

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

DCN 1362

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950509-5

FROM: BROWN, ED	TO: JONES, MICHAEL
TITLE: ARMY TEAM LEADER	TITLE: DIRECTOR
ORGANIZATION: DBCRC	ORGANIZATION: ARMY BASING STUDY
INSTALLATION (S) DISCUSSED: FORT LEONARD WOOD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING INFO REGARDING COMPLIANCE WITH THE ENDANGERED SPECIES ACT AT FORT.

Due Date:

Routing Date: 950509

Date Originated: 950509

Mail Date: 950509



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 8, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
Department of the Army  
Office of the Chief of Staff  
200 Army Pentagon  
Washington, DC 20310-0200


Processed and indexed by  
WDB/... 950509-5

Dear Colonel Jones:

Request your office provide information regarding compliance with the Endangered Species Act (the Act) at Fort Leonard Wood, Missouri. Specifically, please provide the documentation, if any, of the Army's consultation, formal or informal, with the U.S. Fish and Wildlife Service regarding the Indiana and Gray Bats, both determined to be present and to have breeding populations at Fort Leonard Wood. The Act requires the Army to consult with the Fish and Wildlife Service on any proposed action that may affect a listed endangered/threatened species and/or critical habitat.

Request you provide the information as soon as possible, but no later than 29 May 1995. Thank you for cooperation and assistance.

Sincerely,

  
Edward A. Brown III  
Army Team Leader





DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
200 ARMY PENTAGON  
WASHINGTON DC 20310-0200



REPLY TO  
ATTENTION OF

31 MAY 1995

Mr. Ed Brown  
Army Team Leader  
Defense Base Closure and  
Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209


950509-5R1

Dear Mr Brown:

This information is in response to your question (950509-5) regarding the Threatened and Endangered Species (TES), Indiana and Gray Bats at Fort Leonard Wood and the U.S. Fish and Wildlife Service.

The Army has had informal Section 7 consultations with the U.S. Fish and Wildlife Service (USFWS) regarding the current BRAC recommendation and agreed that a Biological Assessment (BA) is required in order to determine impacts. Fort Leonard Wood has recently initiated a BA and is coordinating this action with the USFWS. Conclusive impacts will be made available upon completion of the BA.

The Army's point of contact for BRAC Environmental Analysis is Mr. Joseph Vallone, DACS-TAB, tel. (703) 614-6513.

  
sn MICHAEL G. JONES  
COL, U.S. ARMY  
Director, The Army Basing Study

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-6

FROM: HATHENBRUCK, JEANNIE	TO: BORDEN, BEN
TITLE: CHIEF, LOG. OPER. ARMAMENT DIV	TITLE: DIRECTOR OF R & A
ORGANIZATION: HILL AFB, UT	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: HILL AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

PROVIDING COMMENTS ON HILL'S ABILITY TO ACCEPT THE TACTICAL MISSILE WORKLOADS CONSOLIDATION FOR WOOD.

Due Date: \_\_\_\_\_

Routing Date: 950509

Date Originated: 950508

Mail Date: \_\_\_\_\_

OO-ALC/LIW  
ARMAMENT DIVISION  
6033 ELM LANE  
HILL AFB UT 84056-5819

DSN: 777-2099  
COMM: (801) 777-5432

Message refers to file number  
9505096



TO: *Glen Kropfle / Ben Borden*  
SUBJ: *Response Army BEAC*  
PHONE: \_\_\_\_\_

FROM: *OO-ALC/LIW*

\_\_\_\_\_ # PAGES (INCLUDING COVER)

MESSAGE:

*We reviewed the evaluation of the Air Force's  
Base ability to accept the Tactical Missile  
Workload Consolidation for DoD and have  
provided our comments. If you have  
any questions please call me.*

*Jeannie HATHENBRUCK*

FAX NUMBER  
DSN: 458-2099  
COMM: (801) 777-2099

THOMAS L. SHIVELY, Colonel, USAF  
Chief, Armament Division  
Commodities Directorate

JEANNIE HATHENBRUCK  
Chief, Logistics Operations  
Armament Division

**POINT PAPER  
ON  
ARMY BRAC 93 RE-DIRECT PROPOSAL  
TACTICAL MISSILE CONSOLIDATION  
FOR BRAC COMMISSION  
May 8, 1995**

- The BRAC Commission on Apr. 26, 1995, directed the Army to analyze consolidation of all the DoD tactical missile workload at Hill AFB.
  - Representatives from the Army and OSD with Air Force personnel conducted a quick site survey of Hill AFB and reviewed the tactical missile workload requirements.
  - The total FY 1999 workload required to transfer to Hill AFB was determined to be 1.272 M direct labor hours (DLH) plus 121K DLH (at Hill AFB) for a total of 1.393 DLH. The 1.393M DLH includes the original 677K DLH identified during the BRAC 93 decision plus 658K DLH attributed to Patriot and Hawk at Letterkenny Army Depot (LEAD), and 58K DLH for Patriot and Hawk all up round (AUR) at Red River Army Depot (RRAD). The only DLH not included are those required for the AUR currently performed at LEAD, which were not provided to the Air Force. However, all costs associated with transferring the workload (e.g., facilities, equipment, etc.) were included in the Air Force proposal.
- The Air Force provided the Army Base Study Office a written cost estimate to move the identified DoD tactical missile workload to Hill AFB. The Army Base Study Office assessed the Air Force and Army data submitted, and made cost-adjustments (increases) to the Air Force proposal. The Air Force did not have an opportunity to review these increased costs prior to the Army Base Study Office incorporating them into the COBRA analysis.
- After completing the COBRA analysis, the Army provided the Air Force with the methodology used in determining the cost increases to the Air Force proposal. The Air Force has reviewed the Army's cost increases and provides the following comments:
  - **PERSONNEL:** The Army was directed by the BRAC Commission to use the DoD BRAC recommendation submitted Feb. 28, 1995. The BRAC Commission Staff provided the Army with the Hill AFB personnel increase of 237 (personnel authorizations), associated with the DoD BRAC recommendation. However, not included in the model, were the more than 1500 personnel losses (faces) from Hill AFB between FY 1996 and FY 2001 directed by the Dorn memo. This does not include the 600 personnel (faces) scheduled for RIF during September 1995. The losses will include personnel with related skills used in the full range of tasks for the repair of DoD tactical missiles and could be realigned with minimal training. Utilizing these personnel reductions avoids the need to hire direct labor or PCS personnel (faces). There will be no personnel hiring costs at Hill AFB for transferring this workload, therefore, the COBRA personnel transferring costs should be eliminated.
  - **MILCON:**
    - **ATACM's ALL-UP ROUND MAINTENANCE FACILITY (BLDG. 2214)**  
Based on information provided by the facilities engineer in the ATACM program office, Hill AFB has the depot level facilities available to support a consolidation of the ATACM's missile workload without incurring any substantial construction costs. Building 2214, the building selected for the ATACM's Full-Up Round Maintenance Facility, has been certified and approved in accordance with DoD Explosive Standards to handle 9,800 pounds of Class 1, Division 1.1 explosives. In addition to having the adequate explosive handling rating, Building 2214 meets the

floor space requirements for ATACM missile operations. Building 2214 is not scheduled for demolition. Hill AFB is prepared to expand Building 2214 based on the ATACM missile system workload in order to establish an efficient missile maintenance operation. Such changes will include: 1) Incorporating an orientation pad and test stand for the final guidance control alignment calibration for the ATACM, 2) Continue and complete the work already started on hardening the natural gas metering station located adjacent to Bldg. 2214 (current work on this issue was prompted by other facility requirements affected by the metering station, not due to Bldg. 2214 operations), 3) Adding additional security lighting to the building (even though it is in a secured, controlled access area with military police sentry's monitoring activities; the same area where the Minuteman and Peacekeepers are stored), 4) Upgrading the environmental control conditioning to the building, 5) Providing enclosed sheltering for the loading platforms, protecting personnel and munitions from inclement weather, and 6) Adding radio frequency (RF) protection around the building. Most of these modifications will be handled within Hill AFB's Civil Engineering Squadron with minimal outlay in funding. Overall the Air Force proposes renovation costs of \$495K for Building 2214. This includes \$295K for facility modifications and \$200K for support equipment. This changes our original estimate of \$287K. The structural integrity and wall construction of the building can be accounted for by the Class 1, Division 1.1 rating approved for the building. In addition, ceiling height is adequate for safe movement of the 14'x3.5'x3' missile container. The missile itself, 13' in length and 2' in diameter, easily fits into and can be handle within the existing bays of building 2214. Furthermore, the entrance and exit utility doors are 8'x10'. This allows the current sideloading munitions forklift to pick-up and position the missile, in it's container, within Building 2214. Finally, Building 2214 is fully capable of accepting the ATACM missile maintenance workload without the extensive renovation costs called out by the LEAD personnel.

- \*\*\* **PATRIOT RADAR TEST SITE:** The \$510K estimate for the radar test site construction was based on what we believed were similar operations. Due to short time frames, Hill AFB was unable to obtain accurate costs for equipment and construction of a radar test site. We will accept the \$2M costs, but feel that with adequate time to prepare, these costs could be brought down.
- \*\*\* **MISSILE STORAGE:** LEAD identified a requirement for 1M ft<sup>2</sup> of tactical missile explosive storage to be collocated with the maintenance facility. The Air Force requires a total of 314,975 ft<sup>2</sup> for AUR and explosive component storage if stacked one item high. This includes AUR, rocket motor, explosive components, and guidance and control sections. However, according to system specification, the Air Force missiles can be stored from 5 to 11 high. Using an average of three high, the Air Force storage requirements are reduced to 104,955 ft<sup>2</sup>. Fifty percent of that requirement is for storage of the Maverick and was not considered for AUR consolidation. Deducting the Air Force requirement from the 1M ft<sup>2</sup> identified by LEAD leaves approximately 900K ft<sup>2</sup> required for Army and Marine Corps missiles. Discussions with the Navy indicate they plan to continue use of their East and West Coast repair and storage facilities and not consolidated at LEAD. Based on our analysis of Air Force requirements and Navy stated intentions, 1M ft<sup>2</sup> appears to be excessive.

Review of the storage requirement of 1M ft<sup>2</sup> of space, as called for in the BRAC Commission Analyst Notes, found that Hill has over 187K ft<sup>2</sup> of missiles storage space available. This 187K ft<sup>2</sup> was obtained by vacating 62.2K ft<sup>2</sup> utilized for the storage of strategic missile and 125K ft<sup>2</sup> used to store tactical missiles and other conventional munitions items. Available space is 87K ft<sup>2</sup> greater than previously reported and resulted from a more in-depth study of existing storage requirements. Costs associated are described in the Munitions Storage MILCON paragraph following.

The Air Force explosive storage regulations do not require class 1.4 explosive items be stored in igloos. Our normal procedures are to license a warehouse facility and use it to store these type of

items. An additional 50K ft<sup>2</sup> of 1.4 storage is available immediately to store GCS, freeing up additional 1.1 class for AUR storage.

The proposed consolidation is to consider complete collocation of the required storage at the depot maintenance location. This criteria is not consistent with present DoD procedures and is not necessary for successful, economic depot performance. Historically, Maverick Missiles have been stored at Tooele and Red River Army Depots and all up round repairs performed at Hill AFB within the GCS depot. Approximately 75% - 90% of Air Force missiles are stored at operational locations. Even more important, it is unwise both strategically and logistically to store all missiles in one location as described below. The services' System Program Managers have not been consulted about the tactical missile consolidated storage at one location.

During Desert Storm and more recently Somalia and Bosnia, we found because of collateral damage reasons, precision guided munitions were then and are now the weapon of choice. Precision guided munitions must be strategically located for outload purposes whether by air, rail or surface. Therefore, in future conflicts, it would be logistically impossible to outload all service requirements from one location. Also, from a strategic standpoint, the impacts of locating all of DoD's most expensive weapons in one location could be disastrous.

Because of this, DoD has developed a stockpile optimization plan placing critical assets in three Tier I Army storage depots, in the east (Anniston AD), west (Tooele AD) and midwest (McCallister AD). This provides optimum outload to meet critical scenarios. At this point in time, assets have not yet been moved (not yet funded) to any of the Tier I Depots, negating any relocation costs. We verified with the Army representative author of the Army Tiering concept that LEAD is a Tier II depot.

It is the Air Force's opinion that additional storage over and above that required to meet immediate repair needs, is not necessary. Tactical missiles should be stored at the three Tier I depots.

\*\*\*\* **MISSILE STORAGE MILCON:** Review of the storage requirement of 1M ft<sup>2</sup> of space, as called for in the BRAC Commission Analyst Notes, found that Hill AFB has over 187K ft<sup>2</sup> of missiles storage space available. This 187K ft<sup>2</sup> was obtained by vacating 62.2K ft<sup>2</sup> utilized for the storage of strategic missiles and 125K ft<sup>2</sup> used to store tactical missiles and other conventional munitions items. Available space is 87K ft<sup>2</sup> greater than previously reported and resulted from a more in-depth study of existing storage requirements. There is an estimated cost of \$300K to obtain this space. Strategic missile storage has been programmed for closing and no costs are associated with obtaining this space. The munitions storage space will be realized through demilitarization, attrition due to normal issue, and the movement of material from 30K ft<sup>2</sup> of storage.

With the availability of 187K ft<sup>2</sup> of space at Hill AFB, an additional area of 813K ft<sup>2</sup> is required to meet the estimated 1M ft<sup>2</sup> identified by LEAD. Hill AFB believes the 1M ft<sup>2</sup> to be excessive for several reasons previously explained, 1) strategic requirements to not locate all depot assets at one location, 2) logistical requirements for shipping during a Desert Shield/Storm scenario, and 3) vertical storage of assets in new type igloos. However, to abide by the direction received, Hill is providing cost for the stipulated large storage area.

Acreage for additional storage is available at Tooele AD or UTTR (Oasis), or a combination of these two sites. Construction costs would be \$106M (813K ft<sup>2</sup> \* \$131/ft<sup>2</sup>). Construction of larger facilities of a more modern design, such as those being constructed at Hill AFB, could be expected to save 40% of this construction costs (\$66M). This would occur due to better utilization of space with vertical walled units allowing better vertical storage.

The need for construction of an additional 460 igloos at Hawthorne, NV, or McCallister Army Ammunition Plant, OK, for storage of conventional munitions currently stored at LEAD, should not be a factor in the tactical missile workload consolidation study. This requirement is totally independent of and not associated with the 1M ft<sup>2</sup> of space stated as being required for tactical missile storage, and as a result Hill AFB has only calculated cost of obtaining 1M ft<sup>2</sup> of space.

In summary, Hill AFB's position is that the MILCON for tactical missiles storage would be \$66M or less, and when the storage requirements are fully identified and analyzed, the existing 187K ft<sup>2</sup> available at Hill AFB plus the designated Tier I storage at Anniston, Tooele, and McCallister, would be fully adequate for all storage requirements. This is especially true from a strategic and logistic point of view. It would not be wise to store all assets at one location, as any disaster could cripple the U.S. posture. In addition, shipment of assets from one location during a Desert Shield/Storm scenario would be a logistics nightmare.

- **TIME FRAME:** In accordance with DoD and Air Force implementation of the National Environmental Policy Act, an Environmental Assessment (EA) will be completed. Only when the EA results in a finding of significant impact is an environmental impact survey (EIS) required. The workloads recommended for transfer during the first years of the plan include no known new processes, chemicals, waste streams, etc., that would impact our present environmental licensing at Hill AFB. The major systems, Patriot and Hawk, do not transfer until FY 1998-1999 providing more than enough time to complete and respond to any new environmental issues. Therefore, an EA is expected to demonstrate that no significant impact will be found, and an EIS will not be required.
- **TRAINING.** LEAD estimated training on all 21 systems to be \$28.3M, of which \$22M was slated for Hawk and Patriot systems, equating to 78% of the total training budget. We believe the \$22M training budget for Hawk and Patriot to be excessive.

The Dorn memo continues to drive downsizing at Hill AFB. This action will require the release of direct labor personnel, during the workload transfer schedule, with the skills to support the full scope of DoD tactical missile workload. The Air Force still believes that \$17.4M is excessive for all training because of the resident skills base at Hill AFB, but will accept the \$17.4M based on data from LEAD.

- **INVENTORY TRANSFER:** The inventory transfer cost is considered a "wash" for inventory not presently at LEAD. The inventory will either be shipped to Hill AFB or LEAD depending on the decision of the BRAC. The increased inventory documented in this paragraph, from the estimated \$50K to the reported \$3.1M, appears significant. However, our inventory cost estimates are based on the belief that the Army depots practice good supply discipline and only retain the material required to support the current year requirements. This, coupled with the projected transfer date of the first quarter of FY 1999, provides ample time to reduce the inventory to a minimum before the transfer begins. We would further expect the Army to only order mandatory material requirements for up to six months prior to workload transfer with other parts being held in the item manager's account or forwarded to the new depot. This practice will further reduce the inventory to the point we believe the cost to transfer will be more in-line with our projected \$50K for Patriot and a \$1.8M total.
- **OTHER COSTS:**
  - ... **EQUIPMENT TRANSFER:** The equipment transfer cost of \$7.3M, for the Hawk and Patriot weapon systems appears to be high. The equipment transfer costs for all of the tactical missiles to LEAD is estimated to be \$5M. This includes the Maverick Missile System which has more test stations and test sets than the 24 test sets currently used on the Patriot System. We believe a more conservative \$2.5M should meet the equipment transfer cost for both Hawk and Patriot.

- \*\*\* **SUNK COSTS:** Sunk costs are a reality of downsizing throughout DoD. LEAD has identified \$25M already spent consolidating tactical missiles. Sunk costs will be associated with any scenario, i.e., the closure of LEAD will result in a loss of funds spent implementing the 93 BRAC recommendation, or failure to obtain optimum utilization of the Hill AFB infrastructure by adding workload will require closure, disposal, or transfer of in-place facilities—a loss to DoD. This is a significant impact to the \$1B infrastructure in place at Hill AFB.
- \*\*\* **RECURRING COSTS:** Even though labor costs are not included in the COBRA model, long term savings based on labor rates should be evaluated. The difficulty in comparing rates between services is due to the differences in the accounting systems, i.e., material, overhead, G&A, etc. However, consistently, Hill AFB labor rates are less than LEAD, ANAD and TOAD. The Depot Maintenance operation Indicator Report identifies Hill AFB average labor rate of \$69.27 compared to the LEAD rate of \$101.36. The Cost Comparability Handbook (Aug 93) identifies Hill AFB labor rate as \$49.38, LEAD as \$65.33, and TOAD as \$58.31. A comparison using the Cost Comparison Handbook labor rates between Hill AFB and LEAD shows considerable annual savings can be achieved for GCS, launcher, and vehicle repair.
- \*\* **COSTS NOT INCLUDED:**
  - \*\*\* **OTHER MILCON:** Hill AFB sees the tactical missile consolidation as a civilian workload. However, the Hill AFB infrastructure is in-place to support a large contingent of military personnel. The facilities remain while the assigned contingent has decreased over the past several years. Our military personnel and their family members are provided both on-base and off-base support, including, social activities, child care, Base Exchange, hospital, theater, banking, school, housing, Commissary, Hobby shops, educational opportunities, etc. Our downsizing efforts will result in mothballing approximately 300K ft<sup>2</sup> of administrative area. Other MILCON concerns identified in this section should not be considered.
  - \*\*\* **ICS:** Based on the decision of the Joint Cross Service Group for Depot Maintenance (JSCG/DM), interim contractor support (ICS) is the responsibility of the owning service and will not be considered in costs to relocate workload. Like the estimated \$84.5M attributed to Patriot and Hawk, the 1993 estimate for Maverick ICS was \$76.5M, which if considered, would have greatly skewed the original analysis.
  - \*\*\* **RELOCATION COSTS:** Hill AFB identified 100K ft<sup>2</sup> for tactical missile explosive storage, 70K ft<sup>2</sup> immediately available and an additional 30K ft<sup>2</sup> available in the future. The paper made mention of existing storage of ICBMs at Navajo National Guard Depot, AZ, and possible deep storage of Air Force Munitions. However, all movement would be done through attrition requiring no relocation dollars. ICBMs planned or currently stored at Navajo were already budgeted for by the PEO and igloos would not need modification to accommodate deep storage of Air Force munitions items. An additional 87K ft<sup>2</sup> of explosive storage at Hill AFB would also be freed up with a relocation cost of \$300K, for a total 187K ft<sup>2</sup>. Hill AFB also has additional storage available for GCS I.4 storage in excess of 50K ft<sup>2</sup>.
- \*\* **COST AVOIDANCE:** Since all of the missile systems have not yet transferred to LEAD, it seems inappropriate to label the difference between the original BRAC 93 appropriation and what has been expended to date as "cost avoidance".



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-7

FROM: BROWDER, GLENN	TO: DIXON
TITLE: REP. (AL)	TITLE: CHAIRMAN
ORGANIZATION: U. S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: ANNISTON ARMY DEPOT, RED RIVER	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

EXPRESSING CONCERN OVER DBCRC REQUESTING ARMY A COBRA REGARDING MOVING THE HEAVY COMBAT VEHICLE MAINTENANCE FROM ANNISTON TO RED RIVER, ALSO, SENDING "ANALYSIS OF RED RIVER ASSERTIONS"

\*COPY IN LIBRARY\*

Due Date: 950511	Routing Date: 950509	Date Originated: 950508	Mail Date:
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GLEN BROWDER  
3D DISTRICT, ALABAMA

COMMITTEE ON NATIONAL SECURITY  
COMMITTEE ON THE BUDGET

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-0103**

May 8, 1995

WASHINGTON OFFICE:  
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115 EAST NORTHSIDE  
TUSKEGEE, AL 36083  
PHONE: (334) 727-6490

The Honorable Alan J. Dixon  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Please refer to this number  
950509-7

Dear Chairman Dixon:

It has come to my attention that the Defense Base Closure and Realignment Commission has asked The Army Basing Study group to prepare a Cost of Base Realignment Analysis (COBRA) regarding moving Anniston Army Depot's heavy combat vehicle maintenance mission to Red River Army Depot. The readiness implications of such an action on our nation's defense capabilities would be devastating.

With the closure of Mainz Army Depot in Germany, Anniston Army Depot is the only location in the world with the capability to provide total system repair support for heavy ground combat vehicles. This includes support for the heaviest and most technologically advanced ground combat vehicle in the Army's and Marines Corps' arsenal, the M1 Abrams main battle tank.

Because Anniston Army Depot is the only DOD facility capable of performing overhaul and repair of heavy combat vehicles, it is private industry's only source for refurbished heavy chassis needed for future system upgrades. Anniston Army Depot is currently providing M1 chassis to General Dynamics Land Systems for the M1/A2 upgrade program. The depot is scheduled to provide refurbishes chassis and major M1 components to United Defense LTD for planned production of the Breecher and Improved Recovery Vehicle, and to General Dynamics for the Heavy Assault Bridge.

Red River Army Depot has extensive fundamental, and expensive, obstacles that prevent it from successfully supporting DOD's heavy combat vehicles. Some of the more notable of these obstacles include infrastructure deficiencies associated with shop size/space; lifting capabilities; equipment capacities; structural strengths of buildings, floors and roads; lack of a firing range; and test track safety/capabilities issues. Red River also lacks the technology and skills associated with operations such as turbine engine overhaul and testing, depot level maintenance of electro-optics, gun tube recoil, and classified steel ballistic armor.

Action necessary to accommodate Anniston's maintenance

operations at Red River will be expensive and the transition lengthy, causing significant adverse impacts on our defense budget and readiness. Without a vast amount of construction, technology acquisition and skill development, Red River Army Depot could only accept the heavy combat vehicle mission by using make-shift accommodations with performance waivers and work-arounds. Support to our nation's heavy combat vehicle fleet under such conditions would preclude our ability to go to war with our most important ground fighting system.

These arguments and others are detailed in the enclosed "Analysis of Red River Assertions."

The DOD recommendation and implementation plan to realign light/medium combat vehicle maintenance from Red River to Anniston Army Depot has identified none of the obstacles stated above and only minimal construction costs and readiness impacts. Conversely, the scenario of moving heavy combat vehicle maintenance from Anniston Army Depot to Red Rover Army Depot would not only be costly in terms of dollars expended, but tragic to the readiness of DOD's heavy combat vehicle systems.

Thank you for your consideration of this information. With kindest regards, I am

Sincerely,



Glen Browder  
Member of Congress

GB/vfp

Enclosure

GLEN BROWDER  
3D DISTRICT, ALABAMA

COMMITTEE ON NATIONAL SECURITY  
COMMITTEE ON THE BUDGET

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-0103**

May 8, 1995

WASHINGTON OFFICE:  
2344 RAYBURN BUILDING  
WASHINGTON, DC 20515-0103  
(202) 225-3261

DISTRICT OFFICES:  
104 FEDERAL BUILDING  
POST OFFICE BOX 2042  
ANNISTON, AL 36202  
PHONE: (205) 236-5655

107 FEDERAL BUILDING  
OPELIKA, AL 36801  
PHONE: (334) 745-6221

115 EAST NORTHSIDE  
TUSKEGEE, AL 36083  
PHONE: (334) 727-6490

The Honorable Alan J. Dixon  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

Please refer to this number  
when responding 950509-7

It has come to our attention that the Defense Base Closure and Realignment Commission has asked The Army Basing Study group to prepare a Cost of Base Realignment Analysis (COBRA) regarding moving Anniston Army Depot's heavy combat vehicle maintenance mission to Red River Army Depot. The readiness implications of such an action on our nation's defense capabilities would be devastating.

With the closure of Mainz Army Depot in Germany, Anniston Army Depot is the only location in the world with the capability to provide total system repair support for heavy ground combat vehicles. This includes support for the heaviest and most technologically advanced ground combat vehicle in the Army's and Marine Corps' arsenal, the M1 Abrams main battle tank.

Because Anniston Army Depot is the only DOD facility capable of performing overhaul and repair of heavy combat vehicles, it is private industry's only source for refurbished heavy chassis needed for future system upgrades. Anniston Army Depot is currently providing M1 chassis to General Dynamics Land Systems for the M1/A2 upgrade program. The depot is scheduled to provide refurbishes chassis and major M1 components to United Defense LTD for planned production of the Breecher and Improved Recovery Vehicle, and to General Dynamics for the Heavy Assault Bridge.

Red River Army Depot has extensive fundamental, and expensive, obstacles that prevent it from successfully supporting DOD's heavy combat vehicles. Some of the more notable of these obstacles include infrastructure deficiencies associated with shop size/space; lifting capabilities; equipment capacities; structural strengths of buildings, floors and roads; lack of a firing range; and test track safety/capabilities issues. Red River also lacks the technology and skills associated with operations such as turbine engine overhaul and testing, depot level maintenance of electro-optics, gun tube recoil, and classified steel ballistic armor.

Action necessary to accommodate Anniston's maintenance

operations at Red River will be expensive and the transition lengthy, causing significant adverse impacts on our defense budget and readiness. Without a vast amount of construction, technology acquisition and skill development, Red River Army Depot could only accept the heavy combat vehicle mission by using make-shift accommodations with performance waivers and work-arounds. Support to our nation's heavy combat vehicle fleet under such conditions would preclude our ability to go to war with our most important ground fighting system.

These arguments and others are detailed in the enclosed "Analysis of Red River Assertions."

The DOD recommendation and implementation plan to realign light/medium combat vehicle maintenance from Red River to Anniston Army Depot has identified none of the obstacles stated above and only minimal construction costs and readiness impacts. Conversely, the scenario of moving heavy combat vehicle maintenance from Anniston Army Depot to Red Rover Army Depot would not only be costly in terms of dollars expended, but tragic to the readiness of DOD's heavy combat vehicle systems.

Thank you for your consideration of this information. With kindest regards, we are

Sincerely,



Glen Browder  
Member of Congress



Howell Heflin  
United States Senator



Richard Shelby  
United States Senator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS: *Page 1 of 1*  
AL CORNELLA *950509-7R*  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Glen Browder  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Browder:

Thank you for your letter concerning the Commission's request of the Department of the Army to prepare a Cost of Base Realignment Analysis (COBRA) regarding the heavy combat vehicle maintenance mission at Anniston Army Depot. I certainly understand your strong interest in the base closure and realignment process and welcome your comments.

The Commission frequently seeks additional information from the military services regarding bases and facilities recommended by the Secretary for closure and realignment, as well as those that are functionally similar to those on the list. You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you through this difficult and challenging process. Please do not hesitate to contact the Commission whenever you believe we can be of assistance.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-8

FROM: SMITH, BILL	TO: REEDY, DOYLE
TITLE: EXECUTIVE DEPT	TITLE: NAVY GAO ANALYST
ORGANIZATION: Comm. of MASSACHUSETTS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NAS SOUTH WEYMOUTH, NAS ATLANTA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING INFO REGARDING AIR FORCE'S ANALYSIS OF DOBBINS SUITABILITY FOR THE AIR FORCE RESERVE FIGHTER MISSION, STATING GRADE IS POOR.

\* NO RESPONSE NECESSARY \*

Due Date: 950511

Routing Date: 950509

Date Originated: 950508

Mail Date:



THE COMMONWEALTH OF MASSACHUSETTS

EXECUTIVE DEPARTMENT

STATE HOUSE • BOSTON 02133

(617) 727-3600

WILLIAM F. WELD  
GOVERNOR

ARGEO PAUL CELLUCCI  
LIEUTENANT-GOVERNOR

FAX

TO: Doyle Reedy, BRAC Staff ✓ (703) 696-0550 fax  
FROM: Bill Smith  
DATE: 5/8/95  
RE: NAS South Weymouth

I thought you might be interested in the following:

As you know, NAS Atlanta was recommended to receive two Marine Reserve F/A-18 squadrons. As you also know, NAS Atlanta is a tenant on Dobbins ARB. I thought you would be interested in the Air Force's analysis of Dobbins' suitability for the Air Force Reserve *fighter* mission. Given these very low scores for the fighter mission, one would think the Navy would face similar problems when redirecting F/A-18s to the same installation. Moreover, this Air Force analysis does not incorporate the over-the-water training needs of the Marine F/A-18s.

NAS South Weymouth, as you know, for many years was the home to tactical fighter aircraft and did so without any problems. We are also within minutes of over-the-water training areas.

I won't bother you with a phone call because I know the crush you must be under. If you have any questions, please call me at: (617) 727-3206. Thanks.

PAGES TO FOLLOW: 5



## AIR RESERVE COMPONENT - AIR FORCE RESERVE Subcategory

**OVERVIEW:** The Air Force Reserve subcategory consists of installations that support the Air Force Reserve in its federal mission to supplement the Air Force active duty missions with combat ready units to support the Air Force major commands. The President mobilizes these units in time of national emergency, at which time they are assigned to their gaining major commands. The Air Forces Reserve manages the day to day recruiting and training of AFRES units. Installations in the Air Force Reserve subcategory are:

Bergstrom ARB, Texas  
 Gen Mitchell IAP, ARS, Wisconsin  
 Homestead ARS, Florida  
 Niagara Falls IAP, ARS, New York  
 Westover ARB, Massachusetts

Carswell ARS, NAS Ft Worth JRB, Texas  
 Greater Pittsburgh IAP, ARS, Pennsylvania  
 March ARB, California  
 O'Hare IAP, ARS, Illinois  
 Youngstown-Warren MPT, ARS, Ohio

Dobbins ARB, Georgia  
 Grissom ARB, Indiana  
 Minneapolis-St Paul IAP, ARS, Minnesota  
 NAS Willow Grove ARS, Pennsylvania

**ATTRIBUTES:** Important attributes of Air Force Reserve bases and stations are:

- Proximity to large recruiting populations
- Proximity to adequate training airspace, ranges, and facilities
- Cost effective basing of force structure

**SPECIAL ANALYSIS METHOD:** The Air Force Reserve installations were not tiered. The Air Force analyzed the installations by mission type. The installations were divided into four weapon system groups - Fighter, Strategic Airlift, Tankers, and C-130 Tactical Airlift. Each group was analyzed using the eight base closure criteria, then cost effective realignments were analyzed to determine a recommendation.

Note: Red = Poor  
 Green = Good  
 Yellow = In-between

UNCLASSIFIED

# AIR RESERVE COMPONENT - AIR FORCE RESERVE Subcategory

## I.1.C AIRFIELD CAPABILITIES (Runways, Taxiways, Aprons)

*Fighter Mission*

*Bomber Mission*

*Tanker Mission*

*Airlift Mission*

*Airfield Capabilities*

Base Name	I.1.C.1	I.1.C.2	I.1.C.3	I.1.C.4	I.1.C
Bergstrom ARB	Green	Red	Red	Red	Yellow -
Carwell AFB	Green	Red	Green	Green	Green -
Dobbins ARB	Red	Red	Red	Red	Red
Gen Mitchell IAP ARS	Green	Red	Red	Red	Yellow -
Greater Pittsburgh IAP ARS	Green	Red	Red	Red	Yellow -
Grisson AFB	Green	Red	Red	Red	Yellow -
Homestead ARB	Green	Red	Red	Red	Yellow -
March ARB	Red	Red	Red	Red	Red
Minneapolis-St Paul IAP ARS	Green	Red	Red	Red	Yellow -
NAS Willow Grove ARS	Red	Red	Red	Red	Red
Niagara Falls IAP ARS	Green	Red	Red	Red	Yellow -
O'Hare IAP, ARS	Green	Red	Green	Red	Yellow
Westover ARB	Red	Red	Green	Green	Yellow
Youngstown-Warren MPT ARS	Red	Red	Red	Red	Red

UNCLASSIFIED

# AIR RESERVE COMPONENT - AIR FORCE RESERVE Subcategory

## I.1.D.2 ARC TRAINING EFFECTIVENESS

*Fighter Training*

*Tanker Training*

*Airlift Training*

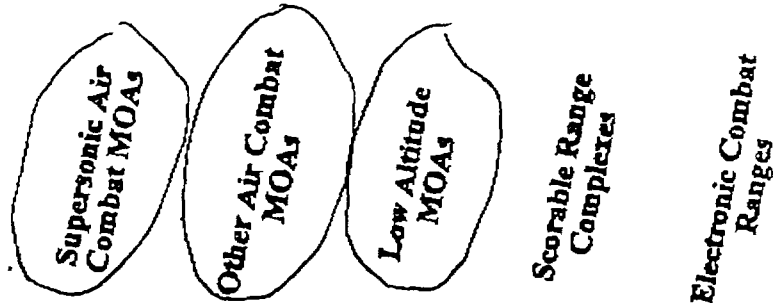
*ARC Effectiveness*

Base Name	I.1.D.2.a	I.1.D.2.b	I.1.D.2.c	I.1.D.2
Bergstrom ARB	Red +	Green -	Green	Yellow -
Carwell AFB	Yellow -	Green -	Green	Yellow
Dobbins ARB	Red +	Green	Green	Green -
Gen Mitchell IAP ARS	Red +	Yellow +	Green	Green -
Greater Pillsburgh IAP ARS	Red	Yellow	Green	Green -
Grisson AFB	Red +	Yellow +	Green -	Yellow +
Homestead ARB	Yellow	Green -	Green	Yellow +
March ARB	Yellow +	Green -	Green	Green
Minneapolis-St Paul IAP ARS	Red +	Yellow +	Green	Green -
NAS Willow Grove ARS	Yellow	Yellow	Green	Green -
Niagara Falls IAP ARS	Red	Yellow	Green	Green -
O'Hare IAP, ARS	Yellow -	Yellow +	Green	Green -
Westover ARB	Yellow	Yellow	Green	Green -
Youngstown-Warren MPT ARS	Red	Yellow	Green	Green -

UNCLASSIFIED

# AIR RESERVE COMPONENT - AIR FORCE RESERVE Subcategory

## I.I.D.2.a ARC FIGHTER TRAINING AREAS



Base Name	I.I.D.2.a.1	I.I.D.2.a.2	I.I.D.2.a.3	I.I.D.2.a.4	I.I.D.2.a.5
Bergstrom ARB	Red	Red	Red	Red	Red
Carswell AFB	Red	Red	Red	Red	Green
Dobbins ARB	Red	Red	Red	Yellow	Green
Gen Mitchell IAP ARS	Red	Red	Red	Red	Green
Greater Pittsburgh IAP ARS	Red	Red	Red	Red	Red
Grissom AFB	Red	Red	Red	Red	Green
Homestead ARB	Yellow	Green	Green	Red	Red
March ARB	Yellow	Yellow	Yellow	Yellow	Green
Minneapolis-St Paul IAP ARS	Red	Red	Red	Red	Green
NAS Willow Grove ARS	Green	Yellow	Yellow	Red	Green
Niagara Falls IAP ARS	Red	Red	Red	Red	Red
O'Hare IAP, ARS	Red	Red	Red	Yellow	Green
Westover ARB	Green	Yellow	Yellow	Red	Green
Youngstown-Warren MPT ARS	Red	Red	Red	Red	Red

UNCLASSIFIED

**AIR RESERVE COMPONENT - AIR FORCE RESERVE Subcategory**

**I.1.D.2.a ARC FIGHTER TRAINING AREAS (Cont.)**

*Tactical Aircraft Employment*  
*Air Combat Maneuvering Instrumentation*  
*Full Scale Weapons Drop Range*  
*Visual Routes (VRG) Instrument Routes (IRs)*  
*ARC Fighter Training Areas*

Base Name	I.1.D.2.a.6	I.1.D.2.a.7	I.1.D.2.a.8	I.1.D.2.a.9	I.1.D.2.a
Bergstrom ARB	Green	Red	Red	Green	Red +
Carwell AFB	Yellow	Red	Green	Green	Yellow -
Dobbins ARB	Red	Red	Yellow	Yellow	Red +
Gen Mitchell IAP ARS	Red	Green	Green	Red	Red +
Greater Pittsburgh IAP ARS	Red	Red	Yellow	Red	Red
Grissom AFB	Red	Red	Green	Yellow	Red +
Homestead ARB	Red	Green	Green	Yellow	Yellow
March ARB	Green	Yellow	Green	Green	Yellow +
Minneapolis-St Paul IAP ARS	Red	Green	Green	Red	Red +
NAS Willow Grove ARS	Red	Red	Green	Yellow	Yellow
Niagara Falls IAP ARS	Red	Red	Green	Red	Red
O'Hare IAP, ARS	Red	Yellow	Green	Red	Yellow -
Westover ARB	Red	Red	Green	Yellow	Yellow
Youngstown-Warren MPT ARS	Red	Red	Red	Red	Red

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-9

FROM: <u>COHEN, WILLIAM</u>	TO: <u>DIXON</u>
TITLE: <u>SENATOR (ME)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U. S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>PORTSMOUTH NAVAL SHIPYARD</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

EXPRESSING CONCERN OVER LONG BEACH COMM. REMARKS REGARDING PORTSMOUTH; ALSO, SENDING ISSUE PAPERS DISCUSSING REMARKS.

Due Date: <u>950511</u>	Routing Date: <u>950509</u>	Date Originated: <u>950508</u>	Mail Date:
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# United States Senate

WASHINGTON, DC 20510-1901

May 8, 1995

The Honorable Alan J. Dixon  
Chairman  
The Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding. 9150509-9

Dear Chairman Dixon:

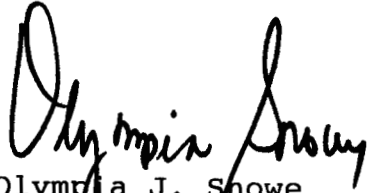
We are writing to emphasize further our strong support for Portsmouth Naval Shipyard and its important contribution to our national defense. We express our concern that information recently presented by Long Beach Naval Shipyard was both a flawed defense of Long Beach and an unwarranted attack on Portsmouth. The conclusions reached are based on a hollow analysis that provides no new information in important areas, is not backed up by certified data and puts forward proposals counter to the Defense Department decisions.

We are concerned that the information presented by Long Beach at the San Francisco regional hearing, will be given undue validity and distract the staff or commission from the true issues relevant to the Navy/Department of Defense decision to retain Portsmouth. The actions that would be required by their proposal have been greatly oversimplified as to cost, feasibility and effectiveness. The situation is clearly similar to BRAC 1993 where Charleston Naval Shipyard adopted a strategy of "close anyone else but us" and attacked both Norfolk and Portsmouth. The strategy did not succeed. However, our constituents were unnecessarily dragged through the review process, based on the unfounded proposals of Charleston. We do not want to repeat that experience due to another attack that lacks credibility.

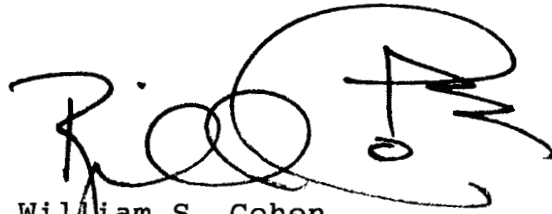
Attached for your review are several issue papers that we believe address and clarify many of the issues raised regarding Portsmouth Naval Shipyard.

In closing, we appreciate your attention to this important matter and trust that during the Commission's review of the Defense Department's closure recommendations, you will give full consideration to the unique capabilities, quality performance and economic importance of Portsmouth Naval Shipyard. We believe the shipyard will continue to make as essential contribution to the Navy and our national defense as we all work to address the challenges of the future.

Sincerely,



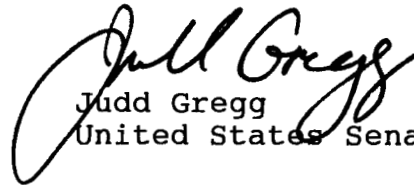
Olympia J. Snowe  
United States Senator



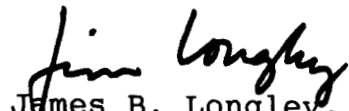
William S. Cohen  
United States Senator




Robert C. Smith  
United States Senator



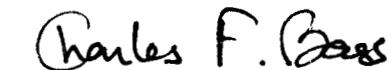
Judd Gregg  
United States Senator



James B. Longley, Jr.  
Member of Congress



John E. Baldacci  
Member of Congress



Charles F. Bass  
Member of Congress



William H. Zeff, Jr.  
Member of Congress

Enclosure



## MILITARY VALUE ASSESSMENT

**ISSUE:** The results of Navy's analysis of Military Value for naval shipyards and ship repair facilities recommended Long Beach Naval Shipyard for closure. Long Beach had a military value rating 0.2 points higher than Portsmouth Naval Shipyard, which was "removed from consideration for closure" by the BSEC.

**FINDINGS:** The Military Value Matrix assigns military value points based on the questions asked. Seemingly equivalent numerical scores can be derived from significantly different capabilities. Qualifiers and military judgment are appropriate and necessary to assess the true value to Navy. Statements made in Navy's Analysis and Recommendations (Volume IV) and verbal testimony provided at the 6 March 1995 hearing provided the qualifiers necessary to put the Military Value scores in proper perspective, and to use them as a component in the decision process not as the sole factor.

**DISCUSSION:** In testimony given on 6 March 1995, Admiral Boorda explained that the nature and complexity of work performed at each shipyard, i.e., Portsmouth works on nuclear submarines and Long Beach works on non-nuclear surface ships. Additionally, it was pointed out that a nuclear shipyard could work on non-nuclear ships, but that a non-nuclear shipyard was not certified (facilities and skills) to work on nuclear ships. Long Beach included arguments in their presentation to the Base Closure and Realignment Commission to increase their Military Value score.

As part of the case presented by Long Beach, they cite specific questions where they think they should have received additional points. Portsmouth can make a similar argument, but sees no value in a numerical comparison. The significance of each shipyard's overall military value score is more accurately assessed by applying the differences noted above to the scores assigned to the questions within each Military Value matrix category. Qualifiers based on each shipyard's specific existing capabilities would modify the raw scores primarily in two military value categories:

**Drydocks:** The questions asked specifically "can the NSY drydock" certain classes and numbers of ships. The evaluation was purely based on the number of drydocks, their linear feet, and their depth. There was no qualifier as to whether or not the shipyard being evaluated was certified to perform work once the ship was docked. In the case of Long Beach, points were given based on three questions that dealt with drydocking nuclear submarines. While the questions were answered accurately based strictly on ship and drydock size, they did not take the next logical step and address the qualifying statement "and perform work on" these classes of ships. By giving Long Beach credit for drydocking ships it is not certified to work on, their Military Value score is inflated by 3.49 points. Long Beach asserts that there should be even more credit allowed for this work. Military judgment of this statistical quantification would temper the raw value.

**Production Workload:** Several questions revolved around "Did or will the NSY perform" work on certain classes of ships between FY1990-1997". Portsmouth Naval Shipyard did not receive credit for any surface ship classes noted because it neither has performed nor is it scheduled to perform work on these classes of ships. However, Portsmouth not being scheduled for this work is due to its "Mission" revolving around nuclear submarine maintenance, which is recognized as the most complex and demanding maintenance function within DoD. In reality, since Portsmouth's facilities, equipment, and skilled workforce are qualified to work on the most complex work within the Navy, it stands to reason they are more than equally capable and qualified to work on less complex work. The basic reason Portsmouth is Navy's nuclear submarine shipyard is due to the fact that Navy wants to capitalize on its assets and investment it has at that shipyard. To assign less complex shipwork to Portsmouth would not be taking full advantage of the highly skilled workforce and modern facilities. However, in so doing, it distorts the shipyard's military value as measured in this process, in a quantifiable sense, by not giving credit for "being capable" of performing such work. To varying degrees this applies to other naval shipyards. This represents an additional 4.25 points in military value over that currently displayed even if Portsmouth were given credit only for those surface ships for which Long Beach received credit.

Long Beach questioned two instances where Portsmouth was given points in the Strategic Factors section. In both cases, the questions were correctly scored: (1) The two closest fleet homeport concentrations average less than 500 miles from the NSY; and, (2) Portsmouth is participating actively in a leading role in implementing the Regional Maintenance Concept within the Northeast region.

## EXCESS NUCLEAR CAPACITY

**ISSUE:** Long Beach used Navy's computed excess nuclear capacity as an argument to close either Portsmouth Naval Shipyard or Pearl Harbor Naval Shipyard.

**FINDING:** Using statistically derived excess nuclear capacity from shipyard provided maximum nuclear capacity is **not** an absolute value. The closure scenarios fail to consider the difference between true excess nuclear capacity that can be executed by shipyards and the statistical values produced using guidance that ignored cost and schedule as relevant factors. Without consideration of cost overruns and schedule slippage as constraints, capacity estimates assume unlimited capability and do not reflect the realism necessary to assure shipyard workloads can be successfully accomplished. The true excess nuclear capacity remaining is well below the 37% statistical value. Any scenarios involving closure of an additional nuclear shipyard will result in a significant true capacity deficit. Navy clearly recognized this difference in considering the margin of safety they felt was needed to ensure adequate shipyard capacity.

**DISCUSSION:** The maximum shipyard capacity developed by naval shipyards in June 94 which was based on Navy guidance to identify maximum, but realistic and executable, workload. Subsequent CNO guidance requested naval shipyards to disregard cost and schedule adherence in developing maximum capacity calculations. Realistic and executable workloads were set aside and shipyards were directed to add whatever workload they felt they could accommodate without resource constraints. "Phantom ships" (unscheduled ship availabilities) were allowed. This guidance was similar to that used in BRAC 91 and BRAC 93. Maximum capacity developed under this guidance compared to predicted (currently scheduled workload) generates maximum excess capacity that could never be successfully executed were it necessary to do so. Portsmouth's increase above realistic levels was approximately 15%. Other naval shipyard data indicate a similar or greater increase in maximum capacity above realistic levels based on CNO guidance. By complying with the latest guidance, realistic excess capacity is overstated and any decisions based on these numbers must be tempered with a true understanding of what is being measured. Specifically, in looking at the configuration analysis scenario that closes Portsmouth Naval Shipyard, a realistic excess capacity would place Navy in a negative excess capacity where maintenance requirements would exceed realistic capacity to perform such work. Under these conditions, closure of Portsmouth Naval Shipyard would clearly not be justified.

## **AGE AND MAINTENANCE OF PORTSMOUTH NAVAL SHIPYARD DRYDOCKS**

**ISSUE:** Long Beach stated “the three drydocks (at Portsmouth) are about 90 years old and expensive to maintain.”

**FINDING:** Despite the allegation, Portsmouth Naval Shipyard’s drydocks are among the most modern within Navy.

**DISCUSSION:** The age of Portsmouth NSY drydocks has little to do with the cost of their maintenance as implied by Long Beach’s statement. In fact, well maintained drydocks regardless of their age and location have relatively the same annual costs. Specifically, Portsmouth Naval Shipyard is approaching its 200th year. However, its drydocks are among the most modern in the Navy. Drydock No. 1, constructed in 1941 - 1942, has been continuously upgraded and maintained to Navy certification requirements. Drydock No. 2, completed in 1905, was completely rebuilt and modernized in 1992 at a cost of \$58 million specifically to refuel SSN 688 Class submarines as well as accommodate the newer SSN 21 Class and is considered to be the Navy’s most modern drydock complex. Drydock No. 3 was originally constructed in 1941 - 1942, and completely reconstructed in 1962. All three drydocks are continually upgraded and maintained to Navy certification requirements and are currently certified for docking nuclear powered ships.

## CAPABILITY TO WORK ON NUCLEAR SUBMARINES

ISSUE: Long Beach contends that non-reactor plant work on nuclear powered vessels (submarines) is the same as work on conventionally powered ships (surface ships) and does not require special training.

FINDING: For nuclear powered vessels, non-reactor plant work cannot be equated to generic skills or capability which are readily available or transferable from surface ship work. Nuclear submarine workloads are correctly assessed as nuclear capacity requirements due to the high degree of control required in all aspects of work and the potentially severe consequences of equipment or system failure.

DISCUSSION: The capability to accomplish overhauls of nuclear powered vessels cannot be limited to only the capability needed for work performed directly on the reactor or reactor systems. Specific control requirements unique to nuclear submarines are required for work on non-reactor plant systems. These controls are mandatory and are in-place to ensure that shipyard work is performed in strict compliance with specifications in areas crucial to the submarines mission and survivability in both peacetime and under combat conditions.

Examples of specific areas of control are:

- \* Propulsion
- \* Hull Integrity
- \* Sea water system integrity
- \* Recoverability - (Ballast tanks/Air Systems)
- \* Ships atmosphere (breathing air)
- \* Ships battery
- \* Silencing/Noise Control
- \* Weight
- \* Space
- \* Ships testing and Waterborne Conditions

Each of these subject areas is rigidly controlled for submarines and requires capabilities over and above those for surface ships. This increased control is driven by the need for absolute assurance that work is properly performed. The consequences of failure in these areas, and others, are the reasons for the level of requirements. Compliance with these requirements demands increased skills and capabilities necessary to ensure success. The requirements cannot be treated as generic skills generally available in the workforce. Specific training and experience are necessary to establish the capability for this work.

Submarine control requirements also result in the accomplishment of specific actions, over and above performance of the job requirements, which are reflected in capacity data for nuclear submarines. Rigorous quality assurance/control actions are performed to review

and certify the accomplishment of work and testing. Specific concerns which drive this level of assurance are spelled out by the Navy as follows:  
(excerpt from SUBSAFE Manual).

*"Lack of Compliance*

*Forces Afloat, shipyards, and other repair activities have a basic obligation to effect repairs in full accordance with specifications and SUBSAFE requirements. There have been circumstances when all specifications or requirements have not been completely met, for reasons such as:*

*A misconception that specifications are only objective rather than minimum requirements for acceptability. As a result, departures from specification requirements may never be recorded and/or may not be reviewed and approved by proper authority.*

*A lack of adequate inspection, quality control, and management of the process for determining compliance with specifications.*

*A lack of understanding of specification requirements.*

*A lack of resources to enable permanent repairs, resulting in emergency temporary repairs.*

*A lack of training in the skills necessary to meet specifications.*

*A generally lax attitude toward non-operational aspects of ship's configuration (e.g., installation of lockers/stowage not included in, or in accordance with, ship's plan)."*

The control and certification requirements for submarines are specifically intended to offset these factors. The annual cost to maintain these skills is in the millions of dollars. These additional control requirements and the associated skills, capability and work items just described are not the only factors determining "nuclear capability" required for submarines. Additional factors reflected in submarines capacity data, over and above that of surface ship work, are as follows:

First, the specific design details of components for submarine applications are more complex. Sea water components are rated at higher pressures, hatch design is more complex, ships atmosphere systems, ships battery systems, and propulsion shaft vibration reducers are unique to submarines.

Secondly, The differences in design and the requirements for monitoring and certification of critical components result in work process differences which are reflected in nuclear submarine capacity data (e.g., special inspections of the mating surfaces between the hull and sea water valves to ensure watertight integrity at deep ocean depths).

Thirdly, the ship design requires increased control of work and testing evaluations both in-dock and pierside to assure safety of the ship and personnel while work is on-going. Specifically, test organizations and ship safety organizations are mandated to control the overhaul process.

## UNIQUENESS OF PORTSMOUTH NAVAL SHIPYARD

ISSUE: Long Beach stated that Portsmouth Naval Shipyard is neither unique nor is its capability essential to the refueling overhauls of SSN 688 Class submarines. Justification is based on other naval shipyards developing the same capability over time.

FINDING: Portsmouth Naval Shipyard is unique in its capability to perform refueling overhauls of SSN 688 Class submarines both in terms of its customized refueling facilities and experienced workforce. The ability of other shipyards to duplicate this unique capability does not exist now and would likely take an extensive and costly effort to develop.

DISCUSSION: Portsmouth Naval Shipyard is now and will continue to be unique when it comes to performing SSN 688 Class submarine refueling overhauls. Portsmouth will soon be the only naval shipyard with first hand SSN 688 refueling experience i.e. 2 completed refuelings, by the end of 1995. Much of this experience can only be obtained by actually performing this critical type of work. It is the only naval shipyard that currently has submarine planning yard experience for a class of submarines. The Submarine Maintenance Engineering, Planning & Procurement (SUBMEPP) organization, which is a highly technical submarine engineering organization performing advance planning for all Navy submarines, will soon physically be a part of the Portsmouth Naval Shipyard establishment.

Additionally, no other naval shipyard currently has or is planning to acquire a facility customized to perform SSN 688 Class submarine refueling overhauls. An additional unique aspect to this facility is that, by design, it can support the refueling of two SSN 688 submarines in parallel at a lower cost than two done sequentially. The fact that other naval shipyards are developing a capability to refuel SSN 688 Class submarines from recycled facilities does not negate the efficiencies gained through the use of customized facilities at Portsmouth.



## **PORTSMOUTH NAVAL SHIPYARD AS THE SSN688 CLASS CENTER OF EXCELLENCE**

**ISSUE:** Long Beach stated that Electric Boat is the planning yard for SSN 688 Class submarines. Implied is that Portsmouth could not be the SSN 688 Class Center of Excellence because it does not perform SSN 688 Class planning yard responsibilities.

**FINDING:** Portsmouth Naval Shipyard is the only shipyard Public or Private to have performed the full spectrum of SSN 688 Class maintenance. Portsmouth's most recent experience in refueling SSN 688 Class submarines combined with the fact that it is the only remaining public shipyard whose primary mission is to support submarine maintenance and modernization, serves as the basis for Navy selecting Portsmouth as its "Center of Excellence" for the SSN 688 Class.

**DISCUSSION:** In fact, both Electric Boat and Newport News share the SSN 688 planning yard function which principally deals with ship class modernization issues. Planning and execution of maintenance functions are left to individual naval shipyards. Portsmouth Naval Shipyard has the broadest and most extensive submarine maintenance planning and engineering experience on SSN 688s of all naval shipyards. Portsmouth Naval Shipyard is the planning yard for the SSN 637 Class submarines and the Navy's Deep Submergence Systems Programs and, therefore, also has experience in modernization engineering and planning for another submarine class and deep diving submersibles. Other naval shipyards have the bulk of their experience in surface ship planning yard functions.

## **PORTSMOUTH NAVAL SHIPYARD PERFORMING NON-NUCLEAR SURFACE SHIP WORK**

ISSUE: Long Beach stated "The assumption that nonnuclear work is (interchangeable between shipyards) demonstrates that the Navy's approach is flawed and requires review." Specifically:

a. "It would take many years for Portsmouth NSY to establish efficient processes and train its personnel to perform surface ship work in a cost-effective manner."

b. It would be "expensive and/or low quality" for Portsmouth to perform surface ship work.

FINDING: The ability of nuclear submarine capable shipyards to perform nonnuclear surface ship work is not a difficult transition and does not translate to inefficient or ineffective performance.

DISCUSSION: Personnel at Portsmouth are trained to perform far more technical work than that required for nonnuclear surface ships. Portsmouth has recently engaged in off-site surface ship tiger team work on FFG7 Class ships and is currently planning work on CG47 and DDG963 Classes of ships. Work performed so far has been viewed by Portsmouth's customers as quality work completed on schedule. The facts do not support Long Beach's allegations.

NOTE:

It is interesting that Long Beach finds it too difficult for a shipyard performing nuclear submarine work (Portsmouth) to perform non-nuclear surface ship work but argues that Long Beach, a non-nuclear surface ship shipyard, can perform more complex nuclear submarine work.

## **PEARL HARBOR REFUELING FACILITY**

**ISSUE:** Long Beach stated "... it may not be necessary to facilitate Pearl Harbor NSY to perform refueling overhauls of SSN 688 submarines."

**FINDING:** Providing Pearl Harbor with the facilities to perform SSN 688 Class submarine refuelings was not a Navy decision and can not be terminated due to the statutory language that funded the facility.

**DISCUSSION:** Facilitating Pearl Harbor NSY to perform refueling overhauls of SSN 688 Class submarines was not a Navy initiated action. A special appropriation initiated in Congress mandated that moneys would be spent to enable Pearl Harbor NSY to perform refueling overhauls on SSN 688 Class submarines even though sufficient capacity already existed at other naval shipyards to include Charleston and Mare Island which were subsequently closed by BRAC 93. The necessity to facilitate Pearl Harbor NSY was never identified by Navy and due to statutory language, can not be terminated.

## **SHORT TERM WORKLOAD FOR NAVAL SHIPYARDS**

**ISSUE:** Long Beach portrayed a short term work underload condition as a typical future shipyard workload condition.

**FINDING:** The near term maintenance workload is budget driven and is not indicative of future nuclear workload requirements. This is especially the case for major SSN 688 Class maintenance.

**DISCUSSION:** All of Navy was adversely affected by budget cuts. The cancellation of the FY98 SSN 688 refueling overhaul directly affected Portsmouth's workload. The implementation of the 120 month operating cycle for later SSN 688 Class submarines resulted in a 30+ month delay in the start of most future SSN 688 refueling overhauls and Depot Modernization Periods at all nuclear naval shipyards. NAVSEA assisted naval shipyards at the Fleet Scheduling Conference by developing a plan to provide additional smaller availabilities in this short term time frame. In FY99 and later years when the typical number of major availabilities is again four to six per year, all naval nuclear shipyards should be well workloaded into the next decade. Elimination of nuclear naval shipyards in the short term will result in overloaded shipyards in the long term.

## ASSESSMENT OF CUMULATIVE ECONOMIC IMPACT

ISSUE: Portsmouth Naval Shipyard is a critical component of the area economy.

FINDING: Loss of the Shipyard would lead to a direct decline of 6 percent in the employment base of the three-county Seacoast region.

DISCUSSION: Maine and New Hampshire have suffered from significant defense cutbacks in recent years. Pease Air Force Base, just a few miles from the Shipyard, was closed in April of 1991 resulting in the loss of an estimated 7,600 jobs, \$109.3 million in direct payroll and \$35.2 million in annual purchases. Loring Air Force Base was closed in September 1994, eliminating 8,016 jobs, 89.6 million in direct payroll and \$39.3 million in annual purchases.

Other losses related to defense cutbacks include 3,500 jobs at nearby Bath Iron Works, an estimated 3,800 job losses to smaller defense contractors, subcontractors and military facilities in the region, and a reduction of 2,800 Portsmouth Naval Shipyard jobs since 1989. These 10,000 defense jobs supported at least 6,500 indirect jobs around Maine and New Hampshire. Thus, Maine and New Hampshire have lost over 32,000 jobs to defense cuts since 1989. An estimate of recent defense-related job losses in Maine and New Hampshire are as follows:

PEASE AIR FORCE BASE	7,598
LORING AIR FORCE BASE	8,016
BATH IRON WORKS	5,845
PORTSMOUTH NAVAL SHIPYARD	4,676
OTHER DEFENSE ACTIVITIES	<u>6,100</u>
TOTAL	32,235

Total employment losses in the three-county region associated with a shipyard closure are estimated at more than 10 percent of all jobs in the region. Similarly, 5.3 percent of total region income would be lost from the Seacoast economy.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950509-9A1

ALAN J. DIXON, CHAIRMAN

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GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable William S. Cohen  
United States Senate  
Washington, D.C. 20510

Dear Bill:

Thank you for your letter expressing your support for the Portsmouth Naval Shipyard. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission identified the Portsmouth Naval Shipyard at that hearing as a base to be considered as a proposed change.

The Commission will hold a public regional hearing in Boston, Massachusetts on June 3, 1995 to hear testimony from communities that would be affected by potential base closures and realignments. The State of Maine has been allotted 60 minutes during this hearing to offer testimony in support of the Portsmouth Naval Shipyard.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

File # 950509-9R1

May 15, 1995

The Honorable Olympia Snowe  
United States Senate  
Washington, D.C. 20510

Dear Senator Snowe:

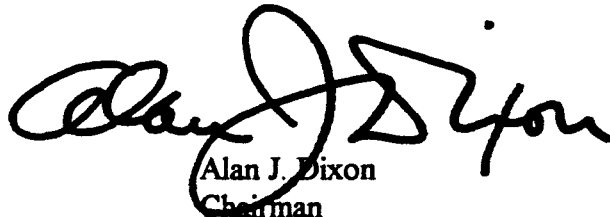
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Alan J. Dixon  
Chairman

AJD:cw



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File Number 950509-9R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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REBECCA COX  
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S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Judd Gregg  
United States Senate  
Washington, D.C. 20510

Dear Senator Gregg:

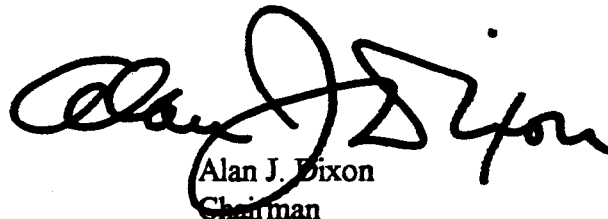
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Alan J. Dixon  
Chairman

AJD:cw





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ALAN J. DIXON, CHAIRMAN

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S. LEE KLING

RADM BENJAMIN F. MONTROYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Robert C. Smith  
United States Senate  
Washington, D.C. 20510

Dear Bob:

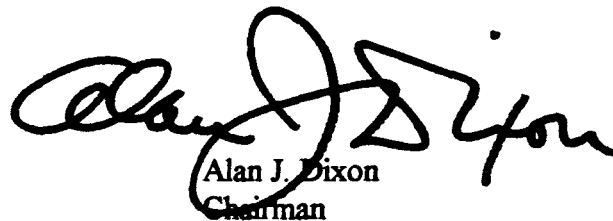
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Sincerely,



Alan J. Dixon  
Chairman

AJD:cw



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ALAN J. DIXON, CHAIRMAN

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GEN J. B. DAVIS, USAF (RET)

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RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Williams H. Zeliff, Jr.  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Zeliff:

Thank you for your letter expressing your support for the Portsmouth Naval Shipyard. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission identified the Portsmouth Naval Shipyard at that hearing as a base to be considered as a proposed change.

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Sincerely,

Alan J. Dixon  
Chairman

AJD:cw



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ALAN J. DIXON, CHAIRMAN

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RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Charles F. Bass  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Bass:

Thank you for your letter expressing your support for the Portsmouth Naval Shipyard. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission identified the Portsmouth Naval Shipyard at that hearing as a base to be considered as a proposed change.

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Sincerely,

Alan J. Dixon  
Chairman

AJD:cw



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

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950509-921

ALAN J. DIXON, CHAIRMAN

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GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable John E. Baldacci  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Baldacci:

Thank you for your letter expressing your support for the Portsmouth Naval Shipyard. I certainly understand your interest in the base closure and realignment process and welcome your comments.

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Sincerely,

Alan J. Dixon  
Chairman

AJD:cw



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950509-921

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

- AL CORNELLA
- REBECCA COX
- GEN J. B. DAVIS, USAF (RET)
- S. LEE KLING
- RADM BENJAMIN F. MONTOYA, USN (RET)
- MG JOSUE ROBLES, JR., USA (RET)
- WENDI LOUISE STEELE

May 15, 1995

The Honorable James B. Longley, Jr.  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Longley:

Thank you for your letter expressing your support for the Portsmouth Naval Shipyard. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission identified the Portsmouth Naval Shipyard at that hearing as a base to be considered as a proposed change.

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Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-10

FROM: <u>CONDIT, GARY A.</u>	TO: <u>DIXON</u>
TITLE: <u>REP. (CA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>SAN JOAQUIN DEPOT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER		X	
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT, IN RESPONSE TO OGDEN OFFICIALS RECOMMENDATION TO CLOSE SAN JOAQUIN,

Due Date: <u>950511</u>	Routing Date: <u>950509</u>	Date Originated: <u>950505</u>	Mail Date:
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**Congress of the United States**  
**Washington, DC 20515**

May 5, 1995

Please use this number  
960509-10

Mr. Alan Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Dixon and Commission Members:

It has come to our attention that officials from Utah have recommended that the Ogden Defense Distribution Depot be removed from closure consideration, and a California location substituted. Specifically, one half of the San Joaquin Defense Distribution Depot, either Tracy or Sharpe, would be closed. This is an ill conceived and nonsupportable proposal.

The decision to remove the Ogden Depot from the closure list must be made on its individual merits considering such things as mission scope, mission suitability, operational efficiencies, costs, and expandability. The Ogden Depot's worth must also be considered within the Defense Logistics Agency's (DLA's) Distribution Concept of Operations and Primary Distribution philosophy.

We fully support DLA's Distribution Concept of Operations. The concept requires a containerization operation to be collocated with a major distribution facility to support all service customers. The containerization operation is a sea container loading operation which serves vessels delivering large cargo. These distribution facilities must be located near both East Coast and West Coast ports. The primary distribution sites (PDSs) must have sufficient capacity and the ability to surge to meet mobilization requirements (particularly to simultaneously support two major regional conflicts) which is dictated by DoD's contingency planning requirements.

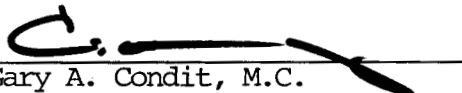
Within DoD, there are only two complexes that meet these essential requirements. They are located at the Susquehanna Defense Distribution Depot, in Pennsylvania, and the San Joaquin Depot, in California. Both San Joaquin and Susquehanna are comprised of two major DoD facilities that have been combined and managed with extensive synergy. The criteria for selection of these complexes to be the PDSs was the large amount of storage and output capacities and capabilities, the proximity to customers, vendors, transportation hubs and major ports of embarkation for contingency support. Additionally, they are located in areas where massive amounts of containers and container chassis and other handling equipment exists.

The DLA Concept of Operations was reviewed by DoD personnel and determined to be sound and reasonable to support warfighting readiness. Based on decisions made regarding the military value of these facilities, the proposal to trade the Ogden Depot for a facility in California is unthinkable and not justified. As previously mentioned, Ogden Depot's survival cannot be, in any way, related to the importance of the San Joaquin Depot as a major and integral part of America's combat readiness. Supporting these conclusions is an April 1995 GAO Report to the Congress and to the Chairman of the BRAC Commission in which the GAO states, "we found activities for closure and realignment were well documented and that the data used was generally accurate. DLA consistently followed the requirements of the applicable BRAC law, force structure plan, DLA's concepts of Operations, DoD selection criteria, and OSD policy guidance to ensure that all activities reviewed were evaluated fairly and equitably."

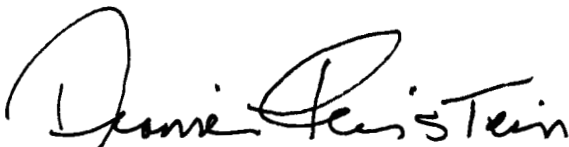
Another important and realistic consideration is the socioeconomic impact of closing installations. In this regard, the commission should consider that the current unemployment rate for San Joaquin County, California, where the San Joaquin Depot is located is 13.5% (February 1995); and Stanislaus County, where a large concentration of San Joaquin Depot employees reside is 16.6% (February 1995). The unemployment rate for the Metropolitan Statistical Area of Ogden/Salt Lake City, Utah is 3.3%.

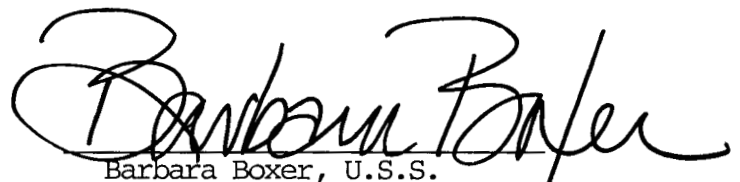
The evidence is overwhelming in support of retaining the San Joaquin Depot as a viable part of the overall DoD's warfighting support infrastructure and we encourage you to ensure its survival.

Sincerely,

  
Gary A. Condit, M.C.

  
Richard W. Pombo, M.C.

  
Dianne Feinstein, U.S.S.

  
Barbara Boxer, U.S.S.

  
Frank Riggs, M.C.

  
John T. Doolittle, M.C.



*Pete Stark*

Pete Stark, M.C.

*Bill Thomas*

William M. Thomas, M.C.

*Elton Gallegly*

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*Carlos J. Moorhead*

Carlos J. Moorhead, M.C.

*Matthew G. Martinez*

Matthew G. Martinez, M.C.

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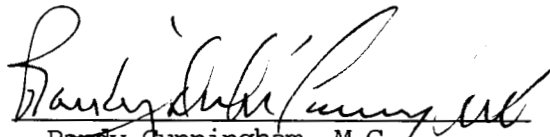
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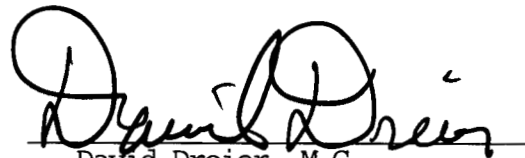
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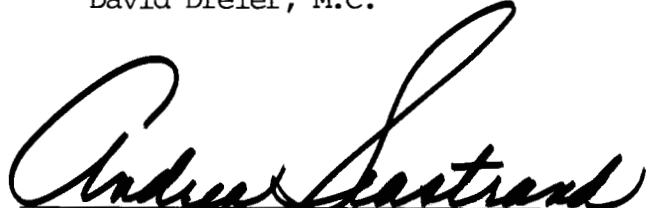
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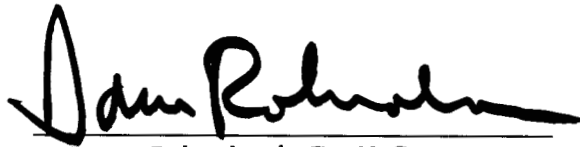
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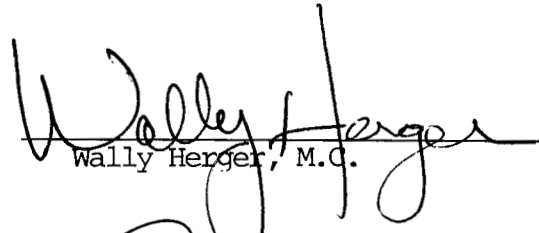
  
Randy Cunningham, M.C.


  
David Dreier, M.C.

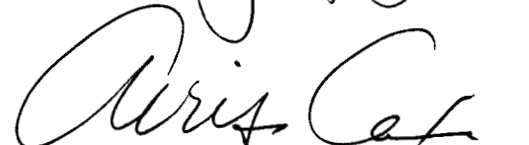
  
Bill Baker, M.C.

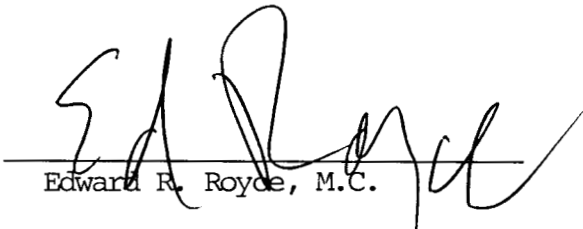
  
Andrea H. Seastrand, M.C.

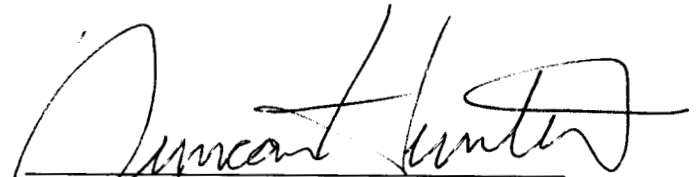
  
Dana Rohrabacher, M.C.


  
Wally Herger, M.C.

  
Ken Calvert, M.C.

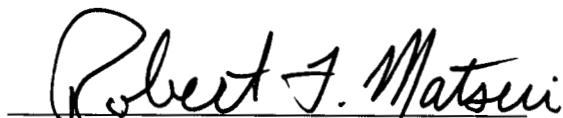
  
Christopher Cox, M.C.

  
Edward R. Royce, M.C.

  
Duncan Hunter, M.C.

  
Howard P. McKeon, M.C.

  
Jay Kim, M.C.

  
Robert F. Matsui, M.C.

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**Congress of the United States**  
Washington, DC 20515

May 5, 1995

Please refer to this number  
when received 450509-10

Mr. Alan Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Dixon and Commission Members:

It has come to our attention that officials from Utah have recommended that the Ogden Defense Distribution Depot be removed from closure consideration, and a California location substituted. Specifically, one half of the San Joaquin Defense Distribution Depot, either Tracy or Sharpe, would be closed. This is an ill conceived and nonsupportable proposal.

The decision to remove the Ogden Depot from the closure list must be made on its individual merits considering such things as mission scope, mission suitability, operational efficiencies, costs, and expandability. The Ogden Depot's worth must also be considered within the Defense Logistics Agency's (DLA's) Distribution Concept of Operations and Primary Distribution philosophy.

We fully support DLA's Distribution Concept of Operations. The concept requires a containerization operation to be collocated with a major distribution facility to support all service customers. The containerization operation is a sea container loading operation which serves vessels delivering large cargo. These distribution facilities must be located near both East Coast and West Coast ports. The primary distribution sites (PDSs) must have sufficient capacity and the ability to surge to meet mobilization requirements (particularly to simultaneously support two major regional conflicts) which is dictated by DoD's contingency planning requirements.

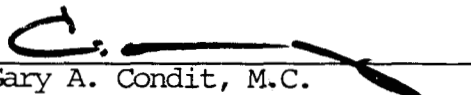
Within DoD, there are only two complexes that meet these essential requirements. They are located at the Susquehanna Defense Distribution Depot, in Pennsylvania, and the San Joaquin Depot, in California. Both San Joaquin and Susquehanna are comprised of two major DoD facilities that have been combined and managed with extensive synergy. The criteria for selection of these complexes to be the PDSs was the large amount of storage and output capacities and capabilities, the proximity to customers, vendors, transportation hubs and major ports of embarkation for contingency support. Additionally, they are located in areas where massive amounts of containers and container chassis and other handling equipment exists.


The DLA Concept of Operations was reviewed by DoD personnel and determined to be sound and reasonable to support warfighting readiness. Based on decisions made regarding the military value of these facilities, the proposal to trade the Ogden Depot for a facility in California is unthinkable and not justified. As previously mentioned, Ogden Depot's survival cannot be, in any way, related to the importance of the San Joaquin Depot as a major and integral part of America's combat readiness. Supporting these conclusions is an April 1995 GAO Report to the Congress and to the Chairman of the BRAC Commission in which the GAO states, "we found activities for closure and realignment were well documented and that the data used was generally accurate. DLA consistently followed the requirements of the applicable BRAC law, force structure plan, DLA's concepts of Operations, DoD selection criteria, and OSD policy guidance to ensure that all activities reviewed were evaluated fairly and equitably."

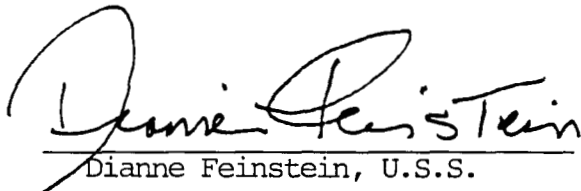
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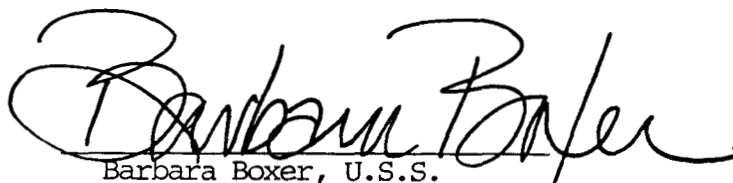
The evidence is overwhelming in support of retaining the San Joaquin Depot as a viable part of the overall DoD's warfighting support infrastructure and we encourage you to ensure its survival.

Sincerely,

  
Gary A. Condit, M.C.

  
Richard W. Pombo, M.C.

  
Dianne Feinstein, U.S.S.

  
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950509-1021

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Gary Condit  
United States House of Representatives  
Washington, D.C. 20515


Dear Representative Condit:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



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May 16, 1995

The Honorable Richard W. Pombo  
United States House of Representatives  
Washington, D.C. 20515

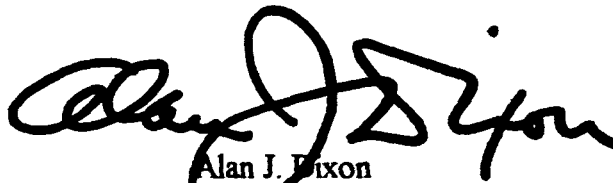
Dear Representative Pombo:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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Sincerely,



Alan J. Dixon  
Chairman

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Dianne Feinstein  
United States Senate  
Washington, D.C. 20510

Dear Senator Feinstein:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

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MG JOSUE ROBLES, JR., USA (RET)  
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May 16, 1995

The Honorable Barbara Boxer  
United States Senate  
Washington, D.C. 20510


Dear Senator Boxer:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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Alan J. Dixon  
Chairman

AJD:js



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Please refer to this number  
950509-10A1

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RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Frank Riggs  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Riggs:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

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Chairman

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May 16, 1995

The Honorable John T. Doolittle  
United States House of Representatives  
Washington, D.C. 20515

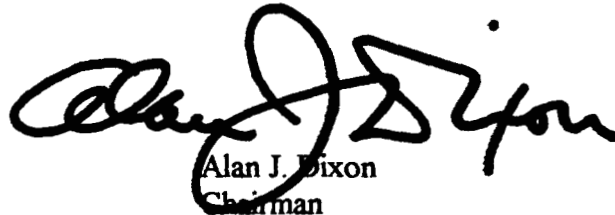
Dear Representative Doolittle:

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As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

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Chairman

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MG JOSUE ROBLES, JR., USA (RET)  
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May 16, 1995

The Honorable Pete Stark  
United States House of Representatives  
Washington, D.C. 20515


Dear Representative Stark:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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Chairman

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Bill Thomas  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Thomas:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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Chairman

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950509-1001

ALAN J. DIXON, CHAIRMAN

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MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Elton Gallegly  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Gallegly:

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950509-10A1

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Carlos Moorhead  
United States House of Representatives  
Washington, D.C. 20515


Dear Representative Moorhead:

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703-696-0504

~~PLEASE REFER TO THE FOLLOWING~~  
950509-10R1

ALAN J. DIXON, CHAIRMAN

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GEN J. B. DAVIS, USAF (RET)

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MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Matthew G. Martinez  
United States House of Representatives  
Washington, D.C. 20515

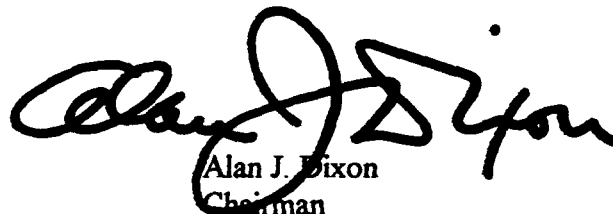
Dear Representative Martinez:

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Chairman

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950509-10R1

ALAN J. DIXON, CHAIRMAN

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RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Randy "Duke" Cunningham  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Cunningham:

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Alan J. Dixon  
Chairman

AJD:js



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ARLINGTON, VA 22209

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Please call for information  
when necessary 950509-1021

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable David Dreier  
United States House of Representatives  
Washington, D.C. 20515


Dear Representative Dreier:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950509-1021

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Bill Baker  
United States House of Representatives  
Washington, D.C. 20515

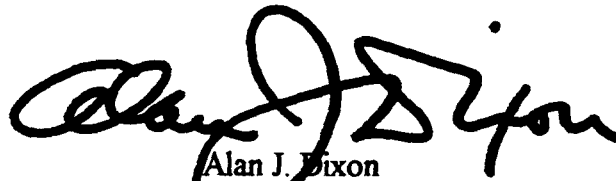
Dear Representative Baker:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to file number  
950509-1021

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Andrea Seastrand  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Seastrand:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

FILED IN 950507-10R1  
WHEN RECEIVED

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Dana Rohrabacher  
United States House of Representatives  
Washington, D.C. 20515

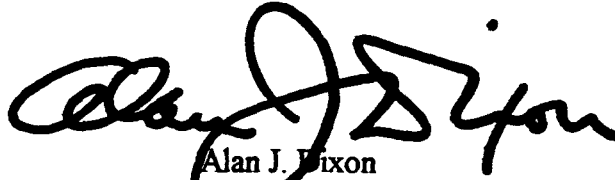
Dear Representative Rohrabacher:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

1700 North Moore Street, Suite 1425  
Arlington, VA 22209  
950509-10R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
ADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Wally Herger  
United States House of Representatives  
Washington, D.C. 20515


Dear Representative Herger:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number  
when responding **950509-1021**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Ken Calvert  
United States House of Representatives  
Washington, D.C. 20515

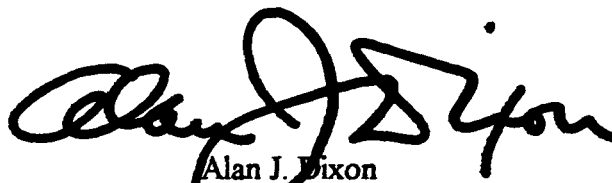
Dear Representative Calvert:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

9JOS90-10R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Christopher Cox  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Cox:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

980509-10R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Edward R. Royce  
United States House of Representatives  
Washington, D.C. 20515


Dear Representative Royce:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950509-1021

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Duncan Hunter  
United States House of Representatives  
Washington, D.C. 20515


Dear Representative Hunter:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to file number  
when necessary: 950509-10R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Howard P. "Buck" McKeon  
United States House of Representatives  
Washington, D.C. 20515


Dear Representative McKeon:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950509-1021

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Jay Kim  
United States House of Representatives  
Washington, D.C. 20515

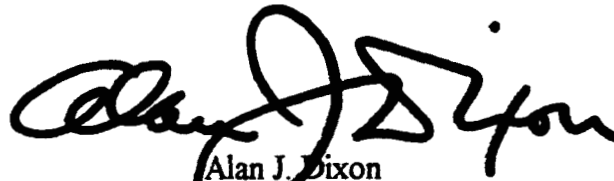
Dear Representative Kim:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950509-10R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Robert Matsui  
United States House of Representatives  
Washington, D.C. 20515


Dear Representative Matsui:

Thank you for your letter expressing your support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted during a public hearing on May 10, 1995, to add an additional thirty-five military installations to the Secretary of Defense's list for further consideration during the base closure process. DDJC was not added to the list for closure or realignment.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950509-11

FROM: CALUERT, KEN	TO: COX, REBECCA
TITLE: REP. (CA)	TITLE: COMMISSIONER
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBRC
INSTALLATION (s) DISCUSSED: MARCH AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL		Ⓢ		COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature	Ⓢ	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

STATUS OF

REQUESTING LEGAL OPINION REGARDING "MARCH OPPORTUNITY" IN BRAC PROCESS. MUST ANY ACTION TAKE PLACE AT MAY 10 HEARING.

Due Date: 950511	Routing Date: 950509	Date Originated: 950509	Mail Date:
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KEN CALVERT  
43rd DISTRICT, CALIFORNIA  
COMMITTEE ON RESOURCES  
CHAIRMAN  
SUBCOMMITTEE ON ENERGY  
AND MINERAL RESOURCES  
COMMITTEE ON SCIENCE  
SUBCOMMITTEES:  
SPACE AND AERONAUTICS  
TECHNOLOGY, VICE CHAIRMAN  
COMMITTEE ON AGRICULTURE  
SUBCOMMITTEE:  
DEPARTMENT OPERATIONS,  
NUTRITION, AND FOREIGN  
AGRICULTURE



WASHINGTON OFFICE:  
1034 LONGWORTH HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-0543  
(202) 225-1986  
DISTRICT OFFICE:  
3400 CENTRAL AVENUE  
SUITE 200  
RIVERSIDE, CA 92506  
(909) 784-4300

Congress of the United States  
House of Representatives  
Washington, DC 20515-0543

May 9, 1995

Rebecca Cox  
Commissioner  
Base Realignment and Closure Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA. 22209

FILED IN THE OFFICE OF THE CLERK  
MAY 10 1995  
950509-11

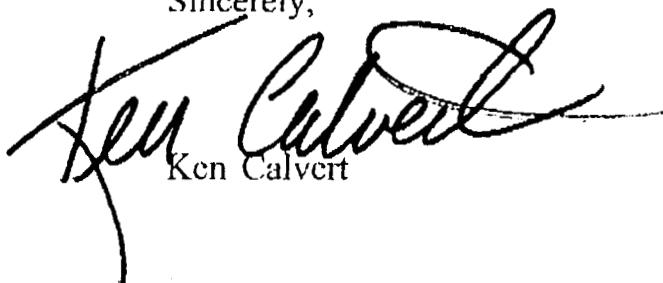
Dear Commissioner Cox,

I am writing to obtain a clarification of the current legal opinion of the BRAC Counsel regarding status of the "March Opportunity" in the BRAC process.

- o It is my understanding that the option of redirecting USMC helo forces from El Toro and Tustin to March AFB (instead of to Miramar) does not have to be affirmatively added to BRAC's list at the May 10 hearing.
- o I further understand that Miramar does not have to be added (as do bases losing 300 or more personnel) to the BRAC list because the USMC helo forces under discussion are not presently assigned to Miramar -- thus under BRAC's definition it is not **losing** them.
- o Finally, it is my understanding that while BRAC is not compelled to vote on the March Opportunity, it may do so at its final deliberations in June if it feels that the evidence presented warrants the action. In other words, is it correct that a lack of action regarding March/Miramar/Marine helos at the May 10 hearing in no way forecloses later affirmative action by BRAC 95 prior to July 1, 1995 on this redirect?

Due to pressing interest by the affected communities and the public in general in Riverside County, I would most appreciate a written confirmation or clarification of the above summary. I know that the Commission is under great time constraints, yet I hope that my office could receive even a brief affirmative response today. Thank you for your time and continued attention to this matter of great importance to my constituents and the taxpayers in general.

Sincerely,

A handwritten signature in black ink, appearing to read "Ken Calvert". The signature is fluid and cursive, with a long horizontal stroke extending to the right. The name "Ken Calvert" is printed in a simple, sans-serif font directly beneath the signature.

Ken Calvert





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950509-11R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable Ken Calvert  
U. S. House of Representatives  
Washington, D.C. 20515

Dear Congressman Calvert:

Thank you for your letter of May 9, 1995, outlining our discussion of the community proposal for March Air Force Base. The March community has proposed that helicopters from the previously closed Marine Corps Air Stations, El Toro and Tustin, be relocated to March Air Force Base, rather than the destinations recommended by the previous 1991 and 1993 Base Closure Commissions.

