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# The Metcalfe County Supervisory in Action 

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# THE LETCALFE COUNTY SUPERVISORY PIAN IN ACTICA 

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SUE TEKPEST HULE

A THESIS
SUBCITTED IN PARTIAL FULFILIUREN
OF THE REQUITHMRNTS FOR THE DEGREE OF
LéSTER OE ARTS

VESTEAN KENTUCKY TEACHEPS COLTEGE
AUGUST, 2947

Approved: -
Major Professor, Education
Department of Education
Minor Professor, English
Graduate Committee


## Aciarariedgenant

The author wishes to express her sincere appreciation for the valuable guidance and counsel of her sponsor, Dr. Mary I. Cole, Associate Professor Education; to Liss Eva Barton, Elementary Supervisor, Lítcalfe County, who gave instintingly of her time in making available complete data concerning her plan of supervision; to Dr. Gordon Wilson for constructive criticism and helpful suggestions; and to Superintendent Wendell Butler for cordial cooperation in furnishing data from his files to make this study possible.

The writer is also indebted to Dr. Lee F. Jones, Head of the Education Department, who aided in initiation of the thesis project.

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CHAPTER I

Selecting the Field of Study.- As a graduate student interested in the education of children the writer felt that her training would be greatily extended and that she would gain knowledge and understanding of what constitutes excellence in classroom toaching by making a study of a specific oupervisory program in action. Through conferences with Dr. Lee F. Jones, head of the Department of Education, and Dr. Yary I. Cole, Associate Professor in the Department of Education of Western, the program of supervision in Ketcalfe County, Kentucky, seemed an appropriate selection for this type of study because: (1) Nestern Kentucky Teachers College is closely associated with Ketcalfe County through a program of workshops, (2) its proximity to the campus enabled the writer to travel back and forth at minimum expense, time, and effort while gathering data at first hand, (3) the writer's interest in tine campus phase of their workshop at Western Kentucky Teachers College during the summer of 2946, and (4) the writer, while visiting the Metcalfe County schocls in the rinter of 1946-47, wai impressed with the report of progress made during the first two years of supervision in the county. It was this visitam tian which served as the first interest in a progrem of supervision in action as a thesis study.

The writer talked with Yetcalfe county superintemient, Wendell P. Butler, and supervisor, kiss Eva Barton, and found they were cordially rilling to cooperate by giving access to reccris on file in their offices and by giving time for personal canierences. Dr. Coie was assigned as sponsor of the stuty because of her direct work witin tine
county through the afore mentioned workshops.
In Yetcalfe County the administrative officials have their offices in the Education Building at Edmonton, the county seat, winich also houses certain other county offices. A picture of the Education Building is shown on page 6.

The Administrative officers of Metcalfe Coumty ares Superintendent - Wendell P. Butler Supervisor - Liss Eva Bartom Attendance Officer - Earl Hervey Secretary to the Superintendent - LISs Alyne Whition

Aim of the Study.- The Writer's aim is to furnish a guide for students studying supervision so that they may see the practical side of a supervisory plan in action.

Scope of the Stugy.- This is a study of the actual program of supervision used by Kiss Eva Barton, Supervisor of Metcalfe County Schools during the two years 1945-47. The schools included in her supervisory worik are four consolidated elementary schools, 43 one-teacher (white) schools, and 6 one-teacher (colored) schools. Records show that 1,969 children are enrolled in these 53 elementary schools and that the are taught by 63 teachers. The elementary schools include work from. grade one through grade eight.

Since the progrem of supervision does not function in the high schools except upon request, and this infrequently, only education at the elementary level is treated in this study.

Method of Procedure.- The method of procedure was to collect data besed upon: (1) consultations with the supervisor, superintendent, and
many classroom teachers, (2) records in the administrative offices, (3) reports turned in by classroom teachers, and (4) visitations while the schools were in session in December, 1946, and July, 1947.

The mriter resided in Edmonton during the month of May and parts of June and July, working in the administrative affices extensively. Superintendent Butler and Kiss Barton assigned the writer space in the supervisor's office and made material, equipment, and records in their offices available for the study.

During these weeks of residence in Edmontion it was possible for the writer to interview and work daily with each of the administrative officers and with many of the classroom teachers. The writer talked with every teacher who visited the office as well as observing all the teachers by visitations with kiss Barton during the afore mentioned months.

Source of Data- The sources of material gathered for this study include: (I) reports by liss Barton of the supervisory activities of which she made use in carrying on the Ketcalfe County eupervisory program, (2) access to her supervisory letters sent to teachers during the tru-ydar period, (3) school records on file in the offices of the superintendent, supervisor, and attendance officer, (4) questionnaire sent to teachers, the findings of which are described in Chapter VII, (5) notes based upon classroom visitations by the writer, (6) conversar tions rith teachers in the office, (7) attendance at all types of teachers' meetings, including sessions of the Plaming Council (reported in Chapter IV, page 33), (8) observing actual teaching in the schools, (9) sitting in during interviews which kiss Barton held mith individual teachers, (10) supervisory builetins, (11) professional books, and
(12) periodicals.

Definition of Terms. ${ }^{-1}$
Supervision is that phase of administrative work that helps the classroom teacher do better those essential things she is going to do some way.

Method is the mental procedure of the learner in mastering any form of subject matter that is presented to him.

Technique is the skill of the teacher in carrying on the actual teaching.

Device is any means other than the subject matter employed by the teacher in presenting the subject matter to the mind of the learner.

Presentation of Data.- It is the plan of this study to present an accurate picture of the work done by kiss Barton in her effort, through supervision, to establish for the rural schools of the county increasingly effective teaching. The writer hopes that from this study other counties may through comparing their program gain suggestions which will aid in their development.

Development of the Study.- The development of the study is treated as follows: (1) the backgrowis for this study is discussed in Chapter II, giving the progress of rural school supervision in the United States and its growth and development in Kentucky and in Ketcalfe County, (2) such tabular data as training and experience of teachers, teacher certificates, salary, and enrollment per teacher are presented in Chapter III, (3) the supervisory program in action is described in detail in Chapters IV, $V$, and VI, (4) a questionnaire is analyzed through teacher

[^0]section to the various supervisory activities in Chapter VII, and evaluation of a supervisory program including a self-evaluating chart for supervisors is given in part II, and (5) generalizations made for the present program with certain suggestions set up for future attainmeat in the supervisory plan of Metcalfe County are to be found in Chapter VIII. A bibliography is included which lists studies dealing with the various phases of supervision treated in this study.

Reliability of the Study.- The claim for reliability of this study is based upon the fact that the writer got her information at first hand through living in pimonton and, therefore, having access to school records and opportunity to interview the people concerned with educatimon in Ketcalfe County.


Picture of Education Building

## CHAPIER II

## SUPERVISICN IN THE AMERTCAN SCENE

It will be of value to trace briefly the origin and development of rural school supervision in the united States and the improving of rural supervision in Kentucky and in Ketcalfe County, because it will give a background in interpreting the progress of the supervisory program described in this study.

A Brief History of Gural School Supervision in the United States.The idea of supervision goes back nearly a hundred years. In the begiming tin's function was considered the work of the school board, but gradually such functions have been delegated to smaller and smaller units until they have finally been delegated to paid officers, the superintendents, and, in the last quarter of the 19th century, to supervisors.

Cubberly, ${ }^{1}$ Suzzallo, ${ }^{2}$ and Cook and Monahan ${ }^{3}$ have traced this transfer of porrer from the people to special representatives in the schools. In Massachusetts the authority was first vested in the town itself, then wes delegated io the selectmen, and in 1789 to the school coumitiee, who later selected one of their oum body as supervisor of common schools. Eventually this committee was permitted to engage for this work someone not a member of the committee.

The first step making possible professional supervision for rural


Ellwood P. Cubberly, State School Administration (Boston, Houghton uifflin Company, 1927) Chapters $6,8, \& 90$

2
Henry Suzzeillo, The Rise of Local School Supervision in Kassachusetts, Contributions to Buxation, No. 3 (Nen York, Bureau of Pablicatione, Teacher College, Columbia Uriversity, 1906).

3
Katherine W. Cook \& A. C. Monahan, Bural School Supervision, U.S. Bureau of Education Bulletin (Fashington, D. C., U.S. Government Printing Office, 1918:48), p. 78.,
communities was taken in 1888, when a law was passeci in Massachusetts proviaing for supervision in smaller toms and permitting them to join in sufficiently large numbers to engage a supervisor to devote all his time to the schools. 4

The idea of state supervision and the office of state superintendent had developed rapidly during these decades, in fact, much more rapidly than that of rural or city supervision. cole points out that the spread was from the cities, and that the ideas filtered into the rural areas.

The origin and growth of the iaea of local supervision for county and tornship schools is more difficult to trace than that of state or city. It began, as was stated, in fassschusetts vith the committee. Its earliest attempts were confined to the management of funds and other material services. Later came the idea of visitation and even the cesamination of teachers and pupils. The almost literal adoption of the duties of the eariy committees by later township and county supervisors shows the evolution of the office.

New Fork led the way in 1814, providing inspectors of coumon schools in each tomship. As early as 182ly, civil commissioners in kissomi were required to appoint "visitors to the schools ance in three months to examine teachers, grant licenses, and exercise general eupervisory powers. ${ }^{16}$ These places, ten yoars later, were taken by three trustees with similar duties. In 1825, 1827, 1828, 1829, 1834, 1839, respectively, Ohio, Vermont,

[^1]New Hampshire, ILichigan, Pennsylvania, and North Carolina passed Legislative acts providing for supervisory officers.

These early supervisory officers visited classrooms, took notes, and conferred with individual teachers, and that was the sum total of their supervision. Fortunately, for the supervisor in a modern school systems that day is long past. ${ }^{7}$

One of the first definitions to be helpful in pointing out the scope of modern supervision is that of minott. ${ }^{8}$
"Supervisory control is concerned with NHAT should be taught, WHEN it should be taught; to WEON, HOF, and to what PUPPOEA.

The old type of supervision has broadened to include a mile program of in-service education and cooperative pleming 9 The following quotation from Barr, Burton, and Bruckner brings the history of supervisory activities up-to-dates
"A distinct trend away from inspection and imposed improve. ment toward assistance, guidance, and coordination was noted ad early as 2925. By 1929, much less of the supervisors' total time was being given to visitation than formerly.

The trend away from confining supervision to classroom visitation and conference has continued staedily. Actual firsthand
contact with the classroom will be important always, but it is not the most economical or effective method for the whole of supervision, Many other functions now share the supervisors' time. The nature of

3
Elsie Coleman, "The Supervisory Visit," Educational Leadership, Vol. II, NO. 4, Department af Supervision and Curriculum Development: National Education Association, January 1945, p. 164.

8
E. C. Elliott, City School Supervision (Yonkersoon-Hudson, Noria Book Company, 1914), D. 12.

9
A. S. Berry, Ti. H. Burton, I. J. Brueclaer, Supervision, and ed., (New York, D. Appleton-Century Comers, Inc., 194, , Dp. iris. 20

ILia. 2. 29.
visitation is iteself changing. Studies show that soheduzed visiting while still necessary has been very sharply reduced. Group conferences for study and attack on common local problems are steadily growing in importance and time consumed. Reseerch was hardly ever included in the earlier studies, whoreas today it has greatily increased, particularly in medium-sized and large systems.
NTwo significant developments appear in the later studies.
The local workshop is rapidly achieving a large place in supervisory
programs. The group study of self-defined problems in which all
paricipate and in which leadership may be acercised by any number
of the total staff is steadily groiring in importance. Participatory
cooperative procedures are supplanting the typical imposed techniques
of earlier supervision. Supervision increasingly exercises leader-
ship and provides opportunity for leadarship to arises it aids in
organizing stugy programs initizted by teachers, by pareat groups,
or by any educational worker."

The conception of supervision in 1947 is that of educational leadership. It is appreciative, recognizing and encouraging atrengths; it is cooperative, utilizing the leadership ability of all; it is creative, inspiring creativeness in others; it is objective but always human. sbove all, ideal supervision exists only as it recognizes the importance of all people as individuals with a rightful place in today's culture. 11

Improving County Supervision in Kentucky.- ${ }^{12}$ In 1944 an intensive effort to increase county suparvision in Kentucky was initiated by the State Department of Education. Superinterients were encoureged to eaplog at Least one supervisor for each 50 or more claseroom teachers. Because a sufficient number of supervisors was not available the superintendents were advised to locate the best elementary alassrom teachers and ask them to prepare as helping teachers. They ware promised that workshops for

11
Lelia A. Taggart and others, Leadership through Gupervision, 1946 Yearbook, Association for Supervision and Curricuivm Developnent (Washington, D. C., National Education Association), p. 26. 12
"Report from Kentucky, Cooperation Brings Results," Educational Leaciership, Vol. III, No. I Department of Supervision and Curriculum Development (Hashington, D. C., National Education Association, October 1945), p. 9. problems confranting helping teachers would be studied.

During the last halp of the 1944 spring term such a woricshop was hold at Eastern Kentuck Teachers College at Richmond. During the firat summer term of 19144 Western Kentucky Teachers College conducted a similar workshop for supervisors and helping teechers. In the second surner term a more extensive woricshop of this type was held at the University of Kentucky, the staff of which included representatives from each of the five state institutitione.

In the spring and summer of 1945 woricshops for helping teachers were held on the campus of four of the atate colleges. The program of training was not a duplication of that for the 1944 workshop, but was continuous and more eatensive. As a result of this intensive work, the number of supervisors employed increased from 20 in the entire state to 78 helping teachers and supervisors in 44 counties in 1945-46.

In the fall of 19ill Itrs. Naomi C. Wilhoit was appointed State Supervisor of Elementary Education. It was her special work to initiate and carry on the program of in-service improvement with the helping teachers and supervisors in the state. Urs. Wilhoit has been consultent director on the staff of each of the woricahops for supervisors held during the summers of 1944 tinrough 1947. During the school year she works directily with helping teachers and supervisors by spending considerable time in each of the cooperating counties.

During the summer of 1946 a highly successful workshop for helping teachers, supervisors, and health coordinators was held for two and onehalf weeks in June at Jacicson, Kentucly, using the Lees Junior College buildings.

In June of this summer, 1947, a workshop contrinuing the in-service training of the supervisors and helping teachers was held for two and onehalf weeks in Iondon, Kentucky, using the campus of sue Bennett Junior College.

During each of the four summer workshops scholarships have been provided by the State Department of Education or the county which emploged the supervisor. The same helping teachers and supervisors plus netr ones go back to the woricshop every summer. Under Urs. Wilhoit's leadership there is a progressive program of improvemant. She is the advisor in the program of work at each of these workshops and has maintained a continuous program.

The purpose of the workshops was to augment the training of helping teachers each summer until they reached the qualifications required for a supervisor's certificate. This means holding a master's degree in admilistration and supervision based upon a special curriculum prescribed by the state.

Kiss Barton, although a certified supervisor from the beginning, has voluntarify attonded one of the woricshops during each of the four summers of the woricshop program.

Improving Supervision in Metcalfe County.- ${ }^{13}$ Metcalfe County mas among the first 44 counties which accepted the program of county supervision as suggested by the State Department of Education in 1944. This work was initiated in July of that year by Lr. Herman L. Wizuiens, acting county superintendent (1942-46). Kr. Williams selected Liss Barton, supervisingprincipal of the Sumer Shade Consolidated School for this position. He

Taken from interviews with Kiss Barton and Mr. Williams.
discussed the problem with her, and she, feeling a need for a supervisory program in Ketcalfe County, agreed to work as supervisor during July and August, 1944.

During tine two months Miss Barton made survey trips to the schools in the county to observe the teacher in his school envirommant. These visits were not long, for she believed brevity was desirable in the first visit, where teachers were maccustomed to supervision and likely to become nervous. This preliminary survey was an important step in setting up the program, for in these visits she found the following general conditions in need of improvements teaching procedures, reading levels, teaching materials, grouping, beautification both inside and out of schools, room arrangement, coordination in the schedules, and school spirit. These conditions plus the manifest eagerness on the part of some of the teachers for help aided her decision in accepting the position as full-time supervisur.

Liss Barton had begun projects in the Sumer Shade school that she desired to accomplish before talding the position of county supervisor. Because of this the board of education selected liss Iera King to take over the duties of supesvisor until January, 1945. kiss King attended the workshop mentioned above, at the University of Kentuckg daring August, 1944.

The plan of supervision in the county has grown rapidiy. when liss Barton began her work, she had a small desk in one corner of the superintendent's office. In November, 1945, the accumulation of materials made it necessary for a separate office. sgain in June, 1947, the department had grom beyond the capacity of the one room, and a partition was removed to add a book room to the supervisor's office. In addition to the book room, the wails have been painted a powder-blue, drapes with contrasting colors have been humg, a mirror and new pictures have been added.

A picture of the supervisor's office is shown on page 17.
The Supervisor.- The personal qualifications of tiss Barton are grouped according to experience and academic work.

Experience - more than 30 years of teaching, which includes experience in each grade of the elementary school and in most of the areas of study in high school, with more of the time devoted to Finglish and social studies. During part of this time she was principal of a consolidated school.

Academic work - A.B., Western Kentuaky Teachers College, 1926; KoA., aeorge Peabody College for Teechers, 19343 additional graduate wark, Weatern Kentucks Teachers College, 1933, 19433 woricehops, training in supervision and administration as co-director and participant, sumener and fall of 1945, Ketcalfe County, and Western Kentucig Teachers College, sumer of 1946; and as a supervisom-in-training at the previously mentioned workshops at Jackson and London, Kentuckg.

Cooperation of County Superintendent and Board of Blucation.Superintendent Wendell P. Butler returned to Metcalfe County Education Dopartment in June, 1946, after serving four years in the United States Navy. Superintendent Butler seems to find genuine satisfaction in the supervisory grogram in the comnis. He promotes each new venture initiated and partioipates extensively in its execution.

Lt Superintendent Butler's suggestion the Letcalfe County Board af Education cooperates with the program of supervision.by furnishing funds necessary for the purchase of materials and equipment, which enables the county to conduct an effective plan of aupervision.





## GHAPIER III

GINNERAL DNFORNSTICN CONCERNDNG METGAIFE COUNTY, KENNTUCKY, ITS SCHOOIS, TRADIING, AND EXPERTINGE OF TEACHERS.

Metcalfe County is looated in central southern Kentucky in the heart of the eastern Pennyroyal district. The county was the 106th formed in the state and was established in 1860 out of parts of Berren, Green, Adair, Cumberland, and Monroe Counties. I It covers an area of about 303 square miles. ${ }^{2}$ The county is drained by the upper waters of Ifittle Barren River, Skeggs Creak of Big Barren River, and the headwaters of Marrowbone Creek, a southeastrard-ilowing tributary of the Cumberland River. ${ }^{3}$

Physically the region is a rolling limestone platear exhibiting many isolated hills. 4 Edmonton, the county seat, is near the center of the county, 19 miles east of Glasgow, and 20 miles southeast of Cave City. It has an elevation of 800 feet, which is surpassed by low Fidges and knoiu at an altitude of about 1,000 feet. 5

The county has every variety of soil, much of the land lies well and is gently rolijing, while the southern part is hilly and broken. ${ }^{6}$ It is an agricultirral county, with tobacco and corn as the leading crops.?

