

Annual Report 2012



# Disclaimer

The editors have tried to ensure the accuracy of this report but cannot accept responsibility for any errors or omissions. The names of all children mentioned in this publication have been changed.

# LETTER FROM TRUSTEES

Once again, the Annual Report aims to capture the richness and diversity of the work of Oak Foundation. During 2012 we granted USD 152.82 million to organisations around the world. Our partners have been on the frontline of many struggles, from advocating for global agreements on climate change to promoting women's rights, child protection and an end to arbitrary detention. We continue to be proud of what they are achieving and feel privileged to support their work.

Within Oak Foundation, we have taken steps to streamline our grant-making procedures and to reflect on how we can make our partners even stronger. In doing so, we have continued to draw on the results of the 2011 Grantee Perception Survey and on further consultations with grantees from every programme. Updates on these efforts have appeared regularly on our website and will continue to do so. This year we also reviewed our marine conservation work in the Arctic. We are pleased by the positive assessment provided in this review and welcome its constructive suggestions, which the Environment Programme will integrate into its future work.

2012 has not been without its challenges. Funding in our priority areas remains scarce, causing some partners to scale back their work at critical points in time. Some important environmental and social goals remain elusive, despite the best efforts of organisations on the ground.

Nonetheless, positive trends are evident:

- ► More is being learned about the causes of child abuse and child sexual exploitation, including how to understand and change the behaviour of perpetrators of this abuse and to end societal tolerance of these crimes against children.
- ► Efforts are underway in New York City and London to address the complex problems of veterans who end up homeless and/or in trouble with the law.
- ► Recent evidence confirms that strengthening autonomous, broad-based women's movements at national levels is among the most effective ways of reducing violence against women, which has long been the basis of our work in this area.
- ► Significant victories have been won to protect our oceans, including the designation of Turneffe Atoll in Belize as a marine protected area and the creation of the Coral Sea Marine National Park in Australia, which is the second-largest marine reserve in the world.
- ► Breakthroughs in technology will soon offer free, widely accessible tools to teachers and students who struggle with learning differences.
- ► Online advocacy is reaching new constituencies for human rights, deepening commitment to a range of issues across the globe.
- ▶ Through the Special Interest Grants Programme, a range of innovative efforts have been supported, from cutting-edge medical research to the conservation of forests, and increasing the accessibility of arts and culture to the general public.

To ensure continued progress, Oak is supporting organisations at every level, including well-established international groups, start-ups, networks of local advocates and community organisers. Our goal remains constant: to shine a bright light on the needs of the disadvantaged, amplify their voices in policy and decision-making and support them in shaping their own futures.

The Trustees of Oak Foundation Kristian Parker – Caroline Turner – Natalie Shipton – Jette Parker – Alan Parker

# OAK FOUNDATION

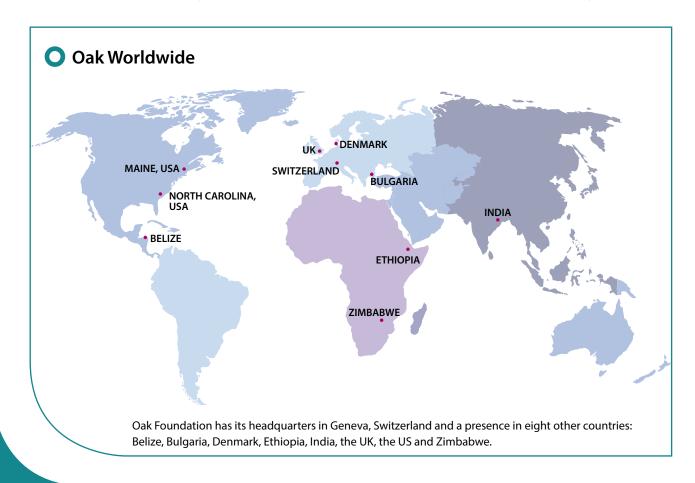
The resources of Oak Foundation originated from an interest in the Duty Free Shoppers business which Alan Parker helped to build. Today, the Foundation comprises a group of philanthropic organisations based in various countries around the world.

Oak Foundation was formally established in 1983. Early grants were made in Denmark to organisations supporting single mothers and torture victims (1983) and in Zimbabwe to a range of groups supporting vulnerable children and families, primarily at a community level (1984). Grants continued to be made annually in a range of countries until a new phase for Oak Foundation began in the early 1990s, when annual grantmaking began to increase and staff were hired to run substantive programmes.

The first two programmes to get underway were Environment and Child Abuse, followed by four other programmes – Housing and Homelessness, International Human Rights, Issues Affecting Women and Learning Differences. There is also a Special Interest Grants Programme, which funds medical research and a range of other efforts identified by the Trustees that do not fall into the other programme areas, and two national programmes in Denmark and Zimbabwe.

Since its establishment, Oak Foundation has made over 2,700 grants to not-for-profit organisations across the globe. Oak Foundation has its headquarters in Geneva, Switzerland and a presence in eight other countries: Belize, Bulgaria, Denmark, Ethiopia, India, the UK, the US and Zimbabwe.

Oak Foundation is governed by a five-member Board of Trustees that includes Kristian Parker, Chair; Caroline Turner, Vice Chair; Natalie Shipton, Vice Chair; Jette Parker and Alan Parker. An Advisory Panel also supports the Foundation's work on a range of grant-making issues. Current members are Kathleen Cravero-Kristoffersson (President of Oak Foundation), Gary Goodman (Secretary for Oak Foundation), William Norris and Julie Sandorf. Funding decisions are made by the Board of Trustees, either individually or as a group. While the Board of Trustees meets twice annually, grants are considered on a rolling basis throughout the calendar year.



# **MISSION**

Oak Foundation commits its resources to address issues of global social and environmental concern, particularly those that have a major impact on the lives of the disadvantaged.





Child Abuse

**P.6** 

To protect children and adolescents from all forms of violence, with a special focus on sexual abuse and exploitation.





Housing and Homelessness

P.35

To prevent homelessness and social and economic marginalisation.





Issues Affecting Women

P.57

To ensure that women have the rights, capacity and opportunity to assure their safety from violence and to enjoy their full and equal human rights.





Environment

P.19

To address global climate change mitigation and the conservation of marine resources.





International Human Rights

P.46

To document and investigate international human rights abuses, hold perpetrators to account and support those who defend them.





Learning Differences

P.67

To assist young people with learning differences.





Special Interest Grants

P.75

A grant-making initiative reflecting the special interests of the Foundation's Trustees.





Oak Foundation Denmark

P.85

A national grant-making organisation to support Danish and Greenlandic society.





Oak Zimbabwe Foundation

P.91

To help maintain and develop Zimbabwean non-governmental social, health and educational organisations.

# **GRANT-MAKING**

### **ANNUAL REPORT 2012**

During the 2012 calendar year, Oak Foundation, including Oak Foundation Denmark and Oak Zimbabwe Foundation, made a total of USD 152.82 million in grants. These included 329 programmatic grants for a total of USD 145.26 million to 312 organisations based in 29 countries and seven regions, as well as USD 7.56 million in discretionary grants. The size of grants varied from approximately USD 25,000 to USD 7 million. The work of these organisations is carried out throughout the world. A searchable grant database containing grants approved in previous years is available on Oak Foundation's website (www.oakfnd.org).

#### APPLICATION GUIDELINES

Oak Foundation has a continuous approval process so enquiries may be submitted at any time. The Foundation will respond within three months to enquiries, informing the applicant whether there is sufficient interest to pursue the proposal. If so, the Foundation will request additional information from the organisation. Oak Foundation's main office is in Geneva. It has several other offices which are located to serve its various programmes. Each programme has different requirements for submitting enquiries. Detailed steps to complete a programme-specific letter of enquiry are available on Oak Foundation's website.

### **GRANT-MAKING CRITERIA**

Oak Foundation considers requests for funding of special projects, core costs, technical assistance and collaborative activities. Multi-year projects are subject to regular reviews. The Foundation occasionally initiates its own programmes or stimulates initiatives in its areas of interest by issuing calls for proposals on specific topics, or convening policy makers and practitioners to explore solutions to critical issues. While each programme has its own areas of focus, Oak as a whole adheres to six funding principles. These include funding initiatives that:

- ► Target root causes of problems
- ► Are replicable either within a sector or across geographical locations
- ► Include plans for long-term sustainability
- ► Have secured co-funding
- ► Strive to collaborate with like-minded organisations
- ► Value the participation of people (including children) and communities

Oak Foundation does not provide support to religious organisations for religious purposes, election campaigns or general fund-raising drives. Except in special circumstances, Oak's grant-making programmes do not fund initiatives under USD 25,000.

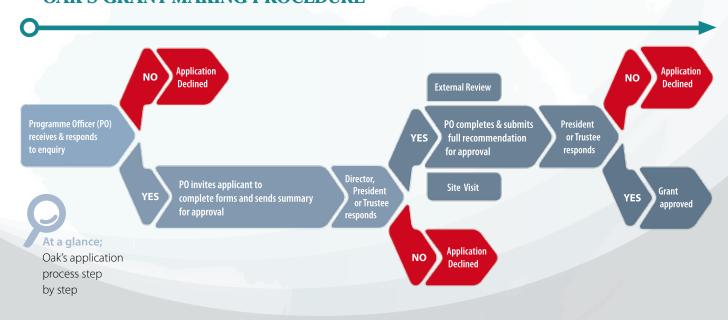
Oak values partnerships, both as a funder and as a grant-maker. As a foundation, Oak participates in the US-based Council of Foundations, the European Foundations Centre and selected groups of donors in areas related to its six programmes. As a grant-maker, Oak encourages its partners to work together to leverage programme strengths and resources. Oak also supports learning and research to identify gaps in knowledge and to develop ways to address them. It consistently seeks to identify innovative solutions, promote their replication and disseminate lessons learned.

For more information please visit www. oakfnd.org.

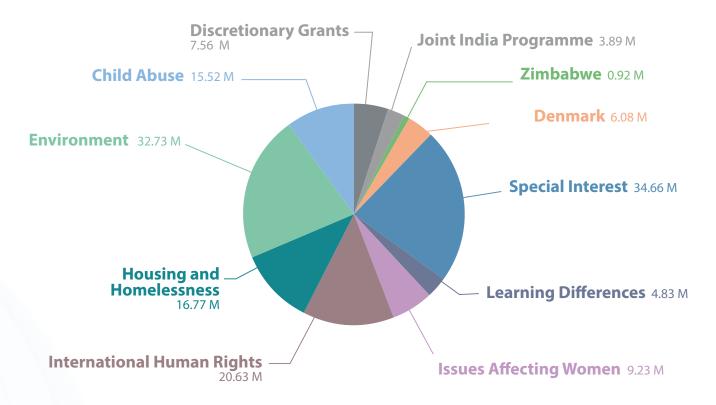
#### GRANT APPLICATION PROCESS

The grant application process does not have a set time frame. It can take from two months to nine months from submission of an enquiry to final approval, as indicated in the graph below. Timing depends on a number of factors, but Oak works to ensure the most efficient process possible. After the initial approval of an enquiry, organisations are encouraged to reach out to programme officers to learn about the grant-making process and the stages of the application. The lines of communication between the programme officer and the organisations are always open - it is a collaborative effort.

# **OAK'S GRANT-MAKING PROCEDURE**



# **OAK GRANT-MAKING STATISTICS IN 2012**



PROGRAMME	USD EXPENDITURE 2012		
Child Abuse	15.52 M		
Environment	32.73 M		
Housing and Homelessness	16.77 M		
International Human Rights	20.63 M		
Issues Affecting Women	9.23 M		
Learning Differences	4.83 M		
Special Interest	34.66 M		
Denmark	6.08 M		
Zimbabwe	0.92 M		
Joint India Programme*	3.89 M		
TOTAL PROGRAMMATIC GRANTS	145.26 M		
Discretionary	7.56 M		
TOTAL GRANT-MAKING	152.82 M		
Refunds and cancellations	(2.92 M)		
NET AMOUNT GRANTED	149.90 M		

<sup>\*</sup>Oak Foundation has a Joint India Programme that includes grant-making from five programmes. This joint programme aims to protect rights of equality and non-discrimination and the full implementation of social and economic schemes in Jharkhand and West Bengal. It focuses on the most marginalised and vulnerable groups in these states. These grants are listed at the end of programme sections in this report.

OAK GRANT-MAKING EXPENDITURE 2006 - 2012							
Year	2006	2007	2008	2009	2010	2011	2012
Amount USD Millions	61.01	92.62	98.81	111.83	116.72	158.32	149.90



# TO PROTECT CHILDREN AND ADOLESCENTS FROM ALL FORMS OF VIOLENCE, WITH A SPECIAL FOCUS ON SEXUAL ABUSE AND EXPLOITATION

Empowering children and adolescents is crucial in stopping violence against children in all its forms. Increasingly, programmes are working for the greater participation of children and adolescents in their work. Oak Foundation continues to support this development.

It is the aim of Oak Foundation to contribute to reducing violence against children, especially sexual abuse and exploitation. Addressing these issues will require effort on individual and societal levels to create long-term social change.

Oak supports initiatives to:

- 1. end the sexual exploitation of children by reducing societal tolerance of the sexual exploitation of children; preventing entry of children into sexual exploitation; creating strong, enforceable legislative environments to protect children from sexual exploitation; and ensuring that children who are sexually exploited have access to a range of services that enhance their safety and wellbeing and support exit from sexual exploitation;
- 2. engage men and boys in combating the sexual abuse of children by: providing greater opportunities for men and boys to engage positively in children's lives and to protect them from sexual abuse; increasing the respect between boys and girls for their different and equally valuable contributions to families and communities; addressing potential abusers; and reducing the incidence of sexual abuse of children and levels of recidivism.
- **3.** promote the prevention of violence against children and the protection of children from all forms of violence, including sexual violence.

A set of principles guides the Programme's work:

### 1. Child rights-based

All interventions should reflect the fact that children have rights and that states and civil society, including families, have obligations to respect and facilitate their realisation. These rights are interrelated and mutually reinforcing. Children's ability to participate actively in realising these rights is recognised and varies with age and stage of development.

### 2. Child participation

The Programme is committed to the meaningful involvement of children in all decisions that affect their lives. This includes promoting greater respect for children and their inclusion in decision-making within their families and communities. Children's capacities to participate and contribute need to be strengthened, and environments that encourage and support children to apply those capacities need to be created.

### 3. Non-discrimination

The work supported by Oak must be implemented in a way that does not discriminate on the basis of race, colour, sex, sexual orientation, language, religion or other status of the child or his/her parents or guardians. Any affirmative action targeting a specific group should be designed to promote equality and inclusion.

# **4. Best interests of the child** In all decisions impacting children,

their best interests should be a primary consideration. This applies at two levels. First, decisions and actions affecting an individual child should reflect his or her unique circumstances; second, all actions and decisions — whether legislative, administrative or programmatic — that impact all children or a specific group of children, must consider their collective interests.

# 5. Respecting and building on strengths

Children, families and communities have strengths and capacities that should inform and orient interventions. An understanding of their social context and positive traditional practices may provide effective, sustainable options and opportunities for protecting children.

# 6. Do no harm

The work supported by Oak may have unintended and unexpected results, which can be positive or negative. Monitoring and evaluation should be designed to identify both, and support the revision or reorientation of interventions if indicated.



# REFLECTIONS ON THE YEAR

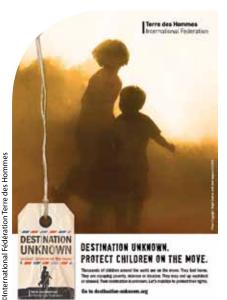
Our team made 54 grants in 2012, of which most aim to protect children from all forms of violence. There are many approaches of protecting children. Thinking in new ways about social and cultural norms around masculinities by engaging men and boys is providing new approaches towards ending violence against children and addressing the sexual exploitation of children.

Our grant-making is organised into three categories:

### 1) Eliminating the sexual exploitation of children

We recognise that a credible prevention strategy needs to address the underlying causes of sexual exploitation. These causes may operate at societal levels as well as at individual levels. The strategy targets factors influencing individual behaviour. In 2012 Oak began work on two of these factors:

- ► We supported initiatives in major sports institutions that consider the impact of sporting events on children and adolescents. Examples include FIFA and the 2014 World Cup (see grant to World Childhood Foundation, Brazil).
- ► We supported civil society groups that aim to achieve a child-sensitive policy from the World Bank and related institutions (see grant to Bank Information Center, US).





# 2) Engaging men and boys in combating the sexual abuse of children

This year we identified key groups that could be supported in Eastern Europe, Switzerland and globally. By increasing the focus on men and boys through men's health and education groups, not just through the child protection actors, it may be easier to build an effective coalition for engaging men in violence prevention. The Men Care campaign is a good example of this.

The Lucy Faithfull Foundation considers preventing sexual abuse from the perspective of the abusers or potential abusers. The new partnership with this non-governmental organisation will help frame and implement new strategies aimed at those at high risk of sexually abusing children.

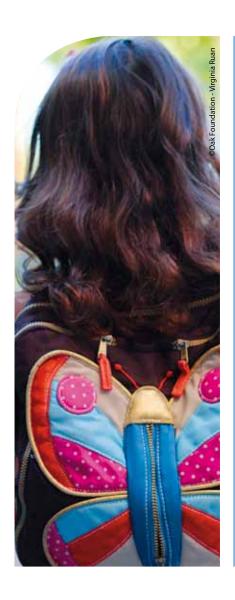
# 3) Promoting systemic approaches to prevent violence against children

In 2012 we formalised an approach for prevention to include the health and education sectors.

Our work with peer international organisations in Tanzania in this field brings private funders together to support a coalition of major non-governmental organisations that work in all of these sectors and address violence prevention. It is our hope that our contact with the Government and UNICEF in Tanzania will combine prevention and protection work successfully in one or two districts, from which lessons for national application will be learned.

Two groups of particular importance for the programme are children on the move and children in institutional care.

Promoting family-based care to end the practice of institutionalisation of children has been a constant focus. The Trustees have approved an extra one million US dollars per year for the last two years to help end the long-term institutionalisation of children. In 2012 the Better Care Network, Firelight Foundation, International Social Service and Eurochild were recipients of this additional support.



# Prevention strategies to protect children

Civil society and private and public entities must become child-aware to prevent abuse. Reducing any unintended negative side-effects that impact on children and adopting and enforcing child-protection measures are essential steps in this cultural shift. Oak funds a number of partners that aim at societal change in regard to the protection of children:

The **Bank Information Center** seeks to influence the World Bank and other international financial institutions to use their economic resources to promote social and economic justice, respect for human rights and ecological sustainability. Oak is supporting the Bank Information Center to put in place strong and binding policies at the World Bank to protect children from the risks associated with development projects. It is hoped that strong child rights policies achieved at the World Bank can act as a catalyst toward implementing similar reforms at regional and national social policy levels.

Childhood Foundation Brazil is a non-governmental organisation based in Brazil that works to protect children from harm. Oak is currently supporting one of its programmes that engages public organisations, civil society and the private sector in identifying actions to prevent the exploitation of children and teenagers before, during and after the 2014 World Cup. This will include projects to prevent sexual exploitation and will build upon the findings of past global sporting events. The grant will also identify and fund initiatives targeting

Keeping Children Safe is a coalition of organisations that works together to put in place appropriate safety standards to protect children. It advocates for the adoption of child protection policies, procedures and measures by all organisations and professionals whose work impacts on or brings them into contact with children.

# ENDING THE SEXUAL EXPLOITATION OF CHILDREN

### **Bank Information Center (BIC)**

To develop policies to protect children. BIC advocates for the protection of rights, participation, transparency and public accountability in the governance and operations of the World Bank Group and regional development banks. BIC partners with civil society to influence the World Bank and other international financial institutions to promote social and economic justice and ecological sustainability.

USD 158,598 (over two years)

### **ECPAT International**

To provide support to ECPAT to pursue its mission to eliminate the sexual exploitation of children. ECPAT

International is a global network of organisations and individuals that work to ensure that resources and strategies are in place to eliminate child prostitution, child pornography, and child trafficking for sexual purposes.

USD 250,000

# International Centre for Women's Rights Protection and Promotion "La Strada"

To ensure that the rights of women and children survivors of sexual and gender-based violence are protected in the Republic of Moldova. The overall aim of La Strada is to prevent trafficking and to protect the rights of trafficked persons. La Strada's philosophy, which guides its anti-trafficking work and provision

of services, is based on a human rights approach, demanding equal rights for all human beings.

USD 655,500 (over three years)

### **International Commission of Jurists (ICJ)**

To support the work of the Committee on the Rights of the Child in the elaboration of a General Comment that will clarify and provide guidance on States' obligations under the Convention with regard to the business sector. The ICJ aims to advance, promote and protect human rights through rule of law and an effective and fair administration of justice.

USD 100,000

#### **Kinsa Foundation**

To combat the sexual abuse and sexual exploitation of children on the internet in South Africa, Kenya, Uganda, Tanzania and Ethiopia. Kinsa aims to build the capacity of police officers working in child protection. Kinsa was established in 2004 to respond to the increase in images of child sexual abuse on the internet.

USD 384,208 (over two years)

## **Medical Research Council of South Africa – Sexual Violence Research** Initiative (SVRI)

To prevent sexual violence against children by providing evidence to policy makers and practitioners. SVRI will support the development of a community-based model of prevention of violence against children in Kenya, Tanzania and Uganda. Specifically, the project will focus on interventions to prevent exposure to adverse childhood events and prevention of gender-based violence in schools. It will also facilitate ongoing discussion and reflection among practitioners, researchers and policy makers.

USD 496,273 (over three years)

### **Organization for Prevention and Integration of Female Street Children**

To reduce child vulnerability and abuse by improving the living conditions of female children in Addis Ababa. The



Oak funding enabled Tulip Foundation to re-grant to 11 organisations in Bulgaria to help children avoid the risk of being placed in institutions. The grant was approved to run over three years, between 2009 and 2011.

project aims to serve 150 abused or vulnerable female children. It also seeks to strengthen the protective environment in schools and communities by working in close collaboration with children, school authorities and community members. The organisation provides temporary shelter, food, medical support, education and family reunification services.

USD 122,195 (over two years)

#### **University of Bedfordshire**

To develop a Knowledge Hub to empower children who have experienced sexual violence in Europe; and to fund an Oak Fellow (based at the University) to provide services to both the University and Oak Foundation. The Knowledge Hub will: directly engage with children to stop

sexual violence; support projects in Europe; and support the empowerment of children who have experienced sexual violence to gain access to training and future career development.

USD 425,235 (over three years)

### **World Childhood Foundation**

To engage public organisations, civil society and the private sector in preventing the sexual exploitation of children and teenagers during the 2014 World Cup in Brazil. World Childhood Foundation works to help the most marginalised children. It focuses especially on girls and street children, children living in institutions, young mothers and children who have been sexually abused.

USD 443,671

# Training police staff in East Africa to combat the online sexual abuse and exploitation of children

# **ENGAGING MEN AND BOYS**

# Applied Research and Communications Fund

To increase the positive involvement of fathers in their children's lives in Bulgaria to provide children with physical, emotional and social support, and greater protection from abuse, including sexual abuse. There are three main aspects of the project: (1) exploring the barriers that institutions and cultural stereotypes may impose on fathers' involvement in children's lives; (2) creating opportunities for fathers to be more involved in children's lives; and (3) changing gender stereotypes.

USD 222,299 (over three years)

#### **Crime Prevention Fund IGA**

To reduce levels of recidivism by establishing a system to treat and supervise child sex offenders in Bulgaria. Crime Prevention Fund IGA is an independent professional organisation dedicated to lowering crime rates and increasing social engagement in Bulgaria. It was founded in 1998 in Pazardjik as a non-governmental organisation.

USD 306,183 (over four years)

# Stopping perpetration of child sexual abuse

According to the Lucy Faithfull Foundation, a UK-based charity, child sexual abuse is estimated to impact about one in six children in the UK. It takes a variety of forms, including incest (sexual abuse by family members), sexual abuse by others known to the child (e.g., neighbour, teacher or sports coach), sexual violence perpetrated by other children and sexual violence perpetrated by strangers. Eight out of ten victims know their abusers.

Oak Foundation is supporting Lucy Faithfull Foundation, the only UK-wide child protection charity dedicated solely to reducing the risk of child sex abuse. It believes that violence against children, including all forms of sexual violence, is preventable. Currently, Oak is supporting a programme to reduce the risks of people becoming (or remaining) perpetrators of sexual violence against children.

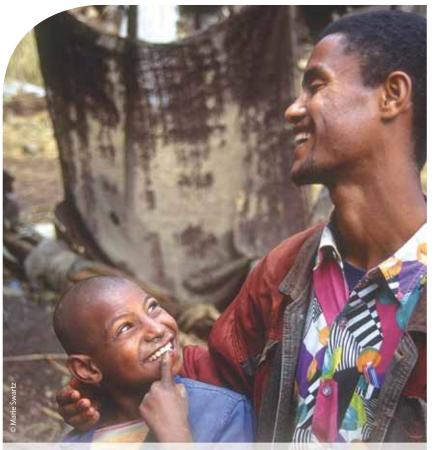
The programme aims to highlight the different types of child sexual abuse that occur and the range of prevention strategies needed to address them comprehensively, including in Eastern Africa and Eastern Europe, which are priority regions for Oak and the Lucy Faithful Foundation. Rather than offering a "one size fits all" prescriptive approach, a range of approaches that fits the needs and realities of different contexts will be explored.

Much of the current work on prevention (especially in North America and Northern Europe) focuses on working with convicted offenders. While this has shown some success with individuals, it is not a comprehensive strategy.

The work undertaken through this grant will identify and develop strategies aimed at addressing or mitigating the risk of someone becoming a perpetrator. It will be aimed at broader groups within the population, such as families, communities, children and adolescents, with regard to violence and sexual porms

"No serious attempt to prevent child sexual abuse is complete without credible efforts to work with abusers or those with the potential to abuse in order to reduce the likelihood of harm. As well as developing, in the offender, the internal resolve and ability to avoid further offending, treatment programmes also provide therapists, police and other professionals with invaluable information about the nature. direction and context of any likely future risk... the outcome of these internal and external controls can be a significant reduction in further potential victims."

Donald Findlater, Stop it Now! – Lucy Faithfull child sexual abuse prevention campaign



# YOU ARE THE STRONGEST MAN I KNOW. YOU ARE MY FATHER.

You know how powerful the arm over the shoulder can be. You can use it to show them you care. Use it to make them feel safe. Use it to teach them something. Use it to share a secret. Even use it to gently correct them if they're misbehaving.

That's real power... without using violence.

You can create a peaceful life for yourself and your family. Sometimes all it takes is simple, caring touch. It will always do more than physical violence.

For more on fathers & violence: www.Men-Care.org Men Gare 🎎 Medicage 🍪 Sance Sender 🧞









## **Gender Education, Research and Technologies Foundation (GERT)**

To build values of non-violent, nonabusive and fair partnerships among families, schools and broader communities in Bulgaria. GERT aims to challenge stereotypes and contribute to reducing violence and abuse of children. GERT also works to initiate and implement, independently or in partnership with other NGOs, activities to enhance gender equality in schools and social and gender justice in all spheres of social life.

USD 213,733 (over two years)

#### **Lucy Faithfull Foundation**

To reduce the incidence and prevalence of child sexual abuse by reducing the risks of people becoming (or remaining) perpetrators of sexual violence against children. The programme aims to highlight the different types of child sexual abuse that occur and the range of prevention strategies needed to address them. Lucy Faithfull Foundation is the only UK-wide child protection charity dedicated solely to reducing the risk of child sex abuse.

USD 611,562 (over two years)

# Men Care – A global campaign to promote fatherhood

responsive and non-violent fathers and caregivers. Promundo and Sonke Gender Justice, in collaboration with the MenEngage Alliance, coordinate this campaign in countries

#### **Promundo US**

To provide core support to Promundo to continue its child and gender-related work through the positive engagement of men and boys globally and in Brazil. Promundo works locally, nationally and internationally to conduct research related to gender equality and health. It works to implement and evaluate programmes that seek to promote positive changes in gender norms and behaviour among individuals, families and communities and advocates for the integration of these initiatives and a perspective of gender equality in public policies. The Men Care campaign is an example of this.

USD 1,387,703 (over three years)

# **PREVENTING** VIOLENCE, **PROTECTING CHILDREN**

### **Action for Self Reliance Organization** (AFSR)

To enhance the capacity of families, communities and selected institutions to protect children from all forms of abuse. AFSR aims to achieve this goal by working closely with families and communities on parenting and strengthening the links between the formal and informal child protection structures in Hawassa Town, Ethiopia and the surrounding district.

USD 165,345 (over three years)

# A more hopeful and more equal future is possible. The more your children know, the further they go in school, the bigger the future becomes. And that future -- for girls and for boys-- starts at home. When you teach your children that all people--For more on teaching equality: www.Men-Care.org Men Care Mentagap 🚱

boys or girls, of different backgrounds, gay or straight -- should be treated equally and respectfully, you're also teaching them that they deserve a future full of opportunity and equality too. That's a powerful lesson that they'll remember forever.



YOU SEE EQUALITY IN MY FUTURE.

YOU ARE MY FATHER.







