



Changing minds: Bounded rationality and heuristic processes in exercise-related judgments and choices

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3 Changing minds:

4 Bounded rationality and heuristic processes in exercise-related judgments and choices

5
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Abstract

3 Theories currently used to understand, predict, and promote physical activity and exercise
4 represent information-processing models of the mind. A fundamental assumption underpinning
5 these theories is that human judgment and decision-making processes are rational. Thus,
6 interventions derived from these models are aimed to enhance "data input" (e.g., provide
7 complete, accurate, and compelling information about health benefits) with the expectation that
8 the rational evaluation of these data will result in the desired behavioral "output." Given the
9 modest effectiveness of interventions based on these models, we designed two experiments
10 testing the validity of the assumption of rationality, focusing specifically on exercise-related
11 judgments and decisions. In Experiment 1, exercise judgments were altered by shifting an
12 arbitrary anchor, whose presence should have had no bearing on these judgments. In Experiment
13 2, the preference between a target exercise session and an alternative was increased by the mere
14 addition of a third "decoy" exercise option. Together, these experiments demonstrate that
15 important motivational variables, including the perceived desirability of exercise, affective
16 attitude, intention, affective forecasts, and exercise choices can be manipulated in a predictable
17 direction without providing any new relevant information, but by merely targeting specific, well-
18 characterized heuristics. Therefore, these data provide evidence that the "bounded" nature of
19 human rationality also manifests itself in exercise judgments and decisions. Researchers and
20 exercise practitioners should consider incorporating heuristic processes within dual-process
21 theoretical models of physical activity and exercise behavior.

22 **Keywords:** cognitivism, behavioral economics, heuristics, dual-process models, physical activity

1 Despite the well-established and well-publicized importance of physical activity (PA) for
2 physical and mental health, most people in industrialized countries remain sedentary or
3 inadequately active. The persistent inability of community interventions and social marketing
4 campaigns to bring about reliable and sustainable change in behavior at the population level has
5 led to the characterization of physical inactivity as the "biggest public health problem of the 21st
6 century" (Blair, 2009, p. 1).

7 A possible reason why physical inactivity has proven so resistant to efforts to alter its
8 course is that this problem seems to refute the postulates of the "rational educational" model
9 (Weare, 2002), which has long been the cornerstone of public-health interventions. The "rational
10 educational" model is based on the core assumption that, when provided with complete and
11 accurate information, individuals will process this information in a rational manner and change
12 their behavior accordingly. National survey data, however, suggest that this assumption is
13 unlikely to hold in the case of PA. In the United States, for example, although 97% of adults
14 consider the lack of PA a health risk factor (52% as "very important"; 37% as "important"; 8% as
15 "somewhat important"; see Martin, Morrow, Jackson, & Dunn, 2000), 97% do less (objectively
16 assessed) PA than the minimum level recommended for health promotion (Tudor-Locke,
17 Brashear, Johnson, & Katzmarzyk, 2010). Similarly, in Britain, 89% of men and 91% of women
18 believe that regular PA confers meaningful health benefits (O'Donovan & Shave, 2007) but 94%
19 and 96%, respectively, fail to reach the minimum recommended level of PA (National Health
20 Service Information Centre, Lifestyle Statistics, 2012).

21 Given this seemingly paradoxical situation, it may be prudent to propose that a critical
22 reevaluation of the fundamental assumption of the "rational educational" model may be in order,
23 especially as the model applies to the promotion of PA and exercise behavior. The proposal

1 advanced in this article is that it may be fruitful for the field of PA promotion to contemplate the
2 possibility of nonrational and nondeliberative modes of behavioral decision-making, a notion
3 that has been gaining ground in behavioral economics (Thaler & Sunstein, 2008; Ariely, 2010;
4 Dolan et al., 2012), psychology (Shafir & LeBoeuf, 2002), and medicine (Corrigan, Powell, &
5 Michaels, 2015). Though a few innovative authors have applied nonrational and nondeliberative
6 modes of behavioral decision-making to PA and exercise (Hofmann, Friese, & Wiers, 2008;
7 Williams & Evans, 2014), the “rational educational” model persists as the dominant paradigm in
8 exercise psychology.

9 So-called "dual-process" models suggest that, besides rational, deliberative, analytical
10 processes, automatic, "heuristic" processes are also influential in driving behavioral decisions
11 and underlying preferences. These have been described in the literature by a variety of labels,
12 including, in perhaps one of the most widely known variations, "System 1" and "System 2,"
13 respectively (Kahneman, 2011). Recently, in an effort to bring coherence to this diverse
14 literature, Evans and Stanovich (2013) proposed the labels "Type 1" and "Type 2," respectively.
15 Type 1 processes are postulated to be evolutionarily more primitive, nonconscious, and
16 independent of cognitive ability. In contrast, Type 2 processes are postulated to be evolutionarily
17 more recent, conscious, and correlated with cognitive ability.

18 **Are Human Health-Behavioral Decisions Fully Rational?**

19 The main theories presently used in the study of PA and exercise behavior – namely the
20 Theory of Planned Behavior (TPB; Ajzen, 1991), Social Cognitive Theory (SCT; Bandura, 2001,
21 2004), the Transtheoretical Model (TTM; Prochaska, 1979), and Self-Determination Theory
22 (SDT; Deci & Ryan, 2000) – assume that behavioral decisions are made by collecting and
23 cognitively appraising information. Inherent in this information-processing perspective is the

1 fundamental assumption that the decision-making process is rational; that is, behavioral decision
2 making relies solely on Type 2 processes. An essential hallmark of rationality is that, as long as
3 people are provided with accurate and complete information, they will consistently opt for
4 behaviors that are in their best interest and improve their welfare (Edwards, 1954; Elster, 2004).
5 Corollaries are that (a) human cognitive capacity suffices for the mental operations required for
6 rational decision-making in typical life dilemmas, and (b) people do not make "systematic
7 mistakes" (Cartwright, 2011, p. 3) in a way that would cause their decisions to consistently
8 deviate from rationality (i.e., make decisions that run counter to the promotion of self-interest).

