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Keep All the Wells Full: A Metaphor for Understanding Community Partnerships

King Davis

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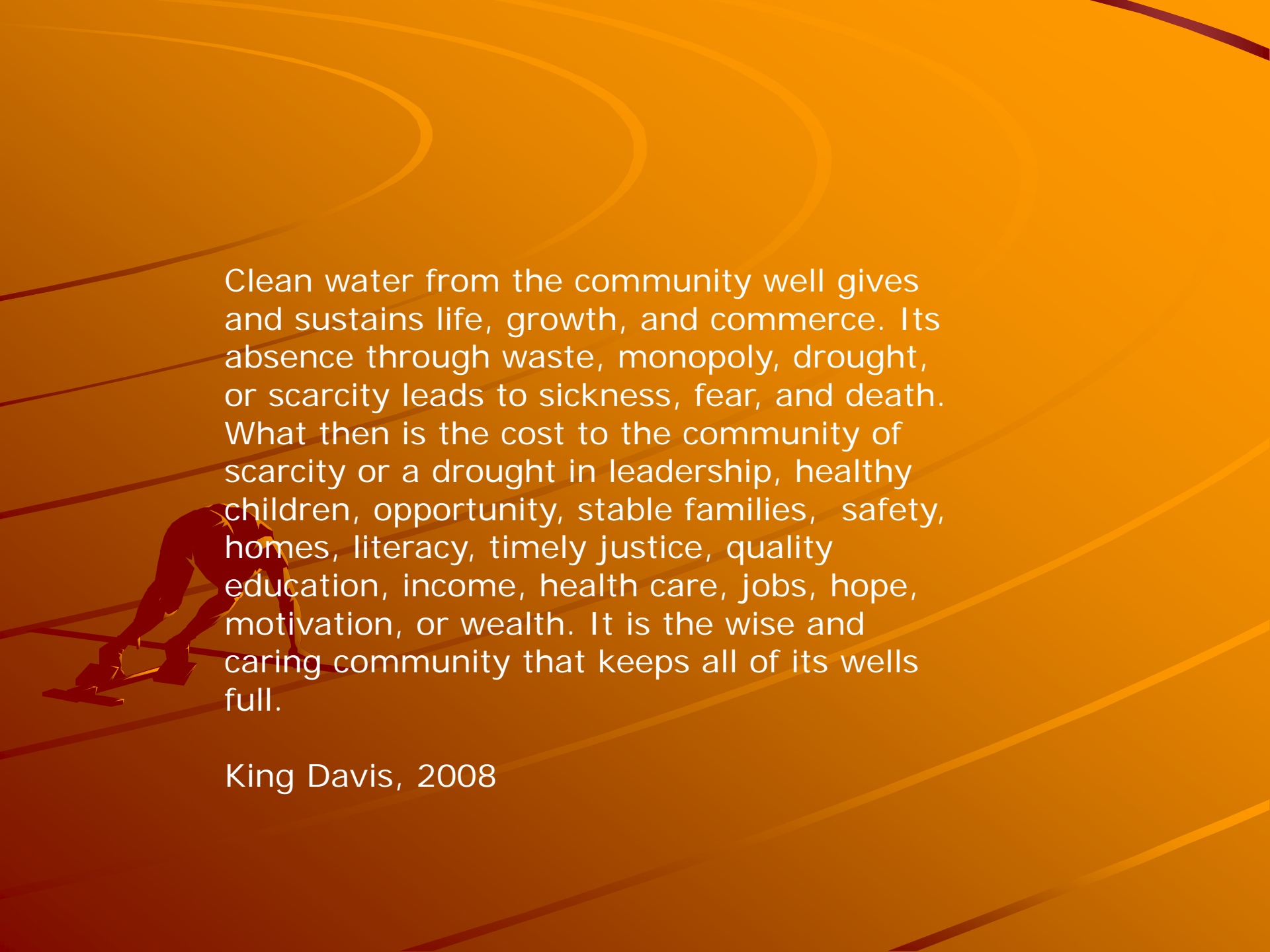
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SERVICES, RESEARCH, POLICY, AND EDUCATION

Keep all the Wells Full: A Metaphor for Understanding Community Partnerships



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Clean water from the community well gives and sustains life, growth, and commerce. Its absence through waste, monopoly, drought, or scarcity leads to sickness, fear, and death. What then is the cost to the community of scarcity or a drought in leadership, healthy children, opportunity, stable families, safety, homes, literacy, timely justice, quality education, income, health care, jobs, hope, motivation, or wealth. It is the wise and caring community that keeps all of its wells full.

