, 2011)

For a new company, it's not difficult to enter into the tea supply chain, but it should have a perfect understanding of the way of selling and distribution for each product (R. Laduwahetty, personal communication, October 12, 2015).

Tea should be shipped three to four weeks after harvest to avoid quality degradation during transport. It can be transported by ship, truck, railroad, or aircraft. More and more tea, especially Darjeeling, is shipped by air. Estates are located outside of major cities and towns, where there aren't any or limited rail networks, so tea must be transported to the harbor by road freight (D. Silva, personal communication, December 12, 2015) in container carriers (R. Laduwahetty, personal communication, October 12, 2015). However, tea is predominantly transported and shipped in containers in both markets. The containers have to be watertight and must not be contaminated in any way. Furthermore, a below deck storage is required to avoid exposure to rain, seawater, or temperature changes. The cargo must be protected from moisture and from damp weather (rain or snow) to prevent the tea from mold growth (TIS, 2015).

Tea has a long storage life of 18 months, even longer if it is transported and stored correctly. The storage place has to be cool, dry, and has to have good ventilation. Tea must be stowed away from sources of heat in order to avoid the risk of desiccation and drying. Favorable travel temperature ranges from 5 to 25°C (41 to 77°F). The humidity needs to be between 50% and 60%, and the water contents of 4% to 6% at equilibrium for black tea. If there is a risk of degradation by mold, ventilation measures with an air exchange rate of 10 changes per hour is recommended (TIS, 2015).

About 70% of the Europe-wide traded tea is shipped to Hamburg. Many service providers like laboratories, logistical specialists, and suppliers, as well as the German Tea Association and the European Tea Committee are located in Hamburg. From there, the minimal processed tea is blended and packaged by the tea companies and handled for the final users (Verband Deutscher Reeder, 2012).

German domestic players are very strong, leaving only a very small share of the category to international competitors. The two biggest players, Ostfriesische Tee Gesellschaft and Teekanne, hold a combined share of 42% (Category Briefing, Tea in Germany, 2015). They import tea for the German market and also to re-export it mostly in Europe.

For the US market, the three main tea companies are Unilever United States Inc., with a share of 17.5%, followed by RC Bigelow Inc., and Twining & Co Ltd. (Passport, Tea in the US, 2015).

In the US, tea is distributed through three major channels. There are distributors that stock inventory and provide agents who service large resellers like grocery stores and convenience store chains. Secondly, wholesalers that have their own distribution network under their own terms and conditions (R. Laduwahetty, personal communication, October 12, 2015), provide value added products and services to the tea offering. Lastly, retailers deliver tea directly to the consumer for consumption (Ezine Articles, 2007).

Almost half of the organic beverages in Germany are sold through discounters and other grocery retailers, like Denn's and Alnatura. The respective retail value for non-grocery retailers like Weltladen and Gepa, count for 13.5%, whereas Internet retailing was just 2% (Euromonitor, Organic Beverages in Germany, 2015). In the overall German tea market, tea specialty shops could reach a market share of 17.4% in 2014.

In the US, conventional supermarkets and natural product retailers account for 44.8% of the respective retail value, followed by Hypermarkets with 26.8% and non-grocery retailers like drugstores. Internet retailing, with 0.1% is like in Germany, are minimally used by the customers in the US (Euromonitor, Organic Beverages in the US, 2015).

The German and US market only differ in the way tea is distributed from the tea companies to retailers. In Germany, direct links between those parties are common, while in the US retailers can receive tea from distributors, agents, and wholesalers.

Retail spending for organic beverages is predicted to grow further in the German and the US market. Besides distributing through everyday retailers, distribution through specialty teashops should also be considered since they have gained fairly strong value in both markets.

7. Commercial practices

Worldwide, the majority of tea is sold through auctions. Another sales method is direct selling by the producer. The Colombo Tea Auction Centre is one of the largest in the world and trades on average about 5 to 6 million kg (11 to 13 million lb.) of tea weekly (Institute of Social Development Kandy, 2008).

If an importer from Germany or the US wants to purchase directly from a producer, the most common ways of contacting are via email, the producer's website or by telephone. It is common that the importer is the one who first establishes the contact between the business partners (R. Laduwahetty, personal communication, October 12, 2015). The order details as well as purchasing conditions should be included in a written contract. Credits should be available for the producer to finance the production. Arrangements can be made with commercial banks or government agencies through crop liens that are guaranteed through sponsors. Contracts with producers can also include fixed pricing structures through negotiations (FAO, 2015). A Proforma Invoice (P/I) is most commonly used. If a broker is hired to do Customs Clearance, incoterms can be negotiated (Institute of Social Development, Kandy 2008). Possible incoterms for tea trade are FOB and EX WORKS, but this depends on the preferences of the business partners (D. Silva, personal communication, December 12, 2015), There are no preferred payment methods, they can be negotiated individually between business partners and should be included in the contract (R. Laduwahetty, personal communication, October 12, 2015).

