

Rhode Island Foundation 2009 Impact Report

How our community investments catalyze change for Rhode Island

Investing in Rhode Island-Inspiring philanthropy Leading change





About the Rhode Island Foundation

Founded in 1916, The Rhode Island Foundation is one of the oldest and largest community foundations in the United States. We are Rhode Island's largest and most comprehensive funder of nonprofit organizations. At the end of 2009 our assets, comprising more than 1,000 component named funds, stood at over \$500 million.

Our mission and strategy

The Rhode Island Foundation is a proactive community and philanthropic leader dedicated to meeting the needs of the people of Rhode Island.

The Foundation seeks to be a catalyst for positive change in Rhode Island by actively inspiring philanthropy and working with individual, business, government, and community partners to develop solutions to longstanding challenges. We strive to create maximum positive impact through our grantmaking, outreach, and other investments in the community.

Four areas of activity support our strategy. During the next five years, we will:

- 1. Renew our commitment to grantmaking in six sectors education, health, arts and culture, community and economic development, environment, and human services with a special focus on signature initiatives in public education and health, incorporating policy advocacy, fundraising, and leadership to create positive change.
- 2. Engage in more proactive fundraising to inspire philanthropy and build permanent philanthropic capital for Rhode Island.
- 3. Streamline and focus our grantmaking practices to more quickly and effectively respond to the needs of the state's nonprofit organizations.
- 4. Measure, learn from, and share the impact of our investments in the community and efforts across all function areas.

ABOUT THIS REPORT

This report provides one-page summaries on the Foundation's 2009 discretionary community investments in each of our six core sectors (education, health, arts and culture, community and economic development, environment, and human services) and the Initiative for Non-profit Excellence. It also includes brief reports on our other discretionary grant programs.

By no means is this an exhaustive description of the impact of every grant the Foundation made in 2009; rather, our purpose was to provide a high-level snapshot of efforts within each sector. This report does not include the impact of grants from donor-directed funds.





"Our grantmaking would not be possible without the thousands of generous philanthropists who have entrusted their charitable legacies to the Foundation since 1916."







DAVID M HIRSCH

NEIL D. STEINBEI

TO THE RHODE ISLAND COMMUNITY

June 2010

We are pleased to share with you The Rhode Island Foundation's first annual Impact Report. This report reflects our new strategy and renewed commitment to transparency, discovery, and continuous improvement.

As a community foundation, The Rhode Island Foundation exists to inspire, pool, and steward local philanthropy to address the state's most pressing challenges. In 2009, Foundation grants of \$27.5 million funded more than 1,000 organizations, primarily in our six core sectors of arts and culture, community and economic development, education, environment, health, and human services. Our discretionary grantmaking has become more focused in recent years, as we believe we can make a stronger impact by clustering our investments around specific goals. In addition, our Initiative for Nonprofit Excellence invested nearly \$600,000 in building the capacity of nonprofit organizations so they can better achieve their crucial missions.

So what do those investments mean to Rhode Island? In the following pages, you will learn more about the ongoing work of our grantees. Our purpose in this report is not to take credit for their work. Rather, our hope is to facilitate learning – both within our organization and the community – so that we may maximize the positive benefit of every dollar granted. Just as we measure the returns on our financial investments, so too will we report on the impact of our community investments. This publication represents the first step in what we envision as an ongoing conversation with the community, and we look forward to your feedback.

Our grantmaking would not be possible without the thousands of generous philanthropists who have entrusted their charitable legacies to the Foundation since 1916. Our job is to steward these funds responsibly, so that each donor's vision may serve Rhode Island forever.

We share this report in the spirit of recognizing the impressive work of community organizations around the state. Their great passion, dedication, and innovative ideas touch every single Rhode Islander and make the state a better place. The Foundation is proud to partner with and learn from these organizations.

