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2013 Marketing Outlook Forum - Outlook for 2014

Outlook for Attractions

Kelly Repass See World Parks and Entertainment

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Outlook for Attractions

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Outlook for Attractions

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11 Parks Across the U.S.



Influencing Factors

- ➤ Reinvestment = Competition
- ➤ Blurred Lines
- VIP experiences increasingly more popular
- ➤ Sustain resident base and grow tourist markets
- ➤ Looking ahead

Reinvestment

Increased Competition



Orlando Destination Performance

Visit Orlando.

2012:

- Total visitation +3.6%; Domestic overnight leisure +5.2%; Int'l +12.3%
 ▶58% of leisure and 85% of int'l visitors went to a theme park
- Occupancy rate 68.8% (+1.8%); room-night demand +3.0%

2013 YTD:

- Occupancy rate 71.8% (+2.6%); higher than FL (68.4%) and U.S. (63.9%)
- Visitor forecasts: +1.5% total, 2.2% domestic overnight leisure, 4.4% int'l

2014 Outlook:

Visitor forecasts: +1.8% total, 1.4% domestic overnight leisure, 4.3% int'l

Fierce Competition in Central Florida



Fierce Competition in Central Florida



Southern CA Attraction Activity





Cars Land Fantasy Faire Medieval Mickey & Magical Map



Legoland Hotel and Chima 4D





Transformers 3D-HD



Lex Luthor: Drop of Doom Full Throttle Coaster



SeaWorld San Diego

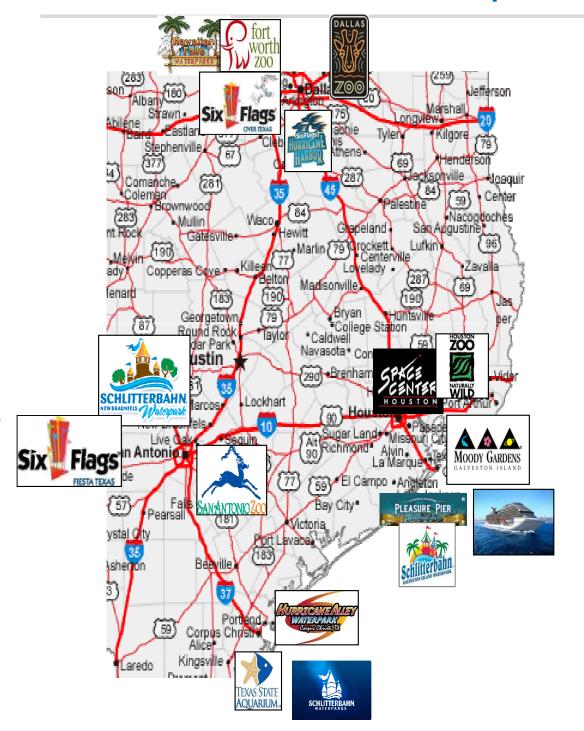


Boardwalk w/Crazy Mouse Coaster and spinner rides



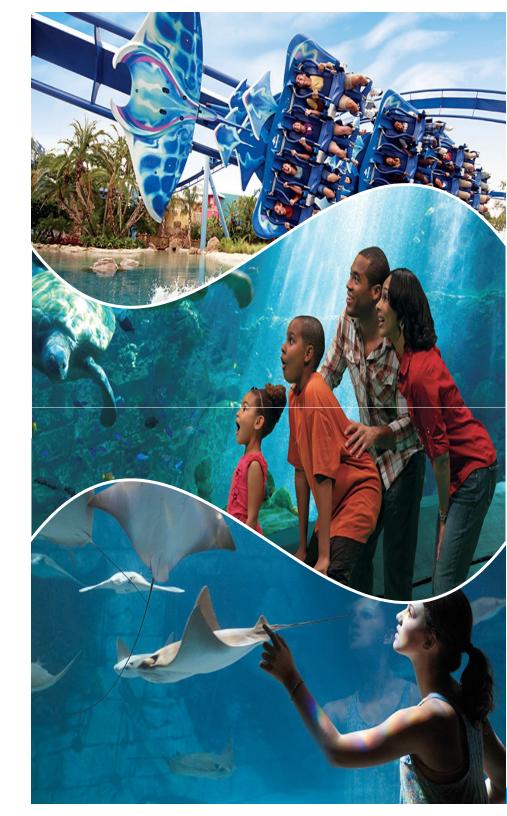
Cheetah Run Australian Outback (Zoo Koala habitat)