9 Although this point is not commonly discussed in the exercise-psychology literature, the
10 rationality assumption represents a crucial pillar of the aforementioned theories. For example,
11 when introducing the reasoned-action framework, which formed the conceptual basis of the TPB,
12 Fishbein and Ajzen (1975) theorized that a human being is "an *essentially rational* organism,
13 who uses the information at his disposal to make judgments, form evaluations, and arrive at
14 decisions" (p. 14, italics added, male pronoun retained from the original). Similarly, in the
15 framework of the TTM, people are presumed to progress along the stages of behavior change on
16 the basis of rational cost-benefit analyses. Acting in such rational fashion, "for most problem
17 behaviors, people will decide that the pros of changing the behavior outweigh the cons before
18 they take action to modify their behavior" (Prochaska et al., 1994, p. 44). Likewise, within the
19 framework of the SCT, people are theorized to be constantly engaged in a cycle of data-
20 collection and data-analysis. Their decisions ultimately depend on the outcomes of complicated
21 probabilistic predictions about the possible future consequences of their actions and inactions.
22 Rationality is a crucial precondition for the operation of this system. Because of the assumption

1 of rationality, people are presumed to make decisions "likely to produce desired outcomes and
2 avoid detrimental ones" (Bandura, 2001, p. 7).

3 Contrary to what these assertions would seem to imply, instances of human behavior that
4 appear to violate the assumption of rationality are commonplace. In fact, it has been argued that
5 poor behavioral decision-making is the leading cause of death (Keeney, 2008). Outside of the
6 exercise-psychology literature, it seems more commonplace to acknowledge that health-related
7 behavior is often related to nonrational decision-making. For example, delay discounting and
8 myopia appear to be related to obesogenic behavior (Brogan, Hevey, O'Callaghan, Yoder, &
9 O'Shea, 2011; Rasmussen, Lawyer, & Reilly, 2010; Scharff, 2009). Behavioral economics and
10 models of decision-making that acknowledge nondeliberate, nonrational decision-making
11 processes have been applied to help treat individuals with obesity (Liu, Wisdom, Roberto, Liu, &
12 Ubel, 2014), patients with chronic diseases (Mogler et al., 2013), and people with psychiatric
13 disabilities (Corrigan, Rüsçh, Ben-Zeev, & Sher, 2014). The predominant theoretical frameworks
14 used to explain and promote PA and exercise behavior, however, do not acknowledge such
15 decision-making processes, potentially limiting their efficacy.

16 In the aforementioned information-processing theories, instances of nonrationality in
17 human decision-making are explained solely by such factors as a lack of complete, accurate, or
18 compelling information (primarily) and cultural or social environmental pressures and
19 constraints (e.g., see Ajzen, 2011; Bandura, 1977, 1986). Accordingly, interventions based on
20 information-processing theories generally rely on the provision of more – more complete or
21 more convincing – information (e.g., about physical capability, anticipated benefits, or sources of
22 social support). In other words, these models do not allow for the possibility that instances of
23 human behavior exhibiting departures from rationality could be attributed to inherent limitations

1 in human information-processing capacity or the presence of alternative modes of decision-
2 making that may coexist and interact with rational, information-processing pathways.

3 Nobel laureate in economics Herbert Simon (1979) is credited with initiating research
4 aimed at demonstrating the limits of rationality in information processing and proposing the
5 notion of *bounded rationality* as a more realistic alternative. Simon argued that humans typically
6 lack the reasoning ability required to make fully rational decisions, if the litmus test of rationality
7 is a decision that maximizes utility. Instead, he argued that humans "satisfice" (a composite of
8 the terms *suffice* and *satisfy*) rather than "optimize" (i.e., maximize utility). This means that, due
9 to their limited information-processing capacity, stress, subconscious cues, or other
10 environmental pressures, humans often make decisions that may be suboptimal when judged by
11 strict criteria but are still "good enough" for getting through life.

12 Continuing this line of research, Tversky and Kahneman (1974) and later Ariely (2010)
13 proposed that deviations from strict rationality may be predictable, as they stem from specific,
14 identifiable "heuristics" (simplified "rules of thumb") and systematic "biases." The rationality
15 debate is still far from settled and the innovative theorizing arising from behavioral economics
16 continues to face resistance and skepticism (Etzioni, 2011). Nevertheless, empirical
17 demonstrations of the influence of heuristics and biases that deviate from strict rationality are
18 remarkably reliable and, therefore, not easily discounted (Shafir & LeBoeuf, 2002).

19 It could be argued that, under the assumption of rationality, given the current level of
20 awareness of the health benefits of PA, as well as extensive social marketing campaigns
21 continuously reinforcing the PA message, PA *should* be the norm and sedentary behavior *should*
22 be a rare exception. It is clear, however, that the reverse is the case (Blair, 2009; Tudor-Locke et
23 al., 2010). Thus, after decades of research driven by information-processing theories of human

1 behavior, it is crucial for exercise psychology to take stock of the progress made, begin a process
2 of critical self-reflection, and decide whether an expansion of its theoretical perspective may be
3 beneficial. Indeed, when surveying the numerous systematic reviews and meta-analyses, the
4 overarching conclusion is that the aforementioned theories – namely the TPB (e.g., Armitage &
5 Conner, 2001; Hagger, Chatzisarantis, & Biddle, 2002), SCT (Young, Plotnikoff, Collins,
6 Callister, & Morgan, 2014), TTM (Marshall & Biddle, 2001), and SDT (Ng et al., 2012) – leave
7 most of the variance in PA and exercise behavior unaccounted.

