# DESIRABILITX OP ADDITIONAL COMANUHE COUNTY SCHOOL. 

 CONSOLTDATION
## APPROVEJ:



DESIRABILITY OF ADDITIONAL COIANCHE COUNTY SOHOOL CONSOLIDATION

THESIS

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21181 ?
Jaye C. Helm, B. S.

De Leon, Taxas
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## CHAPMEF I

## INTRODUCTION

The acceleration of school district consolidations during the past few years encourages the prediction that within the next few decades 50 per cent of the school districts now in existence will be abolished. The independent city school districta, previously confined to the corporate bounderies of the city, are becoming fewer because for school purposes oities are belng consolidated with their suburban and farm areas. The trend in school district organization in most of the states has been tovard community school administrative units or tom ward a completo county unit of administration. 1

The State of Texas is no exception to this trend. The number of school districts in this state decreased approximately 50 per cent between the school years of 1948-1949 and 1949-1950. The common school districts reduced theix number from 3,534 in 1948-1949 to 1,666 in 1949-1950, while the independent school districts increased from 962 in 1948-1949 to 1,066 in 1949-1950, thus reducing the total number of school districts from 4,496 to 2,732.2

1 Howard A. Dawson, "Trends in School District Reorganization," The Phi Delta Kappan, XXXII (March, 1951), 302.

Zkesearch Division, Texas State Teacherg Association, "Local District Keorganization," The Texas Outlook, XXV (Janm uary, 1951). 36.

This reduction in the number of school districts in this state may be attributed to the enactment of Senate B111s 115, 116, and 117, comonly referred to as the Gilmer-Aikin Bills, during the Fifty-first Legislature in 1949. In Senate $3 i 11$ 116, the County Boards of Trustees of the several counties were authorized and required to annex school districts not maintaining school for a period of two consecutive years to adjoinIng school districts having school.3/This action dissolved the small comon school districts that were contracting or transferring their students to other school districts.

Another school district study in this state that points toward further consolidation of school districts is the amall school survey. Under the direction of the Pexas Education Agency and the State Accrediting Committee, a survey is being made of the school districts that have a high school enrollment of fewer than one hundred scholastics. The purpose of this survey is to determine whether or not such school districts should remain as accredited high schools. 4

Since it is obvious that the trend in school district organization in Pexas is toward adaitional consolidations, the question arises as to the extent that additional consolidation of school districts should be encouraged. The very
$3_{\text {Senate Journal Supplement, Article VIII, Senate B111 }}$ Number 116, Flfty-first Legislature, Regular Session, June 2, 1949. p. 24.
${ }^{4}$ Texas Education Agency, "The Small Mich Schools of Texas--A Study of the Standards for Their Accreditation." November, 1950.
essence of this fact presents the background for the present study.

Statement of the Problem
The purpose of this study is to determine whether additional school consolidations in Comanche County will improve the educational opportunities of all students.

## Procedure

Many factors could be considered in determining the advisability of further consolidation of school districts in Comanche County; however, three will be used in this study: (1) financial, (2) educational, and (3) sociological. oriteria will be established from these three polnts of view and used to evaluate hypothetical groupines of the school districts of Comanche County. From such evaluation, conclusions will be made as to whether or not it is financially, educationally, and sociologically advisable to make additional consolidations.

> Lindtations of the stuay

This study is limited geographically to the school dism tricts of Comanche County. The population scholastic enrollment, area, industry, and the number as well as the population of the incorporated cities of this county describes an average county of the State of Texas. The availability of school records, in addition to the writer's personal knowledge of the school organization of Comanche County, prompted the selection of this county for this study. The conclusions evolving from
this thesis should not necessarily be assumed to be applicable to other counties and school districts.

A chronological limitation is also placed on this study In that data will be secured on all school districts in existence as of June 1, 1952. This data will be used in studying the potentialities of hypothetical groupings of the school districts. The only variations fron this school year will be for the purpose of indicating trends that might or might not have some bearing on further consolidation.

The criteria used in this thesis reflect the findings of several studiec of research groups and individuals. There may be sone question concerning the validity of some of the criteria, for, as revealed in numerous studies, it may be impossible to validate them. However, this study will use such criteria because they are the best available at the prosent time.

In addition to the previously mentioned limitations, this study is limited further in that it will not attempt to evaluato the curriculums of the schools to the extent of determining whether they are desirable or undesirable. Nather, this thesis will evaluate the educational opportunities of the potential consolidations, determining which district organization has the greater possibilities.

## Sources of Data

The data for this study will be secured from the following sources:

1. Records in the administrative offices of the accredited school districts of Comanche County.
2. Records in the office of the County School Superintendent of Comanche County.
3. Records in the office of the Toxas Education Agency, Austin, Ioxas.
4. Fecords in the office of the County Judge of Comanche County.
5. Records in the office of the County Tax Assessorm Collector of Comanche County.
6. Professional books, periodicals and reports of various studies dealing with consolidations of school distriots.

Related Studies
School consolidations present very delicate and troublesome problems to school administrators; because of this fact, many studies have been made in this field, Since the enactment of the Gilmer-Alkin Laws, the administrative porsonnel of the schools of Texas, especially the County School Superintendents and the County School Boards, have made extensive studies of their school districts in respect to consoltations. However, such studies have been made just for inmedate requirements by law and have not beon recorded for study.

Studies have been made nationally as well as locally with different approaches endeavoring to solve various problems of school consolidations. In that such studies deal with the consollation of school districts, they are all related to a
certain extent with this study; however, only those that are closely related are briefly described at this point.

Howell, in his study of the legal princliples and practices In the consoliation of school districts in Texas, 5 sought to do two things: (1) to make clear the fundamental principles underlying the relation of the state and the local school officials to the school district in regard to school district consolidation, and (2) to reduce to a systematic organization the principles derived from cases which are applicable to the problem of consolidetion of school districts.

Since he studied the legality of consolidation and pertinent controversies in enceavoring to get a clear viev of the methods and procedures of consolidation of schools in Texas, his thesis is related; yet, he ald not apply the lavs to further consolidation in any county.

Sabastian Investigated the Nevarro County School Districts to detemine if further school consolidation in Navarro County was desirable. From his conclusions and findings the following recommendations were made: (1) consolidation should take place for both elementary and high school purposes, (2) consolidation should continue until the point is reachod where there is at least one teacher for each yrade, (3) schools or six teachers

5Hewell Howard Howell, "Legal Practices in the Sorsolidation of School Districts in Texas," (Unpublished Master's Thesis, North Texas State College, Department of Education, 1950).
or more should not be further consolidated if it means the communtty will lose its elementary or high school unless the people of the communty favor consolidation, and (4) better roads for school bus routes should be provided in the county. 6

Apparently Sabestian's study 3 s very closely related. However, his investigation was made in 1948, and since that time the enactment of the Gilmer-Aikin Laws, as previously explained, have made drastic changes in school district oxganization in Texas. A study of further consolidation as of the school year 1951-1952 would include the effects of the QilmerAikin Laws on school districts.

In 1938 a research conmittee under the auspices of the United States Office of Education made a survey of the local school unit organization in ten states. This committee established data that will be used in this study. However, their study surveyed the organization from a atate level, and not from a local situation. ${ }^{7}$

Another research comittee in 1938 studied the principles and procedures in the organization of atisfactory local school units. Although a considerable amount of their findings will be used in this study, their conclusions advised states only

[^0]as to the procedures to use in considering the reorganization of school districts. 8

Howard A. Dawson, assisted by the George Peabody College for Teachers, conducted a field study of the satisfactory local school units. Dawson arew conclusions as to the size of the satisfactory school unit, and he decided that the consolldated schools had a financial structure more desirable than the smaller schools. Dawson's thesis was a comparison study of various school districts, whereas: this one is a direct application of trends and studies to a particular county. 9

Perhaps the investigation most closely related to this thesis is one made by Dean Skiles in 1850, who studied the officiency of the system of pupil transportation in Comanche County. Some of the many recommendations and conclusions made by Skiles that are pertinent to this study are as follows: (1) local school districts are too amall for conomical transportation, (2) the most economical bus routes can be established from the county as a whole rather than by andividual districta, and (3) the County School Board should work out a plan to organize Comanche County into one unit of school transportation.

BUnited Stetes Department of Interior, Office of Education, "Principles and Procedures in the Organization of Satisfactory Local School Units, "Research Bulletin 11, 1938.
${ }^{\text {Whoward A. Dawson, "Satisfactory Local School Units," }}$ (Division of Surveys and Field Studies, George Reaboay College for Teachors), Field Study 7, 1934.

Skiles's thesis, however, dealt with transportation problems only, and this study deals with the consolidation of school districts. 10

Organization and Presentation
This study is divided into four chaptors. Chapter I gives an introduction to the problem. In it are found a statement of the problem, a brief gumary of the purpose of the investigation, the limitations of the thesis, the source of data, a description of related studies, and the organization and presentation of data.