Germany

Since German retailers usually do not order organic products directly from producers, it is important to contact specialized wholesalers. They know the German organic food market, importing requirements and can take care of shipping and distribution in Germany. At trade fairs, which specialize in organic food and beverages like the "International Green Week" or "BioFach", retailers, wholesalers, and importers can be contacted directly. In online business-to-business (B2B) marketplaces, like "Greentrade" or "iXPOS Export Community", products can be offered and buyers or business partners can be found (iXPOS, 2015).

The United States

Due to the Bioterrorism Act, tea importers and suppliers are required to give the FDA advanced notice of import, which can be done electronically and requires an importer to be registered with the FDA. This only applies to cargo arriving by an ocean vessel and does not apply to other modes of transportation. There are also labeling requirements that must be met when importing to the US (FDA, 2015).

In the organic tea industry, Germany and the US will experience similar commercial practices because standardizations have been put in place within the industry. Even with these standardizations in place, companies still will be able to negotiate with individual producers. Since producers have to register with the FDA before entering the US market, it might be slightly easier to export to Germany.

In the future, with fast, technical and innovative ways to contact, order, and communicate between buyers and sellers, a larger shift towards online communication can be predicted.

8. Packaging and labeling

The requirements for packaging and labeling for Germany are listed in the EU-wide Regulation (EU) No 1169/2011 of the European Parliament and of the Council on the provision of food information to consumers. For the US, the Code of Federal Regulation (CFR) Title 21, §101 of the Federal Food, Drug, and Cosmetic Act applies.

Packaging

Organic and conventional black teas are packed in the same way for transportation and the end user.

After the grading phase, tea leaves are packed in airtight containers to prevent absorption of moisture, which can cause loss of flavor during storage. Before sending the products to the consumer market, the airtight containers are put in packing chests. These chests are usually constructed of plywood, lined with aluminum foil, and one or two plies of parchment paper, which provides aroma-proof packaging. The corners are covered with sheet metal to reinforce the chests and protect the contents from humidity/moisture and foreign odors. Plywood chests from China and India are often additionally protected by bast mats or fabric (TIS, 2015).

Classification by net weight:

- Whole chest 35 60 kg or 40 73 kg
- ¹/₂ chest 20 40 kg or 30 40 kg
- 1/4 chest/box 9 kg
- Paper and jute bags 25 60 kg

Tea chests that have been packaged and sealed in the country of origin are called 'country coopered packages'. Coopering is the process of making or repairing barrels. The ones that are packaged upon arrival at the port of destination are called 'dock coopered packages' (TIS, 2015).

Both in the US and EU, the packaging of tea for the end user varies a lot. Loose tea can be packed either in corrugated paper cartons lined with aluminum foil, metal tins, metalized plastic sachets or tea bags made of special porous paper. Tea bags are mainly packed with broken-grade teas (TIS, 2015).

Labeling

Germany

For packages, the front size must at least be 1.2mm (0.04 inch) tall based on lower case letter.

For packages less than half the size of a postcard, it has to be at least 0.9mm (0.03 inch). These sizes are required since all information has to be visible, legible and if necessary, indelible (BMEL).

To claim black tea as organic, the producers, importers, wholesalers and processors need to be certified and controlled (Lieblingstee, 2014). The product has to be marked with an EU certified organic label. In addition to the EU label, the trademark protected German organic logo can be used (Oekolandbau, 2015).

Figure 6: Organic label 'Bio-Siegel' additionally for the German market



Figure 7: Organic label 'EU-Bio-Logo' for the EU market



Source: Oekolandbau (2015)

The United States

The font size must be at least 1.6mm (0.06 inch) tall based on the lowercase letter, the height of letters can not be more than 3 times their width, All required information must have sufficient contrast and be easily legible. When using a foreign language anywhere on the package, all required information must be in both English and the foreign language (FDA, 2013).

Any domestic or imported product that claims to be organic must be certified and needs to be labeled with the USDA organic seal. See Figure 8 (OrganicGuide, 2015). The labeling requirements are the same for the US and the US states.



Figure 8: Organic label 'USDA organic seal' for the US market

Source: USDA (2015)

In the EU and the US, an organic product has to contain a minimum of 95% organic ingredients to be considered organic. The number of labeling requirements is almost equivalent, see Table 9. The complexity of labeling in both markets is equal.