DAVID M. HIRSCH Chairman NEIL D. STEINBERG President & CEO

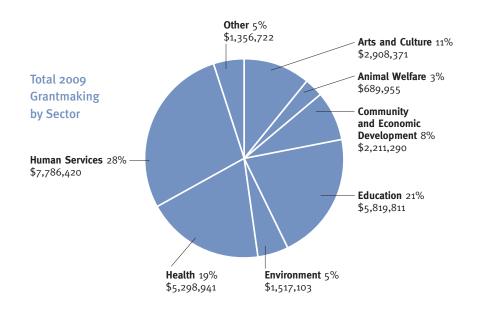
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"As a community foundation,

the Rhode Island Foundation

Our Grantmaking in 2009

In 2009, The Rhode Island Foundation awarded a total of \$27.5 million to more than 1,000 community organizations. We serve the entire state of Rhode Island, so we fund a wide range of initiatives, projects, and organizations in every community. What makes a community foundation like ours unique is that we are driven by our donors' interests and the community's needs. Our grantmaking, therefore, no matter how strategic, is also by definition somewhat broad and diversified. The chart at right illustrates how all of our 2009 grants break down by issue area or sector.



The shape of much of our work in communities is determined by the different kinds of funds – more than 1,100 in all – held here at the Foundation. These funds fall into four broad categories:

- Discretionary funds are those for which grant decisions are made by Foundation staff and board.
- Designated funds are those for which the recipients of grants are permanently determined and grants are made once a year for as long as the grant recipient continues to exist as a nonprofit organization.
- Donor advised funds are those that make grants driven by donor recommendations.
- Supporting organizations are funds established for a special purpose and with a separate board of directors.

Total 2009
Grantmaking
by Fund Type

Discretionary 43%
\$11,938,433

Donor Advised 21%
\$5,650,208

Supporting Organizations 7%
\$1,889,723

The chart above illustrates our 2009 grantmaking by fund type.

Although the whole of the Foundation's work is much broader in scope, and while we recognize the impact of donor-directed grants, this report focuses on the projected and actual impact of the nearly \$12 million in discretionary grants made in 2009. Because these grants focus on both short and long-term proj-

ects, we present examples of both achieved and proposed impacts. This report is a first step in our efforts to become more transparent in our public presentation of our impact in the community. Subsequent reports will both extend our reporting to all fund types and report on whether projected community impacts were actually achieved.

Arts and Culture







GRANTS AWARDED 22 AMOUNT \$740,500

Focus

- Efforts that foster artistic and operational collaboration and reduce inefficiencies
- Efforts to deepen, expand, and diversify audiences for artistic and cultural presentations
- Programs that support art making with youth in public schools and community settings

Impact

- The Rhode Island State Council on the Arts combined \$100,000 from the Foundation and \$291,500 from the National Endowment for the Arts under the federal stimulus program to restore or retain 77 jobs in 18 arts organizations.
- The Rhode Island Citizens for the Arts (RICFA) provided training for board and staff members in effective techniques to raise awareness and support for the arts. In its first year with a full-time executive director, RICFA also launched a five-year policy agenda and spearheaded local efforts to include \$50 million for the NEA in the federal stimulus bill.
- Six organizations are offering art making opportunities for 11,000 youth in school and community settings across the state. We expect our grants to New Urban Arts, Community MusicWorks, and Providence CityArts for Youth to share valuable insights into how quality youth arts programs that involve in-school and extended learning settings can improve student academic achievement.
- FirstWorks is implementing an ambitious strategic plan by moving to a year-round format, extending its reach statewide, increasing by over 15% the portion of its overall budget derived from earned income, and doubling individual donor contributions.
- The Foundation's \$24,650 grant to the Rhode Island Arts Learning Network in 2008 leveraged \$50,000 from the Dana Foundation to develop a multimedia toolkit with local examples of best practices in fulfilling the state's graduation proficiency requirement in the arts.
- The number of people reached by organizations participating in the Foundation's Expansion Arts Program is expected to nearly double to 10,000 in 2010. Expansion Arts supports small, ethnically aligned arts and cultural organizations.