Chapter II is devoted to the establishment of criteria to be used in evaluating the school district organization of Comanche County. The criteria will be detemined from previous studies, use being made of the judgments and principles as established by various people making such investigations.

Chapter III presents a survey of the status of the schools of Comanche County under the present organization. Then existIng data are combined under hypothetical groupings of the districts in an endeavor to determine the financial and educational value obtained, with due consideration to the sociological view involved in the groupings.

In Chapter IV appear the sumary and conclusions.

10 Dean Skiles, "An Evaluation of the System of Pupil Transportation in Comanche County, Texas," (Unpublished Master*s Thesis, Department of Education, North Texas State College. 1950).

## CEAPTER II

## PRESENTATION OF CRITERIA

The purpose of this chapter is to present evolved criteria which may bo used to evaluate the school district organization of a political sub-division of a state, although it is impossible to apply uniform standards to every situation. 1

A general investigation of this type of problen was made by an advisory comittee on education appointed by the President of the United States in 1938. This committee was geared first to study and advise on Federal ald for vocational education and later to extend research on the entire educational relationshtp between Federal, State, and local conduct of educam tion. According to its report, citizens of the United States should oxpect certain standards of their schools.

The following services are among those thet should be universally available:

1. A well-planned program of general education for all children and youth, and also suitable preparation for particular vocations in accordance with the needs of the children and youth.
lunsted States Department of Interior, Office of Eaucation, "Local School Unit Organization in Ten States," Research Bulletin 10, 1938, D. 11. This reseaxch group found a necessity for desirable standards as to size, location, and services rendered by schools and school districts. However, they recognized the fact that standards for schools and school districts could not be predetermined but should be adaptable to particular conditions within the sub-division of a state.
2. Instruction by carefully selected teachers who are competent and well-prepared, and who are interested in the development of community life.
3. Safe and sanitary school buildings adapted to a modern program of instruction and related services.
4. Suitabie school equipment and instructional materials, including books and other reading materials adequate for the needs of the children.
5. Student aid when necessary to permit able young people to remain in school at least up to age eighteen.
6. Suitable opportunities for part-time and adult education.

The community facilities for educational and related services should include:

1. Adequate school and community libraries. 2. A broad community progran for the protection of the physical and mental health of the children.
2. Adequate provision of educational and related services for handicapped children.
3. Well-organlzed and competently staffed educational and vocational guidance for all children and youth.

The organization of the local school systam should be adapted to democratic mothods and needs:

1. The school aistrict or other local. administrative unit, whether urban or rural, should be large enough to permit economical organization, effective supervision of schools, and a broad base for local taxation.
2. The board of education should be broadly representative of the entire commnity.
3. There should be competent supervision of instruction and other services through a staff with supervisory capacity and social vision.
4. Teachers shoula be encouraged and given opportunity to participete actively and intellim gently in the development of educational and admindstrative policies for the school system; they should also be encouraged to participate in community activities appropriate for pubilc servants.
5. There should be definite cooperative arrangements for the coordination of the work of the schools with that of other community agencies concerned with the health, education, welfare, and guidance areas of children and youth.
6. In rural areas, the school system should be as efficiently organized and as well supported as in urban areas; so far as feasible school attendance areas should follow commnity lines.
7. Where separate schools are maintained for Negroes, they should be as well adapted to the needs of their pupils as were the schools for White children and youth. 2

The advisory comittee determining the above criteria after making its surver, has been substantiated in its decisions by individuals and groups of individuals making similar investigations. Inasmuch as all of the criteria presented by this committeo are not applicable to this particular thesis, the following three, condensed in suitable form, are used:

1. Will the organization of the local school districts present a well-planned program of general education for all chlldren and youth?
2. Will the local administrative unit be large enough to pemit economical organization, effective supervision of achools, and a broad base for local taxation?
3. Will the attendance area follow communty lines and present an efficiently organized and well supported school system?

The remainder of this chapter will be devoted to validation as well as clarification of such points as the size of school districts, school building specifications, finance,
${ }^{2}$ United States Department of Interior, Office of Education, "The Advisory Committee on Education, Report of the Comittee," (February, 193e), pp. 17-18.
social conditions, and other pertinent factors that may affect school consolidations financially, educationally, and sociologically. Also, the legal requirements of the State of Texas need to be given due consideration in the light of the selected criteria.

## Size of District

What should be the size of a desirable school aistrict? How large an enrollment should be expected in a desirable school? Various situations as well as various school administrators aight present a variety of answers to these questions. Yet, many research groups as vell as individual school men have accepted the decision of this matter by a conference of school personnel called by the Untted States Commissioner of Education, which studied the reorganization of school units. ${ }^{3}$ This group definea an attendance area as one including all children attending or eligible to attend a single school and held that an elementary attendance area should be large enough to have a teacher-pupil ratio of one teacher per thirty pupils with one grade per teacher. The high school attendance area, on the other hand, may comprise several elementary school attendance areas and have a funior high school of at least three hundred pupils and ten teachers, or a juniormsenior high school

Zunited States Department of Interior, Office of Education, "Report of the Proceedings of a Conference on Feorganization of Sehool Units," Bulletin 15, 1935, p. 1.
of three hundred pupils and ten teachers. The conference further emphasized the fact that a school adminlstretive unit does not have to conform with the boundaries of any political. sub-division of a state in that it might comprise a part of a county, county, or two or more counties or eities. 4

Howard A. Dawson in his survey of the satisfactory local school units concluded that it was possible to have administrative and supervisory services necessary for a complete oducational program at a reasonable cost, provided the local unit had at least 1,600 pupils and fortymive teaching units, 5 His study confimed the report of the conference committee on the size of the local unft as itemized in the previous paragraph; ${ }^{6}$ however, Cyr, in reporting in the Yearbook of the Department of Fural Education of the National Educational Administration in Pebruary, 2945, criticized the conclusions of Dawson, not as to the desirability, but as to the practiability in some instances of having an administrative unit this lurge. Cyr implies that to meet the requirements of Davson some of the districts would comprise several counties. ${ }^{7}$

41bia. . pp. 16-17.
BHoward A. Dawson, "Satisfactory Local School Units," (Division of Surveys and Pleld studies, George Poabody College for Toachers), Fiela study 7, 1934, p. 178.

Gunsted States Department of Interior, Office of Education, "Report of the Proceedings of a Conference on Reorganization of School Units." Bulletin 15, 1935, pp. 16-17.

7rank 6. Cyr, "Planning iffective Fural School Administration and Organization, " Yoarbook of Department of Rumal Education, National Education Association, 1945; p. 120.

Again, tho fact of ostablishing minimum standards suitable for every school district is not probable; yot, these is evim dence of desirable mintmum standards if possible and appicable to a given situation.

The State of Texas makes some minimum standard requirem ments for attendance of schools which receive financial support and also allows extra advantages to the larger school unit. Senate Bill 16, Acta of the Fifty-first Legislature, 1940, previously referred to in Chapter 1 of this thesis, outlines the requirements in the pupil attendance of the school before It recelves foundation grants. ${ }^{8}$ Article I, Section 1, proposes to guarantee to each child of school age in Texas minimum of nine full months of school each year. Article III. Section 1 . Sub-division (1) allocates the number of teachers for each school in the following manner:
a. School districts having fewer than fifteon pupils in average dally attenciance shall not be oligible for any classroom toacher units unless approved in oxtreme cases by the Commissioner of Educetion.
b. School districta having from ifiteon to twenty-five puplls in average dally attenance-me classroom teacher.
c. School districts having fron twenty-six to 100 pupils, Inclusive, in average dajly attendance are allowed two classroom

Bportions of the provisions of Article III, Sections 1-7 are listed on pages 15-17 of this thesis. Senate Journal Supploment, Article III, Senate Bill 116, Fifty-first legislature, hegular Session, Jwne 2, 1949, pp. 11-15.
teacher units for the first twenty-six pupils and one classroom teacher unit for each additional twonty-one pupils.
d. School diatricts having from 110 to 156 pupils in averaee dajly attendance receive six classroom teacher units.
3. School districts having from 157 to 444 pupils in average daily attendance recelve one olass room teachor unit for each twenty-four pupils or fractional part thereof in excess of one-hale.
f. School districts having from 445 to 487 pupils in average daily attendance receive ninetoon classroom teacher units.
8. School districts having from 400 to 1512 pupils in avorace dally attendance are entitiled to one classroom teacher unit for each twenty-five pupils or fractional part thereof in excess of one-half.
h. School distixicts having from 2,513 to 1,590 pupils in average dally attendance receive sixty-one classroon teacher units.

1. School districts having 1,600 or more pupils in averase dally attendance receive one classroom teacher unit for evory twenty-six pupils or mafor fractional part thereof.

Section 2 authorizes the schools showing sufficient need for vocational teachers to employ same. Small schools may pool together in employment of vocational teachers on a part-utime basis for each school.