### **ANPPCAN Ethiopia Chapter**

The African Network for the Prevention and Protection against Child Abuse and Neglect (ANPPCAN)

To promote partnerships with community child protection groups and schools to ensure the safety of children in homes, schools and communities. ANPPCAN Ethiopia Chapter is a child rights organisation that strives to protect children against abuse, neglect and exploitation. The project aims to: strengthen prevention and response mechanisms at the community and school levels; support child-friendly recreation services in selected localities; and facilitate the collection of child protection data.

USD 134,241 (over two years)

### **ANPPCAN Uganda Chapter**

The African Network for the Prevention and Protection against Child Abuse and Neglect (ANPPCAN)

To mobilise children, families and communities in the Jinja and Kitgum Districts of Uganda to protect children from violence, including sexual violence and exploitation. The project also aims to increase access to support services for abused children, and document and share learning to create safe environments for children. ANPPCAN Uganda's mission is to create a society that upholds children's rights and enables them to realise their potential.

USD 248,057 (over three years)

## Association "Fonds suisse pour des projets de protection de l'enfance"

To support a public-private partnership (PPP) in preventing child abuse, neglect and other forms of violence by improving the general living conditions of children in Switzerland. This is a new PPP called "Swiss Project Fund for Child Protection" between the Swiss Government, UBS, Optimus Foundation and Oak Foundation. The PPP will support child protection by: (1) funding projects, research, programming and coordination initiatives; and (2) identifying and promoting good practices.

USD 666,667

# Association for Pedagogical and Social Assistance for Children (FICE-Bulgaria)

To create opportunities for children and young people who have lived in institutions to be heard and to participate in community life. FICE-Bulgaria was established in 2001 as a nongovernmental organisation that works to improve the quality of life of children in Bulgaria. The programme aims to support children and young people who have lived in institutions so that they feel supported and less isolated in the community.

USD 50,547

### **Better Care Network (BNC)**

To build the capacities of governments and civil society partners to develop and implement policies and practices that strengthen families and improve alternative care services in six countries: Ethiopia, Uganda, Tanzania, Kenya, Rwanda and Malawi. The mission of the BCN is to facilitate active information exchange and collaboration on the issue of children without adequate family care and advocate for technically-sound policy and programmatic action on global, regional and national levels.

USD 535,390 (over three years)

# Centre de Consultation Pour les Victimes d'Abuse Sexuels (CTAS)

To provide core support to CTAS to assist victims of sexual abuse and their families. This support will enable it to continue its services and network with the public and private sectors. CTAS was created 11 years ago with the aim of providing specialised assistance to victims of sexual abuse in Switzerland.

USD 300,000 (over two years)

# Child Development Training and Research Centre

To establish a functional child protection system in evangelical churches in Ethiopia and initiate dialogue on child protection issues with other religious groups. The project aims to build the capacity of 68 churches to prevent and respond to violence against children through training and ongoing education of church staff, volunteers, children and the congregation and raise awareness of child protection issues.

USD 210,944 (over three years)



# Sexual Violence Research Initiative

Often violence against women and children has a profound and sustained impact on the health and wellbeing of its victims, their families and communities. Of the various forms of violence that children and women suffer, sexual violence is often the least visible and least reported, particularly in low and middle income countries.

Good quality and relevant research is fundamental in preventing and improving responses. The Sexual Violence Research Initiative (SVRI), a global initiative hosted by the South African Medical Research Council, aims to promote research and generate strong credible evidence to support interventions in preventing and responding to sexual violence. To achieve this aim, SVRI uses e-technologies to support research and mentors young

Over the past two years, with support from Oak Foundation, SVRI has been developing ideas around a strategy for rape prevention. This work highlights the importance of coordinated multi-sectoral prevention efforts. It is based on the available and emerging evidence relating to the risk of becoming a perpetrator of sexual violence and is applicable to low and middle income countries. Results so far suggest that the absence of clear local or national policies makes rape prevention efforts much more difficult.

# Child Rights Information Network (CRIN)

To provide up-to-date and accurate information on children's rights globally, and influence international and regional laws and calls for national legal reforms by working with national partners. CRIN's ultimate goal is to enhance access to justice for violations of children's rights, including those relating to child victims of sexual exploitation.

USD 248,000 (over two years)

### **ChildFund Uganda**

To support the development of a centre called the *Center of Excellence for the Study of the African Child* within Makerere University in Uganda. This new institution has four main goals: to build effective child protection systems in East Africa; to fill gaps in basic and scientific research in the child protection field; to promote collaborative learning efforts among key actors; and to link research on children and families to policy and practice.

USD 443,040 (over three years)

#### **Columbia University**

To ensure that the Child Protection in Crisis Network has the capacity to expand and sustain its research, training and advocacy programmes on behalf of child protection. To develop such capacity, the Network will: restructure its internal governance and operations to create more ownership and responsibility among its Steering Committee members; develop strategic communications and advocacy materials and mechanisms; and increase its engagement with academic institutions, particularly in the Global South.

USD 399,998 (over two years)

# **Emmanuel Development Association** (EDA)

To protect children on the move in eight districts in the Northern Ethiopia Corridor, one of the most strategic commercial and humanitarian routes in Africa. EDA and its partners work to establish and strengthen child protection structures at community and project levels in eight towns. It aims to protect children on the move from different forms of violence, abuse and exploitation, including child trafficking and unplanned and uninformed migration.

USD 354,075 (over three years)

# Emmanuel Development Association (EDA)

To improve the environment for children by reducing violence, sexual abuse and sexual exploitation of children in Debre Berhan, Ethiopia. EDA works closely with the local community and informal child protection groups. EDA was established in 1996 with the aim of improving the socio-economic situation of children and youth among the most vulnerable and disadvantaged communities in Ethiopia.

USD 183,838 (over three years)

#### **Eurochild**

To improve the quality of children's lives by advocating for better policies in the EU and national-level policies in Europe. Eurochild focuses on policies that help find alternatives for children to institutional care and help families at risk of abandoning children in institutions. Eurochild is a network of organisations and individuals working in and across Europe to improve the quality of life of children and young people.

USD 373,715 (over three years)

# Success with Mario: bilateral agreement in place to protect vulnerable children

Child trafficking and exploitation has been prevalent in Eastern Europe throughout the last decade. This is because the unsafe migration of children within their country or across borders increases their vulnerability to trafficking and exploitation.

A project of Oak grantee Terre des Hommes in 2011 and 2012, *Mario* is the name of a group of non-governmental organisations that works together to protect children. One of its main aims is to ensure that effective responses are in place in the face of changing trends of child exploitation and trafficking. It aims to better protect children on the move by reinforcing the capacities of national, regional and European authorities

A recent survey was carried out by Albanian and Kosovar partners on Albanian children in Kosovo concerning patterns of their migration, their vulnerability to trafficking and the different ways they are recruited and



Terre des Hommes - Giuseppina Pica

month-long analysis, which was carried out by talking to street children, resulted in the identification of 91 vulnerable children.

As a direct result of this research and subsequent advocacy efforts, a Mario meeting was organised, with the political support of the Organization for Security and Co-operation in Europe. This meeting led to the adoption of a bilateral agreement, which entered into force on 12 June 2012. Now, Albanian migrant children at risk of trafficking or exploitation benefit from a set of procedural safeguards and protection measures that are triggered as soon as their situation is brought to the attention of Kosovo authorities.

#### **Eurochild**

To support child care reform in the European Union (EU) through a policy group that provides advocacy and technical support to the EU on de-institutionalisation in European countries. Eurochild is a network of organisations and individuals working in and across Europe to improve the quality of life of children and young people.

USD 48,392

#### **Familles Solidaires**

To provide core support to develop a communications and financial strategy to improve the organisation's sustainability. Familles Solidaires provides counselling services and therapeutic support to child and adolescent victims of sexual abuse and their families, and adolescent abusers and their families.

USD 244,444 (over three years)

### **Firelight Foundation**

To support the US Christian faith community in responding appropriately to the needs of orphans and vulnerable children in sub-Saharan Africa. The community is comprised of churches, missions groups, students, donors and other faith-based organisations. In particular, the Firelight Foundation seeks to strengthen family and community-based approaches to care and to reduce reliance on orphanages.

USD 330,000 (over three years)

# **Global Fund for Children**

To support and strengthen community-based organisations in Africa and Asia that reach vulnerable children susceptible to violence and/or abuse. The Global Fund for Children works to enhance the capacity of communities to respond to immediate threats and address long-term challenges of violence against children.

USD 300,000

#### **Graduate Institute Geneva**

To establish a paid internship programme within Oak's Child Abuse Programme that will expose students of the Graduate Institute's doctoral or masters' programmes to the child sexual abuse and sexual exploitation sector and give them direct experience in grant-making.

USD 58,636 (over two years)

#### **Handicap International (HI)**

To end the sexual violence against children with disabilities in Burundi, Rwanda and Kenya. HI empowers communities and families through changing negative attitudes that underpin violence and strengthening child protection services. HI offers assistance to people with disabilities or those at risk of disability, and supports them in their efforts towards autonomy and social integration.

USD 458,775 (over three years)

# **Hope and Homes for Children (HHC)**

To give hope to orphaned, abandoned or vulnerable children by enabling them to grow up in a loving family with the security of a home. HHC is assisting the Bulgarian Government to close down eight institutions for babies under three years old and the Moldovan Government to transform an institution for babies into a family support centre. Wherever possible, children are reunited with their birthfamilies or placed with new loving foster or adoptive families in their own country.

USD 579,600 (over two years)

# International Center for Research and Policy on Children

To coordinate key actors in Rio to press for improved policies and their implementation for vulnerable children. Actors include: the Rio Children's Rights Council; the Ministerio Publico; the Coalition of Centres for the Defence of Children's Rights; municipal secretariats; the press, particularly in conjunction with the upcoming World Cup; and community activists.

USD 182,501 (over two years)

#### **International Social Service (ISS)**

To assist organisations and governments in their efforts to provide adequate care for children deprived of parental care. ISS works in the fields of child rights and child protection, providing new alternative social services for children and families. ISS is developing a handbook called "Implementation and Monitoring Handbook on the Guidelines for the Alternative Care of Children".

USD 34,312

### **Keeping Children Safe**

To provide core support to Keeping Children Safe to advocate for the adoption of international standards on child protection measures. Keeping Children Safe aims to strengthen the capacity of organisations to protect children globally from all forms of violence, abuse and exploitation.

USD 698,000 (over two years)

# Marie Meierhofer Institut für das Kind (Marie Meierhofer Children's Institute)

To provide children and parents in difficult living conditions with support and to prevent stressful situations that can expose children to neglect and violence. This addresses two issues: (1) children and their mothers who have limited access to existing services due to their migrant background and involvement in prostitution; and (2) children and their divorced or separated parents.

USD 406,167 (over two years)

# National Network for Children Association (NNC)

To focus public attention to the issue of children's rights. NNC is a Bulgarian non-profit network of 109 leading NGOs that works with children and families. It plans and implements advocacy and lobbying campaigns to guarantee the rights of children and improve the wellbeing of Bulgarian families and children. The project will be implemented in cooperation with UNICEF Bulgaria.

USD 59,663

### **Netherlands Center for Social Development (MOVISIE)**

To guarantee that when children participate in legal proceedings as victims or witnesses of abuse (especially sexual), their best interests are guaranteed. The MOVISIE works to ensure that children are not re-victimised during interviews with police, psychologists or the court. The project team works in three countries -Bulgaria, Latvia and Moldova – to develop a unified approach of interviewing children in coordination with multiple agencies.

USD 244,043 (over two years)

#### **New Venture Fund**

To deliver a paradigm shift in child protection globally through a new alliance of key actors called *Protecting the Future* Alliance. The New Venture Fund was established in the US to respond to the demand from leading philanthropists for efficient, cost-effective and time-saving project implementation and intermediary services. The Child Protection funders group has enlisted its support to launch the Protecting the Future Alliance.

USD 50,000

# NGO Group for the Convention on the Rights of the Child (CRC)

To coordinate civil society involvement in the ratification campaign for the new Optional Protocol to the CRC on a communications procedure and to continue to mainstream child rights in other United Nations human rights mechanisms and procedures. The NGO

Group for the CRC is a global network of 79 international and national nongovernmental organisations committed to ensuring that all children fully enjoy their rights as defined by the United Nations CRC. This goal will be achieved through international child rights and human rights mechanisms.

USD 419,794 (over two years)

#### **PANOS Eastern Africa**

To support the active engagement of the media as an advocate for child protection in Uganda, Tanzania, Ethiopia and Kenya. PANOS Eastern Africa works to link media work with programmes and research and to promote protective environments for children at family, community and institutional levels.

USD 476,186 (over two years)

### **Positive Personal Skills in Society Foundation (Pernik)**

To prevent all forms of violence against children in educational settings in South West Bulgaria. Pernik will create opportunities for children's voices to be heard in schools and kindergartens to make them more child-friendly.

USD 248,374 (over three years)

## **Social Activities and Practice Institute** (SAPI)

To prevent violence against children in Bulgaria, Latvia and Moldova. SAPI aims to create an environment that: protects children; takes their views into account; and supports work with parents, including foster parents and the community.

USD 205,314 (over three years)

### **Tanzania Child Rights Forum (TCRF)**

To provide core support for TCRF to strengthen coordination and networking of child rights organisations in Tanzania. TCRF is a national child rights coalition of non-governmental organisations that promotes, monitors and reports on the implementation of the Law of the Child Act 2009 in Tanzania. Since its establishment in 2009, more than 45 international and local NGOs have joined TCRF as members.

USD 50,000

## **University of Oxford - Department of International Development**

To research and improve policy and practice in the fields of child protection and child poverty in Ethiopia and India. It will have a specific focus on the area of child work/labour and relevant child policies. This will include consultations in Ethiopia, Eastern Africa in general and international organisations in the United Kingdom. The role of research in wider child protection policy development will be strengthened.

USD 331,200 (over two years)

# Switzerland: Preventing the first abusive act



# \*Be Careful

Sometimes I wake up in the middle of the night.

Sometimes I cry and you have to check if everything is ok with me.

Sometimes you can feel so helpless.

Maybe even you are angry at me for a moment, but

Please, be careful with me.

Sometimes I disturb you when you have to work.

Normally you are patient because you understand that I don't know when it is time for playing.

But sometimes you are upset and then

Please, be careful with me.

\*The translated text of the *Be*Careful campaign poster (opposite)

in Eastern Europe

# Nobody's Children

Nobody's Children Foundation is a non-governmental organisation based in Poland that works to protect children. The Foundation offers psychological, medical and legal help to victims of abuse and their caregivers.

Currently, Oak Foundation is supporting its *Childhood* without Abuse project, which works to promote positive parenting in Eastern Europe. It also aims to improve the child protection system by increasing the competence of professionals, providing help to child victims and their families and raising public awareness of child abuse issue. In partnership with non-governmental organisations from Bulgaria, Lithuania, Latvia, Moldova and the Ukraine, the programme has been implemented since 2005.

In 2012 the project worked to raise awareness of the importance of using positive parenting methods and protecting young children from violence (see poster above). In addition, the fifth *Prevention of young child abuse conference and Without a smack – how to set limits for children with love and respect* workshop in 2012 in Warsaw revealed a need to build the competence of parents in relation to preventing violence against children.

This knowledge led to the launch of a communications campaign targeting the general public, which explained to parents how to recognise emotions before allowing them to lead to violent behaviour.

A survey of the *Good Parent – Good Start* campaign showed that, of the citizens who saw the posters, on average 80 per cent thought that such a campaign was necessary.

# **JOINT INDIA PROGRAMME**

# Child in Need Institute - Jharkhand Unit

To strengthen social 'safety nets' and build a protective environment for vulnerable children and women in Jharkhand, India. This will be done through building child and women friendly communities, capacity building to support the Integrated Child Protection Scheme (ICPS) in selected districts and assessing alternative care practices and services as a first step to promoting more appropriate forms of family and community-based care models.

USD 251,491 (over three years)

# Dr. Palep's Medical Education and Research Trust

To enable adolescent girls who have left school in Jharkhand, India to become more economically self-reliant. This will be done by providing training on basic entrepreneurial skills, apprenticeships and job placement support.

USD 53,878

# International Center for Research on Women (ICRW)

To explore the feasibility of adapting the 'Gender Equity Movement in Schools' approach to end violence against women and girls in Jharkhand and West Bengal. It is hoped that this approach will increase understanding of the cultural context of Jharkhand and West Bengal in India and aid the implementation of the programme with the aim of preventing violence. The ICRW is a global research institute with headquarters in Washington, DC, and regional offices in Nairobi, Kenya and New Delhi, India.

USD 25,000

#### **NIRMANA**

To improve the lives of domestic workers in India through advocacy, legislative reform and social services. NIRMANA aims to: (1) develop and implement central legislation to provide social security to domestic workers; (2) find alternative livelihoods for tribal girls who want to give-up domestic work; and (3) promote safe migration for tribal girls who at present are being trafficked for domestic work.

USD 302,058 (over three years)

### **Plan India**

To support the implementation of the national Integrated Child Protection Scheme in the state of Jharkhand. Plan India is an Indian NGO working to improve the lives of disadvantaged children, their families

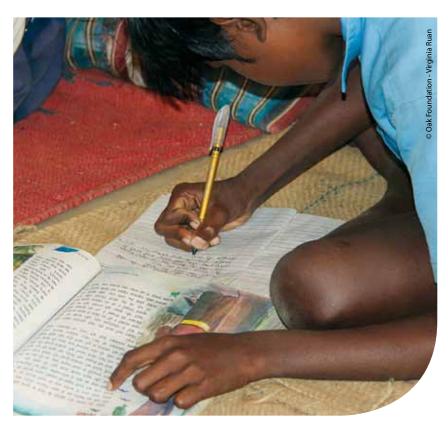
and communities through an approach that puts children at the centre of community development. Plan India currently works in 11 states in India, across 5000 communities.

USD 343,029 (over three years)

#### **RAHI Foundation**

To build the capacity of teachers, parents and adolescents to prevent child sexual abuse in schools in New Delhi, India. This will be done through peer awareness, education and skill building involving adolescents, teachers, school counsellors and parents. A component to introduce this work in Kolkata will be developed. RAHI functions as a counselling and support centre as well as an education, training, research and communication centre in New Delhi. RAHI was established in 1996.

USD 26,941



Oak aims to improve the lives of all children by ending violence, protecting rights, building protective environments and providing opportunities for better education.



# Environment

# TO ADDRESS GLOBAL CLIMATE CHANGE MITIGATION AND THE CONSERVATION OF MARINE RESOURCES

Climate patterns shape the natural ecosystems on which the world depends. Increasing levels of greenhouse gas (GHG) emissions are negatively influencing climatic, terrestrial, oceanic and other aquatic systems. Oak Foundation is concerned that the ability of these systems to sustain the conditions for life is being compromised.

At the same time, a rapid depletion of marine resources has led to a global

fisheries crisis, and scientific evidence indicates that some regions are experiencing a severe loss in biodiversity.

These two threats disproportionately impact the economically disadvantaged, a fact that has led Oak to focus on the conservation of marine resources and the mitigation of climate change. Oak's vision is to achieve a zero-carbon global economy and the recovery of marine fisheries and habitats.

In keeping with Oak's vision and mission, the Environment Programme aims to:

- ▶ protect the oceans and the climate by contributing to the development of responsible global and local governance mechanisms; and
- ▶ catalyse transformational changes in the way oceans and climate are perceived and exploited, for a more socially and environmentally sustainable society.

# **OAK SUPPORTS:**

### **Climate Change:**

The Climate Change sub-programme funds organisations in the United States, Canada, Europe, Brazil, China and India. It has two main goals:

- ► that global GHG emissions peak by 2020; and
- ▶ that greenhouse gas emissions from the power and transportation sectors are reduced by 2030 to levels consistent with the latest scientific recommendations for climate stabilisation.

To reach these goals, Oak partners with organisations to:

- ► stabilise and curb GHG emissions internationally;
- ▶ reduce emissions from the power and transport sectors by increasing energy efficiency in a bid to foster a massive uptake of renewable energy sources and avoid the construction of new carbon intensive infrastructure;
- ▶ reduce GHG emissions from vehicles by transforming patterns of mobility and infrastructure and ensuring a massive uptake of fuel efficiency standards; and
- reduce sources of pollution that aggravate warming in the Arctic.

### **Marine Conservation:**

The Marine Conservation subprogramme funds organisations working in the North Pacific/Arctic, Central America and Europe.

### **North Pacific/Arctic:**

The North Pacific/Arctic regions are renowned for endemic biological diversity, productive fisheries and populations with a rich marine culture and heritage.

Weather and ecological changes are affecting every aspect of life for the four million people who live in the area, and many Arctic communities are under pressure to develop offshore resources. The rapid social and economic changes are having an impact on people's health and wellbeing.

Oak invests in local and regional conservation efforts that promote healthy and resilient marine ecosystems for the benefit of future generations in the North Pacific/Arctic. This is achieved by tapping into the wealth of knowledge, innovation and stewardship practices that have defined the longstanding cultural traditions in the region.

### Mesoamerica:

Although the Central American country of Belize is one of the most beautiful and untouched regions of the world, its barrier reef and associated marine ecosystem are not being managed sustainably.

Oak supports the development of a network of marine reserves that maintain the health of the barrier reef ecosystem and its wildlife. This network also supports food security and the sustainable economic development of local coastal communities.

#### **Europe:**

The European Union (EU) is one of the biggest consumers, importers and exporters of fish. With its large fishing fleet, strong domestic markets and political and commercial influence, the EU exerts an enormous influence on fisheries policies worldwide, many of which encourage overfishing. Importantly, the EU does not have a sustainable fisheries policy in place.

Oak funds organisations that restore and conserve European marine ecosystems, and ensure that the European fleet adheres to sustainable practices, whether in European waters or elsewhere.

# **REFLECTIONS ON THE YEAR**

Global greenhouse gas emissions continue to escalate with no end in sight. While emissions in Europe, Japan and the US fell in 2011, emissions rose across much of the developing world. A report launched in June 2012 revealed that per capita, emissions in China reached 7.2 tonnes last year — close to that of the Europeans, who average 7.5 tonnes. Such trends highlight the importance of our decision early in 2011 to turn our attention to some of the largest emerging economies.

In 2012 Oak Foundation began working to enhance the role of civil society in the debate on low-carbon development in countries such as Brazil, China, India and Mexico. We renewed our commitment to Shakti Foundation in India, and continued to support Prayas, the Centre for Science and Environment, the Center for Study of Science, Technology and Policy and the Centre for Policy Research, all of which

work in the sectors of energy policy and low-carbon inclusive development. In Latin America, we supported the establishment of the Latin American Regional Climate Initiative, which will hopefully become the reference point on climate change in the region. It will focus on climate policy and on the reduction of emissions in the areas of transport, electricity and solid waste. We also approved grants in China that address issues such as energy efficiency and low-carbon urban development.

The United States adopted a new auto mileage and emission standards bill. A number of Oak grantees were involved in advocating for this, which has been hailed the "biggest single step of any nation to combat global warming". In Europe, the European Climate Foundation and partners have helped the German Government implement *Energiewende*,

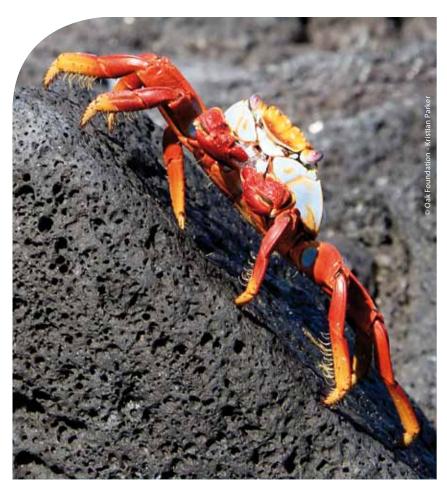
the country's commitment to decarbonise its energy sector by 2050, mostly through a massive expansion of renewable energy.

Oak carried out an evaluation of its work in the North Pacific/Arctic. There have been clear successes in the previous five years, including: developing the Arctic Fisheries Management Plan that bans industrial scale fishing in US Arctic waters; freezing the footprint of trawling in the Bering Sea; imposing a bycatch cap on Chinook Salmon in the Pollock fishery; and mitigating the impacts of the oil and gas activity in the Chukchi Sea through the use of Conflict Avoidance Agreements.

In terms of ocean conservation, our knowledge on the decline of global fisheries improved with the publication of the report called *Charting a Course to Sustainable Fisheries*. Supported by four foundations, including Oak, the study was carried out by California Environmental Associates, and shows that fisheries are in a worse state than previously thought. Unassessed stocks, usually ignored in global analyses because of a lack of data, are declining at disturbing rates.

In Europe, the expected conclusion of the Reform of the Common Fisheries Policy (CFP), which governs the activities of EU national fishing fleets, including many aspects of their distant-water activities, is expected in 2013. A number of Oak grantees including WWF, FishFight and the Pew Charitable Trust have been advocating for improvements, including: a ban on discards; an adoption of the concept of a maximum sustainable yield; the regionalisation of fisheries management; and a reduction of the impact of its fisheries vessels in distant waters, particularly in developing countries.

In addition, efforts to increase marine protected areas improved in 2012. Read on for highlights about the protection of the Coral Sea in Australia and the Turneffe Atoll in Belize. The North Pacific Fisheries Management Council in Kodiak also voted to reduce the bycatch of halibut in the Gulf of Alaska trawl fisheries by 15 per cent.



Oak supported the Galapagos National Park Service in 2010 and 2011.

# **CLIMATE CHANGE**

# **ClimateWorks Foundation (CWF), USA**

To provide core support to CWF as it restructures, enhances and refines its services to the global climate change community. CWF partners with an international network of affiliated organisations — the ClimateWorks Network — to support policies in the geographic regions and economic sectors that have the greatest potential for reducing greenhouse gas emissions.

USD 2,400,000 (over four years)

### **Energy Foundation, The**

To demonstrate successful, high-visibility urban design and transportation systems that promote sustainable development practices in seven cities in China. The Energy Foundation will work with municipal leaders, students, practitioners, mayors and other government officials. Its primary role is to provide grants to institutions that promote the transition to a sustainable energy future by advancing energy efficiency and renewable energy.

*USD 1,500,000 (over two years)* 

#### **Environmental Defense Inc**

To work with retailers and consumer goods companies in China to transform the way energy is managed in the supply chain. Environmental Defense will work in China with the Government, academics, multinational retailers, consumer goods companies and international financial institutions. The aim is to develop an energy efficiency finance model and guidelines for government procurement evaluations.

USD 1,500,000 (over three years)

# Global Campaign for Climate Action (GCCA)

To provide core support to the GCCA to continue its work. GCCA is a global alliance of more than 270 not-for-profit organisations located across the world. These organisations aim to mobilise civil society and galvanise public support to ensure a safe climate in the future, promote the low-carbon transition of economies and accelerate adaptation efforts in communities already affected by climate change.

two grants totalling USD 600,000

# Natural Resources Defense Council (NRDC)

To develop industry-wide multinational supply chain policies to promote energy efficiency and sustainability in textile supply chains in China, and advise and collaborate with government officials to implement national energy efficiency goals for the textile sector. NRDC collaborates with China's Ministry of Housing and Urban-Rural Development to develop smart growth guidelines and a "walkability" index for city governments as a way of raising public awareness and catalysing policy changes.

USD 1,500,000 (over three years)

# **Shakti Sustainable Energy Foundation**

To provide core support to Shakti to promote a clean, secure and equitable future for all Indians by supporting policies that promote energy efficiency, sustainable transportation and renewable energy. Shakti's mission is to catalyse innovative policy solutions that encourage energy efficiency and the development of renewable energy sources.

USD 3,000,000 (over three years)

# **CLIMATE CHANGE EUROPE**

# **Climate Action Network (CAN) Europe**

To prevent climate change and promote sustainable energy and environment policy in Europe. CAN Europe has 140 member organisations active in 27 European countries. CAN is a worldwide network of more than 700 NGOs working to promote government, private sector and individual action to limit humaninduced climate change to ecologically sustainable levels.

USD 1,115,360 (over three years)

# **European Climate Foundation (ECF)**

To provide core support to the ECF as part of a five-year commitment made by its founders. The ECF uses the funds largely for its six programmes (power, energy efficiency, transport, EU climate policies, international climate diplomacy and climate communications) as well as for its own institutional development needs.

USD 6,825,710 (over three years)



Galapagos islands.

# Climate and Clean Air Coalition

In February 2012 US Secretary of State Hilary Clinton the Climate and Clean Air

state partners, including Oak

# CLIMATE CHANGE NORTH AMERICA

# **Carnegie Endowment for International**

To develop new policies and build partnerships in regard to global petroleum resources and unconventional fuels. Carnegie Endowment addresses how new and conventional oils differ; the global market dynamics of unconventional oils; and what new policies, governance structures, pricing mechanisms and information data are needed to mitigate carbon emissions from future oil supplies.

USD 300,001 (over three years)

## **Ecology Action Center (EAC)**

To use the leadership and best practices of the Atlantic Canadian provinces to champion energy efficiency and renewable energy as part of Canada's National Energy Policy. Since 1971, the EAC has been working closely with social and natural scientists and using detailed policy analysis to raise awareness of the best clean energy practices in order to build a healthier, more sustainable Nova Scotia and Atlantic Canada.