On the fellowing page is a usp of Yetcalle County showing north and

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T
    Leris Collins, History of Kentucky, Vol. II (Lowisville, Ky., John P. Korton \& Company, Inc., 1924), p. 629.
    2
    Records, Office of County Clerk of Matcalfe County.
    3
    Tbid.
    4
    Ibid.
    5
    Colline, op. cit., p. 629.
    6
    Ibid., p. 629.
    Ibid., p. 629.
```

south, east and west outlets, giving county boundaries, and showing the location of the 63 schools in the county, including four consalidated schools, 43 onemteacher (white) schools, and aix one-teacher (caiored) schools. The four consolidated schools are Edmonton, Sumer Shade, Center, and Sulphwr Well. The colored schools are looated at Savoyard, Blue Spring, Ebencemer, Randalph, and Sumper Shade.

As a bacleground concerning the specific supervisory plan in action the fallowing concrate data relating to the tesching personnel is included. However, the witer makes no attempt to analyze these diata because the purpose of this thesis is to show a practical supervisory plan in action rather than to investigate statistical data.

Discussion of Tables
Table I, page 24. General Information Goncerning Ketcalfe County, Kentualy, and Its Schools, 1947.

It vill be noted that the county has a total number of 63 elementary teachers, 14 in consalidated schools, 43 in onerteacher (white) schools, and six in one-teacher (colored) schools. This table gives the county population, school census, size of county, number of schools, number of teachers, total enrollment in the three types of schools, and the average annual salaries of the 63 elementary teachers.

Teble II, page 25. Enrollments Per Teacher In Elementary Sahools of Ketcalie Comty.

This teble shors the number of pupils enrolled per teacher in the elementary schools of ketcalfe County. In the consolidated schools the nriter has divided the teachers into two groups: (1) primery teachers including grades 1,2 , and 3 , and (2) intermediate teachers - including
grades 4 through 8.
This table shows that five teachers have more than 50 pupils. This fact establishes a need for more teachers, as the state lav requires an added teacher when the enrollment of 50 pupils for one teacher is reached.

According to the Association for Supervision and Curriculum Development in their meeting in Chicago in 1947, no less than 25 children should constitute the size of a one-teacher school. There are 15 one-teacher schools with less than 25 childrem, with three of these being one-teacher colored schools. The Association for Supervision and Curriculum Development recomends that these schools be consolidated for better educational facilities for the children.

Table III, page 260 Monthly Salaries of Teachers in Elementery Schools of Yetcalfe County.

The low salaries in comparison with others in the state may be due to the number of emergency certificates, held by approcimately one-balf of the Metcalfe county teachers.

The salary schedule of the cointy has a $\$ 90.00$ besal pay plus 25 cents per semester hour of training and $\$ 2.00$ a year for experience up to five years.

Table IV, page 26. Types of Certificates Held by Elementary School Teachers in Metcalfe County.

This table shows that 31 of the 63 elementary teachers hold emergency certificates, 3 teaching in consolidated schools, 25 in one-teacher (white) schools and three in one-teacher (colored) schools. There are 13 standard elementary certificates, five in consolidated schools, seven in onoteacher (rizite) schools, End one in ane-teacher (colored) schools, 27e remaining 19 teachers have been issued elementary provisional certirioates.

TABIE I
GENERAL DTFCPMATICN CONCERIDNG METCAIFE COUNTY, KENTUCKY, AITD ITS SCHOOIS, 1947
Total population of county ..... 9,526
School census in country ..... 2,417
Total equare milles in the county ..... 303
Number of consolidated schools ..... 4
Number of one-teacher (wite) schools ..... 43
Number of one-taacher (colored) schools ..... 6
Total mumber of toachers in county ..... 63
Number of men teachers ..... 1
Yumber of women teachers ..... 56
Number of married men teachers ..... 4
Number of married women teachers ..... 47
Number of consolidated school elementary teachers ..... 14
Number of teachers in one-teacher schoois (white) ..... 4.3
Number of teachers in one-teacher schools (colored) ..... 6
Number of emergency teachers is ..... 31
Total enrollment in consolidated schools ..... 552
Total enrollment in one-teacher (uhite) schools ..... 1,263
Total enrollment in one-teacher (colored) schools ..... 136
Average enrollment in one-teacier schools ..... 29
Average ammal selary of teachers in consolidated schools ..... 5177.98
Average amual salary of teachers in one-teacher (white) schools 112.07
Average annual salary of teachers in one-teacher (colored) schools 107.70

TABIE II


| No. of Pupils Enrolled per Teacher | Consolidated Elementary Teachers |  | Ono-Teacher (rhite) | $\begin{aligned} & \text { One-Teacher } \\ & \text { (colored) } \end{aligned}$ | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2}$ | $\because I$ |  |  |  |
| 62 | 1 |  |  |  | 1 |
| 58 | 1 |  |  |  | 1 |
| 54 | 1 |  |  |  | 1 |
| 53 |  |  | 1 |  | 1 |
| 52 |  | 1 |  |  | 1 |
| 48 |  |  | 1 |  | 1 |
| 47 |  |  | 2 |  | 2 |
| 46 |  | 1 |  |  | 1 |
| 45 |  | 1 |  |  | 1 |
| 47 |  |  | 1 |  | 1 |
| 41 |  |  | 1 |  | 1 |
| 40 |  | 1 | 3 |  | 4 |
| $39$ | 1 |  |  |  | 1 |
| 37 |  |  | 1 |  | 2 |
| 36 | 1 | 1 | 1 | 1 | 4 |
| 35 |  |  | 2 |  | 2 |
| 34 |  | 1 | 1 |  | 2 |
| 33 |  |  | 1 |  | 1 |
| 32 |  |  | 2 |  | 2 |
| 31 |  |  | 4 |  | 4 |
| 29 |  |  | 1 |  | 1 |
| 26 |  |  | 2 |  | 2 |
| 21 |  |  | 4 | 1 | 5 |
| 26 |  |  | 1 |  | 1 |
| 25 |  |  | 2 | 1 | 3 |
| 24 |  | 1 | 1 |  | 2 |
| 23 |  |  | 2 |  | 2 |
| 22 |  |  |  | 1 | 1 |
| 21 |  |  | 2 |  | 2 |
| 20 |  |  | 2 |  | 2 |
| 16 |  |  | 1 |  | 1 |
| 15 |  | 1 |  |  | 1 |
| 11. |  |  |  | 1 | 1 |
| 12 |  |  | 2 | 1 | 3 |
| 17 |  | 1 | 2 |  | 3 |
| TOMAI | 5 | 9 | 43 | 6 | 63 |

*P - Primary Teachers - Grades one through three.
nI - Intermediate Teachers - Grades four through eigint.

TABIE III

| $\begin{aligned} & \text { Salary } \\ & \text { Per } \\ & \text { Month } \end{aligned}$ | $\begin{aligned} & \text { Elementary } \\ & \text { (consolidated) } \\ & \text { Teachers } \end{aligned}$ |  | One-Teacher (white) | One-Teacher (colored) | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | P | I |  |  |  |
| \$235-139 |  | 1 |  |  | 1 |
| 130-134 |  | 1. | 4 |  | 5 |
| 125-129 | 1 | 1 | 1 |  | 3 |
| 120-12) 4 |  | 1 | 6 | 2 | 9 |
| 125-119 | 2 | 2 | 9 | 1 | 14 |
| 210-774 |  | 2 | 5 |  | 7 |
| 105-109 | 1 | 1 | 5 |  | 7 |
| 100-104 |  |  | 4 | 1 | 5 |
| 95-99 |  |  | 7 |  | 7 |
| 90-94 | 1 |  | 2 | 2 | 5 |
| TOTAL | 5 | 9 | 43 | 6 | 63 |

TABIE IV
TYPES OF CERTIFICATES HEID BY ELELSENTARY SCHOOL TEACHBRS DN METCAIFE CONTIY

| Type of School | Certificate issued by State Boand of Fducation |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Standard <br> Elemantary | Elamentary <br> Provisional | Emergency | Total |
| Consolidated | 5 | 6 | 3 | 14 |
| One-Teacher (white) | 7 | 11 | 25 | 43 |
| One-Teachar (colored) | 1 | 2 | 3 | 6 |
| TOLAL | 13 | 19 | 31 | 63 |

Table $V$, page 2g. Preparation in College Hours of Elementary School Teachers in Metcalfe County.

College training of the teachers is shown in this table. There are only five college graduates among the 63 elementary school teachers. This may be due to low salaries paid in the county and to the fact that most of the teachers are married, with home responsibilities, and have little incentive for further study. However, many of them were enrolled in the workshops provided for them in 1945-46. Others enroll for the spring quarier and first summer tern at colleges in the area.

Table VI, page 30. Distribution of Teachers According to Years of College Training.

This table shows that nineteen teachers have one-half year or less of college training. This includes one consolidated elementary school teacher, 15 one-teacher (white) school teachers, and three one-teacher (colored) school teachers.

Table VII, page 30. Distribution of Teachers According to Years of Teaching Experience.

This table displays that 33 of the 63 elementary teachers have from 0 to five years experience. Three one-teacher (white) school teachers have taught from 21 - 25 years.

Table VIII, page 31. Comparison of Number of Years of Teaching Eperience With College Training.

Eleven teachers rino have taught 0-2 years; one is an elementary teacher in a consolidated school with one-half year or less of training; 8 are one-teacher (white) school teachers; 7 with one-helf year or less of training and one with $1 \frac{1}{2}$ year of training; 2 are one-teacher (colorea) school teachers both with onemalf year or less of training. This table
includes 0 to 23 years teaching experience and from one-half year or less to 4 years of college training.

Table IX, page 32. Comparison of Number of Years of Teaching Exparience and college Training of 33 Teachers Tho Taught in Hetcalfe County Prior to Supervision, 1943-44, nith their Record Through the 1947-48 School year.

This table gives the comparison of the number of years teaching experience and college training of 33 teachers who taught in Metcalfe County preceding supervision (1943-44) and their record through the 1947-48 school year. Two consolidated-school teachers, 28 one-teacher (white) school teachers, and 3 one-teacher (colored) school teachers have remained in the county during the two years of supervision. In the two years mach improvement has been made. Tro have received degrees during this period, and twenty-eight of the thirty-three have more college training. This table includes the one-year experience and the college training through 1947.

TABIE V
PREPARATION IN COUIEGE HOURS OF EIEMMNTARY SCHOOL TEACHERS IN METCALFE COUNTY

| Total Number Semester Hours | Consolidated Elementary Teachers |  | One-Teacher (white) | One-Teacher (colored) | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | F | I |  |  |  |
| 130-139 |  | 2 | 2 |  | 3 |
| 120-129 |  | 1 | 1 |  | 2 |
| 170-119 |  |  | 1 |  | 1 |
| 100-109 |  | 1 |  | 1 | 2 |
| 90-99 | 1 |  | 2 |  | 3 |
| 80-89 |  | 2 | 3 | 1 | 6 |
| 70-79 | 2 | 2 | 7 | 1 | 12 |
| 60-69 | 1 | 1 | 5 |  | 7 |
| 50-59 |  |  | 2 |  | 2 |
| 40-49 |  |  | 2 |  | 2 |
| 30-39 | 1 |  | 2 |  | 3 |
| 20-29 |  |  | 4 | 1 | 5 |
| 10-19 |  |  | 5 |  | 5 |
| 0-9 |  | 1 | 7 | 2 | 10 |
| TOTAL | 5 | 9 | 43 | 6 | 63 |

TABLE VI
DISTRIBUTION OF TEACHERS ACCORDING TO YEARS OF COLIEGE TRADIDIG.

| Years of Training | Consolidated Elementary Teachers |  | One-Teacher (white) | One-Teacher (colored) | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | P | I |  |  |  |
| One-half or less |  | 1 | 15 | 3 | 29 |
| 1 year | 1 |  | 2 |  | 3 |
| 12 year |  |  | 5 |  | 5 |
| 2 years | 3 | 3 | 12 | 1 | 19 |
| 23 years | 1 | 2 | 4 | 1 | 8 |
| 3 years |  | 1 | 1 | 1 | 3 |
| 31 years |  |  | 1 |  | 1 |
| 4 years |  | 2 | 3 |  | 5 |
| TOTAL | 5 | 9 | 43 | 6 | 63 |

TABIE VII
DISTRTBUTION OF TEACHERS ACCORDING TO YEARS OF TEACHING EXPFRTENCES.

| Years of Experience | Consolidated Elementary Teachers |  | One-Teacher (white) | One-Teacher (colored) | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | P | I |  |  |  |
| 0-5 | 3 | 3 | 23 | 4 | 33 |
| 6-10 | 1 | 4 | 5 |  | 10 |
| 11-15 |  |  | 17 |  | 11 |
| 16-20 | 1 | 2 | 1 | 2 | 6 |
| 21-25 |  |  | 3 |  | 3 |
| TOTAT | 5 | 9 | 43 | 6 | 63 |


| Teaching Experience |  |  |  |  |  | College Training |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. of Years | $\begin{aligned} & * \\ & P \end{aligned}$ | I | W | c | T | $\frac{7}{2}$ Yearor less |  |  | $\begin{array}{\|l\|} \hline \text { 1 Year } \\ \text { PITMIC } \end{array}$ |  | 12 Year |  |  | 2 Years |  |  | $\begin{aligned} & 2 \frac{1}{2} \\ & \text { Years } \\ & \hline \end{aligned}$ |  |  | 3 YearsPI ITIC |  |  | $\begin{aligned} & 3 \frac{1}{2} \\ & \text { Years } \end{aligned}$ |  |  | 4 Years |  |  | TOTAL |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  | IT 1 | Tic |  | I] ${ }^{2}$ |  |  | I |  |  | IT |  |  |  | TC |  | I 1 |  |  |
| 0-2 |  | 1 | 8 | 2 | 11. |  | 17 | 2 |  |  |  |  |  |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 11 |
| 3-5 | 3 | 2 | 15 | 2 | 22 |  | 6 | 11 | 1 | 1 |  |  | 1. | 2 | 14 |  |  | 11 |  |  |  | 11 |  |  |  |  |  | 1 | 22 |
| 6-8 | 3. | 3 | 3 |  | 7 |  | 1 |  |  |  |  |  | 1 |  | 21 |  |  |  |  |  |  |  |  |  |  |  | 2 |  | 7 |
| 9-11 |  | 1. | 4 |  | 5 |  | 1. |  |  |  |  |  | 1 |  | 1 |  |  |  | 1 |  |  |  |  |  |  |  |  | 1 | 5 |
| $\underline{12-. . ~} u_{4}$ |  |  | 7 |  | 7 |  | 1. |  |  | 1 |  |  |  |  | 5 |  |  |  |  |  |  |  |  |  |  |  |  |  | 7 |
| 15-17 |  |  | 2 |  | 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 |  |  | 1 | 2 |
| 18-20 | 1 | 2 | 1 | 2 | 6 |  |  |  |  |  |  |  |  |  |  | 1 | 1 | 11 | 1.2 |  | 1 |  |  |  |  |  |  |  | 6 |
| 21-23 |  |  | 3 |  | 3 |  |  |  |  |  |  |  |  |  | 2 |  |  |  | 1. |  |  |  |  |  |  |  |  |  | 3 |
| TOTAI. | 5 | 9 | 43 | 6 | 63 |  | 1.6 | 31 | 10 | 20 | 0 | 02 |  |  | 312 |  |  | 21 | 4.2 |  | 11 | 11 |  | 0.1 | 1. 0 |  | 2 | 30 | 63 |

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*P--Mrimary Teachers - Grades one through three.
I-Intermediate Teachers - Grades four through eight.
W-Ono-Teacher (rinite) School Teachers.
C-cmo-Teacher (calored) School Teachers.
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TABIE IX
COMPARISON OF NUMBER CF YEARS OF TEACHDNG EXPERIENCE AND COTUBGE TRADNING OF 33 teachers who taught in metcaife cointy prior to supervision, 1943-44, EITH THEIR RECORD THROUGH THE 1947-48 SCHOOL EEAR.

| Name of Teacher <br> Ene-Teacher Schools | 1943-44 |  | 2947-48 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Experience | Training <br> Sem. Hrs. | Esperience | Training Sem. Hrs. |
| Frances Bell | 2 | 16 | 5 | 64 |
| James Blaydes | 5 | 94 | 8 | 130 |
| Hazel Blevins | 5 | 65 | 8 | 70 |
| Edina Cassady | 10 | 64 | 13 | 72 |
| Lres. Robert Church | 5 | 82 | 8 | 82 |
| Opal clark | 17 | 83 | 20 | 91 |
| Delphia Coffey | 1 | 8 | 4 | 8 |
| Iucille Compton | 18 | 64 | 21 | 66 |
| Kate J. Freeman | 10 | 16 | 13 | 23 |
| Ida Froedge | 19 | 81 | 22 | 89 |
| Herman Gilley | 19 | 69 | 22 | 71 |
| Opal Higgason | 10 | 65 | 13 | 70 |
| Cora Jones | 10 | 67 | 13 | 69 |
| Mary E. Jones | 7 | 69 | 10 | 77 |
| Lera King | 16 | 66 | 19 | 83 |
| Peuline Willer | 12 | 128 | 15 | 128 |
| Adelle Mitchell | 10 | 67 | 13 | 69 |
| Clara Moran | 17 | 73 | 20 | 81 |
| 1 kary Nichols | 2 | 84 | 5 | 130 |
| Ollie Nichols | 1 | 64 | 4 | 74 |
| Vera Page | 10 | 65 | 13 | 71 |
| Ruby Pendleton | 1 | 65 | 4 | 74 |
| Antha KcKinney | 8 | 66 | 11 | 92 |
| Ruby Gordon Roberts | 5 | 42 | 8 | 50 |
| Joyce Romines | 1 | 65 | 4 | 99 |
| Iouise Sartin | 1 | 16 | 4 | 60 |
| amie Veluzat | 7 | 40 | 10 | 42 |
| Euth Whitlow | 1 | 0 | 4 | 17 |
| Consolidated Schools |  |  |  |  |
| Estelle Forbes Elizabeth Porter | 3 16 | 128 90 | 6 19 | 130 105 |
| One-Teacher Schools (colonea) |  |  |  |  |
| Kagadeline Bremer | 0 | 16 | 3 | 27 |
| Iola Litchell | 16 | 80 | 19 | 80 |
| Wyoming President | 15 | 72 | 18 | 80 |

*Semester Hours

## CHAPTER IV

PART I
of
TEE SUPERVISORY PIAN IN ACTION

## OFFICE PHASE OF MISS BARTQN'S SUPFRVISORI PROCRAL

Cooperation is the keynote of any satisfactory supervisory program. It makes no difference whether the scene be urban or rural. ${ }^{1}$ To secure this cooperation was the chief aim of Kiss Barton when she sought to initiate and organize the plan of supervision for the rural schools of Metcaife county.

In setting up the program Kiss Bartion ascertained the problem of what needed to be accomplished in the county by ecamining the instructional situation as it existed.

Two factors served as a starting point for her supervisory program: (1) there were no data which related to the ability and achievement of pupils or to the cultural or economic beckground from wich they came, and (2) in her afore menticned two-months' survey by classroom visitations Liss Barton had observed 4 ufinite needs of each school.

In devising a workable plan to meet the needs the scope of work had to be decided tentatively. The superintendent and supervisor decided that the needs of the elementary schools were so great that they should be considered iirst, but since she was interested in the total program, high school supervision might be obtained upon request. It was also decided

[^2]that it would be a year-around program, even though the school term was by law at that time seven montins in length. (Beginning with the year 1947-48 all schools in the state went on an eightmonths term, which meant for Letcalfe County, July through February). By giving 12 months to the program she can work with teachers every day, even during vacation. For example, when the writer was worling in the supervisor's office in May, 1947, five or more teachers came in every day for help in selecting materials for the next school term.

Liss Barton was given full authority as to the supervisory activities that she would employ and the relative emphasis to be given each. It nas essential that she decide what emphasis should be given to a commonity survey, testing the ability and achievement of pupils, classroom visitation, demonstration teaching, conferences with teechers, teachers' meetings, pupil grouping, in-service training, and curriculum revision.

Wiss Barton was concerned with the total teaching program, which meant that she would try new techniques in such things as experimenting with individual differences. She believed that a community survey at the beginning of her work would take too much time from instructional supervision, and since she had been in the educational system of Hetcalfe County for over thirty years, she felt that she was cognizant of the cultural and economic background of the children. So in setting up the supervisory progran she concentrated on testing and on discovering the definite needs of each school through visitation.

In an agricultural county with an area of 303 square miles where most of the schools are from 10 to 50 miles from the central office, where the telephones are ferr, and mail is slow, it was necessary to develop a flexible system of supervision. By a flexible program we mean that because
of condition of roads and lack of money the needs of one school will be different from those of another school. Although any program of supervision should be flexible, it must also be unified by setting up over-all objectives to be achieved which will coordinate the work of the many schools in the system. In accordance with this idea Hiss Barton, through conferences with the teachers and through visitation, set up the following objectives for her first year of supervision, 1945-46:

1. To stimulate and develop in-service training of teachers.
2. To develop a continuing program of achievement testing in the Ketcalfe County Schools.
3. To provide and maintain a stock-room of materials and equipment available for the purchasing needs of individual teachers.

In selecting an objective the supervisor must not only list reasons for setting it up, but must list attainable ways of achieving it and mr. it find a way to evaluate the results. Each of the above-listed objectives will be treated separately in this chapter, with the reasons, means of attaining, and the observable results of each.

Objective I - To Stimulate and Develop In-Service Training of Teachers.
The chici concern of the supervisor is the cultivation of in-service growth of teachers. The interested teacher will have the desire to fmprove her teaching abilities regardless of outside assistance, but in Metcalfe County the majority of the teachers are married, with home responsibilities and little tine for in-service training. Because of this liss Barton began her first year with the most obvious method of in-service teacher growth, that of professional reading.

Rather than making professional reading a mere routine requirement, Liss Barton tried to create an interest in important school problems so that the reading of professional books and magazines would become objective. She made all types of reading material available for the Ketcalfe County teachers in two ways: (1) through establishing a Teacher's library, which is located in the supervisor's office, and (2) through wider use of the Ketcaife County Public Library.

The Teacher's Library- This library is supported by the board of education and by contributions of $10 \%$ of all money raised through programs given by the teachers in their individual schools. During the year 1945-46, $\$ 68.50$ was turned in by 21 teachers, and the board of education supplemented this with $\$ 85.37$ for the purchase of books.

The problem of selecting literary books for children was met by broing 100 Cadmus books. The Cadmus Book Company's ${ }^{2}$ program of book selection and publication is probably too well known by educators to karrant a description in this study.

The plaming council, discussed on page 47, met with Miss Barton, and these 100 books were rated 1, ?, snd 3, according to the needs of the school children. All number ane books were purchased first, then number 2, and finatly number 3 books were purchased.

During the school year 1946-47 the Department of Education, Frankfort, sent Liss Louise Galloway, library consultant, who made inventory and with Liss Barton made a purchasing list of an additional 100 books. All of these were ordered. The makeup of the library consists of supplementary

## 2

Cadmus Book Company, 119 South Dewey Street, Eau Claire, Fisconsin.
readers and pleasure reading books for children, and also of professional. books, bulletins, monographs, yearbooks, and pamphlets for teachers. These books may be used in the office or may be borrowed. Every six months $4 i s s$ Barton, with funds made possible by the board of education, purchases six copies each of several recent professional books. These books are so in denand that they are made available to the teachers through a waiting list. In the two years of supervision Liss Barton has obtained 1,025 books for the Ketcalfe County Teachers' Library, which is located in a book room adjoining her office. A picture of this book room will be found in Chapter II.

The Ketcalfe County Public Library-- This Iibrary is the source of cultural reading for the teachers and students. Five per cent of the money made by school programs is contributed to this public library for the pur chase of fictional material, which gives them an opportunity to make suggentions as to book purchases.

Aims for In-Service Growth through Professional Reading.- The Metcalfe County superyisor set up the following aims for in-service growth through professional reading:

1. To awaken rural tezchers to the value of professional Iiterature and thus to increase the amount of such reading.
2. To achieve observable results in educational interest and growth.
3. To produce teachers better informed in professional matters.
4. To encourage each teacher to build a private professional library and to purchase more books.
5. To stimulate the reading of the better periodicals.

Liss Barton has used the following means of accomplishing these aimss (1) she has a constantly changing magazine and book display in her office,
(2) the Teachers Iflbrary is in a room comected with her office to facilitate the keeping of records as to book use and for teacher inspection, (3) in conferences with teachers she suggests the reading of certain articles that may fit the needs of their specific schools, (4) she distributes educational literature when teachers visit her office and in her visitations to the schools, (5) teachers are encouraged to subscribe for several magazines which are particularly helpful in their grade or schools, and (6) she encourages them to use their magazines and books to build a professional library in their individual schools.

On any late afternoon of the week and all day every Saturday teachers are in the office examining the books for children. Where only single copies of these books are on display, the teachers make purchasing Lists for their own schools. Sultiple copies of some of the more popular suppiementary books and co-basal books are supplied in the Teachers' Iilizary. At no time is it possible to find many copies of these books on the shelves, because they are in constant circulation among the schools.

Results.- An indication of the success of this promotional effort is that 51 of the 63 teachers have subscribed to one or more magazines during the first two years of supervision, where formerly only a negligible number of teachers took even one magazine. The more popular ones selected are The Instructor, 21 subscribers; Childinood Education, 8; The Elementary English Review, 7; The Grade Teacher, 4; Journal of Geography; 4 ; and Chiliren's Activities, 3. The reader may monder at seeing The Instructor listed as the most frequent choice, as it is not a magazine which is the official organ for some learned society, e.z., the Association for Childhood macation. The best explanation probably lies in the fact that a large percentage of the personnel is certified on an emergency basis, which means that

The Instructor is more at their comprehension level than are such magazines
as The Elementary School Journal and The National Elementary Principal (each of which was selected only once in the county).

The pre-aminent result of this method of in-service growth is that teachers are increasingly challenged to experiment with suggestions gained from professional reading. For example, ideas for school beautification found in various bulletins were used extensively by teachers and students.

## Teachers ' Meetings

A second important technique useful in a continuous in-service growth of classroom teachers is well-planned toachers' meetings. Kiss Barton includes such meetings under this objective because of their value to the teaching personnel during the school year.

Aims.- 1. To make clear the necessity for improvement in teaching. 2. To help the teacher analyze his om teaching and to ser an improvement goal which is within his range of attainment.
3. To help the teacher see evidences of improvement.
4. To meet the needs and interests of the group.
5. To stimulate the teachers to share their experiences and
to work jointly in sharing mutual problems.
In order to accomplish these aims kiss Barton uses several types of teachers' meetings in her program of supervision. These are: (1) total group-compulsory, (2) elementary teachers-voluntary; (3) small group meetings, and (4) the Planning Council.

Total Group-Compulsory- In-service growth is not the major purpose of these meetings, which are attended by every teacher in the system. Rather, it may be said that their purpose is trofold: to maintain morale and for
disaussion of general administrative problems such as the need to improwe school attendance. The programs usually consist of an administrative official's discussing these matters, the singing of a few songs, and having a speaker who develops ways of dealing with the problems at hand. At these meetings there is seldom anything of instructional importance which may be used in the classroom.

Elementary Teachers-Volumtary- There are several of these meetings during the school year, winich are attended largely by the non-urban teachers. These are plamed to improve the teaching in such definite areas as supervised study, caring for individual differrences of children, wider use of illustrative materials, and evaluation of classroom supplies before their purchase.

Usually liss Barton plans these programs around the needs evidenced by the majority of the teachers as observed in classroom visits, someti- $\geqslant 8$ folloring suggestions or requests of the teachers, and sometimes suggesting suitable materials and teaching procedures found in local classrooms or elsenhere.

In meetings of this type it is the hope that every teacher may learn something of vauue through participating in these meetings, which are planned according to the needs of the greater number of the schools. Since the entire content of Chapter VI of this stucty is concerned with the analysis and evaluation of teaching procedures which form the subject basis for teachers' meetings of both large and small groups, it will not be treated in greater detail here.

Small Group.- These are sessions at which the teachers, mutually interested in a pressing problem, such as grouping of papils, gather to discuss, combine experiences, study, and work out their needs together. The
meetings are democratic, so that each teacher in the county feels free to discass problems, plans, methods, or materuals that he considers pertinent to the situation. These are WOMK meetings where Kiss Barton keeps specialized references and source material at hand.

The Plaming Council.- Democratic leadership in a supervisory program rests upon the fact that teachers are vitally concerned with their own improvement and that this concern will lead them to assume responsibility for their own professional growth. In order to give the teachers a chance to plan mith the administrative officers on a democratic basis, the Letcalfe County Plaming Council was organized. The Council is composed of a representative from each geographic area in the county, the teachers in a particular section electing their own representative.

The purpose of the Council is to advise with the superintendent, supervisor, and attendance officer on problems of improvement in the educational system of the county, examples of which are planning for workshops, and all types of teachers' meetings for in-service growth.

The Council is composed of the following classroom teachers: Lera King Blakeman - Knob Lick School

Opal Clark - Sulphur Fell Consolidated School
Elizabeth Porter - Center Consolidated School
Edina Cassady - Cassady School
Isabelle Sandidge - Liberty School
James H. Young - - Dripping Springs School
Winnie Pulliem - Good Iuck School
Estelle Forbes - Eamonton Consolidated School
joyce Romines - Angeiley School
Frances Bell - Kosby Ricige School

Evaluation of Teachers' Heetings.- Systematic criteria have not as yet been formulated for evaluating results of teachers' meetings. at its best, the meetings may assist in bringing the teacher's professional knowledge up to date and affecting some change in his attitude. Its real contribution must be judged by the extent to which it has the effect of improving the quality of teaching. ${ }^{3}$

The use of the questionnaire, discussed in Chapter VII, devised to elicit voluntary expressions of opinion, indicates that the Metcalfe County teachers welcome the opportunity to discuss with their colleagues and supervisor their teaching and learning problens. In intervieving classroom teachers the writer found that they seem to be stimulated to professional study through these meetings and in most instences have tried out improved instructional techniques in their ovm classroons.

Supervisory Lettors.- During the summer and occasionally during the school year Wiss Barion sends a supervisory letter to the teachers as a morale builder, to keep them in touch with plans for the next year, and to notify them of new materials which are available.

The supervisory letter has in its favor several qualities not possessed by any of the other devices already mentioned: (I) it can be prepared when

[^3]Wiss Barton has available time in the evening or during a week-end; (2) it can be brought to the attention of many teachers scattered throughout many schools without requiring them to assemble in one place; (3) it can bridge a gap left by other supervisory devices; and (4) it can prepare the way for a supervisory meeting or for a series of individual conferances.

The most important factor of a supervisory letter has to do with placing supervisory work upon a service basis, involving voluntary cooperation toward a common end by the pupils, the teachers, and Kiss Barton.

Newspaper Articles.- This technique has not been used as extensively as Liss Barton wishes. It is a goal for other years.

Objective II - To Develop a Continuing Program of Achievement Testing in the Ketcalfe County Schools.

When Miss Barton began her duties of supervision, there were no data relating to the ability and achievement of pupils enrolled in the retcalfe County schools. Feeling the supervisory program should sponsor achievement testing, she set up the following reasons for inaugurating a testing program for use as evidence of pupil growth:

Aims.- 1. To provide a basis for educational guidance of pupils. 2. To encourage pupils to put forth their best efforts. 3. To provide a basis for the grading and promoting of pupils. 4. To show the teachers their need of heip from the supervisor.

Fhen the writer first went to the county and expected to find data concerning both intelligence and achievement testing, the folloring explanation was given for no data concerning the former. The board was not willing to provide sufficient funds for both types of tests; so if only a limited sum cculd be spent for testing, liss Barton felt that achievement tests would be a more valid use of the money. Her reason was that records may be more