Section 3 provides for the employment of special service teachers in addition to the regular classroom toachers on the
basis of one for every twenty classroom teacher units in a school. Again the small schools may pool together to employ such teachers.

Section 5 authorizes the employment of supervisors or counseloxs on the besis of one for every forty classroom teacher units and an additional supervisor or counselor for each additional fifty classroon units. The small gchools are authorized to pool their classrom units in the emplogment of a supervisor or counselor.

Section 6 outilnes the requirements for principal units on graduated basis starting with the small school on a parttime basis to the large school with more than one full-time principal.

Section 7 entities a district having a four-year accredited high school to have a superintendent.

In addition to the above legal raquirenents for the schools of Texas, the State Accrediting committee for schools of Pexas demands the following classlication of schools to be affiliated or accredited on a grade-teacher basis: one-taacher schools may be classified as six-grade schools; two teachers may teach as high as eight grades; threa teachers, elght grades; four teachers, nine grades; five teachers, ten gradea; and a school may have an afflliated high school if it employs seven teachers. Schools not meeting this standard of classification are entitled to an eight-months' school year rather than a nine months' 9

Trexes Education Agency, Handbook for Local School officials, (Septomber, 1951), p. 39.

Feom the judgments presentad, it may be concluded that schools should be large onough to have a teacher-pupil ratio of thinty pupils per one teacher for each grade in the elexentary school and three hundred students with ten teachers in the high school, to meet the desirable minimum standards.

Specifications of Buildings and Sites

Although this study is not an evaluation of school property, there is an apperent need to consider available school property, sites, and buildings should additional consolidation be concluded.

The Research Comittee of the United States Department of Education, studying the 1 cal school unit organization in ten states in 1938, decided that school busiajngs should be planned from a functional point of view in that they should be constructed with definite educational serviees in mind. she builaings showla be constructed to be free of physical hazards and should be properly Iighted, heated, and ventilated with equipment sufficient to insure the maximum health, safety, and instructional efficiency of both pupils and teachers. Furthermore, the school site should be freo from hazards to health and safety, with one acre of land for each fifty pupils. 10

The research comittee on principles and procedures of organization of school districts suggested that the location of

[^1]the schools should be considerea on the basis of general topography, including stream, natural barriers, and the future as well as the present possible conditions of roads. This commttee further advisec that ife in the lone run the abandonment of usable school houses would be more economacal, the present builaing should be abandoned without regard to the present conditions, and new buildings on new locations provided. 11

Apparently, in considering the school buildings and sites, the vital question is always the health and safety of the school and students. This implies that there should be sufficlent housing and playground facilities to accomodate the students. The Texas School Laws emphasize the safety and health requirements of buildings and sites for students and teachers in outilning certain building specifications such as ventilation, heating, lighting, and fire hazards. 12

## Transportation

In establishing attendance areas for elementary and high schools, the conference comittee, meeting in Washington in June, 1935, agreed that transportation facilities should be furnished to all elementary students living two miles from school and to all high school students living two and onehalf miles from school. They further agread that the elementary

1 Unitod States Department of Interior, Office of Raucation. Prineiples and Procedures in the Orgentzation of Satisfactory Local School Units," Research Bulletin 11, 1938, pp. 26-27.

12J. C. Hinsley. The Handoook of Texas School Law, pp.684-86.
students should not be on the school bus more than one hour and high school students not more than one and one-hale hours. 13 These principles of transportation have been generally accepted. On the other hand, the research committee investim Gating the local school unit organization in ten states attackea the problem of transportation in the broad concept that chilaren who do not live within walking alstance of school should be provided transportation at public expense. However, this com mittee emphasized that the expense of transportation should be kept at a mininum by the location of school buildings to permit the maximum number of children to walk to school. 14

The pifty-firsti Legislature of Texas indicated the State's desire to furnish transportation for students. The laws provide for each child pesiding two miles from school within a school district to be furnished free transportation, the school district being reimbursed on a graduated scale of $\$ 3.50$ to $\% 7,00$ per month according to the scholastic population per square mile of the county. The bills do not prevent students that live less than two miles from school from riding the bus. There is the requirement that all bus routes must be approved by the County School Board subject to the approval of the State Commissioner of Education, and they are instructed by law to

[^2]plan the most economical system of transportation possible. This fmplies that routing of buses to accomodate childen living less than two miles from school will not be permitted. However, students who live less than two miles fron school on approved bus routes may ride the bus. 15

The P Ifty-second Eegislature, mecting in 1951, revised the inancial reimbursement to schools, endeavoring to provide transportasion on a cost basis; however, no change was made in the distance requirement from school for students eligible to free transportation. 16

School Pinance
It is no easy matter to compare cost in oducation, for costs must be related to the service rendered. 17 However, in the Seventeenth Yearbook of the American Association of School Administration, devoted to describing the basjc principles of financing education, the basic issue of all financial structures was applied to school finance in the following question: "Is society getting its money's wo.thin fon pubite schoolspris
$15_{\text {Senate }}$ Journal Supplement, Article V, Senate Sill 116, Fifty-first Legislature, Regular Session, June 2, 1949, pp. 18-20.

16Vernon's Texag Session Law Service, Vol. 3, Senste Eill No. 90 , Acts of the Fifty-second Legisiature, 1951, p. 325.

17National Education Association of the United States, Seventeenth Yearbook of the American Association of School
 349-50.

18Fred Engleharat, Report of the Superior Misconsin School Survey. p. 26.

Therefore, achool district reorgantzation program must be financially sound in order that society will receive a better educational system and Plnancial structure.

In several of the research studios on reorganization of school districts, reference was made to the requirements of financial support of schools as outlined in the Fifteenth Yearbook of the Department of Superintendence of the National Educational Association, which are as followa:

1. lax units for public schools should be organized for the support of all public education for people up through 20 years of age. In other words, every $100 a l$ section of a state should be recuired to participate in the finencial support of public education through what is now recognized as the secondary school period.
2. School tax units should be independent of all other municipal and quasimunicipal organizations.
3. School tax units should be so organized as to guarantee the exertion of a minimum financial effort toward the support of public education by every local area of the state.
4. In determining the reasonable normal financial effort that is to be required of local areas in the support of punilc schools, the total tax burden of the area included in the school tax unit should be considered.
5. In the establishment of school tax units, governing legislation should differentiate between taxes for current expense and taxes for programa of capital outlay. 19

In so far as financial support of schools is considered, the State of Texas endeavors to equalize the opportunities of each school by supplementing the foundation program fron state funds after the locel district support of the school program

19National Luvation Association of the United States. The Improvement of Gducation, Fifteenth Yearbook of the Dem partment of Superintendence. 1937. p. 135.
has been determined by an economic index of the financial ability of each county. This method of determining the financial requirement of the local district makes possible the equalization of taxation in all local districts according to their ability to pay. The State requires a certain amount of money raised from the local level to meet the minimum requirements of the required school program and allows an opportunity for the local district to enrich its school program if it so desires. 20

## Social Conditions Affecting Consolidation

Wany factors enter into the efforts of achool adminism trators to consolidate school alstricts. One of the most important factors to be considered is the sociological viewpoint. Arthux Moehlman, a laading authority in educational sociology, presented what is probebly one of the most outstanding aspects of social-economic growth affecting rural schools in the following statement:

Dach power machine changed the overall pattern of Ilving. The internal combustion ongine, when applied to the automoblle, facilitated the growth of a now network of roads, expansion of city suburbs, consolidated schools, dietary changes, and revised moral standards. 21

20 Senate Journal Supplement, Article VI, Senate 3111116. Fifty-first Legislature, Regular Session, Tune 2, 1949, pp. 20-23.

21Arthur Henry Moenlman, "Soctal Change and District Reorganlzation," The Phi Delta Kappan, XXII (Warch, 1951), 301.

It is probably impossible to analyze all the factors involved in effecting present soclal changes. However, the research committee surveying the organization of local school districts in ten gtates observed the following sociologieal factors influencing consolidation of schools: (1) racial and national origin, (2) religiona, (3) cultural backgrouna, (4) social philosophy toward education, (5) local traditions, and (6) local prefudices and communtty rivalries. They also observed that sociological factors affecting the organization of local school units are often closely allied with topograph1cal factors. 22

In addition to the above mentioned factorg, the comittee that studied the principles and procedures for organization of school districts made the following two observations which should be considered in studying the consolidation of school districts: (I) where the removal of the gchool would do great violence to certain well established communty enterprises and attitudes, a school should not be removed, although it may not meot the standards of the minimum size of the school, and (2) schools should be located in relatively permanent centers of population. the permanency of population should not be determined only by growth in the past; a study should be made of present factors that will influence the stability of erowth or decline of population in the future. As a matter of fact,

[^3]It frequently happens that the presence of some particular factor, such as a local industry and the likellhood of its removal, will point to a more reliable index of the future population than any statisticel formula or trend. 23

Sunmary of Criteria
From the data and information secured and presented above, the following criteria will be used to evaluate the present and potential school aistrict organization:

1. Will the organization of the local school districts present a well planned program of general education for all children and youth?
2. Will the local administrative unit be large enough to permit economical organization, effective supervision of schools, and a broad base for local taxation?
3. Will the attendance area follow communty lines and present an efficiently organized and well supported school system?
[^4]CLAPTER ITI

##  OF THE SOHOOL DTSTRICTS

During the 1951-1952 school year, Comanche County contained eleven school districts. Of those eleven districts, 1 four were legally recognized as independent school districts under the direction and administration of their own superintendents, and seven were comon school districts supervised by a county School Superintendent who was selected by popular vote of the people of Comanche county.

