

**The Nathan
Cummings
Foundation**

**2006
Annual Report**

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MESSAGE FROM THE CHAIR

I am pleased to present this year's annual report that reflects the Nathan Cummings Foundation's accomplishments of 2006. NCF is a foundation that values and has benefited from a Board composed of both family and highly regarded professionals, each serving the philanthropic community. Our culture is diverse, multigenerational and we understand that our perception of ourselves effects how we lead in the world. I salute our President and staff who have led programmatic efforts that have generated much success and recognition over past years.

Throughout my three-year term as Chair many exciting developments have taken place on the Board and with the staff of NCF. I want to also take a moment to congratulate the following people for their valued time in which they have served the Foundation and/or will begin to contribute to supporting our efforts. Staff members Toanna Abdool and Hanna Abrams will be pursuing a Masters Degree and Law School. We were glad to welcome Sara Kay as our new Health Program Director and Leisle Lin the new Vice President for Finance and Administration. Our Arts Program Director Claudine Brown was heartily welcomed back from a sabbatical. Newly appointed board memberships include Sara Horowitz, Michael Cummings and two members from the Fourth Generation of the family Rachel and Danielle Durchslag. We are extremely grateful to Bevis Longstreth who served for eight years as the Chair of Investment Committee. He did so with great care and success. We welcome Adam Blumenthal as our new Chair of Investment. I know the Board joins me in celebrating the service and commitment demonstrated by Beatrice Mayer, my aunt and the Foundation's first Board Chair, upon her becoming named as Trustee Emeritus.

Lastly, I am glad to welcome my colleague, Ernest Tollerson as Chair of the Board. I am confident that his leadership and vision will further our mission as a progressive foundation deeply committed to social and economic justice.

Adam Cummings, Chair

President's Report

2006 brought the promise of increasing possibilities for social change, where NCF grantees and partners were at the forefront of facilitating progressive reform. Many NCF projects and activities received real recognition in the media, in Washington D.C. and in the states, for their innovative approaches and impact. In all our work, we have sought to develop new and more effective approaches to change the public policy landscape to better reflect our current social, political, economic and cultural realities. We have vigorously reassessed past strategies and directions and have consequently sought approaches that emphasize broader integrated visions rather than narrow issue silos, possibilities rather than limits and restraints, assets rather than liabilities, empowerment rather than victimhood, and aspirations rather than complaints.

The Health Program strongly focused on state and local communities, funding state advocacy groups working to promote access to quality, affordable healthcare for all. These efforts have been rewarded by recent breakthroughs in Massachusetts, Illinois, Maine, Vermont, and California. The Prescription Litigation Project, which NCF helped start, has worked hard to lower the price of prescription drugs through litigation, resulting in nearly \$4 billion dollars in savings on purchases this year alone. On the national level, the Foundation helped found and support the Herndon Alliance, a coalition of over sixty minority, faith, advocacy, labor and provider organizations, developing strategic policy initiatives to expand access to quality, affordable healthcare nationally for all.

NCF's health grantees and partners are working hard to harness a pervasive and growing sense that our existing health system is broken, directing efforts toward the creation of effective state and local solutions that will lead to a national response. Strategic alliances, creative policy development and long-term institution building all will remain critical to creating an environment in which the successes that are beginning to emerge from the states can be extended more broadly.

The Jewish Life and Values Program has become a key leader in building the fields of Jewish service and social justice. The Foundation's early support of innovative Jewish social justice initiatives has – in a relatively short period of time – changed the landscape for emerging generations of Jews. NCF's work to promote Jewish service garnered particular attention this past year, culminating in a conference that brought together practitioners of Jewish service, funders and community leaders, all seeking to envision how to make Jewish service central to American Jewish Life and to bring it to scale.

NCF has been in the vanguard of promoting Congregation Based Community Organizing (CBCO), a dynamic process of training, reflection, one-on-one conversations, and house meetings, leading congregations to identify issues of social concern and engage in addressing them. Congregations involved in CBCO played a crucial role in Massachusetts's recent health care reform.

For these efforts, the Jewish Life and Values Program Director was recognized again, for the second year in a row, as one of the fifty most influential Jews in the U.S. by *The Jewish Daily Forward*.

In 2006, the Environment program continued its commitment to searching for solutions to the grave issues of the climate crisis and environmental degradation by funding innovative work to address these challenges in a more effective way. One example that has garnered real media and political attention is the Apollo Alliance (an Environment, Health, and Interprogram effort). Senator Clinton recently acknowledged Apollo for its leadership in challenging the nation to become energy independent while addressing climate change and creating millions of well-paying, clean energy jobs.

Environment, Health, and Interprogram have also maintained their ongoing support of the Strategic Values Project, which is continuing its groundbreaking work to quantify the social values of Americans and to use this research to develop strategic initiatives that advance environmental sustainability, community health and social justice perspectives. Their findings are currently being used by organizations such as Earthjustice, the country's largest non-profit litigation firm to broaden the base of public support for environmental sustainability; by the California Alliance, a coalition of twenty-five state social and economic justice organizations working to expand the community benefits movement, to address community health and environmental needs; by the Center for American Progress for its efforts to shape the public agenda on global warming preparedness; and by the Herndon Alliance on national healthcare reform.

Senator Obama has recognized the important work of the NCF grantee, the Center for American Progress and its initiative, "Health Care for Hybrids," which seeks to provide incentives to the auto industry to accelerate efforts to develop more energy-efficient vehicles that will lessen our dependence on oil. Many organizations supported by the Environment program are noted for their willingness to think beyond traditional approaches. Their work seeks to achieve both concrete accomplishments in the short-term and to change the political landscape in the long-term so that we can effectively meet the tremendous challenges we face.

The Contemplative Practice Program is reviewing the past fifteen years of the Foundation's work in this area. This overview will seek to measure contemplative practice's effects on social and environmental justice efforts and whether these practices have fostered any significant breakthrough in thinking, creativity, and program results. It is also hoped that this research will lay out the beginnings of new ways of seeing and doing. At the core of this project is Albert Einstein's insight that "the significant problems we face cannot be solved at the same level of thinking we were at when we created them."

The Arts and Culture Program continued to support cultural organizations that have the ability to educate and advocate for healthy and sustainable communities, and that demand accountability of those who violate the rights and wellbeing of others. 2006 marked the fourth full year that NCF has been making grants in the area of art and social justice and

the field has grown at a steady pace. Universities, theater groups, dance companies and media arts groups are training a new generation of artists, activists, and engaged community members, imparting in them needed skills to combine artistic practice with community organizing, leadership development, and effective story-telling techniques. The Universities that have been supported by the Arts and Culture program have brokered powerful and effective partnerships with their communities. Their efforts have included the work of approximately 1,500 students, 75 partnering institutions and 2,500 community members, all working hard to support their belief that the world needs healing and that the arts can be an instrument for change.

In addition, the Arts program, in collaboration with Interprogram, made several grants in 2006 to help maintain important cultural organizations and communities affected by Hurricane Katrina. Interprogram also worked with the Foundation's other programs to support several efforts in the Gulf Coast region, such as the rebuilding of the devastated community of Moss Point, Mississippi; the strengthening of local community development banks and credit unions; and helping to create innovative policy solutions concerning hurricane preparedness and reconstruction in the wake of Katrina. The Foundation held its 2006 Board retreat in New Orleans in order to assess and experience the situation in person. Several Board members, associates, and staff volunteered to do clean up work while there. The Foundation is committed in the coming years to continuing its support of the long-term sustainable rebuilding effort of the Gulf Coast.

The Foundation encouraged the accountability of corporations through its leadership activities as an engaged shareholder. The Foundation's shareholder activities work consists primarily of actively voting its proxies, filing shareholder resolutions and working with investor coalitions, such as the Investor Network on Climate Risk (INCR) and the United Nations Principles for Responsible Investment (UNPRI), which are backed by trillions of dollars of assets. The Foundation has been increasingly successful in obtaining the support of the proxy voting advisory firms such as Proxy Governance and Institutional Shareholder Services. Since the passage of the Foundation's new Shareholder Activity Guidelines in 2002, NCF has filed over 35 resolutions with more than 20 different companies. These resolutions concern issues of long-term shareholder value and NCF's mission, and have addressed political contributions, healthcare, energy efficiency and climate change. Through these efforts, the Foundation has been influential in shifting corporate approaches to climate change, energy efficiency and greenhouse gas emissions.

This past year the Foundation began its scheduled review of its programmatic guidelines. This process will continue through 2007, and is scheduled for completion in early 2008. The Board of the Nathan Cummings Foundation has begun generational succession as a second member of the Cummings' family's fourth generation was elected as a trustee. In addition, Beatrice Mayer, the daughter of Nathan Cummings and one of the Foundation's founding Board members, was recently recognized by the Board and elected as Trustee Emeritus. Our deepest gratitude goes out to Buddy for her leadership, mentorship, and many years of exceptional and distinguished service to the Foundation and the communities it supports.

All these accomplishments would not be possible without the exceptional efforts of our Board and Associates, our dedicated and innovative staff and our many partners. I thank them for their consistent, high quality efforts and willingness to take real risks. We look forward in the coming years ahead to continuing the Foundation's legacy of serving as a real force for social change.

Lance E. Lindblom
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¹ As of April 23, 2006

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Program Director, Jewish Life and Values

Deborah Steinberg

Program Assistant, Jewish Life and Values

During the past year, the following staff left the Foundation. We would like to thank them for their contributions to our work: Elizabeth Woods: Associate, Grants Management, Systems and Community Grants; and Amanda Fairchild: Staff Accountant and Benefits Coordinator

Arts and Culture Program

INTRODUCTION

2006 marked our 4th full year of making grants in the area of art and social justice and the field is growing. Universities, theater groups, dance companies and media arts groups are training artists, activists, and community members. They are imparting skills that combine artistic practice with community organizing, leadership development, and effective storytelling techniques. Concurrently, a multi-generational collective of artists and community members believe that the world needs healing and that the arts can be an instrument for change. These individuals have been attracted to summer institutes, weekend training programs, conferences and degree-granting programs that can provide them with the tools that will enable them to harness the transformative power of art.

Artists of all ages have become students, mentors and master teachers as they build the field of community-based arts. Their efforts have yielded a body of hard copy publications that document the history and salient work in this field. They have created on-line resources that make it easier for teachers and students to learn and engage in the work. Additionally, affordable media facilitates have contributed to the growth of a fully participatory community that has the capacity to document the lives and struggles of its members while facilitating activism that leads to change.

The Arts and Culture Program continues to target cultural communities that have the ability to educate and advocate for a healthy and sustainable community by creating works which encourage our collective productivity and demand accountability of those who violate the rights and well-being of others. Our grantees view themselves as citizen/artists who document and articulate the concerns of their times and work collectively with community members and other artists to achieve social and economic justice. We support and sustain this community in the following ways:

Developing and strengthening leadership by:

- Strengthening the roles that established and young artists play in communities by supporting universities training young artists to work with communities in need;
- Creating opportunities for more artists and community residents to learn new skills and processes by supporting training programs at arts organizations that have a history of effective practice in community engagements;
- Encouraging artists to learn first-hand about social movements that effect local and national constituents by supporting social justice organizations that recognize the value of working with artists to more effectively advance their issues; and

- Supporting the development of coalitions both within and across disciplines in an effort to stimulate peer learning and to more broadly disseminate positive strategies and ideas.

Supporting the dissemination of research and information that informs the work of the field:

- Educating targeted constituents and getting our message out to a broad segment of the arts community by supporting service organizations that convene and facilitate the work of artists working in diverse communities.
- Supporting the publication of curriculum, documentary films, websites, hard copy and web based publications that inform the work of the field.

Supporting policy research, litigation and advocacy that results in an environment where creators and private citizens can engage in their work without undue censorship or exploitative private practices that alienate their voices.

- Supporting research that identifies the needs of specific cohorts, the organizations that are doing the work, possible collaborators or partners and strategies for maximizing the impact of the work.
- Supporting studies that document the impact of public policies and regulations and propose alternative policies that will lead to greater accountability, efficiency and accessibility to benefits by the broadest based constituency.

GOAL

To support artistic practices, programs and policies that encourage cross-cultural and multidisciplinary collaborations, and give voice to the issues and experiences of underrepresented communities, in order to build a stronger society.

OBJECTIVE I:

To support arts and cultural organizations partnering with community groups that engage in responsive processes, collective problem solving, cross-cultural initiatives or the education of a broader public about social justice issues and shared community concerns.

Strategy 1: THE ART

To identify, support and document key projects that involve cultural institutions working collaboratively with multigenerational, multiethnic, multidisciplinary and/or broad geographic communities in response to economic and social justice issues articulated by those communities.

Arts grantees are stimulating cross-cultural conversations around issues pertaining to race, ethnicity, historical inequities, and the on-going quest of under-represented groups for social and economic justice. They are collaborating with organizations seeking to expand their reach and get their messages out to more diverse constituencies.

The **Mexican Fine Art Center Museum** (PAG) chose to engage Chicago's African American community in a conversation concerning their shared roots. The exhibition *The African Presence in Mexico* depicts the story, and examines the issues of people of African descent in Mexico. The exhibition has several additional venues. The **National Building Museum** (PAG) (with support from Environment and Interprogram) has created the exhibition *The Green House: New Directions in Sustainable Architecture and Design* to explore the field of green residential design as it reaches a turning point of greater acceptance by home builders and the general public. The **Print Making Council of New Jersey's** (PAG) exhibition *Unstitched, Unbound: Imprints for Change* is an exhibition of artists' books that explore forms of resistance to injustice and advocates for social change.

The skills needed for effective community engagement are being honed in universities across the nation. We have supported degree granting programs addressing art and community building, media and communications training programs and community theater training projects. The **New York Foundation for the Arts' Active Citizen Project** is organizing youth and young adults who articulate their concerns about the state of the nation through graphic design, film and video, web-site design and performing arts (with support from Interprogram). **Temple University's** Tyler School of the Arts - Community Arts Program (with support from Jewish Life), offers a program that combines artistic disciplines with community organizing skills. They continued to work with Philadelphia's Jewish, Palestinian and Latino communities. **1+1+1= ONE** continued its work concerning young women's issues in society by editing and touring its performance piece *We've Got Issues* and creating a leadership training program for young women that incorporates writing, spoken word and theater skills.

Appalshop, Inc is working with Human Rights Watch, and *Holler 2 the Hood*, a hip hop radio program to create theater involving prisoners, prison employees, family members, and activists from three communities. The play was broadcast on 100 radio stations nationally. The **Association of Joint Labor/Management Educational Programs** (PAG) (with support from Interprogram) expanded its writing program for workers who recount their experiences in a variety of industries across the nation. The **Ella Baker Center for Human Rights in California** (with support from Interprogram) continued its work using spoken word and youth made media as tools for social engagement.

In New Orleans the Arts and Culture Program targeted organizations that had the ability to reach larger constituencies and whose work was in keeping with our guidelines (with support from Interprogram). **The Louisiana Cultural Economy Foundation, Inc.** is supporting individual artists, artists businesses, as well arts institutions throughout New Orleans. Their goal is to get artists back into the city and to put them to work. The **New Orleans Jazz Orchestra, (NOJO)** under the leadership of Julian Mayfield, is working to preserve the music of the region and tours local musicians throughout the country. NOJO is assessing the holdings of significant jazz ephemera in public and private collections. They are determining the condition of these surviving materials and ascertaining future conservation needs.

Xavier University of Louisiana is a grantee university that has a community arts program for its undergraduate students. All of our university grantees met in New Orleans to share practices and to brainstorm about rebuilding the community arts infrastructure in New Orleans. **Xavier's Community Arts Partnership** (with project support from Interprogram) suffered a temporary hiatus in the aftermath of Hurricane Katrina. However, students who have been trained to use art as a tool for community organizing have proven to be particularly useful in two instances. They have worked with community-based organizations to provide services to many of the returning youth; and the faculty and staff have been an asset in neighborhoods that are engaged in planning and rebuilding. **New York University's** two programs, *the Grassroots Performance Project* and *the Digital Storytelling and Community: An Exploration of Home* both offered their students residencies in New Orleans during the school year. The focus of a great deal of this work was the use of digital media to allow students and community members to bear witness to the devastation and the recovery in the Mississippi Delta.

The National Performance Network, a national arts service organization that is headquartered in New Orleans received a Presidential Authority Grant to create a virtual office that would accommodate a staff that was working in ten different states.

Theater companies have assumed a leadership role in the area of art and social justice. The **Fiji Theater Company, Inc.** is working in communities around issues of concern to audiences with competing and/or oppositional interests. Their target audiences for the development of recent works have been homeless teens in the Northwest, children of war in the nation's capital and new immigrants in the twin cities and on the west coast. **Cornerstone Theater Company's** *Cornerstone Institute* is a summer residency program where artists and community members of all ages learn Cornerstone's theater-making techniques. *Los Illegal*, the company's newest project, is a production in the company's Justice Cycle, which is a multi-year sequence of plays investigating how laws shape and disrupt communities in contemporary American society. *Los Illegals* addresses one of the most urgent and divisive issues of our time: illegal immigration. The **Hip Hop Theatre Junction** is increasing the number of workshops, festivals and performances it offers throughout the country and will target university audiences for one-person performances that require minimal staging. **Pangea World Theater** is a multi-ethnic theater company that continues to build new works around the shared values and experiences of diverse peoples.

The **Brotherhood/Sister Sol's** *Lyrical Circle* writing program engages youth in social issues; and its *Community Museum*, is a visual arts and social justice program. Curriculum based on these programs is being developed and broadly disseminated. The organization's leaders are using the curriculum to train youth workers and educators. Students have learned artistic and organizing skills and become advocates for social change in their families, schools, and communities as well as partners with students in other countries. **Bread and Roses Cultural Project, Inc.** is institutionalizing its

unseenamerica program, a photography and writing program for workers that has been requested by low-wage laborers throughout the country.

The **International Coalition of Historic Site Museums of Conscience** (with project support from Interprogram) consists of historic sites that foster remembrance, reconciliation and accountability. The coalition is building the capacity of American sites of conscience and is concentrating on building a network of Native American sites. The **International Museum of Women** (with project support from Interprogram) has successfully launched its first online exhibit, *Imagining Ourselves*. Their research has indicated that this exhibition needs to remain up for a longer period if the museum is to ascertain how viewers evolve from learners to activists. The museum is working to increase its constituency and better market its catalogues and programs.

In early November, **California College of the Arts** (PAG) held a convening for university faculty, students and community partners engaged in work that has evolved from the creation of degree-granting programs in art and social justice. All of our university grantees, as well as others participated. Our grant provided scholarships for the participation of students and community members.

The **Bay Area Video Coalition, Inc. (BAVC)** offers technology services to youth, community members and media artists (with project support from Interprogram). Additionally, many award-winning documentary films examining issues of social and economic justice were made with the assistance of BAVC's technical services. The **Global Action Project (GAP)** and **Scribe Video Center, Inc** have initiated media institutes for social justice youth organizers, youth media educators and youth development practitioners.

Strategy 3: THE MESSAGE

To develop and support a communications strategy that includes the publication and dissemination of research that substantiates the importance of the arts in influencing social change; and the dissemination of information about collaborative projects that lead to effective public education as well as social and political action.

We continue to support documentary films that provide a context for contemporary social issues; informational websites that make pertinent information available to an international audience and media projects that have the ability to reach regional and national audiences. The **American Indian Artists, Inc.** is expanding its comprehensive database of registered Native American Artists and promoting networking and information-sharing in the field. **Arts Engine, Inc.** takes its *Independent Producers Outreach Toolkit Training Tour*, to media makers throughout the country so that they can learn new means of distributing their films and develop relationships with like-minded nonprofits. The **New School University**, Eugene Lang College's *The American Project: The 51st (dream) State* is a project that was developed from a series of community sings. Cast and community members sang American folk, popular, traditional and patriotic songs and discussed their relationships to the music. The resulting production toured throughout the country.

The **Fund for Independent Publishing**, The New Press, (with support from Interprogram) continues to be a leading publisher of progressive books and curriculum. The Fund is developing two book projects, *Censorship in Camouflage* and *The People's Art History of the United States*. **LTSC Community Development Corporation** (with support from Interprogram) is documenting and preserving the cultural legacy of early Asian American artists/activists. **Talking Eyes Media, Inc.** is strengthening the message of its book and exhibition by creating *Denied: The Crisis of the Uninsured*, a documentary film that uses personal stories to illustrate the plight of the uninsured (with support from Health and Interprogram). **Video Action, Inc.** is completing a documentary film and a public education campaign that revisits the voting rights and civil rights legislations of the 1960s with young people who have taken Civil Rights tours of the rural South.

Link Media, Inc.'s *Chat the Planet* (with support from Interprogram and Jewish Life and Values) developed programming around a mediated discourse between American, Israeli and Iraqi youth last year. They are continuing this work, by focusing on what it means to be young and Jewish during times of war. **Art in the Public Interest's** on-line resource the *Community Arts Network* (CAN) has become an extremely significant voice in the field of community arts and a hub for communication, documentation and theoretical writing about community-based art. Over the past twelve months, usage has increased to 45,000 visitors a month, the Reading Room now contains 400 items, thirty-nine new works have been commissioned, 506 members regularly post messages, 1,880 individuals subscribe to the daily newsletter and the staff have spoken at conferences throughout the country. The *Community Arts Network* website has proven to be a most effective tool for educating artists and cultural workers across the globe.

Art 21, Inc. continues to be an innovator in the production and broad dissemination of messages about the roles of artists in contemporary society as agents provocateur, reconnoiters, image capturers and visionaries who see and create alternative universes. Art 21 brings the messages of contemporary art to a broad and diverse audience through its television programs, website, curriculum, hardcopy publications and community screenings. Art 21's community engagement model is the most successful outreach strategy in the cultural community.

The exhibitions that have been held at the Nathan Cummings Foundation provide our visiting public with a concrete example of art and social justice and it has helped to create a supportive community of funders, artists and visitors who share our values. **New York University's** (PAG) Tisch School for the Arts produced the exhibition, *Engulfed by Katrina*. This exhibition examined the effects of Hurricane Katrina in Louisiana, Mississippi, Alabama and Texas. The photographs gave us a glimpse of those communities before and after the storm. The exhibition opened at New York University in late October. The **Creative Capital Foundation** (PAG) partnered with us to present the work of many of the path-breaking artists who have received their support for innovative practices. The **League of Young Voters Education Fund** created an arts-based civic curriculum that their partners throughout the country are using.

Strategy 4: CONVENINGS

To convene artists and arts administrators to foster information exchange, coalition building, the development of collective strategies as well as to provide direct support.

The arts and culture community is organized around disciplines, (i.e. visual arts, theater, music); geography (regional service organizations); philosophy (social justice language in their missions) and ethnicity (first voice, immigrant or culturally specific organizations). Some of these communities are just emerging as a presence in the larger community, while others are older and better established. Our grantees represent emerging voice institutions as well as established and venerable institutions whose work may affect an entire field.

Though the internet has facilitated the growth of social justice communities, convenings have proven to be an essential tool for vetting new ideas, developing a shared vocabulary, learning skills from one another, brokering partnerships and identifying common goals and strategies. It is through convening that true communities are built. The **Arab Community Center for Economic and Social Services** brought together a national meeting to form partnerships and build its residency touring performances program. The **Theatre Communications Group, Inc.** continues its work with theaters of color and has used its annual conference to bring in speakers who raise issues of art and social justice. The **National Performance Network, Inc.** supports community engagements around social issues, the documentation of these efforts, regional meetings and the mentoring of new social justice leaders in the performing arts. The **Creative Capital Foundation** continues to support experimental arts projects that address issues of social and economic justice, convenes its artists and provides them with technical assistance.

Philadelphia Mural Arts Advocates will bring together groups from around the country in 2007 to discuss arts programs for the incarcerated. The **Lower Manhattan Cultural Council, Inc.** (PAG) convened its second in a series of conferences called *What Comes After: Cities, Art and Recovery*. These conferences have examined the contributions of artists and arts activity in rebuilding cities devastated by violence. The **University of Massachusetts Foundation** (PAG), New World Theater's, *Intersection IV* conference examined new works and practices of politically engaged artists of color. **UBW, Inc.** (**Urban Bush Women** built on the success of its first New York based Summer Institute where choreographers and dancers of all ages learn skills related to community-building, undoing racism, and civic engagement.