detrimental than helpful in the hands of teachers with so little cellege training. She was justified in this decision, since it is held by eminent leaders ${ }^{4}$ in education. To appropriately use intelligence scores one must have extensive training in their significance and use, and since more than half of the elementary teachers have fewer than 60 semester hours 5 and consequently no course in tests and measurements, it is apparent that a record of child's intelligence might be a dangerous tool in their hands. Since no secretarial help is provided for grading tests, the supervisor must ask the teachers to do the scoring. The returns from this scoring too frequently seem to indicate that the teacher is too shortmighted to be willing for the true data to be recorded, and, therefore, accuracy of scoring is questionable. If this is a common practice with achievement testing, little would be gained if similar inaccuracies should occur in an intelligence-iesting program.

Kies Barton plans a careful program of training in testing, stressing integrity in reporting data, as a goal for the future. See Chapter VIII. With a large number of teachers on an emergency basis, it is obvious ming that has not been one of her major goals during her first two years of supervision.

The first step in initiating the achievement testing program was to enlist the aid of Lr . Willians, acting county superintendent. $\mathrm{He}, \mathrm{too}$, favored the program and asked the board of education to provide funds for: purchasing the tests.

[^4]Hiss Barton and Wr. Wipliams selected the NETH STAUTFCRD ACHIEVEARNT TEST, ${ }^{6}$ which is used in nearly every progressive schocl system in the country, to be used as their survey test. Realizing that the accomplishment of these aims would require a continuous program, the supervisor and superintendent decided to concentrate an aim number 3, to provide a basis for the grading and promoting of pupils, for the first year of the testing program. The pupils had never taken a standardized test, the teachers had never been instructed in giving the tests, and many of them had not so mach as examined an achievement test; so the problem at hand was to acquaint teachers and pupils with the stendardized tests.

In 1946, at a general teachers' meeting, an announcement was made that the Stanford Achievement Test, Form $G,{ }^{7}$ was to be used as a basis for deciding upon 8th grade promotion. Liss Barton urged the teachers to give a practice test in the intermediate grades, using Form $H^{7}$ of the Stanfurd Achievement Tests, since the Board of Education would be willing to supply them. She asked those who were willing to cooperate in the practice program to remain after the meeting. Ten rural school teachers and all of the elementary teachers of the four consolidated schools remained. Kiss Barton gave them copies of the test and instructed them how to administer them. The teachers, in the experimental group, 23 in number, were asked to give the tests on the folloring Friday and to meet in her office on Saturday morning to score them. This procedure was followed, and when

[^5]the scoring was completed，the teachers were taught how to interpret and use the profile chart on the back of the cover sizeet．

Justification for using these tests as a basis for eighth grade promotion is found in a discussion by E．F．Lindquist，${ }^{3}$ in which he said that the major purpose in giving the comprehensive standardized test is to describe reliably and in comparable terms how far each pupil in a system WOUID progress in a specified period of time（in this case a seven－months period）in his development of each of the skills tested．

Liss Barton hoped that the data from the testing program would in－ crease the effectiveness of the teaching program and was disappointed that so limited a number of teachers were willing to use the tests．Neverthe－ less，she decided to keep it on a voluntary basis．In addition to using the test returns as a basis for eighth grade promotion it ras her hope that the returns would be used by the teachers as objective data for analyzing individual differences for ability grouping within a given school．

The returns concerning the eighth grade students showed that they were retaried in terms of the established norms for the tests．This indicated a definite need $\therefore: 2$ a supervisory program in the county for improving teaching within the schools and also a need for lengthening the school term． The norms of the Stanford Achievement Tests are based on a nine－months tern ratiner than a seven－months term，which made the pupils shor up poorly．

In the 1946－47 school year 23 additional elementary teachers took advantage of the testing program．These teachers gave the first tests in September and a second test in January，a period of four months．The progress mace in these four montine is show in prible $X$ ，page．49．

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E. F. Lindquist, 16th Yearbook, p. 481
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En

# STANFORD ACHIEVEMENT TEST 

By Truman L. Kelley, Giles M. Ruch, and Lewis M. Terman

## ADVANCED BATTERY-PARTIAL FORM G

Age
Name of school
State
Date

| Test | Score | Grade EquIVA- LENT | $\begin{aligned} & \text { AGE } \\ & \text { EQUTVA- } \\ & \text { LENT } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| 1. Paragraph Meaning | (1) ${ }^{2}$ | 2 |  |
| 2. Word Meaning |  |  |  |
| Average Reading |  | 4 |  |
| 3. Language :age |  | प20 |  |
| 4. Arithmetic Reasoning , |  |  |  |
| 5. Arithmetic Computation | , * 8 | 保, |  |
| Average Arithmetic . | $\underline{\square}$ | 3-2, | Thasiz |
| 6. Spelling |  | + + |  |
| - Total (Average) |  |  |  |

Published 1942 by World Book Company, Yoniers-on-Hudson, New York, and Chicago, Illinois
Copyright 1940 by World Book Company. Copyright in Great Britain. All rights reserved. rur : ADV. rammes: 6

Propte Chart: Stinford Actievemeyt Test, intermedlate ind Advancey Battleries - Partial


* Age and grade equivalents above this point are extrapolated values.

E- This Profile Chart is a table of norms for the Intermediate and Advanced Examinntions - Partial Batteriaa Comments:

[^6]12-13-14 In the days when the Caesars ruled Rome, gladiatorial contests were held in the Colosseum. . These provided one of the chief sources of entertainment for the emperor and his court. The gladiators were professional swordsmen who fought until one was killed or too severely wounded to continue. Their adversaries were sometimes wild animals instead of other-12-. However, prisoners of war or Christians in- 13 stead of professional gladiators were usually pitted against the wild and half-starved -13- for the -14 - of the Romans.
T. 1 1s-16 We are indebted to Lister for the beginnings of the science of $\because$ modern surgery. The name of $-15-$ is famous chiefly for his discovery of the use of antiseptics in wound infection. . As a result of his work the medical science of - 16 - has greatly broadened its scope.
A. 17-18 Grass grows best in a soil that is slightly acid. On the other hand, most vegetables require an alkaline soil. . Lime racts as an alkali in the soil, in that it acts chemically with acids to neutralize their effects. 1 A gardener would be more-likely to use lime in growing $-17-$ than for - 18 -

3
19-20 The words civil and polite are both used to denote acceptable modes of social behavior. However, polite is a stronger and more expressive word than civil- $A-19-$ person may act and talk so as to give po offense, but a -20 - person evidences a real desire to please when the occasion arises.
S. 2 no 23 Leonardo da Vinci is best known as a painter, but he was also ${ }^{16}$ agreat scholar and scientist. His genius was expressed not only in - 21 but also in engineering, architecture, and mathematics. He anticipated many discoveries of modern - 2n-, including the airship. The greatest example of his -23- ability is his famous mural, "The Last Supper."
${ }^{24-25}$ In the glacial period, prehistoric men had to flee from the oncoming ice and snow. They had to struggle day and night against cold and hunger, and only the cleverest among them were able to survive during this time. They had to learn to make clothing from skins, to use fire, to make tools, and to preserve food. And so the -24-era, which had threatened to destroy the human race, became its greatest teacher, because it forced man to --25-out ways of selfpreservation.

Go right on to the next page.

# 7. 26.27 The importance of vocational counseling for youth is being recog- 

 nized more and more, and counselors are available in many schoois and other agencies. In the present complex soujal and industrial system, with its erophasis on specialization in every field of endeavor, it is difincult for youth to choose a vocation. In many cases it is only by 26 the aid of an understanding - 26 - who analyzes his abilities and aptitudes that he finds the -27-for which he is suited.${ }^{28-90}-30-31$ A light year is the distance that a ray of light travels in one Near's time. The distance involved, and not the fact that there is a ray of light traversing it, constitutes the light year. If an automobile should inn that far in the dark, it would have gone a light year. In this case there is no - 28 - involved and also no -29- considered, but it would neyertheless be properly called a $-30--31-$.
${ }^{2 n-20-34}$ Individuals hive different kinds of imagery, such as visual, auditory, olfactory, etc. .. Muscle imagery is called kinesthetic imEgery. A lovely melody haunts us by -32-imagery, a beautiful picture returns to mind in -33-imagery, and the mighty swing of the oitcher's arm is guided by muscular or -34-imagery of former pitchers.雨
${ }^{35-36}$ "Your old men shall drearn dreams, your young men shall see visions," means that the thoughts of routh are directed chiefly toward -35 -events, while those of the age deal mainly with the - -36 -. $\qquad$

[^7] 36

DIRECTIONS. ...In each exercise one of the five numbered words will complete the sentence correctly. Note the number of this word. Then mark the answer space at the right which is numbered the same as the word you have selected.
SAMPLES.
A A rose is a - 1 box 2 flower 3 home 4 month 5 river......................
B A roof is found on a - 6 book 7 person 8 rock 9 house 10 word. ......... B
c Bread is something to - 1 catch 2 drink 3 throw 4 wear 5 eat. $\ldots . . . .$. c. c
${ }^{1}$ A surgeon - 1 persecutes . 2 rebukes 3 diffuses 4 solicits. 5 operates

2 To be guilty is to be - 6 necessary 7 nice 8 proper 9 wrong 10 single
${ }^{3}$ Lucky means - 1 abundant 2 capable 3 careless: 4 marvelous 5 fortunate 3 . $\leqslant$ To estimate is to $\quad 6$ attend 7 honor: 8 guard 9 judge 10 separate. ${ }^{5}$ A comment is a -1 collection 2 cluster .3 hood 4 remark 5 privilege. ${ }^{6}$ To persuade is to -6 contract 7 droop 8 interrupt 9 pause 10 convince 7 A conclusion is a -1 revolution ${ }^{\prime \prime} 2$ burial 3 decision 4 circuit 5 rumor..... $r$ 8 A serpent is a - 6 robber 7 snake 8 shield 9 beggar 10 priest. . . .......... 8 9 Barbarous means - 1 regular 2 private 3 tender 4 false 5 fierce.......... 0

10 Sprightly means - 6 guilty 7 original 8 costly 9 lucky 10 active 11 To exist is to be - 1 bold 2 honest 3 alive 4 useful 5 dangerous........... 1 . 12 Venison ismeat from a - 6 turkey 7 squirrel 8 dove 9 deer 10 fowl .... is ${ }^{13}$ To decline is to 1 deliver 2 refuse 3 consent 4 declare 5 obtain.......13 ${ }^{14}$ To toil is to - 6 fall 7 rest 8 play 9 read 10 work.................. ${ }^{25}$ Obligation means - 1 value 2 square 3 duty 4 object 5 difference......... 1 s, ${ }^{16}$ A hazard is a - 6 peril 7 fable 8 rumor 9 memorial 10 ceremony........ 16 17 Inverted means - 1 resumed 2 reversed 3 revived 4 rejected 5 redeemed. . 17 ${ }^{18}$ Notable means 6 unjust 7 horrible 8 polite 9 remarkable 10 marvelous. 18 ${ }^{19}$ To dispatch is to - 1 catch 2 count 3 desire $\quad 4$ doubt 5 send............. 19 ${ }^{20} \mathrm{~A}$ battalion is part of $\mathrm{a}-6$ faculty 7 crib 8 catalog 9 regiment 10 corporation 20 21 Eternally means - 1 already 2 squarely 3 rapidly 4 equally 5 always..... 21 22 A javelin is a - 6 weapon -7 chariot 8 mantle 9 veil 10 steamer $\ldots \ldots . . .{ }_{22}$ ${ }^{23}$ A frenzy is a - 1 rage 2 hotel. 3 fowl 4 prophet $\quad 5$ robe........................
thess means 6 amiable 7 nickle 8 hidcous 9 boisterous 10 merciless trowel is a tool of－ 1 barbers 2 masons 3 cobblers 4 mariners 5 preachers as 12 ighteous means－ 6 virtuous 7 ＇clever 8 victorious 9 miscrable 10 lucky．． 20 is i 0 isolate is to－ 1 unite 2 prepare 3 complete 4 destroy 5 separate vocatio荌 in ally is an－ 1 image 2 ornament 3 ambition 4 associate 5 adventure aspire is to have -6 ambition 7 adventure 8 position 9 appeal 10 triumph tontroversy is a－ 1 boundary 2 discovery 3 dispute 4 disguise 5 contract 3 molest is to－ 6 awe 7 bother 8 consume 9 fulfill 10 soften第相 6 awe 7 bother 8 consume 9 fulfill 10 soften thazeis an－ 6 omission 7 obscurity 8 utensid 9 apparatus 10 inclination ．．． 34 iserene person is－ 1 sleepy 2 unjust 3 peaceful 4 quee 5 rester gild is to－ 6 dive 7 adorn 8 fling 9 adore 10 grin lament is to 1 gaze 2 excuse 3 punish 4 mourn 5 oblige telon is a－ 1 criminal 2 hermit 3 patriot 4 pioneer 5 seaman ferit means－ 0 cost 7 truth 8 price 9 purpose 10 worth empestuous means－ 1 fatal 2 peaceful 3 stormy 4 prosperous 5 convenient a
 ans means－ 6 vanity 7 ambition 8 satisfaction 9 confusion 10 consequence so captivate means to－ 1 fascinate 2 exclude 3 divert 4 gratify 5 eliminate 4 ： 1pyle means－ 6 rigid 7 somber 8 massive 9 flexible 10 obvious． contrive is to－ 1 interrupt 2 instruct． 3 invent 4 persuade 5 pause.


78 Two boys have ${ }^{5}$ run a tie race. $\quad{ }^{6}$.
${ }^{79}$ Our tearn has made ${ }_{2}^{1}$ their first score. . 70
80 This is a secret between you and ${ }^{3} \mathrm{mo}$.
81 Is your lesan different 5 from mine?.
${ }^{82} \mathrm{He}$ had one of the best dogs there $\frac{1}{2}$ were.
83 This is the ${ }_{4}^{3}$ brightest brighter of the two stars.
s4 ${ }_{6}^{5}$ This These sort of pics is good. $\qquad$
${ }^{3} 5$ Was that ${ }^{1}$ be?
${ }^{25}$ I, not my sisters, ${ }_{4}^{3}$ ard anvited. $\ldots \ldots \ldots . .{ }_{80}$
87 Was it ${ }_{6}^{5}$ her?
${ }^{88}$ Have you ${ }_{2}^{1}$ drank drunk your milk? .............ss
${ }^{8}$ Everybody should take ${ }_{4}^{3}$ his thair seat.....

| 90 He wonders if it was ${ }_{6}^{5}$ her. |
| :--- |
| ${ }^{91}$ me. |

92 They told ${ }_{4}^{3}$ her and me to go. .............. 22
${ }^{93}$ How do you thow it $\pi w_{0}{ }_{6}^{5}$ thesp 94 I like ${ }_{2}^{1}$ that those $k i n d$ of nuts. $\square$
95 Here ${ }_{4}^{3}$ is are my hat and umbrella. $\square$
${ }^{96} \mathrm{He}$ is one of the boys who ${ }_{6}^{5}$ tries. $\qquad$

${ }^{98}$ Every one of the pupils ${ }_{4}^{3}$ is are present.....o8 ${ }^{99}$ Either of the grines ${ }_{6}^{5}$ are enjoyable. $\qquad$ 1001 Is
This is the ${\underset{2}{2}}_{\frac{1}{\text { worss }}}^{\text {worst }}$ of the two.
${ }_{c}^{5 \text { look }}$ looks well on me......is
$\qquad$

- as colleciion of insceis? is valuabie....:-

3
3
3 Go right on to Number 78.


End of Test 3. Look over your work.

$85 \quad 93 \quad 35100$
1

DIRECTIONS. Find the answers to these problems
as quickly as you can. Write the answers on the dotted lines. Use the margins to figure on.

Answer
${ }_{1}$ Nine months are what fraction of a year, in simplest form?
${ }^{2}$ Ann bought $2 \frac{1}{3} \mathrm{yd}$. of ribbon at 30 c per yd. How much did the ribbon cost her?

3 In one year the 427 pupils in Central School took out 5124 library books. This was an average of how many-books per pupil?

4 Seven sales were made in the Gift Shop the first half hour. At that rate, how many sales would be made in $3 \frac{1}{2}$ hours?
${ }^{5} \mathrm{~A}$ wading pool-is $2^{\prime} \times 20^{\prime} \times 60^{\prime}$. What is its capacity in cubic fect?
${ }^{6}$ A property worth $\$ 20,000$ is assessed at $40 \%$ of its value. What is its assessed valuation?
${ }^{7}$ A barrel holds 30 gallons. How many bucketfuls, each of $2 \frac{1}{2}$, gallons, will be needed to fill this barrel?

8 A scale drawing reads $1^{\prime \prime}=12^{\prime \prime}$ A line
$3 \frac{1}{4}$ inches long on this draving represents ? inches.

9 The rainfall in our city each year for the past 6 years in inches was: $31,35,42,38,34$, and 36 . The average rainfall for these 6 years was how many inches?

10 The diameter of a circle is 70 yards. - The circumference is $\boldsymbol{T}$ yards. (Use 37 for $\pi$.)
${ }^{11}$ The expenses of a family on a 6-day vacation were: food for 5 persons, $\$ 3.25$ per day; cabin for 6 days, $\$ 9.00$; and other expenses, $75 \dot{c}$ per day. What was the total cost?

12 Joe read that 400 persons, or 1 of the - population of his town, were out of work. What is the population of his town?

Go right on to Problem 13.
${ }^{13}$ Mary's arithmetic book has 800 problems. She solved 600 of the problems correctlya What per cent of the problems did she solve correctly?
${ }^{14} \mathrm{~A}$ table sells for $\$ 80$. The cost is .625 the selling price. What is the cost?
${ }^{15}$ A trapezoid has bases of $45^{\prime \prime}$ and $55^{\prime \prime}$ The height is $20^{\prime \prime}$. The area is ? sq. in (Use the formula $A=\frac{b+b^{\prime}}{2} \times h$.)
${ }^{16} \mathrm{~A}$ house is assessed at $\$ 6000$. The tax rate is $\$ 2.50$ per $\$ 100$. How much is theil tax?
${ }^{17}$ It took Joe from 7:50 A.M. to 2:30 P.M. to build a dog house. How many hours did it take him?
${ }^{18}$ A rectangular lot is $30^{\prime} \times 60^{\prime}$. It is all in lawn except a rectangular pool $5^{\prime} \times 10^{\prime}$ How many square feet are in lawn?
${ }^{19}$ The perimeter of a square is 640 miles. What is the length of a side in miles?
${ }^{20}$ Eight feet of a 32 -foot pole ar underground. Compare the underground portion with the total length of the pole as. a decimal fraction.
${ }^{21}$ If Mr. Weeks buys a $\$ 7500$ life insurance policy, the annual premium will be $\$ 20$ pest $\$ 1000$. How much premium must he pay armually?
${ }^{22}$ How much must one invest at $5 \%$ in order to earn $\$ 75$ interest a year?
${ }^{23}$ An overcoat sold at a sale for $\$ 20$. The coat cost the merchant $\$ 16$ and his overhead was $\$ 7$. The per cent of loss was ? $\%$, if figured on the selling price.

24 If +7 represents a gain of 7 yards on one. play and -4 is the loss of 4 yards on the next play, what number represents the net gain on the two plays?

Go right on to the next page.
tore is to be built on a lot 40 feet wide. miany fcet long must the store be made ler that there will be 3600 sq . ft. of space?

has $s$ stamps. He sold 10 of them to How many stamps did he have | $\frac{3}{3}$ |
| :--- |
| $\frac{3}{2}$ |

rectangular swimming pool is 90 ft . ayd 30 ft . wide. What is its area in z yards?
loan of $\$ 500$ at $5 \%$ interest was paid a end of two years. What was the of the simple interest and principal
ratio of the width of a farm to its , is 6 to 15. Express this ratio as a
gio $M$ of triangle $M N O$ equals $30^{\circ}$ and $N$ equals $90^{\circ}$. How many degrees ingle $O$ equal?
the time that a man 6 ft . tall censts a Jw 4 ft . long, a tree casts a shadow ${ }^{2}$. long. How tall is the tree?
notorist used 18 gallons of gav3 in . 312.9 miles. To the nearest one of a gallon, what was his mileage per

Gn right on to Problern 33.
${ }^{33}$ An explorer traveled 430 miles, or $\cdot 48$, of his total trip, using a dog team. What was his total trip in miles?
${ }^{34} \mathrm{Mr}$. Ross paid $\$ 850$ for a bond of $\$ 1000$ face value, bearing $2 \%$ interest. How much should his annual interest be?
${ }^{35} \mathrm{~A}$ factory valued at $\$ 5000$ was insured against fire for $80 \%$ of its value. The rate was $\$ .40$ per $\$ 100$. How much was the amount of the premium?
${ }^{35}$ How many degrees of a circle graph would you shade to show that $75 \%$ of the days during July were without rain?
${ }^{37}$ An invoice for a $\$ 500$ bill of goods was marked " $2 \%, 10$ days; 60 days, net." What should have been the amount of a check sent in payment by return mail?

33 Triangles $L M N$ and $L^{\prime} M^{\prime} N^{\prime}$ are similar. Side $L M$ is $15^{\prime}$, side $M N$ is $12^{\prime}$, and ide $L^{\prime} M^{\prime}$ is $30^{\prime}$. How long is side $M^{\prime} N^{\prime}$ ?

33 The flow area of a square factory building was stated as 6400 8. ft . What is the length in feet of one side of the thoor?

40 What does $\$ 1000$ amount to in 1 year at $6 \%$ interest, compounded semiannually?
F.nd of Test 4. Look over your work.

## TEST 5. ARITHMETIC COMPUTATION

DIRECTIONS. Get the answers to these examples as quickly as you can carefully at each example to see what you are to quickly as you can without making mistakes. As soon as you have finished an example, nite the answer on the line provided at the right Be sure to put
Multiply $\begin{array}{r}218 \\ 700 \\ \hline\end{array}$ $\therefore \quad 5 6 \longdiv { 2 9 6 8 }$

| ${ }^{23}$ Principal $=\$ 800$ | ${ }^{34}$ Marked price $=\$ 43 \quad 35$ |  |
| :--- | :--- | :--- |
| Rale | $=2 \%$ | Discount |$=25 \% \quad 4 n=36$





Fig. 1
89 What city has an annual rainfall of about 33 inches, as shown in Figure 1?
40 How many degrees did the temperature rise from 7 A.M. to 4 P.M., according to Figure 2?
41 How many cubic feet of earth were removed in digging the cellar shown in Figure 3?
42 What is the area of the baseball diamond in Figure 4 in square yards?

56 Multiply

${ }^{45}$ List price $=\$ 400$ $x-12=37$
$x=$
Discounts $=25 \% ; 5 \%$ Net price $=\$$

49
$\$ 20=6.6 \frac{2}{3} \%$ of $\$$

53

Add

- 23
$+16$

54

$$
\frac{-16}{-2}=
$$

51
${ }^{50}$ If $35 \%$ of a nurnber is $\$ 70$, what is the number?

55
$\frac{g}{7}=21$
$g=$

$$
2 m+12=36
$$

46
$\sqrt{64}=$

$$
\begin{array}{r}
+3 \\
-5
\end{array}
$$

$$
m=
$$

$12=\ldots \%$ of $3 . \quad 5: 8=10:$
$2 b-b-2 b=$

57

Go right on to Example 58 on the next page.
Fig. 3

58 What is the reading of the gas meter shown in 58 Answer Figure 5 in cubic feet?


Fig. 7
69 Use the formula $A=\frac{1}{2} b h$ to find the area of the triangle shown in Figure 6.
${ }^{60}$ Use the formula $A=b h$ to find the area of the parallelogram shown in Figure 7.

61 What per cent of the city' budget went for schools, according to Figure 8?

62 Use the formula $A=\pi r^{2}$ to find the area of the circle shown in Figure 9. (Use $\pi=3.14$.)
Fig. 9

${ }^{63}$ Find $A C$, or the hypotenuse, of the right triangle shown in Figure 10.

64 Find the volume of the cylinder shown in Figure 11. (Cie $\pi=3.14$.)

59 .......... yd. 60 … - . .sg. yd
$\qquad$
 method of similar triangles.

End of Test 5. Look over your work. ,



DIRECTIONS. In the paragraphs below, nach number shows where a word has been left out. Read each paragraph carefully; and wherever there is a number decide what word has been left out. Then write the missing word in the answer column at the right, as shown in the sample. Write JUST ONE WORD on each line. Be sure to write each answer on the line that has the same number as the number of the missing word in the paragraph.

## SAMPLE.


2-3 All the animals in the world can be divided into two great classes: those that hav backbors and those that do not. The former are called vertebratos; the latter, invertebrates. There are great differences between a lish, a cow, and a sparrow, and yet they all have one thing in common, a berkbone; so they are all known as $-1-$. On the other hand, it is hard to think of anything less alike than a bee, 2
$\qquad$
an: "oyster, and a worm, and yet they all belong to the -2-class, since
bone of them has a $-3-$. $\qquad$
\&56 Do you know what the Diet of Worms was? It was not what the English words might suggest. The word "diet" in this sense is from the Latin word for "day" and means a general assembly or eting of the representative body of the government set for a particu$r$ day. One of the most important of such -...- was held in the city
of Worms on the Rhine around 1520. Because of its location, the meting was known as the $-5-$ of $-6 \cdots$.
$\qquad$ 6

7-8-9 Naturalization is the process by which a person becomes a citizen of a nation other than his native one. Because only citizens may. sote in the United States, a resident of this countcy who was - $7 \ldots$ elsewhere must be $s-$ in order to becouse a $9 \%$
$\qquad$
$10-11$ 万 A homons $n$ is a wid hat the same promation as another int differing from it in meanog, origin, and ften in spelling. A
 "ad but difer: fora it in flins and pronmemtion. Antonyms 11 are words that have opposite meanings. For example, fast and swift $\operatorname{are}_{3} \div 10 \cdots$, high and low are -11--, and bare and bear are -12-.ands gained by the war with Mexio. Soution statesmen wished to
.
$\qquad$
$\square$
$\qquad$ have these new territories become $-13-$ states, while the $-14-$, on the other hand wurbind to $k \in e_{j}$ them .-.15-.
${ }^{16-17^{*}}$ Attainment commonly refers to the higher intellectual acquirements; accomplishment, to the acquired graces of social custom. Thus of one man it is said that his scientific -16-were beyond those of his associates and dancing was one of his best $-17-$.

2s. The words "antecedent" and " preceding" both refer to time before a given event. They differ in that the latter applies to that which goes immediately before, while an indefinite past interval is suggested by the word "-18-."
${ }^{19-20}$ The two basic methods of wage payment are the time-rate method and the piece-rate method. Time rates mean paying the workman a specified amount per hour, or per day, regardless of his output. Under the piece-rate system, the worker is paid a specified amount per piece of work completed. The fast worker earns more than the beginner under the -19 -rate method, but under the - 20 -rate method the employer benefits from the fast worker's production.

24-22 Rubber is used in many ways. Coats, erasers, combs, and balls are examples of its use. Of these, we may say that rubber is used for $-21-$ chiefly because it is waterproof and for $-22-$ because it is elastic.
${ }^{23-24-25}$ Militate, mitigate, and instigate are three words that sound somewhat alike, but whose meanings are quite different. Militate means to have large weight or effect. Mitigate means to make less severe. Instigate means to incite or set going. Thus we would say that a man's grief at losing his fortune was -23-by the love and devotion of his friends; that agitators sometimes -24-a riot; and that 24 a man's careless use of English often - $25-$ against his getting a good job.

26-27 Artificial languages have been made up to promote communication among the people of all nations. Many such - 26 - have been devised, the best brown of modern times being Esperanto. It was invented in 1887 by Zamenohof, a Pole, and quickly became the leading system, claiming to establish easy communication between persons of - $2 i$ - native speech.
${ }^{28-29}$ In gardening, annuals are plants that last for only one growing season, while perennials bloom year after year. Jane is quite conservative, and has planned her garden just the way she wishes to keep it. Ann, however, loves to go to the nursery to buy new plants. 28 In Ann's garden we might expect to find mostly - 28 -, but Jane probably planted more -29-.

Go right on to the nest page:

Ment TET
$30-3 i$ Hercules, une of the heroes of the early (ireeks, was rinted far and wide for his great strength; by which he was able to accomplich many difficult and dangerous doeds. So it is that we have come to apply 30 the descriptive term "Herculean" to the - 30 - of tasks requiring great -31-.
32-33 The attitude of Americans toward inmigration has changed in recent years. When our population was small and resources seemed ineshaustible, immigrants were welcomed to this country. With the passing of the frontier and the scarcity of employment, further 3 -32 - of population did not seem desirable, and consequently the
31.

to $35-36$ Objects which are adjacent lie close to each other, but not necessarily in actual contact, as adjacent fields. Contiguous properly applies to objects that touch along a considerable part. refer to objects

36 which -36-each other.
$\qquad$

47-38 The Phoenicians invented a superior system of writing. They forrowed a few pictures from the Egyptians and some of the wedgehaped characters of the Sumeria... but the new aiphabet was almost wixely oricinal. Eventiaily this alphabet was carried to Greece and "taiy, where the figures were somewhat modified and later were taught i) the barbarians of western Eucope. Those barbarians were the ancestors of most Furopeans and Americins, and that is why our -3:-37 iof -35 - origin rather than like the picture writing and wedge-shaped tharacters of earlier times.
30 We speak of a herd of cattle, a drove of horses, a flock of sheep, a ovey of partridges, a bevy of quail, a pack of wolves, a colony of prairie tiogs, a school of fish, a swarm of bees. or an army of ants. Pocsibly 3 G. Lerm 39 - is ued in connoction with . 40-because they devastate ut and property
 38 $35:$ 7.
$\qquad$ 40 f genius without reference to the ferformer. Wic bestow culogies on ae exploits of a hero. Panegyrics are given either in direct address 4 ir direct reference to the person panegyrized. The $-41-$ springs Hm admiration of an individual's accomplishments. The -42-may Fise from sincere admiration or may be mere fiattery resulting from irvile dependence. The $-43-$ is croked by the mevit of a worl. . 43 45 The tem "beg the question" as used by logicians means to ane the lutir of something in quation. In a debaie, if one 44 $\therefore$ ances as -44 - an assumption that has $-45-$ been demonsi:ated, $\therefore$ ances as then heded the ? in inn

DIRECTIONS. . In each exercise one of the five numbered words will complete the sentence correctly. Note the number of this word. Then mark the answer space at the right which is numbered the same as the word you have selected.
SAMPLES.
$\Delta$ A rose is a - 1 box 2 flower 3 home 4 month 5 river
B A roof is found on a - 6 book 7 person 8 rock 9 house 10 word............ ${ }^{\text {B }}$
C Bread is something to 1 catch 2 drink 3 throw 4 wear 5 eat......... ce
${ }^{1}$ To replace is to -1 accompany .. 2 avoid .. 3 restore 4 excuse 5 witness.
2 Evil things are - 6 good 7 new 8 fine 9 dear 10 bad
3 Senior means-1 popular 2 elder 3 dirty 4 polite 5 disgraced 3
${ }^{3}$ To be coarse is to be -6 rough 7 brief 8 eager 9 lazy 10 false
${ }^{5}$ A disagreement is a - 1 loan 2 misunderstanding 3 motto 4 penance 5 narrative s
${ }^{6}$ A hurricane is a -6 tempest 7 drawer 8 girdle 9 fee 10 warrant....... o
7 Harsh means - 1 stern 2 sober 3 dull 4 lively 5 steady .................... 7
$8^{8}$ A butler is a - 6 passenger 7 priest 8 warrior 9 domestic 10 robber . . . ss
${ }^{9}$ To thrust means to - 1 track 2 push 3 chase 4 harvest ${ }^{0} 5$ whisper........9
${ }^{10}$ Defenseless means - 6 shaggy 7 handy 8 degenerate 9 giddy 10 unarmed 10 ${ }^{11}$ An ordinance is a -1 battle 2 law 3 journey 4 nation 5 ship. .......... in 12 To ascend is to - 6 agree 7 climb- 8 invite 9 permit 10 consent ........ 12
${ }^{13}$ Politeness suggests - 1 refinement 2 indulgence, 3 diligence 4 fuss 5 impulse 13 ${ }^{14}$ To appreciate is to - 6 scorn 7 shield 8 esteem 9 trifle 10 recall......... 1 4 ${ }^{15}$ Grim means - 1 lively 2 costly 3 modest. 4 stern 5 gracious.
${ }^{16}$ Exhaustion is great - 6 sincerity 7 meekness 8 fatigue. 9 caution 10 bitterness 10 ${ }^{17}$ A clamor is a kind of -1 sight $\quad 2$ ship $\quad 3$ article 4 sound 5 taste $\ldots \ldots .117$ ${ }^{18} \mathrm{~A}$ peril is a - 6 prize $; 7$ scene 8 quarrel 9 danger 10 virtue.............. 18 19 Conventional means - 1 urgent 2 trivial 3 vague 4 intense 5 customary 19 ${ }^{20}$ To procure is to - 6 permit 7 approve 8 obtain 9 preserve. 10 correct ${ }^{\circ}$. . 20 ${ }^{21}$ Meek means - 1 active 2 ordinary : 3 cunning 4 humble 5 meat.......... 21 ${ }_{22}$ Attainment is - 6 accomplishment 7 refinement 8 resistance 9 initial 10 succor 22 ${ }^{23} \mathrm{~T}$ o induce is to.- .1 offend 2 esteem 3 persuade 4 expose 5 oppose........23 ${ }^{1}$ Go right on to the next page.
th means－ 1 cumning 2 hunger 3 replace 8 hover 9 entice 10 ruffe ．．．．．．．．．． 36
t： 1 cumning 2 hunger． 3 rage 4 despair 5 laughter．．．．．．．．．．．．． 37
frim is to … in delay 7 declare 8 await 9 excuse 10 proceed．．．．．．．．．．．$s 8$
Cacity means -1 boldness 2 enmity 3 reunorse 4 treachery 5 sincerity ．． 30 is
thatic means－ 6 sour 7 dusty 8 fragiant 9 rustic 10 visible．
完en refers to－ 1 brightness 2 stillness 3 tenderness 4 wickedness 5 idleness is
 acrate means erme－ 1 bulk 2 contmet 3 contempt 4 detail 5 horror．as ＂ady is an－ 6 inquiry 7 illness 8 alloniance 9 extract 10 aracle impair is to $\therefore 1$ damage 2 scrape 3 commend 4 mingle 5 brand ．．．．．．ss
renounce is to－ 1 abandon 2 resume 3 impose 4 startle 5 resemble．．a7 ${ }^{1}$ cise means … 6 chaste 7 diffuse 8 cornpaci 9 profound 10 extensive ．．． 18 Fi means． 1 parallel 2 permanent 3 perpetual 4 confined 5 ciad．．．．．．
laid means to－ 6 levy 7 extnl＇ 8 gasp 9 lengthen 10 recollect ．．．．．．．so End of Test 2．Laok over your work．
 SAMPLES.