Plans for 2010

- Arts education and youth arts development projects, especially those that link arts instruction to learning across the curriculum and bridge expanded learning opportunities with classroom instruction
- Strategic capacity-building and general operating grants to leaders in the sector
- Collaborations that result in administrative efficiencies or increased audience engagement
- Innovative and compelling approaches that encourage participation in the arts

Need

A thriving arts sector requires both supply and demand. The economic downturn has threatened the supply of local arts activities, as many organizations are dealing with significant drops in both contributions and earned income. The health of individual organizations and artists is increasingly linked to the sector's capacity to leverage, share, and shift resources. At the same time, demand has not kept pace with the supply of arts activity. The way people participate in the arts has changed dramatically in recent years. Building demand will require deepening current levels of engagement, diversifying audiences, and strengthening the pipeline for future audiences through early exposure to the arts.

Community and Economic Development







GRANTS AWARDED 38 **AMOUNT** \$1,721,000

Need

Affordable housing is vital to the personal and economic well-being of Rhode Island and its residents. Homelessness is on the rise and Rhode Island is experiencing some of the highest foreclosure rates in the country. A large majority of Rhode Island towns have not reached their state mandated production of low and moderate income housing units. Rhode Island's jobless rate is one of the highest in the country, creating a pronounced need to train and enhance the skills of the state's employed, unemployed, and under-employed workforce.

Focus

- Production and preservation of affordable housing to serve the full spectrum of housing needs
- Job training and work readiness programs that align with industry demand and employment opportunities

Impact

- With Foundation support, several community development corporations (CDCs) and related entities are expected to produce approximately 235 units of housing (both rental and homeownership). For example, the Local Initiatives Support Corporation (LISC), a national organization, received a \$200,000 general operating grant and invested \$7.9 million in Rhode Island to support the financing and production of 150 affordable homes and apartments in 2009.
- Grants related to job training and job readiness provided training opportunities for approximately 450 individuals.
- The Foundation made a number of grants to organizations that provide training and career laddering strategies that utilize a dual-customer approach to match employer demand with those seeking employment.
- Third-year funding was provided to the Stepping Program that works closely with hospitals. The Saint Antoine teamHEALTH2 training program in Northern Rhode Island received funding in 2009. The Foundation also supported the Newport Skills Alliance, a county-wide effort to deliver regionally-based training through a coalition of education, training, and social service providers in collaboration with employers in key industry sectors. All three healthcare programs have the potential to be replicated.
- The Foundation supported statewide efforts, such as Grow Smart Rhode Island and The Poverty Institute, and regional initiatives including the Aquidneck Island and Washington County Regional Planning Councils.
- HousingWorks RI is a coalition of nearly 140 organizations and businesses dedicated to increasing the availability of affordable homes across Rhode Island. With \$100,000 from the Foundation, HousingWorks RI continues its research, advocacy, and public education efforts.
- The geographic distribution of our grants reflected our intent to support "place-based" efforts related to the location of housing and access to job training.

Plans for 2010

- Complete multi-year grant investments to previous grantees and related projects and identify new funding opportunities that strengthen the sector
- Seek job training investment opportunities that are geographically based and aligned with emerging and growth industries
- Continue to support foreclosure prevention and affordable housing projects

Education







GRANTS AWARDED 38 AMOUNT \$1,510,073

Focus

Lower the dropout rate through innovative programming, leadership and professional development, and systems change