As we discussed, and as you have indicated in your letter, there was no legal requirement for the Commission to address March Air Force Base or the March Community's proposal at its May 10, 1995, hearing. The purpose of that hearing was to identify bases that the Commission would like to consider for closure or realignment as proposed changes to the list of bases recommended by the Secretary of Defense. In addition, the Commission identified bases that the Secretary of Defense has recommended for realignment that the Commission would like to consider for possible closure or to increase the extent of the realignment.

While I do not know how the Commission may ultimately resolve the March Air Force Base community proposal, there is no legal impediment to prevent the Commission from considering the proposal during our final deliberation hearings. Moreover, as you point out in your letter, the Secretary of Defense has recommended a change to the previous Commission recommendations with respect to El Toro and Tustin helicopter forces. As a result, the Commission will discuss and consider the relocation of Tustin and El Toro helicopter forces during its final deliberations.

Please feel free to contact me in the future if you have any further questions or concerns.

Sincerely,

Rebecca Cox  
Commissioner

MRC  
ECTS#950509-11R1

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-12

FROM: <u>DICKEY, WAY</u>	TO: <u>COX, REBECCA</u>
TITLE: <u>REP. (AK)</u>	TITLE: <u>COMMISSIONER</u>
ORGANIZATION: <u>U. S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>RED RIVER ARMY DEPOT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature	⊙	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:  
REQUESTING MEETING WITH COMM. COX TO DISCUSS HER VISIT TO RED RIVER ON MAY 15.

Due Date: <u>950511</u>	Routing Date: <u>950509</u>	Date Originated: <u>950509</u>	Mail Date:
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**JAY DICKEY**

4th DISTRICT, ARKANSAS

COMMITTEE:

APPROPRIATIONS

SUBCOMMITTEES:

AGRICULTURE

TRANSPORTATION

LABOR-HHS-ED



# Congress of the United States

## House of Representatives

May 9, 1995

CAPITOL OFFICE:  
WASHINGTON, DC  
230 CANNON H.O.B.  
WASHINGTON, DC 20515  
(202) 225-3772  
FAX: (202) 225-1314

DISTRICT OFFICES:  
**PINE BLUFF**  
100 EAST 8TH AVENUE  
SUITE 2521  
PINE BLUFF, AR 71801  
(501) 536-3376  
(800) 223-2220  
**HOT SPRINGS**  
100 RESERVE  
SUITE 201  
HOT SPRINGS, AR 71901  
(501) 623-5800  
(800) 541-8385  
**EL DORADO**  
101 SOUTH JACKSON  
SUITE 201  
EL DORADO, AR 71730  
(501) 862-0236

Commissioner Rebecca Cox  
Defense Base Closure &  
Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

VIA FACSIMILE  
703/696-0550

RECEIVED BY THE PARTICIPANT  
who responded 950509-12

Dear Rebecca:

Commissioners Robles and Steele will be visiting Red River Army Depot in Texarkana on Monday, May 15th.

I would like to meet with you in my office this week to discuss the Red River situation.

When you get a chance, please give me a call at 202/225-3772 to discuss this further. I look forward to hearing from you.

Sincerely yours,

Jay Dickey

brb

*Rebecca: This visit is for a photo opportunity; also I would like to be a part of getting you to Texarkana for the meeting?? Please help us, this is an unusual situation!*



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950509-12 R1

May 16, 1995

The Honorable Jay Dickey  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Dickey:

I appreciate the opportunity to discuss with you the Secretary of Defense's recommendation to close Red River Army Depot. I certainly understand your interest in the base closure and realignment process and welcome your comments. Unfortunately, my schedule did not permit me to join Commissioner Robles and Commissioner Steele on their recent visit to Red River. I will try to visit Red River Army Depot in the coming weeks.

Of course, at any time during the process you are welcome to meet with the Commissioners or Commission staff to present new information on Red River Army Depot. All information presented to the Commission receives the same careful review and analysis. In addition, the Commission will be holding hearings in Washington, DC on June 12-13 at which Members of Congress will be invited to present testimony to the Commission.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Rebecca Cox  
Commissioner

RC:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-13

FROM: FEINSTEIN, DIANNE	TO: DIXON
TITLE: SENATOR (CA)	TITLE: CHAIRMAN
ORGANIZATION: DBLRC	ORGANIZATION: DBLRC
INSTALLATION (S) DISCUSSED: SAN JOAQUIN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER		X	
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING LETTER FROM CA. STATE LEGISLATURE IN SUPPORT OF SAN JOAQUIN DEPOT.

Due Date: 950511	Routing Date: 950509	Date Originated: 950504	Mail Date:
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# Senator Dianne Feinstein

of California

## FAX COVERSHEET

DATE: 5/9/95

TIME: 11:40

TO: CC

FAX: 703/696-0550

PHONE: \_\_\_\_\_

FROM:

**ROBERT A. MESTMAN**  
Legislative Assistant  
Office of Senator Dianne Feinstein  
331 Hart Senate Office Building  
Washington, D.C. 20510-0504  
(202) 224-2743 <direct>  
(202) 224-3841 <main>  
(202) 228-3954 <fax>

COMMENTS:

*Hard copy by mail.*

*Can you get this to the right people  
in preparation for tomorrow's hearing?*

*Thanks!*

TOTAL NUMBER OF PAGES (including coversheet): 6

## REPLY TO:

CAPITOL OFFICE  
ROOM 5066  
STATE CAPITOL  
SACRAMENTO, CA 95814  
(916) 323-2407

## DISTRICT OFFICES

31 E CHANNEL STREET  
ROOM 440  
SACRAMENTO, CA 95802  
(209) 948-7930  
FAX (209) 948-7993

1020 N STREET  
ROOM 504  
SACRAMENTO, CA 95814  
(916) 323-4306  
FAX (916) 327-8729

# SENATE CALIFORNIA LEGISLATURE



SENATOR  
PATRICK JOHNSTON

FIFTH SENATORIAL DISTRICT  
SERVING SACRAMENTO AND SAN JOAQUIN COUNTIES

COMMITTEES:  
APPROPRIATIONS  
CHAIR  
CONSTITUTIONAL  
AMENDMENTS  
INSURANCE  
LOCAL GOVERNMENT  
NATURAL RESOURCES  
& WILDLIFE  
TRANSPORTATION

May 4, 1995

Alan Dixon  
Chairman  
BRAC Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon and Commission Members:

It is our understanding that on May 10 the 1995 Base Realignment and Closure Commission (BRAC) will be reviewing the current list of bases recommended for closure.

Because of our concern that the San Joaquin Defense Distribution Depot (Tracy and Sharpe) may be considered on the BRAC's revised list, we want to make the case for keeping these two depots in operation and increasing their use to obtain greater efficiency as suggested by the Defense Logistics Agency.

We believe the Tracy and Sharpe Defense Depots are among the best distribution facilities available to meet today's U.S. military needs and operations because:

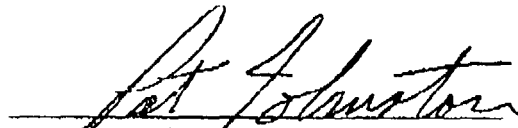
1. **Production efficiency** at the military supply depots in San Joaquin County are superior when compared with other depots around the country.
2. The **containerization operation** at the depots provides for the availability of significant amounts of containers as well as container chassis to meet the mobilization needs of all service customers.
3. The **general location** of the Tracy and Sharpe Depots on the west coast and more specifically near major interstate freeways and the Port of Stockton increase their proximity to military customers.


- 4. The combined capacities of both Tracy and Sharpe Depots for equipment storage makes this "two-for-one" operation uniquely able to meet current and future expansion requirements.

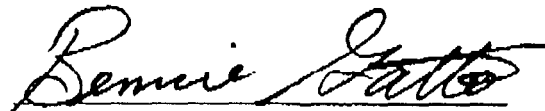
For all of the reasons cited above, we believe the Tracy and Sharpe Defense Depots can continue to make a significant contribution to our nation's defense needs and should remain in operation as recommended by the Defense Logistics Agency.

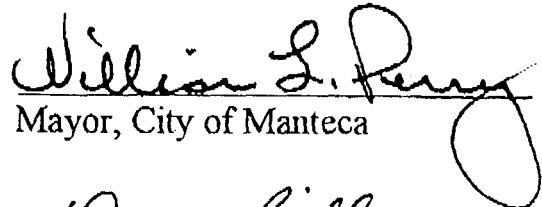
The depots are strongly supported by our community. Thank you for your consideration.


Sincerely,

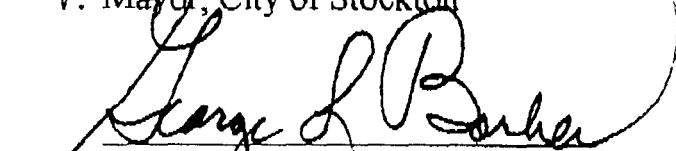
  
 Senator, 5th District


  
 Assemblyman, 17th District

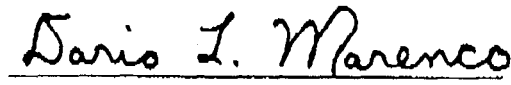
  
 Mayor, City of Lathrop

  
 Mayor, City of Manteca

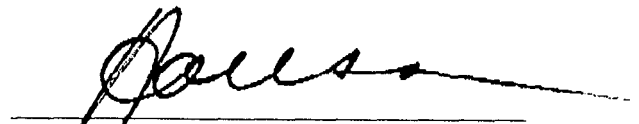
  
 v. Mayor, City of Stockton

  
 Chair, SJC Board of Supervisors

  
 Mayor, City of Tracy

  
 San Joaquin County Supervisor

  
 San Joaquin County Supervisor

  
 San Joaquin County Supervisor



Edward A. Simas

San Joaquin County Supervisor

[Signature]

President, Manteca Chamber

[Signature]

President, Tracy Chamber

Janet S. Keates

Economic Development Manager, Tracy

Manuel A. Lopez

Exec. Dir., San Joaquin Co. Econ. Dev.

Billie D. Henry

President, UPSA, Tracy Depot

Randall P. Mack

Vice President, UPSA, Tracy Depot

[Signature]

Representative, Tracy Chamber

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Cindy K. Foster

President, Labor Chamber

Paula Mc Closkey

CEO, Greater Stockton Chamber

Alise Roche

Pres. & CEO, SJ Bus. Council

Fredrick Diaz

City Manager, Tracy

Fran Aguirre

Economic Development Associator

[Signature]

President, The Laborers Union

Joseph P. Cavanaugh Jr.

Past Pres., UPSA

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

STOCKTON CITIZENS

MOST OF THESE SIGNERS ARE SENIORS WHO ARE EX-GOVT EMPLOYEES WHO CALLED AND WANTED THEIR NAMES INCLUDED. USE YOUR JUDGEMENT RE THEIR INCLUSION  
FRAN GOTTLIEB

- Mae L. Columbe
- Kellie M. Helm
- Barbara Hayano
- John Bottomley
- Jetta Cudney
- Doreen Faldut
- Wm. Hubbard
- Jennie Batten
- Helen M. Ockaefer
- Dorothy Frick
- Edith Sphletowitz
- Lo H. Treat
- Dorothy Vardini
- Bert Friend
- Janet Tudd
- Evis Mercado
- M. Josephine Kaler
- Nellie Holden

- Mabel Dorsch
- Frances Hyant
- Thelma May
- Edna T. Smith
- Olivia W Butler
- C. Meyer
- Angelina Castro
- Alberto Ahrens
- Argyro Gonos
- Forest L Francis
- Stella Buckley
- Pat Pfeffer
- Bell Beloglu
- Clare Wolfe
- Helen Picentini
- Marie Zastrow
- Jessie E. Wulph

Henrietta LeHarde

Louise Carter

John J. ...  
Sally L. ...

Hilda Coy

Dorothy ...

Lee ...

Alben ...

Paul ...

Wm D. Fisher

Charles ...

Daniel E. Albert

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COMMITTEES:  
APPROPRIATIONS  
CHAIR  
CONSTITUTIONAL  
AMENDMENTS  
INSURANCE  
LOCAL GOVERNMENT  
NATURAL RESOURCES  
& WILDLIFE  
TRANSPORTATION

May 4, 1995

SENATOR  
PATRICK JOHNSTON

Please refer to this number  
when responding 950509-13

FIFTH SENATORIAL DISTRICT  
SERVING SACRAMENTO AND SAN JOAQUIN COUNTIES

Alan Dixon  
Chairman  
BRAC Commission  
1700 North Moore Street, Suite 1425  
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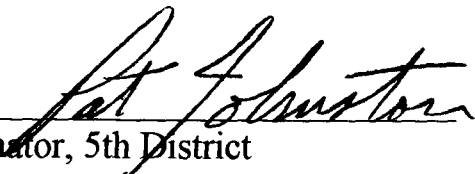
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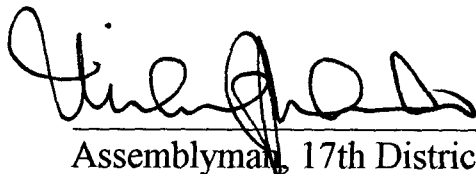
4. The **combined capacities** of both Tracy and Sharpe Depots for **equipment storage** makes this "two-for-one" operation uniquely able to meet current and future expansion requirements.


For all of the reasons cited above, we believe the Tracy and Sharpe Defense Depots can continue to make a significant contribution to our nation's defense needs and should remain in operation as recommended by the Defense Logistics Agency.

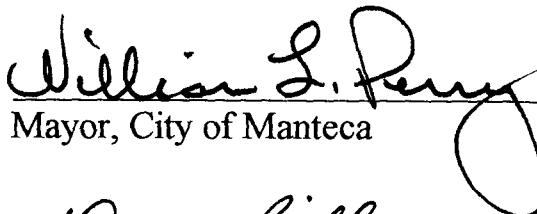
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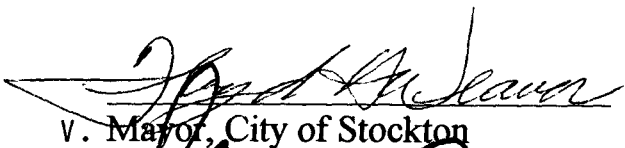
Sincerely,

  
\_\_\_\_\_  
Senator, 5th District

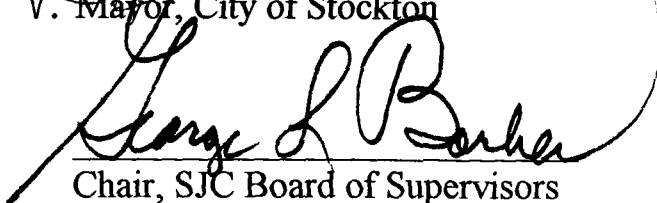
  
\_\_\_\_\_  
Assemblyman, 17th District

  
\_\_\_\_\_  
Mayor, City of Lathrop


  
\_\_\_\_\_  
Mayor, City of Manteca

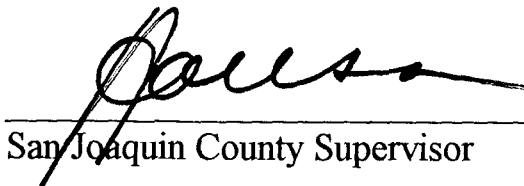
  
\_\_\_\_\_  
V. Mayor, City of Stockton

  
\_\_\_\_\_  
Mayor, City of Tracy

  
\_\_\_\_\_  
Chair, SJC Board of Supervisors

  
\_\_\_\_\_  
San Joaquin County Supervisor

  
\_\_\_\_\_  
San Joaquin County Supervisor

  
\_\_\_\_\_  
San Joaquin County Supervisor

Edward A. Simas

San Joaquin County Supervisor

[Signature]

President, Manteca Chamber

[Signature]

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Economic Development Manager, Tracy

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[Signature]

President, LHV Laborers Union

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Joseph P. Cronanugh Jr.

Past Pre., UPSA

[Signature]

Representative, Tracy Chamber

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Sharon Tolst  
Wm Hubbard  
Jennie Betten  
Helen M. Schaefer  
Dorothy Frick  
Edith Sghletewit  
Lo H. Trest  
Dorothy Gardini  
Bet Friend  
Janet Judd  
Cris Mercado  
Josephine G. Steer  
Nelle Feldron

Mabel Dorsch  
Frances Nyant  
Thelma May  
Edna T. D'Amato  
Olivia W Butler  
C. Meyer  
Angelina Castro  
Albert E. Ahrens  
argyro. Gonor  
Forest L Francis  
Elder + Frances  
Stella Buckley  
AT Pfeffer  
Bell Belego  
Claire Wolfe  
Helen Piacentini  
Marie Zastrow  
Jessie G. Wilhite

Kenneth Lehard

James Carter

William J. Hill  
William L. Cook

Hilda Coy

Dorothy Westwood

Lee Latham

Alfred & Kate

Ruth Rogers

Wm. D. Fisher

Charles Branch

Daniel E. Albert





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding **950509-1321**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Patrick Johnston  
Fifth Senatorial District, California  
31 East Channel Street  
Room 440  
Stockton, California 98762


Dear Senator Johnston:

Thank you for your letter and petition expressing support for the Defense Distribution Depot San Joaquin (DDJC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission did not identify DDJC at that hearing as a base to be considered as a proposed change.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-14

FROM: <u>WARNER, JOHN</u>	TO: <u>DIXON</u>
TITLE: <u>SENATOR (VA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U. S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING DBCRC ADD THE CLARENDOON SQUARE ACTIVITIES TO DOD PROPOSALS AND CONSIDER REMOVING THEM FROM DIRECTED MOVE TO GOVERNMENT OWNED SPACE.

Due Date: <u>950511</u>	Routing Date: <u>950509</u>	Date Originated: <u>950502</u>	Mail Date:
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# United States Senate

WASHINGTON, DC 20510

May 2, 1995

The Honorable Alan J. Dixon  
Chairman, Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Chairman:

Northern Virginia contains many military tenants that lease commercial office space to perform their missions. The 1993 BRAC process directed that certain Department of the Navy functions in the National Capitol Region move to government-owned space. However, in its final report, the Commission indicated that there may be instances where leased space remains a better option.

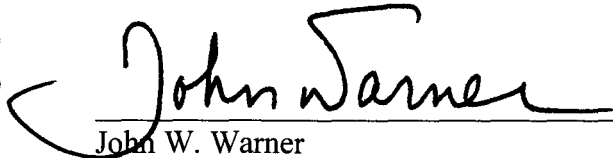
It appears that remaining in leased facilities may be the only viable, near-term option for two Navy Department activities -- the Office of the Deputy Chief of Staff for Installations and Logistics (USMC), and the US Marine Corps Systems Command. The former was scheduled to move to the Pentagon while the latter is to move into new facilities in Quantico. The on-gong Pentagon renovation project precludes the timely move of the Deputy Chief of Staff and the request for construction funds to build the new Systems Command facility has just been submitted. A move within the BRAC 93 guidelines would require going to temporary space, increase moving costs and decrease the efficiency of these commands.

For these reasons, we request that during your May hearings on adding facilities to the DOD list, that you add the Clarendon Square activities to the existing DOD proposals and consider removing them from the directed move to government owned space. A briefing package on Clarendon Square has been included for your review. Precedent for this request has already been set by the Department of the Navy by their 1995 recommendation to leave the Office of Naval Research in its current leased space in Ballston.

Allowing the Department of the Navy flexibility to move these commands when or if it is efficient and economical is in the best interests of the country.



Charles S. Robb



John W. Warner

James P. Moran



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950509-1421

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

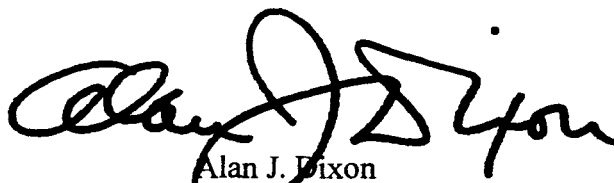
The Honorable John Warner  
United States Senator  
Washington, D.C. 20510

Dear John:

Thank you for your letter urging the Commission to consider changing the 1993 Commission recommendation to relocate several Department of the Navy functions from leased space to government-owned space, including the Marine Corps Systems Command and the Deputy Chief of Staff for Installations & Logistics (USMC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

You can be assured that the Commission will keep your comments in mind during our review and analysis process. I appreciate your contacting the Commission expressing your interest in the base closure and realignment process and look forward to working with you in the future.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

what is the number 950509-1421

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S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 17, 1995

The Honorable Charles S. Robb  
United States Senator  
Washington, D.C. 20510

Dear Chuck:

Thank you for your letter urging the Commission to consider changing the 1993 Commission recommendation to relocate several Department of the Navy functions from leased space to government-owned space, including the Marine Corps Systems Command and the Deputy Chief of Staff for Installations & Logistics (USMC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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AJD:cw



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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

The Honorable James P. Moran  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Moran:

Thank you for your letter urging the Commission to consider changing the 1993 Commission recommendation to relocate several Department of the Navy functions from leased space to government-owned space, including the Marine Corps Systems Command and the Deputy Chief of Staff for Installations & Logistics (USMC). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-15

FROM: MIKULSKI, BARBARA	TO: DIXON
TITLE: SENATOR (MD)	TITLE: CHAIRMAN
ORGANIZATION: U. S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FORT MONMOUTH, ADELPHI, MD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING DBCRC NOT TO OVERTURN 1991 DECISION TO MOVE THE ELECTRONICS TECHNOLOGIES AND DEVICES LAB TO ADELPHI, MD.

Due Date: 950511	Routing Date: 950509	Date Originated: 950509	Mail Date:
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# United States Senate

WASHINGTON, DC 20510

May 9, 1995

The Honorable Alan Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 22209

Dear Mr. Chairman:

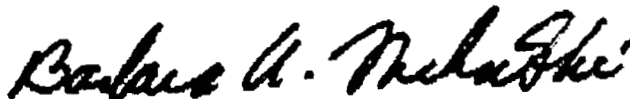
We write to urge you not to overturn the recommendations of previous Base Closure and Realignment Commissions regarding the Army Research Lab in Adelphi, Maryland.

As you know, the 1991 BRAC Commission recommended moving the Electronics Technologies and Devices Laboratory (now the Physical Sciences Directorate, U.S. Army Research Lab), to Adelphi Maryland. We understand that in reviewing the proposed realignments to Fort Monmouth, New Jersey the Commission has been asked to reexamine this decision.

This move and the facility at Adelphi to be built to house the mission were the subject of several reviews subsequent to the BRAC 91 decision. The Department of Defense Inspector General, the Federal Commission on Conversion and Consolidation of Laboratories and the Defense Science Board have each studied this issue. The Secretary of Defense and the Army used these studies to decide to continue the project.

We do not believe that it is in the best interest of the Army, the Department of Defense or the U.S. taxpayer to further delay this project or to undo the accomplishments of the past four years to implement the BRAC 91 decisions. We ask you to carefully review the studies that have been conducted on this issue and to allow the consolidation at Adelphi to proceed.

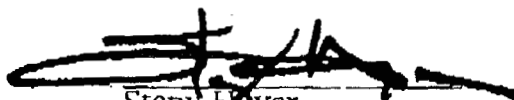
Sincerely,



Barbara A. Mikulski  
United States Senator



Paul S. Sarbanes  
United States Senator



Steny Hoyer  
Member of Congress



# United States Senate

WASHINGTON, DC 20510

May 9, 1995

The Honorable Alan Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 22209

Please refer to file number  
950509-15

Dear Mr. Chairman:

We write to urge you not to overturn the recommendations of previous Base Closure and Realignment Commissions regarding the Army Research Lab in Adelphi, Maryland.

As you know, the 1991 BRAC Commission recommended moving the Electronics Technologies and Devices Laboratory (now the Physical Sciences Directorate, U.S. Army Research Lab), to Adelphi Maryland. We understand that in reviewing the proposed realignments to Fort Monmouth, New Jersey the Commission has been asked to reexamine this decision.

This move and the facility at Adelphi to be built to house the mission were the subject of several reviews subsequent to the BRAC 91 decision. The Department of Defense Inspector General, the Federal Commission on Conversion and Consolidation of Laboratories and the Defense Science Board have each studied this issue. The Secretary of Defense and the Army used these studies to decide to continue the project.

We do not believe that it is in the best interest of the Army, the Department of Defense or the U.S. taxpayer to further delay this project or to undo the accomplishments of the past four years to implement the BRAC 91 decisions. We ask you to carefully review the studies that have been conducted on this issue and to allow the consolidation at Adelphi to proceed.

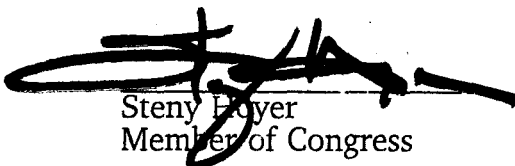
Sincerely,



Barbara A. Mikulski  
United States Senator



Paul S. Sarbanes  
United States Senator



Steny Hoyer  
Member of Congress



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950509-15R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Barbara A. Mikulski  
United States Senator  
Washington, D.C. 20510

Dear Barbara:

Thank you for your letter urging that the Commission maintain its 1991 recommendation to move the Electronics Technologies and Devices Laboratory to Adelphi, Maryland. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I appreciate your contacting the Commission expressing your interest in the base closure and realignment process and look forward to working with you in the future.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-16

FROM: CHAPMAN, Jim	TO: MILLER, BOB
TITLE: REP. (TX)	TITLE: ARMY DOD ANALYST
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: BARSTOW MARINE CORPS LOGISTIC BASE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
				BOB MILLER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING PROPOSAL THAT DISCUSSES REALIGNING THE BARSTOW MARINE CORPS LOGISTICS BASE.

Due Date: 950511	Routing Date: 950509	Date Originated: 950505	Mail Date:
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JIM CHAPMAN  
FIRST DISTRICT  
TEXAS

2417 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-4301  
TELEPHONE: (202) 225-3035

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-4301**

COMMITTEE:  
APPROPRIATIONS  
SUBCOMMITTEES:  
ENERGY AND WATER DEVELOPMENT  
VA, HUD, AND INDEPENDENT  
AGENCIES

May 5, 1995

Lt. Col. Bob Miller, Analyst  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209


Dear Lt. Col. Miller:

Please find attached several charts that discuss realigning the Barstow Marine Corps Logistics Base as an alternative to the Defense Department's closure recommendations. If you judge that this proposal makes sense, I would suggest that its inclusion in the options available to the Commission may assist the Commission to maintain greater flexibility at this juncture of the BRAC process.

This proposal has the significant advantage of being based on a sound logical foundation: If the Army is going to close all but one vehicle maintenance depot to support 10 divisions, how can the Marine Corps justify keeping two depots to support three divisions? The proposal has the added advantage of reducing excess capacity and duplication while achieving interservicing. Finally, this proposal would spread the BRAC impact more evenly across each of the services than does the Defense Department's recommendation.

I appreciate the difficulty of the task before the Commission and the critical role played by the Commission staff. I hope that this proposal is helpful. With warm regards, I am

Sincerely,

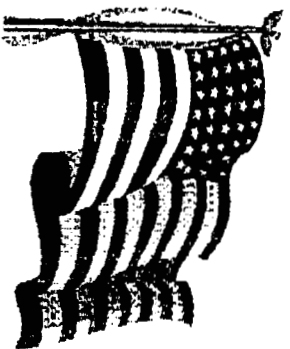


Jim Chapman  
Member of Congress

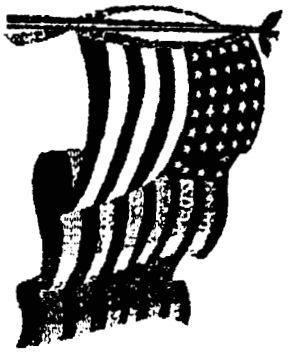
Enclosure

# **A Proposal To Add For Realignment**

*Marine Corps Logistics Base - Barstow*

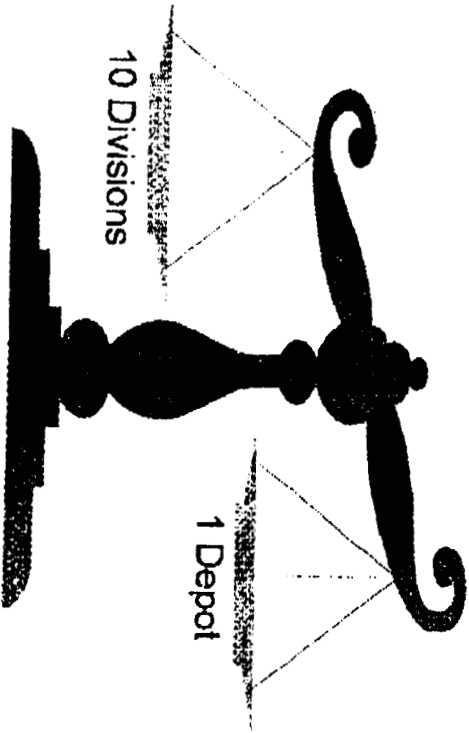


27 Apr 95



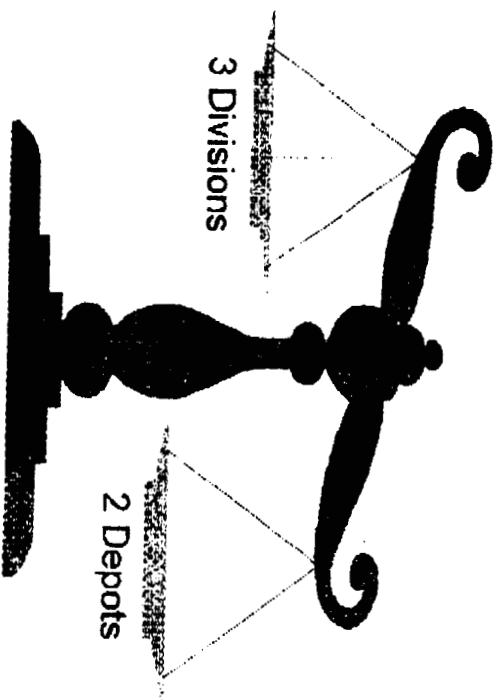
# Rightsizing? Depot Vehicle Maintenance

## Army

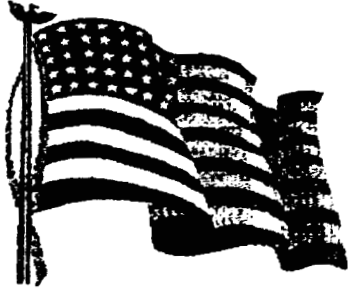


- Depot Closures
- BRAC 91 - None
  - BRAC 93 - Tooele
  - BRAC 95 - Letterkenny?
- Red River?

## Marine Corps



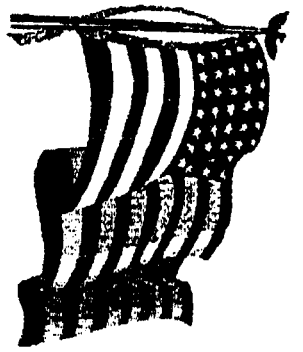
- Depot Closures
- BRAC 91 - None
  - BRAC 93 - None
  - BRAC 95 - None



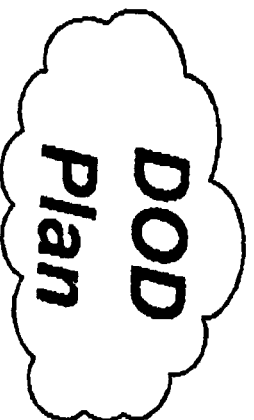
## ***Duplicate Capabilities Exists at Both Marine Corps Depots***

***"The Marine Corps will endeavor to single-site workloads when it makes sense to do so. The Marine Corps maintenance philosophy of multi-commodity support on both coasts to support east and west coast Marine Corps units places restrictions on wholesale single siting of workloads."\****

\*Source: Defense Depot Maintenance Council, Business Plan FY95-99, 30 Jan 95



# BRAC 95

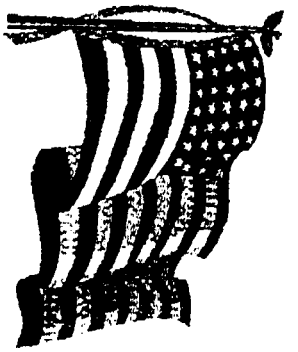


## Impact on Depot Capacity

	FY99 Workload	Capacity Index	Utilization Index
Red River	1.493	3.233	46%
Anniston	1.763	3.200	55%
Letterkenny	<u>1.961</u>	<u>2.485</u>	<u>79%</u>
	5.217	8.918	58%
Less			
Letterkenny	5.217	6.433	81%
Letterkenny & Red River	5.217	3.200	163%

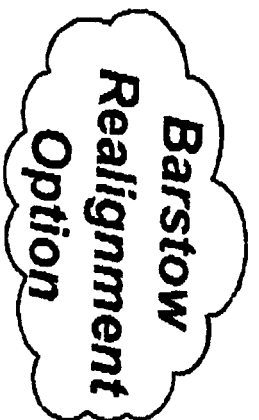
\*Data Source is Defense Depot Maint Council Business Plan, FY95-99





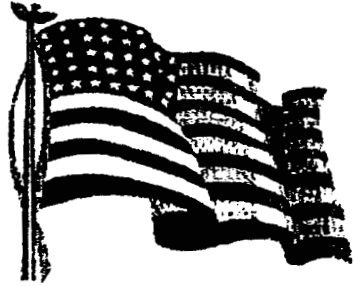
# BRAC 95

## Impact on Depot Capacity



	FY99 Workload	Capacity Index	Utilization Index
Red River	<u>1.493</u>	<u>3.233</u>	<u>46%</u>
Anniston	1.763	3.200	55%
Letterkenny	1.961	2.485	79%
Barstow	<u>1.308</u>	<u>1.037</u>	<u>126%</u>
	6.525	9.955	66%
Less			
Letterkenny	6.525	7.470	87%
Letterkenny & Barstow	6.525	6.433	101%

\*Data Source is Defense Depot Maint Council Business Plan, FY95-99



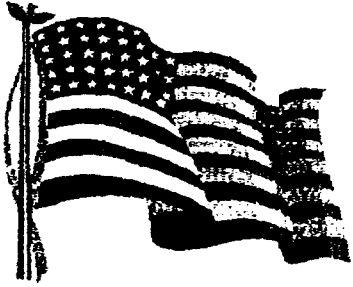
# ***Advantages***

- Reduces excess capacity
- Reduces duplication
- Achieves interservicing
- Provides a more equitable interservice BRAC closure burden
- Preserves Marine Corps & Army readiness



# ***Barstow Workload Realignment***

	<u>Red River</u>	<u>Anniston</u>	<u>Remarks</u>
<u>Combat Vehicles</u>			
M1		X	Interserviced to Anniston
MLRS	X		Marine Corps Capability Required
Light Armored Vehicles	X		
Tactical Vehicles	X		
Construction Equipment	X		
<u>Missiles</u>			
Hawk Ground Support Equipment			Transfer back to Barstow from Letterkenny 7



# ***Recommendation to Commission***

- "Add" Marine Corps Logistics Base - Barstow for realignment consideration
- Request DOD evaluate realignment of Barstow

Transfer workload to Red River and Anniston  
in lieu of closing Red River

Realign Hawk Ground Support Equipment from  
Letterkenny to Barstow



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to file number  
when responding: **950509-16R1**

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Jim Chapman  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Chapman:

Thank you for forwarding a proposal to Lt. Col. Miller of the Commission staff which proposes to realign the Marine Corps Logistics Base, Barstow, California. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of assistance.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-17

FROM: GREILING, GEORGE	TO: HEFLIN, HOWELL
TITLE: CHIEF, SPECIAL ACTIONS BRANCH	TITLE: SENATOR (AL)
ORGANIZATION: DEPT OF THE ARMY	ORGANIZATION: U. S. CONGRESS
INSTALLATION (S) DISCUSSED: FORT MCCLELLAN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REGARDING THE COST OF BUILDING A NEW CHEMICAL DEFENSE TRAINING FACILITY AT FORT LEONARD WOOD AND DISMANTLING THE CURRENT ONE LOCATED AT MCCLELLAN.

Due Date: <u>9/1</u>	Routing Date: <u>950509</u>	Date Originated: <u>950508</u>	Mail Date: <u>/</u>
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**DEPARTMENT OF THE ARMY**  
**OFFICE OF THE CHIEF OF LEGISLATIVE LIAISON**  
1600 ARMY PENTAGON  
WASHINGTON DC 20310-1600  
May 8, 1995



Honorable Howell Heflin  
United States Senate  
Washington, D. C. 20510

Please refer to this number  
when responding 950506-17

Dear Senator Heflin:

This replies to your April 13, 1995, letter to the Defense Base Closure and Realignment Commission, concerning the cost of building a new Chemical Defense Training Facility (CDTF) and dismantle the current CDTF.

During Commissioner Davis' visit to Fort McClellan, he received conflicting information regarding the cost to build a new CDTF. One figure briefed was \$70 million. This estimate included \$1.7 million for permits and documentation, \$28 million for buildings and facilities, and \$40 million for an incinerator. This estimate is significantly higher than U. S. Army Training and Doctrine Command's and the Assistant Chief of Staff for Installation Management's estimate used by the Army Basing Study. However, during the visit wrap-up session the Fort McClellan leadership informed Commissioner Davis that the \$70 million figure briefed was incorrect.

The Army's best estimate of the cost to build the CDTF at Fort Leonard Wood is the \$30 million figure used in the COBRA analysis. This cost includes the incinerator. When the CDTF was built at Fort McClellan, the incinerator was included in the overall \$14.2 million original construction cost. Approximately \$4 million of this was attributed to the waste treatment system with incinerator.

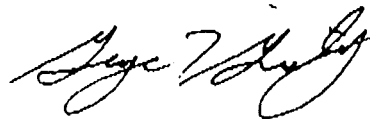
In its application to the Missouri Department of Natural Resources (DNR), Fort Leonard Wood included a worst case cost estimate of \$43 million to build a CDTF. This included the \$30 million identified in the COBRA analysis closing Fort McClellan and an additional \$13 million to meet more stringent requirements if the incinerator had to be upgraded to a hazardous waste incinerator. When the permit application was submitted, Fort Leonard Wood was unsure of DNR's requirements for hazardous waste mitigation. However, DNR has since formally stated that no hazardous waste permit is required. Therefore, the \$30 million estimate remains the best and most accurate available.

-2-

Disposition of the CDTF along with all other facilities will be determined during the implementation and execution phases. Commissioner Davis received a briefing that the cost to dismantle the CDTF would be between \$40 and \$50 million. The Army has not definitively determined the cost of dismantling the CDTF; however, it is expected that the majority of costs will be related to environmental issues which are not included in COBRA analyses. The 1993 Base Realignment and Closure estimate for dismantling the CDTF, inflated to Fiscal Year 1996 dollars, is \$10 million.

I trust this information will be of assistance.

Sincerely,



George T. Greiling  
Lieutenant Colonel, U. S. Army  
Chief, Special Actions Branch  
Congressional Inquiry Division



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-18

FROM: <u>GRAHAM, BOB</u>	TO: <u>DIXON</u>
TITLE: <u>SENATOR (FL)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>EGLIN AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

REQUESTING DBCRC REJECT THE AIR FORCE'S PROPOSAL FOR ELECTRONIC COMBAT REALIGNMENTS BECAUSE 1995 NAT DEF AUTHORIZATION ACT REQUESTS A EC MASTER PLAN BEFORE CHANGES ARE MADE.

Due Date: <u>950512</u>	Routing Date: <u>950509</u>	Date Originated: <u>950509</u>	Mail Date:
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# United States Senate

WASHINGTON, DC 20510-0903

May 9, 1995

Please refer to this number  
when responding: 950509-18

The Honorable Alan J. Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209

Dear Chairman Dixon:

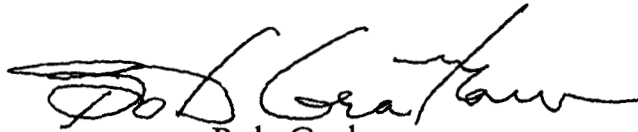
We are writing concerning a matter of great importance to us, the State of Florida, and the United States Air Force.

We have carefully studied the Air Force recommendations for the realignment of Eglin Air Force Base's Electromagnetic Test Environment (EMTE), Real-time Digitally Controlled Analyzer Processor (REDCAP), and Air Force Electronic Warfare Environment Simulator (AFEWES) published on February 28, 1995 as part of the Defense Department's base closure and realignment list. We are very concerned that the Air Force's recommendations serve to undermine congressional direction to the Defense Department by circumventing the intent of Congress as expressed in the 1995 National Defense Authorization Act. The National Defense Authorization Act clearly directed the Department of Defense (DOD) to deliver an Electronic Combat (EC) Master Plan to Congress before making any changes to the current EC Test and Evaluation infrastructure. The Department of Defense has not yet delivered the EC Master Plan, however, it is proposing that the Base Closure and Realignment Commission (BRAC) approve realignments in EC infrastructure that are likely to inexorably alter the manner in which EC testing is performed in the future.

We acknowledge the prerogative that the BRAC Commission has with respect to making decisions related to our military's infrastructure which could have broader policy implications. However, a carefully conceived and thorough analysis by DOD in drafting an EC Master Plan would be in our country's best interest.

We strongly urge you to reject the Air Force's proposal for EC realignments. This will allow Congress time to carefully review DOD's EC Master Plan before any changes are made which could seriously affect this Nation's war fighting capability.

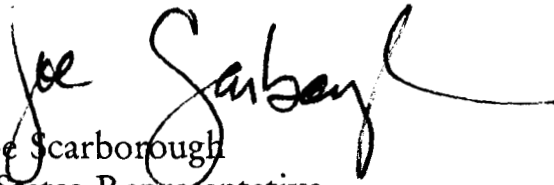
Sincerely,



Bob Graham  
United States Senator



Connie Mack  
United States Senator



Joe Scarborough  
United States Representative



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950509-1821

May 12, 1995

The Honorable Joe Scarborough  
United States House of Representatives  
Washington, D.C. 20515

Dear Congressman Scarborough:

Thank you for your recent letter regarding the Secretary of Defense's recommendations to realign Eglin Air Force Base, FL and to disestablish the REDCAP facility in Buffalo, NY and the Air Force Electronic Warfare Simulator in Fort Worth, TX. I appreciate your concern for the future of the Air Force's Electronic Combat capabilities.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cmc



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950509-1821

May 12, 1995

The Honorable Connie Mack  
United States Senate  
Washington, D.C. 20510

Dear Connie:

Thank you for your recent letter regarding the Secretary of Defense's recommendations to realign Eglin Air Force Base, FL and to disestablish the REDCAP facility in Buffalo, NY and the Air Force Electronic Warfare Simulator in Fort Worth, TX. I appreciate your concern for the future of the Air Force's Electronic Combat capabilities.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950509-18R1

May 12, 1995

The Honorable Bob Graham  
United States Senate  
Washington, D.C. 20510

Dear Bob:

Thank you for your recent letter regarding the Secretary of Defense's recommendations to realign Eglin Air Force Base, FL and to disestablish the REDCAP facility in Buffalo, NY and the Air Force Electronic Warfare Simulator in Fort Worth, TX. I appreciate your concern for the future of the Air Force's Electronic Combat capabilities.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-19

FROM: <u>LUCAS, FRANK D.</u>	TO: <u>DIXON</u>
TITLE: <u>REP. (OK)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCR</u>
INSTALLATION (S) DISCUSSED: <u>WANCE AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORTING REQUESTING IT NOT BE PLACED ON LIST OF BASES CONSIDERED FOR CLOSURE.

Due Date: <u>950512</u>	Routing Date: <u>950509</u>	Date Originated: <u>950509</u>	Mail Date:
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FRANK D. LUCAS  
6TH DISTRICT, OKLAHOMA

2206 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-3806  
(202) 225-5565

COMMITTEES:  
AGRICULTURE  
GOVERNMENT OPERATIONS

CHIEF OF STAFF: ALLEN B. WRIGHT

Congress of the United States  
House of Representatives  
Washington, DC 20515-3606

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ENID, OK 73701  
(405) 233-9224  
1007 MAIN STREET  
WOODWARD, OK 73802  
(405) 256-5752

May 9, 1995

Please refer to this number  
when responding 950509-19

Chairman Alan Dixon  
Defense Base Closure and  
Realignment Commission  
Suite 1425  
1700 N. Moore St.  
Arlington, VA 22209

Dear Mr. Dixon:

Throughout the Air Force analysis and 1995 BRAC process the factual statistics of Vance AFB have stood strong. In review of the Vance AFB data, your analysis should conclude that Vance is clearly not an "add list" candidate.

**VANCE AFB STATISTICS, ENID, OKLAHOMA**

- Larger airspace than other UPT bases (8,000 square miles).
- Most cost-effective UPT base (81K savings per student).
- Base is expandable with acquired 170 acres of land.
- Ability to double its current student load without construction.
- High military value ranking in Joint Cross Service Group & Air Force Base Closure Executive Group.
- Superb quality of life and community support in Enid, Oklahoma.
- Overwhelming economic impact to Enid & rural areas.

Since neither the Air Force nor the BRAC staff analysis concluded Vance should be closed, adding Vance to the list would appear to be done only to placate another state's delegation.

Thank you for your continued dedication as a member of the Base Realignment and Closure Commission. Please feel free to call if I can be of assistance or answer any questions throughout the BRAC process.

Sincerely,



Frank D. Lucas  
Member of Congress

FDL/cr

cc: Mike Cooper, Mayor of Enid





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950509-191

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Frank Lucas  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Lucas:


Thank you for your letter expressing support for Vance Air Force Base. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission identified Vance AFB as a base to be considered as a proposed change.

The Commission will hold a public regional hearing in Dallas, Texas on June 10, 1995 to hear testimony from communities that would be affected by potential base closures and realignments. The State of Oklahoma has been allotted 120 minutes during this hearing to offer testimony in support of Vance and Tinker AFBs.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-20

FROM: <u>STUDDS, GERRY, E.</u>	TO: <u>DIXON</u>
TITLE: <u>REP. (MA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

FORWARDING INFORMATION FROM 'SAVE THE BASE' COMMITTEE" EXPRESSING CONCERN OVER DECISION TO CLOSE BASE AND LEAVE NAS ATLANTA OPEN.

Due Date: 950512

Routing Date: 950509

Date Originated: 950509

Mail Date:

GERRY E. STUDDS  
TENTH DISTRICT, MASSACHUSETTS

COMMITTEE ON RESOURCES  
SUBCOMMITTEE ON FISHERIES,  
OCEANS AND WILDLIFE  
RANKING DEMOCRATIC MEMBER

SUBCOMMITTEE ON NATIONAL PARKS,  
FORESTS AND LANDS

COMMITTEE ON COMMERCE

SUBCOMMITTEE ON HEALTH  
AND THE ENVIRONMENT

SUBCOMMITTEE ON  
TELECOMMUNICATIONS AND FINANCE

NEW ENGLAND CONGRESSIONAL CAUCUS  
CO-CHAIRMAN



# Congress of the United States House of Representatives

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WASHINGTON, DC 20515-2110  
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QUINCY, MA 02169

BROCKTON  
FEDERAL BUILDING  
166 MAIN STREET  
BROCKTON, MA 02401

PLYMOUTH  
225 WATER STREET, SUITE 401  
PLYMOUTH, MA 02360

CAPE COD AND ISLANDS 1-800-870-2626  
HYANNIS  
148 MAIN STREET  
HYANNIS, MA 02601

May 9, 1995

Alan Dixon, Chairman  
Defense Base Closure Commission  
1700 North Moore St, Suite 1425  
Arlington, MA 22209

Dear Chairman Dixon:

I am writing to submit information prepared by the "Save the Base" Committee with regard to NAS South Weymouth, Massachusetts.

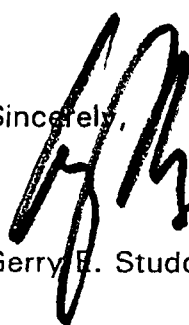
This information responds to a May 5, 1995 letter from Charles P. Nemfakos regarding demographic data used by the Base Structure Evaluation Committee and Base Structure Analysis Team in its review of the Reserve Air Station category of Navy activities. As you will note, we have serious concerns with the measures used to develop scenarios for recommending the closure of NAS South Weymouth.

I respectfully request that the Commission give this information its full consideration and again request that the Commission consider alternatives to the closure of NAS South Weymouth.

As always, I appreciate your attention to this matter.

With kind regards.

Sincerely,

  
Gerry E. Studds

Enclosures

May 8, 1995

To: BRAC-95

Subj: CONCERNS FOR BRAC PRIOR TO ADDS BRIEF - MAY 10, 1995

Ref: (a) BSAT Ltr LT-0706-F14, BSAT/LH dtd 5 May 1995 to Hon. Alan J. Dixon, Chairman BRAC-95  
(b) DOD Analysis  
(c) DON Analysis, VOL. IV  
(d) Certified Data Calls for NAS SOUTH WEYMOUTH MA and NAS ATLANTA GA for BRAC-93 and BRAC-95  
(e) COMNAVRESFORINST 1001.5  
(f) RFPB Report for 1995

Encl: (1) MANNING COMPARISON CHARTS  
(2) DEMOGRAPHICS  
(3) ALTERNATIVE SCENARIOS  
(4) SUMMARY

1. A review of reference (a) raises major concerns regarding measures used to develop scenarios for recommending the closure of NAS SOUTH WEYMOUTH MA and significant deviations from the process as outlined in references (b) and (c).

2. Specifically, paragraph 2 of reference (a) states that "aggregate unit participation figures for 1993 were used" as a "surrogate measure of demographics . . . to determine that all reserve air stations had sufficient demographic resources to adequately man their reserve programs." Unit participation figures are irrelevant to the issue of available recruiting pools because they are a measure of drill attendance by assigned personnel. They are not a measure of either how many personnel are assigned to all available billets, or how many personnel are qualified and available to fill all assigned billets in each unit. For example, a unit may have an authorized manning of fifty (50) billets. If only twenty-five (25) people are assigned to this unit, and all twenty-five (25) people complete all assigned drills, the unit participation is 100%; however, the unit manning level is only 50%; and this unit is not, nor can it be, mobilization qualified at acceptable levels.

3. A more appropriate measure of demographics can be obtained by reviewing reference (d); or reviewing the Reserve Unit Assignment Documents (RUADS) for each of the units assigned to a given Reserve Air Station over the past three (3) to five (5) years, and applying the standards set forth in Chapter 2 of reference (e). Enclosures (1) and (2) illustrate the real demographic picture as derived from certified data per reference (d) and the U.S. Census Bureau. Additional demographics information could have been obtained had the standards Commander, Naval Reserve Recruiting Command uses for the development of demographic

data for recruiting purposes been utilized by the BSEC and BSAT in structuring their data calls.

4. Reference (e) specifies priorities in assigning available Naval Reservist to reserve units. The mere fact that commissioned units are undermanned, while augmenting/ sustaining units are overmanned does not warrant the conclusion that there are sufficient numbers of qualified personnel to fill billets in the higher priority commissioned units. On the contrary, it is indicative of a scarcity of qualified reservists to fill critical vacant billets.

5. In paragraph 3 of reference (a) Mr. Nemfakos indicates that MARRESFOR and COMNAVAIRESFOR indicated that "no demographic issues would prevent successful implementation of a scenario." However, in paragraph 4, we note "Only two cases, both involving the movement of Marine Corps Reservists to MCAS New River, North Carolina and Mayport, Florida, were found to be affected by insufficient recruiting demographics." Yet, each scenario calls for MCAS New River to be a gaining command for Marine Corps Reserve Commissioned units. Enclosure (3) amplifies.

6. The inherent contradiction in all of this is how logically anyone can conclude that an activity that historically has demonstrated an inability to man its commissioned units at acceptable mobilization levels can be construed to be "demographically rich." Additionally, how can an analysis be conducted that looks at irrelevant statistics and ignores actual unit manning, census bureau information, and recruiting demographics that should have been obtained from COMNAVRESCRUITCOR. Additionally, if "at no time did we compare the demographics of the losing air station with that of the gaining air station," how can logical conclusions as to the demographically rich or poor environments of each respective station be drawn?

7. One can only conclude from the contradictions in reference (a) itself, and in comparison with the analytical procedures outlined in references (b) and (c) relative to NAS SOUTH WEYMOUTH MA, NAS ATLANTA GA, and NAS BRUNSWICK ME, that these analyses are seriously flawed and substantially deviate from the criteria set forth in PL 101-510 and 10 USC, Sect. 2687. Enclosure (4) summarizes some of the more glaring problems and proposes additional alternatives to be reviewed in conjunction with the scenarios at enclosure (3).

# DEMOGRAPHICS

CATEGORY	NAS SOUTH WEYMOUTH	NAS ATLANTA	NAS BRUNSWICK
DEMOGRAPHICS			
- TOTAL POP	5,992,712	6,773,364	1,236,348
- VETERAN POP	656,850	693,225	159,333
- VIETNAM VETS	340,420	421,801	77,003
- ADJ VETS <sup>1</sup>	316,430	271,424	82,330
- POP AGES 17-35	46.6%	45.2%	42.5%
- COLLEGE GRADS	536,536	378,254	73,784
- TOT EMPLOYED	587,263	519,292	74,986
- ADJ MILITARY	545,409	404,400	62,368
- AVIATION EMP	12,200 (AVIATION)	36,014 (DELTA & LOCKHEED)	UNKNOWN
	44,469 (RELATED)		

<sup>1</sup> THESE FIGURES MAY INCLUDE KOREAN, WW II AND DISABLED VETS.

WE DO NOT RECOMMEND THE CLOSURE OF NAS BRUNSWICK, SINCE IT IS THE ONLY OPERATIONAL NAVAL AIR STATION IN THE NORTHEASTERN U.S.

NAS BRUNSWICK SHOULD NOT BE COMPARED WITH RESERVE AIR STATIONS IN COMPLIANCE WITH DOD AND DON POLICY THAT PLACED EACH BASE IN A PARTICULAR CATEGORY AND FURTHER DIVIDED [THEM] INTO SUBCATEGORIES TO ENSURE THAT LIKE INSTALLATIONS WERE COMPARED TO ONE ANOTHER AND TO ALLOW IDENTIFICATION OF TOTAL CAPACITY AND MILITARY VALUE FOR AN ENTIRE SUBCATEGORY OF INSTALLATIONS. . .

- DON ANALYSIS & RECOMMENDATIONS VOL. IV, P. 19

## RESERVE UNIT MANNING COMPARISON

NAS ATLANTA-BRAC 93		NAS ATLANTA-BRAC 95	
UNIT	MANNING OFF/ENL	UNIT	MANNING OFF/ENL
HMA-773	52.8%/39.8%	HMA 773	61.4%/65.1%
VMO-4	109.8%/66.7%	VMO-4	77.1%/69.4%
VR-46	95.0%/89.4%	VR-46	100.0%/62.9%
VA-205	91.1%/88.8%	VA-205	100.0%/79.0%

1. NAS ATLANTA HAS SHOWN A HISTORICAL INABILITY TO MAN COMMISSIONED UNITS.

2. A REVIEW OF DATA CALLS FOR BRAC-93 AND BRAC-95 CONTINUES TO ILLUSTRATE SHORTFALLS IN ENLISTED AVIATION RATES.

3. EVEN THOUGH AUGMENTING AND SUSTAINING UNITS APPEAR TO BE OVERMANNED IN THE ENLISTED RATES, ONE CAN REASONABLE CONCLUDE THAT THESE PERSONNEL DO NOT MEET REQUIRED QUALIFICATIONS FOR ASSIGNMENT TO THE COMMISSIONED UNITS DEPICTED ABOVE.

- PERSONNEL ASSIGNMENTS ARE DICTATED BY UNIT PRIORITY.

- QUALIFIED PERSONNEL MUST BE ASSIGNED TO COMMISSIONED UNITS FIRST. VACANT BILLET IN THESE UNITS INDICATE THERE IS A PAUCITY OF QUALIFIED ENLISTED AVIATION PERSONNEL.

- SIMILARLY, VACANCIES IN OFFICER BILLETS INDICATE A SHORTAGE OF OFFICERS MEETING DESIGNATOR AND NOBC REQUIREMENTS.

- ADDITIONAL FLEXIBILITY ALLOWED BY RFAS SUBSTITUTION IN PERSONNEL ASSIGNMENT HAS NOT REMEDIATED THESE PERSONNEL SHORTFALLS.

3. OPERATIONAL READINESS FOR COMMISSIONED AVIATION UNITS IS COMPRISED OF

- ADEQUATE QUALIFIED PERSONNEL TO FLY THE PLANES

- ADEQUATE PERSONNEL TO MAINTAIN AND REPAIR THE PLANES

- ADEQUATE ADDITIONAL SUPPORT PERSONNEL

- ADEQUATE OPERATIONAL EQUIPMENT TO ACCOMPLISH THE MISSION

# CLOSURE SCENARIOS

<p style="text-align: center;"><b>Scenario 1 - Close NAS ATLANTA GA</b></p> <p><b>RELOCATE:</b> VR-46 TO NAS SOUTH WEYMOUTH MA MAG-42 (HMLA-773) TO MCAS NEW RIVER</p> <p>ROI = 1 YEAR NPV = \$256,069K ONE TIME COST = \$ 55,570K RECURRING SAVINGS = \$ 23,841K</p> <p><b>PROS</b></p> <ul style="list-style-type: none"> <li>- EXPANSION CAPABILITY PRESERVED AT DOBBINS</li> <li>- FACILITY AVAIL FOR SELRES AIRLIFT</li> <li>- IMPROVED READINESS WITH BETTER MANNING AT SOUTH WEYMOUTH</li> <li>- IMPROVED MILITARY VALUE FOR RESERVE NAS SUBCATEGORY</li> </ul> <p><b>CONS</b></p> <ul style="list-style-type: none"> <li>- NOT THE MOST COST EFFECTIVE SCENARIO FOR MCAS NEW RIVER</li> </ul>	<p style="text-align: center;"><b>Scenario 2 - CLOSE NAS ATLANTA GA</b></p> <p><b>RELOCATE:</b> VR-46 TO DOBBINS AFB MAG-42 (HMLA-773) TO MCAS NEW RIVER</p> <p>ROI = IMMEDIATE NPV = \$260,529K ONE TIME COSTS = \$ 47,283K RECURRING SAVINGS = \$ 23,658K</p> <p><b>PROS</b></p> <ul style="list-style-type: none"> <li>- HIGHEST SAVINGS OF ALL SCENARIOS CLOSING NAS ATLANTA</li> <li>- LOWEST ONE TIME COST FOR CLOSING NAS ATLANTA</li> <li>- EXPANSION CAPABILITY PRESERVED AT DOBBINS</li> <li>- FACILITY AVAIL FOR SELRES AIRLIFT</li> <li>- IMPROVED MILITARY VALUE FOR RESERVE NAS SUBCATEGORY</li> </ul> <p><b>CONS</b></p> <ul style="list-style-type: none"> <li>- NO CHANGE IN UNIT MANNING/READINESS</li> <li>- STILL IN ATLANTA SMSA WITH SAME DEMOGRAPHICS</li> <li>- NO DEMOGRAPHICS FOR MCAS NEW RIVER</li> </ul>
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# CLOSURE SCENARIOS

<p>Scenario 3 - Close NAS ATLANTA GA</p>	<p>Scenario 4 - CLOSE NAS SOUTH WEYMOUTH MA</p>
<p>RELOCATE: VR-46 TO NAS JRB NEW ORLEANS LA MAG-42 (HMLA-773) TO MCAS NEW RIVER</p>	<p>RELOCATE: VR-46 TO DOBBINS AFB VR-62 TO NAS BRUNSWICK SUPPORT PERSONNEL TO NAS BRUNSWICK USTRANSCOM UNIT TO GROTON OR NEWPORT AUGMENTING/SUSTAINING UNITS TO QUINCY USMCR ORDINANCE UNITS TO QUANTICO MAG-42 (HMLA-773) TO MCAS NEW RIVER NO DISPOSITION FOR VP-92</p>
<p>ROI = 1 YEAR NPV = \$250,468K ONE TIME COST = \$ 60,229 RECURRING SAVINGS = \$ 25,260K</p>	<p>ROI = 1 YEAR NPV = \$315,245K* ONE TIME COSTS = \$ 17,341K* RECURRING SAVINGS = \$ 27,423K</p>
<p>PROS</p> <ul style="list-style-type: none"> <li>- EXPANSION CAPABILITY PRESERVED AT DOBBINS</li> <li>- FACILITY AVAIL FOR SELRES AIRLIFT</li> <li>- IMPROVED MILITARY VALUE FOR RESERVE NAS SUBCATEGORY</li> </ul>	<p>PROS</p> <ul style="list-style-type: none"> <li>- HIGHEST SAVINGS OF ALL SCENARIOS</li> </ul>
<p>CONS</p> <ul style="list-style-type: none"> <li>- NOT THE MOST COST EFFECTIVE SCENARIO</li> <li>- NO DEMOGRAPHICS FOR MCAS NEW RIVER</li> <li>- NO DEMOGRAPHICS FOR NAS JRB NEW ORLEANS</li> </ul>	<p>CONS</p> <ul style="list-style-type: none"> <li>- <u>INFLATED NPV/DEFLATED ONE TIME COSTS: COBRA DOES NOT REFLECT ALL MILCON IDENTIFIED IN SCENARIO DEV.</u></li> <li>- SUBSTANTIALLY DEGRADED MISSION CAPABILITY</li> <li>- POORER DEMOGRAPHICS IN ATLANTA AND BRUNSWICK</li> <li>- NO DEMOGRAPHICS FOR MCAS NEW RIVER OR QUANTICO</li> <li>- NO DEMOGRAPHICS FOR NEWPORT OR GROTON</li> <li>- NO DISPOSITION FOR VP-92</li> <li>- LOSS OF ASSETS FOR EXPANDED RESERVE OPERATIONAL MISSIONS (E.G. BOSNIA AIRLIFT &amp; BLOCKADE, HAITIAN OPS, PERSIAN GULF PATROLS, ETC.)</li> </ul>

## SUMMARY

1. Closure of NAS BRUNSWICK ME is a non-starter because it removes the only operational Naval Air Station in the Northeastern U.S. AND compares Reserve Air Stations with Operational Air Stations.
2. Closure of NAS SOUTH WEYMOUTH MA is predicated on faulty COBRA Data that does not reflect all significant MILCON and associated recurring costs.
3. Closure of NAS SOUTH WEYMOUTH MA permanently removes the only Naval Air Reserve presence from the Northeastern U.S.,
  - presuming reservists will be able to consistently travel 150 miles to NAS BRUNSWICK ME during winter months.
  - presuming NAS BRUNSWICK ME can provide berthing for commuting reservists.
  - presuming no loss of unit readiness and mission capability.
4. Closure of NAS ATLANTA GA does not remove a significant Naval Air Reserve presence from the Southeastern U.S. because NAS JACKSONVILLE FL, home to many reserve units, will remain.
5. Closure of NAS ATLANTA GA did not consider possibility of relocating reserve units to NAS JACKSONVILLE FL
6. Closure of NAS ATLANTA GA with transfer of reserve assets to NAS JACKSONVILLE FL
  - provides significant reserve support already in place
  - retains facilities to conduct airlift of reservists preserving unit retention
  - avoids reservists commuting by car during severe winter weather
  - provides for ability to reinsert Naval units similar to the recommendation to place Marine Corps Reserve Units into ARNG Selfridge (formerly NAF Detroit).
  - provides additional population from which to recruit reserves for units historically undermanned.
7. Closure of NAS ATLANTA GA improves overall Military Value of Naval Reserve Air Stations. All other options degrade Military Value.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number

950508-24R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

Please refer to this number

when referring to 950509-24

May 15, 1995

The Honorable Gerry E. Studds  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Studds:

Thank you for your letters of May 8 and May 9 concerning the Secretary of Defense's recommendation to close Naval Air Station South Weymouth. I certainly understand your strong interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission identified NAS Atlanta at that hearing as a base to be considered as a proposed change. NAS Atlanta, like NAS South Weymouth, is categorized by the Navy as a Naval Reserve Air Station.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the recommendations affecting Naval Air Reserve Stations.

I look forward to working with you through this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of assistance.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-21

FROM: BAUCUS, MAX	TO: SMITH, CHARLIE
TITLE: SENATOR (MT)	TITLE: EXECUTIVE DIRECTOR
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: GRAND FORKS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR. CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE	✓		
DIR. COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR. INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature	✓	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

STATING HE BELIEVES MR DEUTCH'S POSITION ON GRAND FORKS REFLECTS THE GOVERNMENT'S POSITION.

\* TELEPHONE RESPONSE \*

Due Date: 950512      Routing Date: 950509      Date Originated: 950509      Mail Date:

05-09-1985 13:32

P. 02



THE DEPUTY SECRETARY OF DEFENSE  
WASHINGTON, D.C. 20301-1000



9 May 1995

The Honorable Alan J. Dixon  
Chairman, Defense Base Closure  
and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

This letter follows up on my testimony before the Commission on March 1, and responds to your letter to me of March 24, concerning the proposed realignment of Grand Forks AFB through inactivation of the 321st Missile Group, and interagency review of associated treaty issues.

As you will recall, our recommendation concerning Grand Forks was made subject to a possible determination by the Secretary relating to Ballistic Missile Defense (BMD) options. Specifically, we recommended that Grand Forks AFB be realigned and the 321st Missile Group inactivated, "unless the Secretary of Defense determines that the need to retain [BMD] options effectively precludes this action." That, in turn, has been the focus of a legal review of treaty issues by representatives of the Department of Defense (including the Office of the Chairman, Joint Chiefs of Staff), the Department of State, the Arms Control and Disarmament Agency, and the National Security Council staff.

I am pleased to report that the interagency review has been completed and that the contingency has been favorably resolved. There will be no determination by the Secretary that would require retention of the missile group at Grand Forks. Realignment of Minot AFB and inactivation of the 91st Missile Group is no longer a necessary alternative. Consequently, our recommendation, as transmitted on February 28, remains that Grand Forks AFB be realigned and the 321st Missile Group inactivated.

I trust that this will enable the Commission to proceed with the formulation of its recommendation to the President.

Sincerely yours,

MAX BAUCUS  
MONTANA

WASHINGTON, DC  
(202) 224-2651

MONTANA TOLL FREE NUMBER  
1-800-332-6106

# United States Senate

WASHINGTON, DC 20510-2602

May 9, 1995

Mr. Charlie Smith  
Staff Director  
Defense Base and Realignment  
Commission  
1700 North Moore Street, #1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 950509-21

Dear Charlie:

I appreciate your quick response and telephone call. I understand the Commissioners' concerns. Thanks for the update on their position.

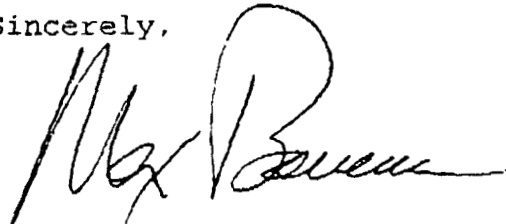
After we talked, I again read Secretary Deutch's letter to Chairman Dixon. Although I understand the Commissioners' concerns, I am puzzled by their conclusion that Secretary Deutch's position may not represent the Government's position. As you can see in the section that I have outlined on the attached copy of the Deputy Secretary's letter, he is forwarding to Chairman Dixon the results of the interagency review of the issue. The review included the Department of Defense, Department of State, the Arms Control and Disarmament Agency, and the National Security Council Staff. It appears to me that this was a comprehensive review and fairly represents the Government's position.

I hope that you will be able to bring this important information to the Commissioners' attention so that their concerns will be adequately addressed.

Again, thank you for your assistance in keeping the Commissioners informed.

With best personal regards, I am

Sincerely,



MSB/avg  
Enclosure

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-22

FROM: <b>FOGLIETTA, Tom</b>	TO: <b>DIXON</b>
TITLE: <b>REP. (PA)</b>	TITLE: <b>CHAIRMAN</b>
ORGANIZATION: <b>U. S. CONGRESS</b>	ORGANIZATION: <b>DBRC</b>
INSTALLATION (s) DISCUSSED: <b>DEFENSE PERSONNEL SUPPORT CENTER</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

**LETTER OF SUPPORT FOR RETAINING THE FACILITY  
IN PHILADELPHIA.**

Due Date: <b>950512</b>	Routing Date: <b>950509</b>	Date Originated: <b>950509</b>	Mail Date:
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# Congress of the United States

Washington, DC 20515

May 9, 1995

The Honorable Alan J. Dixon  
Chairman  
Defense Base Closure  
and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Dear Mr. Chairman:

We write to urge the Commission on Base Closure and Realignment ("Commission") to maintain the 1993 Commission's decision to move the Defense Personnel Support Center ("DPSC") from its present location to the site of the Navy Aviation Supply Office ("ASO") compound in Northeast Philadelphia. DPSC performs the critical task of buying and moving food, clothing, medical supplies and other support products for the military services. Thus, DPSC plays a critical role in military readiness. It also has played an important role in restoring credibility to military procurement, putting to rest the images of gold plated toilet seats, hammers and ash trays. It is also important that the Commission give certainty to past Commission orders, rather than exposing the Defense Department to a revolving door of inconsistent decisions.

It is vital that we keep the DPSC workforce together, and the best way to do that is to maintain it in Philadelphia. The men and women at DPSC have developed an impressive record. Just this month, DPSC won two important awards for their commitment to excellence in public administration and efficiency. They won the National Performance Review's Golden Hammer award for the Department of Defense. The Public Employee Roundtable cited DPSC as its federal winner for efficiency. DPSC is also a finalist for an award from the Harvard University Kennedy School of Government for innovations in government in conjunction with the Ford Foundation.

DPSC won this recognition because of their commitment to efficiency, cost-savings and innovation. The numbers speak for themselves.

- DPSC has significantly reduced the time for delivery of products. Clothing is now delivered in 72 hours, when it used to take 40 days.
- Medical supplies are delivered in 24 hours, when it used to take 30 days. DPSC can now get medical emergency supplies to an operating room in six hours, as it did following the air crash at Pope Air Force Base in North Carolina.



The Honorable Alan J. Dixon  
May 9, 1995  
Page 2

- The overhead cost to DPSC customers has been reduced by 22 %.
- DPSC now uses "best value contracting"--which evaluates prospective contractors based on cost and other criteria measuring performance, instead of merely looking at the lowest bidder--in \$1.4 billion out of its \$3.5 billion in purchasing.
- DPSC's use of sophisticated "electronic data interchange" has revolutionized its delivery capacity. It is the only governmental entity which matches and sometimes exceeds Fortune 500 private companies in "sales accomplished."

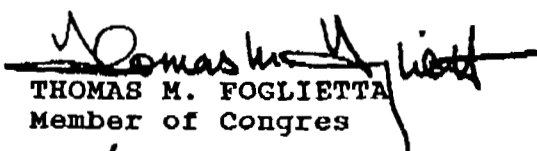
Based on the foregoing, it is clear that the decision of the 1993 Commission to maintain DPSC in Philadelphia should take effect. This would keep this workforce together, and continue the progress they are making to improve military readiness as well as save significant dollars in military purchasing.

Further, the Commission should give certainty to prior Commission decisions. The Commission should resist proposals from other regions to break up DPSC's activities.


The Commission can build on the success of DPSC's imposing track record by merging other purchasing activities with DPSC in Philadelphia. Additional savings could be achieved if the Defense Industrial Supply Center ("DISC") were kept intact in Philadelphia. DISC manages 34.5 % of all Defense Logistics Agency ("DLA") hardware items used on one or multiple weapons systems and processes 40 % of all military customer requisitions forwarded to the four DLA hardware inventory control points. These important activities could be consolidated under one base operating support structure. This alternative would enhance military readiness, better utilize a valued workforce, and achieve significant cost savings.


Based on these consideration, we strongly urge the Commission to follow the decision made by the 1993 BRAC to keep the DPSC workforce intact and in Philadelphia. We thank you for your consideration of the Commission's past precedent with regard to DPSC.

Sincerely,

  
THOMAS M. FOGLIETTA  
Member of Congress

  
CHAKA FATTAH  
Member of Congress

  
ROBERT BORSKI  
Member of Congress

  
JON D. FOX  
Member of Congress

# Congress of the United States

Washington, DC 20515

May 9, 1995

The Honorable Alan J. Dixon  
Chairman  
Defense Base Closure  
and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 950509-22

Dear Mr. Chairman:

We write to urge the Commission on Base Closure and Realignment ("Commission") to maintain the 1993 Commission's decision to move the Defense Personnel Support Center ("DPSC") from its present location to the site of the Navy Aviation Supply Office ("ASO") compound in Northeast Philadelphia. DPSC performs the critical task of buying and moving food, clothing, medical supplies and other support products for the military services. Thus, DPSC plays a critical role in military readiness. It also has played an important role in restoring credibility to military procurement, putting to rest the images of gold plated toilet seats, hammers and ash trays. It is also important that the Commission give certainty to past Commission orders, rather than exposing the Defense Department to a revolving door of inconsistent decisions.

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- Medical supplies are delivered in 24 hours, when it used to take 30 days. DPSC can now get medical emergency supplies to an operating room in six hours, as it did following the air crash at Pope Air Force Base in North Carolina.

The Honorable Alan J. Dixon

May 9, 1995

Page 2

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- DPSC now uses "best value contracting"--which evaluates prospective contractors based on cost and other criteria measuring performance, instead of merely looking at the lowest bidder--in \$1.4 billion out of its \$3.5 billion in purchasing.
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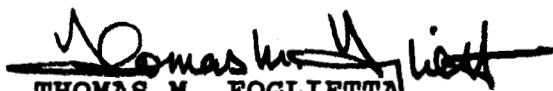
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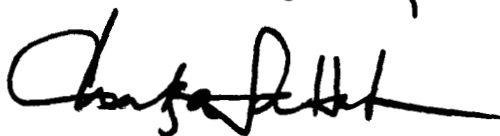
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Based on these consideration, we strongly urge the Commission to follow the decision made by the 1993 BRAC to keep the DPSC workforce intact and in Philadelphia. We thank you for your consideration of the Commission's past precedent with regard to DPSC.

Sincerely,

  
THOMAS M. FOGLIETTA  
Member of Congress

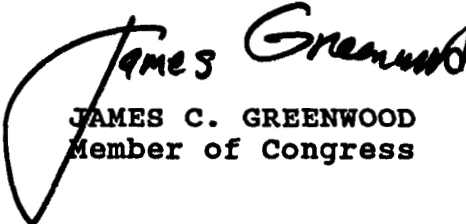
  
CHAKA FATTAH  
Member of Congress

  
ROBERT BORSKI  
Member of Congress

  
JON D. FOX  
Member of Congress

The Honorable Alan J. Dixon  
May 9, 199  
Page 3

  
ROBERT E. ANDREWS  
Member of Congress

  
JAMES C. GREENWOOD  
Member of Congress



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding **950509-22 R1**

May 16, 1995

The Honorable Thomas M. Foglietta  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Foglietta:

Thank you for your letter expressing your support for the Defense Personnel Support Center (DPSC), Philadelphia. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-2B

FROM: <u>MCDONALD, JOSEPH</u>	TO: <u>DIXON</u>
TITLE: <u>REP. (PA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>TOBYHANNA ARMY DEPOT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT FOR TOBYHANNA.

Due Date: <u>950512</u>	Routing Date: <u>950509</u>	Date Originated: <u>950509</u>	Mail Date:
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JOSEPH M. McDADE  
10TH DISTRICT, PENNSYLVANIA

DISTRICT OFFICES:

COMMITTEE:  
APPROPRIATIONS

SUBCOMMITTEES:  
DEFENSE  
INTERIOR

Congress of the United States  
House of Representatives  
Washington, DC 20515

- SCRANTON LIFE BUILDING  
538 SPRUCE STREET  
SUITE 514  
SCRANTON, PA 18503  
(717) 346-3834  
FAX (717) 346-8577
- HERMAN SCHNEEDEL FEDERAL BUILDING  
240 W. THIRD STREET  
SUITE 230  
WILLIAMSPORT, PA 17701  
(717) 327-8161  
FAX (717) 327-9359

- WASHINGTON OFFICE:
- 2107 RAYBURN OFFICE BUILDING  
WASHINGTON, DC 20515  
AREA CODE (202) 225-3731  
FAX (202) 225-9594

May 9, 1995

The Honorable Alan J. Dixon, Chairman  
Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 450509-23

Dear Mr. Chairman:

Before the Commission votes to add facilities to be considered for realignment or closure, I must respectfully take this opportunity to point out the high military value and the exceptional efficiency of Tobyhanna Army Depot.

Congress established the BRAC process to maximize the sense of fairness and impartiality which must rule the issue of military base closings. And in any impartial interpretation of the data, Tobyhanna Army Depot stands alone with the highest military value rating of any depot in the Army. Tobyhanna also had the highest military value of any Army depot in the 1993 BRAC.

Tobyhanna is the newest, most cost-effective and modernized depot in the Army. As a result of investments totaling \$110 million for construction, renovation, new weapon system support and computer information systems, more than half of the Tobyhanna facilities are less than five years old. And 86 percent of Tobyhanna's facilities are less than 15 years old. Tobyhanna is the largest electronics facility in the Department of Defense, and is a 21st Century installation ready to meet the challenges of the 21st Century warrior.

Tobyhanna's industrial facility is specifically engineered for maximum efficiency and flexibility to support the electronics workload. Operations critical to the electronic mission are consolidated under one roof -- 74 percent of all electronic engineering, repair, maintenance and fabrication are centrally located under one roof. This cohesive industrial layout and organization creates documented increases in production efficiency.

Tobyhanna's hourly cost to do business is 13 to 30 percent lower than other DoD facilities performing the same workload. Tobyhanna has a long, well-documented history of "profits" -- positive Net Operating Results -- when many depots have difficulty in meeting the "break-even" point. Tobyhanna's deliberate emphasis on one commodity -- electronics equipment -- is one key to its business performance. Other

May 9, 1995

Page 2

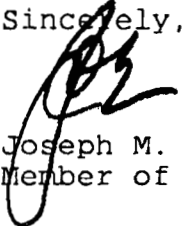
factors which make Tobyhanna a top performer include a high emphasis on technical skills and training, a high productive labor yield, a high direct-to-indirect labor ratio, low overhead costs, and the flexibility to reconfigure existing electronics activities in a centralized facility.

There are many more positive attributes which point to Tobyhanna as a DoD center of excellence for years to come; your data surely confirms this. I understand the commission has asked the Army for cost estimates involving the transfer of Tobyhanna workloads to Letterkenny Army Depot. What I don't understand is why we would want to move workloads from the top-rated depot in the Army to the lowest-rated depot.

As a resident of Northeastern Pennsylvania and also as a Member of Congress who has devoted countless hours to military budget issues on the Defense Appropriations Subcommittee, I voice my strong opposition to any plan which would take workloads away from the best depot in the Department of Defense -- Tobyhanna Army Depot.

With warm personal regards, I am

Sincerely,



Joseph M. McDade  
Member of Congress

JMM:jod





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950509-2321

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Joseph M. McDade  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative McDade:


Thank you for your letter expressing your support for Tobyhanna Army Depot. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission identified Tobyhanna Army Depot at that hearing as a base to be considered as a proposed change.

The Commission will hold a public regional hearing in Boston, Massachusetts on June 3, 1995 to hear testimony from communities that would be affected by potential base closures and realignments. The State of Pennsylvania has been allotted 105 minutes during this hearing to offer testimony in support of the Tobyhanna and Letterkenny Army Depots.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-24

FROM: <u>HORN, STEPHEN</u>	TO: <u>DIXON</u>
TITLE: <u>REP. (CA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U. S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>PORTSMOUTH NAVAL SHIPYARD, PEARL HARBOR</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

REQUESTING DBCRC ADD THE PORTSMOUTH NAVAL SHIPYARD AND THE PEARL HARBOR NAVAL SHIPYARD TO THE LIST OF BASES TO CONSIDER FOR CLOSURE.

Due Date: <u>950512</u>	Routing Date: <u>950509</u>	Date Originated: <u>950509</u>	Mail Date:
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STEPHEN HORN

38TH DISTRICT, CALIFORNIA

WASHINGTON OFFICE:

129 CANNON HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
(202) 225-6676

DISTRICT OFFICE:

4010 WATSON PLAZA DRIVE  
SUITE 160  
LAKEWOOD, CA 90712  
(310) 425-1336

# Congress of the United States

## House of Representatives

Washington, DC 20515-0538

May 9, 1995

COMMITTEE:  
TRANSPORTATION AND  
INFRASTRUCTURE

SUBCOMMITTEES:  
SURFACE TRANSPORTATION  
WATER RESOURCES  
AND ENVIRONMENT

COMMITTEE:  
GOVERNMENT REFORM AND  
OVERSIGHT

SUBCOMMITTEE:  
CHAIRMAN:  
GOVERNMENT MANAGEMENT, INFORMATION,  
AND TECHNOLOGY

The Honorable Alan J. Dixon  
Chairman  
Base Closure and Realignment Commission  
Suite 1425  
1700 N. Moore Street  
Arlington, Virginia 22209-1903

Please refer to this number  
when responding. 950509-24

Dear Mr. Chairman:

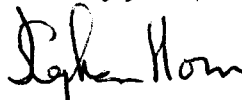
Mayor O'Neill and I respectfully request that the 1995 Defense Base Closure and Realignment Commission add the Portsmouth Naval Shipyard in Kittery, Maine, and the Pearl Harbor Naval Shipyard in Honolulu, Hawaii to the Department of Defense list of closure and realignment recommendations in order to make needed comparisons.

Due to the apparent inconsistencies in the data, and possible substantial deviation from the Department of Defense force structure projections and selection criteria, we believe that to ensure a full and objective review and analysis of the data pertaining to Naval Shipyards, specific comparisons must be made. This would enable the Commission to analyze more thoroughly the validation of the data and determine whether the Navy recommendation conforms to force structure projections and selection criteria. It would also allow the Commission the only opportunity to consider the recommendations made by the Department of Defense Joint Cross Service Group.

Your commitment to fairness and demonstrated careful deliberation are commendable and we look forward to working with the Commission and its staff in more fully understanding this critical upcoming decision.

With kindest regards,

Sincerely yours,



STEPHEN HORN  
U. S. Representative

SH/des



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

File number: 950509-2421

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Stephen Horn  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Horn:

Thank you for your letter requesting that the Commission consider adding the Portsmouth Naval Shipyard and the Pearl Harbor Naval Shipyard to the list of bases and facilities under consideration for closure or realignment. I certainly understand your strong interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission identified the Portsmouth Naval Shipyard at that hearing as a base to be considered as a proposed change. Pearl Harbor Naval Shipyard was not added for consideration during the hearing.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the recommendations affecting naval shipyards.

I look forward to working with you through this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of assistance.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-25

FROM: <b>HORN, STEPHEN</b>	TO: <b>DIXON</b>
TITLE: <b>REP. (CA)</b>	TITLE: <b>CHAIRMAN</b>
ORGANIZATION: <b>U. S. CONGRESS</b>	ORGANIZATION: <b>DBCRC</b>
INSTALLATION (S) DISCUSSED: <b>LONG BEACH NAVAL SHIPYARD</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓚ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

STATING HE BELIEVES THERE ARE MAJOR FLAWS IN NAVY'S DECISION TO CLOSE BASE; SPECIFICALLY THE HANDLING OF CUMALITIVE ECONOMIC IMPACT,

Due Date: <b>950512</b>	Routing Date: <b>950509</b>	Date Originated: <b>950509</b>	Mail Date:
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STEPHEN HORN  
38TH DISTRICT, CALIFORNIA  
  
WASHINGTON OFFICE:  
129 CANNON HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
(202) 225-8876  
  
DISTRICT OFFICE:  
4010 WATSON PLAZA DRIVE  
SUITE 160  
LAKEWOOD, CA 90712  
(310) 425-1338

Congress of the United States  
House of Representatives  
Washington, DC 20515-0538

May 9, 1995

COMMITTEE:  
TRANSPORTATION AND  
INFRASTRUCTURE  
  
SUBCOMMITTEES:  
SURFACE TRANSPORTATION  
WATER RESOURCES  
AND ENVIRONMENT  
  
COMMITTEE:  
GOVERNMENT REFORM AND  
OVERSIGHT  
  
SUBCOMMITTEE:  
CHAIRMAN:  
GOVERNMENT MANAGEMENT, INFORMATION,  
AND TECHNOLOGY

The Honorable Alan J. Dixon  
Chairman  
Base Closure and Realignment Commission  
Suite 1425  
1700 N. Moore Street  
Arlington, Virginia 22209-1903

Please refer to  
when response 950509 25

Dear Mr. Chairman:

The General Accounting Office (GAO) recently issued a report that evaluated the Department of Defense (DOD) and the military services base closure recommendation procedures (BRAC). This report indicated that the Office of the Secretary of Defense (OSD) guidance in the BRAC process stipulates that economic impact is to be assessed at the economic area level (metropolitan statistical area or county) (See Attachment A). It also reemphasizes that the primary evaluation criterion is military value.

On March 15, 1995, I wrote you and specifically asked for an explanation of how DOD and the Navy calculated and evaluated base closure economic impact. The Department of Defense provided a written response signed under oath by Assistant Secretary Joshua Gotbaum on April 20, 1995. In this response, Assistant Secretary Gotbaum stated that in evaluating the cumulative economic impacts and direct job losses, "DOD considered the total potential job change as an absolute number and historic economic information, in addition to the percentage of area jobs that could be affected, in its BRAC 1995 decision processes." (See Attachment B).

Based on the analysis of the GAO report, it appears that the Navy deviated from established OSD economic impact assessment policy (Attachment A) and used absolute cumulative economic impacts and job changes (Attachment B) as a basis to remove selected installations from the list of recommended closures. According to the GAO report, four California installations were removed by the Navy from its list of recommended closures due to absolute cumulative economic impacts and direct job losses. The GAO report was extremely critical of the Navy in regard to this issue. The GAO report made only three recommendations in regard to the Navy. One of these was that the Defense Base Closure and Realignment Commission "examine from an equity standpoint, the Navy's exclusion of activities from closure and realignment consideration due to concerns over job losses." (See Attachment C).

If the use of absolute cumulative economic impacts and direct job losses can be considered a valid economic evaluation criterion as Assistant Secretary Gotbaum's letter suggests, and if four California Navy installations were removed from the list of recommended closures for this reason, as documented in the GAO report, there appears to be a major flaw in the Navy's evaluation process.

The Navy submitted their economic impact data to the GAO during its evaluation process (See Attachment D). Based on the data the Navy used in its analysis, the total direct and indirect job change resulting from the closure of the Long Beach Naval Shipyard is over three times the change resulting from the closure of four California installations removed from consideration by the Navy. Thus, if absolute total direct and indirect job change is a valid selection criterion, then the Long Beach Naval Shipyard should have been eliminated from consideration prior to the removal of the other four Navy installations. If this is not a valid selection criterion, then the Navy's selection process is flawed.

In terms of the cumulative total direct and indirect job change, based on the data the Navy used in its evaluation process, closure of the Long Beach Naval Shipyard would have a greater cumulative job change than three of the four California installations which the Navy removed from consideration. On this basis, the Long Beach Naval Shipyard should have been eliminated from consideration prior to the removal of three of the four California installations. Again, the Navy's selection process is flawed.

In regard to the cumulative total direct and indirect job change, I would like to make one additional observation. On December 29, 1994, Assistant Secretary of Defense Gotbaum issued Policy Memorandum Three for 1995 Base Realignments and Closures (BRAC 95). This memorandum contained direction for the measures of BRAC 95 economic impact (relevant portions of this memorandum are cited in Attachment E). This memorandum clearly states that, in calculating cumulative impact, decisions of "all DoD Components from DoD-wide BRAC 88, BRAC 91, and BRAC 93 rounds," must be considered.