King Davis, 2008



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The First Decade of the 21st Century - Context

Failure of Computer Systems

Contested Presidential Elections

September 11, 2001

Afghanistan War

Iraq War

Katrina & Rita

Rise of Comedy News

Environmental Crisis

Democratic Control of Congress

Concern Over Privacy Rights

Sub-Prime Crisis

EBP Emphasis

Congress/Foundations

Rise in Gasoline Prices

New Freedom Commission

Transformation as Theme

Immigration Dispute

Early Deaths of MI

Presidential Primaries



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Terms Used in the Presentation

1. Basic Assumptions
2. Root Causes
3. Intersection
4. Vision and Goals
5. Incremental Change
6. Imbalances
7. Leadership/Followers
8. Community Organization
9. Recommendations
10. Conceptual Definitions





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Basic Assumptions

No community or group chooses poverty

No community or group chooses hunger

No community or group chooses danger or fear

No community or group chooses early death

No community or group chooses sub-standard housing, abuse, or mental illness

No community or group chooses disease

No community or group chooses crime

No community or group chooses addiction

No community or group chooses drought!



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What are the problems

What is their history

**Which populations have
problems**

What are the causes

What are the solutions

	Black	White	Latino	Asian	Total	US
% of Populat	255689 61.3%	138352 33.2%	18720 4.4%	8046 1.9%	416474	
Income Per Capita	\$13,156	\$50,500	\$14,684	\$17,937	\$25,772	
Out of Work					9.6%	6.9%
Family Poverty	16,264 90%	997 5.5%	571 3.1%	154 1%	17,966	
Indiv. Poverty	79,862 83.4%	11,071 11.5%	4,276 4.4%	1,322 1.3%	95,743 23%	
Rentals	57,074	32,241	3,941	2,985	94,674	
Med Family Income	\$26,036	\$102,657	\$32,948	\$37,399	\$37,231	

Atlanta 2000-06

Atlanta Characteristics

◆ Atlanta 2006

- ◆ Fastest Growing MetroCity in the US
- ◆ 3rd highest number of Fortune 500
- ◆ 2nd highest number of government agencies
- ◆ Black Mayors since 1973
- ◆ 1st in child poverty – 48%
- ◆ 2nd highest # of black businesses

Implications

- ◆ Excess Preventable Deaths
- ◆ Untreated Illness & Lower Achievement
- ◆ Excess Hospital Admissions & Readmissions – Physical & Mental
- ◆ Delayed Help Seeking
- ◆ Community Suspicion and Mistrust
- ◆ Intergenerational Poverty
- ◆ Increased Crime Rates
- ◆ Excess Child Welfare Cases
- ◆ Increased Taxes & Waste

◆ Root Causes

- ◆ 1. Scarcity/Perception/Real
- ◆ 2. Public Policies/Monopoly/Race
- ◆ 3. Public Sentiment: Fear/Anger
- ◆ 4. Community Climate: Competition
- ◆ 5. History: Precedents/
- ◆ 6. Material Values: Secondary Needs

Policy Related Causes

- ◆ Naturalization Act of 1790
- ◆ U. S. Constitution
- ◆ Chinese Exclusion Act 1880
- ◆ Civil Rights Act 1866
- ◆ Plessey v. Ferguson Court Decision
- ◆ The Indian Trust Act
- ◆ States Rights



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Outline of Ideas: Why is change so difficult?

Monopoly: Internal/External

Placing value on specific things: power, land, dollars

Internal: Help seeking, development loans; redesigning the church's role; economic focus; changes in education;

Role of Public Policies

Successful Strategies: Civil Rights Movement; Legal Suits;
Delegation to Advocacy Organizations; Voting; Elective Office;
New Public Policies and Laws; Collaborations; values; leadership

Policies: Naturalization Act; Indian Removal Act; Chinese Exclusion Act; Civil Rights Act 1964; Economic Opportunity Act, 1964; Voting Rights Act; Immigration Act; NAMBHA

It takes 10-40 years for major change to occur

Black-White Comparison of Cumulative Proportions of Cases making Treatment Contact by Selected Years After Disorder Onset

# years after disorder onset	Cumulative Percentages						
	1	2	5	10	15	20	30
Major Depression							
African American	27.2	31.7	39.0	46.4	57.4	64.3	77.6
White American	39.5	44.4	51.1	58.2	64.7	70.3	78.0
Bipolar Disorder							
African American	17.3	19.5	24.5	33.0	38.1	38.1	43.9
White American	40.5	44.3	49.8	58.2	70.5	71.3	79.4

Neighbors, Baser & Martin (2007). unpublished data from the National Survey of American Life



Implications for Partnerships





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Partnership

A partnership involves two or more parties working to achieve common interests and goals.