Impact

- Grantees are serving 31,000 students, faculty, administration, and parents.
- The Foundation funds charter schools throughout the state. For example, the Learning Community Charter School is further developing its professional development laboratory to share promising and innovative practices incubated at the school throughout the state. The Growing Readers Program, which paired Learning Community teachers with teachers at a Central Falls elementary school, reported a 39% gain in reading proficiency over six months.
- The Urban Collaborative Accelerated Program (UCAP) serves approximately 140 Central Falls, Pawtucket, and Providence middle schoolers at risk of dropping out. As recommended by the Governor's Urban Education Task Force, UCAP is planning an expansion into other parts of the state.
- At the second annual Inspired School Conference, 300 educators from public, charter, and independent schools exchanged best practices.
- The Providence After School Alliance (PASA), a nationally recognized program that has been embedded in Providence middle schools for years, is extending its outreach to match high school students with career-related and other activities.
- City Year Corps members tutor and mentor students in Providence middle schools by cooperating with classroom teachers and offering afterschool programs.
- Rhode Island, Connecticut, Maine, New Hampshire, and Vermont are documenting best practices as part of the New England Consortium, the only multi-state consortium of its kind in the nation.
- At Central Falls High School, a University of Rhode Island Academy, the Family Outreach Program resulted in 35% more parents becoming involved with the school. The Academic Enhancement Center served 300 students, and the TALL program is offered system-wide to improve students' language skills and confidence.
- The Foundation convenes bi-monthly a Peer Principals group of 17 public, charter, and independent school principals. The group offers peer support, feedback, and reflection and has led to changes in practice at several participating schools.
- With our support, the Providence School Department is standardizing its curriculum across schools.

Plans for 2010

- Within current focus areas, ramp up fundraising, grantmaking, and other activities
- Continue providing technical assistance and sharing innovative programming
- Support efforts to implement the recommendations of the Urban Education Task Force

Need

Government officials, educators, community and business leaders, and the public are alarmed by the persistence of high dropout rates and the low performance of so many students in Rhode Island. These issues disproportionately affect low-income youth. This achievement gap must be addressed as the quality of our public schools is central to the health and economic vitality of our communities. The state has one of the highest per pupil spending rates in the country but ranks 30th in graduation rates. The dropout rate for low income students was 24% in 2009, compared to 8% for higher income students. Students in the core cities are 2.5 times more likely to drop out of high school than students in the rest of the state.

Environment







GRANTS AWARDED 22 AMOUNT \$563,750

Focus

- Protection, restoration, and stewardship of natural resources
- Strategies to address the effects of climate change

Impact

- Farm Fresh Rhode Island is partnering with the Rhode Island Training School to train 50 youth in food handling and processing. This self-sustaining social enterprise will provide Rhode Island farmers with a local food processing facility.
- Over three years, the Woonasquatucket River Watershed Council's River Rangers program has trained 45 urban youth in land stewardship and restored and maintained 8 urban acres.
- The Sakonnet Preservation Association is protecting 1,000 acres of water and rural land through conservation easements.
- The Apeiron Institute's work with 100 local schools to promote sustainable practices will result in more energy efficient and healthier learning environments.
- The Coalition for Water Security (CWS) successfully led the passage of the Water Conservation and Competition Act, which addresses the need to better manage water usage and demand. It also provides a revenue stabilization mechanism for water suppliers to support conservation efforts. The Foundation launched CWS in 2006 and is now supporting its transition to improve public transit.
- The Rhode Island Environmental Education Association is working with the Rhode Island Department of Education, teachers, and superintendents to develop an Environmental Literacy Plan. The Plan will leverage federal funds and establish a framework for environmental education.
- The Rhode Island Land Trust Council is advocating for policy changes to ensure and promote an active and viable agriculture sector in Rhode Island.
- With \$40,000 from the Foundation, the East Bay Energy Consortium leveraged a \$100,000 grant from the Rhode Island Economic Development Corporation. The funds provide seed money for a projected \$75-million dollar wind turbine project that will benefit nine cities and towns.