According to the 1991 Department of the Navy Analysis and Recommendations (Volume IV) Report, dated March 1991, the closure of the Long Beach Naval Station/Naval Hospital/Naval Housing was projected to result in the loss of 8,825 military, 299 civilian, and 56 contractor positions (see Attachment F). However, when the Navy calculated total cumulative economic impact for other pending prior BRAC direct job changes in the economic area (see Attachment D), it only identified a loss of 4,153 military and 286 civilian positions. This is a discrepancy of 4,641 direct positions. I believe the reason for this discrepancy is because the Navy did not consider direct job losses which occurred in the closure process from 1991 through 1993. This is contrary to the policy established by Assistant Secretary Gotbaum.

If these, plus the associated cumulative indirect job changes are added to the Long Beach cumulative total direct and indirect job changes, then Long Beach would probably have a greater cumulative job change than all four California installations which the Navy removed from consideration. I have asked GAO to further investigate this issue and report back to the Defense Base Closure and Realignment Commission.

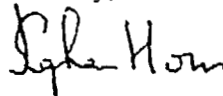
Again, our contention is that there are major flaws in the process which the Navy used to recommend the closure of the Long Beach Naval Shipyard. This applies not only to the economic analysis as documented above, but also to the military value, capacity analysis, annual savings and cost of closure calculations which the Navy conducted. The Navy has simply substantially deviated from DOD force structure projections and established selection criteria [Public Law 101-510].

In summary, it is apparent that the Navy's recommendation to close the Long Beach Naval Shipyard is based upon considerations other than those directed by Public Law 101-510. This is borne out by the response provided under oath by Assistant Secretary of Defense Gotbaum in his letter of April 20, 1995 (Attachment B).

Thank you for considering these very important issues. If you require more information or have questions, please contact me directly at (202) 225-6676.

With kindest regards,

Sincerely,



STEPHEN HORN  
U.S. Representative

cc: Commissioner Al Cornella  
Commissioner Rebecca G. Cox  
Commissioner James B. Davis  
Commissioner S. Lee Kling  
Commissioner Benjamin F. Montoya  
Commissioner Jose (Joe) Robles, Jr.  
Commissioner Wendi L. Steele



## ATTACHMENT A

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### Chapter 6 The Navy's Process and Recommendations Were Sound, With Costs, Economic Impact, and Other Factors Eliminating Some Potential Recommendations

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In several instances, the Navy eliminated closure and realignment options due to the results of COBRA analysis. For example, the closure of NSWC Crane was dropped due to high one-time costs and no return on investment resulting from two alternatives and high one-time costs relative to the 20-year NPV for a third alternative. The decision not to recommend ASO Philadelphia for closure was also partially due to the high one-time costs and long payback period. The decision not to close the USS activity at NAVFAC Whidbey Island was due to BSEC's decision that the high one-time costs and limited savings did not justify the loss of operational flexibility. The realignment of the naval hospital at Beaufort to a medical clinic was not pursued because the COBRA analysis indicated that the resulting increase in CHAMPUS costs would result in the scenario never achieving a ROI.

---

### Economic Impact Concerns

Five activities were eliminated from consideration due to concern about cumulative job losses. The Secretary of the Navy removed four activities in California from consideration because of concerns about total cumulative direct job losses in the state. BSEC removed PWC Guam because of concerns about civilian job losses that would result from that closure. The Engineering Field Activity West (WDIR), San Bruno; NWAD Corona; Supervisors of Shipbuilding, Conversion and Repair (SUPSHIP) San Francisco; and the Fleet and Industrial Supply Center (FISC) Oakland were eliminated from consideration for closure by the Secretary of the Navy based on his concerns about cumulative civilian job losses in California.

The Navy's decisions on these five activities raise several questions. Navy officials stated that the Secretary of the Navy made his decisions based on cumulative civilian job losses statewide rather than on economic impact as a percentage of an economic area's employment population. OSD guidance stipulates that economic impact is to be assessed at the economic area level (metropolitan statistical area or county) and that priority consideration should be given to the military value criteria. However, as in previous BRAC rounds, OSD has no other guidance on how the services are to consider economic impact in their deliberative process.

The cumulative job losses in California are greater than the comparable job loss in any other state. However, the individual economic impact of each of the four California activities, as defined by OSD criteria, is less than the impacts estimated for other activities in other states recommended for closure. For example, the closure of NWAD Corona would have meant a total loss of 3,055 jobs, but the closure of NAS Meridian will result in an

ATTACHMENT B



ASSISTANT SECRETARY OF DEFENSE  
3300 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3300



April 20, 1995

Honorable Stephen Horn  
House of Representatives  
Washington, DC 20515-0538

Dear Congressman Horn:

On March 15, you wrote to the Chairman of the Base Realignment and Closure Commission (BRAC), Mr. Alan Dixon, regarding the Long Beach Naval Shipyard. Your letter forwarded a list of questions about the base closure selection process and the role in it of the National Association of Installation Developers (NAID) and the Department of Defense (DoD). While answers to your questions were provided for the record (copy enclosed), I was concerned about some of the accusations you have heard and wanted to respond to your letter directly as well.

As you and I have discussed many times, DoD does not like closing bases. We are acutely aware of and greatly regret the losses to people and communities that have supported the Department for decades. Nonetheless, our budget gives us no choice--we must close bases.

Congress, recognizing that this process was both essential and sensitive, required that every closing be done on a basis that is public, objective and fair. All the data used must be signed, certified, and made available to the public and every interested party. Congress requires the General Accounting Office to audit the process and the BRAC Commission to review each recommendation. Frankly, we welcome that scrutiny--it provides further comfort that we are doing the job "by the book."

These judgments are, of course, hard for communities to accept. There are many who will--reflexively, though wrongly--claim that politics or simple error is the basis for a closure recommendation.

The closing of Long Beach Naval Shipyard was recommended by the Navy and the Secretary of Defense only after a careful review of the alternatives. While there often are all sorts of rumors about closure decisions in many communities, I assure you that this recommendation, too, was made entirely "by the book." In order to provide further protection, it is of course being reviewed by the BRAC Commission.

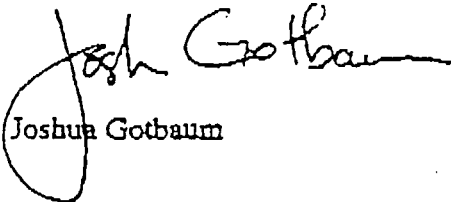


In the case of Long Beach, the situation was aggravated by charges in *The San Diego Union* and *The Long Beach Press-Telegram* that DoD's Office of Economic Adjustment (OEA) and NAID were involved in the closure recommendation.

You should know that these charges are just plain wrong. Both OEA and NAID are in the business of helping the communities affected by BRAC decisions *once those decisions are made, but they play no part whatsoever in the closure recommendations themselves.* Within DoD, I supervise OEA: that office does not learn which bases have been recommended for closure until the Secretary's public announcement. Likewise, NAID is in no way involved in the BRAC decision process.

I hope this helps to clear up any misunderstanding. I would be happy to meet with you at your convenience to discuss this situation further, if you like.

Sincerely,

  
Joshua Gotbaum

Enclosure:  
As stated

cc:  
The Honorable Alan Dixon  
The Honorable Beverly O'Neill

**Responses to Questions for the Record  
from the  
Defense Base Closure and Realignment Commission**

**From Representative Horn:**

**Question #1:** If the City of Long Beach were a state, it would rank fifth -- behind California, Virginia, Pennsylvania, and Texas -- in total base closure related economic impact. Yet the Navy analysis indicates that the Long Beach Naval Shipyard closure would amount to only 0.3 percent of economic area employment. This is because the Navy economic data is based on the Los Angeles-Long Beach PMSA economic area, which has a total population of several million, instead of the City of Long Beach which has a population of 437,816. PMSA economic areas are also used in determining eligibility for federal funding related to military installation closures and Economic Development Conveyances for former military property. Due to PMSA geographic boundaries, some deserving communities are deemed to be ineligible.

Why has an arbitrary geographic criterion, rather than real world economic conditions, been established as the basis to make these decisions, which are critical to the economic well-being of our nation's most severely impacted communities?

**Answer:** First, let me say with regard to Representative Horn's concerns expressed in his letter to Chairman Dixon that we understand that he and the residents of Long Beach are upset about the recommended closure of the Long Beach Naval Shipyard. We don't like closing bases, but as you well know, it is necessary.

Communities hear all sorts of stories about closure decisions. Many of them are inaccurate. So, it is important to clear the air. The Long Beach Naval Shipyard recommendation, like all others, was "by the book." The BRAC process was designed to be as objective, as public, as auditable as any process in government.

The law requires that every DoD recommendation must be made in accordance with the force structure plan. It must be made in accordance with a specific set of published criteria. All the data must be signed, certified, and made available to the public and every interested party. Finally, the entire process is audited and overseen by the General Accounting Office.

Regarding Representative Horn's first question, Primary Metropolitan Statistical Areas (PMSAs) were used to measure economic effects because the closure of the shipyard affects communities outside Long Beach as well.

The DoD BRAC 95 Joint Cross-Service Group on Economic Impact established and then consistently applied standard rules to assign each military installation in the United States to an economic area. DoD assigned installations to economic areas to reflect employment and commuting patterns. Far from being "arbitrary" these assignments were made painstakingly over a period of many months, base-by-base, taking into account local commuting and economic patterns. An independent panel of government, academic, and private sector economic experts endorsed this general approach in May 1994.

In general, DoD used PMSAs as the economic areas for installations because of the close conceptual match between the standards used by the Office of Management and Budget (OMB) to define PMSAs and the Department's goal for defining economic areas for BRAC 95. OMB defines PMSAs based on information from the US Census on commuting patterns and population density. In some circumstances, which are clearly defined in the Joint Cross-Service Group's standard rules, DoD assigned installations to multi-county areas, rather than the PMSA defined by OMB.

In no case did the Joint Cross-Service Group assign an installation to an economic area smaller than a county. In addition to the theoretical reasons discussed above, there are practical reasons why counties are the smallest economic units used for BRAC 95. Counties are the smallest economic units for which uniform and authoritative national economic statistics are available from the Departments of Commerce and Labor. DoD analyzed economic information at the county- and PMSA-levels to provide objective, fair, and consistent comparisons of alternative realignments and closures.

Also, it should be noted that DoD considered the total potential job change as an absolute number and historic economic information, in addition to the percentage of area jobs that could be affected, in its BRAC 95 decision processes.

Finally, with regard to Economic Development Conveyances (EDC) for former military property, PMSAs are not used in determining eligibility. Any base closure community can make an EDC application.

*Question #2:* Was the Office of Economic Adjustment (OEA) in any way involved in the Department of Defense and Military Services processes which recommended base closure candidates to the 1995 Defense Base Closure and Realignment Commission?

*Answer:* No. Unfortunately some parties have misrepresented the role of OEA. OEA was not in any way involved in the process that recommended base closure candidates to the Commission. OEA plays no part whatsoever in any BRAC closure decision. All of their work focuses on helping communities after the fact, for which their work is justly recognized as thoroughly professional.

*Question #3:* Does OEA provide funding to the National Association of Installation Developers (NAID) either directly, or through the Department of Labor?

*(a):* How much funding is provided?

*Answer:* OEA does not provide funding to NAID either directly or indirectly. Over a three-year period, the Congress directed the transfer of \$225 million of DoD funding to the Department of Labor (DoL) in support of their efforts to help base closure and defense industry dislocated workers. DoL has awarded two grants to NAID for a total of \$700,000. As with OEA, NAID and DoL have no role in the BRAC closure recommendations.

*(b):* What is the purpose of this funding?

*Answer:* The funds are used to help pay salaries, benefits, and operating costs of the organization.

*(c):* Are there limitations on the use of this funding?

*Answer:* Yes. The limitations on the DoL/NAID funding are governed by the Grant Agreement and Common Rule implementing OMB Circular A-110.

*Question #4:* Does OEA influence the positions the NAID takes with regard to base closures and installation reuse issues?

*Answer:* No.

*Question #5:* Does OEA, or personnel working for the agency, ever attempt to recommend consultants to local communities which may be affected by Department of Defense closure recommendations?

*Answer:* No. See Question 2.

**Question #6:** Has OEA, or personnel working for the agency, ever attempted to recommend consultants near bases already closed under previous decisions of the BRAC?

**Answer:** No. The Inquirers are generally referred to NAID or to other communities.

Finally, let me close by saying that it is unfortunate that such misleading and erroneous charges were made about OEA and other organizations that are trying to help communities.

## ATTACHMENT C

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Chapter 8  
The Navy's Process and Recommendations  
Were Sound, With Costs, Economic Impact,  
and Other Factors Eliminating Some  
Potential Recommendations

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estimated loss of 3,324 jobs. Yet NAS Meridian remained in the Navy's final recommendations for closure. The total losses in California before the removal of the four activities was estimated to be 19,994 jobs, roughly a 0.1-percent decrease in statewide employment, whereas the estimated total losses for Mississippi are estimated to be 3,249 jobs, roughly a 0.3-percent decrease in statewide employment. Because the BRAC law (P.L. 101-510, as amended) states that all bases must be considered equally, the Commission may wish to more closely examine the Navy's decisions regarding the consideration of job losses in California.

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### Recommendations

We recommend that the Defense Base Closure and Realignment Commission

- explore the need for a DOD component or some other government agency to obtain the wind tunnel facility at NSWC White Oak from the Navy in order to operate it in support of its mission;
- thoroughly examine the basis for exclusions to the cost and savings data associated with closure and realignment scenarios such as NSWC Louisville, NAWC Indianapolis, and NAWC Lakehurst in the technical centers subcategory; and
- examine, from an equity standpoint, the Navy's exclusion of activities from closure and realignment consideration due to concerns over job losses.



# ATTACHMENT D

## Economic Impact Data

Activity: FISC OAKLAND  
 Economic Area: Oakland, CA PMSA

Impact of Proposed BRAC-95 Action at FISC OAKLAND:

Total Population of Oakland, CA PMSA (1992):	2,148,200
Total Employment of Oakland, CA PMSA, BEA (1992):	1,160,197
Total Personal Income of Oakland, CA PMSA (1992 actual):	\$52,326,612,000
BRAC 95 Total Direct and Indirect Job Change:	(660)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.1%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	(116)	0	0	0	0	0	(116)
	CIV	0	0	0	0	0	0	0	0	0
Other Jobs:	MIL	0	0	(3)	(10)	(6)	(5)	0	0	(24)
	CIV	0	0	(41)	(174)	(38)	(23)	0	0	(276)

BRAC 95 Direct Job Change Summary at FISC OAKLAND:

MIL	0	0	(119)	(10)	(6)	(5)	0	0	(140)	
CIV	0	0	(41)	(174)	(38)	(23)	0	0	(276)	
TOT	0	0	(160)	(184)	(44)	(28)	0	0	(416)	
										Indirect Job Change: (244)
										Total Direct and Indirect Job Change: (660)

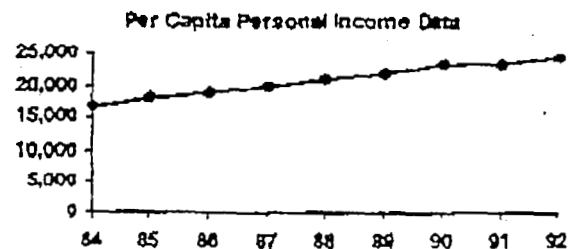
Other Pending BRAC Actions at FISC OAKLAND (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0	0

Oakland, CA PMSA Profile:

Civilian Employment, BLS (1993): 1,036,164

Average Per Capita Income (1992): \$24,359



Annualized Change in Civilian Employment (1984-1993)      Annualized Change in Per Capita Personal Income (1984-1992)

Employment:	16,759	Dollars:	\$953
Percentage:	1.8%	Percentage:	4.7%
U.S. Average Change:	1.3%	U.S. Average Change:	3.3%

Unemployment Rates for Oakland, CA PMSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	6.8%	6.3%	5.9%	5.0%	4.6%	4.2%	4.1%	5.4%	6.5%	6.6%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

Activity: FISC OAKLAND

Economic Area: Oakland, CA PMSA

Cumulative BRAC Impacts Affecting Oakland, CA PMSA:

Cumulative Total Direct and Indirect Job Change:	(26,973)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ)	(2.3%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding FISC OAKLAND)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding FISC OAKLAND)</b>										
Army:	MIL	26	0	0	0	0	0	0	0	26
	CIV	18	0	0	0	0	0	0	0	18
Navy:	MIL	(710)	0	(8,783)	(498)	(5)	0	0	0	(10,001)
	CIV	(711)	(942)	(1,488)	(1,457)	(564)	0	0	0	(5,168)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in Oakland, CA PMSA Statistical Area (Including FISC OAKLAND)</b>										
	MIL	(684)	0	(8,907)	(508)	(11)	(5)	0	0	(10,115)
	CIV	(693)	(948)	(1,529)	(1,631)	(602)	(23)	0	0	(5,426)
	TOT	(1,377)	(948)	(10,436)	(2,139)	(613)	(28)	0	0	(15,541)
Cumulative Indirect Job Change:										(11,452)
Cumulative Total Direct and Indirect Job Change:										(26,973)

## Economic Impact Data

Activity: NSY LONG BEACH

Economic Area: Los Angeles-Long Beach, CA PMSA

### Impact of Proposed BRAC-95 Action at NSY LONG BEACH:

Total Population of Los Angeles-Long Beach, CA PMSA (1992):	9,053,600
Total Employment of Los Angeles-Long Beach, CA PMSA, BEA (1992):	4,989,503
Total Personal Income of Los Angeles-Long Beach, CA PMSA (1992 actual):	\$194,053,969,000
BRAC 95 Total Direct and Indirect Job Change:	(13,261)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.3%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	(237)	0	0	0	0	(237)
	CIV	0	0	0	(225)	0	0	0	0	(225)
Other Jobs:	MIL	0	0	(1)	(25)	0	0	0	0	(26)
	CIV	0	0	(61)	(3,480)	0	0	0	0	(3,541)

### BRAC 95 Direct Job Change Summary at NSY LONG BEACH:

MIL	0	0	(1)	(262)	0	0	0	0	(263)
CIV	0	0	(61)	(3,705)	0	0	0	0	(3,766)
TOT	0	0	(62)	(3,967)	0	0	0	0	(4,029)

Indirect Job Change: (9,232)  
Total Direct and Indirect Job Change: (13,261)

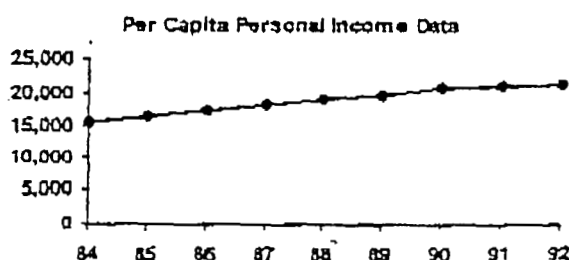
### Other Pending BRAC Actions at NSY LONG BEACH (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

### Los Angeles-Long Beach, CA PMSA Profile:

Civilian Employment, BLS (1993): 3,984,000

Average Per Capita Income (1992): \$21,434



### Annualized Change in Civilian Employment (1984-1993)      Annualized Change in Per Capita Personal Income (1984-1992)

Employment:	45,889	Dollars:	\$732
Percentage:	1.3%	Percentage:	4.1%
U.S. Average Change:	1.5%	U.S. Average Change:	5.3%

### Unemployment Rates for Los Angeles-Long Beach, CA PMSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	7.9%	7.0%	6.7%	5.9%	4.9%	4.6%	5.8%	8.0%	9.6%	9.7%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.3%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

Activity: NSY LONG BEACH

Economic Area: Los Angeles-Long Beach, CA PMSA

Cumulative BRAC Impacts Affecting Los Angeles-Long Beach, CA PMSA:

Cumulative Total Direct and Indirect Job Change:	(20,002)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	(0.4%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding NSY LONG BEACH)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	(7)	(11)	0	0	0	0	(13)
	CIV	0	0	(5)	(8)	0	0	0	0	(11)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding NSY LONG BEACH)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	(3,142)	(677)	(334)	0	0	0	0	0	(4,153)
	CIV	(286)	0	0	0	0	0	0	0	(286)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in Los Angeles-Long Beach, CA PMSA Statistical Area (Including NSY LONG BEACH)</b>										
	MIL	(3,142)	(677)	(342)	(275)	0	0	0	0	(4,434)
	CIV	(286)	0	(64)	(3,713)	0	0	0	0	(4,063)
	TOT	(3,428)	(677)	(406)	(3,986)	0	0	0	0	(8,497)
Cumulative Indirect Job Change:										(11,505)
Cumulative Total Direct and Indirect Job Change:										(20,002)

## Economic Impact Data

Activity: NWAD CORONA

Economic Area: Riverside-San Bernardino, CA PMSA

### Impact of Proposed BRAC-95 Action at NWAD CORONA:

Total Population of Riverside-San Bernardino, CA PMSA (1992):	2,922,700
Total Employment of Riverside-San Bernardino, CA PMSA (1992):	1,032,616
Total Personal Income of Riverside-San Bernardino, CA PMSA (1992 actual):	\$48,047,908,000
BRAC 95 Total Direct and Indirect Job Change:	(3,055)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.3%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	(3)	0	0	0	(3)
	CIV	0	0	0	(85)	(321)	0	(230)	0	(636)
Other Jobs:	MIL	0	0	0	0	0	0	(1)	0	(1)
	CIV	0	0	0	0	(73)	(87)	(256)	0	(416)

### BRAC 95 Direct Job Change Summary at NWAD CORONA:

MIL	0	0	0	0	(3)	0	(1)	0	(4)	
CIV	0	0	0	(85)	(394)	(87)	(486)	0	(1,052)	
TOT	0	0	0	(85)	(397)	(87)	(487)	0	(1,056)	
										Indirect Job Change: (1,999)
										Total Direct and Indirect Job Change: (3,055)

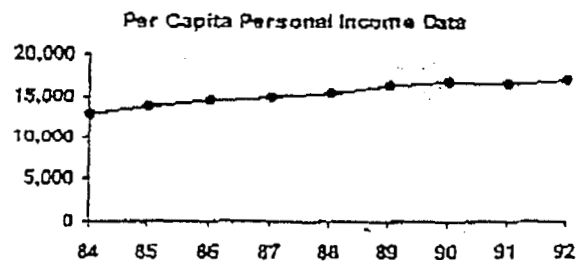
### Other Pending BRAC Actions at NWAD CORONA (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

### Riverside-San Bernardino, CA PMSA Profile:

Employment (1993): 1,052,616

Average Per Capita Income (1992): \$17,021



### Annualized Change in Civilian Employment (1984-1993)

### Annualized Change in Per Capita Personal Income (1984-1992)

Employment: 47,514  
 Percentage: 5.6%  
 U.S. Average Change: 1.5%

Dollars: \$503  
 Percentage: 3.5%  
 U.S. Average Change: 5.3%

### Unemployment Rates for Riverside-San Bernardino, CA PMSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	7.9%	7.2%	6.4%	5.6%	5.8%	5.7%	6.6%	9.2%	11.0%	10.5%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

1 Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

Activity: NWAD CORONA

Economic Area: Riverside-San Bernardino, CA PMSA

Cumulative BRAC Impacts Affecting Riverside-San Bernardino, CA PMSA:

Cumulative Total Direct and Indirect Job Change:	(13,641)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ)	(1.3%)

		<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>Total</u>
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding NWAD CORONA)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding NWAD CORONA)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	2	3	0	0	0	0	0	0	5
Navy:	MIL	55	0	0	0	0	0	0	0	55
	CIV	0	(13)	(91)	0	0	0	0	0	(104)
Air Force:	MIL	(1,587)	(1,137)	(2,118)	0	0	0	0	0	(4,842)
	CIV	(760)	(266)	(885)	0	0	0	0	0	(1,911)
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in Riverside-San Bernardino, CA PMSA Statistical Area (Including NWAD CORONA)</b>										
	MIL	(1,534)	(1,137)	(2,118)	0	(3)	0	(1)	0	(4,793)
	CIV	(758)	(276)	(976)	(85)	(568)	(81)	(318)	0	(3,062)
	TOT	(2,292)	(1,413)	(3,094)	(85)	(571)	(81)	(319)	0	(7,855)
										Cumulative Indirect Job Change:
										(5,786)
										Cumulative Total Direct and Indirect Job Change:
										(13,641)

## Economic Impact Data

Activity: WESTNAVFACENGCOM

Economic Area: San Francisco, CA PMSA

### Impact of Proposed BRAC-95 Action at WESTNAVFACENGCOM:

Total Population of San Francisco, CA PMSA (1992):	1,626,100
Total Employment of San Francisco, CA PMSA, BEA (1992):	1,214,604
Total Personal Income of San Francisco, CA PMSA (1992 actual):	\$50,834,984,000
BRAC 95 Total Direct and Indirect Job Change:	(390)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	0.0%

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	(2)	(3)	0	0	(5)
	CIV	0	0	0	(40)	(40)	(85)	0	0	(165)
Other Jobs:	MIL	0	0	0	0	0	(4)	0	0	(4)
	CIV	0	0	0	0	0	(66)	0	0	(66)

### BRAC 95 Direct Job Change Summary at WESTNAVFACENGCOM:

MIL	0	0	0	0	(2)	(7)	0	0	(9)
CIV	0	0	0	(40)	(40)	(151)	0	0	(231)
TOT	0	0	0	(40)	(42)	(158)	0	0	(240)
Indirect Job Change:									(150)
Total Direct and Indirect Job Change:									(390)

### Other Pending BRAC Actions at WESTNAVFACENGCOM (Previous Rounds):

MIL	0	2	0	0	0	0	0	0	2
CIV	7	14	36	27	0	0	0	0	104

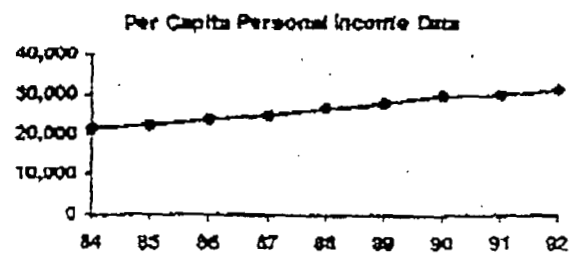
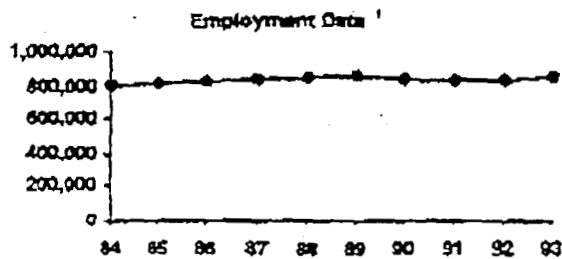
### San Francisco, CA PMSA Profile:

Civilian Employment, BLS (1993):

844,914

Average Per Capita Income (1992):

\$31,262



### Annualized Change in Civilian Employment (1984-1993)

Employment:	3,904
Percentage:	0.5%
U.S. Average Change:	1.5%

### Annualized Change in Per Capita Personal Income (1984-1992)

Dollars:	\$1,256
Percentage:	5.0%
U.S. Average Change:	5.3%

### Unemployment Rates for San Francisco, CA PMSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	5.3%	4.9%	4.5%	3.8%	3.6%	3.3%	3.5%	4.8%	6.1%	6.1%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

Activity: WESTNAVFACENGCOM  
 Economic Area: San Francisco, CA PMSA

Cumulative BRAC Impacts Affecting San Francisco, CA PMSA:

Cumulative Total Direct and Indirect Job Change:	(6,837)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ)	(0.6%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding WESTNAVFACENGCOM)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	(7)	0	0	0	0	(7)
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding WESTNAVFACENGCOM)</b>										
Army:	MIL	(719)	0	0	0	0	0	0	0	(719)
	CIV	(1,379)	0	0	0	0	0	0	0	(1,379)
Navy:	MIL	(79)	(85)	(127)	(1,180)	(565)	0	0	0	(2,036)
	CIV	(33)	(68)	(94)	(155)	0	0	0	0	(343)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in San Francisco, CA PMSA Statistical Area (Including WESTNAVFACENGCOM)</b>										
	MIL	(798)	(83)	(127)	(1,187)	(567)	(7)	0	0	(2,769)
	CIV	(1,405)	(54)	(38)	(166)	(40)	(151)	0	0	(1,854)
	TOT	(2,203)	(137)	(165)	(1,353)	(607)	(158)	0	0	(4,623)
										Cumulative Indirect Job Change:
										(2,214)
										Cumulative Total Direct and Indirect Job Change:
										(6,837)



## Economic Impact Data

Activity: SUPSHIP SAN FRANCISCO  
 Economic Area: San Francisco, CA PMSA

### Impact of Proposed BRAC-95 Action at SUPSHIP SAN FRANCISCO:

Total Population of San Francisco, CA PMSA (1992):	1,626,100
Total Employment of San Francisco, CA PMSA, BEA (1992):	1,214,604
Total Personal Income of San Francisco, CA PMSA (1992 actual):	\$50,834,984,400
BRAC 95 Total Direct and Indirect Job Change:	(11)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	0.0%

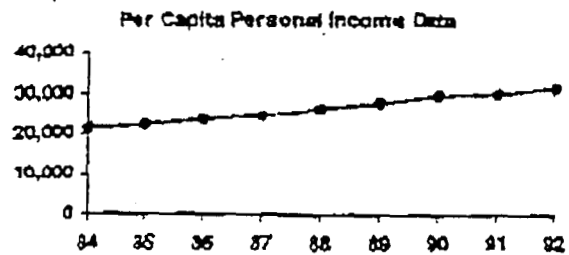
		1994	1995	1996	1997	1998	1999	2000	2001	Total	
Relocated Jobs:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Other Jobs:	MIL	0	0	0	(7)	0	0	0	0	(7)	
	CIV	0	0	0	0	0	0	0	0	0	
BRAC 95 Direct Job Change Summary at SUPSHIP SAN FRANCISCO:											
	MIL	0	0	0	(7)	0	0	0	0	(7)	
	CIV	0	0	0	0	0	0	0	0	0	
	TOT	0	0	0	(7)	0	0	0	0	(7)	
										Indirect Job Change:	(4)
										Total Direct and Indirect Job Change:	(11)

### Other Pending BRAC Actions at SUPSHIP SAN FRANCISCO (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

### San Francisco, CA PMSA Profile:

Civilian Employment, BLS (1993): 844,914      Average Per Capita Income (1992): \$31,262



### Annualized Change in Civilian Employment (1984-1993)      Annualized Change in Per Capita Personal Income (1984-1992)

Employment:	3,904	Dollars:	\$1,256
Percentage:	0.3%	Percentage:	5.0%
U.S. Average Change:	1.5%	U.S. Average Change:	5.3%

### Unemployment Rates for San Francisco, CA PMSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	5.3%	4.9%	4.5%	3.8%	3.6%	3.3%	3.5%	4.8%	6.1%	6.1%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

Activity: SUPSHIP SAN FRANCISCO

Economic Area: San Francisco, CA PMSA

Cumulative BRAC Impacts Affecting San Francisco, CA PMSA:

Cumulative Total Direct and Indirect Job Change:	(6,837)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ)	(9.6%)

		<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>Total</u>
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding SUPSHIP SAN FRANCISCO)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	(2)	(7)	0	0	(9)
	CIV	0	0	0	(40)	(40)	(151)	0	0	(231)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding SUPSHIP SAN FRANCISCO)</b>										
Army:	MIL	(719)	0	0	0	0	0	0	0	(719)
	CIV	(1,379)	0	0	0	0	0	0	0	(1,379)
Navy:	MIL	(79)	(83)	(127)	(1,180)	(565)	0	0	0	(2,034)
	CIV	(26)	(54)	(38)	(126)	0	0	0	0	(244)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in San Francisco, CA PMSA Statistical Area (Including SUPSHIP SAN FRANCISCO)</b>										
	MIL	(798)	(83)	(127)	(1,187)	(567)	(7)	0	0	(2,769)
	CIV	(1,405)	(54)	(38)	(166)	(40)	(151)	0	0	(1,854)
	TOT	(2,203)	(137)	(165)	(1,353)	(607)	(158)	0	0	(4,623)
										Cumulative Indirect Job Change:
										(2,214)
										Cumulative Total Direct and Indirect Job Change:
										(6,837)

## ASSISTANT SECRETARY OF DEFENSE

3300 DEFENSE PENTAGON  
WASHINGTON DC 20301-3300

29 DEC 1994

ECONOMIC  
SECURITY

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS.  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARIES OF DEFENSE  
DIRECTOR, DEFENSE RESEARCH AND ENGINEERING  
ASSISTANT SECRETARIES OF DEFENSE  
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE  
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE  
DIRECTOR, OPERATIONAL TEST AND EVALUATION  
ASSISTANTS TO THE SECRETARY OF DEFENSE  
DIRECTOR OF ADMINISTRATION AND MANAGEMENT  
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: 1995 Base Realignment and Closures (BRAC 95) -- Policy  
Memorandum Three

### Background

This memorandum is the third in a series of additional policy guidance implementing the Defense Base Closure and Realignment Act of 1990 (Public Law 101-510), as amended, and the Deputy Secretary's 1995 Base Realignment and Closures (BRAC 95) guidance of January 7, 1994.

### Final Selection Criteria

The 1995 Base Closure and Realignment (BRAC 95) Selection Criteria at attachment one, required by Section 2903(b) of Public Law 101-510, form the basis, along with the force structure plan, of the base closure and realignment process. These criteria were provided by the Deputy Secretary's November 2, 1994, memorandum. DoD components shall use these criteria in the base structure analysis to nominate BRAC 95 closure or realignment candidates. The criteria will also be used by the 1995 Defense Base Closure and Realignment Commission in their review of the Department of Defense final recommendations.

### Activities in Leased Space

This expands on the policy guidance contained in the DepSecDef January 7, 1994, BRAC 95 memorandum.

DoD Component organizations located in leased space are subject to Public Law 101-510. Civilian personnel authorizations of organizations in leased space, which are part of an organization located on a nearby military installation or one within the same metropolitan statistical area (MSA), shall be considered part of the civilian personnel authorization of that



## MEASURES OF BRAC 95 ECONOMIC IMPACT

DoD Components shall measure the economic impact on communities of BRAC 95 alternatives and recommendations using (1) the total potential job change in the economic area and (2) total potential job change as a percent of total--military and civilian--jobs in the economic area. These measures highlight the potential economic impact on economic areas and also take into account the size of each economic area.

### Definition of Economic Area

The Joint Cross-Service Group on Economic Impact shall review and approve DoD Component assignments of each military installation to a particular economic area. For installations located in metropolitan statistical areas (MSAs), as defined by the Office of Management and Budget, the economic area is generally the MSA. For installations located in nonmetropolitan areas, the economic area is generally the county in which the installation is located. In some cases, the economic area is defined as a multi-county, non-MSA area. The criteria listed at Annex A to this attachment shall be used to guide the assignment of installations to economic areas. These definitions of economic area take into account the area where most of the installation's employees live and most of the labor-market impacts and economic adjustment will occur. (This guidance uses the term "economic area." In earlier BRAC rounds, this concept was also referred to as "region of influence.")

DoD Components will have the opportunity to identify, based on certified data, changes in the assignment of installations to economic areas. Such changes will be reviewed and approved by the Joint Cross-Service Group on Economic Impact.

### Calculation

For each economic area where a BRAC 95 closure or realignment is considered, DoD Components shall identify the total potential job change in the economic area and calculate the total potential job change percentage by dividing total potential job changes by total--military and civilian--jobs in the economic area.

Total potential job change shall be defined as the sum of direct and indirect potential job changes for each BRAC 95 closure or realignment alternative or recommendation.

Direct job changes shall be defined as the sum of the net addition or loss of jobs for each of the following categories of personnel:

- Military Personnel. Permanent authorizations for officer and enlisted personnel. Trainees shall be included on an annual average basis. For example, members of the Guard and Reserve who serve full time (i.e., AGRs, TARs, etc.) should be included. Members of the Guard and Reserve who serve part time (during weekends, during two-weeks a year for active duty training, etc.) should not be included.

- DoD civilian employees. Permanent authorizations for appropriated fund DoD civilian employees are to be included as direct jobs. Direct jobs do not include non-appropriated fund activities, which are treated under indirect jobs.
- On-Base Contractors. Contractors that work on the installation in direct support of the installation's key military missions. These estimates should reflect an annual estimate on a full-time equivalency basis.

As described in the section entitled "Responsibilities" below, the Military Departments and the Defense Agencies will be responsible for providing direct job changes. Only job changes directly associated with base closures and realignments are to be included as direct job changes. Direct job changes shall not reflect job changes that result from planned force structure changes.

Indirect job changes shall be defined as the net addition or loss of jobs in each affected economic area that could potentially occur as a result of direct job changes. As described in the section entitled "Responsibilities" below, the Office of the Deputy Assistant Secretary of Defense for Installations shall provide factors (multipliers) that, when multiplied by the direct job changes, will provide potential indirect job changes.

Authoritative sources shall be used to determine total--military and civilian--jobs in economic areas.

### MEASURES OF CUMULATIVE ECONOMIC IMPACT

During BRAC 95, DoD components shall consider the cumulative economic impact on communities for recommended installation closures and realignments as part of the economic impact on communities criterion. Cumulative economic impact shall be considered only as part of the economic impact criterion, which is one of the eight selection criteria.

Cumulative economic impact on a community shall be defined in two different ways:

- First, the cumulative economic impact on an economic area of a DoD Component's BRAC 95 recommendations, plus the future economic impacts (i.e., economic impacts that have not yet been realized) of decisions of all DoD Components from DoD-wide BRAC 88, BRAC 91, and BRAC 93 rounds (hereafter "prior BRAC rounds"); and
- Second, the cumulative economic impact on economic areas when more than one DoD component recommends a BRAC 95 closure or realignment in that economic area, plus the future economic impacts of decisions from prior BRAC rounds.

These calculations will account for circumstances in which basing decisions in one BRAC round have been changed in a subsequent BRAC round.

The cumulative economic impact of actions that have already taken place as a result of prior BRAC rounds (i.e., have already affected economic area employment) will be considered under "Historic Economic Data" discussed below.

#### Cumulative Economic Impact: Prior BRAC Rounds

DoD Components shall include in their consideration of recommendations the cumulative future economic impact of prior BRAC rounds.

When BRAC 95 alternatives occur in the same economic areas that have BRAC-related actions from the prior BRAC rounds, DoD Components shall review their recommendations by taking into account the cumulative future economic impact of prior BRAC rounds. The cumulative economic impact of actions that have already occurred from prior BRAC rounds (i.e., have already affected economic area employment) will be considered in the "Historic Economic Data" section below.

DoD Components shall consider the cumulative economic impacts of prior BRAC rounds that have not yet taken place by ensuring that the measures for economic impact (total potential job change in the economic area and total potential job change as a percent of total--military and civilian--jobs in the economic area) include total potential job changes that have not yet taken place from prior BRAC rounds DoD-wide.

Cumulative economic impact will be considered within the overall context of the approved selection criteria. Such a review shall be conducted so that the cumulative economic impact of prior BRAC rounds will be considered only as part of the economic impact criterion, which shall in turn be considered as part of the eight selection criteria.

The fact that prior BRAC rounds affect an economic area shall not, by itself, cause a recommendation to be changed.

#### Cumulative Economic Impact: Multiple BRAC 95 Recommendations

The Joint Cross-Service Group on Economic Impact will review the BRAC 95 recommendations submitted by the Secretaries of the Military Departments and the Directors of the Defense Agencies to the Secretary of Defense. During this review, the Joint Cross-Service Group shall identify economic areas with multiple proposed BRAC 95 actions.

The Joint Cross-Service Group on Economic Impact shall direct the appropriate DoD Components to review their recommendations submitted to the Secretary of Defense when there are multiple BRAC 95 recommendations in the same economic area that were not considered in the development of their recommendations.

DoD Components will then reassess their BRAC 95 recommendations by taking into account the cumulative economic impact of these multiple BRAC 95 recommendations and by ensuring that the measures for economic impact for the economic area (the total potential job change in the economic area and the total potential job change as a percent of total--military and civilian--jobs in the economic area) include the cumulative economic impact of multiple BRAC 95 recommendations, as well as the cumulative future economic impact of prior BRAC rounds.

Such a review shall be conducted so that the cumulative economic impact of multiple BRAC 95 recommendations will be considered as part of the economic impact criterion, which shall in turn be considered as part of the eight selection criteria. DoD Components will complete such reviews expeditiously in order to facilitate compliance with statutory deadlines for BRAC actions.

DoD Components may consider alternative closures and realignments, or mitigating actions, during this review. After the review is complete, DoD Components will report back to the Joint Cross-Service Group on Economic Impact, with a recommendation as to whether or not to change their initial recommendations.

The existence of multiple BRAC 95 recommendations in an economic area shall not, by itself, cause a recommendation to be changed.

### HISTORIC ECONOMIC DATA

DoD Components shall consider the measures described above, viewed in the context of historic economic data, in applying the economic impact criterion. Historic data will, among other things, allow for consideration of the cumulative economic impacts that have already occurred (i.e., have already affected economic area employment) as a result of prior BRAC actions. Because communities' economies are so complex, it is difficult to separate the effects of prior BRAC actions from the effects of other economic factors. To address this analytical difficulty, DoD Components shall use historic data to consider the general conditions of communities' economies. Considering the general conditions of communities' economies will take into account the cumulative economic impacts that have already occurred due to prior BRAC actions, as well as the economic impact of other factors unrelated to BRAC actions.

Historic economic data shall be defined to include the following:

- Economic area civilian employment (1984 to 1993)
- Annualized change in economic area civilian employment, absolute and percent (1984 to 1993),
- Economic area per capita personal income (1984 to 1992)
- Annualized change in economic area per capita personal income, absolute and percent (1984 to 1992), and
- Economic area unemployment rates (1984 to 1993).

The Office of the Deputy Assistant Secretary of Defense for Installations will provide historic data, from authoritative sources, to the Military Departments and Defense Agencies.

### USING MEASURES AND HISTORIC ECONOMIC DATA

This guidance does not establish threshold values for measures and historic economic data. Rather, DoD components will use the measures and historic economic data for relative comparisons of the economic impacts and cumulative economic impacts of recommendations.

### RESPONSIBILITIES

#### Joint Cross-Service Group on Economic Impact

The Joint Cross-Service Group on Economic Impact shall analyze DoD Component recommendations and preliminary candidates to ensure that they are developed in accordance with this guidance, and shall monitor implementation of this and any additional guidance on economic impact that may be issued. The Joint Cross-Service Group on Economic Impact shall also carry out other analyses requested by the BRAC 95 Review Group or Steering Group.

The Joint Cross-Service Group will work closely with DoD Components to resolve issues. Issues that the Joint Cross-Service Group and DoD components cannot resolve will be referred to the BRAC 95 Steering Group.

#### Office of the DASD (Installations)

The office of the DASD (Installations) shall provide to the Military Departments and Defense Agencies a BRAC 95 Economic Impact Database tool that will contain the following:

- A listing of DoD installations
- The economic area to which each installation has been assigned
- Factors (multipliers) to estimate potential indirect job changes
- Historic economic data to include:
  - Economic area civilian employment (1984 to 1993)
  - Annualized change in economic area civilian employment, absolute and percent (1984 to 1993)
  - Economic area per capita personal income (1984 to 1992)
  - Annualized change in economic area per capita personal income, absolute and percent (1984 to 1992), and
  - Economic area unemployment rates (1984 to 1993)



- The capability to calculate the measures for economic impact and cumulative economic impact described in this guidance based on the information provided by the Military Departments and Defense Agencies

### Military Departments and the Defense Agencies

The Military Departments and the Defense Agencies shall provide and enter into the DoD BRAC 95 Economic Impact Database:

- **Current Base Personnel:** As discussed above on page 3, this data will reflect projected billets and positions as of the start of FY 1996 for Officers, Enlisted, Military Students, Civilians, and Contractors, net of planned force structure changes.
- **Job Changes (Out):** the number of authorizations for DoD civilian, military (in training status), military (not in training status), and on-base contractor jobs to be relocated and/or disestablished under each alternative and recommendation, by installation, as a result of BRAC actions, both for DoD Component proposed BRAC 95 actions and for actions yet to be realized (i.e., future) from prior BRAC rounds, by fiscal year, from 1994 through 2001;
- **Job Changes (In):** the number of authorizations for civilian, military (in training status), military (not in training status) and on-base contractor jobs being gained under each alternative and recommendation, by installation, as a result of BRAC actions, both for all proposed BRAC 95 actions and for actions yet to be realized (i.e., future) from prior BRAC rounds, by fiscal year, from 1994 through 2001.

Because of the difficulty of obtaining accurate estimates, contractor job outs and ins may be aggregated into a single year.

DoD Components will provide the projected job changes from prior BRAC rounds and current personnel data to the Office of the Deputy Assistant Secretary of Defense for Installations. In identifying projected job changes associated with prior BRAC actions, the DoD Components shall use plans that are consistent with the President's Fiscal Year 1995 Budget.

The Military Departments and the Defense Agencies shall collect information as necessary for the computer-based tool. Such data shall be collected and handled in accordance with the Internal Control Plan of the Joint Cross-Service Group on Economic Impact and the respective Internal Control Plans of each Military Department and the Defense Agencies.

Shortly after submitting recommendations and preliminary candidates to the Secretary of Defense, the Military Departments and Defense Agencies shall provide to the Joint Cross-Service Group on Economic Impact computer files from the Economic Impact Database for their BRAC 95 recommendations and preliminary candidates.

TAB A NAVAL STATIONS

A.2. RECOMMENDATIONS AND IMPACTS

A.2.b. NAVAL STATION LONG BEACH

UIC: N68311

DESCRIPTION OF RECOMMENDATION

The activities located at Naval Station (NAVSTA) Long Beach support homeported ships, ship repair personnel employed at Long Beach Naval Shipyard, and various support personnel. The proposed closure involves the relocation of 27 homeported ships, migration of two tenants, and disposal of facilities and equipment. One tenant activity, Naval and Marine Readiness Center will remain at its present location. A number of Naval Station activities, functions and facilities will be turned over to the Shipyard. These include: fire station, medical branch clinic (including occupational health), dental clinic, officer and enlisted bachelor quarters, galley, Navy Exchange, gymnasium, and associated quality of life related activities. In addition, housing requirements for the Long Beach Naval Shipyard are being evaluated to determine future needs. All other commands and tenant activities will be disestablished.

The principal receiving sites for the ships will be among NAVSTA San Diego, NAVSTA Pearl Harbor, and the NAVSTA Everett. The ships are a part of the Pacific Fleet total ship assets over which CINCPACFLT with the approval of CNO maintains the authority and discretion to move and homeport to optimize operations, training and support. Due to a reduced outyear force structure, there will not be an increase in ships and, therefore, no ~~significant impact at any receiving location~~. Ships have nominally been reassigned to various homeports for evaluation purposes. Tenants from NAVSTA Long Beach will migrate to NAVSHIPYARD Long Beach or NAVSTA Everett. Tenants will start to move in FY 92 and be relocated by the end of FY 97. All homeported ships will be relocated by the end of FY 96.

NAVSTA Everett will be the receiving site for DESRON NINE (17 ~~military~~).

Major commands being disestablished as a result of closure are:

<u>Command</u>	<u>Personnel (mil/civ)</u>
NAVSTA Long Beach	302/674
COMNAVSURFGRU Long Beach	62/15
SIMA Long Beach	614/0
Construction Battalion Unit (CBU) 409	57/0
Navy Legal Service	31/3
Navy Telecommunications Center (NTCC)	32/19

## IMPACTS

**ECONOMIC IMPACT ON COMMUNITIES:** Economic impact is related by measuring the decrease or increase in indirect employment opportunities that would result from realigning, or receiving locations. Calculations are performed by means of a computerized program developed by the Secretary of Defense, Office of Economic

Indirect impacts were measured by the use of which were assigned to each base according to location (taking into account function and employment in economic areas). The multipliers are from the U. S. Department of Commerce Regional Input-Output (RIMS II).

Economic areas are defined as either the installation is located, or if the county is part of a statistical area (MSA), then the MSA is the economic area. Therefore, the economic area is where most of the employees live and where most of the labor and economic adjustment would occur.

The data base for numbers of current base personnel is from the Base Structure Annex Report for Fiscal Year 1980. Data for authorized personnel strengths, data for personnel migrating in or out of losing and gaining bases is provided by resource sponsors.

The total direct and indirect employment figures represent the potential worst case impacts. In the event of military reuse of the facility or site, or complete closure, therefore mitigating impacts on employment opportunities.

The loss of 8,825 military, 299 civilian or positions equates to an indirect employment loss. This represents a decline of 0.4% to the Los Angeles MSA, however, with the additional loss of 6,000 personnel, an additional 4,800 indirect positions, a total of over 23,500 positions would be affected. This represents a decline of 0.5%, with the addition of

**COMMUNITY/INFRASTRUCTURE IMPACTS:** The installation of eight ships to NAVSTA San Diego will provide for projects totalling \$5.8 Million. They will require dredging to support the deep water berths for the ships. No construction projects are planned at STA Everett as a result of this action.

All receiving sites are presently streets. (base of Everett, planned) to support fleet operations.

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# Congress of the United States

House of Representatives

Washington, DC 20515-0538

May 9, 1995

COMMITTEE:  
TRANSPORTATION AND  
INFRASTRUCTURE

SUBCOMMITTEES:  
SURFACE TRANSPORTATION  
WATER RESOURCES  
AND ENVIRONMENT

COMMITTEE:  
GOVERNMENT REFORM AND  
OVERSIGHT

SUBCOMMITTEE:  
CHAIRMAN:  
GOVERNMENT MANAGEMENT, INFORMATION,  
AND TECHNOLOGY

The Honorable Alan J. Dixon  
Chairman  
Base Closure and Realignment Commission  
Suite 1425  
1700 N. Moore Street  
Arlington, Virginia 22209-1903

950509-25

Dear Mr. Chairman:

The General Accounting Office (GAO) recently issued a report that evaluated the Department of Defense (DOD) and the military services base closure recommendation procedures (BRAC). This report indicated that the Office of the Secretary of Defense (OSD) guidance in the BRAC process stipulates that economic impact is to be assessed at the economic area level (metropolitan statistical area or county) (See Attachment A). It also reemphasizes that the primary evaluation criterion is military value.

On March 15, 1995, I wrote you and specifically asked for an explanation of how DOD and the Navy calculated and evaluated base closure economic impact. The Department of Defense provided a written response signed under oath by Assistant Secretary Joshua Gotbaum on April 20, 1995. In this response, Assistant Secretary Gotbaum stated that in evaluating the cumulative economic impacts and direct job losses, "DOD considered the total potential job change as an absolute number and historic economic information, in addition to the percentage of area jobs that could be affected, in its BRAC 1995 decision processes." (See Attachment B).

Based on the analysis of the GAO report, it appears that the Navy deviated from established OSD economic impact assessment policy (Attachment A) and used absolute cumulative economic impacts and job changes (Attachment B) as a basis to remove selected installations from the list of recommended closures. According to the GAO report, four California installations were removed by the Navy from its list of recommended closures due to absolute cumulative economic impacts and direct job losses. The GAO report was extremely critical of the Navy in regard to this issue. The GAO report made only three recommendations in regard to the Navy. One of these was that the Defense Base Closure and Realignment Commission "examine from an equity standpoint, the Navy's exclusion of activities from closure and realignment consideration due to concerns over job losses." (See Attachment C).

If the use of absolute cumulative economic impacts and direct job losses can be considered a valid economic evaluation criterion as Assistant Secretary Gotbaum's letter suggests, and if four California Navy installations were removed from the list of recommended closures for this reason, as documented in the GAO report, there appears to be a major flaw in the Navy's evaluation process.

Regarding Representative Horn's first question, Primary Metropolitan Statistical Areas (PMSAs) were used to measure economic effects because the closure of the shipyard affects communities outside Long Beach as well.

The DoD BRAC 95 Joint Cross-Service Group on Economic Impact established and then consistently applied standard rules to assign each military installation in the United States to an economic area. DoD assigned installations to economic areas to reflect employment and commuting patterns. Far from being "arbitrary" these assignments were made painstakingly over a period of many months, base-by-base, taking into account local commuting and economic patterns. An independent panel of government, academic, and private sector economic experts endorsed this general approach in May 1994.

In general, DoD used PMSAs as the economic areas for installations because of the close conceptual match between the standards used by the Office of Management and Budget (OMB) to define PMSAs and the Department's goal for defining economic areas for BRAC 95. OMB defines PMSAs based on information from the US Census on commuting patterns and population density. In some circumstances, which are clearly defined in the Joint Cross-Service Group's standard rules, DoD assigned installations to multi-county areas, rather than the PMSA defined by OMB.

In no case did the Joint Cross-Service Group assign an installation to an economic area smaller than a county. In addition to the theoretical reasons discussed above, there are practical reasons why counties are the smallest economic units used for BRAC 95. Counties are the smallest economic units for which uniform and authoritative national economic statistics are available from the Departments of Commerce and Labor. DoD analyzed economic information at the county- and PMSA-levels to provide objective, fair, and consistent comparisons of alternative realignments and closures.

Also, it should be noted that DoD considered the total potential job change as an absolute number and historic economic information, in addition to the percentage of area jobs that could be affected, in its BRAC 95 decision processes.

Finally, with regard to Economic Development Conveyances (EDC) for former military property, PMSAs are not used in determining eligibility. Any base closure community can make an EDC application.

**Question #2:** Was the Office of Economic Adjustment (OEA) in any way involved in the Department of Defense and Military Services processes which recommended base closure candidates to the 1995 Defense Base Closure and Realignment Commission?

**Answer:** No. Unfortunately some parties have misrepresented the role of OEA. OEA was not in any way involved in the process that recommended base closure candidates to the Commission. OEA plays no part whatsoever in any BRAC closure decision. All of their work focuses on helping communities after the fact, for which their work is justly recognized as thoroughly professional.

**Question #3:** Does OEA provide funding to the National Association of Installation Developers (NAID) either directly, or through the Department of Labor?

**(a):** How much funding is provided?

**Answer:** OEA does not provide funding to NAID either directly or indirectly. Over a three-year period, the Congress directed the transfer of \$225 million of DoD funding to the Department of Labor (DoL) in support of their efforts to help base closure and defense industry dislocated workers. DoL has awarded two grants to NAID for a total of \$700,000. As with OEA, NAID and DoL have no role in the BRAC closure recommendations.

**(b):** What is the purpose of this funding?

**Answer:** The funds are used to help pay salaries, benefits, and operating costs of the organization.

**(c):** Are there limitations on the use of this funding?

**Answer:** Yes. The limitations on the DoL/NAID funding are governed by the Grant Agreement and Common Rule implementing OMB Circular A-110.

**Question #4:** Does OEA influence the positions the NAID takes with regard to base closures and installation reuse issues?

**Answer:** No.

**Question #5:** Does OEA, or personnel working for the agency, ever attempt to recommend consultants to local communities which may be affected by Department of Defense closure recommendations?

**Answer:** No. See Question 2.

**Question #6:** Has OEA, or personnel working for the agency, ever attempted to recommend consultants near bases already closed under previous decisions of the BRAC?

**Answer:** No. The Inquirers are generally referred to NAID or to other communities.

Finally, let me close by saying that it is unfortunate that such misleading and erroneous charges were made about OEA and other organizations that are trying to help communities.

## ATTACHMENT C

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Chapter 6  
The Navy's Process and Recommendations  
Were Sound, With Costs, Economic Impact,  
and Other Factors Eliminating Some  
Potential Recommendations

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estimated loss of 3,324 jobs. Yet NAS Meridian remained in the Navy's final recommendations for closure. The total losses in California before the removal of the four activities was estimated to be 19,994 jobs, roughly a 0.1-percent decrease in statewide employment, whereas the estimated total losses for Mississippi are estimated to be 3,249 jobs, roughly a 0.3-percent decrease in statewide employment. Because the BRAC law (P.L. 101-510, as amended) states that all bases must be considered equally, the Commission may wish to more closely examine the Navy's decisions regarding the consideration of job losses in California.

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### Recommendations

We recommend that the Defense Base Closure and Realignment Commission

- explore the need for a DOD component or some other government agency to obtain the wind tunnel facility at NSWC White Oak from the Navy in order to operate it in support of its mission;
- thoroughly examine the basis for exclusions to the cost and savings data associated with closure and realignment scenarios such as NSWC Louisville, NAWC Indianapolis, and NAWC Lakehurst in the technical centers subcategory; and
- examine, from an equity standpoint, the Navy's exclusion of activities from closure and realignment consideration due to concerns over job losses.



# ATTACHMENT D

## Economic Impact Data

Activity: FISC OAKLAND

Economic Area: Oakland, CA PMSA

**Impact of Proposed BRAC-95 Action at FISC OAKLAND:**

Total Population of Oakland, CA PMSA (1992):	2,148,200
Total Employment of Oakland, CA PMSA, BEA (1992):	1,160,197
Total Personal Income of Oakland, CA PMSA (1992 actual):	\$52,326,612,000
BRAC 95 Total Direct and Indirect Job Change:	(660)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.1%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	(116)	0	0	0	0	0	(116)
	CIV	0	0	0	0	0	0	0	0	0
Other Jobs:	MIL	0	0	(3)	(10)	(6)	(5)	0	0	(24)
	CIV	0	0	(41)	(174)	(38)	(23)	0	0	(276)

**BRAC 95 Direct Job Change Summary at FISC OAKLAND:**

MIL	0	0	(119)	(10)	(6)	(5)	0	0	(140)
CIV	0	0	(41)	(174)	(38)	(23)	0	0	(276)
TOT	0	0	(160)	(184)	(44)	(28)	0	0	(416)
Indirect Job Change:									(244)
Total Direct and Indirect Job Change:									(660)

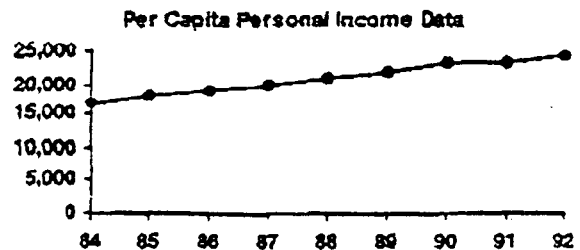
**Other Pending BRAC Actions at FISC OAKLAND (Previous Rounds):**

MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

**Oakland, CA PMSA Profile:**

Civilian Employment, BLS (1993): 1,036,164

Average Per Capita Income (1992): \$24,359



**Annualized Change in Civilian Employment (1984-1993)**

Employment: 16,759  
 Percentage: 1.8%  
 U.S. Average Change: 1.5%

**Annualized Change in Per Capita Personal Income (1984-1992)**

Dollars: \$933  
 Percentage: 4.7%  
 U.S. Average Change: 5.3%

**Unemployment Rates for Oakland, CA PMSA and the US (1984 - 1993):**

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	6.8%	6.3%	5.9%	5.0%	4.6%	4.2%	4.1%	5.4%	6.5%	6.6%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

Activity: FISC OAKLAND

Economic Area: Oakland, CA PMSA

Cumulative BRAC Impacts Affecting Oakland, CA PMSA:

Cumulative Total Direct and Indirect Job Change:	(26,973)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	(2.3%)

		<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>Total</u>
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding FISC OAKLAND)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding FISC OAKLAND)</b>										
Army:	MIL	26	0	0	0	0	0	0	0	26
	CIV	18	0	0	0	0	0	0	0	18
Navy:	MIL	(710)	0	(8,788)	(498)	(5)	0	0	0	(10,001)
	CIV	(711)	(948)	(1,488)	(1,457)	(564)	0	0	0	(5,168)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in Oakland, CA PMSA Statistical Area (Including FISC OAKLAND)</b>										
	MIL	(684)	0	(8,907)	(508)	(11)	(5)	0	0	(10,115)
	CIV	(693)	(948)	(1,529)	(1,631)	(602)	(23)	0	0	(5,426)
	TOT	(1,377)	(948)	(10,436)	(2,139)	(613)	(28)	0	0	(15,541)
Cumulative Indirect Job Change:										(11,432)
Cumulative Total Direct and Indirect Job Change:										(26,973)

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# Congress of the United States

House of Representatives

Washington, DC 20515-0538

May 9, 1995

COMMITTEE:  
TRANSPORTATION AND  
INFRASTRUCTURE

SUBCOMMITTEES:  
SURFACE TRANSPORTATION  
WATER RESOURCES  
AND ENVIRONMENT

COMMITTEE:  
GOVERNMENT REFORM AND  
OVERSIGHT

SUBCOMMITTEE:  
CHAIRMAN:  
GOVERNMENT MANAGEMENT, INFORMATION,  
AND TECHNOLOGY

The Honorable Alan J. Dixon  
Chairman  
Base Closure and Realignment Commission  
Suite 1425  
1700 N. Moore Street  
Arlington, Virginia 22209-1903

File no. refer to file number  
when receiving 95-0509-25

Dear Mr. Chairman:

The General Accounting Office (GAO) recently issued a report that evaluated the Department of Defense (DOD) and the military services base closure recommendation procedures (BRAC). This report indicated that the Office of the Secretary of Defense (OSD) guidance in the BRAC process stipulates that economic impact is to be assessed at the economic area level (metropolitan statistical area or county) (See Attachment A). It also reemphasizes that the primary evaluation criterion is military value.

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Based on the analysis of the GAO report, it appears that the Navy deviated from established OSD economic impact assessment policy (Attachment A) and used absolute cumulative economic impacts and job changes (Attachment B) as a basis to remove selected installations from the list of recommended closures. According to the GAO report, four California installations were removed by the Navy from its list of recommended closures due to absolute cumulative economic impacts and direct job losses. The GAO report was extremely critical of the Navy in regard to this issue. The GAO report made only three recommendations in regard to the Navy. One of these was that the Defense Base Closure and Realignment Commission "examine from an equity standpoint, the Navy's exclusion of activities from closure and realignment consideration due to concerns over job losses." (See Attachment C).

If the use of absolute cumulative economic impacts and direct job losses can be considered a valid economic evaluation criterion as Assistant Secretary Gotbaum's letter suggests, and if four California Navy installations were removed from the list of recommended closures for this reason, as documented in the GAO report, there appears to be a major flaw in the Navy's evaluation process.

The Navy submitted their economic impact data to the GAO during its evaluation process (See Attachment D). Based on the data the Navy used in its analysis, the total direct and indirect job change resulting from the closure of the Long Beach Naval Shipyard is over three times the change resulting from the closure of four California installations removed from consideration by the Navy. Thus, if absolute total direct and indirect job change is a valid selection criterion, then the Long Beach Naval Shipyard should have been eliminated from consideration prior to the removal of the other four Navy installations. If this is not a valid selection criterion, then the Navy's selection process is flawed.

In terms of the cumulative total direct and indirect job change, based on the data the Navy used in its evaluation process, closure of the Long Beach Naval Shipyard would have a greater cumulative job change than three of the four California installations which the Navy removed from consideration. On this basis, the Long Beach Naval Shipyard should have been eliminated from consideration prior to the removal of three of the four California installations. Again, the Navy's selection process is flawed.

In regard to the cumulative total direct and indirect job change, I would like to make one additional observation. On December 29, 1994, Assistant Secretary of Defense Gotbaum issued Policy Memorandum Three for 1995 Base Realignments and Closures (BRAC 95). This memorandum contained direction for the measures of BRAC 95 economic impact (relevant portions of this memorandum are cited in Attachment E). This memorandum clearly states that, in calculating cumulative impact, decisions of "all DoD Components from DoD-wide BRAC 88, BRAC 91, and BRAC 93 rounds," must be considered.

According to the 1991 Department of the Navy Analysis and Recommendations (Volume IV) Report, dated March 1991, the closure of the Long Beach Naval Station/Naval Hospital/Naval Housing was projected to result in the loss of 8,825 military, 299 civilian, and 56 contractor positions (see Attachment F). However, when the Navy calculated total cumulative economic impact for other pending prior BRAC direct job changes in the economic area (see Attachment D), it only identified a loss of 4,153 military and 286 civilian positions. This is a discrepancy of 4,641 direct positions. I believe the reason for this discrepancy is because the Navy did not consider direct job losses which occurred in the closure process from 1991 through 1993. This is contrary to the policy established by Assistant Secretary Gotbaum.

If these, plus the associated cumulative indirect job changes are added to the Long Beach cumulative total direct and indirect job changes, then Long Beach would probably have a greater cumulative job change than all four California installations which the Navy removed from consideration. I have asked GAO to further investigate this issue and report back to the Defense Base Closure and Realignment Commission.

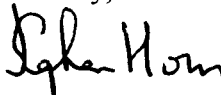
Again, our contention is that there are major flaws in the process which the Navy used to recommend the closure of the Long Beach Naval Shipyard. This applies not only to the economic analysis as documented above, but also to the military value, capacity analysis, annual savings and cost of closure calculations which the Navy conducted. The Navy has simply substantially deviated from DOD force structure projections and established selection criteria [Public Law 101-510].

In summary, it is apparent that the Navy's recommendation to close the Long Beach Naval Shipyard is based upon considerations other than those directed by Public Law 101-510. This is borne out by the response provided under oath by Assistant Secretary of Defense Gotbaum in his letter of April 20, 1995 (Attachment B).

Thank you for considering these very important issues. If you require more information or have questions, please contact me directly at (202) 225-6676.

With kindest regards,

Sincerely,

A handwritten signature in black ink that reads "Stephen Horn". The signature is written in a cursive style with a large, prominent "S" and "H".

STEPHEN HORN  
U.S. Representative

cc: Commissioner Al Cornella  
Commissioner Rebecca G. Cox  
Commissioner James B. Davis  
Commissioner S. Lee Kling  
Commissioner Benjamin F. Montoya  
Commissioner Jose (Joe) Robles, Jr.  
Commissioner Wendi L. Steele

## ATTACHMENT A

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### Chapter 6 The Navy's Process and Recommendations Were Sound, With Costs, Economic Impact, and Other Factors Eliminating Some Potential Recommendations

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In several instances, the Navy eliminated closure and realignment options due to the results of COBRA analysis. For example, the closure of NSWC Crane was dropped due to high one-time costs and no return on investment resulting from two alternatives and high one-time costs relative to the 20-year NPV for a third alternative. The decision not to recommend ASO Philadelphia for closure was also partially due to the high one-time costs and long payback period. The decision not to close the USS activity at NAVFAC Whidbey Island was due to BSEC's decision that the high one-time costs and limited savings did not justify the loss of operational flexibility. The realignment of the naval hospital at Beaufort to a medical clinic was not pursued because the COBRA analysis indicated that the resulting increase in CHAMPUS costs would result in the scenario never achieving a ROI.

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### Economic Impact Concerns

Five activities were eliminated from consideration due to concern about cumulative job losses. The Secretary of the Navy removed four activities in California from consideration because of concerns about total cumulative direct job losses in the state. BSEC removed PWC Guam because of concerns about civilian job losses that would result from that closure. The Engineering Field Activity West (WDIR), San Bruno; NWAD Corona; Supervisors of Shipbuilding, Conversion and Repair (SUPSHIP) San Francisco; and the Fleet and Industrial Supply Center (FISC) Oakland were eliminated from consideration for closure by the Secretary of the Navy based on his concerns about cumulative civilian job losses in California.

The Navy's decisions on these five activities raise several questions. Navy officials stated that the Secretary of the Navy made his decisions based on cumulative civilian job losses statewide rather than on economic impact as a percentage of an economic area's employment population. OSD guidance stipulates that economic impact is to be assessed at the economic area level (metropolitan statistical area or county) and that priority consideration should be given to the military value criteria. However, as in previous BRAC rounds, OSD has no other guidance on how the services are to consider economic impact in their deliberative process.

The cumulative job losses in California are greater than the comparable job loss in any other state. However, the individual economic impact of each of the four California activities, as defined by OSD criteria, is less than the impacts estimated for other activities in other states recommended for closure. For example, the closure of NWAD Corona would have meant a total loss of 3,055 jobs, but the closure of NAS Meridian will result in an

ATTACHMENT B



ECONOMIC SECURITY

ASSISTANT SECRETARY OF DEFENSE  
3300 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3300



April 20, 1995

Honorable Stephen Horn  
House of Representatives  
Washington, DC 20515-0538

Dear Congressman Horn:

On March 15, you wrote to the Chairman of the Base Realignment and Closure Commission (BRAC), Mr. Alan Dixon, regarding the Long Beach Naval Shipyard. Your letter forwarded a list of questions about the base closure selection process and the role in it of the National Association of Installation Developers (NAID) and the Department of Defense (DoD). While answers to your questions were provided for the record (copy enclosed), I was concerned about some of the accusations you have heard and wanted to respond to your letter directly as well.

As you and I have discussed many times, DoD does not like closing bases. We are acutely aware of and greatly regret the losses to people and communities that have supported the Department for decades. Nonetheless, our budget gives us no choice--we must close bases.

Congress, recognizing that this process was both essential and sensitive, required that every closing be done on a basis that is public, objective and fair. All the data used must be signed, certified, and made available to the public and every interested party. Congress requires the General Accounting Office to audit the process and the BRAC Commission to review each recommendation. Frankly, we welcome that scrutiny--it provides further comfort that we are doing the job "by the book."

These judgments are, of course, hard for communities to accept. There are many who will--reflexively, though wrongly--claim that politics or simple error is the basis for a closure recommendation.

The closing of Long Beach Naval Shipyard was recommended by the Navy and the Secretary of Defense only after a careful review of the alternatives. While there often are all sorts of rumors about closure decisions in many communities, I assure you that this recommendation, too, was made entirely "by the book." In order to provide further protection, it is of course being reviewed by the BRAC Commission.

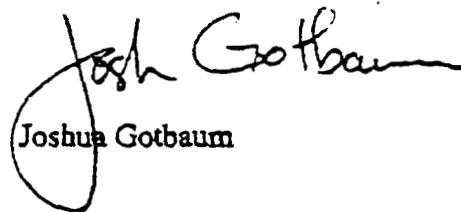


In the case of Long Beach, the situation was aggravated by charges in *The San Diego Union* and *The Long Beach Press-Telegram* that DoD's Office of Economic Adjustment (OEA) and NAID were involved in the closure recommendation.

You should know that these charges are just plain wrong. Both OEA and NAID are in the business of helping the communities affected by BRAC decisions *once those decisions are made, but they play no part whatsoever in the closure recommendations themselves.* Within DoD, I supervise OEA: that office does not learn which bases have been recommended for closure until the Secretary's public announcement. Likewise, NAID is in no way involved in the BRAC decision process.

I hope this helps to clear up any misunderstanding. I would be happy to meet with you at your convenience to discuss this situation further, if you like.

Sincerely,

  
Joshua Gotbaum

Enclosure:  
As stated

cc:  
The Honorable Alan Dixon  
The Honorable Beverly O'Neill



**Responses to Questions for the Record  
from the  
Defense Base Closure and Realignment Commission**

**From Representative Horn:**

**Question #1:** If the City of Long Beach were a state, it would rank fifth – behind California, Virginia, Pennsylvania, and Texas – in total base closure related economic impact. Yet the Navy analysis indicates that the Long Beach Naval Shipyard closure would amount to only 0.3 percent of economic area employment. This is because the Navy economic data is based on the Los Angeles-Long Beach PMSA economic area, which has a total population of several million, instead of the City of Long Beach which has a population of 437,816. PMSA economic areas are also used in determining eligibility for federal funding related to military installation closures and Economic Development Conveyances for former military property. Due to PMSA geographic boundaries, some deserving communities are deemed to be ineligible.

Why has an arbitrary geographic criterion, rather than real world economic conditions, been established as the basis to make these decisions, which are critical to the economic well-being of our nation's most severely impacted communities?

**Answer:** First, let me say with regard to Representative Horn's concerns expressed in his letter to Chairman Dixon that we understand that he and the residents of Long Beach are upset about the recommended closure of the Long Beach Naval Shipyard. We don't like closing bases, but as you well know, it is necessary.

Communities hear all sorts of stories about closure decisions. Many of them are inaccurate. So, it is important to clear the air. The Long Beach Naval Shipyard recommendation, like all others, was "by the book." The BRAC process was designed to be as objective, as public, as auditable as any process in government.

The law requires that every DoD recommendation must be made in accordance with the force structure plan. It must be made in accordance with a specific set of published criteria. All the data must be signed, certified, and made available to the public and every interested party. Finally, the entire process is audited and overseen by the General Accounting Office.

- The capability to calculate the measures for economic impact and cumulative economic impact described in this guidance based on the information provided by the Military Departments and Defense Agencies

### Military Departments and the Defense Agencies

The Military Departments and the Defense Agencies shall provide and enter into the DoD BRAC 95 Economic Impact Database:

- **Current Base Personnel:** As discussed above on page 3, this data will reflect projected billets and positions as of the start of FY 1996 for Officers, Enlisted, Military Students, Civilians, and Contractors, net of planned force structure changes.
- **Job Changes (Out):** the number of authorizations for DoD civilian, military (in training status), military (not in training status), and on-base contractor jobs to be relocated and/or disestablished under each alternative and recommendation, by installation, as a result of BRAC actions, both for DoD Component proposed BRAC 95 actions and for actions yet to be realized (i.e., future) from prior BRAC rounds, by fiscal year, from 1994 through 2001;
- **Job Changes (In):** the number of authorizations for civilian, military (in training status), military (not in training status) and on-base contractor jobs being gained under each alternative and recommendation, by installation, as a result of BRAC actions, both for all proposed BRAC 95 actions and for actions yet to be realized (i.e., future) from prior BRAC rounds, by fiscal year, from 1994 through 2001.

Because of the difficulty of obtaining accurate estimates, contractor job outs and ins may be aggregated into a single year.

DoD Components will provide the projected job changes from prior BRAC rounds and current personnel data to the Office of the Deputy Assistant Secretary of Defense for Installations. In identifying projected job changes associated with prior BRAC actions, the DoD Components shall use plans that are consistent with the President's Fiscal Year 1995 Budget.

The Military Departments and the Defense Agencies shall collect information as necessary for the computer-based tool. Such data shall be collected and handled in accordance with the Internal Control Plan of the Joint Cross-Service Group on Economic Impact and the respective Internal Control Plans of each Military Department and the Defense Agencies.

Shortly after submitting recommendations and preliminary candidates to the Secretary of Defense, the Military Departments and Defense Agencies shall provide to the Joint Cross-Service Group on Economic Impact computer files from the Economic Impact Database for their BRAC 95 recommendations and preliminary candidates.

## TAB A NAVAL STATIONS

A.2. RECOMMENDATIONS AND IMPACTS

## A.2.b. NAVAL STATION LONG BEACH

UIC: N68311

## DESCRIPTION OF RECOMMENDATION

The activities located at Naval Station (NAVSTA) Long Beach support homeported ships, ship repair personnel employed at Long Beach Naval Shipyard, and various support personnel. The proposed closure involves the relocation of 27 homeported ships, migration of two tenants, and disposal of facilities and equipment. One tenant activity, Naval and Marine Readiness Center will remain at its present location. A number of Naval Station activities, functions and facilities will be turned over to the Shipyard. These include: fire station, medical branch clinic (including occupational health), dental clinic, officer and enlisted bachelor quarters, galley, Navy Exchange, gymnasium, and associated quality of life related activities. In addition, housing requirements for the Long Beach Naval Shipyard are being evaluated to determine future needs. All other commands and tenant activities will be disestablished.

The principal receiving sites for the ships will be among NAVSTA San Diego, NAVSTA Pearl Harbor, and the NAVSTA Everett. The ships are a part of the Pacific Fleet total ship assets over which CINCPACFLT with the approval of CNO maintains the authority and discretion to move and homeport to optimize operations, training and support. Due to a reduced outyear force structure, there will not be an increase in ships and, therefore, no ~~significant impact at any receiving location.~~ Ships have nominally been reassigned to various homeports for evaluation purposes. Tenants from NAVSTA Long Beach will migrate to NAVSHIPYARD Long Beach or NAVSTA Everett. Tenants will start to move in FY 92 and be relocated by the end of FY 97. All homeported ships will be relocated by the end of FY 96.

NAVSTA Everett will be the receiving site for DESRON NINE (17 ~~military~~).

Major commands being disestablished as a result of closure are:

<u>Command</u>	<u>Personnel (mil/civ)</u>
NAVSTA Long Beach	302/674
COMNAVSURFGRU Long Beach	62/15
SIMA Long Beach	614/0
Construction Battalion Unit (CBU) 409	57/0
Navy Legal Service	31/3
Navy Telecommunications Center (NTCC)	32/19

## IMPACTS

**ECONOMIC IMPACT ON COMMUNITIES:** Economic impact is measured by measuring the decrease or increase in employment opportunities that would result from realigning, or receiving locations. Calculations are performed by means of a computerized program developed by the Secretary of Defense, Office of Economic

Indirect impacts were measured by the use of multipliers which were assigned to each base according to the economic areas (taking into account function and employment). The multipliers are from the U. S. Department of Commerce Regional Input-Output (RIMS II).

Economic areas are defined as either the county in which the installation is located, or if the county is not a statistical area (MSA), then the MSA is defined as the county's employees live and where most of the labor and economic adjustment would occur.

The data base for numbers of current base personnel is from the Structure Annex Report for Fiscal Year 1994. Data for authorized personnel strengths, data for personnel migrating in or out of losing and gaining bases is provided by resource sponsors.

The total direct and indirect employment is presented in the potential worst case impacts. In some cases, military reuse of the facility or site may result in complete closure, therefore mitigating impact on employment opportunities.

The loss of 8,825 military, 299 civilian positions equates to an indirect employment loss in MSA, represents a decline of 0.4% to the local economy, however, with the additional loss of 6,000 personnel, an additional 4,800 indirect positions, a total of over 23,500 positions would be affected, a decline of 0.5%, with the addition of

**COMMUNITY/INFRASTRUCTURE IMPACTS:** The installation of eight ships to NAVSTA San Diego will provide for projects totalling \$5.8 Million. There are no required dredging to support the deepening of the STA ships. No construction projects are planned at Everett as a result of this action.

All receiving sites are presently in use (some are under construction) to support fleet operations.

## Economic Impact Data

**Activity: NSY LONG BEACH**

**Economic Area: Los Angeles-Long Beach, CA PMSA**

**Impact of Proposed BRAC-95 Action at NSY LONG BEACH:**

Total Population of Los Angeles-Long Beach, CA PMSA (1992):	9,053,600
Total Employment of Los Angeles-Long Beach, CA PMSA, BEA (1992):	4,989,503
Total Personal Income of Los Angeles-Long Beach, CA PMSA (1992 actual):	\$194,053,969,000
BRAC 95 Total Direct and Indirect Job Change:	(13,261)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.3%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	(237)	0	0	0	0	(237)
	CIV	0	0	0	(225)	0	0	0	0	(225)
Other Jobs:	MIL	0	0	(1)	(25)	0	0	0	0	(26)
	CIV	0	0	(61)	(3,480)	0	0	0	0	(3,541)

**BRAC 95 Direct Job Change Summary at NSY LONG BEACH:**

MIL	0	0	(1)	(262)	0	0	0	0	(263)
CIV	0	0	(61)	(3,705)	0	0	0	0	(3,766)
TOT	0	0	(62)	(3,967)	0	0	0	0	(4,029)

Indirect Job Change: (9,232)  
**Total Direct and Indirect Job Change: (13,261)**

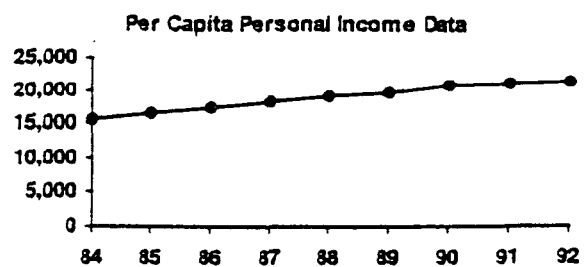
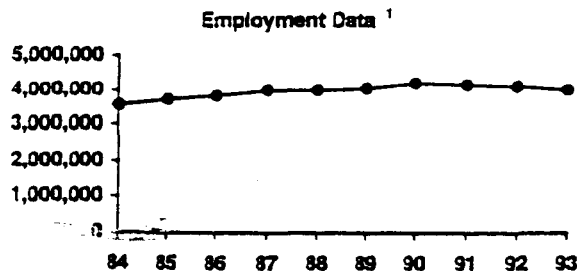
**Other Pending BRAC Actions at NSY LONG BEACH (Previous Rounds):**

MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

**Los Angeles-Long Beach, CA PMSA Profile:**

Civilian Employment, BLS (1993): 3,984,000

Average Per Capita Income (1992): \$21,434



**Annualized Change in Civilian Employment (1984-1993)      Annualized Change in Per Capita Personal Income (1984-1992)**

Employment:	45,889	Dollars:	\$732
Percentage:	1.3%	Percentage:	4.1%
U.S. Average Change:	1.5%	U.S. Average Change:	5.3%

**Unemployment Rates for Los Angeles-Long Beach, CA PMSA and the US (1984 - 1993):**

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	7.9%	7.0%	6.7%	5.9%	4.9%	4.6%	5.8%	8.0%	9.6%	9.7%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

Activity: NSY LONG BEACH

Economic Area: Los Angeles-Long Beach, CA PMSA

**Cumulative BRAC Impacts Affecting Los Angeles-Long Beach, CA PMSA:**

Cumulative Total Direct and Indirect Job Change:	(20,002)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	(0.4%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding NSY LONG BEACH)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	(7)	(11)	0	0	0	0	(18)
	CIV	0	0	(3)	(8)	0	0	0	0	(11)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding NSY LONG BEACH)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	(3,142)	(677)	(334)	0	0	0	0	0	(4,153)
	CIV	(286)	0	0	0	0	0	0	0	(286)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in Los Angeles-Long Beach, CA PMSA Statistical Area (Including NSY LONG BEACH)</b>										
	MIL	(3,142)	(677)	(342)	(273)	0	0	0	0	(4,434)
	CIV	(286)	0	(64)	(3,713)	0	0	0	0	(4,063)
	TOT	(3,428)	(677)	(406)	(3,986)	0	0	0	0	(8,497)
Cumulative Indirect Job Change:										(11,505)
Cumulative Total Direct and Indirect Job Change:										(20,002)

## Economic Impact Data

Activity: NWAD CORONA

Economic Area: Riverside-San Bernardino, CA PMSA

### Impact of Proposed BRAC-95 Action at NWAD CORONA:

Total Population of Riverside-San Bernardino, CA PMSA (1992):	2,822,700
Total Employment of Riverside-San Bernardino, CA PMSA (1992):	1,032,616
Total Personal Income of Riverside-San Bernardino, CA PMSA (1992 actual):	\$48,047,908,000
BRAC 95 Total Direct and Indirect Job Change:	(3,055)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.3%)

		<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>Total</u>
Relocated Jobs:	MIL	0	0	0	0	(3)	0	0	0	(3)
	CIV	0	0	0	(85)	(321)	0	(230)	0	(636)
Other Jobs:	MIL	0	0	0	0	0	0	(1)	0	(1)
	CIV	0	0	0	0	(73)	(87)	(256)	0	(416)

### BRAC 95 Direct Job Change Summary at NWAD CORONA:

MIL	0	0	0	0	(3)	0	(1)	0	(4)
CIV	0	0	0	(85)	(394)	(87)	(486)	0	(1,052)
TOT	0	0	0	(85)	(397)	(87)	(487)	0	(1,056)

Indirect Job Change: (1,999)  
Total Direct and Indirect Job Change: (3,055)

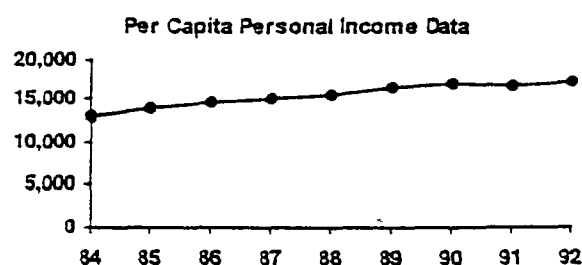
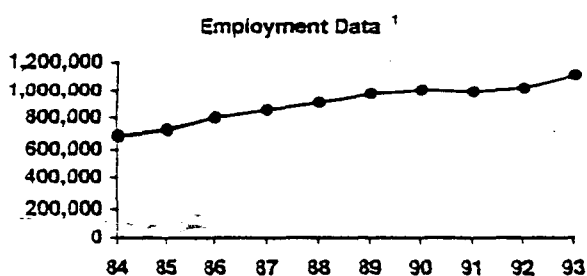
### Other Pending BRAC Actions at NWAD CORONA (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

### Riverside-San Bernardino, CA PMSA Profile:

Employment (1993): 1,032,616

Average Per Capita Income (1992): \$17,021



### Annualized Change in Civilian Employment (1984-1993)

Employment: 47,514  
Percentage: 5.6%  
U.S. Average Change: 1.5%

### Annualized Change in Per Capita Personal Income (1984-1992)

Dollars: \$503  
Percentage: 3.5%  
U.S. Average Change: 5.3%

### Unemployment Rates for Riverside-San Bernardino, CA PMSA and the US (1984 - 1993):

	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>
Local	7.9%	7.2%	6.4%	5.6%	5.8%	5.7%	6.6%	9.2%	11.0%	10.5%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

Activity: NWAD CORONA

Economic Area: Riverside-San Bernardino, CA PMSA

**Cumulative BRAC Impacts Affecting Riverside-San Bernardino, CA PMSA:**

Cumulative Total Direct and Indirect Job Change:	(13,641)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ)	(1.3%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding NWAD CORONA)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding NWAD CORONA)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	2	3	0	0	0	0	0	0	5
Navy:	MIL	53	0	0	0	0	0	0	0	53
	CIV	0	(13)	(91)	0	0	0	0	0	(104)
Air Force:	MIL	(1,587)	(1,137)	(2,118)	0	0	0	0	0	(4,842)
	CIV	(760)	(266)	(885)	0	0	0	0	0	(1,911)
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in Riverside-San Bernardino, CA PMSA Statistical Area (Including NWAD CORONA)</b>										
	MIL	(1,534)	(1,137)	(2,118)	0	(3)	0	(1)	0	(4,793)
	CIV	(758)	(276)	(976)	(85)	(568)	(81)	(318)	0	(3,062)
	TOT	(2,292)	(1,413)	(3,094)	(85)	(571)	(81)	(319)	0	(7,855)
										Cumulative Indirect Job Change:
										(5,786)
										<b>Cumulative Total Direct and Indirect Job Change:</b>
										<b>(13,641)</b>



## Economic Impact Data

**Activity: WESTNAVFACENGCOM**

**Economic Area: San Francisco, CA PMSA**

**Impact of Proposed BRAC-95 Action at WESTNAVFACENGCOM:**

Total Population of San Francisco, CA PMSA (1992):	1,626,100
Total Employment of San Francisco, CA PMSA, BEA (1992):	1,214,604
Total Personal Income of San Francisco, CA PMSA (1992 actual):	\$50,834,984,000
BRAC 95 Total Direct and Indirect Job Change:	(390)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	0.0%

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	(2)	(3)	0	0	(5)
	CIV	0	0	0	(40)	(40)	(85)	0	0	(165)
Other Jobs:	MIL	0	0	0	0	0	(1)	0	0	(4)
	CIV	0	0	0	0	0	(66)	0	0	(66)

**BRAC 95 Direct Job Change Summary at WESTNAVFACENGCOM:**

MIL	0	0	0	0	(2)	(7)	0	0	(9)
CIV	0	0	0	(40)	(40)	(151)	0	0	(231)
TOT	0	0	0	(40)	(42)	(158)	0	0	(240)
Indirect Job Change:									(150)
Total Direct and Indirect Job Change:									(390)

**Other Pending BRAC Actions at WESTNAVFACENGCOM (Previous Rounds):**

MIL	0	2	0	0	0	0	0	0	2
CIV	7	14	56	27	0	0	0	0	104

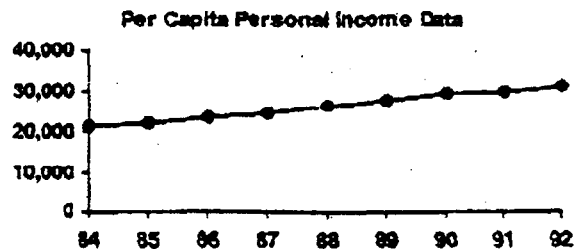
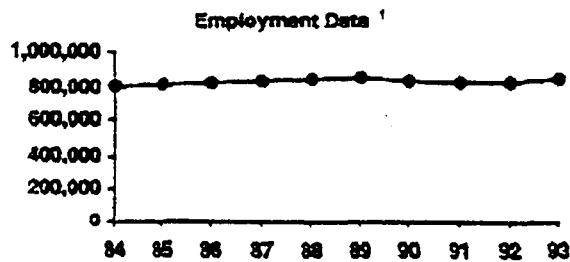
**San Francisco, CA PMSA Profile:**

Civilian Employment, BLS (1993):

844,914

Average Per Capita Income (1992):

\$31,262



**Annualized Change in Civilian Employment (1984-1993)**

Employment: 3,904  
 Percentage: 0.5%  
 U.S. Average Change: 1.5%

**Annualized Change in Per Capita Personal Income (1984-1992)**

Dollars: \$1,256  
 Percentage: 5.0%  
 U.S. Average Change: 5.3%

**Unemployment Rates for San Francisco, CA PMSA and the US (1984 - 1993):**

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	5.3%	4.9%	4.5%	3.8%	3.6%	3.3%	3.5%	4.8%	6.1%	6.1%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

Activity: WESTNAVFACENGCOM

Economic Area: San Francisco, CA PMSA

**Cumulative BRAC Impacts Affecting San Francisco, CA PMSA:**

Cumulative Total Direct and Indirect Job Change:	(6,837)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ)	(0.6%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding WESTNAVFACENGCOM)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	(7)	0	0	0	0	(7)
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding WESTNAVFACENGCOM)</b>										
Army:	MIL	(719)	0	0	0	0	0	0	0	(719)
	CIV	(1,379)	0	0	0	0	0	0	0	(1,379)
Navy:	MIL	(79)	(85)	(127)	(1,180)	(565)	0	0	0	(2,036)
	CIV	(33)	(68)	(94)	(153)	0	0	0	0	(348)
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in San Francisco, CA PMSA Statistical Area (Including WESTNAVFACENGCOM)</b>										
	MIL	(798)	(83)	(127)	(1,187)	(567)	(7)	0	0	(2,769)
	CIV	(1,405)	(54)	(38)	(166)	(40)	(151)	0	0	(1,854)
	TOT	(2,203)	(137)	(165)	(1,353)	(607)	(158)	0	0	(4,623)
Cumulative Indirect Job Change:										(2,214)
Cumulative Total Direct and Indirect Job Change:										(6,837)

## Economic Impact Data

Activity: SUPSHIP SAN FRANCISCO

Economic Area: San Francisco, CA PMSA

### Impact of Proposed BRAC-95 Action at SUPSHIP SAN FRANCISCO:

Total Population of San Francisco, CA PMSA (1992):	1,626,100
Total Employment of San Francisco, CA PMSA, BEA (1992):	1,214,604
Total Personal Income of San Francisco, CA PMSA (1992 actual):	\$50,834,984,000
BRAC 95 Total Direct and Indirect Job Change:	(11)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	0.0%

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other Jobs:	MIL	0	0	0	(7)	0	0	0	0	(7)
	CIV	0	0	0	0	0	0	0	0	0

### BRAC 95 Direct Job Change Summary at SUPSHIP SAN FRANCISCO:

MIL	0	0	0	(7)	0	0	0	0	0	(7)
CIV	0	0	0	0	0	0	0	0	0	0
TOT	0	0	0	(7)	0	0	0	0	0	(7)

Indirect Job Change: (4)

Total Direct and Indirect Job Change: (11)

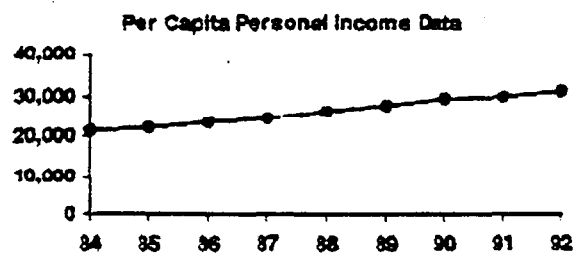
### Other Pending BRAC Actions at SUPSHIP SAN FRANCISCO (Previous Rounds):

MIL	0	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0	0

### San Francisco, CA PMSA Profile:

Civilian Employment, BLS (1993): 844,914

Average Per Capita Income (1992): \$31,262



### Annualized Change in Civilian Employment (1984-1993)

Employment: 3.904  
 Percentage: 0.5%  
 U.S. Average Change: 1.5%

### Annualized Change in Per Capita Personal Income (1984-1992)

Dollars: \$1,256  
 Percentage: 5.0%  
 U.S. Average Change: 5.3%

### Unemployment Rates for San Francisco, CA PMSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	5.3%	4.9%	4.5%	3.8%	3.6%	3.3%	3.5%	4.8%	6.1%	6.1%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

**Activity: SUPSHIP SAN FRANCISCO**

**Economic Area: San Francisco, CA PMSA**

**Cumulative BRAC Impacts Affecting San Francisco, CA PMSA:**

<b>Cumulative Total Direct and Indirect Job Change:</b>	<b>(6,837)</b>
<b>Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ</b>	<b>(0.6%)</b>

		<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>Total</u>	
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding SUPSHIP SAN FRANCISCO)</b>											
Army:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Navy:	MIL	0	0	0	0	(2)	(7)	0	0	(9)	
	CIV	0	0	0	(40)	(40)	(151)	0	0	(231)	
Air Force:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Other:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding SUPSHIP SAN FRANCISCO)</b>											
Army:	MIL	(719)	0	0	0	0	0	0	0	(719)	
	CIV	(1,379)	0	0	0	0	0	0	0	(1,379)	
Navy:	MIL	(79)	(83)	(127)	(1,180)	(565)	0	0	0	(2,034)	
	CIV	(26)	(54)	(38)	(126)	0	0	0	0	(244)	
Air Force:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Other:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
<b>Cumulative Direct Job Change in San Francisco, CA PMSA Statistical Area (Including SUPSHIP SAN FRANCISCO)</b>											
	MIL	(798)	(83)	(127)	(1,187)	(567)	(7)	0	0	(2,769)	
	CIV	(1,405)	(54)	(38)	(166)	(40)	(151)	0	0	(1,854)	
	TOT	(2,203)	(137)	(165)	(1,353)	(607)	(158)	0	0	(4,623)	
										Cumulative Indirect Job Change:	(2,214)
										<b>Cumulative Total Direct and Indirect Job Change:</b>	<b>(6,837)</b>

ATTACHMENT E



ECONOMIC  
SECURITY

ASSISTANT SECRETARY OF DEFENSE

3300 DEFENSE PENTAGON  
WASHINGTON DC 20301-3300



29 DEC 1994

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS.  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARIES OF DEFENSE  
DIRECTOR, DEFENSE RESEARCH AND ENGINEERING  
ASSISTANT SECRETARIES OF DEFENSE  
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE  
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE  
DIRECTOR, OPERATIONAL TEST AND EVALUATION  
ASSISTANTS TO THE SECRETARY OF DEFENSE  
DIRECTOR OF ADMINISTRATION AND MANAGEMENT  
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: 1995 Base Realignment and Closures (BRAC 95) -- Policy  
Memorandum Three

Background

This memorandum is the third in a series of additional policy guidance implementing the Defense Base Closure and Realignment Act of 1990 (Public Law 101-510), as amended, and the Deputy Secretary's 1995 Base Realignment and Closures (BRAC 95) guidance of January 7, 1994.