USD 99,999 (over two years)

### **Environmental Law and Policy Center** of the Midwest

To accelerate high-speed rail development in the United States to reduce carbon dioxide and other pollution. The Environmental Law and Policy Center is a public interest environmental legal advocacy and ecobusiness innovation organisation in the American Midwest. It develops strategic environmental advocacy campaigns to protect natural resources and improve environmental quality.

USD 250,000 (over two years)

### **Equiterre**

To raise public awareness and encourage greater public debate about the social and environmental costs associated with plans to reverse the flow of a pipeline between Maine, Quebec and Ontario.

USD 304,290 (over two years)

#### **ForestEthics**

To raise awareness among large US companies on the environmental impacts and financial risks of unconventional fuels. Unconventional fuels refer to primary resources such as oils, gas and peat that are not being intensively exploited at present, as well as gasoline and diesel fuel produced from coal or natural gas. This programme will also encourage the use of cleaner fuels such as biofuels and electricity.

USD 500,000 (over two years)

# New Venture Fund (NVF)

To scale up work to promote alternative solutions to tar sands expansion in affected provinces and states by expanding communications initiatives and re-granting. The NVF conducts public interest projects and provides professional insight and services to institutions and individuals seeking to foster change.

USD 1,000,000 (over three years)



# Historic vehicle fuel efficiency standards established in the US

In August 2012 the US Government finalised new rules requiring automakers to nearly double the average fuel economy of new cars and trucks by 2025.

The new standards mandate an average fuel economy of 23 kms to a litre (about 54.5 miles to the gallon) for the 2025 model year. Plans for change range from improved engines on traditionally petrol-powered cars to fully electric cars and hybrid models. Standards are expected to cut greenhouse gas emissions from vehicles in half, reducing carbon dioxide by six billion tonnes.

There will also be an added cost benefit, with Americans expected to save USD 1.7 trillion in fuel costs. This is an average saving of more than USD 8,000 per vehicle by 2025, easily exceeding the estimated USD 2,000 – 3,000

extra that a new efficient vehicle would cost consumers to buy.

President Obama has called the new rules "historic", and has estimated that Americans will reduce their oil consumption by 12 billion barrels by 2025, making the fuel standards "the single most important step" ever taken to reduce dependence on oil.

Oak Foundation is grateful to the Center for Auto Safety, Secure America's Future Energy, Union of Concerned Scientists, Sierra Club, League of Conservation Voters, the Environmental and Energy Study Institute, the Energy Foundation and the Natural Resources Defense Council for securing this achievement.

#### **New Venture Fund**

To evaluate Oak Foundation grants to the Clean Air Task Force (CATF). These grants relate to short-lived climate pollutants and the advancement of low-carbon coal and gas technologies, including identifying future opportunities and producing a set of recommendations. This evaluation will be shared with Oak Foundation and CATF partners with the aim of building upon and implementing the next steps collaboratively.

USD 55,000

#### **Pembina Institute**

To develop scientifically accurate analysis of and raise awareness among

the Canadian public on the need for slower and more environmentally responsible tar sands development. Pembina advances clean energy solutions through research, education, consulting and advocacy.

USD 404,533 (over two years)

# Respecting Aboriginal Values & Environmental Needs (RAVEN)

To support the Beaver Lake Cree Nation (BLCN) in its efforts to promote the integrity of its traditional lands. RAVEN will work closely with the BLCN to meet court-ordered deadlines and raise necessary funding for legal action.

USD 50,906

#### **Tides Canada Foundation**

To support Tides Canada to foster Canada's charitable and non-profit sector. Tides Canada provides philanthropic, financial, and project management services for changemakers – philanthropists, foundations, activists and civil organisations. Tides Canada identifies environmental and social challenges and brings the resources and leadership to make change happen.

USD 25,000



# Australian Coral Sea

In November 2012 the Australian Government announced the designation of its new marine parks. The country's marine reserves will cover more than three million square kilometres, or one third of its waters, which is the world's largest system of marine parks ever established by one country.

The Australian Government substantially increased the peripheral area of the protected waters by including the Coral Sea Marine National Park that surrounds the Great Barrier Reef in the Northeast. Roughly the size of Spain, this is the second largest protected marine reserve in the world. The largest marine reserve is still the Chagos.

Marine Reserve at 640,000 square kilometres, which was also supported by Oak Foundation.

Oak Foundation supports the Pew Environment Group, which along with its partners has funded the programme Global Ocean Legacy, with the aim of establishing a worldwide system of large, highly protected marine reserves. These areas will help protect the diverse wildlife, including whales, dolphins, sea lions, tuna, sharks, sea turtles and coral reefs. The designation of the Coral Sea Marine National Park is a hopeful sign for the future of the oceans.

# **MARINE**

# California Environmental Associates (CEA)

To share the findings of a study examining the health of global fisheries and its associated report *Charting a Course to Sustainable Fisheries* with non-governmental, governmental, multi-lateral and academic sectors and to incorporate their feedback and comments. For this project, CEA will develop an overall engagement and communications strategy and prepare less technical versions of the document to disseminate to different audiences.

USD 120,779

#### **Greenpeace Japan**

To achieve sustainability in the fisheries sector and government policies. Japan, as an industrialised country with one of the highest per capita seafood consumptions in the world, plays a key role in addressing this major environmental and socio-economic challenge. Greenpeace Japan aims to achieve its objectives by helping retailers and restaurants to become sustainable. This will benefit marine life, biodiversity and commercial fisheries by promoting the recovery of key stocks.

USD 399,610 (over two years)

## **New England Aquarium**

To protect highly vulnerable species and habitats, conserve marine biodiversity and promote the sustainable use of ocean resources. The New England Aquarium is a global leader in ocean exploration and marine conservation.

USD 150,000 (over three years)

### **Pew Charitable Trusts**

To provide core support to continue Pew's Global Ocean Legacy (GOL) programme. Established in 2006, the GOL identifies and advocates for the establishment of large, fully-protected marine reserves. The project goal is to secure the designation of 15 large, (greater than 150,000 square kilometres in area), fully-protected marine reserves by 2022, thereby creating the world's first generation of great marine parks.

**USD 1,500,000 (over five years)** 



# **MARINE ARCTIC & NORTH PACIFIC**

#### Alaska Conservation Foundation (ACF)

To provide effective management of the Alaska Native Fund through appropriate staffing, funding and quality grant-making practices and resources. ACF launched the Alaska Native Fund in 2011. The purpose of the Fund is to advance Alaska Native priorities for protecting land and sustaining ways of life. ACF builds strategic leadership and support for Alaskan efforts to take care of wild lands, waters and wildlife, which sustain diverse cultures, healthy communities and prosperous economies.

USD 303,617 (over five years)

# Alaska Longline Fishermen's Association (ALFA)

To create a network of sustainable fishing communities that work to ensure healthy fisheries and resilient communities. ALFA represents longline fishermen in securing sustainable access to healthy halibut, sablefish and rockfish stocks.

USD 210,000 (over three years)

# Alaska Sustainable Fisheries Trust (ASFT)

To establish sustainable community-based fisheries through an approach that secures economic and political viability, while building community and resource resilience. The project has three overarching objectives: (1) to establish an effective lending component for the ASFT; (2) to strengthen ASFT's capacity in promoting conservation and community viability; and (3) to communicate ASFT's achievements to help secure its future.

USD 250,000 (over three years)

# Bycatch of halibut to be reduced

In the Gulf of Alaska, halibut is often caught in trawl nets that are meant to catch other, more commercially valuable fish, such as cod and pollock.

Bottom trawling is when a large net with heavy weights is dragged across the seafloor, scooping up everything in its path, with the aim of catching crustaceans and ground fish. Trawling catches indiscriminately not just the targeted fish, but also other marine life such as deep sea corals. It destroys the seafloor habitat, which is important for healthy marine ecosystems.

As halibut is valued by Alaska's subsistence, sport, charter and commercial fisheries, regulations require that all halibut caught accidentally is returned to the ocean. This is known as bycatch, and tends to happen regardless of whether the fish are living or dead. It is thought to be contributing to the decline in fish stocks over the past decade.

A decision to reduce the bycatch of halibut by 15 per cent in 2014 was made at the North Pacific Fisheries Management Council meeting in Kodiak, Alaska in June 2012 — a

critical action that will save over 700,000 pounds of halibut per year. The decision will go into effect in 2014. It is expected to protect halibut sustainably, as well as the jobs of thousands of fishermen who will be able to continue fishing for halibut, albeit less intensively, for years to come.

The Council action represents a hard won fight by the Alaska Marine Conservation Council and the Alaska Longline Fishermen Association, funded by Oak Foundation, together with sport, commercial and subsistence harvesters.





Sisimiut, Greenland (September 2012).

#### **Association of Village Council Presidents**

To obtain support from Alaska Tribal organisations for a tribal voting seat on the North Pacific Fisheries Management Council (NPFMC). Letters of support from Alaska's tribal governments, tribal consortiums, marine mammal commissions and other state-wide Alaska Native organisations are to be used as the basis for developing a Congressional legislative proposal reflecting the tribes' objectives. Meetings will also be held with: fishery and environmental organisations; state and federal governmental officials; and others with a stake in federal fishery management.

USD 75,000

# **Bristol Bay Native Association**

To create a Geographic Information System database that documents traditional ecological knowledge and subsistence use and combines it with western scientific knowledge. The Bristol Bay Regional Vision places a high value on sustaining community subsistence practices through protecting the land and waters. The project engages local people to participate in marine use and habitat mapping and planning and game management through advisory councils.

USD 350,975 (over three years)

### **Crag Law Center (Crag)**

To support the Alaska Eskimo Whaling Commission (AEWC) in its work to prevent injury to the bowhead whale and its habitat resulting from site-specific industry proposals for offshore oil and gas operations. Crag works to preserve clean air, water and diverse ecosystems by providing clients in the environmental sphere with free professional legal services. Crag has partnered with AEWC to: protect and advocate for subsistence hunting of the bowhead whale; prevent injury to the mammal and its habitat; and advocate for administrative reforms.

USD 158,220 (over three years)

### **Foraker Group**

To ensure that Alaskan natives and rural communities have equal access to the not-for-profit capacity building services provided by the Foraker Group. A new Rural Specialist position will be supported. He/she will be mentored by Foraker on its sustainability model and its theory of change to help natives of Alaska, tribal governments and rural organisations strengthen their capacity to better serve their communities.

USD 200,000 (over three years)

# Inuit Circumpolar Council - Greenland (ICC)

To secure indigenous rights and safeguard the environment in connection with onshore and offshore industrial development activities in Greenland. ICC Greenland will build the capacity of its environmental programme staff to: review environmental impact assessments; conduct public consultations in towns potentially most affected by large-scale industrial development; and increase staff participation in Arctic Council working groups.

USD 206,111 (over two years)

### **Pew Charitable Trusts**

To build conservation solutions that address the rapidly changing Arctic environment. Pew's Oceans North campaign promotes science and community-based conservation of the Arctic Ocean in the United States, Canada, Greenland and among nations in the international Arctic. This is to: protect environmentally sensitive areas of the Arctic Ocean from harm caused by industrial fishing, offshore oil and gas development and shipping; and promote science-based policies to guide environmentally responsible development of new industrial activities in Arctic waters.

USD 500,000 (over three years)

#### **Tides Canada Foundation**

To support Canadian Inuit in replicable, community-based activities that are consistent with ecosystem-based management. To accomplish this, the Tides Canada Foundation, a charity for people and the environment, will build a re-granting programme to empower Inuit to be strong actors in the science, governance and decision-making processes related to the Arctic marine environment they depend upon.

USD 301,993 (over three years)

#### **Wildlife Conservation Society**

To establish a coalition of Alaska Native (marine mammal) Organisations to address common goals and concerns about Arctic shipping. Alaska Native (marine mammal) Organisations (ANOs) seek to form a coalition to pursue common goals and address common concerns. The ANOs work collectively on issues of conservation. The most immediate concern is increased commercial and industrial shipping in the Western Arctic, through the Beaufort and Chukchi Seas and the Bering Strait.

USD 99,944

# Yukon River Drainage Fisheries Association (YRDFA)

To reduce Chinook and Chum salmon bycatch in the Bering Sea pollock fishery. Through outreach with Western Alaska communities and participation in the North Pacific Fisheries Management Council process, YRDFA aims to ensure management measures (regulated under Amendment 91) are established to reduce chum salmon bycatch to below 150,000 by 2013.

USD 50,000



US Arctic indigenous leaders seal the creation of the Arctic Marine Mammal Coalition.

# The Arctic and North Pacific – speaking with one voice

Bowdoin College, a private liberal arts college in Maine, hosted eleven Inupiat and Yupik leaders from Alaska for a three-day workshop, to facilitate joint work on mitigating the impacts of shipping in the US Arctic.

The workshop, run by Oak grantees the Wildlife Conservation Society and the Alaska Eskimo Whaling Commission, focused on the challenges and opportunities faced by traditional Inupiat and Yupik families and communities in the light of recent changes in Alaska. These include intensified oil and gas development, a dramatic increase in ship traffic as ice disappears from northern waters and climate change.

In an effort to speak with a unified voice, the workshop culminated in the formation of the Arctic Marine Mammal Coalition, consisting of representatives from the five Arctic marine mammal commissions in Alaska

In a joint letter to the US Coast Guard, the group requested that the US Government support attempts to identify emerging issues related to shipping in the Arctic, along with ten recommendations to protect marine mammals and subsistence activities from adverse effects.

# Bering Strait: a treasure threatened by increased Arctic shipping



The Bering Strait, a relatively narrow 85 km wide passage between Alaska and Russia, is perhaps the most productive and diverse marine area in the Arctic. The region is home to seals, fish, walrus, several types of whales and immense numbers of birds.

It has an ancient human history and an enduring cultural heritage, in particular for the indigenous peoples of the region. Traditional subsistence hunting and fishing continue to this day.

All trans-Arctic and most shipping vessels cross the Bering Strait — the only link between the Pacific and Arctic Oceans. The warming of ocean temperatures and the dramatic loss of ice cover are starting to have an impact on the lives of indigenous people, as the Arctic waters open to new and expanded shipping, fishing, research, offshore oil development and the acceleration of other economic activities.

In response to this, Oak Foundation supported a workshop organised by the International Union for Conservation of Nature (IUCN), the Natural Resources Defense Council (NRDC) and the University of Alaska Fairbanks (UAF) in Nome, Alaska in June 2012. Some 35 local, governmental, scientific, indigenous and environmental experts attended

The workshop identified a range of potential measures to manage and protect important areas. The discussion addressed subsistence use of the Bering Strait region as well as concerns related to increased ship traffic, including ship spills and accidents, discharges and invasive species.

An invasive species is one that has been either deliberately or

accidentally released into an area where it would not ordinarily exist and which competes with species native to that area. Melting ice caps have changed water temperature to such an extent that huge invasions of marine species are now entering the Arctic waters in ways that were not possible before, often forcing native fish to leave in search of food.

During the meeting, the early completion of a mandatory polar code, which is being developed by the International Maritime Organization for ships voyaging in the Arctic Ocean, was strongly encouraged. Furthermore, it was recognised that there is a need for US/Russian bilateral voluntary guidelines for shippers, as well as preliminary studies to identify any areas in need of special management.



# **MARINE EUROPE**

#### **Environmental Justice Foundation CT**

To reduce the amount of illegal, unreported and unregulated fish entering the European Union seafood supply chain. The Environmental Justice Foundation CT also aims to achieve better marine governance and transparency within Europe that will promote positive outcomes for fisheries and marine sustainability in West Africa.

USD 249,422 (over three years)

#### Internews

To build media interest and capacity in European Member States to cover marine issues, raise public awareness and engage new audiences. Internews is an international not-for-profit organisation that works to empower local media worldwide. A series of journalism workshops on the European Union's fisheries subsidies and Common Fisheries Policy are being held to facilitate this project.

# **Keo Films**

To raise awareness and advocate, through the Fish Fight campaign, to end the practice of discarding unwanted or excess fishing catch in Europe. Fish Fight works across Europe to build public support for a new Common Fisheries Policy that includes a ban on discards and ambitious dates for its enforcement in European waters.

USD 336,302

USD 110,208

# First Spanish fishery obtains certificate for sustainable fishing



The Marine Stewardship Council (MSC) is the world's leading certification and eco-labelling programme for sustainable seafood. It is a global organisation that works with fisheries, seafood companies, scientists, conservation groups and the public to promote the best environmental choice in seafood.

In January 2012 a Spanish family-owned fishing company called Pescafria was independently awarded the MSC environmental standard certificate for sustainable fishing practices. The company holds 27.5 per cent of the Spanish cod quota — the largest in the country — and it exports seafood products and frozen cod fillets to the United Kingdom, France, Holland, Norway and Portugal.

The certificate has consolidated Pescafria's position in various export markets where awareness of sustainable practices is increasing. In spite of negative information about cod in general, its achievement should raise awareness

among consumers on the health of the well-managed Arctic Ocean cod stocks. Pescafria is the first Spanish fishery to receive the certification, assessed on the basis of the three MSC environmental principles: maintaining sustainable levels of fish stocks (in this case, Northeast Arctic cod); minimising the environmental impact methods of fishing have on the marine ecosystem; and effectively managing fishing operations.

Francisco Rodríguez, the manager of Pescafria, says, "Getting MSC certification consolidates our position in export markets of being increasingly aware of the need to consume wild seafood – the only really sustainable product."

Oak Foundation's support has been key in the development of MSC's programme in Spain. Oak continues to support MSC in moving the Spanish fishing industry and seafood supply chain towards a more sustainable future.





Polish trawler fishing at night, Oderbank, Poland. Oceana Hanse Explorer Baltic Expedition, May 2011.

#### **Marine Stewardship Council (MSC)**

To contribute to more sustainable approaches to commercial fishing practices in the Spanish fishery sector, helping secure livelihoods and improve marine conservation. MSC is a global organisation that works with fisheries, seafood companies, scientists, conservation groups and the public to promote the best environmental choice in seafood. The project will continue to work towards restoring depleted fish stocks by 2015 and will reinforce the conservation measures framed in the EU's new Common Fisheries Policy.

USD 465,373 (over three years)

#### **NAUSICAA Centre National de la Mer**

To raise awareness, educate and empower European consumers to make educated seafood choices and foster sustainable management of fisheries in France, Italy and Spain. The project aims to use exhibits, educational activities, workshops and special events carried out by aquariums. The hope is that over 2.2 million aquarium visitors per year will be exposed to sustainable seafood consumption exhibitions.

USD 414,000

#### **New Economics Foundation**

To ensure that the reform of the European Union (EU) Common Fisheries Policy aims to recover fish stocks and ecosystem health. The New Economics Foundation will engage at least 40 schools in requesting EU leaders, through pictures, to improve EU fishery policy, so that there will be fish in the future. Its intention is to promote sustainable EU fisheries.

USD 95,982

### **Pew Charitable Trusts**

To support a future fisheries subsidies regime in Europe that does not contribute to overfishing. It is hoped that this regime would: (1) stop financing operators who breach the European Common Fisheries Policy; (2) reduce aid for access to fish resources; (3) use European Union aid towards the creation of public goods; and (4) make information on fisheries subsidies transparent and accessible.

USD 155,000

### **SeaWeb/ Seafood Choices Alliance**

To work with caterers, chefs, fishmongers, retailers and suppliers to make choices about seafood that complements the industry's and conservation community's sustainability efforts in France and the wider

European Union. Seafood Choices Alliance is an international programme that provides leadership and creates opportunities for change across the seafood industry and ocean conservation community. It engages media, policy makers, scientists and conservationists to increase collaboration.

USD 274,965

# Sustainable Fisheries Partnership (SFP)

To increase retailer and supply chain support for sustainable seafood in Spain. This will benefit marine life, biodiversity and commercial fisheries by promoting recovery of key fish stocks. The mission of SFP is to engage and catalyse global seafood supply chains to rebuild depleted fish stocks and reduce the environmental impacts of fishing and fish farming.

USD 397,782 (over two years)

### **WWF International**

To build support with the European Parliament for a Common Fisheries Policy to restore European fish stocks to a level of abundance. Levels should be sufficient to ensure resilience, sustainability and profitability and make EU fleets effective ocean stewards in European waters and throughout the world's oceans.

USD 178,537

# **MESOAMERICA**

## **Belize Coalition to Save Our Natural** Heritage

To build public awareness of the potential impact of oil exploration and advocate for legislation that protects Belize's offshore, protected areas and important watersheds against oil exploitation. The Belize Coalition to Save Our Natural Heritage is a coalition of organisations that aims to protect people and their rights and to safeguard Belize's natural heritage for the benefit of all Belizeans present and future.

> two grants totalling USD 500,000 (over two years)

#### **Environmental Defense Inc (EDF)**

To implement key reforms in Belize's fishery sector in an effort to reduce and eventually end the over-fishing of key marine species. The EDF will work to create a permanent, irreversible policy and regulatory environment for a rightsbased fishery management tool (managed access) by 2015. The Government, with EDF, will roll out managed access to the entire marine ecosystem of Belize by 2016, in partnership with a coalition of non-governmental organisations and fishermen.

USD 600,000 (over three years)

# Fighting to ban offshore drilling in Belize

**Polling Stations** People's Referendum 6:00 a.m. - 8:00 p.m. Wednesday 29 February, 2012

is also biologically diverse, with the

Belize also boasts oil and gas reserves.

election and on the heels of the

The "people's referendum" took

exclusively with seeking a ban on judicial review of the Government's decision to reject the signatures



#### **Mesoamerican Reef Fund**

To improve understanding of reef health and social wellbeing in the Mesoamerican Reef by producing credible, collaborative and comprehensive report cards that track the health of the reef, including recommendations for priority management actions. In addition, the Healthy Reefs Initiative (HRI) will provide a standardised evaluation of management efforts through the biennial production and dissemination of eco-audits. HRI serves as a regional hub for information to support marine stewardship and reef management.

USD 459,000 (over three years)

# United Nations Development Programme - COMPACT

To strengthen the conservation and sustainable use of the resources of the Belize Barrier Reef Reserve System by building the capacity of civil society organisations. In partnership with Oak, the United Nations Development Programme through its Global Environmental Fund Small Grants/COMPACT Programme will fund projects that ensure environmental protection, sustainable livelihoods and coastal community empowerment in Belize.

USD 326,000 (over two years)

### **Wildlife Conservation Society**

To expand the fisheries replenishment zones in Belize. This will be done by improving management effectiveness at Glover's Reef Marine Reserve, South Water Caye Marine Reserve and in Belize's territorial sea. These efforts will help provide sustainable and long-term protection of the reef through strengthened enforcement, monitoring and stakeholder engagement.

USD 1,415,000 (over three years)



Pristine marine habitats in Belize: protecting them from overfishing and offshore development.



# "Gigantic leap" made as Belize Cabinet declares Turneffe Atoll a marine reserve

matrix of interconnected mangroves and seagrass



# **OTHER**

### **Agricultural and Rural Convention**

To create and raise public awareness, especially among urban and rural nonfarming audiences, of the impact of the EU's Common Agricultural Policy on climate change. The aims are to: improve agricultural biodiversity; reduce nitrate, phosphate and pesticide use; reduce the environmental impacts of EU imports of agricultural commodities; stop export subsidies for EU agricultural products; and improve the eco-efficiency of agricultural production along the entire food chain.

USD 244,536

#### **Ocean Recovery Alliance**

To increase companies' voluntary disclosure to investors of their use of plastic in products and packaging and their strategies for reducing the environmental impact of plastic waste. The focus of the Ocean Recovery Alliance is to bring together new ways of thinking, technologies, creativity and collaborations, including creating business opportunities for local communities to help improve the ocean environment.

USD 201,139 (over two years)

# JOINT INDIA PROGRAMME

# Institute for Transportation and Development Policy (ITDP)

To improve transportation systems in small and mid-sized Indian cities that increase mobility, especially for the urban poor, and reduce greenhouse gas emissions and harmful pollutants. In collaboration with the Government and the private sector, ITDP aims to implement sustainable transportation projects in Ranchi and a similar-sized city to serve as models across the country.

USD 1,200,000 (over four years)



Improving public transit in India: an imperative for improving mobility, reducing pollution and greenhouse gases, and making transport safer for women and children.



# Housing and Homelessness

### TO PREVENT HOMELESSNESS AND SOCIAL AND ECONOMIC MARGINALISATION

The Housing and Homelessness Programme focuses on preventing homelessness by funding sustainable solutions that improve the economic and social wellbeing of marginalised youth, adults and families.

The programme partners with organisations working on a national basis and also those with a local focus within the programme geographies. Grants within the programme are wide-ranging in size. Like other Oak programmes, the Housing and Homelessness Programme targets the most vulnerable groups, promotes long-

term outcomes and adheres to Oak Foundation's overall principles.

The programme funds initiatives that have an impact on:

- ▶ individuals by improving the quality of life and housing opportunities for groups of individuals;
- ► the wider community (sometimes defined by geography or the target group) by having an impact that goes beyond the direct beneficiaries of a project (i.e., by encouraging the replication of proven solutions and amplifying the collective voice of homeless people);
- ► organisations by enabling organisations to develop financial stability, create a robust infrastructure and address identified weaknesses; and
- ▶ society by changing systems and services (e.g., securing mainstream funding for new and proven solutions or removing structural and cultural barriers that hamper individual success). Projects funded include those that mobilise communities, but also those that persuade, negotiate and demonstrate the efficacy of change.

The programme has three priorities:

### To increase economic selfsufficiency by:

- ▶ equipping homeless people and those at risk of homelessness with skills to move towards economic stability, enabling them to overcome barriers to employment and encouraging sustained employment;
- ▶ increasing the impact of entitlements and defending them against cuts;
- ➤ maximising income through wage growth and enabling people to secure and maintain their entitlements; and
- ► challenging pricing mechanisms that disadvantage low-income households.

### To improve the supply of lowincome housing and housing opportunity by:

- ▶ identifying and exploring enhancements to systems for developing and financing low-income housing;
- ► providing a catalyst for the development of low-income housing;
- ► defending existing low-income housing and encouraging the re-use of vacant housing; and
- ► increasing the social value of existing or planned low-income housing by enhancing its management.

### To prevent homelessness by:

- ▶ advocating for people facing a housing crisis, who are living in public housing, the private rented sector or who are low-income homeowners;
- ▶ identifying groups who are at greater risk of homelessness and encouraging early intervention and support; and
- ▶ challenging structures and policies that compromise people's ability to achieve housing stability.

The programme focuses on: Boston, New York and Philadelphia in the United States; London, Belfast, South Wales, Glasgow and Birmingham in the United Kingdom; and Ranchi and Kolkata in India. Projects with a national impact in the US and the UK are also funded. Within each location, the programme aims to fund projects relevant to the three priorities. In addition, the programme has adopted specific objectives that recognise particular issues in some of the localities where it makes grants.

### Boston - responding to homeless families

'Having such a large number of homeless families, many of whom remain homeless for six months or more is unacceptable in a state that devotes considerable resources to the problem.'

'Reducing Family Homelessness in Massachusetts' by Dennis Culhane, University of Pennsylvania

Oak grant-making currently focuses on:

- ➤ supporting shelter providers to enhance their response to the needs of young homeless families; and
- ► developing specialised support for families at risk of homelessness who do not require intensive shelter support.

# New York and London – supporting services that enable military veterans who are homeless and/or have experience of the criminal justice system to stay housed and crime-free

'Leaving the Services is unlike simply changing jobs; it is a wholesale life change in which the Service leaver discards more than just employment. He also relinquishes his accommodation and camaraderie of Services life. He undergoes a radical change in lifestyle.'

'Inquiry into Former Armed Service Personnel in Prison', The Howard League for Penal Reform

Oak grant-making currently focuses on:

- ► learning about the combined experience of military service, homelessness and offending;
- creating partnerships that break down sector barriers;
   and
- ensuring individuals are not excluded from services.

### Northern Ireland - Reducing fuel poverty

'While efforts to tackle fuel poverty in Northern Ireland have made measurable inroads, the severity of fuel poverty remains profound for many households.'

Professor Christine Liddell, University of Ulster

Oak grant-making currently focuses on:

- ► enhancing the targeting of existing resources to combat fuel poverty;
- $\,\blacktriangleright\,$  providing the bridge between different sources of funding; and
- ▶ supporting the development of lower pricing for low-income households.

# Philadelphia – enhancing repair programmes for privately owned low-income housing

'One out of eight Philadelphia homeowners cannot afford to make needed repairs to their homes.'

'Effectively Preserving Philadelphia's Workforce Housing Stock' by Karen Black

Oak grant-making currently focuses on:

- carrying out 'whole house' repairs;
- ► strengthening neighbourhoods by taking a holistic approach to repairing homes in concentrated areas; and
- combining funding to increase impact.

### **REFLECTIONS ON THE YEAR**

In 2011 we began identifying and developing our city-specific objectives. This year, for the first time, we have included some of these objectives in our strategic statement.

These objectives add a new dimension to our grant-making. They have also become a platform for learning within the Housing and Homelessness team, for a more proactive approach to grant-making, and for bringing together stakeholders. We will continue to refine these objectives in response to shifts in the landscape, but

also as we learn from stakeholders and through our grant-making.

This year we extended the geographical focus of our funding in the United Kingdom by adding Birmingham to the portfolio. Birmingham offers a cohort of vibrant homelessness organisations, and several that have thrived despite funding shortages. We are privileged to be able to provide a new source of funding that will strengthen these organisations, and enable them to realise long-held aspirations to enhance their services.