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Partnership

A voluntary, mutually beneficial arrangement entered into for the purpose of accomplishing mutually agreed upon objective(s). Specific legislative authority must exist to form partnerships where the parties anticipate exchanging funds, property, or other items having value.

Partnership Intersection



Vision, Mission, & Goals

- ◆ Economic Development - Business
- ◆ Housing Development - Purchases
- ◆ Family Relationships
- ◆ Health & MH Literacy - Information
- ◆ Educational Achievement -
- ◆ Organizational Development

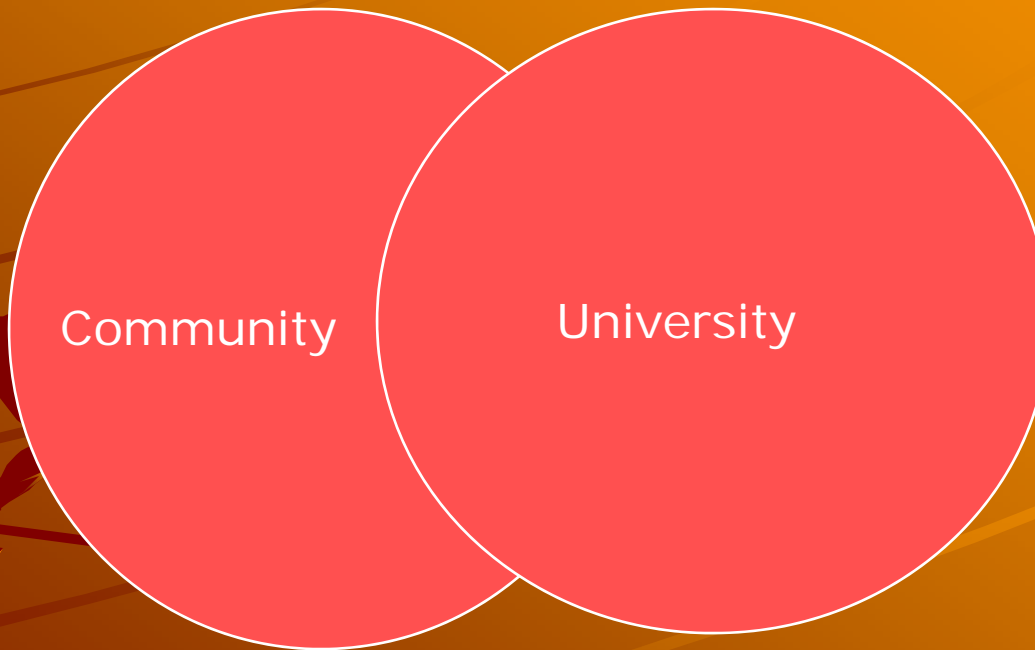




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Balanced Partnership Approach



What is the nature of the exchange?