Contributing to programmatic content at annual meetings is a key strategy for building the field of art and social justice practitioners. **Alternate Roots, Inc.** may be the nation's oldest art and social justice organization. Its mission is as follows: "To support the creation and presentation of original art which is rooted in a particular community of place, tradition or spirit. As cultural workers we strive to be allies in the elimination of all forms of oppression. ROOTS is committed to social and economic justice and the protection of the natural world and addresses these concerns through its programs and services." For more than thirty years, Alternate Roots has organized and convened

artists/activists from the rural south; and commissioned, produced and evaluated works that are created by migrant workers on farms, youth in small American towns, and prisoners collaborating with prison guards. ROOTS sustains its work in communities that have minimal funding infrastructures.

Grantmakers in the Arts (GIA) (PAG) in implementing its strategic plan, continues to feature artists, researchers and funders working in the area of art and social justice on their annual conference program. GIA sessions have examined: *Community Building Potential of the Arts, Cultural Organizing, Grass Roots Advocacy and Public Policy, Art and Activism* and *Community-Based Arts Integration in New Orleans*. There was also a session where our university grantees introduced the funding community to their newly published casebook.

OBJECTIVE II:

To defend against adverse public, private and corporate policies, art censorship and other challenges to the wellbeing of the non-profit cultural community.

Strategy 1: POLICY

To defend against and support policy organizations that facilitate discussion between policymakers and grassroots practitioners and develop policy that is informed by research as well as evolving practices within the impacted communities.

Over the course of the past decade, the Nathan Cummings Foundation has been one of the few foundations to continuously support the emerging field of arts policy. Organizations have died, merged and restructured and NCF has stayed the course. The big policy issues in 2006 included: government intervention in privately funded activities; media regulations and media consolidation; fair-use and other copyright issues, civic participation and health care for artists and other at-risk populations.

The **Agape Foundation's** Third World Majority's Media Justice Arts and Policy Initiative, connected grassroots organizing community groups with the media justice movement. The **Center for Civic Participation** (PAG) integrated arts and culture into the democracy building movement through the cross-pollination of information, contacts and strategies (with support from Interprogram); and the **National Center for the Preservation of Democracy** (with support from Interprogram) has created a national youth media project that explores contemporary dilemmas of democracy identified and produced by youth across the country. The **Future of Music Coalition, Inc.** (with support from Interprogram) created an artists research council that collected data, engaged in outreach and developed publications. We have also renewed our support (with support from Interprogram) for the **William J. Brennan Center for Justice, Inc.** (PAG). We supported the Center's earlier efforts to litigate against the implementation of regulations that would allow the federal government to restrict the uses of privately raised funds. After having won in the lower courts in the Dobbins Case, the Center litigated the government's appeal. The case will be appealed in the U.S. Supreme Court, or in the alternative, it may be remanded to the lower courts.

Public policy initiatives can shape the environment that artists and other creators exist in. In a hostile environment creativity and innovation suffer. Leveraging Investments in Creativity (LINC) was created in response to an NCF supported study that revealed that the majority of artists in this country struggle to meet the demands of their chosen disciplines because the systems and resources available to them are woefully deficient. In a healthy environment, creators are able to work with fewer impediments. **Leveraging Investments in Creativity's National Artists' Insurance Initiative** (with Health) is an effort to compile and disseminate information about quality health coverage to artists. Their goal is to implement local plans for health care and coverage in specific communities by creating model programs and supporting best practices.

Strategies 2 and 3: CORPORATE ACCOUNTABILITY/COMMUNICATIONS

To support communications strategies, including convenings, research, the development of web pages as well as hard copy publications that foster access, encourage the exchange of ideas and educate the field about the state of the arts and the implications of policy decisions for the arts community.

In 2006, our cultural policy grants related to issues that affect all of the foundation's program areas. **WGBH Educational Foundation** and the **Educational Broadcasting Corporation's** NOW on PBS connect the dots between policymakers and the corporate community (with support from all programs). The **Independent Media Institute** - Alternet continues to produce its daily, on-line progressive news magazine that reaches hundreds of thousands of readers each day.

The media policy field is rapidly growing and represents a broad range of issues that affect all of the citizens in the nation. Accordingly, we are supporting **National Video Resources Inc./Grantmakers in Film and Media**, the membership organization that monitors these issues for the field. Additionally, The **Free Press'** (PAG) *2007 National Conference for Media Reform* (with project support from Interprogram) serves as a forum for the discussion of solutions to the problems of media. The 2007 conference brought together activists, media creators, academics and policymakers to provide them with skills to increase their effectiveness; provide them with networking opportunities; facilitate discussion of policy initiatives and action plans and generate the resources, inspiration and commitment to implement these plans.

The Lost Art of Tea Tossing is a multi-formatted, nonpartisan documentary film project that examines and champions the citizens' effort to mandate public funding for elections in the United States. **Habitat Media** explores the systemic co-mingling of moneyed interests, lobbyists, government and their impacts on our democracy. Short versions of the film will be used in curricula produced for middle school, high school and college students. There will be a feature-length film for theatrical release in 2008 and short versions for distribution to a national network of grassroots citizen groups in 2007.

NEXT STEPS

The Arts and Culture Program has affirmed that art and social change work involves artists, institutions of all types and community members working together. New models for social change and more in depth, long standing partnerships will guarantee more sustained outcomes. Training in both formal and informal venues can provide a variety of individuals with the skills that will be needed for them to become effective artists, organizers and leaders in the twenty-first century. Videos, films, informative web sites, publications, curricula as well as convenings where leaders in the field share research and practices will continue to foster the growth of individual practitioners.

Effective cross-referencing will be a valuable tool for the growth of the fields of community arts and art and social justice. Visual artists convening with performing artists who are working with media artists and community partners can broaden the scope and scale of the work and successfully secure new audiences. Social service providers, cultural institutions, advocacy groups and think tanks are important partners in this work. Most importantly, our grantees are pioneering delivery systems that have the ability to expand this community and heighten the impact of social campaigns in all disciplines.

High and low tech information delivery systems will allow the field to grow across generations. One goal is to learn more about the activist behaviors of members of on-line communities and the potential for more participatory on-line engagement. Additionally, the power of radio and on-line media have not been adequately exploited. Our grantees want to explore and document the roles that “linked” sites can play in moving a message; and they want to have information available that can be transmitted on new platforms, including; i-phones, pc3 players, and streamed video on the internet.

This community is just beginning to realize its potential; and funders are beginning to realize the power of this work to foster and create change. In order for this movement to have real currency, the foundation can help in the following areas: 1) strengthening the skills of emerging and existing leaders; 2) marketing, promoting and distributing research that validates the work and documenting successful models; 3) creating, mastering and sharing new delivery systems that will allow field to increase its reach; 4) creating additional tools that facilitate the replication of the work; and 5) institutionalizing the services that are being provided for practitioners.

[Click here to view 2006 grants.](#)

Environment Program

INTRODUCTION

“Because if we acknowledge candidly that what we need to do is beyond the limits of our current political capacities, that really is just another way of saying that we have to urgently expand the limits of what is politically possible.”

Al Gore, September 18, 2006

Mr. Gore made this critically important point in a recent address on solutions to the climate crisis. The question is, how do we expand those limits, and how do we do it urgently? These are the central questions that Environment Program grantees are grappling with – because given what we’re up against, from global warming to mass species extinction, it is no longer enough to think in terms of isolated problems and issues. Instead we have to learn to *solve for pattern*, the phrase author Wendell Berry coined to refer to solutions that address multiple problems instead of one. Expanding the limits of what is politically possible is the *sine qua non* of this work, the thing without which we will not succeed, the indispensable element in solving for pattern, the means and the end rolled into one.

The organizations supported in 2006 were chosen for their willingness to think beyond traditional approaches and for their ability to solve for pattern. Their intention is what sets them apart; they intend both to achieve concrete accomplishments in the short-term, and to change the political landscape in the long term. They are making progress, and, in the process, beginning to expand the limits of the possible.

GOAL I: Environment Program

The goal of the Environment Program is to facilitate environmental justice and environmentally sustainable communities by supporting the accountability of corporations, governments, and other institutions for their environmental practices.

OBJECTIVE I:

To facilitate the accountability of corporations, governments, and other institutions for their environmental practices.

Strategy 1:

To facilitate the development of public policies and other approaches by which corporations, governments and other institutions take responsibility for the real environmental costs and risks of their activities.

A grant was given in conjunction with Interprogram to the *Carbon Disclosure Project* (CDP), a project of **Rockefeller Philanthropy Advisors**, which is the single largest ever collaboration of institutional investors to survey companies on a corporate responsibility issue. The 2006 disclosure request was signed by 211 investors with \$31 trillion in assets (over 30% of the world's invested assets; up from \$21 trillion in 2005, and \$10

trillion in 2004) concerning the greenhouse gas emissions from 1,900 of the largest companies in the world, almost four times the previous number of companies.

Through the *Sustainable Governance Project*, an initiative of **Ceres, Inc.**, large institutional investors are organizing to influence corporate boards and top management to take action on global warming. With NCF support, over the last three years Ceres has hosted two UN investor summits, and has grown its investor group from eight institutions holding \$600 billion in assets, to over 50 with nearly \$3 trillion. These collective accomplishments have won substantial climate commitments from major companies, stimulating unprecedented investor action on an environmental issue, and shaping the public debate on the business and financial aspects of climate change.

The *Global Warming Litigation Project*, a collaboration between the **Civil Society Institute (CSI)** and the Natural Resources Defense Council (NRDC) brings the power of State Attorneys General (AGs) to bear on the global warming problem with tort-based litigation. This litigation, which began with previous NCF support, goes directly after the private corporations responsible for global warming, seeking to change the economic calculation that now encourages them to foist the costs of climate change onto the public at-large. The case is now at a critical juncture; whether or not it proceeds is in the hands of the Second Circuit Court of Appeals. If it does – and the State AG's believe it has a very good chance – the project staff will need to be well prepared to move on to the discovery phase and to prepare for what should be a very public airing of the facts.

In addition to the Environment and Interprograms, the Health Program joined in recommending the following four grants for renewal: The **Partnership for Working Families (PWF)**, **Front Range Economic Strategy Center (FRESC)**; **Health Care Without Harm (HCWH)**; and the **Center for Labor & Community Research (CLCR)**. PWF, which was launched with NCF support in 2003, consists of organizations around the country that are committed to shifting the logic of economic development decision-making at every level so that quality jobs, affordable housing, clean air and water, and other social outcomes become part of the purpose of development. Using the community benefits model pioneered by NCF's California grantees and PWF, FRESC is working on specific taxpayer subsidized development projects. Like the other PWF partners, it has built a strong coalition of unions, community and environmental groups, congregations and individual community members. The partner groups have helped create tens of thousands of living wage jobs with health benefits for local residents, ensured significant low-income housing set-asides and won precedent-setting environmental protections.

HCWH is another of NCF's grantees that has succeeded in changing corporate practices, working with the healthcare industry and care providers to reduce the use of harmful chemicals in everything from IV tubing to the food served in hospitals. It was given a Presidential Authority Grant at the end of 2005 to develop a strategy to expand its role in activating social-justice values in the larger public arena, using the organization's influence and network to elevate values of health and community and personal control over chemical trespass and corporate negligence. HCWH realizes that developing new long-term alliances around a community health and rights agenda opens the door to

embracing an overarching vision of systemic change— one that can help satisfy broader goals of democracy and community.

The *Illinois High Performance Manufacturing Initiative*, a project of CLCR, had a very successful first year in 2005 thanks to NCF funding. The project, a joint effort of the Illinois Manufacturers' Association (IMA), the Illinois AFL-CIO and the Center, focuses on achieving long-term and sustainable benefits for manufacturers, workers, and the broader community. The Center has been vital in getting both the IMA, which represents some 4,300 Illinois manufacturing companies and has historically been seen in opposition to labor interests, to work with the AFL-CIO under the common vision of “High Road” innovation, increased productivity, along with health and environmental benefits for workers and communities.

A new grant was given for "*Winning Chemical Safety and Hometown Security in New Jersey*," a project of the **Work Environment Council of New Jersey, Inc. (WEC)**. The nation's chemical industry is widely acknowledged to be at risk of catastrophic events triggered both by accidents and deliberate terrorist attacks. WEC's plan has the potential to be an important first step in transforming the chemical industry nationally through a transition to safer, healthier bio-based alternatives to many of the hazardous chemicals now processed in and transported through communities around the country.

Funding was also given to the **National Environmental Trust (NET)**, which is a key piece of the defensive wall that has been built to hold back the federal administration's assault on environmental protections. NET has helped slow the campaigns to roll back the Endangered Species Act, opened hundreds of millions of acres of public land to mining operations, and embarrassed the government into releasing data on the toxic aftermath of Hurricane Katrina. NET is also working with high-profile leaders in states not known for environmental consciousness to make the case for resource protection, clean air and clean water.

Additionally, a Presidential Authority Grant was made at the end of 2005 to support **Vassar College's Institute for Innovation in Social Policy** for the second year of a two-year project to establish social and cultural indicators as an important complement to traditional economic indicators like the GDP. The project involves the design, preparation, and dissemination of the following initiatives: The National Social Survey; The Social Health of the States; The Social Report; and Arts, Culture, and the Social Health of the Nation.

The **Natural Capital Institute** received renewal funding as a result of its highly successful operations in 2005 and early 2006. Over the past 12 months, NCI has worked behind the scenes with one of the world's five largest corporations to develop and implement plans to “drive a race to the top” in terms of environmental sustainability. The company is moving towards 100 percent renewable energy; a zero-waste system; funding an investment banking operation to support sustainable technologies; and engaging over 6000 suppliers to join in these commitments. Moving into 2007, NCI will take what it has learned and make this information widely available to businesses interested in

becoming more environmentally sustainable. It will also launch the world's largest interactive directory of the one million-plus groups around the world NCI says constitutes a "sustainable civil society." The directory will be linked to best-selling author (and NCI Director) Paul Hawken's next book and a documentary film, both called "Blessed Unrest."

Redefining Progress received a grant to continue its work to promote projects that simultaneously create economic growth and good jobs and foster greater environmental sustainability. RP works with a wide array of organizational partners, including national groups like the Natural Resources Defense Council and the Congressional Black Caucus, and regional groups like the Regional Greenhouse Gas Initiative undertaken by the Northeastern states. A Presidential Authority Grant (PAG) was given to the **Ella Baker Center For Human Rights in California** to support its work on *A Green "Jump-Start" For Oakland in Transition*. This grant will allow the Center to seize the opportunity presented by the election of a new Oakland mayor interested in advancing the Center's agenda of creating green jobs where they are needed most. This will firmly link a high-profile African American mayor with policies that simultaneously promote environmental sustainability, economic growth and social justice.

Following the lead of the Health Program, grants were made to the **Government Accountability Project, Inc.** for *Climate Science Watch*, and to the **University of Wisconsin, Madison** for *The Commons Project*. Climate Science Watch will expose institutional censorship and abuses of climate science information, and provide expert analysis to government officials, the media and the public. The Commons Project will assist state government executives to develop innovative, coordinated "high road" policy programs that protect important public interests, including the environment and public health.

And in partnership with the Jewish Life and Values Program, a grant was given to the **People for the American Way Foundation** for the *Center for American Values in Public Life*. This grant is designed to help amplify religious voices concerned with environmental, social and economic justice. Like the complementary Strategic Values Project, the Center aims to deepen our understanding of the moral, cultural, and religious values that shape Americans' views of the world, and to apply that understanding to the work of environmental sustainability and social justice.

Strategy 2:

To broaden public constituencies that will encourage corporations and other institutions to internalize the true environmental costs of their activities, by connecting environmentalists to public health, labor, religious, minority, economic development, science, business, youth, academic, social justice and other groups.

The Environment and Interprograms renewed support for the *Apollo Alliance*, an initiative of the **Institute for America's Future** and its partner, the Center for Wisconsin Strategy (COWS), a project of the **University of Wisconsin, Madison**. The Alliance is

building a broad-based constituency in support of a sustainable and clean energy economy that will create millions of good jobs for the nation, reduce the country's dependence on foreign oil, and create cleaner and healthier communities. Officials from the President on down are now lining up to claim the Apollo message as their own. Having helped re-frame the debate (it's now jobs *and* the environment), Apollo is succeeding at putting real policies in place, creating real jobs, and developing a portfolio of concrete advances on energy, the economy, the environment, national security and community health. Groups including the United Steelworkers, Sierra Club and SEIU are all committing staff and resources to the effort.

Renewal support was also given by the Environment, Health and Interprograms for the related *United Steelworkers and Sierra Club Strategic Alliance*, a project of the **Public Health Institute Inc.**, which is building on NCF's past support (including a PAG made late in 2005 to the **Labor Institute**) to create one of the most ambitious labor/environment ("Blue/Green") alliances ever. These two organizations, the nation's largest private sector union and the largest U.S. environmental membership organization, respectively, are coming together behind a values-based movement for "Good Jobs, A Clean Environment, and a Safer World." Apollo provides remarkable breadth; Blue/Green should be able to go deeper, quicker; and each will benefit and learn from the other as well, going beyond Apollo's programmatic reach to deal with chemical security and international trade.

Renewal grants were also given by the Environment, Health and Interprograms, to the *Strategic Values Project (SVP)*, an initiative of the **Rockefeller Philanthropy Advisors, Inc.**, to continue the groundbreaking work of using social values research to develop strategic initiatives that advance environmental sustainability, community health and social justice perspectives and values. In 2006 the project focused on conducting additional basic research into the Constituencies of Opportunity (COOs) identified in the "Road Map" produced with a 2004 NCF grant. This will enable advocates to better understand the most promising COOs and how to engage them with initiatives based on shared American values. The Road Map is currently being used by organizations including the country's largest non-profit litigation firm, Earthjustice, the California Alliance of 25 social and economic justice organizations, the Center for American Progress and the Herndon Alliance on national health care reform.

The Environment and Health Programs gave renewal funding for the **Western Organization of Resource Councils Education Project (WORCEP)**, which is bringing a wide and diverse swathe of people in the Rocky Mountain West together to effect environmental and social change, and has played an important role in changing the political landscape over time. It is also proven adept at navigating that new landscape and holding officials accountable to its values and to the interests of its members.

With enormous economic pressure being brought to bear in favor of environmentally damaging extractive industries and coal and nuclear power generation, *Honor the Earth* (a project of the **Tides Center**) is building support for alternatives. The group's *Energy Justice* work, which was given a renewal grant, includes erecting demonstration wind

turbines, educating the casino tribes about the benefits of investments in clean energy technologies, mobilizing grassroots power to influence Tribal decision-making and making the case for a transition away from the environmentally destructive but lucrative status quo, to a cleaner, more economically and environmentally sustainable model for the future.

TreePeople, a first-time core grantee, has inspired a growing audience of Angelinos with approaches that can simultaneously save billions of gallons of water, billions of taxpayer dollars and create a more livable city, all while putting job creation for low-income communities front and center. Supporters now include the region's top leadership: the Mayor has pledged that one million trees will be planted on his watch and that new city construction will incorporate the environmental sustainability technologies demonstrated by TreePeople; and the County has turned over 2,700 acres of the San Fernando Valley to test these approaches.

In addition, a grant was given by the Environment, Health and Interprograms to the **Rockefeller Philanthropy Advisors, Inc.** (RPA) in support of *New Rules for a New America: Government, Work and Preparedness in the 21st Century*. This grant further supported the groundbreaking work being done by the Strategic Values team (last year through the Center for American Progress and this year through RPA). The development of strategic initiatives (another term for "solving for pattern") is key to answering the question of how to expand the limits of the politically possible. Building on the success of the New Apollo Project, several new initiatives have emerged to address the environmental and social realities of post-Katrina America. Renewal support allowed these initiatives to be further tested and refined, disseminated through the media and developed and adopted by policy makers.

A grant was also given to the **Film Arts Foundation** to renew a PAG also made in 2006 to support *Media Metrics*, an application of the strategic values research to illuminate key questions about how media drives values in the culture. This project aims to give foundations, including NCF, a reliable set of approaches to creating social change through media, and a set of metrics to measure our progress over time. Finally, a PAG was given to renew support for the *New York City Apollo Project* of the **Urban Justice Center**. A smaller grant was made this year to help the Project implement a plan to reinvigorate its leadership and get back on track toward a more effective presence in New York.

OBJECTIVE II:

To facilitate environmental justice by ensuring that communities, especially those vulnerable due to low-to-moderate socioeconomic status, race, or ethnicity, are protected from environmental degradation.

Strategy 1:

To facilitate efforts which promote the environmental accountability of corporations, governments, and other institutions in communities, especially those vulnerable due to low- to moderate-socioeconomic status, race, or ethnicity.

A Presidential Authority Grant was made in late 2005 to support *Built to Last*, a project of the **Center for American Progress** (CAP), the initial phase in a long-term effort to develop values-driven strategic initiatives and communications to frame public debate in the wake of Hurricane Katrina. Facing post-Katrina questions about how tens of billions of reconstruction dollars will be spent, many in the social justice community are focusing on advancing existing single-issue policy proposals and opposing Federal efforts to cut civil rights, labor and environmental standards. Although this work is important, CAP, along with the Breakthrough Institute, aims to articulate a larger vision of what disasters mean in the life of the nation, how they impact patterns of structural inequality, and the important role of collective institutions in preserving social welfare. This project will connect the powerful Washington, D.C. policy work done at CAP to the *Strategic Values Project's* analysis, to Gulf Coast community-based organizing. It will bring new voices and ideas to the debate over reconstruction and preparedness with a sharp focus on American values rather than laundry lists of issues and technical policy details.

A Presidential Authority Grant was also made at the beginning of 2006 to support the *Strategic Analysis of Israel's Environmental Movement* at **Brown University's** Watson Institute by visiting professor Dr. Eilon Schwartz. With previous NCF support, the Heschel Center, which Dr. Schwartz founded and directs, has become a key leader of Israeli environmentalism. This grant will allow Dr. Schwartz the resources needed to participate with NCF's U.S. grantees and to conduct research and analysis to be shared with the Foundation and grantees in the U.S. and Israel.

Another PAG was made to renew support for **Alternatives for Community and Environment Inc.** which does outstanding environmental justice work in Boston. The group has had a string of successes, including winning \$40 million from the state for four new commuter rail stations serving low-income communities of color, \$4 million to fund summer youth programs, and a statewide environmental justice policy. For similarly effective work on the west coast, a PAG was made to the **Liberty Hill Foundation** for its *Environmental Justice Technical Assistance Program*. This program has been a critical component of the long-term effort to build the strategic sophistication and impact of environmental justice organizing in Southern California.

Following the lead of the Health Program, grants were given along with Interprogram to the **Institute for Sustainable Communities** for their *Mississippi Renewal Project*, and to the **Pesticide Action Network North America Regional Center** for *Californians for Pesticide Reform - Pesticide Drift Campaign*. These projects have helped build the capacity of local organizations to implement strategies with state and national impacts. The Mississippi project begins with the insight that rebuilding on the Gulf Coast must begin by creating strong local governments. The pesticide work takes a principle health concern of farm workers and makes it a concern of middle class families.

Also in partnership with the Health and Interprograms, grants were awarded to **Strategic Concepts in Organizing and Policy Education** for its work with the California Alliance *Tax and Fiscal Policies Project* and to Alliance partner **Working Partnerships USA**.

These organizations are leading an effort by 17 groups throughout California to work with the NCF-funded *Strategic Values Project* to create long-term political change in the nation's most populous state. They have built a track record in Los Angeles and San Jose (the nation's second and tenth largest cities, respectively) that demonstrates that they have the skills and sophistication to make this work. They have led the way to expand the limits of the politically possible by helping to create a context in those cities in which elected officials promote policies of social, economic and environmental justice.

Finally, a grant was given in partnership with the Jewish Life and Values and Interprograms to the **New Israel Fund** to renew support for *Women and the Environment: Agents of Change in Israel*. This grant continues the work of integrating NCF's U.S. and Israeli environmental programs. Over the past year NCF grantees and staff have been able to exchange ideas and share experiences between the two countries, to their mutual benefit.