8 Although devising functional amalgamations of select constructs from these theories may
9 be one avenue for further progress (e.g., Hagger & Chatzisarantis, 2014), this process could be
10 carried out in tandem with a critical reconsideration of the fundamental tenets of the information-
11 processing perspective. Specifically, following the example of behavioral economics (Tversky &
12 Kahneman, 1974), some domains of psychology (Shafir & LeBoeuf, 2002), and medicine
13 (Corrigan et al., 2015), it would be prudent and potentially fruitful for exercise psychology to
14 contemplate both the limits of the human information-processing capacity and the presence of
15 alternative, non-fully-rational modes of behavioral decision-making.

16 Empirical findings that challenge the assumption of rationality and highlight the
17 effectiveness of associated behavioral interventions have been reported in other scientific fields,
18 where they have helped spur constructive debates and theoretical advances (e.g., see Behavioural
19 Insights Team, 2014; Dolan et al., 2012, for relevant reviews). We suggest that, given the broad
20 interest in developing effective public health policies focusing on PA and exercise, it is time to
21 incorporate heuristic decision-making processes in both behavioral modeling and behavior-
22 change interventions. Examples of such interventions include Charness and Gneezy (2009) on
23 the – more traditional – role of financial incentives (also see Marteau, Ashcroft, & Oliver, 2009,

1 for a discussion), Carrell, Hoekstra, and West (2011) on the impact of social networks, and
2 Williams, Bezner, Chesbro, and Leavitt (2005) on the role of commitments.

3 **The Present Studies**

4 To help initiate this potentially paradigm-shifting process, we present two experiments as
5 initial tests of the assumption of rationality within the specific context of exercise-related
6 judgments and decisions. In particular, these tests challenge a crucial facet of the assumption of
7 rationality, namely that the value of alternative choices is stable and should, therefore, remain
8 unaffected by informational manipulations that bear no relevance to the alternatives themselves.
9 Decisions that violate the expectation of "independence from irrelevant alternatives" cannot be
10 deemed "rational" in a strict sense (Tversky, 1972; Tversky & Simonson, 1993). Instead, such
11 decisions illustrate that the value of alternatives should be viewed as relative and malleable,
12 rather than absolute and invariant.

13 It is important to underscore that, in challenging the fundamental assumption of
14 rationality, the goal is not to question the decades of research conducted on the basis of
15 information-processing models. Rather, the goal is to help stimulate a process of critical analysis
16 that should result in the transition to dual-process theoretical models of PA and exercise behavior
17 (Ekkekakis & Dafermos, 2012; Hofmann et al., 2008; Williams & Evans, 2014). In such models,
18 human rationality is assumed to be "bounded" and the role of heuristic processes is recognized as
19 influential. Our ultimate goal is to help initiate a conversation on how a behavioral science
20 unconstrained by the assumption of rationality can be leveraged to improve PA rates.

21 **Experiment 1**

1 The purpose of the first experiment was to test the effects of "anchoring" and elaboration
2 on affective attitude and intention towards exercise, as well as on the overall desirability of
3 exercise. Anchoring is a classic heuristic, in which irrelevant and arbitrary initial values
4 ("anchors") are shown to influence and bias judgment. While this heuristic can simplify
5 judgments, it can also lead to systematic errors (Tversky & Kahneman, 1974).

6 In the seminal work of Tversky and Kahneman (1974), two groups were anchored to a
7 "10" or a "65" by a spinning wheel. Subsequently, participants were asked to estimate the
8 number of African countries in the United Nations. The group exposed to the high anchor (65)
9 estimated 45 nations, while the group exposed to the low anchor (10) estimated 25. Since then,
10 an extensive literature has evolved, demonstrating that decision-makers often use the anchoring
11 heuristic (see Furnham & Boo, 2011, for a review). It is now well established that arbitrary,
12 irrelevant, and random anchors that provide no additional relevant information can alter
13 judgment (Ariely, Loewenstein, & Prelec, 2003; Englich, Mussweiler, & Strack, 2006; Green,
14 Jacowitz, Kahneman, & McFadden, 1998; Kahneman & Thaler, 2006; Wilson, Houston, Etling,
15 & Brekke, 1996). The anchoring effect can influence judgments even when the anchors are
16 presented subliminally (Mussweiler & Englich, 2005).

17 In addition, anchoring has been found to alter reports of hedonic experiences. For
18 example, Ariely et al. (2003) found that the minimum amount of money students were willing to
19 accept to listen to annoying sounds could be influenced by arbitrary anchors. This suggests that
20 people do not exhibit stable valuations of hedonic experiences. Exercise can be an exemplar of a
21 hedonic experience. Thus, we hypothesized that judgments related to exercise can be influenced
22 by arbitrary anchors.