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The Impact of Scarcity

Scarcity

Jobs
Income
Housing
Health Care
Insurance
Safety

Competition

Conflict
Closure
Fear
Group Rivalry
Denial of Access

New Patterns

New Policy

Equity/Justice

Redistribution

Partnership

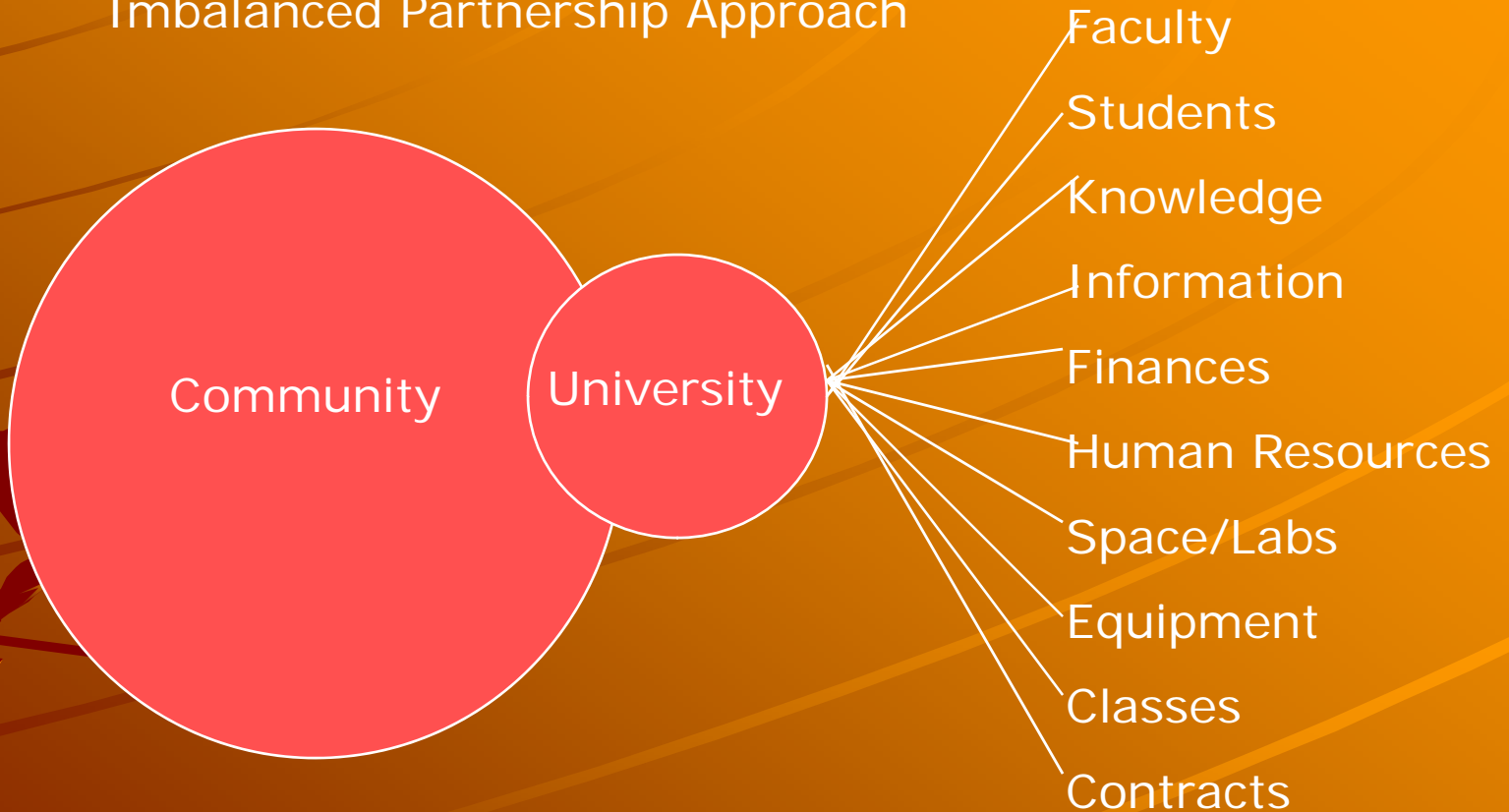
Compromise



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Imbalanced Partnership Approach