Two of the school districts, Reirviow and Slpe Sprines, did not maintain a achool during the $1951-1952$ school year the second year that they have not operated a school within their district, and prior to the beginning of the 1952-1953 school year the County School Board will be required to annex these districts to some district or districts maintaining school. such action belng mandatory upon the part of the county School Board under the provision of Senate Bill 116, Acts of the fifty-first Legislature, 1949.2 Due to the location of the

1For general information such as the names of the districta, legal status, classification, average daily attendance. average membership, and namber of teachers, seo Table 1.
$2_{\text {Senate }}$ Journal Supplement, Article VIII, Senate Bill 116, ffety-finst Legislature, Kegular Session, June 2, 1949. p. 24.

TABLE 1
NAME OF SOHOOL, LEGAL STADUS, TOLAL GVLRAGE DATLY ARTEDAROE, REFTMED AVERAGE DAILY ATLGMDAGCE, AVGRAGE MEMESRESHIP, AND TLACHER PSRSONMEL FOR COMANCHE COUSTY SCHOOLS 1951-1952

| Name of School | Legal Status | Average Dasiy Attendance |  |
| :---: | :---: | :---: | :---: |
|  |  | Total | Refined |
| Comanche | Independent | 956.39 | 847.7 |
| De Leon | Independent | 677.18 | 654.02 |
| Gustine | Independent | 240.24 | 240.24 |
| Sideny | Independent | 167.21 | 164.21 |
| Comyn | Common | 111.54 |  |
| Proctor | Common | 57.50 | 55.55 |
| Beattie | Common | 32.21 | 31.42 |
| Van Dyke | Common | 36.76 | 36.76 |
| Hasse | Common | 27.88 | 27.88 |
| Sipe Springs | Common | 0.00 | 0.00 |
| Fairviow | Common | 0.00 | 0.00 |
| County Superintendent's Office | xxxx | x $\times 2 \times$ | xxxx |
| Potals | 11 | 2,306.91 | 2,262.97 |

## TABLE 1 (contsnued)

| Avemage semberahip | Wumbox of \%eachers | Slamgitscation |
| :---: | :---: | :---: |
| 1000.2 | 48 | 12 |
| 711.04 | 34 | 12 |
| 249.75 | 13 | 12 |
| 174.47 | 10 | 18 |
| 119.72 | 8 | 12 |
| 60.41 | 3 | 8 |
| 38.39 | 8 | 7 |
| 58.56 | 2 | 7 |
| 29.72 | 2 | 7 |
| 0.00 | 0 | 0 |
| 0.00 | 0 | 0 |
| xxex | 1 | 0 |
| 2,425.04 | 123 | \%x |

aistricts, to the transferxing of studenta of the district during the past achool year, and to the anticipeted action of the

County School Eoard, the Fairview District should be considered as being annexed to the Gonanche Independent School District; and the Sipe Springs District, divided equally between the De Leon Independent District and the Sidney Independent Distract.

The common school districts of Less than twelve grade classification, Proctor, Beattie, Van Dyke, and Hasse, transfermed their high school students to the Comanche Independent School from the 1951-1952 school year. 3

For practical purposes, the districts are grouped into four potential school district organizations. Group I conGains the anticipated 1958-1953 organization of school districts, Comanche, De Leon, Gustine, Sidney, Comyn, Proctor, Beattio, Van Dyke, and Hasse. Group II is composed fo four aistricts, namely, Comanche, De Leon, Gustine, and Sidney. The smaller districts under this group are dissolved in the following manner: Comyn, annexed to De Leon; Proctor, Beattie, Van Dyke, and Hesse, to Conanche. Group III contains the two larger districts, De Leon and Comanche, and differs from oroup II In that Gustine and slaney are considered as amexed to Comanche, The final group, Group IV, is composed of only one school asatrict, known as the Comanche County School. By way of sumary, the number of districts for oach group is as followa:

3 There is one exception in that a few of the Beattie High School students who Iived near the Sidney School District Ine were transferred to sidney.

Group I, nine schools; Group II, four schools; Group III, two schools, and Group IV, one school.

The intent of this chapter, as previously mentioned, is to apply the criteria established in Chapter II to the hypothetical groupings of the school diatricts. Each criteria is presented with perthent data.

## Criterion 1

Will the organization of the Jocal school districts present a well planned program of general education for all children and youth?

All of the schools of Comanche County qualify for a foundation program erant from the Texas Eucation Agency. The financial program limitations of the districts make it Imperative that monotary assistance from the State be received in order to meet the minimum foundation school requirements. Hence, each school employs the number of taachers for which $1 t$ qualifies under the foundation program.

The attained average daily attendance of a school district during a school year determines the number of teachers the district may employ for the following school year. During the 1950-1951 school year, as can be seen in Trole 2, the average dally attendance of the schools of Comanche ounty was sufficient to permit the employment of 123 teachere for the 19511952 school year. Yet, as Table 2 indicates, during the 19511952 school year, the average daily attendance of the schools

TAELE 2
TEAGHER EERSONNEL OE BACH SCHOOL FOK THE 1951-1952 SCHOOL YEAT AND BLIOIBELITY EOR THE 1952-1953 SCHOOL YEAR

| School | Years | Class. leachers | Vocational |  | Teachers <br> D. Z. |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | A8. | 玉. ${ }^{\text {M }}$. |  |
| Comanche | $\begin{aligned} & 1951-52 \\ & 1952-53 \end{aligned}$ | $\begin{aligned} & 39 \\ & 30 \end{aligned}$ | 2 2 | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ | $\frac{1}{2}$ |
| De Leon | $\begin{aligned} & 1951-52 \\ & 1952-53 \end{aligned}$ | $\begin{aligned} & 28 \\ & 27 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ | $\frac{1}{1}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ |
| Gustine | $\begin{aligned} & 1951-52 \\ & 1952-53 \end{aligned}$ | 10 10 | $\frac{1}{1}$ | $\frac{1}{1}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ |
| Sidney | $\begin{aligned} & 1951-52 \\ & 1052-53 \end{aligned}$ | 7 7 | 1 | $\frac{1}{1}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ |
| Comyn | $\begin{aligned} & 1851-52 \\ & 1952=53 \end{aligned}$ | 6 4 | $\begin{aligned} & 1 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ |
| Proctor | $\begin{aligned} & 1951-52 \\ & 1952-53 \end{aligned}$ | $\begin{aligned} & 3 \\ & 3 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ |
| Beattie | $\begin{aligned} & 1961-52 \\ & 1952-53 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ |
| Hasse | $\begin{aligned} & 1951-52 \\ & 1952-53 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ |
| Van Dyke | $\begin{aligned} & 1951-52 \\ & 1952-53 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \end{aligned}$ |
| Totals | $\begin{aligned} & 1951-52 \\ & 1952-53 \end{aligned}$ | $99$ | 7 6 | 5 5 | $\frac{1}{1}$ |

TABLE 2 (continued)

| Spec. Serv. Teachers | Lxcep. Child Teachers | Super. visor | Erin. | Supt. | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 1 | 0 | 1 | 1 | 48 |
| 1 | 1 | 0 | 1 | 1 | 47 |
| 1 | 0 | 0 | 1 | 1 | 34 |
| 1 | 0 | 0 | 1 | 1 | 33 |
| 0 | 0 | 0 | 0 | 1 | 13 |
| 0 | 0 | 0 | 0 | 1 | 13 |
| Coop. | 0 | 0 | 0 | 1 | 10 |
| coop. | 0 | 0 | 0 | 1 | 10 |
| Coop. | 0 | 0 | 0 | 1 | 8 |
| Coop. | 0 | 0 | 0 | 0 | 4 |
| Coop. | 0 | 0 | 0 | 0 | 3 |
| Coop. | 0 | 0 | 0 | 0 | 3 |
| Coop. | 0 | 0 | 0 | 0 | 2 |
| Coop. | 0 | 0 | 0 | 0 | 2 |
| Coop. | 0 | $\bigcirc$ | 0 | $\bigcirc$ | 2 |
| Coop. | 0 | 0 | 0 | 0 | 2 |
| Coop. | 0 | 0 | 0 | 0 | 2 |
| 1* | 0 | 0 | 0 | 0 | 2 |
| 3 | 1 | 0 | 2 | 5 | 123 |
| 3 | 1 | 0 | 2 | 4 | 117 |
| Whe | ols deslgna | Coop | under | he spec |  |
| service teacher column add their classroom teacher units in order to employ one special service teacher. |  |  |  |  |  |
|  |  |  |  |  |  |

decreased from the mark attalnod during the 1950-1951 school year, thus authorizing the employment of only 117 teachers. 4

Table 3 contains the same information for the hypothetical groupings of the school districts. For the 1952-1953 school year, Group I has a total of 117 teacher positions, and Group II, reducing this number by three, totals 114 teachers. The reduction is in the number of classroon teacher units which decreased four, but Group II added a supervisor because the Comanche school Diatrict exceeds forty classroom teacher units. Supervisors are alloted to school districts having forty class roon teacher units; each additional supervisor in excess of the first requires fifty classroon units. 5 Schools may pool their units in order to qualify for a supervisor, but this policy has rot been put into effect by the schools of Comanche County.