Strategy 2:

To increase public access to information and decision-making about environmental policies.

A renewal grant was given by all five programs to support *NOW on PBS*, a project of the **Educational Broadcasting Corporation**, which produces some of the best journalism shown on television. *NOW* covers issues central to NCF's mission that are ignored or badly handled by much of the rest of the media, from global warming to the healthcare debate, and from government censorship to the increasing gap between rich and poor. Although there was some initial concern that the program would falter after the departure of Bill Moyers, David Broncaccio has proven himself an able successor and has even managed to increase the show's ratings so that it now reaches an influential audience of 2 million Americans every week.

The Arts, Health, Environment and Interprograms also renewed support for the **Independent Media Institute**, a.k.a. Alternet. Alternet has been consistently recognized as a key part of the infrastructure of social justice media. It reaches over 1.7 million Americans every month with issues and stories that are commonly missing from mainstream media accounts. Its articles are well researched and written so that they are passed along through social networks all over the country, creating an impact several times the size of the immediate web audience. The long-term strategy is to build countervailing force in a media environment dominated by corporations and right-wing ideologues. New technologies make this possible, and Alternet has done a good job of staying ahead of the trends to ensure that it remains fresh and relevant on constantly shifting terrain.

Following the lead of the Arts and Culture Program, renewal funding was given for **WGBH Educational Foundation** for its *Frontline 2006 - Corporate Accountability*, two documentaries that raised public awareness, sparked community dialogue and served as a catalyst for change. Now approaching its 23rd year on PBS, *Frontline* is a leader in producing compelling public affairs programming that makes a difference.

A Presidential Authority Grant was made, along with the Arts and Culture Program, to the **National Building Museum** to support *The Green House: New Directions in Sustainable Architecture and Design*, an exhibition that explores the field of green residential design as it reaches a turning point of greater acceptance by home builders and the general public. In residential architecture and design, "green" has come to mean cutting-edge, cost efficient and environmentally aware. *The Green House* presents an overview of this dynamic design movement to diverse audiences.

Groups supported here are leading a second wave of environmental justice organizing. They are as focused on solutions as they are on problems, and they are developing the skills necessary to enable hard-hit communities first to imagine, and then to realize, their own visions for the future. Two grants were awarded to organizations working in the South Bronx, **Green Worker Inc.** and **Sustainable South Bronx**. Green Worker is helping to develop a new model of worker ownership of environmentally sustainable industry, beginning with a pilot project in the environmentally devastated Hunts Point area. Sustainable South Bronx continues its award-winning and successful efforts to reclaim access to the waterfront for the community and to create sustainable jobs. In addition, a PAG was made to the **Point Community Development Corporation**, a South Bronx partner in the work of creating an environmentally and economically sustainable future for one of the nation's hardest-hit communities. Finally, a grant was given to renew support for San Diego's **Environmental Health Coalition**. The group joined the Electrical Workers Union in forming San Diego Apollo and forwarded a practical plan to replace an old, polluting power plant on the South Bay waterfront with alternative energy and green industries.

A set of PAGs was also made to renew NCF's membership in grantmaking support organizations, including the **Consultative Group on Biological Diversity**, the *Social Justice Infrastructure Funders*, (through the **New World Foundation**) and the *Environmental Grantmakers Association* (through the **Rockefeller Family Fund**).

NEXT STEPS

When one of the world's largest companies makes a serious commitment to environmental sustainability, the limits of the possible expand. When union rank and file and environmentalists end a 30-year stand-off to join forces, the limits of the possible expand. When we shift the focus from jobs versus the environment to economic growth through environmental investment, the limits of the possible expand. In the coming years, NCF will continue to support such endeavors, in order to foster a movement founded not on a mindset of limits and pessimism, but one that emerges from inspiration and hope.

[Click here to view 2006 grants](#)

Contemplative Practice Program

GOAL: Contemplative Practice

To promote the development and dissemination of contemplative practice programs – from all traditions – which address the foundation’s core values: concern for the poor, disadvantaged and underserved; empowerment of communities in need; respect for diversity; and promotion of understanding across cultures.

OBJECTIVE I:

To cultivate the development and teaching of contemplative practices linked to engagement with areas of concern to the foundation.

A renewal grant was given to the **Marion Institute** to support Phase II of the *Contemplative Activism Project* (formerly, the *Contemplative Activism Mapping Project* of the **Public Interest Projects**), to examine how faith, contemplative techniques that evolved within faiths, and their conjunction with new ways of doing social change work may help meet current and emerging environmental, social and economic challenges. At the core of this project is Albert Einstein's insight that "[t]he significant problems we face cannot be solved at the same level of thinking we were at when we created them." This project brings together the best thinking about the contribution Contemplative Practice has made to the work of social change, and makes connections to innovative work being done to develop more effective alternatives to traditional approaches, including the *Strategic Values Project* and MIT's work on innovation theory and practice.

Finally, a PAG was made to support **Peace on the Street Inc.**, a “street meditation” program located in East Harlem. This excellent project introduces low-income people of color to contemplative practices with immediate benefits; youth are coming off their medications for ADD and asthma, and are learning to control their exchanges with the police and other youth. The project has recently begun a national outreach campaign, through a network of marshal arts studios and public schools.

OBJECTIVE II:

To enable the teachers, practitioners and organizations devoted to contemplative practice to make their work available as a resource for non-profit organizations devoted to social, economic, and environmental justice.

Renewal funding was given to support capacity building for and a retreat by the **Vallecitos Mountain Refuge**. The capacity building part of the grant allowed Vallecitos to continue building its new and innovative Continuing Education Program (CEP), mobilize a new Vallecitos Alumni Association, and conduct both board and staff training and development. Both the CEP and Alumni Association come out of a previous NCF grant to take the Vallecitos experience off the mountain. The Retreat for Leaders Working in Social Action and Contemplative Practice Field was a three-day retreat to build understanding and coordination amongst key leaders from both fields. Although it

has been over 15 plus years since the founding of the contemplative practice field, this was the first meeting of such leaders, activists and practitioners, and allowed needed discussion and reflection.

Additionally, renewal funding was given to the **Center for Contemplative Mind in Society Inc.** to facilitate and expand the integration of contemplative practice and perspective into society. The Center is a key part of the eco-system of organizations working to promote the development and dissemination of contemplative practice programs across sectors and constituencies. It has been particularly attentive to the need to provide support to social justice activists and youth leaders, while also serving groups as disparate as corporate executives, attorneys and national environmental groups. This is an interesting moment for the Center and its allied organizations, as science is beginning to document the claims made for contemplative practice – that it can transform attitudes, awareness and approaches, and that practitioners can become more empathetic, cooperative and effective.

Finally, a grant was given to renew support for **Spirit in Action, Inc.**, which trains social justice activists in contemplative practice techniques. The goal is to create a new generation of “spiritual activists,” people whose practice makes their work personally sustainable and more insightful.

[Click here to view 2006 grants](#)

Health Program

INTRODUCTION

Over the past five years, progress toward broad health reform on the federal level has been stalled. The number of uninsured and underinsured has grown while new studies confirm that our system of health care delivery, the most expensive in the world, does not perform as well as those of most other industrialized nations on a variety of health indicators and in reported patient experiences. Skyrocketing costs have put pressure on patients, increased consumer debt and inflated the price for publicly funded programs like Medicaid, making them an irresistible target for budget cuts. At the same time, the private sector has increasingly cut back or eliminated benefits for workers, while exploiting the growing regulatory vacuum to externalize the environmental costs of business activities.

Yet embracing an ideology that demands strictly market-driven private sector solutions to social problems, Washington came up with such solutions to the health care crisis as tax-free health savings accounts that many believe will simply undermine the existing market for health insurance, and the new Medicare drug benefit that funnels inflated profits to the insurance industry. Making matters worse, as the work of NCF grantees has shown, political considerations have increasingly come into play to limit the scope of national regulation on drug safety, toxic emissions and other public health concerns. Not surprisingly, health and environmental advocates have begun to look elsewhere for positive policy reform.

The grants awarded in 2006 were marked by a strong focus on state and local communities as vehicles for social change. Trailblazing states, including Maine, California, Massachusetts and Illinois among others, continue to experiment with different policy approaches in a quest to increase access to high quality health care at a reasonable cost, and to create healthy environments. NCF grantees worked to harness a pervasive sense among the public that the existing systems are broken and redirect it to support positive state and local solutions. Strategic alliances, creative policy development and long-term institution building all will remain critical to creating an environment in which the successes that are beginning to emerge from the states can be extended more broadly.

GOAL

The goal of the health program is to improve people's health and well-being, especially those who confront barriers due to low-to moderate-socioeconomic status, race, ethnicity, or gender; recognizing the link between physical health and the economic, social, environmental, psychological, and spiritual factors that affect individuals, families, and communities.

OBJECTIVE I:

To assure access to quality health care, goods and services, especially for those who confront barriers due to low-to moderate-socioeconomic status, race, ethnicity, or gender.

Strategy 1:

To support efforts that reduce corporate, governmental, and other institutional practices that create barriers to quality health care, goods and services, especially those confronted by people as a result of their low-to moderate-socioeconomic status, race, ethnicity, or gender.

In 2006, the Health Program awarded a series of grants for work on the federal, regional and state levels to increase access to health care using a combination of strategies, including public education and outreach, community organizing, policy analysis and technical assistance.

On the federal level, efforts continued to fund tax cuts for the wealthiest Americans by slashing programs serving the poorest, including Medicaid and the federally-funded State Children's Health Insurance Program (SCHIP). The Health Program, along with Interprogram, awarded renewal grants to the **Center on Budget and Policy Priorities** and the *Tax Policy Analysis and Communications Project* of the **National Women's Law Center** to educate the public and policy makers about the health access implications of tax cut and budget proposals as well as the interrelationship between health access, tax cuts, budget cuts, and proposals to block grant or privatize critical programs. The Health Program also gave a renewal grant to the *Health Policy Action Project* of the **Pacific Institute for Community Organizations**, a national network of faith-based community organizations that is engaging its leaders in children's health issues in California and at the federal level, particularly in connection with the SCHIP renewal debate.

To protect health care coverage for low-income people under Medicaid and other public programs, the Health and Interprograms gave grants to organizations that have developed successful policy and litigation models that can be used in states across the country. The **Sargent Shriver National Center on Poverty Law**, whose Director of Advocacy was named the 2005 Child Health Advocate of the Year by the American Academy of Pediatrics, brought a landmark case protecting access to health care for low-income children in Illinois. The settlement of this litigation helped spark a broad reform initiative to provide health coverage for all children in that state and became a national model. The **National Health Law Program** protects court access for individuals who face the denial or curtailment of critical public benefits, particularly Medicaid. This group provided invaluable technical support to advocates across the country and developed high quality model dockets and practice guides. The *Economic Justice Project* of the **William J. Brennan Center for Justice, Inc.** (Brennan Center) received funding to provide legal and technical assistance to grassroots economic justice organizations that support and defend innovative policies to stop the erosion of wages and health benefits for low-income workers. The Brennan Center also received a Presidential Authority

Grant from the Arts, Health and Interprograms to continue its work to protect the First Amendment Rights of low-income legal services clients, medical clinics, museums, universities, foundations and other institutions that rely on government grants to finance essential work.

Even as Congressional leadership targeted publicly funded health programs for cuts to help balance the federal budget, NCF grantees continued to develop innovative approaches to increasing access in promising states. One important new example of this approach was the Herndon Alliance, a project of **Northwest Health Law Advocates**, which received a Health Program grant in April 2006. The Herndon Alliance grew from a NCF-supported conference of national and state health reform advocates in May 2005 that included such past and current NCF grantees as Community Catalyst, Families USA, Consumers for Affordable Health Care, the Center for American Progress, the Campaign for Better Health Care Fund, and USAction Fund. This group agreed to work together toward securing health care for all and began the hard work of reconsidering the traditional issue campaign approach to this goal. As its first major undertaking, the Alliance decided to use the analytic tools developed by NCF grantee the **Strategic Values Project** to create values-based approaches to building a majoritarian movement for health reform. The Herndon Alliance also received a Presidential Authority Grant to support a conference in September 2006 at which its initial research findings and analysis were presented to more than 150 partner groups.

The organizational members of the Herndon Alliance are among the country's leading health reform advocates. One of its anchor groups, **Consumers for Affordable Health Care** (CAHC), has provided critical support to Maine's experiment with universal coverage – the Dirigo Health Plan. The Health Program gave a renewal support to CAHC to continue its work to defend this national health reform model against attacks from ideological and industry advocates that object to its cost-containment measures. In November 2005, the Health Program also made a Presidential Authority Grant to CAHCF to meet unanticipated legal and consultant costs arising from its extensive participation in administrative hearings on behalf of Maine's consumers that secured an important ruling protecting Dirigo's financing structure.

The Health Program also awarded a grant to another member of the Herndon Alliance, the **National Council of La Raza** (NCLR). Nearly one third of the Latino community is uninsured and roughly ten million Latinos are on Medicaid. NCLR, one of the largest Latino civil rights and advocacy organizations in the country, began to engage more deeply and directly on health care issues, both nationally and in state-based reform debates.

In 2006, Massachusetts enacted a sweeping – and controversial – new law that has as its goal universal health coverage for all people living in the Commonwealth. As the legislation was implemented, **Health Care for All, Inc.**, which received a Presidential Authority Grant from the Health and Interprograms, and the **Greater Boston Interfaith Sponsoring Committee, Inc.**, which received funding from the Health and Jewish Life and Values Programs, worked to make certain that the implementation of the law is not

harmful to low and moderate income people and began a strong enrollment and outreach campaign to secure maximum benefits for the uninsured.

After a long process, a state health care task force in Illinois made a recommendation to the General Assembly and Governor for a health care access plan to be implemented by July 2007. The Health Program gave renewal support to the **Campaign for Better Health Care Fund** to work with its broad coalition of faith, provider, labor and other community-based partners to build public support for a plan that will provide universal coverage.

Florida consistently has one of the highest (and growing) rates of uninsurance in the nation, with roughly 3 million people uninsured and the third highest number of uninsured children in the country. At the same time, in FY06 the state realized an overall \$6.8 billion surplus, including a \$300 million surplus in its Medicaid program alone. As a bellweather state and among the first to experiment with Medicaid privatization, Florida will undoubtedly become a health reform model for the nation. The question is whether it will lead the way to a new era of funding cuts, reduced enrollments and poor benefits packages, or whether it will find better ways to deliver high quality care to its residents. The Health Program awarded a grant to *Florida C.H.A.I.N.*, a project of the **Human Services Coalition of Dade County, Inc.**, to build the advocacy capacity of state, regional and local communities in Florida to protect, and where possible increase, access to health care.

The Health Program, together with the Interprogram, also gave a renewal grant to the *Arizona Project* of the **Interfaith Education Fund, Inc.** (IEF), which has provided leadership and organizing training to churches and other local institutions in Arizona. Arizona is becoming an increasingly difficult environment for immigrant communities, which are a large part of IEF's constituency in that state. This grant supported the project's work to ensure that new rules requiring proof of citizenship to access many public services do not limit access to health care.

To ensure the sustainability of policy advances that increase health access, the Health Program supported projects that build committed public support and citizen participation. Together with the Jewish Life and Values and Interprograms, in 2006 the Health Program made a grant to **Judson Memorial Church** for the *Jobs with Justice Faith In Action Project* to develop a national model for engaging religious communities in issues of economic justice, including improving wages, benefits, and workplace health standards for low-wage workers.

Even as prescription drug prices continue to sharply rise, the pharmaceutical industry wields growing influence over the way public health care dollars are spent. Indeed, pharmaceutical industry-related advocacy groups spent a record \$108.6 million on federal lobbying activities alone in 2003, hiring more than eight federal lobbyists for each member of the U.S. Senate. To address these rising costs and the influence of the pharmaceutical industry over government decision making, the Health and Interprograms awarded renewal funding to the **Center for Public Integrity** to produce in-depth

investigative reports exposing the impact of the pharmaceutical industry lobbying on the availability and price of prescription drugs in the United States. Complementing this approach, the Health Program funded **Prescription Policy Choices**, which had received a small planning grant in 2005, to provide technical and other support to state policymakers evaluating the options for providing access to affordable medications for millions of Americans who lack prescription drug coverage. **Community Catalyst, Inc.** received funding from the Health and Interprograms for its *Prescription Drug Consumer Advocacy Center* (PDCAC), while the **National Senior Citizens Law Center** received a Presidential Authority Grant to educate policymakers and the public about the need for changes to Medicare Part D – the new prescription drug benefit for senior citizens -- in order to benefit consumers and minimize windfalls to pharmaceutical and insurance companies.

In partnership with the Arts and Interprograms, the Health Program awarded a renewal grant to the **Future of Music Coalition, Inc.** to continue providing information and assistance to musicians attempting to obtain health insurance while gathering data on a confidential basis about the obstacles they encounter. These programs also gave renewed support to **Talking Eyes Media, Inc.** for “*Denied: The Crisis of America's Uninsured,*” a documentary film that uses personal stories to illustrate the plight of the uninsured. This grant supported public screenings and town hall meetings to inspire people to engage in debate around the issues highlighted in the film. Health, along with the Environment and Interprograms, also made a renewal grant to **Vassar College** to support the second year of a two-year project to institutionalize social and cultural research indicators as a compliment to economic indicators. Its four specific initiatives will include the National Social Survey; The Social Health of the States; The Social Report; and Arts, Culture and the Social Health of the Nation.

The Health Program gave support to two projects that focus on health needs of specific constituencies. The first was to the *Health Care for Health Care Workers* project of the **Paraprofessional Healthcare Institute, Inc.**, a multistate initiative that will increase access to health care for low-income aides and other health workers, while at the same time strengthening the long-term care workforce as baby boomers approach retirement. The second, granted with the Arts and Culture and Interprograms, is the *National Artists' Insurance Initiative* of **Leveraging Investments in Creativity**, to compile and disseminate information about quality health coverage to artists and support development of local models and best practices for serving this population.

When hospitals, pharmacies, managed care companies and insurers refuse to provide or pay for services to which they have religious objection, patients encounter a barrier to quality health care. To address this issue, the Health and Interprograms gave a renewal grant to the *Health and Reproductive Rights Project* of the **National Women's Law Center**, which is working to ensure that religious restrictions placed on health care by provider institutions do not limit consumers' ability to obtain information about, and gain access to, all treatment options. The Health Program also gave support to a new grantee, the **Native American Community Board's Indigenous Women's Health Justice Program**, to mobilize a national coalition of Native, women's, health and civil liberties

organizations to improve access to high quality reproductive health care in Indian Health Services facilities for low income, reservation-based and/or rural Native American women.

Finally, along with Interprogram, the Health Program awarded a renewal grant to the *Stem Cell Oversight and Accountability Project* of **The Foundation for Taxpayer and Consumer Rights**. This project has forced improvements in the operations of California's taxpayer-funded \$3 billion stem cell research program to ensure public accountability. The project also advocates for public ownership of the medical advances resulting from this funding and recently convinced the U.S. Patent and Trademark Office to reevaluate the validity of three core stem cell patents held by a Wisconsin foundation that has been accused of stifling U.S. research in the field.

The Health Program also awarded grants to two affinity groups – **Grantmakers in Health** and the **Neighborhood Funders Group**.

Strategy 2:

To support efforts that increase access to and enhance end-of-life care, especially for those who confront barriers due to low- to moderate-socioeconomic status, race, ethnicity, or gender.

The Health Program awarded a grant to the *MergerWatch Project* of **Community Catalyst, Inc.** to address the growing threat to patients' rights to self-determination from religiously-based restrictions on end-of-life care. Building broad state-based coalitions of end-of-life care experts, senior citizen's groups, health care advocates, reproductive rights groups and other stakeholders in three states, Mergerwatch and its partners work to promote policies and practices that protect patients' ability to obtain medical treatment and make health choices based on their own religious and ethical beliefs.

The Health Program also made a Presidential Authority Grant to the **Center for Practical Bioethics** to support a conference of key end-of-life care practitioners as well as leaders from religious, disability, academic, ethics, government and other groups from outside the field to evaluate the progress made over the last 10 years, identify remaining obstacles to increasing public support and acceptance of advance directives and other end-of-life planning methods, and map out a set of prioritized, achievable strategies for change.

OBJECTIVE II:

To assure that people, especially those that are vulnerable due to low-to moderate-socioeconomic status, race, or ethnicity, can grow-up, live, and work in a healthy environment and have access to products and food that have not been contaminated in ways that could undermine health.

Strategy 1:

To support efforts that address corporate and other institutional practices that have a negative impact on the physical health of workers, especially low-income workers.

Threats to occupational and community health and safety often go hand-in-hand with economic and social injustice. To address these issues, the Health and Interprograms made a Presidential Authority Grant to the **Institute of Public Life** to conduct an organizing, education and outreach campaign regarding serious health and safety problems in the Nebraska and Iowa meatpacking plants that employ large numbers of immigrant workers.

Approaching worker health from a different perspective is the **Center for Labor & Community Research**, which was given a renewal grant by the Health Program in collaboration with the Environmental and Interprograms for its *Illinois High Performance Manufacturing Initiative*. The Initiative is a partnership of the Illinois Manufacturers Association and the state AFL-CIO to develop “high-road” state economic strategies that will establish sustainable improvements in benefits and working conditions for workers while strengthening employers and the broader community. In its first year, the Initiative developed plans to build a public high-school based on high-road principles, launched the Chicago Manufacturing Renaissance, procured almost \$1 million in funding for a new manufacturing sector "one-stop shop" that will operate on high-road principles and created a local initiative to assist the Workforce Investment Board assess, train, and place dislocated workers.

The Health and Environment Programs also gave renewed support to two additional grantees. The **Western Organization of Resource Councils Education Project** (WORCEP) works in Colorado, Idaho, Montana, North Dakota, South Dakota, Oregon, and Wyoming to develop a sustainable system that balances economic growth with the health of people and the stewardship of natural resources. WORCEP engages its 9,500 members, who include farmers, ranchers, small business owners, educators and other workers, to advance values of ecological concern, community health, economic justice and wise stewardship across a wide variety of issues. **Health Care Without Harm** (HCWH) is a professional membership organization that works with partners – including the American Nurses Association, the Breast Cancer Fund, Catholic Healthcare West, Kaiser Permanente and Environmental Defense – to elevate environmental health as a core value of healthcare by transforming the purchasing practices of the healthcare industry. HCHW has leveraged its strong relationships in the healthcare industry to stop the expansion of the medical waste incineration, moved the market away from mercury-containing products, and begun to shift the market away from PVC plastics, all of which pose serious health threats to health care workers, patients and communities.

In partnership with the Jewish Life and Values and Interprogram, the Health Program supported **Interfaith Worker Justice** to engage religious communities in campaigns to improve salaries, working conditions and healthcare for low-wage workers. These programs also gave a Presidential Authority Grant to **Clergy and Laity United for Economic Justice** (CLUE-CA), a newly formed alliance of California interfaith worker

justice organizations who have come together to build a faith-based movement to win and protect living wages, health benefits and better working conditions for low-wage workers throughout the state.

The Health and Interprograms also made a Presidential Authority grant to the *Factory of the Future Project*, an initiative of **Social Accountability International** to improve working conditions in the apparel industry and create a healthier and more productive workforce that will help New York City garment factories become more viable in the global marketplace. This project will work with employers, workers and customers to recast New York's garment industry as a replicable model of high road business, creating better, safer and more stable jobs while improving business practices to help factories expand the range and quality of their services and differentiate themselves from low-road providers.

Strategy 2:

To support efforts to prevent and to reduce corporate and other institutional practices that have a negative impact on health because they degrade the environment of communities, especially low-income communities and communities of color, or contaminate products and food in ways that could be injurious to health.

Over the last few years, NCF grantees have been a central part of an important national movement to refocus local land use and economic development planning to include explicit consideration of community needs like healthy environments, access to health care, and good jobs with living wages and health benefits. Among the leaders in this emerging movement is the **Partnership for Working Families (PWF)**, a national network of environmental and economic justice organizations that was given a renewal grant by the Health, Environment and Interprograms. PWF, established in 2002 by four California-based organizations, has grown into an effective and powerful network for sharing best practices and coordinating efforts as part of a nationwide campaign to ensure that local governments protect long-term community interests when making economic development decisions. These programs also gave a renewal grant to the **Front Range Economic Strategy Center**, a member of PWF, to hold governments and corporations in the Denver metropolitan area accountable for responsible community-centered development and the protection of health and welfare for low-income workers and their families.