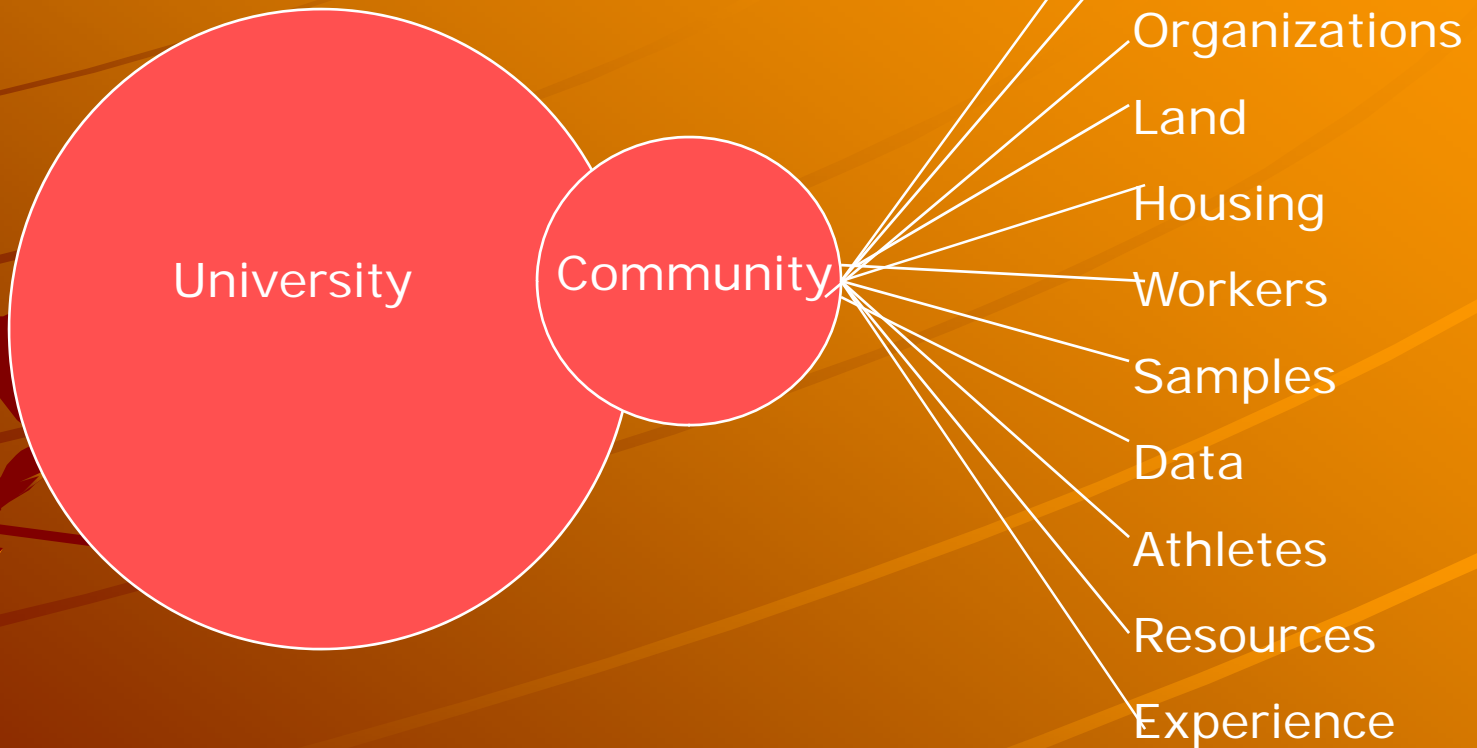




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Imbalanced Partnership Approach -





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Develop.

State & CMHS
CMHC & State Hospital
State & Consumers
MH & MRDD
MH & Pharmaceuticals

MH & Juvenile Jus
MH & Medicaid
MH & State Legisl.
CMHC & FQHC
Consumers & Families

Strained

Emerging

SA & MH
Hlth & MH
MH & Colleges
MH Corrections
MH Insurers
MH Business
MH & Advocates

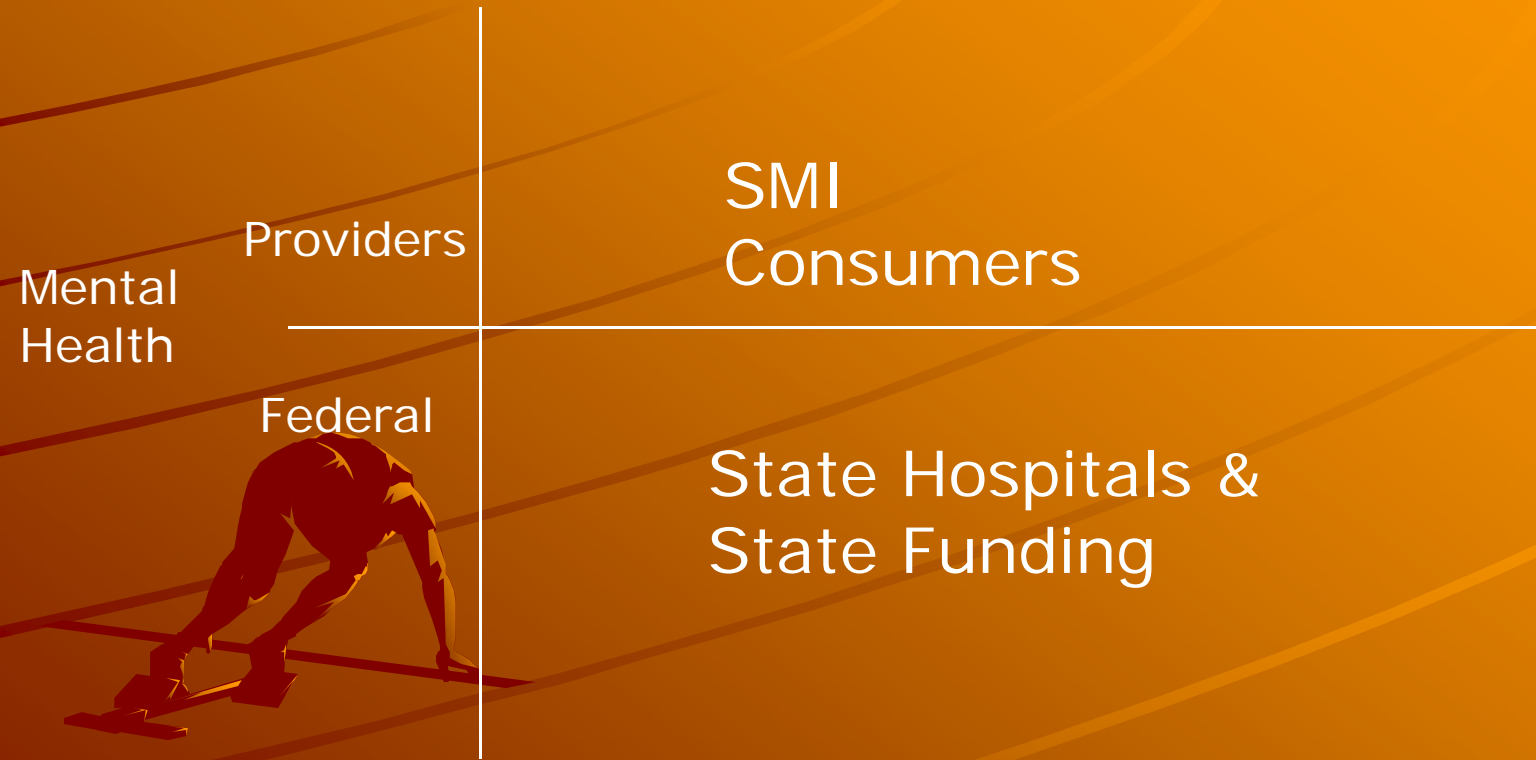
MH & Foundations
MH & Managed Care
MH People of Color
MH & Religious Org.
MH & Employee Unions
MH & Former Commissioners