Table 16: Comparison of the German and US labeling requirements

Table 16: Comparison of the German and US label requirements				
Labeling requirements	Germany	The US		
Statement of identity	Х	Х		
Particular form of the tea		Х		
Ingredient list	x	X1		
Expiration date	Х			
Net quantity of contents	Х	х		
Name and address of the manufacturer, packager or distributor	X	Х		
Nutrition labeling	X ²			
Country of origin markings		X ³		
Source: Food and Drug Administration (FDA) and Lebensmittel-Informationsverordnung (LMIV)				
¹ The statement of identity 'black tea' is enough for single-ingredient tea.				
² Caffeine does not have to be mentioned for unprocessed foods like black tea.				
³ When the product is imported to the US.				

Source: BMEL (2015) & FDA (2013)

Unlike the US, Germany already had other private organic labels long before the emergence of the national official recognized organic logos. For instance, Naturland, Bioland and Demeter, which have stricter requirements than the Bio-Siegel and the EU label (BÖLW, 2015).

It can be harder in the future to export to Germany than to the US due to an increasing trend of private labeling of retail distribution in Germany for organic products like Rewe-Bio, BioBio (Netto), and Edeka-Bio, partnering with the previous mentioned high standard German organic logo (BÖLW, 2015).

9. Sales promotion

Organic tea products have gained substantial attention in both the US and Germany. There are many well-established trade fairs, associations and magazines for organic products. BioFach is organized in both countries by Nürnberg Messe, with the support of IFOAM Organics International.

Trade fairs and trade magazines are the most commonly used methods for suppliers to promote their products. Alternatively, trade associations also connect industry players and provide news and information about the industry.

Germany, with its increased attention on organic products, organizes more trade fairs and gives more support to interested suppliers. Anuga and Biofach have been the largest exhibitions in Germany and the US, both have achieved great success and acknowledgment within the industry It is expected that they will maintain their relevance.

Trade fairs and exhibitions

Germany

Anuga Koelnmesse GmbH Messeplatz 1 50679 Cologne Germany Tel.: +49 (221) 821-2240 Fax: + 49 (221) 821 99-3410 Website: http://www.anuga.com

Biofach Into Organic Nürnberg Messe Messezentrum 90471 Nürnberg Germany Tel.: +49 (911) 8606-8996 Fax: +49 (911) 8606-8645 Website: https://www.biofach.de/en/

BioNord, BioSüd, BioWest and BioEast Deutsche Messe Halle 4 30521 Hannover Augsburger Schwabenhallen Messe Am Messezentrum 5 86159 Augsburg Messe Düsseldorf Halle 14 Messeplatz 1 40474 Düsseldorf Messe Berlin Jafféstrasse 2 Halle 25 14055 Berlin Tel. central office: +49 (511) 8765-4820 Fax: +49 (511) 8765-4829

Coteca Hamburg Messe und Congress GmbH Messeplatz 1 20357 Hamburg Germany Tel.: +49 (40) 3569-2434 Fax: +49 (40) 3569-2771 Website: http://coteca-hamburg.com/en

Drinktec Messe München GmbH Messegelände 81823 München Germany Tel.: +49 (89) 949-20720 Fax: +49 (89) 949-20729 E-mail: info@messe-muenchen.de Website: http://www.drinktec.com/

International Green Week Messe Berlin GmbH Messedamm 22 14055 Berlin Germany Tel.: +49 (30) 3038-0 Fax: +49 (30) 3038-2019 E-mail: igw@messe-berlin.de Website: http://www.gruenewoche.de/en/ Fruit Logistica Berliner Großmarkt GmbH Beusselstr. 44 N-Q 10553 Berlin Germany Tel.: +49 (30) 3038-2020 Fax: +49 (30) 3989-6124 Website: http://www.fruitlogistica.de/en/

The United States

BioFach America Baltimore Convention Center One West Pratt Street Baltimore, 21201 USA For all US/ Canadian companies: Michelle Spann +1 (303) 998-9040 For all others: Katharina Neumann +49 (0) 9 11 86 0681 79 Host: NuernbergMesse GmbH Website: https://www.biofach-america.com/en/contact/exhibitors/

Natural Products Expo East Baltimore Convention Center One West Pratt Street Baltimore, 21201 USA Host: New Hope Natural Media Tel: +1 (866) 458-4935, +1 (303) 390-1776 Website: http://www.expoeast.com