Economic recession has increased the need for our partners' services, and fiscal policy has reduced the resources available to meet these needs. Our partners are undaunted by this – they continue to successfully advocate for the most vulnerable people in society and argue for positive change. This report highlights some of Oak's inspirational partners that support exoffenders, prevent eviction, and respond to welfare changes.



Grand Central Savings in Glasgow provides a safe and accessible place for the "unbanked" to keep their money. Using Oak funding, it has expanded its services and is supporting its clients through major changes in welfare benefits. This grant was approved to run over three years, from 2011 to 2013.

### **ECONOMIC SELF-SUFFICIENCY**

# **Bryson Charitable Group (Bryson Energy)**

To implement three fuel poverty initiatives in Northern Ireland. Bryson Energy will: (1) increase the number of young families benefitting from fuel poverty measures; (2) establish a scheme to replace old oil-fired heating systems with efficient systems; and (3) develop energy brokerage that benefits low-income families. As well as tackling fuel poverty, Bryson provides programmes for children and youth, the elderly and the long-term unemployed.

USD 1,334,928 (over three years)

### **Center for Responsible Lending (CRL)**

To protect homeownership and family wealth of low and moderate income families by working to eliminate abusive financial practices in the US. CRL pursues its mission through research, technical assistance, coalition-building, litigation and communications. Its focus is on consumer lending – primarily mortgages, high interest loans, credit cards and bank overdrafts.

USD 750,000 (over three years)

### **Community Housing Cymru (CHC)**

To support CHC to carry out a comprehensive evaluation of its *money advice* project. The evaluation will assess the impact of the current service and provide recommendations on how the service can be developed and expanded. CHC is a membership-based organisation representing over 70 notfor-profit housing associations in Wales. CHC's members provide over 136,000 homes across Wales.

USD 25,000

### **Emmaus Greenwich Community (EGC)**

To support EGC to become financially independent over the next five years. EGC has identified development opportunities to increase its income through enterprise and reduce its expenditure through energy efficiency measures. EGC offers homeless people accommodation, work and the chance to rebuild their lives in a supportive environment. Established in 1994, EGC is one of the oldest of the 21 Emmaus communities across the UK.

USD 560,000 (over four years)

### HOPE Program, The

To enable the HOPE Program to implement a new fundraising strategy and to make improvements to its data collection system. The HOPE Program provides services to people living in poverty in New York City to enable them to find sustained employment. It also conducts research into the underlying causes of chronic unemployment and uses the findings to improve services and to educate policy makers.

USD 339,813 (over two years)

### **Jericho Project**

To increase the number of people moving on from Jericho Project's supportive housing programmes by securing new sources of affordable housing and providing support to increase individuals' incomes. Jericho Project is an established provider of supportive housing, substance abuse prevention counselling, family support, and career and educational programmes in New York City.

USD 480,000 (over four years)

# National Senior Citizens Law Center (NSCLC)

To ensure the proper implementation of existing appeals processes so that the suspension of Supplemental Security Income for seniors is fairly handled. The NSCLC promotes the independence and wellbeing of low-income older people living in the US, especially people with disabilities, women and people of colour.

USD 491,580 (over three years)

### **University of Ulster**

To evaluate two fuel poverty interventions in Northern Ireland. The University of Ulster will assess the benefits of subsidising energy efficiency measures in the private rented sector. It will also consider the merits of installing wood-pellet fuel heating systems in low-income homes. The University of Ulster's mission includes working in partnership to promote economic, social and cultural development in Northern Ireland.

USD 163,008



Oak's partner the National Alliance to End Homelessness seeks to improve policy, build capacity and educate opinion leaders in order to end homelessness in the United States. This grant was approved to run over four years, from 2011 to 2015.



London Citizens' members gather in front of St Clements Hospital in Mile End, which is set to become a 'Community Land Trust'. Oak supported London Citizens' campaign for London's first Community Land Trust. This grant was approved to run over four years, from 2010 to 2014.

### INCREASING THE SUPPLY OF LOW-INCOME HOUSING

### **Center for Community Change**

To provide core support to the Housing Trust Fund Project (HTFP). HTFP secures dedicated sources of public funding for the development and support of low-income housing in the US. The HTFP is the only source of comprehensive information and ongoing technical assistance for HTF campaigns. The HTFP is hosted by the Center for Community Change, which builds the power of low-income people, especially low-income people of colour, to improve their communities and the policies and institutions that affect their lives.

USD 800,000 (over five years)

### **Center for Community Progress (CCP)**

To support the CCP to create vibrant communities by reusing vacant, abandoned and problem properties in US cities and towns. CCP helps stakeholders realise the potential of these properties to benefit communities economically and socially. CCP supports advocacy to implement policy changes that prevent abandonment, and which facilitate reusing properties for housing, business creation and other amenities.

USD 600,380 (over four years)

# Center for Urban Community Services Inc

To develop a model of integrated health care in supportive housing and other homeless services in New York and to disseminate the model to key policy makers to replicate. The Center for Urban Community Services seeks to end homelessness and provide advancement opportunities for low-income individuals and families who are homeless, formerly homeless, or living with mental illness or other vulnerabilities.

USD 399,757 (over four years)

# Citizens Housing and Planning Association (CHAPA)

To provide core support to CHAPA to achieve the goals set out in its five-year work plan. Established in 1967, CHAPA is a not-for-profit umbrella organisation for affordable housing and community development activities in Massachusetts, US.

USD 1,000,000 (over five years)

### **Future of London (FOL)**

To research the impact of the Affordable Rent Model on affordable housing supply in London. FOL will use the results of the research to inform affordable housing policy decisions beyond 2015. FOL is an independent not-for-profit policy network focused on the challenges facing urban regeneration, housing and economic development practitioners across London.

USD 104,480

# Glasgow Rent Deposit and Support Scheme (GRDSS)

To enable GRDSS to provide housing for greater numbers of homeless people. It will employ a development worker to establish four new initiatives over the four-year grant period. GRDSS supports homeless people in accessing accommodation in Glasgow by working in partnership with landlords. It provides support to households and landlords with the aim of keeping housing sustainable.

USD 350,624 (over four years)



Oak's partner Habitat for Humanity Philadelphia aims to carry out "whole block" repairs to Philadelphia's ageing housing stock. This grant was approved to run over four years, from 2011 to 2015.

### **Housing Alliance of Pennsylvania (HAP)**

To increase the income of Pennsylvania's State Housing Trust Fund (HTF) by USD 25 million. The HTF is dedicated to preserving and increasing the supply of affordable housing. HAP provides state-wide leadership and a common voice regarding policies, practices and resources to ensure that all Pennsylvanians, especially those with low incomes, have access to safe, decent, accessible and affordable homes.

USD 449,925 (over three years)

# London Gypsy and Traveller Unit (LGTU)

To work towards a unified agenda and work plan for the Traveller Law Reform Project (TLRP); and to ensure that planning legislation in the UK is inclusive of the needs of gypsy and traveller groups. The LGTU supports travellers and gypsies living in London. The LGTU also contributes to the development of local, regional and national policy.

USD 155,923 (over two years)

# National Low Income Housing Coalition (NLIHC)

To reduce disparities in housing costs and conditions in the United States and to improve the housing circumstances of people with the lowest incomes. Founded in 1974, NLIHC is dedicated to achieving socially just public policy so that people with the lowest incomes in the US have affordable and decent homes.

USD 50,000

### **New Destiny Housing Corporation**

To enable homeless families who have experienced domestic violence to access stable housing. This will be achieved by identifying solutions, influencing policy and raising awareness of the connection between domestic violence and family homelessness. New Destiny Housing Corporation provides housing and services to victims of domestic violence and their children in New York City.

USD 286,842 (over three years)

# Philadelphia Association of Community Development Corporations (PACDC)

To provide core support to PACDC. PACDC is dedicated to advocacy, policy development and technical assistance to enable Community Development Corporations and other organisations to rebuild communities and revitalise neighbourhoods in Philadelphia.

**USD 1,000,000 (over five years)** 

### HOMELESSNESS PREVENTION

### **Boston Medical Center Corporation**

To reduce and prevent homelessness among the older adult (55+) population in Boston. This project will be carried out by a partnership between Boston Medical Center's *Elders Living at Home Programme* and The Medical Legal Partnership in Boston.

USD 332,214 (over three years)

### **Broadway Homelessness and Support**

To reduce street homelessness in London by expanding Broadway Housing's 'personalisation' approach to working with chronically homeless people who are rough sleeping. This approach will be evaluated to consider its applicability to other services and Broadway will promote this method of working more widely to organisations across the UK.

USD 302,384 (over two years)

### **Community Legal Services (CLS)**

To advocate for policy changes at city, state and federal levels to impact positively on low-income homeowners and tenants in Philadelphia, Pennsylvania and across the US. CLS helps low-income people in Philadelphia to obtain access to justice. It provides: advice and representation in civil legal matters; advocacy; and community education about legal issues.

USD 400,000 (over four years)

### **Depaul USA**

To undertake research to establish the extent of long-term housing and employment stability of former residents of Depaul House in Philadelphia. Findings will influence the design of an 'after-care' programme for former residents. Depaul USA is part of Depaul International: a group of charities working to support homeless and marginalised people around the world.

USD 70,000

### **Greater Boston Legal Services (GBLS)**

To support the mission of the GBLS housing team to provide free, civil legal assistance to low-income people at risk of losing their homes and to advocate



This year Oak approved a grant that will enable Broadway Housing to extend the 'personalisation' approach when delivering support to London's homeless population.

for policy changes. As well as housing, GBLS also provides free legal advice to low-income people across a range of different areas, including: consumer rights; elderly health and disability; employment; family law; immigration; and welfare.

USD 800,000 (over four years)

### **Homes for Families (HHF)**

To offer training to Boston's shelter providers to enable them to identify changes to services that enhance their work with young homeless families. HHF is a state-wide advocacy organisation that seeks to address the root causes of family homelessness with holistic and community-based solutions.

USD 87,879

tenants; reducing referrals to unsafe houses; and working in collaboration to develop alternative housing. MFY provides free legal assistance to residents of New York City on a wide range of civil legal issues.

USD 450,000 (over three years)

### **Missing People**

To safeguard vulnerable adults and children who are missing by reconnecting them safely with 'home' and/or supportive services. Missing People is a UK charity providing advice and support to missing individuals, their families and others who care for them and aims to reduce the number of missing people.

USD 483,094 (over four years)

### **Marie Trust**

To expand the Marie Trust's provision of a free furniture service to people who are moving from homelessness into stable unfurnished housing in the UK. The service will be available for those who are vulnerable and lack access to funds. The Marie Trust aims to prevent and alleviate homelessness and poverty and to promote social inclusion and opportunity through the delivery of a range of person-centred services.

USD 57,680

### **MFY Legal Services (MFY)**

To improve the conditions of people living in "three-quarter houses" in New York City by: protecting the rights of



Oak funding will enable Missing People to increase the number of people who successfully reconnect with their families.

## Supporting people leaving prison

Ex-offenders are over-represented among the homeless population.

There are several organisations offering support to people leaving prison, which is for many a difficult time of transition.

Oak Foundation supports projects that enable offenders to develop skills, gain employment and secure housing. These initiatives demonstrate that early intervention and peer support are crucial factors leading to sustained success.

**St Giles Trust** works to break the cycle of offending, crime and disadvantage by helping offenders in the UK to become trained professionals. The trust provides a service for women prisoners, including helping them to access housing as a prerequisite to reuniting them with their children. It also supports women in prison to gain a recognised qualification in giving advice and in securing work on their release.

**Hestia** runs the 'Back on Track' service, which is a mentoring programme

developed by ex-offenders for ex-offenders. After a structured and intensive course, ex-prisoners support their peers to secure employment and housing — both important factors in preventing reoffending.

Oak Foundation also supports projects that remove the systemic barriers hampering ex-offenders in securing housing and employment and remaining crime-free.

The Fortune Society supports people leaving prison in New York. In New York State ex-offenders are often banned from returning to their homes in public housing. As well as resulting in homelessness, this policy breaks up families. Fortune Society is campaigning to change this policy and works to create a world where all who are or were imprisoned can become positive, contributing members of society.



The first few hours after leaving prison are crucial. Oak partner St Giles Trust provides a 'meet at the gates' service for people being released.

### **New Philanthropy Capital (NPC)**

supports funders and charities to fulfil their missions. In the UK, service providers are not permitted access to government reoffending data. As a 'payment by results' approach is being introduced to the funding of ex-offender services, being able to demonstrate impact is increasingly important. NPC is working with the Government to develop a mechanism that will enable data access while protecting confidentiality.

### **New Philanthropy Capital (NPC)**

To establish a system for NGOs to access anonymised government data about reoffending. To explore the potential for additional data sharing systems, which enable NGOs working with homeless and vulnerable people to evaluate and improve their work. NPC is a charity think tank and consultancy. Its vision is to create a world in which charities and their funders are as effective as possible at improving people's lives and creating lasting change.

USD 661,938 (over four years)

### **Project Hospitality, Inc**

To enable Project Hospitality to develop a fundraising plan that focuses on diversifying its funding sources. Project Hospitality provides comprehensive services for the homeless and inadequately housed in New York's Staten Island. Many of its clients have multiple diagnoses such as HIV, substance use or mental illness. Project Hospitality serves more than 5,000 Staten Island residents each year.

USD 90,000

### **Pathways to Housing**

To establish a comprehensive technical assistance programme to support agencies setting up 'Housing First' schemes. Pathways established the first 'Housing First' schemes, which promote immediate access to permanent housing for chronically homeless people without requiring them to meet pre-conditions. Pathways provides Housing First services in New York, Washington DC and Philadelphia, all achieving high tenancy sustainment outcomes.

USD 729,970 (over three years)

### Refugee Survival Trust (RST)

To prevent refugees and asylum seekers in Scotland becoming destitute.
RST aims to address and document homelessness at all stages of the asylum process, focusing in particular on providing temporary support to people who have been left destitute.
RST is a small, volunteer-led NGO that works to achieve its goals by alleviating immediate need and raising awareness to tackle the root causes of destitution.

USD 35,000

### **Saint Francis House (SFH)**

To expand and ensure the long-term sustainability of SFH's employment programme. SFH serves 800 homeless adults daily and is the largest day centre for homeless people in Boston.

USD 475,719 (over two years)

### **SIFA Fireside**

To enhance SIFA Fireside's capacity by developing new client services and increasing income generated through enterprise. Based in Birmingham, SIFA Fireside works with homeless and vulnerably housed adults to tackle alcohol misuse, health inequalities and offending behaviour.

USD 360,872 (over three years)

### St Christopher's Fellowship

To expand St Christopher's runaway project to operate across several London boroughs. The project aims to reduce the number of young people who run away repeatedly by developing services and providing a programme of education in local schools. St Christopher's Fellowship provides care, accommodation, education and support to children and young people through the provision of supported housing services, fostering placements and preventative services in England.

USD 479,960 (over three years)

# St. Mungo Community Housing Association Ltd

To support formerly homeless people to sustain their tenancies in the private rented sector in London. Founded in 1969, St Mungo's operates across London offering safe and supportive homes, and a range of other services for vulnerable people who would otherwise be at risk of sleeping rough.

USD 344,301 (over three years)

### The Legal Aid Society (LAS)

To maintain the right to shelter for homeless families in New York City through individual casework, class litigation and negotiation with policy makers. The LAS will also work with government officials to increase the availability of housing subsidies for those moving out of shelter. The LAS was founded in 1876 and provides free legal assistance to low-income families and individuals in New York City.

USD 450,000 (over three years)

### Homelessness prevention

Offering support to people who face eviction or repossession is a fundamental form of homelessness prevention. Many cannot afford legal representation and are not equipped to deal with complex legal processes. The Housing and Homelessness Programme funds a number of initiatives that work to change policy and processes and offer support to individuals who face losing their homes. These include:

The Metropolitan Boston Housing Partnership and Baycove Human Services: Affecting approximately 15 million people in the United States, compulsive hoarding is one of the leading causes of eviction in Massachusetts. These organisations work together to develop, test and disseminate a model for legal advocacy and to support compulsive hoarders in changing their behaviour.

Philadelphia VIP: Many low-income homeowners in Philadelphia do not have clear titles to their homes. Known as 'tangled title', this puts their homes at risk and leaves them ineligible for help with repairs. Philadelphia VIP promotes equal justice for the poor by providing civil legal services and educating and exposing attorneys and law students

to issues of poverty. The organisation supports people through the lengthy and complex process of gaining a clear title on their homes and works with the judiciary to streamline these legal processes.



Philadelphia VIP volunteers work with a client to help identify a strategy to keep him in his home.

Govan Law Centre (GLC): People often desperately seek out legal support too late in the eviction or repossession process. GLC is a free legal resource that offers expert advice, court and tribunal representation in Glasgow and Oak is supporting its establishment of an early intervention service to help households vulnerable to eviction. In Scotland, landlords and mortgage providers are legally required to notify relevant local authorities of evictions and mortgage repossession actions that have been booked into court. GLC is negotiating with local government to ensure that this information is passed on at an early stage to organisations that offer legal support and provide advice on benefits and social support when required.

"Many people facing possession proceedings become frozen and do not engage with the process, leaving the court little option but to make an order."

Sir Declan Morgan, The Lord Chief Justice for Northern Ireland

## Rent subsidy changes

'The reality is that no one, whether the Government, Greater London Assembly or other stakeholders can predict what will happen once reforms come into full effect.'

### 'Affordable Capital? Housing in London', Institute of Public Policy Research

The Zacchaeus 2000 Trust (Z2K) is a London-based charity that addresses poverty issues caused by unfairness in the legal and benefits system. With support from Oak, it has established a new project to provide help to families affected by the raft of recent welfare changes.

New caps on rental subsidy came into effect in the UK this year. As the unintended consequences of these changes become apparent, there are a growing number of families taking difficult decisions. Organisations like Z2K will play a crucial role, both in offering support to individual families and in highlighting problems to policy makers.

Oak Foundation approved funding of Z2K in 2011.

### Difficult decisions...

A London family of five is one example of the adverse impact of recent UK welfare changes.

Two of the children in this family have severe disabilities and have been assigned specialist education at a local school. Their father is the full-time carer and their mother is receiving treatment for mental health issues.

The family was living in rented housing in London, but the welfare reforms meant that only half their weekly rent was covered. This forced them to leave their home.

The family considered their limited options — one of which was to relocate to the outskirts of London where rents are lower; however, this would mean a long and costly journey to the children's assigned school. Therefore, they took the difficult decision to move to overcrowded, multi-family temporary accommodation close to the school.

The Z2K Trust has been working to help this family and is currently negotiating with the Local Housing Authority to find them an affordable and decent home in the area.

### **LEARNING**

### **Clore Social Leadership Programme**

To support two UK 'housing fellowships' awarded to aspiring leaders with experience in the housing or homelessness sectors. The aim of the Clore Social Leadership Programme is to transform leaders in the social sector by developing their skills, thus bringing knowledge and expertise back to the communities with whom they work and the wider social sector.

USD 128,000 (over four years)

### College of New Rochelle (CNR)

To establish an internship programme to improve the long-term employment prospects of students enrolled at the School of New Resources in New York City. The internship programme will introduce students to employment with NGOs serving homeless people. CNR is located across six different campuses in the Greater New York City area and has a high proportion of students who previously have not had access to higher education.

USD 237,999 (over three years)

### **Prisoners Abroad (PA)**

To enable PA to analyse the longer-term housing experience of prisoners returning to the UK from abroad and the impact of current UK welfare reforms or their clients' ability to find and maintain housing. The findings of this research will enable PA to make specific recommendations for the development of resettlement services to assist returning prisoners. PA is a charity that cares for the welfare of British prisoners held in foreign prisons and helps them rebuild their lives on their return to the UK.

USD 47,037

### **OTHER**

### Funders Together to End Homelessness

To build an active network of grant-makers concerned with homelessness, provide opportunities for them to collaborate and to effect systems change. Funders Together to End Homelessness is a US national network of funders who share a commitment to ending homelessness.

USD 400,000 (over four years)

### **JOINT INDIA PROGRAMME**

### Mahila Housing Trust (MHT)

To explore the potential to develop community-based organisations in Ranchi, India. MHT was formed in 1994 to provide opportunities for poor women working in the informal sector to improve their housing and related infrastructure. MHT partners with municipal corporations, international agencies and inhabitants of local slums to develop and implement programmes to improve conditions in slums.

### Maitri

To collect and analyse socio-economic data regarding 1,000 rickshaw pullers working in Ranchi, North East India.

To secure formal identification for the group in the form of 'Aadhar', thus enabling them to access a range of entitlements. Maitri is based in New Delhi and promotes citizenship rights, access to basic services and respect for the most vulnerable populations in India.

USD 25.529

USD 50,000



Oak grantee Maitri is working to secure formal identification for rickshaw pullers in Ranchi, North East India.



# TO DOCUMENT AND INVESTIGATE INTERNATIONAL HUMAN RIGHTS ABUSES, HOLD PERPETRATORS TO ACCOUNT, AND SUPPORT THOSE WHO DEFEND THEM

Since 1948 the international community has developed an extensive body of international legal standards and institutions that relate to the promotion and protection of human rights. International treaties, numerous subsidiary declarations, national, regional and international monitoring mechanisms, as well as courts and tribunals form a framework for realising the promise of human rights. The framework is based upon their universality, inalienability, indivisibility and interdependence.

Despite that promise, there remains a gulf between the theory and the realisation of those rights in practice. Many individuals who seek to uphold their rights or the rights of others are threatened and punished because of their work, and

their space for activism is restricted. National security fears, the economic crisis, hostility to human rights and the emergence of a multi-polar international order also present new threats and opportunities.

Oak Foundation has a longstanding interest in protecting the fundamental rights of the individual, supporting those who champion that struggle, and ensuring that perpetrators of gross abuses are held to account.

As well as supporting international NGOs who operate in multiple countries, the International Human Rights Programme is engaged directly in the European Union, the US, Russia, India and Burma.

Oak Foundation's grant-making is organised along four priorities:

- ► Ending impunity for gross human rights violations by upholding the rights to truth, justice and redress for victims and the maintenance of public memory.
- ► Freedom from arbitrary detention and torture by upholding fundamental guarantees in international law prohibiting arbitrary detention and torture and ensuring the observance of due process guarantees.
- ► Supporting and protecting human rights defenders at risk and strengthening their capacity to be effective.
- ► Broadening human rights constituencies by multiplying and amplifying influential voices, especially from the Global South.

### REFLECTIONS ON THE YEAR

In 2012 we had a busy and productive year. The programme made 46 grants amounting to USD 20.63 million.

We put in place a revised grant-making strategy which incorporated the findings of the 2011 review. It affirmed our keen interest in ending impunity for gross abuses and protecting and promoting human rights defenders worldwide. It also delivered a sharpened focus on freedom from arbitrary detention and torture, and built a broader support for the human rights movement, with a greater focus on the Global South.

Over the course of the year, grantees made some modest programmatic gains, especially within the impunity portfolio. Some assisted in documenting possible crimes against humanity in Syria and Libya. In Argentina and other Latin American countries, trials were commenced and concluded against military officials, who had long been shrouded by amnesties,

for crimes perpetrated during military rule. Grants also placed emphasis on disseminating best practice in the documentation of human rights abuses and ensuring the admissibility of collected evidence in eventual judicial proceedings.

However, in regard to detention and torture, progress was disappointing. Guantanamo was not closed and indefinite detention, though not invoked, became a legal possibility in the United States. Immigration detention continues to occur increasingly in the European Union, the US and elsewhere.

Grantees responded by working to ensure that immigration detention be used only as a tool of last resort, that it be timebound, proportionate and that alternatives are explored. Immigrant detainees should also be afforded due process in advancing their claims for regularisation. As population movements increase, this issue is set to gain increasing prominence on the policy agenda.

We also supported novel online initiatives and public interest litigation to ensure that the lesbian, gay, bisexual and transgender community is not subject to arbitrary detention on the basis of their identities. The decriminalisation of same sex relationships will feature in our work over the next years.

One of the biggest challenges to the programme lies in the increasingly difficult regulatory and bureaucratic environment for civic activism. This includes obstacles to the registration of human rights defenders and restrictions on their receipt of (foreign) funds, especially in India and Russia. We have worked with grantees to assist their compliance with local laws, but have also maintained our traditional focus on improving the physical and digital security of grantees.

We look forward to continuing with our valuable partnerships in 2013.

## Addressing the past

Founded in Russia in 1990, Research and Information Center (RIC) Memorial conducts research and is an historical archive. It runs interrelated historical, educational and human rights programmes.

RIC Memorial engages Russian civil society in a dialogue about the country's past and its implications for the present. It works tirelessly with over 400 small organisations and museums, often in remote areas, to construct comprehensive historical archives about Stalin-era political repression, digitising those records and making them accessible to a broader public, including through a virtual Gulag.

The government agency responsible for labour camps during Soviet times, the Gulag is recognised as a

major instrument of political repression in the Soviet Union. Most Russians knew someone who was killed or imprisoned during Stalin's Terror. However, as memories of such abuses recede from public memory, these digital archives enable people to view the physical structures of the Gulag, access moving personal testimonies and explore artefacts and documents from that painful period.

Inevitably, the past informs the present. RIC Memorial plays an invaluable role in protecting that legacy for posterity. Knowledge of such abuses builds popular consciousness of the importance of them not recurring and the critical role of the citizen in protecting fundamental freedoms.



International Day of Remembrance in August 2011 at the Sandarmokh cemetery in Karelia, Russia led by RIC Memorial. Some 5,000 bodies were discovered on the site in 1997, all of whom were executed between 1937 and 1938, during the Stalin era.

# ENDING IMPUNITY FOR GROSS HUMAN RIGHTS VIOLATIONS

# Abdorrahman Boroumand Foundation (ABF)

To preserve memory and to support efforts towards truth, justice and accountability for gross violations of human rights in Iran by maintaining an online memorial to victims of persecution and political violence. The ABF was established in 2001 to promote human rights awareness about Iran through education and the dissemination of information, and seeks to support the right to justice and public recognition for victims of human rights abuses.

USD 660,000 (over three years)

### **Beneficient Technology (Benetech)**

To provide scientific solutions in the search for truth and accountability. Benetech helps human rights NGOs to securely record data on human rights violations and to carry out statistical analysis to better understand such crimes. It provides support to NGOs through distribution of and training on the Martus database, and supports truth-seeking initiatives (courts, truth commissions or NGO efforts) by applying statistical analysis that provides objective evidence about human rights violations.

USD 1,200,000 (over three years)

### **British Irish Rights Watch (BIRW)**

To address Northern Ireland's past and disseminate lessons learned from the troubles. BIRW will undertake individual case work and analysis of the truth process, and ensure that human rights obligations arising from the peace process, especially with respect to prison and policing, are observed.

USD 192,000 (over three years)

### Business and Human Rights Resource Centre (BHRRC)

To support the Corporate Legal Accountability Portal, an online database of litigation efforts that seeks to: strengthen the global network of corporate accountability actors; and build awareness among corporate actors of the legal and reputational risks that can result from human rights abuses. The BHRRC is based in London and encourages companies to respect human rights by facilitating constructive, informed decision-making and public discussion.

USD 496,000 (over four years)

# Campaign for Innocent Victims in Conflict (CIVIC)

To ensure that warring parties assume greater responsibility for civilians before, during and after armed conflict, minimising civilian harm and making amends for loss. CIVIC works to ensure that proper civilian damage estimates are conducted and that efficient compensation procedures are in place for incidental civilian harm.

USD 100,000

# Center for Justice and Accountability (CJA)

To contribute to international efforts to end impunity for gross violations of human rights. This will be carried out through: investigations; civil and criminal litigation; denying safe havens for perpetrators; provision of redress for victims; and supporting transitional justice efforts around the world. The CJA was established in 1998 and seeks to deter torture and serious human rights abuses through litigation, outreach and education and to advance rights of survivors to seek truth, justice and redress.

USD 1,000,000 (over three years)

### Centre for International Studies and Diplomacy (CISD), School of Oriental and African Studies (SOAS)

To strengthen international criminal law by gaining full access to the archives of the United Nations War Crimes Commission (UNWCC) of 1943-1948. The CISD intends to make public the documents contained within and identify precedents set by the UNWCC to strengthen prospects of accountability. CISD is a part of SOAS at the University of London.

USD 51,360

"My sister recently carried out a search for our uncle who was executed before we ever got a chance to know him. We didn't think there would be any entries on the internet; however when we came across the page on your site, we were both shocked. It is nice to know someone cared to list him."

From a relative of a victim of human rights violations in Iran to the Abdorrahman Boroumand Foundation.

This non-governmental organisation works to promote human rights and democracy in Iran through its online database called Omid (which means hope in Farsi).

### **Impunity Watch**

To support the International Memory Initiatives Exchange Forum which seeks to: publicise and validate Impunity Watch's research; critically evaluate memorialisation; facilitate exchanges between civil society and experts; and produce policy recommendations on memorialisation as a mechanism for the reduction of impunity. Impunity Watch seeks to promote accountability for past atrocities in transitional countries by working together with national civil society groups to produce researchbased policy advice, monitor levels of impunity and advocate for tailored policy solutions.