Underdev.



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Traditional State Hospital Partnership Model



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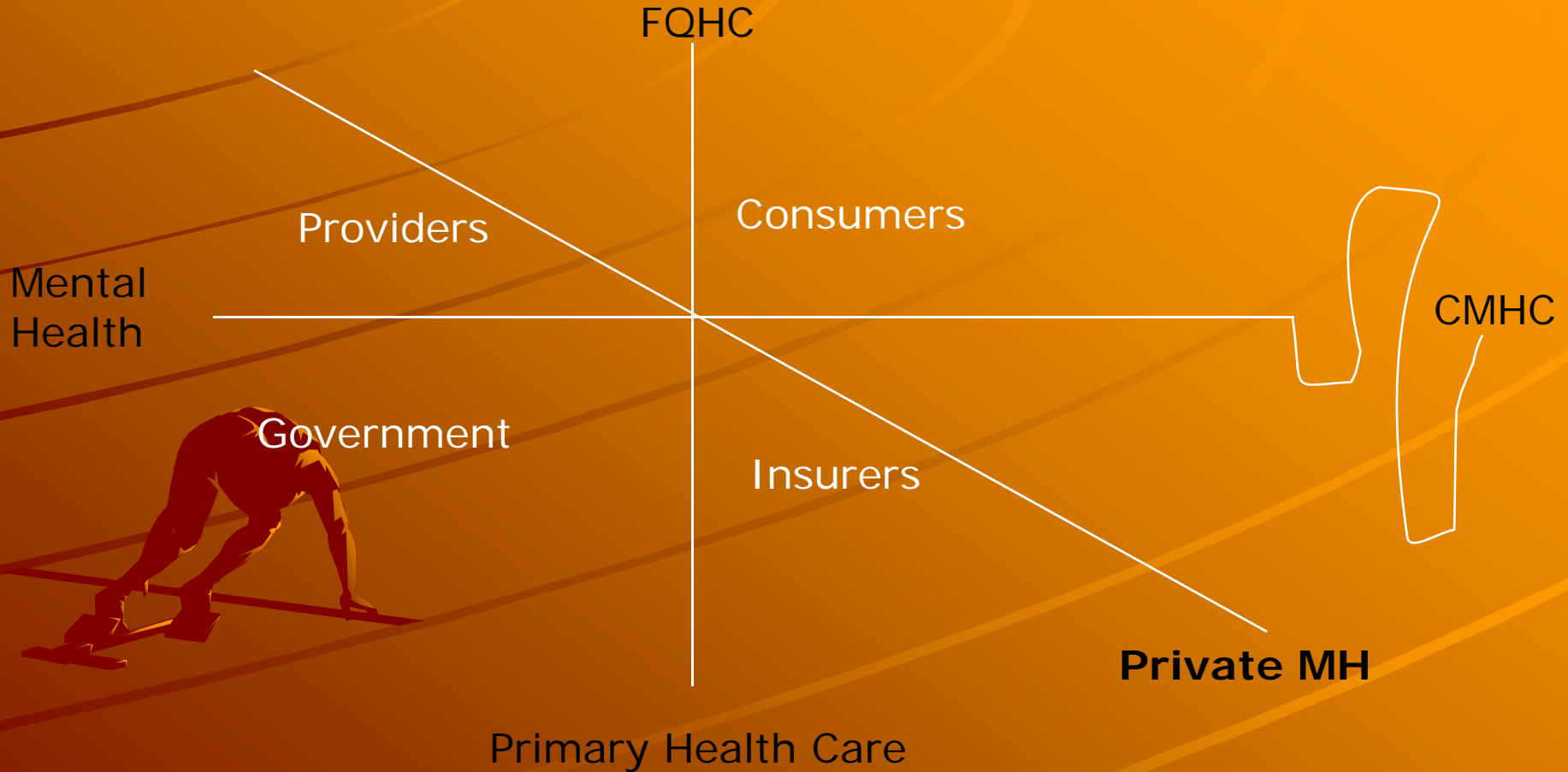