1 Tversky and Kahneman (1974) had originally suggested that the anchor might serve as a
2 starting point for adjusting the estimate reflected in the subsequent absolute judgment. Strack and
3 Mussweiler (1997), however, argued that the anchoring effect cannot be adequately understood
4 by focusing on the numerical value of the anchors. Instead, based on three studies testing their
5 *selective accessibility model*, they proposed that anchors serve to activate information through
6 the initial comparative judgment (e.g., "is the Brandenburg Gate in Berlin taller than 150
7 meters?"), which then influences the subsequent absolute judgment (e.g., "how tall is the
8 Brandenburg Gate?"). This mechanism is subject to certain constraints, such as the relevance and
9 plausibility of the anchor in relation to the subsequent judgment. Similarly, Chapman and
10 Johnson (1999) provided evidence that anchors may work by increasing the salience of
11 information consistent with the anchor and, conversely, decrease the salience of information not
12 consistent with the anchor. Chapman and Johnson also found that elaborating and expanding
13 upon anchor-consistent information further strengthens the anchoring effect. Recognizing these
14 findings, Kahneman (2011) speculated that rational and analytical processes could be biased by
15 rapid, automatic processes like the anchoring heuristic because it makes "some information
16 easier to retrieve" (p. 127). Applied to the present study, initially asking participants a "yes/no"
17 question about exercise ("On a scale from 0 to 100, with 100 being the most desirable, is exercise
18 more desirable than 90?") would increase the salience of information congruent with that anchor,
19 without providing any information that was not already available to respondents.

20 The purpose of this study was to test the effects of anchoring and elaboration on the
21 overall desirability of exercise and affective attitude and intention towards exercise. We
22 hypothesized that judgments related to the hedonic experience of exercise would indeed be
23 susceptible to anchoring and elaboration manipulations. Importantly, no new information was

1 provided to participants. The anchoring and elaboration manipulations only affected the salience
2 of the information used to make judgments. Under the assumption of rationality, the "value" of
3 exercise (operationally defined by judgments of desirability and associated indices, such as
4 affective attitude and intention towards exercise) should be stable. Rationality assumes that, in
5 order to maximize utility and behave optimally, participants use all available information in
6 making judgments (Edwards, 1954; Elster, 2004). Therefore, participants who receive no new
7 relevant information should *not* alter their estimation of the "value" of exercise.

8 **Methods**

9 **Participants.** After receiving approval from the Institutional Review Board, 314
10 participants were solicited through Amazon Mechanical Turk™, an Internet marketplace in
11 which registered volunteers perform interactive tasks for a small monetary compensation.
12 Mechanical Turk™ is used extensively for social-science research, yielding data of satisfactory
13 quality (Buhrmester, Kwang, & Gosling, 2011; Mason & Suri, 2012; Paolacci, Chandler, &
14 Ipeirotis, 2010), with the added benefit of samples that are more diverse than typical samples of
15 college students (Paolacci & Chandler, 2014). Results of studies collected using online methods
16 have been found to be consistent with results collected in a laboratory setting (Lindhjem &
17 Navrud, 2011; Nielsen, 2011).

18 All data were collected using the Qualtrics survey platform (Provo, UT). Participants
19 were paid \$0.41 each for completing this experiment. In accordance with quality-control
20 standards, responses that took less than 25 seconds were eliminated, to ensure that all
21 participants invested adequate effort (Mason & Suri, 2012). This filtering resulted in the
22 elimination of 19 respondents and an eventual sample size 295 participants (64.1% men, mean
23 age: 30 ± 8 years). The timing data were not visible to the participants. Participants were

1 randomly assigned to either a high-anchor group ($n = 142$, 64.8% men, mean age 30 ± 9 years)
2 or a low-anchor group ($n = 153$, 64.4% men, mean age 30 ± 9 years).

3 **Anchoring and elaboration manipulation.** All participants reported their age and sex,
4 and were provided with a Rating of Perceived Exertion chart for reference (Borg, 1998). In the
5 first component of the manipulation, participants were asked a "yes/no" question before making
6 a judgment of absolute value. Participants in the high-anchor group were asked: "On a scale of 0
7 to 100, with 100 being the most desirable, is 30 minutes of exercise at a Rating of Perceived
8 Exertion of 13 (i.e., "Somewhat hard") more desirable than 90?" Participants in the low-anchor
9 group were asked: "On a scale of 0 to 100, with 100 being the most desirable, is 30 minutes of
10 exercise at a Rating of Perceived Exertion of 13 (i.e., "Somewhat hard") less desirable than 10?"
11 A rating of 13 corresponds to moderate-intensity exercise (Garber et al., 2011). All participants
12 then rated the desirability on a scale ranging from 0 to 100 (see *Desirability* below). The second
13 component of the manipulation was designed to increase the salience of information already
14 known to participants through elaboration (Chapman & Johnson, 1999). Specifically,
15 participants in the high-anchor group were asked to describe their *best* exercise experience ever
16 and the things they *liked* the most about exercise. Conversely, participants in the low-anchor
17 group were asked to describe their *worst* exercise experience ever and the things they *disliked* the
18 most about exercise.

19 **Measures.**

20 ***Desirability.*** After the initial component of the anchoring manipulation, which consisted
21 of a "yes/no" question, participants entered a rating of the absolute desirability of exercise. They
22 were instructed to move a slider to answer the question: "On a scale of 0 to 100, with 100 being
23 the most desirable, how desirable is 30 minutes of exercise at a Rating of Perceived Exertion of

1 13?" This ensured that participants made an absolute judgment of the same exercise session that
2 they evaluated in the anchoring manipulation. The slider was initially set at the midpoint (50).

3 *Affective attitude.* After participants listed and described their best (or worst) exercise
4 experience and aspects of exercise that they liked (or disliked) the most, they were asked to
5 report their level of agreement or disagreement with a series of seven statements. Three of these
6 statements assessed affective attitude and four assessed intention towards exercise. Each
7 statement was accompanied by a Likert-style response scale ranging from "Strongly disagree"
8 (scored as 0) to "Strongly agree" (scored as 100). Responses could be entered by moving sliders,
9 which were initially positioned at the midpoint (50). Although participants could respond with
10 any integer from 0 to 100, the scales were marked in intervals of 10 for ease of reference.