Natural Products Expo West Anaheim Convention Center 800 West Katella Avenue Anaheim, 92802 USA Host: New Hope Natural Media Tel: +1 (866) 458-4935, +1 (303) 390-1776 Website: http://www.expowest.com World Tea Expo Las Vegas Convention Center 3150 Paradise Rd Las Vegas, NV 89109 USA Host: F+W Media Trade Show & Events, LLC. Tel: +1 (866) 456-3062 Fax: +1 (513) 531-0798 Website: http://www.worldteaexpo.com/index.php/contact-us

Trade magazines

Germany

Das Tee Magazin Intarix Consulting GmbH Schillerstrasse 20 35423 Lich Germany Tel.: +49 (6404) 659-321 Fax: +49 (6404) 659-322 E-Mail: info@intarix.de Website: http://www.intarix.de

The United States

The Tea House Times connects businesses and consumers to tea retailers, wholesalers, and tea related business help.

The Tea House Times 2 Main Street #1049 Sparta, 07871 USA Tel: +1 (973) 551-9161 E-Mail: info@theteahousetimes.com Website: http://www.theteahousetimes.com/

Associations

Germany

Der Deutsche Teeverband e.V. (The German Tea Association) Sonninstraße 28 20097 Hamburg Germany Tel.: +49 (40) 2360-1634 Fax: +49 (40) 2360-1610 Website: http://www.tea-up-your-life.de/english/

Waren-Verein der Hamburger Börse e.V. Große Bäckerstraße 4 20095 Hamburg Germany Tel.: +49 (40) 3747-190 Fax: +49 (40) 3747-1919 E-Mail: info@waren-verein.de Website: http://www.waren-verein.de

The United States

Organic Trade Association 444 N. Capitol St. NW, Suite 445A Washington D.C., 20001 USA Tel: +1 (202) 403-8520 Website: https://www.ota.com/

Tea Association of USA 362 5th Ave- Suite 801 New York , 10001 USA Tel: +1 (212) 986-9415 Fax: +1 (212) 697-8658 E-mail: info@teausa.com Website: http://www.teausa.com/

10. Market prospects

Germany

The market for organic beverages in Germany grew by 3% in value in 2014 and a further constant growth is expected (Passport, Organic Beverages, 2015). The sales of organic black teas are expected to rise up to 23.2 million euro by 2019, which would be a total growth of 33.33% from 2014 to 2019 (Passport, Organic Beverages in Germany, 2015).

Hot drinks will continue to be perceived as lifestyle products throughout the forecast period. It is expected that companies will continue with their strategies of distinguishing their brands through new or more sophisticated flavors, creating unique positions in the market (Passport, Hot Drinks in Germany, 2015).

The main tea consumers in Germany are over 50, but younger people are also becoming more interested. This rising popularity can be a chance for companies to expand to a new market segment (Muthkomm, 2012).

Coffee is the main competitor for tea. The biggest threat for organic black tea is the growing popularity of green tea, which is seen as a healthy alternative (Passport, Hot Drinks in Germany, 2015). Herbal and fruit infusions as well as tisanes can also become a threat in the German market (CBI, Ministry of Foreign Affairs, 2015). Vegetable teas, which offer a savory taste, can become a possible threat, but are not obvious competitors yet. They are positioned as an even healthier tea experience, which can almost serve as a snack containing no calories (Passport, Hot Drinks in Germany, 2015). Technical innovations on the tea markets are tea pod machines and their success is likely due to the convenience they offer (Passport, Hot Drinks in Germany, 2015).

In the tea manufacturing process, safety regulations are already very strict, including ISO Food Safety Methods. In attempts to ban more pesticides, even stricter safety regulations can be expected. The trend also goes towards food grade packaging materials, which can become compulsory in the long-term future (R. Laduwahetty, personal communication, November 18, 2015).

Concerning organic black tea, there are no trade agreements as well as changes in the process, such as the auction system planned for the near future (R. Laduwahetty, personal communication, November 18, 2015). Although the prices for tea, in general, are predicted to stay the same, the prices for organic teas will rise due to higher customer awareness and a rising demand for organic tea (D. Silva, personal communication, December 12, 2015).

The distribution channels of tea will possibly shift in the long-term towards buying from the producers directly. Thanks to the internet, social media and the customers' expectations to receive goods instantly, producers will increasingly send tea directly to the buyer, skipping time and cost-consuming intermediate steps (D. Silva, personal communication, December 12, 2015).

The United States

As in Germany, competition for tea products is expected to grow in the US. This can be seen by the expansion into this market by beverage companies. The tea market, though, is growing more towards teas with premium quality and bolder flavors. Because of this, more manufacturers are producing products in a loose-leaf format. This production style is perceived by US consumers as higher quality than bags and is sold at a higher price. This trend will result in the demand for higher quality tea production and products, without taking away from mass-produced variations (Passport, Organic Beverages in the US, 2015).