USD 69,000

## Exposing injustice: the power of effective documentation

Oak's International Human Rights Programme seeks to end impunity for gross violations such as enforced disappearances, torture, gender-based violence and extrajudicial killings. Such occurrences have taken place in various situations at varying times, including during the brutal military dictatorship that ruled in Argentina between 1976 and 1983, and during decades of military rule in Burma.

Critical to the efforts to end impunity is effective documentation, which is necessary to ensure legal accountability. Documentation can also support efforts to prevent or provide reparations or guarantees of non-recurrence of abuses. Compelling and accurate evidence:

- ► pushes the international community to exercise its responsibility to protect civilian populations or create judicial mechanisms responsible for prosecuting the perpetrators;
- ▶ is submitted as evidence in court and helps secure justice for the victims;
- ► helps establish the historical record and works against revisionist accounts that may deny, minimise or justify the crimes:
- ▶ provides closure to the families of victims of enforced disappearances; and
- ► forms the basis of claims for reparations.

The long-term significance and benefits of documentation is evident in the efforts by a network of Burmese non-governmental organisations (NGOs) to record evidence of abuses, including crimes against humanity by the regime. It is not clear how any transition may unfold in Burma and the current prospects of trials is remote; however, gathering this information now ensures that it can be used in the future. Moreover, they can also help ensure that such abuses are considered in any peace-building or democratisation efforts underway in the meantime.

The transition of a society from repression and violent conflict takes many years and is rarely smooth.

Nevertheless, documentation efforts can provide support to such a process however and whenever it happens. With this in mind, Oak supports a wide range of work around documentation such as:

- ► the use of forensic anthropology and other sciences to recover and identify the remains of the forcibly disappeared and use it as evidence in court proceedings (as exemplified by the Argentine Forensic Anthropology Team);
- ► the work of local and international NGOs in interviewing victims and their families and gathering other evidence about the abuses;

- ► the development of databases (such as Benetech's Martus software) that allows for human rights NGOs to securely and accurately record information on human rights violations;
- ► the use of new technologies to gather information on atrocities, such as American Association for the Advancement of Science and Amnesty International USA's work in harnessing geo-spatial technology to monitor international crimes in locations which human rights researchers are not able to access;
- ► the Institute for International Criminal Investigations which provides training to NGOs investigating international crimes on how to carry out research so that it can deliver information that can be used in court:
- ► Benetech's Human Rights Data Analysis Group, which develops statistical techniques to help human rights advocates build rigorous, scientifically-sound arguments; and
- ► the use of exhibitions, museums, memorials and online resources to document and memorialise human rights abuses. For example, Oak supports Memoria Abierta to use new and innovative ways to engage and educate the public and foster a culture of dialogue about past injustices perpetrated during Argentina's 'Dirty War', such as through the architectural renderings of a detention centre.



These are the lands where the Clandestine Detention Center "La Escuelita" in Argentina functioned.

### No safe havens

The brutal Siad Barre regime that took place in Somalia between 1969 and 1991 was characterised by oppressive dictatorial rule, during which political opponents were persecuted, jailed and tortured.

On 28 August 2012, after nearly 30 years without justice, survivors of the regime won a case in US courts against former General and Prime Minister Mohamed Ali Samantar. Also a former member of President Siad Barre's ruling Supreme Revolutionary Council, he has lived in the United States since 1991.

The Center for Justice and Accountability (CJA) is an international human rights organisation dedicated to deterring torture and other severe human rights abuses around the world. It also works to advance the rights of survivors to seek truth, justice and redress.

The organisation lodged a complaint in a US District Court in 2004 on behalf of four plaintiffs whose families had been killed or disappeared, and who had themselves been brutally tortured and detained. In August 2012, after eight years of resistance and as a result of CJA's meticulous evidence gathering and litigation, Samantar conceded liability and the court awarded substantial damages for torture, extrajudicial killing, war crimes and other human rights abuses.

One of the plaintiffs said, "I hope that this case can highlight to the Somali people that justice is attainable." The process also afforded the plaintiffs the opportunity to testify, receive recognition of wrong-doing and witness justice being upheld — all crucial steps in a torture victim's recovery.

The judgement is significant as it is the first case of accountability for human rights abuses perpetrated by anyone from the former Somali military dictatorship. It continues the growing trend to deny gross violators of human rights a safe haven.



Center for Justice and Accountability clients in front of the US federal court in Virginia, taken after former Prime Minister of Somalia Mohamed Ali Samantar admitted liability for torture, crimes against humanity and other human rights abuses.

### International Center for Transitional Justice (ICTJ)

To help societies, which are moving from political repression and conflict, to find the truth behind mass atrocities and communicate this to wider society; achieve accountability for the perpetrators and reparation for victims; and ensure that the crimes are not repeated. The ICTJ will also work to ensure that the needs of vulnerable groups and victims in particular are considered and addressed in these processes.

USD 1,075,000 (over three years)

### **International Federation for Human** Rights (FIDH)

To enable Libyan victims of torture under the Gaddafi regime to access justice and obtain redress for crimes allegedly perpetrated with the assistance of technology provided by European companies. FIDH's Litigation Advocacy Group will participate in an ongoing investigation into this in France and any subsequent trial. It will identify victims, represent them in proceedings in Paris and assist the investigation including by gathering supporting evidence.

USD 240,000 (over two years)

### **The Andrei Sakharov Foundation**

To interview, edit, produce and broadcast more than 100 short videos chronicling the influence of Soviet dissidents in the 20th century on the human rights landscape. Andrei Sakharov was a Soviet nuclear physicist, dissident and human rights activist. The Andrei Sakharov Foundation helps preserve Sakharov's dream of an open democratic state in contemporary Russia.

USD 411,840 (over two years)

### The Andrei Sakharov Foundation -**Commission for Academic Sakharov Heritage Preservation**

To support the Sakharov Centre in preserving the historic memory of victims of political repression during the Soviet regime. The Andrei Sakharov Museum and Community Centre seeks to help preserve Sakharov's dream of establishing an open democratic state in contemporary Russia.

USD 250,000

#### **Tides Center**

To document, expose and seek accountability for politically motivated rape that occurred during the 2008 elections in Zimbabwe. The grant will support compiling and submitting a legal dossier regarding possible commission of crimes against humanity to South Africa's National Prosecuting Authority, with a view to their investigation and eventual prosecution.

USD 100,000

### FREEDOM FROM ARBITRARY DETENTION AND TORTURE

### **All Out (Purpose Action)**

To build an online global movement to make political, legal and cultural interventions for equality of Lesbian, Gay, Bisexual and Transgender people. Social media organising and activism will in particular focus on efforts to decriminalise same-sex relationships and to confront patterns of violent abuse, detention and discrimination that such laws exacerbate.

USD 1,500,000 (over three years)

### **All Party Parliamentary Group on Extraordinary Rendition (APPG)**

To investigate the UK's complicity in extraordinary rendition, which is the apprehension and extrajudicial transfer of a person from one country to another. This will be done through: establishing a judge-led enquiry; submitting freedom of information requests; and litigation in the US and UK. Established in 2005, the APPG on Extraordinary Rendition is a cross party group of Members of Parliament and peers from the UK parliament who examine extraordinary rendition and related issues.

USD 214,621 (over three years)

### **American University Washington** College of Law

To support a follow up initiative of the United Nations Special Rapporteur on Torture to his country visits monitoring the international prohibition of torture. The position was created in 1985 to monitor the international prohibition of torture through: the requesting of information on individual cases; undertaking fact finding country visits; research; and advocacy. The position is currently held by Professor Juan Mendez.

USD 305,934 (over two years)

### **Asia Pacific Refugee Rights Network** (APRRN)

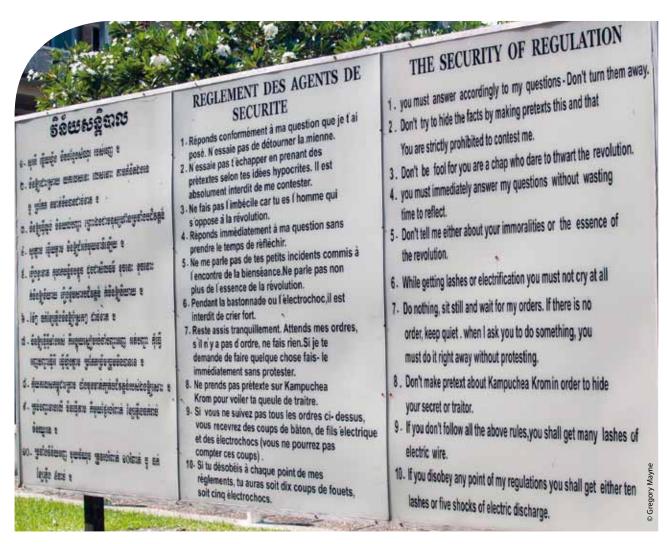
To advance the rights of refugees in Asia Pacific by expanding spaces for advocacy at the local, regional and international levels. The project seeks to strengthen the APRRN's role as a stakeholder in policy dialogues, building the expertise and capacity of its member organisations and engaging collective advocacy to make an impact on asylum, detention, ill-treatment and other issues undermining the rights of refugees and vulnerable migrants.

USD 240,038 (over two years)

### **Center for Constitutional Rights (CCR)**

To oppose abusive practices and ensure accountability for human rights violations occurring in the context of counter-terrorism efforts, through strategic litigation, advocacy and public mobilisation. The goals of this grant include: to ensure observance of the absolute prohibition of torture, and to secure due process rights for all individuals, including terror suspects and immigrant detainees. The CCR is a not-forprofit organisation dedicated to advancing and protecting the rights guaranteed by the United States Constitution and the Universal Declaration of Human Rights.

USD 707,754 (over two years)



A sign at the Tuol Sleng Genocide Museum in Phnom Penh, Cambodia. The site is a former school, which was used as the notorious S-21 prison by the Khmer Rouge regime from 1975-1979. Site visited during Impunity Watch Conference.

### Centre de la Protection Internationale

To apply a comprehensive approach to legal and public advocacy on Russian human rights violations and improve implementation efforts of the European Court of Human Rights (EC+HR) decisions. The IP Centre proposes to file up to 45 strategic cases before the EC+HR relating to issues of torture, unlawful detention, fair trial and right to life over the course of the grant period.

USD 250,000

### **Committee Against Torture**

To investigate and collect evidence for prosecution of torture and ill treatment of victims of police abuse in Russia. This will be accomplished by: representing clients in civil and criminal suits in national and regional courts; researching and advocating for implementation of judgements; providing referrals for rehabilitation of torture victims; and bringing cases of torture to the attention of the international community by engaging with UN mechanisms and the media.

USD 475,000 (over two years)

# Commonwealth Human Rights Initiative (CHRI)

To support activities in the CHRI's policing and prisons programmes, with a focus on improving compliance with legislation that limits arbitrary detention, strengthens police complaints authorities and reduces prolonged pre-trial detention. CHRI was established in 1987 with the aim of

promoting awareness of human rights by the Commonwealth and its member states. Based in Delhi, India, it has four programmes: the right to information, police reforms, prison reforms, and strategic initiatives.

USD 238,237 (over two years)

### **Death Penalty Project (DPP)**

To challenge the arbitrary imposition of the death penalty, resulting from the violation of due process guarantees, particularly torture. The DPP provides free legal representation and assistance to people facing the death penalty; and seeks to promote its restriction in line with international minimum legal requirements. The DPP operates principally in the anglophone Caribbean and Africa.

USD 480,000 (over three years)

### **Detention Action (DA)**

To provide core support to DA to advocate for change in immigration detention policy and practice in the UK. DA works to improve the welfare and defend the rights of immigration detainees by providing advice on: meeting bail requirements; access to legal counsel; and asylum applications or appeals. Support is provided through regular detention facility visits while policy reform is sought through collaborative national advocacy and public outreach.

USD 412,800 (over three years)

### **Human Dignity Trust (HDT)**

To challenge national legislation criminalising private, consensual sexual relations between people of the same sex by reference to international human rights law. The HDT works primarily in Commonwealth jurisdictions, using significant pro bono support from international legal experts. It is based in London.

USD 100,000

### **Hungarian Helsinki Committee (HHC)**

To challenge the mandatory detention of asylum claimants and the prolonged and excessive incarceration of all detainees. HHC will address excessive and prolonged detention in both the immigration and criminal justice contexts through strategic litigation, legal representation of individual detainees, parliamentary lobbying, press advocacy and inspection visits to detention centres.

USD 455,400 (over two years)



Oak Foundation has been funding Physicians for Human Rights since 2008 on a number of initiatives.

In December 2011 Physicians for Human Rights published a report combining medicine, forensic science and eyewitness testimony to create a detailed and comprehensive forensic account of the massacre under Qaddafi in Tripoli. This report provided critical evidence to Libyan authorities, the International Criminal Court and the Office of the UN High Commissioner for Human Rights in their investigation into crimes in Libya.

Physicians for Human
Rights – Report "32nd
Brigade Massacre: Evidence
of War Crimes and the
Need to Ensure Justice and
Accountability in Libya".

### **International Detention Coalition (IDC)**

To expand the IDC's efforts to prevent and limit the use of detention as a tool of migration management affecting refugees, asylum seekers and other migrants, particularly women, children and families. Work will focus on alternatives to detention and on increasing the capacity of NGOs to engage with governments. IDC brings together 260 civil society organisations and individuals from more than 50 countries to improve the rights of those held in immigration detention centres.

USD 1,232,044 (over three years)

### **International Legal Foundation (ILF)**

To support the ILF's advocacy programme by documenting the importance of early criminal defence services for the poor and engaging in a campaign to advocate for the prioritisation of funding for indigent defence. The ILF was established in 2001 with a two-fold mission: to provide criminal defence services to the poor in transitional countries; and to build public defender institutions for eventual transfer to the authority of the Government.

USD 975,000 (over three years)

# Open Society Institute (Human Rights and Governance Grants Programme)

To support human rights watchdog organisations in Central and Eastern Europe and the former Soviet Union (excluding Russia). These organisations are working towards: achieving accountability for abuses by the state; the prevention of torture; and alternatives to detention. Operated by Open Society Institute, this re-granting scheme will provide up to 20 grants of 1-3 years and include both project and core support funding.

USD 800,000 (over two years)



### **Proteus Action League**

To support the grant-making of Security and Rights Collaborative, a Proteus Action League pooled fund seeking to restore the balance between human rights and national security interests in the US. Support focuses on delivery and management of a communications hub infrastructure, providing human rights organisations with: media training and rapid response advice; daily analysis of news coverage; and guidance on messaging and collaborative communications campaigns.

USD 600,000 (over three years)

### **Public Interest Projects**

To support the US Human Rights Fund to conduct efforts to strengthen US constituencies and mechanisms to monitor domestic implementation of international human rights commitments. This grant focuses in particular on defending due process and detention rights of those subject to harsh immigration enforcement policies.

USD 250,000

### **Public Verdict Foundation (PVF)**

To conduct independent investigations and domestic and international litigation on cases of police abuse and torture in Russia. PVF also supports its clients with psychological and medical therapy, and engages with senior Russian authorities to advise and monitor the implementation of Russia's newly enacted law on police reform.

USD 400,000 (over two years)

### Reprieve

To locate individuals unlawfully detained as part of counter–terrorism efforts and to hold to account governments and corporate entities for the rendition, torture and unlawful detention of prisoners. Reprieve protects the human rights of prisoners by investigating, litigating, educating and providing legal support. It represents individuals denied due process and assures the integrity of enquiries into UK complicity in extraordinary renditions and related processes.

USD 480,000 (over two years)

# Society for Direct Initiative for Social and Health Action (DISHA)

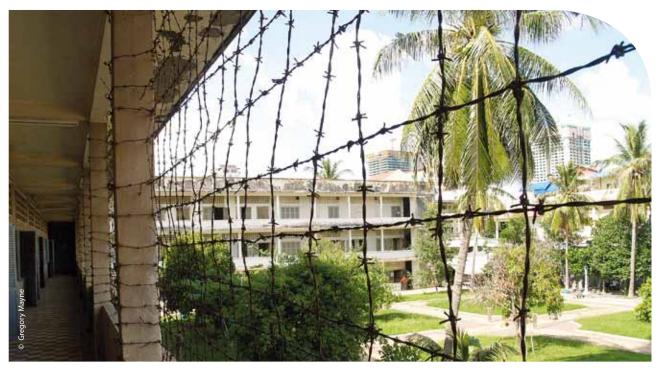
To provide assistance to victims of human rights violations in West Bengal, India. DISHA is a group of activists based in Kolkata working in a variety of areas, including the social, health and environmental fields.

USD 50,000

### Women's Refugee Commission (WRC)

To ensure that immigration detention occurs only in exceptional and necessary circumstances and that asylum seekers and other detained migrants are treated with dignity and respect. WRC's Detention and Asylum program monitors detention facilities' conditions, conducts policy and legal reviews and research into detention alternatives, and provides technical assistance to federal agencies and community organisations.

USD 750,000 (over three years)



Tuol Sleng Genocide Museum on the site of the former S-21 prison. The museum, once a school, was the scene of extreme violence perpetrated by the Khmer Rouge in Cambodia. Site visited during Impunity Watch Conference.

### SUPPORTING AND PROTECTING HUMAN RIGHTS DEFENDERS

# American Association for the Advancement of Science (AAAS)

To use satellite technology to increase the impact of human rights advocacy and provide a tool for achieving legal accountability in cases of mass human rights violations. The AAAS is an international not-for-profit organisation dedicated to advancing science around the world by serving as an educator, leader, spokesperson and professional association.

USD 800,000 (over two years)

### **Arab Human Rights Fund (AHRF)**

To make grants to human rights organisations working in the 22 states of the Arab League. Based in Beirut, the AHRF will make around 24 grants totalling USD 600,000 over three years. It will also encourage greater philanthropic contributions from individuals, businesses and foundations based in the Middle East and North Africa.

USD 800,284 (over three years)

### **Committee to Protect Journalists (CPJ)**

To defend journalists in detention or under threat, uphold freedom of the press worldwide and strengthen advocacy

confronting challenges to freedom of expression on the internet. The CPJ is an independent not-for-profit organisation that promotes press freedom and defends the rights of journalists.

USD 250,000 (over two years)

# Freedom of Information Foundation (FOIF)

To support the implementation of the Freedom of Information Law through monitoring, litigation and outreach at both the national and regional levels. The FOIF has been a key advocate for freedom of information in Russia. It has provided expert advice, been an active campaigner and championed the enactment of a Freedom of Information law, which came into effect in January 2010.

USD 360,000 (over two years)

### **Human Rights Watch (HRW)**

To provide fellowship opportunities in Russia for the country's next generation of human rights defenders. The Nataliya Estimirova Fellowship, named after the murdered Russian human rights activist, will provide professional development opportunities for four fellows (two per year) and additional assistance for the

Moscow office of HRW. The fellows will be selected through a rigorous competitive process in cooperation with the Higher School of Economics in Moscow.

USD 196,800 (over two years)

### **HURIDOCS**

To increase the effectiveness and security of NGOs through the use of information and communication technology tools and to support HURIDOCS' organisational development and ability to reach new organisations. HURIDOCS develops tools and technologies and provides human rights advocates with customised training and support.

USD 400,000 (over two years)

### **PILnet**

To facilitate the provision of pro bono legal support of commercial law firms for the work and organisational capacity building of NGOs working across a range of human rights and social issues. This work will be conducted by reaching out to local legal practitioners, to educate and persuade them of the value of and need for such pro bono assistance.

USD 600,000 (over two years)

### **BROADENING HUMAN RIGHTS CONSTITUENCIES**

### **Global Dialogue**

To promote informed grant-making and donor collaboration within the human rights field by supporting Ariadne, the European Human Rights Funders Network. The grant also aims to increase the number of donors investing in Ariadne. After three years of operation, Ariadne has: created an effective and supportive community of funders; provided members with a deeper knowledge of human rights; established a platform for the launch of numerous donor collaboratives; and offered training to group members.

USD 96,000 (over two years)

# Proteus Fund - International Human Rights Funders Group (IHRFG)

To foster collaboration and share learning between human rights funders, help develop shared responses on policies and issues affecting the sector and increase overall funding for human rights. Based in New York, the IHRFG is an affinity group, consisting of 300 institutions and over 800 individuals.

USD 325,000 (over three years)

### The Andrei Sakharov Foundation -Commission for Academic Sakharov Heritage Preservation

To develop a visual concept of the Sakharov Centre and Museum in Moscow. Andrei Sakharov was a Soviet nuclear physicist, dissident and human rights activist. The Andrei Sakharov Museum and Community Centre will help preserve Sakharov's dream of an open democratic state in contemporary Russia.

USD 40,000

### JOINT INDIA PROGRAMME

# Socio Legal Information Centre (Human Rights Law Network) (HRLN)

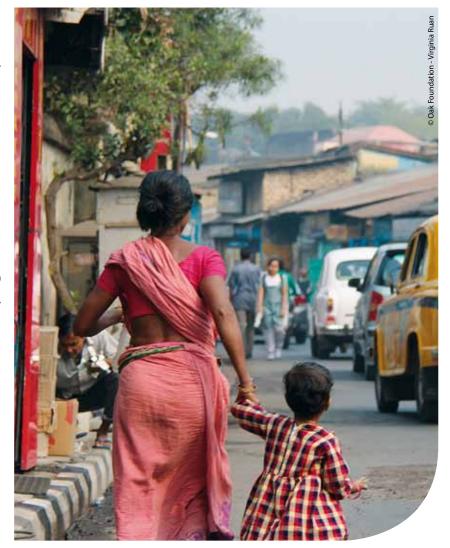
To support the HRLN's offices in West Bengal and Jharkhand to increase access to justice and legal redress for the poor. HRLN is a collective of lawyers and social activists dedicated to the use of the legal system to advance human rights and ensure access to justice for all. It is a key litigator and a pioneer in public interest litigation with its headquarters in New Delhi, India.

USD 409,822 (over two years)

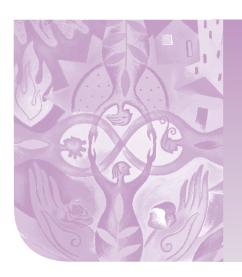
### **Video Volunteers**

To create a network of Correspondent Changemakers in each district in Jharkhand, India to: empower communities; foster leadership; raise awareness of local needs and issues; promote transparent and accountable governance; and ensure access to the proper implementation of entitlements and rights. Video Volunteers is a community media organisation that seeks to empower the most disadvantaged communities by building their capacity to create, produce and disseminate their own media content. It is based in Goa, India.

USD 204,671 (over two years)



Oak Foundation's Joint India Programme works to advance human rights in India by empowering communities and ensuring access to justice for all.



# Affecting Women

# TO ENSURE THAT WOMEN HAVE THE RIGHTS, CAPACITY AND OPPORTUNITY TO ASSURE THEIR SAFETY FROM VIOLENCE AND TO ENJOY THEIR FULL AND EQUAL HUMAN RIGHTS

The Issues Affecting Women Programme seeks to contribute to a world in which women have the rights, capacity and opportunity to experience safety from violence and to enjoy full and equal human rights.

The programme aims to build strong and vibrant movements of women who are empowered individually and collectively to challenge patriarchal norms, tackle the root causes of inequality and demand the full spectrum of their rights.

The programme also works to end existing patterns of violence that disrupt women's lives – in the family, outside the home and in crisis – by ensuring that rights-based laws and policies guarantee an environment safe from violence. Oak also supports a broad range of comprehensive services that empower women to recover from the trauma of violence and to rebuild their lives.

### I. Movement building

The movement-building pillar aims to create strong, visible and effective women's movements that are unified by rights-based principles and that help to ensure the physical, social, economic and political rights of women. A major component of this pillar is women's funds, which are international, regional and national grant-makers that support groups working towards women's empowerment, rights and equality. These funds invest in women and in women-led solutions and

build the capacities and leadership of women-oriented grassroots groups.

Oak Foundation is also committed to supporting women's organisations, coalitions and networks that aggregate and amplify the voices of grassroots women's rights activists at global levels, linking and strengthening these individual parts to build strong, vibrant and resilient women's rights movements.

### II. Ending violence against women

Within the broad spectrum of the ending violence against women pillar, the programme focuses specifically on: human trafficking and exploitation; intra-familial violence; and violence against women that takes place in situations of crisis.

### A. Trafficking and exploitation:

Oak recognises that human trafficking is fuelled by complex and interconnected factors and believes that a rights-based approach is fundamental to combating human trafficking and ensuring justice for trafficked persons. The programme also recognises the importance of supporting women who experience severe forms of exploitation in informal or unregulated industries, as well as those who may not qualify as victims of trafficking, as defined by the Palermo Protocol.

Oak is committed to supporting initiatives that prevent trafficking and exploitation by raising awareness of patterns and

factors that lead to trafficking and exploitation, and engaging with and empowering groups of women most at risk. The programme also works to link organisations and networks.

### **B.** Intra-familial violence:

The programme defines intra-familial violence as any violence that affects women in their private lives. This includes family and intimate partner violence as well as violence stemming from culture, religion or tradition. Oak commits its resources to strengthening organisations that meet the needs of victims within a rights-based framework. To that end, Oak supports organisations and networks that advocate for the adoption, implementation and enforcement of domestic violence legislation.

Oak is committed to addressing the root causes of intra-familial violence by investing in initiatives that create awareness among women and girls of their rights, promote a "positive masculinities" approach and offer services to violent and abusive men who want to change their behaviour.

### **C.** Crisis situations:

This programme area seeks to provide flexible and responsive support in crisis zones where violence against women is systematic and stands in the way of rights-based recovery. Examples include in conflict, post-conflict, refugee and immigration settings, and following natural disasters.

### REFLECTIONS ON THE YEAR

In 2012 the Issues Affecting Women Programme developed its first formal strategic plan, as defined by the vision and priorities of our Trustees.

While there are no major changes to the core programme areas, the strategy sets out short, medium and long-term outcomes to achieve the programme's intended impact. To complement and enable implementation of this five-year plan, we developed a strategic learning and evaluation system based on what the programme and its grantees are learning. We hope this will enable us to better understand each programme area.

Over the next five years, we will seek to answer key learning questions with support from our larger community of partners, including our grantees. Thus, in addition to enabling the programme's ongoing development and continuous learning, answering these questions will also benefit our

partners and inform the women's rights field in general.

In addition, the programme has four guiding principles:

- (1) To support a human rights-based approach that strives to secure the freedom, wellbeing and dignity of all people within the framework of essential standards, principles, duties and obligations, as outlined in international human rights conventions.
- (2) To effect change at multiple levels including micro and macro levels, to empower a critical mass of women who, through individual agency and collective power, can bring about sustainable social changes.
- (3) To strive for impact predominantly in the Global South and East by providing direct support to women's organisations and networks in these regions with the potential and vision to

make critical change happen for women's rights. The programme also has a limited presence in the Global North, where it strives to reach the most vulnerable women who often have little or no access to public funds, and to support innovation and models that can be shared globally.

(4) To utilise movement building as both an end and a means of achieving other intended outcomes, given that creating networks and building movements are key levers of change.

We are also committed to working beyond traditional grant-making, including through advocacy, learning, donor engagement, networking, coalition building, promoting strategic partnerships and gender mainstreaming across Oak Foundation. This includes collaborating with peer donors, informing philanthropic practice, promoting innovative rights-based approaches and mobilising increased resources for women and girls.



National Domestic Workers Alliance (NDWA) sent 1,000 sponges to Governor Jerry Brown, calling for him to clean up his act after bowing to pressures from big business and the Chamber of Commerce to veto the Domestic Workers Bill of Rights (AB 889) in California (grant supported in 2012).



Jessica Lenahan and her legal team in front of the Organization of American States where the Inter-American Commission for Human Rights rendered its historic decision. From left to right Emily Martin, Steven Watt, Lenora Lapidus, Jessica Lenahan and Carrie Bettinger-Lopez.

### Jessica Lenahan case

In August 2011 the Women's Rights Project of the American Civil Liberties Union (ACLU) won a landmark victory in the first ever case brought before an international human rights tribunal by a survivor of domestic violence.

The decision of the Inter-American Commission for Human Rights (IACHR) found the US Government responsible for human rights violations against ACLU client Jessica Lenahan (formerly Gonzales) and her three deceased children, who were victims of domestic violence.

This case concerns a 1999 incident in which Ms Lenahan's three young daughters were abducted by her estranged husband and killed, after the Colorado police refused to enforce a restraining order against him. Although Ms Lenahan repeatedly called the police, fearing for her daughters' safety, they failed to respond. Ten hours later, her husband drove his truck to the police station and opened fire. He was shot dead by the police. The bodies of the three girls were subsequently discovered in the back of his truck

Lenahan filed a lawsuit against the Colorado police department that ultimately came before the US Supreme Court, but shockingly, the judges ruled that Lenahan had no constitutional right to police enforcement of her restraining order. The ACLU and Ms Lenahan refused to accept this as final decision, and filed a petition against the US before the IACHR in 2005, alleging violations of international human rights law

This case has important implications, as the Commission's ruling has brought to light the failure of the US in its legal obligation to protect women and girls from domestic violence, and it also provides comprehensive recommendations for change to US law and policy.

In 2012 Oak Foundation renewed its support to the ACLU's Women's Rights Programme. The Lenahan ruling will be used to improve protocols and policies for responding to victims of domestic violence nationwide – from local police departments to the US Department of Justice.