```
A Apples \({ }_{2}^{1}\) is aro good.
\({ }^{-} \mathrm{He}_{4}^{3}\) told told me
```

${ }^{1}$ She ${ }_{2}^{1}$ was boon in this club since July
2 She looked ${ }_{4}^{3}$ besuutififully today
3 Who had ${ }_{6}^{5}$ spoken last?

- The teacher gave ${ }_{2}^{r_{\mathrm{w}} \mathrm{um}_{0}}$ girls help.


## ${ }^{5}$ He felt the loss ${ }_{4}^{3}$ koon.

6 The soldier has ${ }_{6}^{5}$ blown the bugle call.
$7{ }^{1}{ }_{2}^{1}$ can hardly cand hald this morning.
8 This is ${ }^{3}$ the longest walk $I$ almost almost the longest walk $I$ ever took. . .s
${ }^{9}{ }_{6}^{5} \mathrm{Him}$ and I are going together
10 I'll go, but I am ${ }_{2}^{1}$ sather of tired. $\qquad$
${ }^{11} \mathrm{He}$ did all the problems ${ }_{4}^{3}$ corrrectly...... $.1^{2}$
12 They offered tickets to ${ }_{6}^{5}$ whoover came. . . i2
${ }^{13}$ My work is ${ }_{2}^{1}$ most almost done.
14 I ame 3 respectiouly yours. $\qquad$
15 Sally and I ${ }_{6}^{5}$ weren't weady.
${ }^{16} I_{2}^{1}$ set the hen on a dozen eggs. . . . ....... 16
${ }^{17}$ The puppy had ${ }_{4}^{3}$ broke broien its leg. $\qquad$
${ }^{18}$ These are the boys ${ }_{6}^{5}$ who wrestled...... $18{ }^{5}{ }^{5}$
19. The fog is ${\underset{2}{2}}_{\frac{1}{\text { raising }}}^{\text {ring }}$ slowly................. $10^{1}$

20 Sue, you behaved ${ }_{4}^{3}$ bad badj at the party . ....20 ${ }^{3}$
215 But don't forget, however, my warning. . . . $21{ }^{5}{ }^{5}$
22 The woman was almost $\frac{1}{2}$ drowned.
${ }^{23}$ It was ${ }_{4}^{3 \text { she }}$ her who played the pizno.
$\square$
${ }^{24}$ That ${ }_{6}^{5}$ liooks like either looks liko John or Joe.
Go right on to Number 25.

25 Is this ${ }_{2}^{1}$ they're the house?
${ }^{26}$ Tom and Jane ${ }_{4}^{3}$ comeses here often.
27 She was the ${ }_{6}^{5} \underset{\text { most }}{\text { gratefulest }}$ grateful of all.
${ }^{28} \mathrm{He}$ is neither rich ${ }_{2}^{1}{ }_{2}^{1}$ or ${ }^{\text {or }}$ poor.
${ }^{29}$ You can find flowers ${ }_{4}^{3}$ ansplace
30 I read ${ }_{6}^{5}$ that whero rain is expected.
${ }^{31} \dot{I}$ am ${ }_{2}^{1}$ some somewhat taller than Sam.
${ }^{32} \mathrm{He}_{4}^{3}$ brought the books to that libra
${ }^{33}$ A white and a red hen ${ }_{6}^{5}$ are lost.
${ }^{34}$ I think he ${ }_{2}^{1}$ had ought to apologize.
${ }^{35}{ }_{4}^{3} \frac{\mathrm{Ws}}{\mathrm{W}}$ women are knitting sweaters.
${ }^{36}$ Seeing the parade, ${ }_{6}^{5}$ hor work was neglected
${ }^{37}$. Mother is ${ }_{2}^{1}$ laying down.
${ }^{38}$ You have ${ }_{4}^{3}$ come came a long distance.
${ }^{39}$ I don't know ${ }_{6}^{5}$ as whother she likes bookst 40 The club $\frac{1}{2}$ axcoptodtod our offer.
${ }^{41}$ The water has ${ }_{4}^{3}$ rison eight feet. 42 She is ${ }_{6}^{5}$ roall interested in art.
${ }^{43}$ A team of ${ }_{2}^{1}{ }_{\mathbf{w a}}^{\mathrm{us}}$ boys will play.
44 I have an ${ }_{4}^{3}$ invito invation to Helen's party.
${ }^{45}$ He was taller than ${ }_{6}^{5}$ any any other boy present
$46 I_{2}^{1}$ can cannot see her only on Sundays.
${ }^{47}$ To whom will you ${ }_{4}^{3}$ mail it? mall it to?
4s He ran ${ }_{6}^{5}$ without hardly any effort.
49 Sue has ${ }_{2}^{1}{ }_{2}^{1 \text { rodde }}$ riden my bicycle.
${ }^{50}$ Joe and ${ }_{4}^{3} \mathrm{he}$ him were partners.
${ }^{51}$ I insist. You ${ }_{6}^{5}$ shall do it instantly !
52 The moon and the sun $\begin{aligned} & 1 \\ & 2 \\ & 2 \\ & \text { causeses }\end{aligned}$ tides.
Go right on to the next page

## I am shorter than ${ }_{4}^{3} \mathrm{he}$ him



The boys ${ }_{2}^{1}$ shall will enjoy those books.
Laura ${ }_{4}^{3}$ sure surejg does like me.
After scolding ine,
I told them ${ }_{2}^{1}$ whom I wished would come. ss She has often ${ }_{1}^{3}$ sung ing the choir. There ${ }_{6}^{5}$ wase wa least a hundred visitors. . 0 She ${ }_{2}^{1}{ }_{i}^{1}$ lad on the bed and slept. $\qquad$
Nobody came but ${ }^{\mathbf{3}}{ }_{4}^{\text {they. }}$ them.

Do you recall ${ }_{6}^{5 \dot{m g} \mathrm{me}}$ describing it?


The Howers came ${ }_{2}^{1}$ near nearly freezing. . . . . . . 67
4 Who did you try to belp? . ............cs
I 5 s beldom ever hardly ever ride to school. . . . . . . . . . . . . . 69 Has the burglar alarm 1 rang? Whom did you say was coming


Tom along with his chuns ${ }_{4}^{3}$ is aro soing.
Neither rain nor snow ${ }_{6}^{5}$ stops stop him .
I think it is the ${ }_{2}^{1}{ }_{2}^{\text {poorer }}$ poost of the two.
Their guide ${ }_{4}^{3}{ }_{\text {was }}^{3}$ were the stars. Go right on to Number 78.
${ }^{78}$ The two dogs have ${ }_{6}^{5}$ ran a race. ........... ${ }^{5}$
79 Our family has ${ }_{2}^{1}$ its their
80 Keep this a secret between you and ${ }^{3} \mathrm{~L}$ mo. ${ }^{80}$
81 Is your answer different ${ }_{6}^{5}$ than mine? $\therefore 81$
82 I had one of the best pens there $\frac{1}{2}$ was. were. $^{2} 82$
83 Joe is the ${ }_{4}^{3}$ fastest funner of the two. ... . 83
845 Those sort of trees grows faşt. .........ss
85 It was $\frac{1}{2} \mathrm{he}$ him.
${ }^{86} \mathrm{He}$, not others, ${ }_{4}^{3}$ is are to blame....... 88
87 I believed it was ${ }_{6}^{5}$ her. $\ldots . .$.
88 The horse has $\frac{1}{2}$ drank his water. 88
89 Nobody brought ${ }_{4}^{3}$ their own lunch .28
90 Do you believe it was 5 him? $\quad . .$.



92 They asked 4 him and mo to ride. . . . . . . . . $022^{3}$
93 Did he say it was $\begin{aligned} & 5 \text { theyt? } \\ & 6 \text { them? }\end{aligned} . . . . . . . . . . . . .$.
94 I don't care for $\begin{aligned} & 1 \text { that } \\ & 2 \text { those }\end{aligned}$ kind of dogs. . .
95 There ${ }_{4}^{3}$ corne father and mother. ........99 $9{ }^{3}$
96 He s one of those who 5 does things. 96
97 The class gave ${ }_{2}^{1}$ the their play today. ....... 97
98 Each of the men ${ }_{4}^{8}$ was were present. . $\because .$.

1001 Have either of you seen our $\operatorname{dog} ? . . .$.
End of Test 3. Look over your work.


DIRECTIONS. $\therefore$, Find the answers to these problems as quickly as you can. Write the answers on the dotted lines. Use the margins to figure on.

## Answer

1 Eighteen hours are what fraction of a day, in simplest form?

2 Mary pasted together 4 cards, each $10 \frac{1}{2}$ in. long, to make a poster.. How many inches long was the poster?

3 Helen read 14 pages in her history book in 42 minutes.. That was an average of how many minutes per page?

At the rate of $7 \frac{1}{2}$ miles in 15 minutes, how many miles will a train go in an hour?

5 A packing box is $3^{\prime} \times 4^{\frac{1}{2}} \times 6^{\prime}$. What is its capacity in cubic feet?
${ }^{6}$ Mr. Barnes invested $\$ 4000$ at $4 \frac{1}{2} \%$ interest. How much interest does this investment earn for him each year?

7 Fred ruid a sheet of paper $5 \frac{1}{\frac{1}{2}} \mathrm{in}$. wide into columns $\frac{3}{8}$ in. wide. How many columns did he have?

8 A floor plan is marked $1^{\prime \prime}=16^{\prime}$. A line $2 \frac{1}{4}$ inches long or this floor plan represents $\frac{12^{2}}{3 t^{\prime}}$ feet
9 Mrs. Stone's bills for the first 4 months of this year were:: $\$ 145, \$ 174, \$ 162$, and $\$ 183$. What was the average of her bills for these 4 months?
${ }^{10}$ The diameter of a circular window is 42 inches. What is the circumference in inches? (Use 3. 7 for $\pi$.)
i1 On January 1 Mary's savings were $\$ 4.18$ and Ann's savings were $\$ 5$. Mary spent $\$ 1.35$ for a ring and Ann spent $\$ 2.69$ for a sweater.- How much more money did Mary have left than Ann?
${ }_{12}$ A factory owner discharged $\frac{1}{5}$ of his employees, or 115 men. How many men did he employ before these men were discharged?

Go right on to Problem 13.
${ }^{13}$ Mrs. Roberts has paid $\$ 360$ of a $\$ 480$ debt. What per cent of the debt has she paid?
${ }^{14}$ A Model XX-R radio sells for $\$ 75$. The cost is .6 of the selling price. What is the cost?
${ }^{15}$ The height of a trapezoid is 3 mi . The bases are $1 \frac{1}{2} \mathrm{mi}$ and $2 \frac{1}{2} \mathrm{mi}$. The area is : ? sq. mi. (Use the formula $A=\frac{b+b^{\prime}}{2} \times \bar{h}$.)
${ }^{15} \mathrm{~A}$ factory building was valued at $\$ 20,000$ for tax purposes. The rate was $\$ 42.50$ per $\$ 1000$. What was the amount of the tax?
${ }^{17}$ The day train to Weston leaves at 7:45 A.M. and arrives at 4:15 that afternoon. How many hours does the trip take?
${ }^{18} \mathrm{~A}$ side of a barn is ${ }^{\prime} 15^{\prime} \times 30^{\prime}$. Only a rectangular section $6^{\prime} \times 10^{\prime}$ has beén. painted. How many square feet are yet to be painted?

19 The perimeter of a square is 96 What is the length of a side in feet?

20 The rainfall this year was 24 in. Lasi year it was 30 in Compere this year rainfall with last year's as a decimal fraction.
${ }_{21}$ How much is the annual premium onfa $\$ 6500$ life insurance policy based on- a premium rate of $\$ 30$ per $\$ 1000$ ?
${ }^{22}$ Mr. Brown has an investment at $6 \%$ that pays him $\$ 90$ interest per year. How much money does he have in this investment?

23 A radio costing $\$ 60$ was sold for $\$ 100$. The dealer figured his overhead at $\$ 30$. What was his per cent of profit, figured on the selling price?

24 If +85 represents a point 85 miles north of St. Louis and -65 represents a point 65 miles south of St. Louis, how many miles apart are the two points?

Go right on to the nest page.

Ir. Burns bought 5400 sq. ft. of sod. His is 60 ft . wide. If he starts at the front of lot fand sods the full width, for how ry feet back can he sod the lot?
Ir. Worth had $r$ dollars and then earned hans more. How many dollars did he then?
fe feet greater than the area of a square
faining 10 square feet?
,
foan of $\$ 600$ tat $6 \%$ interest was paid he end of 8 months. . What was the total int paid then?
4 4
the ratio of the width of a rectangle to its
in is 3 to 12. Write this ratio in decimal点
iangle $A B C$ is a right triangle. Angle 40. How many degrees are there in ther acute angle?

The time that a pole 10 ft . high casts adow 5 ft . long, a smokestack casts adow 36 ft . long. How tall is the estack?
ounce is what decimal fraction of a correct, to the nearest hundredth?

Fo right on to Problem 33.

33 A principal said that 64 , or 320 , of the pupils in his school bave savings accounts. How many pupils are in the school?
${ }^{34}$ Mrs. North paid $\$ 415$ for a bond of $\$ 500$ face value, bearing $3 \%$ interest. How much interest should she receive annually?
${ }^{35} \mathrm{~A}$ building that was valued at $\$ 6000$ was insured against fire for $75 \%$ of its value at a rate of $\$ .25$ per $\$ 100$. '. What was the amount of the premium?
${ }^{36}$ How many degrees of a circle graph should you shade to show that $40 \%$ of all homes now have refrigerators?
${ }^{37} \mathrm{An}$ invoice for a $\$ 1000$ bill of goods was marked " $3 \%, 30$ days; 60 days, net." What should have been the actual cost if payment was made two weeks after receipt?
${ }^{38}$ Triangles $A B C$ and $A^{\prime} B^{\prime} C^{\prime}$ are similar. Side $A B$ is $10^{\prime \prime}$, side $B C$ is $15^{\prime \prime}$, and side $A^{\prime} B^{\prime}$ is $30^{\prime \prime}$. How long is side $B^{\prime} C^{\prime}$ ?
${ }^{\text {ss }}$ The area of a square lot is given as 14,400 $\mathrm{sq} . \mathrm{ft}$. What is the length of one side of the lot in feet?
${ }^{50}$ What does $\$ 2000$ amount to in 1 year at $4 \%$ interest, compounded semiannually?.

End of Test 4: Look over your work.

DIRECTIONS. - Get the answers to these examples as quickly as you can without making mistakes \% carefully at each example to see what you are to do. As soon as you have finished an example; write the answer on the line provided at the right.


Turn the puge and go right gn to Esample 39.


FTG. 2

39 What river is about $1 \frac{1}{2}$ times as long as the Mississippi, according to Figure 1?
a cording to Figure 2, the number of pupils saving $\$ 7$ per month was how many more than the number of pupils saving $\$ 5$ per month?
41 What is the volume of the room shown in Figure 3 in cubic feet?
 2 What is the area of the rug shown in Figure 4 in square yards?

Assessed valuation $=\$ 1000$
Tax rate per $\$ 100=\$ 1.75$
Amount of tax $=\$$ $\qquad$
44.
$m-6=18$
${ }^{45}$ List price $=\$ 600$
$m=188$
$-\quad m$ Discoun $=\$$

49
47 Subtract
16
$\sqrt{144}=$
$\begin{array}{r}-4 \\ +4 \\ \hline\end{array}$

$$
\begin{aligned}
6 b-4 & =44 \\
b & =
\end{aligned}
$$



Fig.

End of 「est 5. Look over your work.
TEST 5. ARITHMETIC CO
8 What is the readia:; of the electric meter shown in Figure 5 in kilowatt-hours?
Fig. 5

${ }^{59}$ Use the formula $A=\frac{1}{2} b h$ to find the area of the triangle shown in Figure 6. ${ }^{60}$ Use the formula $A=b h$ to find the area of the paral$\because$ lelogram shown in Figure 7.


Fic. 9

61 Water is what per cent of the composition of an egg according to the circle graph in Figure 8?
62 Use the formula $A=\pi r^{2}$ to find the area of the circle shown in Figure 9. (Use $\pi=3.14$.)
63 Find $A C$, or the hypotenuse, of the right triangle
shown in Figure 10 shown in Figure 10.
64 Find the volume oi the cylinder shown in Figure 11.
(Use $\pi=3.14$ ) (Use $\pi=3.14$.)
${ }^{65}$ Find the length of side $B C$ in Figure 12, using the method of similar triangles. E

16.3
DIRECTIONS. In each exercisa one of the three numbered answers is the best answer. Note the number of this answer. Then mark the answer space at the right which is numbered the same as the answer you have selected.
SAMPLES.

${ }^{2}$ Paul Revere's ride began - 4 at seven 5 beiore midnight 6 at twilight
t.
t.
${ }^{3}$ Peter of Holland saved his country from - 7 flood 8 war 9 famine
4 Mrs Wiggs and her family lived in - 1 Ireland 2 the Cabbage Patch 3 the Greenwood
${ }^{5}$ Hans Brinker was a heŕo of - 4 Holland 5 Belgium 6 Norway
${ }^{6}$ Toby Tyler spent ten weeks wifh a-7 carnival 8 theater 9 circus7 Bluebeard killed his - 1 wives 2 enemies 3 brothers.
8 Old Aunt Mary's home was in the - 4 city 5 village- 6 country
9 Bill Cody was a famous - 7 musician 8 scout 9 lawyer
${ }^{10}$ Booker T. Washington was born a - 1 prince ..... 2 slave
3 hunchback Booker
3 hunchback
$\qquad$
$\qquad$-.
$\square$
${ }^{11}$ The Lady of the Lake gave King Arthur his - 4 sword $\quad 5$ armor 6 shield${ }^{12}$ The gingham dog and the calico cat began to fight at - 7 half-past twelve 8 noon${ }^{13}$ Troubles came from the box of - 1 Arachne 2 Syrinx 3 Pandora${ }^{14}$ The girl who went to the land of Oz was - 4 Mary 5 Dorothy 6 Wendy${ }^{15}$ The singing animals frightened away the -7 children 8 butchers 9 robbers${ }^{16}$ Sindbad was a - 1 sailor 2 dwarf 3 knight${ }^{17}$ A twenty-year sleep reminds us of - 4 Uncle Tom $\quad 5$ Sleeping Beauty 6 Rip Van Winkle ${ }^{17}$${ }^{18}$ Dete took Heidi to live with her - 7 grandfather 8 aunt 9 cousin.${ }^{19}$ Dr. Dolittle doctored - 1 people 2 animals 3 fairies${ }^{20}$ Little Lord Fauntleroy won the heart of his - 4 uncle 5 cousin 6 grandfather.${ }_{21}$ Tóm the chimney sweep became a- 7 trout 8 water-baby 9 lobster${ }^{22}$ Harvey Cheyne was washed overboard off the Banks of - 1 Florida 2 Alaska 3 Newfoundland ${ }^{21}$,${ }^{23}$ Gigi the tumbler ran away from the - 4 soldiers 5 gypsies " 6 ladies24 "Little Men" is by the author of - 7 "Eight Cousins" 8 "Barnaby Lee" 9 "Daniel Boone" 4person who sought for the golded qeece was－ 1 Jason 2 Balder 3 Siegfried．．． 3fe Cobbler who ruled the King was－－ 4 Tim 5 Simon 6 Jean．．．．．．．．．．．．．．．．．．． 3Ie Swallow Mail was established by－－ 1 Franklin 2 King Koko 3 Dr．Dolittle．．．4oListopher Carson is better known as－ 4 Kit 5 Christie 6 Chris．
e＇Ihrce Musketeers were－$\quad 7$ English 8 French 9 German
emily，Iohn．and Michael flow to Never Never L with with 1 Davy 2 Peter Pan 3 Sindbad ${ }_{43}$5．leather6 srondirie Ruse was the name of a－－ 7 yirl8 สower $y$ town2 donkeys 3 monkeys
$\qquad$three Mulla－Mulgars were－ 1 dog
trinka danced for the－－ 4 priest 5 Czar 6 soldier． ..... 47点an was brought up in -1 France 2 India $\because 3$ England

$$
\ldots
$$

18 . 4

DIRECTIONS. In each exercise one of the three numbered answers is the best answer. Note the
number of this answer. Then mark the answer space at the right which is num
bered the same as the answer you have selected.

## SAMPLES.:

A The number of stripes in our flag is -1 six 2 seven 3 thirteen
s Which of the following was an.Indian? 4 Hiawatha 5 Buffalo Bill .. 6 John Smith
${ }^{1}$ A French officer who aided Washington was - 1 Lafayette 2 Pulaski 3 Kosciusko
${ }^{2}$ It is not safe to pass another car on - 4 a curve 5 the open road 6 wet pavement
${ }^{3}$ The decision of a jury is called - 7 a lawsuit 8 a verdict 9 an indictment
${ }^{4}$ The number of U.S. Senators from each state is - 1 two 2 three 3 four
5 The Quakersiare a - 4 tribe of Indians : 5 political party 6 religious sect
6 One of the original thirteen states was - 7 Massachusetts 8 Alabama.
7 The first man to fly across the Atlantic alone was - 1 Langley $\quad 2$ Lindbergh $\quad 3$. Byrd
${ }^{8}$-Augùstus Caesar was a famous Roman - 4 artist ${ }^{*} 5$ singer. 6 emperor
${ }^{9}$ The principal Northern general in the Civil War was - 7 Grant 8 Sheridan " 9 McClellan"
${ }^{10}$ Texas was once owned by - 1 Portugal - , 2 Great Britain 3 Merico
${ }^{11}$ Embargo acts deal with - 4 mines 5 railroads 6 exports
12 Neighborhood grocers buy canned goods by the - 7 can $\quad 8$ case 9 carload
${ }^{13}$ The Greek theasers were copied in modified form by the - 1 Romans 2 Church 3 Chinese
${ }^{14}$ The greatest violin makers were- 4 Romans 5 Egyptians 6 Italians.
${ }^{15}$ The power of levying taves is reserved to - 7 Congress 8 the President 9 the Cabinet ${ }^{\text {ris }}$
${ }^{16}$ Sir Walter Rajeigh was a favorite of - 1 Henry VIII 2 Isabella 3 Flizabeth
${ }^{17}$ Clara Barton is remembered as a - 4 writer . 5 singer 6 nurse.
${ }^{18}$ Virginia was settled chiefly by the -7 Finglish 8 French $\quad 9$ Spanish
${ }^{19}$ The tournaments of the Middie Ages were meetings of - 1 monks 2 actors 3 knights 10
${ }^{20}$ The U.S. Constitution was drawn up at - 4 Philadelphia 5 New York: 6 Washington 20
${ }^{21}$ The Capitol at Washington was once burned by the - 7 French 8 British 9 Spaniards at
${ }^{22}$ An Indian who was a friend of the Pilgrims was-1 Massasoit 2 Philip, 3 Powhatan 78
${ }_{23}$ The Pharaohs were - 4 temples : 5 tombs 6 tings
${ }^{24}$ The Pueblo Indian houses were made of - 7 skins 8 wood .. 9 adobe bricks........ Go right on to the next page.






DIRECTIONS. In each exercise one of the three muber of this answer. Then mark the answer space at the right which is numbered the same as the answer you have selected.

## SAMPLES

A Horses have - 1 feathers : 2 hair 3 scales
8 Which of the following is very heavy? 4 cotton 5 cake 6 iron
${ }^{1}$ The heart acts much like a-1 pump 2 filter 3 sieve
${ }^{2}$ An animal that builds dams is the -4 opossum 5 raccoon 6 beaver

## ${ }^{3}$ If a lite falls on an electric wire - -7 climb up for it <br> 8 leave it alone 9 cut the wise

4 Milk sometimes carries the germs of 1 measles 2 whooping cough 3 typhoid
5 Extra sweatersshould not be worn 4 indoors 5 in winter 6 in rainy weather
${ }^{6}$ Aninstrument for speaking over the wires is the - 7 radio 8 telegraph 9 telephone
7.Tuberculosis is most often a disease of the - 1 heart 2 lungs 3 liver
${ }^{8}$ An animal which defends itself with its horns is the - 4 porcupine 5 kangaroo
8 A skull with crossed bones under it is the sign of a - 7 laxative 8 poison
6 moos
${ }^{10}$ The lungs supply the blood with - 1 oxygen 2 carbon dioxide 3 corpuscles

11 Healthy teeth and gums require - 4 soft foods 5 hard foods 6 much liquid
12 Tapioca is chiefly - 7 fat 8 sugar 9 starch
${ }^{13}$ Linen comes foom the - 1 cotton plant : 2 flax plant 3 silkworm
14 The energy value of foods is measured in-4 calories. 5 degrees 6 pounds深
${ }^{15}$ An animal that protects itself by an odorous liquid is the -7 skunk 8 chipmonik 9 badger
${ }^{16}$ The Miky Way is made of -1 meteors $\quad 2$ dust particles $\quad 3$ groups of stars
${ }_{17}$ The injurious effects of tobacco are due to - 4 opium 5 nicotine $\quad 6$ cocaine
${ }^{18}$ Fish get oxygen from water by means of their - 7 gills 8 lungs 9 skin
${ }^{19}$ An evergreen tree is the 1.1 box elder 2 yew 3 maple
${ }^{20}$ Most numerous of all the animals are the - 4 reptiles 5 mammals 6 insects
${ }^{21}$ The ocean has two high tides and two low tides every - 7 day 8 week 9 month
22 The normal number of teeth in an adult is - $\begin{array}{lllll}120 & 2 & 32 & 3 & 40\end{array}$
${ }^{23}$ The best thing for a cold is- 4 rest in bed 5 hard exercise, 6 taking stimulants.
24 The freezing point of water on the common house thermometer is - $\begin{array}{lllllllll}7 & 0^{\circ} & 8 & 32^{\circ} & 9212^{\circ}\end{array}$
Go right on to the next page.



## CHAPIER V <br> THE WCRHSHOPS

Teacher workshops, or woricshops in which the total educational staff of an educational system participates, is an important factor in the inservice professional education program of ketcalfe County and a most significant agency in a continuous program of in-service growih of the teachers. Kiss Barton's role as a supervisor in the workshop program is not that of an instructor but as a coordinator, consultant, and guide.

Wiss Barton made many efforts to organize an effectual workshop for the Metcalfe County classroom teachers, and the following are on-and-off campus experimental meetings and discussions that preceded the planning of an ideal worissiop in the summer of 1946.

Preliminary Experimentation in In-Service Education.- An experimental teachermeducation program was initiated in July, 1945, by the Netcalfe County Board of Education, Acting Superintendent Williams, and Liss Barton. This was a one-day meeting held on the campus of Festern Kentucky Teachers College, at the Rural Demonstration School, under the direction of fiss Ethel Clark, and attended by twenty-five teachers.

The teachers met at Edmonton early on the morming of July 8, where a school bus had been provided for their transportation by the board of education. On arriving at the campus lisiss Barion took them to the Rural School for a day of visitation. Kiss Clark had a prominent display of new multi-sensory aids. When the work had been completed, Hiss Clark a.llowed the pupils to go home and then hela a discussion pericd with the veachers, who vanted to ask questions and who wanted to have the use of multi-sensory aids explained,


TABIE X
PROGRESS SHON IN TESTIVG（FOUR VQUTHS FERIOD）

|  | Paragraphleaning |  | Word Heaning |  | $\begin{gathered} \text { Language } \\ \text { Usage } \end{gathered}$ |  | Arith． Reasonin |  | Arith． Computation |  | Spelling |  | Everage |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Hy } \\ & \text { T⿹\zh26灬 } \\ & \text { is } \end{aligned}$ | ¢ | Э 号 | － | 等 | － | Э 号 | － | Э | $\begin{aligned} & 0 \\ & =- \\ & 0 \\ & 0 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ | Э 号 | 等 |  | 年 | Э | 号 |
| \＃1 | 3.8 | 5.0 | 3. | 4.5 | 3.8 | 5.2 | 4.0 | 5.5 | 3.7 | 4.8 | 4.6 | 4.7 | 3.5 | 5.0 |  |
| \＃2 | 3.8 | 4.2 | 3.6 | 4.4 | 3.7 | 4.1 | 3.8 | 4.0 | 3.5 | 4.0 | 4.4 | 4.5 | 3.8 | 4.2 |  |
| \＃3 | 3.4 | 4.6 | 3.4 | 3.4 | 3.4 | 4.4 | 4.4 | 4.8 | 3.4 | 4.8 | 3.5 | 3.8 | 3.5 | 4.3 |  |
| \＃ | 5. | 5.5 | 4.7 | 5.0 | 5.4 | 7.0 | 6.2 | 7.8 | 5.9 | 6.6 | 4.2 | L． 2 | 5.2 | 6. |  |
| \＃5 | 5. | 5.8 | 4.8 | 5.1 | 4.9 | 6.2 | 6.6 | 6.2 | 6.6 | 6.8 | 4.7 | ． 2 | 5.0 |  |  |
| \＃6 | 4.8 | 6.4 | 5.4 | 6.3 | 8.1 | 8.3 | 4.4 | 5.1 | 4.8 | 4.4 | 7.4 | 7.4 | 5.8 | 6.4 |  |
| \＃7 | 3.0 | 3.8 | 3.0 | 3.4 | 3.5 | 4.7 | 3.6 | 3.6 | 5.5 | 5． 4 | 3.9 | 4.1 | 3.9 |  |  |
| \＃8 | 4.1 | 4.6 | 3. | 4.3 | 4.3 | 4.6 | 5.1 | 5.1 | 3.8 | 4.0 | 4.0 | 4.7 | 4.1 |  |  |
| \＃9 | 4.2 | 4.5 | 3.8 | 4.3 | 4.2 | 4.3 | 4.6 | 5.1 | 3.4 | 3.7 | 4.4 | 5.5 | 4.1 | 4.6 |  |
| \＃20 | 3.2 | 3.8 | 3.6 | 3.6 | 4.3 | 4.3 | 4.0 | 4.0 | 3.7 | 4.0 | 4.6 | 5.1 | 3.9 | 4.1 |  |
| i122 | 7.5 | 8.3 | 6.8 | 7.2 | 9.8 | 0.3 | 9.5 | 8.5 | 7.0 | 9.5 | $5 \cdot 4$ | ． 3 | 7.7 | ． |  |
| \＃12 | 5.0 | 5.3 | 4.2 | 5.1 | 5.0 | 15．4 | 6.0 | 5.9 | 5.91 | 6.2 | 4.9 | 5.2 | 5.1 | 5.6 |  |
| \＃13 | 3.5 | 4.4 | 2.9 | 4.2 | 3.6 | 3.4 | 3.8 | 4.0 | 3.5 | 3.6 | 4.0 | 4.6 | 3.5 | 4.0 |  |
| \＃\＃근 | 3.0 | 3.0 | 2.5 | 2.6 | 2.3 | 3.5 | 3.3 | 4.4 | 3.5 | 3.7 | 2.8 | 2.7 | 3.0 | 3.3 |  |
| \＃25 | 3.1 | 3.9 | 2. | 2.7 | 4.1 | 3.8 | 3.4 | 3.8 | 3.4 | 3.5 | 4.1 | 4.0 | 3.2 | 3.6 |  |
| \＃116 | 3.01 | 3.2 | 2. | 2.6 | 3.4 | 2.9 | 3.6 | 3.8 | 3.1 | 3.2 | 3.2 | 3.8 | 3.7 | 3.2 |  |
| \＃ | 3.2 | 3.1 | 3.2 | 3.7 | 4.1 | 3.3 | 3.8 | ． 8 | 3.4 | 3.2 | 4.0 | 3.9 | 3. | 3.6 |  |
| \％18 | 6.0 | 5.5 | 4.2 | 4.2 | 5.0 | 3.8 | 6.0 | 6.2 | 4.8 | 5.5 | 4.3 | 4.0 | 5.0 |  |  |
| 419 | 4.0 | 5.8 | 5.1 | 5.0 | 5.4 | 4.7 | 5.61 | 6.6 | 4.6 | 4.7 | 4.3 | 4.6 | 4.9 | 3 |  |
| \＃20 | 3. | 3.2 | 4. | 3.7 | 4.7 | 4.6 | 5.5 | 5.6 | 5.21 | 15．6 | 4 | 4.8 | 4.7 | －6． |  |

TABIE X（Continued）

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| \＃21 | 6.8 | 7.8 | 5.9 | 7.0 | 3.9 | ． 2 | 5.9 | 7.2 | 5.2 | 5.9 | 5.5 | 0.9 | 5.5 | 7.6 |  |
| \％22 | 6.6 | 7.8 | 7.8 | 7.8 | 6.2 | 6.6 | 7.2 | 7.8 | 5.8 | 7.2 | 9.3 | 10.0 | 7.1 | 8.0 |  |
| \＃23 | 4.1 | 4.7 | 4.2 | 4.8 | 3.5 | 3.9 | 4.6 | 4.6 | 4.4 | 5.0 | 4.4 | 7.4 | ． 2 | 4.9 |  |
| \＃24 | 7.6 | 2.0 | 0.1 | 8.3 | 4.6 | 6.0 | 5.5 | 17.9 | 6.0 | 8.3 | 6.2 | 0.9 | ． 3 | 9.0 | D |
| $\underline{\#} 25$ | 5.9 | 5.6 | 5.1 | 5.5 | 4.3 | 4.5 | 6.6 | 6.8 | 5.4 | 5.5 | 6.6 | 7.0 | ． 7 | 5.8 |  |
| \＃26 | 5.0 | 5.0 | 4. | 5.5 | 4.0 | $4 \cdot 4$ | 5.5 | 2.9 | 4.9 | 5.1 | 4.8 | 0.6 | 8 | 5.4 |  |
| \＃27 | 5.7 | 8.3 | 6.4 | 7.8 | 5.9 | 5.6 | 4.2 | 5.9 | 4.2 | 5.6 | 4.9 | 6.6 | ． 2 | 6.6 |  |
| \＃28 | 4.8 | 4.8 | 5.9 | 7.0 | 4.5 | 4.6 | 5.9 | 5.9 | 5.9 | 5.9 | 8.3 | 5． 4 | 8 | 5.6 |  |
| $\frac{1}{2} 29$ | 9.0 | 9.0 | 9.3 | 9.0 | 9.3 | 9.8 | 7.2 | 8.3 | 7.4 | 8.3 | 5.8 | 6.2 |  | 8.4 | E |
| \＃30 | 4.5 | 5.2 | 3.7 | ． 9 | 3.6 | ． 7 | ． 2 | 5.6 | 4.4 | 5.8 | 4.4 | 4.7 |  | 1 |  |
| 231 | 5.1 | 5.5 | － 0 | 5.5 | 4.6 | ． 1 | 1.2 | 9.8 | 6.2 | 7.4 | 0.4 | 0.0 |  | 7.2 |  |
| \＃32 | 3.9 | 5.9 | 4.2 | 7.0 | 5．0： | ． 8 | 5.2 | 8.5 | 6.4 | 7.0 | 5.5 | 0.0 |  | 7.3 |  |
| \＃33 | 4.6 | 5.8 | 5.5 | 7.0 | 6.2 | 6.2 | 6.6 | 8.5 | 7.2 | 9.0 | 8.3 | 1.0 | 6.4 | 7.6 | F |
| \＃34 | 6.6 | 8.1 | 9.0 | 9.3 | 2.3 | 19.5 | 6.6 | 8.3 | 5.6 | 5.8 | 7.8 | 9.5 |  | 8.4 |  |
| \＃35 | 3.9 | 6.4 | 4. | ． 4 | 5.4 | 10.4 | 6.2 | 6.2 | 6.4 | 6.0 | 4.5 | 4.7 |  | 6.0 |  |
| \＃36 | 3.8 | $5 . \mathrm{C}$ | ． 4 | 3.6 | 3.0 | 4.1 | 3.8 | 5.1 | 4.6 | 5.5 | 5.0 | ． 8 |  | $4.8$ | G |
| \％37 | 3.5 | 4.6 |  | ． 5 | 3.7 | L2． 4 | 4.6 | 6.2 | 4.4 | 5.2 | 4.5 | 4.7 |  | 4.2 |  |
| $\# 38$ | 5.2 | 6.4 | 6.0 | 6.6 |  | $09$ | 7.2 | 0.0 | 8.5 | 8.5 | 7.0 | 8.1 | ． 9 | 8.3 |  |
| $\# 39$ | 3.0 | 3.1 | 3.6 | 3.4 | 3.4 | 3.6 | 14.0 | 4.2 | 3.5 | 4.4 | 3.4 | 3.9 |  | 3.8 |  |
| \＃ 40 | 3.1 | 3.7 | 3.6 | $4 \cdot$ ？ | 3.4 | 4.3 | 3.3 | 3.3 | 3.0 | 3.3 | 3.7 | ． |  | 4.0 | H |

TABIE X (Continued)


Objective III - To Provide and Maintain a Stock-room of Materials and Equipment Available for the Purchasing Needs of Individual Teachers. When Miss Barton started her duties as supervisor in 1945, there was a dearth of materials and equipment in the schools of ketcalfe County. The few materials in possession of the teachers were personal property. There were several reasons for this shortage of materials, such as (1) no materials had been furnished by the Board of Education, (2) individual schools had insufficient funds for purchasing materials, (3) there was no place to select and buy materials within a 100 -mile radius of Letcalfe County, (4) the teaching staff lacked interest and understanding in the extensive use of materials for instructional purposes, and (5) catalogues of materials were not in the hands of teachers to stimulate an interest in selecting multi-sensory teaching aids.

Liss Barton wanted to provide a central stock-room for materials and equipment purchased in anticipation of teacher need and to make possible direct contact with free materials that would not be accessible to them as individuals.

Aims.- 1. To demonstrate how to collect, organizc, and use teaching materials.
2. To provide a source of materials and equipment for teachers and pupils.
3. To give the teachers opportunity to study available materials and to produce new materials as needed. The achievement of these aims was aided by the cooperation of Mr . Williams and by the board of education, winich supplied necessary funds for acquiring ner materials for the teacher to purchase at quantity-Iot cost. Miss Barton, with cooperation from certain of the teachers, studied
lists of new materials and equipment and made purchases accordingly. A room in the basement of the Education Building was provided for the stock-room. She displayed various ones of these items in her office, both for teacher inspection and for illustrative purposes.

By giving ice-cream suppers in their schools 37 of the 63 clessroom teachers raised a total of $\$ 1,816$. 17 . Wost of this money was used in buying materials and equipment sold through wiss Barton's office by the board of education. A list of such purchases follows:

## Katerials \& Equipment

Number Charts
Workbooks (Arithmetic, Social Staddies, \& English

Pencil Sharpeners
Globes
"Guide for Teaching Elementary Schools" 9
Number of Teachers Purchasing
2
72 (some teachers made more than one purchase)
27

Crayons 7
Crayons - 17
Maps
18
Dictionaries
$\begin{array}{ll}\text { Diagnostic Reading Tests } & 15 \\ & I_{4}\end{array}$
Pictures 1

Portable Blackboard . 4
AtJases
Box of Word, Phrase, \& Sentence Cards for Reading 3
Card Holder ${ }^{10}$ for Reading Cards listed above 1
Box of Water Colors
${ }^{9}$ Published by the State Department of Education, Div. of Elem. Schools Nashville, Tennessee.

10
Only one of these was purchased because the teachers made tineir own in the worishop at Western Kentucky Teachers college.

On pages 54-55 is an exanple of an Instructional Aids Record as set up by Liss Barton. This sheet is turned in by the teachers at the close of each school term.

Evaluation.-- The active participation and cooperation of the board of education, superintendent, supervisor, attendance officer, and classroom teachers of Metcalfe County brought together many valuable materials and equipment with which the average teacher was not acquainted but which could be used advantageously in every school in the county. In interviewing the teachers the writer found that they were planning more extensive ways of earning money for the 1947-48 school term in order to purchase materials and equipment on a larger scale.

The Ketcalfe-County administrative staff requires that all teaching materials, equipment, and textbooks be turned into the education office for surmer storage. These are kept in the materials and equipment stock-roc:-. This space would be inadequate to store all materials during the school session, but the redistribution at the opening of the school year solves the problem of the lack of space. This requirement also eliminates the complaint that things are taken from the school buildings during vacation months.

Free Katerials.- There is an abundance of free and inexpensive materials available to schools to aid in the learning process, of which liss Berton makes constant use. In Kiss Barton's office there is a well worn copy of a tro-hundred-page bulletin ${ }^{11}$ listing free and inexpensive teaching materials which is published by the Kentucky Department of Education.

[^8]Textbooks.- A stock-room for state-adopted textbooks had already been provided by the administrative officers in the basement of the Education Building. Books, grouped according to grades and subjects, are quickly available to classroom teachers, who collect then at the beginning of each school year. This room for textbooks is large and is filled with book shelves from the floor to the ceiling, which makes for efficient handling.

In the $1946-47$ school year the bcard of education launched a commendable new venture. They purchased, at no cost to the individual schools, three sets of pre-primers plus the commanion books for the basal readers through third-grade level. These new free materials are available on a time-limited lending basis from Kiss Barton's office. During the writer's work in Edmonton she was impressed mith the constant use made of these materials, the care with which the teachers selected the ones needed for their children, and tine promptness with which they were returned so the other teachers might check them out.

Another commendable plan used by the Ketcalfe County Education Department is that they keep former state-edopted textbooks in this stock-room for valuable references and supplementary materials. A list of these and the grades for which they are recommended during the past year.

Indicate by checking as instricted, materials purchased thes year SCHOOL

Teacker

Purchased with school funds:

## I Reading:

1.Word, phrase, and sentence cards for pre-primers, p:inn .......first, reader (Round About)
2. Companion books for (Indicate number of copies) Times ard Places....... People and Progress Days and Deeds Any others.

## 11.Arithmetic:

1. Number combination sards as addition ........subtraction 2.Worlaboiks: (Indicete grade and number in each ease. ${ }^{+}$

2. Indicate any other materials used:
a. $b_{c}$

## 111. Social science:

1. Maps (name)
2. जlobe
3. horkbooks (Grade)
4.List any other materiais used.
IV.Language: List any materials used.
V.日pelling: List any materials used.
VI.Writing: List any materials.

## Vll.Other aids:

## 1. Recreational


$\qquad$


Furnished by Board of Education:

1. Companion Books (Indicate number)
1.Rides and Slidies........ 3. 3. Round About. .......... $_{4}$ Friendly Viliage...
2. Day in and Day Out.... 4, Friendly
3. Pre-primer (Indicate number)

ist any materials other than the above, if they were bought with school funds:
ist below any teaching materials which you may have bought with your own money
lemarks:

The outcomes of this first experimental meeting were that letcalfe County classroom teachers were aroused to the fact that something was needed to raise the quality of their teaching, that the appearance of their school buildings and grounds needed improving, and that multi-sensory teaching aids should be procured.

September - November, 1945, Orf-Campus Extension Course.-Being vitally concerned with their own improvement, the teachers desired more of this type of in-service training. In October, 1945, Wiss Barton planned another experimental program with Western Kentucky Teachers College, in which Hiss Ethel Clark was again director, with the meetings being held in lietcalfe County.

For eight consecutive Saturciays, September through November, Kiss Clark met with the teachers in a classroom in the Edmonton Consolidated School. At several of these sessions consultants from hestern were brought in; for exaninle, Wrs. Nell G. Travelstead of the Lusic Department demonstrated practical methods of teaching music in one-teacher schools. These meetings were primarily of the discussion type, centering around the problems presented in Ritter and Shepherd, Methods of Teaching in Town and Rural Schools. I The teachers left these meetings mith the desire to try out some of the things they had discussed. They fell encouraged to experiment and to share their findings with their pupils and with each other.

This extension course was really a wrorkshop on a linited basis, limited because the teachers were not fully cognizent of its possibilities and, therefore, did not gain the maximum through participating in it. Another

1
R. L. Ritter, and I. A. Shepherc, Lethods of teachinc in Tom and $\frac{\text { Hural }}{1944}$ Schools, Iowa Sicte Teachers College (New York, Nrycen Press, Inc.,
reason for its functioning only on a limited basis was that materials of instruction were not readily accessible, i.e., the Teacher's library was still in the preliminary stages of development, and, therefore, the teachers were inclined to adhere to the use of one book rather than to the use of a variety of sources.

Planning for the 1946 Workshop to be Directed by Western Kentucky Teachers College.- Miss Barton, feeling these two experiments had been a success, undertook making plans for an extensive workshop, which is discussed in detail on the following pages. At this point it seems advisable to describe the workshop movement in order to shom the reader how it differs from the traditional type of college extension course.

## The Workshop

A workshop is a school with no courses, no textbooks, and no examinations. In their applications for admission the prospective workshop members state one or more problems on which they would like to work. These are, for the most part, practical problems, such as developing classroom materials for a new course, selecting and building tests, or leaming what can be done in school about the emotional problems of maladjusted children. ${ }^{2}$

Beginning of the Workshop Kovement.- In 1936, Ralph W. Tyler, chairman of the Department of Education at the University of Chicago, made the workshops for teachers an established feature of summer sessions in universities throughout the country. He provided the idea and tie skill and energy in acministration which brought the workshop into being. The General Education Board of the Rockefeller Foundation provided the money, which made the

2
Paul B. Diederich a William Van Till , The Worishop, A. Sumary of Principies and Practices of the Workshop hovemeri, Prepared by Anerican Education Fellowship, (New York, Hinds, Hayden \& Eldreage, Irc., 1945), p.1.
necessary funds until the movement became independent of external subsidies. At present, workshops usually either pay their own way or are subsidized by the university which sponsors them. ${ }^{3}$

Aims.-4 1. To give the participant an opportunity to make an intensive study of an interest which has arisen out of his axperience as a teacher.
2. To allow the participant to share in planning a program of individual and group activities designed to meet his needs and those oi his fellow workers.
3. To provide the participant with easy access to the services of various staff members, representing a variety of kinds of assistance.
4. To give the participant formal and informal association with other participants of varied background, contributing to his thinking on his specific problems, broadening his general professional crientation, and providing opportunity for experience in cooperative activity.
5. To make an effort to interest the participant in the whole child, the whole school, and the whole community.
6. To prepare hin for the solution of other future professional problems by studying specific interests or problems.
7. To afford effort for balanced livirg with the participant's life as an individual.

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    Ioid., p. 2.
    4
    Barr, Burton, and Brueckner, op. cit., p. 711.
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Description of the on-Campus Phase of the First Extensive Workshop for Metcalfe County (June 10-26, 1946).5

Transportation.- Transportation was the greatest single problem, since Hestern Kentucky Teachers College is 51 miles fron Edmonton, the starting point for the teachers. The board of education provided a school bus for their daily transportation. The 45 teachers came from their homes to Eimonton and boarded the bus, some raking a round-trip total of 130 miles per day. The group arrived at 9:30 in the morning and left at 4:00 in the afternoon each of the thirteen days.