An innovation in tea cultivation and production is expected to increase as the demand for tea products continue. This will especially be true in the organic and specialty tea markets. Because tea cultivation is very labor intensive and it takes about 5 years for a plant to mature, exclusive brews from local farmers and producers will see a rise in demand for their products as US consumers seek out higher quality and unique tea variations (Hardie, 2015). There is also a massive movement in the tea brewing process, like tea concentrate and bubble tea (Ball, 2005).

A number of trends are occurring in the US that is increasing tea consumption. First, consumers are becoming more sophisticated in their tastes and because of the highly popular specialty coffee industry, consumers are appreciating and educating themselves on other beverage choices. Second, as in Germany, there is a growing awareness of the health benefits tea provides due to extensive media coverage. Third, consumers want better tasting foods and beverages. Lastly, the marketing and packaging done by the beverage industry has appealed to the purchase-conscious American consumer (Shu, 2001).

With the majority of tea being supplied from mass-producing countries like China, India, Kenya, Sri Lanka and Argentina, there is room for specialty blends for highergrade tea consumption. A small domestic market in the US has created opportunities to work with smaller growers. This could be advantageous because where tea is grown has a direct effect on the unique flavors and blends that are created (Hardie, 2015).

When comparing the two markets, Germany views organic tea as a lifestyle product with most consumers currently over the age of 50. In the US, consumers are becoming

more sophisticated with their tastes and are demanding unique variations. However, in both markets there is increased consumption of tea products with increased demand for organic and specialty teas. The market prospects are very positive for not only mass-producing suppliers but also smaller businesses, especially in the US as younger people look for new tastes and healthier products.

Market prospect synopsis

US	Germany	Chapter message
		2: Production, trade, consumption: Although black tea imports are expected to increase more in Germany, the US is more lucrative as the trade value and consumption is higher.
		3: Market characteristics: Increasing attractiveness of the Germany market due to the rising demand for quality and organic products. In the US there is demand for black tea but not explicit for organic black tea.
		4: Market access: There are equal arrangements of trade regulations and low trade barriers in both the US and Germany and no changes are expected in the future.
		5: Prices: Production prices are predicted to increase while retail prices remain unchanged. The US market appears to be a more attractive market due to a higher retail price than Germany.
		6: Distribution: Tea retail market is rising in both countries, especially for tea specialty shops.
		7: Commercial practices: Commercial practices for organic tea are similar in both markets. It is slightly easier to export to Germany because of the necessary registration with the FDA before exporting to the US.

		8: Packaging and labeling:
		It can be harder in the future to export to Germany than to the US, due to an increasing trend of private labeling in Germany.
	9: Trade promotion:	
	There are more channels and support available for organic tea exporters to present their products in Germany.	
		10: Market prospects:
		The demand of organic tea is expected to grow in both countries due to rising customer awareness. The market prospects are very positive in both countries.

Annex

Annex 1: Selected potential importers

Teekanne GmbH & Co. KG , Kevelaerer Str. 21-23 D 40549 Düsseldorf Germany Tel.: +49 (211) 50850-1 Fax: +49 (211) 504-8139 Website: http://www.teekanne.de

Ostfriesische Tee Gesellschaft GmbH & Co. KG Am Bauhof 13–15 21218 Seevetal Germany Tel.: +49 (4105) 504-0 Fax: +49 (4105) 624-0 Website: http://www.otg.de

R.C.Bigelow.Inc 201 Black Rock Turnpike CT 06825 Fairfield USA Tel.: +1 (888) 244-3569, +1 (203) 334-1212 Fax: +1 (203) 382-5509 Website: http://www.bigelowtea.com

Unilever United States Inc 800 Sylvan Avenue NJ 07632 Englewood Cliffs USA Tel.: +1 (201) 894-4000, +1 (800) 298-5018 Website: http://www.unileverusa.com Twining & Co Ltd 777 Passaic Ave Suite 230 Clifton, NJ 07012 USA Tel.: +1 (973) 591-0600 Fax: +1 (973) 591-1700 Website: http://www.twiningsusa.com

Annex 2: Contact list

Rohan Ladduwahetty Director at UniWorld TEAS (UWT) 324, Old Road Ambatale Mulleriyawa North, Sri Lanka Tel: +94 (11) 291-3018 Email: rohan@ramicointernational.com Website: http://www.uniworldteas.com

Dananjaya Silva Managing Director at PMDTea UK Address Suite 16, 24-28 St. Leonards Road, Windsor, Berkshire, SL4 3BB, UK Sri Lanka Address 155, Dam Street, Colombo 12, Sri Lanka Tel: +44 (77) 2531-7590 Tel: +94 (76) 666- 9203 Email: d.silva@pmdtea.co.uk Website: http://www.pmdtea.com