In partnership with the Environment and Interprograms, the Health Program awarded funding to the **Public Health Institute Inc.'s United Steelworkers & Sierra Club Strategic Alliance**, a partnership between the United Steelworkers and the Sierra Club, which together represent 1.6 million dues paying members and their families. The alliance works to promote a positive vision for the future that links good jobs, good health and environmental protection. This project received an earlier Presidential Authority Grant to the **Labor Institute**, which initially focused on a communications and education strategy emphasizing chemical security issues to begin the process of building ties between environmental activists and chemical workers.

Two new grants by the Health, Environment and Interprograms went to projects that will build the capacity of government leadership on the state and local levels. The first, to the *Commons Project* at the **University of Wisconsin, Madison**, supports the project to provide Governors and other state executive officials with access to the technical expertise and other tools necessary to develop and refine more innovative policy programs in important areas of state concern, including health, the environment, economic development and public safety. The second, to the **Institute for Sustainable Communities' Gulf Coast Community Renewal Project**, focused on local leadership. This project supported work with elected officials, community leaders and others in Moss Point, Mississippi -- one of the poorest Katrina-affected cities on the Mississippi coast -- to develop a sustainable plan for economic development and recovery after the storm that will support community environmental health and become a model for the region.

Also growing out of NCF's post-Katrina strategy was a grant made by the Health, Environment and Interprograms to **Rockefeller Philanthropy Advisors, Inc.** to support *New Rules for a New America: Government, Work and Preparedness in the 21st Century*. The project uses the social values analysis created by NCF grantee the Strategic Values Forum in order to develop and test strategic initiatives as a long-term response to the environmental health effects and economic devastation from Hurricane Katrina. That analysis also contributes to the *Tax and Fiscal Policies Project* of **Strategic Concepts in Organizing and Policy Education (SCOPE)**, which uses social values research to address issues of social and economic justice in California. Along with **Working Partnerships USA (WPUSA)** and the **Environmental Health Coalition**, which also received support in 2006, SCOPE is building a progressive state-wide alliance of organizations representing key issue sectors, including health, environmental and labor groups, as well as strategic geographic regions of the state. SCOPE also received an earlier Presidential Authority Grant to support training and technical support to member organizations of the alliance that will anchor and build coalitions in four critical regions of the state.

The Health Program gave renewal funding to two other California-based grantees. The **Center on Policy Initiatives**, a San Diego-based leader in the accountable development, or "community benefits" movement, uses a combination of grassroots leadership development, public education, coalition building and research to win social and economic justice for poor communities, including greater access to health care and to cleaner, healthier environments. The **Pesticide Action Network North America Regional Center's Californians for Pesticide Reform - Pesticide Drift Campaign**, which received a Presidential Authority Grant from the Health, Environment and Interprograms, has formed a statewide multi-organizational initiative aimed at protecting the health of farm workers, fence-line communities and the general public by eliminating significant sources of airborne pesticides that contribute to air pollution associated with acute and chronic health problems.

In addition, the Health and Environment Programs made a grant to the *Climate Science Watch* project of the **Government Accountability Project (GAP)**. This is a new project that grew out of GAP's work, funded by NCF, representing whistleblowers who exposed

oil industry influence on government climate change policy. This project will continue to hold public officials accountable for how they use climate change research in policymaking, with the goal of translating research into effective action to respond to this urgent environmental health challenge.

Finally, the Health Program supported several media projects, all of which satisfy access and worker health guidelines as well as the community environmental health guideline. All programs gave renewal funding to two PBS programs that provide in-depth coverage of stories often overlooked by mainstream press. The first, to the **WGBH Educational Foundation**, is for Frontline – a leading public affairs program that has informed public debate on a diverse range of topics for the last 22 years. The second grant was for the **Educational Broadcasting Corporation’s** *NOW on PBS* program, which has increased its audience to 2 million viewers, harnessing an audience for stories on topics including global warming, economic justice, government censorship, and the health care debate. In addition, the Health, Arts, Environmental and Interprograms made a grant to the **Independent Media Institute** for Alternet -- an award winning on-line daily news magazine whose mission is to inspire citizen action on issues including the environment, health care, technology and cultural trends, policy debate, human rights and civil liberties, social justice and media issues.

NEXT STEPS:

We will continue to look for strategic investments on the state level that will cultivate new experiments and help “tip” existing ones to create positive change. We also will follow the increasingly interesting Herndon Alliance, which in September 2006 presented its nascent work with the social values research commissioned and supported by NCF over the last several years to a large audience of health care advocates from across the country. The material was challenging and controversial, but the ensuing discussion has engaged the imaginations of many of the nation’s most seasoned and effective advocates. The coming months and years will determine whether and how this material will be used to bring about change and which organizations will be poised to lead the effort. We will help facilitate this process and work with other funders to ensure the broadest support possible.

[Click here to view 2006 grants](#)

Jewish Life and Values Program

Introduction

A cord of three strands is not quickly broken.

– Ecclesiastes 4:12

Our 2006 grants reflect the increasing synergies and networks emerging among our grantees as the field of Jewish service and social justice grows. The Foundation seeks not only play an instrumental role in growing these fields, but also to serve as a powerful advocate for these kinds of partnerships and the emerging networks that make for more effective and transformational work.

This year also reflects a greater conceptual integration of our funding in the States and Israel, with a variety of projects that link the work of our American and Israeli grantees. A pilot program with the Rockwood Leadership Program, for example, is introducing Jewish and Arab social change leaders in Israel to this powerful leadership training model. This integration is further reflected in the creation of the Inter-Agency Task Force on Israeli Arab Issues, a project that links NCF's work in Israel with its relationships among funders in the States. Even the work to amplify progressive religious voices in America echoes in subtle but powerful ways the challenges of cultivating progressive Orthodox voices in Israel.

While our efforts to advance Jewish service and social justice, the peace process, and social change in Israel are very much mid-stream – thriving, bearing fruit, and building upon their recent successes – there are also several initiatives this year that are reflective of new approaches. The cultivation of new Jewish emergent communities and the amplification of progressive religious voices in America, for example, are strategies that after an initial period of exploration were just this year actualized.

GOAL: Jewish Life and Values

To extend the presence and influence of the values of tolerance, social justice (*tzedek*), loving kindness (*chesed*), mutual respect, and ethical behavior within the Jewish world both to enhance Jewish life and the assist in the promotion of a more just society.

OBJECTIVE I:

To promote a leadership and organizational culture within key Jewish institutions that reflects these values.

Strategies 1 & 2:

To promote social change by supporting cohorts of activists and leaders from key organizations and to continue the work of cultivating leaders whose work and values reflect those core principles that the Foundation holds dear.

The Jewish Life and Values (JLV) Program has continued to support programs that nurture and develop the next generations of Jewish leaders committed to service and social change. Over the past two and a half years, the Nathan Cummings Foundation has brought the Rockwood

Leadership Program to the Jewish community through pilot programs to train and network young Jewish social justice activists. With the successful completion of a second pilot, we are more convinced than ever that this is a powerful program that is beginning to build a Jewish social change movement, that will result in inter-organizational collaborations and transform the Jewish community. We therefore gave a grant to the **Rockwood Leadership Program** for *Leadership Training for Generations of Jewish Social Justice Activists*. This grant was for a third-stage pilot and purposely structured to test additional dimensions such as trainings for long-time Jewish activists and bridging generations. It also helped build momentum while we prepare to transition from pilots to a sustained program built on the strongest models tested.

We made a second grant to the **Rockwood Leadership Program** for *Leadership Training for Social Change Leaders in Israel* to explore the possibility of “bringing Rockwood to Israel.” This grant was for the important first step – assessing feasibility – and brought a few key Jewish and Arab Israeli social change leaders to the States to experience Rockwood as part of a general Art of Leadership training. The possibility of meeting a real need in Israel with a program that brings great synergy between the Foundation’s work in the States and Israel made this a particularly exciting pilot.

We have continued to increase the opportunities for leadership training in social change available to rabbinic students. We renewed our grant to the **Jewish Council on Urban Affairs (JCUA)** for the *Rabbinical Student Fellowship*, an intensive summer program through which a cohort of rabbinical students gain hands-on experiences in social justice work in a Jewish context. Over the past two years the Foundation has been at the forefront of supporting several pilot programs to train rabbinic students in different models of social change to challenge them to integrate activism into their rabbinates. JCUA's program, having completed its second year, is part of this cluster of programs.

We also gave a general support grant for another cohort-based program, **Reboot, Inc.** Reboot continued to expand its innovative experiment to meaningfully engage culturally influential young Jews, with the aim of jump-starting an innovative, nationwide conversation about Jewish identity and community.

Finally, we renewed our membership to the **Jewish Funders Network (JFN)**. JFN continues to create networks of philanthropists who are taking leadership roles in the Jewish community.

OBJECTIVE II:

To promote a Jewish spirituality and practice that reflects these values.

Strategy 2:

To support community organizations that are developing spirituality and influencing religious thought and communal culture.

Throughout 2006 the JLV Program sought ways to convene and network new spiritual communities, formed primarily by and for Jews in their 20s and 30s, that have recently emerged. These communities are new not only by virtue of their length of time on the scene, but also because they offer new models of leadership and religious community. Hundreds of Jews, many

young and many unaffiliated, are flocking to be part of these “non-synagogues.” These communities, in a myriad of ways, are finding new and compelling ways to integrate spirituality, learning, and activism, and the Foundation has sought the best venue through which to bring together the leadership of these communities – to create a network of practitioners, offer support as they take risks, and learn from this emerging phenomenon. It is in this context that we gave a grant to both **Kehilat Hadar** for an *Independent Minyan (Jewish prayer group) Conference* and to **Synagogue 3000 (S3K)** for the *Jewish Emergent Initiative*. The Independent Minyan Conference was the first official gathering of founders and leaders of new independent Shabbat morning minyanim and represented one important subset of these new Jewish communities. S3K has been convening “Jewish Emergents” more broadly – emergent Jewish leaders who are committed to building transformative spiritual communities unbound by conventional expectations about what a synagogue is “suppose” to be. As an organization with a strong research orientation, S3K understands that a critical aspect of innovation is supporting multiple experiments and learning from failures as well as the successes. Furthermore, the way in which S3K frames this work within a broader context of synagogue change means that the learning has the potential to naturally flow back to mainstream synagogues.

We gave a Presidential Authority Grant (PAG) to **IKAR**, an innovative and justice-oriented spiritual community, and a leader among this network of Jewish Emergents. IKAR implemented the strategic plan we supported in 2005 and continued to build a solid infrastructure so that it is not only a dynamic hub in Los Angeles, but also can exert influence and mentor other communities to create new models of Jewish community, spirituality, and justice.

We also made several second-year grant payments in 2006 to a variety of Jewish spirituality projects reported in the 2005 Annual Report. The *Pardes Spiritual Education Initiative*, a project of the **American Pardes Foundation, Inc.**, is a program that gives Jewish college students a way to experience a deeper connection between their spiritual lives and Judaism. The *Yedidya Center for Jewish Spiritual Direction*, sponsored by the **Shefa Fund**, is an organized effort to cultivate and disseminate the practice of Jewish Spiritual Direction, a one-on-one contemplative counseling practice, in the American Jewish community. The **Institute for Jewish Spirituality** is impacting Jewish life by providing powerful educational frameworks for Jewish leaders that teach – in a sustained, retreat-based cohort model – a curriculum that integrates a range of Jewish spiritual practices, texts, and ideas. Lastly, *Researching the Long-term Impact of Synagogue Change Initiatives*, a project of **Hebrew Union College-Jewish Institute of Religion**, is the first rigorous social science investigation into synagogue change programs and their ongoing impact.

OBJECTIVE III:

To promote these values by strengthening the capacity of Jews and the Jewish community to engage with major issues of social and economic justice and stewardship of the earth

Strategy 1:

To build a constituency for Jewish social justice work through supporting programs which provide experiential service learning opportunities infused with Jewish learning.

The Foundation has been one of the founding funders of the **Jewish Coalition for Service (JCS)**, a fast-growing coalition of more than 50 organizations engaging Jews in service and

social change. The field of Jewish service is reaching a tipping point and is poised to enter the mainstream, with a readiness to scale up. JCS is uniquely poised to play an important role in building the field. Our general support enable JCS to play a role in making service and activism a more central part of contemporary American Jewish life and to take on a larger role in conducting planning and providing central leadership and facilitation for the field of Jewish service.

Several JCS affiliate organizations were also included on our 2006 docket. We gave a grant to **Camp Isabella Freedman of Conn, Inc.** for *Adamah and Support for Organizational Merger*. Adamah provides an authentic and holistic service learning experience that incorporates Jewish and environmental learning, influencing its young participants to become informed and committed environmentalists. This is a program that truly integrates activism and spirituality on the ground and cultivates a coming generation of engaged leaders. Our grant also included support for Isabella Freedman as it merged with Elat Chayyim, one of North America's preeminent retreat centers for Jewish spirituality. Additionally, we gave grants to **PANIM: The Institute For Jewish Leadership and Values, Inc. (PANIM)** for the *Jewish Civics Initiative* and to the **Jewish Organizing Initiative (JOI)**. Both JOI and PANIM provide meaningful, year-long experiences for young Jews that combine Jewish learning, social justice, and leadership development. The grant to PANIM allowed it to significantly expand the scope of its *Jewish Civics Initiative*, which includes a class-based Jewish Civics curriculum, a four-day leadership seminar in Washington, and the creation – by teens – of social change projects in their local communities. Our grant to JOI, a one-year fellowship for young Jewish adults in community organizing, enabled the organization to implement its recent strategic plan to build sustainability, expand its local funding base, and develop a membership-based alumni outreach program. Lastly, we gave a PAG to the **Foundation for Jewish Campus Life** for *Tzedek Hillel* to engage Jewish college students in community service and activism. With the Foundation's support and encouragement, Tzedek Hillel has grown its capacity considerably over the past years and the relative position and prominence of Tzedek work within Hillel has increased significantly.

Strategy 2:

To support and provide capacity building assistance to Jewish social justice organizations that mobilize and organize Jews in communities throughout the country around issues of social, economic and environmental justice.

We made a grant – together with Interprogram – to the **Jewish Funds for Justice, Inc. (JFSJ)** for *Synagogue Organizing & Katrina Reconstruction and Redevelopment Fund*. More congregations are joining Congregation-based Community Organizing (CBCO) networks as a way to engage in systemic social change while strengthening the fabric of the community, and more and more rabbinic students are joining trainings, classes, and internships in this arena. JFSJ's CBCO program, in close collaboration with several other NCF grantees, is building the field of synagogue organizing on the national level, as well as working with Jewish seminaries to educate rabbinical students in the principles and practices of CBCO. As has been noted in the past, CBCO advances all four of the JLV objectives – leadership, spirituality, social change, and interfaith collaborations. Through the second project of this grant, the Hurricane Katrina Recovery and Redevelopment Fund, JFSJ made strategic grants and loans for both community development and community organizing, focused on the Delta's low-income communities. In

addition to providing necessary support for ongoing redevelopment, the Katrina Fund has helped focus the attention of the Jewish community on the low-income victims of Hurricane Katrina while creating an ongoing Jewish response to the injustices left in its wake. Also in the area of CBCO work, we gave the second-year grant payment to the **Union for Reform Judaism** for the *Just Congregations Initiative*. *Just Congregations* is working to strategically engage, train, and link Reform congregations to the tools of CBCO, focusing on developing congregations, strengthening leadership through relationship building, and engaging in systemic social change as part of a broader interfaith effort. Working closely with our other CBCO grantees, *Just Congregations* represents a significant leap in our efforts to advance CBCO in the Jewish community.

We made grants to two other long-standing, effective, and trusted partners mobilizing the Jewish community to pursue justice and training Jewish activists: the **Union for Reform Judaism** for the *Religious Action Center (RAC)* and the **Progressive Jewish Alliance (PJA)**. While the RAC works on the national level and PJA on the state-wide and local level, both are real partners in the work to create a more socially and economically just society and play central roles in representing the Jewish community in interfaith coalitions. Both are also key partners in advancing the work of other NCF grantees. The RAC is a key partner for the *Just Congregations Initiative*, *Center for American Values in Public Life*, and *Coalition on the Environment and Jewish Life*. PJA's leadership is increasingly being called to serve as mentors to other local Jewish social justice organizations and works in close collaboration with many NCF grantees including the *Jewish FundS for Justice*, *Clergy and Laity Unity for Economic Justice*, *American Jewish World Service*, *Jews United For Justice*, and IKAR.

We also made two grants to organizations working at the national level to engage the Jewish community in two critical issues of the day. We gave a PAG – together with Interprogram – for general support to **Shomrey Mishpat Rabbis for Human Rights/North America (RHR-NA)** to bring Jewish attention to issues of human rights in America. RHR-NA identified torture as the first critical issue around which they would mobilize, and our support made possible the inaugural rabbinic conference on Judaism and Human Rights. The RHR-NA approach is focused on developing and sustaining a group of Jewish clergy who function as dedicated human rights educators and advocates; the organization seeks to empower rabbis to articulate a strong moral voice in response to critical issues of justice and to mobilize their communities for action. We also gave a PAG to the **Jewish Council for Public Affairs** for the *COEJL Strategic Planning Process*. COEJL – the Coalition on the Environment in Jewish Life – has played an important role in promoting environmentalism in the Jewish community and is now in the process of determining the most effective direction for the new millennium.

We also renewed our support for the **New Israel Fund (NIF)** for our newly launched funding strategy in Israel – *Women and the Environment: Agents of Change in Israel*. As part of this strategy, the Foundation entered into partnerships with the New Israel Fund, the Dafna Israeli Fund, and the Green Environment Fund. Even given the challenges of the summer's war, this new approach to our work in Israel is off to a very strong start. Thoughtful, exciting grants were made and valuable steps were taken to further the effectiveness and sustainability of these funding partnerships. (See Appendix A for the funding strategies and a list of the projects supported in Israel in 2006.)

Additionally, in light of the crisis in Israel last summer of 2006, the Jewish Life and Values Program – together with the Executive Committee of the Foundation – made a PAG to the **New Israel Fund** for *2006 Emergency Campaign*. This grant supported the NIF Emergency Pool, which focused on economic assistance, trauma and post-trauma support, and coexistence initiatives. As in past crises, we also sought to offer support to our grantees – organizations advancing women as agents of social change and building the Environmental movement – most hard hit by the war.

Another important development in our work to create a more just and vibrant Israel was the newly formed *Inter-Agency Task Force on Israeli Arab Issues (Task Force)*, a project of the **American Jewish Joint Distribution Committee, Inc.** The Task Force has been an unprecedented development, engaging scores of mainstream Jewish organizations in issues the Foundation has long recognized as critical. This is a unique opportunity for the work and strategies of NCF and a few of our peer foundations to reach entirely new audiences of American Jews and in turn organizations – both in America and Israel – that can influence Israel's approach to Arab-Israelis. In light of the events of the summer of 2006, issues of Arab-Israeli civic equality are being recognized as all the more critical to Israel's future.

Strategy 3:

To promote Jewish involvement in interfaith efforts to address issues of social justice through partnership with Interprogram.

We joined Interprogram in giving a PAG to the **American Association of University Professors (AAUP)** for *Academic Boycotts*. The grant was to support a conference at which 18 academics from around the world would begin to develop a consensus on why academic boycotts are intrinsically a violation of academic freedom. This initiative grew out of the AAUP's response to Association of University Teachers' decision in the spring of 2005 to impose an academic boycott against two Israeli universities. At that time the AAUP issued a series of statements condemning the boycott as inimical to the values and practices of academic freedom and planned a conference to further develop and disseminate a policy about the inappropriateness of academic boycotts when measured against the standards of academic freedom and to promote an open discourse. For a host of reasons, the conference was in the end cancelled, and what remained of grant funds was used to produce a special issue of *Academe*, the AAUP bulletin.

We also joined Arts, Environment, Health, and Interprogram in giving two grants in media to raise public awareness, spark community dialogue, and serve as a catalyst for meaningful change. A grant to **Educational Broadcasting Corporation**, for *NOW on PBS* to support investigative journalism and to **WGBH Educational Foundation** for *Frontline 2006 - Corporate Accountability* to support two documentaries helped to profile important and often under-reported issues and elevate debates facing American democracy. In particular, *NOW on PBS* was interested in highlighting some of the broader moral values underlying key issues and the role of religious communities and leaders in amplifying those values.

OBJECTIVE IV:

To promote communication, understanding and partnerships between Jews and peoples of other faith traditions through programs that focus on shared values and common goals.

Strategy 1:

To promote interfaith coalitions around issues of social and economic justice, which include people of all faiths and backgrounds.

2006 marked our entry into the work of amplifying and mobilizing a broad progressive religious voice in America. Indeed, more than ever we are in need of interfaith coalitions and religious communities to demonstrate moral leadership and prioritize and pursue social and economic justice. Together with the Health Program and Interprogram we gave a PAG to **Clergy and Laity United for Economic Justice (CLUE)**, a newly formed alliance of California interfaith worker justice organizations that have come together to build a faith-based movement to win and protect living wages and health benefits for low-wage workers throughout the state. We also together with Health and Interprogram renewed support to **Judson Memorial Church** for *Jobs with Justice Faith in Action Project* to increase the participation and effectiveness of faith-based communities within NYC's social change movement and to deepen and increase Jobs with Justice work with communities of faith across the country. Additionally, we joined the Health Program in supporting the **Greater Boston Interfaith Organization Sponsoring Committee, Inc. (GBIO)** for the *Massachusetts Health Care Reform Implementation Project* to ensure that implementation of the recently-enacted health reform law in Massachusetts will serve the needs of low and moderate income residents of the state. This grant grew out of a strong collaboration between GBIO and the Jewish Community Relations Council of Greater Boston, a key grantee in the area of CBCO work and a partner in MA healthcare reform. On the national level, we made a second-year grant payment to the **National Interfaith Committee for Worker Justice (IWJ)** for *Low-wage Worker Initiatives* that are engaging religious communities in improving wages, benefits, and workplace standards in the hotel, janitor, and laundry industries. CLUE, New York Jobs with Justice, GBIO, and IWJ are all promising models of interfaith coalitions that successfully provide a moral framework and engage religious communities in social and economic justice.

In 2006, the JLV Program also undertook a scan of an emerging field loosely referred to as "progressive religious voices." As a result of these findings and a preliminary assessment of where the Foundation could have the greatest impact, we made a cluster of grants aimed to build this emerging field. The *Faith in Public Life* Resource Center, a project of **Center for American Progress**, has an explicit mission to coordinate, cultivate, and improve the efforts of diverse faith leaders and organizations pursuing justice and the common good. These efforts are laying groundwork and building valuable infrastructure that will benefit the larger progressive faith community in the years ahead. *Auburn Media*, a project of **Auburn Theological Seminary**, also provides resources to the progressive faith community through rigorous media trainings and promotion to increase the presence of responsible, effective, and compelling religious leaders in public discussion. We believe this project has the potential to increase authentic and alternative religious perspectives in the media and raise the level of informed public discourse. Our renewal for the *Center for American Values in Public Life*, a project of the **People for the American Way Foundation**, developed important research and statistical muscle for the growing progressive

faith community. Their newly launched report, the *American Values Survey*, is a critical tool in understanding the moral, cultural, and religious values that underlie Americans' commitments and behaviors.

Lastly, we – together with Interprogram – gave a grant to the **Interfaith Youth Core (IFYC)** for the *Colleges and Universities Program*. IFYC is committed to penetrating the consciousness of religious communities and advancing the centrality of pluralism and community service to the religious identity of young people. IFYC is working to inculcate the culture of institutions where diverse religious young people interact – in this case universities – by providing experiences that demonstrate the shared values between faiths and positive inter-religious cooperation. It is also of note that IFYC's Executive Director, Dr. Eboo Patel, has been playing an increasingly high-profile role as a visionary and articulate exponent of religious pluralism and an emerging interfaith youth movement.