### **GRANTS**

# Alliance for the Protection against Domestic Violence (APADV)

To improve the quality of protection and support provided to victims of violence in Bulgaria. APADV aims to: strengthen its organisational structure; promote and replicate high quality, innovative and sustainable services to victims of violence throughout Bulgaria; monitor implementation of the domestic violence law; and lobby for legislative changes to ensure protection that meets European standards for victims of domestic violence and their children.

USD 399,957 (over three years)

# American Civil Liberties Union Foundation Inc (ACLU)

To support the Women's Rights Project to use the Inter-American Commission on Human Rights' ruling to improve protocols and policies for responding to victims of domestic violence in the US. The ACLU works daily in courts, legislatures and communities to defend and preserve the individual rights and liberties guaranteed by the US Constitution and laws.

USD 300,000 (over three years)

### American Overseas Domestic Violence Crisis Center (AODVCC) (Formerly American Domestic Violence Crisis Line)

To expand the capacity to respond to women and children with US citizenship living abroad who are victims of domestic violence. The AODVCC's Crisis Office will hire an additional case manager to meet the demand for services and expanding case management hours. In addition, AODVCC will expand its Global Campaign in ten to twenty countries, including Lebanon, Egypt, Turkey, Bulgaria, Romania, Italy and Greece.

USD 128,040 (over two years)

#### **Ashiana Network**

To enable Ashiana to provide crucial advice, culturally sensitive support, advocacy, safe housing and counselling services. This is primarily aimed at South Asian, Turkish and Iranian women in the UK who experience domestic violence, sexual violence and harmful practices such as forced marriage and honour-based-violence. It also aims to raise awareness among young people in these communities and educate professionals in various statutory and voluntary agencies on culturally specific issues.

USD 435,000 (over three years)

# Association against Violence "Casa Marioarei"

To support an institutional strengthening process for Casa Marioarei, while also ensuring continued access for women victims of domestic violence and their children to services provided by Casa Marioarei in Moldova. This includes emergency accommodation, psychological, social, judicial and medical care, as well as providing information to female victims of family violence and their children.

USD 66,284

# Association for Women's Rights in Development (AWID)

To provide AWID with core support, enabling it to work more effectively with diverse partners, allies and its broader constituency. As an international women's rights organisation, AWID seeks to strengthen the voice, impact and influence of women's rights advocates, organisations and movements internationally to advance the rights of women and to form stronger alliances between women right's movements and other social movements, in the pursuit of human rights for all.

USD 900,000 (over three years)

#### **Association Nai Qala**

To support the running costs of a health clinic that serves 20,000 people in Sar Assya and its surrounding villages in the central Afghanistan province of Ghazani. For the first time in its history, the District of Nawur will have access to qualified medical attention and care for trained staff living within the community. Eight medical staff will provide basic healthcare, vaccination, maternal and safe delivery care.

USD 100,000 (over two years)

### **CARE Deutschland – Luxemburg**

To empower boys and men in the Western Balkans to be champions in promoting more healthy models of manhood within society. CARE seeks to decrease violence in the community (addressing issues of boys and men as perpetrators and victims) and strengthen health and wellbeing by challenging harmful inequitable gender social norms.

USD 105,000

### Centro *Fray Julián Garcés* Derechos Humanos y Desarrollo Local

To prevent trafficking and ensure a comprehensive and rights-based response to the needs of victims of trafficking and their families in the State of Tlaxcala in Mexico. Fray Julian will: develop and implement a local trafficking referral mechanism; collaborate with GENDES to promote notions of alternative masculinities among young people; and participate in awareness raising, networking and advocacy at all levels to promote a human rights-based approach to addressing trafficking.

USD 257,090 (over three years)



Funders Forum Plenary session at AWID's 2012 International Forum on Women's Rights in Development to discuss tapping into current opportunities and assessing challenges for mobilising resources for women's rights and feminists organisations around the world. Panellists included (from left to right) Srilatha Batliwala – AWID; Florence Tercier Holst-Roness – IAWP, Oak Foundation; Irma van Dueren - Head of Gender Equality Division, Dutch Ministry of Foreign Affairs; Lydia Alpizar – Executive Director, AWID; Musimbi Kanyoro – President and CEO, Global Fund for Women; Joanna Kerr – CEO of Action Aid International; and Amina Doherty – Coordinator, FRIDA-The Young Feminists Fund.

### **Foundation for Local Democracy**

To improve the overall response to domestic violence in Bosnia and Herzegovina by strengthening a Safe Network of civil society organisations working on the issue of domestic violence to enable improved coordination, increased capacities and collective advocacy. This grant also aims to improve the legal framework governing efforts to prevent and address domestic violence and to enhance access to justice for victims of domestic violence by supporting free legal aid to victims.

### USD 195,768 (over three years)

# Global Alliance Against Traffic in Women (GAATW)

To increase the accountability of the state authorities, NGOs and other stakeholders involved in the design or implementation of anti-trafficking laws, policies and programmes towards the persons whose human rights they purport to protect. GAATW is an Alliance of more than 100 NGOs from Africa, Asia, Europe and Latin, Central and North America.

### USD 210,000 (over two years)

### **Global Fund for Women**

To strengthen the capacities of three women-led organisations to deliver immediate relief to communities, particularly women and children in Somalia, Somaliland and in refugee camps in Kenya. The project is a response to the famine and food crisis that has affected this region and will provide flexible funding for immediate emergency aid and for more long-term strategies for advancing women's equality. The Global Fund for Women has the mission to advance women's human rights by funding women-led organisations worldwide.

### USD 175,000 (over two years)

# International Network of Women's Funds (INWF)

To work with INWF's members, peer organisations and external experts to develop and implement new approaches to monitoring and evaluation. This grant aims to deepen

understanding of how women's funds perceive and approach monitoring and evaluation. INWF is a membership association linking women's funds to promote philanthropy with a feminist perspective. Its mission is to strengthen the political and financial capacity of women's funds to empower women and girls and to redistribute resources to transform their lives and communities.

### USD 710,600 (over three years)

### **Just Associates (JASS)**

To strengthen movements that enable women to claim their human rights and challenge inequality, gender-based violence and economic insecurity around the world. JASS is an international community of activists grounded in local and national action in more than 27 countries, working to strengthen and leverage the voice, visibility and collective organising power of women to create a just world. JASS's interconnected strategies seek to build women's political influence, ensure their access to resources, and protect their safety as activists.

### USD 225,000 (over three years)

### KOK-Bundesweiter Koordinierungskreis gegen Frauenhandel und Gewalt an Frauen im Migrationsprozess

To promote the rights of trafficked persons to privacy and autonomy and to protect the use of their personal data. This project aims to empower victims of trafficking to take action against irregular storing of and transferring of their personal data by: (1) elaborating data access guidelines for mechanisms for trafficked persons; (2) creating long-term alliances between anti-trafficking structures and data protection activists; and (3) promoting data protection provisions for trafficked persons in Europe.

### USD 162,059 (over two years)

### Linksbridge

To assess a selection of various integrated initiatives for security and activism over the last seven years. This will help develop key recommendations which will form the groundwork for developing a shared, global vision for

sustaining activism and fully integrating security and wellbeing into human and women's rights movements.

USD 100,000

### **Mama Cash**

To provide core support to Mama Cash to implement its five-year strategic plan. These objectives include: identifying, funding and supporting ambitious women and girl human rights organisations and initiatives that bring about fundamental change; building a strong global network of women's funds; promoting learning; and increasing its financial support. Mama Cash mobilises resources from individuals and institutions and makes grants to women and girl human rights organisations and initiatives around the world.

### USD 899,953 (over three years)

# National Domestic Workers Alliance (NDWA)

To increase the capacities of NDWA and its members to advocate for domestic worker rights and representation. The NDWA is the leading voice for millions of domestic workers in the United States. This grant enables NDWA to strengthen organising practices, organisational capacity and leadership among its 35 affiliate members. This will increase its ability to: challenge the human trafficking of domestic workers and punitive immigration enforcement policies; end abuse of domestic workers; and develop domestic workers' leadership and advocacy skills.

### USD 489,500 (over two years)

### **Peacebuilding UK**

To empower vulnerable girls and young women in Chechnya through a two-year extracurricular course on life skills. The course will include confidence-building, personal development, health, human rights and economic independence. It also aims to strengthen Chechen civil society and build a movement of women's nongovernmental organisations by improving the technical and professional capacities of nine local women's, youth and human rights organisations.

USD 440,134 (over two years)

## JASS: A unique approach to movement building:

Just Associates (JASS) is an international feminist organisation driven by the partners and initiatives of its regional networks i Mesoamerica, Southern Africa and Southeast Asia. JASS is dedicated to strengthening and mobilising women's voices, visibility and collective organising power to change the norms, institutions and policies that perpetuate inequality and violence.

JASS's unique approach to movement building can best be described as a spiral; it starts with the individual and works its way outward to organisational engagement, followed by local, national, regional and global networking around empowerment and women's rights. An illustrative example of this approach is its programme in Malawi. Working with networks such as the Coalition of Women Farmers and the Malawi Network of Religious Leaders Living with or affected by AIDS, JASS brings women together from all walks of life — rural farmers, sex workers, homebased care providers and more — to tell their stories.

Malawi is one of the poorest countries in the world, where approximately one in ten people are living with HIV. As the target of large-scale investments by governments and non-governmental organisations, there have been many efforts to advance access to HIV treatment in the country. However, many women living with HIV still do not have access to appropriate antiretroviral treatment.

There are many reasons for this, including violence, poverty, stigma, conservative cultural and religious beliefs and discriminatory laws and policies. Even worse for many women are the feelings of isolation, powerlessness and internalised shame that HIV victims often experience within their families and communities. JASS is working to overcome these very issues — ones that service-based programmes and national level advocacy alone do not address

With new insights, information and a supportive community, women gain confidence to speak out against and confront the prejudices and discrimination they face in their day-to-day lives. They are encouraged to question the

attitudes, beliefs and structures that perpetuate discrimination and violence against women.

By connecting, women are able to break out of their isolation and build solidarity in a supportive environment over time. According to one participant, "At the beginning of the workshop, a few people knew each other... today, many of us associated with JASS communicate regularly and support each other."

JASS also equips activists and their networks with tools and skills to develop effective strategies to meet their needs. The result has a ripple effect as activists organise more women to build their networks, mobilising their combined voices and collective power for dignity and rights.



Participants in a JASS workshop in Malawi gather to tell their stories and begin the process of questioning the attitudes, beliefs and structures that perpetuate and enable discrimination and violence against women.

"Why did I decide to become an antitrafficking advocate? Because I want to end modern-day slavery. Forced labour and sexual exploitation is wrong."

This quote comes from a survivor, trafficked as a child domestic worker, when she provided testimony at the **2012 Foster Care Caucus** event in Washington, DC. She escaped her domestic servitude 11 years ago, and after years of recovery support and media training, she began working with the Freedom Network (FN) and now advocates on behalf of other victims of trafficking. FN adopts a rights-based approach to combat human trafficking. Oak has funded FN since 2011.

### **Rights for Change (R4C)**

To implement the RighT Guide for monitoring the impact of anti-trafficking laws in at least one of the countries (Mexico and India) in which an initial assessment has already been done. In addition, R4C will continue its organisational development, including diversifying and stabilising R4C's funding base. Formed in 2011, R4C works with organisations, institutions and individuals to use human rights in practice and integrate human rights into its current work.

USD 200,100 (over two years)

### **ROO ANNA (Anna Center)**

To support the institutional strengthening of Casa Marioarei, a domestic violence service provider based in Chisinau, the capital of Moldova. This support will foster the development of a shelter model for victims of domestic violence in Moldova. Anna Center has been the leader of the national women's movement against violence in Russia for nearly 20 years.

USD 75,000

### **Safe Horizon**

To assist victims of trafficking subject to slavery, sexual exploitation, domestic servitude and forced labour within the greater New York City area. In 2001 Safe Horizon formally established the anti-trafficking programme, which provides case management, legal services, counselling, and practical services to survivors of

trafficking. Safe Horizon also advocates for: improvements in anti-trafficking legislation; increases in resources; and better protection for trafficked persons.

USD 600,000 (over three years)

# The Antonio de Montesinos Center of Social and Cultural Studies

To design and carry out a comprehensive study of trafficking for the purpose of sexual exploitation in Mexico and examine its impact at national and international levels. The aim of this analysis is to inform more targeted trafficking prevention initiatives, which can be implemented, evaluated and eventually promoted as national public policies.

USD 191,986 (over two years)

# The Asian American Legal Defense and Education Fund (AALDEF)

To promote the physical safety, economic security and future wellbeing of trafficking survivors. The AALDEF protects and promotes the civil rights of Asian Americans. AALDEF helps trafficking survivors by providing legal representation and advice and by empowering victims to take legal recourse against their traffickers. AALDEF advocates for: a human rights-based approach in US Government trafficking policies; works to raise awareness of the devastating effects of human trafficking; and supports community-based organisations to advance social change.

USD 225,000 (over three years)

## Rachel's story

At the age of 16, Rachel worked for a successful couple in her home country of Ecuador, caring for their only child. Her wages largely supported her father's medical bills, leaving no money or time for her to attend school. When the couple decided to move to the United States, they asked her to join them, promising a guaranteed wage, good working conditions and educational opportunities. She gladly accepted their offer.

Once she arrived in the US, however, all of the family's promises were broken. The couple took her personal documents, emotionally abused her, demanded that she work long hours, paid her little, forced her to sleep on the floor and rarely allowed her outside of the house. She did not seek help because she did not know her rights. In addition, one of her employers had diplomatic status at the

United Nations, which made her doubt that any person or institution could help.

After several years, a friend of the couple contacted immigration authorities and reported the abuse. The young woman was rescued and referred to the Anti-Trafficking Program of Safe Horizon, where, with time, she learned how to shop, cook and manage her money. She went on to enrol in school, study for the General Equivalency Diploma test and gain rewarding employment at the New York Palace Hotel under fair working conditions.

Ten years on, speaking of victims who have yet to be identified, as well as survivors who have yet to speak out, she insists that "people need to know that Safe Horizon exists.

We need support and help to fight the traffickers"

# Observatory Against Human Trafficking for Sexual Exploitation

In 2007 the Antonio de Montesinos Center of Social and Cultural Studies founded the Observatory Against Human Trafficking for Sexual Exploitation (OV-CAM) as a citizens' initiative. Its aim is to promote improved laws and public policies to prevent, treat and eradicate human trafficking for sexual exploitation in Mexico.

OV-CAM began its work in the central region of Tlaxcala, which has a 50-year history of producing trafficking pimps through vast family and international networks. Through its research, OV-CAM has identified several different methods by which women and girls are recruited into trafficking and kept under the control of traffickers.

One particularly effective method is when the trafficker manipulates a woman into falling in love with him and then exploits her feelings towards him to control her actions and movements. Thus, these traffickers use psychological (rather than physical) violence, including fake marriages and children, to exert control over victims. Trafficking through such means is notoriously difficult to identify. Often, the woman does not even recognise herself as a victim of trafficking since she believes that she is helping her lover/boyfriend/husband to build a life for their future family

With Oak support, OV-CAM will continue to study trafficking for the purpose of sexual exploitation, with a specific focus on the above-mentioned method of recruitment. It will seek to identify the factors that make some young women and girls particularly vulnerable to this form of coercion, including low socio-economic status, low levels of education and a past history of abuse.

The research will be used to inform more targeted prevention initiatives to change the masculine ideals and aspirations of young men to engage in this behaviour and raise awareness among young women of the threat posed to them by these seemingly loving pimps. Once implemented and evaluated, OV-CAM will advocate for the state to adopt the most effective of these prevention programmes as national public policy.

This work is being done in conjunction with two other Oak-supported organisations: GENDES, a Mexican-based organisation that engages with violent men to help them change their behaviour to decrease violence and advance gender equality; and Fray Julian, a human rights organisation based in Tlaxcala that seeks to prevent trafficking by raising public awareness and promoting "positive" masculinity models among young people in communities with the highest incidence of trafficking.

### **Ukrainian Women's Fund**

To develop and consolidate the women's movement in Moldova and strengthen its role in promoting women's rights and democratic reforms. This will help women's civil society organisations increase their capacities, effectiveness and sense of responsibility for defending women's rights and promoting democratic development in Moldova. The project will also empower these organisations to play an increased role in promoting gender equality and bringing new ideas and initiatives to the national agenda.

USD 300,000 (over three years)

# Urgent Action Fund for Women's Human Rights

To provide rapid response grants to women human rights defenders around the world when an unanticipated situation arises requiring an immediate response to prevent the deterioration of women's human rights or to promote further advancement of women's rights. Grants will be provided to women human rights defenders who: (1) respond to armed conflict, escalating violence or politically volatile environments; (2) seek to set or protect legal precedents; and (3) need physical protection and security.

USD 300,000 (over three years)

### Winrock International

To empower Moldovan women to break the cycle of violence in their families and rebuild their identities and lives by equipping Moldovan citizens with knowledge to protect and promote women's rights. Winrock's project builds on and expands best practices in promoting women's rights and assisting survivors of family violence. The project focuses on serving and reaching out to women, communities and institutions in remote rural areas to improve capacities to provide high-quality services and promote leadership.

USD 401,346 (over two years)

#### WinVisible

To uphold the rights of disabled women to live independently and free from discrimination. WinVisible brings together asylum-seeking, refugee and UK-born women, with visible and invisible disabilities, acting as a voice and advocate, especially for those women facing discrimination and deprivation. The project will press for welfare, care services and other resources, as well as recognition of women's disabled needs, experiences and contributions.

USD 213,189 (over three years)

# Women's International League for Peace and Freedom (WILPF)

To support the WILPF Secretariat to make the Women, Peace and Security agenda, which reflects the demands of women affected by conflict, more relevant and effective nationally and internationally. WILPF's three-year programme has been divided into several interrelated programmes. Each will enhance the capacity of civil society organisations to translate their reality into legal human rights terms and ensure that the appropriate UN body addresses these issues. The aim is to encourage more accurate and effective interpretation of law and response.

USD 333,333 (over two years)

### Women's Law Center (WLC)

To promote the organisational development of WLC in Moldova so that it serves as a resource for women victims of domestic violence. WLC will develop a strategic framework related to domestic violence that advocates for the implementation and monitoring of appropriate legal frameworks; strengthens the capacities of relevant professionals; provides direct legal services to women victims; and supports a platform to provide service providers an opportunity for information exchange and collective action.

USD 95,053

### JOINT INDIA PROGRAMME

# Association for Advocacy and Legal Initiatives

To empower women in the state of Jharkhand and enable them to live violence-free lives with secure and respected rights. This will be achieved by strengthening accountability of justice delivery mechanisms in order to protect and promote women's human rights. The capacity of local community-based organisations will be developed to use law as a tool for change, and to consolidate the *Right to Choice* campaign which promotes the integrity and rights of women in decision making.

USD 450,000 (over three years)

# **Creating Resources for Empowerment** in Action

To strengthen and expand women's leadership at the community level in four districts of Jharkhand in North East India. The ultimate goal is that women and girls, particularly those from rural, marginalised groups, will demand their human rights. The project will focus on better equipping women, girls and their advocates to access critical statelevel and district-level government services and hold government agencies accountable for service delivery.

USD 420,070 (over two years)

### **Srijan Foundation**

To strengthen the capacity of the Jharkhand Anti-Trafficking Network (JATN) to address trafficking of women and children from Jharkhand. The Srijan Foundation aims to build a rights-based understanding of the issue among its fifteen members and develop JATN's skills in designing and implementing programmes to tackle trafficking, while supporting the right to mobility and migration. The South Asia Women's Fund will support JATN to achieve these objectives.

USD 40,195

### **Azad Foundation**

To provide core support to Azad Foundation to enable it to prepare a critical cadre of trained women chauffeurs. Azad Foundation will support a feasibility study for scaling up similar projects in Kolkata, West Bengal. This study will assess the potential for chauffeur drivers to find work and the identification of local partners who can implement this project.

USD 86,620



The Azad Foundation trains women to be chauffeurs in India.

# Raising awareness about gender inequality in India

Creating Resources for Empowerment in Action (CREA) is a feminist human rights organisation based in New Delhi, India. CREA works to empower women by addressing issues such as women's human rights, reproductive health and rights, gender-based violence and sexual rights.

With Oak support, CREA is expanding its work to strengthen women's leadership at the community level by providing training on a diverse set of topics, so that women and girls, particularly those from marginalised groups, can articulate and demand their human rights. One of the organisations supported by CREA in Jharkhand is Mahila Mandal, which works with over 9,000 women and 600 young girls on issues related to domestic violence and sexual and human rights.

The story of Sharmala, who lives in a nearby village with her husband, two sons, parents-in-law and niece, is an example of the impact of the training. On completing her graduation after marriage, she is the first and, so far, the only working woman in the family. She is well-respected by her immediate family and often has to take major family decisions when her husband is away for work.

A jealous cousin began spreading rumours about her, cursing her and calling her a witch. He blamed her every time a child got sick or a cow gave less milk. When Sharmala found out, she was furious. Vicious rumours such as these could undermine both her and her achievements in the eyes of the community. She wanted justice and her name cleared! She informed the Panchayat (local self-government at the village level) and Mahila Mandal, where she is a member.

"I now had the strength and conviction that I could and would fight for justice for myself, no matter what difficulties might have to face," she explained.

Sharmala filed a complaint against the man at the local police station. When he was officially informed, and when he realised that both Sharmala and her organisation were empowered to demand justice, he sought a compromise and promised in writing never again to harass Sharmala or any other women.

This has been a major success story in the village and for Mahila Mandal. It has proven that both the community and its women are ready and capable of taking immediate and appropriate legal action against any sort of discrimination and violence.



 $Participants\ in\ one\ of\ CREA's\ trainings\ on\ gender\ and\ patriarchy\ in\ the\ state\ of\ Jharkhand,\ India.$ 



# Learning Differences

### TO ASSIST YOUNG PEOPLE WITH LEARNING DIFFERENCES

The Learning Differences Programme was established to support programmes, research and activities that contribute to both knowledge about and the strategies available to students (from kindergarten to college) who struggle in school.

Learning differences are challenges faced by students with a learning profile that is not aligned with the expectations and teaching methodologies prevalent in mainstream school systems. Learning differences may include, but are not limited to: dyslexia; attention issues; and learning disabilities. These differences represent a profile of learning strengths and weaknesses which, when understood by the student, parent and teacher, can be addressed and leveraged to promote success at school.

The programme seeks to support the 20 per cent of students who struggle in school as a result of their learning profiles.

In addition to the overall principles of Oak Foundation, the Learning Differences Programme funds initiatives that incorporate the following elements:

- ► demonstrate the possibility of being replicated in state-funded schools;
- ► use research, evidence-based programmes and strategies;
- ► support parent/guardian advocacy;
- ► provide services to all students regardless of ability to pay;
- ► support the successful transition to college and other post-secondary opportunities;

- ► extend the knowledge and research base on the use of technology and online learning to support students;
- ▶ provide information, such as materials and websites in formats that are accessible to users with learning differences;
- ► extend research to address learning needs not met by current programmes and approaches; and
- ► provide strong methods for measuring outcomes or impact.

The Learning Differences Programme has defined strategic goals for 2011–2016. The programme seeks to support the development of educational organisations and professionals that welcome all learners and are prepared to address a wide range of learning profiles among students. To achieve this, the programme aims to identify and share best practices and information about successful, evidence-based interventions and approaches that can help all learners. Grant-making has focused on three cluster areas in this first objective:

- ► supporting efforts to disseminate information learned from successful response to intervention models:
- ▶ learning more about the potential of mentoring as an effective intervention for middle school, high school and college students; and
- ➤ providing opportunities for students with learning differences to transition to and complete college programmes.

Other objectives of the Learning Differences Programme include: initiating research and development activities to fill gaps in knowledge and practice; staying involved in relevant initiatives; and remaining responsive to innovation and development.

In the long term, the programme seeks to identify better ways to describe learners and the expectations of learning organisations, helping to facilitate the introduction and use of non-judgemental descriptions of different learning profiles. This will assist students and families in selecting learning organisations best suited to individual needs and will help teachers prepare their curriculum and instruction for a broader variety of learners. As research into the neuroscience of learning yields further insights, it will be critical to develop methodologies that integrate this information into teacher training. Integral to these initiatives are parents, who are critical advocates and agents of change in their children's lives.

The Learning Differences Programme seeks to identify partners, projects and leaders who promote success in learning and life for students who struggle with learning differences.

To date, the Learning Differences Programme has focused on projects in the United States and supports a limited number of European projects. The programme scope will expand to include more international work in 2013.

### **REFLECTIONS ON THE YEAR**

As the Learning Differences Programme enters its fourth year, we are seeking to expand and deepen our support to public school students with learning differences so that they succeed and transition to college or other post-secondary career paths.

This is a fortuitous time to be engaged in this work. There is increasing focus in the United States on what is being called personalised or customised learning. This is a framework that promotes differentiated instruction and the understanding of individual learners. With the momentum of this movement, we have been able to work closely with large-scale initiatives to incorporate an understanding of how students learn differently into curriculum and instructional models.

We seek to understand better the opportunities and risks of using technology to deliver, enhance and customise instruction. While technology provides options, it can also present barriers to students with learning differences. We will continue

to support initiatives that look closely at the implications of models such as the 'flipped classroom' approach for students with learning differences. The work with Center for Applied Special Technology (CAST) has demonstrated the opportunity of learning analytics to provide real time information about learners as they are learning.

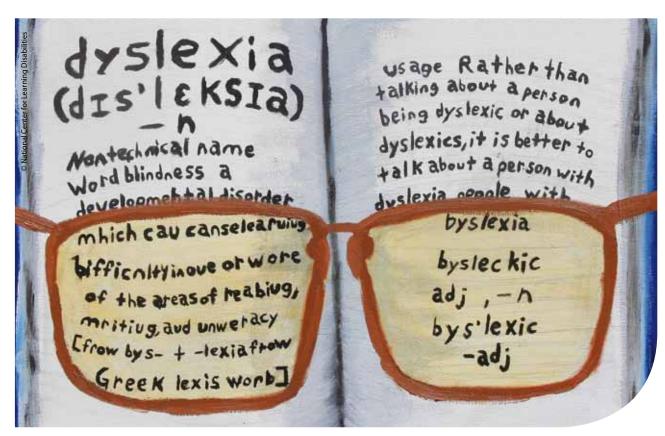
We have also sought to establish partnerships with existing broad-scale initiatives to integrate the needs of students with learning differences in planning and implementation. Our work with the Eastern North Carolina region of Teach for America to prepare and support its teacher corp to work successfully with all learners is one example of this type of initiative. We will continue to learn more about how to support the capacity and scaling of effective not-for-profits focused on success for all learners as another road to increased impact.

The grant to the Friday Institute for Educational Innovation, which supports the use of handheld devices for teachers to track students' learning in math,

in alignment with the common core standards, has moved from a notfor-profit model to a public/private partnership. We are learning how this model can support long-term sustainability for other high-impact work.

As we consider how to increase the programme's impact in 2013, we hope to engage with existing initiatives at the community college level, as this is where many students with learning differences begin their college experience. We will broaden our geographic reach through work in targeted areas, while supporting the development of a global learning community to support all learners. We will also continue to engage in the neuroscience learning community to better understand individual learning pathways.

In addition, we will continue to promote links and networks across organisations to strengthen the field of learning differences. We also plan to engage students with learning differences to help us better understand their experiences and how best to support successful learning.



William: "This piece of art representing life through the eyes of a dyslexic person is especially poignant".

# **Big Brothers Big Sisters of America** (BBBS)

To explore ways in which BBBS can expand its programmes to meet the unique needs of students with learning differences. This project includes developing a proposal to support mentoring partnerships for youth with learning differences and to analyse how young people with learning differences are being identified and served.

USD 149,987

### **California State University, Northridge**

To address the learning differences of students through a series of online modules for teachers. These modules will incorporate a model developed at the All Kinds of Minds Institute. Activities will include developing and testing modules, and evaluating their impact on student learning outcomes. The modules will be available nationally to universities, schools and families through an online platform.

USD 350,000 (over three years)

### **Chapel Hill-Carrboro City Schools**

To expand the Blue Ribbon Mentor Advocate programme to more students while deepening academic support for students with learning differences. Additional staff will provide support to new mentors and focus on students in grades four to six.

USD 250,000 (over two years)



Tanya is a mentee with the Blue Ribbon Mentor Advocate Program through Chapel Hill-Carrboro City Schools.



Emily's self portrait of living with dyslexia: "I found that despite my disadvantage, I don't have to let it slow me down. I have moved forward on the path I chose and have created who I am along the way".

### **Chapel Hill-Carrboro YMCA**

To provide core support to The Chapel Hill Carrboro YMCA to support its Boomerang programme. Boomerang is an innovative approach to reconnecting middle and high school youth who have disengaged from the public schools. Youth enter the programme if they: (1) are suspended from school for behavioural reasons or lack of attendance; and (2) are invited to the community-based follow-up activities by a peer or engaged adult.

USD 150,000 (over three years)

### **Dyslexia Action (DA)**

To increase the availability of DA products and services by creating a cloud-based version of the Units of Sound literacy programme to provide

accessibility across various internet platforms. DA will also develop and execute a business model and evaluation plan in Canada, the US and other English-speaking countries.