planning the Schedule.- The planning or schedule committee is one of the working committees that should be establishod early. The Planning Council (refer to page 47) began planning in January, 1946, for the June workshop. This Council, with Kr. Williams, Liss Barton, Mr. Harvey, and Dr. Cole, handled the implementation of planning and gathered materials and exhibits. Also participating in this session were the county farm agent, county judge, home demonstration agent, and Kiss Nona Burress, of the State Department of Education, Frankfort.
${ }^{5}$ Taken fron interviews with ifiss Bartion and Dr. Cole.

Scheduling of the Day-- A typical schedule for any one day included the following:

9:00 to 9:30 - Organization for work. Kiss Barton, supervisor, directed discussion of the previous dey's work, and participants and supervisor planned the work of the day.

9:30 to 11:50 - Group discussions. The teachers were divicied into two groups. Group I-emergency teachers, with ferr or no college hours and little or no teaching experience, met with Dr . Cole. Group II- students with two years or more of college work and teaching experience met with an assigned faculty member. 12:00 to 12:45 - Luncheon at Potter Hall and relaration period in living room of Potter Hall.

12:45 to $1: 15$ - Activity period in public school music with Miss Ethel Barnard, third grade critic teacher.
1:15 to 2:15 - Group discussions. Group II met with Dr. Cole. Group I met with an assigned faculty member.
2:15 to 4:00 - Activity period in making materials needed in their individual schools, such as (I) the printing or lettering of word, phrase, and sentence cards to accompany the Alice and Jerry books, (2) making holders for these, (3) making sample experience charts, (4) collecting pictures and other materials needed in building specific units of work, (5) making combination cards for arithnetic dril3.

Variety of Experiences offered During the Thirteen-Day Period.- The thirteen days of the campus phase of the workshop were characterized by a great variety of experiences and contact with many members of the Western faculty.

During certain days of the second and third weeks the $9: 30$ to 11:50 period was devoted to carefully plamed observation in the various rooms of the Laboratory School. No more than fifteen teachers were assigned to a given room. In the afternoon from 1:15 to 2:00 the teachers met with the critic teacher who had taught for them during the morning, and the observations were discussed in detail. Nr. Ivan Wilson, head of the Art Department, conducted discussions of creative art with children. To close his part of the workshop program Mr. Wilson took them to the art gallery and explained in detail each exhibit which demonstrated the principles he had set up for the Ketcalfe County teachers.

During four days of the workshop Liss Iillian Russell, reading consultant from Row, Peterson, and Company, and Miss Kary Swain, reading consultant for Scott, Foresman and Cormany, worked with small groups, demonstrating the best use of the stete-adopted textbooks and related materials. During this time they brought in children from the Rural Demonstration School and taught actual lessons. Both consultants gave the entire day to the workshop and participated in all the activities, including the construction period.

The activity period used all the facilities of the carapus: (I) the rorkrooms \#126, 127 in Cherry Hall, (2) the textbook and children's Iiterature exhibits, third floor of the library, (3) tables in the main reading room on which bulletins for the workshop were displayed, (4) a specian table in the periodical room where pertinent magazine materials
were displayed daily by kiss Margie Helm, librarian, and the library staff, (5) the reading room in the Kentucky Library in the Kentucky Building, and (6) every room of the Laboratory School.

At the close of each day liss Barton, Dr. Cole, and other staff members and consultants spent a minimm of an hour discussing the progress made during the azy and setting a tentative plan for the next day. The carpus phase of the workshop gave major attention to the teaching of reading and such other language arts as handwriting and spelling, at all grade levels. Ways to teach arithmetic, the social studies, language, and art were woven into the discussion, but the special work in these fields was left to the off-campus portion of the workshop, which followed on eight Saturdays from August to December. For example, Lrs. Jane Cailoway, Art Consultant for Central School Supply Company, spent three days in the county working with the children and teachers in the field of creative art.

The Western faculty saw to it that the Wetcalie County group was identified with all the sumer activities of the college. For example, they were invited to the three chapel programs which came during their period on the canpus. When some of the other department of education classes held a watermelon feast at Lumicipal Park, the lietcalfe County group was included.

The culminating activity of the workshop, July through December, was a three-day visitation period in which Liss Barton, the supervisor, Dr. Cole, the workshop director, and the writer visited twenty-two teachers in the county to observe the functioning of the program of in-service improvement. Follorring that visitation Liss Barton and Dr. Cole spent several hours in evaluating the things seen and in planing for the future. Throurhout the year 1946-47 kiss Barton came frequently to the campus to confer and plan with Dr. Cole and other members of the faculty.

Impressions of a Bystander.- The writer had never seen a workshop in operation until the summer of 1946, when Ketcalfe County held its workshop sessions on the carpus of Western Kentucky Teachers College. The writer passed the roon frequentily and, being interested, occasionally stopped at the door to see what was happening in the room that made the participants so entinusiastic in their work. This is what the writer saw on these few occasions.

Trenty or more teachers and a staff member were worling as individuals, and in groups around long tables. Yaterials and equipment, including scissors, paste, rolls of heavy brown paper, children's books, art materials, curriculum exhibits, and reading and art exhibits were available. Ivident production was in progress. (The writer has later found that the heavy brom paper was used in making card holders for reading classes). Cases of professional books and bulletins were on one side of the room, and bulle..in board exhibits were under analysis. The teachers were trying out vater paints, pastels, crayons, and making paper animals and buildings for their schools, under the direction of an art consultant. Material containing curriculum exhibits from all over the United States was being checked by some teachers. Some of them were engaged in animated discussion with Dr . Cole and other staff members. The noise of conversation and movement within the room manifested an eagerness on the part of each participant. Many activities were going on at the same time.

It may seem to the reader that the writer observed too much in the few times of looking in on this amazing activity, but it mast be confessed that when the roon was enpty, or after regular school hours, the writer spert time going into the room and looling at everything available, until an understanding was deveioped of what was reainy going on. Needless to say, observing these activities aided in prompting interest in this study.

Functioning of the Characteristics of a Workshop.- The essential characteristics of the first workshop for Metcalfe County, June, 1946, are set forth in the folloring paragraphs. The characteristics are based upon developments in technique since the inception of workshops as well as upon the original idea.

1. The activity of a workshop is based upon the problems, needs, and interests of the participants. 6

The members of the ketcalfe County Planning Council met in the office of the supervisor in Jamary, 1946, and put down in writing the professional problem they wanted to work upon in the workshop. The plan first selected was to be built around a demonstration school, which was to be in one of the nearby one-teacher schools. A special teacher was to take charge of the school, and all participants were to meet at the school for morning sessions and to return in the afternoon for discussion with the teachers. But these plans did not materialize. (The problen that finally emerged was ahead for improvement in the teaching-learning situation. This was the area of emphasis mich was studied on the campus of Festern Kentucky Teachers College during the workshop).
2. Each participant is expected to do something about the group project. ${ }^{7}$

What transforms the workshop into activity is the simple expectation that everyone will do something rather notable for his school. The participant realizes that everyone is going to be curious about what he has done. He can do whatever he likes, but he knows that others, who know

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-6
    Diederich and Van Tili, op. cit., p. 5.
    7
    Ibid.. p. 8.
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a soind piece of work when they see one, are going to look at the result. This gentle pressure operated throughout Ketcalfe County's first workshop.
3. A workshop mist exemplify the principles of democracy. 8

Every step in the program of each group was planned either by the group as a whole or by a committee composed of Dr. Cole, wino was selected by the council as workshop director, and Miss Barton, and was always subject to ground approval. There was always the recognition that a workshop nember was never told to do anything; he was always asked.
4. In general, a workshop does not evaluate its members. The members evaluate the workshop. ${ }^{9}$

Workshop members are evaluated in two ways: (I) evaluation oi each other and (2) by grades. The participants' efforts are subjected to the most rigorous and searching criticism at every stage of progress by other members. In this sort of evaluation it is the product winich counts, orthe proposed attacks upon a problem. Eight quarter hours of academic credit was granted for participation in this workshop, and for this purpose individual grades had to be turned in to the registrar's office.

Evaluation of the workshop by participants is to find out how effective the workshop has been and in what respects it ought to be improved. There are two methods for evaluation of this type:

1. Ey utilizing questionnaires.
2. By follow-up investigation. Dr. Cole, staff director, visited a considerable number of participants in their classrooms in ketcaife County, after the workshop concluded, to find out what effects were observable in

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\begin{aligned}
& \text { Ibin. }, \text { p. } 9 . \\
& \text { Ibid. p. } 10 .
\end{aligned}
$$

the teaching processes.
Criteria for the Evaluating of Effectiveness of the Frorkshop.- ${ }^{10}$ In 1943 the Department of Education of Kentucky in cooperation with the Council on Public Higher Education, the University of Kentucky, the state teachers colleges, the private colleges, and city and county superintendents, set up an emergency program for the education of teachers in service. (See Chapter II, page 7, of this study). An important part of this program was the educational workshop. To direct the efforts of those attempting to set up workshops, the following questions were proposed within which criteria are implied:

1. How have these programs been organized?
2. What has been the center of action in each program?
3. To what extent have these programs attempted to meet THIS YEAR is NEEDS of the teachers?
4. To what extent have these programs attempted to tie the school activities with living in the community?
5. To what extent have these programs tended to make potentially poor teachers into potentially good teachers?
6. Phat has been gained by the staffs of these programs which may help them in understanding the problems of the teacher in actual situations?
7. To what extent has the experience in these programs given college staffs a more intimate understanding of the problems of living as they are faced day by day in the communities?
8. To what extent have these programs been able to get a better tie-up
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Barr, Burton, and Brueckner, op. cit., p. 7?3.
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between the day-to-day program in the school and the day-to-day problems of living in the comennity?
9. Did the workshop offer experiences:
a. Which would give the teachers a point of vien of a commonitycentered school or a school of social action whose function is to improve living conditions and to improve the quality of life in the conmmity?
b. In relating instructional materials in the skills or reading and arithmetic to life in the commonity?
c. Fhich would make teachers sensitive to the needs of the children and adults in the community?
d. In building a total program in all areas of living by integrating the courses of study with real problems in the commity life rather than experiences only in developing skijls and presenting information?
e. In evaluating child growth above mere achievement of information?
10. Have these prograns revealed a county or community mich is willing or anxious to cooperate with the college in tying up the school program with commonity living?

1947-48 Workshop Experiences.- ${ }^{11}$ A five-meeks workshop was held in Columbia, Kentucky, on the carmus of Lindsey Wilson Junior College, June 2 throurh July 3, 1947. Only thirteen Ketcalfe County teachers participated in this workshop because they were expecting Western Kentucky Teachers

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Taken from an interviev with Liss Barton.

College to sponsor a 1947 workshop in the county. This has not been fully worked out as yet and, therefore, camnot be treated in this study.

This workshop was similar to the one previously discussed. High lights were the demonstration of teaching of reading and use of materials by wiss Iillian Russell, Row Peterson Company Reading Consultant, in the Laboratory school of Lindsey Filson College, and construction periods for maling posters, easels, screens, and other items for use in individual schools, directed by Urs. Jane Calloway, art consultant for Binney and Smith Company.

This workshop will not be discussed in detail in this study because of its similarity to the 1946 workshop held on the Festern Kentucky Teachers College campus.

CFAPTER VI
PART II
of
THE SUPERVISORY PIAN IN ACTIORN visitation phase of viss bartan's superviscit procray

To initiate and organize a rural school program of supervision is a challenge to a beginning supervisor, but the real problem lies in maintaining a continuous program. The first year is a period of acquainting the board of education, superintendent, classroom teachers, and pupils with supervision as a democratic program devised for instructional aid.

In her first year of supervision líiss Barton was interested less in undertaling a large scope of planning than in attempting to improve certain areas in greatest need of attention. She was concerned with long-term objectives that would be progressive throughout her work as supervisor in Metcalfe County. For the second year of the program of supervision Liss Barton maintained her first-year objectives, which are restated here to aid the reader in recalls
I. To stimulate and develop in-service training of teachers.
II. To develop a continuing program of achievement testing in Metcalfe County schools.
III. To provide and maintain a stock-room of materials and equipment available for the purchasing needs of individual teachers. The following objectives were added for the year 1946-47: I. To improve instruction through effective classroom visitations by the supervisor.
A. Pre-visitation activities
B. Visitation activities

1. Observation and evaluation of extra-instructional activities.
2. Observation and evaluation of instructional activities. C. Post-visitation activities.
II. To improve instruction through having the teaching personnel observe a master teacher at work, usually termed Demonstration Teaching.

As in Chapter IV, these objectives mill be discussed according to the setting up of the aims, means of achieving the aims, and apparent outcomes of the program as planned and carried on by kiss Barton.

Objective 1-To improve instruction through effective clessroom Visitations by the supervisor.

In various studies dealing with supervisory activities, classroom visitation has been rated as one of the most important functions of a supervisory program. ${ }^{1}$

There was a day when visiting classrooms, taking notes, and conferring with individual teachers was the sum total of supervision, but the old type of "supervisory visit" has broadened to include a wide program of in-service education and cooperative planning. ${ }^{2}$

Teachers react to classroom visitation with varying degrees of increased tension and mental pressure, although most of them pride themselves on ability to keep this nervousness from becoming obvious to the papils. ${ }^{3}$

Smajl W. F. Hinnelreich, "Elements of
(1ilwaukee, the Bruce American School Boanvisory Techniques Feasible in a 2 , Bruce Publishing Company, November, Vol. 9, No. 5 , $3^{\text {Coleman, op. cit., p. } 164 .}$
Vol. III, No. ${ }^{\text {AA }}$ Study in Classroom Visitation,"
Fashington, D. C., N.E.A., January, 1946), p. 170

In an effort to meet the teachers more than half-ray in establishing a democratic relationship between teacher and supervisor Miss Barton avoids the following procedures:

1. Inspecting.
2. Taking notes.
3. Causing uneasiness on the part of teachers and pupils.
4. Looking for too many things during one visit.
5. Assuming a military attitude.
6. Naking petty criticisms.
7. Breaking into the recitation without invitation.
8. Using a dictatorial manner.

The first principle Miss Barton uses in understanding the teacher is keeping in mind that the teacher is a HUMAN BEING. Wiss Barton feels the same responsibility to the teachers as the teacher does to her pupils. She does not spy, criticize, or enumerate mistakes that teachers may make. Rather, she visits as a friend and an experienced advisor to help them to do a better piece of work. She recognizes the complexity of these visits to the teacher and utilizes every possibility to make them mutually worth while experiences.

Aims of Classroom Visitation.-

1. To create a friendly, receptive attitude on the part of teachers and children to supervision and thus to find a common ground of under standing between the supervised and the supervisor.
2. To approach as nearly as possible the type of visit which will give direct help to the tsacher and will establish her understanding and confidence.
3. To arrive at some conclusions as to the effectiveness of the
instruction offered in each rural and consolidated school.
4. To help the teachers understand what is expected of them in the classroom.
5. To help remedy defects in instruction by challenging the teachers to see a need for help and, consequently, to ask for suggestions for arriving at their most effective status.

To make classroom supervision effective and of most good to the teachers, Kiss Barton takes into consideration three important phases:
(1) pre-visitation activities, (2) visitation activities, and (3) postvisitation activities. Kyte, ${ }^{4}$ in discussing supervisory observation of teaching says, "First, the superviscr plans for the projected visit, so that he is thoroughly prepared to make an impersonal, critical observation of teaching. Second, he observes carefully and records faithfully the phase of teaching selected for observation. Finally, he analyzes it critically with the purpose of aiding the teacher in meeting her discovered needs."

## Pre-Visitation Activities

If the supervisor is studying the teacher, and if there is readiness on the part of the teacher for guidance, classroom visitations seem to be satisfying to both the teacher and the supervisor. To achieve this satisfaction the plans for a day's visitation should be made previous to the visit. If the visitation is planned, it assures the teacher that the supervisor has thought through the school's needs and has selected for emphasis those items which are particularly in need of attention. This tends to make supervision pointed rather than routine inspection of vague

Johr C. Almack, et al., IFodern School Administration, Its Problems and Progress (Boston, Houghton Fifilin Company, 1933).
observation. Supervisory activity is then aimed toward achieving the goals of the teacher. A planned visit becones a guide and a stimulus to both the supervisor and the teacher. 5

In planning for visitations kiss Barton engages in the following activitless

1. The first teachers to be pisited are those who are relatively inexperienced, new to the system, or known to need inmediate help.
2. The supervisor collecis materials, such as posters, woribooks, basal and supplementary readers, pleasure reading books, etc, with which the teacher may be unfamiliar, or to which she does not have inmediate access. For eample, a teacher may have been in the office on Saturday asidig for suggestions concerning a unit she plans to develop on China. Hiss Barton will probably take supplementary books for children and suggestions from a unit of moric from such a source as Childcraft materials when she goes to watch the teacher lamch the unit. Frequentily this finding of materials may be a follow-up procedure of a visitation when wiss Barton has seen a need for materials.
3. The supervisor makes a list of anticipated suggestions for the particular schools to be visited.
4. The supervisor looks into the personal file of each teacher to be visited for such things as training, experience, special interests, and needs.

The question as to the kind of visits to make - whether they should be announced or unannounced, on schechle or call, long or short - is still a matter of controversy. ${ }^{6}$ They all have their strong and weak points.

Paul B. Jacobson and virli
(New York, Prentice-Hall, 1942), C. Reavis, Duties of School Principals 6 Hinmelreich, op. cit., pp. 3I-32 the three types
visitation conferences describes ared, scheduled, or on invitation. able, in that it may seem to the teacher catch her at a disadvantage. On this
eacher on the defensive against the supervisor. one which is a natural result of a cooperative supervisor and teacher. It should be preceded

The advantage of the visit on request is that it assures a proper attitude on the part of the teacher acher. Insofar as the invitational visit fits used exclusively, however, as plan, it is the best form. It cannot be receive it, since such teachers and need of help would never visit their mork.

In commaring the three types liss Barton uses all three, but favors the invitational. In programming the invitational visit she announces at a teachers' meeting before to date when she can be expected. upon request. mhe important visits, thereafier, are usually made essential to visit the thing that she keeps in mind is that it is them, and to the professionari in order to be ai service to matter as to how the call is made.

The supervisor lnows that an unannounced visit to a classroom can have

American C. Pratt, "The Technique of Vis
School Board Journal, Vol. 80 , No. i4, hiad Conrerence with Teachers, "
been timed unfortunately, but she feels a need for using it because it aids her in obtaining a complete picture of the teacher's capabilities, the schoolroon atmosphere, and the student's esprit de corps which is apparent during work or play. She realizes that, even then, she may fall somewhat wide of the mark in her judgment. As a diagnostician, she is aware that she cannot hope to guide a teacher toward better understanding of pupils without first knowing that teacher. Fhat lisiss Barton knows about the teacher after a few visits to her classroom, at first glance seens almost unbelievable to the writer. However, the supervisor is an experienced person and trained to make keen observation.

The degree of participation in the program of work in a given school is one that lifiss Barton cannot work out completely before leaving her office. Some teachers welcome such aids as teaching by the supervisor, where others may vicr it as an indictment of their teaching and react to it with antagonism. Such teachers as the latter require a longer period of orientation in the advantages of supervision. In Letcalfe County, where supervision is comparatively new, there are still a few teachers who resent visits from the supervisor and therefore never request her aid. In those cases Liss Barton feels it unwise to force herself into their school rooms. Experience has shown her that eventually those teachers capitulate, because they wish to be members in good standing of a progressive teaching corps.

Visitation Activities
The observation, or actual visitation phase, has a fairly definite technique of its own. Hiss Barton uses the folloring:

1. Enters the room quietly, merely giving a cheerful word of greeting.
2. Takes an inconspicuous position to elininate undue attention.
3. Follows the wrork with close attention and with obvious interest.
4. Asks permission of the teacher before breaking into the recitation, unless the teacher requests her to do so during the progress of the class discussion.
5. Iets the visit cover an entire recitation period.
6. Tries to analyze the teaching with reference to its major points of strength and weabness.
7. Leaves the teacher and pupils in a happy state of mind and challenged to greater effort.

On entering a classroon, liss Barton looks for commendable features of improvement in the appearance of the schoolroom and certain indications as evidence oî progress. She is received by her well as her eyes, cannot fail to be revealing. groom but a work room and should be so many distracting omaments.
She observes not only this "backdrop" but the pupils and teacher as well. What the pupils are doing is inportant, but how they are doing it is more significant to her. fiss Barton enjoys finding teacher and pupils too occupied to notice her entrance. In this way she has ample opportunity to make mental checks of the following list of questions before the entire classroom is aware of her presence:

1. Is there a teaching-learning situation?
2. Are the pupils happy? Interested? Busy?
3. Is the teacher happy? Interested? Enthusiastic?
4. Is the work for the day planned?
5. Is there an aim for teacher and pupils?
6. Does the teacher like and understand children?
7. Does the teacher knoir the subject matter?
8. Are the questions used by the teachers well-mored and significant?
9. Is the classroom an attractive work room for the pupils?
10. Does the teacher use multi-sensory aids?
11. Are the children encouraged to volunteer information? Ask questions?

The writer, being desirous of knowing what the teachers expected from their supervisor in classroom visitations, interviewed a majority of the teachers and made the following lists of WHAT THE TEACHEPS WANT and DO NOT WANT.

What the Teachers FANT in the Classroom Visit.-

1. Friendly classroom visits.
2. Commendation for good work.
3. Concrete rather than general suggestions.
4. Opportunity to talk over some of their problems.
5. Advice concerning their teaching methods and discipline.
6. Notice and mention of creative work of children wiich is displayed in the room.
7. Tactful mention and constructive suggestions for improvement.

What the Teachers DO NOT WANT in the Classroom Visit.-

1. Teacher-rating cards. They suggest and prefer rating results of teaching by wise interpretation of achievement tests.
2. Fault-iinding criticism.
3. Petty suggestions.
4. Too many suggestions during one visit.
5. Surprise visits.

Observation and Evaluation of Extra-Instructional Activities In school visitation one looks not only for teaching procedures of merit, but also for the setting in which it is done. For purposes of this study the former will be referred to as instructional activities and the latter as extraminstructional activities.

The Small Pural School Setting.- Children should have an opportunity to grow and develop in an environment which is cheerful, healthful, orderly, safe, and stimulating. The school shares with the home and the community the responsibility of encouraging right ideals and right practices. The school should provide adequately for mental and physical health. ${ }^{8}$ For these reasons liss Barton is naturally concerned with observing such extreinstructional activities as:

1. The Grounds - including (a) the playground, (b) beautification, (c) water supply, and (d) toilets.
2. The School Building - including (a) painting, (b) floors, (c) heat-
ing, (d) ventilation, (e) lighting.
3. The Massrooms - including (a) cleaning, (b) room arrangement,
(c) book shelves and supply cabinets, (d) blackboards and bulletin boards,
(e) cloakrooms and storage space for fuel.
4. Attention to health, which includes lunch programs.
5. The keeping of permanent records and reports.
6. Promotional practices.
7. Relationship between the school and the community.
8. Ways of celebrating special days.
[^9]The Grounds.- Some grounds surrounding the one-teacher schools in Metcalfe County are small and inacequate. There are two solutions to this problem: ( 1 ) enlisting interest and help of parents in trying to obtain more land, and (2) carefill arrangement of the playground. Liss Barton suggests the latter solution to the teachers. A good idea for the arrangement of a playgroum is given in "Living and Learning in Small Rural Schools."
"In general, play areas should be free from stones, stumps, trees or other objects which are Iikely to interfere with satisfactory group play. Horeover, the ground should be reasonably level or at least free from holes in which oh might step and sprain their ankles. holes in wiich child ren reserved for the smaller ankles. A section should be of the ground. In areas where in the most protected part for small children are to be le swings or playground apparatus not objectionable and is soplocated, some shade from trees is play in small groups. Prometimes desirable. Lost children large enough to take care of sman should be made for an area mall group activities."
Softball equipment is the only outdoor play material in the fetcalfe County one-teacher schools. Lost of these schools have a small ball diamond in one cormer of the grounds, and both boys and girls participate. In some schools there is horseshoe equipment made possible by boys' bringing horseshoes from home.

The four consolidated schools have swings, horizontal bars, balls of all kinds, and see-saws. Three of the consolidated schools-Center, Summer Shade, and Edmonton-have gymasiums and have basketball teams. This is the only competitive sport in the lietcalfe County schools.

There is not much beautification in the school yards. Although liss Betrion suggests sowing grass seed and planting flowers, most of the grounds are bare of grass and flowers.

Most of the one-teacher schools have water supplied by cistems or

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\text { Ibid., p. } 2 .
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All schools use water buckets with a are no water-fountains in any of the schools. drinking purposes. Some a common dipper or individual cups for and the larger boys walk daily to schools are without a source of water, schools. The consolidated schools he nearest home and carry water to the

Host of the schools have an outdoo cisterns as a source of water supply. giris, and some just have one toildoor toilet, some divided for boys and toilets for the most part toilet for both boys and girls. These kept too clean on the inside. Wetcalfe county schools. There are no sanitary indoor toilets in make daily inspections, or the tries to get the teacher of each school to kept clean and used properly.

The School Buildings.- Lisis Barton realizes the students learn more readily and develop more desin mores the students learn more attractive, well-equipped, and in attitudes when their building is

Lack of money for in good order. previously mentioned school programs, the teacher, through giving , occasionally can have her school parents, volunteer to do the paint, and the boys in the school, or

Well-kept floors are essential for room attractiveness. This is a major problem for lifs Barton and the teachers, however, because most af the floors are rotten, with holes in most of clean by scrubbirig and sweeping leachers and pupils try to keep the floors in Eainonton Consclidated se.ng, they can never be attractive. The floors Edinonton Consclidated School are the on
that are oiled. There in not unanimity of opinion among health experts that oiled floors are best for daily living.

The method of heating in all the schools is by coal stoves. Wiss Barton has made the folloming suggestions to the teachers for keeping the school room comfortable in cold weather:

1. Start the fire at least an hour before the opening of school
2. Keep a kettle of water on the stove at all times it is in use for regulating the humidity.
3. Have a plentiful suptly of dry kindling and fuel in the building and a reserve supply in a sheltered place.
4. Have a regular schedule for keeping the fire. $T_{\text {his }}$ is a responsibility of the boys in the school.
5. Have at least one thermometer in the room.

The following points are observed by liss Barton in her visitations for ventilation:

Are the mindoms adjusted to give needed ventilation in all kinds of weather? Are the windows periodically thrown open for a short tine to admit fresh air? Are there odors from lunches, wet wraps, from things that are stored, and from crowing together of children?

With the exception of the four consolidated schools there are no electric facilities for lighting the school rooms. In case of dark days candles and coal oil lanps are used. The important factor of lighting in the one-teacher schools is to keep the windows clean in order for light to be admitted to the roon. This problem is one of the most serious ones to the supervisor, since it endangers the eyesight or children.

The Classrooms.- Liss Barton uses the following criteria for observing the classroom arrangement:

Is the interior paint clean? Is there evidence that the wall pictures and posters are changed frequentiy, or are they curled from being displayed beyond their period of usefulness? If there are curtains, are they ragged, or do they indicate regular laundering and care? Do the mindows glisten with cleanliness, admit light? Is the floor as clean as possible? are the desks arranged for maximum efficiency? Is the seating so arranged that children may work in small groups as well as large? Is there sufficient storage ppace for materials, such as book shelves or cases and supply cabinets? Are blackboards well used by teacher and fupils? Is there a bulletin board which gives evidence of ever-changing material? Is there a place for an orderly system of hanging wraps? (In most cases the oneteacher schools in Letcalfe County have nothing more than nails around th 3 wall for coats?. Is the wood and coal stored neatily?

The Health Center.- At present no one-teacher school in Metcalfe County has a health center. Hiss Barton, however, is trying to interest teachers and pupils in establishing one. In her plans the center would accommodate handwashing facilities, including hot water, soap, individual towels, and waste water container; a dressing table with mirror; first aid kit; thermometer; and charts, booklets, and posters on health. The ketcalfe County Health Department is cooperating in this center by supplying liss Barton with pertinent charts, booklets, and posters.

Lunch Programs.- In order to be healthy, children should have wellbalanced, palatable lunches and clean, sanitary, and attractive surroundings in which to eat them. A hot lunch program is made possible with govermment aid in Edmonton and Summer Shade Consolidated schools, but the
one-teacher schools do not have facilities for providing a hot meal. In the latter schools the children bring their lunches and usually eat them at their desks in the school room. Even with cold lunches there is opportunity to suggest a balanced diet through proper selection of food for the lunches brought from home.

The Keeping of Permanent Records and Reports.- No phase of a teacher's work is more significant than that of keeping accurate records and reports to be turned in to the superintendent's and supervisor's office. Among the important purposes which school records and reports serve in uetcalfe County are:

1. Attendance records kept by teachers constitinte the basis for distributing school funds and for plaming the educational program.
2. The personal data of individual pupils recorded by teachers are accepted as documentary evidence to establish age, date of birth, health and physical development, and scholastic achievement.

These reports, properly filled in, give the superintendent and supervisor a clear understanding of the relationship of pupil, teacher, parent, and community.

Special reports, such as the instructional aids sheet and the individual reading chart (found on pages 54 and 96) were conducted by liss Barton, to enable her to anticipate material and equipment needs of teachers for the following year and to show the reading progress of individual pupils which is necessary for organizing a reading progran for the next school term.

Promotional Practices.- Although advanced thinking concerning promotional practices has not been generally accepted by the teachers of lietcalfe County, this is one of kiss Barton's goals. Certain of the teachers who
understand and use ability grouping are following these promotional practices, which are described in "Living and Learning in Small Rural Schools! ${ }^{10}$ The following lists from the bulletin are those which hiss Barton and the teachers are emphasizing as a basis for their decisions:

1. Is the child placed in the group where he can do his best work socially, emotionally, physically, and mentally - whether or not he has made the grade standards of attainment?
2. Is the child taken where he is and stimulated to growth of higher levels?
3. When a child is retained in a grade, is he prepared for it and also his parents and his group? Is there no feeling of shame and punishment felt?
4. How much weight should be given to mental equipment in deciding whether or not a child should be promoted or retained?

The following are reasons usually advanced for failing children. Which of them are justifiable?

1. Failure to pass written examination.
2. Failure to work up to his's ability, as judged by the teacher.
3. Lineal age below his chronological age.
4. Irregularity in attendance.
5. Lack of cooperation on part of child and parents.
6. School entrance at too young an age.
7. Poor health.
8. Teacher fears the pupil will not succeed in the next grade and $t_{\text {hus }}$ discredit her.

Relationship Between School and the Commonity.- The schools hold a prominent place in community life. One of the most important purposes of the school is to improve living in the community.

There are many roads open to a rural teacher for the development of commity leadership, but perhaps the most effective is the parent-teacher association. In this way education may be improved by using lay members and the commmity in the formation of school plans and procedures, and that the school, in turn, can extend its influence to the inprovement of many phases of commmity life.

Liss Barton, as supervisor, is active in projects of commnity concern and makes every effori to encourage community participation on the part of both teachers and pupils. She believes that participation in conmunity affairs provides children with the best possible training in functional citizenship.