The total teacher personel of the dastricts in Group III is two less than that of Group II. The claasroom teacher units are peduced by one; the superintendents; by two. Yet, Group III adds one speclal service teacher because twenty additional classroom teachor unitg are attained by the Comanche School.

4The marked decrease is attributed to the inability of Comyn to maintain a high school for the 1952-1953 school year and to a drought, causing famers to leave temporarily to seek employment until another crop year. Comyn's average dally attendance qualifies them for five teachers. It is the desire of the Comyn School to maintain an olementary school for eight grades, with four teachers for the 1952-1953 school year, and transfer their high school students to De Leon.
$5_{\text {Senate Journal Supplement, Section 5. Article III, Senate }}$ Bill 116, Fifty-first Legislature, Regular Session, June 2. 1949. p. 15.

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TABLE 3
FOTGMTIAL TEACHER PERSONNEL FOR GROUPS II, III, AND IV SOHOOL DISTRICRS, $1952-1953$


Group II

| Comenche De Leon Gustine sidney | $\begin{array}{r} 1099.31 \\ 759.21 \\ 240.24 \\ 164.21 \\ \hline \end{array}$ | $\begin{array}{r} 44 \\ 30 \\ 10 \\ 7 \\ \hline \end{array}$ | $\begin{aligned} & 2 \\ & 2 \\ & 1 \\ & 1 \end{aligned}$ | $\begin{aligned} & 2 \\ & 2 \\ & 1 \\ & 1 \\ & \hline \end{aligned}$ | 1 0 0 0 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Totals | 2262.97 | 91 | 6 | 5 | 1 |
| Group ITI |  |  |  |  |  |
| Comanche De Leon | $\begin{array}{r} 1503.76 \\ 759.21 \\ \hline \end{array}$ | $\begin{aligned} & 60 \\ & 30 \end{aligned}$ | 4 <br> 2 | 4 1 | 1. |
| Totels | 2262.97 | 90 | 6 | 5 | 1 |
| Group IV |  |  |  |  |  |
| Comanche County | 2262.97 | 91. | 6 | 5 | 1 |

TABLE 3 (contanued)


In the same comparison, the one school system, Group IV, retalng the same number of personnel as Group ITI. Fowever, in Group IV one classroom unit is added along with another supervisor, although the superintendents and principels are reduced by one each.

The complate loss of personnel from Group I to Group IV is flve: foux classrom teachers, one principal, and three superintendents; the gains are one special aervice teacher and two supervisorg.

Another comparison can be made of the schools in a study of the teachermpupil ratio. Although a definite assignment of elementary or high school teacher cannot be made for the Croups IT. III, and IV, a comparison can be shown of the teachermpupil ratio of the schools in Group I. This information is presented in Table 4.6 The average dally attendance used in this investigation possibly will not give as clear a picture as does enrollment, but the schools of Comanche County had a percentage of attendance of 90 per cent during the 19511952 school fear. Hence, the comparison would be practically the same by using average daily attendance.

Furthermore, Table 4 reflects a variation in the teacherpupil ratio from one teacher for fourteon chllaren at the Hasse School to one teacher for twenty-six pupils in the Comanche School. Yet the teacher with fourteen children is teaching three and onewalf grades, and the teacher at the Comanche School with twenty-six pupils is teaching only one grade. The schools with the smaller ratios are providing from 1.1 grades per teacher to three and one-half grades, whereas the schools

Gn Table 4, the elementary prineipals are Encluded in the count of elementary teachers, but the special service teachers are excluded. The high school teacherg include all teachers and administrative personnel.
TABLE 4

| Name of School | Average Daily Attendance |  | No. of Teachers and Teachar-Pupil Ratio |  |  |  | No. Grades Per reacher |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Elem. | High School | Elem* H. S. |  |  |  |  |
|  |  |  | T | R | \$ | F | Elementary |
| Comenche | 660.58 | 287.12 | 25 | 26 | 22 | 13 | 1 |
| De Leon | 482.38 | 171.64 | 20 | 24 | 13 | 13 | 1 |
| Gustine | 162.68 | 77.56 | 7 | 23 | 6 | 13 | 1.1 |
| Sidney | 114.86 | 49.53 | 5 | 23 | 5 | 10 | 1.6 |
| Comyn | 78.53 | 26.66 | 4 | 20 | 4 | 6 | 2 |
| Beattie | 31.42 | 0.00 | 2 | 16 | 0 | 0 | 3.5 |
| Proctor | 55.55 | 0.00 | 3 | 18 | 0 | 0 | 2.6 |
| Van Dyke | 36.76 | 0.00 | 2 | 18 | 0 | 0 | 3.5 |
| Hasse | 27.88 | 0.00 | 2 | 14 | 0 | $\bigcirc$ | 3.5 |

with the larger ratio are providing only one grade per teacher. The same ratio exists in the high school teacherpup11 comparison.

High schools may be compared by the courses offered to the students. A high school may have certain approved affiliated subjeets ${ }^{7}$ and teach them every other year. Table 5 reveals tho affllated subjects of each high gchool for the 1951-1952 school year and the subjects taught by each high school during that year. The largest high school by average daily attendance has thirty-five and one-half affiliated credits and offered thirty-five and onemalf credits to its students during the 1951-1952 school year, whereas the smallest high school has an approval of twenty-three and one-half affillated credits by the State Accreating Commitee and offered seventeen credits to its students during the 1951-1052 school year. The students in the Comanche High School had an opportunity of selecting courses from seventeen and one-half more subjects than ald the student in the Comyn High School.

Applying this comparison to the potential groupings of the school distriets, the opportunity of the studenta for a wider selection of gubjects in Groups III and IV would be onriched by such arrangement or rearrangement.

[^5]TABLE 5
AFPILIATED SUEJECIS APPROVED BY THE ACORDDTTING COMATTTEE AND SUBJECTS OFTERED DURING

THE 1951－1952 SCHOOL YEAR HOR EACE HETE SCHOOL

| Subjects | Units | Comanche | De Leon | Oustine | Sidney | Comyn |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| English | 4 | X | X | x ${ }_{\text {\％}}$ | x＊ | X ${ }^{\text {\％}}$ |
| American hist． | 1 | 婦 | x ${ }^{\text {c }}$ | x＊ | x＊ | x ${ }^{\text {\％}}$ |
| Horld history | 1 | x | x 4 | x | x | x＊ |
| Texas history | 考 | X＊ | X | x ${ }^{\text {\％}}$ | x＊ | x |
| Civies | 量 | x＊ | ＊＊ | $x^{3}$ | x ${ }^{\text {\％}}$ | x\％ |
| Economics | 量 | （＊） | X＊ | x ${ }^{*}$ | x |  |
| Algebra I | 1 | X＊ | ＊＊ | x\％ | x＊ | x ${ }^{*}$ |
| Algobra 11 | 1 | X | x＊ | X＊ | X＊ | x |
| Plane geonetry | 1 | X＊ | ＊＊ | x ${ }^{\text {c }}$ | X ${ }^{\text {\％}}$ | x ${ }^{\text {\％}}$ |
| Ceneral math． | 1 | x | X＊ | X＊ | ＊＊ | x＊ |
| Spenish | 1 | x＊ |  |  |  |  |
| Conmercial arith． | $\frac{1}{8}$ | X＊ | x | x | x $\quad \cdots$ |  |
| General sclence | 1 | X＊＊ | x | X | X | x |
| B10logy | 1 | $\mathrm{x}^{*}$ | x＊ |  |  |  |
| Chemistry | 1 | X＊ |  |  |  |  |
| Voc．agri． | 4 | ＊＊ | x ${ }^{\text {\％}}$ | $\mathrm{x}^{\text {\％}}$ | x＊${ }^{\text {a }}$ | x＊ |
| Homemaking | 4 | x ${ }^{*}$ | X ${ }^{\text {\％}}$ | $x * \%$ | x＊v | x ${ }^{\text {v }}$ |
| Bookkeeping | 1 | X\％ | $\mathrm{x}^{*}$ | $\mathrm{X}^{*}$ | x |  |
| Typing I | 1 | x ${ }^{*}$ | x | 著 | x＊ | X ${ }^{\text {娄 }}$ |
| Typing II | 1 |  | $x^{*}$ | x |  |  |
| Stenography | 1 | x | X | x |  |  |
| Jr．Bus．Trng． | 1 | $\mathrm{x}^{*}$ | $x^{*}$ | x | x | $x$ |
| Music | 4 | X＊ | ${ }^{\text {x }}$ |  |  |  |
| Safety ed．and driver trne． | 夌 | X＊ | X＊ |  | ＊＊ | x |
| Dist．sducation | 2 | x |  |  |  |  |
| Home ac．gen． | 1 | x |  |  |  |  |
| Public speaking | 1 |  | X | x | $\mathrm{x}^{2}$ |  |
| Journalism | $\frac{1}{2}$ |  | X |  |  |  |
| Health | 1 |  | X |  |  |  |
| Physical ed． | 1 |  |  |  |  | $\underline{x}$ |
| Totals |  | 35复－35 | 35－28 | 27－21 ${ }^{\frac{1}{2}}$ | 26－20 ${ }^{2}$ | 23 ${ }^{2}-17$ |