Strategy 2:

To promote the peace process in Israel

We have continued our multi-pronged approach to promote the peace process in Israel, with projects that range from high-level policy to grassroots activism and from campus education to teenage digital media. The *OneVoice Campus Education Program* of the **PeaceWorks Network Foundation** brings consensus-building programs and moderate, positive dialogue around the Middle East conflict to American college campuses, providing an important alternative to often polarized campus climates. Through campus programs, students hear grassroots voices that value consensus and a shared future from both the Israeli and Palestinian perspectives. The **Israel Policy Forum (IPF)** engages policy makers and strategists advocating for active US engagement toward a two-state solution in order to provide greater security and stability for the future of the entire Middle East. Our grant has enabled IPF to continue to expand its influence and scale, advance positions that urgently need to be heard, and develop effective strategies to ensure that America does all that it can to wisely broker peace. With our support to **Brit Tzedek v'Shalom Jewish Alliance for Justice and Peace (BTVS)** local chapters and grassroots leadership has been engaged to actively shape the conversation about peace in Israel through *Building Up a Grassroots Jewish Voice in Pursuit of Peace*. Through providing media trainings and strategic resources, BTVS has helped fill the need for a strong, sophisticated, and trained grassroots Jewish voice advocating for a negotiated two-state solution to the Israeli-Palestinian conflict. Based on a very different grassroots approach, our second-year grant payment to **Ishmael and Isaac** has been enabling this new organization to create strong, cooperative relationships between members of the Jewish and Palestinian American communities in the U.S., which in turn can promote peace between the people of Israel and the Palestinian Authority. We also joined the Arts Program to support **Temple University** for *Tyler School of Arts – Community Arts Program (CAP@Tyler)* and **Link Media, Inc.**'s *Chat the Planet Israel*. CAP@Tyler – a program that combines artistic disciplines with skills and knowledge in community organizing – produced a community-based work, *Migrations & Hyphenations – Parallel and Converging Arts Explorations in Arab American and Jewish-American Communities*. Lastly, Chat the Planet is bridging American, Israeli, and Palestinian youths through filmed dialogue, documentary, and digital conversation that stimulate meaningful discussion, global thinking, and steps towards change.

NEXT STEPS

As we continue to advance our core strategies, we also look forward to the findings of *Visioning Justice and the American Jewish Community*, an unprecedented and intensive inquiry into the field of Jewish social justice. It is our hope that this 18 month investigation into how to engage Jews, Jewish communities, Jewish institutions, and Jewish resources more and more effectively in social and economic justice will break new ground and offer some new strategic directions to the Foundation, our grantees, funding colleagues, and the broader field. As Visioning Justice moves toward completion, we anticipate exciting ways to help move the field of Jewish social justice to the next level of maturity and impact.

[Click here to view 2006 grants](#)

APPENDIX A

WOMEN AND THE ENVIRONMENT: AGENTS OF CHANGE IN ISRAEL GRANTS* 2006



NCF/NIF Women's Initiative Grants

Goal:

To harness the energies of women as agents of change to advance the rights and improve the status of disempowered populations – including women – to create a more just and vibrant Israeli society.

Strategies:

Support and cultivate initiatives in the Orthodox Jewish and Arab-Israeli sectors – both cultures deeply rooted in tradition in which women are making meaningful change – that empower and mobilize women for effective social change through:

1. Leadership: Enhance the leadership capacities of women and develop effective contexts through which they can lead;
2. Advocacy: Protect and extend the rights of women; and
3. Collaborations and Cross-Sector Initiatives: Cultivate and advance efforts that cross populations and bring together unlikely partners to address common concerns, share knowledge and expertise, and engage in coordinated strategies.

Criteria/Preferences:

We also seek to support organizations, projects, or initiatives that:

- address the role of men in achieving these goals;
- effectively engage younger generations;
- work across generational lines; and
- seek to educate the public, change community understanding, and galvanize the media.

Adva Center

Women's Budget Forum

To prepare a gender-based analysis of the state budget and changes thereto, to reveal the impacts on women. The Israel Women's Network partnered with Adva on this project, as agents for its dissemination upon completion. Kolech, Kayan, and Women Against Violence are also all members of the coalition and promoted specific issues to their constituencies. This project looked at women in general with a focus on special populations, including Orthodox and Arab women.

* Please note that given our grant cycle these are actually grants given beginning December 2005.

Economic Empowerment for Women

Micro-lending Program

To provide financing to women to start and operate small businesses. Economic Empowerment for Women (EEW) works to reduce the social and economic gaps in Israel through economic empowerment of low-income women. The diverse participants in their economic empowerment courses include 27% Arab Israelis, 10% Ultra Orthodox from B'nei Brak and Haifa, and 3% immigrants. Additionally, 60% of the course participants are mixed Mizrahi, religious women, and immigrants who speak Hebrew. In the loan project, 70% of the loans were provided to Arab women. Project funding enabled the hiring of additional staff to process loan applications, allowing the organization for the first time to distribute all available loan funds.

Kolech: the Religious Women's Forum

General Support

To improve the status of religious women by promoting fundamental reforms through a consensual process of change from within the Orthodox community. Kolech supports settings in which women are able to conduct richer spiritual lives; advocates revising the halakhic (Jewish legal) status of women by emphasizing their standing in the rabbinical courts; supports egalitarian educational frameworks; and works to increase the number of women political leaders in the religious community. Kolech, a national organization with local groups, also publishes a monthly journal; holds workshops and seminars; advocates in religious courts on problems of sexual harassment in education; and addresses issues relating to *agunot*.

Ma'an: The Forum of Bedouin Women's Organizations

General Support

To support programs in the Negev advancing Bedouin women's leadership, developing cooperation among local organizations of Bedouin women, and promoting activities aimed at the Bedouin community at large to advance the status of Bedouin women.

Ne'emani Torah V'Avodah

General Support and Young Leadership Program

To create the Young Leadership Program, which aims to develop an alternative to the existing rabbinical leadership. The group, which includes both right-wingers (some of them settlers) and those with more moderate political views, was created to further diverse issues in Orthodox society (such as the status of women, the rights of *agunot* and those denied a divorce, and involvement in the field of social justice). The project support enabled them to promote these issues through presenting conferences and lectures across the country, writing articles for the press, and appearing in the media. They also expanded on core activities such as promoting liberal themes within the Orthodox community to benefit women in areas of divorce and marriage and advance women's roles in religious life. Core funding supported the group's PR activities and its broad promotion of the above issues throughout the Orthodox population.

Realistic Religious Zionism

General Support

To support Realistic Religious Zionism – an organization founded by Orthodox men and women opposed to the present image of Religious Zionism and seeking to change its priorities. They have been vocal advocates among Orthodox communities for giving up control of the territories and opening up Religious Zionists to discussion of issues of the status of women in *halakha* (Jewish law), of social justice, and of the tensions between *halakha* and modernity. Central strategies included a public campaign of advertisements, vigils and demonstrations, petitions, conferences and days of study, and distribution of educational materials.

Sidre

Bedouin Women's Community Center and General Support

To improve the status of Bedouin women in the Negev on the individual and socioeconomic levels. Sidre has served as a catalyst for the creation of activity centers for women, which serve as the loci for the organization's wide range of empowerment programs for women. General support funded the operation and programming at the centers including lectures, reading and writing courses, and local activities initiated by the women in each village. The additional project support enabled a group of graduates of the organization's women's empowerment program to open a new women's club for Bedouin women in the unrecognized villages.

Women Against Violence

Women's Rights Project

To promote civil equality for Arab women in Israel giving them representation in decision-making forums in both the public and political. Central project strategies included advocacy, developing political leadership among women, and identifying opportunities to work with men's organizations to advance the project goals.

Working Group for Equality in Personal Status Issues

General Support

To support the Working Group for Equality in Personal Status Issues. The Working Group is a coalition (including the Association for Civil Rights in Israel, Kayan, the Israel Women's Network, Women Against Violence, and the Altufula Center - Nazareth) works to promote the rights of Arab Israeli women by securing enforcement of current law (e.g., giving Arab women rights equal to Jews to take divorce alimony custody issues to family courts rather than religious courts); by improving women's treatment in religious courts; by advocating for increased budgets to add court services for women; by strengthening legislation (e.g., raising legal age for marriage from 17 to 18 to allow Arab girls to finish high school); and by building general public awareness of Arab women's issues through lectures, workshops, publications, and media outreach.



Dafna Israeli Fund (DIF)

Guidelines:

The Dafna Israeli Fund (DIF) complements the work of the NCF/NIF Women's Initiative as it seeks to **develop feminist leadership** by supporting new initiatives in three fields: academia, business, and public participation. Projects of the Dafna Israeli Fund seek to:

- mainstream feminist philosophy and practices;
- foster innovation; and
- create working partnerships between feminist and social change organizations and academic institutions.

All projects include serious inter-organizational partnerships between feminist and mainstream institutions and focus on mentoring, networking, and diversity as key to developing feminist leadership.

Center for Enhancement of Women's Leadership

Joint Project of Kolech: The Religious Women's Forum and the Ruth and Emanuel Rackman Center for the Advancement of Women's Status at the Law Faculty of Bar-Ilan University

To create a center to encourage, mentor, and support gender-aware religious female leadership. The initiative established a network of volunteer religious female mentors who train religious women for public, social, and political leadership; a network of personal coaches who coach novice religious women leaders to help them develop their leadership abilities; and a forum for participants in the program to cultivate social networking.

Facilitator Training Program for Gender Equality Programs in Schools

Joint Project of Al-Tufula Center and Mara'h Institute, the Emek Izrael Valley Regional College

To develop an accredited university course on facilitator training in Arabic, designed to train facilitators who can address gender equality in schools and the community. Having completed the first cycle, they recruited both women and men for the second cycle and provided follow-up training and mentoring programs for graduates.

Legal Mentors – Community Leadership

Joint Project of Itach – Lawyers for Social Justice and The Law Department of Haifa University

To train women activists and provide them with the leadership tools to enable them to become leaders for social change and serve as legal mentors in their communities, targeting women from disadvantaged populations in Haifa and female law students at Haifa University. In addition to a unique course including feminist empowerment, legal empowerment, theoretical frameworks, and practical experience, partners also began to implement new initiatives such as the establishment of a women's rights center.

Program to Increase Women's Participation on Local Councils

Joint Project of Isha L'Isha and Local Municipalities

To work with local forums (and ultimately the Union of Local Authorities) to foster women's participation in local councils. The ultimate goal of this program is to increase the number of women, including women from marginalized communities, who are members of local councils throughout Israel. In order to achieve this long-term goal, this initiative educates and empowers groups of women to become active in local politics and works with the local councils to make them more receptive to including women.

Women Renewing Management

Joint Project Kol Ha-Isha (Women's Voice) and Shatil: The Empowerment and Training Center for Social Change Organizations

To create a cross-professional network of directors of feminist organizations, heads of social change organizations, and female social welfare and community workers in management positions based on the joint study of feminist management approaches and the integration of these approaches into their various organizations. This program seeks to catalyze individual, group, and cross-sector empowerment among women in management positions and prepare the ground for new partnerships for social change.

Working Together to Create a Feminist Economy

Joint Project of Achoti (Sister) – For Women in Israel and Comme Il Faut

To create a link between the workers at Comme Il Faut and women on the geographic and economic periphery of Israel, with the goal of creating a community of women who live in diverse places and belong to different economic classes; generate mutual learning and common action by women from different economic sectors with the goal of creating a model for feminist economic activity in Israel; enhance the feminist knowledge and practice of women from the business sector and then among students of management; empower women in Kiryat Gat and Beersheva who are involved in economic projects by providing them with theoretical and practical knowledge about business development, marketing, and sales; provide business consulting services to these women while they set up their cooperatives; expand participants' knowledge and raise their consciousness of issues of gender, ethnicity, and class; and promote direct relationships between the women at Comme Il Faut, the social activists of Sister, and women who are part of these economic projects.



The Green Environment Fund (GEF)

The Green Environment Fund (GEF) seeks to build a values-based environmental movement in Israel, foster a sustainable environment, and safeguard the public health of all Israeli citizens. GEF promotes environmental justice, with an emphasis on the health of vulnerable populations, safeguarding water and air quality, and effective partnerships especially between Jews and Arabs.

Goal #I:

To prevent environmental degradation and to preserve dwindling natural resources, within the context of the wider social issues, such as health, public participation, welfare, quality of life.

Objective 1: To thwart encroachment on open spaces.

Objective 2: To protect and rehabilitate Israel's water resources.

Objective 3: To preserve and protect air quality.

Goal #II:

To promote a strong and professional environmental movement, that acts on behalf of and together with all of Israel's citizens, including the most vulnerable ones.

Objective 1: To support nongovernmental organizations that, on the one hand strive towards excellence in implementing high-quality, effective programs and, on the other hand, coordinate and cooperate with one another and with the public to form a strong environmental movement.

Objective 2: To raise public awareness and strengthen public education about the impact of environmental degradation, particularly on public health, social justice, and quality of life, so that the public can become actively involved in planning and decision-making.

Strategies

GEF builds the capacity of the environmental movement by providing financial assistance, technical assistance and professional guidance and oversight to grassroots and other organizations.

GEF promotes the development of a highly diversified environmental movement by supporting a wide range of grantees - from well-established, nationwide organizations to small, start-up organizations.

GEF encourages coalition-building and joint campaigns to enhance the effectiveness of individual organizations and the environmental movement as a whole.

GEF strives to include environmental justice as an element of every project and activity it supports.

GEF boosts public awareness and activism by supporting organizations that work in formal and informal educational settings.

Al-Amal Association for the Advancement of Culture - Sha'ab

Conservation of Shagur Stream and Raising Environmental Awareness

Conservation of Shagur Stream and Raising Environmental Awareness, which works to develop a broader environmental movement within the Arab population in Israel. Al-Amal is transitioning from a locally focused group to a leader on both the regional and national level, both in the Arab population and in building Jewish-Arab environmental coalitions.

Citizens for the Environment

Conservation of Water Sources

To identify the sources of water contamination in the Western Galilee; bring the facts about the hazards to public awareness; create a network of environmental organizations that will work alongside scientists and local and governmental authorities to reduce ground water pollution; and extend the dialogue and work with polluting entities on preventive mechanisms.

Coalition for Public Health

Reducing Industrial Air Pollution

To improve the performance of industries to meet high standards of air quality and emissions. The Coalition consists of a dozen NGOs from across Israel, seeking to alter the public agenda and gain recognition that pollution, in particular air pollution, causes sickness and death. They have focused in particular on the pollution and health problems in Haifa Bay and the North.

Education Center for Recycling and Environmental Protection

"Circling the Environment" Educational Program

To develop an interactive study program emphasizing the combination of authentic study and research in the classroom with hands-on projects related to water and power.

Green Course

General Support

To effect fundamental change in public policy towards the environment through advocacy as well as through educating and empowering young leadership. Green Course aims to develop a sense of collective responsibility and active citizen involvement to bring about the profound change needed.

Green Course

Greening the Media

To professionalize Green Course's use of mass communication media to reach a wider range of the Israeli population. It targets media personnel, deepening their understanding of environmental issues and creating a change in their perspectives.

Green Network

General Support

To reach a wider circle of schools and communities and expand its influence on environmental education policy. The Green Network is Israel's leading environmental education organization and seeks to maintain the infrastructure essential to ongoing management and staff training, continued program development, and basic administration - all of which are enabling their innovation and sustainable growth. In particular, the organization is making strong inroads within the Arab education sector, and regional and national programs are providing opportunities to collaborate around shared interests.

The Heschel Center Environmental Learning and Leadership

General Support

To develop and promote an alternative vision of progress in Israel – a vision of a sustainable society – one that recognizes that true economic prosperity is rooted in social equity and ecological health. The center works to deepen the analysis of the environmental crisis in Israel, build leadership, generate a critical mass of advocates, catalyze initiatives in key sectors of society, and produce critically needed publications in Hebrew.

The Heschel Center Environmental Learning and Leadership

Maof Leadership Seminar

To organize a three-day seminar for the leaders of NGOs in the social-environmental movement in Israel, provide leaders in the social and environmental movements in Israel with a platform for studying, exchanging ideas, defining focal points, and developing a joint agenda as well as strategies to implement it.

Israel Union for Environmental Defense

Clean Air Now

To compel – through innovative legislative measures and legal interventions – government and other entities to reduce health-threatening air pollution in Israel. *Clean Air Now* focuses on advancing the Clean Air Act for Israel, accelerating energy efficiency and natural gas use, and introducing new regulatory frameworks on indoor air quality.

Israel Union for Environmental Defense

Environment & Community

To provide pro bono legal, planning, and technical guidance to communities seeking solutions to environmental hardships. IUED has the capacity (unique among Israeli NGOs) to field its own multidisciplinary team – attorneys, urban planner, hydrologist, atmospheric chemist, solid waste specialist, and community outreach coordinator.

Life & Environment

Green Globes Awards

To support the Pro Bono Center of this umbrella organization of Israel's environmental organizations, providing the member organizations with professional services (legal, planning, etc.) The Green Globe Awards recognize those carrying out extraordinary work in the field of environmentalism while attracting media attention and building the environmental movement.

Life & Environment

Green Representation in Municipalities

To actively ensure the execution of recent policy that compels the establishment of environmental committees in hundreds of municipal authorities in Israel by sending representatives of environmental organizations to train these representatives; coordinating between representatives and the environmental organizations; and ensuring a flow of information between all parties.

Mekomot Environmental Mediation Institute

Roundtable – Building Professional Capacity, Skills, and Coalition

To find better, more constructive ways in which to resolve conflict, examining relevant environmental issues, encouraging peer learning, developing professional networks and promoting organizational cooperation and coalition building. This is done through the training of 20 environmental and community leaders to utilize consensus-building strategies and techniques in order to achieve their goals constructively, thus advancing just and sustainable solutions to environmental conflicts.

Negev Bar Kayma

Environmental Responsibility - Dialogue with the Chemical Industry in the Negev

To create practical and ongoing dialogue between residents of the Negev and industrial plant managers. The chemical industry in Israel today directly influences the lives of the residents (mostly underprivileged communities), as it is one of the largest employers as well as one of the biggest polluters. The organization is working to ensure that the chemical plants can, and will, prevent pollution of the air water and land, and that they will remain responsive to the residents and their needs.

SHATIL

Environmental Justice

To promote environmental activism in Israel by providing critical capacity-building services to local and national organizations. SHATIL consults to environmental groups and trains them in the skills required to operate effectively, oppose local environmental hazards, increase public awareness of environmental issues, and empower the public to play an active role in protecting the environment.

Sheli Fund

Grants for Grassroots Organizations

To assist environmental grassroots organizations with an early infusion of funding as they begin to mobilize. It holds two grant cycles a year in the spring and in the winter, providing around 15-20 grants of up to 15,000 NIS (\$3,500) each cycle. This grant will enable the continuation of support in the grassroots initiatives and also hold a specific environmental health track with additional funding recruited specially for this goal.

The Society for the Protection of Nature in Israel (SPNI)

Derech Haifa Coalition

To participate in Haifa's planning processes and expose the complexity of combining political, social, economic, and environmental aspects. The participation of "Derech Haifa" representatives in the regional building and planning committee provides citizens with planning information and allows the public to influence the city's future character. In addition to studying plans, "Derech Haifa" prepared a position paper on sustainable planning to submit to decision makers and ultimately assimilate in the new municipal master plan. SPNI's and "Derech Haifa's" active involvement in the planning process provides an opportunity to make a long term impact on the preservation of nature and landscape, the coastline, wadis, and open spaces in the city.

The Society for the Protection of Nature in Israel (SPNI)

Sustainable Jerusalem Coalition

To block the "Safdie Plan" of the National Planning Committee on a national level, until an objective, professional land reserves study is completed for Jerusalem, and an environmental impact assessment is carried out, to evaluate the effects of the plans on the region. The aim is to prove that there is no immediate requirement for construction in the hills.

The Society for the Protection of Nature in Israel (SPNI)

Tel Aviv Center for Environment Action

To lead and coordinate the environmental movement in Tel Aviv–Jaffa and encourage walking within the city as a viable transportation option. The cooperation between environment and health authorities proved to be a big success the recent event, "Walking for a Healthier Environment." Forty Tel Aviv area schools participated, and more than 10,000 children, parents and residents were involved. Government approval to establish Ayalon Park and winning the Green Globe Award are among their recent achievements.

The Society for the Protection of Nature in Israel (SPNI)

Transportation Project

To promote the implementation of a sustainable transportation policy at a national, local, and regional level that will focus on intelligent planning with an emphasis on open spaces and quality of life. Its aim is to reduce use of private vehicles, promote creation of an alternative transportation infrastructure, and minimize negative environmental effects.

Tel Aviv Bicycle Association

Israel Bicycle Forum

To set up and run a national forum, the Israel Bicycle Forum, and invest the necessary resources to advocate at the national level in the Knesset and in the Transport and Finance ministries for a National Cycling Authority and fair funding for bike paths initiatives.

Towns Association for Environmental Quality - Agan Beit Natufa

Development of Youth Jewish-Arab Environmental Leadership on the Galilee

To develop a young leadership program that will empower students to become environmental leaders in their community and become more active in promoting environmental conservation in the Galilee. Another important aim of the project is the promotion of Arab - Jewish dialogue centered on the issue of resolving the region's environmental problems.

Zalul

Targeting Main Pollutants of Israel's Rivers and Setting Precedence for Future Responsible Sewage Treatment Policy

To put a stop to spillage of sewage and other toxic waters into the Lachish river, and allow it to reach a state where rehabilitation is possible. With its experience and successes in environmental campaigns, Zalul intends to implement lessons from the past in order to increase the project's impact.



NCF Opportunity Fund

The mission of the NCF Opportunity Fund is to support and build capacity for a very select number of cross-sector initiatives and coalitions that address broad issues in Israeli society in particularly far-reaching and innovative ways, responsive to history. The NCF Opportunity Fund aims to affect systemic change in ways that are reflective of immediate and changing realities on the ground.

Agenda – Israel's Strategic Communications Center

General Support

To support Agenda – Israel's Strategic Communications Center to work for social and conceptual change in the Israeli media. Agenda aims to impact the way social change issues are presented in the media and to help organizations working for social change promote their goals more effectively. Agenda's three-tiered strategy includes: 1) engaging in direct media outreach with Israel's various media outlets to reframe the discourse on social justice issues; 2) providing strategic tools, training opportunities, and consultation services to improve the media-capacity of NGOs; and 3) serving as a key informational center via comprehensive targeted monitoring of the different media outlets and research. Agenda also works to sustain the shifts in the Israeli media's approach to poverty and launched a new campaign addressing the need to reframe the images of Israeli-Arabs in the mainstream Israeli media.

**Hebrew University of Jerusalem, Academy –
Community Partnership for Social Change**

Training Students to Become Leaders for Social Change

To support *Training Students to Become Leaders for Social Change (Training Students)*. The Academy-Community Partnership for Social Change aims to enhance the civic engagement of students, promote the creation of social networks that will advance the exchange of knowledge between engaged students and organizations, form joint projects, and develop new frameworks for veteran groups of student activists. *Training Students* holds three regional trainings and two national trainings for engaged students active in social change efforts through diverse frameworks. The seminars provide students with knowledge of the wider social context, skills training, and specific knowledge relevant in their daily work. The detailed program of each training is planned jointly by members of several social change organizations and institutions of higher education at each location, as well as experienced student activists and alumni.

Ir Amim

Jerusalem Policy

To support Jerusalem Policy, a project aimed to change Israeli policy regarding Jerusalem, so that the city becomes, in the short run, more equitable and livable for both peoples that share the city. In the long run, Ir Amim seeks to influence Israeli policy such that it enables both peoples to reach an agreement about the future of the city, rather than creating irreversible facts on the ground, which preclude future reconciliation. In addition to its ongoing legal and media work, Ir Amim's Jerusalem Policy will identify and educate key decision makers and implementers of policy about the situation on the ground and the ramifications of current and proposed policy on this situation.

Interprogram Initiatives for Social and Economic Justice

INTRODUCTION

2006 marked the fourth year of the Nathan Cummings Foundation's Interprogram Initiatives for Social and Economic Justice. Interprogram operates in partnership with the Foundation's four core program areas to augment their potential impact through collaboration. The Interprogram guidelines have provided a mechanism for strengthening the intersections between all the Foundation's program areas, making possible multi-disciplinary approaches to address challenges in a coherent, strategic and integrated way.