Final Selection Criteria

The 1995 Base Closure and Realignment (BRAC 95) Selection Criteria at attachment one, required by Section 2903(b) of Public Law 101-510, form the basis, along with the force structure plan, of the base closure and realignment process. These criteria were provided by the Deputy Secretary's November 2, 1994, memorandum. DoD components shall use these criteria in the base structure analysis to nominate BRAC 95 closure or realignment candidates. The criteria will also be used by the 1995 Defense Base Closure and Realignment Commission in their review of the Department of Defense final recommendations.

Activities in Leased Space

This expands on the policy guidance contained in the DepSecDef January 7, 1994, BRAC 95 memorandum.

DoD Component organizations located in leased space are subject to Public Law 101-510. Civilian personnel authorizations of organizations in leased space, which are part of an organization located on a nearby military installation or one within the same metropolitan statistical area (MSA), shall be considered part of the civilian personnel authorization of that



## MEASURES OF BRAC 95 ECONOMIC IMPACT

DoD Components shall measure the economic impact on communities of BRAC 95 alternatives and recommendations using (1) the total potential job change in the economic area and (2) total potential job change as a percent of total--military and civilian--jobs in the economic area. These measures highlight the potential economic impact on economic areas and also take into account the size of each economic area.

### Definition of Economic Area

The Joint Cross-Service Group on Economic Impact shall review and approve DoD Component assignments of each military installation to a particular economic area. For installations located in metropolitan statistical areas (MSAs), as defined by the Office of Management and Budget, the economic area is generally the MSA. For installations located in nonmetropolitan areas, the economic area is generally the county in which the installation is located. In some cases, the economic area is defined as a multi-county, non-MSA area. The criteria listed at Annex A to this attachment shall be used to guide the assignment of installations to economic areas. These definitions of economic area take into account the area where most of the installation's employees live and most of the labor-market impacts and economic adjustment will occur. (This guidance uses the term "economic area." In earlier BRAC rounds, this concept was also referred to as "region of influence.")

DoD Components will have the opportunity to identify, based on certified data, changes in the assignment of installations to economic areas. Such changes will be reviewed and approved by the Joint Cross-Service Group on Economic Impact.

### Calculation

For each economic area where a BRAC 95 closure or realignment is considered, DoD Components shall identify the total potential job change in the economic area and calculate the total potential job change percentage by dividing total potential job changes by total--military and civilian--jobs in the economic area.

Total potential job change shall be defined as the sum of direct and indirect potential job changes for each BRAC 95 closure or realignment alternative or recommendation.

Direct job changes shall be defined as the sum of the net addition or loss of jobs for each of the following categories of personnel:

- **Military Personnel.** Permanent authorizations for officer and enlisted personnel. Trainees shall be included on an annual average basis. For example, members of the Guard and Reserve who serve full time (i.e., AGRs, TARs, etc.) should be included. Members of the Guard and Reserve who serve part time (during weekends, during two-weeks a year for active duty training, etc.) should not be included.

- DoD civilian employees. Permanent authorizations for appropriated fund DoD civilian employees are to be included as direct jobs. Direct jobs do not include non-appropriated fund activities, which are treated under indirect jobs.
- On-Base Contractors. Contractors that work on the installation in direct support of the installation's key military missions. These estimates should reflect an annual estimate on a full-time equivalency basis.

As described in the section entitled "Responsibilities" below, the Military Departments and the Defense Agencies will be responsible for providing direct job changes. Only job changes directly associated with base closures and realignments are to be included as direct job changes. Direct job changes shall not reflect job changes that result from planned force structure changes.

Indirect job changes shall be defined as the net addition or loss of jobs in each affected economic area that could potentially occur as a result of direct job changes. As described in the section entitled "Responsibilities" below, the Office of the Deputy Assistant Secretary of Defense for Installations shall provide factors (multipliers) that, when multiplied by the direct job changes, will provide potential indirect job changes.

Authoritative sources shall be used to determine total--military and civilian--jobs in economic areas.

### MEASURES OF CUMULATIVE ECONOMIC IMPACT

During BRAC 95, DoD components shall consider the cumulative economic impact on communities for recommended installation closures and realignments as part of the economic impact on communities criterion. Cumulative economic impact shall be considered only as part of the economic impact criterion, which is one of the eight selection criteria.

Cumulative economic impact on a community shall be defined in two different ways:

- First, the cumulative economic impact on an economic area of a DoD Component's BRAC 95 recommendations, plus the future economic impacts (i.e., economic impacts that have not yet been realized) of decisions of all DoD Components from DoD-wide BRAC 88, BRAC 91, and BRAC 93 rounds (hereafter "prior BRAC rounds"); and
- Second, the cumulative economic impact on economic areas when more than one DoD component recommends a BRAC 95 closure or realignment in that economic area, plus the future economic impacts of decisions from prior BRAC rounds.

These calculations will account for circumstances in which basing decisions in one BRAC round have been changed in a subsequent BRAC round.

The cumulative economic impact of actions that have already taken place as a result of prior BRAC rounds (i.e., have already affected economic area employment) will be considered under "Historic Economic Data" discussed below.

#### Cumulative Economic Impact: Prior BRAC Rounds

DoD Components shall include in their consideration of recommendations the cumulative future economic impact of prior BRAC rounds.

When BRAC 95 alternatives occur in the same economic areas that have BRAC-related actions from the prior BRAC rounds, DoD Components shall review their recommendations by taking into account the cumulative future economic impact of prior BRAC rounds. The cumulative economic impact of actions that have already occurred from prior BRAC rounds (i.e., have already affected economic area employment) will be considered in the "Historic Economic Data" section below.

DoD Components shall consider the cumulative economic impacts of prior BRAC rounds that have not yet taken place by ensuring that the measures for economic impact (total potential job change in the economic area and total potential job change as a percent of total--military and civilian--jobs in the economic area) include total potential job changes that have not yet taken place from prior BRAC rounds DoD-wide.

Cumulative economic impact will be considered within the overall context of the approved selection criteria. Such a review shall be conducted so that the cumulative economic impact of prior BRAC rounds will be considered only as part of the economic impact criterion, which shall in turn be considered as part of the eight selection criteria.

The fact that prior BRAC rounds affect an economic area shall not, by itself, cause a recommendation to be changed.

#### Cumulative Economic Impact: Multiple BRAC 95 Recommendations

The Joint Cross-Service Group on Economic Impact will review the BRAC 95 recommendations submitted by the Secretaries of the Military Departments and the Directors of the Defense Agencies to the Secretary of Defense. During this review, the Joint Cross-Service Group shall identify economic areas with multiple proposed BRAC 95 actions.

The Joint Cross-Service Group on Economic Impact shall direct the appropriate DoD Components to review their recommendations submitted to the Secretary of Defense when there are multiple BRAC 95 recommendations in the same economic area that were not considered in the development of their recommendations.



DoD Components will then reassess their BRAC 95 recommendations by taking into account the cumulative economic impact of these multiple BRAC 95 recommendations and by ensuring that the measures for economic impact for the economic area (the total potential job change in the economic area and the total potential job change as a percent of total--military and civilian--jobs in the economic area) include the cumulative economic impact of multiple BRAC 95 recommendations, as well as the cumulative future economic impact of prior BRAC rounds.

Such a review shall be conducted so that the cumulative economic impact of multiple BRAC 95 recommendations will be considered as part of the economic impact criterion, which shall in turn be considered as part of the eight selection criteria. DoD Components will complete such reviews expeditiously in order to facilitate compliance with statutory deadlines for BRAC actions.

DoD Components may consider alternative closures and realignments, or mitigating actions, during this review. After the review is complete, DoD Components will report back to the Joint Cross-Service Group on Economic Impact, with a recommendation as to whether or not to change their initial recommendations.

The existence of multiple BRAC 95 recommendations in an economic area shall not, by itself, cause a recommendation to be changed.

### HISTORIC ECONOMIC DATA

DoD Components shall consider the measures described above, viewed in the context of historic economic data, in applying the economic impact criterion. Historic data will, among other things, allow for consideration of the cumulative economic impacts that have already occurred (i.e., have already affected economic area employment) as a result of prior BRAC actions. Because communities' economies are so complex, it is difficult to separate the effects of prior BRAC actions from the effects of other economic factors. To address this analytical difficulty, DoD Components shall use historic data to consider the general conditions of communities' economies. Considering the general conditions of communities' economies will take into account the cumulative economic impacts that have already occurred due to prior BRAC actions, as well as the economic impact of other factors unrelated to BRAC actions.

Historic economic data shall be defined to include the following:

- Economic area civilian employment (1984 to 1993)
- Annualized change in economic area civilian employment, absolute and percent (1984 to 1993),
- Economic area per capita personal income (1984 to 1992)
- Annualized change in economic area per capita personal income, absolute and percent (1984 to 1992), and
- Economic area unemployment rates (1984 to 1993).

The Office of the Deputy Assistant Secretary of Defense for Installations will provide historic data, from authoritative sources, to the Military Departments and Defense Agencies.

### USING MEASURES AND HISTORIC ECONOMIC DATA

This guidance does not establish threshold values for measures and historic economic data. Rather, DoD components will use the measures and historic economic data for relative comparisons of the economic impacts and cumulative economic impacts of recommendations.

### RESPONSIBILITIES

#### Joint Cross-Service Group on Economic Impact

The Joint Cross-Service Group on Economic Impact shall analyze DoD Component recommendations and preliminary candidates to ensure that they are developed in accordance with this guidance, and shall monitor implementation of this and any additional guidance on economic impact that may be issued. The Joint Cross-Service Group on Economic Impact shall also carry out other analyses requested by the BRAC 95 Review Group or Steering Group.

The Joint Cross-Service Group will work closely with DoD Components to resolve issues. Issues that the Joint Cross-Service Group and DoD components cannot resolve will be referred to the BRAC 95 Steering Group.

#### Office of the DASD (Installations)

The office of the DASD (Installations) shall provide to the Military Departments and Defense Agencies a BRAC 95 Economic Impact Database tool that will contain the following:

- A listing of DoD installations
- The economic area to which each installation has been assigned
- Factors (multipliers) to estimate potential indirect job changes
- Historic economic data to include:
  - Economic area civilian employment (1984 to 1993)
  - Annualized change in economic area civilian employment, absolute and percent (1984 to 1993)
  - Economic area per capita personal income (1984 to 1992)
  - Annualized change in economic area per capita personal income, absolute and percent (1984 to 1992), and
  - Economic area unemployment rates (1984 to 1993)

- The capability to calculate the measures for economic impact and cumulative economic impact described in this guidance based on the information provided by the Military Departments and Defense Agencies

#### Military Departments and the Defense Agencies

The Military Departments and the Defense Agencies shall provide and enter into the DoD BRAC 95 Economic Impact Database:

- **Current Base Personnel:** As discussed above on page 3, this data will reflect projected billets and positions as of the start of FY 1996 for Officers, Enlisted, Military Students, Civilians, and Contractors, net of planned force structure changes.
- **Job Changes (Out):** the number of authorizations for DoD civilian, military (in training status), military (not in training status), and on-base contractor jobs to be relocated and/or disestablished under each alternative and recommendation, by installation, as a result of BRAC actions, both for DoD Component proposed BRAC 95 actions and for actions yet to be realized (i.e., future) from prior BRAC rounds, by fiscal year, from 1994 through 2001;
- **Job Changes (In):** the number of authorizations for civilian, military (in training status), military (not in training status) and on-base contractor jobs being gained under each alternative and recommendation, by installation, as a result of BRAC actions, both for all proposed BRAC 95 actions and for actions yet to be realized (i.e., future) from prior BRAC rounds, by fiscal year, from 1994 through 2001.

Because of the difficulty of obtaining accurate estimates, contractor job outs and ins may be aggregated into a single year.

DoD Components will provide the projected job changes from prior BRAC rounds and current personnel data to the Office of the Deputy Assistant Secretary of Defense for Installations. In identifying projected job changes associated with prior BRAC actions, the DoD Components shall use plans that are consistent with the President's Fiscal Year 1995 Budget.

~~The~~ Military Departments and the Defense Agencies shall collect information as necessary for the computer-based tool. Such data shall be collected and handled in accordance with the Internal Control Plan of the Joint Cross-Service Group on Economic Impact and the respective Internal Control Plans of each Military Department and the Defense Agencies.

Shortly after submitting recommendations and preliminary candidates to the Secretary of Defense, the Military Departments and Defense Agencies shall provide to the Joint Cross-Service Group on Economic Impact computer files from the Economic Impact Database for their BRAC 95 recommendations and preliminary candidates.

## TAB A NAVAL STATIONS

A.2. RECOMMENDATIONS AND IMPACTS

## A.2.b. NAVAL STATION LONG BEACH

UIC: N68311

## DESCRIPTION OF RECOMMENDATION

The activities located at Naval Station (NAVSTA) Long Beach support homeported ships, ship repair personnel employed at Long Beach Naval Shipyard, and various support personnel. The proposed closure involves the relocation of 27 homeported ships, migration of two tenants, and disposal of facilities and equipment. One tenant activity, Naval and Marine Readiness Center will remain at its present location. A number of Naval Station activities, functions and facilities will be turned over to the Shipyard. These include: fire station, medical branch clinic (including occupational health), dental clinic, officer and enlisted bachelor quarters, galley, Navy Exchange, gymnasium, and associated quality of life related activities. In addition, housing requirements for the Long Beach Naval Shipyard are being evaluated to determine future needs. All other commands and tenant activities will be disestablished.

The principal receiving sites for the ships will be among NAVSTA San Diego, NAVSTA Pearl Harbor, and the NAVSTA Everett. The ships are a part of the Pacific Fleet total ship assets over which CINCPACFLT with the approval of CNO maintains the authority and discretion to move and homeport to optimize operations, training and support. Due to a reduced outyear force structure, there will not be an increase in ships and, therefore, no significant impact at any receiving location. Ships have nominally been reassigned to various homeports for evaluation purposes. Tenants from NAVSTA Long Beach will migrate to NAVSHIPYARD Long Beach or NAVSTA Everett. Tenants will start to move in FY 92 and be relocated by the end of FY 97. All homeported ships will be relocated by the end of FY 96.

NAVSTA Everett will be the receiving site for DESRON NINE (17 military).

Major commands being disestablished as a result of closure are:

<u>Command</u>	<u>Personnel (mil/civ)</u>
NAVSTA Long Beach	302/674
COMNAVSURFGRU Long Beach	62/15
SIMA Long Beach	614/0
Construction Battalion Unit (CBU) 409	57/0
Navy Legal Service	31/3
Navy Telecommunications Center (NTCC)	32/19

## IMPACTS

**ECONOMIC IMPACT ON COMMUNITIES:** Economic impact was calculated by measuring the decrease or increase in both direct and indirect employment opportunities that would result at closing, realigning, or receiving locations. Calculations were performed by means of a computerized program developed by the Office of the Secretary of Defense, Office of Economic Adjustment (OEA).

Indirect impacts were measured by the use of multipliers which were assigned to each base according to type of installation (taking into account function and employment size of surrounding economic areas). The multipliers are consistent with the U. S. Department of Commerce Regional Input-Output Modeling System (RIMS II).

Economic areas are defined as either the county where the installation is located, or if the county is part of a metropolitan statistical area (MSA), then the MSA is the economic area. Therefore, the economic area is where most of the installation's employees live and where most of the labor market impacts and economic adjustment would occur.

The data base for numbers of current base personnel is the Base Structure Annex Report for Fiscal Year 1990, which provides authorized personnel strengths. Data for numbers of personnel migrating in or out of losing and gaining installations was provided by resource sponsors.

The total direct and indirect employment calculations represent the potential worst case impacts. In some cases, civilian and/or military reuse of the facility or site may occur prior to complete closure, therefore mitigating impacts by creating new employment opportunities.

The loss of 8,825 military, 299 civilian, and 56 contractor positions equates to an indirect employment loss of 7,344. This represents a decline of 0.4% to the Los Angeles-Long Beach MSA, however, with the additional loss of 6,000 shipboard personnel, an additional 4,800 indirect positions would be lost. A total of ~~over 23,500~~ positions would be affected creating a cumulative decline of 0.5%, with the addition of the Naval Hospital.

**COMMUNITY/INFRASTRUCTURE IMPACTS:** The relocation of nominally eight ships to NAVSTA San Diego will require two construction projects totalling \$5.8 Million. These projects will provide for required dredging to support the deep-draft/power intensive ships. No construction projects are anticipated for NAVSTA Everett as a result of this action.

All receiving sites are presently structured (or in the case of Everett, planned) to support fleet operational requirements.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950509-25R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 22, 1995

The Honorable Stephen Horn  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Horn:

Thank you for your letter regarding the Navy's use of economic analysis in its recommendation to close the Long Beach Naval Shipyard. I certainly understand your strong interest in the base closure and realignment process and welcome your comments.

In light of the Office of the Secretary of Defense (OSD) guidance on economic policy, the Commission members questioned Navy officials about their decision to exclude certain military facilities in California and Guam from their closure and realignment recommendations based on economic impact considerations. As a result, on May 10, 1995, the Commission identified the four Navy facilities you discuss in your May 9, 1995 letter, as a proposed change to the Secretary of Defense's list of installations for possible closure or realignment. These facilities are the Fleet Industrial Supply Center (FISC), Oakland, Engineering Field Activity (EFA), West, Naval Warfare Assessment Division (NWAD), Corona, and the Supervisor of Shipbuilding, Conversion, and Repair, San Francisco. The decision to study these facilities was due in part to concern that the Navy recommendations were not fully consistent with OSD economic impact guidelines.

I can assure you that the Navy's recommendation to close the Long Beach Naval Shipyard is receiving close scrutiny and careful attention from each Commissioner and the Commission's review and analysis staff. Please do not hesitate to contact me whenever you believe I can be of assistance.

Sincerely,

Alan J. Dixon  
Chairman

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-26

<b>FROM:</b> WILSON, PETE	<b>TO:</b> DIXON
<b>TITLE:</b> GOVERNOR	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> STATE OF CALIFORNIA	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> SAN JOAQUIN DEF DISTRIBUTION DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER		X	
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

⊙	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

**Subject/Remarks:**  
 REQUESTING DBCRC NOT ADD THE DEPOT TO THE LIST OF BASES BEING CONSIDERED FOR CLOSING.

Due Date: 950512	Routing Date: 950509	Date Originated: 950509	Mail Date:
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GOVERNOR PETE WILSON

May 9, 1995

The Honorable Alan Dixon  
Chairman, Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

I have learned that the San Joaquin Defense Distribution Depot (Tracy and Sharpe), California may be added to the base closure list during the Commission's May 10th hearing to consider making additions to the list recommended by the Secretary of Defense.

I strongly oppose adding any more California installations to the base closure list. Our state has been hit harder than any other in every round of base closures, including this round. In addition, the GAO's report supported the Secretary of Defense's recommendations concerning Defense Logistics Agency (DLA) installations, and said of DLA's analysis: "The decision making process that DLA employed to arrive at its BRAC recommendations was well documented and flowed logically from the data presented." (GAO Report, page 110). I urge that the GAO's conclusion in this area be taken into account when the Commission meets this week to decide whether to add more installations to the base closure list.

Thank you for considering my views in a matter vital to California's economic future.

Sincerely,

A handwritten signature in black ink that reads "Pete Wilson".

PETE WILSON





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950509-26

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Pete Wilson  
Governor, State of California  
State Capitol  
Sacramento, California 95814

Dear Pete:


Thank you for expressing your support for the Defense Distribution Depot San Joaquin (DDJC) and requesting that the Commission not add any additional California facilities to the list of those under consideration for closure or realignment. I certainly understand your strong interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10 to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission did not identify DDJC at that hearing as a base to be considered as a proposed change. However, the following bases and facilities in California were added for consideration by the Commission: Fleet Industrial Supply Center, Oakland; McClellan Air Force Base; Oakland Army Base; Naval Air Station Point Mugu; Engineering Field Activity, West; Naval Warfare Assessment Division, Corona; and the Supervisor of Shipbuilding, Conversion, and Repair, San Francisco.

The Commission will hold a public hearing in San Francisco, California, on May 25, 1995, to hear testimony from communities that would be affected by potential base closure or realignments. The State of California has been allotted 260 minutes during the hearing to offer testimony in support of California military installations under consideration by the Commission.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of assistance.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-27

FROM: GAFFNEY, FRANK J.	TO: DIXON
TITLE:	TITLE: CHAIRMAN
ORGANIZATION:	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: GRAND FORKS AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

SUPPORTING DOD DECISION TO RE-ALIGN THE GRAND FORKS AFB.

Due Date: 950512	Routing Date: 950509	Date Originated: 950509	Mail Date:
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**Frank J. Gaffney, Jr.**

9 May 1995

Mr. Alan Dixon  
Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Rosslyn, Virginia 22209

Dear Alan:

I am writing in connection with an issue that I understand may bear on the Defense Base Closure and Realignment Commission's deliberations about the future status of the missile group at Grand Forks, North Dakota. I gather that concerns have been raised with the Commission that realigning this facility as recommended by the Department of Defense may have adverse implications for the Nation's ability to protect itself against ballistic missile attack.

I presume to address this topic both by virtue of my present activities and my previous experience. Currently, I am -- among other incarnations -- the Coordinator of the Coalition to Defend America, a committee comprised of former Cabinet and sub-Cabinet officers, former members of the Joint Chiefs of Staff and other distinguished retired officers, Members of Congress and influential citizens who share the belief that the United States, its forces overseas and its allies *must* be defended against missile attacks.

In previous years, I had the privilege of working on missile defense and arms control matters on Senator Henry M. "Scoop" Jackson's staff, as a professional staff member of Senator John Tower's Armed Services Committee and as a senior official for four-and-a-half years in Caspar Weinberger's Defense Department during the Reagan Administration. In my capacity as the Deputy Assistant Secretary of Defense for Nuclear Forces and Arms Control Policy and subsequently as the acting Assistant Secretary of Defense for International Security Policy, I was directly involved in the U.S. government's decisions concerning strategic defense, treaty negotiations and compliance issues.

**I am convinced that there is no higher defense priority than deploying an effective defense to protect the American people against ballistic missile attack.** Unfortunately, the 1972 Anti-Ballistic Missile Treaty precludes the United States from deploying such a defense. Consequently, that Treaty is inconsistent with U.S. national security requirements.

The good news is that an increasing number of legislators are becoming aware of this fact. Indeed, I expect that the next few months will see steps taken to begin to move the United States away from the posture of "assured vulnerability" to which it is condemned by the ABM Treaty. Specifically, I expect Congress to authorize the expenditure of funds for a missile defense system that will allow the United States to provide modest protection for the American people as well as very effective protection of our forces and allies overseas.

In my professional judgment, **this will *not* be accomplished, though, by exercising our option to deploy up to 100 ground-based interceptors for the nominal purpose of defending intercontinental ballistic missiles at Grand Forks.** Instead, I believe it will be achieved by deploying anti-missile interceptors aboard Navy AEGIS cruisers deployed world-wide. The advantages of such a deployment are obvious:

- o **The entire infrastructure for a sea-based missile defense is bought-and-paid-for -- and in operation throughout the globe.** It will require neither additional bases nor appreciable increases in manpower. As a result, the marginal additional cost to deploy 650 Navy "Upper Tier" interceptors aboard 22 AEGIS cruisers is estimated to be just \$2-3 billion over the next five years.

Contrast this option with the idea of completely refurbishing an anti-missile site abandoned nearly twenty years ago in North Dakota. The installation costs alone of such a deployment are estimated to run somewhere between \$5 and \$20 billion (depending on the technology utilized). Operational costs would be additional and very significant. A ground-based deployment would also take upwards of a year longer to deploy.

- o **The Navy system can be flexibly deployed where needed -- for theater *or* strategic missions. By contrast, a ground-based defense in CONUS will be of *no value* in defending U.S. forces or allies overseas.** What is more, it probably will not be able to provide protection to Alaska and Hawaii.
- o **There need be no environmental impact or other social interface procedures that would accompany -- and inevitably complicate -- the deployment of a ground-based system *even at a previously operational ABM site.***

In short, the desirability of defending the United States against missile attack should not be a decisive factor in determining the future fate of the 321st Missile Group. To be honest, I would not personally recommend making decisions about the future size and composition of the U.S. strategic deterrent -- or about American compliance with arms control agreements -- solely on the basis of considerations within the BRAC's purview. I nonetheless believe that, given the aforementioned considerations and others relating to the condition of the missile silos at Grand Forks relative to other sites, particularly when taken together with the unanimous judgment of the relevant military commanders, the Commission can responsibly approve the Defense Department's recommendation to realign Grand Forks Air Force Base. I urge you to do so.

I would welcome an opportunity to discuss my conclusions and recommendations concerning this issue with you or your staff at your convenience.

Sincerely yours,

  
Frank J. Gaffney, Jr.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number  
when recording 950509-27R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

Mr. Frank J. Gaffney, Jr.  
3803 Yuma Street, N.W.  
Washington, D.C. 20016


Dear Frank:

Thank you for your letter sharing your views on the Department of Defense's recommendations regarding the 321st Missile Group at Grand Forks Air Force Base, North Dakota. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that I shared your thoughts with my fellow Commissioners and that we will thoroughly review the information used by the Defense Department in making our recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of Grand Forks Air Force Base.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-28

FROM: GRAHAM, BOB	TO: DAVIS, J.B
TITLE: SENATOR (FL)	TITLE: COMMISSIONER
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FLORIDA BASES	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

ISSUE PAPER SUPPORTING NAS WHITING FIELD,  
NADEP JACKSONVILLE AND EGLIN AFB.

Due Date: _____	Routing Date: <u>950509</u>	Date Originated: <u>950509</u>	Mail Date: _____
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**MEMORANDUM**

TO: General (ret.) J. B. Davis, BRAC Commissioner  
FROM: Senator Bob Graham  
DATE: May 9, 1995  
RE: FLORIDA BASE REALIGNMENT AND CLOSURE COMMISSION ISSUES

---

Thank you for returning my call today. I enjoyed the conversation and hope to get together with you sometime soon.

As you had requested, I am forwarding a short issue paper to you concerning the subject matter that we discussed. As I said, I believe that the issues that I am concerned about are based on merit and hope that you can assist in ensuring that these arguments get a fair hearing.

I thank you for your objective analysis and hard work as a commissioner, as well as your dedicated, patriotic service to our Nation.

Florida Issues  
May 9, 1995  
Page 2

#### ISSUES FOR CONSIDERATION

1. NAS Whiting Field: It is our understanding that several members of the Commission may be considering adding Whiting Field to its list of possible base closures. We have also been told that the BRAC may perform a site visit at Whiting, and that data calls have been made for analysis of consolidation and co location scenarios at Ft. Rucker.

- \* The Navy, Marine Corps and Coast Guard strongly support continued training at NAS Whiting Field.
- \* Co-locating the training operations at Rucker is not a fiscally viable option. The Navy has reports that it would result in high costs and protracted return on investment. Gains made would quickly evaporate due to student transfers (to and from Ft. Rucker between training phases) and military construction costs.
- \* Consolidation would be much more difficult to institute due to differences in Service requirements (sea versus land), training philosophy (fixed wing primary versus no fixed wing training), and personnel policies (officer versus non-commissioned officer).
- \* According to the Navy, consolidation would threaten its most needed training requirements -- extensive instrument time. Those who have flown in maritime environments know well the unique and extreme hazards associated with night operations at-sea (particularly onboard smaller vessels such as destroyers or frigates).
- \* The Navy has reliably analyzed its requirements and assets and made the correct decision to retain NAS Whiting Field. The Secretary of the Navy and Chief of Naval Operations see this issue as a safety, training, and fiscal issue.

2. NADEP Jacksonville:

- \* The Navy has repeatedly shown strong support for the retention of NADEP Jax for cost and strategic reasons.
- \* NADEP Jax has proven itself as an efficient and cost effective depot. It has prevailed in both private-public workload competitions (against GE for F-117 stealth fighter engines) and public-public competitions (against Air Force for J-52 engines).



## Florida Issues

May 9, 1995

Page 3

- \* The GAO report is highly critical of the Air Force depot analysis. It does not raise questions about the Navy analysis. The Navy's analysis and recommendations are sound and should be honored.
- \* The Air Force, unlike the Navy, has yet to reduce its excess depot infrastructure. The Navy has already closed three of its NADEPs including NADEP Pensacola, FL. The Navy has "right-sized" and eliminated its excess capacity in the true spirit of BRAC.

### 3. Eglin AFB:

- \* Air Force BRAC analysis, in general, has been seriously questioned by the GAO. Our own analysis of the Test and Evaluation issue makes us question the Air Force's decision to move electronic warfare test and evaluation hardware out of Eglin.
- \* The Board of Director's Study clearly is supportive of Eglin's strengths as a Test and Evaluation center, should consolidation be necessary.
- \* The Defense Authorization Act for 1995 directed the Secretary of Defense to establish an electronic warfare Master Plan, before consolidating electronic warfare assets, in order to ensure that a thorough analysis is conducted in this area. The Air Force's BRAC recommendations act to circumvent this directive.
- \* Although the BRAC Commission is able make decisions in an independent fashion, the completion of the Master Plan would allow for a more thorough study in this area and ensure that DOD's plans are well thought out in the longterm.



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

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ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Bob Graham  
United States Senate  
Washington, D.C. 20510

Dear Senator Graham:

Thank you for your memo expressing your support for NAS Whiting Field, NADEP Jacksonville and Eglin Air Force Base, Florida. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you may know, the Commission voted on May 10, to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission did not identify NAS Whiting Field or NADEP Jacksonville at that hearing as bases to be considered as proposed changes. In addition, the Commission did not change the scope of realignment as proposed by the Secretary of Defense's recommendation on Eglin AFB.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

James B. Davis  
Commissioner

JBD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-29

FROM: SMITH, CHRIS	TO: CORNELLA, AL
TITLE: REP. (ND)	TITLE: COMMISSIONER
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: LAKEHURST	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input checked="" type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

EXPRESSING CONCERN OVER PROPOSAL TO MOVE THE AIRCRAFT LAUNCH AND RECOVERY EQUIPMENT FROM LAKEHURST TO JACKSONVILLE, SUPPORTING INFO INCLUDED.

Due Date: 950502	Routing Date: 950509	Date Originated: 950508	Mail Date:
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WASHINGTON OFFICE:  
2370 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-3004  
(202) 225-3765

CONSTITUENT SERVICE CENTERS:  
1720 GREENWOOD AVENUE  
HAMILTON, NJ 08609-2306  
(609) 890-2800  
TTY (609) 890-7623

100 LACEY ROAD  
SUITE 38A  
WHITING, NJ 08759-1331  
(908) 350-2300



**Congress of the United States**  
**House of Representatives**  
Washington, DC 20515-3004  
May 8, 1995

**CHRISTOPHER H. SMITH**  
4TH DISTRICT, NEW JERSEY

COMMITTEES:  
**INTERNATIONAL RELATIONS**  
CHAIRMAN—INTERNATIONAL  
OPERATIONS AND HUMAN RIGHTS  
WESTERN HEMISPHERE AFFAIRS  
**VETERANS' AFFAIRS**  
VICE CHAIRMAN  
HOSPITALS AND HEALTH CARE  
**COMMISSION ON SECURITY AND  
COOPERATION IN EUROPE**  
CHAIRMAN

Al Cornella, Commissioner  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding 950509-29

Dear Commissioner Cornella:

As per your request, I have enclosed a chart which outlines the discrepancies between the hardware and the number of people used to successfully accomplish the Aircraft Launch and Recovery Equipment (ALRE) prototype and manufacturing mission at Lakehurst and that which has been proposed by DOD for this mission to be accomplished at Jacksonville.

As you know, my immediate concerns regarding the ALRE prototyping are two-fold. First, it is nearly assured that the break down, moving and reassembling of this specialized function will result in a reduction of the 99.999998% success rate of the mission. Second, the U.S. Navy and American military projection is vulnerable during the move since the work is flight critical and there is no place else in the world which performs this function. Not only does the Jacksonville scenario erroneously reduce the number of machinery needed to do the job, but nowhere does DOD measure the lost manufacturing capability that will occur while these huge machines are broken down, shipped and reconstructed in a new facility. To subject the men and women of our fleet to this *window of vulnerability* is ludicrous.

In addition, I have enclosed photos of the equipment and some of the foundation work that will be needed at Jacksonville to accept this mission. I think the photos help demonstrate that there is no guarantee that all of the machines that are moved, some of which are 30 years old, will be able to function at the same level of precision after a tear down and reconstruction.

On behalf of the Save Lakehurst Committee, I thank you again for your comprehensive investigation of the work performed at Navy Lakehurst. Please let me know if you have any questions or need any additional information as you continue your review and Commission deliberations.

Sincerely,

CHRISTOPHER H. SMITH  
Member of Congress

enclosures

## DISCREPANCY WITH JAX DATA TO PERFORM LAKEHURST PROTOTYPE MISSION

**BACKGROUND** The purpose of this comparison is to identify the major cost discrepancies between Jacksonville and Lakehurst to perform the Aircraft Launch and Recovery Equipment (ALRE) prototype and manufacturing mission. The Support Equipment (SE) prototype mission was completely overlooked in the BSEC Scenario. Currently, the ALRE and SE prototype function is an integral part of the Lakehurst Engineering design process. Collocated with the Engineering, Test and Logistics Departments, the Prototype and Manufacturing function is accomplished utilizing the concurrent engineering process where Prototype personnel are an integral part of Integrated Product Teams (IPTs). The current proposal is to separate the Prototype personnel from the IPTs and transfer the function to Jacksonville to reduce excess Depot production capacity.

**ISSUE** The mission being performed by Jacksonville and Lakehurst are different. Jacksonville's production oriented mission is to overhaul and repair aircraft which requires generally light machinery and associated equipment. Conversely, the Lakehurst prototype mission is highly engineering dependent. In addition, products are large and heavy and are related to ship construction. Lakehurst's current facilities include heavy machinery that require very large foundations and high bays to enable heavy duty overhead cranes with 35' vertical lift capability to assemble, load and position large, heavy products on to the machinery. The Lakehurst Prototype Department machinery, manufacturing processes, operations and facilities are very similar to shipyard operations and facilities rather than aircraft overhaul and repair facilities.

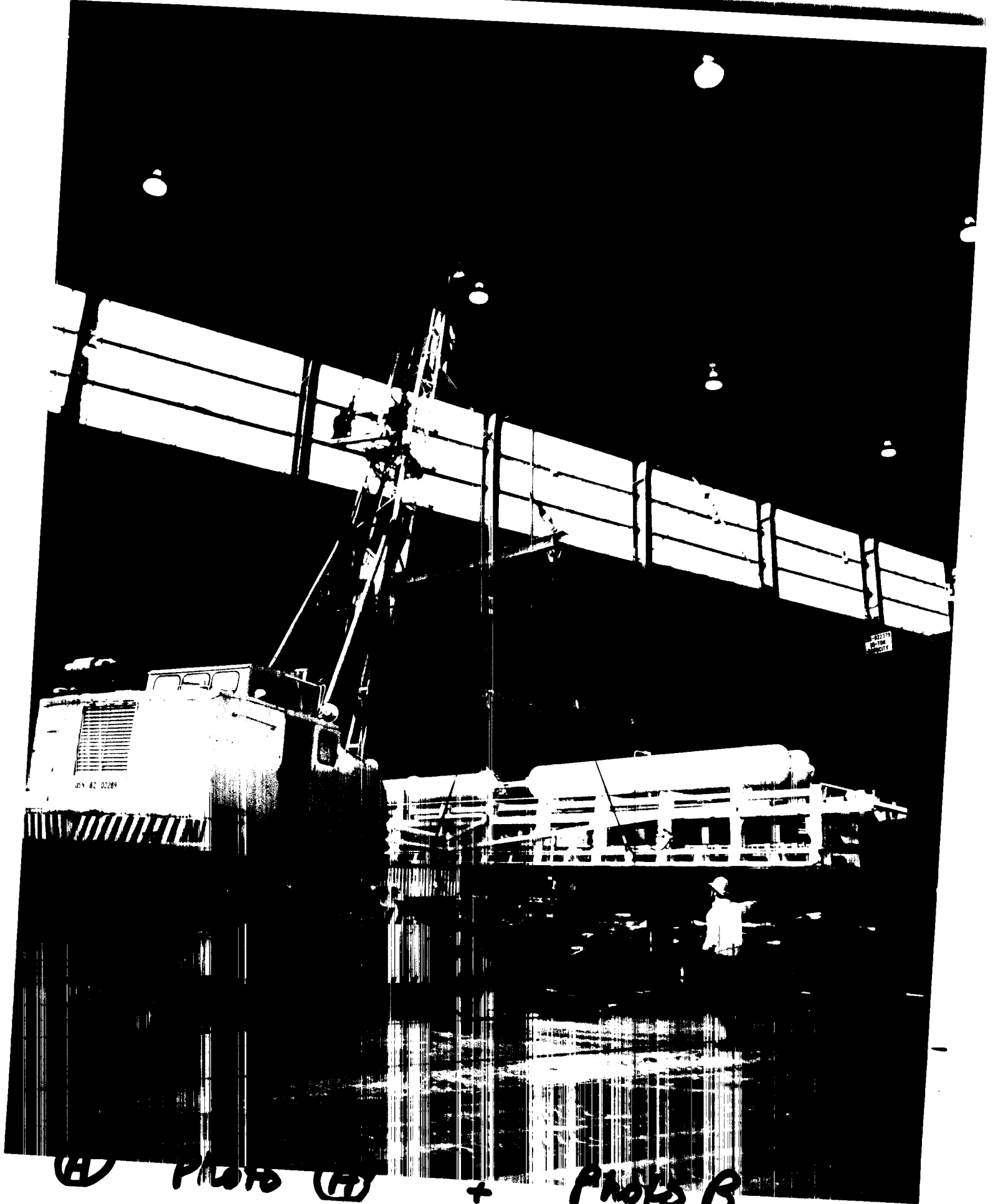
**PROBLEM** The purpose for transferring the Lakehurst Prototype function to Jacksonville is to reduce existing excess Depot production capacity economically. Lakehurst and Jacksonville personnel have found it impossible to squeeze a shipyard type operation into an aircraft overhaul facility without either incurring major MILCON cost for facility upgrades or compromising minimum mission requirements. As shown below, Lakehurst personnel have made significant reductions in the number of machines, personnel and square footage in an attempt to make the transfer to Jacksonville economical. Unfortunately, the cost and associated facility requirements are still too high to make the reduction of excess capacity at Jacksonville economical. Consequently, one time moving cost for machinery, foundations and facilities have been reduced or eliminated, completely disregarding Lakehurst's recommendations. Under the current Jacksonville proposal, the ALRE prototype and emergency manufacturing mission cannot be performed.

**RECOMMENDATIONS** Review cost and the practicability of transferring the Lakehurst Prototype function to Jacksonville. Include the cost for Support Equipment Prototype function into the scenario.

CATEGORY	PRESENT	ADM STRONG CERT DATA 11/94	ADM BOWES CERT DATA 2/95	JAX CERT DATA 2/95	MINIMUM REQ TO IMPLEMENT SCENARIO
Number of Personnel	220	172	90	90	172
Number of Machines	350	123	72	57	123
Total Sq. Footage	248,000	193,000	143,000	60,000	193,000
•High Bay Sq. Footage	153,000	133,000	95,000	0	133,000
•Low Bay Sq. Footage	95,000	60,000	48,000	60,000	60,000
Crane Lift Height (See Photo) A	35 FT	35 FT	35 FT	15 FT	35 FT
Ceiling Height (See Photo) B	70 FT	70 FT	70 FT	28 FT	70 FT
Foundation Cost (See Photo) C	3.5M	2.9M	1.5M	0	2.9M
Subtotal Cost Comparison (1)	-	20.6M	11.3M	1.1M	20.6M
Total Cost Comparison (2)	-	69.7M	29.7M	19.5M	69.7M

(1) Includes foundations and facilities costs only

(2) Includes foundations, facilities, equipment shipment, unique moving, construction/rehab, personnel moving and environmental remediation costs.



Ⓜ PHOTO Ⓜ + PHOTO B

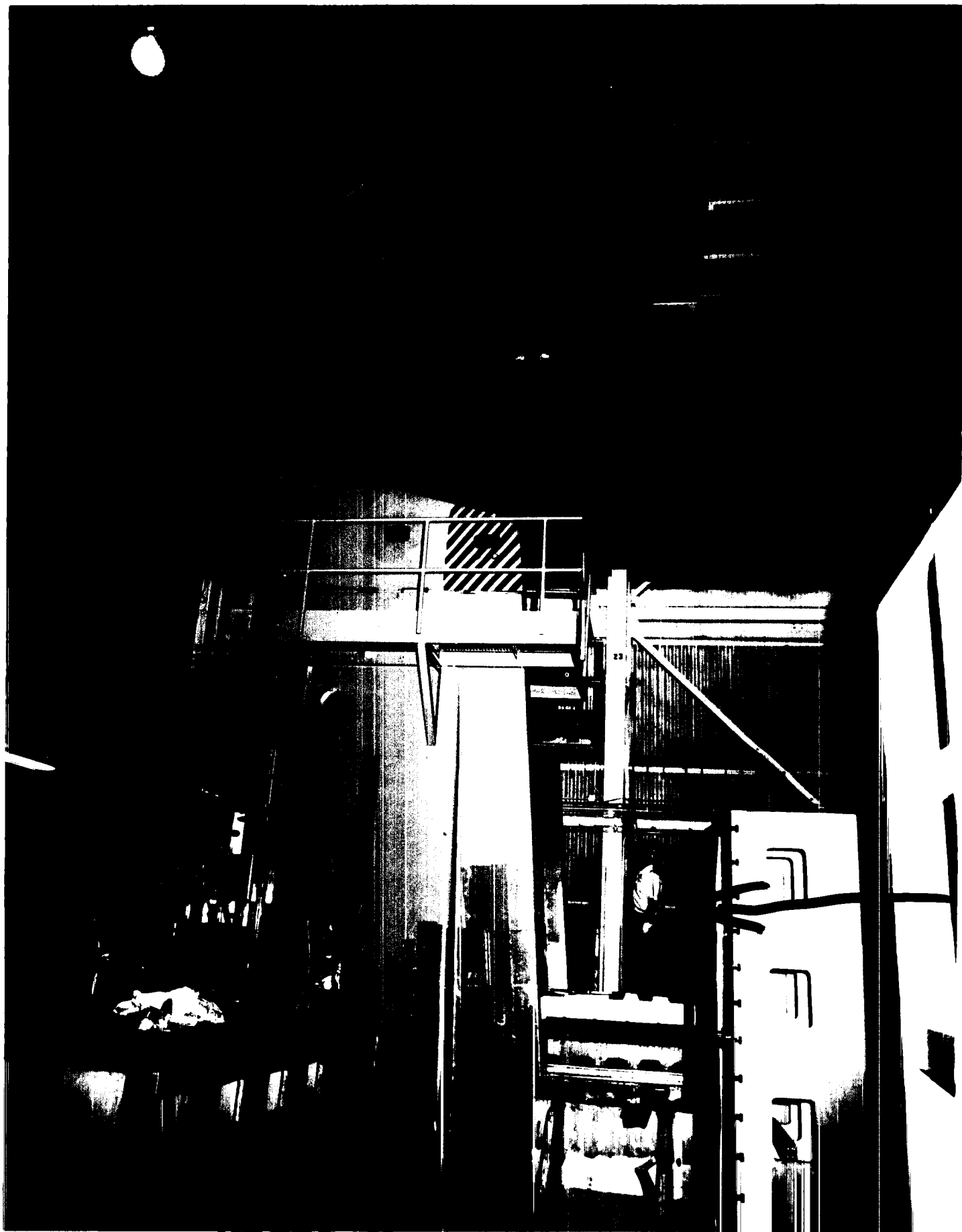


PHOTO B





Photo C





# CRANE HEIGHT REQUIREMENTS STUDY

*Prepared for:*

PROTOTYPE AND MANUFACTURING DEPARTMENT

NAVAL AIR WARFARE CENTER  
AIRCRAFT DIVISION LAKEHURST, NJ

*Prepared by:*

STV GROUP

*11 Robinson Street Pottstown, PA 19460*

*1-30-95*



**STV GROUP**

*engineers/architects/planners*

*Photo  
B*

CRANE HEIGHT REQUIREMENTS STUDY

Prepared for:

PROTOTYPE AND MANUFACTURING DEPARTMENT

NAVAL AIR WARFARE CENTER  
AIRCRAFT DIVISION, LAKEHURST, NJ

Prepared by:

STV GROUP  
11 Robinson Street  
Pottstown, PA 19464  
01-30-95

As part of our NAWCADLKE support efforts, STV was requested to review the crane operations in Building 148 and 149 (formerly Hangers #2 and #3 respectively) at NAWC Lakehurst to document the vertical space required to handle various ALRE and SE equipment components, and machine components. No attempt was made to document the frequency with which any particular operation is repeated or to define most of the routine lifts needed for production and maintenance support.

Observation quickly showed that the south crane bay of Building 148 had both the most activity and the largest items. The north bay of Building 148 and both bays of Building 149 all have high obstacles to lift over and big items, just fewer of them. For example, the north bay of Building 149 has a cable tension tester whose safety enclosure is 30 ft. tall. When necessary for maintenance, the tester headstock must be lifted off the tester and over the enclosure wall before being set on the floor. This requires a crane hook height of approximately 35 ft.

Though it is always possible to argue about how high a crane hook needs to be for any particular operation, unless fixed length lifting attachments are used for every operation, there is almost never an absolute answer. This is particularly true in a machine shop environment due to a variety of reasons. Specifically, the major reasons are:

- The size, shape and weight of the items lifted are extremely variable.
- To accommodate the size and weight variables, the rigging (lifting devices like cables, slings, etc.) must be of various lengths and strengths.
- To accommodate the shape variable, special rigging devices (like spreader beams and bars) must be used. These add to the height requirement.
- In the case of items weighing more than the bridge crane capacity, special mobile cranes are required. Due to the boom geometry involved, mobile cranes require greater head room than a bridge crane and considerable clear floor space to maneuver.
- Slings should be arranged to have an included angle of at least 60°. This is a safety requirement to limit the load on the sling cables. This also increases the height required as depicted in figure 1.
- Loads should be carried a safe distance above obstructions, generally considered to be 5 ft. clearance, when space permits.

There are a number of cranes associated with the NAWCADLKE machine shop operations. These can be grouped into three categories:

- Near many of the larger machines are fixed jib boom or portable A-frame cranes. These cranes are usually dedicated to a single machine and designed to lift heavy pieces onto and off of that machine only. The crane's travel also covers an area which is used for a working inventory coming to or leaving the machine.
- Service for most of the shop operation is supplied by a bridge crane. This crane normally has a capacity significantly higher than most items routinely handled in the

shop. The crane is usually arranged so it can service virtually any part of the shop which may handle work too big for manual movement.

- For those occasions when an unusual item which exceeds the bridge crane capacity must be handled, a special lifting arrangement is used. Frequently this is accomplished by using a mobile crane, either by itself or in conjunction with the bridge crane. Other special rigging methods may also be used but these are almost always slower and more expensive, particularly in terms of manpower used, than the bridge crane.

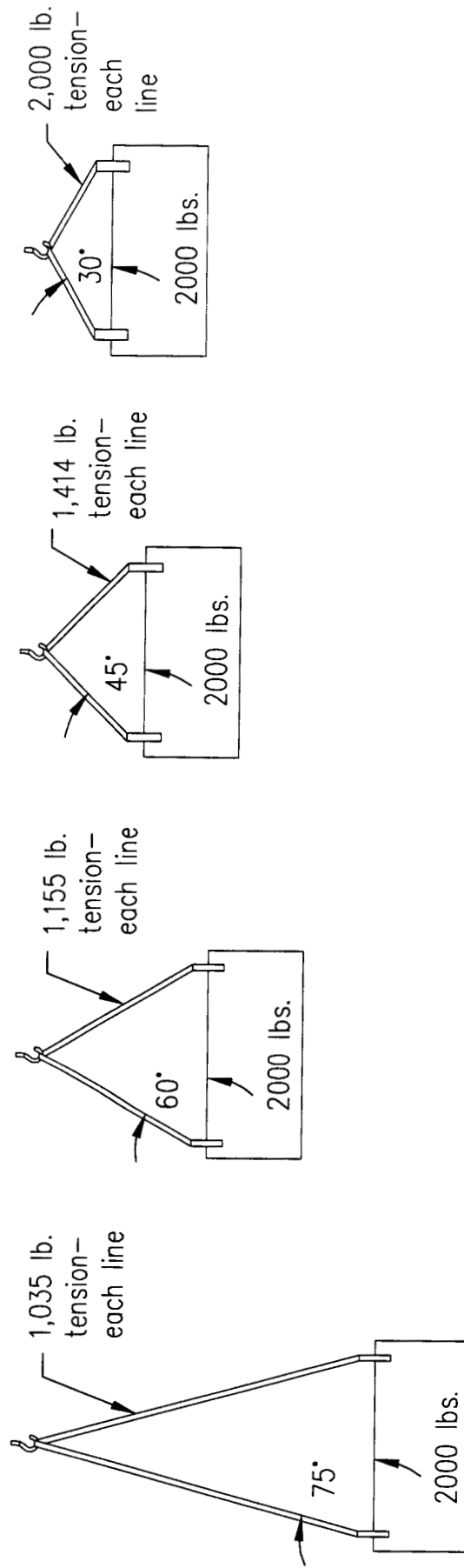
Figures 2 thru 6 illustrate a number of the larger lift requirements encountered in daily operations. The intention is to show the obstacles on the shop floor which must be cleared, the size of some large objects to be moved, and the existing crane arrangements and building structures. The rigging shown was observed in the operation or as described by the operators. Where moving the steel plates as shown would result in an impact, the riggers have the option to move the plate endwise down the aisles or to use different (shorter) slings, however, such on-the-spot changes can result in unusual situations and delays.

Figure 7 shows a mobile crane lifting an arresting engine; the largest piece of ALRE equipment observed. This lift arrangement has little flexibility. The item is so heavy that the working radius on even this heavy a crane is extremely limited. With the special rigging required (spreader bars and beams) the hook is very near its maximum height at the high point of the lift. As can be seen, this results in the boom head being above the elevation of the overhead lights. To accomplish the lift, the boom head is positioned between successive rows of light support cables. The operators must be very careful to avoid fouling the boom in the cables. This same mobile crane, in conjunction with the bridge crane, is required to remove the bed plates of a very large multiple head milling machine for periodic maintenance due to the excessive weight and size of the bed plates.

## CONCLUSIONS AND RESULTS:

As a result of this study, the analysis shows the crane operations in NAWCADLKE Buildings 148 and 149 are extremely varied. This variability depends on the specific piece of ALRE or SE equipment being moved. Based on the larger items presently handled and anticipated, the following are the critical minimum and recommended height requirements for both mobile and bridge crane operations. These are also as shown in figure 8:

- A bridge crane with minimum hook height of 35 ft., recommended 38 ft.
- An unobstructed clear height of 49 ft. for bridge crane operations, recommended 54 ft.
- A minimum height of 58 ft. to the roof support trusses for mobile crane operations, recommended 63 ft.



NOTE: As the angle decreases, the height requirement decreases but the stress on the sling increases. To minimize the risk of breaking slings, NAWCADLKE Public Works preferred practice is to use an angle of not less than 60°.

FIGURE 1. SLING ANGLE REQUIREMENTS

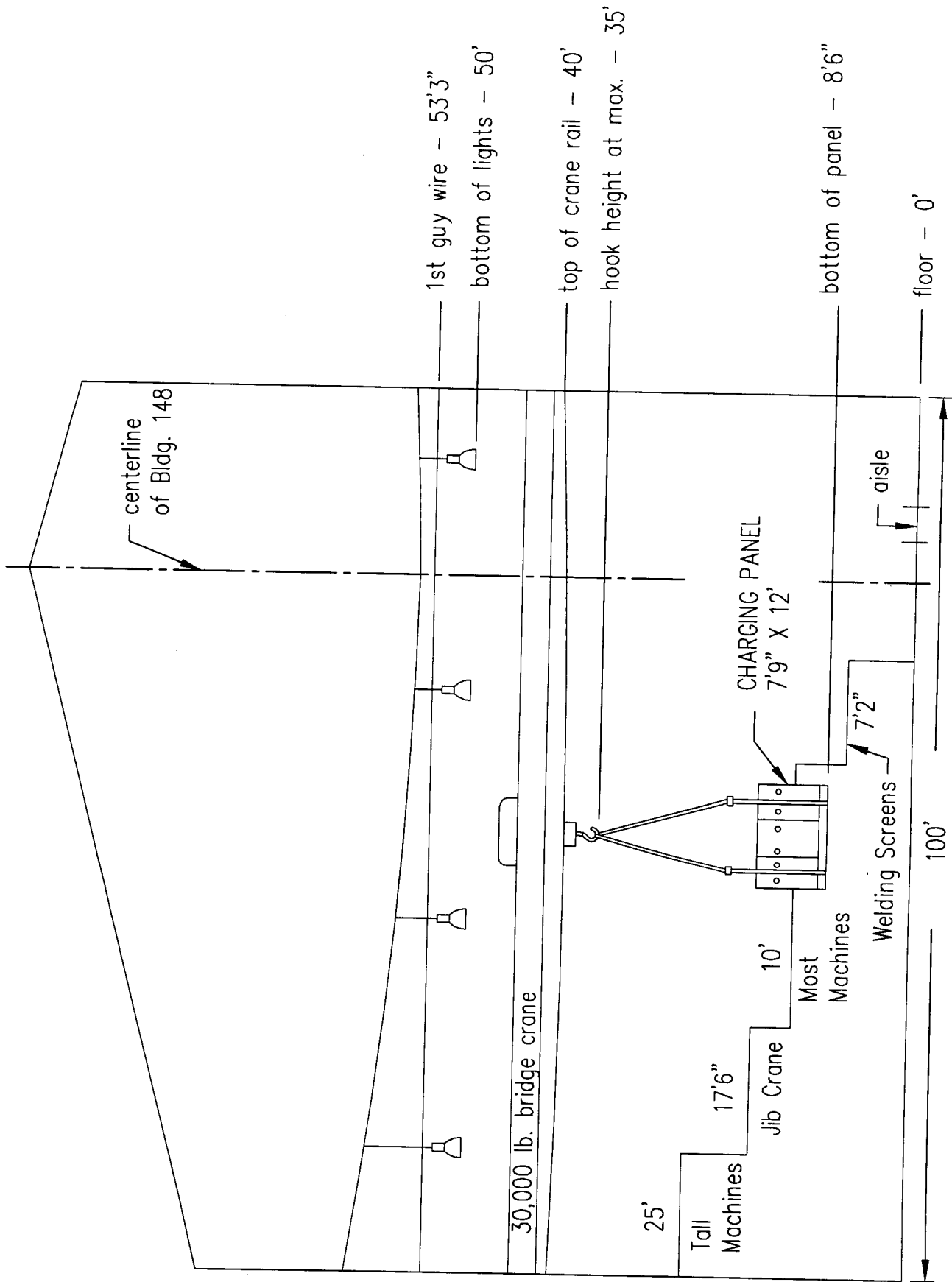


FIGURE 2. CONTROL PANEL LIFT



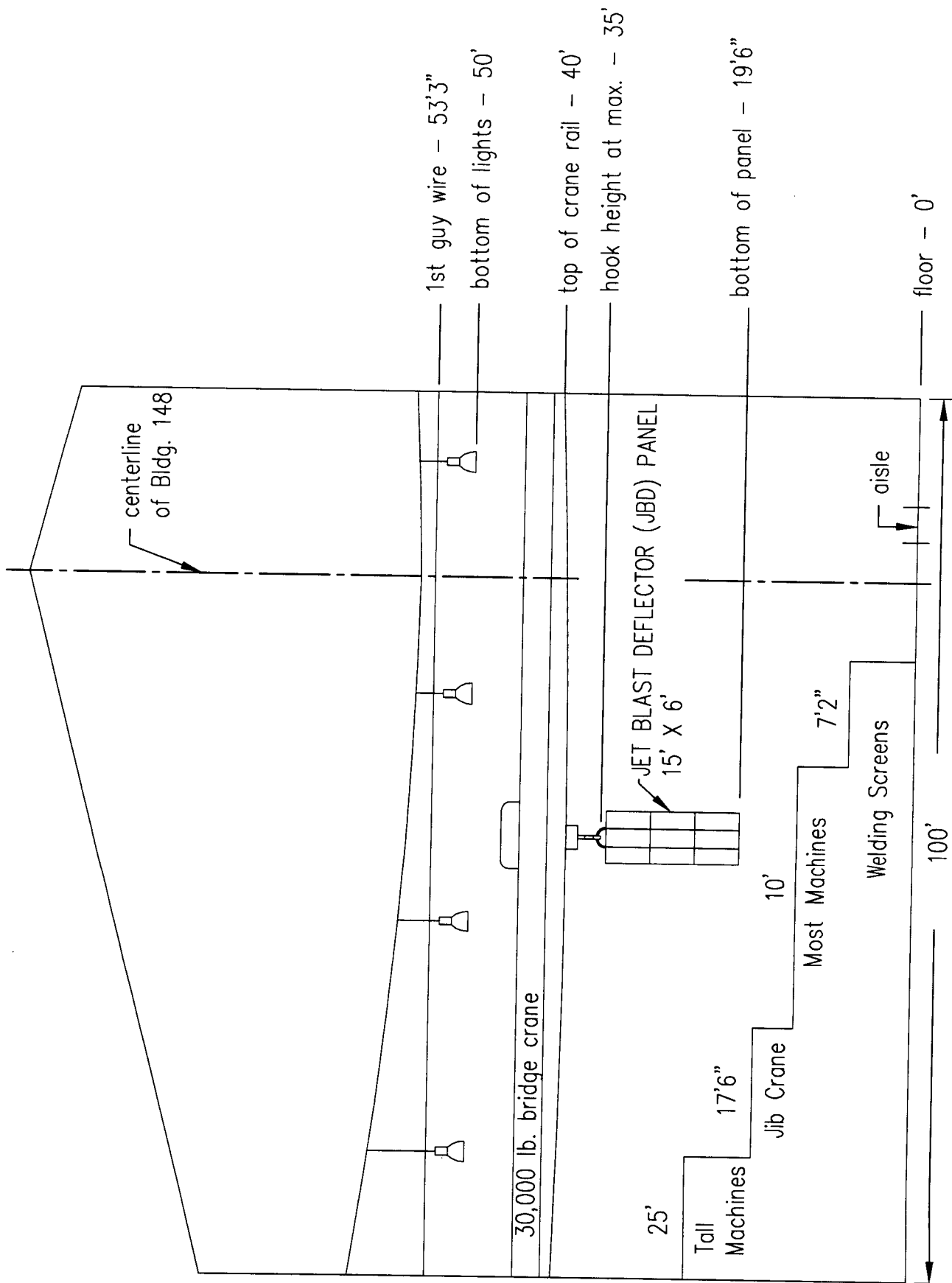


FIGURE 3. JET BLAST DEFLECTOR (JBD) PANEL LIFT

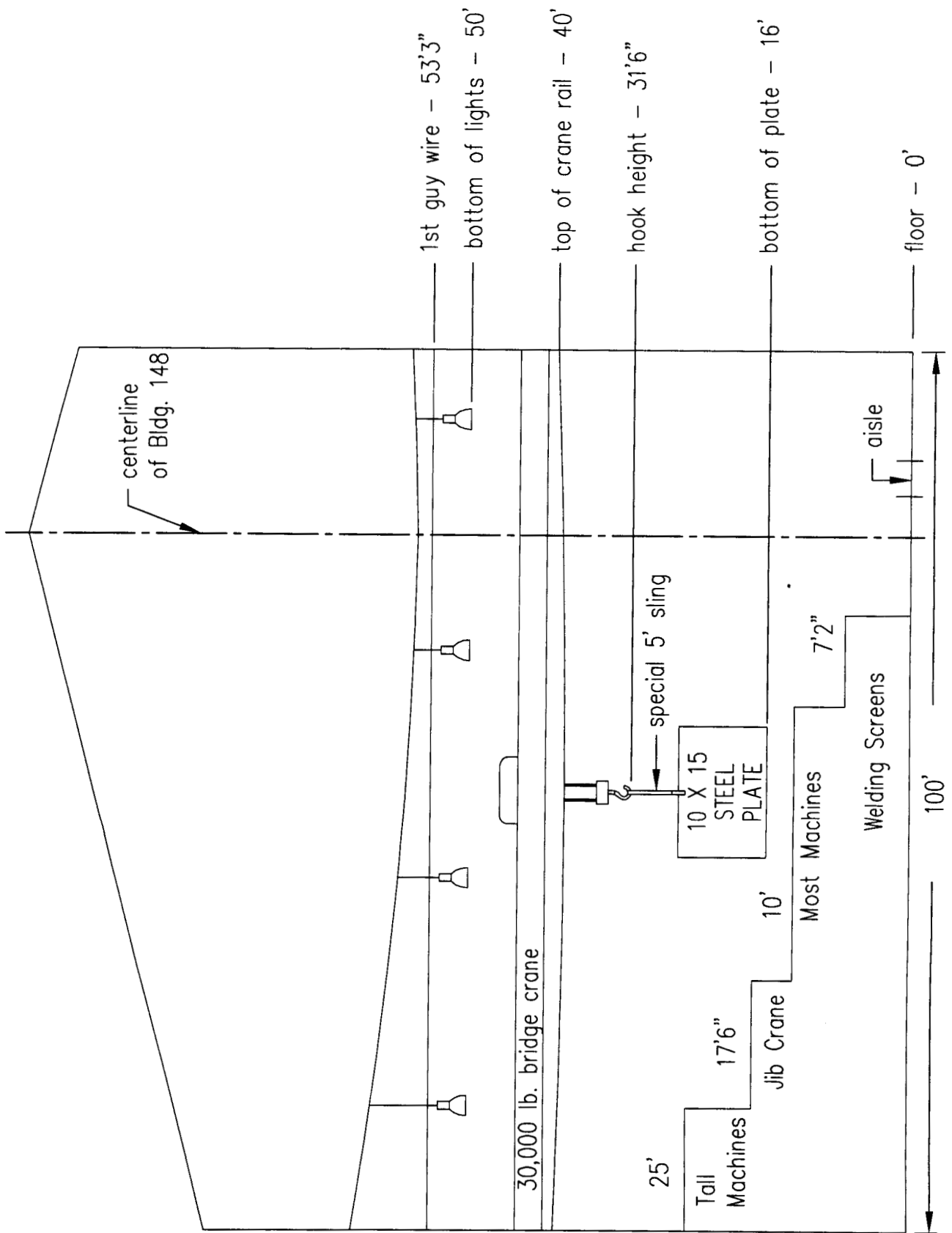


FIGURE 4. LARGE STEEL PLATE LIFT

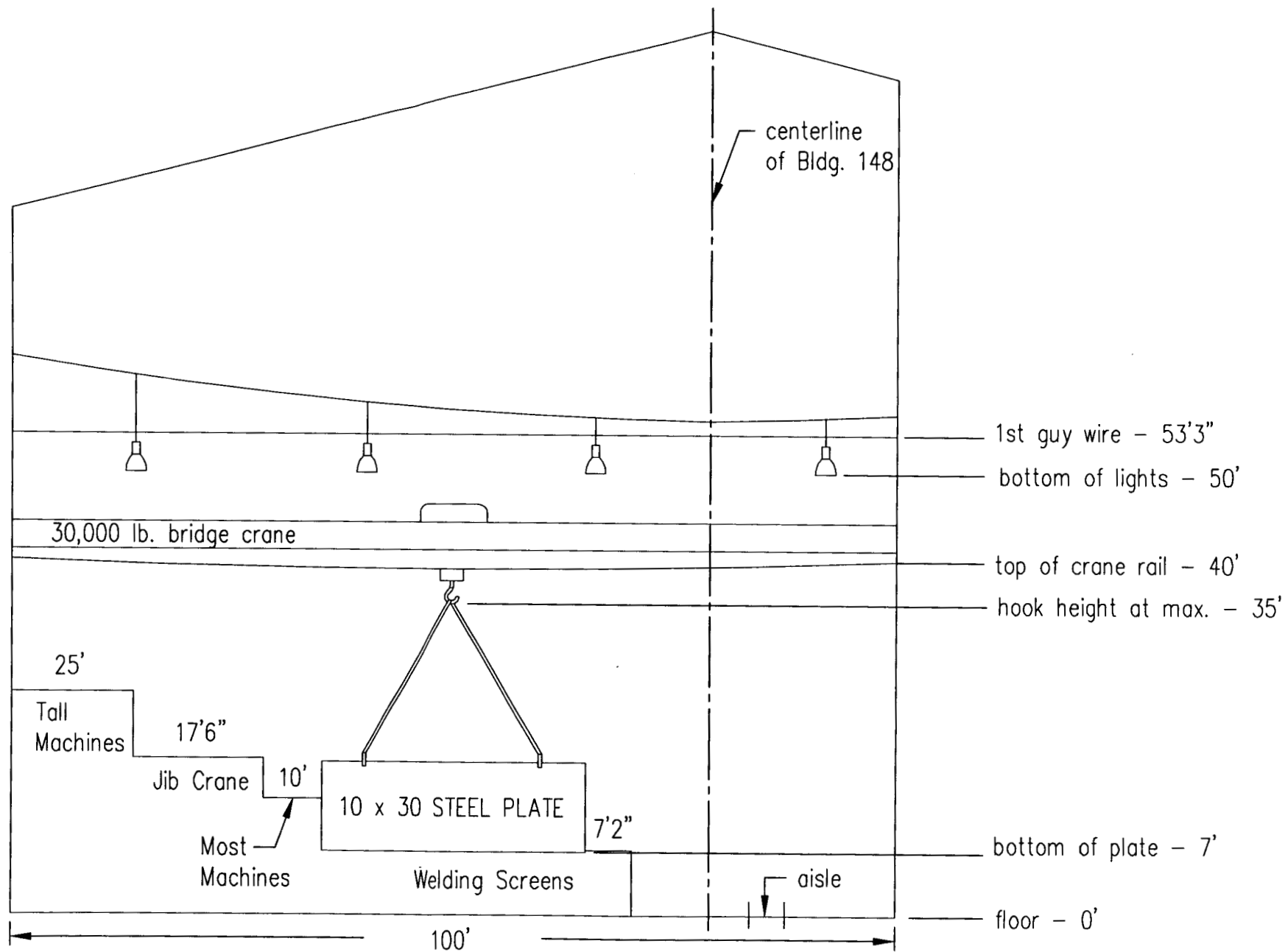


FIGURE 5. MAXIMUM STEEL PLATE LIFT

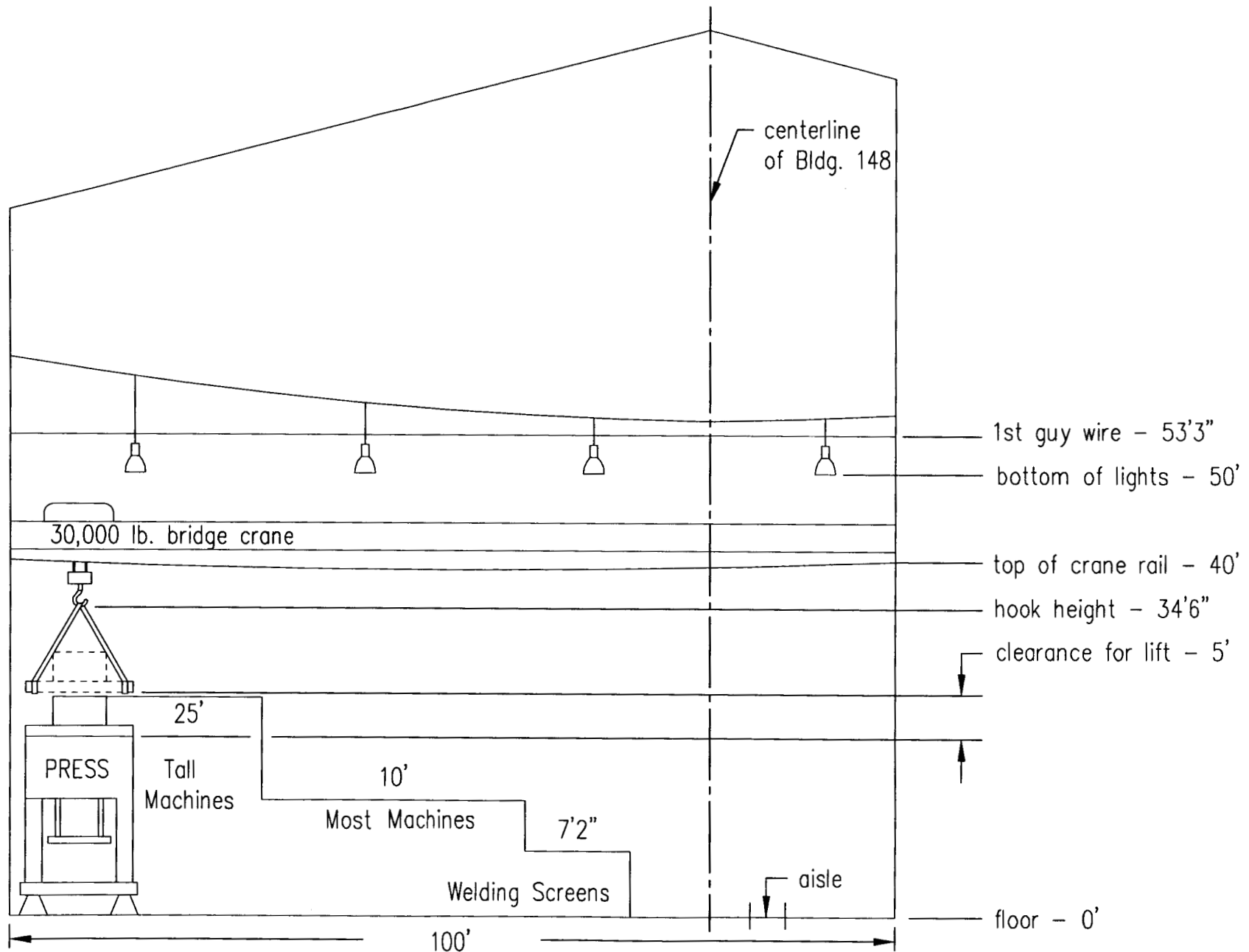
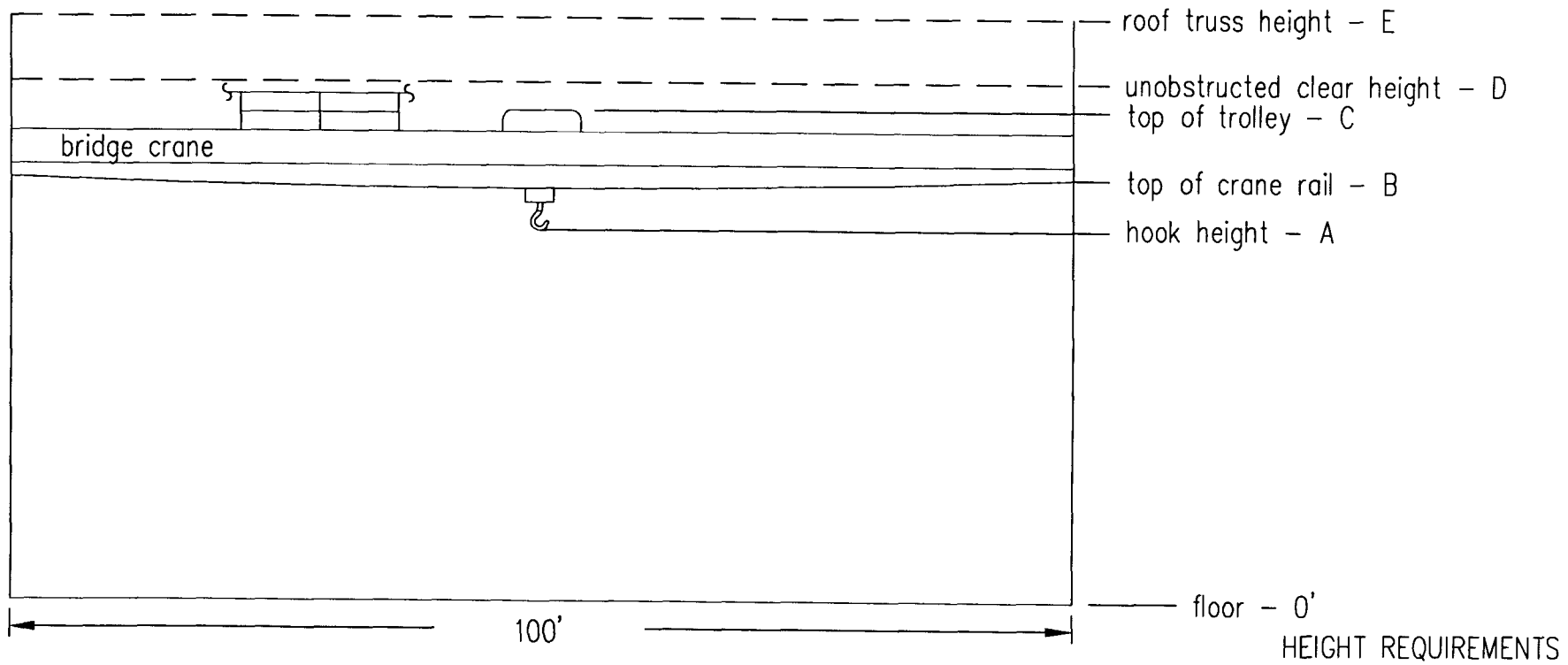


FIGURE 6. MACHINE REPAIR LIFT



Dim.	Minimum	Recommended
A	35'	38'
B	40'	*
C	46.5'	*
D	49'	54'
E	58'	63'

NOTE: The table shows the required minimum and recommended heights for flexibility and future growth.

\* These dimensions will be determined by the design of the crane to be used.

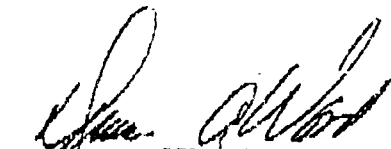
FIGURE 8. BUILDING/CRANE HEIGHT REQUIREMENTS

15 Dec. 1994  
Code 06

MEMORANDUM

From: Dennis Wood, NADEP JAX  
To: Base Structure Analysis Team, Capt Bob Moeller  
SUBJ: NAWC Lakehurst BRAC 95 data call

1. Our proposal is to transfer the NAWC Lakehurst catapult arresting overhaul/manufacturing capability to NADEP Jacksonville. In this proposal we considered elimination of machine duplication and teaming up the many years of our VRT experience and repair/overhaul personnel in order to minimize cost and develop an efficient organization.
2. After analysis of equipment list provided by NAWC, we project a re-hab cost of \$780,7660 (\$511,532 for machine foundations and \$269,234 for electrical service). In reference to the NAWC Lakehurst equipment that will remain in their industrial complex, no specification nor procurement cost are readily available, therefore our assumption is that this equipment cost will be incurred by any gaining site and this procurement cost should not be considered in the analysis phase.

  
Dennis Wood

BRAC-95 CERTIFICATION

Reference: SECNAVNOTE 11000 of 08 December 1993

In accordance with policy set forth by the Secretary of the Navy, personnel of the Department of the Navy, uniformed and civilian, who provide information for use in the BRAC-95 process are required to provide a signed certification that states "I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

The signing of this certification constitutes a representation that the certifying official has reviewed the information and either (1) personally vouches for its accuracy and completeness or (2) has possession of, and is relying upon, a certification executed by a competent subordinate.

Each individual in your activity generating information for the BRAC-95 process must certify that information. Enclosure (1) is provided for individual certifications and may be duplicated as necessary. You are directed to maintain those certifications at your activity for audit purposes. For purposes of this certification sheet, the commander of the activity will begin the certification process and each reporting senior in the Chain of Command reviewing the information will also sign this certification sheet. This sheet must remain attached to this package and be forwarded up the Chain of Command. Copies must be retained by each level in the Chain of Command for audit purposes.

I certify that the information contained herein is accurate and complete to the best of my knowledge and belief.

Dennis A. Wood

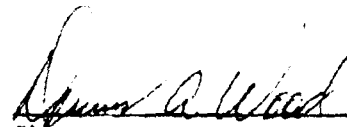
NAME (Please type or print)

Business Operations Director

Title

Naval Aviation Depot, Jacksonville

Activity

  
Signature

22 Feb 95

Date

The data being certified is based on the assumption that no additional workload, other than what is presently planned, will be transferred to NADEP Jax. If BRAC 95 or Regional Maintenance Center drives new workload into NADEP Jax or changes our workload mix, new plant layouts or facilities will have to be considered.

22 February 19

NAWC LAKEHURST RELOCATION TO NADEP JACKSONVILLE

This information is based upon a site visit to NAWC Lakehurst by NADEP Jacksonville personnel on 4 January 1995, and subsequent review of equipment and facility requirements.

20% of square footage requirements will be saved through effective workflow and facility layouts. This will occur because NADEP Jacksonville has the opportunity to layout facilities from ground up. Additionally, NADEP Jacksonville possesses most of the equipment and processes utilized by NAWC Lakehurst. 60,000 sq. ft. of shop space is required and has been identified at NADEP Jacksonville for workload associated with NAWC Lakehurst production and prototype efforts. We do not anticipate any MILCON requirements associated with this workload.

Unique equipment installation costs for NAWC Lakehurst equipment required by NADEP Jacksonville are estimated to be \$783,300.

SUMMARY OF COSTS

Crane installation	\$60,000
Transformer	\$100,000
(6) Switch gears	\$200,000
Unique equipment installation	<u>\$783,000</u>
Total	\$1,143,000





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Phone: 703-696-0504  
When received: 950509:29R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Christopher H. Smith  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Smith:

Thank you for providing me with the data I requested concerning the Aircraft Launch and Recovery Equipment prototype and manufacturing mission at the Naval Air Warfare Center, (NAWC), Aircraft Division, Lakehurst, New Jersey.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on NAWC, Lakehurst, New Jersey.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Allen W. Cornella  
Commissioner

AWC:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-30

FROM: COCHRAN, THAD	TO: DIXON
TITLE: SENATOR (MS)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBLRC
INSTALLATION (S) DISCUSSED: COLUMBUS AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

FORWARDING BRIEF SUPPORTING COLUMBUS AFB.

\*COPY IN LIBRARY\*

Due Date: 950512 Routing Date: 950509 Date Originated: 950509 Mail Date:

THAD COCHRAN  
MISSISSIPPI

United States Senate  
WASHINGTON, DC 20510-2402

COMMITTEE ON  
AGRICULTURE, NUTRITION,  
AND FORESTRY

COMMITTEE ON  
APPROPRIATIONS

COMMITTEE ON  
GOVERNMENTAL AFFAIRS

COMMITTEE ON  
RULES AND  
ADMINISTRATION

May 9, 1995

Placed in file 950509-30

Chairman Alan J. Dixon  
Defense Base Closure and  
Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Re: **Columbus Air Force Base Briefing**

Dear Alan:

I am pleased to send you several copies of a brief summarizing the many strengths of a truly outstanding military installation, Columbus Air Force Base. I am familiar with the attributes of Columbus AFB, which include its first-rate facilities and infrastructure, superior military housing and quality of life, and an exceptionally supportive local community.

I'm sure that as you review the distinguished record of Columbus AFB Base during the course of your important deliberations you will realize that it sets a standard of excellence for other UPT bases to meet. Given the unique flexibility and capacity of the base, you will find that other missions also can be accommodated at Columbus AFB.