Plans for 2010

- Continued support of collaborative work that leads to policy and systems changes that advance natural resource protection, restoration, and stewardship goals
- Continued support for projects that advance public/state programs and benefits in the areas of agriculture, transportation, and energy

Need

The economic viability of Rhode Island and the well-being of its residents are dependent upon a healthy environment. Rhode Island has made strides in environmental protection, but more must be done to restore and steward our natural resources. The water quality in Narragansett Bay has been degraded, and the sustainability of our water supply is threatened. Rhode Island does not meet the health-based air quality standards for ozone, and several toxic air pollutants are above acceptable levels. Asthma and cancer rates - both of which can be linked to environmental causes - are among the highest in the country. Anticipated impacts of climate change on Rhode Island include a projected rise in the sea level that will cause increased erosion, saltwater intrusion of drinking water wells, septic system failures and greater storm damage.

Health

4





GRANTS AWARDED 36 AMOUNT \$2,780,975

Need

Many Rhode Islanders face barriers to accessing quality health care. According to current estimates, 21% of Rhode Islanders will be uninsured for some part of the year in 2010, and the overall uninsurance rate will reach 16%. An estimated 66,000 Rhode Islanders do not have access to a primary care provider. Still, Rhode Island spent a total of \$6.68 billion on health care services and products from both public and private sources. This is a costly and inefficient system. Three issues are central to improving the efficiency of our state's primary care system: building primary care capacity, broadening health insurance coverage, and containing costs.

Focus

- Develop new ways for vulnerable Rhode Islanders to access primary care
- Provide access to affordable medications through primary care providers
- Support outreach around primary care and personal health responsibility
- Build a stronger primary care workforce
- Integrate oral and behavioral health services and the effective management of chronic conditions with primary care
- Develop policy around health insurance expansion and cost containment

Impact

- Five grant-funded projects will create new access to primary care for more than 13,000 Rhode Islanders. Rapid Access Rhode Island a consortium of Providence Community Health Centers, Blackstone Valley Community Health Center, and The Providence Center has developed a model that integrates behavioral health services with primary care and reduces unnecessary emergency room visits.
- Two projects will provide access to affordable medications for more than 1,300 adults.
- Three projects will reach 233,700 Rhode Islanders with messages about the importance of primary care and one project will engage 4,000 adults in healthy behaviors, stressing the importance of taking personal responsibility for their health. For example, the Rhode Island State Nurses Association developed Taking Care, an insert in the *Providence Journal*, and Latino Public Radio launched "Sin Seguro" (Uninsured), a new call-in program.
- Two projects have developed new models that connect oral health and mental health to primary care. The oral health projects will provide 2,000 children with access to oral health care, and the behavioral health program will develop a new model of integration that will help 300 adults access behavioral health services.
- Over five years, through the Rhode Island Primary Care Loan Forgiveness Program, 110 new health care professionals will join our state's primary care workforce.
- Three projects will develop new approaches to effectively manage chronic conditions. Together, these projects will serve more than 26,000 Rhode Island adults.
- HealthRight, the Rhode Island Quality Institute, and Thundermist Health Center, respectively, will advocate for health reform in our state, promote the implementation of electronic health records, and develop new ways for patients to access their own health records and interact with health care providers.

Plans for 2010

- Launch a competitive grants program to fund new three-year projects
- Continue to seek additional funding partners to expand impact in this sector

Human Services







GRANTS AWARDED 26 **AMOUNT** \$1,139,200

Focus

- Programs that utilize evidence-based practices tailored to meet the needs of at-risk children, youth in crisis, and teen parents
- Systems, policies, and advocacy to improve overall well-being outcomes for children