11 The three statements designed to assess affective attitude were: (1) "I look forward to
12 exercising"; (2) "For me, exercise is fun and enjoyable"; and (3) "I would rather die than
13 exercise." The last item (reverse-scored) was removed due to poor interitem correlations. After
14 this removal, the internal consistency of the scale was satisfactory (Cronbach's $\alpha = .93$). Thus,
15 the scores of two statements were averaged as a measure of affective attitude toward exercise.

16 *Intention.* Using the same "Strongly disagree" (0) to "Strongly agree" (100) response
17 scale, the following four statements were used to measure intention toward exercise: (1) "In the
18 next week, I intend to exercise for at least 30 minutes per day on at least 5 days at a 'moderate'
19 intensity"; (2) "In the next week, I intend to exercise for at least 20 minutes per day on at least 3
20 days at a 'vigorous' intensity"; (3) "Compared to how much I currently exercise, I intend to
21 exercise more in the future"; (4) "Compared to how much I currently exercise, I intend to
22 exercise less in the future." The first two statements were chosen due to their specificity and
23 relation to current exercise guidelines for healthy adults (ACSM, 2013). The latter two

1 statements were included to make the assessment meaningful to all participants, regardless of
2 their current level of exercise. The last statement (reverse-scored), however, was eventually
3 eliminated due to poor interitem correlations. Following this elimination, the internal consistency
4 of the scale was satisfactory (Cronbach's $\alpha = .71$). Thus, the scores of the three first statements
5 were averaged to provide a measure of exercise intention.

6 **Results and Discussion**

7 Independent-sample *t*-tests were used to evaluate between-group differences for all
8 outcomes. There were no differences for age ($p = .855$) or sex ($p = .804$). In the high-anchor
9 group, participants reported significantly greater desirability of exercise (66.58 ± 22.04 vs. 60.12
10 ± 21.99 , Cohen's $d = .29$), more positive affective attitude (65.02 ± 24.22 vs. 57.88 ± 27.81 ,
11 Cohen's $d = .27$), and greater exercise intention (64.38 ± 20.93 vs. 58.99 ± 22.85 , Cohen's $d =$
12 $.25$) than participants in the low-anchor group. Each difference was statistically significant ($p =$
13 $.012$, $.019$, and $.036$, respectively).

14 In support of our hypotheses, the anchoring manipulation altered judgments of the overall
15 desirability of exercise and, coupled with elaboration (Chapman & Johnson, 1999), altered
16 evaluations of affective attitude and intention towards exercise. These results demonstrate that,
17 like other hedonic experiences (Ariely et al., 2003), judgments and valuations of exercise are
18 malleable rather than stable, and may be influenced by anchoring and elaboration, presumably
19 reflecting the operation of heuristic processes (Kahneman, 2011). In a second experimental test
20 of the rationality assumption in the exercise domain, we investigated the effects of choice sets on
21 preferences and judgments.

22 **Experiment 2**

1 According to the assumption of rationality, the value of and the preference for an option
2 should be a function of only that option and should not "depend on comparisons drawn between
3 it and other alternatives" (Brenner, Rottenstreich, & Sood, 1999, p. 225). This is because the
4 alternatives provide no new information about the quality of the option in question. Allowing the
5 context to alter the value of an option violates the principle of irrelevant alternatives (Tversky &
6 Simonson, 1993). This further implies that people do not make consistent valuations, nor do they
7 consider alternatives rationally when making judgments.

8 Experiment 2 was designed to ascertain the effects of alternative exercise options on
9 *choice* among exercise sessions. Furthermore, we examined exercise-related affective forecasts
10 (i.e., expected affective responses to the exercise sessions) as an additional dependent variable
11 with potential motivational implications. Under the assumption of rationality, the addition of a
12 new option in a choice set should not alter the probability of choosing a member of the original
13 set. In particular, according to the *constant-ratio rule*, which is a corollary of the principle of
14 independence from irrelevant alternatives, "the relative proportion of choices made between two
15 options should be the same regardless of whether they are presented on their own or in the
16 presence of a third, less preferred option" (Latty & Beekman, 2011, p. 308).

17 To challenge the constant-ratio rule, the hypotheses tested in Experiment 2 were derived
18 from the *asymmetric dominance* phenomenon. According to Huber, Payne, and Puto (1982), "an
19 alternative is 'asymmetric' if it is dominated by at least one alternative in the set but is not
20 dominated by at least one other" (p. 90). Although this may seem counterintuitive, Huber et al.
21 (1982) demonstrated that "adding such an alternative to a choice set can increase the probability
22 of choosing the item that dominates it" (p. 90). In their scenario, a target and a competitor were
23 shown, with neither one dominating the other (i.e., two stimuli that differed along two

1 dimensions, with one being superior to the other on each dimension). Then, an "asymmetrically
2 dominated" third option was introduced, as a "decoy" specifically selected to be inferior to the
3 target but not the competitor. As hypothesized, the presence of the decoy increased the
4 probability of choosing the target.

5 Since this initial demonstration, several studies have established that asymmetric
6 dominance is a reliable phenomenon (Bateman et al., 2008; Bateson, Healy, & Hurly, 2003;
7 Scarpi, 2011; Shafir, Waite, & Smith, 2014). An illustrative example offered by Ariely (2010)
8 pertains to subscriptions to *The Economist*, a popular economic and political magazine. When
9 the magazine was offering (a) a web-content-only subscription option for \$59 and (b) a
10 combined web-and-print-option for \$125, 68% of subscribers chose option (a), whereas only
11 32% chose option (b). In this example, neither of the two options was clearly superior to the
12 other, since one (the target: web-and-print option) offered more flexibility and convenience,
13 whereas the other (the competitor: web-content-only) was cheaper. After the introduction of a
14 "decoy," a print-edition-only option for \$125, which was designed to be dominated by the target
15 (offering fewer features for the same price), 84% of subscribers chose the target, 16% chose the
16 competitor, and no one chose the decoy.