If I can be of any other assistance, please feel free to contact me.

Sincerely,



THAD COCHRAN  
United States Senator



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

950509-3001

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Thad Cochran  
United States Senate  
Washington, D.C. 20510

Dear Thad:

Thank you for your letter and briefing paper summarizing the strengths of Columbus Air Force Base. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that the information you have provided about Columbus Air Force Base will be considered by the Commission in our review and analysis of undergraduate pilot training bases.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-31

FROM: JOSEPH, STEPHEN	TO: KLING, S. LEE
TITLE: ASST. SEC DEF HEALTHAFFAIRS	TITLE: COMMISSIONER
ORGANIZATION: DEPT OF DEFENSE	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: WILFORD HALL MEDICAL CENTER	

OFFICE OF THE CHAIRMAN	FYI	ACTION	ENT	COMMISSION MEMBERS	FYI	ACTION	ENT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

STATING DOD DOES NOT BELIEVE WILFORD HALL MEDICAL CENTER'S MISSION SHOULD BE SIGNIFICANTLY CHANGED.

Due Date: _____	Routing Date: <u>950509</u>	Date Originated: <u>950509</u>	Mail Date: _____
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HEALTH AFFAIRS

THE ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, D. C. 20301-1200

MAY 09 1995

Honorable S. Lee Kling  
Commissioner  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding 950509-31

Dear Commissioner Kling:

As you are aware, in January 1994, as part of the 1995 base realignment and closure process, the Secretary of Defense established Joint Cross-Service Groups in six areas that he believed had significant potential for Cross-Service impacts. One of those groups was Military Treatment Facilities, including Graduate Medical Education. The purpose of the group was to evaluate Cross-Service opportunities for Single-Service asset sharing, to reduce excess capacity, and to decrease duplication within the Military Health Services System. The Joint Cross-Service Group for Medical Treatment Facilities' analysis resulted in an alternative being provided to the Air Force for *consideration* that realigned Wilford Hall Medical Center (WHMC) in San Antonio, Texas, to a clinic.

The Air Force evaluated and strongly rejected this alternative, citing the essential role this flagship medical facility plays in Air Force medical readiness, specialty care, and graduate medical education. A detailed analysis of this issue is included in the Air Force's 5 May 95 letter. The Department reviewed the response from the Air Force and agrees with their assessment. Their evaluation, coupled with our own plans for the San Antonio area, resulted in the proposal specifically not being included in Secretary Perry's recommendation to the Commission. We believe there are additional opportunities to reduce our infrastructure and streamline our medical operations in San Antonio--and many other locations across the country and are aggressively pursuing these rightsizing initiatives through Defense program and budget review processes. In addition, San Antonio is the DoD leader in implementing a consolidated GME concept between WHMC and Brooke Army Medical Center that combines seven individual programs, thereby eliminating duplication.

We are confident that the management initiatives now underway can achieve the goals we have established. The fact that we have reduced the number of hospitals by 35 percent, and achieved a 42 percent reduction in bed capacity, since the end of the Cold War is testament to our ability to manage the necessary cuts in our infrastructure. We do not believe that significant change to the organization or mission of WHMC is the proper course of action from a readiness and medical service perspective.

Sincerely,

Stephen C. Joseph, M.D., M.P.H.



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Stephen C. Joseph, M.D., M.P.H.  
Assistant Secretary of Defense for Health Affairs  
The Pentagon  
Room 3E346  
Washington, D.C. 20301-1200

Please refer to this number  
when contacting 950509-31R1

Dear Doctor Joseph:

Thank you for your May 9, 1995 letter expressing your views on the importance of Wilford Hall Medical Center. Reading your letter and discussing the issue at length with your Principal Deputy Assistant Secretary, Dr. Ed Martin, and Lieutenant General Habiger, the Air Force Deputy Chief of Staff for Personnel, I can see that Wilford Hall plays an important role in military health care, particularly in military medical education.

I am also encouraged by the Department of Defense's plans to eliminate duplication and increase the efficiency of medical infrastructure, health delivery, and graduate medical education programs both in the San Antonio area and across the country. In my meeting with Dr. Martin, I was assured that your office, the Air Force, and the Army are committed to consolidating activities at Wilford Hall and at Brooke Army Medical Center, including the sharing of responsibilities and functions across Service lines, in order to reduce costs and improve operations. General Habiger indicated he was supportive of these efforts.

In that meeting, Dr. Martin and General Habiger also assured me that the Department of Defense can and will meet the goals of eliminating excess infrastructure, reducing costs, and improving operations within the Military Health Services System, including consolidations across Service lines, outside of the base closure process. I look forward to seeing you achieve these important goals, both in San Antonio and elsewhere around the country.

Sincerely,

S. Lee Kling  
Commissioner

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950509-32

<b>FROM:</b> HASKREW, BEN	<b>TO:</b> DIXON
<b>TITLE:</b> PRESIDENT & CEO	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> COBB COUNTY, GA CHAMBER	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> NAS ATLANTA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

FORWARDING ISSUE PAPER IN SUPPORT OF NAS ATLANTA.

Due Date: 950516	Routing Date: 950509	Date Originated: 950508	Mail Date:
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May 8, 1995

Please refer to this number  
when responding 950509 32

Chairman Alan Dixon  
The Defense Base Closure and  
Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

After an analysis of the Base Closure and Realignment records in your library, we noted that certain members of the South Weymouth community may have caused some confusion by their comments about the viability of NAS Atlanta. We would like to take this opportunity to respond.

Attached is a brief fact sheet about NAS Atlanta, its demographics and its record as a most successful air station. Additionally, we would like to point out that **NAS Atlanta is a modern facility and will require no milcon for any of the scheduled or recommended moves of aircraft or personnel to NAS Atlanta.**

We thank you for this opportunity to point out some of the facts as they relate to NAS Atlanta. We believe that a fair analysis of these facts substantiates the Department of Defense's recommendations to the Defense Base Closure and Realignment Commission.

Cordially,

A handwritten signature in cursive script that reads "Larry Wheeler".

Larry Wheeler  
Chairman

A handwritten signature in cursive script that reads "Ben Haskew".

Ben Haskew  
President & CEO

LW/BH/sj

## NAS ATLANTA DEMOGRAPHICS A FORMULA FOR SUCCESS

The importance of demographics in the success or failure of any reserve activity cannot be argued. A viable demographic pool is the key element in any installation's ability to fully man its reserve units with qualified individuals which can meet mobilization needs and conduct safe day-to-day flight operations. The combined assets of NAS Atlanta and the Naval Surface Reserve Center (which is relocating to Dobbins ARB) total 1760 drilling reservists living within 50 miles. The effortless commute to Atlanta allows an additional 450 reservists to drill in Atlanta, for a total of 2210 reservists drilling on site. The following data clearly shows that NAS Atlanta has one of the richest manpower pools in the country:

- NAS Atlanta is one of the few Naval Air Reserve Activities that does not rely on airlifts to bring in reservists. This is a considerable savings in aircraft operating costs and allows these valuable logistic assets to be used for fleet support.
- Currently NAS Atlanta (including Naval Reserve tenant commands) is allowed 897 enlisted billets with 873 currently allowed to drill in a pay status. If non-pay reservists were allowed to drill in a pay status the drilling reservist numbers would increase to 896, **99.9% enlisted manning**.
- Officer manning is currently capped at 170 officers (including Naval Reserve tenant commands) and NAS Atlanta will have to transfer 15 officers out, in order to reach these reduced numbers. If non-pay reservists were included the numbers would increase to 344 officers, **150% officer manning!**
- FY-93 all NAS Atlanta augment units were in a R-1 status, the highest possible combined rating of personnel manning and mobilization readiness. NAS Atlanta was the only Naval Reserve Air Station to achieve this unprecedented overall level of readiness.
- FY-94 NAS Atlanta had all augment units in a R-1 status. NAS Atlanta, during a Commander Naval Air Reserve Force inspection, was cited as having one of the best reserve training departments in the Naval Air Reserve Force!
- FY-95 NAS Atlanta stood up a new Carrier Group Unit 0867 to directly support fleet Carrier Battle Groups. Within six months this prestigious unit was at 70% readiness, with an expected 90% readiness rating (R-1) by the close of the fiscal year.

The demographics can be argued as can any statistically based study. However, the number of awards won by NAS Atlanta point to a combination of reserve support and

quality of life that spell success. The following awards clearly show that NAS Atlanta is one of the top reserve sites in the nation:

- NAS Atlanta received a **Chief of Naval Operations Installation Excellence Award** in July 1994.
- VR-46, based at NAS Atlanta, was selected as the 1994 Noel Davis Award winner as the **number one fleet logistics squadron!**
- 1993 Conway Trophy winner as the **number one Naval Air Reserve Activity!**
- NR Naval Station Rota 0167, based at NAS Atlanta, was the winner of the 1993 Barto Trophy as the **number one Naval Air Reserve Augmentation Unit!**
- 1992 Robert S. Gray Maintenance Award winner for **best maintenance department.**
- Winner of the 1992 **Naval Air Reserve Activity Safety Ashore award.**
- Commander Naval Reserve Force nominee for the 1992 Bronze Hammer Award.
- Honorable mention, Chief of Naval Operations 1992 NEY competition.
- Meritorious Unit Commendation awarded in 1990.
- The continued success of NAS Atlanta was recently recognized by the awarding of a **Meritorious Unit Commendation for sustained superior performance** from 1 October 1991 to 31 January 1994.

In closing there are four major factors to consider when considering what is responsible for the success of Dobbins/NAS Atlanta Joint Reserve Base.

- Outstanding Demographics as previously addressed.
- Geographics; commercial growth attracts high quality personnel essential to a good reserve program.
  - Jointness; at few other bases will you find all 6 DoD reserve components at the same location.
  - Community and business support for the DoD mission.
  - FY-95 NAS Atlanta was selected as the site for the newest asset in the Naval Air Reserve, VAW-77. This squadron will fly the E-2 early warning aircraft to assist the DEA in the vital drug interdiction mission. This decision was made in part due to the number of Naval Aviators available in the Atlanta area to fly and manage the avionics systems of the E-2.

- FY-95 Commander Naval Air Reserve Force requested a BRAC redirect to place VFA-203 and CVWR 20 at NAS Atlanta. These were decisions again based on reservist availability to staff these prestigious units.

- **Naval Reserve Recruiting, located in Atlanta, has consistently attained high recruiting goals:**

- ⇒ Atlanta has three reserve Officer recruiting Officers assigned to its demographic area, the largest number assigned in the U.S.

- ⇒ In FY-94, NAS Atlanta was the #1 NAS in Officer Recruiting.

- ⇒ Metro Atlanta area is critical to the minority recruiting effort.

- ⇒ Atlanta reserve recruiting made significant contributions to the FY-93 nation wide recruiting effort which is directly related to the Atlanta area (Detachment Four) being awarded Naval Reserve Recruiting Command Detachment of the year for FY-93.

- ⇒ As a major hub for Delta, ASA, Value Jet, KIWI and Air South, the local availability of pilots and aviation rates for manning of aviation units is facilitated.

- ⇒ A comparison of Naval Reserve Recruiting Command data for FY-94 shows Atlanta as a clear leader:

	<b>ATLANTA</b>	<b>SOUTH WEYMOUTH</b>
	<b>ENLISTED</b>	
Veterans	254	155
SAM's	22	20
<b>Total</b>	<b>276</b>	<b>175</b>
-----		
	<b>OFFICER</b>	
<b>Total</b>	<b>42</b>	<b>16</b>



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when contacting 950509-32R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

Mr. Ben Haskew  
President and CEO  
Cobb County Chamber of Commerce  
P.O. Box COBB  
Marietta, Georgia 30067-0032

Dear Mr. Haskew:

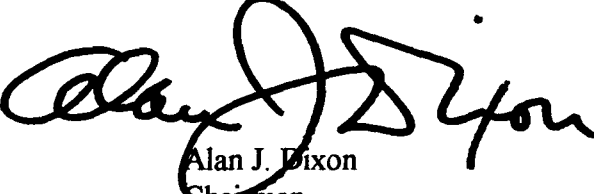
Thank you for forwarding to the Commission a copy of "NAS Atlanta Demographics, A Formula For Success." You can be assured that it will be carefully considered as we proceed with our review of analysis of the nation's military infrastructure.

As you may know, the Commission voted on May 10 to consider an additional thirty-five military activities as proposed changes to the Secretary of Defense's list of bases recommended for closure and realignment. The Commission identified NAS Atlanta at that hearing as a base to be considered as a proposed change.

The Commission will hold a public regional hearing in Atlanta, Georgia on June 9, 1995 to hear testimony from communities that would be affected by potential base closures and realignments. The State of Georgia has been allotted 100 minutes during this hearing to offer testimony in support of NAS Atlanta.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cmc



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950509-32R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

Mr. Larry Wheeler  
Chairman  
Cobb County Chamber of Commerce  
P.O. Box COBB  
Marietta, Georgia 30067-0032

Dear Mr. Wheeler:

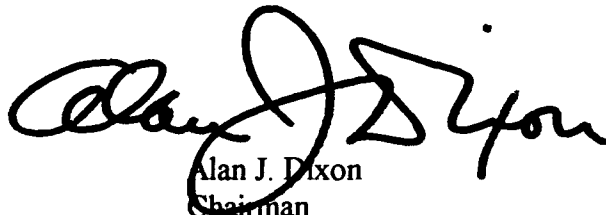
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I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cmc

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-1

<b>FROM:</b> PAUICH, MICHAEL	<b>TO:</b> KLING, S. LEE
<b>TITLE:</b> PRESIDENT	<b>TITLE:</b> COMMISSIONER
<b>ORGANIZATION:</b> HILL/DOO '95	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> DEFENSE DEPOT OGDEN,	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER		X	
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

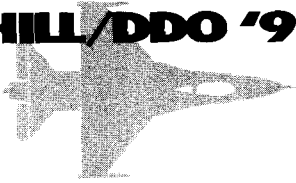
<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input checked="" type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

INFO IN SUPPORT OF DEPOT.

Due Date: 950517      Routing Date: 950510      Date Originated: 950504      Mail Date:

## HILL/DDO '95



3 May 1995  
1230/MP/010

Commissioner S. Lee Kling  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Commissioner Kling:

I want to thank you for your kind letter regarding the information we provided during your visit to Defense Depot Ogden, Utah (DDOU). It was our pleasure to be able to talk with you and Commissioner Steele. The process you are involved in is extremely complex and I personally appreciate your time and attention to all of the information you received. It is a tremendous task, but essential to ensuring the DoD emerges from this process with a better posture for the future than it began with.

The enclosed news article and photos are an indication of real world events as they relate to DDOU. As you can see, thirty minutes down the freeway from DDOU, the world's largest cargo aircraft was able to pick up its load from DDOU and be on its way. Real world events don't support DLA's concept of the only way for a distribution site to accomplish a world wide mission is for them to be near an Aerial Port of Embarkation (APOE). In reality, every major runway can be an APOE and DDOU is just minutes from two major ones - Hill AFB and Salt Lake City International.

I am also glad to be able to enclose a DLA news release. It seems they agree with us that the DLA tenants at DDOU should stay in Utah instead of moving to California. The best facilities available for their mission is right where they are.

I am also including some other information that applies to points I made during our discussion. I hope they are useful in your decision process. Thanks again for your effort and honest evaluation of the facts.

Sincerely,

Michael Pavich  
Major General USAF (RET)  
President, Hill/DDO '95, Inc.

Enclosure: News Clips, DLA News Release, Photos

HILL-DDO '95, INC.  
P.O. Box 1557  
OGDEN, UT 84401  
(801) 629-2254  
FAX: (801) 629-2251



4-28-95

# Rwandan President Leads Exhumation

LOS ANGELES TIMES

KIGALI, Rwanda — The Rwandan government scrambled to regain international respectability Thursday by inviting the world to investigate the horrors of Kibeho refugee camp — but it may have done as much damage as good with a macabre on-scene exhumation of bodies from mass graves.

On a ridge line in the hills of southwestern Rwanda, among the dead, the dying and the filthy ruins of 80,000 displaced refugees, this was as strange an official event as could be imagined.

The president of Rwanda, government ministers and military leaders summoned diplomats, relief workers and journalists to the scene to argue that they had nothing to hide in last weekend's bloody rampage.

President Pasteur Bizimungu called for the United States, the United Nations, the Organization of African Unity and southern European countries to join in an international inquiry into the killings. "The Rwandan government regrets these deaths," he said.

He said the inquiry should convene next week to determine how many died and how — and to investigate the army's decision to force the closure of the camp.

So far, the army of Rwanda has taken much of the blame for the bloodshed, jeopardizing international support crucial for postwar reconstruction.

But did hundreds die or thousands? And by what instigation and at whose hand? These questions have come to absorb the Rwandan government and nations who have pledged to help rebuild this country.

Rwandan officials were not satisfied, however, to leave the matter there. Bizimungu took the unusual step of leading the entourage down a hillside and announcing that, beginning right then, mass graves would be opened to count bodies. Workers began

## ■ Tents From Utah

The Defense Distribution Depot in Ogden has shipped 350 tents to support relief efforts in war-torn Rwanda.

The tents, weighing 240,000 pounds, are part of a combined shipment of supplies. The Soviet-built aircraft, which landed at Salt Lake International Airport late Thursday, is the largest cargo-carrying craft in the world.

digging into the soft, red soil.

Four hours later, the president announced the grim total — 338 — for the 15 grave sites.

"What was the point of announcing the formation of a commission, and then going out and saying we're going to unbury the bodies and settle the matter right here? It doesn't make any sense," remarked one Western diplomat.

The body count was only slightly more than the 300 that Rwandan officials had estimated. The United Nations had first estimated 4,000 were killed in the camp in two weekend clashes, but later lowered its estimate to 2,000. Relief workers estimated 4,000 casualties and insisted Thursday that many more graves mar these hillsides and that the camps' many latrines were used to dispose of bodies.

In closing the camp, the army argued it was attempting to screen refugees for those suspected in last year's ethnic slaughter here. Twice, armed refugees mounted charges against the soldiers using women and children as human shields, the army says.

While at Kibeho camp, the government and diplomats unsuccessfully attempted to coax the last refugee holdouts, about 1,000 of them, from a stronghold in a former school atop the ridge.

DEPARTMENT OF DEFENSE



DEFENSE LOGISTICS AGENCY

# news release

COMMUNICATIONS CENTER, ALEXANDRIA, VIRGINIA 22304-6100 • PUBLIC AFFAIRS OFFICE • (703) 274-6135

FOR IMMEDIATE RELEASE

April 26, 1995

FOR INFORMATION:

Captain F. G. Leeder, USN, 703/274-6135

The Defense Logistics Agency (DLA) Headquarters in Alexandria, Virginia, issued a clarifying statement today regarding DLA activities that are tenants on the Defense Distribution Depot Ogden (DDOU) complex. No final decisions have been made regarding relocation of tenant activities. Should the Base Closure and Realignment Commission accept the Secretary of Defense's recommendation to close DDOU, all Department of Defense tenants, other than the Army Reserve cantonment area, will be relocated from the Ogden complex. However, relocating activities within the Ogden/Salt Lake area is definitely an attractive option that will be explored, if suitable facilities are available.

The relocation of tenant activities impacted by Base Realignment and Closure decisions is dictated by the Base Realignment and Closure process. Such operational decisions are made by the tenant parent commands during implementation. Funding to relocate tenants is included in the Cost of Base Realignment Actions model used to compute the expected return on investment of the Department's recommendations. For cost estimating purposes only, DLA tenants were conceptually "moved" to a DLA Distribution Depot in San Joaquin, California. As stated above, DLA will attempt to relocate tenants in the Ogden/Salt Lake area.

DLA is committed to minimizing adverse impact to its talented workforce to the greatest extent feasible.

-30-

*As the buying agent for all branches of America's military services and a number of federal organizations, DLA annually purchases and distributes nearly \$10 billion of food, clothing, medical supplies, construction supplies, spare parts, electronics and fuel. Its Defense Contract Management Command supervises the completion of more than 350,000 contracts per year -- worth \$800 billion -- by private companies for the military services and federal organizations.*

The attached two pages further demonstrate the cost efficiency of DDOU:

- The first demonstrates that from the information the commission asked DLA to provide, the costs per ton for operations out of DDOU, are currently \$54.68 less than for operations out of Sharpe/Tracy.
- The second is an income / expense statement for DDOU operations for October '94 through March '95. Because of cost efficient operations, the Ogden facility has generated \$7.78 million for DLA to use to reduce the cost to customers for distribution operations. (The \$29.71 it charges for each transaction).
- Point of interest - the Western Region has lost \$47 million so far in FY95. It can't afford to close an efficient operation like DDOU.

### Cost Per Ton Issued

In response to DLA-CAAJ's response in April to Mr. Alan Dixon, Chairman of Defense Realignment Commission, the following provides a summary of the DLA-CAAJ submission.

	Ogden	San Joaquin
Bin Tonnage	7,127.8	22,038.4
Bin Cost	\$7,390,422	\$22,850,508
Bulk Tonnage	213,417.4	214,103.6
Bulk Cost	\$29,991,552	\$30,087,980
Total Tonnage	220,545.2	236,142.0
Total Cost	\$37,381,974	\$52,938,488
Cost Per Ton	\$169.50	\$224.18

DDOU - OGDEN/HILL  
INCOME/EXPENSE STATEMENT  
MARCH 1995

INCOME (Earnings) (000)

	<u>Ogden</u>	<u>Hill</u>	<u>Total</u>
Lines In and Out:			
Workload	1,022	445	1,467*
Unit Cost	29.71	29.71	29.71
Income From Lines In & Out	30,364	13,221	43,585
Reimbursement Income	12,240	1,625**	13,865
<b>Total Income</b>	<b>42,604</b>	<b>14,846</b>	<b>57,450</b>

EXPENSES\*\*\* (000)

Lines In and Out	22,583	15,991	38,574
Reimbursement Expense	12,240	1,625	13,865
<b>Total Expenses</b>	<b>34,823</b>	<b>17,616</b>	<b>52,439</b>
<b>NET INCOME FY 95*</b>	<b>7,781</b>	<b>(2,770)</b>	<b>5,011</b>

\* March = 123 Days of 250 Total Days

\*\* DERA Adjustment

\*\*\* Source - DDRW Unit Cost Spreadsheets

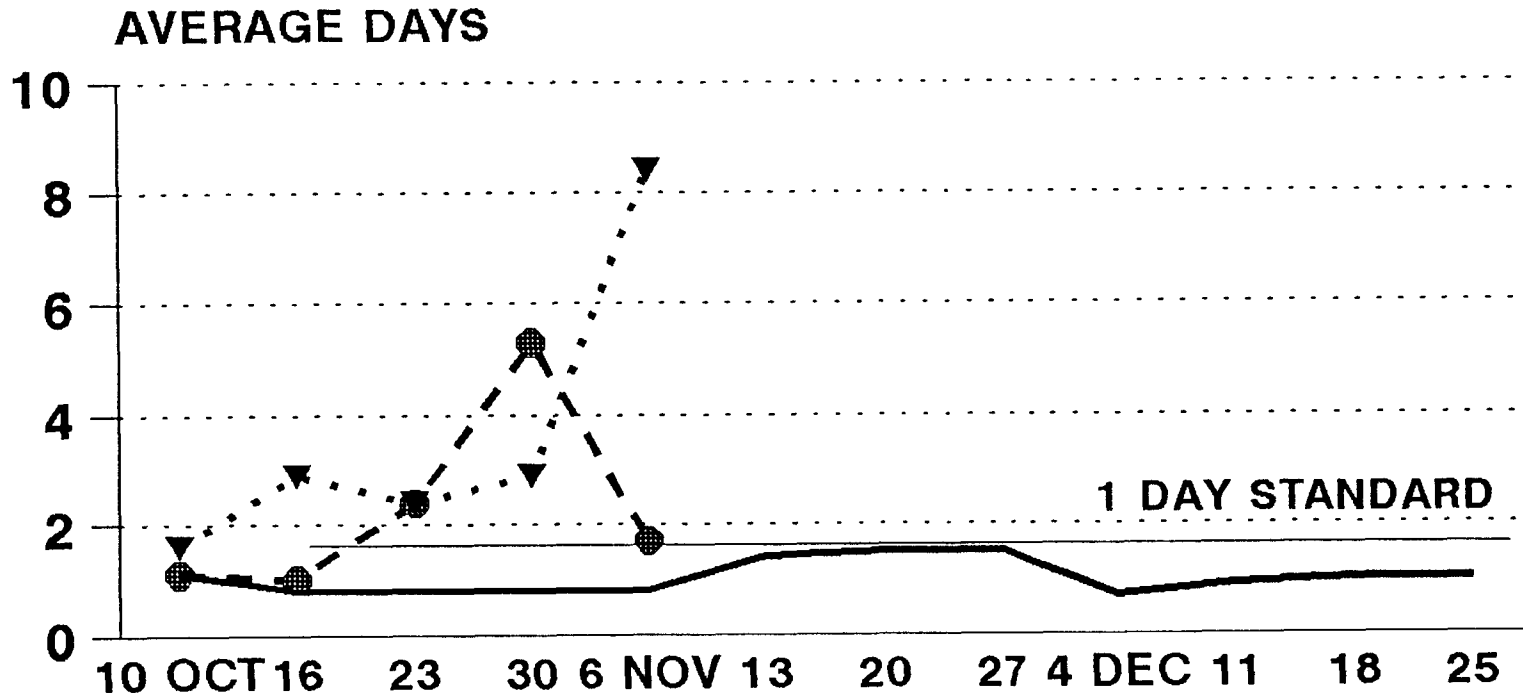
The attached two charts demonstrate the DDOU workforce ability to meet mission requirements during changing circumstances.

The Distribution Supply System (DSS) is a new data system to support distribution operations. It was installed at DDOU (as most new systems are) to have the bugs worked out and corrections made to software and mechanization. The system was installed at DDOU in Oct. '94, and after Ogden made over 800 corrections, it was installed at Sharpe and Tracy in March of '95.

What the charts measure is the ability of the Depot to satisfy customer requirements for High Priority, and Routine Material Requisition Orders (MROS). You can see that Ogden with a brand new system was able to stay right on (for priority) or very near (for routine) the customer satisfaction standards of 1 and 8 days respectively. You can also see that after the system had been made more user friendly, Sharpe and Tracy have not been as successful.

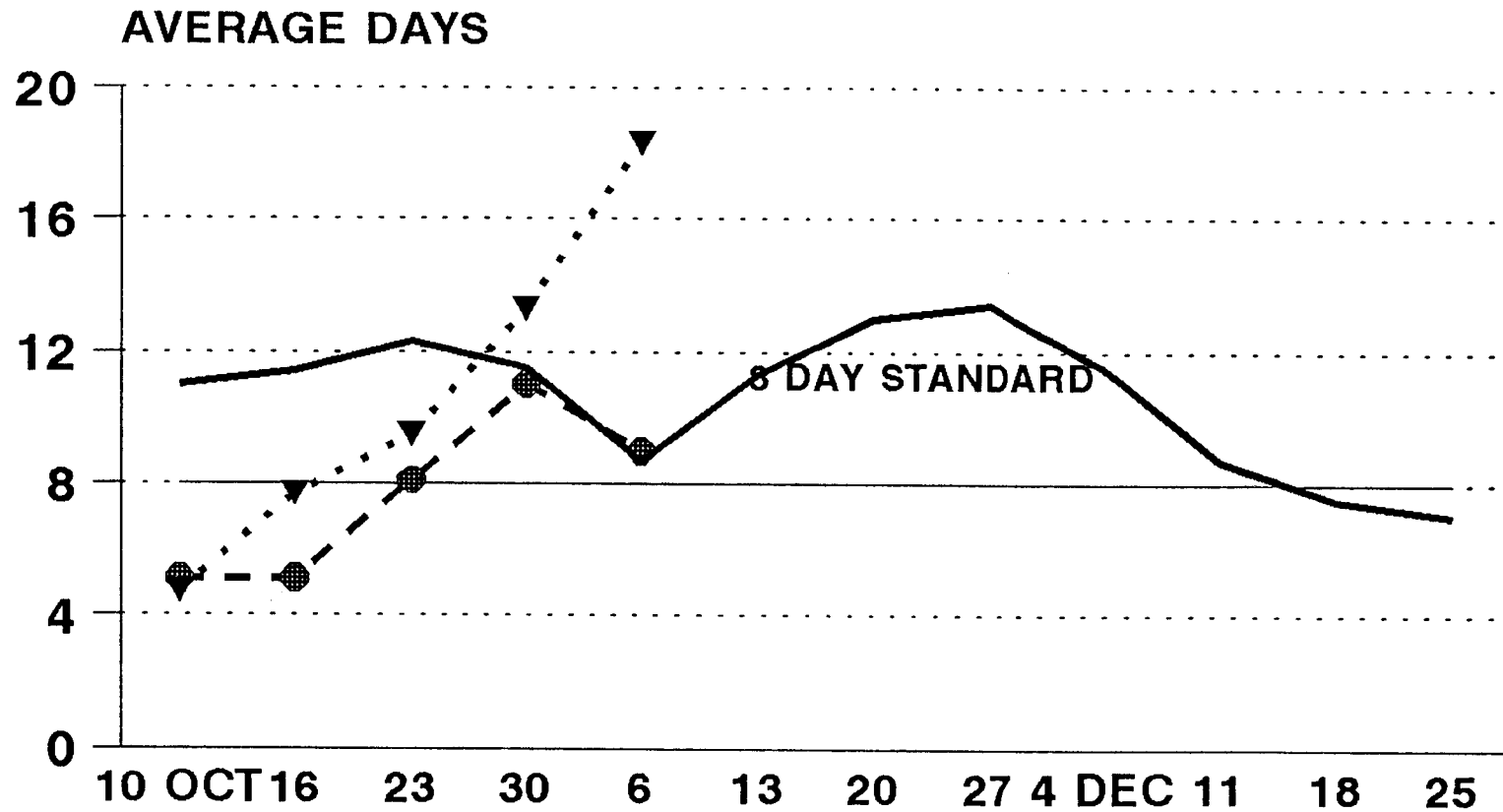
# HIGH PRIORITY MROs

## RECEIPT TO SHIP (DAYS)



OGDEN	—	1.1	0.8	0.8	0.8	0.8	1.4	1.5	1.5	0.7	0.9	1	1
TRACY	▼	1.6	2.9	2.4	2.9	8.4							
SHARPE	●	1.1	1	2.4	5.3	1.7							
		3/27	4/4	4/11	4/20	4/28							

# ROUTINE MROS RECEIPT TO SHIP (DAYS)



<b>OGDEN</b> —	11	11.4	12.3	11.5	8.7	11.3	13	13.4	11.5	8.7	7.5	7
<b>TRACY</b> ▼	4.7	7.7	9.5	13.3	18.3							
<b>SHARPE</b> ●	5.1	5.1	8.1	11	9							

3/27 4/4 4/11 4/20 4/28



Depot Combinations  
In The West

DLA's concept of operations says Depots:

1 - Must be collocated with a Container Consolidation Point (CCP) and be in close proximity to a port.

2 - Must have sufficient storage and throughput capacity to surge for wartime.

3 - Must be geographically located in proximity to customers, vendors or ports.

Below is a TABLE evaluating the three possible depot combinations in the west.

1 - Major distribution facility collocated with CCP and close to a port (yes or no)

Tracy/Sharpe: Yes, Sharpe and Tracy have both served as a CCP and are close to the port of Oakland.

Tracy/Ogden: Yes, Tracy and Ogden have both served as a CCP and Tracy is close to the port of Oakland.

Sharpe/Ogden: Yes, Sharpe and Ogden have both served as a CCP and Sharpe is close to the port of Oakland.

2 - Must have sufficient storage and throughput capacity to surge for wartime.

	Storage Capacity <u>ACF (000)</u>	<u>Ranking</u>	Throughput Capacity <u>Lines/8 Hours</u>	<u>Ranking</u>
Tracy/Sharpe	65,509	2	47,385	3
Tracy/Ogden	66,676	1	53,416	1
Sharpe/Ogden	62,509	3	48,583	2

3 - Must be geographically located in proximity to customers, vendors or ports.

Customers (Source DLA BRAC 95 SAILS)

Tracy/Sharpe: Only 42 of 287 customers listed (15%) are closer to Tracy/Sharpe than Ogden.

Tracy/Ogden: Ogden alone is closer to 85% of the customers listed than Tracy/Sharpe.

Sharpe/Ogden: Same as Tracy/Ogden.

Suppliers/Vendors (Source DLA BRAC 95 SAILS)

Tracy/Sharpe: Only 50 of the 191 supplies/vendors listed (26%) are closer to Tracy/Sharpe than Ogden.

Tracy/Ogden: Ogden alone is closer to 74% of the suppliers/vendors listed than Tracy/Sharpe.

Sharpe/Ogden: Same as Tracy/Ogden.

Port

All three combinations provide a geographic advantage to a port.



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950510-121

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 18, 1995

Major General Mike Pavich, USAF (Ret.)  
President, Hill/DDO '95, Inc.  
P.O. Box 1557  
Ogden, Utah 84401

Dear General Pavich:

Thank you for forwarding to me information concerning the Defense Distribution Depot, Ogden (DDOU). I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that the information you have provided will be considered by the Commission in our review and analysis of DDOU. As you may know, the Commission will hold a public hearing in San Francisco, California, on May 25, 1995, to hear testimony from communities that would be affected by potential base closure or realignments. The State of Utah has been allotted 75 minutes during the hearing to offer testimony in support of Hill AFB. In addition, the Commission has scheduled a base visit to Hill Air Force Base and DDOU on May 24, 1995, where we will observe firsthand the operations there.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

S. Lee Kling  
Commissioner

SLK:js

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-2

FROM: STARK, RAY	TO: DIXON
TITLE: GOV. AFFAIRS MANAGER	TITLE: CHAIRMAN
ORGANIZATION: BOISE, ID CHAMBER	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: MOUNTAIN HOME AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	ENT	COMMISSION MEMBERS	FYI	ACTION	ENT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950517	Routing Date: 950510	Date Originated: 950505	Mail Date:
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May 5, 1995

Alan J. Dixon, Chair  
Base Closure & Realignment Commission  
1700 N. Moore St., Ste. 1425  
Arlington, VA 22209

Please refer to this number  
when possible 9505102

Dear Mr. Dixon:

The Boise Area Chamber of Commerce strongly supports the continued operation of Mountain Home Air Force Base in Idaho. The base is NOT recommended for closure or realignment by the Department of Defense.

Since 1992, Mountain Home Air Force Base has been home to the 366th Wing, the air intervention Composite Wing. The attached policy statement describes in further detail why Mountain Home Air Force Base is an asset to the Department of Defense:

- \* Long runway for any aircraft in the inventory
- \* Abundant flying weather
- \* Existing training range (but we are working for more)
- \* No encroachment on urban areas
- \* Community support
- \* Low cost of living
- \* High quality of life

The Boise Area Chamber of Commerce realizes and appreciates the significance of the air base on the economy of the state of Idaho. Every base in the country benefits its area's economy. The Chamber policy statement highlights why the base is important to the military, not just on the economy of our area.

Mountain Home Air Force Base enjoys the support of the business and political leadership of the Boise area and the state of Idaho. Thank you for reviewing this information.

Very truly yours,

Ray Stark,  
Governmental Affairs Manager



*A Special Place*

**POLICY STATEMENT**

**SUPPORT THE CONTINUED OPERATION OF MOUNTAIN HOME AIR FORCE BASE**

**August 11, 1994**

POLICY STATEMENT: The Boise Area Chamber of Commerce supports the continued operation of Mountain Home Air Force Base.

1. The Air Base is an important, established asset to the U.S. Department of Defense.

Even though changing political events will lead to reprioritized military spending; training pilots, testing aircraft and maintaining combat readiness will continue to be a function of the Air Force.

2. The Air Base is an important asset to the State of Idaho.

Mountain Home Air Force Base is the largest, operational military facility in Idaho. Its economic impact on Elmore County and the State of Idaho is significant. The base employs over 4,000 active military personnel, 800 civilians and creates more than 3,000 secondary jobs. Annual payroll is over \$200 million. The air base provides extensive support to the Idaho Air and Army National Guard.

BACKGROUND:

Mountain Home Air Force Base was established in 1942 during World War II as an Army Air Base. Bomber and pursuit training occurred throughout the war. The base was deactivated at the end of the war.

The base was reactivated in 1949 as a SAC base with B-29 bombers. Extensive construction of buildings, roads, utilities and runways occurred during the 1950s. In 1960, SAC added B-47 bombers and constructed three Titan missile complexes off base. The missile complexes were deactivated in 1965.

TAC assumed control of the base in 1966 with RF-4s used for reconnaissance and tactical fighter training. With the arrival of F-111 fighter-bombers in 1972, the bases's bomber training mission was expanded. In 1982, EF-111s were added for an electronic jamming training mission. Many new base facilities were constructed in the 1980s.

In 1992, the Air Force created the Air Combat Command and established the 366th Wing at Mountain Home Air Force Base as the first air intervention Composite Wing. Aircraft assigned to the wing are: F-16C, F-15E, B-1B, F-15C/D, and KC-135.

Mountain Home Air Force Base is located 10 miles from the city of Mountain Home, Idaho (population 8,900) and within Elmore County (population 25,500). Mountain Home is located 44 miles southeast of Boise, the state capital, along Interstate 84.

Mountain Home is a base-oriented supportive community. It is located in a agricultural area with relatively mild climate, low cost living, low crime rate and unlimited access to recreation.

ASSETS TO THE U.S. DEPARTMENT OF DEFENSE:

**Long Runway.** The runway is 13,000 feet in length and is able to accommodate any aircraft in the Air Force inventory.

**Abundant Flying Weather.** Less than 2% of the missions are lost due to inclement weather.

**Existing Training Range.** The Saylor Creek Range, encompassing 174 square miles, is located 20 miles from the air base. There are vast areas of unencumbered airspace and established low level flying routes.

**New Facilities.** Construction has recently been completed on a 20 bed Hospital, Combat Support Center, Squadron Operations Building and many new support facilities.

**Good Location.** The base is located in a large, rural county in Southwest Idaho and does not impact on population centers.

**Citizen and Government Support.** The city of Mountain Home actively supports the base with on-going involvement. The Chamber of Commerce sponsors a Military Affairs Committee. The Governor of Idaho and the entire congressional delegation support the continued operation of Mountain Home Air Force Base.

**Educational Opportunities.** Continuing educational opportunities are provided on-base and in Boise by Boise State University.

**Low Cost of Living.** In the city of Mountain Home and in southwest Idaho, the cost of housing, food and energy is less than other comparable areas in the western United States.

**High Quality of Life.** Within a short distance are unlimited recreational opportunities for military personnel and their dependents, such as: national forests, state parks, the Sawtooth National Recreation Area, Sun Valley, and high desert areas that offer hunting, fishing, hiking, rafting and skiing. Less than an hour away, Boise offers year-round cultural and sporting events



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950510-2R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

Mr. Ray Stark  
Governmental Affairs Manager  
Boise Area Chamber of Commerce  
300 North 6th Street  
P.O. Box 2368  
Boise, Idaho 83701


Dear Mr. Stark:

Thank you for your recent letter in support of Mountain Home Air Force Base, Idaho. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I appreciate your providing information on Mountain Home Air Force Base and I can assure you that it will be considered in our review and analysis process.

Again, thank you for contacting the Commission. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cmc



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-3

FROM: AL LISON, RALPH	TO: GENERAL
TITLE: COMMANDING	TITLE:
ORGANIZATION: SELFRIDGE	ORGANIZATION: DBCR
INSTALLATION (s) DISCUSSED: SELFRIDGE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:  
**ISSUE PAPERS REGARDING SELFRIDGE.**

Due Date: _____	Routing Date: <u>950510</u>	Date Originated: <u>950509</u>	Mail Date: _____
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## INFORMATION PAPER

Please refer to this number  
when responding 950510-3

SUBJECT: Lead Based Paint in Family Housing Quarters at U. S. Army Garrison (TACOMSA) Selfridge Air National Guard Base Michigan.

PURPOSE. To provide information pertaining to conditions of lead based paint in the family housing quarters located at TACOMSA. Michigan.

## FACTS.

a. Family Quarters located on TACOMSA property have lead based paint above the action levels of 1.0mg/sqcm.

b. In 1994, a contracted consulting firm was hired through the Louisville District, Corps of Engineers performed A lead paint survey on Army Family quarters located on Selfridge ANG Base. Guidance in Army Technical note 420-70-2 (Surveying & Abating lead) was used in conducting this survey.

c. A representative sample of 221 sets of quarters were surveyed as prescribed by Technical Note 420-70-2. Per the Technical Note, survey results from this sample size represent the conditions in all family housing quarters on Post. Paint testing was performed with Spectrum Analyzer X-Ray Florescence equipment and with Atomic Absorption Spectrometry methods.

d. Lead Based Paint is managed in place based on current Army guidance. The internal painted surfaces are in good shape. Surfaces have been looked at and verified through ACSIM personnel when TACOMSA was seeking a waiver to a prohibitively expensive lead based paint policy. The DPW Office estimates that since 1978 (when lead paint production was drastically reduced) the interior surfaces have received at least 8 coats of non-lead paint which has served to encapsulate the lead underneath. When the paint peels and blisters arrangements are made to correct the situation either through self help, or through the Base Services Contractor. There is a 95 funded project to correct exterior paint deficiencies this summer. There are no other special requirements to perform on the painted surfaces.

e. Children and mothers are checked for elevated blood lead levels through the Community Health Nurse. Programs used to gather data and check are: Woman Infants and Children (WIC) used by lower enlisted personnel; Well Baby Clinic; and Prenatal Screenings. There are no cases of children with elevated blood lead levels on Selfridge.

Released By RALPH E. ALLISON Jr.  
LTC, AG (810)-574-6420  
Commanding

## INFORMATION PAPER

SUBJECT. Asbestos in Family Housing Quarters Located at U. S. Army Garrison Selfridge (TACOMSA), Michigan.

PURPOSE. To provide information to the Base Realignment and Closure Commission pertaining to asbestos in family housing quarters located at TACOMSA.

## FACTS.

a. There is asbestos located in family housing at TACOMSA. This material is predominantly located in the older housing units on the installation. Overall, the asbestos containing materials found in the quarters are inaccessible and do not pose a threat to residents unless disturbed by major construction activities.

b. In 1991, family housing quarters were surveyed for asbestos. Typical asbestos containing materials found were piping insulation, floor tile and plaster.

c. During the 1980s most of the observable asbestos pipe insulation in the family quarters was removed. If it could be seen, it was considered to be a threat that had the potential for future disruption and it was removed. Insulation was removed from crawl spaces, basement ceilings, attics and boiler rooms.

d. There is only one set of quarters that still has observable asbestos insulation in the basement ceiling. The insulation is in good condition and does not pose a threat based on current day asbestos logic and sniffer sampling. Unobservable/unaccessible asbestos pipe insulation remains inside wall cavities in most of the quarters and is considered encapsulated. The asbestos found in the floor tile does not pose a threat to normal living activities within the quarters since it is encapsulated in the floor tile itself and in most cases is covered up with layers of plywood underlayment and vinyl floor tile. Asbestos in plaster board is present in only a small amount of the quarters and does not pose a threat since it is encapsulated within the board itself.

Released By

RALPH E. ALLISON Jr.  
LTC, AG (810)-574-6420  
Commanding

## INFORMATION PAPER

SUBJECT. Impact of Base Realignment and Closure Action on U. S. Army Garrison (TACOMSA) Selfridge Activities.

PURPOSE. To provide information pertaining to the impact on facilities and services as a result of 1995 BRAC becoming law.

FACTS. During a recent BRAC visit by Commissioner Steele, information was requested in line with the above subject. Impact is as follows:

## a. Closure:

- 1) Lufberry Hall Guest House
- 2) Guest Quarters (Bldg 916)
- 3) Family Housing
- 4) Troop Billets
- 5) Chapel and Chapel Programs
- 6) Morale Welfare & Recreation
  - A) Officers Club
  - B) NCO Club
  - C) TACOM Community Club
  - D) Bowling Center
  - E) Golf Course
  - F) Teen Center
  - G) Youth Services
  - H) Arts and Crafts, Multicrafts
  - I) Woodcraft
  - J) Autocraft
  - K) Photocraft
  - L) Library
  - M) Outdoor Recreation
  - N) Fitness Center
  - O) Base Gym
  - P) Exceptional Family Member Program
  - Q) Relocation Assistance
  - R) Employment Help Office
  - S) Child Development Center
  - T) Family Child Care Programs
  - U) Military Family Team Building
- 7) Base Services Contractor
- 8) Officer Wives Club Thrift Shop
- 9) TACOMSA Offices that close
  - A) Commander's Office
  - B) Director of Public Works - All Housing
  - C) Resource Management
  - D) Morale Welfare and Support Offices
  - E) Logistics

b. Recommended for movement to TACOM as the soldier population does not change thus requiring these services.

- 1) Education Programs
- 2) Army Emergency Relief Services
- 3) Drug and Alcohol Programs
- 4) Inbound and Outbound Household Goods Movements in and out of the TACOMSA Area of Responsibility.

c. Below organizations have support agreements with TACOMSA. Organizations will need support from another organization. If another organization does not pick up the support, then closure is likely.

- 1) U.S. Army Health Clinic (Fort Knox has stated will close)
- 2) U.S. Army Dental Clinic (Fort Knox has stated will close)
- 3) U.S. Army Veterinary Clinic (Fort Knox has stated will close)
- 4) Commissary
- 5) Army Air Force Exchange System
  - A) Base Exchange
  - B) Military Clothing Sales Store
  - C) Class VI Store (Class VI - Alcohol)
  - D) Four Seasons
- 6) 127th FW will pick up police and fire support costs currently paid by TACOMSA.
- 7) 75th Explosive Ordnance Disposal Unit.

Released by

RALPH E. ALLISON Jr.  
LTC, AG (810)-574-6420  
Commanding

## POINT PAPER

AMSTA-CY

26 Apr 95

SUBJECT: Point Paper on U.S. Army Tank-automotive and Armaments Command Support Activity-Selfridge, (TACOMSA-S)

1. PURPOSE. To provide information pertaining to Army Housing as it pertains to Selfridge ANGB, MI.
2. DISCUSSION. This data is provided as a snapshot in time and was current as of the BRAC Commission visit. Due to the fluidity of a military population, numbers change from day-to-day but remain close to these. This breakout is for the Army population only and does not include other military units or branches which reside in our housing areas.
3. FACTS. TOTAL ARMY as of 24 April was 318 Personnel. This is a difference of seven personnel that was included in the briefing charts. This difference is due to the fluidity of a military population.

## TACOM

MAJOR GENERAL	08	01	
BRIGADIER GENERAL	07	01	
COLONEL	06	10	
LIEUTENANT COLONEL	05	18	
MAJOR	04	22	<u>TOTAL= 134</u>
CAPTAIN	03	30	
WARRANT	CW3	02	
COMMAND/STAFF SERGEANT MAJOR	E9	03	
FIRST/MASTER SERGEANT	E8	05	
SERGEANT FIRST CLASS	E7	17	
STAFF SERGEANT	E6	14	
SERGEANT	E5	07	
SPECIALIST	E4	02	
PRIVATE FIRST CLASS	E3	02	

READINESS GROUP  
SELFRIDGE ANG BASE, MI. 48045

MAJOR	04	04	
CAPTAIN	03	03	
MASTER SERGEANT	E8	03	<u>TOTAL= 43</u>
SERGEANT FIRST CLASS	E7	24	
STAFF SERGEANT	E6	08	
SERGEANT	E5	01	

182 FA MIARNG  
DETROIT, MI. 48237-3007

CAPTAIN	03	01	<u>TOTAL= 1</u>
---------	----	----	-----------------

UNITED STATES ARMY RECRUITING  
300 E. MICHIGAN AVE SUITE 303  
LANSING, MI. 48933-1486

CAPTAIN	03	01	
MASTER SERGEANT	E8	01	
SERGEANT FIRST CLASS	E7	18	<u>TOTAL= 61</u>
STAFF SERGEANT	E6	29	
SERGEANT	E5	12	

300/301/783RDMP  
3200 S.BEECH DALY RD  
INKSTER, MI. 48141

MAJOR	04	01	
CAPTAIN	03	01	
MASTER SERGEANT	E8	01	<u>TOTAL= 5</u>
SERGEANT FIRST CLASS	E7	01	
STAFF SERGEANT	E6	01	

323RD GENERAL HOSPITAL  
26402 W. 11 MILE RD.  
SOUTHFIELD, MI. 48034

SERGEANT FIRST CLASS	E7	01	<u>TOTAL= 2</u>
STAFF SERGEANT	E6	01	

5064TH USA  
28500 AVONDALE RD.  
INKSTER, MI. 48141

SERGEANT FIRST CLASS	E7	01	
SPECIALIST	E4	01	<u>TOTAL= 3</u>
MAJOR	04	01	

ENGINEER DISTRICT DETROIT  
DETROIT, MI. 48231

COLONEL	06	01	<u>TOTAL= 2</u>
MAJOR	04	01	

MEPS STATION  
1172 KIRTZ  
TROY, MI. 48048

MASTER SERGEANT	E8	01	<u>TOTAL= 4</u>
SERGEANT	E5	03	

2

3/85TH DIV  
SELFRIDGE ANG BASE, MI. 48045

WARRANT	CW2	01	
CAPTAIN	03	01	
MASTER SERGEANT	E8	01	<u>TOTAL= 11</u>
SERGEANT FIRST CLASS	E7	04	
STAFF SERGEANT	E6	02	
SPECIALIST	E4	02	

70TH DIV  
34451 SCHOOLCRAFT  
LIVONIA, MI. 48150

LIEUTENANT COLONEL	05	01	
MAJOR	04	01	
MASTER SERGEANT	E8	01	<u>TOTAL= 15</u>
SERGEANT FIRST CLASS	E7	06	
STAFF SERGEANT	E6	03	
SERGEANT	E5	03	

LIGHT GUARD ARMORY  
8 MILE ARMORY  
DETROIT, MI.

MAJOR	04	01	<u>TOTAL= 1</u>
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CID  
SELFRIDGE ANG BASE, MI. 48045

WARRANT	CW1	01	<u>TOTAL= 2</u>
SSGT	E6	01	

75TH DIV  
SELFRIDGE ANG BASE, MI. 48045

LIEUTENANT	02	01	
MASTER SERGEANT	E8	01	<u>TOTAL= 11</u>
STAFF SERGEANT	E6	05	
SERGEANT	E5	04	

314TH MI BN  
17825 N. SHERWOOD  
DETROIT, MI. 48212

LIEUTENANT	02	01	
CAPTAIN	03	01	
MASTER SERGEANT	E8	01	<u>TOTAL= 10</u>
SERGEANT FIRST CLASS	E7	05	
STAFF SERGEANT	E6	02	



3

HEALTH/DENTAC/VETERAN CLINICS  
SELFRIDGE ANG BASE, MI. 48045

MAJOR	04	02	
CAPTAIN	03	02	
STAFF SERGEANT	E6	01	<u>TOTAL= 10</u>
SERGEANT	E5	01	
SPECIALIST	E4	04	

902ND MI GROUP  
SELFRIDGE ANG BASE, MI. 48045

CAPTAIN	03	01	
WARRENT	CW2	01	<u>TOTAL= 3</u>
SERGEANT	E5	01	

RELEASED BY: RALPH E. ALLISON, JR.  
LTC, AG,  
Commanding  
(810) 574-6420

## FACT SHEET

26 Apr 95

1. PURPOSE: To provide the BRAC Commission information on personnel strengths at the United States Army Tank-automotive and Armaments Command Support Activity-Selfridge (TACOMSA).

2. DISCUSSION: The strengths reported to the BRAC Committee have not been consistent due to different agencies providing input to their headquarters. Listed below are the current authorized strengths per TDA documents or authorized funded positions and on-board/assigned strengths for TACOMSA.

## 3. FACTS:

## a. Breakout of Family Units.

SERVICE	OFFICER	ENLISTED	TOTAL
Army	113	212	325
Navy	8	80	88
Air Force	13	68	81
Marine Corps	10	64	74
Coast Guard/other	21	102	123
TOTAL	165	526	691

## b. Personnel strengths for Medical Center - Selfridge

AUTHORIZED				ON-BOARD/ASSIGNED			
OFF	ENL	CIV	CONTR	OFF	ENL	CIV	CONTR
2	7	10	1	1	8	8	1

OFF-Officer/ENL-Enlisted/CIV-Civilian Employee/CONTR-Contractor

## c. Personnel strengths for TACOMSA.

ORGANIZATION	AUTHORIZED				ON-BOARD/ASSIGNED			
	OFF	ENL	CIV	CONTR	OFF	ENL	CIV	CONTR
OFC OF CMDR	1	1	3	0	2	2	2	0
MIL PERS CTN TACOM *	1	4	2	0	0	5	2	0
HQ CO, TACOM *	1	5	0	0	1	8	0	0
CHAPEL **	1	1	1	0	1	0	1	0
RESOURCE MANAGEMENT	0	0	4	0	0	0	4	0
DEPT OF PUBLIC WORKS	0	0	11	0	0	0	11	0
COM/FAM ACT DIV	0	0	51	0	0	0	54	0
LOG DIV	0	0	3	0	0	0	3	0
EDUCATION	0	0	3	0	0	0	3	0
NAF EMPLOYEES	0	0	131	0	0	0	131	0
SERV-AIR INC.	0	0	0	97	0	0	0	97
TOTAL	4	11	209	97	4	15	211	97

OFF-Officer/ENL-Enlisted/CIV-Civilian Employee/CONTR-Contractor

\* Recommended to move to TACOM TDA

\*\* Civilian position will move to TACOM TDA

Released by:

Ralph E. Allison, Jr.  
LTC, AG (810)574-6420  
Commanding

## INFORMATION PAPER

SUBJECT: Physical condition of the Family Housing Quarters at U.S. Army Garrison (TACOMSA) Selfridge Air National Guard Base Michigan.

PURPOSE: To provide information pertaining to the condition of the family housing quarters located at TACOMSA, Michigan.

## FACTS.

a. Over the past 10 years TACOMSA has repaired, renovated and improved the physical condition of quarters to a level where just normal maintenance is required for upkeep.

b. The following is a list of the major repairs, renovations and improvements performed on the quarters at TACOMSA.

1. WHERRY RENOVATIONS - \$6.8M - replaced outdated metal kitchen cabinets with new birch cabinets. Installed dishwashers, added bedrooms and storage rooms, renovated bathrooms, added insulation and replaced sidewalks.

2. SEBILLE RENOVATIONS - \$5.1M - Replaced outdated metal kitchen cabinets. Installed dishwashers, renovated bathrooms, built garages, added insulation, improved windows, replaced sidewalks and installed patios and electrical improvements.

3. ALL QUARTERS - \$1.0M - Repaired and replaced roofs.

4. SEBILLE MANOR - \$310K - Foundation repairs.

5. 200/400/700 AREAS - \$500K Replace windows and exterior doors.

6. 200/400/700 AREAS - \$819K - Remove asbestos piping insulation.

7. 400/700 AREAS - \$700K - Electrical upgrade.

8. 200/400/700/900 AREAS \$35K - Installed additional hardwired smoke detectors.

9. 200/400 AREAS - \$500K - Exterior painting.

10. 200/400 AREAS - \$190K - Installed attic ventilation fans.

11. 700 AREA - \$30K Installed dishwashers.

c. Renovations have been completed bringing quarters up to a desirable level for residents. This has not always been the case and units fought mandatory housing policies which were in place

in the early eighties. With no mandatory policy in place, occupancy rates remain at 91% or better.

Released By

RALPH E. ALLISON, Jr.  
LTC AG (810) 574-6420  
Commanding

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-4

FROM: HENDRIX, EDITH	TO: COOK, BOB
TITLE: DIR OF DISTRIBUTION	TITLE: INTER TEAM LEADER
ORGANIZATION: OLA. REGION WEST	ORGANIZATION: OBCRC
INSTALLATION (S) DISCUSSED: SAN JOAQUIN DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

EXPLAINING DIFFERENCES BETWEEN THE BRAC 1993 AND 1995 DATA COLLECTION PROCESS FOR SHARPE AND TRACY.

Due Date: _____	Routing Date: <u>950510</u>	Date Originated: <u>950508</u>	Mail Date: _____
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DEFENSE LOGISTICS AGENCY  
DEFENSE DISTRIBUTION REGION WEST  
P.O. BOX 960001  
STOCKTON, CA 95296



IN REPLY  
REFER TO

8 MAY 1995

DDRW-T

SUBJECT: Rationale for the BRAC 1993 and BRAC 1995 Data Collection Process

TO: CAAJ (BRAC)

1. This letter is being written to explain the differences between the BRAC 1993 and BRAC 1995 Data Collection Process. Most specifically, to provide the Commission information concerning why data in BRAC 1993 for Sharpe and Tracy was collected and analyzed separately and why BRAC 1995 data was collected and analyzed jointly.

a. BACKGROUND

Defense Distribution Region West (DDRW) was formed in June 1990 as a result of Defense management Review Decision 902 - Distribution Consolidation. The first phase of consolidation created the Bay Area Prototype - the consolidation of the Defense Depot Tracy, Sharpe Army Depot, and the distribution function at the Naval Supply Center, Oakland.

In November 1990, the Director of the Defense Logistics Agency (DLA) approved the organization structure for DDRW. The approved organization detailed a structure consisting of a Region level organization comprised of nine directorate level organizations and five special staff offices on the Region staff, and two distribution sites - San Joaquin and Oakland. The San Joaquin Site was (as it is today) operations at three distinctly separate geographic locations - Tracy, Sharpe, and Rough & Ready Island. Although varying organization codes were developed and loaded into the financial and personnel systems, only one Activity Code was used for financial tracking purposes - DT. Accurate financial tracking became more of an issue as DLA continued depot consolidation in 1991, 1992 and 1993.

b. DISCUSSION

Effect of Financial Tracking Changes Between BRAC 1993 and BRAC 1995

In April 1992, DDRW received APCAPS Activity Codes for the depots and the Region organization. Actual implementation of the Activity Codes did not occur until October 1992. This was primarily done so the fiscal year could be completed capturing a complete history for the year without fragmenting the data and causing double bookkeeping in the financial arena. Establishment of these codes enabled the Region and depots to more discretely capture costs by individual depot.

May 9 95 16:48 P.02/03

Fax: 203-617-7259

DLA/CAAJ(BRAC)

8 MAY 1995

DDRW-T PAGE 2

SUBJECT: Rationale for the BRAC 1993 and BRAC 1995 Data Collection Process

In April 1994, DLA instituted changes in cost accounting processes. DLA recognized that consolidation had increased the complexity of the distribution business and that it was imperative that financial tools had not kept up with the complexity of business operations. Concerned with consistency across the entire system, it became critical that cost data be more useable. An intensive scrub began in February 1994 to clean up depot cost accounting inconsistencies. By April 1994, DLA was auditing samples of the Master Account Records (MAR) to ensure compliance of proper coding as well as assuring consistency in MAR coding at all locations. This was not an exercise to develop information for each geographic location.


Effect of Changes Within the BRAC Process Between BRAC 1993 and BRAC 1995

Data collection efforts for BRAC 1993 began in the summer of 1992 with initial submission provided to DLA in September. No distinction was made in the BRAC 1993 analysis of stand-alone depots and co-located depots - all were treated the same in the analysis. Sharpe and Tracy, even though they were organizationally consolidated, were considered separately in BRAC 1993. This required a significant amount of estimation and was criticized by the GAO in its review of the 1993 BRAC analysis.

c. CONCLUSION

In summary, DDRW followed established guidelines and procedures in BRAC 1993 as well as BRAC 1995. According to the GAO, DLA significantly improved its BRAC process from BRAC 1993 to BRAC 1995. Criteria was established to compare like depots with each other.

The establishment of separate Activity codes for each depot, while enabling DDRW to more discretely capture costs at the macro depot level, failed to further break-out data by separate geographic locations. BRAC 1995 criteria prevented DDRW from having to estimate separate data for Sharpe and Tracy. We were able to provide more accurate information by using the more macro approach.

  
EUDITH A. HENDRIX  
Director of Distribution

May 9 '95 16:49 P.03/03

Fax: 703-617-7259

DLA/CHJ(BRAC)

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510

5

FROM: <b>BOROSKO, MARTIN</b>	TO: <b>FARRINGTON, LES</b>
TITLE: <b>EXECUTIVE DIRECTOR</b>	TITLE: <b>CROSS SERVICE GAO ANALYST</b>
ORGANIZATION: <b>NAES; LAKEHURST</b>	ORGANIZATION: <b>OBCRC</b>
INSTALLATION (S) DISCUSSED: <b>NAES, LAKEHURST</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

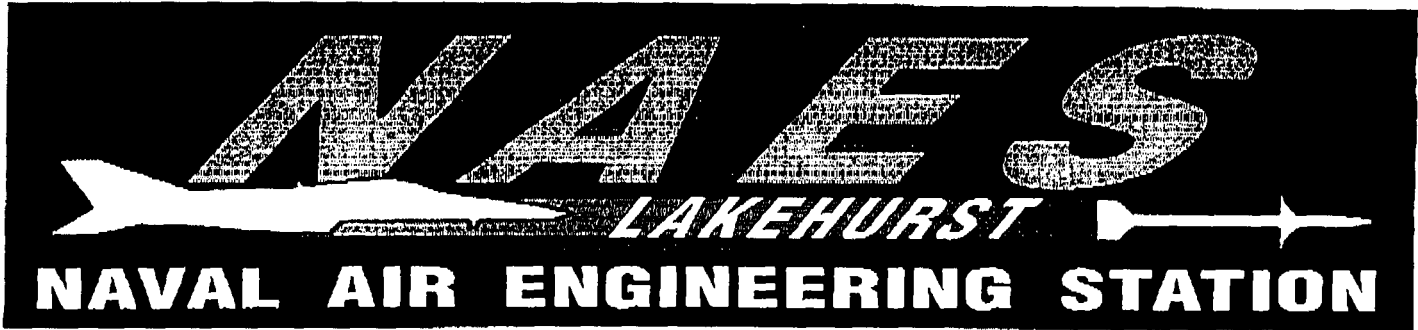
Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING PAPER DISCUSSING NAVY SHORE BASES CATAPULTS AT LAKEHURST AND PATUXENT RIVER.

Due Date: _____	Routing Date: <u>950510</u>	Date Originated: <u>950510</u>	Mail Date: _____
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**FAX FOR:** Mr. Lester C. Farrington  
Senior Analyst  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

(703) 696-0504  
(703) 696-0550 (Fax)

Please refer to this number  
when responding 950510-

5

**FROM:** F. Martin Borosko  
Executive Director  
Naval Air Engineering Station  
Route 547  
Lakehurst, NJ 08733-5000

(908) 323-2369  
(908) 323-7687 (Fax)

## NAVY SHORE BASED CATAPULTS

The Navy currently has inground test catapults located at two sites - NAWCAD Lakehurst and NAWCAD Patuxent River. Lakehurst has two catapults, C13 MOD 0 and C13 MOD 2. C13 MOD 0 are currently deployed on aircraft carriers CV63 (USS Kitty Hawk) through CV67 (USS JOHN F KENNEDY). The C13 MOD 2 catapults are currently deployed on CVN72 (USS ABRAHAM LINCOLN) and later carriers (and all carriers under construction). The C7 catapult located at Patuxent River is currently deployed on CV62 (USS INDEPENDENCE).

The land based catapults located at Lakehurst are fully instrumented (to fully collect engineering data on how the catapult and all sub-systems are performing) and have the capability to launch both dead loads and aircraft (deadloads are weighted carts that can be hooked to the catapult and launched down the catapult to simulate an aircraft; the catapult and deadload are configured with a special braking system to bring the deadload to a stop a few hundred feet beyond the catapult; for some test programs or test events, engineers can get all the data required by using a deadload, vice an aircraft, for a much lower cost; deadloads are also used to for initial testing for safety and risk reduction purposes). The catapults at Lakehurst are used extensively for catapult system or catapult sub-systems development programs (i.e. development of the actual catapult, not the aircraft that use the catapult). The Lakehurst catapults are also used to perform engineering investigations and other fleet inservice engineering support of catapult systems for the fleet. They are also used to check and calibrate all catapult low loss launch valves before each of these very large valves are shipped to an aircraft carrier.

The Patuxent River catapult is used for aircraft compatibility testing (i.e. testing of the aircraft, not the catapult system). Typically it is used for the initial testing to determine stress loads on the aircraft due to catapult launches; it is also used as new weapons are developed to determine the aircraft launch compatibility of the aircraft with these new weapons loaded (Lakehurst catapults could also perform these tests). The Patuxent River catapult has no deadload capability and minimal catapult instrumentation.

The Lakehurst catapults can perform all aspects of aircraft and new weapons compatibility testing. Some aircraft compatibility tests MUST be done at Lakehurst - specifically the aircraft compatibility testing and catapult launch bulletin development work for the longer C13 MOD 1 and C13 MOD 2 catapults (catapult launch bulletins are fleet manuals to tell aircraft carrier operators what catapult settings to use to launch aircraft at various wind conditions, aircraft weights, flap settings, etc)

Note: The C7 and the C13 MOD 0 catapults have similar catapult performance characteristics and are essentially the same length.

Note: The C13 MOD 1 and C13 MOD 2 are the same length and have similar performance characteristics for aircraft launches; however, they have many different components (C13 MOD1 has 18" cylinders and operates at 540psi while the C13 MOD 2 has 21" diameter cylinders and operates at 450psi); Lakehurst's C13 MOD 2 catapult is used to develop the catapult settings for the fleet for both the C13 MOD 1 and the C13 MOD 2 catapults in the fleet. Also, by using both the C13 MOD 0 (which has the same size components but is just shorter in overall length compared to the C13 MOD 1) and the C13 MOD 2, all fleet inservice engineering problems can be adequately addressed with the two Lakehurst catapults.

#### CATAPULTS IN FLEET SERVICE:

CV62 - 4 C7 catapults (goes out of service in 1999)  
CV63 - 4 C13 MOD 0 catapults (goes out of service in 2000)  
CV64 - 4 C13 MOD 0 catapults (goes out of service in 2002)  
CVN65 - 4 C13 MOD 0 catapults  
CV66 - 3 C13 MOD 0 catapults and one C13 MOD 1 catapult (goes out of service in 1996)  
CV67 - 3 C13 MOD 0 catapults and one C13 MOD 1 catapult  
CVN68 - 4 C13 MOD 1 catapults  
CVN69 - 4 C13 MOD 1 catapults  
CVN70 - 4 C13 MOD 1 catapults  
CVN71 - 4 C13 MOD 1 catapults  
CVN72 - 4 C13 MOD 2 catapults  
CVN73 - 4 C13 MOD 2 catapults  
CVN74 (under construction) - 4 C13 MOD 2 catapults  
CVN75 (under construction) - 4 C13 MOD 2 catapults  
CVN76 (in budget to be built) - 4 C13 MOD 2 catapults

## COMPARISON OF NAWCAD TEST CATAPULTS

TEST CATAPULT	GENERAL CONFIGURATION	MAIN CAPABILITIES
TC13 MOD 0 (LAKEHURST)	<p>POWER STROKE - 250 FEET</p> <p>18 INCH DIAMETER POWER CYLINDERS</p> <p>INSTALLED AT FOOT OF 12,000 FT. RUNWAY ON 0.8 DEGREES ANGLE TO RUNWAY CENTERLINE</p> <p>DRY TYPE STEAM ACCUMULATOR - 3,000 CU. FT.</p>	<p>DEADLOAD LAUNCH CAPABLE</p> <p>FULL CATAPULT INSTRUMENTATION</p> <p>AIRCRAFT LAUNCH CAPABLE</p> <p>SAFE AIRCRAFT ROLL-OUT BELOW FLYING SPEED</p> <p>6.5 G's AT 180 KNOTS</p>
TC13 MOD 2 (1) (LAKEHURST)	<p>POWER STROKE - 310 FEET</p> <p>21 INCH DIAMETER POWER CYLINDERS</p> <p>INSTALLED AT FOOT OF 12,000 FT. RUNWAY ON 1.1 DEGREES ANGLE TO RUNWAY CENTERLINE</p> <p>WET TYPE STEAM ACCUMULATOR - 1,600 CU. FT.</p>	<p>DEADLOAD LAUNCH CAPABLE</p> <p>FULL CATAPULT INSTRUMENTATION</p> <p>AIRCRAFT LAUNCH CAPABLE</p> <p>SAFE AIRCRAFT ROLL-OUT BELOW FLYING SPEED</p> <p>5.2 G's AT 160 KNOTS</p> <p>WET STEAM ACCUMULATOR CHARGE/PERFORMANCE TESTING</p>
TC7 (PAXTUXENT RIVER)	<p>POWER STROKE - 253 FEET</p> <p>18 INCH DIAMETER POWER CYLINDERS</p> <p>INSTALLED ON 1,350 FT LONG FINGER SITE TO 9,700 FT. RUNWAY AT 8.0 DEGREE ANGLE (INTERSECT AT 1,660 FT RUNWAY MARK)</p> <p>DRY TYPE STEAM ACCUMULATOR - 3,000 CU. FT.</p>	<p>NO DEADLOAD CAPABILITY</p> <p>NO CATAPULT INSTRUMENTATION CAPABILITY</p> <p>AIRCRAFT LAUNCH CAPABLE ABOVE FLYING SPEED</p> <p>ON FINGER RUNWAY SPUR AT 8 DEGREE ANGLE TO RUNWAY</p> <p>6.5 G's AT 180 KNOTS</p>

NOTES:

(1) TC13 MOD 2 CATAPULT CONFIGURED TO LATEST STYLE SHIPBOARD CATAPULT CONFIGURATIONS

TEST VERSUS SHIP CATAPULT TYPES/EQUIPMENT COMPARISON

CAT TYPE AND LENGTH	TEST CATS		CV/CV(N) CATAPULTS (4 CATS ON ALL SHIPS)													
			EXISTING OPERATIONAL					FUTURE								
	TC13 MOD 2	TC13 MOD 0	TC7	***	***	***	***	***	***	***	***	***	***	***	***	
C13-2 310 FT (21 INCH DIA CYL)	X															
C13-1 310 FT (18 INCH DIA CYL)																
C13-0 250 FT (18 INCH DIA CYL)		X														
C7 250 FT (18 INCH DIA CYL)			X													
CAT STEAM SYSTEM TYPE																
WET ACCUMULATOR	X															
DRY ACCUMULATOR	X	X														
CAT ELECTRICAL CONTROL AND CONSOLE TYPE																
CVN68/72 (ICCS-BUBBLE CONSOLE)	X															
CV675 STYLE (WRAP AROUND CONSOLE)			X													
CV63 STYLE (LINEAR SHAPE CONSOLE)		X														
CV59 STYLE (MECH CRANK CONSOLE)																
RETRACTION ENGINE TYPE																
ROTARY (RRE) TYPE	X	X	X													
LINEAR (LRE) TYPE		X														

X = EXISTING  
P = PLANNED  
(N) = NUCLEAR

GENERAL DESCRIPTION OF KEY CATAPULT ASPECTS RELATED TO SHOREBASED  
CATAPULT TEST FACILITIES AT LAKEHURST AND PATUXENT RIVER

1. General key aspects of aircraft carrier steam powered catapults that have been developed over the last forty years are as follows:

a. Catapult Length: Catapult length has generally increased to provide a smooth aircraft tow load that is as low as possible to minimize airframe stress. As new aircraft were developed and aircraft weights increased, longer catapults were necessary to minimize the tow load profile/airframe stresses. The most current (longest) fleet catapult length is 310 ft.

b. Catapult Power Cylinder Size: Two sizes are currently in use; 18 and 21 inch diameter. The most current system uses 21 inch diameter power cylinders. The advantage of 21 inch cylinders is it allows use of a lower steam accumulator launching pressure (450 psi versus 520 psi) to provide similar launching energies. The lower steam pressures are a great advantage to ships that utilize nuclear power plants.

c. Catapult Steam System: An accumulator is used to stored a charge of steam that provides the energy for each catapult launch. Older catapult versions use "dry" steam accumulators while newer versions use a "wet" steam accumulator. The wet accumulator is approximately half hot water (bottom) and half steam (top); a portion of the water "flashes" to steam as a catapult launch progresses thereby supplementing the steam energy. The design is such that recharging the accumulator with steam after a launch heats the remaining water to the desired temperatures and replenishes the water used on the previous launch. The main advantage of the wet type is a smaller volume is required compared to dry type (1900 versus 3000 cu.ft). All current fleet catapults utilize a wet type accumulator.

d. Catapult Control System: Catapult electrical control systems have developed to improve reliability/maintainability. The latest system is known as "ICCS-Bubble" type which provides an environmentally controlled capsule containing the catapult launching officer. Note: ICCS means Integrated Catapult Control Station.

e. Catapult Retraction System: The catapult retraction system is used to return (retract) the catapult piston assemblies to the full aft position (catapult station zero) for the next launch. A key aspect of the system is its cycle time must be minimal to allow a potential launch interval of 45 seconds. Older systems utilize linear retraction engines (LRE) while the latest catapults utilize rotary retraction engines (RRE). The main advantage of the RRE is it is about half the weight and volume of an LRE.

2. NAWCAD test catapult specialized capabilities:

a. Deadload Launch Capability: The two test catapults at Lakehurst (TC13 Mod 2 and TC13 Mod 0) have this capability; the TC7 catapult at Patuxent River does not. This capability allows rapid cycle launches (approx. every 3 minutes) of deadload weights that can be varied to simulate any aircraft weight from 10,000 to 100,000 pounds. This method of evaluating critical catapult component development at energies equivalent to those required to launch aircraft is very cost efficient and safe.

b. Catapult Instrumentation: The TC13 Mod 2 and TC13 Mod 0 catapults at Lakehurst are each permanently wired for full instrumentation. This system provides approx. 100 parameters per catapult at key locations on the equipment and provides for quick/accurate test program evaluation/results.

c. Runway/Catapult Interface: Catapult/aircraft test programs are often approached conservatively which can require aircraft launches below normal flying speeds. These type launches require the aircraft to safely roll-out after a launch. Consequently positioning of the catapult in relation to the runway is ideally on the runway centerline such that the pilot does not have to negotiate a high speed rolling turn. The two NAWCADLKE test catapults, TC13 Mod 2 and TC13 Mod 0, are located at the foot of a 12,000 ft. long dedicated test runway and are 1.1 and 0.6 degrees offset to the runway centerline, respectively. The TC7 catapult at Patuxent River is 8.0 degrees offset to a 9,700 ft operational runway.

d. Test Catapult Steam Power Plants:

(1) Lakehurst: One power plant at Lakehurst supplies steam to both catapults (TC13 Mod 2 and Tc13 Mod 0) and also supplies steam heat to surrounding PEVD buildings. It contains 2 operational boilers that can deliver a combined total of 138,000 pounds per hour (one at 38,000 and one at 100,000 pounds per hour) at 600 psi. Flow capacity in this range is necessary when developing/testing catapult wet accumulator charging system performance (ability to heat accumulator water adequately is critical to launch performance).

(2) Patuxent River: One power plant at Patuxent River is dedicated to supply steam to the TC7 catapult. It contains 2 operational boilers that can deliver a combined total of 52,000 pounds per hour (26,000 pounds per hour each) at 680 psi.

3. As shown on the following chart the TC13 Mod 2 catapult at NAWCADLKE utilizes all the latest machinery used on our newest fleet catapults. The TC13 Mod 0 and TC7 test catapults are similar to the other ship catapults shown.

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-6

<b>FROM:</b> SARBANES, PAUL	<b>TO:</b> COX
<b>TITLE:</b> SENATOR (MD)	<b>TITLE:</b> COMMISSIONER
<b>ORGANIZATION:</b> U.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> FORT RITCHIE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

REQUESTING THAT COMM. COX AND COMM STEELE VISIT FORT RITCHIE AND SITE R. ON MAY 18,

Due Date: 950512	Routing Date: 950510	Date Originated: 950509	Mail Date:
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# United States Senate

WASHINGTON, DC 20510

May 9, 1995

Commissioner Rebecca G. Cox  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street  
Arlington, Virginia 22209

Dear Commissioner Cox:

It has come to our attention that you plan to visit Letterkenny Army Depot on May 18th, and we are writing to urge you to include a visit to Fort Ritchie and Site R as a part of your agenda for that day.

As you may know, Fort Ritchie is located only a few miles south of Letterkenny and we would be pleased to assist in arranging a tour and briefing that would accommodate your schedule. As you heard during the May 4th regional hearing, the Department of Defense, in its recommendation to close Ritchie, dramatically overestimated cost savings, overlooked many of the synergies that exist among Fort Ritchie's tenants and failed to recognize its critical support for Site R. In our view, a visit to the site would help to clarify many of the issues and concerns regarding DOD's recommendation.

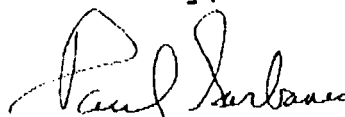
We hope you will be able to visit and we look forward to your response.

With best regards,

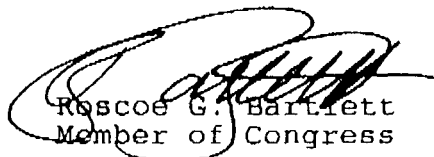
Sincerely,



Barbara A. Mikulski  
United States Senator



Paul S. Sarbanes  
United States Senator



Roscoe G. Bartlett  
Member of Congress

# United States Senate

WASHINGTON, DC 20510

May 9, 1995

Commissioner Wendi L. Steele  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street  
Arlington, Virginia 22209

Dear Commissioner Steele:

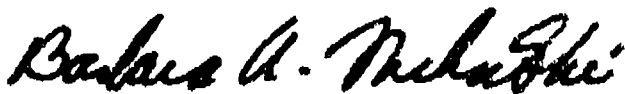
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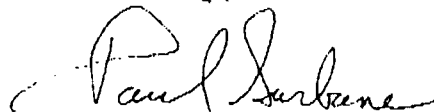
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With best regards,

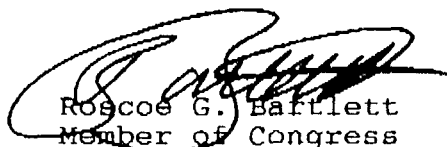
Sincerely,



Barbara A. Mikulski  
United States Senator



Paul S. Sarbanes  
United States Senator



Roscoe G. Bartlett  
Member of Congress

# United States Senate

WASHINGTON, DC 20510

May 9, 1995

950510-6

Commissioner Wendi L. Steele  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street  
Arlington, Virginia 22209

Dear Commissioner Steele:

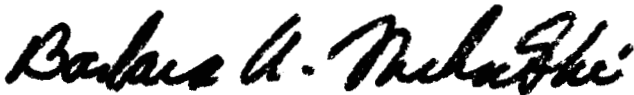
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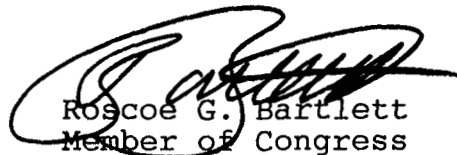
Sincerely,



Barbara A. Mikulski  
United States Senator



Paul S. Sarbanes  
United States Senator



Roscoe G. Bartlett  
Member of Congress

# United States Senate

WASHINGTON, DC 20510

May 9, 1995

Please refer to this number  
when responding 950510-6

Commissioner Rebecca G. Cox  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street  
Arlington, Virginia 22209

Dear Commissioner Cox:

It has come to our attention that you plan to visit Letterkenny Army Depot on May 18th, and we are writing to urge you to include a visit to Fort Ritchie and Site R as a part of your agenda for that day.

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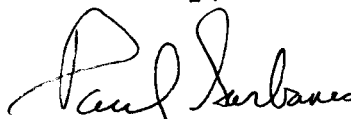
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With best regards,

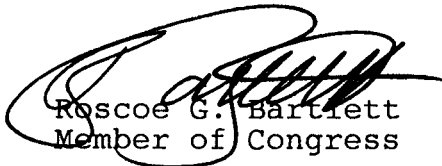
Sincerely,



Barbara A. Mikulski  
United States Senator



Paul S. Sarbanes  
United States Senator



Roscoe G. Bartlett  
Member of Congress



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

For a copy of this document  
write to: (304) 950-510-621

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 19, 1995

The Honorable Barbara A. Mikulski  
United States Senate  
Washington, D.C. 20510

Dear Senator Mikulski:

Thank you for your letter inviting me to visit Fort Ritchie, and Site R in conjunction with my planned visit to Letterkenny Army Depot on May 18, 1995. Unfortunately, my schedule changed that day and I could not accomodate a base visit to Letterkenny Army Depot.

Of course, at any time during the process you and the Ft. Ritchie community are welcome to meet with Commissioners or Commission staff, schedules permitting, to present any new information on Ft. Ritchie. All information presented to the Commission receives the same careful review and analysis. In addition, the Commission will be holding hearings in Washington, DC on June 12-13 at which Members of Congress will be invited to present testimony to the Commission.

Again, I appreciate the invitation. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,

Wendi Louise Steele  
Commissioner

WLS:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

when referring to this

950510-6R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 19, 1995

The Honorable Paul Sarbanes  
United States Senate  
Washington, D.C. 20510

Dear Senator Sarbanes:

Thank you for your letter inviting me to visit Fort Ritchie, and Site R in conjunction with my planned visit to Letterkenny Army Depot on May 18, 1995. Unfortunately, my schedule changed that day and I could not accomodate a base visit to Letterkenny Army Depot.

Of course, at any time during the process you and the Ft. Ritchie community are welcome to meet with Commissioners or Commission staff, schedules permitting, to present any new information on Ft. Ritchie. All information presented to the Commission receives the same careful review and analysis. In addition, the Commission will be holding hearings in Washington, DC on June 12-13 at which Members of Congress will be invited to present testimony to the Commission.

Again, I appreciate the invitation. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,

Wendi Louise Steele  
Commissioner

WLS:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to file number

when responding 950510-6R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 19, 1995

The Honorable Roscoe G. Bartlett  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Bartlett:

Thank you for your letter inviting me to visit Fort Ritchie, and Site R in conjunction with my planned visit to Letterkenny Army Depot on May 18, 1995. Unfortunately, my schedule changed that day and I could not accomodate a base visit to Letterkenny Army Depot.

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Sincerely,

Wendi Louise Steele  
Commissioner

WLS:js



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding **950510-6R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTROYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 19, 1995

The Honorable Barbara A. Mikulski  
United States Senate  
Washington, D.C. 20510

Dear Senator Mikulski:

Thank you for your letter inviting me to visit Fort Ritchie, and Site R in conjunction with my planned visit to Letterkenny Army Depot on May 18, 1995. Unfortunately, my schedule changed that day and I could not accomodate a base visit to Letterkenny Army Depot.

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Sincerely,

Rebecca Cox  
Commissioner

RC:js





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number  
when responding **950510-6R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 19, 1995

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United States Senate  
Washington, D.C. 20510

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Again, I appreciate the invitation. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,

Rebecca Cox  
Commissioner

RC:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to file number  
when responding 950510-621

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 19, 1995

The Honorable Roscoe G. Bartlett  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Bartlett:

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Of course, at any time during the process you and the Ft. Ritchie community are welcome to meet with Commissioners or Commission staff, schedules permitting, to present any new information on Ft. Ritchie. All information presented to the Commission receives the same careful review and analysis. In addition, the Commission will be holding hearings in Washington, DC on June 12-13 at which Members of Congress will be invited to present testimony to the Commission.

Again, I appreciate the invitation. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,

Rebecca Cox  
Commissioner

RC:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-7

FROM: HEIDENREICH, WES	TO: ACKERMAN, STEVE
TITLE: ELECTRONIC WARFARE DIREC.	TITLE: AF ASSOC. ANALYST
ORGANIZATION: EDWARDS, AFB	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: EGLIN AFB, EDWARDS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

RESPONSE TO QUESTIONS REGARDING MOVE OF REXCAD TO EDWARDS AND AFEWES TO PATUXENT RIVER.

Due Date:

Routing Date: 950510

Date Originated: 9

Mail Date:

For Test & Evaluation officials:  
Eglin AFB

950510-7

1. What knowledge do you have on the level (or percentage) of workload to total available capacity at the REDCAP and AFEWES facilities?

2. When conducting live-flight exercises, does electronically-linking the REDCAP and the AFEWES simulation systems result in a real-time loss of data?

3. Based on your knowledge of the REDCAP and AFEWES missions, as well as infrastructure in place at both Edwards AFB and NAWC Patuxent River, what percentage and type of equipment would be required to be moved in order to effectively conduct the mission?

What infrastructures are in place at both Edwards AFB and NAS Patuxent River to adequately house and operate the necessary equipment to effectively carry out the REDCAP mission?

4. The Test & Evaluation Joint Cross-Service Group has noted that the collocation of HITL and ISTF capabilities "allows for the sharing of costly resources." Given the Electronic Combat Integrated Test (ECIT) program upgrade at the Avionics Test and Integration complex at Edwards AFB, what differences in capabilities exist between Edwards and Patuxent River, and which facility is more capable of integrating the REDCAP's and AFEWES's HITL missions?

5. To your knowledge, is there any MILCON planned at Edwards to accommodate the AFEWES and REDCAP missions, or are these missions to be housed and operated in pre-existing structures?

Stephen M. Ackerman  
Defense Base Closure and Realignment Commission  
Air Force Team  
04/19/95

1. The level of workload as related to overall capacity at REDCAP and AFEWES [or any other test and evaluation (T&E) facility] is highly dependent upon how it is measured. If measured in terms of overall hardware use (as was done using the BRAC methodology), present utilization of REDCAP and AFEWES is very low (13 and 36 percent, respectively, and anticipated to decrease to 10 and 28 percent based upon workload projections). The BRAC methodology recognized that test planning, data reduction and analysis, etc, are important parts of testing and usually take significantly more time than actual test conduct; however, these aspects of T&E are generally personnel (vs facility) limited, and they can often be accommodated separately from the test facility.

Both REDCAP and AFEWES are composed of several test capabilities (16 and 18 component capabilities, respectively). The BRAC methodology recognized that, although a couple of these capabilities enjoy relatively high customer demand, overall it would be misleading to equate general facility utilization to that usage associated with the most used component. This is especially true for REDCAP and AFEWES, since most of their capabilities have had no or one customer in the past few years. For example, nine of REDCAP's test capabilities have not been utilized by a single customer in the past three years; the same is true for seven of AFEWES' capabilities.

2. Electronically linking REDCAP and AFEWES to themselves or to other test facilities does not necessarily result in lost data, but it does result in some data delay. Depending upon the purpose of the test, resulting data delays may or may not be of concern. For example, if REDCAP is linked for the purpose of providing simulated Integrated Air Defense System (IADS) cueing to terminal threats, resulting data delays should not cause problems since IADS command and control is highly people-dependent and human interactions (by their nature) are slower than electronically transferred data. However, linking terminal threat simulators to a remote test facility for the purpose of evaluating electronic countermeasures is infeasible because resulting data latency adversely impacts responses of the system under test.

The real value of linking depends upon its impact to the electronic warfare (EW) test process. Although the technical feasibility of linking REDCAP and AFEWES during live-flight exercises was demonstrated over three years ago, the resulting usefulness was such that not a single test customer has requested it.

3. Approximately 44% of the equipment at REDCAP and 50% of the equipment at AFEWES would have to be moved in order to effectively conduct EW T&E. Infrastructure currently available within the AF Flight Test Center to accommodate the REDCAP mission includes the overall facility (some MILCON is needed for work in the existing building), scenario and environment generation capability, data analysis computers, host capabilities for the system under test, and the ability to conduct hardware-in-the-loop testing against threat radars netted together into a simulated IADS.