Impact

- We estimate the 20 major grants made in this sector will serve more than 4,900 families.
- Four major grants draw on national evidence-based models to support vulnerable families and young people, including Family Services of Rhode Island's replication of The Harlem Children's Zone, Rhode Island Foster Parents Association's work to build capacity in the state's foster care system, Children's Friend and Service's implementation of a new model for developing language skills for young children, and the YWCA of Northern Rhode Island's efforts to build a statewide coalition to combat teen pregnancy.
- The Foundation has supported LISC's Child Care Facilities Fund for more than six years. Our 2009 grant of \$150,000 supported improvement projects at 10 childcare centers which serve an estimated 550 children. Additionally, the Fund provided technical assistance (in the form of workshops, site visits, and information) to 300 childcare practitioners.
- A grant of \$75,000 to Rhode Island KIDS COUNT helped implement the final phase of BrightStars, a quality improvement and rating system that is now used by 75 early childhood education centers statewide. KIDS COUNT also received \$125,000 in general operating support.
- The Rhode Island Community Food Bank installed a computerized ordering and inventory system for 285 large food pantries, offering new efficiencies in how emergency food assistance is delivered.
- Nine organizations across the state received grants to strengthen the way they work, in order to increase their capacity to achieve the goals of this sector.

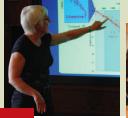
Plans for 2010

- Continued support for progress that utilizes evidence-based and other nationallyvalidated programs to meet the needs of vulnerable families
- Continued efforts to support advocacy and system change efforts that highlight
 the strategic opportunities to change how our state supports all attempts to change
 the life course for those families

Need

Our state contains significant and persistent pockets of poverty. In 2007, 17.5% of Rhode Island children lived below the federal poverty threshold. The state ranks 31st in the country and first among the six New England states for its child poverty rate. The rate of childhood poverty is more than five times higher in the state's core cities than in the rest of the state. Racial and ethnic disparities in income exist: the median income for African-American families was \$44,246, for Hispanic families \$37,608, and for Native American families \$20,606. Finally, the state's budget has a significant impact on the social safety net for vulnerable families. In the enacted FY 2010 budget, these programs account for 46% of all state spending.

Initiative for Nonprofit Excellence







GRANTS AWARDED 19 **AMOUNT** \$559,432

Need

All nonprofit organizations need strong administrative and board leaders, comprehensive sources of information, and tools to develop sound organizational practices. Small and mediumsized nonprofit organizations need effective capacity-building services to produce change on a systemic level.

Focus

- Organized, intentional programs and supports designed to lead to more effective organizations
- Intensive capacity-building programs for small to midsized organizations
- Learning opportunities in: leadership development, organizational development, systems development, and engagement and reflection
- Workshops for board and executive leaders, the Foundation Fellows program and programs for early career leaders

Impact

- Five mid-sized nonprofits are involved in a multi-year organizational development effort. Each organization completed a standardized assessment of operational effectiveness and developed a work plan to address areas of need in preparation for working with a consultant to help strengthen their capacity. Staff and board members participate in intensive governance training and peer learning groups.
- INE offered workshops sharing best practices in organizational development and board governance to 800 participants representing 400 organizations.
- 27 emerging leaders from 22 organizations attended workshops on topics such as budgeting, writing a grant proposal, and strategic planning.
- Twelve nonprofit executives participated in a year-long sabbatical and leadership development program. Executive directors report that this experience leaves them refreshed, recommitted to their work, and able to apply new skills.
- 92% of INE workshop participants report that they shared what they have learned with other staff or board members at their organizations.
- INE program participants report increased knowledge and understanding of best practices in nonprofit governance and organizational effectiveness.
- INE program participants note an increase in knowledge about financial sustainability as a result of attending workshops and trainings.
- Participants and participating organizations are taking incremental steps to improve organizational capacity and sustainability.
- Grants to capacity-building intermediaries supported New Roots' workshops and programs for small and grassroots organizations and leveraged funding from Hispanics in Philanthropy.