17 We tested the asymmetric dominance effect for the first time in the context of exercise.
18 We did so by adding an exercise option presumed to be inferior (i.e., a decoy) to a set of two
19 other exercise options. Of the two options in the original set, neither was clearly superior.
20 Specifically, one (the target) was chosen to be of moderate intensity but longer duration and the
21 other (the competitor) was chosen to be of vigorous intensity but shorter duration. The decoy was
22 meant to increase the appeal of the target by matching it on one dimension (same intensity) but
23 being inferior to it on the other (longer duration).

1 **Methods**

2 **Participants.** After obtaining Institutional Review Board approval, potential participants
3 were offered \$0.80 to complete a short questionnaire about exercise preferences on Amazon
4 Mechanical Turk™. Data were collected using the Qualtrics survey platform (Provo, UT). A
5 total of 615 participants completed the questionnaire. As with Experiment 1, only respondents
6 who took at least 25 seconds to complete the questionnaire were included in the analysis, to
7 ensure that all participants adequately read each item (Mason & Suri, 2012). As in Experiment 1,
8 timing data were not displayed to the participants. Participants were required to report their
9 Mechanical Turk™ user identification, as an additional incentive to provide meaningful
10 responses (to avoid negatively affecting their user reputation on Mechanical Turk™).
11 Furthermore, participants who chose the decoy option were eliminated from the analysis. This
12 screening resulted in a final sample of 538 participants (54.5% men, mean age 31 ± 10 years).

13 **Measures and procedures.** Participants were randomized to either a binary-choice-set
14 group ($n = 290$, 55.9% men, mean age 31 ± 10 years) or a trinary-choice-set group ($n = 248$,
15 52.8% men, mean age 32 ± 10 years). The binary-choice set did not include the asymmetrically
16 dominated alternative ("decoy"). Participants were told that the modality of exercise would be up
17 to them (e.g., biking, running, swimming, tennis).

18 First, participants were asked to choose their preferred option between "30 minutes of
19 exercise at a Rating of Perceived Exertion of 13 (i.e., 'Somewhat hard')" and "20 minutes of
20 exercise at a Rating of Perceived Exertion of 17 (i.e., 'Very hard')." A Rating of Perceived
21 Exertion chart (Borg, 1998) was provided for reference; a rating of 17 corresponds to vigorous-
22 intensity exercise (Garber et al., 2011). Next, participants made an affective forecast by moving
23 an on-screen slider to indicate how they predicted each of the exercise options would make them

1 feel. The slider was a visual analog scale ranging from "Very, very bad" (scored as 0) to "Very,
2 very good" (scored as 100). The slider was initially positioned at the midpoint (scored as 50).
3 Participants could see the verbal anchors but not the numerical scores.

4 The trinary-choice set was identical to the binary-choice set but included the additional,
5 asymmetrically dominated choice of "90 minutes of exercise at a Rating of Perceived Exertion of
6 13 (i.e., 'Somewhat hard')." This asymmetrically dominated option functioned as a decoy to
7 enhance the preference for the target option, namely "30 minutes of exercise at a Rating of
8 Perceived Exertion of 13 (i.e., 'Somewhat hard')." This option was identical to the target option
9 in terms of intensity (i.e., "Somewhat hard") but, assuming most people do not prefer 90-min
10 exercise sessions, inferior to it in terms of duration. The similarity and yet inferiority to the target
11 option were hypothesized to increase the preference for the target over the competitor, namely
12 "20 minutes of exercise at a Rating of Perceived Exertion of 17 (i.e., 'Very hard')" (see Figure 1
13 for an illustration). Thus, we hypothesized that participants in the trinary-choice-set group would
14 report stronger preference for the target option than participants in the binary-choice-set group.

15 **Results and Discussion**

16 The two groups did not differ in terms of either sex or age ($p = .480$ and $p = .153$,
17 respectively). A chi-square analysis revealed that the presence of the decoy (i.e., 90 min at a
18 Rating of Perceived Exertion of 13) increased the preference for the target option ($\chi^2 = 4.72$, $p =$
19 $.03$), violating the constant-ratio rule. The likelihood of choosing the target option when the
20 decoy was present was 58% greater than choosing the target option when the decoy was absent
21 (Odds Ratio: 1.58; 95% CI: 1.04–2.42; $p = .03$). Additionally, the presence of the decoy
22 enhanced the affective forecast associated with the target option. Participants in the trinary-
23 choice-set group forecasted more pleasure resulting from 30 min of exercise at a Rating of

1 Perceived Exertion of 13 (71.36 ± 20.06) than participants in the binary-choice-set group (67.79
2 ± 20.69 , $t = -2.03$, $p = .043$, Cohen's $d = .18$).