4. The ISTF capabilities at Edwards AFB and Pax River NAS are similar in some regards and disparate in others. For example, the ISTF capability at Pax River has more advanced

instrumentation (e.g., signal generation and environment monitoring) than currently exists in the Avionics Test and Integration Complex (ATIC) at Edwards. The ECIT program will upgrade the instrumentation in the ATIC; however, most of the ECIT funds are required for joint Air Force/Navy efforts to develop infrared, radar target, and communications/navigation/identification test capabilities that do not exist in any ISTF.

In terms of facilities, the ATIC is more capable than the ISTF at Pax River because of the former's ability to accommodate large (bomber and cargo) size (or multiple fighter size) aircraft. Thus, incorporating REDCAP and AFEWES capabilities into the ATIC would make them available for testing aircraft of all sizes, while moving the HITL missions to Pax River would restrict their use to only single fighter-size vehicles. Additionally, BRAC COBRA analysis shows Edwards to be the most cost-efficient location to receive the REDCAP and AFEWES HITL missions.

5. Although initial BRAC estimates did not include any MILCON at Edwards AFB, subsequent site visits could not locate sufficient existing floor space (that area thought to be available is required for future ECIT equipment). Thus, a floor would have to be added in a pre-existing structure to accommodate the REDCAP and AFEWES missions; this will require \$2.8M in MILCON, which has been input into the BRAC COBRA analysis.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-8

FROM: <u>GIULIANI, RUDOLPH</u>	TO: <u>DIXON</u>
TITLE: <u>MAYOR</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>CITY OF NEW YORK</u>	ORGANIZATION: <u>DBRC</u>
INSTALLATION (s) DISCUSSED: <u>FORT TOTTEN, FORT HAMILTON, STATEN ISLAND NRC</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT FOR 3 FACILITIES.

Due Date: <u>950512</u>	Routing Date: <u>950510</u>	Date Originated: <u>950505</u>	Mail Date:
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THE CITY OF NEW YORK  
OFFICE OF THE MAYOR  
NEW YORK, N.Y. 10007

RECEIVED  
MAY 17 1995  
950510-8

May 5, 1995

The Honorable Alan J. Dixon, Chairman  
U. S. Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209

Dear Mr. Dixon:

I am writing to express my concern over the intent of the Department of Defense to reduce significantly U.S. military operations in three New York City installations: Fort Totten in Queens; Fort Hamilton in Brooklyn and the Naval Reserve Center in Staten Island. Although the cost savings of such realignments are projected to be significant to the federal government, I believe these actions are not justifiable when one considers their economic impact on New York City.

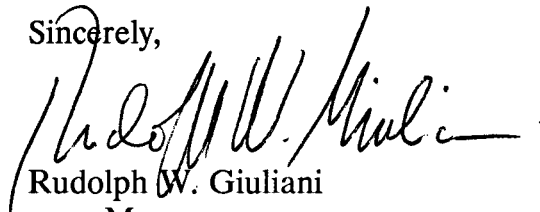
With all three properties, the Department of Defense suggests disposing of all family housing in or adjacent to base properties, which I believe will have serious impacts on the neighborhoods involved. Since I took office in 1993, I have proposed an agenda to revitalize New York City. This agenda addresses the structural deficiencies in New York City's economy that have caused it to lag behind the economic recovery being experienced in the rest of the country. Our work will ultimately create more jobs, make our City fiscally sound and more fully establish New York as the preeminent economic generator for the tri-state area. From the beginning of my Administration, I have said that this recovery must begin in our City's neighborhoods. It is self-evident that abandoning a large stock of family housing, as well reducing the accompanying administrative/support functions for each base in these neighborhoods, will have an adverse economic effect.



This round of base closure/realignment leaves the New York City area with but a skeleton of military support services. In addition to active duty personnel, there are some 60,000 military retirees in the New York City area who depend on these installations for continued access to military services. The Department of Defense's own justification for realigning these properties leaves it unclear as to whether any support services will remain in New York City for these deserving veterans. If these realignments are successful, the New York City area, having seen our Staten Island Naval complex and several Brooklyn Naval Station properties closed as a result of earlier Commission actions, will effectively have no military presence. While the City has been able to mitigate the effects of previous closings through proactive development, I believe these actions provide evidence of a pattern of unfairly targeting New York City installations for reduction or closure, which jeopardizes the future economic security of the entire region.

These realignment actions deserve a second look. We are interested in working with the Commission to discuss further the many ways in which the continued full operation of these military properties are an asset to the City.

Sincerely,



Rudolph W. Giuliani  
Mayor



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

when responding 950510-8R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 11, 1995

The Honorable Rudolph Giuliani  
Office of the Mayor  
New York, New York 10007


Dear Mayor Giuliani:

Thank you for your recent letter regarding the Department of Defense's recommendation on Fort Totten, Fort Hamilton and the Naval Reserve Center in Staten Island. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-9

FROM: <u>VALENZUELA, RITA</u>	TO: <u>DIXON</u>
TITLE: <u>MAYOR</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>CITY OF MONTEREY PARK, CA</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>LONG BEACH NAVAL SHIPYARD</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING CITY COUNCIL RES # 9957 IN SUPPORT OF LONG BEACH.

Due Date: <u>950512</u>	Routing Date: <u>950510</u>	Date Originated: <u>950503</u>	Mail Date:
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# CITY OF MONTEREY PARK

320 west newmark avenue ▪ monterey park, ca 91754-2896  
▪ municipal services center



May 3, 1995

Alan J. Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 9505109

Dear Chairman Dixon:

At its Council Meeting of April 24, 1995, the City Council of the City of Monterey Park adopted Resolution No. 9957 supporting the continued operation of the Long Beach Naval Shipyard and other Southern California military facilities. Enclosed please find a copy of this important resolution.

The State of California, and especially Southern California, have been unfairly burdened with the brunt of Department of Defense base closures as mandated by the Base Closure and Realignment Commissions in 1988, 1991 and 1993. The economy in Southern California is still in recession. Economic experts already realize that California will be the last of the States to show signs of a positive economic recovery. Our unemployment rate is well above the national average and we cannot afford to lose any more high skilled jobs. This single facility generates over 10,000 jobs. The closure of the Long Beach Naval Shipyard will result in a loss of \$757 million to the region's economy. In addition, over 970 private sector businesses will be affected by the closure of the Long Beach Naval Shipyard.

The Long Beach Naval Shipyard is ranked by the Navy as 3rd in military value of all public shipyards. It is the only facility south of Washington state, capable of dry docking large ships such as aircraft carriers, which would cost \$742 million to duplicate in San Diego. It is the only public shipyard in the country with direct access to the open seas, where the vast majority of our Pacific surface fleets operate.

These are just a few reasons why the City Council of the City of Monterey Park adopted Resolution No. 9957. We understand that cuts must be within the Department of Defense, but by closing the Long Beach Naval Shipyard or any other military facilities in Southern California, there will be immeasurable adverse effects on California's economy, the nation's military defense system, and the United States' eminence in advanced technologies.

Sincerely,

Rita Valenzuela  
Mayor

RV:wts

ENCL: As Stated.  
CCL3-25.WPD

RESOLUTION NO. 9957

A RESOLUTION OF THE CITY COUNCIL OF THE CITY MONTEREY PARK, CALIFORNIA SUPPORTING THE CONTINUED OPERATIONS OF THE LONG BEACH NAVAL SHIPYARD AND OTHER SOUTHERN CALIFORNIA MILITARY FACILITIES.

WHEREAS, the State of California has endured billions of dollars of losses through a disproportionate share of Department of Defense closures as mandated by the Federally appointed Base closures and Realignment commissions in 1988, 1991, and 1993; and,

WHEREAS, it has been documented that the State of California has suffered more than its share of economic devastation during the current worldwide recession, and will be the last of the States to show signs of a positive recovery; and,

WHEREAS, the State of California has sustained both human and natural disasters in recent years from earthquakes in San Francisco and Los Angeles areas, fires in Northern and Southern California, and from the civil unrest in the greater Los Angeles area; and,

WHEREAS, the State of California through its world preeminence in the technologies of earth and space travel, military defense systems and interglobal communications have been the free world's greatest guarantor of peace through strength of leadership; and,

WHEREAS, the Southern California region has suffered significant job losses due to Federally mandated base closures in 1991 - 1993; and,

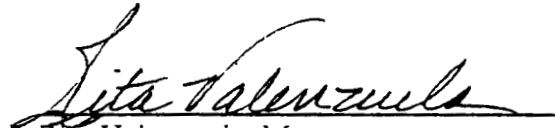
WHEREAS, 970 private sector businesses will be affected by the closure of the Long Beach Naval Shipyard; and ,

WHEREAS , the closure of the Long Beach naval Shipyard will result in \$757 million annually in regional economic losses;


NOW, THEREFORE, BE IT RESOLVED that the City Council of the City of Monterey Park hereby supports the continued operations of the Long Beach Naval Shipyard and all other military facilities in the Southern California region and will transmit this resolution to the President of the United States and members of the State of California congressional delegation in Washington, D.C.

April 19, 1995  
Resolution No. 9957  
Page two

PASSED AND APPROVED AND ADOPTED this 24<sup>th</sup> day of April, 1995.

  
Rita Valenzuela, Mayor  
City of Monterey Park,  
California

ATTEST:

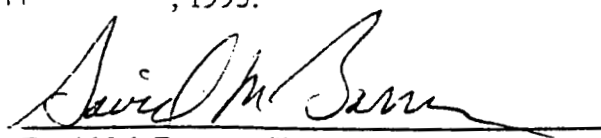
  
David M. Barron, City Clerk  
City of Monterey Park,  
California

State of California )  
County of Los Angeles) ss.  
City of Monterey Park )

I, David M. Barron, City Clerk of the City of Monterey Park, California , do hereby certify that the foregoing Resolution No. 9957 was duly and regularly adopted by the City Council of the City of Monterey Park at a meeting held on the 24th day of April , 1995, by the following vote:

AYES: COUNCIL MEMBERS: CHU, PURVIS, BALDERRAMA, VALENZUELA  
NAES: COUNCIL MEMBERS: NONE  
ABSENT:; COUNCIL MEMBERS: NONE  
ABSTAIN: COUNCIL MEMBERS: ALONSO

Dated this 24th day of April , 1995.

  
David M. Barron, City Clerk  
City of Monterey Park,  
California



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950510-9R1

May 11, 1995

The Honorable Rita Valenzuela  
Mayor, City of Monterey Park  
320 West Newmark Avenue  
Monterey Park, California 91754-2896

Dear Mayor Valenzuela:

Thank you for providing the Commission with a copy of Resolution No. 9957 expressing the City of Monterey Park's support for the Long Beach Naval Shipyard and other military facilities in Southern California. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-10

FROM: POWELL, RAY	TO: DIXON
TITLE: COMM OF PUBLIC LANDS	TITLE: CHAIRMAN
ORGANIZATION: NEW MEXICO	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: KIRTLAND	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		ⓧ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

STATING THE STATE WILL LEASE PART OF MESA DEL SOL TO KIRTLAND AFB TO HELP PRESERVE OR EXPAND ITS MISSIONS.

Due Date: 950512      Routing Date: 950510      Date Originated: 950502      Mail Date:





State of New Mexico  
Commissioner of Public Lands

RAY POWELL, M.S., D.V.M.  
COMMISSIONER

310 OLD SANTA FE TRAIL P.O. BOX 1148  
SANTA FE, NEW MEXICO 87504-1148

(505) 827-5760  
FAX (505) 827-5766

May 2, 1995

Please refer to this number  
when responding 950510-10

Alan Dixon, Chairman  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Dixon:

I am writing to submit testimony to the Defense Base Closure and Realignment Commission with respect to Kirtland Air Force Base in Albuquerque, NM.

As the administrator of the land grant trust for the State of New Mexico, I am responsible for maximizing the revenues and uses of nearly nine million acres of state trust land.

One of our most valuable properties is the 12,500-acre Mesa del Sol tract, held in trust for the University of New Mexico. It is located in southeast Albuquerque and immediately adjacent to Kirtland Air Force Base. For many years, we leased portions of Mesa del Sol to Kirtland Air Force Base for various activities.

About a year ago, I extended an offer to base commander General Charles Perez that he consider leasing portions of Mesa del Sol again if it became desirable or necessary to help Kirtland Air Force Base preserve or expand its missions.

I hereby reiterate that offer to the commission. I am prepared to approve long-term leases to the base for any appropriate mission and support activities, such as offices or base housing.

The availability of Mesa del Sol not only means that Kirtland could remain viable, but could support an Air Force decision to relocate other, compatible operations to Kirtland.

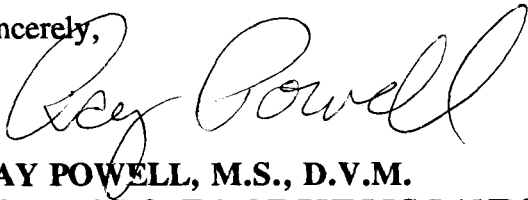
Moreover, utilizing part of Mesa del Sol for housing and support facilities could alleviate concerns about Albuquerque's air quality.

**MESA DEL SOL**  
**MAY 2, 1995**  
**PAGE 2**

I appreciate the commission's efforts in resolving this difficult issue, and I appreciate your consideration during your deliberations.

Please call me if I can help in any other way.

Sincerely,

A handwritten signature in cursive script that reads "Ray Powell". The signature is written in black ink and is positioned above the typed name.

**RAY POWELL, M.S., D.V.M.**  
**COMMISSIONER OF PUBLIC LANDS**

Enclosure

xc: Kirtland Retention Task Force  
Mayor Martin Chavez  
Senator Jeff Bingaman  
Senator Pete Domenici  
Representative Bill Richardson  
Representative Steve Schiff

RP/EM:jas



State of New Mexico  
Commissioner of Public Lands

RAY POWELL, M.S., D.V.M.  
COMMISSIONER

310 OLD SANTA FE TRAIL P.O. BOX 1148

(505) 827-5760  
FAX (505) 827-5766

SANTA FE, NEW MEXICO 87504-1148

February 14, 1995

VIA TELEFACSIMILE AND U.S. MAIL

Brig. General Charles H. Perez  
377 ABW\CC  
2000 Wyoming, SE  
KAFB, NM 87117-5606

RE: Availability of Mesa del Sol for KAFB Uses

Dear General Perez:

In my position as Commissioner of Public Lands for the State of New Mexico I am charged with the responsibility of managing and controlling approximately nine million surface acres throughout the state of New Mexico. As you know one of the key components of this land trust is the area known as Mesa del Sol.

I am keenly aware of Kirtland Air Force Base's contributions to New Mexico, the United States and indeed the world. I am also aware that in today's atmosphere of government "downsizing" a base must either be a growing entity or face potential reductions, even closure. In the past, the State Land Office has made known to Kirtland that Mesa del Sol could be utilized for certain base mission expansions, housing and scientific research. The availability of adjacent land would, hopefully, assist in the decision making process to make sure that Kirtland Air Force Base remains viable. I again wish to re-enforce and reiterate the availability of the Mesa del Sol area for the appropriate type of base expansion.

I am very grateful for your cooperation regarding the potential loop road. This type of cooperation lends itself to mission expansion and further development of both Kirtland Air Force Base and the greater Albuquerque area.

I would like to invite you and your staff to the State Land Office to meet with me and Mr. Harry Relkin, my assistant for Commercial Resources. We can fill you in on our planning process for Mesa del Sol and discuss the potential for a cooperative relationship.

Sincerely,

A handwritten signature in cursive script that reads "Ray Powell".

RAY POWELL, M.S., D.V.M.  
COMMISSIONER OF PUBLIC LANDS

RP/HNR/dtb



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950510-10R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

Mr. Ray Powell, M.S., D.V.M.  
Commissioner of Public Lands  
State of New Mexico  
310 Old Santa Fe Trail, P.O. Box 1148  
Santa Fe, New Mexico 87504-1148


Dear Mr. Powell:

Thank you for your recent letter regarding the State of New Mexico's offer to lease portions of Mesa del Sol to Kirtland Air Force Base. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations regarding Kirtland Air Force Base.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-11

FROM: KELTY, EUGENE T.	TO: DIXON
TITLE: CHAIR PERSON	TITLE: CHAIRMAN
ORGANIZATION: Comm. BOARD 7, NY	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FORT TOTTEN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950517	Routing Date: 950510	Date Originated: 950504	Mail Date:
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# Community Board 7

Borough of Queens

Bay Terrace, College Point, Beechhurst, Flushing,  
Malba, Queensborough Hill and Whitestone

45-35 KISSENA BLVD., FLUSHING, NY 11355

(718) 359-2800

Fax: (718) 463-3891

Claire Shulman  
Borough President

Terrie Moran  
Director Community Boards

Eugene T. Kelty, Jr.  
Chairperson

Regina Colletta  
District Manager

May 4, 1995

Hon. Allan Dixon  
Chairman Defense Base Realignment  
and Closure Commission (BRAC)  
1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 950510-11

RE: FORT TOTTEN

Dear Chairman Dixon:

This is to advise you that Community Board #7 Queens opposes the preliminary closure designation for Fort Totten in Queens.

Presently, this is the home of the 77th Army Reserve Command - the largest reserve in the nation. The dislocation of approximately 6,500 reservists, who live, work or train at Fort Totten will impact on the economy of the local community. Community Board #7 is one of the largest community boards of the 59 boards in the City of New York with a population of well over 250,000. Community Board #7's district encompasses 16 public schools, 4 junior high schools, 1 high school, 17 private and parochial grammar schools, 2 private and parochial high schools, 2 special schools for the handicapped, 7 public libraries, 3 major hospitals, and 63 park locations. Transportation is easily accessible with 23 bus lines, Long Island Railroad, #7 subway station, Throggs Neck & Whitestone Bridges, a major airport and nearby expressways and parkways. Shopping is conveniently located throughout our district.

It is apparent with all the amenities, as stated above, it would not be in the best interest of the personnel, programs and ancillary units to relocate this base. Moreover, the Fort Totten base has provided a very good working relationship with the surrounding communities. It is our belief that this base would flourish even more than it does now, once any threat of closure is removed.

Our office is willing to work with your office (BRAC) in providing additional documentation or testimony. Your careful consideration of these remarks will be greatly appreciated and we look forward to hearing from you regarding this important matter.

Sincerely,

*Eugene T. Kelty, Jr.*

Eugene T. Kelty, Jr.  
Chairperson

See over for cc's



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

950510-11R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 1, 1995

Mr. Eugene T. Kelty, Jr.  
Chairperson, Community Board 7  
Borough of Queens  
45-35 Kissena Boulevard  
Flushing, New York 11355

Dear Mr. Kelty:

Thank you for your correspondence on behalf of Community Board #7, Queens, New York, concerning the Secretary of Defense's recommendations on Fort Totten, New York. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of Fort Totten.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-12

FROM: <u>KRYGSMAN, ALEXANDER</u>	TO: <u>DIXON</u>
TITLE: <u>PORT DIRECTOR</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>PORT OF STOCKTON, CA</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>ROUGH AND READY ISLAND, SAN JOAQUIN DEPT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER		X	
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

SUPPORTING PROPOSAL TO REALIGN ROUGH AND READY ISLAND AND TURN CONTROL OF LAND OVER TO PORT OF STOCKTON, ALSO, LETTER OF SUPPORT FOR SAN JOAQUIN DEPT.

Due Date: 950512

Routing Date: 950510

Date Originated: 950504

Mail Date:





## Port of Stockton

General Offices: P.O. Box 2089, Stockton, CA 95201-2089  
(209) 946-0246 / FAX (209) 465-7244 / TELEX 35-9467

May 4, 1995

Please refer to this number  
when responding.

Mr. Alan J. Dixon, Chairman  
Defense Base Closure and Realignment Commission  
1700 Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

I attended the BRAC Commission hearing at San Francisco on April 28, 1995, and at that time delivered a statement for the record in writing, supporting the request for realignment of the Rough and Ready Island Naval facility in Stockton. Please find herewith, an editorial published in the local newspaper "The Record," advocating realignment of Rough and Ready Island as well as commenting on other bases in our county.

You will note that our community is not taking a position of "don't close any bases in our back yard," but is looking at this as realistically as possible. As you can see, there continues to be strong support for realignment of Rough and Ready Island. The editorial also notes that the Navy has announced its intention to end its mission on Rough and Ready Island. In this case, it would be best for the community, as well as for the Navy, if the Port of Stockton could take over the non-communications functions now, allowing for a gradual conversion to maritime and industrial uses, while allowing the Navy to continue its communication's mission indefinitely, if it so desired. All other Federal users on Rough and Ready Island can also continue their operations as needed, while allowing the Port to maximize the utilization of space and facilities that are not needed by the Navy or by the various other Federal agencies that utilize the facility.

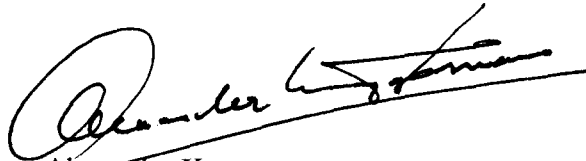
This could be an exemplary way to convert a facility from military use to civilian use without disruption of the military mission and with the least disruption to the community.

While proposing realignment of the Rough and Ready Island Naval facility, we support continued operation of the Defense Logistics Agency's depots, the Sharp Depot at Lathrop and the Tracy Depot.

Chairman Alan J. Dixon  
May 4, 1995  
Page two

The Port of Stockton, in addition to being a deepwater sea port, is a distribution facility performing many similar functions as the Defense Logistics depots. From our experience and expertise in storage and distribution and from our contact with these depots, they are extremely well operated and efficient. Their accuracy rating of 99.7% is an extremely high rating. Besides that, the government investment in these facilities is very large and they continue to be in full service as the Western Distribution Center serving the Pacific area. We strongly support keeping these Defense distribution depots open.

Very truly yours,

A handwritten signature in black ink, appearing to read "Alexander Krygsman", written over a horizontal line.

Alexander Krygsman  
Port Director

AK/jlk

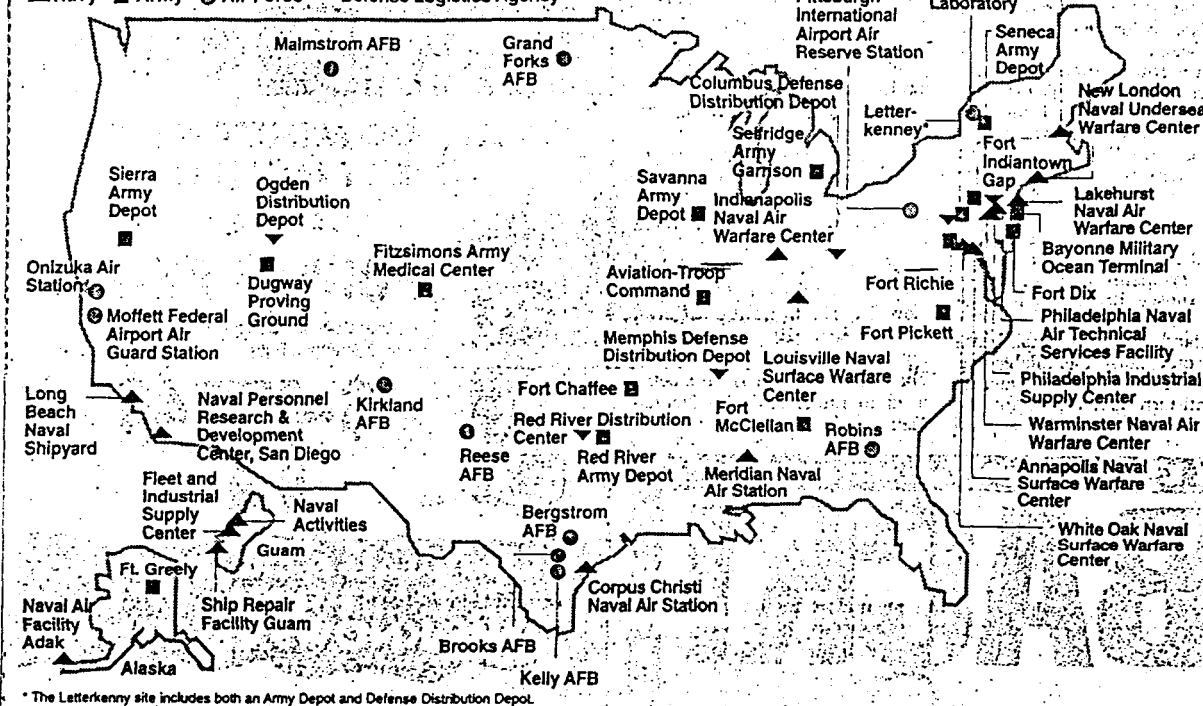
Enclosures

cc: Commissioners, Stockton Port District  
San Joaquin Partnership  
Senator Patrick Johnston  
Senator Diane Feinstein  
Senator Barbara Boxer  
Congressman Richard Pombo

## Significant base closures and realignments

The Pentagon has recommended closing or realigning 59 major domestic military bases and 87 smaller facilities. If approved by an independent commission, the cutbacks will eliminate 34,000 civilian jobs, and save taxpayers \$4 billion a year. This map locates installations the Department of Defense considers 'significant' because they include at least 200 civilian jobs or at least 500 military jobs.

▲ Navy ■ Army ● Air Force ▼ Defense Logistics Agency



Source: U.S. Department of Defense

Record news services

# Base closures: Keep politics out

The possibility that the defense depots in Tracy and Lathrop could be added to the Defense Base Realignment and Closure Commission's 1995 hit list is sobering.

Those depots — Sharpe Army and Tracy Defense as the Defense Distribution Region West facilities are popularly known — provide more than 2,300 jobs and a half-billion dollar infusion into San Joaquin County's economy. The impact on this county would be devastating.

But we also have to face reality. Military spending is not a welfare program for local economies. The Cold War is over. The military is being downsized. Bases in Northern

out of the decision making. The case for the two area depots can be made factually and the framework to do so already is in place.

Last summer, Johnston formed a blue-ribbon task force — it includes Pombo, the Private Industry Council, the San Joaquin Business Council, the San Joaquin Partnership, the San Joaquin Council of Governments and organized labor — to prepare a factual defense for the depots.

Johnston also plans to meet with California's two senators, Dianne Feinstein and Barbara Boxer, immediately to get their support. Pombo is doing the same in the House.

## Rough and Ready should be on list for a realignment

The Navy's operations on Rough and Ready Island should be on the Defense Base Realignment and Closure Commission's list for realignment and eventual transfer to the adjoining Port of Stockton.

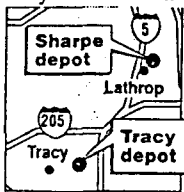
The Navy announced last year that it will end a more than 50-year presence on the 1,400-acre island at the southwest corner of Stockton and close its communications station.

That would clear the way for the

California already have been closed; the Defense Department recommended to the closure commission in February that those in the chart above also be closed.

As long as the criteria for base closures are military necessity — or lack of it — we can have no quarrel.

So, painful as it may sound, if there is no military necessity for the area's depots and they don't compete favorably with other Defense Logistics



Agency depots, they should be closed and converted to civilian use.

But on the basis of what we know, closure based on military criteria isn't likely — the Pentagon recommended only depots in Ogden, Utah, and Red River, Texas, to the closure commission.

Nor is it likely on the basis of efficiency. Sharpe and Tracy have been considered among the most cost-effective depots.

### Politics involved?

That leaves only one reason for the Sharpe and Tracy depots to be added to the Base Realignment and Closure Commission's hit list — politics.

There are indications of what we can only consider as improper political influence on the commission and/or its staff.

State Sen. Patrick Johnston, D-Stockton, said his understanding is that the Utah congressional delegation argued effectively to protect the Ogden base and to close either the Tracy or Sharpe depots.

Staffers for Rep. Richard Pombo, R-Tracy, say much the same thing.

The commission thus far has done a commendable job, basing its decisions on military efficiency, not political expediency.

It has removed some bases from Pentagon closure lists and added others. The president and Congress can't pick and choose. They either accept the commission's recommendations as a package or reject them.

That's supposed to take the politics

### Citizen involvement

There is room for citizen involvement.

If the commission, as it often has, faces alternatives — closing, say, shipyard A in Philadelphia or shipyard B in Pascagoula — local involvement can be key.

The commission, as Johnston has observed, is more likely to recommend retaining the facility that has wide local support and closing the one that doesn't.

Community support worked to keep McClellan Air Force Base in Sacramento open in the last round of closures.

San Joaquin County needs to mount that kind of defense for the Tracy and Lathrop depots.

We'd suggest two things for starters:

- Sign the letter Johnston is writing. The letter can be signed by every resident or organization in the county willing to do so.

- Direct individual entreaties to the commission. Here's where: Base Realignment and Closure Commission

1700 N. Moore St., No. 1425  
Arlington, VA 22209

### Contingency plan

We need to develop contingency plans for civilian reuse of the two depots no matter how the latest skirmish turns out.

As the need for military facilities further decreases, more of our swords will have been beaten into plowshares.

Some conversions are obvious — Rough and Ready Island to the Port of Stockton as discussed in the adjoining column, for example.

Reuse possibilities at Sharpe and Tracy are less obvious, just as they were for the Sacramento Army Depot until Sacramento lured computer-maker Packard Bell.

The save-the-depots task force that Johnston has created could well form the nucleus of a convert-the-depots task force.

port, the only logical user of the channelside property as we observed last year, to take over the property for job-creating industrial development.

In a letter last week to the base-closure commission, one of our two senators, Barbara Boxer, made the case for realignment succinctly:

"With the support of the city of Stockton and county of San Joaquin, the Port of Stockton has proposed that this facility be realigned. The port would take over the management, operation and maintenance of the island while allowing the government operations to continue. ...

"If this plan is adopted, the port is committed to expansion of its own activities at Rough and Ready Island over time. As you know, this region of California has a very high unemployment rate, and the port's proposal would create badly needed jobs."

The realignment plan would not affect other federal agencies that use Rough and Ready Island — the U.S. Postal Service, General Services Administration, U.S. Border Patrol and Defense Distribution Region West — or their 500 or so civilian jobs.

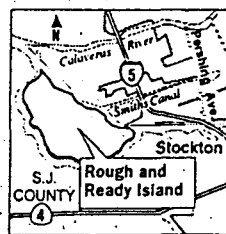
It could affect an Immigration and Naturalization Service proposal for a 300-bed, minimum-security center on the island, and that is not necessarily bad.

Port officials say the INS detention center would scare off foreign investors and use valuable industrial land.

As we said last summer:

"Port acquisition of Rough and Ready Island is a civilian conversion of a military facility that makes physical — and economic — sense.

"The potential is for an inland port that would rival the Port of Oakland and most other West Coast ocean ports."



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-013

FROM: HAYSLETT, FRED M	TO: CIRILLO, FRANK
TITLE:	TITLE: AF TEAM LEADER
ORGANIZATION: Columbus AFB 2000	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: Columbus AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

THANK YOU FOR VISIT.

Due Date:	Routing Date: 950510	Date Originated: 950504	Mail Date:
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COLUMBUS  
LIGHT AND WATER DEPARTMENT

S. A. HEAD, Jr.  
GENERAL MANAGER

420 4th Avenue South  
P.O. Box 949  
Columbus, Mississippi 39703  
Telephone: (601) 328-7192  
Fax: (601) 243-7408

ROBERT C. GRONDIN  
COMPTROLLER

May 4, 1995

Processed in the amount  
when appropriate 950510-13

Mr. Frank Cirillo, Jr.  
Air Force Team Leader  
Defense Base Closure & Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Cirillo:

We want to thank you for the time you gave us on Monday, May 1st. We are well aware of how precious your time is during these hectic days.

As I am sure you can tell, we are very dedicated to preserving Columbus Air Force Base. Not only is CAFB a vital part of our community; but a very important part of our nation's defense.

If we wanted to leave any single message, it is that as the military becomes smaller, the military value of a facility becomes ever more important. A base such as Columbus Air Force Base that has the capability to do any mission the Air Force has is an irreplaceable asset.

Once again, we appreciate your courtesy and attentiveness.

Sincerely,

Fred M. Hayslett  
CAFB 2000

1ft

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-14

FROM: <b>WEBER, DAVID</b>	TO: <b>COOK, BOB</b>
TITLE: <b>STAFF COORDINATOR</b>	TITLE: <b>INTER. TEAM LEADER</b>
ORGANIZATION: <b>TN MIL AFFAIRS Comm</b>	ORGANIZATION: <b>DBCRC</b>
INSTALLATION (S) DISCUSSED: <b>DEFENSE DEPT MEMPHIS</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

**FORWARDING ADDITIONAL INFORMATION IN SUPPORT OF MEMPHIS.**

Due Date:

Routing Date: **950510**

Date Originated: **950505**

Mail Date:

**Military Affairs Commission**

Administrative Offices  
7th Floor  
Rachel Jackson State Office Building  
Nashville, Tennessee 37243-0405  
(615) 741-2626



TENNESSEE

**Mr. Bob Cook  
Team Leader, Interagency Team  
Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209**

**May 5, 1995**

**Dear Bob:**

**I would like to thank you for the opportunity to meet with you, Marilyn and Jim last Tuesday. I hope our presentation conveyed new information in content as well as in the context of supporting the force.**

**I would especially like to express my appreciation to you and your staff for your understanding in working with our communities here in Tennessee. Every community group that has made the trip to Rosslyn Center has come away impressed by the staff's thoroughness and helpful attitude.**

**Our congressional staffers are also appreciative of the staff's helpfulness. If we can be of further service, please don't hesitate to call.**

**Sincerely,**

A handwritten signature in cursive script that reads "Dave".

**David Weber  
Staff Coordinator  
Tennessee Military Affairs Commission**



**Military Affairs Commission**

Administrative Offices  
7th Floor  
Rachel Jackson State Office  
Nashville, Tennessee 37243-0405  
(615) 741-2626



**TENNESSEE**

**Bob:**

**I promised to forward this additional information and have taken the liberty of including a graphic addressing DDMT's ability to ship east, west, and south using commercial inter modal means.**

**I would like to clarify our request to locate the DOC at Memphis.**

**The 10 March 1995 Briefing Packet shows the DOC to be a new approach not dictated by an earlier BRAC. The Briefing shows three alternative receivers for the new command. We request that Memphis be considered. It is apparent by the number of civilian positions affected, that this comes under BRAC jurisdiction.**

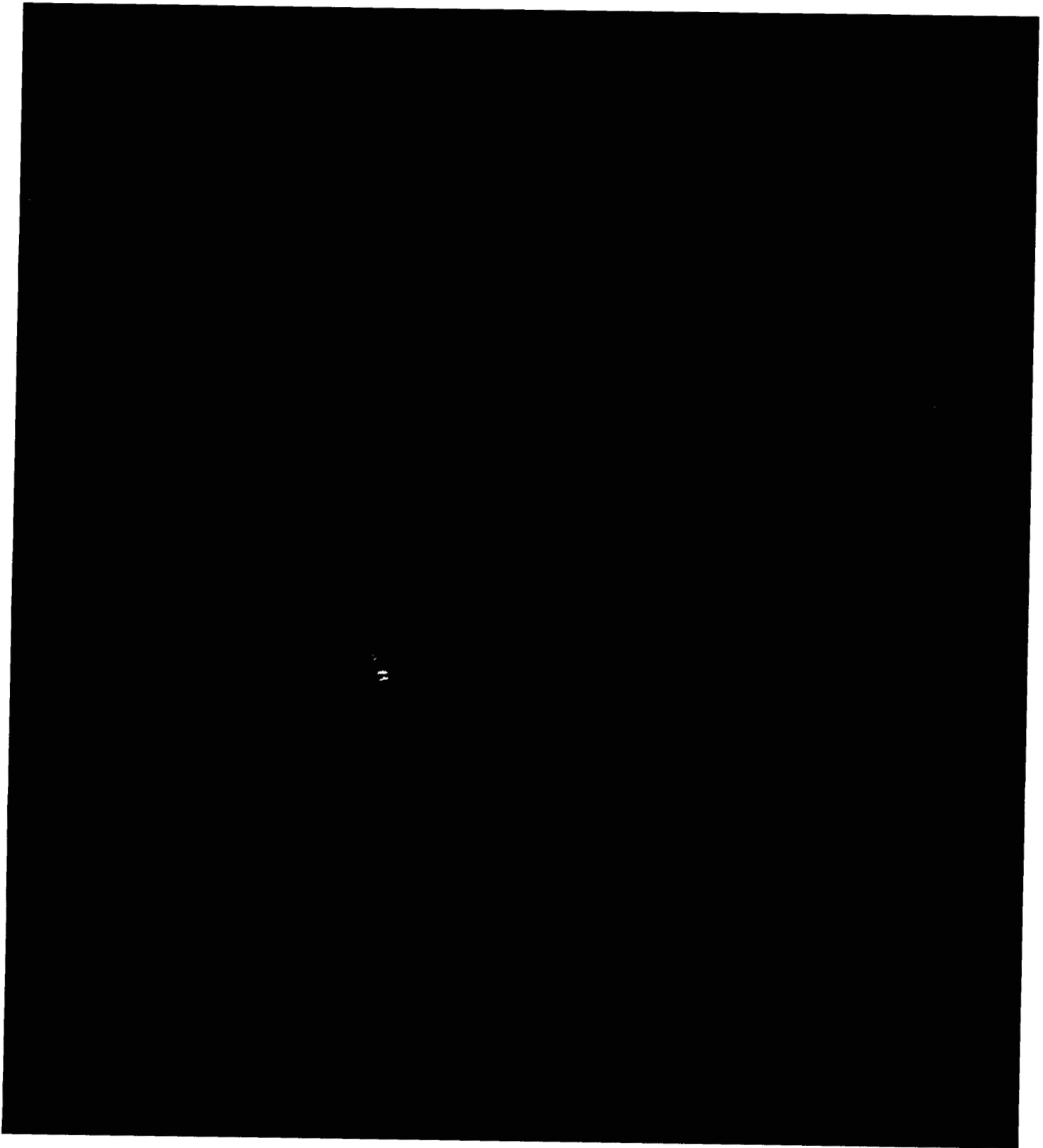
**Enclosures:**

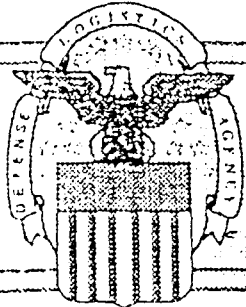
- 1). Chart showing major ports utilized by Tennessee exporters using inter modal transportation.**
- 2). Slide from 7 February, 1995 Command Decision Brief contrasting facilities at Columbus, Memphis and Red River.**
- 3). Slides from 10 March, 1995, Command Brief on moving the Distribution Operations Center.**
- 4). FORSCOM Memorandum For Record, dtd 2 February, 1995; Discussion of Federal Express Premium Service and DDMT in FORSCOM test program.**

**In a test program, Federal Express operates DDMT warehousing with their personnel. This is a private/public partnership utilizing civilian distribution services with government owned distribution facilities. This is a model, going beyond GOCO operations, for future test programs.**

**The existing Premium Service program, the proposed FORSCOM test program and continued capability for experimentation and doctrine validation further justifies the relocation of the Distribution Operations Command, now scheduled for Pennsylvania, to DDMT.**

**P.S. I've enclosed a tourist brochure on Mud Island if you all come to Memphis for the Adds Hearing.**





# Advantages/Disadvantages

## Advantages

### Columbus

- o Co-located, Easy to Vacate At A Later Date
- o Spread Some O/H At Columbus Site

### Memphis

- o Good Distribution Location Should Future Dist Support Be Req'd
- o Great Facilities, Both Storage & Operational.
- o Close To Fed Ex, Could Play In Specialized Customer Support.
- o Hazardous Facilities
- o Great Depot For Backup If Required During Contingency or Catastrophe,
- o May Be Needed To Support Customers In 3 Day Scenario
- o MIL Value #3 Behind 2 PDS's

### Red River

- o Could Provide Support To Army For Serviceable End Items
- o Tenant To Lone Star, Easy To Vacate At Later Date
- o Could Take Over Rubber Shop For Army

## Disadvantages

- o Obsolete Facilities
- o High RPM Cost , Possible MILCON

- o Stand Alone, Could Be A Problem To Vacate At Late, Date.

- o Oklahoma, San Antonio, Albany, and Anniston Can Provide Army Support
- o Not In as Good Of A Location As Memphis to Support 3 Day Delivery
- o 65% of Whses are Less Than 30,000 SF More Costly To Maintain And Operate

# DEFENSE DISTRIBUTION OPERATIONS COMMAND

**(DDOC)**

*must - like logo  
1 Command except, chain  
Regions*

**PRESENTED TO:  
BG HAROLD BURCH**

**10 MAR 95**

# BRIEFING OUTLINE

- OBJECTIVE
- MMD GUIDANCE
- FY95 ORGANIZATION BASELINE
- DISTRIBUTION POM
- ORGANIZATION OVERVIEW
- ORGANIZATION STRUCTURE
- LOCATION ALTERNATIVES
- WRAP-UP

# PURPOSE

- **TO MEET REQUIRED POM SAVINGS,  
BY CONSOLIDATING**
  - **RESTRUCTURE HEADQUARTERS  
DISTRIBUTION STAFF TO  
PLANNING, POLICY, RESOURCES,  
AND OVERSIGHT**

# DEFENSE DISTRIBUTION OPERATIONS COMMAND

*\* MMD - is this below minimum staffing req? what about?*

**362**

*- add assumptions up for K*

*- MIS*

*- OSS*

*- 1/2 = mission failure (200?)*

*- other*

*- BRAC*

**COMMANDER ★ 4**  
**DEPUTY COMMANDER 5**

**D 32**  
**PERSONAL STAFF**

DB - OFFICE OF PUBLIC AFFAIRS  
 DD - BRAC  
 DI - OFFICE OF INTERNAL REVIEW  
 DK - OFFICE OF HUMAN SERVICES  
 DW - OFFICE OF SAFETY & OCCUP HEALTH  
 DL - OFFICE OF COMMAND LIAISON  
 DQ - OFFICE OF TOTAL QUALITY MGMT

**G 22**  
**OFFICE OF COUNSEL**

**K 5**  
**OFFICE OF CIVILIAN PERSONNEL**

**R 145**  
**OFFICE OF PLANNING AND RESOURCE MANAGEMENT**

RA - PLANNING & ADMINISTRATION DIV  
 RB - PROGRAM MANAGEMENT DIV  
 RF - FINANCE SERVICES DIV

**T 154**  
**DIRECTORATE OF DISTRIBUTION**

TM - DISTRIBUTION MANAGEMENT DIV  
 TS - INVENTORY INTEGRITY & CUSTOMER ASST DIV  
 TT - TRANSPORTATION MANAGEMENT DIV

*not*

*DOSC*

*1.1*

*DOSC*

*func.*

# DISTRIBUTION CRESENT OF DEMAND





# POM REQUIREMENT

FY	95	97	01
REQUIRED	658	493	402

# DISTRIBUTION ORGANIZATION FY95 BASELINE

CURRENT HQ	MMD	CURRENT REGION			DIST TOTAL
		DOSO	EAST	WEST	
MMD1 - 32					
FACILITIES	24	6	0	0	30
EQUIPMENT &	8		0	0	8
PROPERTY			0	0	
MMDT - 26					
DISTRIBUTION	17		13	16	46
ICP	3		0	0	3
DCMC	6		0	0	6
MMDO	30	13	27	79	149
DOSO	42	14			
DDSC	48	9	16	16	89
CMD/OTHER	3		62	64	129
MMDM	4		0	0	4
MMD8	16		102	57	175
	201	42	220	232	653
5 VAC					5 VAC

A

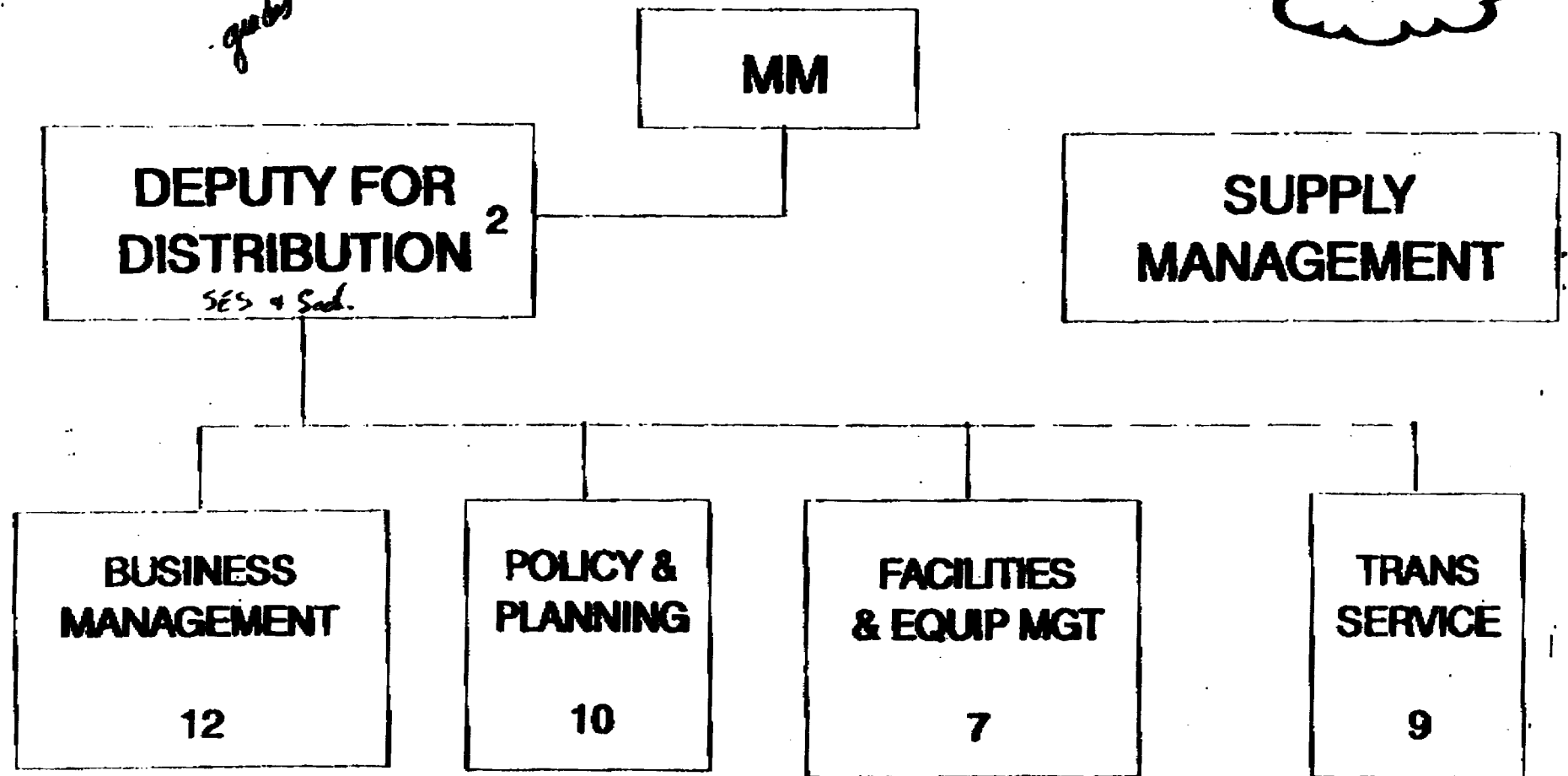
# MMD GUIDANCE

- NO REGIONS
- HQ - POLICY ONLY ( *Hi Level Plans, Reviews* )
- DEPOT CMD RUNS OPS
- CONSOLIDATE DEPOTS TO 4/5
- ASCs REMAIN
- DOSO/DDSC FOLD TO OPS CMD
- OPS CMD - LOCATION TBD
- MEET POM TARGETS

*MMO - want chart on how got # proposed amount to gads - H/O*

# HQ ORGANIZATION

40



*PM  
Budget  
Prof Assessment*

6

# PROPOSED

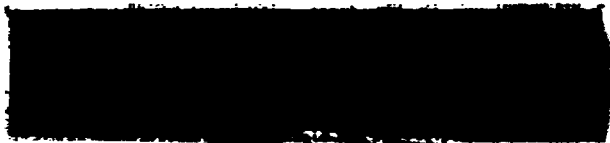
OSD

IG

GAO

SERVICES

MM STAFF



DIST CTR  
WEST

DDMW

DDSE

DDTW

DIST CTR  
EAST

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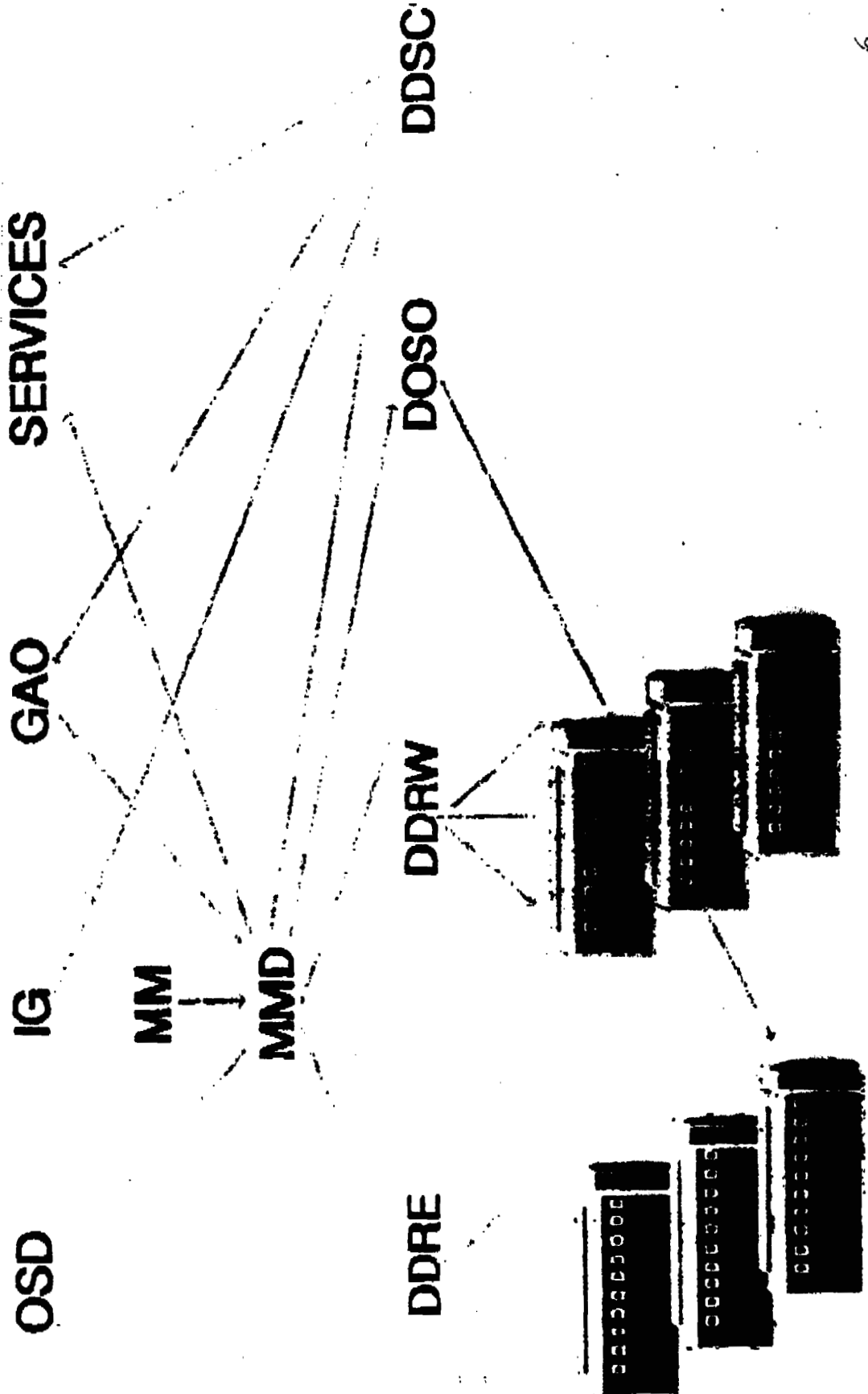
*mid-west*

*South east*

*Mid western*

*07*

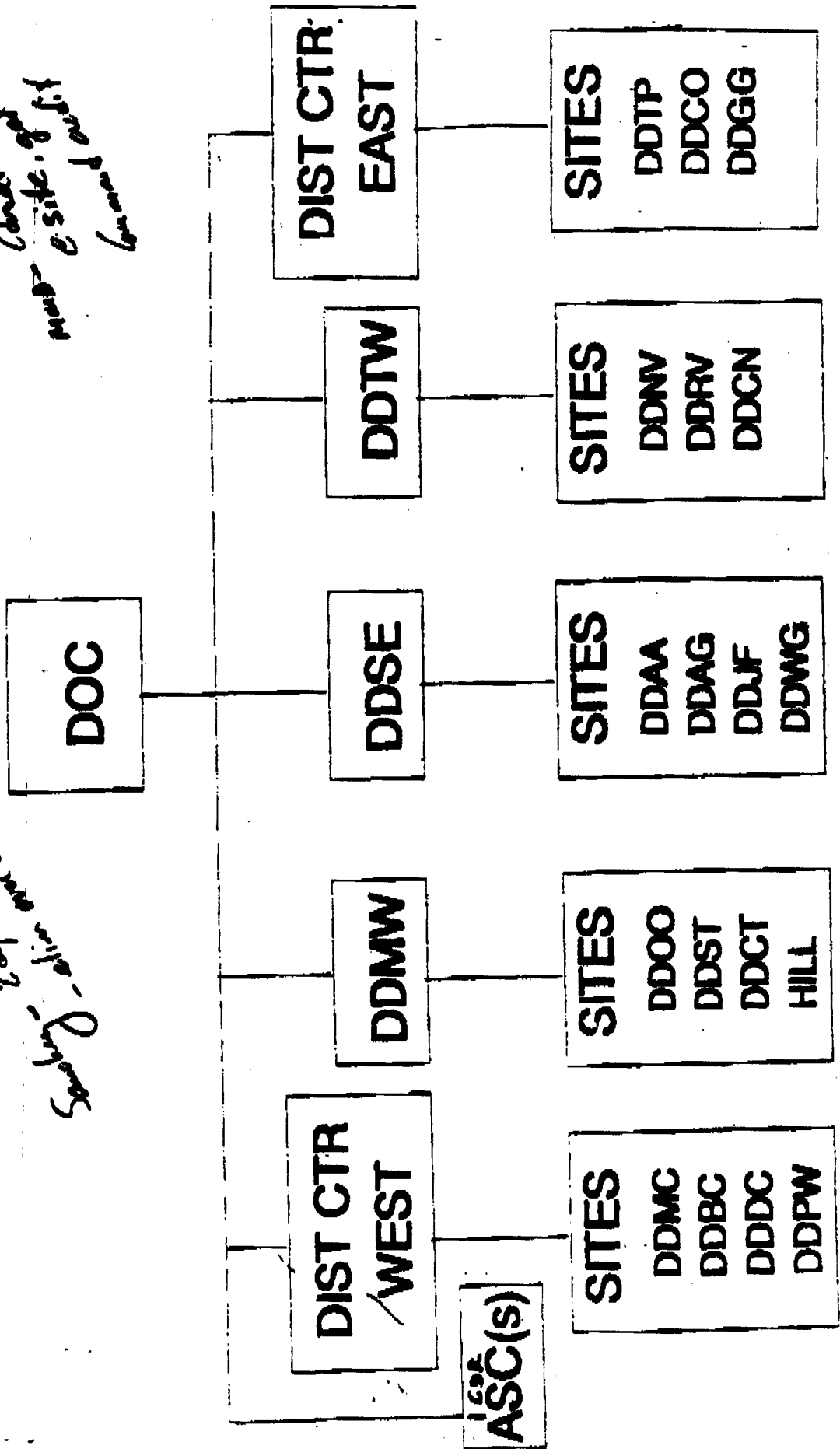
# CURRENT



# PROPOSED COMMAND CONTROL

*What get  
need @ site of it  
Command control*

*2 dep'ts  
Squad -  
Dep'ts*



# DISTRIBUTION PROPOSAL

ORG	FY95	FY97	FY01
MMD, DDSC, DOSO	206	MM 40	40
EAST	220	DOC 362	362
WEST	232	RESIDUAL 91	0
POM TARGET	658	493	402



# **MEMPHIS**

## **PRO**

**Located at Distribution Center**

**Located with National Distribution Industry**

**Technology Transfer Opportunities**

**Public/Private Partnership Opportunities**

**Internationally Recognized Graduate Programs**

**Facilities Available in Building 144 or Building 210**

**Good TDY/Air Hub**

**Direct National and Direct International Flights**

**Civilian Pay Differential over other Alternatives**

**Central Time Zone**

**No Status Quo**

**Cadre staff of 80 already in place**

**Provides Opportunity for DDRE, DDRW and HQ personnel to relocate (removing perception of internal agency bias).**

**Least Expensive PCS Moves**

## **COST**

**PCS Estimated \$8.4M @280 positions @\$30K**

**Facility Estimated \$.7M with existing office assets**

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## **COST**

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**Facility Estimated \$.7M with existing office assets**

*Must - possibly; also to get away from old 3 (All-Ex.)*

# LOCATION ALTERNATIVES

**NEW CUMBERLAND**

**\*DALLAS, TX**

**FT. BELVOIR**

## PRO

PROXIMITY TO NCR & DIST CTR

BEST TDY/AIR HUB AVAILABLE

RETAIN CURRENT HQ

MOVE FEWEST PEOPLE

CIV PAY DIFFERENTIAL

WORKFORCE

INFRA STRUCTURE AVAILABLE

NO STATUS QUAO

CIV PAY DIFFERENTIAL

CENTRAL TIME ZONE

## CON

NOT AIR HUB

CREATE FROM SCRATCH

IN NCR

NOT CENTRAL LOCATION

EVERYONE MOVES

CIV PAY DIFFERENTIAL

## COST

\$ .9M FACILITY/8.9M PCS

COST: \$19.8m  
(\$1.8M FACILITY/ \$18M PCS)

COST: \$13.7m  
(\$ .7M FACILITY/ \$13M PCS)

BRING IN EX REGION STAFF

*With D - spend funds  
very well*

**\*NOTIONAL**

# WRAP-UP

- **SUMMARY AND CONCLUSIONS**
  - **MEETS POM REQUIREMENTS**
  - **MEETS MMD GUIDANCE**
  
- **RECOMMENDATION**
  - **APPROVE CONCEPT**
  - **BRIEF MM AND DIRECTOR**
  - **ESTABLISH IMPLEMENTATION TEAM**

2 FEB 95

- 1. Assumption of the FRC "WUB" mission.
- 2. Storage and distribution of authorized stockage list (ASL) items.
- 3. Storage and distribution of selected ASL items at the National Training Center (NTC), Fort Irwin, CA (TEST).
- 4. Centralized storage and distribution of organizational clothing and individual equipment (OCIE) for FORSCOM installations (TEST).
- 5. Reassignment of logistic support functions from divisional installations to their respective Corps Headquarters (TEST).
- 6. Centralized storage and distribution of parts packages for maintenance and repair equipment (TEST).

Principal topics: Attendees discussed the feasibility of FRC participation in the DLA Premium Service contract with REFEX in performance of the following initiatives:

- a. Individuals performing visit: FRC: Les Cunningham, Chief; Jim Dewart, Chief, Readiness & Support Branch; Kenny Sikes, Chief, Secondary Items Branch; Ollie Thompson, Readiness & Support Branch, Transportation Section.
- b. Defense Logistics Agency (DLA): COL Jim Latun, DLA Transportation.

- 1. Key personnel contacted:
- 2. REFEX: Donna McBride, Business Development Manager, Sales & Marketing, ALS; Barrett Dees, General Manager, REFEX Logistic Services (LUS) - Operations; Brent Meyers, Sales Director, LUS; Keith Yarmowich, Business Application Advisor, ITS Information Systems.
- 3. Date of visit: 31 January 1995.
- 4. Purpose of visit: Discuss US Army Forces Command (FORSCOM) Headquarters/Center (FRC) initiatives.
- 5. Activity visited: Business Logistics Services Division (BLS), Federal Express, Inc. (FEDEX), 3196 Lamar, Memphis, TN.

SUBJECT: Report of Visit  
MEMORANDUM FOR RECORD

2 February

YELG-FRC  
1995

with the ASL test, the FRC will cross reference the NTC list with the aforementioned ASL listing to identify common items.

2 FEB 95

ALG-FRO

close. These criteria may be selected. As this initiative corresponds (HNV) and under 750 lb, although items not meeting all of selected items will be high demand (HD), high dollar value identify candidate items for storage at DDMT. Optimally, million... FRC personnel will screen the ASL listing and

NTC test: The NTC has an annual parts budget of \$80 million. The FRC will test the concept of withdrawing a portion of three (or more) non-divisional unit ASL items and storing those items centrally with the FLS contract facility at DDMT. The repositioning objective (RO) for items thus selected will be reduced. As many common items as possible will be selected from among all the ASL's. A successful test will demonstrate that reductions in order-ship time (OST) will cause a reduction in required retail inventory levels which will translate to significant cost savings.

ASL Test: The FRC will test the concept of withdrawing a portion of three (or more) non-divisional unit ASL items and storing those items centrally with the FLS contract facility at DDMT. The repositioning objective (RO) for items thus selected will be reduced. As many common items as possible will be selected from among all the ASL's. A successful test will demonstrate that reductions in order-ship time (OST) will cause a reduction in required retail inventory levels which will translate to significant cost savings.

7. The FRC should have the necessary demand data available within the next six to nine months to coordinate the transfer of hub operations to FLS and the centralized storage of FRC managed items at the FLS contract facility at Defense Depot Memphis (DDMT). In addition to traffic management, functions assumed would include receipt, storage, issue, accountability and reporting. Certain traffic management functions may still be required at Fort Polk and Benning after completion of the transfer of function. Weight and cube of items moved, as well as automated systems requirements are discussed elsewhere in this report.

1. For the short term, FLS was asked to assume traffic management responsibilities for FRC hubs at Fort Polk, LA and Fort Benning, GA, as well as similar responsibilities for FRC freight moving between the hubs and customer installations, from those installations to the hubs, and between those same installations and centralized maintenance facilities. (Customer installations include: Fort Bliss, TX; Fort Bragg, NC; Fort Campbell, KY; Fort Carson, CO; Fort Drum, NY; Fort Hood, TX; Fort Irwin, CA; Fort Lewis, WA; Fort Riley, KS; Fort Sill, OK; and Fort Stewart, GA.)

2. FRC Hub Mission: Assumption of hub operations was discussed in two segments: current and long term requirements.

Discussion:

Performance of FRC and be available to the customer. Contract costs for through participation in the contract will be paid by the FRC "Premium Service" pricing structure. FRC costs incurred a. Pricing/Contract Costs: The FRC will not use the DLA

4. Ancillary Topics:

Transportation (HEMTT) [supported equipment includes: Armored Combat Vehicle Launch Bridge (AVLB); Combat Engineer Vehicle (CEV); and the Heavy Equipment Mobility Truck (HEMTT)]. (DML) [supported equipment includes: Armored Combat Vehicle Launch Bridge (AVLB); Combat Engineer Vehicle (CEV); and the Heavy Equipment Mobility Truck (HEMTT)]. The FRC proposes of those packages at major command level. The FRC proposes parts packages for these items of equipment and the positioning Department of the Army has authorized the configuration of parts and unavailability of repair parts. Headquarters, experience low readiness ratings due to frequency of parts equipment, especially those having a high hydraulic component, certain items of low density. (Test):

Installation are: Fort Carson, CO; Fort Hood, TX; and Fort Riley, KS. (Test): Each divisional installation requests, scores and issues class IX (reparable) during peacetime; however, when deployed with the Corps Headquarters, those functions are centralized at the Corps. This proposal would realign these peacetime functions so they are performed the same way for the division in garrison as they are for the deployed division. This initiative would use the III Corps at Fort Hood, TX as the test bed; request, storage and distribution of class IX (reparable) for all III Corps installations will be centralized at Fort Hood and performed by the III Corps (FORSCOM) Materiel Management Center (MMC); AHS will assume traffic management functions. (III Corps installations are: Fort Carson, CO; Fort Hood, TX; and Fort Riley, KS.)

Each FORSCOM installation has its own stocks of COIF, the number of lines at these installations varies dependent upon the particular mission of the units stationed thereon. The FRC raised, as a discussion point, the centralization of all (or a major portion) of those stocks at the contract facility at DML. Feasibility will be determined by FRC personnel upon closer examination of the issue.

Stock Replenishment: FRC personnel will determine methodology for replenishment of Hub stocks at EDML.

The Traffic Management Function: FRS will also arrange a demonstration for FRC personnel. FRS will make this determination in concert with performance falling within the 150-1000 lb. weight category. FRS (Jarrell) regarding the capabilities of POWERSHIP for shipment of freight of parcels under 150 lb. Further information is required to accommodate shipment. FRS will arrange the installation of management system. As part of the Traffic

Separation of FRC Accounts: FRS will establish separate company accounts, as required, for FRC operations, such as a Hub account, ASL account and Class IX repairable account.

General Support (GS) Level (shop stock) items at Fort Polk Hub: Expeditors have until mid-February to screen shop stock (non FRC-managed) items located at the Hub and forward installation requirements. A list of any remaining GS items that are HD/NDV, and under 750 lb, will be provided to COI (DIA) within the next 30 days. Any items the desires to stock for DIA Premium Services will be shipped at FRC expense to EDML.

Automated Systems Interface: The FRC requires an automated system that will enable units to requisition directly to the Hub, thereby generating a warehouse release order and shipment. FRS is working with DIA against an April deadline to create a MILSTRIP type interface with the FRS system. Installation Expeditors and FRC Item Managers will also need simulation software from FRS to access system inventory data. Retail Information (RIS) will be available for a trip to Fort Hood in conjunction with implementation of the Class IX repairable test referred previously.

Defense Contracting on a periodic basis. COI/Tatum mentioned that the MILSTRIP interface is available or under planning structure for Premium Services in EV 97. Functions have yet to be negotiated. The FRC will transfer funds via Military Interdepartmental Purchase Request (MIPR) through



c. Provide a listing of all OCIE to be stored at DMNT HQ. This includes quantity, weight and cube information.

95

(FRC) Suspense: 2 MAR

d. Provide a listing of all NSNs at the Fort Polk Hub (Shop stock) to CIA (COL Team). Address ND/HDV items under 750

Suspense: 2 MAR 95

2. Identify common, high demand/high dollar value ASL items (ASL Test/TC Test) for storage at DMNT and provide to ASL. List should reflect on weight limit whenever possible. Include quantity, location, demand history, weight and cube information.

10. Action Items (Responsible Agency):

a. The existing hubs and the DSUs (Installation Expedients) do not have the capability to prepare Commercial Bills of Lading (CBL) for shipments. The FRC seeks a capability for generating CBLs incorporated within *POWERSHIP* software. Alternatively, a software enhancement package for personal computers.

b. Large, FRC items do not require overnight delivery. Dependent upon priority, weight and cube, two to five day delivery is sufficient.

c. Implementation of many of the "Test" items are contingent upon the Commanding General's decision to incorporate these logistic initiatives into "Installation XXI". That decision is expected within the next 30 days.

d. Evaluation of storage items for the initiatives identified as "Tests" could be accomplished relatively quickly. Since the FRC hub operation is just now getting underway, a package of items identified to the hub operation will be held in abeyance for six to nine months until such time as volume, weight and cube data, customer profiles, and route information are better developed.

e. Significant portion of FRC managed items weigh over 750 lb. Additional management functions will be required since a

f. The functions performed by FRC for DLA "Premium Service" will also be performed for the FRC Hub operations, additionally,

9. General:

95 (FRC) Suspense: 2 MAR

2 FEB 95

Provide a concept document to FLS describing the FRC/FLS interface, stock replenishment, pricing, etc. (FRC) Suspense: ASAP

4. Provide a listing of FRC-managed items, containing pertinent information to FLS. (FRC) Suspense: 2 MAR 95

7. Report to all, DLA willingness to modify "Premium Service" contract to include FRC operations; include timetable, responsibilities, etc. (DLA) Suspense: 15 FEB 95

6. Report POWERSHIP capabilities, addressing upper shipment weight limits. (FLS) Suspense: 2 MAR 95

h. Arrange POWERSHIP demonstration for FRC personnel. (FLS) Suspense: ASAP

i. Coordinate installation of the POWERSHIP system at the hubs and expedited installations. (FLS) Suspense: ASAP

j. Provide concept for performance of traffic management function for FRC. Includes discussion of CRP preparation. (FLS) Suspense: 2 MAR

k. Coordinate with FRC necessary software additions and/or enhancements to satisfy requirement for requisite system availability and FLS/wilitary systems interface. Conduct site visits as required. (FLS) Suspense: 2 MAR 95

OLIVER L. THOMPSON III  
FORSCOM Redistribution Center  
Readiness & Support Branch

CE:  
DONNA MOSELEY (EDEX, BLS)  
DEBBIE/DESS (EDEX, BLS)  
BRAND NILES (EDEX, BLS)  
KATH VANDERWOUDE (EDEX, BLS)  
COL TIM BARNUM (DLA)

Les Cunningham  
Jim DeMartini  
Kenny Sledge

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-15

FROM: <u>GOLDSMITH, STEPHEN</u>	TO: <u>KLING, S. LEE</u>
TITLE: <u>MAYOR</u>	TITLE: <u>COMMISSIONER</u>
ORGANIZATION: <u>CITY OF INDIANAPOLIS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>NAWC, INDIANAPOLIS</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			X
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING GUIDANCE ON HOW THEY SHOULD PROCEED WITH CITY'S ALTERNATIVE PROPOSAL. ALSO, FORWARDING LETTER FROM NAUP STATING DBCRC HAS AUTHORITY TO ACCEPT PROPOSAL.

Due Date: <u>950512</u>	Routing Date: <u>950510</u>	Date Originated: <u>950503</u>	Mail Date:
-------------------------	-----------------------------	--------------------------------	------------



CITY OF INDIANAPOLIS

STEPHEN GOLDSMITH  
MAYOR

May 3, 1995

Please refer to this number  
when responding 950510-15

Commissioner S. Lee Kling  
Defense Base Closure and Realignment Commission  
Suite 1425  
1700 North Moore Street  
Arlington, Virginia 22209

Dear Commissioner Kling:

During your visit to Naval Air Warfare Center, Aircraft Division, Indianapolis on April 10th, you questioned the legal authority of the Commission to recommend our partnership proposal. I know you and Jim Wheeler discussed this in more detail that day at the airport, and the issue was referenced again by BCRC Chairman Alan Dixon during the Midwest Regional BCRC hearings in Chicago on April 12th. We requested an official opinion on this issue from the legal staff working on these issues for Mr. Charlie Nemfakos, Vice Chairman, Navy Base Structure Evaluation Committee. A copy of his response is attached.

The letter states that the Commission has essentially whatever authority it wants to use regarding our proposal. The recommendations of the Commission, when not disapproved by Congress have the force of law, and must be implemented literally. Unfortunately, the letter also reflects the Catch-22 that has plagued our discussions with the Navy BRAC decision-makers. Their position is that the closure should go as recommended, then the Navy would have the latitude to work with us to do something different if they determine that they want to. Of course the poor analysis that went into the military value and Cobra analysis would remain as the primary policy guidance. Not surprisingly, I am not comfortable with this position.

At the same time, your staff tells us that the Commission would be much more comfortable with a strong recommendation of the City's proposal, if the Navy would provide some indication of an active interest in working with us to implement the alternative--such as with a letter of intent. I suggested a way out of this Catch-22 during my presentation to the Commission in Chicago. We offered to sit down with the Navy and DOD and put an agreement together that would accelerate closure, rapidly establish the new partnership and commit to an evaluation process based on performance objectives that would determine success or failure soon enough to keep the option of closure viable within the 3-6 year time frame allowed for completion of implementation of BRAC decisions.

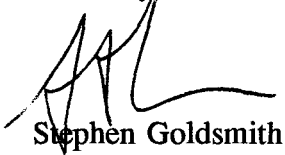


Commissioner S. Lee Kling  
May 3, 1995  
Page Two

I would be willing to make this a formal proposal to the Navy/DOD and to have you include it in the Commission's recommendation language.

Any suggestions you may have in resolving our Catch-22 would be greatly appreciated. If you have additional questions or concerns, please feel free to call at any time. Thank you for your consideration!

Sincerely,



Stephen Goldsmith

SG:js

Attachment

cc: Larry Gigerich, Executive Assistant for Economic Development  
Brian Kearns

f:kling.sg



DEPARTMENT OF THE NAVY  
OFFICE OF THE SECRETARY  
WASHINGTON, D. C. 20350-1000

LT-0713-F14  
BSAT/AR  
April 24, 1995

The Honorable Stephen Goldsmith  
Mayor of the City of Indianapolis  
Suite 2501, City County Building  
200 East Washington Street  
Indianapolis, IN 46204

Dear Mayor Goldsmith:

In your letter of April 20, 1995, you asked for confirmation of your understanding of the legal effect of Defense Base Closure and Realignment Commission recommendations, which we had discussed at our last meeting on March 8, 1995.

Based on our reading of Section 2904 of the Defense Base Closure and Realignment Act of 1990, the Department of the Navy has consistently taken the position that the recommendations of the Commission, when not disapproved by Congress, have the force and effect of law. Accordingly, all the rules relevant to statutory construction are applied to those recommendations. This means that the terms of such recommendations must be implemented literally, and any flexibility in implementation must be derived from the language of the recommendations themselves. This position is consistent with the Department of Defense view of the effect of the recommendations.

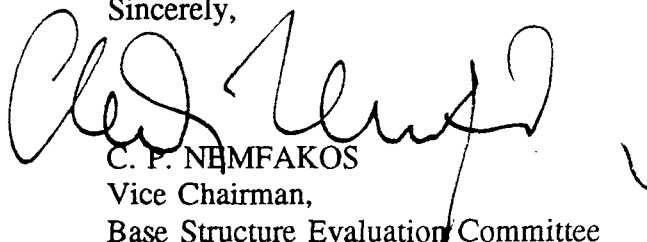
In those cases where the recommendation allows for flexibility in implementation, to ensure some degree of consistency, we resort to the background documentation for guidance on the manner by which particular recommendations could be implemented. However, this background documentation, which includes the ultimate Commission report, the DoD report, the Navy report, the Cost of Base Realignment Actions (COBRA) reports, and the minutes and deliberative reports prepared during the evaluative process, is akin to policy guidance, and does not have the same legal force as the recommendation language. It is used mainly to determine whether Congressional reporting requirements are triggered under two notes to Section 2687, Title 10, United States Code, relating to consistency in budget data (Section 2822, Public Law 102-190, as amended by Section 2825, Public Law 102-484) and to the limitation on expenditures from the base closure account for transfers of function (Section 2922, Public Law 103-160).

In light of the above, with regard to your specific questions, it is correct that the personnel and workload movements, military construction, and other elements estimated in the COBRA outputs for the Indianapolis closure were used for costing purposes as the most likely post-BRAC actions. However, they do not represent the only solution, and the Navy is free to consider other options which are consistent with the recommendation language. As we execute previous base closure decisions, we are finding that the solutions that finally evolve

are in some aspects different than what was envisioned in the COBRA costing mechanism. The only constraint we face is being able to make the case that the solution chosen is better than what was initially predicted. The operative inquiry for the Navy, then, will be what is the most cost-effective and efficient action, using the actions estimated in COBRA as a baseline. Further, it is true that the Commission could elect to modify the wording of the recommendation to include more specific direction. The Navy has taken the position that flexibility in language is essential to ensure that we can take full advantage of implementation plans that are in the best interests of both the Navy and the local communities. However, ultimately, the Navy will be bound by any final Commission recommendation language.

As we have discussed, we believe that the present language of the Indianapolis recommendation allows consideration of a variety of proposals for workload and functional transfers, and we look forward to working with you to achieve the best solution for all concerned, should this recommendation be approved by the Commission, the President, and the Congress. I continue, therefore, to be concerned with any fine-tuning of language that constrains flexibility, because sometimes we are not as smart as we think we are when we look forward to the future. If you have any further questions, please do not hesitate to contact me.

Sincerely,



C. P. NEMFAKOS  
Vice Chairman,  
Base Structure Evaluation Committee





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

when responding **950510-15R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Stephen Goldsmith  
Mayor, City of Indianapolis  
Office of the Mayor,  
Suite 2501, City County Building  
200 East Washington Street  
Indianapolis, Indiana 46204-3372

Dear Mayor Goldsmith:

Thank you for your recent letter to the Commission concerning the City of Indianapolis' partnership proposal for the Naval Air Warfare Center. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you know, the Commission has limited experience with the privatization of military activities as envisioned in your proposal. In the 1993 round of base closures, the Commission recommended that some activities, then performed at the Newark Air Force Base in Ohio, be moved to the private sector. It did not, however, discuss reuse of the facility or direct how the work would be privatized. Currently, the Commission's general counsel is closely examining the City of Indianapolis' proposal as well as the extent of the Commission's legal authority in this area. Your proposal is innovative and we will continue to examine it closely.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

S. Lee Kling  
Commissioner

SLK:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-16

FROM: LENSING, JACK	TO: Dixon
TITLE: CHAIRMAN	TITLE: CHAIRMAN
ORGANIZATION: COMM TO RETAIN SIERRA	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: SIERRA ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER		X	
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:  
 FORWARDING VIDEO TAPES IN SUPPORT OF SIERRA ARMY DEPOT.  
  
 \*TAPES IN LIBRARY\*

Due Date: 950512	Routing Date: 950510	Date Originated: 950505	Mail Date:
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# Lassen County Chamber of Commerce

P.O. Box 338 • 84 N. Lassen Street • Susanville, CA 96130 • (916) 257-4323

May 5, 1995

Please return this material  
when responding \_\_\_\_\_

Alan Dixon, Chairman  
Defense Base Closure and  
Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

I'm sending two video tapes produced to help tell the story of The Sierra Army Depot. They were used in the base visit presentation to Commissioner Steele, but not included in the materials provided her staff prior to their departure. I'd like to ensure they are available for your use in the Commission's analysis. If you have the opportunity to review it also, I think you'll find the material very interesting. I'm sure it will help provide a more complete picture of the Depot and its many irreplaceable attributes.

Thank you for your time and attention during the Regional Hearings and your careful consideration of what's best for our Nation.

Sincerely,

Jack Lensing, Chairman  
The Committee to Retain Sierra Army Depot

JL:nes  
Enclosures

COPY IN LIBRARY



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950510-1621

May 12, 1995

Mr. Jack Lensing  
Chairman  
Lassen County Chamber of Commerce  
P.O. Box 338  
84 North Lassen Street  
Susanville, California 96130


Dear Mr. Lensing:

Thank you for forwarding to me two video tapes regarding the Sierra Army Depot, California. I certainly understand your continued interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on the Sierra Army Depot.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-17

FROM: <u>LEHMAN, CHRIS</u>	TO: <u>COX, REBECCA</u>
TITLE:	TITLE: <u>COMMISSIONER</u>
ORGANIZATION: <u>COMMONWEALTH CONSULTING CORP.</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>PITTSBURGH INTERNATIONAL AIRPORT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				<u>LIBRARY</u>	✓		

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING ~~THE~~ TESTIMONY FOR THE RECORD FROM JOHN G. BROSKY IN SUPPORT OF PITTSBURGH INTERNATIONAL AIRPORT.

Due Date:

Routing Date: 950510

Date Originated: 950508

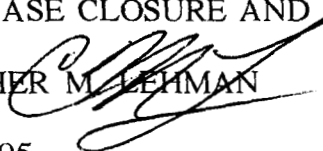
Mail Date:

**Commonwealth  
Consulting  
Corporation**

1925 North Lynn Street  
Suite 600  
Arlington, VA  
22209

Telephone: (703) 524-0026  
Facsimile: (703) 524-1005

**TO: COMMISSIONER REBECCA COX**  
**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**FROM: CHRISTOPHER M. LEHMAN** 

**DATE: 8 MAY 1995**

---

Attached you will find a brief written statement regarding the 911th Airlift Wing located at Pittsburgh International Airport. This statement was intended to be a part of the public comment of Judge John G. Brosky, Chairman of the Western Pennsylvania Coalition, during the regional hearing in Baltimore.

Because the judge was speaking in support of two facilities in Western Pennsylvania, there was insufficient time to complete the statement supporting the 911th Wing.

As you suggested at the time of the hearing, a written statement is hereby submitted for inclusion in the Record of the hearing. Please share this statement with the other Commissioners.

The judge wanted me to express again his appreciation for your courtesy.

Should there be a need for additional information, Judge Brosky may be contacted at the following address:

John G. Brosky  
Chairman, Western PA Coalition  
The Superior Court of Pennsylvania  
Judge's Chambers  
Suite 2703 Grant Building  
Pittsburgh, PA 15219

BRAC - REGIONAL HEARING  
UNIVERSITY OF MARYLAND  
MAY 4, 1995

SUBJECT: 911 AIRLIFT WING,  
PITTSBURGH, PENNSYLVANIA

BY: JUDGE JOHN G. BROSKY,  
CHAIRMAN, WESTERN PENNSYLVANIA COALITION

DISTINGUISHED COMMISSIONERS. I AM  
JUDGE JOHN G. BROSKY OF THE SUPERIOR COURT IN  
PENNSYLVANIA; ALSO A RETIRED MAJOR GENERAL OF  
THE PENNSYLVANIA AIR NATIONAL GUARD AND  
CHAIRMAN OF THE WESTERN PENNSYLVANIA COALITION  
TO RETAIN THE 911TH AIRLIFT WING IN  
PITTSBURGH.

THE 911TH AIRLIFT WING IS MORE THAN  
A MILITARY BASE. IT'S A BASE OF HUMAN  
SERVICES.

THERE'S A LOT OF EARTH SHAKING  
PUBLICITY THESE DAYS ABOUT CERTAIN MILITANT  
GROUPS WHO ADVOCATE THAT OUR GOVERNMENT HAS  
OVER-STEPPED ITS BOUNDS AND FORGOT ABOUT THE  
PEOPLE.

THE 911TH AIRLIFT WING IS PART OF AND REPRESENTS THE UNITED STATES AND OVER THE YEARS THE 911TH WAS AMONG THE FIRST OF MILITARY UNITS TO HELP PEOPLE IN TIMES OF WAR, EMERGENCY AND DISASTERS LIKE THE RECENT AIRPLANE CRASH OF FLIGHT 427.

UNKNOWN AND UNPUBLICIZED IS THAT THE 911TH AIRLIFT WING EMPLOYS A NUMBER OF AUTISTIC AND MENTALLY HANDICAPPED PEOPLE FOR CLEANING SERVICE. THIS IS SIGNIFICANT WHEN YOU REALIZE 80% OF SUCH PEOPLE ARE NOT GIVEN EMPLOYMENT IN OUR SOCIETY.

WHEN GENERAL MICHAEL DUGAN WAS CHIEF OF STAFF OF THE U.S. AIR FORCE, HE TOLD ME AS A PAST NATIONAL PRESIDENT OF THE AIR FORCE ASSOCIATION THAT THERE ARE THREE ELEMENTS FUNDAMENTAL TO AN EXCELLENT MILITARY FORCE. THEY ARE PERFORMANCE, PRODUCTIVITY AND PROFESSIONALISM. THAT IS WHAT WE HAVE IN THE 911TH AIRLIFT WING.

OUR BRIEFERS WILL HIGHLIGHT THE MILITARY VALUE OF THE 911TH WITH COST EFFECTIVENESS OF OPERATION TO DEMONSTRATE THAT IN SAVING THE 911TH AIRLIFT WING YOU WILL SAVE MONEY FOR THE UNITED STATES GOVERNMENT.

THANK YOU.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-18

FROM: <b>TEETER, FRED K</b>	TO: <b>DIXON</b>
TITLE: <b>EXECUTIVE VICE PRESIDENT</b>	TITLE: <b>CHAIRMAN</b>
ORGANIZATION: <b>WASHINGTON GO. CHAMBER OF COMMERCE</b>	ORGANIZATION: <b>DBCRC</b>
INSTALLATION (S) DISCUSSED: <b>FORT RITCHIE, LETTERKENNY</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES				LIBRARY	✓		

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

FORWARDING TESTIMONY FOR THE RECORD FOR BALTIMORE REGIONAL HEARING IN SUPPORT OF INSTALLATIONS.

Due Date: <b>950517</b>	Routing Date: <b>950510</b>	Date Originated: <b>950504</b>	Mail Date:
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**CHAMBER  
OF  
COMMERCE**

Hagerstown-Washington County

May 4, 1995

Please refer to this number  
when responding 950510-18

Mr. Alan J. Dixon  
Chairman  
Defense Base Closure & Realignment Commission  
1700 N. Moore St., Suite 1425  
Arlington, VA 22209

RE: Fort Ritchie, Maryland

Dear Chairman Dixon:

I attended the BRAC public hearing at the University of Maryland, Baltimore County this morning. For lack of time, I was unable to convey my remarks supporting the continued military mission at Fort Ritchie and Letterkenny Army Depot. Please accept this written testimony for the record.

With nearly 6,000 jobs between the two, many of them civilian, Fort Ritchie and Letterkenny exert an economic influence on Washington County, Maryland, and neighboring Franklin County, Pennsylvania, that exceeds the economic importance of other bases to their communities. The towns of Cascade, Pen Mar, Blue Ridge Summit, Sabillasville, High Field, Rouzerville and other, larger municipalities nearby rely heavily on these Bases. If either or both closed, we would confront two primary concerns. First, many local businesses that deal with the Bases directly, or indirectly with federal employees and their families, would suffer severe revenue losses. Bankruptcies would follow, threatening the economic survival of the towns. Second, job losses among local residents affected by closure would not be absorbed by these communities. Few employers of any significance exist nearby. Businesses that do not serve these Bases or their employees would suffer losses as the impact of this aspect of closure became apparent. Hundreds of empty apartments and un-marketable homes would precipitate a rapid decline in the region's real estate market, forcing banks to foreclose on loans for property they would rather not own.

Though steady, new employment growth in Washington County is unspectacular. We celebrate the occasional, seldom more often than annual, arrival of a business that employs 100-200 workers. As in other areas, corporate downsizing and the recent recession have hurt. Two local London Fog garment factories closed last year, our prominent aerospace component manufacturer Rohr has dropped half its workers, our large P.I.E. freight terminal closed, the venerable and substantial Baer Foods wholesale business disappeared along with many smaller employers. Between 1980 and 1990, Washington County's population grew just 6.7% while unemployment averaged 8%, well above Maryland and U.S. averages. This unfortunate statistic makes us an official "entitlement community". Losing major employers like Ft. Ritchie and Letterkenny would produce dire consequences.

111 West  
Washington St.  
Hagerstown, MD  
2 1 7 4 0

Phone  
301-739-2015  
Fax  
301-739-1278

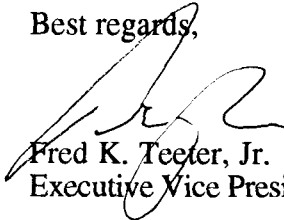
Mr. Alan J. Dixon  
May 4, 1995  
Page 2

While the military value of both Bases is considerable, I want to point out and ask you to consider strongly their social and economic contributions to the communities that serve them. The two Bases, located just 20 miles apart, serve and are served by a common population. To many of these towns, this federal presence is the difference between economic success and failure. Losing the Bases could yield conditions that set a new and unenviable standard for social and economic dislocation. Federal "re-use" grants available to communities that lose Bases and which fund the re-training of dislocated workers are useless without a cadre of employers willing and able to hire the re-trained. We cannot absorb the massive new unemployment that closure would ensure.