Ways of Celebrating Special Days.- Under the strain and stress of daily classroom living in the small rural schools, celebrating a special day, or holiday, is a most excellent way of increasing knowledge and providing interest, amusement, and relaxation. Kiss Barton makes the following suggestions to the teachers as ways of celebrating special days:

1. A Thanksgiving Feast - During the fall months the harvesting of crops is of vital interest in Metcalfe County. Closely related to this for the children is the study of the Pilgrims and the approaching Thanksgiving. When the parents have harvested their crops and the children have become saturated with the contributions made by the forefathers during the early days, a community Thanicsgiving party may be held at the school. A program of eames, a dinner wizich wes cooked beforehand by the women and girls at their homes, and visitation might be planned after the fashion
of the first Thanksgiving.
2. A Christmas Activity - A Christmas progran spreads joy and festive happiness in rural commonities. Teachers at the schools can arrange excellent programs. Historical pageants may be given by the pupils, Christmas trees and decorations contributing to the festive spirit may brighten the school-rooms, and it would enable the teacher to bring the parents together in order to see their children in school-room surroundings.
3. Other days that may be observed by special programs or pienics are Arbor Day, birthdays of Abraham Lincoln and George Washington, Independence Day (schools in Letcalfe County are opened in July), and Armistice Day.

Results of hiss Barton's extraminstructional obeervations are evident in nearly all the schools in Metcalfe county, especially in the one-teacher schools. The folloring paragraph tells of some of the irprovements in the one-teacher schools made by the teachers and pupils from liss Barton's suggestions.

Some schools built cloaicrooms and made a beginning toward developing healtil centers previously discussed in this chapter. Others acquired tables and nail kege for use in making reading corners. For primary children table-legs were sawed off, tables and kegs were painted in attractive colors, and oil cloth cushions in contrasting colors were tacked to the top of the kegs. Lany school rooms took on a more cheerful appearance With freshly painted wails, ner curtains, and painted bookeases. Last year eleven teachers had the outside of the buildings painted. Bookeases were made from boxes and old stepladders. buildings paintar. Bookcases cormer with a collection of one school established a science

On each visit lisis Barton On each visit lisiss Barton observes improverient in the appearance of
ment on the basis of level of achievement. In order to placeeach child where he will find the environment most conducive to his development, it is necessary to consider also his physical and social maturity and his degree of emotional stability. ${ }^{12}$ wiss Barton and the teacher try to pla ce the child vrith his friends so that he may be happy in his group. In cases of decided emotional block, liss Barton woriss with the child alone until he has enough success to feel comfortable with the other children. These pupil groupings in Metcalfe County are flexible, so that changes can be made whenever they will help the child. Children thirteen and fourteen years of age and reading on second or third grade level do not read mith primary children. Usually a special class is organized for them, and they meet with their age groups for discussion purposes.

## Aims of Pupil Grouping:-

1. To group pupils in order to produce the most effective learninf.
2. To enable the teacher to take care of severe reading disabilities and difficulties of children.
3. To group children so as to promote their growth in the acadenic sense as well as their social development.
4. To group children to maintain satisfactory progress in learning appropriate behavior.
5. To give consideration to the factor of econony of time of the teachers.

The supervisor begins the supervision of reading by helping the teacher to focus her sights on the children and to relieve her of the strain of striving to make the reading level of each pupil correspond

12
"How are We Grouping," Educational Ieadership, Vol. IV,No.VI, Association for Supervision and Curriculur Developnent (Washington, D.C.s N.E.A., lúarch, 1947), p. 359.
to the grade. ${ }^{13}$ Through Reading Readiness Tests, ${ }^{1 / 4}$ Hiss Barton and the teacher discover the reading status of each pupil. Then the teacher is assisted in setting her goals in terms of each child's need. In other words, she sets her goals in terms of progress rather than in terns of grade levels. This is usually referred to as cross-grading. If the goals are in terms of grade levels, the brighter childiren in the room may suffer neglect, because the chances are that they could stand still in terms of progress, for a year, and still pass a pretty good test at the close of the term.

Liss Barton aids the teacher in helping the children to understand their reading level without expecting ciedit for high achievenent or blame for low placement. The child's ability, or lack of it,may be due to his native mental endorment, and he should not be made to feel personally responsitle for it. ${ }^{15}$ A child is made aware of his status so that he may enjoy his orm progress. Reading readiness is a matter of continuous growth and development, not just a brief phase a child goes through. ${ }^{16}$

The teacher comes to think of readiness as an accomplishment. L child becomes proficient at one stage of reading and then is ready for the next stage. A child should be cognizant of his own maturity; he should realize

13
Pauline Jeidy, "Supervision of Reading," California Journal of $\frac{\text { Elementary Education, Vol. XV, No. }}{}{ }^{2}$ (Sacramento, Callfornia State Depart14
, on
Besed on The Alice and Jerry Books, Copyright 1936
\& Co. Copies of the tests for 1, 2, \& 3rd met folloring pages. 15

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\(16^{\text {Jeidi. }}\) op. cit., p. 122.
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Ibid, p. 123.

READING READINESS TEST
BASED ON THE ALICE AND JERRY BOOKS
Devised by Dr. Willis W. Clark
Director of Research, Los Angeles County, California


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SCORING AND INTERPRETING THE TESTS
( $n$ each test the score is the number of items that the pupil has marked corractiy. If two answers are markec for any one item, the item is countex incorrect

All pupils whose total scores rank them in the "High" group can begin at once with the reading of Frizndly Villaye, the Basic. Second Reader of THE ATICE AND JERRY BOOKS.

All pupils whose total scores rank them in the "Average" group will profit by a quick reading of the Readiness Second Reader, Donon the River Road. It will belp thein to regain the sight vocehulary which tas bwon forgotten during the sommer vacation and to reestablish durncy and wase of reading.

All pupils whose total scores rank them in the "Low" group should make full use of the Readiness Second Reader, Down the River Road, following the detailed Teaching Plans as outlined in the Guidebock for Teachers, Seccnd Year.

Pupils who show weakness in Test 1 need added emphasis on Sight Vocabulary. Pupils who show weakness in Tests 2 and 3 need more emphasis on Corrprohension. Susgestions on procetures in these facturs will be found in the Teacning Plans of che Guidebook for Teachers accomnanying Doan the River Rad and Fritrdiy Vüiuge, under thes sectinns "Sight Vocabulary," "Vocabulary Enrichment and Extension," and "Silent Reading.",

## DIRECTIONS FOR ADMINISTERING THE TESTS

(Furnish each pupil with a pencil and a blank Test Book, on the cover of which the information regarding the pupil's name and age, the date, the teacher's name, and the schooi has been filled in. Test the pupils in groups of not more than tweive or fifteen at me time.

Test 1-Sight Vocabulary<br>Teat 2-Sentence Meaning<br>Test 3-Following Directions

Sugsested Time
Allowonce
5 minntes
10 minutes
15 minutes

## Directions for Test 1, pages 1, 2, and 3

Here are some pictures and some words which tell about the pictures. Find the first row of pictures. (Be sure that every child is looking at the first row on page 1.): Now find the first picture in the row. What is this in the picture? Yes, a boat. Now look at the three words under the picture. One of these words says boat. It belongs with the picture. Draw a line under the word boat because it belongs with the picture. (See that each child draws a line under the correct word. Proceed in like manner with the next two pictures mariked 0.)

Now, there are some more pictures and words for you to mark all by yourselves. First look at the picture. Then find the word which belongs with the picture and draw a line under it. Do pages 1, 2, and 3. (Show pages and place to stop at the end of page 3. Watch, children as they work to be sure that no items are omitted. Give no further help. If any child dawdles too long over one picture, suggest that he leave ft and go on to the next and come back when he is through. The words to be marked are:)
0 . boat
0. kitten
7. three
8. man.
16. frog
0. cap

1. store
2. house
3. bux
4. pony
5. pig
6. baby
7. hen
8. airplane
9. monkey
10. cow
11. farmer
12. tree
13. train

## Directions for Test 2, pages 4,5, and 6

Here are some more pictures. This time you are to find the sentence which tells about the picture. Find the first row of pictures.: (Be sure that every child is looking at the first row.) Now find the first picture in the row. Who is this in the picture? - Yes, Mother. (If the answer is a woman, say, "Yes, a woman, and the woman is Mother.") Now look at the three sentences below the picture (Have someone read each sentence orally.) Which sentence tells about the picture? Yes, This is Mother tells about the picture. Draw a line under that sentence because it belongs with the picture. (See that each child finds the correct sentence and draws. a line under the complete sentence. Proceed in like manner with the second picture marked 0 .)

Now, there are some more pictures and sentences for you to mark by yourselves. First look at the pict יre. Then find the sentence which belongs with the picture and draw a line under the whole sentence. Do pages 4, 5, and 6 . (Show pages and place to stop at the end of page 6. Watch children as they work to be sure-that no pictures are omitted. Give no farther help. If any



is... ight) $\qquad$

0


This is Mr. Carl
This is a man.
This is Mother.

1


This is a picture of a rooster.
This is a picture of a rabbit.
This is a picture of a road.


Jack is carrying some toys.
Jack is climbing a tree.
Jack is climbing into a truck.

0


Here is a bell.
Here is a box.
Here is a bed.

2

Billy is eating breakfast.
Billy is eating a big apple.
Billy is eating a big pear.

4

## Alice

This word is the name of a boy. This word is the name of a girl This word is the name of a bit w

## TEST 2 -SENTENCE INTERPRETATION (sontinued)



6


Bobby is catching a ball.
Bobby is catching a fish.
Bobby is coasting down hill.

8


Here is a wagon.
Here is a barn.
Here is a window.

10


Mr. Carl is very cross.
Mr. Carl is very sleepy.
Mr. Carl is very happy.

TEST 2-SENTENCE INTERPRETATION (continued)

11

4

xam
Here are a goat and a puppy. Here are a puppy and a pig. -Here are a goat and a pig. ,

$$
13
$$



This house is near the road.
This house is near the river.
This house is far from the road.


The dog is taking care of cows.
The dog is taking care of Baby.
The dog is taking a nap.

$$
12
$$



Jerry puts money into his pock Jerry puts money on the table. Jerry puts money into his bar? 14


Jerry went to the city. Jerry went to the country Jerry went to church.

16


The first man has a cap. The first man has a car. The first man has a coat.

## TEST 3-FOLLOWING DIRECTIONS



0
Draw a line under the train.


Tram a line under the on
at an fly.
蛆


$$
\pi x
$$

Wi a cross on the hen.



0 Put a cross on one kitten.


2 Draw a line
under the biggest basket.


4 One bird can talk. Put a cross on the one that can talk.

## TEST 3-FOLLOWING DIRECTIONS (continued)



0 -

5. One toy is broken. Draw
$a$ line under the broken toy.

7 Mr Long is moving away.
This truck has come
to help him Draw a line fiom the truck to the house.


9 Here is a baby deer. A baby deer has spots on its coat.
Put some more spots on its coat.


6 Here are some farm animals Put a cross on the one that gives milk.

8 Alice walked to the letter She saw two letters. One letter for Alice. Draw a line from Alice's letter to the letter

10 Here is a tree with one bra Draw another branch on the

## TEST 3-FOLLOWING DIRECTIONS (continued)



This door must have a bell:
aw a bell on the door
the house.


3 . *

Alice likes cake and apples, a cross likes ice cream best of all. a cross on the ching
\% likes best.

$k$ is the first boy. foudren at to brach. Billy is next 5 Hew. Hit a cross on billy.

$\star$

## -



12 Here is a good hill for coasting. Bobby is going to coast down hill. Draw a line from Bobby to the bottom of the hill.


## THIRD YEAR READINESS TEST

BASED ON THE ALICE.AND JERRY BOOKS
Devised by Louiso W. Putzke
Elemeniary School, University of Chicago

Name



## SCORING ANDD INTERPEETING THE TESTS

In earh test the score is the ouinber of items that the pupil has marked vorrectiy. If two answers are marked for any one item, the itern is sonted incorrect.

All pupils whose total scores rank them in the "High" group can begin at once with the mading of If I Were Going, the Brii Thai Reader ot THE AIICE AND JERP 1 BOOKS.
 rading of the Peadic's 'Thiid Peeder, Through the Green Gate. It will beip them to regain the sight vocabulary which has boen forgotten during the summer vacation and to re-establish fluency and ezse of reading.

All pupils whose total scores rank them in the "Low" group should make full use of the Readiness T"isd Reader, Throight the Green Gate, folloxing the detailed Unit Plans as outlined in the Guidebook for Tecchers which accorapanies the text.

Pupils who show weakness in Test 1 or Test 2 uced added ernphasis on Parograph Comprehension. Pupils who show weabner in Tet 3 ne thare emphasis on Word Meanings. Pupils who show weakness in Test 4, Test 5, Test 6, or "Test 7 need additional eraphasis on Hond Recogation torhniques. Suggestioter on procedarts in these factors wiil be found in the Unit Plans of the Guelconol: for Tashers accompanging Carchight the Green Gite and If I Were Gering, under the secticrs "Sight Yiniulury," "Vocabrlizy Enrichrant and Extensiuc," "Word Recognition Techniques," and "Silent Reading."


## EXPLANATION TO TEACHERS

This Third Year Readiness Test is designed to diagnose the readiness enter upor the reading activities of the third school y:ar.

This test is pianned to test three major ahilities in learning to read. They are (1) Paragraph Comprehension (Comprehension and Follcwing Directions); (2) Word Meanings; and (3) Word Recognition Techniques (Phonetic Parts, Short and Long Vowels, and Visual Discrimination). In each part an effort has been made to include both the vocabulary and.understandinga which will mark a certain progression in the child's learning.

Perhaps no explanation of the tests for Comprehersion and Following Directions is necessary. In the Vocabulary Test a precision of meaning is desired. That is, in a line reading
bake cake cook cage bark
the child might stop at caks as closely associated with bake, but the desired answer is cook because of all the words in this line, the word cook is most like the meaning of the word boike.

The general plan for Word Recognition Techniques in THE ALICE AND JERRY PROGRAM is that any technique be functional. No phonetic element is introduced unless it comes directly from a meaningful word within the immediate lesson. The child says the word. In this test all the elements have been met many times in known words. The purpose of this test is ta see whether the child can transfer his oral knowledge of a sound within a known word to a silent situation within what may be an unknown word. The test is flexible, in that Part III may be omitted with the children who do not need such a test.

This is the first printing of the test, and the standards are tentative.

## DIRECTIONS FOR ADMINISTERING THE TESTS

F Furnish each pupil with a pencil anda Dlank Test Book, on the cover of which the information regardi the pupil's name and age, the date, the teacher's name, and the school should be written. Test the pupia: groups of not more than twelos or fifteen at one time. Three periods will be needed to administer the test. Pa chould be given during the first period; Part II during the second period; and Part III during the third peri Allow an adequate rest period between the three. parts of the test.)

## Directions for Test 1, pages 1, 2, and 3

Open your Test Books to page 1 and have your pencils ready. Here are some short stories for you to read. 'After each story there are two things for you to do to show how well you have read the story.

Eook at the first story. (See that all children look at the story in the upper left-hand corner.) : Read the atory to yourself. (Wait until all have read the story.) Now read the sentence marked (1) under the story. In Lis summer Mr. Carl went to the

What is the right answert Yes, mountains is right answer because the story told us that Mr. C went to the mountains every sommer. Draw a around the word mountains because mountains is right answer. Who can read the sentence mart (2)? He liked to play on the $\qquad$ answer? Yes fiddle is the right answer story told us that Mr. Carl liked to play ${ }^{*}$ on
(Continued in bac

Mr. Carl went to the mountains ery summer. When he was there, liked to play on his fiddle. Mr. rl said, "There is music in the "ntain air."
n the summer Mr. Carl went to ${ }^{2}$
shore
mountains
country
He liked to play on the
horn
mouth organ
PI the summer Billy and Bobby out to the farm to see olfather and Grandmother. The man brought them a letter each ring from their mother. He the letters in a little box near gate.
tach morning the boys heard their
father Martha mother
Grandfather's letter box was at

* zate garden door

0 Lem took his pig to the store. He wanted the man in the store to take the pig and give him a tune box. The storekeeper said that the pig was much too skinny. So Lem had to take the pig home again.
(1) The storekeeper wanted the pig to be
fine
flat
fat
(2) Lem wanted a
turquoise tune box tadpole
2 The white goat pulled a gay little wagon down the street. He seemed very inportant. All the boys and girls wished to ride in the wagon. They could ride for ten cents. Jack could not ride because he had used his spending money for ice cream.
(1) The gay little wagon made the goat feel
interested friendly important
(2) What did Jack get for his money?
ice cream
a wagon
a goat

## TEST 1-COMPREHENSION (continued)

3 Alice and Jack thought a picnic was the most fun in all the world. Father got some small pieces of wood to be used in starting a fire. When the bacon was cooked, they all sat on a blanket and ate and ate. How good everything tasted!
(1) A dinner out of doors is sometimes called a
picnic picture parade
(2) The food was cooked on a
blanket
campire
range
2
5 Late in summer the farmer picks the apples and takes them to town to sell them. Sometimes boys and girls help get the fruit ready to sell. They pick each apple and put it into a basket carefully.
(i) The farmer picks apples in
summer winter spring
(2) Boys and girls may help the farmer with his apples by
. playing picking baking

4 In the summertime Alice Jerry live in a log cabin in mountains. The $\log$ cabin he fireplace in it. At night Alice Jerry think it is interesting to near the fire and listen to stori
(1) At night it is cold in the corral cabin
(2) Listening to stories is interesting important
foolish

6 The house of the Navaho Ind is called a hogan. The Indian girl, Dark Eyes, lovely Navaho blankets. The Snapping Turtle, made rings. bracelets of silver. Jack boug Navaho bracelet for his mother
(1) What is the name for Navaho Indians' home?
tent long house hogan
(2) What are two things that men buy from these indians?
butter bacon
bracelets berries

One summer Bobby went to the shore. Ife liked to run races tith the waves. He found many uils on the sandy shore. He took in home to show to Grandfather.

Bobby liked to win a race with wagon waves wind
When Bobby got back home, he wed Grandfather his

Uncle Jim asked Bill to go I. ning with himi One afternooni ; got the fishlines ready. They to start early in the morning. ore they left, they had biscuits 1 bacon for breakfast. It was still - iiittle dark when they started.

What did Bill and Uncle Sim get
iuiy in the afternoon?
place fishlines flapincks
When they started, it was a le dark because it was very a exciting lonesome efrly

8 Out West you may see miles and miles of rolling plains with cattle grazing everywhere. Cowboys ride over the range to see that nothing harms the cattle. After supper the riders enjoy singing cowboy songs.
(1) The plains of the West are used for
grazing gardening farming
(2) The riders on the range sing hill-billy songs cowboy songs


#### Abstract

sea songs:


10 If you go to a camp in, the sumner, you will learn to do many things that you do not do at home. You will make a fire out of doors and cook your supper over it. You may learn to sail a boat. You may even sail the boat in a race.
(1) Where will you cook at camp? out of doors in the hogan in the fireplace
(2) Wbat kind of races may be held at camp?
sleeping races sailing races singing races

0 Make smoke come from the
chimney.

shan
0 This is a donkey. Jack wants to ride him.

Draw a line from Jack's hand to the donkey:

0 Put some apples into
basket.

0 The organ man came down street. He was making music his organ.
Make a ring around the orgar


1. The fence around the barnyard is broken. Mend the fence. Then the cows can not run away.


2 Alice and Jerry found bicycle in the barn. One wheel' lost. Put the wheel on again so $t$ Alice and Jerry can ride the bic

## TEST 2-FOLLOWING DIRECTIONS (continued)

3 Billy has a dog. It has learned to many things. When Billy throws a all, the dog will bring it back to ám.

Put a ball in the dog's mouth.
is
$4 \frac{1}{5}$

## 

 paddy is going out to play. He is on his shoes and his coat, but he a not find his cap. Mother says, ook on the deer's antlers next to ther's coat."Put a ring around Paddy's cap.


4 Betsy is six years old today. Her birthday cake has five candles on it. It should have six candles on it because she is six years old.
Put another candle on the cake,


45
Artary
6 A father and a mother bird made a nest in a tree. They made it of string and grass. They put some down in it to make it a soft place for their egbs.
Make five eggs in the nest.


7 Billy and Bobby are playing ball. Billy has on his new cap. The ball has rolled away so that Billy and Bobby do not see it.

Draw a line from Billy to the ball.


9 This ladder is in the barn. One step is gone. Put the step in the ladder so that Alice can climb up.

8 Paddy has a pail. He is going pick some berries.

Put some berries in the pail.


10 Alice is having a picnic the trees. She has places at table for four little girls.

Draw a line under the word tells how many girls are to sit the table.
two three four


## TEST 4 - PHONETIC PARTS

poor
town
join
家
down
lay
noon
fault
joy
dew
loud
raw
burn
jar Sis tart

SCORE (number right)
POSSIBLE SCORE 16

## TEST 5-SHORT VOWELS

sdd
sent
.
cock
note
met
pen
reach
drop
uatch
but
ond
ade
nock
note
$\therefore$
$\therefore \quad$ met
pen
$\operatorname{lin} \theta$
hump
trap
thin


1
?dle. Draw a line around the word fiddle because jikile is the right answer.
'Now look at the next story.' (See that all children Fivk at the story in the upper right-hand corner.) ;Rad the stury to yourself. Now read the sentence ararked (1) under the story. The storekeeper wanted de pig to be ... What is the right answer? Yes, fat is the right answer because the story told us that the tirrokeeper said that the pig was much too skinny. Dram a line around the word fat because fat is the ight answer. Who can read the sentence marked (2? Lem wanted $a \ldots$. What is the right answer? Yos, tune box is the right answer because the story the pinat Lem wanted the man in the store to take the wand give him a tune box. Draw a line around hiswer.

## Directions for Test 2, pages 4, 5, 6, and 7

$\therefore$ ou know what that means? If I told you to raise our right hands, what would you do? Yes, you rould raise your right hands. You would follow a (:̈) ation.

Teee are some short stories for you to read, and The pictures. (Indicate on test.) Wita each story " h "e is something for yoi to do to show how well $\because ?$ have read the sto:s. First you are to read the iv.j. Then you are to do what the story tells you $\because$ lo. Look at the first picture. (Indicate upper © hand section.) What do you see in the picture? .? the sentence at the top of the page. What does teil you to do? Yce, make smoke come from the .nncy. Then what will you do? Yes, make smoka vina from the chimney.
iow look sit mast $\mathrm{p}: \mathrm{a}$. (Inaicate upper $\therefore$ hand seetion.) What do jon se in the picture? cad the sentence over the picture. What does it 4? Yes, puit some apples into this basket. Then Atat will you do? Yos, draw some apples in the dikec. (Count right regardless of where the pupils at the apples, just so the apples are inside the outIis of the basket.)
Now lock at the first picture in the nest row. 'Fëcute ift-hew secton in minide row.) What do ${ }^{4}$ see in the 5 ture? Read the story above the Sum. What des the direction in this story tell to do? Yes, draw a line from Jack's hand to the 4: 'a 'cy. Then what will jo: do? Yes, draw a line


Now read all the other stories on this page. and on paye 2 and page 3 . (Ilustrate by turning the page and by telling the number of stories.) When you finish a story, be sure to do the two things which show how well you have read. (Watch to see that pupils are not omitting items. The words to be marked are:)

1. (1) mother
(2) gate
2. (1) important
(2) ice cream
3. (1) pienic
(2) campfire
4. (1) cabin
(2) interesting
5. (1) summer
(2) picking
6. (1) hogan
(2) blankets, bracelets
7. (1) waves
(2) shells
8. (1) grazing
(2) cowboy songs
9. (1) fishlines
(2) early
10. (1) out of doors
(2) sailing races

Now look at the next picture (Indicate righthand section in middle row.) What do you see in the picture? Read the story above the picture. What does the direction in this story tell you to $d^{-}$? Yes, make a ring around the organ. (Count right whether the pupils circle the whole organ or any part of it.)

Now read the other storics on this page and on the next three pages. (Illustrate by turning the page and by teiling the number of stories.) Rernember, first you are to read the story. Then you are to do what the story tells you to do. If you come to one you cannot do, just pass it by and go on to the next. When you finish this page, go on to parge 5 , and page 6, and page 7. After you are all through, go back to see whether you have left out anything. (The specific dirsction in earch instance mest be followed for credit to be given. Fowever, note the following:)
2. Count right regardiess of the perspective, jost 20. wheel or circle touches front mud guard.
4. Candle may be arywhere on top of cake.
8. Berries may be anywiere inside the outlines of the pail.
9. Must be thi-d rung of ladder.
10. Word must be underlined, not circled or otherwise indicated.
11. Count right if numbers are on objects or touching them.
12. Time must be inricated by benris of clocks.
13. Cross must be over Jerry's ball, not on it Tine must be uncier Jack's bal!, not inrough it.

 örels do you see in this word? Which one has a ing sound? Yes, it is $e$. The other vowel is silent. Ye will put an $X$ under $e$. (See that every child uts an X under e.)
Pead the next word. Yes, it is lie. What vowels n you see in this word? Which one has a long起

## Directions for Test 7, page 10

sound? Yes, it is $i$ The other vowel is nilent-We will put an X under is. (See that every child puts an X under i.)

Read the next word. What vowel do you eee. in this word? What does it say? It does not have a long sound. We do not mark this.vowel.

Here are other words. Some of them have vowels with long sounds. Read the words and put $\mathbf{a n} \mathbf{X}$ unde: the vowels in them that have long sounds. (The correct answers are:)

1. wake cube sinn need
2. nine
3. use
4. shot


Now look at the row beginning with 1 . There are some other words here for you to read. Sometimes the first word is the same as the word across the dotted line from it. Then you are to write $S$ on the dotted line. Sometimes the first word is different from the word across the dotted line from it. Then you are to write D on the dotted line. (The answers are as follows:)

1. D
2. $S$
3. D
4. D
5. D
6. D
7. D
8. D
9. S
10. D
128
11. D
12. S
13. D
that because he has mastered certain SKIIIS, he is ready to undertake new skills and accomplishments. The aim of the supervisor is that children gain experience, make literary friends, be informed, amused, and spiritually moved by the content they read. ${ }^{17}$

Wiss Parton wants the Metcalfe County teachers to realize how much a chill's reading ability depends on his whole life; therefore, on her first round of visits in the fall, she makes it her business to help the teachers organize the children into groups for reading instruction.

To give an informal oral reading test for pupil grouping liss Berton stacks $2 l l$ the books in the Alice and Jerry series with the easiest preprimer on top. She selects a page, and the child reads from the top book. If he reads that page correctly or with only slight error, he is given the next book in the series, and so on until he misses four words on one page. The last book used indicates his grade placenent in reading. After the children's reading levels have been determined with as much accuracy as possible through the use of permanent record cards, reading readiness tests, and informal oral test results, the classes are organized into three groups, if possible.

One hour is about the time the Netcalfe County teachers may use for reading, and in one hour she will have trouble in giving a fair time allotnent to more than three groups. Kiss Barton keeps reminding the teachers about keeping the groups flecrible. Certain children will progress faster than others; this requires the teacher to adjust the grouping occasionally in order to keep pupils with similar abilities in the same group.

17
Ibid, p. 124.

Selection of Laterials.- After the groups are organized, hiss Barton helps the teachers with the selection of materials. There are so many beautiful, interesting, scientifically-prepared books now that the selection of materials is not a particularly difficult task except for the low-ability group.

The books used in the reading class are a challenge to a child. When he can read a story in his book correctly at sight, or riith only slight error, it is desirable for him to take the next book in the series so that he will increase his vocabulary and learn some new reading skills. Hiss Barton believes that the free reacing provided in a classroom should present few or no difficulties. A child should be able to enjoy what he reuds independently of the teacher. ${ }^{18}$

In addition to helping in grouping the pupils and aiding in selecting the materials, Kiss Barton makes regular visits to the classrooms, to observe the teaching process, and helps the teachers to evaluate their progress in teaching techniques and their pupils' progress in reading.

On the following page is an exaraple of an Individual Reading Chart set up by Miss Barton. The charts are turned in yearly by the teachers and are useful in that they give Kiss Barton the name of the child and each book he has read during the year.

Results.- In just living together unhurriedly over a period of time through pupil grouping the teacher helps her children gather meaningful knoviedge, build desirable habits and skills, grow in their understanding of one another as they work and play together, and develop appreciation of the irportance of lasting attitudes and values that are for the good of ail. 19 18
$19^{\text {Ibic. }, ~ p . ~} 127$.
"How are Ye Grouping," p. 364.

Accuunt for every child enrolled
ite the child's name in the indicsted epece and check the books vi-icl: re ras read


Observation and Evaluation of Instructional Activities
Because the scope of a thesis must be linited, only a sampling of the instructional checks used to evaluate instruction by wiss Berton are included in this study. The reader should understand that although the supervisor has the instructional checks in mind, it is not her policy to take notes within the classroom. If any notes are taken, it is after she leaves the school.

The following will give the reader a partial survey of her ways of jrproving the teaching process:

Instructional Checks for Classroom Discussions and Developmental Thinking:

1. Did the teacher review the main points of the previous lesson? Did the pupils suggest topics for reviev?
2. Did the teacher have the proper spirit of cooperation and socialization in the class? Was there a spirit of cooperation and socialized atmosphere among the pupils?
3. Did the teacher use the telling (lecture) method: (a) To aid and supplement the pupils' reading? (b) To give a background of a topic so that the pupil might more intelligently undertake his work? (c) To make sumnaries?
4. Did the pupils contribute valuable material in the summarization of the lesson: (a) To aid other pupils? (b) To relate present lesson to previous lessons? (c) To show individual participation?
5. Did the teacher encourage the pupils to express their opinion? Did the pupils express their opinions freely? Did the teacher guide the pupils in expressing their opinions freely? Did the teacher help the pupils to formulate unbiased opinions? Did the pupils show by their
discussions and corments that they actually had formulated unbiased opinions?
6. Did the teacher bring together the loose ends in the thinking of pupils? Did the pupils ask intelligent questions regarding topics to be discussed?
7. Did the teacher emphasize the necessity of being tolerant of the views of others? Did the pupils give evidence of being tolerant?
8. Did the teacher place emphasis on the formation of attitudes and concepts instead of mere memorization of facts? Did the pupils express their attitudes freely in class?
9. Did the teacher strive to develop critical. evaluations of cultural, economic, and political propaganda by examining source material? Did the pupils evaluate current events rather than express snap judgement?
10. Did the teacher fortify her discussion by use of (a) deily nevrpaper, (b) advertisements, (c) magazines, (d) radio news comments, (e) new books, (f) pictures, (g) bulletin boards? Did the pupils bring to class: (a) briefs of magazine articles, (b) newspaper clippings, (c) cartoons, (d) picture clippings?
11. Did both teacher and pupils use the blackboard for: (a) graphs, (b) outlines, (c) maps, (d) summaries, (e) diagrans?
12. Did the teacher use good English and correct pronounciation? Did the pupils pronounce terms correctily?
13. Did pupils give oral reports related to class discussion?

Checks on Total Program of Iearning in a Given School.- The supervisor looks for evidence that teaching is not divided into subject matter compartments but is a coordinated program, and for objective indications thet there is variety in their learning and that it is not confined to winat is found only in the textbooks.

Liss Barton likes to find charts shoring individual progress in various subjects, placed where pupils can refer to them to check their own progress. She looks for a showing of student nork. She notices small art projects and likes to see evidence of much creative work. She observes bulletin boards to see if they are colorful and ever-changing.

The supervisor likes to see evidence of a definite science project, even if it is a box containing growing plants. She looks for visual aids which are being used to make the subject-matter vivid. In some schools the teachers have the alphabet, in both script and printed characters of such size as to be easily seen from any part of the room, permanentily displayed around the top of the blackboard. This serves as a constant guide to correct pemmanship.

Another important thing noticed by kiss Barton is how the desks are kept, by both the teacher and pupils. The teacher's desk should contain only the implements and supplies recessary for doing her work with comfort, cleanliness, and efficiency.

Teachers and pupils like to feel a shared reeponsibility for courtesy toward visitors. Pupils who show a genuine liking for the supervisor unconsciously mirror the innter feelings of their teacher, on her part, Wiss Barton wants to feel welcome in every classroon.

Instructional Checks for Observing the Teacher's Generel Teaching Techniques.-

1. Wis the teacher exact and accurate about her plans, aims, and assignments?
2. Did she stress preparation in advance of class discussion?
3. Did she secure and hold the interest of the pupils?
4. Did she make best use of the blackboard?
5. Did she make assignments so the pupils would do much thought work rather than all memory work?
6. Did she carefully check all written work?
7. Did the pupils cooperate with her and she with them?
8. Did a sympathetic undersianding exist between teachers and pupils?
9. Did she make the best possible use of library materials?
10. Did she encourage pupils to do extra reading and bring in materials not required in assignments?
11. Did she stress creative work?
12. Did she seem to have made a well-organized plan and then to follow it carefully?

These are over-all checks on instruction which would apply to any grade level and in any subject. However, there is a need for specific checks in specialized areas, such as diagnosing readiness for reading in the first grade, evaluating the reading corner, diagnosing the progress made in oral reading, and the evaluation of a specific assignment in the social studies.

Diagnosing Readiness for Book Reading in First arace 20

1. Does the child act and think as a normal well-developed child of six shouldas
2. Does he learn easily and quickly?
3. Is the child interested in reading?
4. Does he like to look at pictures in books?
5. Does he ask questions about books?

[^10]6. Does he give attention in experience charts?
7. Does he listen to stories that are read or told?
8. Has the child had a variety of experience? Is he interested in what goes on in the classroom?
9. Does he take part in dramatizations, constructive activities, and the like?
10. Does the child like to talk?
11. Does he have any serious speech defect?
12. Can he speak clearly and distinctly?
13. Can he speak in simple English sentences?

I4. Does the child have any serious defects in vision? Has an attempt been made to correct them?
15. Is the child exiremely timid, or does he seem to be afraid?
16. Does the child have confidence in himself?

The Reading Corner.- Kiss Barton judges the reading comer by the following criteria: Is it inviting? Do I feel an urge to sit down and open a book nyself? Is there sufficient light? Is there correct seating placement which gives consideration to the source of light? Are there books provided for varying ability levels? Are they readily accessible to the students? Are they changed frequentiy to insure variety? Is there a dictionary available? Are magazines or newspapers displayed for study of current events? Are the children interested in the reading corner?