Imbalanced Behavioral Health Partnership Model



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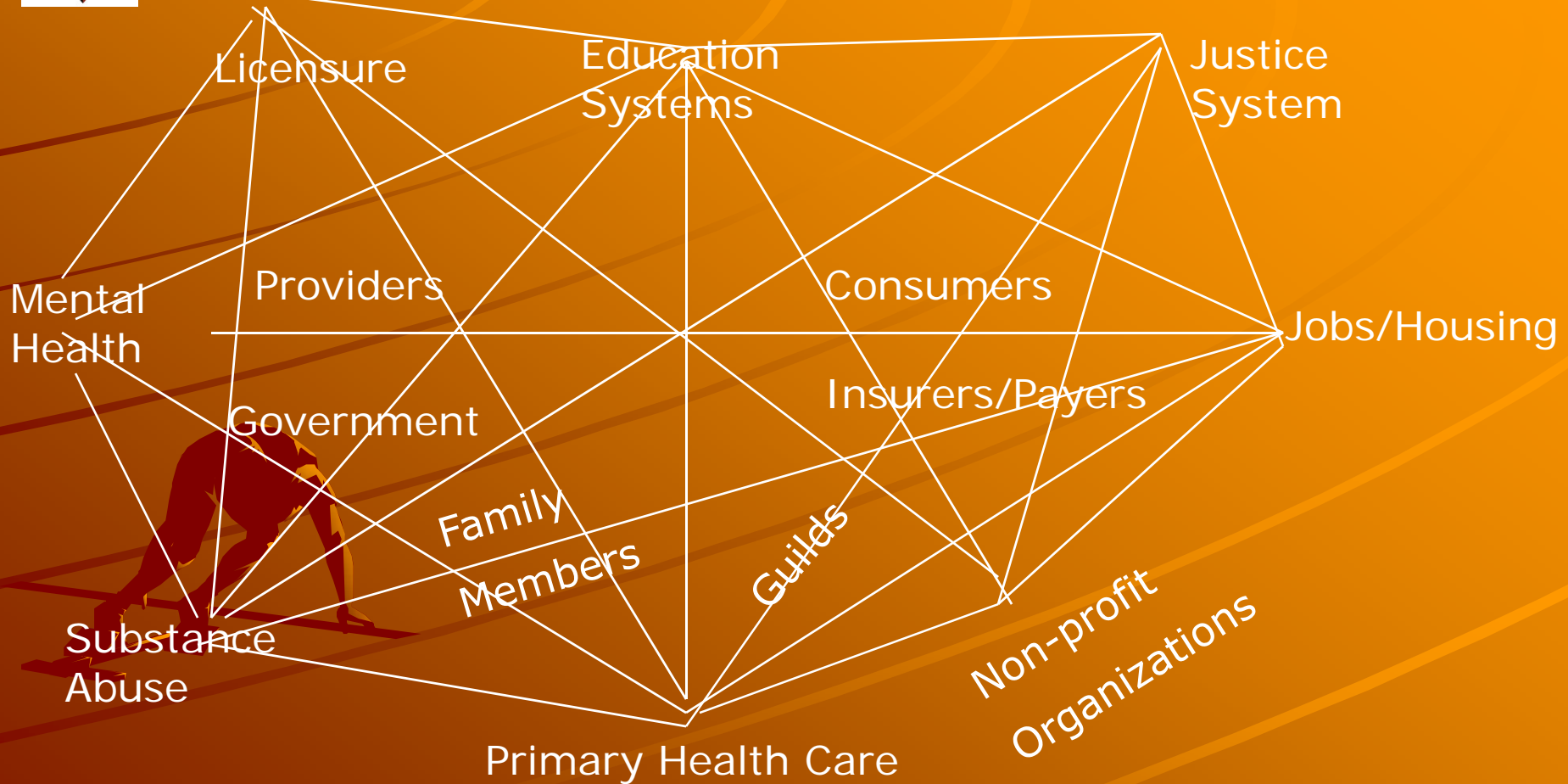