$x$ denotes affiliated subject
落 offered in 1951－52
v not ofered as a full－time program with a 3mith－Hughes teachers．
a offered in 3章 units
$b$ offered in 2 units
TABL 6

| School District | State and County Valuation | Local Pund Assignment | Tax Rate |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Local | Bond |
| Comanche | \$3,702,051.00 | \$24,351.52 | W1.00 | . 50 |
| Do, Leon | 2,571,166.00 | 16,912.48 | 1.15 | .35 |
| Gustine | 945,612.00 | 6,220.37 | 1. 30 | . 20 |
| Sidney | 657,565,00 | 4,325,08 | 1.25 | . 25 |
| Comyn | $758,884.00$ | 4,991.87 | 1.50 | . 00 |
| Proctor | 383,578,00 | 2,522.77 | 1.30 | .20 |
| Beattie | 232, 149.00 | 1,527.12 | 1.35 | .15 |
| Van Dyke | 124,541,00 | 819.50 | 1.35 | . 15 |
| Hasse | 151,366.00 | 995.65 | 2.30 | . 20 |
| Sipe Springs* | 304,080,00 | 2,000.38 |  |  |
| Falruiew\% | 111,888,00 | 736.34 |  |  |

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## Criterion 2

Will the Local administrative unit be large enough to permit economical organization, effective supervision of schools, and a broad base for local taxation?

The indopendent school alstricts as well as the common school districts of Comenche County use the County Tax AssessoxCollector for assessing and collecting taxes. Therefore, all schools are financed on the State and County renditions, the assessment used by the rexas Education Agency in determining the amount of local support of the foundation school program anch district is expectea to ralse.

In preparation for a cost anslysis certain pertinent data must be compiled. Table 6 containg some of this information as to the valuation of aach district, the local fund assignment by the lexas Education Agency, and the tax levy for the 1952-1953 school year.

A11 of the school districts have voted the maximum tax rate of $\$ 1.50$ and all are assessing thit amount each school year, as can be seen in Table 6. Based upon 100 per cent tax collections, each school district will require the amount of money shown in Table 7 to meet the 1952-1953 indebtedness requirement, ${ }^{9}$

The Texas Education Agency, administering the GilnerAfkin School Laws, offers each school district an opportuntty

Bprior to each school year, the local school board is required to make or levy a tax sufficient to meet the current year's bonded indebtedness requirement.

MABLE 7
 1952-1953

| School District | Indebtedness <br> Requirement |
| :--- | ---: |
| Comanche | $0,530.41$ |
| De Leon | $18,510.25$ |
| Gustins | $1,891.22$ |
| SLaney | $2,01 \% .91$ |
| Comyn | 0.00 |
| Proctor | 767.15 |
| Beattle | 349.25 |
| Van Dyke | 186.81 |
| Hasse | 302.73 |

to onrich their school progran. The total tax collection, less the local furd assignoent made by the gexas education Agency, shown in Trble 6, and less the money necessary for the bonded indebtedness, show in Table 7, determines the ensthment fund of each alatrict. This money may be used In any way deoned advisable by the local school board and is frequently used for (1) the employment of adaltional teachers, (2) supplementing the salaries of toachoxs, ( 5 ) repair of school plants, and (4) payment on axcess tramspoxtation sosts.

Fable 8 shows the enplchment fund for the Group I school districts, based on 100 per cent tax collection, and also the
$43$


TABLI 9
OPERATIONAL COST ANALYETS OF SGHOOL DISTRICDS 1952-1953

| School | A. 2.4 . | Bonded Indebtedness |  | Local Maintenance |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total | Per Cap. | Total | Per Cap. |
| Comanche | 947.7 | \$18510.24 | \%19.00 | W5C985.61 | 341.00 |
| De Leon | 654.02 | 9538.41 | 14.00 | 31527.78 | 49.00 |
| Gustine | 240.24 | 1891.22 | 8.00 | 12360.56 | 51.00 |
| Sidney | 164.21 | 2018.91 | 12.00 | 10142.96 | 62.00 |
| Comyn | 105.19 | 0.00 | 0.00 | 21405.36 | 108.00 |
| Beattie | 31.42 | 348.22 | 11.00 | 3143.11 | 100.00 |
| Proctor | 55.55 | 767.15 | 14.00 | 5014.20 | 90.00 |
| Hasse | 27.88 | 308.73 | 11.00 | 1978.16 | 71.00 |
| Van Dyke | 36.76 | 186.81 | 5.00 | 1671.18 | 46.00 |
| Totals | 2263.97 | 33563.70 | x $x \times x \times x$ | 116228.92 | $\mathrm{xx} \times \times \mathrm{x}$ |

TAELU 9 (continusd)

| State Cost |  | Grand Total |  |
| :---: | :---: | :---: | :---: |
| Total | Per Capita | cotal | For Capita |
| 135792.36 | 5143.00 | \%193289.22 | \%203.00 |
| 978777.40 | 149.00 | 138943.59 | 212.00 |
| 42360.03 | 176.00 | 56611.81 | 235.00 |
| 32000.67 | 195.00 | 44242.54 | 269.00 |
| 9333.83 | 79.00 | 19730.19 | 107.00 |
| 5374.66 | 171.00 | 8966.01 | 282.00 |
| 7457.90 | 134.00 | 13239.25 | 235.00 |
| 6719.85 | 241.00 | 9000.74 | 323.00 |
| 5389.52 | 140.00 | 7247.51 | 197.00 |
| 341386.24 | XXXXXX | 401170.86 | xxxxox |

per capita averase daily attendance ratio of the andiment fund. The Gonanche School Liatrict has the lowost per caplta anchichent fund, whth each atudent in average daily attendance receiving (14.00, and the Comyn School has the highegt per copita orrich fund, 60.00 for each atudent in avernge daily attendance. The onrichnent fund of the mmallor sohools is greater on a pex capita basis than the larger sonools.

There is always the question of oconony when making any finanolal study. A cost analysis of the schools of Gxoup I for the school year $1952-53$ is shown in Table $9 . \quad$ The finanilal support of the schools from the local astrict level reveals that the schools with the larger average daily gttendance has the least per capita nolntenance cost. The variation on the local level is from 41.00 per stuacnt in the Commene Schools to 108.00 per student in the Gomyn Schools. Gith one or two exceptions, tho same trand is true in the finance recoivec fron the state. In considering the total cost of the students' schooline for the $1952-1953$ year. again, the schools with the larger enrollments nave the mallex por capita cost. The total expense ror all of the schools fom the 1952-1953 school year 1s antlcipated to be 491,179.36.

To detemmine the most oconomical grountne of the school districts, the same type of cost analysis must be made fox Groups II, II, and IV of the school asatricts. However, before it la possible to make such a cost analysis, a unsorm
salary schedule Por the differont types of toacher porgonnel must be establizhed. The average salaries of the teachers for the 1v6l-1052 school year are fumishea in Table 10.