Maria Andronikidou President at Sri Lanka Bridge e.V. Bismarckstraße 47 45470 Mülheim an der Ruhr, Germany Tel: +49 (208) 6260-324 Email: ma@srilanka-bridge.de Website: http://www.srilanka-bridge.de

References

- Alibaba (2015). Organic black tea wholesale. Retrieved from: http://wholesaler.alibaba.com/wholesale/search?SearchText=organic+black+t ea.
- Altman, R. (2002). *Tea export and transportation: Global trends.* Retrieved from http://www.teaandcoffee.net/0202/tea.htm.
- Altromercato (2015). *Food and drink.* Retrieved from http://www.altromercato.it/it/prodotti/ALI/A02/101/506/000041.
- A Committee on Commodity Problems (2012). A demand analysis for the tea market. Retrieved from http://www.fao.org/fileadmin/templates/est/COMM_MARKETS_MONITORING /Tea/Documents/IGG_20/12-2-demand.pdf.
- Bailey, S. (2015). Why the US tea industry is seeing impressive growth. Market Realist. Retrieved from http://marketrealist.com/2015/06/growing-demand-tea-us/.
- Ball, S. (2005). *The latest* in *tea innovations*. Retrieved from http://www.teaandcoffee.net/0705/retail.htm.
- BOLW (2015). *Eindeutige Kennzeichnung durch Staatliche bio-siegel und verbandszeichen*. Retrieved from http://www.boelw.de/biofrage_04.html.
- Bundesministerium für Ernährung und Wirtschaft (2015). *Deutsche einfuhrvorschriften für lebensmittel*. Retrieved from https://www.bmel.de/DE/Ernaehrung/SichereLebensmittel/KontrolleRisikoman agement/_Texte/DossierKontrolleUndRisikomanagement.html;jsessionid=AB9 D23633AC0DAE1204D25C73C96E098.2_cid296?nn=406618¬First=true& docId=431770.

Category Briefing (2015). Tea in Germany. Apr ed.

Chang, K. (2015). World tea production and trade current and future development. Food and Agriculture Organization of the United Nations. Retrieved from http://www.fao.org/3/a-i4480e.pdf.

- CBI Ministry of Foreign Affairs (2015). *CBI market channels and segments: Tea*. Retrieved from https://www.cbi.eu/sites/default/files/channels-segmentseurope-tea-2014.pdf.
- CBI Ministry of Foreign Affairs (2015). What competition do you face on the European tea market?. Retrieved from https://www.cbi.eu/marketinformation/tea/competition/.
- CBI Market Intelligence (2015). *Tea in Poland.* Retrieved from https://www.cbi.eu/sites/default/files/study/product-factsheet-tea-poland-2014.pdf.
- CBI (2014). Which trends offer opportunities on European tea market?. Retrieved from https://www.cbi.eu/market-information/tea/trends/.
- Deutsche Gesellschaft für Qualität (2014). *Hauptsache billig: Drei von vier* Deutschen achten beim Lebensmittelkauf vor allem auf den Preis. Retrieved from http://www.dgq.de/aktuelles/news/hauptsache-billig/.
- Deutscher Teeverband e.V. (2013). *Markt und Zahlen*. Retrieved from http://www.teeverband.de/presse/presse_texte/Markt_und_Zahlen-Wirtschaft/2014/DeutscherTeemarkt2012.php.
- Deutscher Teeverband e.V. (2015). *Jahresbericht 2014*. Retrieved from http://www.teeverband.de/wirtschaft/Jahresbericht_2014.php.
- Deutscher Teeverband e.V. (2015). *Tee als Wirtschaftsfaktor*. Retrieved from http://www.teeverband.de/wirtschaft/pdf/Jahresbericht_Tee_2015.pdf.
- Eng, R. (2013). *Investing in quality assurance: A tea industry perspective.* Food Safety News. Retrieved from http://www.foodsafetynews.com/2013/12/investing-in-quality-assurance-a-teaindustry-perspective/#.VjSxB4R9qzM.
- European Commission (2014). *Trade export helpdesk*. Retrieved from http://www.exporthelp.europa.eu/thdapp/taxes/show2Files.htm?dir=/requirem ents&reporterId1=EU&file1=ehir_eu15_04v001/eu/main/req_sporgan_eu_010 _0612.htm&reporterLabel1=EU&reporterId2=DE&file2=ehir_de15_04v001/de/ main/req_sporgan_de_010_0612.htm&reporterLabel2=Germany&label=Volun tary+-+Products+from+organic+production&languageId=en&status=PROD.
- FAO (2015). Contract farming. Retrieved from http://www.fao.org/docrep/004/y0937e/y0937e03.htm.