Integrated Health Partnership Model



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Complex Future Partnership Model



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Factors that Promote Partnership

1. Collective [Shared] Vision of the Future
2. Recognition of Rewards, Positive Outcomes, Gain
3. Legal Mandate or Contractual Requirement
4. Moral Imperative to Change
5. New Discoveries
6. Strategic Thinking, Conceptualization, Discussion
7. Leadership
8. Willingness to abandon historical model
9. Working Concepts & Language
10. Comprehensive Planning





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Atlanta Paradox: Barriers to Partnerships

Dated Language, Concepts, & Theory

Dated Pre-Service Professional Education Programs in Universities

Dated Continuing Education Foci

Protective Professional Associations and Guilds

Dated Accreditation Requirements and Guidelines

Dated Licensure Requirements at the State Level

Lag in Application of Research Findings in Clinical Settings

Limited Scientific Knowledge of Causation, Cure, Prevention

Separate Agency Auspices

Agency Specific Sources of Financing

Competition Between Partners



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Factors that Will Affect Future Partnerships

New Presidential Administration

Available Resources

Degree of Advocacy

Scientific Discovery

Acceptance by Academia

Linkages with Dollars

Policy Requirement

Language Used

Clarity of Concepts

Real World Origins of Concepts

New Conceptualizations

Shared Funding

Integrated Approaches

Integrated Training/Education

Payment for Outcomes/Quality

Leadership

Resistance to Change

Identification of Mutual Goals

Required Change

Required Mergers



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The Partnership Challenge

The challenge is to show the relationship between human problems and human functioning and the clinical, scientific, and economic value of integrative approaches to service.

Change the language used in the discourse.

Change the structure, conceptualization, and expectations of American professional education.

Change the structure and functioning of human service agencies at state, local, and federal levels.

Shift funding, reimbursement, and support towards integrated care.

What's Missing at GSU?

- ◆ Urban Architecture
- ◆ Neighborhood Development
- ◆ Community Level Finance
- ◆ Integrated/Interdisciplinary Studies
- ◆ Relationship to AU, Spelman
- ◆ Relationship to Grady Hospital
- ◆ Satellite Locations
- ◆ Joint Degree Programs – Law/Economics
- ◆ Links to the King Center
- ◆ Race Relations Study Center?



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School of Social Work Recommendations

Fund Raising Courses

Non-profit management Courses

Philanthropy Courses

Finance courses

Economics Courses

Organizational Development Courses

Community Development Courses

Small Business Development Centers

Grant Writing Assistance Center

Childrens Poverty Center

Community Computer Lab

Clinical Services Center

Welfare Policy Intervention Lab

Center for Women's Development

SSW Foundation

Trauma Center



RWJF Local Funding Partnerships Call for Proposals Released

Robert Wood Johnson Foundation Local Funding Partnerships

Application Deadline: July 8, 2008

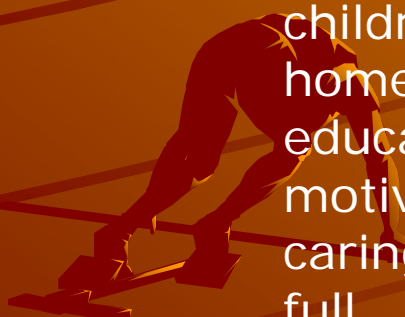
Robert Wood Johnson Foundation Local Funding Partnerships (LFP) forge relationships between RWJF and local grantmakers to fund promising, original projects that can significantly improve the health of vulnerable people in their communities. Local grantmakers propose a funding partnership by nominating community initiatives that offer creative solutions to critical health or health care problems.

RWJF invites grantmaking organizations including independent and private foundations, family and community foundations, corporate foundations and other philanthropies to recommend projects for this funding partnership.

More details and how to apply.

You have received this e-mail alert because you have elected to receive information from the Robert Wood Johnson Foundation on:

Vulnerable Populations.



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