TARTE 10
 OR COUNIX

## Postition

Classroom Teacher
Spectal Bervice Teacher
Howemaklng Teacher
Vocational Agriculturo
Superintendents
intncipals
DLstributwe turcation
Sxceptional bhildren
Annual Salary
43037.00
2636.00
3246.00
4321.00
5149.00
4290.00
2760.0
3051.00

$$
3037.00
$$

$$
2636.00
$$

$$
3245.00
$$

$$
4321.00
$$

$$
5149.00
$$

$$
4290.00
$$

$$
2 \% 00 .
$$

$$
3051.00
$$

Group I of the achool dietrict organhzation has a total cost of h491,170.86 for the 1952-1953 school yeax; Group II, 5487,829.20; Group III, 474,469.42; ara Group IV, 4472,485.62. Thole 12, which furnishes the cost information on uroups II, II, and IV, also roveals that tho smaler distriets in average daily attoncance require a highor per captta oxpenditure to radncasn thely school. In that all tho property owners in that entire county are paying the same school tax of 1.50 , the question to bo decided is whetiner or not the larger anount
of money baing oxpended per capfta in the smaller schools is producine a better school progran, in a proportionate basts of expenditures, than the laxger schools. From the financial standpoint, one achool systom for the antixe sounty requipes lass monetary support than the other proposed organsations.
rhe posstbility of school consollation requires another finanelal consideration, whe school plant. If further consolidation 3 deemed avisable, it is possible tu acomodate the puphls the the prosent sohool facilities, of will now bullatngs be required? The mafor clue to this problem lies In the Superinterdent's Anmual Koport for tho IS51-1952 school year in that the following schools repont factities suescient to acomodate the numor of adistional stuaknta as Indicatea: Comanche, 150; De Weon, 150; Gustine, seventym five; and SLaney, 150.

Most of the cited criteria regarishe school plants and facilities point to the safety of the children, the Ifghting, ventilation, and anttary conditions, as shown in Table 12.

The inmanal cost of consoliogtion is fncreased if adotional bullotngs muet be erocter. Yet, aroups II, IT, and Iv can be complated an still use tho prosent pacilities. Pore specitically, the administration and supervision matht be included under one unit and schools mantained in diferent school sites.

TABLE 11
OPERATIOMAL ANALYSIS OF GROUPLD DISTRICTS

| School | A. D. A. | Bond Indebtedness |  | Local Maintenance |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Total | Per Cap. | Total | Per Cap. |
| Group II |  |  |  |  |  |
| Comanche | 1090.31 | W20115.16 | W18.00 | W50468.43 | W45.00 |
| De Leon | 759.21 | 9538.41 | 14.00 | 42723.54 | 56.00 |
| Gustine | 240.24 | 1891.22 | 8.00 | 12360.56 | 51.00 |
| Sidney | 164.21 | 2018.91 | 12.00 | 10142.96 | 62.00 |
| Totals | 2262.97 | 33563.70 | xxxxx | 115695.49 | xxxxx |
| Group III |  |  |  |  |  |
| Comanche | 1503.76 | \$24025.29 | \$16.00 | \%72856.26 | \$48.00 |
| De Leon | 759.21 | 9538.41 | 14.00 | 42723.54 | 56.00 |
| Totals | 2262.97 | 33563.70 | xxxxx | 115579.80 | xxxxx |
| Group IV |  |  |  |  |  |
| Comanche | 2262.97 | ${ }^{\text {S }} 33503.70$ | \%15.00 | \$115578.00 | \$51.00 |

TA LE 11 (contimud)

troup LIT

| $\begin{array}{r} 8221177.65 \\ 104169.27 \\ \hline \end{array}$ | $3147$ <br> 137 | $\begin{array}{r} 310959.20 \\ 156430.22 \\ \hline \end{array}$ | $\begin{aligned} & 211 \\ & 207 \\ & \hline \end{aligned}$ | $\begin{array}{r} 30356 \\ \quad 10518 \\ \hline \end{array}$ | $\begin{array}{r} 420 \\ 26 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 敂325345.92 | xxx | $4{ }^{474489.42}$ | XXX | 550174 | \%x |

Group IV

TABLE 12

| School | Lighting | Heating | Tollets | Drinking water | Type of Construction | No. of Stories | $\begin{gathered} \text { New } \\ \text { Classrooms } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Comanche | olectricity | $\underset{\text { ges }}{\substack{\text { natural } \\ \hline}}$ | indoor <br> sewerage | city mater | briok \& stucco | H. S. 3 | 8 |
| De Leon | electricity | natural gas | indoor <br> sewerage | city water | brick | one | 8 |
| Gustine | olectricity | steam | indoor <br> sewerage | wells | brick | one | 0 |
| Sidney | electricity | butane gas | indoor <br> septic <br> tank | wells | frame | Aud. 2 | 0 |
| Proctor | electricity | butane gas | indoor septic tank | wells | rock | one | 0 |
| Beattie | electricjty | wood | open pit | wells | frame | Ava. 2 | 0 |
| Hasse | electricity | butane gas | open pit | wells | stucco | one | 0 |
| Van Dyke | electricity | butane gas | open pit | wells | frame | one | 0 |

Aditional tranaportation costa and additional miles travaled by stucents must be constaeres when studymg the posadbility of further consolidation of achool districts. as it may be recalled, in discusalon of atudes related to thas thosis, reference was nede to the rtudy mado by Dean skiles in 1950 of the transportation fac 11ithes of comancho Jomity 9 Schools. Although one of hia conclustons was the fact that the local achool dataicto waro too mmall for ocononical transportation, and although this satisflea the financlal guestion of this thesis, there is still the question of aistanoe and the of studonta' travel to be considexad.

Bus route Wumber 21 of the Conmone Sehools aervos the Eroctor chool District and than brine the froctor bigh Sohool students to Uonancho. This routo is 44.4 miles in length ..... aquixes one and onemalf hours travel timo.

The longest bus route of the Gustine arstrict is 65.2 miles in length and requirea one hour and twenty minutes travel time. Lt is twelve iniles irom Gustrine to Conanche that thas bus would be required to travel, movided the tiatino School were annexed to the Comanche School.

The $\mathrm{s}^{\text {aney }}$ School bus, travaling 62.8 milos in ono and onemble hours, makes the longegt mun of the stinoy matriot, Staney bedng eleven miles from Comanche.

Thean Sizles, FAn Rvaluation of the System of puptl Tramportation In Comanche Gounty, Rexas." (Unpuclishod Master'g Thesis, Departmant of Education, North Texas State College, 1950.)

The Van Dyke School bus travela fortweloht alies in an hour and a half, carrying the Van Drke Cramax School studants to Van Dyke and then the high school students to Comanche. The Eodtio bus that travels infey miles in one hour and twenty minutos transports beattio stwants to gramaz school and high school students to Conanche. The route of the hasse Listrict Is seventy-five miles $\frac{l}{\text { Iong and } i s \text { traveled in one hour and }}$ forty-five minutos. Tho Faseo bus unloada the grammar school students at Hasse School and carries hide sehool stuaento to Conanche. The longest bus route of the Comyn school is 42.8 milos, requiring a ditving tito of on hour amp twenty minutes. Oomyn As aeven miles froa the De Leon School.

De Leon and comanchere alxteen miles apart. Therefore, from the atatance and time allotmont of travel, Group Ix organization of the school atstricts monld not require any additional travol time or astance from Group I with the exception that the gramar school student of the achool districts annexed would travel the shmo distance as the high school studonts. Usoup ITI would require the addtional twelve miles for the Gustine atudents and the eleven mile from the Sidney students. Group $X$ defers from Group III in the additional sixteen miles from De $\mathrm{L}_{\mathrm{G}}$ on to Gommehe. 10

10 Other pertinent hypothetical trancportation problema due consiaeration in the stuay undsr conslaration have already been solved by skiles.

Sumarizing, the consolidated district orcanizations have a maller total operational cost, as will as no increase In other Anportant financial factora consicerou.

## Griterion 3

W11 the attenuance area follow comaunty 1 ines 11 and present an efflelenty organized and vell supported school system?

Gonthohe County is ono of the older iddile-west countios, With diversifiec land fanghe from deop sand in the North to doop black sofl in the South. Tho princtple voeation is agriculture. The vounty was orgenizec in 1856, being originally a part of Coryell County.

The topograghy of the county revesls rolling to hilly terrain with part prairie ane rat woods, and it is drained b: the horth snd South Loon Rivers. The altitude of the county varies from 1200 feet to 1000 foet, the anmolal anticipatad ratntall botng 29.40 jnches, which ajos in the agricultursl prodiction.

## 11

The ineormation basic for tilis panticular portion of the study now undry constacration was securee from the Texas Amanac. The information presented constitutad an historical ada occupational deseription of the County. ho attenpt has been made to go into reat detall, but it was felt that at least a brief history and aescription of the oounty beireg studied was necessamy and advisable.

During the last ton years the principle crop has been peanuts, and at the present time the county is recognized as the leading peanut county in the State of Texas. Other crops are corn, grain sorghums, watermelons, cantalopes, paches, and general truck farming. Due to the amount of Pood volue of the refuse of the peanuts nomally left in the field after harvesting, the county has becone one of the leading hog-raism Ing counties of the state. Other livestock, beaf cattle, turkeys, chickens, and dairy cattle are rajsed, but not on as an extensive scale as the hogs.

Since Comanche is ar agricultural county, most of the population in the incorporate cities of the countr are either famers and ranchers or are private business men serving the agricultural population of the county. There are a few industries, such as fertilizer, pecan and peanut, and poultry dressing plants found in the citieg. In general, there are no large industrial establishments in Comanche County.