In 2006, Interprogram participated in 67 programmatic grants and 15 affinity and membership grants. Of the 67 programmatic grants, 43 grants were made by Interprogram and one other program area; 21 grants were made by Interprogram and 2 other program areas; 1 grant was made with Interprogram and 3 other program areas; and 2 grants were made by Interprogram with all the four other programs.

Interprogram supported fifteen affinity and organizational membership grants. Five of these organizations have the potential to address relevant issues at the national level such as foundation payout requirements, excise tax, the estate tax, nonprofit governance and accountability. These include: **BoardSource**, the **Council on Foundations, Inc.**, the **Foundation Center, Independent Sector**, and the **National Committee for Responsive Philanthropy**. The Foundation also participates in regional forums, conferences and events sponsored by the **New York Regional Association of Grantmakers** and the **Nonprofit Coordinating Committee of New York, Inc.** Seven of the affinity grants - **Association of Black Foundation Executives, Inc.**, **Third Sector New England, Inc. / Resource Generation**, **Tides Center / Social Venture Network**, **Women & Philanthropy, Inc.**, **Hispanics in Philanthropy**, **Interfaith Center on Corporate Responsibility**, and **Neighborhood Funders Group** – were made to organizations in which staff members, Trustees and Associates actively participate on Boards and committees. These cohorts address issues relevant to specific communities or fields of interest within the nonprofit world.

In addition to the above, a **Presidential Authority Grant** was made to **Demos** to provide co-sponsorship funding for a dinner in honor of Charles Halpern, the Nathan Cummings Foundation's founding president. NCF has had a long-time ongoing relationship with Demos that began during Charles Halpern's tenure here. In the late 1990's, he brought together a group of people concerned about the divide between public policy and debate. These conversations resulted in the founding of Demos (Charlie served as the first Chair of the Demos Board). Our sponsorship of this event was made in honor of Charlie's

lasting achievements, both at Demos and NCF, on the occasion of his stepping down from the Demos Board.

GOAL

To support social and economic justice, in order to encourage equitable and sustainable development that promotes democracy; as well as community, cultural, social, spiritual and individual wellbeing. Interprogram will advance this goal by supporting the exploration, development, and implementation of public policy, private efforts, and activities for institutional and systemic changes.

OBJECTIVE I:

To establish the accountability of economic, social or governmental institutions, especially corporations, for the consequences and effects of their activities on the environment, and on people, their health, wellbeing, cultures, and communities.

OBJECTIVE II:

To address these social, political, economic, environmental, cultural or health issues in an integrated way by:

- *bringing together groups—often separated by narrow issue interests and by race, religion, gender, class, ethnicity, and national origin—into crosscutting constituencies based on common economic, social, and ethical concerns; and*
- *creating both the possibilities and the demand for development of more systematic solutions to these issues, as well as the social basis needed for their implementation.*

ACHIEVING INTERPROGRAM’S GOALS AND OBJECTIVES:

All Interprogram’s grantmaking, as stipulated in the Foundation’s guidelines, must be in support of organizations that are working to make corporations, governments or other institutions more accountable for the effects their actions have on the environment, people, and their health, wellbeing, culture, and communities. Listed below are the 2006 Interprogram grantees in a table that divides them under its three main funding rubrics: **Accountability of Corporations and Other Institutions, Government Accountability,** and organizations that are working on issues of both **Corporate and Government Accountability**. Also included is a section, which lists Interprogram’s continued support to help address, in an integrated way, the social, economic, environmental justice, environmental sustainability, health, and development issues of the Gulf Coast rebuilding effort.

Accountability of Corporations and Other Institutions

Organization/ Collaborators	Project Name	Interprogram Relevance
American Association of University Professors (PAG) 1. Jewish Life and Values	<i>Academic Boycotts</i>	<ul style="list-style-type: none"> To begin developing a consensus on why academic boycotts are intrinsically a violation of academic freedom.
Center for Public Integrity 1. Health	<i>Prescription for Inequality? The Political Influence of the Pharmaceutical Industry</i>	<ul style="list-style-type: none"> For a project to expose the impact of the pharmaceutical industry's influence on the availability and price of prescription drugs in the United States.
Ceres, Inc. 1. Environment	<i>Sustainable Governance Project</i>	<ul style="list-style-type: none"> To support this initiative to enlist investors in a campaign to encourage companies to act on global warming.
Clergy and Laity United for Economic Justice (PAG) 1. Jewish Life and Values 2. Health	<i>General Support</i>	<ul style="list-style-type: none"> To build a faith-based movement whose goal is to win and protect living wages and health benefits for low-wage workers throughout California.
Fund for Independent Publishing 1. Arts	<i>The New Press</i>	<ul style="list-style-type: none"> To support <i>Censorship in Camouflage</i> and <i>A People's Art History of the United States</i>, two books published by the New Press and conceived to provide ideas and viewpoints overlooked in the mass media.
Future of Music Coalition, Inc. 1. Arts 2. Health	<i>Artist Retreat Council, HINT and Activist Camp</i>	<ul style="list-style-type: none"> To support initiatives that will address and increase artists' participation in cultural, political and health issues that impact their creativity and their livelihood.
Interfaith Youth Core 1. Jewish Life and Values	<i>Colleges and Universities Program</i>	<ul style="list-style-type: none"> To create a pattern of interaction among religiously diverse young people on US college and university campuses that builds understanding and cooperative pursuit of the common good.
Institute of Public Life (PAG) 1. Health	<i>Solidarity Works</i>	<ul style="list-style-type: none"> For a project to address economic injustice and threats to the occupational health and safety of immigrant workers in Nebraska and Iowa and to address the health and safety problems that are rampant in the meatpacking plants where these workers are employed.
Judson Memorial Church 1. Jewish Life and Values 2. Health	<i>Jobs with Justice Faith In Action Project</i>	<ul style="list-style-type: none"> To increase the participation and effectiveness of faith-based communities within NYC's social change movement and to deepen and increase Jobs with Justice work with communities of faith across the country.

Accountability of Corporations and Other Institutions Continued

<u>Organization/ Collaborators</u>	<u>Project Name</u>	<u>Interprogram Relevance</u>
LTSC Community Development Corporation 1. Arts	<i>Downtown Community Media Center</i>	<ul style="list-style-type: none"> To support the Center's <i>Arts of Activism: The Cultural Legacy of the Early Asian American Movement</i>, a project to document and preserve the cultural legacy of the early Asian American artists/activists.
National Building Museum 1. Arts 2. Environment	<i>The Green House: New Directions in Sustainable Architecture and Design</i>	<ul style="list-style-type: none"> To support an exhibition that explores the field of green residential design as it reaches a turning point of greater acceptance by home builders and the general public.
National Women's Law Center 1. Health	<i>Health and Reproductive Rights</i>	<ul style="list-style-type: none"> To aid NWLC with its efforts to fight religious restrictions on access to health care, particularly reproductive health care, at publicly supported and corporate health care institutions.
Rockefeller Philanthropy Advisors 1. Environment	<i>Carbon Disclosure Project</i>	<ul style="list-style-type: none"> To create a lasting relationship between shareholders and corporations with regard to the investment risk and business implications presented by climate change.
Social Accountability International (PAG) 1. Health	<i>Factory of the Future</i>	<ul style="list-style-type: none"> Will work with NYC factories and diverse supporting organizations – brand, union, government, and NGO – to improve working conditions, boost the factories' competitiveness and demonstrate how sourcing from New York can be a viable option.
WGBH Educational Foundation 1. Arts 2. Environment 3. Health 4. Jewish Life and Values	<i>Frontline 2006 – Corporate Accountability</i>	<ul style="list-style-type: none"> For two documentaries that seek to raise public awareness, spark community dialogue and serve as a catalyst for meaningful change.

Government Accountability

<u>Organization/ Collaborators</u>	<u>Project Name</u>	<u>Interprogram Relevance</u>
Brit Tzedek v'Shalom Jewish Alliance Justice for Peace 2. Jewish Life and Values	<i>Building up a Grassroots Jewish Voice in Pursuit of Peace</i>	<ul style="list-style-type: none"> 2. In support of the largest national grassroots American Jewish Peace Organization working for a negotiated two-state solution.
Center on Budget and Policy Priorities 1. Health	<i>Combating Threats to Health Insurance Coverage for Low-Income Families</i>	<ul style="list-style-type: none"> Will support CBPP's efforts to ensure that federal and state policies strengthen, not weaken, health access.

Government Accountability Continued

Organization/ Collaborators	Project Name	Interprogram Relevance
Center for Civic Participation (PAG) 1. Arts	<i>Artists, Activists and Organizers: Building the Momentum of Cultural Activism and Civic Engagement Organizing</i>	<ul style="list-style-type: none"> To increase civic engagement by individuals and organizations in ways that both strengthen democratic institutions and encourage public involvement in civic life.
Center on Policy Initiatives 1. Health	<i>General Support</i>	<ul style="list-style-type: none"> In support of their work to frame new public discussions about social justice issues in San Diego.
Ella Baker Center for Human Rights in California 1. Arts	<i>Art and Culture at the Ella Baker Center</i>	<ul style="list-style-type: none"> In support of the center's community organizing, media advocacy and public education initiatives.
International Coalition for Historic Site Museums of Conscience 1. Arts	<i>Sites of Conscience: US Initiatives</i>	<ul style="list-style-type: none"> Supports their efforts to activate American historic sites as new centers for dialogue and engagement in pressing social justice issues.
Israel Policy Forum 1. Jewish Life and Values	<i>General Support</i>	<ul style="list-style-type: none"> Supports their advocacy for active US engagement to advance the peace process toward a two-state solution.
Jewish Fund for Justice, Inc. 1. Jewish Life and Values	<i>Synagogue Organizing</i>	<ul style="list-style-type: none"> To create real and lasting commitments by the Jewish community to faith-based organizing and spur synagogues to impact local public policy on issues of social and economic justice.
Link Media, Inc. 1. Arts 2. Jewish Life and Values	<i>Chat the Planet Israel</i>	<ul style="list-style-type: none"> For their broadcast television programming that seeks to engage young people in conversations of global awareness.
National Center for the Preservation of Democracy 1. Arts	<i>Dilemmas and Decisions</i>	<ul style="list-style-type: none"> To support a national youth media project exploring contemporary dilemmas of democracy.
National Women's Law Center 1. Health	<i>Tax Policy Analysis and Communications Project</i>	<ul style="list-style-type: none"> For the expansion of NWLC's ongoing effort to engage the public in an educated debate about the role of taxes in advancing a social and economic justice agenda.
New York Foundation for the Arts, Inc. 1. Arts	<i>The Active Citizens Project</i>	<ul style="list-style-type: none"> To support this initiative created to increase the participation of underrepresented people in the political process.
Partnership for Working Families 1. Environment 2. Health	<i>General Support</i>	<ul style="list-style-type: none"> To support their work to shift economic development decision-making at the local, state, and federal levels so that quality jobs, affordable housing, clean air and water, and other social outcomes are among the goals of development.

Government Accountability Continued

Organization/ Collaborators	Project Name	Interprogram Relevance
PeaceWorks Network Foundation 1. Jewish Life and Values	<i>OneVoice Campus Education Program</i>	<ul style="list-style-type: none"> To bring consensus-building programs and moderate, positive dialogue around the Middle East conflict to American college campuses.
Pesticide Action Network North American Regional Center 1. Health 2. Environment	<i>Californians for Pesticide Reform – Pesticide Drift Campaign</i>	<ul style="list-style-type: none"> Their campaign will initiate policy activity at the state level and implement media strategy to publicize the issue.
Strategic Concepts in Organizing and Policy Education (PAG) 1. Health 2. Environment	<i>Capacity Building Project</i>	<ul style="list-style-type: none"> To assemble a progressive state-wide alliance of organizations representing key issue sectors, including health, environmental and labor groups, as well as strategic geographic regions of California, with the capacity to research, develop and implement a state public policy agenda and the collective power to win specific state public policy campaigns.
Strategic Concepts in Organizing and Policy Education 1. Health 2. Environment	<i>Tax and Fiscal Policies Project</i>	<ul style="list-style-type: none"> Will work to assemble a progressive statewide alliance of organizations with the capacity to develop and implement a tax and fiscal policy reform agenda to eliminate barriers to social and economic opportunities for disadvantaged communities.
Shomrey Mishpat Rabbis for Human Rights/North America 1. Jewish Life and Values	<i>General Support</i>	<ul style="list-style-type: none"> To engage rabbis, cantors, and rabbinical students as passionate teachers and advocates for human rights in North America and to build RHR-NA as a well-known and effective national rabbinic organization that inspires human rights advocacy in the Jewish community.
Union for Reform Judaism 1. Jewish Life and Values	<i>Religious Action Center of Reform Judaism</i>	<ul style="list-style-type: none"> Works to advance progressive values and policies through coalitions, particularly regarding economic justice, Israel, and global warming.
University of Wisconsin – Madison 1. Health 2. Environment	<i>Center on Wisconsin Strategy: The Commons Project</i>	<ul style="list-style-type: none"> Will provide government officials with access to the technical expertise and other tools necessary to develop and refine more innovative and stronger policy programs in important areas of state concern.

Corporate and Government Accountability

Organization/ Collaborators	Project Name	Interprogram Relevance
Bay Area Video Coalition 1. Arts	<i>Frameworks</i>	<ul style="list-style-type: none"> Will grant wider access to artists to the tools of media used to spread messages of accountability.
Center for Labor & Community Research 1. Environment 2. Health	<i>Illinois High Performance Manufacturing Initiative</i>	<ul style="list-style-type: none"> To help shape state public and private sector policies to promote High Performance/High Road manufacturing, which focuses on achieving long-term and sustainable benefits for the manufactures, workers, and the broader community.
Community Catalyst, Inc. 1. Health	<i>Prescription Drug Consumer Advocacy Center</i>	<ul style="list-style-type: none"> To help reduce the inflated prices paid in the United States for prescription drugs.
Educational Broadcasting Corporation 1. Arts 2. Environment 3. Health 4. Jewish Life and Values	<i>NOW on PBS</i>	<ul style="list-style-type: none"> In support of the television program <i>NOW</i>, which focuses on connecting the dots between policymakers and the corporate community, stressing failures of government oversight and of good corporate governance, while giving voice to those that are many times ignored by the mainstream media.
Environmental Health Coalition 1. Environment 2. Health	<i>General Support</i>	<ul style="list-style-type: none"> For EHC's efforts on behalf of San Diego communities that are disproportionately harmed by corporate and government actions and inactions.
The Foundation for Taxpayer and Consumer Rights 1. Health	<i>The Stem Cell Oversight and Accountability Project</i>	<ul style="list-style-type: none"> To assist them in their efforts to assure maximum access to medical advances resulting from publicly funded stem cell research.
Free Press (PAG) 1. Arts	<i>2007 National Conference for Media Reform</i>	<ul style="list-style-type: none"> In support of the forum's discussions and exchanges of ideas to foster the growth of an independent critical media.
Front Range Economic Strategy Center 1. Health 2. Environment	<i>General Support</i>	<ul style="list-style-type: none"> To hold government and corporations in the Denver metropolitan area accountable for responsible community-centered development and the protection of health and welfare for low-income workers and their families.
Health Care for All, Inc. 1. Health	<i>Health Reform Implementation: A Model for follow-up success.</i>	<ul style="list-style-type: none"> To aid HCFA to ensure that consumer-oriented principles guide implementation of Massachusetts's new health reform legislation.

Corporate and Government Accountability Continued

Organization/ Collaborators	Project Name	Interprogram Relevance
Independent Media Institute 1. Environment 2. Arts 3. Health	<i>General Support</i>	<ul style="list-style-type: none"> In support of Alternet, an awarding winning on-line daily news magazine that seeks to inspire citizen action and advocacy surround key issues including the environment, health care, technology and cultural trends, policy debate, human rights and civil liberties, social justice and media issues.
Institute for America’s Future 1. Environment	<i>New Growth Initiative/Apollo Project</i>	<ul style="list-style-type: none"> To support the Apollo Alliance’s work to build a broad-based constituency in support of a sustainable and clean energy economy that will create millions of good jobs for the nation, reduce the country's dependence on foreign oil, and create cleaner and healthier communities.
International Museum of Women 1. Arts	<i>Imagining Ourselves</i>	<ul style="list-style-type: none"> In support of their project designed to leverage media and technology to foster change with young women in their 20’s and 30’s.
New Israel Fund 1. Jewish Life and Values 2. Environment	<i>Women and the Environment: Agents of Change in Israel</i>	<ul style="list-style-type: none"> To help the development of feminist leadership by supporting new initiatives in academia, business, and public participation.
People for the American Way Foundation 1. Jewish Life and Values 2. Environment	<i>Center for American Values in Public Life</i>	<ul style="list-style-type: none"> In support of their efforts to expand and enhance our understanding of the moral, cultural, and religious values that underlie American’s commitments and behaviors.
Progressive Jewish Alliance 1. Jewish Life and Values	<i>General Support</i>	<ul style="list-style-type: none"> Will work to educate, advocate, and organize on issues of peace, equality, diversity, and justice by advancing its California statewide presence through campaign work, public relations, strategic marketing, and media cultivation.
Public Health Institute, Inc. 1. Environment 2. Health	<i>United Steelworkers & Sierra Club Strategic Alliance</i>	<ul style="list-style-type: none"> Brings together groups –representing up to 4 million Americans – to advocate for clean energy, fair trade and a long-term approach to national security issues.
Public Health Institute, Inc. 1. Environment 2. Health	<i>United Steelworkers & Sierra Club Strategic Alliance</i>	<ul style="list-style-type: none"> To build an inspired solution-oriented agenda with strong local resonance under a unifying national theme, which will make good jobs and a healthy environment its top priority.

Corporate and Government Accountability Continued

<u>Organization/ Collaborators</u>	<u>Project Name</u>	<u>Interprogram Relevance</u>
Rockefeller Philanthropy Advisors, Inc. 2. Environment	<i>Strategic Values Project</i>	<ul style="list-style-type: none"> To understand and map the American values environment. This data and analysis will be used to create and develop strategic initiatives that advance environmental sustainability, community health and social justice perspectives and values.
Sargent Shriver National Center on Poverty Law 1. Health	<i>Leveraging Access to Quality Health Care for Low-Income Working Families</i>	<ul style="list-style-type: none"> To help improve health access for low-income children in Illinois and to develop and disseminate a replicable model to achieve similar gains in other states.
Talking Eyes Media, Inc. 1. Arts 2. Health	<i>Denied: The Crisis of America's Uninsured</i>	<ul style="list-style-type: none"> To support a documentary film that uses personal stories to illustrate the plight of the uninsured.
University of Wisconsin, Madison 1. Environment	<i>Center on Wisconsin Strategy: Apollo Alliance</i>	<ul style="list-style-type: none"> To help build a broad-based constituency in support of a sustainable and clean energy economy that will create millions of good jobs for the nation, reduce the country's dependence on foreign oil, and create cleaner and healthier communities.
Urban Justice Center (PAG) 1. Environment	<i>NYC Apollo</i>	<ul style="list-style-type: none"> Will challenge New York City to implement a green economy that will create good paying jobs, while improving the overall urban environment.
William J. Brennan Center for Justice, Inc. 1. Health	<i>Economic Justice Project</i>	<ul style="list-style-type: none"> To improve the lives of low-income people by expanding access to decent pay, health care and safe workplaces.
Working Partnerships USA 1. Health 2. Environment	<i>General Support</i>	<ul style="list-style-type: none"> Will focus on developing and expanding health coverage initiatives for children and working adults, maintaining local safety net services, leadership development, and promoting equitable smart growth development models locally, regionally and nationally.

Gulf Coast/Katrina Related Grants

<u>Organization/ Collaborators</u>	<u>Project Name</u>	<u>Interprogram Relevance</u>
Institute for Sustainable Communities 1. Health 2. Environment	<i>Mississippi Renewal Project</i>	<ul style="list-style-type: none"> Assists ISC in its efforts to rebuild a more environmentally sustainable and healthier community in Moss Point, by building the capacity of local leaders, including elected officials.

Gulf Coast/Katrina Related Grants Continued

<u>Organization/ Collaborators</u>	<u>Project Name</u>	<u>Interprogram Relevance</u>
Jewish Funds for Justice 1. Jewish Life and Values	<i>Katrina Reconstruction and Redevelopment Fund</i>	<ul style="list-style-type: none"> To support access to credit by strengthening local community development banks and credit unions and supporting city, regional, and state-wide grassroots advocacy and organizing by low-income people most affected by Hurricane Katrina.
The Louisiana Cultural Economy Foundation, Inc. 1. Arts	<i>Louisiana Cultural Economy Foundation Relief Fund</i>	<ul style="list-style-type: none"> To support individual artists, artist businesses, as well as small and mid-sized arts institutions in New Orleans.
National Performance Network, Inc. 1. Arts	<i>Community Fund, New Orleans Programs and Convenings</i>	<ul style="list-style-type: none"> For their initiatives to support a cohesive arts and cultural community in New Orleans.
New Orleans Jazz Orchestra, Inc. 1. Arts	<i>New Orleans Jazz Treasures: The Material Culture of New Orleans Jazz Before and After Hurricane Katrina</i>	<ul style="list-style-type: none"> For a project that will assess the pre-Katrina holdings of significant jazz objects in public and private collections, the condition of surviving materials and the conservation needs for the future.
Rockefeller Philanthropy Advisors, Inc. 1. Environment 2. Health	<i>New Rules for a New America: Government, Work and Preparedness in the 21st Century</i>	<ul style="list-style-type: none"> Will support a long-term response to Hurricane Katrina that aims to make government more effective and to counterbalance disinvestment in American infrastructure.
Xavier University of Louisiana 1. Arts	<i>Community Arts Management Program</i>	<ul style="list-style-type: none"> In conjunction with the Foundation's Katrina Initiative, Xavier will continue to expand its Community Arts Management Program in an effort to sustain and preserve the cultural heritage of the region.

NEXT STEPS

In 2007, Interprogram hopes to continue to encourage stronger collaboration between the other core programs. Interprogram will seek to find more opportunities for partnerships in particular to develop strategic initiatives that incorporate strategic values approaches. It is also hoped that the Foundation, through Interprogram, can continue to cooperate on a larger Katrina/Gulf rebuilding effort, develop more synergistic media projects and approaches that foster social change, and work to develop more strategic alliances (such as *Apollo*) that will impact public policy.

[Click here to view 2006 grants](#)

2006

SHAREHOLDER ACTIVITIES REPORT

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Exhibits

- 1. Shareholder Resolutions, 2003 – 2006**
- 2. Proxy Votes, 2006**
- 3. Press Coverage of NCF Shareholder Activities, Selected Articles**

The Board approved the Foundation's Shareholder Activities Guidelines in April of 2002. Since the approval of the new guidelines, the Foundation has been increasingly active – voting proxies, filing shareholder resolutions and working in collaboration with both institutional investors and corporations to address issues lying at the intersection of the Foundation's program areas and long-term shareholder value.

This is the fifth annual report on the Foundation's shareholder activities. The Foundation's activities have increased substantially in terms of both scope and impact since its initial involvement in the area in 2002:

- We have built a powerful network of relationships with other institutional investors in order to leverage our impact. Although NCF is often the smallest member of these coalitions in terms of asset size, we are frequently called upon to play leadership roles in working groups and on steering committees.
- Collaborative efforts where we serve on steering or advisory committees include: the Investor Network on Climate Risk, the Carbon Disclosure Project, several ICCR working groups and the Principles For Responsible Investment facilitated by the UN Environmental Program and the UN Global Compact. The total assets backing these collaborative efforts range in size from \$1.5 billion to \$31 trillion.
- The Foundation was actively involved in 13 shareholder resolutions in 2006, serving as lead filer for 9 shareholder resolutions and providing assistance to other filers for another 4 resolutions. All of these related to environmental issues, primarily climate change.
- Four of these resolutions were withdrawn because of significant commitments by the companies to address the issues raised. Seven others received votes ranging from 5.5% to 39.25% (the highest vote to-date on a climate change related resolution), all more than sufficient to qualify for resubmission. The resolution receiving 39.25% at Standard Pacific Corporation was among the top 5 social resolutions of the 2006 proxy season in terms of supporting vote.