USD 500,000 (over three years)

### **East Carolina University**

To support students with learning disabilities to access and graduate from East Carolina University. Project STEPP, housed at East Carolina University, aims for graduation rates of participants with learning difficulties, who would not have been traditionally admissible, to match or exceed the 6-year graduation rate of the university (currently 56 per cent). This is a renewal grant to support the continued growth of this successful programme.

USD 450,000 (over three years)

"It's good to talk to a grown up that actually knows what you're going through and it makes you feel like you're not the only one... and how if you have a learning disability you should never give up and you're not different from other people; you can still do the same thing."

James, Eye to Eye mentee from Wyoming



A mentor and mentee at the University of California Santa Barbara Chapter of Eye to Eye working on the first art project of the semester.

### **Elon University**

To support family involvement of children who struggle in school.
The project focuses on families in poverty in public schools in rural
North Carolina. It aims to: expand its programme to three US and one international site; develop an international learning community; and create a foundation to sustain programme growth in the longer term.

USD 375,150 (over three years)

### **Eye to Eye National**

To provide core support to Eye to Eye over the next three years. Key activities include: an evaluation of the programme's outcomes; chapter expansion; board development; and infrastructure development to scale up efforts. Eye to Eye supports youth mentoring programmes run by and for those with learning differences. It also advocates for the full inclusion of people with learning disabilities and attention deficit hyperactivity disorder in all aspects of society.

USD 350,000 (over three years)

### Different thinkers

Eye to Eye, a grass-roots effort to support and expand a national network of mentors and advocates for people with learning differences in the United States, works to improve the lives of people who have been labelled as having a learning disability.

By partnering with local communities, public/private schools and universities, Eye To Eye has developed a series of mentoring programmes for students who struggle in school.

The organisation focuses on empowering young people with issues that impact on learning, such as dyslexia and attention deficit hyperactivity disorder (ADHD). The organisation refers to all learners as different thinkers, instead of using descriptive words that suggest the student needs to be "fixed" in some way.

Students are helped to appreciate their abilities, plan for challenges, express needs and develop skills in order to succeed in the classroom.

Eye To Eye's high school and college mentors are inspiring role models because they embrace their own abilities as different thinkers and give encouragement and practical advice to their mentees. They show younger students what is possible, create a new understanding of learning differences and raise the bar of expectation for those who carry that label. In realising that there are different ways of thinking and succeeding, students are empowered.

Parents, educators and the general public are also encouraged to be more welcoming and accepting of all learners so that everyone can work together collectively to create more inclusive environments.

As the organisation grows, it remains focused on its vision: belief in a world where every person labelled with learning differences or ADHD, regardless of age, gender, race or socio-economic background is fully included in all areas of society and valued for their abilities as different thinkers.

"I don't want to see my kid struggle and I want for him to like school. To see that he likes being here is a success for him and for me. It brings tears to my eyes because I know that he's not alone and that he can still do a lot and succeed."

Rae, Eye to Eye mentee mother from Georgia

#### KnowledgeWorks

To identify, explore and recommend international opportunities that new technologies bring for personalised learning environments from kindergarten through to 12<sup>th</sup> grade students with learning differences. KnowledgeWorks is a social enterprise that works to ensure that all students in the United States are prepared for college and a meaningful career. Based on this research project, KnowledgeWorks will lead a planning session with Oak Foundation's Learning Differences Programme to support the development of a global strategy for the programme.

USD 75,000

#### **Massachusetts Advocates for Children**

To ensure school success for children impacted by traumatic events. The Trauma and Learning Policy Initiative assists schools to engage in the development of a school-wide infrastructure that weaves trauma-sensitivity into operational activities and supports individual children experiencing learning difficulties. The aim of the project is for schools to be places where children can calm their fears, build their confidence, behave appropriately and learn.

USD 250,000 (over three years)

#### **Muhlenberg College**

To strengthen and disseminate Muhlenberg Colleges' established model, which supports academic success for students with learning differences. Muhlenberg is a private, four-year liberal arts college that has established a successful model integrating students trained as learning specialists to support professors and students of demanding freshman level courses. The second phase of this project introduces peer mentoring, partnerships with public universities and training models for learning specialists.

USD 500,000 (over five years)

#### North Carolina Network of Grantmakers

To ensure that all young people in Chapel Hill and Carrboro have access to programmes and activities which contribute to their growth and development. Chapel Hill-Carrboro Youth Forward aims to: (1) catalogue existing youth services in the Chapel Hill and Carrboro communities; (2) create a community tool that increases awareness and engagement of not-forprofit organisations serving youth; and (3) develop a plan for the youth services in the future.

USD 348,694 (over two years)



A young Learning Ally member combines visual and auditory reading with the help of his iPod touch. This grant was approved to run over three years, from 2011 to 2013.

### **Teach for America**

"By focusing on diagnosing and responding to individual student learning differences, we hope to achieve our vision: that one day all children in this nation will have the opportunity of an excellent education."

Ann Poisson, Teach for America

Teach for America has become a leading source of teaching talent for schools in low-income communities in the United States. Teach for America offers the opportunity to new and recent college graduates to teach for two years and participate in an alumni community with more than 38,000 former teachers. It is currently active in 46 regions around the country, with the aim of improving educational opportunities for children in low-income communities.

In the last ten years, Teach for America has developed sophisticated methods of measuring the impact of its teachers on students' learning by comparing them with the broader teaching population. It has become clear that individual students learn more in some classrooms than in others, demonstrating their unique responses to different teaching styles.

Independent studies have found that Teach for America teachers have had a positive impact on students' learning; however, between 15 and 20 per cent of students are still underperforming. Therefore, the goal to provide all students with an excellent education

can be reached only if this student group is helped.

In partnership with Oak, the east North Carolina region of Teach for America has undertaken the development of a model to address this issue. The model is based on a neuro-developmental framework for understanding learners and learning. It analyses why a student may have difficulty achieving and attempts to understand better why breakdowns in learning occur. Strategies are then decided upon and teachers are coached on how to go forward in teaching their students. This information is also used to adapt teaching methods and the curriculum to best support the students' progress throughout the year.

This is providing a powerful opportunity to demonstrate the effectiveness of understanding learners and learning as a critical element in supporting struggling students. If proven to make a significant difference, this model could be adopted nationally within Teach for America to support the success of all learners.



Andy, a teacher with Teach For America works with a small group of students. This grant was approved to run over three years, from 2011 to 2014.

# Understanding childhood trauma

"We are learning more and more about what schools need to help all children learn, including those who have faced great adversity." Joel Ristuccia, Lesley University

The Center for Special Education at Lesley University is currently developing a training programme for public school educators and staff on the impact of childhood trauma on learning.

Neuroscientific research has shown how changes in cognitive functioning can occur in the brain after trauma. This would help explain why some children who have experienced trauma are disruptive and appear unmotivated in the classroom. As teachers begin to understand how to support students who have experienced trauma, feelings of frustration on both sides transform into a desire for partnership.

Facilitating this fundamental and essential shift for all educators is at the core of collaboration between Lesley University's Center for Special Education and the Trauma and Learning Policy Initiative of Massachusetts Advocates for Children (TLPI /MAC).

The courses will be piloted in public schools in the Boston area to develop and refine them, and prepare the ground for the courses to be taught in other school districts. A three-year course sequence will lead to a certificate in this emerging field.

The results have been quite dramatic so far. After one school created a "trauma team", a significant drop in office referrals occurred. Another school initiated a process that shared information about what students like to do and are good at in order to connect with them in a more positive way.

Lesley's lead course developer and faculty mentor Joel Ristuccia explains, "the trauma curriculum helps teachers to unlock their compassion — allowing them to help children rather than seeing their behaviour as a problem. That simple shift is hard to achieve but it's one of the prime consequences of the courses. We see that teachers and staff are encouraged to try to support students rather than eliminate problem behaviour."

"My daughter had so much fun doing the different art projects... at the end of her first year she said, 'Mom, they have learning difficulties too and they figured out ways to work around it and I am too"."

Brenda, Eye to Eye mentee mother from California



Sarah's self-portrait of living with an auditory processing disorder: "My ears and brain don't connect right, so the things I hear sound broken and often don't make sense. I can put bits and pieces together, but it's hard to put it all together to make sense of everything that I hear".

#### **Public Impact, LLC**

To support the Learning Differences Programme to refine its strategy and include public policy initiatives to support students with learning differences. Public Impact's mission is to improve learning outcomes for all children in the US, with a special focus on students with learning differences. Activities for this project will include programmatic support and strategic advice with a focus on technology.

USD 99,825 (over two years)

#### **QED Foundation**

To further develop the Learner Sketch online tool that helps individuals discover and understand their own unique learning profile. QED Foundation is an organisation of adults and youth working together to create and sustain student-centred learning communities. The Learner Sketch online tool is based on a neuro-developmental framework for learning. Five pilot projects will be completed in partnership with an external evaluation team.

USD 151,997

# Research Institute for Learning and Development (RILD)

To further develop, evaluate and disseminate an executive functioning curriculum for middle and high school students. RILD plans to extend the curriculum that has supported its peer mentoring programme (SMARTS) to an online delivery model. Paired with distance coaching, and teacher professional development, this will help integrate practices that support the executive functions in lesson planning and instruction.

USD 375,000 (over three years)

#### Student U

To support Student U in providing services to struggling students aged 11 to 17. Student U currently serves impoverished students in the Durham, North Carolina public school system. Over the next three years, it will expand in scope to include 400 students up to and including graduation and support for freshmen in college settings.

USD 450,000 (over three years)



"Student U gives students and teachers a shared vision for a brighter future and the courage to make that vision a reality."

Minnie Forte Brown, Vice Chair of Durham Public Schools Board of Education

# Student U

Based in Durham, North Carolina, the Student U model helps 300 struggling students aged between 11 and 17 achieve success in school.

Many of these students have both diagnosed and undiagnosed learning differences and come from impoverished families, reflected in the fact that 88 per cent qualify for free or reduced-price lunches.

Students participate in an intensive six-week summer academy and in tutoring, mentoring and community service throughout the school year. Participation in Student U improves students' social and academic self-concept, their attitude towards school and their academic performance.

Local college-aged students and professional teachers serve as summer instructors, year-round advocates and role models. Student U has introduced training in learning differences to the teaching staff, and will partner with Oak grantee QED Foundation in piloting the use of the Learner Sketch tool.

This online custom-made tool helps learners understand their strengths and weaknesses and supports student success. It



Student U participants

addresses areas such as attention span, complex thinking, language, memory, movement control, getting along with others, spatial thinking and keeping track of time and order.

It provides students with personalised profiles, which empower them to plan for success within their various learning environments. The tool is also useful for teachers, highlighting the variety of learning styles present in their classrooms, and allowing them to adapt their teaching methods to meet a range of needs.



# Special Interest

#### TO REFLECT THE SPECIAL INTERESTS OF THE FOUNDATION'S TRUSTEES

Special Interest grants fall outside of the main programme areas of Oak Foundation. They reflect the special interests of Oak's Trustees and cover a wide range of fields, including health, humanitarian relief, education and the arts. Applications are by invitation only.

Special Interest grants are made to organisations whose activities the Trustees wish to support, irrespective of country or region.



As part of a large initiative to support the field of molecular and environmental epidemiology, nine researchers based at the Statens Serum Institut in Denmark, the Norwegian Institute of Public Health and the School of Social and Community Medicine at the University of Bristol (UK) have been awarded postdoctoral positions. These fellows will investigate the influence of genetic constitutions and environmental factors on the development of certain diseases such as type II diabetes.

#### **Better Education Institute (BEI)**

To provide core support to BEI to assist 20,000 residents in New Jersey following Hurricane Sandy in November 2012. BEI is a newly launched not-forprofit arm of Better Education for Kids, which provides quality education to struggling communities in New Jersey. BEI began providing support beyond education following the devastation of the hurricane

USD 500,000

#### Botswana-Harvard School of Public Health AIDS Initiative Partnership for HIV Research and Education

To find a cost-effective way to prevent and control HIV/AIDS with emphasis on southern Africa. Trials on new approaches to prevent HIV infections in adults will be conducted using the same principles that the research group found to be effective for the prevention of mother-to-child transmission of the disease. One major goal of the project is to determine how to use antiretroviral drugs to ensure that treated individuals and infants exposed during pregnancy experience minimal side effects.

USD 3,498,300 (over three years)

#### **Cherie Blair Foundation for Women**

To increase women's roles as contributors to the Palestinian and Lebanon economies. This will be achieved by: (1) enhancing women-led micro and small enterprises in marginalised areas through skills-based training; (2) promoting women's entrepreneurship through enhancing their access to capital; and (3) increasing knowledge sharing of best practice between women entrepreneurs in the Middle East. This will increase the capability, confidence and access to capital of women in Palestine and Lebanon.

USD 326,931 (over two years)

#### **Clinton Health Access Initiative (CHAI)**

To expand access to high-quality healthcare by eliminating barriers that prevent public health systems from delivering services. Through CHAI, developing countries can mobilise technical and business expertise to improve the management and organisation of health systems and commodity markets. CHAI works in partnership with local governments and other organisations.

USD 1,000,000 (over two years)

#### **Durham's Partnership for Children**

To develop a community model for educating and training service providers to assist parents and their children through the important early years. The project's goal is to create a uniform approach to working with families and their young children in North Carolina.

USD 300,000 (over two years)

#### **Fondation Prim'Enfance**

To stop inter-generational transmission of violence by developing novel clinical interventions targeting psychological and neurobiological mechanisms around the mother-child relationship. Founded in Geneva, Switzerland in 2007, Prim'Enfance finances innovative projects in research, prevention and treatment of childhood diseases.

USD 223,387 (over two years)

#### **Fondation Résonnance**

To support Fondation Résonnance, which offers free piano lessons to students in Switzerland of all backgrounds and ages. It gives concerts to audiences who are unable to travel or are not usually in contact with classical music (e.g., people in prisons, retirement homes or hospitals).

USD 444,444 (over three years)

# swisscleantech

The Zurich-based Foundation for Global Sustainability (FFGS) was founded by Nick Beglinger in 2007. FFGS's mission is to contribute to sustainable development by engaging the corporate world. With this goal in mind, FFGS initiated the development of the green business association *swisscleantech*.

Officially launched on the first day of the Copenhagen climate conference in December 2009, *swisscleantech* now has over 300 corporate members and more than 20 association members, including large international firms and innovative small and medium-sized Swiss enterprises.

As the Swiss voice of the green economy, *swisscleantech* actively lobbies to win in the political sphere and put in place a sustainable regulatory framework.

swisscleantech's timing is good, as Switzerland is in the process of changing its energy strategy, transitioning out of nuclear and fossil energy to an efficient and

renewable energy policy. At such a crucial time, it is important to ensure active and coordinated participation of progressive voices in the political arena.

Switzerland has recently revised its CO<sub>2</sub> law despite strong opposition and has adopted an ambitious new law that will lead to a reduction of 25 million tonnes in CO<sub>2</sub> emissions by 2020. *swisscleantech* played a decisive role in this development.

With the support of Oak Foundation, FFGS can continue to foster the growth of *swisscleantech* and ensure that the most is made from the unique opportunity that the country's change in energy strategy presents. *swisscleantech*'s goal is for Switzerland to implement the world's most advanced law on energy, and then develop it further as part of an ecological tax reform.

In 2012 and 2013 the focus shall remain on Switzerland. Thereafter, FFGS aims to export the swisscleantech approach to other countries.

# A lunar experience...

The St Prex Classics festival has brought world class performers from the fields of chamber music, ballet and opera to the picturesque mediaeval Swiss village since 2007.

The festivals were originally held on a central cobbled street, with space restrictions allowing for only 200 guests to enjoy the performances each evening. In the search for an innovative way to expand, *Luna* was born, a unique structure that, in permitting the event to move from the main street to the village square, has increased audience potential from 200 to 700 spectators and has doubled the size of the stage.

Situated in Place de l'Horloge, the main square, and clearly visible from afar, the Luna concert hall creates a contemporary, functional and attractive extension of the old town. The temporary infrastructure is comprised of a wooden stage and tiers in the style of an ancient Greek amphitheatre, with a domed roof, made from a striking 25-metre wide, lunar-like air-filled ball that rests gently on an aluminium frame. *La lune* (the moon), as it is called, provides protection from bad weather for the stage and audience, while helping maintain the open-air feeling of a summer evening.

From 2013 the ball will be inflated with helium (rather than air, as has been the case till now), allowing it to be raised 50 metres above the amphitheatre or lowered, depending on the weather. This unusual feat of engineering was conceived



by Dieter Dietz, director of the Space Conception Workshop at the École Polytechnique Fédérale de Lausanne, one of the two Swiss Federal Institutes of Technology.

Oak Foundation contributed to this venture in the hope that, by allowing the St Prex Festival to have a covered stage in bad weather and in increasing the capacity of the venue, ticket prices would be reduced and the festival would become more accessible and enjoyable to more people. The positive and enthusiastic feedback the St Prex team has so far received would indicate that this goal has been achieved. It is also hoped that this spectacular structure will continue to raise the event's profile and draw even more known artists and visitors.

# Fondation St Prex Classics, Lausanne – La Côte

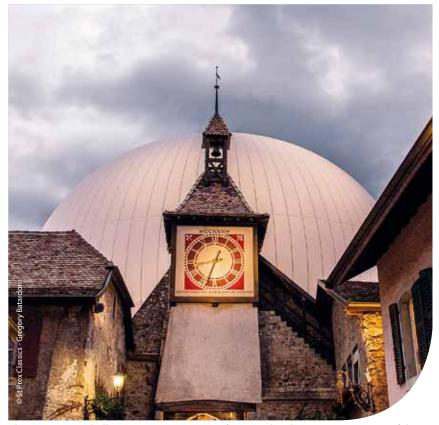
To support the construction of "Luna" – an innovative and creative structure that enables the St Prex Festival to have a covered stage in case of bad weather. Luna also allows the St Prex Festival to increase the capacity of the venue by tripling the number of visitors. The mediaeval village of St Prex, Switzerland holds an annual summer festival that features performing arts such as music, ballet and opera.

USD 222,222

#### **Foundation for Global Sustainability**

To provide core support for the business association *swisscleantech* to position Switzerland as a green economy leader. The goal is for a law on energy to be passed, putting Switzerland on a path to a sustainable energy policy. The strategy represents a radical change of direction in Swiss energy policy (phasing out nuclear and fossil energy), which will lead to the reduction of the human and industrial footprint worldwide.

**USD 1,111,111 (over two years)** 



The Luna concert hall creates a contemporary, functional and attractive extension of the old town for the St Prex Classics festival in Switzerland.

# Carol's story

"My mum died of breast cancer when she was only 41. My sisters and I nursed her through those last awful months, so you can imagine that when I was diagnosed I was pretty sure that was 'it' for me too. But by then, treatment had improved a lot and I got the all-clear.

But, lo and behold another lump came up... that's been the pattern for me. I've had four recurrences since my diagnosis; the last one was two years ago. During a recent follow-up appointment, I picked up a leaflet about the new Maggie's in Cheltenham.

When I went, I was so impressed by the atmosphere and the welcome. The care I've received from the National Health Service (NHS) has been fantastic, but of course the staff just don't have time to spend hours with every patient. At Maggie's, time is what they do have; time to listen and let you tell your story in your own time. Many people I've talked to explained how it's been a turning point for them.

I joined the walking group and it's lovely because the centre is in such a beautiful area and you end up chatting to whoever you fall in step with, so you meet all kinds of new

people. People are always surprised to hear I've lived with cancer for so long – 28 years – but I think it gives them hope, even if they're feeling pretty desperate. I've been doing Tai Chi every week and it is so relaxing, like meditation. I've also done creative writing and yoga.

When you leave after a visit to Maggie's, you feel such relief, uplifted almost. You know you're understood and supported, whatever stage of the process you're going through, whether you're just diagnosed, a carer who's bereaved, or if you're an 'old hand' at it now, like me."



#### **Friends For All Children**

To improve the lives of poor and marginalised families in Cambodia, Vietnam and Thailand. This project aims to help children: face the future with more confidence; receive education and find future employment that enables them to support their families with decency; and contribute to the development of their country and community.

USD 100,000

#### **Good Shepherd Services**

To support Good Shepherd Services in addressing the needs of children and youth growing up in the most impoverished communities of New York City. Good Shepherd Services is a leading youth development, education and family service agency that gives vulnerable youth in New York City the opportunity to take ownership of their futures. The overarching objectives of this project are to promote safety, belonging and skill-building.

USD 750,000 (over three years)

# King's College (Guy's & St. Thomas Hospital Trust)

To fund a series of studies on stem cell differentiation and its potential use for tissue-engineered vessels in patients.

Certain stem cell types are routinely used in medical therapies, for example in bone marrow transplantation. Tissue engineering is the name given to the development of biological substitutes that restore, maintain or improve tissue function or a whole organ. King's College Hospital Trust's main goal is to develop new strategies to repair and regenerate damaged or diseased tissues.

USD 3,200,000 (over five years)

#### **Lincoln Center for the Performing Arts**

To provide core support to the Lincoln Center, which has 29 indoor and outdoor performance facilities and is located in New York City. It is among the world's most active presenters of performing arts programming, annually offering approximately 400 live performances in Lincoln Center facilities and many other performances in New York City's schools and neighbourhood venues.

USD 250,000

# Maggie Keswick Jencks Cancer Caring Centres Trust (Maggie's)

To provide professional psychological and emotional support to people affected by cancer in Maggie's Centres in the UK. Over the next three years, Maggie's aims to expand its network and its support for people affected by cancer. Maggie's empowers people to live with, through and beyond cancer by bringing together professional help and communities of support to create centres for cancer care.

USD 1,200,000 (over three years)

#### **Marie Curie Cancer Care**

To provide people in the UK with high quality palliative care and support in the place of their choice, most often at home. Marie Curie plans to implement the recommendations from the Palliative Care Funding Review, published in July 2011, by establishing a dedicated nursing coordination centre that provides 24-hour case management and fast track discharge services for patients and supporting care takers. It will begin its work in two pilot sites in Scotland: Lothian and Fife.

USD 1,563,152 (over three years)

# What is Maggie's?

Maggie's is a group of centres based mainly in the United Kingdom that helps empower people to live with, through and beyond cancer. Help is provided to patients and their families and friends at the various stages of the disease: from diagnosis to treatment; post-treatment; recurrence; and end of life or bereavement.

Each centre is beautifully and thoughtfully designed. This usually means an initial high cost for construction or renovation, but afterwards, community efforts help to keep running costs low.



Maggie's strives to alleviate the emotional distress and practical difficulties that cancer brings. While staffed by healthcare professionals, the centres provide a radically different environment to a hospital, giving people time and space to access the support they need, and linking them with others going through cancer. Everything is provided free of charge and visitors are welcome to access the support for as long as they need to.

The five core elements in Maggie's programmes are: emotional and psychological support; relaxation and stress management; information and benefits advice. These include: Living with Less Stress, a course teaching practical stress-relief methods; nutrition workshops to promote a healthy, balanced and varied diet; and 'Where Now?', a course helping people to manage the transition back to everyday life once treatment has ended.

Oak Foundation made a grant of approximately USD 1.2 million to a campaign to build more Maggie's centres across England and Wales, increasing the reach of the centres to over 3.3 million people.



Maggie's Centre in Dundee. Each Centre is beautifully designed.

#### **Missing Children Switzerland**

To provide core support to Missing Children Switzerland to help families following the disappearance of their children. Missing Children Switzerland offers psychological, legal and social support to families. It also educates and informs public and private organisations and engages in discussions with governments and other entities on issues of missing children.

USD 499,909 (over three years)

#### Modrehjaelpen af 1983 (Mother's Help)

To fund counselling and treatment efforts to strengthen parents' abilities to offer their children the best possible start in life in a safe and caring environment. Mother's Help is a Danish organisation that offers counselling services to 6,000 families and provides special training and parental education programmes for 800 families.

**USD 1,111,111 (over three years)** 

# National Center for Missing & Exploited Children (NCMEC)

To improve efficiency and results in detection, analysis and investigation of child sexual exploitation on the internet. This will be done by identifying and implementing innovative tools and interface capabilities. NCMEC is a not-forprofit organisation that was created in 1984. The mission of NCMEC is to serve as a resource on issues of missing and sexually exploited children in the US.

**USD 1,188,133 (over three years)** 

#### **New Philanthropy Capital (NPC)**

To provide core support to NPC to transform the charity sector in the UK by helping charities and social enterprises make informed decisions on how to give. NPC is a consultancy and think tank dedicated to helping funders and charities achieve greater impact. It provides independent research, tools and advice for charities and funders in the UK and internationally.

USD 480,000 (over three years)

#### **New Profit**

To create a community of learning and action and a movement that addresses the holistic needs of every child, particularly those with learning disabilities or social-emotional development issues. New Profit's vision is that every child is equipped with the skills to master learning and realise his or her potential.

USD 3,000,000 (over three years)

# Norwegian Institute of Public Health (NIPH)

To strengthen the field of molecular and environmental epidemiology by supporting three postdoctoral fellows. The fellows will investigate disease during foetal life and in the first years of life. They will be based at the NIPH in Oslo and will be equipped with the tools necessary to understand the underlying molecular mechanisms of diseases or medical conditions such as obesity.

**USD 1,306,334 (over four years)** 

#### **Oak Hill School Foundation**

To provide academic and community support in the area of specific learning difficulties (dyslexia, ADHD) to English-speaking students and their families in the Geneva region of Switzerland. To provide coordinated, multi-disciplinary, child-centred support in partnership with international schools and organisations that help students with learning differences.

USD 500,000

#### Oak Scholarship Trust

To provide financial support to selected disadvantaged students in Australia with a refugee background and who demonstrate financial need. Students must demonstrate a commitment to their studies and to their personal and professional development. The grants have been established to assist recently arrived refugee students who have been accepted to study at university or who have achieved excellent academic results at secondary school.

USD 262,137 (over three years)

#### **Pennies Foundation**

To establish Pennies as a trusted channel for micro-donations. Pennies is a not-for-profit UK-registered charity. It wishes to demonstrate the "power of pennies" by making giving easy for as many people as possible through an electronic charity box in retail stores and restaurants.

USD 1,440,000 (over three years)

#### Plan International

To build safe and resilient communities in Nepal and Bangladesh to contribute to reducing the risks associated with climate change. Using Plan's Child-Centred Climate Change Adaptation approach, which is being replicated in Indonesia, Thailand, Laos, the Philippines and Vietnam, young people and their communities will build their own skills and knowledge to identify, prepare for and respond to risks associated with climate change and related disasters.

USD 250,000 (over three years)

#### **Purpose**

To provide core support to Purpose to build a global movement to reform the way food is produced and consumed. Purpose will develop a strategy that links farming practices, food choices and the agricultural sector. Working together with partners, Purpose will campaign to drive consumers towards personal behaviour change — building and solidifying demand for healthy, sustainable food.

USD 318,638

#### **Rainbow Trust Children's Charity**

To ensure that every family in the UK with a child who has a life-threatening or terminal illness has access to the services of Rainbow Trust. With increased core funding, Rainbow Trust will be able to support more families and expand its services. Rainbow Trust has provided emotional and practical support to families with sick children for more than 25 years.

USD 720,000 (over three years)

# **Pennies**

The Pennies Foundation is a not-for-profit UK-registered charity. It has created Pennies, the electronic charity box. Most people are familiar with the idea of dropping spare change into the charity boxes on shop counters. The electronic charity box is the same idea, but it works instead when customers pay electronically with credit or bank debit cards.

Customers can simply press 'YES' on chip and PIN machines in stores and restaurants, or click the 'donate' button online. The request is for literally a few pennies, making giving to charity easy and affordable for all.

The retailer nominates the charity or charities to benefit from the majority of the amount collected. The remainder is equally divided between ten other charities that cover a range of causes like cancer, children, homelessness and the elderly. It's quick, it's the consumers' choice and it's private, with no pressure or commitment to give.

Micro-donations are powerful. There are 43 million cardholders in the UK today and around one million card transactions an hour. If all cardholders donated just 30 pence a month, more than GBP 150 million would be raised for charities annually.



It is hoped that with Oak's contribution, Pennies will be able to reach more retailers and customers, become self sustainable by 2015 and raise as much as GBP 20 million a year.



In shops, stores and restaurants, customers have the option of giving a few pennies to charity each time they make a payment by card.

#### Scholars' Latino Initiative



The Scholars' Latino Initiative (SLI) is a programme at the University of North Carolina that was founded in 2003 to increase access to higher education for Latino high school students in North Carolina. So far it has been successful, enabling students, who might not otherwise have had the opportunity, to go to universities across the US.

Currently, more than 100 volunteers mentor high school students for more than 8,000 hours each academic year to realise their dreams of college

attendance. Their efforts enable students from underresourced high schools to: develop an enthusiasm for higher education; prepare academically for college success; receive assistance in the college application process; and seek scholarships to make college enrolment a reality.

Oak Foundation's latest grant to SLI will enable the organisation to become a registered not-for-profit charity so that it can raise funds in a more structured manner and scale up and improve its organisational capacity.

#### **ResOrtho Foundation**

To construct a musculoskeletal research and development centre at the Balgrist University Hospital in Zurich. The new building will house the research teams for tumour biology, paraplegiology, rehabilitation engineering, biomechanics/tendons, muscle biology and a technology transfer unit. It will benefit from the proximity of patients, clinicians, researchers and engineers, as well as direct links with the University of Zurich, the Swiss Federal Institute of Technology in Zurich and the medical engineering industry.