The incorporated cities are Comanche, the county seat, De Leon, and Gustine. The non-incorporated cities are Sipe Springs, Sidney, Lamkin, Proctor, and Comyn. In that each city mentioned above is within a school district, with the exception of Lamkin, information as to the size, population, and so forth w111 be presented later.

Another feature of Comanche County that should be mentioned is that no colored people reside in the county A frew

Latin-Americans live there, but the question of racial segregation within the schools does not exist.

The population of the county has decreased during the past thirty years, the same decrease occuring in the scholastic population. The population during the past few years is as follows: 1420, 25,748; 1930, 18,430; 1940, 19,245; and in 1950, 15,265. The scholastic population followed the same downward trend: 1950-51, 5,141: 1940-41, 4,581; and in 1948-49, 3,284. Although the county has shown a decrease in population, the citiea at the same time have shown an increase in population. This can be attributed to the decrease in fam popalation. 12

Generally, the patrons of a school district oppose consolidation with another school district due to the fact they do not wish either to lose their school or to have increased taxes. Actually, consolidation in Comanche County would not affect the taxes because each school district has the same school tax rate and the same type of rendition.

The loss of the high school students of a district is often the first step in dissolving a school district and causes the most resentment from the patrons of the school. Eour of the schools of Comanche County already have experienced the loss of their high achool. Also, the Comyn School will maintain only oight grades during the $1952-53$ school year. This Leaves four schools, Comanche, De Leon, Slaney, and Gustine,
$12_{\text {The agricultural censua in } 1935 \text { gave the average farm }}$ as being 172.4 acres, and in 1945 an average farm contained 185.3 acres.
that have yet to lose their high school should further consolidation be considered.

In the business and social suxvey of Table 12, all the churches IIsted are Protestant. There a few Catholies reside In the county, but they attend their services at Dublin. in Brath County, or Brownwood, in Brown County. Hence, there are no parochial schools in Comancho County.

As in any other county, there has been strong rivalry among the schools creatod for athletic and interscholastic league events. The schools not maintaining a high school do not experience the competitive spirit as the schoola with a hich school. Comanche and De zeon have been strong rivals, but there is a stroncer rivalry between Guscine and Comanche than between Sidney and Gustine. Comanche, being the larger of the school districts as well as the county seat town receives the strongest competition in any contest from the smaller schools.

Other social-economic points might be considered. However, those presented are the najor ones to be investipated. As previously mentioned and verified, Comanche County is an avorage county with no particular social or economic concitions that would affect further consollaation other than those presented in this thesis.

Chapter IV presents a sumary of Chapters I, IT, and III, as well as sotting forth the conclusions of this study.
TABLE 13

| $\begin{aligned} & \text { Number of civic } \\ & \text { Clubs } \end{aligned}$ | 0 | 0 | -1 | $\bigcirc$ | $\bigcirc$ | 0 | 0 | $\bigcirc$ | $\bigcirc$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 0 0 $0-1$ 0 0 0 0 | $\begin{aligned} & \text { O} \\ & \stackrel{H}{B} \\ & \stackrel{0}{g} \\ & H \\ & H \end{aligned}$ | $\begin{aligned} & 9 \\ & 0.8 \\ & \text { B } \end{aligned}$ | $\begin{aligned} & \text { g } \\ & \stackrel{C}{\mathrm{~A}} \end{aligned}$ | $\begin{aligned} & \text { © } \\ & \stackrel{0}{\circ} \\ & \stackrel{y}{0} \end{aligned}$ | $\begin{aligned} & 0 \\ & 5 \\ & 0 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { 9. } \\ & \text { O } \end{aligned}$ | 号 |
|  | $8$ | $\begin{aligned} & \text { n } \\ & \rightarrow-1 \end{aligned}$ | 10 | $\bigcirc$ | $\omega$ | - -1 | 0 | H | H |
|  | - | c | $\infty$ | 0 | $\cdots$ | c | 0 | - | 0 |
|  | $\begin{aligned} & 0 \\ & \mathbb{O} \\ & 0 \\ & 0 \end{aligned}$ | $\begin{aligned} & 0 \\ & 0 \\ & 0 \\ & 0 \end{aligned}$ | $\underset{\otimes}{\otimes}$ | $\begin{aligned} & 8 \\ & 8 \end{aligned}$ | $\begin{aligned} & 8 \\ & 8 \\ & \hline \end{aligned}$ | 8 | 8 | $\stackrel{O}{-1}$ | 8 |
|  |  | $\begin{aligned} & \dot{\circ} \\ & \Phi \\ & \oplus \\ & \oplus \\ & \Phi \end{aligned}$ |  |  | $\begin{aligned} & 4 \\ & \hline \\ & + \\ & + \\ & 8 \\ & 0 \\ & \hline \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { 9 } \\ & 8 \\ & 8 \\ & 8 \end{aligned}$ |  | $\begin{aligned} & \frac{y}{b} \\ & b \\ & 9 \\ & 9 \end{aligned}$ |  |

## GHAPTER IV

## SUMPARY AND CONCLUSTONS

## Sumnary

Since it is obvious that the trend in school district organization in Texas is toward additional consolidations, the question arises as to the extent that additional consolidation of school districts should be oncouragea in Comenche County. Certain limitations hed to be made in developing this Investigation, namely, (1) geographical limitation to the school districts of Comanche County, (2) chronological IImitation to district organization as of June 1, 1952, and (3) an educational IImtation regarding acceptance of the present curriculums of the schools, but considering the opportunities for enrichment of the educational program under the redistricting organization.

The problem was attackod by evaluating the hypothetical groupings of the districts financially, educationally, and sociologically. The criteria selected as measuring-stick were (1) 倠111 the organization of the local school districts present a well planned program of general education for all children and youth, (2) Will the local administrative unit be large enough to permit economical organization effective supervision of achools, and a broad base for local taxation, and (3)

W111 the attendance area follow communty lines and present an efficiently organized and well supported school system.

Flve important factors desired in a sound educational program with due consideration of school consolidation were discovered.

1. Schools should be large enough to have a teacher-pupil ratio of thirty pupils for one teachex for each erade in the elementary school and three hundred students with ten teachers in the high school.
2. School buildings and sites should conform to the best health and safety standards possible.
3. Bree transportation should be furnished students residing in excess of two to two and one-half miles from school.
4. School districts should be large enough to assure a sound financial program to substantiate the educational program.
5. Sociol gical factors influencing consolidation of school districts are (a) racial and national oxigin, (b) religions, (c) cultural background, (d) social philosophy toward education, (3) local traditions, and (i) local prejudices and community rivalries.

The school districts were grouped in the following manner: Group I contained nitie school districts; Group II, four; Group III, two; and Group IV, one school district. Upon applying the standards to the above planned school district organization, the following findings emerged:

1. The number of teachers for each proposed organization of districts varied, with Group I eligible for 117 teachers;

Group II, 114 teachars; Group III, 112 teachers; and Group IV, 112 teachers.
2. The elementary school with smaller average daily attendance had a smaller teacher-pupil ratio; yet it was required to have from two to three and one-half grades per teacher. The larger elementary achools had a teacher-pupil ratio not in axcess of thirty for one grade per teacher.
3. The selection of subjects of the high school students was enriched in the schools with larger average daily attendance.
4. The annuel operational cost of the proposed reorgenization of districts varied in the following manner: Group I,
 and Group IV, $472,485.62$.
5. Additional building facilities would not necessarily be required if further consolidations were promoted.
6. Surther consolidation would not inerease the cost of transportation, nor would the increase in distance and travel time be beyond servicability.
7. Comanche Cownty, an average county, did not possess peculiar social or economic qualities that would surpass normal objections to further consolidation.

Conclusions
The general conclusion, that additional consolidation of school districts should be encouraged, ovolved from this study under the frollowing considerations and to the extent that:

$$
62
$$

1. Rlementary schools should have one teacher per grade, with an average teacher-pupil ratio of approximately thinty pupils.
2. High school students receive better opportunities for subject selection in the larger high schools.
3. Although the number of teachers for the county was reduced as well as the total cost, the districts should be consolidated toward a two- or one-district organization for the county upon the voted approval of the school patrons.

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[^2]:    $13_{\text {United }}$ States Department of Interion, Office of Eaucation, "The Advisory Conmittee on Education, Feport of the Committee," February, 1938, pp. 16-17.

    14 United states Department of Interior, Office of Efucation, "Local School Unit Organization in Ten States," Research Eulletin 10, 1938, p. 13.

[^3]:    2EUnited 3tates Department of Interior, Orice of Education, "Local School Unit Organization in Ten States," Fesearch Bulletin 10, 1938. p. 201.

[^4]:    $23_{\text {Unitea }}$ States Department of Interior, Office of Education, "Principles and Procedures in the Organization ar Satisfactory Local School Units," Research Bulletin 11, 1938, pp. 20-27.

[^5]:    7The State Accrediting Comittee annually approves each high school and its courses offered to the students.