Diagnosing the Progress Wade in Oral Reading. 21

1. Can the child be heard by all?

21
2. E. Broon, M.A. Duncan, Dorothy Emig, and Josephine Stueber, $\frac{\text { Effective Reading Instruction (New York, HeGraw Hill Book Co., Inc., 1942), }}{\text { p. 209. }}$
2. Does the child read slovily enough and not run words together?
3. Does the child pronounce words distinctly? Sound the beginning of words? Sound the endings of words? Say each syllable clearlf?
4. Is the child free from tension?
5. Is the child natural and sincere?
6. Is the speech of the child convincing?
7. Is the child's voice pleasing and cheerful?
8. Is the child's voice well pitched?
9. Is there variety of tane and pitch.

Evaluation of a Specific Assignment in the Social Studies.- ${ }^{22}$

1. Was the assignment definite, did the pupils pay attention to it, and did they use notebooks for recording the assignment?
2. Did the teacher use illustrations and examples for purposes of arousing interest?
3. Did the teacher make use of blackboard, charts, and diagrams in making the assignment? Did the pupils suggest current issues for class discussion?
4. Was adequate time given to maloing the assignment? Did pupils volunteer for extra work?
5. Did the teacher supplement the regular class work with wellchosen supplementary material? Did the pupils suggest and volunteer material to which they have access?
6. Did the teacher stress phases oi the social-studies work which are generally related to past experiences? Did the pupils call attention

[^11]to unfamiliar terms not emphasized by the teacher?
7. Did the teacher assign special reports on the basis of interest and/or ability? Did the pupils take an active part in the development of the assignment?
8. Did the teacher show pupils how to find subject meterial in such a way as to save time and avoid duplications? Did the pupils understand how the assignment is related to previous assignments?
9. Did the teacher emphasize the proper use of new terns? Did the pupils seem interested in the assignment?
10. Were umfamiliar terms placed on the blackboard and pronounced? Did the pupils follow the teacher's suggestions?
11. Did the teacher set tasks that are in line vith the aims? Did the pupilis suggest supplementary material to be used in the assignment?
12. Did the teacher give an overviert of the assignment? Did the pupils understand the relation between the individual assignments?

Post-Visitation hetivities
The classroom visit is valueless unless there is some method by which the reactions and suggestions of the supervisor are sure to be made known to the teacher. The best follow-up procedure is the "coniference." Supervision of the best type is impossible without visitation, and especially without the final phase, the post-visitation conference. The post-risitation conference is an individual conference between liss Barton and the teacher at the conclusion of the visit. In preparing for this conference kiss Barton makes an analysis of the teaching observed. She uses several points for erphasis. The good points of the teacher's classroon procedure receive attention, as well as the weak points. She leads the teacher to discuss her work in order that the points intended
for emphasis come as a natural observation of the work in question. Kiss Barton conducts these post-visitation conferences along the following lines:

1. A friendly atmosphere and a professional attitude is maintained.
2. An attermpt is made to obtain all the facts concerning the attitude of the teacher toward a problem.
3. The teacher is led to suggest her faults and her major strengths.
4. Some suggestions are offered; no orders given.
5. No criticisn is offered unless something can be suggested in the way of improvement.
6. The faults in the teaching process are approached indirectiy.
7. The post-visitation conference is closed when all is clear to the teacher.

A teacher may desire help in particular phases of problems that apnly to his pupils or subjects. In these cases the individual conference is most effective. The ideal situation is to create an interest on the part of the teacher in his om improvement so that the conferences arises out of a cesire on the part of the teacher to solicit the help of the supervisor in the problems that confront him, such as diagnosing pupil difficulties, assignments, and testing prograns.

Some of the subjects which have been discussed in these postvisitation conferences between lifiss Berton and the Letcalfe County teachers are:

1. Kethods for giving variety to the teaching of reading, arithnetic,
2. Ways of helping slow or retarded children from underprivileged homes and ways to keep bright children busy and interested.
3. Advice on disciplinary problens. Elobes.
4. Ways to use devices effectively, such as blackboards, maps, and
5. Kethods of getting children to prepare lessons.
6. Techniques in the use of workbooks.
7. Guidance in extending in-service training through such things as professional reading.

Liss Barion hopes to establish the acceptance of long-range instructional checks which cover the work of primary grades as a unit, or intermediate grades as a unit. puts these into the hands of the teacher the things which both the teacher and discussed by the in post-visitation conference, and in this way the following lis as part suggested in barton for this purpose are for the most Ggested in Guide for Teaching in Elementary Schools: 23

Instructional Checks for Pupil Achievement in Peading.- Internediate

1. Has the child extended and refined the habits, attitudes, and understandings of the work in preceding grades? Does he show an increasing interest in good literature? Is there stimulation of abiding interests in reading?
2. Does the child show increasing enjoyment of beauty of expression as found in the author's choice of words, figurative language, descriptive 3
Publishad Elementary Schocls, Nashville, Ternessee, 1943 Education, Division of
passages, and sound rhythrn?
3. Is the child forming simple stendaris and ideals of living through reading, through contacts with noble characters, and through interpretation of results of actions and events? Is there a ride background of appropriate experiences?
4. Does the child make independent contributions to activities as a result of wide reading? Does he know how to use reference materials?
5. Does the child use all clues readily and easily in the identification of words? Can he read as well in other subject matter fields as he does the reading lesson? Does he know how to scan? To find answers to questions? To find pages? To find iescriptions?
6. Is the child building up ideals of right living through his reading? Does he use leisure time to an increasing extent in reading both for pleasure and for information? Does he make independent contributions th activities as a result of wide reading?
7. Is there a meaningful vocabulary growth? Is there accuracy in pronunciation and enunciation?
8. Is there ability to understand and use English sentences? Is there mastery of the fundamental mechanics in reading?
9. Is there an extension of abilities and skills in oral reading. Is there an extension of abilities and skills in the various types of silent reading?
10. Is there accuracy in corprehension of materials read? Is there correct interpretation of meaning?

Instructional Checks for Pupil fchievement in English. Primary Grades.

1. Can the child pronounce conmon words distinctiy? Does he sound 211 letters correctly? Does he speak without noticeable defects?
2. Can the child tell his name and the names of his family and friends? Can he express his thoughts in sentences? Does he express his own ideas freely and spontaneously in group activities?
3. Does the child have the ability to use courteous expressions in introducing, greeting, parting, inviting, thanking, requesting, apologizing?
4. Does the child have the ability to see humor in jingles, ryymes, riddles, comic pictures, songs, and stories? Does he have the ability to enjoy, with the group, good songs, good pictures, and good books?
5. Does the child have the ability to understand that some stories are real and some are make-believe?
6. Is the child beginning to notice new words and trying to add same to his speaking vocabulary? Is he interested in correcting a few common errors of speech?
7. Does the child use capitals, periods, and question marks in writing?
8. Does the child have the ability to carry on conversation? Is he able to tell interesting experiences? Can he present and give well-organized information through oral report?
9. Has the child begun to understand there is a time to refrain from frankness?
10. Does the child visualize scenes and actions while listening?
11. Has the child begun to use correct forms of plurals, contractions, pronouns, verbs, and adiverbs? Does he avoid excessive use of connectives and interjections?
12. Can the child write a very short paragraph or simple poen? Can he copy sentences correctly? Can he write his name, address, age, grade? Can he find and correct errors in his writing?

Instructional Checks for Pupil hchievement in English.- Intermediate Grades.

1. Has there been created in the child a desire for self-expression, self-development, and better understanding of others through language growth? Is the child sensitive to listeners and aware of his obligation as a listener when others are speaking? Does he have sufficient knowledge of the language skills of his level to enable him to engage successfully in activities within his own experience, such as conversing, letter writing, composing, telephoning, discussing, and gathering information?
2. Has the child developed his own creative expression in plays, poems, and stories? Is the child developing the power in oral presentation of plans and in handling discussions in group meetings? Has he formed the habit of doing his work to the best of his ability?
3. Is the child able to express his own thoughts with freedom in -well-organized paragraph? Is he developing the characteristics of leadership and a spirit of cooperation through language growth? Does he have understanding that the work he is doing is for his own irprovement rather than for the teacher who assigned it?
4. Has the child developed a wholesome consciousness of cozmon errors in spelling and pronounciation of words and a critical attitude for correct usage? Is he becoming sensitive to the best choice of woris? Is he able to let other people offer suggestions and criticism of his work that will be helpful?
5. Has the child developed a social urge for the mastery of needed writing skills and neatness in all his work? Is the child developing the ability to pronounce clearly and correctly words within his experience? Does he observe other people in speaking and writing in order to improve
his omn work?
6. His the child become familiar with the correct forms of writing letters, invitations, and zddresses? Does he observe other people in speaking and writing in order to improve his own work?
7. Does the child recognize and use different kinds of sentences? Can he write a paragraph with a topic sentence and several related sentences in sequence? Is he working to increase his vocabulary?
8. Is the child developing the ability to use references and assemble and organize material?
9. Is the child interested in the language of other peoples as he studies about their countries?
10. Has the child developed the habitual use of correct forms taught in lower grades?
11. Can the child write simple sentences from dictation?
12. Is the child developing a favorable attitude toward letter-irriting? Instructional Checks for Pupil Achievement in Arithmetic.- Primary Grades.
13. Is the child practicing cooperation in group activities in building up number concepts? Does the child recognize groups of objects through 10?
14. Is the child having rich experiences in measuring and counting during classroom activities?
15. Is the child developing a meaningful arithmetic vocabulary?
16. Can he count objects? Can the child count to 100 ? Can he read numbers as needed in reading calendars, finding pages? Can be write plainly, with well-iormed figures, numbers to 100 ?
17. Does the child recognize coins and know their value? can he tell

hours on a clock?
18. Does the child have a concept of one-half as he encounters it in his experience?
19. Can the child count by 5's and 10's to 100?
20. Does the child understand through real situations that addition is a process of putting together? Has he gradually made automatic the 100 addition combinations, both oral and written?
21. Can the child apply the addition and subtraction facts to real or imaginary problems?
22. Can the child add colums of one-digit addends, sums not over 10 ? Can he add examples of two or more digit addends when no carrying is involved?
23. Can the child subtract to meet his current needs in exarples of two or more digit minuends and subtrahends when no borrowing is involve'?
24. Is the child able to check his work?
25. Can the child visualize a problem situation?
II. Is the child's attention focused upon correct thinking as well as upon securing the correct answer?

Instructional Checks for Pupil Achievement in Arithnetic.- Internediate Grades.

1. Has the child cleared the difficulties and deficiencies in work of previous grades before starting new phases?
2. Has the child developed the habit of absolute accuracy and reasonable speed? Has he developed an increased skill to understand and correctily use the quantitative signs and symbols needed in the four fundamentai operations with integers and fractions?
3. Does the child understand the zero concept in problems vithin his
experiences? Has he developed an increased skill to read and write any number and numerical word which he may have occasion to use in fundamental processes and reference work?
4. Can each child keep scores in games? Can he cormute for a trip?
5. Does the child have an increased knowledge in multiplication up to three digit numbers?
6. Has he larned to use the process of long division in dividing by one-place numbers?
7. Does the child have a knomledge of the graphs related to temperature and his weight?
8. Has the child developed an increased skill in reducing or changing the form of a fraction, including the habit of reducing the final answer to the lowest terms?
9. Has the child developed an increased skill in solving one- or wostep practical problems involving addition and subtraction of fractions?
10. Has the child developed an increased sicill in the use of cancellation?
11. Can the child subtract dates to find ages or how long ago an event took place?
12. Has the child developed a skill in reading and writing of decimals of not more than two places?
13. Can the child express per cents as common fractions? Can he find percentages?
14. Can each child recognize and solve problems dealing with school situations as measuring for proper seating, corputing air space, reading and recording temperature readings?
15. Can the child find averages? Can the child divide small numbers
by short division?
16. Can the child use arithmetic to solve the problems that arise in school and commmity activities?

Instructional Checks for Pupil Achievement in the Social Studies. Primary Grades.

1. Does the child have the ability to cooperate with the group?
2. Does the child show an improved spirit in play?
3. Does the child express, evaluate, and accept worth-while cpinions?
4. Does the child show an appreciation of the work and value of cleanliness, faimess, promptness, perseverance, helpfulness, self-reliance, thoroughness, cheerfulness, courtesy, obedience, and self-control?
5. Does the child respect the rights of others? Does he appreciate the mork of others? Is he willing to follow as well as lead? Does he share and care for materials?
6. Does the child have habits of safety on streets and highways?
7. Is the child courteous?
8. Is the child beginning to assume responsibility for his actions?
9. Does the child make good use of inexpensive materials, wrapping paper, boxes, and printed materials?
10. Is the child beginning to make wise use of time? Is he punctual?
11. Is the child able to appreciate nature, plants, and animals as helpers in his comrnmity?
12. Does the child realize that three necessities of life are food, clothing, and shelter?
13. Does the child realize the necessity for commmication and the methods of communication?
14. Does the child realize the necessity for transportation and the

## ways of transportation?

15. Does the child show an interest in geography that will carry him intc the work of later years?
16. Does the child have a respect for and sympathetic attitude toward his neighbors and their occupations?
17. Has the child acquired an understanding of the technical words and terms that are necessary for him to understand the work in the community?

Instructional Checks for Pupil Achievement in the Social Studies.Intermediate Grades.

1. Does the student have the ability to read geographic material of his level sufficiently well to carry on his part of the work?
2. Does the student have the ability to use pictures, maps, and globes in finding solutions to his problems?
3. Does the child understand how climate affects the way people work and live?
4. Does the child appreciate the achievements of other races?
5. Has the child established the habit of using references?
6. Does the child have the ability to locate the places studied?
7. Is the child able to conpare the resources of other lands with ours?
8. Does the child have a friendly feeling toward the people in other parts of the Americas?
9. Does the child understand the background of their development? Has he learned something of their music, art, literature, and recreation?
10. Does the child know of some outstanding people, past and present?
11. Does the child understand differences of opinion on such problems as trade relations due to competing markets?
12. Does the child know about the health, regional diseases, and sanitation of the Americas?
13. Does the child understand the present form of government in each country?
14. Does the child understand the different standards of living which prevailed at different periods in the countries studied?
15. Does the child interpret accurately a wide variety of graphic material, rainfall maps, and charts?
16. Does the child understand the kinds of government under which our ancestors lived?

Instructional Checks for Pupil Achievement in Spelling.- Primary Grades.

1. Can the child print or write some three-letter words from memory WITHOUT spelling them?
2. Is the child using writing or printing as a natural tool of expression?
3. Does the child have an understanding of the relative size of letters and the correct point at which to begin them?
4. Is the child's work reasonably neat?
5. Does the child have a desire to spell?
6. Does the child use correctly all words learned in spelling in his various writing activities?
7. Does the child know the sound of letters? Does he know the names of all letters?
8. Has the child the ability to see, hear, write, and pronounce words and use then correctly?
9. Does the child understand that spelling is a tool or instrument to be used in expressing himself and must, therefore, be used sicillfully?

Grades.
Instructional Checks for Pupil Achieverent in Spelling.- Interinediate

1. Is the child able to use the dictionary or various sources within is environment to enable him to master new words?
2. Does the child recognize the need to learn to spell a word incidentally without being directed or told to study it?
3. Is the child able to use and spell correctly the words he has frequently experienced in his written work?
4. Does the child use words that he has masiered in his everyday mating?
5. Does the child know the sounds of all letters and combinations?
6. Does the child understand the marking of letters in the dictionary?

Instructional Checks for Pupil Achievement in Writing.- Primary Grades.

1. Can the child copy charts from the board?
2. Can he write his name legibly?
3. Can he write other people's names?
4. Does he write large?
5. Does he know proper letter formation?
6. Does he show a sense of spacing?
7. Can he write many words from memory?
8. Can he find words in books which he wants to use?
9. Does he use writing as a means of expression?
10. Can he create a story of three or more sentences?
11. Is he recognizing writing as a natural tool of expression?
12. Is his work reasonably neat?
13. Does he have some ability to recognize imperiection in mitten words and practice for self-inprovement?
U. Does he appreciate a good quality of writing?
14. Does he habitually adopt correct posture when mriting?
15. Has he developed the ability to use standard riles in checking his work and in showing progress?

Instructional Checks for Pupil Achievement in Writing.- Intermediate Grades.

1. Does the child appreciate writing as a means of keeping records and commmicating thoughts?
2. Does he know and use correct letter formation?
3. Does he confuse $\underline{u}$ and $\underline{n}, \underline{t}$ and $\underline{I}$ in cursive vriting?
4. Does he use manuscript for booklets, copying poems, titiles of pictures?

Instructional Checks for Self-Evaluation of the Teacher.-

1. Do the children like to study the subject or to engage in the activity in progress?

Is the work real, vital, interesting? fre the pupils' faces alive with enthusiasm? Each chind should bo alert, busy with something. He should have a happy expression on his fact. If the teacher in the classroom discovers that the pupils are NOT interested, he should find out why.
2. Are the children taking an active, self-initiating, purposive part in the worik and not evidencing merely a passive, imposed, inflicted-by-authority mode of behavior? Are the children exercising voluntary, rather than involuntary behavior?
3. Is there evidence of progress in the acquisition of fundamental moviledge, skills, abilities, attituies, and appreciation peculiar to the subject or activity being observed?

In connection with this question there are two important considere-
tions: (1) Does the teacher avoid teaching subject matter in isolated form, or does she strive to integrate it around ever larger and larger schools?
(2) Is the training of the child consistent?
4. Am I developing effective study habits?

It devolves upon every teacher to give her pupils instruction in how to study the school subject or subjects for which she is responsible. There are some general skills which all teachers of content subjects should seek to develop, such as the ability to summarize, to pick out the main points in a section, or to evaluate what is read. Such specialized skills should be developed as the ability to read maps, to interpret tables and graphs, or to use an index.
5. Am I taking into account the individuality of each child?

No two children are cut over the same pattern physically, intellectually, or emotionally. No two children need the same equipment in life, and no two can be taurht in identically the same manner. What in the teacher's instruction takes account of this evident truth? Is the class diviced into sections? Are the assignments, subject content, or methods dirferentiated?
6. Am I concermed with the use of good English?

Does the teacher use correct English, and is she constantly on the alert to note violations of good usage on the part of the pupils? This criterion applies not only to all written work of the pupils but to oral expression as well.
7. An I sensitive to the physical and mental health of my pupils?

An I quick to note the presence of physical diseases or defects? Am I sufficiently trained so that I can detect the incipient stages of a dangerous psychosis or neurosis? Lental hygienists tell us that in every room of forty children, an average of tho will some day enter an insane
asylum. How important is reading, mriting, or arithmetic to one of these unfortunates as compared with a well-behaved, integrated pattern of behavior traits?
8. An I promoting social and civic adjustments?

An I teaching the children to work harmoniously together, to share responsibility, to be cooperative rather than competitive?
9. Is the child given opportunity to think, and was he being led to using thought rather than memory in solving his problems?

In evaluating pupil responses we should be more concerned nith "getting an idea from a pupil than getting an answer."
10. Am I stimulatong and encouraging creativeness?

One can learn to create only by being given opportunity and encouragement to create. Consequently, it would seem that I should provide for some development of inventiveness, originality, or creativeness in my classroom.

Objective II. To Improve Instruction through Having the Teaching Personnel Observe a Kaster Teacher at Fiork, Usually Termed Demonstration Teaching.

Demonstration teaching has a long and honorable history. Over a century ago Henry Barnard, while cormissioner of education in Connecticut, organized a traveling demonstration class of trelve children and a successful teacher. This traveling exhibit, housed in a covered wagon, was sent over the state to demonstrate the best methods of teaching in an effort to influence current practice. ${ }^{24}$

When the Department of Superintendence sponsored a demonstration lesson
24
Jacobson \& Reavis, op. ci.t., p. 528
at the February meeting in St. Iouis in 1936, taught by a master teacher, a crowd estimated at over 4,000 administrators came to see, remained to be inspired, and went away with new ideas which influenced classroom teaching procedures in their schools. ${ }^{25}$

It seens axiomatic that in teaching a new procedure or skill the presentation of a concrete illustration will be more effective than an abstract explanation. Demonstrations should be particularly valuable for: (1) beginning teachers, (2) mature teachers who are interested in new methods of teaching, but are not sure hor to proceed, (3) teachers who are in a mental rut, and (4) teachers who are out of touch with modern methods of teaching. ${ }^{26}$

Certain general principles underlying good supervisory procedure have come to be accepted as governing the work of all supervisors. of these general principles, at least three relating to the use of the demonstresion lesson as an agency in supervision have been generally accepted as sound: (1) The demonstration should be confined to those phases of work included in the objectives set up for the county at the beginning of the year, (2) The supervisor must be well acquainted as well as possible with the school situations in which the various teachers work, and there must be an understanding between the teachers and the supervisor as to the principal features of the various situations, and (3) The demonstrations must be planned to meet the individual needs of as many teachers as possible. ${ }^{27}$

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    25
    Ibid., p. 528.
    26
        Ibid., p. 529.
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        Cassie R. Spencer, "The Denonstration Lesson as An Agency in Supervision," The Ilementary School Journal, Vol. 26 (Chicaso, University of Chicago, April, 1920), pp. \(019-26\).
    Ains of Demonstration Teaching in Metcalfe County.-

1. To enable visiting teachers to see the interest and enthusiasm of the children when a lesson is thoroughly prepared by the teacher.
2. To help the visiting teacher to see the choice of method of the demonstration teacher in the progress of the lesson to attain the ajm.
3. To see how a demonstration teacher works for interest, acquisition of facts, desirable traits, and accomplishment of the aim.
4. To show the visiting teacher the advantages of effective assignments.
5. To challenge the visiting teachers to prepare assignments and lesson plans in their individual classrooms.

In this new school year, 1947-48, Kiss Barton will initiate the technique of demonstration teaching in the Allen's Grove School, under the direction of Krs . Ruby Gordon Roberts, teacher in this onemroom rural school. lirs. Roberts, in planning for the demonstration teaching, has confined her iuric for this year to the field of reading. Kiss Barton, through visitations, is acquainted with the reading situations and difficulties in all the oneteacher schools in the county. She has worked with lirs. Roberts in organizing the plans for teaching of reading and has tried to meet the individual needs of the majority of the classroom teachers.

Of the various types of demonstration lessons, the following are the most common: (I) the lesson or series of lessons taught for a group of teachers who are meeting outside the classroon, (2) the lesson taught for the individual teacher by the supervisor during the classroom visit, and (3) the Iesson or series of lessons taught by a teacher in her own classroom for a group of visitors. ${ }^{28}$

28
Ibid., p. 621.

Liss Barton has selected as the most practicable demonstration lesson, number 3, that which is taught by a teacher in her own classroom for a group of visiting teachers. Although the supervisor has been trying to interest several Letcalfe County teachers in doing demonstration work, it has not been an easy task for lijss Barion to secure the consent of a superior teacher to prepare demonstration lessons. Some are diffident, and others fear the unprofessional will consider them as "showing off."

When Liss Barton called $\mathrm{H} r$. Roberts's attention to the value of the demonstration and discussed it as a means of improving her osn teaching, she agreed to the plan. As a result, lifrs. Roberts is planning good classroom routine and some good methods in reading, and for later use methods in the social studies. Wiss Barton believes that in this type of demonstration there is opportunity to shor excellent management of many details which would be confusing if brought into the discussion at a post-visitation conference.

The demonstration lesson helps different types of teachers to improve their methods without the introduction of the personal element: (1) the indifferent teacher, (2) the self-satisfied teacher who feels that her advanced training is sufficient, and (3) the mediocre teacher who hesitates to admit her difficulties will find her attitude changed entirely by observing another teacher who is willing to submit her teaching to the criticism of the group.

Following is the reading lesson plan set up by Lrs. Roberts and Liss Barton for introducing demonstration teaching to Letcalfe County teachers in the 1947-48 school term.
fieading Lesson for Early Work in First Grade
In reading this lesson plan for demonstration teaching the reader should know the pupils have been grouped according to readiness and ability in reading. Lfrs. Roberts has her first grade divided into three groups. limeographed copies of this lesson will be given each visiting teacher before the demonstration.

Group III rill review the chart "Pets." (This chart is composed of brightly colored pictures of various animals that could be kept as pets. Since the pupils in iretcalfe County schools are from rural areas, they should be familiar with all pets). Encourage complete sentences for the answers.

Questions to be used:
"Joan, name the animais on the chart." "John, show me the dog on the chart." "ithat color is the cat?" "What does a dog say, Jinny?" "what can a dog do, lary?"

Ask similar questions about all the animals on the chart.
A chart, "Toys," will then be shorm to the children. Pictures on several toys are on the chart. Proceed with a review of this chart in much the same way as was done with the pet chart. Questions should lead to a discussion of the differences in contour and how each toy can be used.
"That can you do with a ball?" What can you do with a top?" Tell me which toy you like best, Jack?"

Lead the children to tell of toys they have at home. Plan so that the sugcestion of bringing toys from home will come from the children.

Group II - The toy ard pet charis should be reviewed quickly, using the same procedure as rith Group III.

Introduce a nerr chart on micich are pictured two colums an anirals.

There are matching pairs of animals, but they are not in direct relation to each other. Say, "On this chart are many animals. Look carefully and you will see that there are two lambs, two pigs, two chicks, and two goats. Celia, can you show me two pigs that are the same?" The same procedure may be used with the other animals.

Group I - This is the most advanced group, and it is ready to begin using a reading book, BEFCRE IVE READ. ${ }^{29}$ Allow the children to examine the book, look at the pictures, and comment on them. Then look at page 1, a large picture introducing the characters and animals, and ask such questions as these:
"Ted, whom do you see on this page?" "I told you his name earlier today. What is it?" Erma, what is Dick doing?" "What is Spot doing?" "What is Baby doing?"

See that the questions are formulated in complete sentences.
On page 2 of the book three animals and a bird appear in outline form.
Seatwork.- A page of animals for a booklet on pets has been mimeographed. Each child is to color his page as he would like to have it. Lines are to be drawn connecting the two dogs, the tro kittens, the tro rabbits, and the tro pigs. This activity vill necessitate muscular coordination, judgment in choice of colors, and identification of like animals.

Results.- The real value of demonstration lessons is determined by the resulting improvenent in the classroom procedure of the teacher concerned. Miss Barton will follow these demonstration lessons by visits to the classroom of the particular teachers for the purpose of determing the extent to

[^12]which the teachers are profiting from the observation and discussions.
These visits, she believes, vill give her an opportunity to discuss with the teachers suggestions for the next demonstration meeting.

## CHAPTER VII

## part I

ANAIYZING LETGALFE COUNTY SUPERVISORY SERVICES

It is the purpose of this chapter to analyze the actual supervisory activities, technicues, and methods used by wiss Barton in her program of supervision in Metcalfe County for the years 1945-47. Evidence presented in the following pages was gathered by means of a questionnaire sent by the wrider to the sixty-three elementary school teachers. Deta in this analysis are taken from responses to the abovementioned questionnaire.

Few critics of the administrative officers and teaching staff of Metcalfe County have said that Metcalife County would do better without supervision, but the criticism heard frequently by the writer, while residing in Edmonton to gather data for this study, was convincing proof that these critics are confused and in disagreement as to just what a good program of supervision means to their county schools. yany conflicting opinions were heard. Some pointed to recent improvement in the schools and instructional processes as evidence of the efficiency of supervision in education, while others said supervision was not economical in its value to the county.

The first section of the questionnaire was concerned with number of years teaching experience and amount of college semester hours of training. This section is thoroughly presented by tables in Chapter II of this study.

The second section of the questionnaire was a list of ways in wich

A copy of the questionnaire will be found on page 130. No signatures were required by the writer, who believed a unsigned questionnaire would be more accurately checked by the teachers.

Liss Barton gave aid to the teachers through her program of supervision. Twelve aids were given, and recipients were asked to check these as either EXCELIENTT, VERY GOOD, FAIR, NO RESPONSE, according to the individual value of each aid.

The questionnaire was mailed to the sixty-three elementary teachers in the county and the writer received fifty-four responses, a percentage of 86.

The questionnaire leaves much to be desired, since any rating of lists, such as the aids and activities, can only be tentative, with current localized problems and perplexities on the part of the teachers a potent factor in the placing of value on the listed supervisory services. It is not the purpose of this chapter to speculate as to the reasons for divergencies of opinions, but it is significant that the teachers are particularly aware of the value of these services of supergision for heiping them to achieve satisfactory instructional adjustment.

Brief Discussion of Tables XI and XII.- Analysis of these data indicate that the teachers are conscious of the relative importance of the supervisory services which has been attained by liss Barton's program of supervision in Metcalfe County. This is a prerequisite to the success of any program of supervision.

The responses to the questionnaire concerning the supervisory services are encouraging in revealing that, contrary to the opinions of some of the administrative officials and classroon teachers, there is general agreement of opinion among the fifty-four elementary teachers who responded as to the substantiality of these listed aids and activities. This statement is verified by the fact that a majority of their checks are EXCELUEMT and VEFTY GOCD.

It mey be well, in the light of the questionnaire responses, EXCEITENT and VERY GOCD, for the administrative officers and classroom teachers to ask thenselves whether or not supervision has been successful in Ketcalfe County in the short period of two years.

This evaluation by the teachers of the various types of supervisory services used in the county for providing desirable instructional procedures for teacher use, comnensurate with the preparation and planning liss Barton has done for her program of supervision in Metcalfe County.

TABLE XI
REPORT OF TEACFERS REGARDING THE REIATIVE WAYS IN WHICH THE SUPERVISQR GAVE AID TO THE TEACHEPS

| Aids | Excellent |  | Very Good |  | Fair |  | No Response |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ¢ | \% | ¢ | \# | \% | \# | ¢ |
| 1. Daily Schedule arrangement | 10 | 18 | 19 | 35 | 14 | 26 | 17 | 20 |
| 2. Floor plan arrangement | 10 | 18 | 19 | 35 | 12 | 22 | 13 | 24 |
| 3. Selection of readers, basal plus supplementary | 39 | 72 | 5 | 1 | 4 | 1 | 6 | 1 |
| 4. Pupil grouping | 38 | 70 | 10 | 18 | 3 | . 6 | 3 | . 6 |
| 5. Providing professional reading material | 25 | 46 | 21 | 20 | 6 | 1 | 12 | 22 |
| 6. Help in securing needed classroom equipment | 21 | 38 | 14 | 26 | 9 | 2 | 10 | 18 |
| 7. Use of visual aid equipment | 23 | 42 | 16 | 30 | 10 | 18 | 5 | 1 |
| 8. Indicating suitable teaching methods | 29 | 54 | $1{ }_{4}$ | 26 | 4 | 1 | 7 | 1 |
| 9. Help with achievenent testing progran | 35 | 64 | 10 | 18 | 5 | 1 | 4 | 1 |
| 10. Planning reading program for group reading | 32 | $57$ | 9 | 2 | 6 | 1 | 7 | 1 |
| 11. Aid in stimulating pupil's interest in library reeding | 26 | 48 | 14 | 26 | 8 | 1 | 6 | 1 |
| 12. Placement of retarded pupils | 23 | 42 | 12 | 22 | 11 | 20 | 8 | 1 |

> *\# - Number of teachers reporting.
$\%$ - Percentage of responses.

TABIE XII
REPORT OF TEACHERS REGAPDING THE VALUE OF ACTUAL SUPERVISORY ACTIVITIES USED BY ITSS BARTCI IN HER PIAN OF SUPERVISIGI

| Activities | Excellent |  | Very Good |  | Fair |  | No Response |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\frac{7}{7}$ | \% | \# | \% | \# |  | \% | ¢ |
| 1. Visitation by supervisor | 38 | 78 | 8 | 2 | 1 | 2 | 7 | 1 |
| 2. Post-visitation conference | 26 | 48 | 9 | 2 | 5 | 1 | 14 | 26 |
| 3. Total-Group compulsory teachers' meetings | 16 | 30 | 19 | 35 | 9 | 2 | 10 | 18 |