Once again, the region that serves these Bases is extremely rural, with little annual job growth and lacking the capacity of larger, fast-growing, job-rich areas to absorb significant new unemployment. I urge the BRAC Commission to maintain military operations at both Ft. Ritchie and Letterkenny for reasons that address their considerable military value and their considerable social and economic contributions to their communities.

Thank you for your consideration.

Best regards,



Fred K. Teeter, Jr.  
Executive Vice President

FT



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950510-1821

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

Mr. Fred K. Teeter, Jr.  
Executive Vice-President  
Chamber of Commerce  
Hagerstown-Washington County  
111 West Washington Street  
Hagerstown, Maryland 21740


Dear Mr. Teeter:

Thank you for providing written testimony in support of Fort Ritchie, Maryland and the Letterkenny Army Depot, Pennsylvania. I am pleased you were able to attend the Baltimore hearing and I welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations regarding Fort Ritchie and the Letterkenny Army Depot.

Again, I appreciate your comments. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

  
Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-19

FROM: <b>KRIER, CYNOL T.</b>	TO: <b>COX, REBECCA</b>
TITLE: <b>COUNTY JUDGE</b>	TITLE: <b>COMMISSIONER</b>
ORGANIZATION: <b>SAN ANTONIO, TX</b>	ORGANIZATION: <b>DBCRC</b>
INSTALLATION (S) DISCUSSED: <b>BROOKS AFB</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input checked="" type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

**FORWARDING ISSUE PAPER DEALING WITH BROOKS AFB INTERACTIONS WITH LOCAL MILITARY INSTALLATIONS, SAN ANTONIO AND SOUTH TEXAS.**

Due Date:	Routing Date:	Date Originated:	Mail Date:
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**CYNDI TAYLOR KRIER  
COUNTY JUDGE**

BEXAR COUNTY COURTHOUSE  
SAN ANTONIO, TEXAS 78205-3036  
(210) 220-2626 • FAX (210) 220-2926

Please refer to this number  
when responding 950510-19

May 04, 1995

Rebecca G. Cox, Commissioner  
Defense Base Closure and Realignment  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Rebecca:

Thank you for listening so attentively to our presentation of an alternative plan for Brooks Air Force Base at your Base Realignment and Closure Commission (BRAC) regional hearing in Dallas.

Because of the interest expressed in the community synergy which exists between Brooks Air Force Base and other local public and private institutions, I wanted to share with you the additional information which is enclosed. The same opportunities for joint efforts -- with their cost savings and creative energies -- simply do not exist at the proposed relocation sites.

Rebecca, we appreciate the open mind you and your colleagues on BRAC have kept toward our proposal throughout this process. Think what a good precedent you could set for other communities to see incentives in developing ideas to save even more than the Department of Defense's original proposals!

I look forward to continuing to work with you. As a former member of the Secretary of Defense's Advisory Committee on Women and the Services (DACOWITS), I have enjoyed being directly involved in military issues again and, on a personal level, I am glad to see women serving as Commissioners. Thank you.

Sincerely yours,

A handwritten signature in cursive script that reads "Cyndi".

Cyndi Taylor Krier

CTK/mkm

Enclosure



# **BROOKS AIR FORCE BASE**

## **Interactions with Local Military Installations, San Antonio and South Texas**



**Prepared by:  
Community Relations Division  
Office of Public Affairs  
Human Systems Center  
2510 Kennedy Circle, Suite 1  
Brooks AFB, TX 78235-5120  
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**15 April 1995**

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## Lackland Air Force Base

- **Wilford Hall Medical Center.** The 70th Medical Squadron provides support to WHMC in four areas: (1) Faculty for Ophthalmology Residency, (2) Low-vision expertise, (3) Rotation of students to 70th MDS, and (4) Forensic Dentistry Program for dental residents.
  - **Clinical rotations.** Wilford Hall Medical Center provides clinical rotations for Phase III Residents in Aerospace Medicine.
  - **Instructor support.** The School of Aerospace Medicine teaches entomology and vector-borne diseases for Wilford Hall Medical Center, Kelly Air Force Base and the Armstrong Laboratory.
  - **Assistance in Red Flag training.** The School of Aerospace Medicine provides instructors for the field training portion of Red Flag at Wilford Hall Medical Center.
  - **Shared faculty and instructors.** Wilford Hall Medical Center provides subject matter experts in various courses of the school.
  - **Coordination.** The Air Force Medical Support Agency contacts the Air Force Defense Medical Logistics Standard Support System personnel at Wilford Hall Medical Center on a daily basis.
  - **Medical consultants.** The Air Force Medical Support Agency has direct access to research and clinical practice consultants at Wilford Hall Medical Center in more than 40 specialty areas for policy, planning, design input, and technological innovation.
  - **Epidemiologic support.** Wilford Hall Medical Center relies on the Epidemiologic Research Division's computer to meet Department of Defense required turnaround time for pap smears. This division shares lab services with WHMC thereby reducing duplication and costs.
  - **Medical specialty support.** Due to geographical location, Wilford Hall Medical Center can provide timely infectious disease and immunology consultation for major projects.
  - **Ophthalmology research.** Ophthalmology research is conducted jointly between Wilford Hall Medical Center, and the Armstrong Laboratory to look at eye disorders to determine if people with evidence of retinal detachment, pigmentary dispersion syndrome (a potential type of glaucoma) can safely fly.

## Randolph Air Force Base

- **Aeromedical services support.** The 70th Medical Squadron provides aeromedical support to the 12th Medical Group in four areas: (1) Flight surgeon support to the 12th Medical Group, (2) Flight surgeon support to the Navigator Training Program, (3) A flight surgeon flies with Navigator Training Aircraft, and (4) the 12th Medical Group Radiology Department supports 70th MDS mammography program.
- **Recruiting service support.** The 70th Medical Squadron supports the Health Professions Scholarship Program by providing physical exams to student participants and through summer rotations and visits to the clinic.
- **Flying training.** The 559th Flying Training Squadron at Randolph Air Force Base provides five weeks of flying training for Phase II Residents in Aerospace Medicine and provides orientation flights for students attending the Aerospace Medicine Primary course.
- **Aircraft availability.** The 12th Flying Training Wing at Randolph Air Force Base provides aircraft for flight surgeons assigned to the School of Aerospace Medicine to accrue required flying time.
- **Consultant services.** Air Force Medical Support Agency personnel from all four of their divisions serve as consultants on assignments at the Air Force Military Personnel Center approximately four times a year.
- **Memorandum of Agreement -- G-induced loss of consciousness.** Because Air Education and Training Command (AETC) aircrews account for 90 percent of Air Force G-induced loss of consciousness incidents, AETC and the Air Force Material Command (AFMC) have established a centrifuge training agreement to improve G awareness and tolerance of AETC Pilot Instructor Training candidates at Randolph Air Force Base. This training is intended to enhance instructor pilot effectiveness in training student pilots relative to the anti-G straining maneuver in a high-G environment. In this agreement, the operational staff of the Armstrong Laboratory provides High-G Awareness Training for up to 20 AETC instructor pilot trainees per day at a daily cost to AETC of \$2,000.

## Fort Sam Houston

- **Computer training.** The School of Aerospace Medicine has a Cooperative Research Development Agreement with the Army Center for Public Works to supply computer training as part of a Water Management Issues Course.
- **Accessibility of Meat Laboratory and Cold Storage Facility.** Fort Sam Houston Academy of Health Sciences provides their facilities for training the School of Aerospace Medicine public health officers and apprentices.
- **Instructor support.** The School of Aerospace Medicine provides instructor support for Army Veterinary Officers Course and noncommissioned officer training programs teaching food safety and public health activities.
- **Subject matter experts.** The Army Academy of Health Sciences instructors support tropical medicine, deployment medicine and preventive medicine lectures in the Global Medicine course.
- **Cross-service cooperation opportunities.** The chief information officer for the Army's Medical Department is located at Fort Sam Houston, and the Air Force Surgeon General's chief information officer is located at the Air Force Medical Support Agency at Brooks Air Force Base, which leads to extensive cross-service cooperation opportunities.
- **Lead testing.** Air Force lead testing specimens for newborns are shipped to the Epidemiologic Research Division and transferred to Brooks Army Medical Center with rapid turnaround and low cost.

***Other Federal Agencies (Continued)***

- **Collaboration with NASA in environmental technology.** A cooperative effort regarding participation of the Air Force Center for Environmental Excellence and the Human Systems Center in the application of NASA environmental and occupational health technology information and developments.
- **Astronaut selection.** Armstrong Laboratory medical experts are routinely sent to NASA's Joint Space Center to conduct the astronaut psychiatric and psychological aviator selection evaluation, to support the Astronaut Selection Panel, and to consult with NASA Medical Operations to review and update psychiatric standards and selection procedures.
- **Other Human Systems Center and NASA activities.**
  - **Training of astronauts for shuttle launch G-profile.** Tests are conducted at the Armstrong Laboratory to provide Space Shuttle astronauts with +Gx centrifuge exposure which simulates the acceleration profile of the Space Shuttle's launch into earth orbit. Up to 25 astronauts have been trained annually.
  - **Pre-breathe protocols for extra-vehicular activity.** Investigation of the causes and potential cures of decompression sickness caused by exposure to low ambient pressures. Development of pre-breathe protocols for extra-vehicular activity and risk mitigation.
  - **Effects of microgravity on astronaut cognitive performance.** This cooperative NASA and Armstrong Laboratory experiment was to determine the interactive effects of microgravity and fatigue on cognitive performance of three shuttle crew astronauts during the flight of the Space Shuttle Columbia in July 1994. Follow-on studies for a June 1996 flight involve the interactive effects of fatigue, performance and microgravity.
  - **Medical and occupational health training.** NASA Flight Surgeon training and NASA personnel training in substance abuse and other areas are provided by Armstrong Laboratory to Joint Space Center. Considerable cross-training is done between the two institutes.
  - **Re-entry anti-G suit testing.** Tests of extended coverage anti-G suit to provide protection for astronauts during the long, low-level G-profile encountered during shuttle reentry into earth's atmosphere.

***Other Federal Agencies (Continued)***

- **Exercise countermeasures.** The Armstrong Laboratory is evaluating the use of a single bout of cycling that elicits maximal effort performed 24 hours prior to reentry. This approach would eliminate significant use of time, oxygen, energy (food) and water now required to support extensive periods of exercise during spaceflight. This exercise may also enhance blood pressure regulation and help eliminate the major problems with fainting following return from spaceflight. A protocol is being designed with Joint Space Center for a space flight experiment.
  
- **Other medical and scientific collaboration.** Participate with NASA on the Space Technology Interdependency Group (STIG), co-chair the STIG Operations Committee, which sponsored the Workshops on Space Operations Applications and Research (SOAR). These conferences, held in Houston, are funded and co-chaired by the Armstrong Laboratory and NASA. AL personnel perform as members of NASA medical and scientific working groups and review committees, including astronaut selection panel, astronaut selection criteria review, NASA Human Factors Discipline Working Group (DWG), NASA Musculoskeletal DWG, NASA Artificial Gravity WG; NASA Exercise Countermeasure Project Task Force, and NASA Peer Reviews-Human Factors, Space Physiology, Innovative Research, NIH-NASA Neurolab.

***San Antonio and South Texas (Continued)***

- **Adjunct faculty.**
  - Palo Alto College (2)
  - Our Lady of the Lake University (1)
  - St. Mary's University (5)
  - University of Texas at Austin (1)
  - Trinity University (1)
  - University of Texas at San Antonio Health Sciences Center (11)
  - San Antonio College (2)
  - Embry Riddle Aeronautical University Randolph Air Force Base (1)
  - University of Texas at San Antonio (3)
  - Rice University Summer Faculty Associate (1)
  - St. Philips College (1)
  
- **Consultants.**
  - Texas Education Agency on Master Teacher Program (1)
  - Exxon Corporation in Houston (1)
  - University of Texas at San Antonio (1)
  - NASA (1)
  - Southwest Research Institute (1)
  
- **Collaborative research projects with students and faculty.**
  - St. Mary's University (2)
  - University of Texas at Austin (2)
  - Trinity University (1)
  - Texas A&M University (4)
  - San Antonio College (2)
  - Embry Riddle Aeronautical University Randolph Air Force Base (1)
  - University of Texas San Antonio (1)
  - Rice University (1)

### *San Antonio and South Texas (Continued)*

- Southeast San Antonio healthcare initiative. The administrator of the 70th Medical Squadron is a key executive in Southeast San Antonio Healthcare Initiatives Task Force.
- Greater San Antonio Hospital Council. The 70th Medical Squadron supports the Greater San Antonio Hospital Council through: (1) Professional input in coordination of healthcare in South Texas, and (2) Rotation of students through 70th MDS.
- Health Science Center support. The 70th Medical Squadron supports the University of Texas Health Science Center through: (1) Faculty for Family Practice Program, (2) Students rotations at 70th MDS, and (3) Forensic Dentistry Course for School of Dentistry in association with the School of Aerospace Medicine.
- Restoration Advisory Board. Base-sponsored local civic/base membership. Co-chairs are civic/local area leader living near the base, along with director, Environmental Management. This group meets to publicly discuss base restoration projects and provide community members a forum to ask questions about the status of restorations planned or occurring at the base.
- College and university enrollment. Brooks Air Force Base personnel enrollment in the following San Antonio area colleges and universities
  - San Antonio College
  - Palo Alto College
  - Incarnate Word College
  - Our Lady of the Lake
  - St. Mary's University
  - Texas Lutheran
  - University of Texas at San Antonio
  - University of Texas at San Antonio Nursing School
  - University of Texas Health Science Center
  - Southwest Texas State University
  - Trinity University
  - St. Philips College
  - University of Houston Clear Lake
  - San Jacinto Community College

***San Antonio and South Texas (Continued)***

- The following San Antonio organizations have agreements to use the runways and apron.
  - Southwest Research Institute-- Runway used for crash testing vehicles
  - H.E.B. Grocery Co. -- Runway used for local and regional annual truck driving safety contests
  - Brady Green Clinic -- Runway used to train bus drivers annually
  - VIA Metropolitan Transit -- Runway used for annual local and regional safety driving competition for truck drivers
  - Trans Tech Resources -- Runway used to test braking systems
  - EG & G Automotive Research -- Runway used to test types of vehicles for manufacturers
  - BFI Waste Systems -- Runway used for safe driving classes for BFI truck drivers
  - Bexar County Sheriff's Department -- Runway used for holding high speed and other driving classes for sheriff's department
  - Texas Department of Mental Health and Retardation -- Runway used to brief drivers on safe driving techniques
  - Alamo Area Council of Governments -- Runway used to hold high-speed and other driving classes for regional law enforcement departments
  - Club Miniature Aircraft Combat Association -- Runway used to fly RCA airplanes
  - San Antonio Road Runners -- 10K bi-annual run
  - Path Finders Central Texas Association -- Annual jogging competition
  - San Antonio Sports Car Association -- Apron used to host monthly car rallies
  - Young Astronaut's Rocket Club -- Apron used to launch homemade rockets
  - Alzafar Shrine Temple -- Apron used for state and international driving championship
  - Pad Rats Rocket Club -- Apron used annually to launch rockets



Midas Muffler Shop  
Northstar Dodge  
Northside Towing  
Ottmers Auto Services  
One Stop Radiator and Air  
Conditioning Services  
Phenix Glass  
Rush GMC  
River City Hydraulics, Inc.  
S&W Trailer Service  
Safe Lite Glass  
Southway Ford  
Safety-Kleen Corp.  
San Antonio Equipment and  
Hydraulic  
Santex International Truck  
Service Parts and Machine Co.  
Southwest Brake and Alignment  
Stewart and Stevenson, Inc.  
Texas Mobile Glass Inc.  
Texas State Glass  
Torrado Chrysler Plymouth  
Tire Station Richard Calvillo  
U.S. Auto Glass  
Mission Wrecker Service  
Red Arrow Freight Lines  
Carretta Trucking Co.

Canada Dry Co.  
Coachman Inn  
Coca Cola Co.  
Halo Dist Co.  
The Home Depot  
Labatt Food Service  
San Antonio Coors  
Meny's Frame  
NAPA  
Office Depot, Inc.  
Paul's Trophy  
Penland Co.  
Powell Vacuum Cleaner Center  
Sutherland Lumber  
Sears Product  
Texas Bottlers  
Southway Ford, Inc.  
Southwell Co.  
Wang  
Century Papers, Inc.  
Overnight Transportation  
Watkins Motor Lines  
ACH Enterprises Travel and Tours  
Brookhill Funeral Home  
Atlantic and Pacific Moving Co.  
Ziegler Glass, Inc.

***San Antonio and South Texas (Continued)***

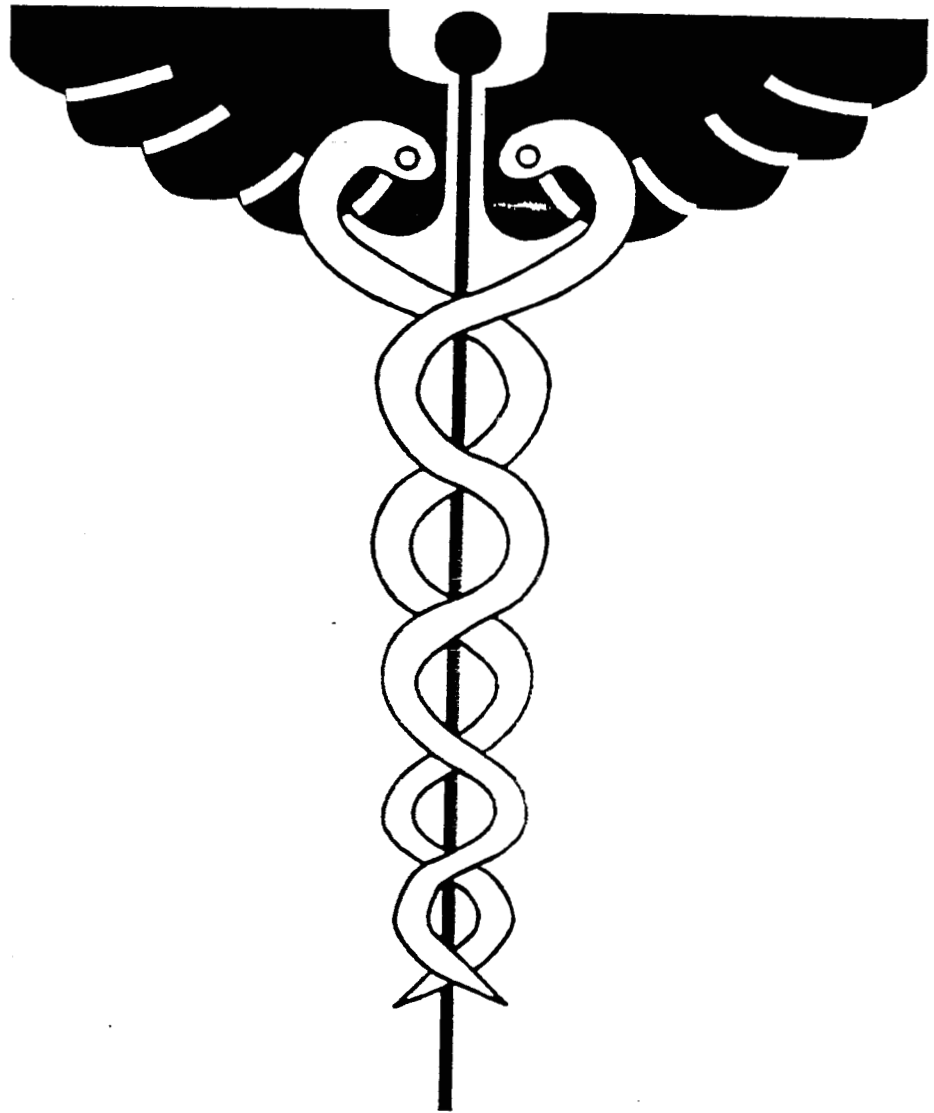
- **Public Affairs activities.** The Human Systems Center's public affairs office is the focal point for civic relationships between Brooks Air Force Base and the San Antonio area. Some of its community relations activities include:
  - **Tours.** To educate visitors to the activities at Brooks Air Force Base through visits to base facilities and functions. (1994 -- 142 tours, 3,557 visitors)
  - **Speakers bureau.** Brook Air Force Base scientists, engineers and other professionals visit schools and civic groups to present the Brooks Air Force Base mission. (1994: 134 speakers, 6,550 audience)
  - **Parades.** A highly visible part of Brooks Air Force Base civic involvement throughout South Texas. (1994: 18 parades, 500,000+ spectators)
  - **Science fairs.** Brook Air Force Base science and technology focus make it a natural to participate in the judging of regional science fairs. The Alamo Regional Science Fair alone used 114 judges from the base.
  - **Engineer for a day.** An annual Spring event at Brooks Air Force Base, high school student across San Antonio visit the base and observe first hand the activities of high-tech engineers in their workplaces.
  - **Fiesta.** Brooks Air Force Base is an active participant in San Antonio's annual Fiesta celebration. Brook Air Force Base ambassadors and senior leadership participate in more than 40 different Fiesta events during the 10-day period.
- **San Antonio Bar Association, Environmental Law and the St. Mary's University Law School -- Mentoring Program.** Brooks Air Force Base lawyers participate with local chapter affiliation of lawyers, interplay of local civic, governmental and federal concerns in the law. Review of current areas of emphasis or upcoming changes in legislation affecting local area programs. Mentoring program simply provides professional adjunct assistance to students in need in the local university setting.
- **Elementary school -- Recycling and environmental awareness programs.** Base environmental professionals' promotion of environmental programs, proper recycling techniques, and instilling earth concerns with youth.

***San Antonio and South Texas (Continued)***

- **Brooks Air Force Base humanitarian donations.**
  - Oblates of Mary Immaculate
  - Habitat for Humanity Military House
  - Battered Women's Shelter (Bexar County)
  - Four Winds Ministries
  - Christian Senior Services
  - Children's Shelter of San Antonio
  - Gideon's San Antonio East Camp
  - San Antonio Food Bank
  - Children's Shelter of San Antonio
  - Four Winds Ministries
  - Christian Senior Services
  - Battered Women's Shelter
  - Randolph Special Activity Fund
  - Fisher House of Lackland Air Force Base
  - Archdiocese of San Antonio
  - Knights of Columbus, Deaf Program
  - Meals On Wheels

# **BROOKS AIR FORCE BASE**

## **Interactions with Local Military Installations, San Antonio and South Texas**



**Prepared by:  
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Office of Public Affairs  
Human Systems Center  
2510 Kennedy Circle, Suite 1  
Brooks AFB, TX 78235-5120  
Telephone: (210) 536-5140**

**15 April 1995**

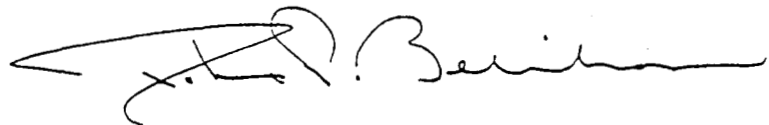
April 15, 1995

*From the Commander...*

*Throughout the years, Brooks Air Force Base has developed close ties with military and civilian organizations in both San Antonio and surrounding South Texas communities.*

*These ties, whether professional, civic or social, are important relationships that are taken into consideration during BRAC deliberations. It is important that the relationships be identified and described, and that they be presented in a consolidated list. The following document offers such a listing.*

*We've compiled an extensive profile of the many relationships that have developed through the years between Brooks and its military and civilian neighboring communities. For further explanation on any interaction, don't hesitate to contact the Community Relations Division of Public Affairs.*



*Brig. Gen. Robert P. Belihar  
Commander, Human Systems Center*

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## Kelly Air Force Base

- **Advanced Hybrid Oxygen Systems--Aircraft.** The continued development by the Human Systems Center of an Advanced Hybrid Oxygen System will provide the information necessary to retrofit the C-5 fleet with a self-producing oxygen system.
- **Combat Edge.** The Human Systems Center ensures personal equipment developed through program COMBAT EDGE will have proper documentation and management control to permit transfer of the program to the San Antonio Air Logistics Center.
- **Computer systems training.** The School of Aerospace Medicine has a Cooperative Research Development Agreement for Computer Systems Training with the Electronic Warfare Center at Kelly Air Force Base.
- **Health physics emergency response and radioactive waste.** Emergency response to potential nuclear mishaps using response kits at Kelly Air Force Base. Support to radiological waste site clean-up and safe material disposal.
- **Integrated weapon system management.** The Human Systems Center is responsible for the sustainment of human systems, and the sustainment activities of life support, and chemical and biological systems in concert with the San Antonio Air Logistics Center.
- **Occupational medicine.** The Kelly Air Force Base Occupational Medicine Department is the only bona fide program within the Air Force. The department provides consultations, formal training for Residents in Aerospace Medicine, and pilot testing support for the evaluation of safety and injury prevention programs.
- **Pre-production and production of Transportable Blood Transshipment Center.** Human Systems Center activities at Kelly Air Force Base cover tasks performed by each organization in all activities involved with the pre-production and production of the Transportable Blood Transshipment Center.
- **Shared faculty.** Kelly Air Force Base provides instructors for the School of Aerospace Medicine occupational medicine courses and assists in training public health officers.
- **Software Maintenance, Test Program support and Maintenance Skills Tutor.** The Human Systems Center provides functional and managerial responsibilities associated with the Maintenance Skills Tutor software support.

## Lackland Air Force Base

- **Wilford Hall Medical Center.** The 70th Medical Squadron provides support to WHMC in four areas: (1) Faculty for Ophthalmology Residency, (2) Low-vision expertise, (3) Rotation of students to 70th MDS, and (4) Forensic Dentistry Program for dental residents.
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*Lackland Air Force Base (Continued)*

- Basic Military Training Center. The Armstrong Laboratory screens all Air Force recruits for rubella, rubeola, and pregnancy, with a three day turnaround; evaluate and monitor physical fitness and nutrition programs for trainees; and provide the center with disease surveillance for trainees to prevent epidemics during training.
- Multi-dimensional Aptitude Battery. This is a comparison between a computerized and a written test. A computerized version of the Multi-dimensional Aptitude Battery is being developed. Air Force recruits are administered this test to allow comparison with the written version.
- Testing Air Force recruits. The Armstrong Laboratory established a unique, world class 36,453 square foot facility at Lackland Air Force Base, equipped with 200 computer-based test stations, as well as paper and pencil testing. This allows for testing of 30,000 recruits a year to provide research basis for the development of new selection and classification tests for enlisted, officer and aircrew personnel.

## Randolph Air Force Base

- **Aeromedical services support.** The 70th Medical Squadron provides aeromedical support to the 12th Medical Group in four areas: (1) Flight surgeon support to the 12th Medical Group, (2) Flight surgeon support to the Navigator Training Program, (3) A flight surgeon flies with Navigator Training Aircraft, and (4) the 12th Medical Group Radiology Department supports 70th MDS mammography program.
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*Randolph Air Force Base (Continued)*

- **Advanced Spatial Disorientation Demonstrator (ASDD) Research pool.** Research to be conducted on the ASDD by Crew Technology Division personnel of the Armstrong Laboratory requires a pool of three types of Air Force subjects: (1) Pilot candidates who have not begun the flight phase of Undergraduate Pilot Training, (2) student pilots in the transition phase between T-37 and T-38 aircraft, and (3) pilots with operational flying experience in combat aircraft. Randolph Air Force Base currently is a pool of all three subject types, with no temporary duty costs associated. A move away from San Antonio will mean loss of this valuable yet inexpensive subject pool, significantly impacting the mission of the Spatial Disorientation Countermeasures Task Group.
- **Air Force Military Personnel Center support.** Timely receipt of mission support, due to geographical location, enables the Air Force Military Personnel Center to provide demographic and personnel data to the Armstrong Laboratory for major projects, survey design and review services.
- **Air Force Occupational Measurement Squadron support.** The Armstrong Laboratory and the School of Aerospace Medicine support personnel of the Air Force Occupational Measurement Squadron by providing unique aerospace medicine expertise which is invaluable in the occupational surveys for various aerospace medicine career fields in the Air Force .
- **Intelligent computer-assisted training.** The Armstrong Laboratory developed tools to support intelligent computer-assisted training for AETC at Randolph Air Force Base.
- **Data processing arrangement.** Provides for exchange of personnel data between the Armstrong Laboratory and the Air Force Military Personnel Center in support of research and analysis of officer selection and classification systems.
- **Training planning research with the Occupational Measurement Squadron.** The Armstrong Laboratory develops technologies to improve high-level Air Force training decisions, primarily to determine what, where, and when to train tasks required for successful job performance.
- **Individual differences in learning abilities.** Randolph Air Force Base provides subjects and data to Armstrong Laboratory to evaluate fundamental human abilities and uses this knowledge to vastly improve the selection and classification of both officer and enlisted personnel, which allows for extended testing times to administer complex learning tasks.

## Fort Sam Houston

- **Computer training.** The School of Aerospace Medicine has a Cooperative Research Development Agreement with the Army Center for Public Works to supply computer training as part of a Water Management Issues Course.
- **Accessibility of Meat Laboratory and Cold Storage Facility.** Fort Sam Houston Academy of Health Sciences provides their facilities for training the School of Aerospace Medicine public health officers and apprentices.
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- **Lead testing.** Air Force lead testing specimens for newborns are shipped to the Epidemiologic Research Division and transferred to Brooks Army Medical Center with rapid turnaround and low cost.

## Other Federal Agencies

- **U.S. Air Force Academy Liaison Officer and Reserve Officer Training Corps Scholarship Administrator.** This officer, assigned to Human Systems Center, works with 22 San Antonio area high schools in advising, recruiting, and assisting high school students interested in competing for entry to the U.S. Air Force Academy or Air Force Reserve Officer Training Corps scholarships by both counseling students and parents and attending college fairs.
- **Acquisition professional development training support.** The 70th Training Squadron provides Acquisition Professional Development Program training to NASA personnel.
- **Naval support.** The 70th MS provides medical and dental support to Navy personnel in San Antonio.
- **Aerospace Medicine Primary Course for NASA.** School of Aerospace Medicine provides the Aerospace Medicine Primary course training for NASA Fellows in Space Medicine and prospective NASA research physicians.
- **Altitude decompression sickness research.** For more than 20 years, NASA has funded decompression sickness research at Brooks Air Force Base. Decompression procedures for extra-vehicular activity are determined by this work.
- **Audie Murphy Veterans' Hospital.** The Armstrong Laboratory provides clinical hyperbaric medicine services to patients from Audie Murphy Veterans Hospital.
- **Tactical information broadcast service.** The Human Systems Center delivers a Technical Information Broadcast Service Tutor using the Microcomputer Intelligence for Technical Training Tutor Technology. Product is supplied to the Air Intelligence Agency maintenance technicians.
- **Joint research in radiological and toxicological effects with NASA's Joint Space Center.** The Armstrong Laboratory's research in long-term health effects from ionizing radiation in space including current dosimetry experiments on-board the shuttle, and monitoring of high-energy proton exposed animals -- a protocol more than two decades old.

### *Other Federal Agencies (Continued)*

- Collaboration with NASA in environmental technology. A cooperative effort regarding participation of the Air Force Center for Environmental Excellence and the Human Systems Center in the application of NASA environmental and occupational health technology information and developments.
- Astronaut selection. Armstrong Laboratory medical experts are routinely sent to NASA's Joint Space Center to conduct the astronaut psychiatric and psychological aviator selection evaluation, to support the Astronaut Selection Panel, and to consult with NASA Medical Operations to review and update psychiatric standards and selection procedures.
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### *Other Federal Agencies (Continued)*

- Visual performance degradation in micro-gravity. Astronaut reports of degraded near vision during space flight have raised concerns about visual performance of personnel working in space and next-generation ultra-high altitude aircraft. The Vision Function Tester, was flown aboard the Space Shuttle Endeavor in 1994. For the first time, recession of the visual near point in microgravity was demonstrated and quantified.
- The effects of hyperbaric oxygen and gravity on leukocytes, apoptosis and multi-drug resistance. Preliminary data obtained from an experiment onboard STS-67 indicates that apoptosis (programmed cell death) may be responsible in part for cellular atrophy in astronauts. In addition, data obtained from cells flown on STS-69 to determine how hyperbaric oxygen and low gravity may be used to identify mechanisms of multi-drug resistance so that multi-drug resistance found in cancer or bacteria cells may be reversed. Both these results are being investigated with follow-on studies planned.
- Space launch risk assessment. Improved computer modeling systems are being developed and used to estimate toxic corridors for normal and catastrophic abort scenarios. Enhancements to the existing models will provide more realistic toxic corridor estimation and should result in less frequent launch delays due to weather.
- Microgravity on cardiovascular function. The primate facilities are used to answer critical questions. A non-human primate model instrumental with blood flow and pressure sensors was designed and developed to study the effects of altering gravity on cardiovascular function. Also, developing spaceflight experiments using this model with NASA and the Russians, and conducted experiments using this model in a head-down tilt configuration during parabolic flight in a KC-135 aircraft. These experiments will extend our knowledge about the mechanisms of blood pressure control by making measurements of cardiovascular responses that cannot be obtained in human subjects and using this information to develop countermeasures against adverse effects of spaceflight.

*Other Federal Agencies (Continued)*

- **Exercise countermeasures.** The Armstrong Laboratory is evaluating the use of a single bout of cycling that elicits maximal effort performed 24 hours prior to reentry. This approach would eliminate significant use of time, oxygen, energy (food) and water now required to support extensive periods of exercise during spaceflight. This exercise may also enhance blood pressure regulation and help eliminate the major problems with fainting following return from spaceflight. A protocol is being designed with Joint Space Center for a space flight experiment.
  
- **Other medical and scientific collaboration.** Participate with NASA on the Space Technology Interdependency Group (STIG), co-chair the STIG Operations Committee, which sponsored the Workshops on Space Operations Applications and Research (SOAR). These conferences, held in Houston, are funded and co-chaired by the Armstrong Laboratory and NASA. AL personnel perform as members of NASA medical and scientific working groups and review committees, including astronaut selection panel, astronaut selection criteria review, NASA Human Factors Discipline Working Group (DWG), NASA Musculoskeletal DWG, NASA Artificial Gravity WG, NASA Exercise Countermeasure Project Task Force, and NASA Peer Reviews-Human Factors, Space Physiology, Innovative Research, NIH-NASA Neurolab.



## San Antonio and South Texas

- **St. Mary's University.** Agreement for local doctoral students to gain practical experience performing research at Armstrong Laboratory.
- **Trinity University.** Research agreement on bioeffects of electromagnetic fields: Conduct joint research extending manpower for Air Force and collocated tri-service bioeffects research and systems testing for high energy microwave systems.
- **Texas A&M University.** Food and Safety Technology: Participate in joint research in methodologies for extrapolation of risk to human populations using limited test data and statistical approaches.
- **University of Texas Health Science Center.** Intelligent Tutoring Systems in Fundamental Skills: Develops intelligent tutoring systems for teaching English, math and science at the 9th grade level in the San Antonio area schools.
- **University of Texas at Austin.** The Release of Air Force Instructional Design Software: Develops state-of-the-art tools for instructional design automation and courseware authoring, resulting in improved learning and teaching environments.
- **Palo Alto College.** Environmental Technical Training: Provides technical and professional lecture hours and equipment access for junior college level education of environmental technicians.
- **University of Texas Health Science Center, University of Texas at San Antonio, Trinity University, Southwest Research Laboratory, Southwest Research Institute.** Joint Research on the Center of Excellence in Radiological Toxicology: Joint research on the biological effects of laser, microwave and visible electromagnetic energy and associated risks.

*San Antonio and South Texas (Continued)*

- Adjunct faculty.
  - Palo Alto College (2)
  - Our Lady of the Lake University (1)
  - St. Mary's University (5)
  - University of Texas at Austin (1)
  - Trinity University (1)
  - University of Texas at San Antonio Health Sciences Center (11)
  - San Antonio College (2)
  - Embry Riddle Aeronautical University Randolph Air Force Base (1)
  - University of Texas at San Antonio (3)
  - Rice University Summer Faculty Associate (1)
  - St. Philips College (1)
  
- Consultants.
  - Texas Education Agency on Master Teacher Program (1)
  - Exxon Corporation in Houston (1)
  - University of Texas at San Antonio (1)
  - NASA (1)
  - Southwest Research Institute (1)
  
- Collaborative research projects with students and faculty.
  - St. Mary's University (2)
  - University of Texas at Austin (2)
  - Trinity University (1)
  - Texas A&M University (4)
  - San Antonio College (2)
  - Embry Riddle Aeronautical University Randolph Air Force Base (1)
  - University of Texas San Antonio (1)
  - Rice University (1)

*San Antonio and South Texas (Continued)*

- Public health training -- San Antonio Chest Hospital. The School of Aerospace Medicine has a Memorandum of Understanding with the San Antonio Chest Hospital to provide hands-on public health training for residents in aerospace medicine. Residents in turn provide medical services for hospital customers.
- Public health training -- Texas Department Of Health. The School of Aerospace Medicine maintains a Memorandum of Understanding with the Texas Department of Health, Region 6 to provide field training in regional public health practice for residents in aerospace medicine. Residents provide free health care for customers.
- Clinical rotations -- Texas Center for Infectious Diseases. The Texas Center for Infectious Diseases provides clinical rotations for the School of Aerospace Medicine Phase III residents.
- Instructor support. The School of Aerospace Medicine provides instructor support for U.S. Department of Agriculture-sponsored meat inspection classes taught at the University of Texas at San Antonio.
- Training for nurse anesthetists. The School of Aerospace Medicine has a Memorandum of Understanding with the University of Texas Health Science Center to train nurse anesthetists at the nursing school in hyperbaric medicine.
- Aerospace medicine primary training. The School of Aerospace Medicine provides Aerospace Medicine Primary training for the physicians attending their residency in space medicine at the University of Texas Medical Branch at Galveston, Texas.
- Classroom space. The School for Aerospace Medicine provides classroom space to Palo Alto and Webster Colleges.
- Shared and adjunct faculty. The School of Aerospace Medicine provides instructors for masters in public health course at the University of Texas Health Science Center.
- ACHE (San Antonio) Participation. The administrator of the 70th Medical Squadron is president-elect of the Federal Healthcare Executives of ACHE (San Antonio).

*San Antonio and South Texas (Continued)*

- Southeast San Antonio healthcare initiative. The administrator of the 70th Medical Squadron is a key executive in Southeast San Antonio Healthcare Initiatives Task Force.
- Greater San Antonio Hospital Council. The 70th Medical Squadron supports the Greater San Antonio Hospital Council through: (1) Professional input in coordination of healthcare in South Texas, and (2) Rotation of students through 70th MDS.
- Health Science Center support. The 70th Medical Squadron supports the University of Texas Health Science Center through: (1) Faculty for Family Practice Program, (2) Students rotations at 70th MDS, and (3) Forensic Dentistry Course for School of Dentistry in association with the School of Aerospace Medicine.
- Restoration Advisory Board. Base-sponsored local civic/base membership. Co-chairs are civic/local area leader living near the base, along with director, Environmental Management. This group meets to publicly discuss base restoration projects and provide community members a forum to ask questions about the status of restorations planned or occurring at the base.
- College and university enrollment. Brooks Air Force Base personnel enrollment in the following San Antonio area colleges and universities
  - San Antonio College
  - Palo Alto College
  - Incarnate Word College
  - Our Lady of the Lake
  - St. Mary's University
  - Texas Lutheran
  - University of Texas at San Antonio
  - University of Texas at San Antonio Nursing School
  - University of Texas Health Science Center
  - Southwest Texas State University
  - Trinity University
  - St. Philips College
  - University of Houston Clear Lake
  - San Jacinto Community College

*San Antonio and South Texas (Continued)*

- San Antonio area organizations working with Brooks Air Force Base Family Support Center.
  - Army and Air Force Exchange Service
  - American Association of Retired People
  - Alamo Community College District
  - Alamo Federal Executive Board, Youth and Education Council
  - Allied Finance
  - American Testing and Technical Services
  - American Red Cross, Station Manager, Lackland Air Force Base
  - Applied Materials
  - Army Career and Alumni Program
  - Army Education Center
  - Austin Police Department
  - BDM Technologies
  - Baptist Memorial Hospital System
  - Bexar County Civil Service Commission
  - Bexar County Justice Center
  - Bexar County Sheriff's Office
  - Brown and Root Services Corp.
  - Greater San Antonio Chamber of Commerce
  - Southside Chamber of Commerce
  - Hispanic Chamber of Commerce
  - City of Austin, Fire Department
  - City of San Antonio, Department of Community Initiatives
  - City of San Antonio, Economic Development

### *San Antonio and South Texas (Continued)*

- The following San Antonio organizations have agreements to use the runways and apron.
  - Southwest Research Institute-- Runway used for crash testing vehicles
  - H.E.B. Grocery Co. -- Runway used for local and regional annual truck driving safety contests
  - Brady Green Clinic -- Runway used to train bus drivers annually
  - VIA Metropolitan Transit -- Runway used for annual local and regional safety driving competition for truck drivers
  - Trans Tech Resources -- Runway used to test braking systems
  - EG & G Automotive Research -- Runway used to test types of vehicles for manufacturers
  - BFI Waste Systems -- Runway used for safe driving classes for BFI truck drivers
  - Bexar County Sheriff's Department -- Runway used for holding high speed and other driving classes for sheriff's department
  - Texas Department of Mental Health and Retardation -- Runway used to brief drivers on safe driving techniques
  - Alamo Area Council of Governments -- Runway used to hold high-speed and other driving classes for regional law enforcement departments
  - Club Miniature Aircraft Combat Association -- Runway used to fly RCA airplanes
  - San Antonio Road Runners -- 10K bi-annual run
  - Path Finders Central Texas Association -- Annual jogging competition
  - San Antonio Sports Car Association -- Apron used to host monthly car rallies
  - Young Astronaut's Rocket Club -- Apron used to launch homemade rockets
  - Alzafar Shrine Temple -- Apron used for state and international driving championship
  - Pad Rats Rocket Club -- Apron used annually to launch rockets

- San Antonio companies that hold goods and services purchase agreements with the 70th Air Base Group.

Federal Sales Services	Allen Moving and Storage
Virus Reference Lab	American Transfer and Storage Co.
Bergen Brunswick	Amistad Transfer and Storage
Syncor	Alamo Moving and Storage
Universal Contact	Armstrong Moving and Storage
Liquid Carbonics	A-1 Freeman Moving and Storage
Natwell	Allen Transfer and Storage
BVA	Austin Van and Storage, Inc.
Micro-Bio	Stock Yard Center Public Scales
General Medical	Van De Walle Farm, Inc.
Southwest Photo	Ashley Salvage Co.
AAA Stamp and Engraving Co.	Big Tex Grain Co.
Southwell Company	Allied Feed Mill
A-1 Transmission	Alamo Interstate Truck Stop
AAMCO Transmission	Roegelein Co.
Alamo Spring Co.	Southwest Livestock Exchange and Trucking Co.
American Car Care Center	Ryder
Atlas Body and Truck Shop	U-Haul
Bohls Bearing and Power Transmission Services	Jays Automotive BPA
Cavazos and Sons	Motor Mart
Cummins	Hanke Automotive
Case	Mission Automotive
Commercial Body Co.	Newco Radiator Service
Kooling Systems of San Antonio	Conley Lott Nichols Machinery Co.
Domingo Vara Chevrolet	JAYS Automotive Specialties
Diesel Injection	Moto Mart Auto Parts
The Exhaust Center	Mission Auto Parts
Fiesta Dodge	Pee-Wee Hance
Fruehauf Trailers	Bergen Brunswick
George's Body Shop	Quality Beverage Company
General Brake and Alignment	Ace Mart
General Tire	SYSCO
Gillespie Ford	Alamo Paint and Wallpaper
Gunn Chrysler	Acme Soap Co.
Goodyear Tires	American West
Grande Truck Center, Inc.	American Wine Co.
Hydraulic Supply Services Co	American Refrigeration
Interstate Battery	Bel-Air Auto Supply
Kuenstler Machinery	Big Red Bottling Co.
Meineke Discount Mufflers	Builders Square
Metalcrafters, Inc.	BUDCO, Inc.

Midas Muffler Shop	Canada Dry Co.
Northstar Dodge	Coachman Inn
Northside Towing	Coca Cola Co.
Ottmers Auto Services	Halo Dist Co.
One Stop Radiator and Air Conditioning Services	The Home Depot
Phenix Glass	Labatt Food Service
Rush GMC	San Antonio Coors
River City Hydraulics, Inc.	Meny's Frame
S&W Trailer Service	NAPA
Safe Lite Glass	Office Depot, Inc.
Southway Ford	Paul's Trophy
Safety-Kleen Corp.	Penland Co.
San Antonio Equipment and Hydraulic	Powell Vacuum Cleaner Center
Santex International Truck Service Parts and Machine Co.	Sutherland Lumber
Southwest Brake and Alignment	Sears Product
Stewart and Stevenson, Inc.	Texas Bottlers
Texas Mobile Glass Inc.	Southway Ford, Inc.
Texas State Glass	Southwell Co.
Torrado Chrysler Plymouth	Wang
Tire Station Richard Calvillo	Century Papers, Inc.
U.S. Auto Glass	Overnight Transportation
Mission Wrecker Service	Watkins Motor Lines
Red Arrow Freight Lines	ACH Enterprises Travel and Tours
Carretta Trucking Co.	Brookhill Funeral Home
	Atlantic and Pacific Moving Co.
	Ziegler Glass, Inc.



*San Antonio and South Texas (Continued)*

- The 70th Medical Squadron provides support and cooperation to the following San Antonio organizations.
  - City of San Antonio Emergency Medical Services. (1) Medical response augmentation to City Disaster Plan, and (2) San Antonio Emergency Medical Service responds to after hours emergency calls on Brooks Air Force Base
  - Alamo Federal Executive Board. Representative to Youth and Education Committee
  - San Antonio Federal Women's Program Managers Council. (1) second vice president, (2) leadership and executive management, and (3) Federal Women's Program manager for Brooks Air Force Base
  - San Antonio Health Care Coordinating Council. Professional input and coordination of healthcare in San Antonio
  - Trinity University. In conjunction with the Greater San Antonio Hospital Council, students in Healthcare Administration rotate through the 70th MDS
  - St. Mary's University. Family advocacy and social work lectures
  - San Antonio Dental Society. (1) National Children's Dental Health month and (2) School visits
  - American Heart Association. (1) Cardio-pulmonary resuscitation trainees for San Antonio (12,000+ trained) and (2) Health promotions programs interface and lectures
  - CAMP. (1) Board of directors and steering committee, (2) Medical Care, (3) Dental Care, (4) Camp Counselors, and (5) CAMP Jog-a-thon support

### *San Antonio and South Texas (Continued)*

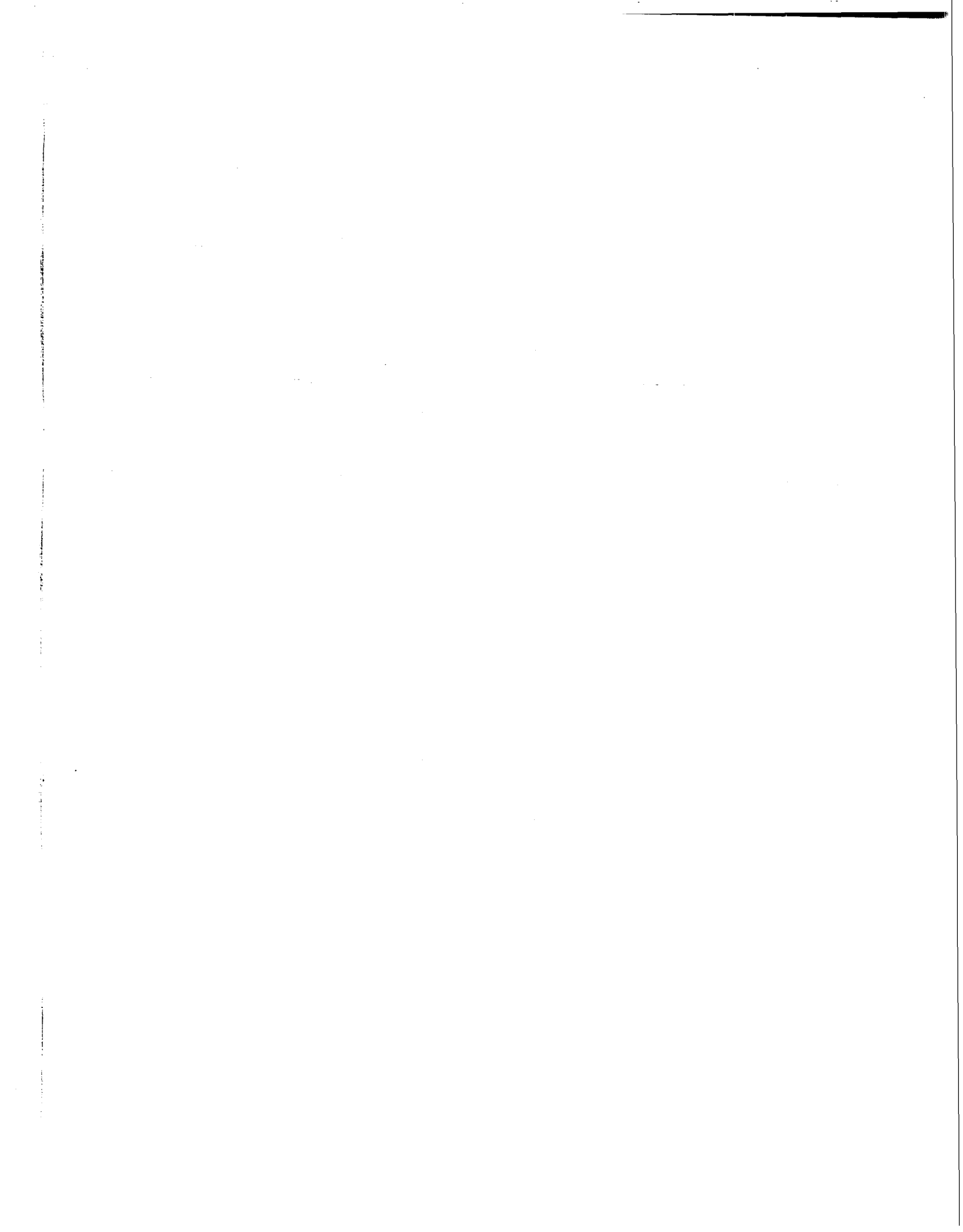
- **Public Affairs activities.** The Human Systems Center's public affairs office is the focal point for civic relationships between Brooks Air Force Base and the San Antonio area. Some of its community relations activities include:
  - **Tours.** To educate visitors to the activities at Brooks Air Force Base through visits to base facilities and functions. (1994 -- 142 tours, 3,557 visitors)
  - **Speakers bureau.** Brook Air Force Base scientists, engineers and other professionals visit schools and civic groups to present the Brooks Air Force Base mission. (1994: 134 speakers, 6,550 audience)
  - **Parades.** A highly visible part of Brooks Air Force Base civic involvement throughout South Texas. (1994: 18 parades, 500,000+ spectators)
  - **Science fairs.** Brook Air Force Base science and technology focus make it a natural to participate in the judging of regional science fairs. The Alamo Regional Science Fair alone used 114 judges from the base.
  - **Engineer for a day.** An annual Spring event at Brooks Air Force Base, high school student across San Antonio visit the base and observe first hand the activities of high-tech engineers in their workplaces.
  - **Fiesta.** Brooks Air Force Base is an active participant in San Antonio's annual Fiesta celebration. Brook Air Force Base ambassadors and senior leadership participate in more than 40 different Fiesta events during the 10-day period.
- **San Antonio Bar Association, Environmental Law and the St. Mary's University Law School -- Mentoring Program.** Brooks Air Force Base lawyers participate with local chapter affiliation of lawyers, interplay of local civic, governmental and federal concerns in the law. Review of current areas of emphasis or upcoming changes in legislation affecting local area programs. Mentoring program simply provides professional adjunct assistance to students in need in the local university setting.
- **Elementary school -- Recycling and environmental awareness programs.** Base environmental professionals' promotion of environmental programs, proper recycling techniques, and instilling earth concerns with youth.

*San Antonio and South Texas (Continued)*

- Liaison Officer to the Civil Air Patrol. There are approximately 30 cadets (all southside teenagers) that meet at Brooks Air Force Base each week. The base has provided the Civil Air Patrol with a room in Bldg. T638. In addition, the cadets have privileges at the enlisted dining facility. Senior patrol members, when performing official functions may utilize base transportation assets, temporary quarters facilities and such services as audiovisual support.
  
- Shared trainer for San Antonio 2000. The 70th Training Squadron personnel sought out due to expertise to provide metrics training, and youth and education counseling for San Antonio 2000 Councils composed of industry and governmental area professionals committed to lifelong learning, enhanced public schools and renewed community values. Partnerships consist of: City of San Antonio, Bexar County, The University of Texas at San Antonio, Greater San Antonio Chamber of Commerce, USAA, United Way of San Antonio, Alamo Community College District, and Brooks Air Force Base. National Disaster Medical System-Brooks' ambulances and crew responsible for ground transport for city patients.
  
- San Antonio area schools that participate in Brooks Air Force Base Civilian Personnel Student Aid and Summer Hire Program.
  - Highlands High School
  - McCollum High School
  - Harlandale High School
  - Sam Houston High School
  - Brackenridge High School
  - Fox Tech High School
  - Lanier High School
  - Burbank High School
  - South San High School
  - Southwest High School
  - Palo Alto College
  - San Antonio College
  - University of Texas at San Antonio
  - S E R Jobs For Progress, Inc. San Antonio

*San Antonio and South Texas (Continued)*

- Brooks Air Force Base humanitarian donations.
  - Oblates of Mary Immaculate
  - Habitat for Humanity Military House
  - Battered Women's Shelter (Bexar County)
  - Four Winds Ministries
  - Christian Senior Services
  - Children's Shelter of San Antonio
  - Gideon's San Antonio East Camp
  - San Antonio Food Bank
  - Children's Shelter of San Antonio
  - Four Winds Ministries
  - Christian Senior Services
  - Battered Women's Shelter
  - Randolph Special Activity Fund
  - Fisher House of Lackland Air Force Base
  - Archdiocese of San Antonio
  - Knights of Columbus, Deaf Program
  - Meals On Wheels





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

OFFICE OF THE SECRETARY OF DEFENSE

ATTENTION: 950510-1921

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTROYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 17, 1995

The Honorable Cyndi Taylor Krier  
County Judge  
Bexar County Courthouse  
San Antonio, Texas 78205-3036

Dear Cyndi:

Thank you for providing the Commission with additional information regarding the interaction between Brooks Air Force Base and the local communities. I am pleased that you were able to participate in the Dallas regional hearing. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Rebecca G. Cox  
Commissioner

RGC:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-20

FROM: APEZZATO, RALPH J	TO: DIXON
TITLE: MAYOR	TITLE: CHAIRMAN
ORGANIZATION: CITY OF ALAMEDA, CA	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: ALAMEDA, PIERS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT FOR ALAMEDA PIERS, BROCHURE REGARDING QUALITY OF LIFE INCLUDED.

Due Date: 950512

Routing Date: 950510

Date Originated: 950508

Mail Date:

City of Alameda California

Please refer to this number  
when responding 950510-20



May 8, 1995

Alan J. Dixon, Chairman  
The Defense Base Closure & Realignment Commission  
1700 North Moore Street  
Arlington, VA 22209

Dear Mr. Dixon:

It was a pleasure meeting you when I attended the U. S. Conference of Mayors in Washington last January. I appreciated your candor regarding base closure issues, and look forward to having Alameda's Carrier Proposal presented to your Commission to encourage them to look at the validity of retaining the Alameda piers.

Mr. Chandler was kind enough to share your communication to him with me. I am encouraged that your letter was both instructive and sincere. Indeed, we feel that Alameda's proposal is timely and an answer to a number of the Navy's pressing budget problems. Duplicating Alameda's carrier piers and quality of life infrastructure in another part of the country is both an unwarranted burden on our American taxpayers as well as an unnecessary addition to the Navy's current budget shortfall.

The enclosed brochure supports the quality of life environment that exists at the Alameda Navy Base. The pictures speak for themselves.

I will be happy to provide a tour of our carrier piers and the facilities if you so desire.

Very truly yours,

A handwritten signature in cursive script, appearing to read "Ralph J. Appezzato".

Ralph J. Appezzato  
Mayor

RJA:jc

enclosures

Ralph J. Appezzato, Mayor

Office of the Mayor, Room 301

City Hall

2263 Santa Clara Avenue • 94501-4456

510-748-4545



# Quality of Life Maintenance at a Closing Base



Christmas 1994 marked the last time USS CARL VINSON CVN 70, USS ABRAHAM LINCOLN CVN 72, and USS ARKANSAS CGN 41 shared the piers at NAS Alameda. ARKANSAS departed for a new homeport at Bremerton, Wa. in Jan 95, LINCOLN leaves in Nov. and VINSON departs in late 1996.





More than 300 new Marina Village enlisted housing units opened in 1992, increasing Bay Area housing occupancy to over 60% of the regional requirements.

Life model in mind. Central to Alameda's closure planning was adoption of a schedule that will maintain the current quality of life for Navy and Marine men and women in the Bay Area and NAS Alameda at or above present standards all the way to the scheduled closure date in April 1997. A good quality of life is critical in order to maintain the highest possible levels of readiness in our deploying units and high morale among those ashore who are charged with base cleanup and closure on top of their normal fleet support assignments.

Fortunately, a lot of positive steps were being taken at NAS Alameda when the BRAC 93 decision was made. The base was midway through a 1982 redevelopment program designed for the NAS Master Plan, so significant QOL funding had been spent effectively during the late 1980's and early 1990's. For example, in 1992 more than 300 new enlisted housing units were completed at the station's Marina Village Housing complex. These new units enabled the San Francisco Bay Area's Navy housing to

### QUALITY OF LIFE MAINTENANCE AT A CLOSING BASE

By Capt. Jim Dodge, Commanding Officer NAS Alameda

July 1993 was a momentous occasion for the San Francisco Bay area. Six of eight Bay Area naval installations were approved by the President for closure under the Base Realignment and Closure decision of 1993. Naval Air Station Alameda, one of only three major Navy air, fleet support and industrial activities combined on one base in the United States, was affected by that decision.

It has been critically important for the Navy to reduce infrastructure in order to maintain readiness and recapitalize the force structure. In 1993 everyone knew the Navy had excess capacity in air stations and industrial activities, but homeports for nuclear carriers were not something the Navy seemed to have in excess capacity. I think that seeing everything, including the aircraft carrier support at Alameda, go away with a single BRAC

decision was what stunned everyone. The affects of disbelief, denial, anger and finally resignation on the employees of the air station and Bay Area residents resulting from the closure announcement are still sinking in. With major clean up and closure work ongoing base-wide today, it is still difficult to stand on the end of one of the piers or on the flight deck of Abraham Lincoln or Carl Vinson, see open ocean through the Golden Gate only 30-45 minutes away, and not wonder if the Navy is giving up an invaluable strategic asset that it will probably never be able to replace.

That said, our orders are to close Alameda in 1997, and my goal is to close this base with the Navy's Quality of

BEQ central reservations office efficiently manages more than 1,000 permanent and transient accommodations.



accommodate more than 60 percent of the fleet's family housing needs.

Major renovation of NAS Alameda's bachelor quarters began in 1990 and continued until last summer when enough upgrades had been completed to support all foreseeable permanent and temporary bachelor housing needs for the Bay Area. Berthing spaces meet or exceed current CNO standards and occupancy remains high. Scheduled self-help renovations continue along with upgrades in furnishings and grounds keeping. The NAS galley has been an Edward F. Ney Memorial Award contender or fleet finalist for the last four years.

**The Child Development Center (CDC)**, opened in 1986, has capacity for 130 children and has a waiting list equally as long. Plans are to keep the center open until the end of Fiscal Year 1997, along with base housing, in order to support the final Bay Area military drawdown.

**The Family Service Center** has continued to expand since its inception here in 1983, adding eight staff



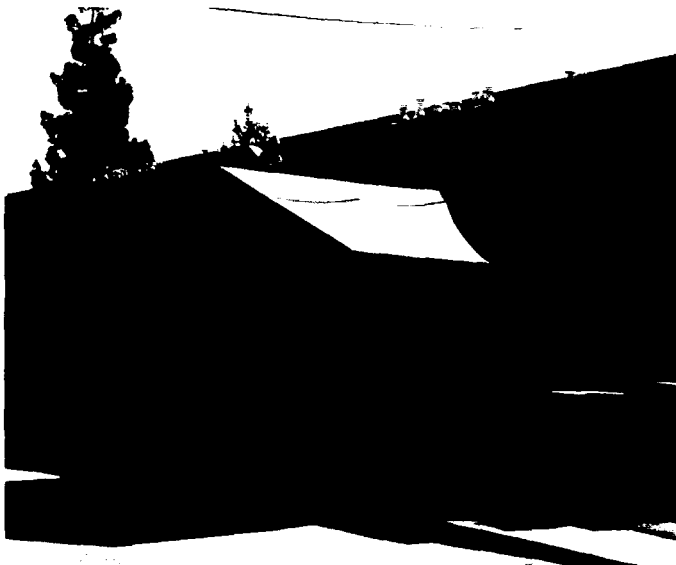
Alameda's quality enlisted dining facility has been a regular NEY contender.

members in 1992 to facilitate Transition and Relocation Assistance Programs and additional family counseling support. The fleet and family support requirements are growing due to the impending closure of the Mare Island Naval Shipyard in 1995, which will result in NAS Alameda FSC's adoption of Naval Weapon Station Concord and its ported ships as well as the 1,100 families at DOD Housing Facility Hamilton Field in Novato, previously served by the FSC at Mare Island Naval Shipyard. This is combined with an increase in the amount of military personnel transitioning, relocating, seeking employment, and requesting assistance and counseling generated by the tenant

closures and homeport changes involving most of Alameda's 13,000 military members.

Plans to build a new commissary/exchange complex were shelved with the BRAC 93 closure announcement, but more than a million dollars in improvements to the Navy Exchange, from 1993-1994, brought the NEX in line with the country's most prestigious department stores. The Navy Lodge underwent a complete remodeling last July to make it the newest in the Pacific Fleet. It boasts a 90-95 percent occupancy rate and provides some of the highest quality and cost-effective accommodations in Northern California.

The Medical/Dental,



The Navy Lodge and NEX each underwent \$1M renovations in 1993/4.

The Family Service Center workload will be increasing through and even after Alameda closes in 1997.



Navy/Marine Corps Relief Society, Red Cross and religious facilities each have undergone significant positive change in the past year. The NAS clinic, in anticipation of the Oaknoll Naval Hospital closure this year, has a renovated facility, all new equipment and added a pediatric treatment center to support family out-patient needs after the hospital closes.

Morale, Welfare and Recreation sponsored programs continue to improve to better serve the changing needs of Alameda-based Sailors and Marines and was just selected the 1994 Best Holiday MWR Program winner for extra large facilities by the Bureau of Naval Personnel. Sailors who served at Alameda before 1987 would not recognize the totally renovated Fleet Recreation Center. This facility, once a bowling alley, then a laundromat, specifically

serves the fleet sailors assigned to Alameda's homeported carriers, support ships and fleet visitors. It is located on San Francisco Bay next to the auto hobby center, the RV park (built by Self-Help in 1993) and the marina (renovated in 1990). A short walk or a bus ride from the piers, the Fleet Rec Center contains a video arcade, billiards, all-sports big screen televisions, a pizza parlor, an entertainment room for special events, picnic area, tennis courts and ball fields. Today, it is one of the most convenient and capable facilities for supporting fleet Sailors in the entire Navy.

The club system at Alameda, including the Homeport Club, the Top Four Club and the Officer's Club, continues to improve to meet

patrons' needs. Cost-saving changes like consolidating food service operations out of the O'Club to keep operations in the black have not diminished the unique identity of each facility. The changes made in 1994 should enable each club to maintain its distinct and separate identity until closure.

The gymnasium and recreation services programs have seen significant improvement since the late 1980's. The swimming pool was closed in 1989 after sustaining significant damage in the Loma Prieta earthquake. Last year it was re-opened following major repairs and is showing significant usage for its final years as a Navy MWR facility. In November 1994, CBU-416, Alameda's SEABEE unit, completed two miles of



The Fleet Rec Center is just a short walk, or bus ride from the piers (the USS CARL VINSON in background).



MWR recreation improvements include a 6 mile all-weather jogging trail around the runways and West end of the base.

rework and extension on the NAS jogging trail. The trail now extends through a 100-acre wildlife and wetlands sanctuary on the west end of the base, providing access to an area never before enjoyed by anyone. The 1.0, 1.5, 2.0, 4.0, 6.0 mile and 10K jogging and walking courses provide some of the most scenic panoramas and wildlife viewing sites in the Bay Area.

To provide sailors with increased access to these QOL programs and facilities, NAS joined up with NADEP last August and created an NAS shuttle bus system which turned out to be a delightful investment for Alameda Sailors and Marines. The free shuttle runs between the piers, the Bachelor's quarters and all QOL facilities for periods up to 20 hours a day. Extra buses are added to the morning and

afternoon schedule, providing NADEP workers convenient access between off-base and remote parking and their work centers. This program has increased patronage at all QOL facilities, reduced on-base traffic and improved Alameda's Clean Air Act posture with state and federal Environmental Protection Agency regulators.

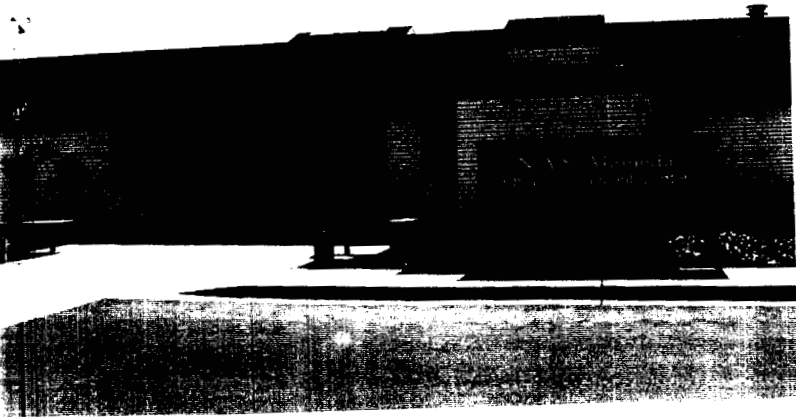
In August 1994, a 30-day trial was conducted for a ferry service between NAS and Naval Station Treasure Island. Almost 500 service members, living in base housing at Treasure Island, work or are assigned to NAS ships and activities. The daily commute from TI to NAS across the Bay Bridge, over a reconfigured but less efficient highway system following the 1989 earthquake, was determined to be a worthwhile QOL issue. The success of the August 1994

ferry trial has resulted in a new contract to provide 6-12 months of ferry service between TI and NAS for most of 1995. The ferry will probably be maintained until USS CARL VINSON deploys in 1996.

Maintaining QOL programs takes resources and manpower. Alameda's QOL funding through closure in FY-97 is adequate to maintain the programs described here, although manpower shrinkages from the Navy force reduction program, coupled with attrition from base closure, make manning a significant issue today. A Volunteers of America (VOA) pilot program which brought California State Prison system work-release prisoners aboard the air station in 1993 has greatly relieved these manning shortages. Alameda Sailors can now work longer in their rates and assigned billets before adding unrelated maintenance and base closure collateral duties to their workload. The success of the VOA program is currently being expanded to involve VOA participation in building layup, salvage and demolition preparation, all key aspects of base closure.



The combined NAS/NADEP shuttle bus effectively connects Sailors and Marines from the ships and BQ's with all quality of life programs.



The Child Development Center will support military dependent requirements until NAS housing closes in 1997.



Volunteers of America (CAL State Prison work release inmates) effectively offset loss of contract and self-help grounds maintenance personnel at Alameda.

NAS Marina, improved in 1990, provides a convenient recreation outlet for fleet sailors.



The NAS jogging (and nature) trail now runs along the previously closed 100-acre NAS wetlands and wildlife area.

These are just some highlights of a vibrant, dynamic Quality of Life program which will continue to support the finest Sailors and Marines in the world until the day NAS Alameda closes. Visitors to the air station over the next 24 months are encouraged to take advantage of all that Alameda has to offer. And yes, we'll show you a little bit about the right way to close a base.





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding **950510-20R1**

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOKA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Ralph J. Appezzato  
Mayor, City of Alameda  
Office of the Mayor, Room 301  
City Hall  
2263 Santa Clara Avenue  
Alameda, California 94501-4456


Dear Mayor Appezzato:

Thank you for your letter concerning the Alameda Navy Base. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the information you provided to the Commission will be taken into consideration as we continue our review and analysis process.

I appreciate your continued interest in this process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950510-21

<b>FROM:</b> BROWN, ED	<b>TO:</b> JONES, MICHAEL
<b>TITLE:</b> ARMY TEAM LEADER	<b>TITLE:</b> DIRECTOR
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> ARMY BASING STUDY
<b>INSTALLATION (S) DISCUSSED:</b> FORT BUCHAWAN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**

FORWARDING QUESTIONS REGARDING FORT BUCHAWAN'S  
COMMUNITY QUESTIONS INCLUDED - NEW  
COBRA RUNS REQUESTED.

<b>Due Date:</b>	<b>Routing Date:</b> 950510	<b>Date Originated:</b> 950510	<b>Mail Date:</b> 950510
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**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

May 10, 1995

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, DC 20310-0200

Please refer to this number  
950510-21

Dear Colonel Jones:

During the Commission base visit to Fort Buchanan, data sampling revealed disparities between Army Stationing and Installation Plan (ASIP) / COBRA screen four data versus installation ASIP strength feeder data. The divergence appears sufficient to justify a reconciliation, recertification of start-year strength figures, and an updated COBRA. Please provide the Commission with new certified data and updated COBRA for Fort Buchanan, Puerto Rico.

Also, the FORSCOM implementation concept for the DoD recommendation concerning Fort Buchanan envisions disestablishment of the Army garrison and closure of the installation. The DoD recommendation (and supporting cost estimates) is to realign Fort Buchanan. Request you clarify the recommendation as it pertains to realignment or closure.

Finally, the community surfaced a number of issues with the Commissioner. Enclosure 1 addresses community concerns. Request Army review and comment on the community's issues.

Please provide your response to the Commission by May 24, 1995.

I appreciate your assistance and cooperation.

Sincerely,

Edward A. Brown III

Army Team Leader

Encl as

## Fort Buchanan Community Issues

1. Fort Buchanan's military value was incorrectly assessed during the selection/assessment process. Intangible factors were either not considered or incorrectly applied.

- Fort Buchanan has strategic and historic value. It is the last active Army presence in the Caribbean and soon to be the last in Latin America. The active Army has been present in PR since 1898.
- Fort Buchanan is a highly visible symbol of the Army's commitment to the Hispanic community and the Caribbean Region. Puerto Rico is the largest contributor of Hispanic members to the US Army. Closure of Fort Buchanan sends the wrong signal to the community.
- Fort Buchanan has proven value as a power projection platform in the Caribbean area, and is a lead mobilization station. Its garrison activities routinely include support to operations other than war (OOTW), joint staff exercises, support to counter drug operations, and regional support to mobilization operations. The bilingual capability of its reserve units is a vital skill in dealing with any Latin American contingency.

2. The manpower impact in the DoD recommendation is underestimated.

- Implementation of the recommendation results in the disestablishment of the garrison and the closure of Fort Buchanan. Actual job losses for military, Department of the Army civilians and non-appropriated civilians will total over 500 personnel.

3. Army cost estimates understate closure costs as well as continued operating costs, thus savings from adoption of the DoD recommendation are inaccurate.

- Costs are based on reduction of garrison rather than closure/disestablishment. Recurring costs do not include one time and recurring base operations to establish and maintain infrastructure for the proposed enclaves for all DoD elements. Costs do not include requirement to continue the Troop Issue Support Activity (TISA) facility for Army reserve units, nor termination penalties for existing infrastructure contracts. Estimates do not consider operational costs incurred from CONUS deploying action teams supporting future mobilizations on Puerto Rico and the U.S. Virgin Islands. Base operations costs used in the COBRA are greater than actual cost data, therefore, potential savings are overstated.

4. Roosevelt Roads is an unacceptable family housing alternative for Fort Buchanan personnel.

- Road travel between the two installations routinely takes up to two hours. Roosevelt Roads Naval Station already has a 400 unit family housing deficit - no guarantee that Army families will receive quarters after Army money builds family housing units. Alternatively, the San Juan housing rental market is very tight, will be expensive and require the acquisition of bilingual day care for family members.
- The Naval Security Group installation at Sabana Seca (seven miles from Fort Buchanan) is not a viable alternative for family housing construction. Sabana Seca is on the EPA priority clean up list under the federal Superfund law.
- Rather than spending \$26.9 million constructing family quarters on a Navy facility, why not use the money to upgrade existing Fort Buchanan family housing?

5. Fort Buchanan's closure will be a severe blow to the 15,000 plus retired community and will be devastating to the already depressed local economy.

- Fort Buchanan contributes over \$125 million to the local economy. (Based on FY 94 figures: total civilian/military/Non Appropriated Fund pay = \$65.3m; AAFES/commissary/garrison local purchases = \$44m; contracts and utilities = \$19.3m). Again, withdrawal from the Hispanic community sends the wrong signal on Army commitment.

# Document Separator



REPLY TO  
ATTENTION OF

DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
200 ARMY PENTAGON  
WASHINGTON DC 20310-0200

June 6, 1995



Please refer to this number  
when responding 950510-21R1

Mr. Edward A. Brown III  
Defense Base Closure and Realignment Commission  
1700 J. Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Brown:

This letter is in response to your request for information forwarded to the Army Basing Study on May 10, 1995, control number 950510-21.

A new COBRA analysis with certified data for Fort Buchanan was provided to your office recently.

The COBRA analysis essentially eliminates the garrison workforce, thereby causing its inactivation. The number of activities and functions (i.e., Army and Air Force Exchange Service Main Store, Commissary, Consolidated Antilles School, National Guard and the Army Reserve) retained in enclaves is unusual for a closing installation. Although U.S. Forces Command (FORSCOM) is planning the inactivation of the garrison, the action is referred to as a realignment

Definitions provided by the Office of the Secretary of Defense state that a closure requires all missions of the base to cease or be relocated. On the other hand, a realignment requires some missions to cease or be relocated, but other will remain. The scenario relating to Fort Buchanan is clearly a realignment.

Although many of the comments are reasonable or accurate, FORSCOM does not consider Fort Buchanan to be a power projection platform. Intangible factors such as its history or symbolism to the Hispanic community were not considered.

The community's comment concerning job loss is correct. Those military and U.S. civilian positions eliminated and realigned under the latest COBRA analysis exceed 500. Non-appropriated civilians are not included in the COBRA analysis.

The COBRA Model considers all input data and then produces an estimate of the cost. The type of action, i.e., closure or realignment, does not affect the output. There is no way to anticipate the cost of every possibility. Therefore the model's standard factors, approved by the Department of Defense for use by all active components, are on high side. The base operations costs used in COBRA were obtained from FORSCOM certified data which originated at Fort Buchanan.


The Readiness Group is the major unit relocating to Roosevelt Roads Navy Base (RRNB). Housing will be constructed at RRNB to house these soldiers and their families. The unit's major command indicates that their mission can be effectively accomplished from RRNB.

Sabana Seca has buildable land for family housing. These are outside the superfund contaminated site.

The Army desires to reduce the infrastructure requirements at Fort Buchanan. To do so requires the relocation of all remaining active units/activities. It is more cost effective to build new quarters than to rehabilitate older ones.

More than 1200 military and civilian personnel will remain in the enclaves that will be established. Contributions to the local economy will continue, although to a lesser degree. All of the AAFES activities and the commissary are projected to remain open.

Point of contact for this action is LTC Sam McNabb, telephone (703) 693-0078.

  
MICHAEL G. JONES  
COL, GS  
Director, TABS

Attachments



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

May 10, 1995

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, DC 20310-0200

950510-21

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Edward A. Brown III

Army Team Leader

Encl as

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# Document Separator

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950510-22

FROM: <u>SANTORUM, RICK</u>	TO: <u>DIXON</u>
TITLE: <u>SENATOR (PA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U. S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>FORT INDIANTOWN GAP</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

REQUESTING DBCRC ASSIST THEM IN OBTAINING THE EVALUATION OF FORT INDIANTOWN GAP FROM GAO.

Due Date: <u>950512</u>	Routing Date: <u>950510</u>	Date Originated: <u>950503</u>	Mail Date:
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RICK SANTORUM  
PENNSYLVANIA

COMMITTEES:  
ARMED SERVICES  
AGRICULTURE  
RULES  
JOINT ECONOMIC  
AGING

# United States Senate

WASHINGTON, DC 20510-3804

202-224-6324

May 3, 1995

The Honorable Alan Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street Suite 1425  
Arlington, VA 22209

9150510-22

Dear Senator Dixon:

During the BRAC Commission hearing of Monday, April 17, the General Accounting Office testified on its analysis of DOD's 1995 process and recommendations. GAO reported that they had not fully evaluated data provided by the Fort Indiantown Gap, Pennsylvania community. Accordingly, GAO was asked to complete this evaluation and report their conclusions back to the BRAC Commission.

This question was initiated at my request. GAO's response will have an important impact on the questions raised by the community regarding the COBRA analysis. I would greatly appreciate your assistance in obtaining this response from GAO in the immediate future.

Sincerely,



Rick Santorum  
United States Senator

ERIE OFFICE:  
107 FEDERAL BLDG.  
617 STATE ST.  
ERIE, PA 16501  
(814) 454-7114

HARRISBURG OFFICE:  
221 STRAWBERRY SQUARE  
HARRISBURG, PA 17101  
(717) 231-7540

LEHIGH VALLEY OFFICE:  
2019 INDUSTRIAL DR.  
BETHLEHEM, PA 18017  
(610) 865-1874

PHILADELPHIA OFFICE:  
SUITE 960 WIDENER BLDG.  
ONE SOUTH PENN SQUARE  
PHILADELPHIA, PA 19107  
(215) 864-6900

PITTSBURGH OFFICE:  
SUITE 250 LANDMARKS BLDG.  
ONE STATION SQUARE  
PITTSBURGH, PA 15219  
412-562-0533

SCRANTON OFFICE:  
527 LINDEN ST.  
SCRANTON, PA 18503  
(717) 344-8799



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

For information call to this number  
950510-2221

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Rick Santorum  
United States Senate  
Washington, D.C. 20510

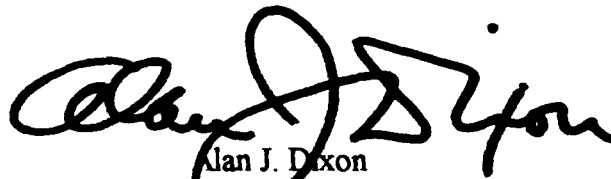
Dear Senator Santorum:

Thank you for your letter concerning the GAO's evaluation of data compiled by the Ft. Indiantown Gap community. I certainly understand your interest in the base closure and realignment process and welcome your comments.

Enclosed is a copy of GAO Assistant Comptroller General Henry L. Hinton's response to the question submitted on your behalf to the GAO during the Commission's April 17 hearing. Also, please find a copy of The Army Basing Study's analysis of the Ft. Indiantown Gap community's data, as requested by the GAO in response to the community's concerns. I trust you will find this information useful.

I look forward to working with you through this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js  
Enclosures



United States  
General Accounting Office  
Washington, D.C. 20548

National Security and  
International Affairs Division

95042413

May 5, 1995

The Honorable Alan J. Dixon, Chairman  
The Defense Base Closure and  
Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Re: 950424-13

Dear Chairman Dixon:

Following our testimony before your Commission on April 17, 1995, you requested that we respond to numerous additional questions pertaining to the base realignment and closure process. Enclosed are our answers to those questions.

Sincerely yours,

Henry L. Hinton, Jr.  
Assistant Comptroller General

Enclosure

Question 4: In discussion with Commissioner Cornella, you noted GAO was aware that Fort Indiantown Gap, PA community groups had submitted alternate cost data challenging Service estimates. Please provide your analysis of new COBRA data provided by the community on Fort Indiantown Gap.

Answer: The Fort Indiantown Gap community raised several concerns about the accuracy and reasonableness of the Army's cost data. We analyzed each of the concerns including average annual civilian salary expenses, base operating support costs, operating funds and real property that will remain at Fort Indiantown Gap to support a National Guard enclave, and travel costs to satisfy National Guard training requirements. As part of our analysis, we also reran the COBRA using the community's cost estimates.

Based on data available at this time, we believe that the Army's recommendation to close Fort Indiantown Gap continues to project a significant cost savings. We found no indication that the Army deviated from its standard data sources and methodologies to project the savings that would result from this closing action. We were not able to validate the cost estimates cited by the community; however, for purposes of making a sensitivity assessment, we employed their figures in a COBRA run to assess their impact. We found that if the community's cost estimates were valid, the return on investment (ROI) associated with closing Fort Indiantown Gap would remain approximately one year; the net present value over 20 years would decrease from \$281.5 million to \$90.6 million. However, discussions remain ongoing between Army and Fort Indiantown Gap officials to reconcile differences in their cost data.



DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
200 ARMY PENTAGON  
WASHINGTON DC 20310-0200



REPLY TO  
ATTENTION OF

April 27, 1995

Mr. Edward A. Brown III  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Brown:

The attached response to a General Accounting Office (GAO) request on the Fort Indiantown Gap recommendataion is provided for your information.

Point of contact for this action is MAJ Fletcher, (703)693-0077.

MICHAEL G. JONES  
COL, GS  
Director, The Army Basing Study

Attachment





DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
200 ARMY PENTAGON  
WASHINGTON DC 20310-0200



REPLY TO  
ATTENTION OF

DACS-TABS

25 April 1995

MEMORANDUM FOR GENERAL ACCOUNTING OFFICE, ATTN: MR STEVEN DESART

SUBJECT: TABS Comments on the Internal Review of Fort Indiantown Gap Analysis

1. Per your request, we have reviewed the Internal Review #95-17, prepared by the Pennsylvania National Guard. We have also reviewed the Follow -up Memorandum dated 10 April 1995.

THE BOTTOM LINE ASSESSMENT:

**FIG closure pays back, it is a smart recommendation - using our numbers or theirs!**

OVERALL IMPRESSION: This was a very cursory review of the Army's recommendation to close Fort Indiantown Gap. It did not accurately reflect the Army's process. The review presents biased and incomplete information designed to mislead. The Internal Review could have been better prepared had the author consulted with any of the audit staff who have been working BRAC issues for over a year.

2. ISSUES PRESENTED BY THE INTERNAL REVIEW:

A. "Savings Can Not Exceed Expenditures"

**Position of the Internal Review:** TABS overestimates the savings (by \$10 M) from closing Fort Indiantown Gap and leaves no funding to run a reserve enclave.

**TABS position:** TABS used consistent, standardized data sources and methodologies to predict the savings from closing Fort Indiantown Gap. In order to assess the potential material impact on the recommendation of overestimating savings, we have completed a sensitivity analysis using the suggested BOS, RPMA, and Civilian Salary (Encl 1). The result does not change the Return on Investment years (still one year). Even if the information presented by the Internal Review represents valid estimates, it would not alter the Army's recommendation to close Fort Indiantown Gap.

**Result of sensitivity analysis:** No material impact.



**SUBJECT: TABS Comments on the Internal Review of Fort Indiantown Gap Analysis**

**DISCUSSION:** Differences between TABS savings and the Internal Review boil down to four main points.

**POINT #1:** TABS adjusted future Base Support costs due to population changes. The Internal Review did not. The baseline data used to predict FY96 funding was provided by the installation, through the Major Army Command (MACOM) to TABS during the Installation Assessment process. TABS adjusted this baseline data by inflating the dollar amount to FY 96 dollars and by adjusting the overall funding based on scheduled population changes. For population increases, TABS predicted more Base Support funding than the baseline amount reported by the installation. For Fort Indiantown Gap, the scheduled population increase (between the FY 93 population in the 8 June 1993 ASIP, and the FY 96 population in the 16 May 1994 ASIP) was 180%. This factor was used to increase the overall level of funding for FY 96.

Subsequent review by TABS and AAA discovered that the 8 June ASIP for Fort Indiantown Gap was incorrect. The Fort Indiantown Gap garrison was not included in the 8 June 1993 ASIP. The actual population for FY 93 was 1077 not 715. TABS recomputed the FY 96 Base Support information. The table at enclosure 2 shows the revised COBRA screen four information based on new population data.

**POINT #2:** TABS included reimbursable costs as part of the Base Support budget. The internal review did not. Because the COBRA scenario deals with the entire population - saving money if they depart and adding money if they arrive, the total cost to run a base is needed in COBRA. This is part of a standard methodology used by TABS.

**POINT #3:** Funds left at Fort Indiantown Gap. The COBRA model does include costs to continue training at Fort Indiantown Gap. The COBRA DELTAS report shows that only 38% of the combined RPMA/BOS nonpayroll amount is considered a savings. The remaining 62% is not saved and therefore left at Fort Indiantown Gap to provide for training and operation of the enclave. In fact a total of \$14 million is not saved (left to run FIG) in the TABS submission to the Commission, and a total of \$ 2.7 million per year is not saved (left to run FIG) in the sensitivity analysis using the Internal Review Base Support numbers.

**POINT #4:** Civilian Salary Savings. The Internal Review cites a cost of \$7 million to pay the salary of the 315 garrison civilians, about \$22,222 per position. The follow-up report specifies \$27,000 per civilian. The TABS standard factor for civilian salaries is \$45,998 per position. TABS accounts for all personnel costs associated with civilian positions in computing an Army average. The average civilian salary factor has been validated by the Army Audit Agency.

SUBJECT: TABS Comments on the Internal Review of Fort Indiantown Gap Analysis

B. "Army Recognizes Its Not Economically Feasible to Close FITG"

**Position of the Internal Review:** TABS produced analysis that shows it costs \$300 million to close Fort Indiantown Gap. Fort Indiantown Gap can't close because the Army still needs it to conduct training. The Internal Review also mentions environmental cleanup costs.

**TABS position:**

*\$300 Million Cost:* TABS analysis shows a 1 year Return on Investment (MT6-2) and \$12 million in one time costs. The Internal Review cites a different version of the scenario (MT6-1) which moves every organization off of Fort Indiantown Gap and replaces their required facilities. The scenario described in COBRA model MT6-1 was not the Army's recommendation and has no bearing on the Army's recommendation.

*Training Issue:* Training can continue at Fort Indiantown Gap. The Army's recommendation states "... close FITG, except minimum essential facilities as a reserve enclave". This allows the Army to keep open facilities as needed to conduct training. The intent of the Army's recommendation is to close the facilities and land used for Annual Training (AT), and conduct future ATs at other locations.

*Environmental Cleanup Issue:* OSD policy prohibits the Army from including the cleanup cost in TABS analysis. The Army is obligated to cleanup Fort Indiantown Gap whenever it closes, so it is not a cost proximate to the BRAC recommendation.

3. CONCLUSION. Based on information presented in the Internal Review, TABS has performed a sensitivity analysis which shows no change in the one-time costs or in the Return on Investment years. Even if the information presented by the Internal Review represent valid estimates, it would not alter the Army's recommendation to close Fort Indiantown Gap.