FAOSTAT (2015). Food and Agriculture Organization of the United Nations Statistical Division. Retrieved from http://faostat3.fao.org/home/E.

- FDA (2015). *Filing prior notice.* Retrieved from http://www.fda.gov/Food/GuidanceRegulation/ImportsExports/Importing/ucm2 006837.htm.
- FDA (2013). Food labeling guide. Retrieved from http://www.fda.gov/Food/GuidanceRegulation/GuidanceDocumentsRegulatory Information/LabelingNutrition/ucm2006828.htm.
- Ferdman R.A. (2014). America is slowly-but surely- becoming a nation of tea dtrinkers. The Washington Post. Retrieved from https://www.washingtonpost.com/news/wonkblog/wp/2014/09/03/america-isslowly-but-surely-becoming-a-nation-of-tea-drinkers/.
- Goggi, P.F. (2014). *The state of the US tea industry 2014 year in review.* Tea Association of the USA Inc. Retrieved from http://www.teausa.com/14654/state-of-the-industry.
- Goethe Institute (2015). Retrieved from http://www.goethe.de/ins/ie/prj/scl/ess/de179806.htm.
- Groosmann, M. (2011). *Tea sector overview*. IDH: The sustainable Trade Initiative. Retrieved from file:///Users/Tommy/Downloads/IDHSectorOverview_TEA.pdf.
- Hardie, A.M. (2015). *North American tea plantations have a promising future.* Retrieved from http://www.thedailytea.com/travel/north-american-teaplantations-promising-future/.
- Hollyer, J.R., Fergerstrom, M., & Hu, C.U. (2012). Required and optional labeling for loose tea for sale. College of Tropical Agriculture and Human Resources: University of Hawaii at Manoa, Honolulu, Hawaii. Retrieved from http://www.ctahr.hawaii.edu/oc/freepubs/pdf/FST-47.pdf.
- International Markets Bureau (2011). Organic packaged food and beverages in *Germany.* Retrieved from http://www5.agr.gc.ca/resources/prod/Internet-Internet/MISB-DGSIM/ATS-SEA/PDF/5769-eng.pdf.
- International Markets Bureau (2011). Organic packaged food and beverages in the United States. Retrieved from http://www5.agr.gc.ca/resources/prod/Internet-Internet/MISB-DGSIM/ATS-SEA/PDF/5983-eng.pdf.

Institute of Social Development, Kandy (2008). SustainabiliTea: Report of Sri Lanken tea industry. PiC, New Delhi.

iXPOS (2015). Organic Foods. Retrieved from http://www.ixpos.de/IXPOS/Navigation/EN/Your-business-ingermany/Business-sectors/Consumer-goods/Food-and-beverage/organicfoods,t=distribution-channels-,did=265180.html.

Kortbech-Olesen, R. (2002). *The United States market for organic food and beverages.* International Trade Center. Retrieved from http://www.intracen.org/uploadedFiles/intracenorg/Content/Exporters/Sectoral _Information/Agricultural_Products/Organic_Products/us-market.pdf.

LaComb, R.P., Sebastian, R.S., Enns, C.W., & Goldman, J.D. (2011). *Beverage choices of US adults: What we eat in America, NHANES 2007-2008.* US Department of Agriculture. Retrieved from http://www.ars.usda.gov/SP2UserFiles/Place/80400530/pdf/DBrief/6_beverag e_choices_adults_0708.pdf.

- LieblingsTee (2014) *Bio-Zertifizierung.* Retrieved from http://www.lieblingstee.de/bio-zertifizierung.
- Muthkomm (2012). *Tee im trend Ein blick in den teemarkt*. Retrieved from http://www.muthkomm.de/de/news/ostfriesische-teegesellschaft/tee-im-trendein-blick-in-den-teemarkt.
- OECD (2005). OECD trade policy studies environmental requirements and market access. OECD Publishing: Paris, France. Retrieved from https://books.google.de/books?id=Q_-QwozXLMsC&printsec=copyright&hl=de#v=onepage&q&f=false.
- Okolandbau (2015). *Bio-Siegel.* Retrieved from https://www.oekolandbau.de/bio-siegel/.
- Organic Guide (2015). *Certification in labeling in the United States*. Retrieved from http://www.organicguide.com/organic/certification-and-labeling-in-the-unitedstates/.
- Organic-Market Info (2015). Study shows that fair-trade labels are being linked to higher cost willingness. Retrieved from http://organic-market.info/news-inbrief-and-reports-article/study-shows-that-fair-trade-labels-are-being-linked-tohigher-cost-willingness-and-to-better-taste-perception.html.