3 **General Discussion**

4 Theoretical models commonly employed in exercise psychology to understand, predict,
5 and change PA and exercise behavior assume that judgments and decisions result from collecting
6 and evaluating relevant information. These models rely on the fundamental assumption of
7 rationality. It is essential for the function of these systems to presuppose that their information-
8 processing algorithms operate on the basis of an immutable fundamental principle, namely the
9 promotion of self-interest and the satisfaction of individual preferences, thus maximizing utility
10 (e.g., ensuring survival and optimizing benefits). Moreover, the theoretical models assume that
11 the outputs of the information-processing algorithms (i.e., judgments, decisions, choices) follow,
12 in a predictable manner, from informational inputs, obeying principles of reasoning considered
13 "normative" (e.g., basic rules of logic and probability theory). Within this context, it is also
14 assumed that each object being evaluated has a specific, fixed value, acquired through
15 information or prior experience. This value is presumed to remain constant, unless new, pertinent
16 information that changes this value is fed into the system. For example, in the case of exercise,
17 information-processing models do not accommodate the possibility that the evaluation of an
18 exercise option (e.g., its desirability, its affective attributes) can change, in a reliable and
19 systematic fashion, without providing the individual with new information specifically pertaining
20 to this option. In this sense, the phenomena identified in the present studies constitute
21 "anomalies" that challenge the conceptual foundation of contemporary PA and exercise theories.

22 Whether these "anomalies" constitute evidence that human reasoning and decision-
23 making systems are *irrational* has been a controversial and hotly debated topic for philosophers,

1 psychologists, cognitive scientists, and economists for decades (e.g., Shafir & LeBoeuf, 2002;
2 Stein, 1996). Detractors and skeptics have countered that these phenomena represent nothing
3 more than "mere mistakes" or "momentary lapses." This position is easily refutable, however,
4 since, unlike the randomness of errors, these phenomena are systematic, predictable, and
5 remarkably robust to variations in experimental conditions (Stanovich & West, 2000). Denial of
6 reliable and systematic deviations from the tenets of strict rationality implies that there is no need
7 to rethink the information-processing models of judgment and decision-making that remain
8 popular in psychology, cognitive science, and economics. On the other hand, acknowledging that
9 these anomalies constitute *bona fide* phenomena would entail that current theoretical models
10 must be modified to accommodate alternative mechanisms within a dual-process system (Dolan
11 et al., 2012; Hofmann et al., 2008; Williams & Evans, 2014; Stanovich, 2010). In other words,
12 this acknowledgment would require a shift away from the presently dominant cognitivist
13 paradigm.

14 Experiment 1 tested the anchoring and elaboration effect within the domain of exercise,
15 showing that the desirability of exercise, affective attitude, and intention to exercise could be
16 influenced in a predictable fashion. This was accomplished by simply having the respondents
17 answer a "yes/no" question, namely whether a 30-min bout of exercise at a Rating of Perceived
18 Exertion of 13 is "more desirable than 90" or "less desirable than 10" on a 0-to-100 scale, and
19 then complete an elaboration task. Since this manipulation provided no new relevant information
20 to participants, it would be implausible to argue that the changes in the dependent variables
21 resulted from a rational deliberative process.

22 The mechanisms underlying the anchoring heuristic remain unclear. Epley and Gilovich
23 (2001) suggested that, when anchors are self-generated rather than provided by someone else

1 (such as an investigator in a research study), the anchoring effect is the result of insufficient
2 adjustment away from the anchor when making an absolute judgment. In Experiment 1,
3 however, the anchors were given by the experimental manipulation. Thus, the effect might have
4 been due to the increased salience of anchor-congruent information (Mussweiler & Englich,
5 2005; Mussweiler & Strack, 1999; Strack & Mussweuer, 1997). The high and low anchors might
6 have made the more-positive and less-positive aspects of exercise more salient to analytical and
7 deliberative processes, thus allowing those aspects to exert a stronger influence on judgments
8 than they would have in an anchor-absent situation. An additional possibility, however, is that
9 the participants interpreted the high (or low) anchor and elicitation of positive (or negative) past
10 experiences and characteristics of exercise as the socially desirable response. Therefore, the
11 results of Experiment 1 should be interpreted with this alternative explanation in mind.

12 The findings of Experiment 2 suggest that adding an inferior (or superior) exercise option
13 to a choice set can enhance (or detract from) the desirability of other exercise options. Similar to
14 Experiment 1, the preference for exercise options – presumed to be absolute and invariant – was
15 shown to be easily malleable without providing participants with any new relevant information.
16 Experiment 2 demonstrated that choices between two exercise options could be altered by adding
17 an alternative designed to increase the preference for a target option. In addition to theoretical
18 implications, Experiment 2 raises the possibility that exercise professionals could alter the
19 desirability of an exercise prescription without altering the prescription itself, by merely
20 juxtaposing the intended prescription to an aversive or less desirable option. The added option
21 would not be meant to be chosen, but could simply be engineered to enhance the desirability of
22 the original prescription. Thus, Experiment 2 demonstrated that preferences for exercise options

1 can be altered without altering any of the characteristics of the exercise options. This again
2 constitutes a violation of the assumption of rationality.

3 The experimental evidence provided in these studies may have implications for exercise
4 professionals seeking to increase PA and exercise participation levels. Anchoring, for example,
5 has been found to lead to behavior change (Cervone & Peake, 1986) and could be used in this
6 setting to allow people to generate more positive views about exercise and endorse the anchor-
7 congruent information. To individuals receiving an anchoring manipulation, the information is
8 seen as self-retrieved and may, therefore, be endorsed more readily or more strongly than if it
9 was provided by a health or exercise practitioner. The simplicity and minimalist nature of
10 anchoring manipulations make them highly practical for interventions. Exercise professionals
11 can also change important motivational constructs, such as the perceived desirability of exercise
12 or affective forecasts, by presenting specifically engineered alternatives without providing any
13 new information about the exercise options under consideration. Changing attitude and
14 judgments towards PA and exercise, of course, do not necessarily translate into a change in
15 actual behavior. It remains to be seen whether behavioral interventions such as these can nudge
16 people to leave their sofas or increase their PA and exercise frequency to recommended levels.