Texas Attraction Competition Continues to Grow

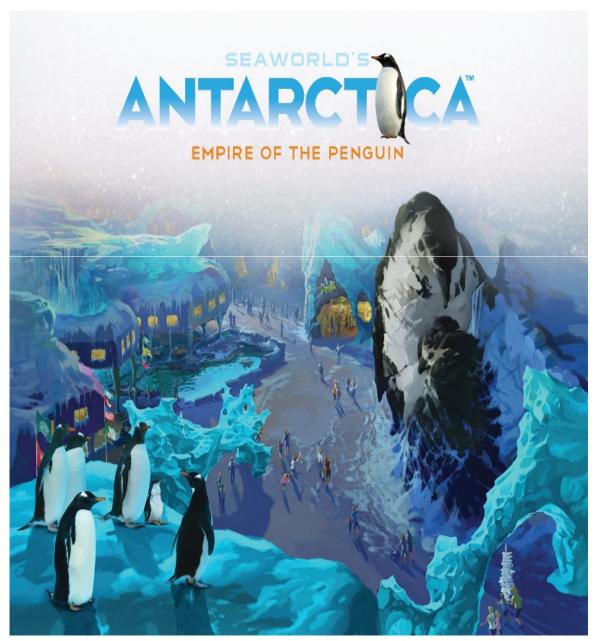


- Six Flags Fiesta Texas
- San Antonio Zoo
- Schlitterbahn Water Parks (3)
- Hurricane Alley
- Texas State Aquarium
- Pleasure Pier
- Moody Gardens
- Space Center Houston
- Houston Zoo
- Cruise selections
- Six Flags Over Texas
- Six Flags Hurricane Harbor
- Hawaiian Falls Water parks (5)
- Dallas Zoo
- Fort Worth Zoo

Blurred Lines



SeaWorld's Antarctica









Integrating Attractions with Animal Habitats

Cheetah Hunt at Busch Gardens

Manta at SeaWorld San Diego

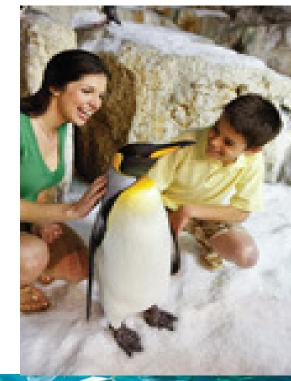


VIP Experiences and Behind the Scenes Tours Increasingly Popular



VIP Experiences

- Examples of theme park VIP offerings:
- Private guided tour
- Front-of-the-line ride privileges
- Valet parking
- Theme park admission
- Reserved show seating
- Character/Equity dining and autographs
- Select meals/all day dining
- Souvenir ride or character photo
- Animal interactions/feeding





Other Behind the Scenes Programs

- ➤ Broad range of interactive tour options and price levels
 - Behind the scenes tours
 - Up-close encounters with select animals
 - Keeper for the day program
 - Coaster experience tour
- > Summer camps and sleepovers









Sustain Resident Base and Grow Tourist Markets



Sustain Resident Base

- ➤ Acquisition
 - Offer a variety of pass options that provide value and flexibility
 - Secure early commitment
 - Provide strong pass benefits
- ➤ Motivate repeat visits throughout the year
- ➤ Maintain strong retention efforts



Various single/multiple park passes with select benefits



Fun Card

Pass Member Benefits

>Expansion of theme park pass member benefits

- 365 days of unlimited visits, no blockout dates for some
- Free parking
- Discounts on food, merchandise and in-park experiences
- Free/discounted special events
- Exclusive events and previews
- Unique park experiences
- Early park entry
- Discounted tickets for friends/family
- Reserved seating at select shows
- Pass member appreciation days
- Ride again privileges
- Pass member lines
- Various monthly offers
- Ongoing communication



Leverage Special Events















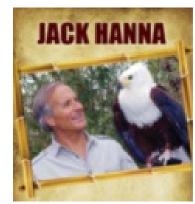














Grow Tourists - Variety of Offers to Stimulate Demand

Consumers Perceive Value in Different Ways

Multi-day/multi-park options

2nd Day Free

3 Parks for the Price of 2

Park Hopper Ticket

3 Days for \$119 Park to Park Access Ticket

2 Visits for \$69.99

- > Promotional ticket offers
 - -Some via retail or other promotional partners

\$50 Weekday Ticket

\$50 off 3-day ticket

Twilight Ticket

\$10/\$15/\$20 Off

Adults at Kids Prices

Buy One Get One

- ➤ Special rates via travel packages
 - -Bundling of tickets, meals, hotel, upgraded experiences, etc.

Looking Ahead

- ➤ Continue to provide compelling experiences that engage consumers and inspire repeat visits
- > Adjust media and communication strategy as needed
- >Strengthen customer relationships
- ➤ Balance healthy attendance levels and profitability
- ➤ Maximize expected destination growth among tourists
- ➤ Continue/strengthen partnerships
 - CVBs and state tourism agencies
 - Retail and travel industry partners