- OTG (2015). *Market share by distribution channels 2014.* Retrieved from https://en.otg.de/we-do-more-with-tea/the-tea-market/market-share-bydistribution-channels.
- Passport (2015). Organic beverages in Germany. Euromonitor International, June ed.

Passport (2015). Hot drinks in Germany. Euromonitor International, April ed.

Passport (2015). Tea in the Us. Euromonitor International, February ed.

Potts, J., Lynch, M., Wilkings, A., Huppe, G., Cunningham, M., & Voora, V. (2014). The state of sustainability initiatives review 2014: Standards and the green economy. International Institute for Sustainable Development: Winnipeg, Manitoba Canada. Retrieved from https://www.iisd.org/pdf/2014/ssi_2014.pdf.

Saberi, H. (2010). Tea: A global history. Reakton Books: London, England.

- Shu, T. (2001). *Time for tea—U.S. specialty tea trends.* Retrieved from http://www.ochafestival.jp/archive/english/conference/ICOS2001/files/PROC/IV-055.pdf.
- Statista (2015). *Tea production of the main producing countries from 2006 to 2014 (in metric tons).* Retrieved from: http://www.statista.com/statistics/264188/production-of-tea-by-mainproducing-countries-since-2006/.

TCC (2010). TCC tea barometer 2010. Retrieved from https://www.google.com/url?sa=t&rct=j&q=&esrc=s&source=web&cd=2&ved= 0CCMQFjABahUKEwjv5m35YrJAhVje6YKHRCxBmk&url=http%3A%2F%2Fwww.teacoffeecocoa.org %2Ftcc%2Fcontent%2Fdownload%2F404%2F2879%2Ffile%2FTCC_TEA_b aro2010_LP.pdf&usg=AFQjCNEiyoCTfjjXZfuq565rzzA4bTSIsQ&sig2=DQ4fa WyjMszxv5ovoMExBQ&cad=rjt.

Tea Association of the USA Inc. (2014). *Tea fact sheet- 2014.* Retrieved from http://www.teausa.com/14655/tea-fact-sheet.

TeeGschwender (2015). Preisliste ausgabe 55. Meckenheim: TeeGschwender.

The World Bank (2015). *Data.* Retrieved from http://data.worldbank.org.

TIS (2015). Tea. Retrieved from http://www.tis-gdv.de/tis_e/ware/genuss/tee/tee.htm.

- Townshend's Tea Company (2015). *Townshend's wholesale*. Retrieved from http://www.townshendstea.com/wholesale.html.
- Transportation Information Service (2015). *Tea.* Retrieved from http://www.tis-gdv.de/tis_e/ware/genuss/tee/tee.htm.
- US Customs and Border Protection (2015). *Importing tea, coffee and spices for commercial purposes.* Retrieved from https://help.cbp.gov/app/answers/detail/a_id/337/kw/tea%20import.
- USDA (2015). Organic standards. Retrieved from http://www.ams.usda.gov/gradesstandards/organic-standards.
- United Nations Conference on Trade and Development (2013). Forum to discuss country sustainability standards that increasingly affect developing-country exports. Retrieved from http://unctad.org/en/pages/newsdetails.aspx?OriginalVersionID=425.
- US National Library of Medicine (2015). *Black tea: Medineplus supliments.* Retrieved from https://www.nlm.nih.gov/medlineplus/druginfo/natural/997.html.
- United States Department of Agriculture Economic Research Service (2015). US food imports. Retrieved from http://www.ers.usda.gov/data-products/us-food-imports.aspx.
- Verband Deutscher Reeder (2012). Ein Meer von Tee. *Deutsche Seeschifffahrt, 26.* Retrieved from http://www.haelssenlyon.de/fileadmin/user_upload/pdf/DtSeesch12-2012-Tee.pdf.
- Wal, S. v. (2008). Sustainability Issues in the Tea Sector: A Comparative Analysis of Six Leading Producing Countries. Amsterdam: Stichting Onderzoek Multinationale Ondernemingen Centre for Research on Multinational Corporations.
- WTO (2015). *Tariff analysis online*. Retrieved from http://tao.wto.org/report/TariffLines.aspx.

Yanjing, Z. (2014). Green barriers for China tea: A case study of anhui tea imports and exports co, ltd faces green barriers in exporting. Savonia University of Applied Sciences, Finland. Retrieved from https://publications.theseus.fi/bitstream/handle/10024/75320/ZouYanjing.pdf? sequence=1.