17 The present studies were designed as "proof of concept" experiments, aimed to illustrate
18 the limits of the assumption of rationality in the particular context of exercise. As such, the
19 experimental manipulations were neither intensive nor protracted. Thus, the associated effects
20 were generally small. The effect size of Experiment 2 was consistent with or larger than other
21 experiments in the asymmetric dominance literature. Huber et al. (1982), for example, found that
22 the addition of a decoy increased the selection of a target by 9.2%. In Experiment 2, the addition
23 of the decoy increased the selection of the target by 58%. The anchoring index (i.e., a measure of

1 anchoring effect size) of Experiment 1, however, ranged from 5.9% to 7.93%, which is much
2 smaller than "typical" (i.e., 55%, see Kahneman, 2011, p. 124). This may be due to the outcome
3 measure used in Experiment 1. Participants were asked to adjust an on-screen slider from a
4 default midpoint value of 50, as opposed to responding without a preset value. It is possible that
5 the default value acted as an anchor itself, attenuating the effect of the experimental
6 manipulation. Similarly, the manipulation in Experiment 2 had a small effect on affective
7 forecasts, but it is possible that the default midpoint value of 50 acted as an anchor that
8 attenuated the effect.

9 In addition, the experiments were limited to single instances of exercise-related
10 judgments and choices. Although these caveats must be taken into account in evaluating the
11 theoretical implications of these results, readers should also consider the remarkable robustness
12 of these phenomena across a range of diverse contexts, as reported in the psychological,
13 economic, and other research literatures. Nevertheless, prudence precludes any grand claims of
14 generalizability since sampling from the population was not random and did not follow
15 procedures, such as stratification, to ensure representativeness; the samples consisted entirely of
16 volunteers with specific characteristics (i.e., mTurk workers).

17 With the aforementioned limitations in mind, the findings of Experiments 1 and 2 suggest
18 that desirability, affective attitude, intention, and choice within the domain of PA and exercise
19 depend on context. Further, these data suggest that people do not have stable valuations of
20 objects, a characteristic that can lead to nonoptimal behavior (Bykvist, 2010). Attitudes toward
21 PAs appear inconsistent and malleable without changing any information about the attributes of
22 the activities being evaluated. Transiently allowing contextual factors to influence valuations of
23 leisure-time activities suggests that humans use comparative valuation techniques and do not

1 always make fully rational decisions that maximize utility (Tversky & Simonson, 1993). Latty
2 and Beekman (2011) suggested that using comparative valuation techniques might be a feature
3 of decision making that has been favored by natural selection because of its efficiency over
4 thorough, rational analysis.

5 Theories of human behavior built on the assumption of a singular system of reasoning
6 and decision-making cannot account for systematic mistakes and biases, the use of heuristics
7 (such as the anchoring heuristic demonstrated in Experiment 1), or the often nonoptimal
8 comparative valuation strategies demonstrated in Experiment 2. Our goal in illustrating these
9 phenomena in the context of PA and exercise is to stimulate a long-overdue critical reappraisal
10 of the assumptions underlying the information-processing theories currently used in the study of
11 PA and exercise behavior. In turn, future theorizing should contemplate a transition of the field
12 of exercise psychology to dual-process models (Evans & Stanovich, 2013; Hofmann et al., 2008;
13 Williams & Evans, 2014) that incorporate intuitive, affect-driven, potentially biased, nonoptimal,
14 and nonrational processes leading to exercise-related judgments and decisions (Ekkekakis &
15 Dafermos, 2012). These developments should eventually lead to experimental tests of the cost-
16 effectiveness of interventions based on dual-process models in the context of PA and exercise
17 behavior.

18

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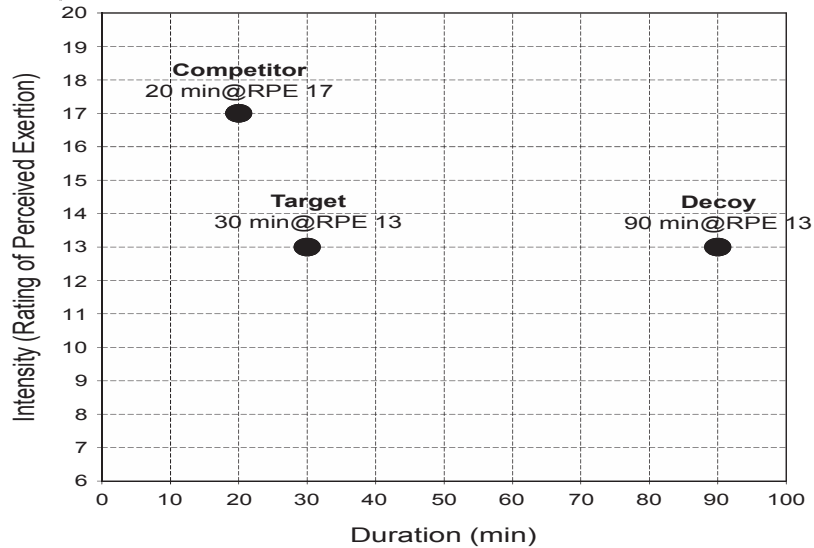
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1 FigureCaption

Figure 1



2

3 *Figure 1.* Graphical representation of the experimental manipulation used in Experiment 3. The
4 decoy was absent in the binary-choice set but present in the trinary-choice set. Note that the
5 decoy option is identical to the target option in terms of one dimension (intensity), but inferior to
6 the target option in terms of the other dimension (duration). This relation to the target option was
7 hypothesized to enhance the preference for the target option when the decoy was present (i.e., the
8 trinary-choice set) compared to when the decoy was absent (i.e., the binary-choice set).