This report will describe in more detail our shareholder activities in 2006, including collaborations with other institutional investors, shareholder resolutions and engagements with corporations, presentations to other foundations and endowments and our proxy voting.

Collaborations with Major Asset Owners

Investor Network on Climate Risk (INCR)

The Investor Network on Climate Risk was launched in 2003 with the goal of educating investors about the business implications of climate change. NCF was a co-convenor of the first Summit and subsequently joined the INCR. In 2004 we were asked to join the Steering Committee of the INCR because of our shareholder work on climate change.

Ceres, an NCF grantee, acts as the Secretariat for the INCR, which now has more than 50 members with over \$3 trillion in assets. At its last bi-yearly meeting in 2005, 28 European and US-based investors announced a 10-point call to action calling on US companies, Wall Street firms and the Securities and Exchange Commission to intensify efforts to provide investors with comprehensive analysis and disclosure about the financial risks associated with climate change.

Members of the INCR often work collaboratively to file shareholder resolutions on climate change and energy efficiency. This work is coordinated by Ceres and the Interfaith Center of Corporate Responsibility through various sector working groups, including an Oil & Gas Working Group and an Energy Efficiency/Buildings Working Group. INCR members actively filing shareholder resolutions through this collaboration include public pension, labor and religious funds and other responsible investors.

Oil & Gas Working Group

In 2006 NCF filed two resolutions at oil and gas companies requesting that they report on their plans to respond to increasing pressure to reduce GHG emissions. The resolution submitted to Vintage Petroleum did not come to a vote as the company was acquired by Occidental Petroleum shortly before its annual meeting. The other resolution, submitted to Ultra Petroleum, received support from both Institutional Shareholder Services and Proxy Governance and garnered 22.3% of the vote.

NCF also continued its participation in a dialogue with Apache Corporation led by Boston Common Asset Management. Through this dialogue, shareholders have been able to move the company away from its stance as a climate skeptic and towards concrete action to address climate change. The company now discloses its operational emissions intensity, participates in voluntary greenhouse gas emission reduction initiatives and exercises “carbon diligence” in its business planning processes.

Energy Efficiency/Buildings Working Group

In 2005 NCF organized a new working group to address the GHG emissions and energy usage of companies in the homebuilding and real estate industries. Following a relatively successful first year, the resolution was revised in 2006 to focus exclusively on energy efficiency while the working group’s focus was expanded to include big box retailers.

The working group was extremely successful in 2006, especially for what is still such a new focus area. Investors joining the Foundation in filing energy efficiency resolutions in 2006 included the Sierra Club Mutual Funds and the Vermont State Treasurer’s Office. The group was able to secure support for the majority of its resolutions from proxy advisory firms Institutional Shareholder Services (ISS) and Proxy Governance (PGI), leading to high levels of support for a number of the resolutions. A resolution submitted to Standard Pacific, a homebuilder, received the support of 39.25% of the shares voted, while a resolution filed at Bed Bath & Beyond received approximately 26% of the vote.

The Foundation plans to expand upon its work in this area in 2007.

Additional Comments on Collaboration through the INCR

NCF's relatively small portfolio of domestic stocks and staffing/time constraints limit its ability to file resolutions. However, working with coalitions of other INCR members allows us to magnify our impact. While we are one of the smaller members of the INCR, we bring research and analytic capabilities that can be leveraged over a broader investor group and larger pool of assets.

As indicated above, NCF plays a key role in the INCR's resolution-based work. The Foundation's Manager of Shareholder Activities serves on the Organizing Committee and is the Sector Working Group Coordinator for the Energy Efficiency/Buildings Working Group. She is also active in the Investor Outreach Working Group and the Oil & Gas Working Group.

Carbon Disclosure Project (CDP)

CDP is a wonderful example of how our program strategies and shareholder collaborations are sometimes well-aligned and work in support of each other.

CDP provides a coordinating secretariat for institutional investor collaboration on climate change. CDP's aim is twofold: to inform investors of the significant risks and opportunities presented by climate change; and to inform company management of the serious concerns of their shareholders regarding the impact of climate change on shareholder value.

Following its launch in December of 2000, CDP has invited institutional investors to collectively sign a single global request for disclosure of relevant information regarding greenhouse gas (GHG) emissions. In doing so it has created 4 of the largest ever collaborations of institutional investment capital – \$4.5 trillion, \$10.2 trillion, \$21 trillion, and now \$31.5 trillion of assets under management.

The information requests have historically been sent to the 500 largest global companies (the FT500) but in 2006 CDP expanded and the information request was sent to more than 2,100 companies globally, of which 940 answered the questions.

The project has created:

- The largest registry of corporate greenhouse gas emissions data in the world.
- A world-leading and up-to-date information repository for the investment community, facilitating superior equity and debt investment decision-making.
- Shareholder support for corporations to measure and manage the impacts of climate change.
- Investor leadership supporting the work of other stakeholders engaging corporations of the issue of climate change.
- A process applauded by investors such as Henri de Castries of AXA and Sir John Bond of HSBC, business leaders such as Jeff Immelt, CEO of GE, and politicians such as Tony Blair.

Collaborations like CDP and the INCR, while separate, reinforce each other to raise awareness with investors, companies and the investment community.

The Foundation's Director of Shareholder Activities is on the CDP Advisory Board.

United Nations Principles For Responsible Investment

The PRI grew out of a growing view among investment professionals that environmental, social and governance (ESG) issues can affect the performance of investment portfolios. These issues, however, are not yet being adequately incorporated into investment decision-making and ownership practices. To address this failing, the United Nations Secretary-General invited a group of the world's largest institutional investors to join a process to develop the Principles for Responsible Investment. Individuals representing 20 investment organizations with \$1.7 trillion in assets from 12 countries agreed to participate in the Investor Group. A stakeholder group of 60 experts was formed to support the Investor Group. The stakeholder group included international representatives from the investment industry, non-governmental organizations, academia, research institutions, policy makers and government.

The set of principles that arose out of this process are voluntary and aspirational. They are not prescriptive, but instead provide a menu of possible options for incorporating ESG issues into mainstream investment decision-making and ownership practices.

The Principles for Responsible Investment were publicly launched in April 2006 in a ceremony at the New York Stock Exchange with Kofi Anon ringing the opening bell. Over \$4 trillion endorsed the Principles at the launch; additional signatories brought the total to over \$5 trillion at the end of 2006.

Lance Lindblom attended the opening ceremony on behalf of the Foundation. NCF was a founding member of the UN PRI and one of a select group of organizations invited to participate in the 20 member Investor Group. Caroline Williams, the Foundation's Director of Shareholder Activities, currently represents NCF on the Board of the PRI.

Interfaith Center on Corporate Responsibility (ICCR)

ICCR was the first collaborative shareholder organization NCF joined. While its core membership is comprised of religious organizations, associate members include pension and labor funds and socially-responsible investment funds. As with the INCR, ICCR's shareholder resolution activities are organized through working groups. The Foundation's Manager of Shareholder Activities is actively involved in the Global Warming Working Group and its interactions with the INCR. Other working groups that NCF participates in include: Health, Environmental Justice and Water. While we are not currently filing resolutions in all of these areas, participation in the groups helps to keep us apprised of developing issues.

Ceres Stakeholder Teams

In 2006, the Foundation's Manager of Shareholder Activities was invited to join the Sunoco Stakeholder Team. Ceres organizes dedicated stakeholder teams for each major company or cluster of companies, based on the mutual preferences of companies and stakeholders. These stakeholder teams, which now mobilize close to 100 coalition members and peer companies, are charged with the annual report review function, as well as providing ongoing engagement with the company for discussion of priority or emerging issues, future plans for reporting or particular stakeholder engagement challenges.

Conferences and Meetings with Other Foundations

The Foundation's President and the Director of Shareholder Activities are frequently asked to speak about proxy voting at conferences or to meet with the Boards and/or Investment Committees of other foundations. In 2006 these activities included:

Conferences

- Green Mountain Summit on Investor Responsibility. Lance Lindblom participated in a roundtable discussion on corporate dialogue, shareholder resolutions and proxy voting. The roundtable was part of a 2 day summit on investor responsibility.

Meetings with Foundations on Proxy Voting and Shareholder Resolutions

- Park Foundation – Board. Caroline Williams, Director of Shareholder Activities, made a second presentation to the Board to follow up on meetings held in 2005.
- Lemelson Foundation – Board. Caroline Williams made a presentation to the Board on the topic of proxy voting and shareholder resolutions. This was part of a day-long Board meeting on various approaches to socially responsible investing.
- Skoll Foundation – Group Representing 20 Northern California Foundations. Lance Lindblom, along with the President of Ceres, spoke to the CFOs and CIOs of the foundations present about proactive investment policies and practices.
- Skoll Foundation – Board. Lance Lindblom and the President of Ceres spoke to the Skoll Foundation's Board about proactive investment policies and practices, including proxy voting and filing shareholder resolutions.

Nathan Cummings Foundation Shareholder Resolutions & Dialogues

<u>Company</u>	<u>Resolution</u>	<u>Primary Filer</u>	<u>Co-Filers</u>	<u>Outcome</u>
<u>2006</u>				
Bed, Bath and Beyond	Energy efficiency	Sierra Club Mutual Funds	Vermont State Treasurer's Office, Calvert	26%
Centex	Energy efficiency	NCF	-	9.02%
D.R. Horton	Energy efficiency	NCF	-	5.50%
The Home Depot	Energy efficiency	NCF	Catholic Healthcare West and Benedictine Sisters	Withdrawn due to the following commitments: Completion of the 2006 CDP4 Questionnaire • Continuation of dialogue • Disclosure of the following indicators and information: 1. Number of the company's buildings that are ENERGY STAR qualified or LEED certified 2. Estimated annual cost savings resulting from energy efficiency measures 3. Total energy generated from renewable sources as a percentage of total energy usage 4. Total greenhouse gas (GHG) emissions avoided through energy efficiency measures 5. Formal policies on energy efficiency 6. Integrated energy management systems 7. Programs specifically targeting energy efficiency performance 8. How energy efficiency measures impacted the bottom line 9. Specific energy conservation goals or established targets for decreasing energy usage 10. Targets for renewable energy usage 11. Capital commitments for energy cost efficiency projects 12. Formal targets for the reduction of GHG emissions or emissions intensity 13. Formal positions on climate change.
Liberty Property Group	Energy efficiency	New England Yearly Meeting of Friends	-	The resolution was withdrawn after the company agreed to expand its reporting on energy efficiency and include information on the topic in its 10-K.

<u>Company</u>	<u>Resolution</u>	<u>Primary Filer</u>	<u>Co-Filers</u>	<u>Outcome</u>
Lowe's	Energy efficiency	NCF	Catholic Healthcare West	Withdrawn due to the following commitments: Expansion of its sustainability reporting • Average energy used in the company's stores and distribution centers • Data regarding the use of green power • The company's general policy on energy efficiency • Information on the company's integrated energy management system • Information on the company's facility operation and maintenance program as it relates to energy • Information on energy efficiency improvements in new and existing buildings • Information on the use of SmartWay certified partners for shipping. The company has also agreed to discuss • Its management structure responsible for supervising its energy efficiency efforts • Its views regarding energy costs and how they impact the bottom line • Its purchase commitments for green power • Its views regarding GHG emissions.
Ryland	Energy efficiency	NCF	-	The SEC granted the company's no-action request.
Simon Property Group	Energy efficiency	New England	-	The company has agreed to report on its efforts to increase energy efficiency in its 10-K. Information to be contained in the report includes: • A description of Simon's best practices program. • Use of energy management techniques as a tool to improve earnings • A recap of the company's capital commitments for energy cost efficiency projects • Monitoring and benchmarking of energy consumption data since 2003.
Smithfield Foods	Sustainability reporting	NCF	-	29.25%
Standard Pacific	Energy efficiency	NCF	Calvert	39.25%
Sunoco, Inc.	N/A - Member of Stakeholder Group	N/A	N/A	In-depth dialogue regarding all issues relating to EHS and social performance. Sunoco is a Ceres company.
Ultra Petroleum	GHG emissions	NCF	N/A	22.30%

<u>Company</u>	<u>Resolution</u>	<u>Primary Filer</u>	<u>Co-Filers</u>	<u>Outcome</u>
Valero Energy	N/A - Ongoing dialogue regarding GHG emissions	NCF	N/A	The company has created a Climate Change Committee composed of members of senior management, expects to post 2004 emissions data in the next few months and plans to participate in the Carbon Disclosure Project.
Vintage Petroleum	GHG emissions	NCF	NYC Comptroller's Office, Amalgamated Bank and Catholic Healthcare West	This resolution did not go to a vote as Vintage was acquired by Occidental Petroleum.
Whole Foods	Energy efficiency	New England Yearly Meeting of Friends	Sierra Club Mutual Funds	8.88%

2005

Anadarko Petroleum	GHG emissions	Trillium Asset Management	NCF, Domini, Boston Common Asset Management, GBOP United Methodist Church, ISIS Asset Management	Withdrawn due to the following commitments: • Publicly acknowledging that the impact of GHG emissions is a growing concern and that reducing those emissions is a responsible action. • Adoption of a GHG management plan and ongoing collection of baseline emissions data. • Formation of a climate change committee comprised of employees in various disciplines within the company. This committee will report annually to the board of directors. • Discussion of the company's strategies for managing climate risk in its 10-K. • Utilization of carbon-constrained scenario planning as part of long-term strategic planning. • Minimization of GHG emissions through the use of various technologies such as enhanced oil recovery (EOR).
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<u>Company</u>	<u>Resolution</u>	<u>Primary Filer</u>	<u>Co-Filers</u>	<u>Outcome</u>
Apache	GHG emissions	Boston Common Asset Management	NCF, others	Withdrawn due to the following commitments: • Estimation of GHG emissions intensity for all of Apache's operated properties in Kyoto Annex I countries as well as operated properties in the US and Australia. • Inclusion on its website of a description of the progress made on all major GHG mitigation projects undertaken by the company. • Issuance of a statement regarding climate change endorsed by the company's CEO and placed on the corporate website. • Annually reporting climate change-related projects, initiatives and issues to the company's board of directors.
Centex	Energy efficiency and GHG emissions	NCF	-	Withdrawn. The company agreed to: • Include a short section in its proxy statement indicating that it received a proposal regarding climate change. • Continue to discuss climate change related issues with the proponents. • Place information on energy efficient homes on its website.
Health Care Property Investors	Energy efficiency and GHG emissions	Harrington Investments	-	8.90%
Lennar	Energy efficiency and GHG emissions	NCF	-	2.33%
Liberty Property Group	Energy efficiency and GHG emissions	New England Yearly Meeting of Friends	-	7.45%

<u>Company</u>	<u>Resolution</u>	<u>Primary Filer</u>	<u>Co-Filers</u>	<u>Outcome</u>
Merck	Political contributions	NCF	New York State Common Retirement Fund, others	8.78%. As a result of the resolution, Merck has taken steps to improve access to information about Merck PAC contributions. The Company posted a link on its website to Merck PAC data on the Federal Election Commission's website. In addition, the Company annually posts information about its corporate contributions in the United States, categorized by state, candidate office and amount. This information will be updated annually.
Pfizer	Reimportation of prescription drugs	AFSCME	NCF, others	10.80%
Ryland	Energy efficiency and GHG emissions	NCF	-	7.90%
Simon Property Group	Energy efficiency and GHG emissions	New England Yearly Meeting of Friends	-	7.51%
Smithfield	Sustainability reporting	NCF	Sierra Club and Amalgamated Bank	24.84%. Ongoing dialogue regarding SFD's sustainability report.
Vintage Petroleum	GHG emissions	NCF	Amalgamated Bank and Boston Common Asset Management	25.60%

<u>Company</u>	<u>Resolution</u>	<u>Primary Filer</u>	<u>Co-Filers</u>	<u>Outcome</u>
XTO Energy	GHG emissions	NCF	Amalgamated Bank	Withdrawn. Company agreed to: <ul style="list-style-type: none"> • Create a climate change committee to address issues relating to GHG emissions. • Publicly acknowledge that climate change is an important issue and disclose the actions it is currently taking to address this issue. • Disclose on its website its emissions baseline. • Update emissions data annually. • Continue its participation in voluntary programs and help to formulate a plan for the reduction of methane emissions from current operations. • Include a short section in its proxy statement indicating that the company received a proposal regarding climate change. • Continue to discuss climate change related issues with proponents.

2004

Anadarko	GHG emissions	Trillium Asset Management	NCF	31.39%
Merck	Political contributions	NCF	SEIU, Progressive Asset Management, Trillium Asset Management, Adrian Dominican Sisters, Domini Social Investments	10.12%
Pfizer	Political contributions	NCF	Trillium Asset Management	10.91%. The company agreed to take the requested actions.
Smithfield	Sustainability reporting	NCF	Amalgamated Bank	20.9%. Since engagement with NCF, the quality of the company's stewardship report has been greatly enhanced, though the company continues to refuse to report on its contract farms.

<u>Company</u>	<u>Resolution</u>	<u>Primary Filer</u>	<u>Co-Filers</u>	<u>Outcome</u>
Valero	GHG emissions	NCF	Amalgamated Bank	9.33%. The company agreed to take the following actions: • Reduce projected 2008 emissions by 5%. • Reduce emissions related to the combustion of its gasoline by an additional 2 million tons a year – the first time that an oil company or refiner took responsibility for its end product emissions. • Complete an annual baseline emissions inventory and post the results on their website. • Publicly list the ways in which the company is attempting to reduce its emissions.

2003

Merck	Ethical criteria for the extension of patents	Province of St. Joseph of the Capuchin Order	20 other ICCR members	6.40%
Smithfield	GRI report	NCF	Sierra Club, Amalgamated Bank	Omitted. Ongoing dialogue between company and investors commenced.

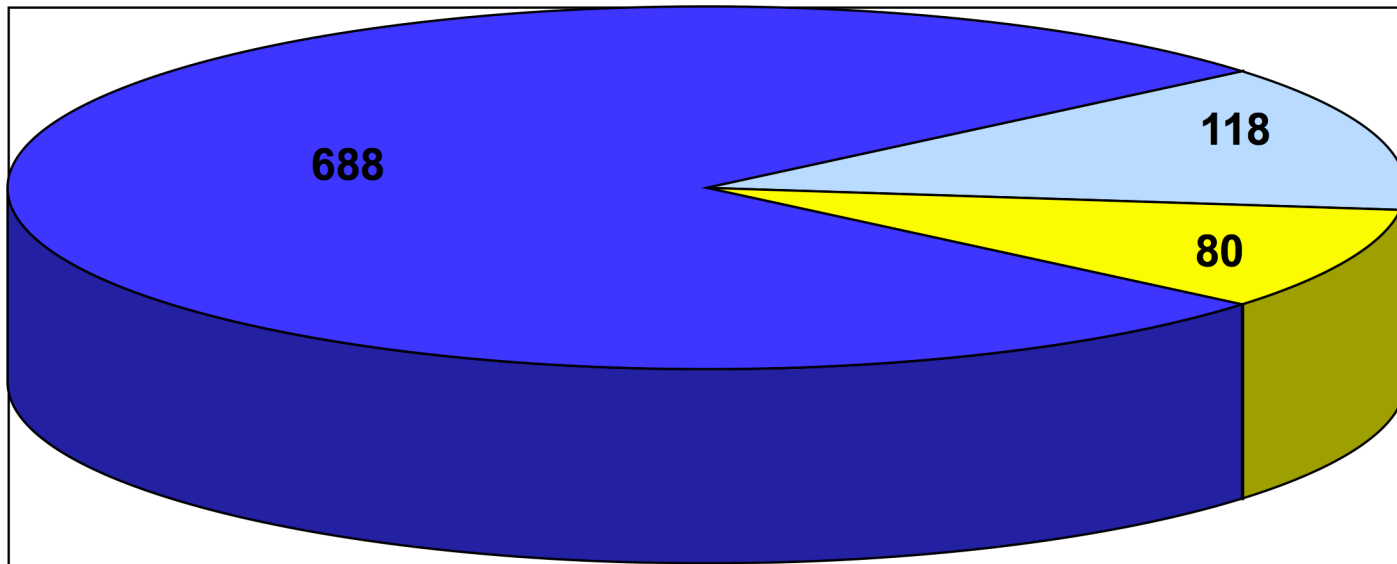
Foundation Voting Record
2006 Proxy Season

Foundation Voting Record

2006 Proxy Season

219 Proxies, 886 Votes

(Proxies Voted through October 20, 2006)

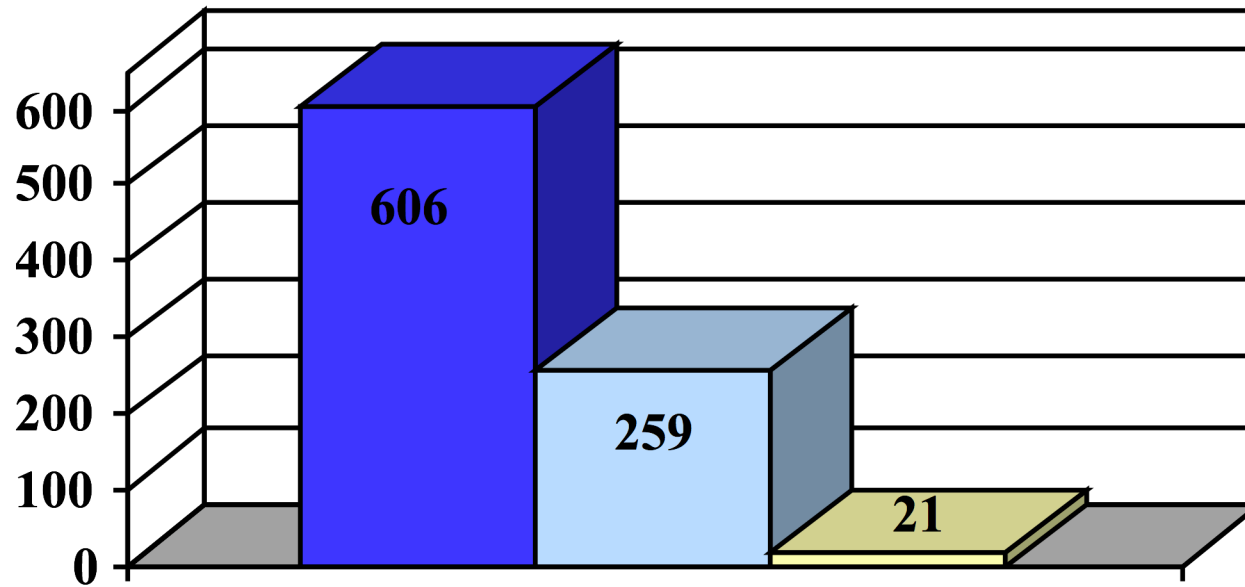


- **Company Resolutions**
- **Shareholder Resolutions-Corporate Governance**
- **Shareholder Resolutions-Program Related**