| 4. Elementary teachers' voluntary meetings | 30 | 55 | 18 | 33 | 6 | 1 | 0 | 0 |
| 5. Small group meetings | 连 | 44 | 16 | 29 | 8 | 1 | 6 | 1 |
| 6. Supervisory letters | 30 | 55 | 13 | 24 | 5 | 1 | 6 | 1 |
| 7. Observation of supervisor's teaching | 34 | 62 | 10 | 18 | 4 | 1 | 6 | 1 |
| 8. Individual conierences | 22 | 47 | 19 | 35 | 4 | 1 | 9 | 2 |
| 9. Demonstration teaching | 26 | 48 | 12 | 22 | 5 | 1 | 17 | 20 |

Questionnaire on a Study of Teaching Experience; and Teacher Evaluation of Supervisory Aids and Activities used by hiss Eva Barton, Supervisor of Ketcalfe County Schools.
I. Teaching Experience

To the teacher: Please check below, giving the number of years of teaching experience in the past and type of work.
A. Number of years teaching as:

1. Consolidated School Teachers
a. Beginners $\qquad$ years; b. Second grace $\qquad$ years;
c. Third grade $\qquad$ years; d. Fourth grace $\qquad$ years;
e. Fifth grade $\qquad$ years; $f$. Sixth grade $\qquad$ years;
g. Seventh grace $\qquad$ years; h. Eighth grace $\qquad$ years. 2. One-teacher school teachers $\qquad$ years.
B. Number of years in present position:

Primary teachers Elementary teacher One-teacher school teacher $\qquad$ years High school
II. Supervisory Aids

To the teacher: Please check supervisory aids listed below and rank each according to its value to you.

1. Daily schedule arrangement
2. Floor plan arrangement
3. Selection of readers, basal plus supplementary
4. Pupil grouping
5. Providing professional reading material
6. Help in securing needed classroom equipment
7. Use of visual aid equipment
8. Indicating suitable teaching methods
9. Help with achievement testing program

| Excellent | Very Good | Fair | No Response |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

10. Planning reading program for group reading
11. Aid in stimulating pupil's interest in library reading
12. Placement of retarded pupils

| Excellent | Very Good | Fair | No Response |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

## III. Supervisory Activities

To the teachers: Please check supervisory activities listed below and rank each according to its value to you.

1. Visitation by supervisor
2. Post-visitation conference
3. Total-group compulsory \$eachers' meetings
4. Elementary teachers: voluntary meetings
5. Small group meetings
6. Supervisory letters
7. Observation of supervisor's teaching
8. Individual conferences
9. Demonstration teaching

| Excellent | Very Good | Fair | No Response |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

IV. Professional Magazines

To the teacher: Please make a list of the professional magazines to which you subscribe.
3.
2.
3.
4.
5.

## PART II

## EVALIJATING THE WORK OF A SUPERVISOR

Supervisory procedures cannot be evaluated adequately by means of objective techniques alone. ${ }^{1}$ It is necessary to resort to subjective judgment based on the objectives to be achieved, the various ways of supervising, and the reactions of teachers, pupils, and parents to the methods used locally. This informal type of appraisal may be supplenented by the study of pupil performance on tests, pupil and teacher participation in school activities, and other concrete evidences of school progress. Comprehensive and well-kept records and reports are important sources of such evidence. Back of these records and reports are the tests, rating scales, checklists, and other devices used to obtain pertinent information systematically. ${ }^{2}$ With the aid of such tools, the appraisal of supervision can proceed far beyond mere guesswork or blind adherence to tradition, but still is not scientifically valid.

The folloring information in this chapter is taken from Barr, Burton, and Brueckner. ${ }^{3}$

The literature of evaluating supervision up to 1931 is well sumarized in the FOGRTH FEARBOOK ${ }^{4}$ of the Department of Supervisors and Directors of Instruction entitled THE EVALUATION $F$ SUPEPVISION. Although this yearbook

1
2 Berman and others, Sixteenth Yearbook, p. 291.
Barr, Burton, Brueckner, op. cit., p. 75\%. 3

Ibid. , pp. 796-801.
Clifford Woody and others, The Evaluation of Supervision, Fourth Year book of the Department of Supervisors anc Directors oi Instruction (Washington, D.C., National Education Association, 1931), pp. 97, 101-107.
is now some years old, it contains much valuable material. It contains,
too, what is probably the most elaborate check-list yet devised for
supervisory self-appraisal. It is accompanied here by selected paragraphs
from the discussion:
The possibility of intelligent analysis by the supervisor of himself and his work is dependent upon a satisfactory appraisal of the activities and results of supervision. Scientific investigation is slowiy contributing objective evidence which will furnish a valid basis for judging one's own work. Until such time as there is a sufficient accumulation of facts as to what constitutes supervision and vhat activities oring most desirable results, we can only experiment with rating scales and check-lists as a means of improving supervisory service. Such experiment is justifiable, however.

## A Gheck-List for Analyzing Supervisory Service

## General Explanation

The use of a check-list is suggested as a means of analyzing and evaluating one's own work with a view to appraising and improving it. A check-list is suggested rather than a more formal rating scale because the committee feels that present knowledge of the ways and means of supervision and of results obtained is too meager to warrant the use of any measure which might presume to be pr ecise and final. The check-list suggested is not in any sense an instrument of measurement; it is intenaed to be used for diagnostic purposes. The result of this self-analysis should be to discover what is being accomplished and to identify those activities and characteristics which are functioning actually to facilitate learning in children and teachers.

The activities listed are those agreed upon as being in the supervisor's province. These activities are being used by supervisors in the field. Their relative or even ultimate importance has yet to be determined. In fact, future investigation may necessitate leaving out items now included. Again, the check-list, properly used should help to determine that.

It is felt that the results which a supervisor achieves are the best indication of the effectiveness of his work. Consequently, these are considered first. The list of personal traits is purposely brief. No one can question the desirability of a supervisor's possessing as many admirabla personal qualities as possible. The difficulty lies in arriving at any common agreement as to the selection of characteristics, the definition of terms, or the significance of any given trait in producing results.

No attempt is made to weight the various elements. It is felt that weighting would be justified only if evidence were available as to the relative importance of the items enunerated. Moreover, since the checke list is to be used for self-analysis rather than for rating, it seems possible to realize the purpose without weighting the elements.

No provision has been made for a final accounting, After underscoring the items according to the three degrees mentioned, a general conclusion can be made: below average, average, superior.

Each item is followed by tiree descriptive terns winch suggest three degrees or achievement. The explanation which follows each item should be read before attempting to determine which degree one has attained.

Check-List for Self-Analysis
I. Results of the Supervisor's Activities
A. Effect on Pupils

1. Initiative (lacking, moderate, marked) Children are growing in ability to initiate worth wiile activities.
2. Responsibility (careless, passive, careful)

Children are developing ability and willingness to ass me responsibility for the successful outcome of school activities.
3. Methods of study and work (inefficient, ordinary, efficient) There is growth in ability to see problems in life situations, in ability to plan and carry out the solution of these problems and in the ability to generalize and transfer solutions.
4. Use of leisure (inferior, average, superior)

There is a groving tendency for the children of the community to make wise use of their leisure time; there is a decrease in aimless activity and an increase in molesome enterprises for out-of-school hours.
5. Health habits (careless, moderate, careful) Children are acquiring those habits which produce and maintein good health.
6. Achievement in the "Three R's" (inferior, average, superior) Children display satisfactory achievement in reading, writing, arithmetic, language, and spelling.
B. Effect on Teachers

1. Undersianding of child nature (little, passable, superior) The supervisor guides his teachers to a more adequate knowledge and better understanding of child nature in the light of the contributions of science in the fields of biology, psychology, and sociologr.
2. Unierstanding of human relations (little, passable, superior) The teachers are growing in thair ability to recognize and respect the personslities of other people, particulary children.
3. Understanding of educational values (little, passable, superior) The supervisor guides his teachers in acquiring a knowledge and understanding of the larger issues in education. He is concerned with vital problems of child welfare and leads his teachers to a keener interest in current educational problems and to a scientific attitude toward their proiession.
4. Recognition and diagnosis of teaching difficulties (weak, limited, skillful)
The supervisor helps his teachers to recognize the difficulties which daily confront them. Teachers are learning how to evaluate and diagnose difficulties.
5. Techniques for solving teaching problems (ineffective, ordinary, effective)
The supervisor stimulates his teachers to organize try-out techniques for problermsolving and to report and evaluate the results of such procedures.
6. Inprovement in technique of classroom instruction (little, passable, marked)
The supervisor directs teachers toward acquiring control over teaching method. He sees that his teachers acquire intelligent understanding of approved methods.
7. Use of materials and equipment (questionable, limited, effectual) The teachers are skiliful in the choice and use of instructional materials. They are in possession of the means of evaluating these.
8. Lanagement of routine matters (weak, moderate, skillful) The school-room machinery runs smoothly. The attention given it is reduced to a minimum nhile a high degree of efficiency is maintained.
9. Teacher participation (little, limited, considerable) There is a spirit of cooperation among teachers, supervisors, and principals; and the teaching force shows a maximun of activity in converences, meetings, curriculum construction, educational programs, commenity affairs.
10. Voluntary requests for supervisory assistance (infrequent, limited, frequent) The supervisor develops among teachers the ability to make inteiligent requests for supervisory assistance.
C. Effect on Conmunity
11. Interest in school (weak, milid, hearity)

The supervisor helps to maintain interest by keeping the comunity informed conceming the activities and objectives of the school.
2. Appraisal of school (lacking, passive, discriminating) The criticism of school activities is intelligent and constructive.
3. Readiness to support and improve schools (hindering, passive, marked)
The cormunity is ready, after intelligent study of the situation, to furnish necessary and sensible support, financial and otherrise.
4. Cooperation with school officials (little, acceptable, considerable)
There is a spirit oi cooperation between the school and the community.
D. Effect on Supervisor

1. Self-appraisal (uncritical, crdinary, critical) The supervisor is able to make valid self-criticism and profit by it.
2. Creative effort (lacking, moderate, marked) The supervisor recognizes and encourages creative effort among his co-workers and makes a contribution himself to the progress of education and child welfare.
3. Amount of cooperation (insufficient, moderate, consicierable) The supervisor makes use of every opportunity to cooperate with administrators and teachers, and with members of the community where such cooperation means improvenent in learning conditions.
4. Nature of cooperation (weak, commonplace, hearty) The supervisor displays unusual ability to get along with children, teachers, administrators, and people in the commonity. He is actively cooperative and is sincere and open-gincied in his dealings with others.
II. Supervisory Activities
A. Supervisory Planning (meager, commonplace, extensive)

The supervisor has a well-organized plan of action. This plen is comprehensive, and forward-looking, and is arrived at after a careful survey of the local situation and its needs, both present and future. It is based on the philosophy of education accepted and upon modern principles of education. It is a cooperative endeavor, the result of consultation with the entire supervisory, administrative, and teaching force.
B. Observation of Classroom Sitiations (indefinite, passable, definite) Visits are planned with a definite purpose in mind. The supervisor displays skill in the evaluation of both pupil and teacher activity and in his ability to use this evaluation as a basis for constructive help in the improvement of iearning concitions.
C. Individual Conferences (destructive, passable, constructive) The supervisor organizes his conferences around a central purpose. He has an intelligent understanding of approved methods and materials and is capable of analyzing an observed situation and of discussing it with others. He endeavors to get the teacher's point of view and to stimulate him in analyzing his own problems and suggesting their solution. There is a ppirit of cooperation present and a mavimum of participation on the part of the teacher. The conference is marked by satisfactory results apparent to both teacher and supervisor.
D. Teachers' Neetings (valueless, ordinary, raiuable)

The supervisor holis frequent meetings to provide instruction in and discussion of pertinent, vital problens. He is skillful in the technique of conducting meetings and of planning meetings to serve various ends. An essential feature of these meetings is a healthy spirit of cooperation and a generous amount of discussion in which those present participate.
E. Supervisory Bulletin (useless, limited, useful)

Bulletins are sent out when needed to serve some useful purpose. There is a careful check-up to determine the effectiveness of the bulletins. Teachers are given instruction in the filing of this material so that its inaximum value may be realized.
F. Curriculum Construction (doubtful, ordinary, thorough) The supervisor is a well-informed student of current methods of curriculum construction. Fe initiates or cooperates in the making, revising, and interpreting of the course of stuay. The results of his work are evaluated and recognized as an outstanding achievement.
G. Research (little, average, considerable)

The supervisor knows and observes the principles of scientific method. He gives some time to experimentation and research and directs others in similar activities. He encourages the scientific attitude in his teachers. He keeps in touch with the research being done elsewhere and is trained in interpretation of the results of experimentation.
H. . Use of Tests and Leasurements (ineffectual, helpful, effective) The supervisor knows the field of measurement, the usefulness of standard tests and their limitations. He uses these instruments chiefly for diagnostic purposes.
I. Use of Demonstration Lessons (ineffective, commonplace, effective) Demonstration lessons are carefully planned and followed by profitable discussion. The supervisor notes observable effects in subsequent classroon performance.
J. Provision for Proiessional Study (inacequate, modern, adequate) The supervisor encourages his teachers to take advantage of opportunities for further training when such training seens advisable.
K. Cooperation with Principals in Supervision (little, limited, considerable) The supervisor works in cooperation with the principals in regard to supervis ory service.
L. Keeping of Supervisory Records (inefficient, ordinary, efficient) The supervisor keeps an adequate record of his plan of work and the activities utilized in carrying it out. He provides for the collection and filing of all data significant to a continuous devoted to keeping records does not inf. The amount of time should be spent in more important functionse upon the time which
M. Use of Supervisory Records (inadequate, passable, thorough) The supervisor makes use of these records in aiding teachers, in appraising his own work, and in revising his plans to meet the
N. A.ppraisal of Supervisory Activities (little, mild, considerable) The supervisor studies carefully and the activities in which he engages in order to find out their value and relative importance. This close analysis results in some objective evidence.
III. The Supervisor
A. Personality

1. Intelligence (inferior, average, superior)
2. Leadership (lacking, passive, powerful)
3. Creative ability (lacling, moderate, marked)
4. Poise (unstable, balanced, confident)
5. Tact (blunt, frank, diplomatic)
6. Syrmatiny (cold, moderate, considerate)
7. Personal appearance (careless, ordinary, particular)
8. Breadth of interest (narrow, limited, vide)
9. Attitude toward life (pessimistic, passive, optimistic)
10. Ability in public speaking (infericr, average, supericr)
B. General Preparation (meager, passable, extensive)

The supervisor has a liberal education in fields
supervision. He reads current publications of interests - books of travel, biography covering a wide renge and general literature. He has biography, current developments, various experiences which give him a to draw.
C. Professional Preparation (meager, adequate, extensive) The supervisor has had superior professional preparation and has taken courses in general and educational psychology, curriculum construction, tests and measurements, supervision and administration. tions, and keeps in touch with and current progressional publica-
D. P

The supervisor has had (inadequate, moderate, extensive) and in directing others; or successful experience in teaching when adequately developed, makes

## CHAPIER VIII

PART I
GEINERALTZATIGIS

If the reader will relax and contemplate the foregoing chapters as a whole, he will see that a picture of Miss Barton's true supervisory plan in action has been emerging in Metcalfe County with starting clarity.

It is a picture too full of detail to be susceptible of concise sumary here. And it is too powerful to need the reinforcement of a general summarization. Yet, because each of us in his daily round of duties shapes his actions largely according to a mental image of his place and function an image held, perhaps, only unconsciously - it may be well, while the six chapters are fresh in our minds, to merge them with our common-sense perceptions of the nature of supervision and draw out a fer generalizations.

What is SUPERVISIQN? There are no simple definitions of supervision. The most concise and easily understood definition is that given by Dr. Bert R. Smith in Education 366.
"Supervision is that phase of administrative work that
helps the classroom teacher do better those essential things
that she is going to do some way."
Now, the reader may ask, "What is a supervisor FCZ?" A first answer, and a good answer, likely to be given by many supervisors, is that the supervisor is an expert who tells teachers the answers to their problems, and who tells then how to do this or that slailfiully. i
I. Purpose of the Study - To make a study in supervision so that students may see the practical side of a specific supervisory plan in action.

Ielia Taggart and others, 1946 Yearbook, $\mathrm{F}, 115$.
II. Procedure - The writer resided in Edmonton during the month of May and parts of June and July, 1947, in order to work extensively in the administrative offices. Data were collected by:
A. Consultations with the supervisor, superintendent, and many classroom teachers.
B. Records in the administrative offices.
C. Reports turned in by ciassroom teachers.
D. Visitations while the schools were in session in December, 1946, and July, 1947.
III. The method of drawing out a few generalizations from this study will be made through some principles of supervision from Barr, Burton, and Bruecher, and the elements of a good plan of supervision.
A. The nature of the Metcalfe County supervisory progran can be made clearer tirough the scrutiny of underlying principles,such as:

1. The supervisory program should be formulated cooperatively; should be an expression of the combined thinicing of teachers, supervisors, administrators, pupils, and conmmity members, concerning the needs of the situation. ${ }^{2}$

Liss Barton's supervisory progran indicates the direction of effort for all those concerned with the instructional program. The board of education, superintendent, attendance officer, and classroon teachers added their own contributions to help in making the program and to aid in its operation.

An orgarized program is always tentative, ${ }^{3}$ as is Miss
2
$3^{\text {Barr, Burton, and Brueckner, op. cit., p. } 127 .}$
Ibid., p. 127.

Barton's plan of supervision. Her program is redesigned freely as it progresses. This has been adequately discussed in the preceding chapters.
2. The supervisory program should be derived from the situation; be based on facts concerning the needs of the persons and the material setting. 4

This principle is really a corollary of the preceding one. Chapters III, IV, and V give the derivation of problems and procedures in the Ketcalfe County situation.

Supervision in Metcalfe County has suffered from improperly trained teachers, a minimum school taz rate of 75 cents, teachers misunderstanding the purpose of supervision, poor roads, lack of proper telephone facilities, and slow mall service. 3. The supervisory program should be flexible. ${ }^{5}$

The need for securing flexibility in the Ketcalfe County supervisory plan is discussed in Chapter IV. Because of enviromental conditions the schools have different problems and needs. To enable efficient supervision of all the schools a program must be made to touch upon every school problem. Hiss Barton's program is flexible as she realized the particular needs of each school before planning her course of supervision. 4. The supervisory program should include provision for its own testing or evaluation. ${ }^{6}$

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Ibid., p. 127.
Ibic, p. 129.
Ibid., p. 130.
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Ketcalfe County never had a testing program of any kind until Liss Barton made this her objective in the first year of supervision. It is practically impossible to evaluate the testing program as yet, because there mere no preceding data. However, Chapter IV gives the method liss Barton used in introducing the testing program in the county, with as much evaluation as the writer could obtain through the two years (1945-47) of testing. The tests in 1947-48 was to be given in October, 1947, which made this information unavailable.
5. Analyze the teaching-learning situation in a search for the antecedents of pupil growth and learning, of failure to grow and Iearn. 7

Wiss Barion has attempted to do this through the testing program and classroom visitations. Since the testing prog-am is new, it is quite valueless to her now; however, in a few years it will aid her in determining the achievement of the pupils through the teaching processes, and will help her to locate difficulties and weaknesses in instruction.

Through instructional observations Eiss Barton has been able to analyze mentally the teaching-learning situation in Metcalfe County. These mental checks do not, however, give her statistical data for learning the antecedents of pupil growth and learning or of failure to grow and learn, but does give her a good picture of the problems of the teachinglearning situation to be corrected.

Tbid., p. 131.

To aid the teachers in evaluating pupil achievement Miss Barton has mimeographed instructional checks for various subject areas for teacher use so she may locate and correct her orm weaknesses.

This is discussed in detail in Chapter VI of this study. B. A good plan of supervision possesses the three following elements: 8 I. A set of clearly stated definite objectives.
a. Kiss Barton, in two years of supervision in Ketcalfe County, has set up four clearly stated and wholly sound objectives. Since this study has been divided according to the office and visitation phases of Kiss Barton's supervisory plan, the following objectives are listed in Ciapapter IV, the office phase of the supervisory plan in action, 1945-46.
(1) To stimula te and develop in-service training of teachers.
(2) To develop a continuing program of achievement testing in the Hetcalfe County Schools.
(3) To provide and maintain a stock-room of neterials and equipment available for the purchasing needs of individual teachers.
b. The objectives set up by kiss Barton for the visitation phase of her supervisory plan in action, 1946-47, was:
(I) To inmrove instruction through effective classrocm visitation by the supervisor.
(a) Pre-visitation activities.
(b) Visitation activities

1. Observation and evaluation of extram instructional activities.
2. Observation and evaluation of instructional activities.
(c) Post-visitation activities
(2) To improve instruction through having the teaching personnel observe a master teacher at work, usually termed Demonstration Teaching.

These objectives are presented in Cinapter VI of this study.
2. A clean-cut outline of the means, devices, and procedures to be utilized in attaining these objectives.
liss Barton did not sit down at her desk and write ouv a clear-cut outline of the procedures she would use in attaining her four objectives. The reason for not doing this was that her program had to be flexible, and if her supervisory services were written down in outline form, it would be of no essential help in carrying on her program, because it would have taken care of the needs of no ONE school in Metcalfe County. Rather than do this, Liss Berton kept in mind the needs of each school by taking notes and making observations through classroon visitations. In this way, she was able to utilize all means, devices, and procedures known in supervision to care for individual problems of all the schools.

In this study, the writer has not attempted to expand all
the means, devices, and procedures used by liss Barton in her program of supervision. Each objective has been presented in the following manner.
a. Stating the objective. (These four objectives used by liss Barton were set up in discussion groups with the administrative officers and several classroom teachers).
b. Iisting the aims of each objective. (The list of aims was available through interviewing Miss Barton).
c. Discussing in detailed narrative writing form the means, devices, and procedures used in achieving the aims and attaining the objective. (This information was taken from interviews with lfiss Berton).
3. A clear-cut outline of criteria, checks, or tests to be applied to the results of supervision in order to determine the success or failure of the program.

As long as Lifss Barion can see observable results in her program of supervision, she does not take time from her work to make criteria for judging its success. Progress has been made in the Metcalfe County schools, as can be authenicated by educators and patrons of the county, who can see improvements in their children of school age and in the school. buildings, classrooms, use of new teaching aids, and profound interest shown by the teachers.

The supervision of a small school system is especially subjected to the possibility of confusion. To try to check each supervisory activity and procedurc in detail would get the supervisor so involved in a mass of details that it would
detract from, rather than add to, his efficiency. ${ }^{9}$
Furihernore, data-gathering devices, activity analysis, and standard indices of good teaching are as yet not sufficientily objective; ${ }^{10}$ nor are they of sufficient validity to insure the success or failure of a supervisory program

For purposes of this study the writer has included observable results of each stated objective used by lfiss Barton in her program of supervision.
 Ibid., Chapter V.

## PART II

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1. Ketcalfe County employs an inadequate supply of competent teachers; better teachers should be employed, or more training should be demanded of those now employed.
2. A reasonable minimum salary for qualified beginning teachers should be established, with a substential salary increment annually for a period of fifteen years.
3. Wetcalfe County should have an annual salary for college graduates comparable to that available in ottier professions requiring comparable amount of training.
4. Letcalfe County should establish a higher school-tax rate.
5. Hetcaife county needs to employ a large enough staff that the elementary teacher ratio may be twenty-five pupils per pupil.
6. The consolidation of one-teacher schools would make possible this ideal teacher ratio and rould give the school children an opportunity for better instructional facilities.
7. Instruction in Ketcajfe County would be improved if the hoard of education would furnish multi-sensory aids.
8. The elementary school building should be characterized by comfort, safety, and modern equipment.
9. Provisions for better working conditions, including adequate materials and equipment, and extra-instructional facilities, should be made possible for the teaching starf.
10. A health program should receive major emphasis in the elenentary schools because health habits of children are established in early years.
11. Greater emphasis should be placed upon aesthestic experiences in the elementary school prozrat, such as, music and art.

## PART III

## A LOOK TO THE FUTURE

The purpose of including $A$ Look To The Future as Part III of this chapter is to identify and briefly describe specific pragtices of promise lfiss Barton plans for her progressive program in Metcalfe County.

Significant among the promising practices are the cooperative efforts of the administrative officials and the teaching personnel. It is within this cooperative effort that many of Kiss Barton's future plans have been formulated. These plans are divided into three categories: (I) significant practices in in-service growth of the teachers; (2) practices relating to improved selection and use of extra-instractional and instructional activities and materials; and (3) practices relating to improved schoolcommunity relationships.

In-Service Growth for Teachers.- Miss Barton's supervisory plan in action has played a vital role in stimulating in-service educational programs for teachers throughout the county. Miss Barton plans:

1. To provide for county pre-school workshops each year as a springboard to the year's in-service program.
2. To have monthly teachers' meetings, planned for teachers to work in small groups on prevalent problems.
3. To maintain the Planning Council to do over-all planning for the years program.
4. To organize social-recreational activities as a vital part of teachers : neetings.
5. To ask for consultant helps from the State Depertment of Education and local colleges.
6. To give the teachers opportunity to offer more suggestions, present
problems, and to share in all educational programs throughout the year.

Practices Relating to Improved Selection and Use of Extra-Instructional and Instructional Activities and Materials.- Miss Barton gives all the teachers of Lietcalfe County help in choosing good materials needed for a balanced program of worth while experiences for maximum child growth. In A Look To The Future the following plans have been made:

1. Extra-Instructional Activities and Materials:
a. To aid in providing for the school grounds inexpensive playground equipment, such as, balls of all kinds, high jumps, swings, and see-saws. The plans are to have patrons of the schools help in making this equipment with meterials to be furnished by the board of education.
b. To hage a sanitary water fountain provided for each schocthrough the cooperation of the State Health Department and the board of education.
c. To help in making possible two sanitary toilets for each oneteacher school; one for boys and one for girls.
c. To organize a program for keeping the school buildings in good repair, painted, and well-kept through cooperation of the board of education, teachers, patrons of the comunities, and pupils.
e. To provide space in the classrooms for "activity prograns," by loosening the seats from the floors and making valuable suggestions in seating arrangenent so that the children may work in instructional activity groups.
f. To help provide cloakrooms, storage space for supplies,
materials, and equipment by locating cheap materials so that students may build these things with teacher guidance.
g. To suggest "resting mats" for children, such as, grass sacks, or burlap tacked over old quilts or stuffed with straw, or rag rugs plaited by the children; and to suggest an axry cot in each school in case of illness.
h. To stimulate interest of teachers and pupils in establishing reading, science, and library corners.
i. To challenge teachers and pupils to develop heaith centers. These can help to make teachers and children conscious of the importance of healthful daily living. See Chapter $V$, pege 56. Health charts will be suggested for teacher use.
j. To suggest placing metal jackets around the coal heating stoves for safety to children and to distribute the heat uniformir, k. To stimulate individual schools to raise money for installing electric lights in all one-teacher schools with help of board of education.
2. To aid in organizing hot lunch programs for one-teacher schools. Even though a full menu cannot be expected a good lunch could be made possible by the purchase of a one-ontwo burner cooking stove and arranging the schedule so that the older girls could heat canned soups or make hot chocolate for the children. The teacher could group her children and have each group bring different foods for all the children, such as, ingredients for a spring salad. Having the children eat at tables, made by pushing desks together, would teach them table manners and give then conversation lessons.
3. Instructional Activities and Materials.
a. To invite consultants from various publishing companies, i.e., a reading consultant from Row, Peterson and Company, to work with teachers through workshops, demonstration and study groups in helping them wisely use the instructional materials which was adapted by the state as a part of the free textbook program, and to illustrate their proper uses.
b. To purchase a variety of multi-sensory aids furnished by the board of education, such as, a film projector, and a recording machine, to be kept in the Teacher's Library for use when needed ior instructional purposes. (Films for motion pictures will be furnished by the University of Kentucky Extension Department for a small yearly fee).
c. To have the state library consultant to work with the teachers in planning the best use of available materials.
d. To have sets of maps circulate through the county schools, lending them from the Teacher's Library.
e. To promote grouping of pupils in the social studies and arithmetic.
f. To have consultants from nearby colleges give assistance in securing and helping teachers to becone familiar with people, agencies, and material resources available on specific problems through conferences, workshops, school visitations, and county study groups.
g. To provide for a progran of training for teachers in testing, and stressing integrity in reporting data.

Practices Related to Improved School-Commnity Relationship

1. To promote interest of school groups to devote more time to the resources and needs of ketcalfe County.
2. To organize Parent Teacher Associations for all schools in the county in order to emphasize the importance of parents and teachers having a better understanding of children.
3. To help establish coordinating councils made up of sciool people, agricultural agents, health officers, and business leaders in the county.
4. To provide and promote adult education prograns in the county so that parents may discover pupil and commonity needs and resources.
5. To develop a more constructive and challenging way of commicating with parents than through the traditional report card, i.e., conferences with parents, supplemented by personal letters.
6. To organize the curriculum around the centers of interest, probiems, or aspects of living in Metcalfe County.

Cooperative planning and use of all supervisory services for improving the educational system of Metcalfe County is being made by Superintendent Butler, liss Barton, and other administrative officers. It is their interest and purpose to equalize educational opportunity for all the pupils in the Ketcalfe County Schools.

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    Copies of forms G \& H of the Stanford Achievement Tests are included on the following pages of this stuaiy.

[^6]:    DIRECTIONS．In the paragraphs below，each number shows where a word has been left out．－Read each paragraph carefully；and wherever there is a number decide what word has been left out． Then write the miscing word in the answer column at the right，as shown in the sample．Write JUST ONE WORD on each line．Be sure to write each answer on the line that has the same number as the number of the missing word in the paragraph．

    Scientific studies in recent years have tended to lessen the impor－ Fance of meat in our diet．Most authorities foel，however，that it would be unwise to attempt to live wholly on a vegetarian diet．So－ salled vegetarians use milk，butter，cream，checse，and eggs．In this way they get a more balanced－ 1 －and do not suffer from the harm－ ful effects that might possibly result from a strictly－2－diet．

    Alliteration is the name given to the near recurrence of the same ritial sound in speech or writing．It comes very easily and naturally in the English language and many alliterative lines are found in our wetry．Pride and Prejudice is an example of the use of $-3-$ in the iile of a book．
    re－7－8 In Siam，the natives have a strange sport－fights betwien cianed fish，on the results of which great sums of money and goods are cagered．In staging a fight，two－4－－are－placed in a large glass jar flied with water．At first they … Foner or later one fish spies the other．Anger causes his dark－green ody to turn a brilliant red and brings out purple spots on tail and fins． －Gight ensues．The other fish also changes -6 －as his anger mounts， 6 nd they charge and countemitirge for hous．Finally one or the thar tires and the foght goteont of hon．He tams－－again，goes
    $\qquad$ ，the bottoin o＇be jar，und stajs there．The fish tat stays rad the onger is proclaimed the－8－．
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    10－11 Patents，copyrights，and trade－marks are devices，respectively， or protecting creations of the mind such as inventions，works of art 9 $r$ literature，and slogens or ieentifying insignia of a manufacturer． in inventor＇s first step afier making a discovery is to take out a 10 －on his invention．A murfacterer registers a $-10 \cdots$ to identify product．A -11 －protects a book from unpermitted puolication $11 . \ldots . .$.

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