USD 1,111,111

#### **Royal Marsden Cancer Campaign**

To improve the prognosis of childhood cancers by accelerating the development of new drugs. This will be achieved through high quality early clinical trials of molecularly targeted agents. The Royal Marsden is a cancer centre in the UK that provides treatment and care for more than 40,000 cancer patients every year.

**USD 3,444,277 (over five years)** 

#### Scholars' Latino Initiative (SLI)

To develop a comprehensive plan to create a national headquarters for SLI that will allow it to scale up and increase its organisational capacity. The creation of this plan will serve as a foundation for SLI to approach interested foundations and other donors (including university systems) for multi-year support to operate SLI National. SLI is a programme of the Center for Global Initiatives at the University of North Carolina at Chapel Hill; it is dedicated to providing higher education opportunities for Latino youth in North Carolina.

USD 75,000

#### **School of Social and Community Medicine - University of Bristol**

To strengthen the field of molecular and environmental epidemiology by supporting three postdoctoral fellows. The fellows will investigate disease during foetal life and in the first years of life. They will be based at the University of Bristol and will be equipped with the tools necessary to understand the underlying molecular mechanism of diseases or medical conditions such as obesity.

USD 1,344,000 (over four years)

#### **Statens Serum Institut**

To strengthen the field of molecular and environmental epidemiology by supporting three postdoctoral fellows investigating disease during foetal life and in the first years of life. The postdoctoral fellows will be based at the Statens Serum Institut (Copenhagen, Denmark) and will be equipped with the tools necessary to understand the underlying molecular mechanisms of diseases or medical conditions such as obesity.

USD 1,445,640 (over four years)

#### **US Soccer Foundation**

To fund a free afterschool sports-based youth development project to address the causes of childhood obesity and juvenile delinquency in Raleigh-Durham, North Carolina. The goal is to ensure that children in underserved communities have easy and affordable access to highquality programmes that support their physical and personal development.

USD 299,327 (over five years)

#### **WWF International**

To support the campaign that seeks to protect Virunga National Park from oil exploration and extraction. Additionally, as the park is at risk of having its official status removed, the campaign seeks to advocate for the Government of the Democratic Republic of the Congo to maintain the boundaries of the park.

USD 1,176,974

#### Students' stories

There are many examples of students who benefit directly from the work of the Scholars' Latino Initiative (SLI).

Camila, a 2012 graduate of Jordan Matthews High School in Siler City, North Carolina, is one such example, as she has demonstrated the hard work and dedication required of Latino students as they strive to fulfil their dreams for higher education.

While at secondary school, Camila also worked to help her family financially. She worked up to 20 hours per week at Bojangles, a fast food outlet, yet still managed to graduate third in her class.

Camila's motivation to succeed has strong roots in her experience as an immigrant. "I want to change my family's history, so that the generations to come will strive to achieve their goals and take

advantage of opportunities," she explains. "I will be the first generation college student and have shown my family it is possible to go to university. Neither of my parents has been to college and could not know how much work it requires to get accepted into one."

Camila's hard work and determination has paid off. She is now a Pogue Scholar at UNC-Chapel Hill, which is a prestigious scholarship.

Roberto has also demonstrated the same determination and resolve. He is now a freshman, also at UNC Chapel Hill. On speaking of him, his mentor Connie Tran says, "Roberto has taught me more than I could ever teach him. No matter what the obstacle, he always overcomes whatever he puts his mind to. He is one of the most hard-working passion to do well in whatever task he takes on."



# The Statens Serum Institut

The Statens Serum Institut (SSI) in Copenhagen is one of the largest health research institutions in Denmark. The institute employs some 1,300 people at its central laboratory to research and understand the causes of disease.

Also home to the public healthcare sector's national registry, SSI researchers have access to information on Denmark's entire population.

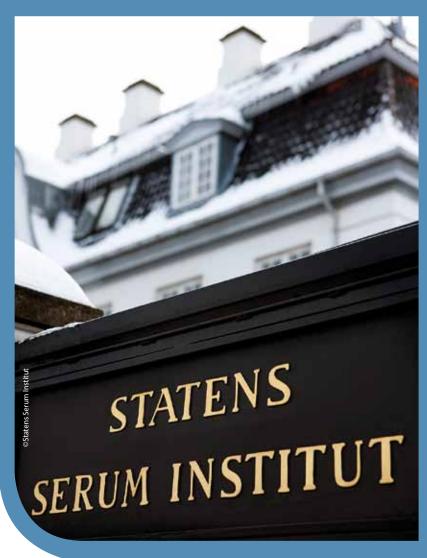
Medical services in the country are free, and since 1968 all Danes

have received a unique personal identification number. Medical information is collected and recorded in a detailed registrar in categories such as disease type, birth characteristics, vaccinations, family structure, medication, birth and death dates and emigration.

Recently, a biobank containing
15 million biological samples was
built at SSI. Together with the
registry information, researchers
have unprecedented amounts of
information at their disposal. It
is now possible for longitudinal
studies of an entire population from
birth to grave. This information can
be used to provide high-quality
healthcare for all citizens. It also
enables the investigation of the
causes of disease, with the view to
improve diagnoses and treatment.

Oak Foundation recently granted postdoctoral positions to three researchers at the institute to stimulate epidemiological research on the interplay between genetic constitutions and the influence of environmental factors.

A particular focus will be given to the links between what unborn babies and young children are exposed to and the development of disease in later life. Researchers have access to detailed information on the lifestyles and environmental exposure of 100,000 pregnant women and their children, as well as biological information on all newborns for the last 30 years.





# A NATIONAL GRANT-MAKING ORGANISATION TO SUPPORT DANISH AND GREENLANDIC SOCIETY

Oak Foundation Denmark is a national programme that was established in 2002. Since its inception, it has supported more than 200 projects through two programmes – Social Issues and Arts and Culture – and other areas of special interest to the Trustees.

Oak Foundation Denmark restricts its grant-making to Denmark and Greenland-based organisations and projects. Please visit www.oakfnd.dk for further information.

#### REFLECTIONS ON THE YEAR

In 2012 Oak Foundation Denmark continued to support organisations working to improve the wellbeing of low-income and marginalised groups. It also supported organisations that aimed to enhance Danish culture.

Through grants provided to organisations, we supported museums, operas and the arts in Denmark in our cultural programme. We also provided funding to organisations through our social programme, thereby making substantial contributions towards improving the lives of women, children, socially vulnerable groups and the homeless in Denmark and Greenland.

In addition, in 2012 we developed partnerships with other major Danish foundations, particularly on issues related to Greenland, children and social vulnerability. These partnerships have enabled us to share knowledge and work together to support important causes in Denmark and Greenland.

We are proud of the accomplishments of our grantees and we look forward to building our relationships with foundations and organisations in the future. In 2013 our grant-making will focus exclusively on social issues. Our cultural programme will no longer continue.



Café Klare helps homeless women in Copenhagen by providing them with a safe place to sleep. Staff at Café Klare also offer counselling services to women to help them address financial, housing, psychological and/or family issues. Oak approved a grant in 2012 to expand its opening hours.

#### **ARTS**

# Danmarks Keramikmuseum - Grimmerhus

To support the construction of an annex next to Denmark's Museum of Ceramics "Grimmerhus" to house the collection of Royal Copenhagen, Bing&Grøndahl and Aluminia porcelain and ceramics. The collection, open to the public and to researchers, is unique. It contains pieces dating back to 1775.

**USD 1,299,827 (over three years)** 

#### Den Kongelige Opera/Det Kongelige Teater

To finance the opera called *Cunning Little Vixen* by the Czech composer Leos Janácek at the Danish Royal Opera. This new version of the opera, created by the producer Francisco Negrin and the scenographer Es Devlin, will be the family-show of the year. It is written by the Danish poet and translator Ursula Andkjær Olsen.

USD 925,926

#### Institut for International Sundhed, Immunologi og Mikrobiologi

To purchase two sculptures made by the Danish sculptor Kristian Dahlgaard.

They will be placed at the entrance of the Panum Building — the waiting room of The School of Dentistry. The sculptures are intended to provide aesthetic enjoyment and opportunities for reflection for the patients, students and staff using the building.

USD 29,630

#### **Louisiana, Museet for Moderne Kunst**

To support the exhibition called *From Van Gogh to Face Time – Self-portraits in the 20<sup>th</sup> and 21<sup>st</sup> Centuries* at Louisiana, 35 kms north of Copenhagen. The exhibition will consist of more than one hundred works in different media and will only be shown at Louisiana.

USD 537,037

#### **Nivaagaards Malerisamling**

To support a new presentation of the permanent collection at Nivaagaard Museum on the East coast of Denmark. The collection includes works of art from the Italian Renaissance, the Dutch Baroque period and the Danish Golden Age. In addition, eight poets will compose texts to accompany a number of the paintings.

USD 24,074

#### **Skagens Museum**

To present a Danish female artist, Anna Ancher (1859-1935), at the US exhibition "A World Apart" at the National Museum of Women in the Arts, Washington DC in 2013. Other artists' work will be presented, such as those belonging to the Skagen colony of artists — a group of Scandinavian artists who gathered in the northern part of Denmark from the late 1870s until the turn of the century.

USD 379,630

#### **Statens Museum for Kunst**

To acquire the work called *Freud's Gashgai* by the Danish artist Martin Erik Andersen for the National Gallery of Denmark. The *Gashgai* was the blanket that covered the patient couch in psychiatrist Sigmund Freud's clinic in Vienna. The artist has created an installation in the form of a dense polyester block containing embedded components and light.

USD 46,296

# Portrait of an artist...

The Louisiana Museum of Modern Art in Northern Zealand, Denmark has a permanent collection that includes more than 3.000 works of art — one of the largest in Scandinavia.

The museum has a longstanding tradition of cultural and historical exhibitions and of presenting large, international photo, design and architecture shows. Every year Louisiana holds temporary exhibitions, presenting both great modernist artists and the latest international contemporary art. Its exhibition programme has always covered a wide range of art, focusing primarily on the interaction between different art forms.

An exhibition on self-portrait, with a focus on the 20th and 21st centuries, took place at the museum in 2012.

Assembling 150 works from around the world is a time-consuming and laborious process with some risk in



Self-Portait with Peacock West, 1911, at Louisiana Museum o Modern Art's self-portrait exhibition in 2012.

regard to funding. Oak's contribution made the exhibition possible, including the display of a wide array of works by various artists from different points in history.

#### **SOCIAL**

#### **Aarhus Universitetshospital**

To furnish a café at Aarhus University Hospital for young people staying in the hospital for long periods. The aim is to create a refuge where they feel young and not only sick. At the café they can meet other young people in the hospital, as well as friends from outside.

USD 18,148

#### Børnekirurgisk Klinik, Rigshospitalet

To support weekly group meetings for mothers at Copenhagen University Hospital and to build a support network among them. The mothers have children with critical illnesses and stay in the hospital for long periods. A pedagogue and a nurse offer advice, support and new ideas to the mothers and their children.

USD 40,630

#### Børns Voksenvenner, Roskilde

To support initiatives (events, stands, publicity, etc.) around the recruitment of male mentors to the organisation *Childrens Mentors*, Roskilde. The organisation provides male role and identification models to boys who have no contact with grown up males. The boys are typically raised by single mothers expressing the need for male role models.

USD 33,426

#### Café Klare- Natcafeen for kvinder

To finance earlier opening hours in a night café for homeless women in Copenhagen that offers social as well as sleeping facilities. At present the night café is open from 10 pm to 8 am. This reduces its appeal to homeless women, as they often have nowhere to go earlier in the evening. Instead of staying the night with casual acquaintances, the opportunity to come to the night café earlier provides a healthier alternative.

USD 55,556

# Daginstitutionen Kongelyset - KFUM's Sociale Arbejde

To support three family cafés in Slagelse, RødeKro and Horsens. The family cafés are important for marginalised families, because employees and volunteers offer advice and support the creation of networks for parents and children.

USD 100,000 (over two years)

#### Dansk Sundhedstjeneste for Sydslesvig

To support a new lift at the Steensen Institution (Danish Health Service) in Flensborg. The institution consists of 16 apartments over two floors. The tenants are elderly people from the Danish minority in Germany. All tenants are walking-impaired and their freedom of movement will be greatly improved when there is a lift in the building.

USD 107,407

#### Det Grønlandske Hus/Kalaallit Illuutaat

To finance a mentor programme for newly-arrived Greenlanders – named *Kammak* (the Greenlandic word for friend). By establishing this mentor programme where well-integrated Greenlanders function as mentors, it is hoped the number of marginalised and homeless Greenlanders in Denmark will be reduced. The head of the programme will be an outreach worker affiliated with The Greenlandic House in Copenhagen.

USD 83,333 (over two years)

#### Det Kgl. Vajsenhus

To finance a number of events held by the Parents and Pupils' Association at the *The Royal Orphan School* in Copenhagen. The school is for orphans and single parents, families with few social contacts and a low income. During the next three years, several activities will be arranged outside school hours.

USD 67,593 (over three years)

#### **Døgninstitutionen Dyrehaven**

To fund furniture, equipment and a garden for an orphanage situated in Kerteminde in Funen in the east of the country. The process is in itself unique because the children in the orphanage have participated substantially at all stages of its development.

USD 925,926

#### Forælder Fonden

To employ a part-time social worker at *The Parent Foundation*. The extra staff member will allow the Foundation to meet demands for its services. The counselling is directed towards single parents on the subjects of housing, education, financial aid and bringing up children.

USD 147,222 (over three years)

#### Forælder Fonden

To fund a consultant architect who will develop a plan to build a new dormitory house for single parents enrolled in education in Copenhagen. The project description will be the basis for the development of the entire building.

USD 64,815

#### Foreningen Cancerramte Børn

To support the expenses related to the provision of acute psychological help to families who recently have lost a child from cancer. The Association for Children with Cancer's experience demonstrates that if families get timely help in the immediate crisis they are strengthened in the present and the future.

USD 27.778

#### Foreningen Frida Kahlo Huset

To support the *Frida Kahlo House* in Aarhus – a socio-economic project. The Frida Kahlo House offers a variety of possibilities to vulnerable and marginalised women between 18 and 26 years old. Often, the young women have no education, live on social security or sickness benefit, have social problems and are unemployed. They are offered schooling, in-house and external training and general guidance and support from social workers.

USD 578,648



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# Kammak

An estimated 7,000 Greenlandic people live in Denmark. Because they have Danish citizenship, there is no official programme to help their integration into the country, despite the huge cultural differences between the two countries.

Greenland is a country of very small and isolated communities. Only 55,000 people live there, with 16,000 in Nuuk, the capital. To illustrate the extent of the country's isolation, not one city, not even the capital, is connected by road to another city. There are hundreds of kilometres separating the towns, and so much ice that even if there were roads, they would be impassable. The only option is to take a boat or to fly.

The culture and language that have developed around these conditions, as well as the pace and way of life, are very different to those in Europe. It is not surprising ther that Greenlanders often find it challenging to integrate into Danish life.

Many Greenlandic immigrants are vulnerable to abuse, homelessness and loneliness. Most are students or have jobs, but between 1,000 and 1,500 are socially vulnerable. Often, they become isolated from Danish life and are stigmatised. The cultural differences tend to go unrecognised, and because there is no national programme to provide the newcomers with social, cultural or practical help, vulnerable Greenlanders often do not receive help until it is too late.

The Greenlandic House, a voluntary organisation with offices in four Danish cities, provides social and practical support specifically to Greenlanders who have just arrived in Copenhagen. The name of its mentor programme is *Kammak* - Greenlandic for *friend*.

Kammak has two objectives: to provide a practical introduction on how to cope in Denmark; and to prevent loneliness by providing the immigrants with a social network. Both are crucial to Greenlanders starting off well and building a decent and good life.

#### Foreningen mod pigeomskæring

To finance the production and publication of a book about preventing female genital cutting. The book will replace the handbook that the National Board of Health published in 1999 on the same topic. The book will improve prevention work and provides comprehensive information on this issue.

USD 44,444

# Foreningen til fremme af aktiviteter i Tunu

To construct a pitch for all sorts of ball games in Tasiilaq in Eastern Greenland. The pitch will be for public use and will provide opportunities for children and young people to be together. The pitch will be partly built with the help of young people in Tasiilaq, under the guidance of skilled craftsmen. Afterwards, young people will participate in the maintenance of the pitch as part of the social project.

USD 115,741

#### **Kofoeds Skole**

To support activities outside normal opening hours at *Kofoeds School* in Aalborg to promote the integration of the school's socially marginalised Greenlandic pupils and at the same time organise meaningful activities for Greenlandic pupils and unemployed people in the municipality of Aalborg.

USD 51,699 (over two years)

#### SFINX Film/TV Aps

To support the production of a documentary called *Mission Rape* produced by Sfinx Film Tv. The documentary deals with using rape of women as a weapon in war. The documentary will help diminish the taboo, broaden public awareness of this issue and be a tool in the effort to help victims.

USD 55,556

#### **Sonntag Pictures**

To support a documentary for children and adults called *Boys Camp* produced by Sara Stockmann about the fact that more than 65,000 Danish children are living in poverty. The documentary follows four very marginalised boys and their stay at a camp, arranged by Save the Children.

USD 46,296

#### Svanegrupperne KFUKs Sociale Arbejde

To support *The Swan-groups*, which is a two-year therapeutic group project for women who want to get out of sex work. The project is directed towards women who speak Danish. A condition is that they are not addicted to drugs. *The Swan-groups* is part of the KFUK's Social Work, an organisation based in Copenhagen.

USD 274,074 (over two years)

"I joined as a mentor because I wanted to do voluntary work. I know a bit about Greenland - I speak some Greenlandic and have friends from there. I chose to contribute to *Kammak*, where I could meet new, thought-provoking friends. I have studied abroad and worked in several countries, including Greenland, and I know how it is to be alone in a new city or country. I wanted to help others try to find their way through the jungle of practicalities that meet the newcomer."

**Gunver, 32 years Danish volunteer** 



Kammak works to prevent loneliness among Greenlandic immigrants by providing them with social networks.

# Youth-focused healthcare in hospitals

It has only recently been recognised that young people ir hospital settings have special needs.

Keeping in contact with people outside of hospital settings and maintaining good social networks is crucial for their treatment, as it helps them to maintain a positive attitude and think about things other than their illnesses. Socialising with people of their own age demonstrates that even with a serious illness, it is possible to have a life as a young boy or girl.

Cafés are therefore being established in hospital wards. These are places where young people can meet with

each other and with friends from outside. The cafés are run by medical and social workers with the help of volunteers from the Danish Red Cross Youth, the country's largest humanitarian youth organisation, which aims to improve the conditions and daily lives of vulnerable children and young people.

Hospitals in Denmark and in other countries have showr great interest in this project. In 2009 Oak supported the development of a café at Copenhagen University Hospital and at two other Danish hospitals in 2012.



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# Oak Zimbabwe Foundation

# TO HELP MAINTAIN AND DEVELOP ZIMBABWEAN NON-GOVERNMENTAL SOCIAL, HEALTH AND EDUCATIONAL ORGANISATIONS

Oak Zimbabwe Foundation is a national programme based in Harare. It funds local organisations involved in caring and providing for the most disadvantaged and vulnerable people in Zimbabwean society. It only funds projects in Zimbabwe.

Oak Zimbabwe Foundation supports organisations operating in the following priority areas:

- ► health, including HIV/AIDS;
- ► rural water supplies;

- ▶ special needs education (people with mental or physical disabilities); and
- ► women, children and the elderly who are at risk.

#### REFLECTIONS ON THE YEAR

Oak Zimbabwe Foundation continues to partner with a wide range of organisations around the country. Our focus is on improving the quality of life of orphans who are vulnerable and living in impoverished households, and on supporting community-based programmes that alleviate suffering. We

also support many organisations that help youth and adults who are infected with HIV/AIDS or who support those with the disease.

Other priorities of Oak Zimbabwe Foundation this year include: promoting child and youth

participation; strengthening the role of women through community support groups; and generating micro-projects (e.g., woodwork, sewing and market gardening) that provide livelihoods for low-income families.



#### **HIV/AIDS**

#### **Batsirai Group**

To improve the quality of life of orphans and vulnerable children in fifteen communities in the three Districts of Mashonaland West province. The Batsirai Group aims to bring child protection into the mainstream through awareness campaigns and training. Children will participate in care and support groups, which help to build confidence, fight discrimination and improve reproductive health education.

USD 53,908

#### **Bethany Project, The**

To empower communities to care for and support orphans and vulnerable children and to prevent HIV/AIDS. The organisation seeks to identify and promote the wellbeing of orphans and vulnerable children through mobilisation, training, networking and effective monitoring. In addition, it aims to launch awareness campaigns on HIV/AIDS prevention in Zvishavane and Mberegwa Districts.

USD 70,000

# **Development Aid From People to People in Zimbabwe - HOPE Humana People to People**

To empower people with knowledge, skills and tools to improve the condition of those with or affected by HIV/AIDS, in particular through micro-enterprises. HOPE is a programme that works with clinics, social centres and local clubs to help the sick, their families and caregivers.

USD 57,887

#### **Family AIDS Caring Trust, Chiredzi**

To contribute towards the reduction of HIV prevalence. Family AIDS Caring Trust works to reduce the prevalence of HIV/AIDS in Chiredzi District and mitigate the impact of infection, illness and death on individuals, families and communities. It does so by strengthening the ability of local community groups to cope effectively with the HIV/AIDS epidemic.

USD 16,740

#### **Family AIDS Caring Trust, Rusape**

To support communities in Rusape to provide home-based care to the terminally ill and to help vulnerable children and orphans with or affected by HIV/AIDS. The project seeks to empower the community to identify, analyse and find solutions to deal with problems.

USD 51,532

#### **Family AIDS Caring Trust, Nyanga**

To prevent the spread of HIV and provide care to vulnerable and marginalised communities in Nyanga District in Zimbabwe. This project aims to promote gender equity and reduce HIV infections by empowering women, girls, men and boys in their communities through partnering with local, regional and international communities. Family AIDS Caring Trust Nyanga is a branch of FACT Mutare, a Christian-based HIV service and development organisation.

USD 50,000

#### **Kubatana Vocational Training Centre**

To promote adherence to anti-retroviral treatment for people living with HIV and prevent the spread of HIV by disseminating information among young people. This grant is intended to provide counselling to people living with HIV, as well as advice on nutrition and health through support groups. Kubatana Vocational Training Centre helps young people achieve academic qualifications by establishing an evening school and a clinic that provides vocational training. The grant will also provide assistance to orphans and vulnerable children and promote the early treatment of cancer.

USD 68,100

#### **Mashambanzou Care Trust**

To improve the quality of life of people infected with and affected by HIV/AIDS. Mashambanzou Care Trust works to empower people with the skills and knowledge to deal with the pandemic through education and support. This grant also aims to strengthen the capacity of families and communities to provide psychosocial, medical and material support to chronically ill people affected by and living with HIV/AIDS, including orphaned and vulnerable children.

USD 55,437

# Midlands AIDS Service Organization (MASO)

To provide quality multi-faceted HIV/AIDS programmes to various groups in the Midlands province. MASO aims to become a self-sufficient organisation that supports community initiatives to reduce the further spread and effects of HIV/AIDS. The programme aims to build capacity and strengthen social structures within the community.

USD 39,860

# National St Johns Council for the Republic of Zimbabwe, The

To equip 1,500 young people with practical knowledge and skills to become professional carers/nurse aids for victims of HIV/AIDS. The St John Association's mission is to prevent and relieve sickness and injury and to enhance the health and wellbeing of people of all races and creeds in Zimbabwe.

USD 59,685

#### Salvation Army, The - Masiye Camp

To increase access to psychosocial support programmes for orphans and vulnerable children in the Matobo District, in particular those affected by HIV/AIDS.

USD 38,861



More than half a million people in Zimbabwe are on anti-retroviral treatment.

# Taking care of the sick and poor in Zimbabwe

Many people in Zimbabwe suffer from HIV/AIDS. Often young people, some as young as ten years old, take care of their HIV positive parents before and after school.

Two of Oak Foundation's longstanding grantees dedicated to helping people in Zimbabwe who suffer from HIV/AIDS are Mashambanzou Care Trust and National St John's Council for the Republic of Zimbabwe.

The Mashambanzou Care Trust, a grantee since 2001, runs a centre designed to take care of those dying of AIDS and improve the quality of life of people who are affected by HIV. The project strengthens the capacity of families and communities to provide psychosocial, medical and material support to people affected by or living with the disease.

In 2012 Oak Zimbabwe Foundation awarded St John's Council, an organisation that cares for the sick and the poor, a grant to equip 1,500 young people with practica knowledge and skills to become professional carers/

Through training in home-based care, the students learn professional skills that help give them a sense of being useful in their families and the community. The project also supports an ambulance service, and a service to provide medical help at public functions or in the event of disasters.

#### **OTHER**

#### National St Johns Council for the Republic of Zimbabwe, The

To make a DVD called *Caring For Those You Love* to teach home-based care courses in 12 African countries. St John's Council is an organisation that takes care of the sick and the poor. The aim of the project is to teach professional skills to caretakers that will help give them a sense of being useful in their families and communities.

USD 25,415

#### **The Princess of Hope Foundation Trust**

To support and empower orphans, vulnerable children and single parents in Zimbabwe to reach their full potential. This will be achieved through paying their school fees and strengthening their participation in social, cultural and economic activities.

USD 5,000

#### Zimbabwe Association of Church-Related Hospitals (ZACH)

To provide funding to ZACH for its Annual General Meeting. ZACH is the medical arm of Christian churches in Zimbabwe and represents the link between the Head of Christian Denominations, the Ministry of Health and Child Welfare and other health providers and agencies.

USD 5,000

#### Simukai Child Protection Program

To continue to reunite and reintegrate children with their families and provide a safe place to live for abused, abandoned and neglected children. Simukai Child Protection Program seeks to address the root causes of children in Zimbabwe leaving home by educating communities. The goal is to protect all vulnerable children and help them develop to their full potential to grow into responsible citizens.

USD 30,000

#### St Marcellin Children's Home

To provide core support to St Marcellin Children's Home. The Children's Village is a registered private voluntary organisation that provides a loving and family-centred environment for orphans and vulnerable children.

USD 30,000

#### Let's dance...

As a multi-cultural and allencompassing art form, the positive effects of dance are varied and extensive. The Dance Trust of Zimbabwe promotes the art of dance to people of every tribe, religion, colour, ability and economic and social background.

Incorporating dance into children's education has far-reaching benefits. As well as being good for the physical body, it helps to develop social skills, cognitive development and an awareness of different cultures.

Often, children who come to the dance school have been abandoned, orphaned, or are disabled, and can feel isolated and unable to function in diverse social groups. The Dance Trust provides opportunities for social gathering and integration, which is beneficial for the children's development.

Dance is also a means of expression or self-exploration, regardless of ability or disability. The children discover what their bodies are capable of, and are pushed to use their bodies in new ways. Relating to music through movement also helps develop an awareness and understanding of rhythmic structures, dynamics and performance.

Oak Foundation has been funding the Dance Trust of Zimbabwe since 1997.

#### SPECIAL NEEDS

#### **Dance Trust of Zimbabwe**

To provide basic training to young people in dance that will equip them to enter the next Dance Trust of Zimbabwe dance training course and to make a career in the field of dance. The project also aims to identify and include other groups of underprivileged children, such as AIDS orphans and street children, and to work with other special needs people besides children.

USD 33,001







Emerald Hill Children's Home and School for the Deaf cares for about 90 children. The school benefits from dance programmes from the Dance Trust of Zimbabwe, which has been an Oak grantee since 1997.

# Isheanesu Multi-purpose Centre for Disabled Children

To provide care and support for children with disabilities in Zimbabwe. This will be achieved through the Isheanesu Multi-purpose Centre for Disabled Children by: providing a forum for the exchange of ideas and information to look after disabled children; and providing psycho-social support to parents and children with disabilities.

USD 18,721

#### **NZEVE Deaf Children's Centre**

To ensure the provision of services for deaf children, adults and their families. NZEVE Deaf Children's Centre supports the work of the Ministry of Health's Rehabilitation Department as well as Resource Rooms for deaf children run by the Ministry of Education in Manicaland. The programme aims to empower deaf people and to advocate for awareness for the provision of equal opportunities and rights through educational and health sectors and national and international networks.

USD 45,000

#### **Sir Humphrey Gibbs Training Center**

To provide support, care and education for 19 men and women between 17 and 69 years old at a residential and day care centre in Bulawayo. Sir Humphrey Gibbs Training Centre is one of the oldest and most prominent learning institutions for people living with mental challenges in Bulawayo.

USD 17,369

#### **Zimcare Trust**

To provide salaries for senior staff at Zimcare Trust's head office and for managers, bookkeepers, drivers and instructors at its centres. This will allow Zimcare Trust to continue to offer specialised education and rehabilitation services to mentally challenged people in Zimbabwe.

USD 145,133

# Giving a home and hope to people living with disabilities

Sir Humphrey Gibbs Training
Centre in Bulawayo is one of
the oldest and most prominent
learning institutions for people
with mental challenges in
Zimbabwe. The Centre is a
home, a school and a training
workshop for children and
adults with mental challenges.

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