Foundation Voting Record

2006 Proxy Season

Total Votes



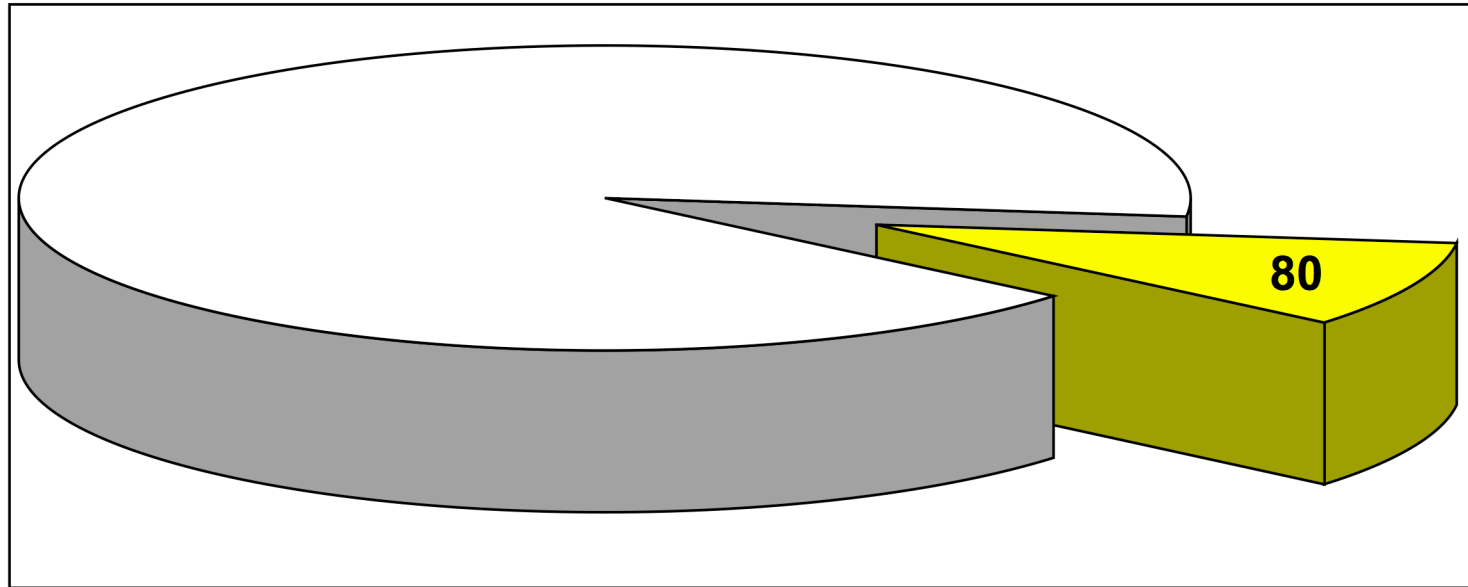
For

Withhold/Against

Abstain

Foundation Voting Record

2006 Program Related Votes

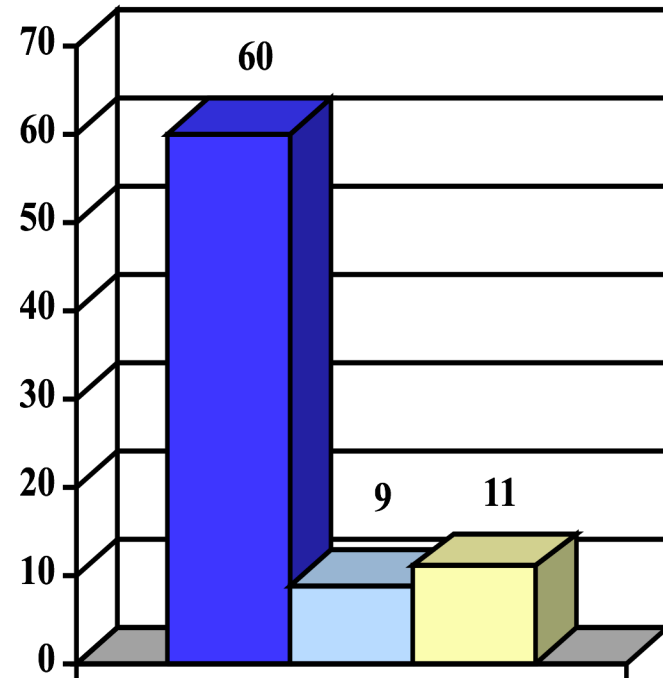
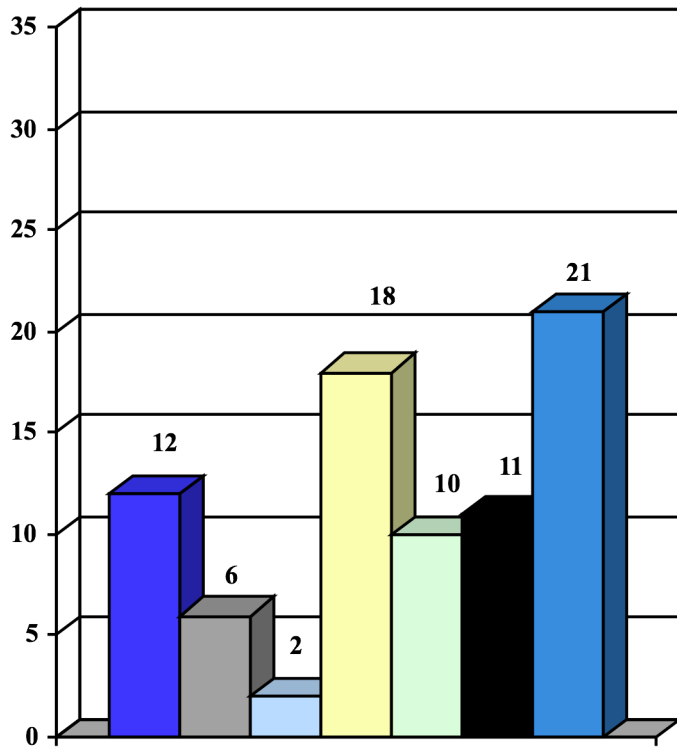


Other

Shareholder Resolutions-Program Related

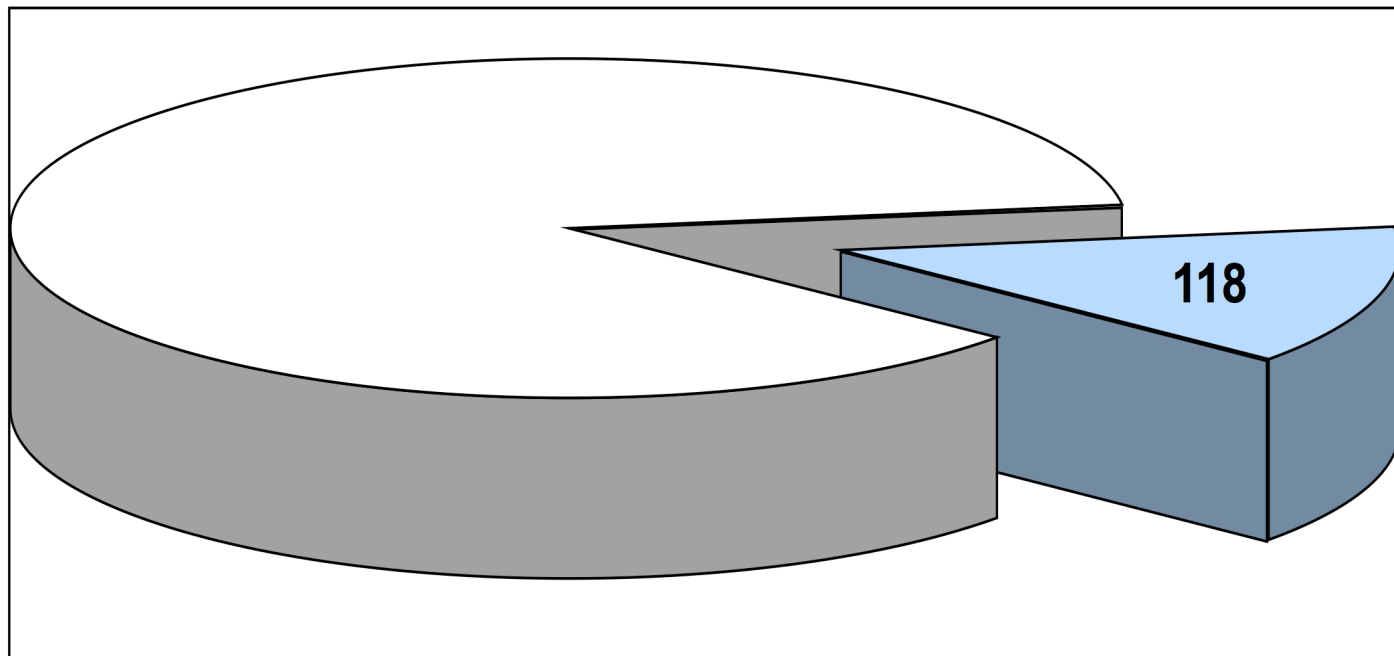
Foundation Voting Record – 2006

Shareholder Resolutions – Program Related Votes



Foundation Voting Record

2006 Corporate Governance Votes

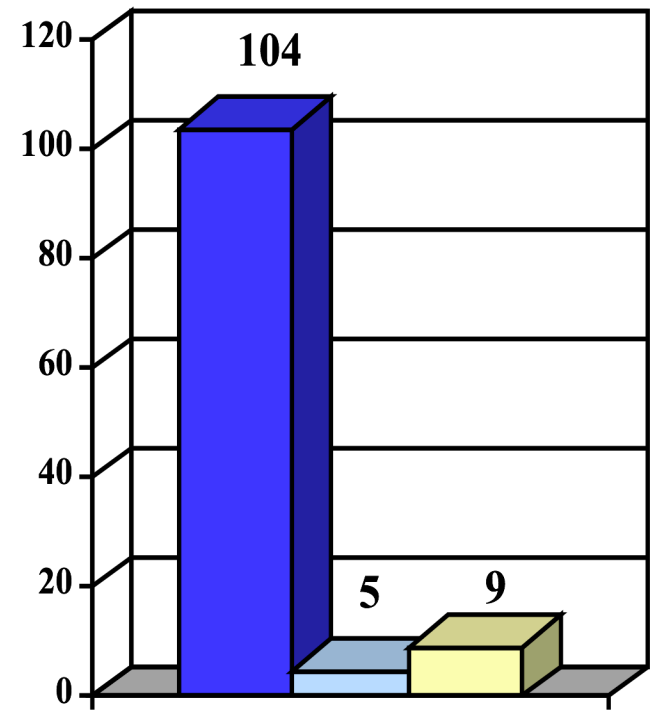
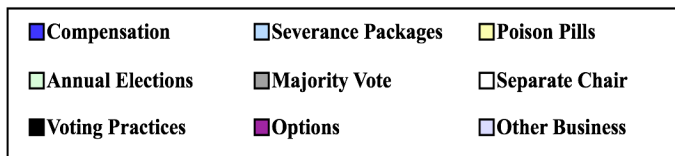
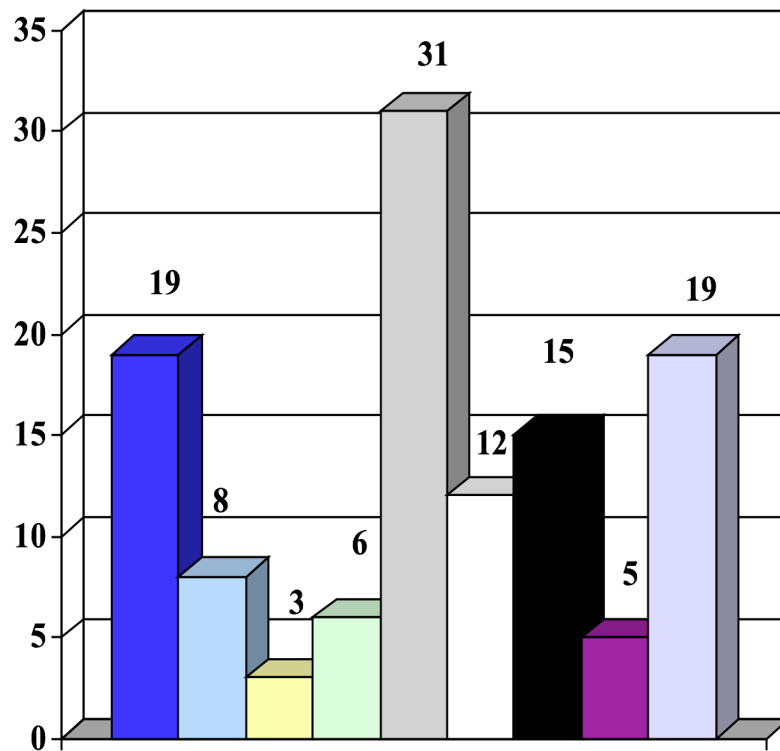


Other

Shareholder Resolutions-Corporate Governance

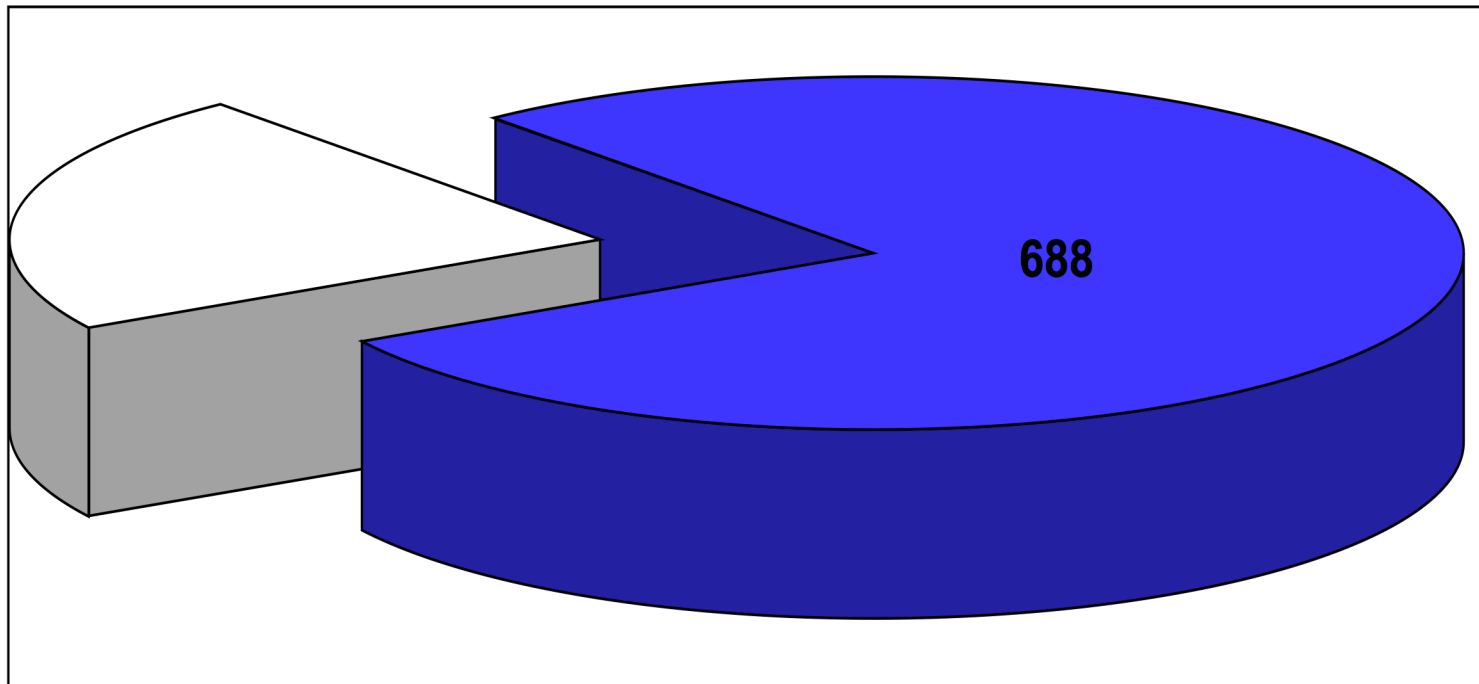
Foundation Voting Record – 2006

Shareholder Resolutions – Governance Votes



Foundation Voting Record

2006 Company Resolutions



Foundation Voting Record – 2006

Management Proposals

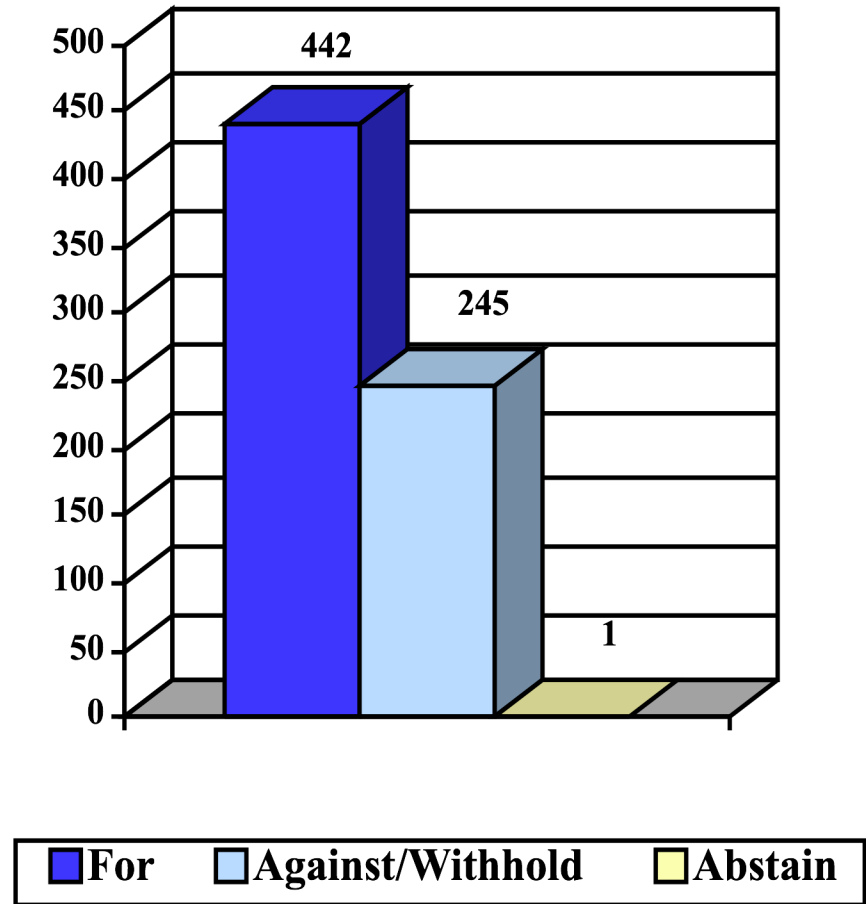
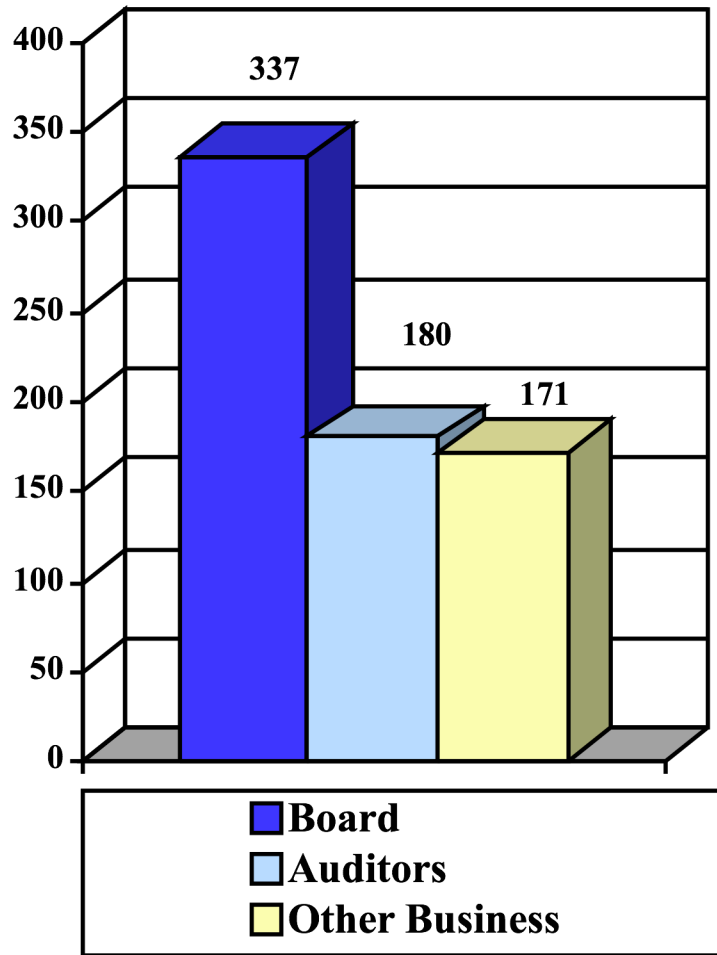


Exhibit 3

2006 Articles Relating to NCF Shareholder Activities – Partial Listing Obtained through LexisNexis

When Socially Responsible Mutual Fund and Institutional Investors Speak, Corporate America Listens; Resolutions Withdrawn at 'Who's Who' of Top US Firms After Agreeing on Steps Sought by Investors; 'Record Year for Proposals Getting 15 Percent or More Support' , PR Newswire US, October 2, 2006 Monday, 2:44 PM GMT, 1967 words, WASHINGTON Oct. 2

Smithfield met by protest., Knight-Ridder Tribune Business News, August 31, 2006, 5275859, 665 words, Greg Edwards

Smithfield met by protest, Richmond Times - Dispatch (Virginia), August 31, 2006 Thursday, BUSINESS AND FINANCIAL NEWS, 20060831-RV-SMITHFIELD-20060831, 662 words, Greg Edwards, Richmond Times-Dispatch, Va.

300 union supporters rally; Company defends its labor record as a new CEO is to take helm, Richmond Times Dispatch (Virginia), August 31, 2006 Thursday, Final Edition, BUSINESS; Pg. B-9, 607 words, GREG EDWARDS; Times-Dispatch Staff Writer

Leaders reminisce, defend company, The Virginian-Pilot(Norfolk, VA.), August 31, 2006 Thursday, The Virginian-Pilot Edition, BUSINESS; Pg. D1, 982 words, JEREMIAH MCWILLIAMS, RICHMOND

Luter has last meeting as CEO of Smithfield Foods, Virginian-Pilot (Norfolk, Virginia), August 31, 2006 Thursday, BUSINESS AND FINANCIAL NEWS, 20060831-VP-0831-Luter-has-last-meeting-as-CEO-of-Smithfield-Foods, 1030 words, Jeremiah Mcwilliams, The Virginian-Pilot, Norfolk, Va.

Valero Energy; Installing scrubbers, buying old refineries, Waste News, August 14, 2006, SPECIAL REPORT; Pg. 16, 313 words, Allan Gerlat

\$1 TRILLION OF INVESTORS CALL ON SEC TO REQUIRE CORPORATE DISCLOSURE ON FINANCIAL RISKS OF CLIMATE CHANGE, US States News, June 14, 2006 Wednesday, 10:37 PM EST, 2978 words, US States News, BOSTON

U.S., EUROPEAN INSTITUTIONAL INVESTORS CALL ON SEC TO REQUIRE CORPORATE DISCLOSURE ON FINANCIAL RISKS OF CLIMATE CHANGE, US States News, June 14, 2006 Wednesday, 5:20 AM EST, 1238 words, US States News, HARTFORD, Conn.

Oil and Gas Investor This Week - Breaking News Briefs, Oil and Gas Investor This Week, May 22, 2006 Monday, 4426 words

Nonprofit Groups Urged to Adopt Investing Guidelines, The Chronicle of Philanthropy, May 18, 2006 Thursday, GIVING; Pg. 12, 246 words, Harvy Lipman

Concerned That Exxon Mobil's Handling of Climate Change 'Lags Far Behind' BP, Shell and Other Competitors, 17 Leading U.S. Institutional Investors Seek Meeting With Exxon Board; State, City Pension Fund Leaders From CT, CA, NY, PA, MD, ME, VT, NYC Press Exxon Mobil Board to Protect Shareholder Value by Enacting Stronger Climate Change, Alternative Energy Strategies , PR Newswire US, May 18, 2006 Thursday, 5:59 PM GMT, 1168 words, HARTFORD, Conn. and BOSTON May 18

17 LEADING U.S. INSTITUTIONAL INVESTORS SEEKS MEETING WITH EXXONMOBIL BOARD, US States News, May 18, 2006 Thursday, 7:24 AM EST, 1085 words, US States News, HARTFORD, Conn.

Investors Persuade Big-Box Retailers to Disclose Energy and Climate Performance , GreenBiz.com, BOSTON, Mass., March 6, 2006, 770 words

OREGON JOINS INVESTOR COALITION WITH \$31 TRILLION IN ASSETS SEEKING FURTHER GREENHOUSE GAS DISCLOSURE FROM WORLD'S LARGEST CORPORATIONS, US States News, February 1, 2006 Wednesday, 2:21 AM EST, 925 words, US States News, SALEM, Ore.

CONCERNED INSTITUTIONAL INVESTORS FILE SHAREHOLDER RESOLUTIONS WITH HOME DEPOT, FinancialWire, January 13, 2006 Friday, A20060113B-FBDD-GNW, 1937 words