Plans for 2010

- Develop a capacity-building program for small to mid-sized arts organizations
- Complete an online directory of all nonprofit organizations in Rhode Island
- Administer Fellows program with emphasis on research and development projects

Other Grant Programs

Basic Human Needs

GRANTS AWARDED 74 **AMOUNT** \$725,240

Foundation grants helped provide food, emergency housing, utility assistance, and other supports to a projected 425,750 Rhode Islanders. (This number may contain significant duplication because many families and individuals receive services from several programs.) The Small Grants for Basic Human Needs program, which offers up to \$5,000, directly benefited 120,835 individuals. Recognizing the impact of Rhode Island's economic crisis on human needs, the Foundation made three "emergency community grants" at the end of 2009: \$100,000 to the Salvation Army Good Neighbor Energy Fund, \$100,000 to the Rhode Island Community Food Bank, and \$250,000 to the eight community action programs through the Rhode Island Community Action Association. Collectively, these organizations served 304,916 Rhode Islanders with Foundation funding.

Equity Action

GRANTS AWARDED 14 AMOUNT \$61,877

Equity Action is a permanent endowment established at the Foundation to advance the equitable treatment and improve the lives of lesbian, gay, bisexual, transgender, and queer (LGBTQ) Rhode Islanders. In 2009, this fund

made 14 grants to strengthen small and mid-sized organizations serving the LGBTQ community.

Newport County Fund

GRANTS AWARDED 26 AMOUNT \$269,036

The five organizations funded through the NCF youth systems program are serving approximately 2,990 young people in Newport County and will work together to craft a county-wide system of out-of-school learning opportunities. In addition, the Newport County Fund made grants totaling \$142,410 to 21 organizations through its Small Grants program.

Program for Animal Welfare

GRANTS AWARDED 22 **AMOUNT** \$574,536

The Foundation's Program for Animal Welfare (PAW) made 21 grants through its annual competitive grants program, which focuses on a variety of animal welfare issues including equipment for animal shelters, raising assistance dogs for the blind, the health of animals in Roger Williams Park zoo, preventing cruelty to animals, studying the needs of horse owners in the state, and humane education. In addition, the Foundation made a proactive grant of \$366,650 to the Ocean State Animal Coalition, a collaborative group of six humane organizations working to develop a spay-neuter clinic according to a model developed by the Humane Alliance in Asheville, North Carolina. The clinic will be located in Warwick and serve 15,750 animals in its first year of operation (2010-2011).

Scholarships

GRANTS AWARDED 231 **AMOUNT \$435,351**

Scholarships awarded by the Foundation in 2009 assisted 217 students with the expenses of post-secondary education.

Small Grants for Organizational Development

GRANTS AWARDED 51 **AMOUNT** \$304,934

Organizational Development grants provide up to \$7,500 to help organizations build their strength in the following ways:

- Strategic planning
- Board development
- Reorganization, streamlining, and/or human resource planning
- Financial planning/Fund development
- Business planning
- Feasibility studies
- Marketing planning
- Operational planning

The Rhode Island Foundation administers several additional discretionary grant programs that support a wide range of topics and geographies. These programs made a total of \$552,529 in grants.

RHODE Island FOUNDATION



SOURCES AND REFERENCES

The need statements in this report were derived from a variety of data sources, including: Initiative for Nonprofit Excellence Year 1 Evaluation: Report of Key Findings, April, 2010, LFA Group; the American Community Survey; the Rhode Island KIDS COUNT 2009 Factbook; the KIDS COUNT 2009 Data Book; the United Way of Rhode Island's Social Safety Net Study for Rhode Island; Toxics in Rhode Island, a 2008 report by Toxics Action Center; the Housing Works RI 2009 Fact Book; the state's Five Year Strategic Housing Plan (published in 2006); Rhode Island Housing; the Rhode Island Senate Policy Office; the Rhode Island Statewide Planning Program; Sovereign Bank's 2008 Economic Outlook Survey, conducted in conjunction with the Greater Providence Chamber of Commerce; and the Nonprofit Finance Fund.



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Page 5: Island Moving Company; Providence City Arts; New Urban Arts

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Page 7: Jennifer Foster, San Miguel School; Community Preparatory School; The Learning Community Charter School

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Page 9: Cornerstone Adult Services; Providence Community Health Centers

Page 10: Bryan Ferguson, Children's Friend and Service; Lucas Foglia, International Institute of Rhode Island