MICHAEL G. JONES  
COL, GS

Director, The Army Basing Study

ENCLOSURE 2

REVISED BASE SUPPORT COSTS FOR FORT INDIANTOWN GAP

COST ELEMENT                      FY 93 DOLLARS

BASOPS.. Direct	7,975.0
BASOPS.. Reimb	3,397.3
RPMA .. Direct	2,560.5
RPMA .. Reimb	1,252.7
ENV .. Direct	1,764.0
ENV .. Reimb	869.6
AV .. Direct	37.3
Family PGM Direct	32.9
FY 93 DoD RPMD	<u>1,337.0</u>
TOTAL FY 93\$	19,226.3

FY 96 \$ (\* 1.0731)                      20,632

TOTAL RPMA                                      5,149.9

RPMA NON PAY (66% OF TOTAL)                      3,398

BASOPS PAYROLL (40% OF TOTAL)                      6,192

BASOPS NON PAY (60% OF TOTAL)                      9,288

TOTAL BASOPS                                      15,481.5

TOTAL    18,880

BASOPS ADJUSTMENT

FY 93 TOTAL POP 1077

FY 96 TOTAL POP 1295

POPULATION ADJUSTMENT FACTOR 1.202

	TABS REVISED	INTERNAL REVIEW
ADJUSTED RPMA NON -PAY	4,086	1,500
ADJUSTED BASOPS PAYROLL	7,446	7,000
ADJUSTED BASOPS NON PAYROLL	11,169	2,900

Department : ARMY  
 Option Package : MT6-2-GAO  
 Scenario File : C:\COBRA\MT6-2GAO.CBR  
 Std Pctre File : C:\COBRA\SF7DEC.SPF

Starting Year : 1996  
 Final Year : 1998  
 ROI Year : 1999 (1 Year)

NPV in 2015(\$K): -169,972  
 1-Time Cost(\$K): 11,462

Net Costs (\$K) Constant Dollars

	1996	1997	1998	1999	2000	2001	Total	Beyond
MilCon	0	0	0	0	0	0	0	0
Person	0	0	-5,471	-12,323	-12,323	-12,323	-42,439	-12,323
Overhd	430	322	3,033	-1,550	-1,550	-1,550	-863	-1,550
Moving	0	0	5,451	0	0	0	5,451	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	676	0	0	0	676	0
<b>TOTAL</b>	<b>430</b>	<b>322</b>	<b>3,689</b>	<b>-13,872</b>	<b>-13,872</b>	<b>-13,872</b>	<b>-37,175</b>	<b>-13,872</b>

	1996	1997	1998	1999	2000	2001	Total	
<b>POSITIONS ELIMINATED</b>								
Off	0	0	0	0	0	0	0	
Enl	0	0	4	0	0	0	4	
Civ	0	0	265	0	0	0	265	
<b>TOT</b>	<b>0</b>	<b>0</b>	<b>269</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>269</b>	

	1996	1997	1998	1999	2000	2001	Total	
<b>POSITIONS REALIGNED</b>								
Off	0	0	29	0	0	0	29	
Enl	0	0	103	0	0	0	103	
Stu	0	0	0	0	0	0	0	
Civ	0	0	120	0	0	0	120	
<b>TOT</b>	<b>0</b>	<b>0</b>	<b>252</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>252</b>	

Summary

SENSITIVITY ANALYSIS

BOS = 2.9 M, RPMA = 1.5 M, BOS PAY = 7M  
 50 CIVILIAN GARRISON POSITIONS MOVED TO BASE X (NOT RIFED) - AREA SUPPORT  
 265 CIVILIAN POSITIONS ELIMINATED  
 CIVILIAN SALARY FACTOR = \$22,222

USING NUMBERS PROVIDED BY THE  
 INTERNAL REVIEW.

Department : ARMY  
 Option Package : MT6-2-GAO  
 Scenario File : C:\COBRA\MT6-2GAO.CBR  
 Std Pctrs File : C:\COBRA\SP7DEC.SPF

	Costs (\$K) Constant Dollars							
	1996	1997	1998	1999	2000	2001	Total	Beyond
MilCon	0	0	0	0	0	0	0	0
Person	0	0	1,320	625	625	625	3,196	625
Overhd	430	322	4,160	484	484	484	6,365	484
Moving	0	0	5,663	0	0	0	5,663	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	676	0	0	0	676	0
<b>TOTAL</b>	<b>430</b>	<b>322</b>	<b>11,820</b>	<b>1,110</b>	<b>1,110</b>	<b>1,110</b>	<b>15,901</b>	<b>1,110</b>

	Savings (\$K) Constant Dollars							
	1996	1997	1998	1999	2000	2001	Total	Beyond
MilCon	0	0	0	0	0	0	0	0
Person	0	0	6,791	12,948	12,948	12,948	45,635	12,948
Overhd	0	0	1,127	2,034	2,034	2,034	7,229	2,034
Moving	0	0	212	0	0	0	212	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>8,130</b>	<b>14,982</b>	<b>14,982</b>	<b>14,982</b>	<b>53,076</b>	<b>14,982</b>

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950511-1

FROM: <u>ALUANI, JOSEPH</u>	TO: <u>DIXON</u>
TITLE: <u>EXECUTIVE DIRECTOR</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>MASS. TECH. COLL.</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:  
INFORMING THAT MASS. TECHNOLOGY COLLABORATIVE IS ACTIVELY PURSUING A TECHNOLOGY TRANSFER WITH HANSCOM.

Due Date: <u>950518</u>	Routing Date: <u>950511</u>	Date Originated: <u>950509</u>	Mail Date:
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**Massachusetts  
TECHNOLOGY  
Collaborative**

May 9, 1995

The Honorable Alan Dixon  
Joint Cross Service Working Group  
Defense Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding 950511-1

Dear Mr. Dixon:

At the request of Secretary Gloria Larson of the Executive Office of Economic Affairs and the Weld-Cellucci Administration, the Massachusetts Technology Collaborative (MTC) is actively pursuing a technology transfer initiative in the Commonwealth of Massachusetts. The necessity to proceed with a technology transfer facility is certainly a worthwhile endeavor and one that has the full support of MTC and the Weld-Cellucci Administration. The Massachusetts Technology Collaborative (MTC) is an initiative of the Massachusetts Technology Park Corporation (MTPC), created to facilitate the development of the Commonwealth's technology base through various initiatives and it is only fitting that MTC assumes the leading role in such a venture.

With the support of the Weld-Cellucci Administration and the Massachusetts State Legislature, MTC intends to establish a full service technology transfer enterprise within the Commonwealth of Massachusetts with the primary objective of taking technologies currently residing at places like Hanscom AFB and Natick Laboratory, and linking them to the commercial entities in Massachusetts that have the desire and capability to bring them to the marketplace. This initiative responds to a long-standing desire by the military to find commercial applications for the technology innovations developed within the federal laboratory system.

The goal of this initiative is to enable the Department of Defense, and officials at Hanscom AFB, to leverage the full spectrum of business development activities in Massachusetts in a way that aligns the most appropriate commercial entities in Massachusetts with the promising technologies at Hanscom AFB, and other DoD facilities. To achieve this objective with funds provided through the Weld-Cellucci Administration, MTC is spearheading an initiative to establish a "state-of-the-art" technology transfer and commercialization enterprise in Massachusetts that enables Hanscom officials to exploit the rich landscape of technology intensive firms in the Commonwealth.

To achieve the stated goal, it is our intent to employ the revolutionary INQUERY information retrieval system, developed at the Computer Science Department at the University of Massachusetts, to provide instantaneous access to information on the qualities and characteristics of available technology, while providing the most reliable information available on the commercial enterprises that are qualified to exploit these technologies. The federal government is already widening its use of the INQUERY system to apply to the body of text describing the licensable technology available at Federal Laboratories. Through this Hanscom Technology Initiative, we will be developing a compatible infrastructure for the electronic transfer of information on available technologies at Hanscom AFB, while providing a necessary human interface for the

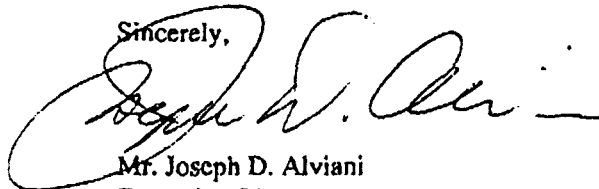


efficient commercialization of these technologies. This enterprise will work closely with the technology transfer office at Hanscom AFB.

The Commonwealth's initiative through MTC will, in essence, promote and manage the interests of the small, medium and large sized industries in the state as they pertain to the matchmaking and commercialization opportunities at Hanscom AFB. These efforts are enhanced through our unique ability to solicit collateral state support in the way of financing, marketing assistance or strategic planning on behalf of the commercial enterprise. Through association with a core group of business development professionals, and with the enhanced use of the INQUERY information retrieval system, the Hanscom Technology Initiative will represent a new paradigm for state services toward technology transfer and the broader agenda of technology commercialization.

Thank you for your attention with this matter. Please feel free to call me if I can be of any further assistance.

Sincerely,

A handwritten signature in cursive script, appearing to read "Joseph D. Alviani". The signature is written in dark ink and is positioned above the typed name.

Mr. Joseph D. Alviani  
Executive Director

cc: Mr. Dick Holmer



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950511-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 26, 1995

Mr. Joseph D. Alviani  
Executive Director  
Massachusetts Technology Collaborative  
Seventy-Five North Drive  
Westborough, Massachusetts 01581-3340

Dear Mr. Alviani:

Thank you for your letter to the Commission regarding the Massachusetts Technology Collaborative (MTC) and its efforts to link state of the art technologies residing in Department of Defense laboratories with commercial entities. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided regarding the role of the MTC with Massachusetts defense laboratories will be considered by the by the Commission in our review and analysis process.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 95051-2

FROM: <b>SARBANES, PAUL S.</b>	TO: <b>COX, REBECCA</b>
TITLE: <b>SENATOR (MD)</b>	TITLE: <b>COMMISSIONER</b>
ORGANIZATION: <b>U.S. CONGRESS</b>	ORGANIZATION: <b>DBCRC</b>
INSTALLATION (S) DISCUSSED: <b>NAVAL SEA SYSTEMS COMMAND</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				<b>JEFF MULLINER</b>	✓		

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input checked="" type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**  
**FORWARDING ISSUE PAPER CONCERNING NAVAL SEA SYSTEMS COMMAND THAT OUTLINES THEIR QUESTIONS AND CONCERNS.**

Due Date: <b>9</b>	Routing Date: <b>950511</b>	Date Originated: <b>950510</b>	Mail Date: _____
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PAUL S. SARBANES  
MARYLAND

## United States Senate

WASHINGTON, DC 20510-2002

May 10, 1995

Honorable Rebecca G. Cox  
Commissioner  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

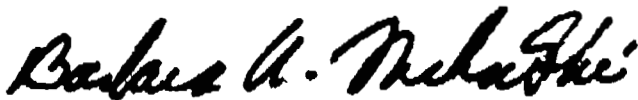
Dear Commissioner Cox:

We very much appreciate your taking the time to visit the Washington Navy Yard tomorrow.

As you are aware, the relative costs/savings for accommodating the Naval Sea Systems Command (NAVSEA) headquarters at the Navy Yard versus White Oak are a key factor in the Navy's current recommendation to move to the Navy Yard.

We believe your visit will be an opportunity to seek clarification on construction costs and other issues related to the Navy Yard. For background, we have compiled the attached issue paper that highlights many of our continuing questions and concerns.

Again, thank you for making the extra effort to examine all of the issues bearing on the Navy Yard/White Oak tradeoffs.

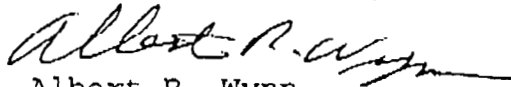


Barbara A. Mikulski  
United States Senator

Sincerely,



Paul S. Sarbanes  
United States Senator



Albert R. Wynn  
Member of Congress

Commissioner Cox  
May 10, 1995  
page 2

## ISSUES RELATING TO THE WASHINGTON NAVY YARD/NAVSEA

### Background

The Navy has stated that military construction at the Washington Navy Yard to accommodate NAVSEA headquarters will cost approximately \$149 million, compared to \$133 million for White Oak (this includes \$8.9 million for renovating part of the Navy Annex for 412 employees of SEA-08).

All development at the Navy Yard must be in accordance with the Master Plan for the Navy Yard, adopted by the National Capital Planning Commission on October 4, 1990.

The entire Navy Yard was designated a National Historic Landmark on May 11, 1976.

All buildings at the Navy Yard earmarked for renovation for NAVSEA fall within the 100-year floodplain of the Anacostia River.

### Questions

1. What is the current federal (military/civilian) population of the Navy Yard?

2. How many positions, both military and civilian, are anticipated as a result of previous BRAC or other actions?

3. In responses to questions from the Maryland Congressional Delegation, the Navy stated that its cost estimates for renovating the Navy Yard for NAVSEA were calculated by the COBRA using standard factors and assumptions (75% of new construction costs). This would imply that no costs were included for compliance with historic qualities of existing structures. Is this the case?

4. Do the current milcon estimates include any cost for compliance with floodplain requirements?

5. The Master Plan states that in order for the Navy Yard to accommodate 10,000 employees, certain improvements will have to be made. Among these are the renovation of Building 46 for retail and food services, additional recreational facilities, landscaping throughout the Navy Yard, and the addition of a waterfront promenade with an amphitheater. Does the milcon estimate include NAVSEA's share of the added costs for these improvements?

Commissioner Cox  
May 10, 1995  
page 3

6. The scenario data call is not clear on milcon required for parking. The assumptions state that 2,082 spaces will be required. However, milcon of \$15.2 million is shown for only 1,260 spaces. Does the Navy believe the additional 822 spaces (2,082 minus 1,260) are needed? If so, what is the cost for them? Currently, how many parking spaces does the Navy Yard have?

7. If NAVSEA does move to the Navy Yard, are there plans to restrict access by visitors to the Yard?

PAUL S. SARBANES  
MARYLAND

# United States Senate

WASHINGTON, DC 20510-2002

Please refer to file number  
when responding 950511-2

May 10, 1995

Honorable Rebecca G. Cox  
Commissioner  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

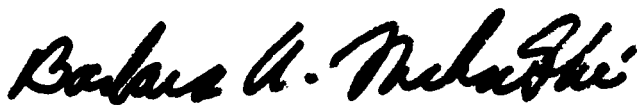
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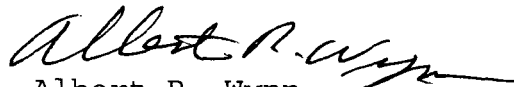
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Barbara A. Mikulski  
United States Senator

Sincerely  


Paul S. Sarbanes  
United States Senator



Albert R. Wynn  
Member of Congress

Commissioner Cox  
May 10, 1995  
page 2

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Commissioner Cox  
May 10, 1995  
page 3

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**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-3

<b>FROM:</b> BORDEN, BEN	<b>TO:</b> GOTBAUM, JOSHUA
<b>TITLE:</b> DIRECTOR OF R&A	<b>TITLE:</b> ASST SEC OF DEF
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> DEPT OF DEFENSE
<b>INSTALLATION (S) DISCUSSED:</b> NAWC, POINT MAGU; NAWC CHINA LAKE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**  
 REQUESTING COBRA RAW FOR REALIGNING NAWC, POINT MAGU'S TEST AND EVALUATION MISSIONS TO NAWC, CHINA LAKE.

<b>Due Date:</b>	<b>Routing Date:</b> 950511	<b>Date Originated:</b> 950511	<b>Mail Date:</b> 950511
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 11, 1995

Mr. Joshua Gotbaum  
Assistant Secretary of Defense  
(Economic Security)  
3300 Defense Pentagon  
Room 3E813  
Washington, DC 20301-3500

Please refer to this number  
when responding 950511-3

Dear Mr. Gotbaum:

We request a COBRA analysis that would realign the Naval Air Warfare Center, Weapons Division, Point Mugu test and evaluation missions to Naval Air Warfare Center, Weapons Division, China Lake. As you know, this alternative was generated by the Test and Evaluation Joint Cross-Service Group in November 1994. The following scenario should be addressed:

- Retain the Sea Test Range;
- Retain airspace and island instrumentation;
- Close or mothball remaining facilities, runways and hangars;
- Transfer all in-service engineering functions to China Lake; and
- Provide support for remaining Point Mugu activities from Port Hueneme.

In order to discharge our responsibilities, we need the COBRA analysis by May 24, 1995. We would appreciate your cooperation and assistance in this matter. Thank you in advance for your help.

Sincerely,

Benton L. Borden  
Director of Review and Analysis

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-4

<b>FROM:</b> ARMBRUSTER, BILL A.	<b>TO:</b> DIXON
<b>TITLE:</b> CHAIRMAN	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> FORT PICKETT SUPPORT GROUP	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> FORT PICKETT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**

REQUESTING COMM. DIXON AND COMM. CORNELLA  
MAKE A SITE VISIT.

Due Date: 950518	Routing Date: 950511	Date Originated: 950511	Mail Date:
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## SHOWING OUR SUPPORT

FORT PICKETT SUPPORT GROUP  
108 SOUTH MAIN STREET  
BLACKSTONE, VA 23834

PHONE: (804) 292-5049 FAX: (804) 292-6650

April 11, 1995

Mr. Alan J. Dixon, Chairman

The Defense Base Closure and Realignment Commission

1700 North Moore Street

Suite 1425

Arlington, VA 22209

Please refer to this number  
when responding 950511-4

Re: Site Visit to Fort Pickett, VA


Dear Chairman Dixon:

On behalf of the communities surrounding Fort Pickett, Virginia, including the towns of Blackstone, Crewe and Burkeville and the counties of Nottoway, Brunswick, Dinwiddie, Amelia, and Lunenburg, I request that you and Commissioner Al Cornella conduct a site visit at Fort Pickett to assess the military value of this essential and critical joint service training facility. Since the site visit by Commissioner Cox, we have additional information which will establish that the Army's analysis of the military value and force structure implications of closing Fort Pickett failed to consider the impact upon readiness of not only active Army units, but Navy, Marine and Air Force units as well.

Contrary to the representations made to you at the 7 March 1995 hearing, there appears to have been no meaningful consideration of the value of this installation and its contiguous special air space as these matters pertain to use by the other military services. A site visit will enable us to bring these serious analytical deficiencies to your attention, as well as provide an opportunity for both of you to observe and evaluate first hand the irreplaceable and essential training areas which Fort Pickett provides to all services, active and reserve.

We look forward to your acceptance of this invitation and are prepared to provide any needed support or assistance toward that end.

Sincerely,



William A. "Bill" Armbruster, Chairman  
FORT PICKETT SUPPORT GROUP



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

File number in this number  
950511-421

May 18, 1995

Mr. William A. "Bill" Armbruster  
Chairman, Fort Pickett Support Group  
108 South Main Street  
Blackstone, Virginia 23834

Dear Mr. Armbruster:

Thank you for your kind letter extending an invitation to me and Commissioner Cornella to visit Fort Pickett, Virginia. I appreciate your interest in the base closure and realignment process and welcome your comments.

You will be pleased to know that Commissioner Cornella will visit Fort Pickett during the week of June 12. You will receive further details on this visit as they develop. I have asked Commissioner Cornella to share his views with me following the site visit.

Again, thank you for contacting the Commission and providing information on Fort Pickett. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-5

<b>FROM:</b> DE MILLY, J. W.	<b>TO:</b> DIXON
<b>TITLE:</b> MAYOR	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> CITY OF HOMESTEAD, FL.	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> HOMESTEAD AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**

FORWARDING COPY OF CITY COUNCIL RES H  
95-05-29; IN SUPPORT OF 301st RESCUE  
SQUADRON BEING RETURNED TO BASE,

Due Date:	Routing Date:	Date Originated:	Mail Date:
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## CITY OF HOMESTEAD, FLORIDA

790 N. HOMESTEAD BOULEVARD/HOMESTEAD, FLORIDA 33030/TELEPHONE: (305) 247-1801

May 1, 1995

The Honorable Alan J. Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding \_\_\_\_\_

Dear Mr. Chairman:

Attached is a resolution of the City Council of the City of Homestead supporting the return of the 301st Rescue Squadron to Homestead Air Reserve Base as recommended and signed into law in the 1993 Base Realignment and Closure process.

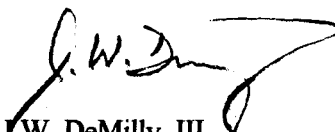
As you know, the 1993 Base Closure and Realignment Commission allowed the retention, at Homestead Air Reserve Base, of the 482nd Fighter Wing and the 301st Air Rescue Squadron because of the military value of their interrelated missions.

The recent Department of Defense recommendation to move the 301st Rescue Squadron to Patrick Air Force Base for a secondary mission of manned space flight support diminishes the primary purpose of search and rescue and support to combat-ready air units in South Florida and the Caribbean. The recommendation also negates the policy of the 1993 BRAC.

The 301st Air Squadron is an integral part of the recovery of South Dade County following the Hurricane Andrew disaster. The Air Reservists are residents, business owners, employees and community leaders. The retention of the 301st is vital to the socioeconomic well being of South Dade.

We respectfully request that you consider these factors.

Sincerely,

  
J.W. DeMilly, III  
Mayor

JWD/cmm  
Enclosures





RESOLUTION NO. R-95-05-29

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HOMESTEAD, DADE COUNTY, FLORIDA, SUPPORTING THE RETURN OF THE 301ST RESCUE SQUADRON TO HOMESTEAD AIR RESERVE BASE AS RECOMMENDED AND SIGNED INTO LAW BY THE 1993 BASE REALIGNMENT AND CLOSURE COMMISSION (BRAC).

WHEREAS, the location of the 301st Rescue Squadron at Homestead Air Reserve Base comprises a critical anchor tenant for Defense Secretary Perry's model re-use plan for dual military and civilian use. The Air Force policy of composite wing efficiency is achieved through the pairing of the 482nd Fighter Wing at Homestead Air Reserve Base with the 301st Rescue Squadron in their training missions, and

WHEREAS, the one-time cost to permanently move the 301st Rescue Squadron from Homestead will require an additional BRAC 95 funding authorization, while funding for the 301st facilities at Homestead has already been made available from a FY92 Special Appropriations Bill designed to reestablish a functional airport at Homestead, and

WHEREAS, the Department of Defense asserts that the one-time cost to implement this change is \$4.6 million, while the 1993 Air Force COBRA estimate for construction at Patrick Air Force Base alone will be \$6.7 million. Reduced costs to the American taxpayer can and will be achieved through the minimized maintenance costs of military aircraft and equipment as documented in Air Force studies, and

WHEREAS, there will be a greater positive economic impact to the greater Homestead/Florida City/South Dade area through the return of the 301st Air Rescue Squadron than would be achieved through its remaining at Patrick Air Force Base, and

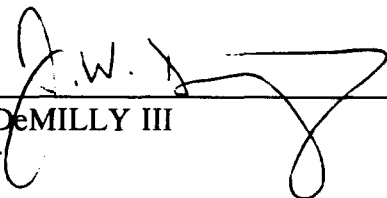
WHEREAS, the deliberative process of the Base Realignment and Closure Commission should be one which abides by earlier decisions which have the effect of law.

The Department of Defense recommendation seriously erodes the government's previous commitments to assist in returning the South Dade area, and Homestead Air Reserve Base in particular, to a level of economic vitality commensurate with pre-storm conditions. While the loss of the squadron may be relatively small in absolute terms, it serves as a graphic symbol of the federal government's deteriorating commitment to South Dade's hurricane damaged area,

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF HOMESTEAD, FLORIDA:

Section 1: The City Council is opposed to the permanent relocation of the 301st Air Rescue Squadron to Patrick Air Force Base and hereby stands by the testimony before the Base Realignment and Closure Commission to bring the 301st Air Rescue Squadron back to Homestead Air Reserve Base as stated by the 1993 BRAC.

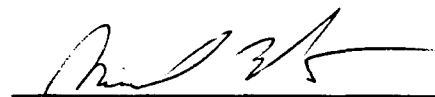
PASSED AND ADOPTED this 1<sup>st</sup> day of May, 1995.

  
\_\_\_\_\_  
J.W. DeMILLY III  
Mayor

ATTEST:

  
\_\_\_\_\_  
VELVA J. BURCH, CMC  
City Clerk

APPROVED AS TO FORM & CORRECTNESS:

  
\_\_\_\_\_  
MICHAEL E. WATKINS  
City Attorney

Offered by Mr. Shiver  
seconded by Mr. Warren

Motion to adopt by Ms. Campbell

FINAL VOTE AT ADOPTION

Mayor J. W. DeMilly III  
Vice Mayor Roscoe Warren  
Councilman Ruth Campbell  
Councilman Jeff Kirk  
Councilman Eliza Perry  
Councilman Steve Shiver  
Councilman Nick Sincore

Yes  
Yes  
Yes  
Yes  
Yes  
Yes  
Present



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 11, 1995

The Honorable J. W. DeMilly, III  
Mayor, City of Homestead  
790 N. Homestead Boulevard  
Homestead, Florida 33030

Please refer to this number  
when responding 950511-5 R1

Dear Mayor DeMilly:

Thank you for providing the Commission with a copy of a resolution adopted by the Homestead City Council which supports the return of the 301st Rescue Squadron to Homestead Air Reserve Base. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-6

<b>FROM:</b> LAKIS, FRANK	<b>TO:</b> DIXON
<b>TITLE:</b> PRESIDENT	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> DLA COUNCIL OF AFGE LOCALS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER		X	
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**

~~SEP~~ REQUESTING DBCRC TO MAINTAIN THE RECENT DLA BRAC 95 RECOMMENDATIONS.

**Due Date:** 950518 | **Routing Date:** 950511 | **Date Originated:** 950508 | **Mail Date:**



AMERICAN FEDERATION OF GOVERNMENT EMPLOYEES

DLA COUNCIL OF LOCALS

(215) 737-3977

Strength in Solidarity

AV 444-3977



**President**

Frank L. Lakis

**Executive Vice President**

Carmelita Riley

**DRMS Vice President**

Rich Peternel

**Vice President**

Frank Amari

**Vice President**

Nick Bibko

**Vice President**

Don Fields

**Vice President**

Frank Payan

**Secretary**

Al DiGennaro

**Treasurer**

Nancy Dibble

May 8, 1995

The Honorable Alan J. Dixon  
Chairman  
Defense Base Closure and  
Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Va. 22209

Dear Chairman:

This letter is provided by the DLA Labor Management Partnership to strongly urge the BRAC Commission to maintain the recent DLA BRAC 95 recommendations. Specifically, this letter highlights our proposal as the strongest military value option to realign our current four Inventory Control Points (ICPs) into two Weapon System Supply Centers and one Troop and General Support Center.

Our Highest economic and readiness pay-off option for troop and general support items management continues to be the Defense Personnel Support Center (DPSC) in Philadelphia, Pa.

Our highest economic and readiness pay-off option for weapon system related management continues to be the two ICPs, Defense Construction Supply Center (DCSC), Columbus OH, and the Defense General Supply Center (DGSC) at Richmond, VA. The workforce expertise within the three metropolitan areas, Columbus, OH; Richmond, VA; and Philadelphia, PA were primary considerations in finalizing this BRAC 95 proposal.

Philadelphia was selected as our ICP for Troop and General Support Item Management because of the outstanding and proven workforce expertise at both DPSC and the Defense Industrial Supply Center (DISC). DPSC is one of the largest and most dynamic business activities within the DLA. This diverse organization provides over \$3.5 billion of food, clothing and medical supplies annually to America's Armed Forces worldwide. The DPSC workforce has singularly distinguished itself in DoD as leaders in accomplishing



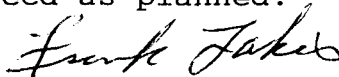
To do for all that which none can do for oneself

The Honorable Alan J. Dixon, Chairman  
Defense Base Closure and  
Realignment Commission

their troop and general support mission not duplicated anywhere else. Any interruption or change in the management and operation of this mission support to our military forces would create an undue risk and cause adverse impact on military operations in the event of a national emergency. DLA's thorough analyses of all other ICPs revealed incontrovertible conclusions that the troop and general support mission be maintained at DPSC. This proposal will cause the lowest disruption to the workforce and least adverse economic impact in Philadelphia. The actual loss of 385 direct jobs between DISC and DPSC's workforce may be even less with the total workload transfer of all non-weapon system items to Philadelphia. DPSC's new reengineered business practices conform to a world class industry standard. Their critical links to their respective industries, bonding in partnerships and valuable business expertise fully supports its high military value as the Troop and General Support ICP with DLA. In 1999, we expect both DISC and DPSC to reduce their workforce to approximately 1500 employees each. With the completion of item workload transfer and realignment into the three ICP's, the DISC and DPSC workforce will be combined. This workforce has established a sophisticated capability to support the new Soldier, Sailor, Airman, and Marine war fighting system for combat operations into the 21st Century.

This unique capability will ensure the highest most economic support readiness to deployed US Forces throughout the world during combat and peace.

We strongly urge that the current DLA Proposal of the BRAC 95 Commission discussed above proceed as planned.



Frank Lakis  
President  
DLA Council of AFGE Locals

cc: Edward M. Straw  
Vice Admiral, SC, USN  
Director, Defense Logistics Agency





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number  
when responding 950511-621

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 18, 1995

Mr. Frank Lakis  
President  
Defense Logistics Agency Council of Locals  
Local 62, DPSC  
2800 South 20th Street  
Philadelphia, Pennsylvania 19145-5099


Dear Mr. Lakis:

Thank you for your recent letter in support of the Defense Logistics Agency's base closure and realignment recommendations. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cmc

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 9505 11-7

<b>FROM:</b> TAMILIA, PATRICK	<b>TO:</b> DIXON
<b>TITLE:</b> NATIONAL PRESIDENT	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> ISDA FRATERNAL ASSOC.	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

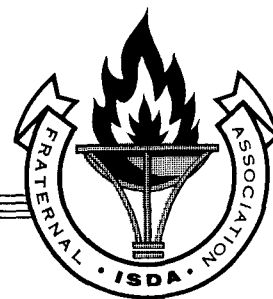
**Subject/Remarks:**

LETTER OF SUPPORT FOR 91114 AIRLIFT WING AT GREATER PITTSBURGH INTERNATIONAL AIRPORT.

Due Date: 9505 18	Routing Date: 9505 11	Date Originated: 950508	Mail Date:
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# ISDA FRATERNAL ASSOCIATION

*A Fraternal Benefit Society*



419 WOOD STREET • PITTSBURGH, PENNSYLVANIA 15222 • PHONE: 261-3550

May 8, 1995

Please refer to file number  
when responding 9505N-7

Alan J. Dixon, Chairman  
The Defense Base Closure and  
Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Dixon:

As National President of Italian Sons and Daughters of America, one of the largest Fraternal Benefit Societies in the country, I wish to convey the support of our organization for the retention of the 911th Airlift Wing at Greater Pittsburgh International Airport. The 911th and its predecessors have been a unique part of the Pittsburgh area and community for most of the lifetime of the people in this area. Many of our members have at one time or another been involved with the activities of the Air Force at Greater Pitt.

We are proud of the role the 911th Airlift Wing has played in humanitarian services in airlifting life sustaining supplies to areas like Bosnia, Haiti and the hurricanes in the south. It provided substantial and unparalleled support in the recent disaster of the crash of Flight 427.

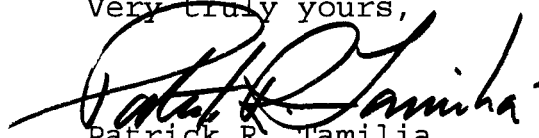
The economic effect on the community would be substantial, resulting in the loss of 359 civilian employees on the base and the involvement of 1,290 reservists. The annual salary and purchases in the area extend beyond \$40 million.

We are aware that any base reduction or closure has an economic impact, but from the briefing presented on April 10th, which I attended, it would appear that the impact is greater here than elsewhere, while the cost to maintain the Airlift Wing is less than projected by the closure proposal.

May 8, 1995  
Page 2

I appreciate your consideration of our appeal and, on behalf of ISDA membership, request favorable consideration to retain the 911th Airlift Wing at the Pittsburgh Airport.

Very truly yours,

A handwritten signature in black ink, appearing to read "Patrick R. Tamilia". The signature is fluid and cursive, with a large initial "P" and "T".

Patrick R. Tamilia  
National President, ISDA

cc: Mr. Rick DiCamillo



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding: **950511-7R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTAYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 11, 1995

Mr. Patrick Tamilia  
National President  
ISDA Fraternal Association  
419 Wood Street  
Pittsburgh, Pennsylvania 15222


Dear Mr. Tamilia:

Thank you for your recent letter regarding the Department of Defense's recommendation on the 911th Airlift Wing at Greater Pittsburgh International Airport, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on the 911th Airlift Wing.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950511-8

FROM: <u>MCNEER, JAMES B.</u>	TO: <u>DIXON</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>CRATER PLANNING DISTRICT Comm.</u>	ORGANIZATION: <u>OBCRC</u>
INSTALLATION (S) DISCUSSED: <u>KENNER ARMY COMM. HOSPITAL, FORT LEE</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

REQUESTING COMMISSIONER VISIT FACILITY.

Due Date: 950518      Routing Date: 950511      Date Originated: 950509      Mail Date:

# CRATER PLANNING DISTRICT COMMISSION

Monument Professional Building • 1964 Wakefield Street • Post Office Box 1808 • Petersburg, Virginia 23805  
Dennis K. Morris, Executive Director • Phone (804) 861-1666 • 748-4321 • SCATS 796-4048 • FAX 804-732-8972

Please refer to this number  
when responding 950511-8

May 9, 1995

Hon. Alan J. Dixon  
Chairman  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Dear Mr. Dixon:

On behalf of the Mayors and Chairs and other local officials on the Crater Planning District Commission's BRAC Task Force, I want to thank you for the opportunity to present the Community Response to the proposal by the U. S. Department of the Defense regarding Kenner Army Community Hospital, Fort Lee, Virginia at the hearing in Baltimore on May 4th. Ms. Rebecca Cox conducted a very orderly meeting and we found the Commission to be most attentive and courteous.

We do feel, however, that it is essential that the Commission have the opportunity to see first hand the importance of Kenner Army Community Hospital to the mission of Fort Lee and its Catchment Area. Our research indicates that the projected savings by realigning Kenner to clinic status will not be realized due to cost transfers and catchment area designation loss. Therefore, we respectfully request that a member of the Commission conduct a site visit prior to the Commission formalizing its decision regarding Kenner.

We realize that the Commission's workload is herculean; however, we believe that the issues surrounding medical care for the clientele of Kenner Army Community Hospital is of major importance.

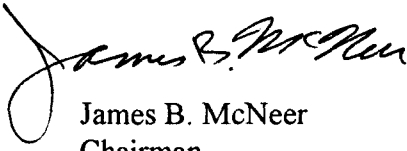


Hon. Alan J. Dixon  
May 9, 1995  
Page Two

Again, we appreciate the courtesies afforded us at the May 4th Regional Hearing and we look forward to a Commissioner's site visit to Kenner.

Best wishes.

Sincerely,

A handwritten signature in cursive script, appearing to read "James B. McNeer".

James B. McNeer  
Chairman

JBM:DKM:ml

cc: Hon. John W. Warner  
Hon. Charles S. Robb  
Hon. Norman Sisisky  
Hon. Robert C. Scott





DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950511-8R1

May 19, 1995

Mr. James B. McNeer  
Chairman, Crater Planning District Commission  
Post Office Box 1808  
Petersburg, Virginia 23805

Dear Mr. McNeer:

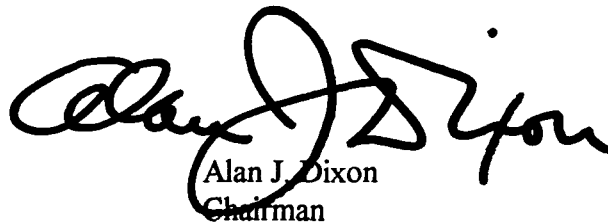
Thank you for your letter requesting a Commissioner visit to the Kenner Army Community Hospital at Fort Lee, Virginia. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you can appreciate, Commissioners have a large number of bases to visit in a short period of time. Your request for a Commissioner visit to the Kenner Army Hospital will be given every consideration, but it will depend on the schedules and availability of Commissioners.

Of course, at any time during the process you and the Crater Planning District community are welcome to meet with Commissioners or Commission staff to present any new information on the proposed realignment of Fort Lee. I can assure you that all information presented to the Commission receives the same careful review and analysis.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950511-9

FROM: CAYAN, PETER J.	TO: DIXON
TITLE: PRESIDENT	TITLE: CHAIRMAN
ORGANIZATION: SUNY INSTITUTE OF TECH,	ORGANIZATION: OBCRC
INSTALLATION (s) DISCUSSED: ROME LAB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

LETTER OF SUPPORT FOR ROME LABS.

Due Date: 950518

Routing Date: 950511

Date Originated: 950505

Mail Date:



Office of the President

(315) 792-7400

May 5, 1995

Alan Dixon, Chairman  
Base Realignment and Closure Commission  
1700 North Moore Street  
Arlington, Virginia 22209

Please refer to this number  
when responding 950511-9

Dear Chairman Dixon:

At the suggestion of Oneida County Executive Raymond Meier, I am writing directly to you to urge the removal of Rome Laboratory from the 1995 Base Realignment and Closure list. I have a copy of SUNY Chancellor Bartlett's letter to you describing the long and productive relationship the Institute of Technology at Utica/Rome has had with Rome Laboratory for more than two decades, and I will not reiterate the details contained therein.

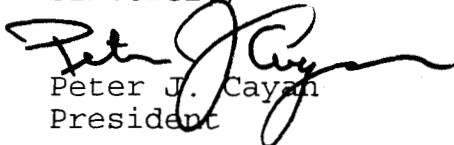
My purpose is to assure you from the trenches, so to speak, that our institutional interaction and, I dare say, interdependence with Rome Lab continues to grow. This mutually supportive relationship is making an increasingly significant impact on the economy of the Mohawk Vally Region and the State of New York. Moreover, the academic connection is an important element of the Griffiss redevelopment plan of which the Laboratory is the centerpiece.

The Institute of Technology is the State University's newest and most proximate campus to Rome Lab. Our engineering, technological, and scientifically oriented curricula, as well as our physical location only ten miles from the base, position us as the primary gateway for the Laboratory to access the prodigious resources of the State University of New York.

I respectfully urge that this growing academic/research laboratory partnership be considered among the many important assets which speak persuasively to retaining Rome Laboratory in Central New York.

Should you, or any members of the commission, have any questions, please do not hesitate to contact me.

Sincerely,

  
Peter J. Cayan  
President

cc: The Honorable Raymond Meier  
Chancellor Thomas Bartlett

*A college for transfer and graduate study*

State University of New York • P.O. Box 3050, Utica, NY 13504-3050 • FAX 315/792-7407

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to the number  
when responding 950511-9R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

Mr. Peter J. Cayan  
President, State University of New York  
Institute of Technology at Utica/Rome  
P.O. Box 3050  
Utica, New York 13504-3050


Dear President Cayan:

Thank you for your letter expressing your concerns about the Department of Defense's recommendation on the Rome Laboratory. I appreciate your interest in the future of Rome Lab and the preservation of its relationship with the Institute of Technology.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations on Rome Laboratory.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-10

<b>FROM:</b> BROWN, ED	<b>TO:</b> JONES, MICHAEL
<b>TITLE:</b> ARMY TEAM LEADER	<b>TITLE:</b> DIRECTOR
<b>ORGANIZATION:</b> OBCRC	<b>ORGANIZATION:</b> ARMY BASING STUDY
<b>INSTALLATION (s) DISCUSSED:</b> LETTER KENNY	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓	●	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

REQUESTING COMMENTS ON INFORMATION SENT BY COMMUNITY

Due Date: <u>9</u>	Routing Date: <u>950511</u>	Date Originated: <u>950508</u>	Mail Date: _____
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# Document Separator



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 8, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

Please refer to this number  
when responding 95051H10

Dear Colonel Jones:

Over the last few weeks the Commission staff has received a number of documents from the Letterkenny community. Request you provide specific comments with regard to the following:

Attachment 1 -- Please describe the tactical missile maintenance workload(s) that Red River and Anniston will be transferring to Letterkenny. Is this depot level work or missile, storage, surveillance, certification and uprounding? If this workload is other than depot level work, has the Army evaluated the costs and benefits of such movements?

Attachment 2 -- Please verify the programmed tactical missile workloads for Letterkenny and Hill AFB. In addition, what is the projected tactical missile workload for fiscal year 1999? Based on the DOD recommendation to realign Letterkenny, what portion of the future year workload would be accomplished by the Tobyhanna and Anniston depots?

Attachment 3 -- Please verify that the document represents the approved budget for ongoing Letterkenny tactical missile consolidation efforts during fiscal years 1994 - 1997.

Attachments 4, 5, and 6 -- Information papers for your review and comment.

Attachment 7 -- Provides Letterkenny community concerns about the Army's military value and COBRA analysis.

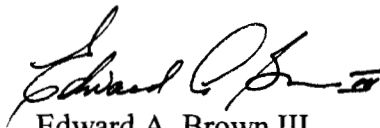
- Why did the Army place more emphasis on the reported depot capacity measures, which are work station driven, rather than the relative size of the depot in terms of square feet and acres?
- Does the DOD recommendation transfer all programmed work to Tobyhanna and Anniston or just core workload?
- What is the annualized transportation cost for transporting guidance and control sections between Letterkenny and Tobyhanna? What is the cost of

- What is the annualized transportation cost for transporting guidance and control sections between Letterkenny and Tobyhanna? What is the cost of transporting vehicles between Tobyhanna and Anniston? How were these costs reflected in the Army's COBRA analysis?
- Why did the Army COBRA analysis provide for the transfer of only 300 personnel authorizations to Tobyhanna? How can Tobyhanna accomplish the same work previously accomplished by some 930 people?
- What are the cost estimates for renovating and/or constructing new buildings at Tobyhanna to facilitate tactical missile maintenance workloads? What are the cost estimates for transferring equipment from Letterkenny to Tobyhanna? Why were these costs excluded from the Army's COBRA estimate?
- Is it reasonable to assume that Anniston can assume 284 manyears of vehicle workload without any additional personnel or construction? What is the basis for the \$5.0 million cost estimate to transfer equipment to Anniston?
- Why doesn't the Army COBRA estimate provide for transfer of personnel and equipment from tenant organizations including LOGSA, SIMA, Public Works, DISA Mega Center, and DFAS?

Attachment 8 -- This document was received from the Letterkenny Commander in response to our request. Information is provided for review and comment.

Request you provide this information no later than 19 May 1995. Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,



Edward A. Brown III  
Army Team Leader

EAB/mgk  
encl.



# Document Separator

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-11

<b>FROM:</b> HUTCHISON, KAY BAILEY	<b>TO:</b> DIXON
<b>TITLE:</b> SENATOR (TX)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> D.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> CARSWELL AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

**Subject/Remarks:**

REQUESTING CLARIFICATION REGARDING ACTION  
DBCRC TOOK CONCERNING CARSWELL AFB

Due Date: 950513	Routing Date: 950511	Date Originated: 950510	Mail Date:
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# United States Senate

WASHINGTON, DC 20510

May 10, 1995

950511-11

The Honorable Alan Dixon  
Chairman  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

We are writing to ask for clarification regarding the action the Commission took earlier today to add Carswell Air Force Base to the list for closure consideration so we can be certain we understand the scope of the investigation allowed by the resolution the Commission adopted.

As you know, "Carswell Air Force Base" no longer exists; as of November, 1994, it became Naval Air Station Fort Worth Joint Reserve Base (NAS Fort Worth JRB). There are some 3,500 active duty military members and civilians supporting almost 8,000 reservists and guardsmen representing each of the reserve components who drill at NAS Fort Worth. The 1993 Commission reviewed the establishment of NAS Fort Worth JRB in great detail before approving the Defense Department's recommendations to close NAS Dallas and move its units (as well as units from Tennessee, Florida, and Michigan) to the former Carswell AFB. We believe the decision of the 1993 Commission was sound and need not be reviewed by the 1995 Commission.

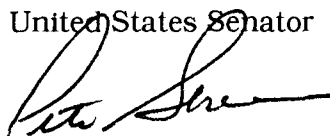
It is our understanding that the resolution adopted by the Commission today is limited to reviewing the possible move of the Air Force Reserve F-16 unit, and that the Commission will not review any other units at NAS Fort Worth. At the same time, we strongly believe that clarifying the limits of the resolution in this manner should in no way prevent the Commission from deciding to move additional reserve units to NAS Fort Worth. NAS Fort Worth is a premier Master Reserve Base located in one of the best recruiting regions in the country, and is a superb candidate to accommodate additional missions.

We thank you for setting the record straight on this matter. If we can be of any assistance please do not hesitate to contact us.

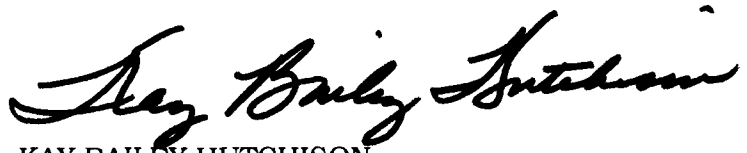
Yours respectfully,



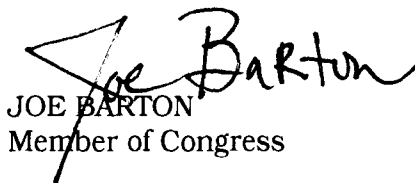
PHIL GRAMM  
United States Senator



PETE GEREN  
Member of Congress



KAY BAILEY HUTCHISON  
United States Senator



JOE BARTON  
Member of Congress



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when contacting: 950511-11R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTROYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

The Honorable Kay Bailey Hutchison  
United States Senate  
Washington, DC 20510

Dear Senator Hutchison:

I am writing in response to your letter of May 10, 1995 requesting clarification of the Commission's addition of Carswell Air Reserve Station (ARS), Texas to the list of bases for consideration for realignment or closure. Your understanding is correct in that the addition is limited to considering only the Air Force Reserve F-16 unit at Fort Worth and nothing more. The official U.S. Air Force installation name of this unit is *Carswell Air Reserve Station (ARS), Naval Air Station (NAS) Fort Worth, Joint Reserve Base (JRB), Texas*. Unfortunately, the use of this official name, which denotes the location of the ARS, has caused some concern for yourself and the people of Fort Worth. I trust this letter clears up that concern.

Please contact me again if I can provide you with any further information regarding the realignment and closure process.

Sincerely,

Alan J. Dixon  
Chairman



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding **950511-11R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

The Honorable Pete Geren  
United States House of Representatives  
Washington, DC 20515

Dear Representative Geren:

I am writing in response to your letter of May 10, 1995 requesting clarification of the Commission's addition of Carswell Air Reserve Station (ARS), Texas to the list of bases for consideration for realignment or closure. Your understanding is correct in that the addition is limited to considering only the Air Force Reserve F-16 unit at Fort Worth and nothing more. The official U.S. Air Force installation name of this unit is *Carswell Air Reserve Station (ARS), Naval Air Station (NAS) Fort Worth, Joint Reserve Base (JRB), Texas*. Unfortunately, the use of this official name, which denotes the location of the ARS, has caused some concern for yourself and the people of Fort Worth. I trust this letter clears up that concern.

Please contact me again if I can provide you with any further information regarding the realignment and closure process.

Sincerely,

Alan J. Dixon  
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950511-11R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

The Honorable Joe Barton  
United States House of Representatives  
Washington, DC 20515

Dear Representative Barton:

I am writing in response to your letter of May 10, 1995 requesting clarification of the Commission's addition of Carswell Air Reserve Station (ARS), Texas to the list of bases for consideration for realignment or closure. Your understanding is correct in that the addition is limited to considering only the Air Force Reserve F-16 unit at Fort Worth and nothing more. The official U.S. Air Force installation name of this unit is *Carswell Air Reserve Station (ARS), Naval Air Station (NAS) Fort Worth, Joint Reserve Base (JRB), Texas*. Unfortunately, the use of this official name, which denotes the location of the ARS, has caused some concern for yourself and the people of Fort Worth. I trust this letter clears up that concern.

Please contact me again if I can provide you with any further information regarding the realignment and closure process.

Sincerely,

Alan J. Dixon  
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
whenever possible: 950511-1121

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
ADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

The Honorable Phil Gramm  
United States Senate  
Washington, DC 20510

Dear Senator Gramm:

I am writing in response to your letter of May 10, 1995 requesting clarification of the Commission's addition of Carswell Air Reserve Station (ARS), Texas to the list of bases for consideration for realignment or closure. Your understanding is correct in that the addition is limited to considering only the Air Force Reserve F-16 unit at Fort Worth and nothing more. The official U.S. Air Force installation name of this unit is *Carswell Air Reserve Station (ARS), Naval Air Station (NAS) Fort Worth, Joint Reserve Base (JRB), Texas*. Unfortunately, the use of this official name, which denotes the location of the ARS, has caused some concern for yourself and the people of Fort Worth. I trust this letter clears up that concern.

Please contact me again if I can provide you with any further information regarding the realignment and closure process.

Sincerely,

Alan J. Dixon  
Chairman

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-12

<b>FROM:</b> MAYFIELD, WAYNE	<b>TO:</b> CIRILLO, FRANK
<b>TITLE:</b> CHIEF, BASE REALIGNMENT DIV	<b>TITLE:</b> AF TEAM LEADER
<b>ORGANIZATION:</b> DEPT OF AIR FORCE	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	✓ <input type="checkbox"/> FYI

**Subject/Remarks:**

COPIES OF  
REQUESTING THE TWO ADDITIONAL EXCURSIONS  
THAT WERE CONDUCTED COMPARING UPT  
BASES.

<b>Due Date:</b>	<b>Routing Date:</b> 950511	<b>Date Originated:</b> 950511	<b>Mail Date:</b>
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DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE



11 MAY 1995

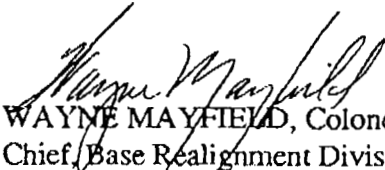
Please refer to this number  
when responding 950511-12

MEMORANDUM FOR DBCRC (Mr. Francis A. Cirillo, Jr.)

FROM: HQ USAF/RTR

SUBJECT: Request for JCSG-UPT Data

I understand that during your review of JCSG-UPT data, two additional excursions were conducted comparing DoD UPT bases. Request you forward these analyses and results for our files. Please feel free to call if questions.

  
WAYNE MAYFIELD, Colonel, USAF  
Chief, Base Realignment Division



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

Colonel Wayne Mayfield  
Chief, Base Realignment Division  
Headquarters USAF  
1670 Air Force Pentagon  
Washington, D.C. 20330-1670

Please refer to this number  
when responding 950511-12R1

Dear Colonel Mayfield:

As you requested in your letter of May 11, 1995, enclosed are the two additional excursions conducted by the Commission staff in order to compare UPT bases.

If your staff has any questions about this analysis, contact Lt Col Merrill Beyer (USAF) of the Commission staff.

Sincerely,

Francis A. Cirillo Jr., PE  
Air Force Team Leader

**AIR FORCE**  
**CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT) BASES**

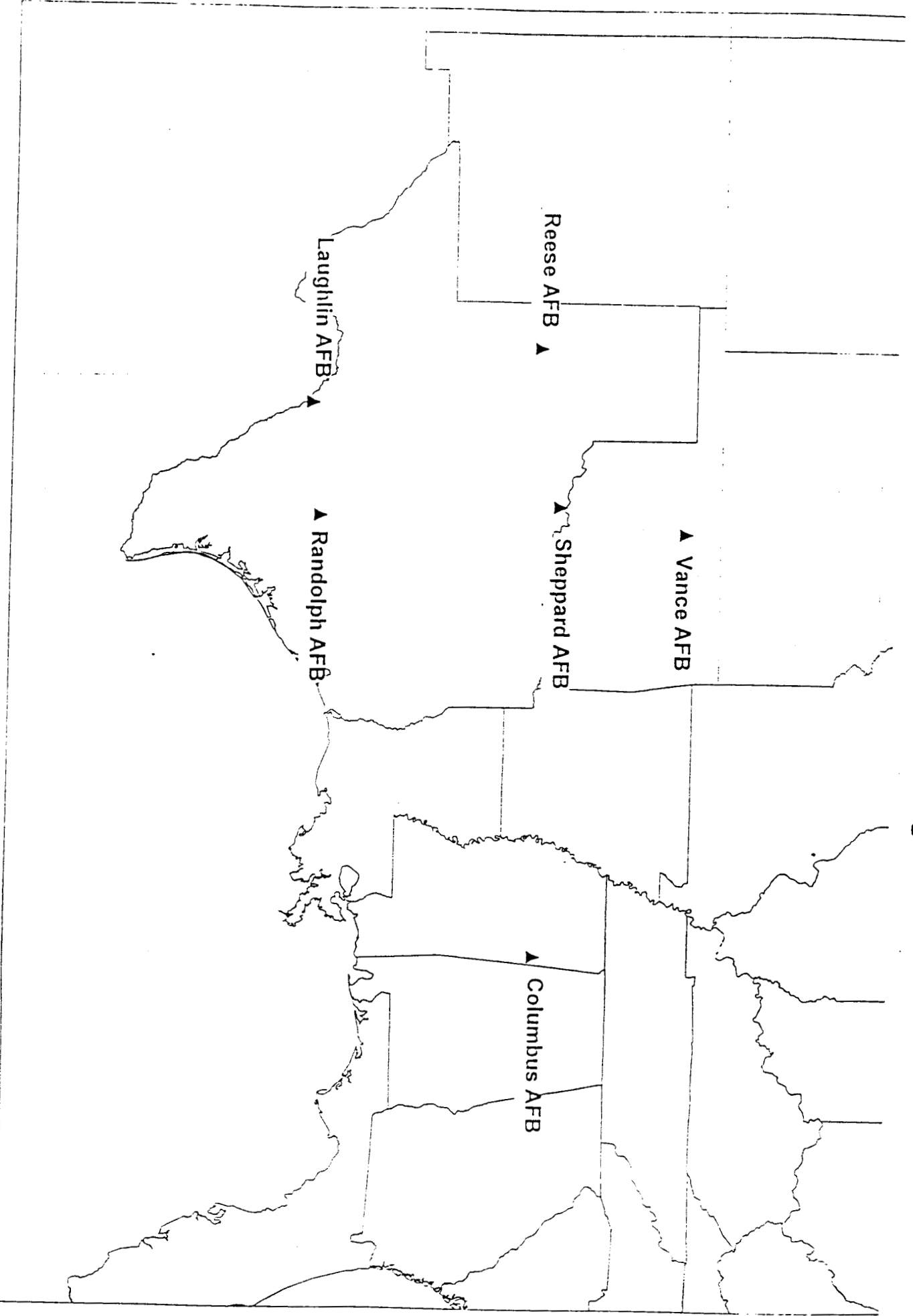
TIER	INSTALLATION	
<i>I</i>	<i>Columbus AFB, MS</i>	(*)
<i>I</i>	<i>Laughlin AFB, TX</i>	(*)
I	Randolph AFB, TX	
III	Reese AFB, TX	(X) (C)
Excl	Sheppard AFB, TX	
<i>I</i>	<i>Vance AFB, OK</i>	(X) (*)

(C) = DoD recommendation for closure

(X) = Joint Cross-Service Group option for closure

(\*) = Candidate for further consideration

# Undergraduate Pilot Training Bases



14

## BASE ANALYSIS

### CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT)

DOD RECOMMENDATION: Close Reese, Inactivate 64th Flying Training Wing, Relocate/Retire other assigned aircraft.  
 FOR CONSIDERATION: Study Columbus, Laughlin, and Vance AFBs **FOR CLOSURE**.

CRITERIA	REESE, TX (X) (C) Closure	COLUMBUS, MS (* ) Closure	LAUGHLIN, TX (* ) Closure	VANCE, OK (X) (* ) Closure
AIR FORCE TIERING	III	I	I	I
BCEG RANK	5/5	2/5	3/5	3/5
FUNC VALUE: Air Force/JCSG	6.22 (Red)	6.74 (Green)	6.50 (Yellow +)	6.67 (Green)
FUNC VALUE: Staff Analysis I	6.4	7.2	7.8	6.7
FUNC VALUE: Staff Analysis II	6.3	6.4	7.4	6.3
FORCE STRUCTURE	21 T-1A 48 T-37B 51 T-38	45 T-37B 57 T-38/21 AT-38	21 T-1A 48 T-37B 51 T-38	46 T-37B 69 T-38
ONE-TIME COSTS (\$ M)	15.8	18.2	25.9	14.7
ANNUAL SAVINGS (\$ M)	19.7	25.3	21.6	19.5
RETURN ON INVESTMENT	1 Year	1 Year	2 Years	1 Year
BASE OPERATING BUDGET (\$ M)	21.0	26.3	23.7	26.3
PERSONNEL ELIMINATED(MIL/CIV)	209/0	315/0	282/101	202/0
PERSONNEL REALIGNED(MIL/CIV)	691/245	750/252	749/644	645/208
ECONOMIC IMPACT (BRAC95/CUM)	1.2%/1.2%	6.3%/6.3%	18.8%/18.8%	11.0%/11.0%
ENVIRONMENTAL	Siting	Asbestos	Asbestos	Asbestos

(C) = DoD recommendation for closure

(R) = DoD recommendation for realignment

(X) = Joint Cross-Service Group option for closure

(\* ) = Candidate for further consideration

# STAFF METHODOLOGY

## CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT)

### STAFF ANALYSIS - I

OBJECTIVE: Test the validity of Air Force Analysis

METHODOLOGY:

- Utilize UPT Joint Cross-Service Group computer model and corrected data
- Consider UPT Measures of Merit relevant to Air Force UPT
- Delete those Measures of Merit considered in CRITERIA II through VIII
- Modify Weighting Factors in accordance with Staff judgment of Air Force priorities
- Determine a Functional Value score for each Air Force UPT Base
  - Apply result to CRITERIA I, "MISSION REQUIREMENTS: FLYING TRAINING"

### STAFF ANALYSIS - II

OBJECTIVE: Assess impact of making data corrections

METHODOLOGY:

- Use Analysis I as starting point
- Change data to reflect corrections to UPT-JCSG and Air Force data calls

# CAPACITY ANALYSIS

## CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT) BASES

### AIR FORCE UPT CAPACITY

- BASED CAPACITY ANALYSIS ON MEETING AIR FORCE PILOT TRAINING REQUIREMENTS (PTR) ONLY
- ASSUMES 5-DAY WORK WEEK TO ALLOW RECOVERY CAPACITY FOR UNFORESEEN IMPACTS
- CAPACITY EXPRESSED IN "UPT GRADUATE EQUIVALENTS."

CAPACITY	
COLUMBUS	408
LAUGHLIN	424
REESE	392
VANCE	396
SUBTOTAL	1,620
CLOSE LOWEST	- 392
TOTAL	1,228

REQUIREMENT	
BOMBER/FIGHTER	394
AIRLIFT/TANKER	592
FIXED-WING UPGRADE	4
FMS	31
SUBTOTAL	1,021
INTRO, FIGHTER FUND	57
TOTAL	1,078

CAPACITY	1,228	
PTR	<u>-1,078</u>	
	150	(12% EXCESS)

### NEED FOR EXCESS

- JPATS TRANSITION 100
- INSTRUCTOR CROSSFLOW (T-37 TO T-38): 39
- OPERATIONS BEYOND 95% CAPACITY WILL BE COMPROMISED

AF-101

**SHEPPARD AFB CAPACITY ANALYSIS**  
**CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT) BASES**

**EURO-NATO JOINT JET PILOT TRAINING PROGRAM (ENJJPT)**

- COMBINES USAF AND NATO UPT IN A MODIFIED PROGRAM
- INTERNATIONAL AGREEMENT CONSTRAINS AIR FORCE OPTIONS
- CAPACITY EXPRESSED IN "ENJJPT EQUIVALENTS."

REQUIREMENT	
ACTIVE AIR FORCE	98
AIR NATIONAL GUARD	11
NATO	123
SUBTOTAL	232
INTRO, FTR FUND	25
TOTAL	257

CAPACITY	320
PTR	<u>- 257</u>
	63 (20% EXCESS)

**NEED FOR EXCESS**

- JPATS TRANSITION
- AIR FORCE OVERFLOW FOR PRIMARY AND FIGHTER/BOMBER UPT TRACKS
- NATO REQUIREMENTS

*AF-102*



## REISE AFB COMMUNITY ISSUES

### CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT)

#### DATA ERRORS:

- AIRSPACE UNDER-REPORTED BY 10,000 CU NM
- MILITARY TRAINING ROUTES (MTRs) UNDER-REPORTED BY 55%
- PERCENT ADEQUATE PAVEMENT 10% GREATER THAN REPORTED

#### MODELING ERRORS:

- INCLUDED AREAS INAPPROPRIATE FOR UPT MISSION EVALUATION
- WEIGHTING FACTORS INAPPROPRIATE FOR AIR FORCE UPT COMPARISONS
- DISCRIMINATORS TOO BROAD (WEATHER, AUXILIARY FIELDS)
- CALCULATION ERRORS
- STANDARD OF TRAINING NOT ADOPTED TO PROPERLY COMPARE AIR FORCE/NAVY CAPACITY

RESULT: ERROR IN CRITERIA I FLOWED INTO OVERALL TIERING AND CLOSURE RECOMMENDATION

#### COMMISSION EVALUATION

- COST EFFECTIVENESS:
  - LOWEST COST PER FLYING HOUR
  - 2ND LOWEST COST PER GRADUATE
- GAO COMMENT: QUESTIONED AIR FORCE UPT ANALYSIS

AF-103

**UPT JCSCG TERMS OF REFERENCE  
CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT) BASES**

**FUNCTIONAL AREAS (10)**

- \* FLIGHT SCREENING
- \* PRIMARY PILOT
- \* AIRLIFT/TANKER
- \* ADVANCED BOMBER/FIGHTER STRIKE/ADVANCED E-2/C-2
- \* Air Force Only
- ADVANCED MARITIME/INTERMEDIATE E-2/C-2
- HELICOPTER
- PRIMARY & INTERMED. NAVAL FLIGHT OFFICER
- ADVANCED NAVAL FLIGHT OFFICER STRIKE
- ADVANCED NAVAL FLIGHT OFFICER PANEL

**MEASURES OF MERIT (13)**

- MANAGED TRAINING AREAS
- \* WEATHER
- \* AIRSPACE AND FLIGHT TRAINING AREAS
- \* AIRFIELDS
- \* GROUND TRAINING FACILITIES
- \* AIRCRAFT MAINTENANCE FACILITIES
- SPECIAL MILITARY FACILITIES
- PROXIMITY TO TRAINING AREAS
- PROXIMITY TO OTHER SUPPORT FACILITIES
- UNIQUE FEATURES
- AIR QUALITY
- \* ENCROACHMENT SERVICES

\* Utilized in Staff Analysis

**AF-104**

## LUBBOCK COMMUNITY CONCERNS

- REASONS TO REJECT AIR FORCE DECISION AND CONSIDER OTHER BASES FOR CLOSURE:
  - AIR FORCE ACKNOWLEDGED DATA/CALCULATION ERRORS:
    - SHORT CHANGED REESE AIRSPACE BY 10,000 CUBIC NAUTICAL MILES
    - REPORTED 55% FEWER MILITARY TRAINING ROUTES (MTRs) FOR REESE THAN NAUTICAL
    - PERCENT ADEQUATE PAVEMENT 10% GREATER THAN REPORTED
  - MODELING ERRORS:
    - ERRORS IN MODEL FORMULAS
    - REESE'S ALERT AREA NOT CONSIDERED
    - OUTLYING INSTRUMENT AIRFIELD (LUBBOCK INTERNATIONAL AIRPORT) NOT CONSIDERED
    - REESE'S OTHER PRIMARY OUTLYING FIELDS NOT CONSIDERED
  - AIR FORCE AND NAVY TOOK ENTIRELY DIFFERENT APPROACHES TO EVALUATING MILITARY VALUE OF UPT BASES -- THIS ISSUE ALONE CONSTITUTES A SIGNIFICANT DEVIATION:
- REASONS TO TAKE REESE OFF THE LIST:
  - MILITARY VALUE SUPERIOR TO OTHER BASES
  - BETTER QUALITY OF LIFE THAN OTHER BASES
  - COST EFFECTIVE, LOWEST COST PER FLYING HOUR, SECOND LOWEST COST PER STUDENT
  - LUBBOCK COMMUNITY IN CONCERT WITH REESE:
    - SAVES THE AIR FORCE OVER \$1M ANNUALLY IN MEDICAL COSTS

CAN SAVE THE AIR FORCE OVER \$6M IN ONE TIME COSTS AND MILLIONS OF DOLLARS ANNUALLY WITH THEIR OTHER COST SAVING PROPOSALS

AF-206

# BASE ANALYSIS

## CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT)

DOD RECOMMENDATION: Close Reese, Inactivate 64th Flying Training Wing, Relocate/Retire other assigned aircraft.  
 FOR CONSIDERATION: Study Columbus, Laughlin and Vance FOR CLOSURE and Randolph FOR REALIGNMENT.

ISSUES	REESE, TX	COLUMBUS, MS	LAUGHLIN, TX	RANDOLPH, TX	VANCE, OK
AIR FORCE TIERING	(C) (X) III	(*) I	(*) I	(*) I	(*) (X) I
BCEG RANK	5/5	2/5	3/5	1/5	3/5
FUNCTIONAL VALUE: AF/JCSG	6.22 (Red)	6.74 (Green)	6.50 (Yellow+)	6.53 (Green-)	6.67 (Green)
FUNCTIONAL VALUE: Staff I	6.4	7.2	7.8	5.3	6.7
FUNCTIONAL VALUE: Staff II	6.3	6.4	7.4	4.4	6.3
FORCE STRUCTURE	21 T-1A 48 T-37B 51 T-38	45 T-37B 57 T-38/21 AT-38	21 T-1A 48 T-37B 51 T-38	15 T-1A 57 T-37B 57 T-38/8 AT-38 10 T-43 6 C-21A	46 T-37B 69 T-38
ONE-TIME COSTS (\$ M)	15.8	18.2	25.9	205.2	14.7
ANNUAL SAVINGS (\$ M)	19.7	25.3	21.6	18.0	19.5
RETURN ON INVEST	1 Year	1 Year	2 Years	15 Years	1 Year
BASE OPERATING BUDGET (\$ M)	21.0	26.3	23.7	21.1	26.3
PERSONNEL ELIM (Mil/Civ)	209/0	315/0	282/101	447/397	202/0
PERSONNEL RLNG (Mil/Civ)	691/245	750/252	749/644	3,876/2,740	645/208
ECONOMIC IMPACT (BRAC95/CUM)	1.2% / 1.2%	.6.3% / 6.3%	18.8% / 18.8%	0.2% / 8.3%	11.0% / 11.0%
ENVIRONMENTAL	Siting	Asbestos	Asbestos	Asbestos, Siting, Water	Asbestos

(C) = DoD recommendation for closure

(X) = Joint Cross-Service Group option for closure

(\*) = Candidate for further consideration

RF-207

**BASE ANALYSIS**  
**CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT)**

CRITERIA	REESE, TX (C) (Closure)	RANDOLPH, TX (*) (Realign)	SHEPPARD, TX
AIR FORCE TIERING	III	I	I
BCEG RANK	5/5	1/5	Excluded
FUNCTIONAL VALUES (AF/JCSG)	6.22	6.53	Excluded
FUNCTIONAL VALUES (Staff I)	6.64	7.12	Excluded
FUNCTIONAL VALUES (Staff II)	6.5	5.2	Excluded
FORCE STRUCTURE	21 T-1A 48 T-37B 51 T-38	15 T-1A 57 T-37B 57 T-38 / 8 AT-38 10 T-43A	36 T-37B 31 T-38 / 8 AT-38
ONE-TIME COSTS (\$ M)	15.8	205.2	TBD
ANNUAL SAVINGS (\$ M)	19.7	18.0	TBD
RETURN ON INVEST	1 Year	15 Years	TBD
BASE OPERATING BUDGET (\$ M)	21.0	21.1	33.7
PERSONNEL ELIMINATED (MIL/CIV)	209/0	447/397	TBD
PERSONNEL REALIGNMENT(MIL / CIV)	691/245	3,876/2,740	
ECONOMIC IMPACT (BRAC95/CUM)	1.2%/1.2%	0.2%/0.2%	TBD
ENVIRONMENTAL	Siting	Asbestos, Siting, Water	TBD

(C) = DoD recommendation for closure

(R) = DoD recommendation for realignment

(\*) = Candidate for further consideration

AF-208

**CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT)**  
**STAFF ANALYSIS-I**  
 REVISE WEIGHTINGS OF MEASURES OF MERIT

UPT-JCSG MEASURES OF MERIT	STAFF WEIGHT	RESE (C) (X) Closure	COLUMBUS (*) Closure	LAUGHLIN (*) Closure	RANDOLPH (*) Realignment	VANCE (*) (X) Closure
WEATHER	30	4.7	5.4	7.4	6.0	5.3
AIRSPACE	20	4.8	6.9	7.1	7.0	6.4
ENCROACHMENT	20	8.6	8.9	10.0	0.0	6.9
AIRFIELDS	15	8.2	8.9	7.7	6.0	9.2
MAINTENANCE FACILITIES	10	7.0	7.1	6.4	7.4	6.6
GROUND TRNG FACILITIES	5	7.9	7.4	7.3	8.6	7.8
<b>TOTAL:</b>	<b>100</b>	<b>6.4</b>	<b>7.2</b>	<b>7.8</b>	<b>5.3</b>	<b>6.7</b>
<b>RANK:</b>		<b>4</b>	<b>2</b>	<b>1</b>	<b>5</b>	<b>3</b>

UNWEIGHTED AVERAGE	SCORE RANK	6.87 4	7.43 2	7.65 1	6.72 5	7.03 3
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(C) = DoD recommendation for closure  
 (X) = Joint Cross-Service Group option for closure  
 (\*) = Candidate for further consideration

RF-209

**CATEGORY: UNDERGRADUATE PILOT TRAINING (UP1)**  
**STAFF ANALYSIS -II**  
 CORRECT DATA

UPT-JCSG MEASURES OF MERIT	STAFF WEIGHT	RESE (C) (X) Closure	COLUMBUS (*) Closure	LAUGHLIN (*) Closure	RANDOLPH (*) Realignment	VANCE (*) (X) Closure
WEATHER	30	4.7	4.7	7.0	5.8	4.3
AIRSPACE	20	4.1	4.0	5.7	2.8	6.0
ENCROACHMENT	20	8.6	8.9	10.0	0.0	6.9
AIRFIELDS	15	8.2	8.9	7.7	6.0	9.2
MAINTENANCE FACILITIES	10	7.0	7.1	6.4	7.4	6.6
GROUND TRNG FACILITIES	5	7.9	7.4	7.3	8.6	7.8
TOTAL:	100	6.3	6.4	7.4	4.4	6.3
RANK:		3	2	1	5	3

UNWEIGHTED AVERAGE	SCORE RANK	6.75 4	6.83 2	7.35 1	5.10 5	6.80 3
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(C) = DoD recommendation for closure  
 (X) = Joint Cross-Service Group option for closure  
 (\*) = Candidate for further consideration

**RF-210**

# CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT) INSTALLATION CHARACTERISTICS

## COLUMBUS

- BEST UPT BASE FOR BOMBER/FIGHTER TRAINING
  - LOW PRESSURE ALTITUDE
  - LONG RUNWAY
  - READY ACCESS TO AIR-TO-GROUND GUNNERY RANGE
  - ADVANCED STUDENTS HAVE INSTRUMENT RATING
- FORMER SAC BASE--MISSION FLEXIBILITY

## LAUGHLIN

- BEST UPT BASE FOR PRIMARY TRAINING
  - BEST FLYING WEATHER
  - UNENCROACHED AIRFIELDS
  - UNLIMITED AIRSPACE POTENTIAL
- FORMER SAC BASE--MISSION FLEXIBILITY

## VANCE

- SIMILAR LAYOUT TO REESE
- WELL-SUITED FOR PRIMARY AND AIRLIFT/TANKER TRAINING
  - BEST AIRSPACE AND LOW ALTITUDE TRAINING ROUTE STRUCTURE
  - CROSSWIND RUNWAY CONFIGURATION
- LOW AND MEDIUM ALTITUDE OPERATIONS MINIMIZE ICING IMPACTS

AF-211



# UNDERGRADUATE FLYING TRAINING ANALYSIS RESULTS at TIERING (18 Oct)

The following grades and data reflect the information on which the BCEG members based their tiering determination. Information in this chart was updated as the result of a number of factors between initial tiering and final recommendations.

Base Name	I.1	II	III	IV	V	VI	VII	VIII
Columbus AFB	Green	Green	Yellow	17/333	1	3,423 (8.4%)	Yellow +	Yellow
Laughlin AFB	Yellow +	Green -	Yellow -	25/275	2	4,115 (27.1%)	Yellow	Yellow +
Randolph AFB	Green -	Green -	Yellow	204/59	13	12,579 (2.0%)	Green -	Yellow -
Reese AFB	Red	Green -	Yellow -	15/259	1	3,446 (3.1%)	Green -	Yellow -
Vance AFB	Green	Green -	Yellow -	14/254	1	3,040 (11.6%)	Green -	Yellow +

Mission (Flying) Requirements

Facilities and Infrastructure

Contingency and Mobility

Costs and Manpower Implications

Return on Investment

Economic Impact

Community

Environmental Impact

UNCLASSIFIED

AF-229

# UNDERGRADUATE FLYING TRAINING TIERING OF BASES

As an intermediate step in the Air Force Process, the BCEG members established the following tiering of bases based on the relative merit of bases within the subcategory as measured using the eight selection criteria. Tier I represents the highest relative merit.

**TIER I**

- Columbus AFB
- Laughlin AFB
- Randolph AFB
- Vance AFB

**TIER III**

- Reese AFB

AF-221

Staff Analysis I

	WEIGHT	REESE	COL	LAU	RANDOLPH	VANCE	RATING SCALE
# OF OUTLYING FLDS	0	1.0	1.0	1.0	1.0	1.0	0-6, 6 HI
MOA SPEC AIRSPC	0	Y	Y	Y	Y	Y	Y(10)/N(0)
MTR SPEC AIRSPACE	0	Y	Y	Y	Y	Y	Y(10)/N(0)
AA SPEC AIRSPACE	0	N	N	Y	N	Y	Y(10)/N(0)
MANAGED TRNG AREAS ---	0	?	?	?	?	?	GROUP SUBTOTAL
1500/3 > 80?	0	Y	Y	Y	Y	Y	Y(10)/N(0)
%TIME W/HER > 1500/3	85	91.50%+	89.10%	90.90%+	83.60%--	89.40%	80-95%, 80 LO
1000/3 > 80?	0	Y	Y	Y	Y	Y	Y(10)/N(0)
%TIME W/HER > 1000/3	45	93.60%	92.00%	94.30%+	90.00%--	91.80%	80-95%, 80 LO
% TIME CROSWND <15KT	30	93.20%--	99.20%+	99.30%+	98.40%	97.80%	%MIN-M, MAX HI
% TIME CROSWND >25KT	25	1.40%--	0.10%+	0.10%+	0.10%+	0.20%	%MIN-M, MIN HI
% SORTIES CXL/RESCHD	85	19.8%	22.9%--	18.0%+	15.0%++	23.3%--	10-25%, 10% HI
SRTIE PLAN FCTR<=20%	0	N	N	Y	Y	N	Y(10)/N(0)
SORTIE PLAN FCTR>=5%	30	27.0%--	26.0%--	19.0%+	19.0%+	22.3%	15-30%, 15% HI
WEATHER ---	300	4.7	5.4	7.4	6.0	5.3	GROUP SUBTOTAL
AMT MOA/AA ARSPCE	100	31116--	45092	53868+	85447++	36084-	0-60K, 60K HI
AVG DIST TO AIRSCE	40	42.6	39.5	31.5+	65.2--	36.1+	MIN-M, MIN HI
# MTR'S AVAIL	20	9	11	10	18	32+	0-20, 20 HI
NEAREST RNGE<50MI?	20	N-	Y+	N-	Y+	N-	Y(10)/N(0)
%ATC DLAYS > 15 MIN	0	0.00%	0.00%	0.00%	0.00%	0.00%	%0-MAX, MIN HI
CMERC HUB W/IN 100MI	0	NO	NO	NO	NO	NO	Y(0)/N(10)
# OF BISECT AIRWAYS	20	12	2	4	3	20+	0-30, 0 HI
AIRSPC/FLT TRNG AREA ---	200	4.8	6.9	7.1	7.0	6.4	GROUP SUBTOTAL
#OTLYG/AUX FLDS	0	1.0	1.0	1.0	1.0	1.0	0-MAX, MAX HI
#OUT/AUX FLD IFR CAP	0	0.0	0.0	0.0	0.0	0.0	0-MAX, MAX HI
MEDIAN DIST <= MAX?	0	Y	Y	Y	Y	Y	Y(10)/N(0)
MED DIST TO AUX/OUT	25	17	43	22	20	26	MIN-100, MIN-HI
RUNWAY 5000 FT?	0	Y	Y	Y	Y	Y	Y(10)/N(0)
LGEST MAIN FLD RUNWY	10	10500	12000	8858	8353	9200	5-10K RW, 10K HI
#PRIMARY RUNWAYS	50	C	C	C	B-	F+	PRIMARY RUNWAYS
CONDIT OF RUNWAYS	25	85.00%	100.00%	85.00%	66.00%	100.00%	%0-100, 100 HI
%TAXI/APRNS ADQ COND	20	32.00%	100.00%+	42.00%	27.00%--	88.00%+	%0-100, 100 HI
CONDIT OF UTILITIES	10	92.00%	100.00%	59.00%	51.00%	97.00%	%0-100, 100 HI
%OTHR FAC ADQ COND	10	87.00%	76.00%	60.00%	40.00%	56.00%	%0-100, 100 HI
AIRFIELDS ---	150	8.2	8.9	7.7	6.0	9.2	GROUP SUBTOTAL

Staff Analysis 1

	WEIGHT	REESE	COL	LAU	RANDOLPH	VANCE	RATING SCALE
AMT ADQ TRNG FAC	14	59469	84459	68320	135526	26652-	0-100K, 100K HI
CONDITION % ADQ CLAS	5	100.00%	100.00%	91.00%	83.00%	86.00%	%0-100, 100 HI
AMT ADQ TRAINERS	14	60863.0	63354.0	70689.0	66423.0	75207.0	0-MAX, MAX HI
CONDITION % ADQ TRNR	5	100.00%	100.00%	100.00%	100.00%	100.00%	%0-100, 100 HI
AMT OTHR TRNG FAC	8	51572.0	17029.0	19365.0	36060.0	68639.0	0-MAX, MAX HI
CONDITION OTHR FAC	4	99.00%	36.00%	54.00%	78.00%	100.00%	%0-100, 100 HI
GRNF TRNG FAC	--- 50	7.9	7.4	7.3	8.6	7.8	GROUP SUBTOTAL
LVL MAINT OPS	60	D	D	I	I	I	LVL MAINT
AMT ADQ HANGARS	28	147685.0	151102.0	151346.0	238496.0+	156858.0	0-MAX, MAX HI
COND OF HANGARS	12	54.00%	57.00%	48.00%	52.00%	64.00%	%0-100, 100 HI
AIRCRAFT MAINT FAC	--- 100	7.0	7.1	6.4	7.4	6.6	GROUP SUBTOTAL
1 OTHR PRIPILOT FLD	0	Y	Y	Y	Y	Y	Y(10)/N(0)
2+ OTR PRI PILOT FLD	0	N	N	N	N	Y	Y(10)/N(0)
1 FLD <30MILES	0	Y	Y	Y	Y	Y	Y(10)/N(0)
2+ FLDS < 30MILES	0	N	N	N	N	N	Y(10)/N(0)
PROX OTHR SPT FAC	--- 0	?	?	?	?	?	GROUP SUBTOTAL
IN ATTAIN/MAINT AREA	0	Y	Y	Y	Y	Y	Y(10)/N(0)
MOD NONATTAIN/BETTER	0	Y	Y	Y	Y	Y	Y(10)/N(0)
DELAYS DUE AIR QUAL	0	Y	Y	Y	Y	Y	Y(10)/N(0)
AIR QUALITY	--- 0	?	?	?	?	?	GROUP SUBTOTAL
AICUZ CPLTD ENCODED	90	Y++	Y++	Y++	N--	Y++	Y(10)/N(0)
%INCOMPAT CLR ZONE	0	0.00%	0.00%	0.00%	0.00%	0.00%	%0-MAX, MIN HI
%INCOMPAT APZI	50	0.00%+	1.00%+	0.00%+	22.00%--	1.00%+	%0-MAX, MIN HI
%INCOMPAT APZII	40	4.00%+	0.00%+	0.00%+	18.00%--	18.00%--	%0-MAX, MIN HI
REAL ESTATE DISCLOS	20	N	N	Y+	N	N	Y(10)/N(0)
CLR ZONE ACQ CMPLTD	0	Y	Y	Y	Y	Y	Y(10)/N(0)
ENCROACHMENT	--- 200	8.6	8.9	10.0	0.0	6.9	GROUP SUBTOTAL
AMT BOQ RMS ADQ	0	152.0	264.0	222.0	558.0	247.0	0-MAX, MAX HI
CONDITION BOQ % ADQ	0	100.00%	100.00%	100.00%	100.00%	100.00%	%0-100, 100 HI
AMT BEQ RMS ADQ	0	462.0	690.0	400.0	521.0	442.0	0-MAX, MAX HI
CONDITION BEQ % ADQ	0	100.00%	100.00%	100.00%	100.00%	100.00%	%0-100, 100 HI
%MWR/SPT FAC AVAIL	0	93.00%	87.00%	87.00%	87.00%	70.00%	%0-100, 100 HI
AMT MIL HSE ADQ	0	400.0	812.0	654.0	948.0	230.0	0-MAX, MAX HI
CONDITION HSE % ADQ	0	100.00%	100.00%	100.00%	93.00%	100.00%	%0-100, 100 HI
# CHLDCAR WAIT LIST	0	37.0	4.0	6.0	79.0	1.0	0-MAX, MIN HI

Staff Analysis I

		REESE	COL	LAU	RANDOLPH	VANCE	RATING SCALE
AVG WAIT CHILDREN	WEIGHT 0	216.0	14.0	150.0	186.0	30.0	0-MAX, MIN III
SERVICES ---	0	?	?	?	?	?	GROUP SUBTOTAL
	===						
SCORE	1000	6.4	7.2	7.8	5.3	6.7	
RANK		4	2	1	5	3	

Staff Analysis II

	WEIGHT	REESE	COL	LAU	RANDOLPH	VANCE	RATING SCALE
# OF OUTLYING FLDS	0	1.0	1.0	1.0	1.0	1.0	0-6, 6 HI
MOA SPEC AIRSPC	0	Y	Y	Y	Y	Y	Y(10)/N(0)
MTR SPEC AIRSPACE	0	Y	Y	Y	Y	Y	Y(10)/N(0)
AA SPEC AIRSPACE	0	Y	N	Y	N	Y	Y(10)/N(0)
MANAGED TRNG AREAS ---	0	?	?	?	?	?	GROUP SUBTOTAL
%TIME WTHR > 1500/3	85	91.50%+	89.10%	90.90%+	83.60%--	89.40%	80-95%, 80 LO
%TIME WTHR > 300/1	45	98.40%	99.00%	98.90%	97.90%	97.90%	95-100%, 100% HI
% TIME CROSWND <15KT	10	93.20%-	99.20%	99.30%	98.40%	97.80%	%MIN-M, MAX HI
% TIME CROSWND >25KT	15	1.40%-	0.10%	0.10%	0.10%	0.20%	%MIN-M, MIN HI
FRZNG PRECP DAYS	15	17-	7	2+	2+	19-	0-20, 0 HI
ICING IN AREAS DAYS	15	50	144-	15+	15+	80	0-100, 0 HI
% SORTIES CXL/RESCHD	85	19.8%	22.9%--	18.0%+	15.0%++	23.3%--	10-25%, 10% HI
SORTIE PLAN FCTR>=5%	30	27.0%-	26.0%-	19.0%+	19.0%+	22.3%	15-30%, 15% HI
WEATHER ---	300	4.7	4.7	7.0	5.8	4.3	GROUP SUBTOTAL
AMT MOA/AA ARSPCE	100	27214	20545-	40435++	9685--	27945	0-60K, 60K HI
AVG DIST TO AIRSCE	40	32.6-	33.2-	16.8+	43.8--	12.3++	MIN-M, MIN HI
# MTR'S AVAIL	20	14	11	10	18	32+	0-20, 20 HI
NEAREST RNGE<50MI?	20	N-	Y+	N-	Y+	N-	Y(10)/N(0)
%ATC DLAYS > 15 MIN	0	0.00%	0.00%	0.00%	0.00%	0.00%	%0-MAX, MIN HI
CMERC HUB W/IN 100MI	0	NO	NO	NO	NO	NO	Y(0)/N(10)
# OF BISECT AIRWAYS	20	12	2	4	3	20+	0-30, 0 HI
AIRSPC/FLT TRNG AREA ---	200	4.1	4.0	5.7	2.8	6.0	GROUP SUBTOTAL
#OTLYG/AUX FLDS	0	1.0	1.0	1.0	1.0	1.0	0-MAX, MAX HI
#OUT/AUX FLD IFR CAP	0	0.0	0.0	0.0	0.0	0.0	0-MAX, MAX HI
MEDIAN DIST <= MAX?	0	Y	Y	Y	Y	Y	Y(10)/N(0)
MED DIST TO AUX/OUT	25	17	43	22	20	26	MIN-100, MIN-HI
RUNWAY 5000 FT?	0	Y	Y	Y	Y	Y	Y(10)/N(0)
LGEST MAIN FLD RUNWY	10	10500	12000	8858	8353	9200	5-10K RW, 10K HI
#PRIMARY RUNWAYS	50	C	C	C	B-	F+	PRIMARY RUNWAYS
CONDIT OF RUNWAYS	25	85.00%	100.00%	85.00%	66.00%	100.00%	%0-100, 100 HI
%TAXI/APRNS ADQ COND	20	32.00%	100.00%+	42.00%	27.00%-	88.00%+	%0-100, 100 HI
CONDIT OF UTILITIES	10	92.00%	100.00%	59.00%	51.00%	97.00%	%0-100, 100 HI
%OTHR FAC ADQ COND	10	87.00%	76.00%	60.00%	40.00%	56.00%	%0-100, 100 HI
AIRFIELDS ---	150	8.2	8.9	7.7	6.0	9.2	GROUP SUBTOTAL
AMT ADQ TRNG FAC	14	59469	84459	68320	135526	26652-	0-100K, 100K HI

Staff Analysis II

	WEIGHT	REESE	COL	LAU	RANDOLPH	VANCE	RATING SCALE
CONDITION % ADQ CLAS	5	100.00%	100.00%	91.00%	83.00%	86.00%	%0-100, 100 HI
AMT ADQ TRAINERS	14	60863.0	63354.0	70689.0	66423.0	75207.0	0-MAX, MAX HI
CONDITION % ADQ TRNR	5	100.00%	100.00%	100.00%	100.00%	100.00%	%0-100, 100 HI
AMT OTHR TRNG FAC	8	51572.0	17029.0	19365.0	36060.0	68639.0	0-MAX, MAX HI
CONDITION OTHR FAC	4	99.00%	36.00%	54.00%	78.00%	100.00%	%0-100, 100 HI
GRNF TRNG FAC	--- 50	7.9	7.4	7.3	8.6	7.8	GROUP SUBTOTAL
LVL MAINT OPS	60	D	D	I	I	I	LVL MAINT
AMT ADQ HANGARS	28	147685.0	151102.0	151346.0	238496.0	156858.0	0-MAX, MAX HI
COND OF HANGARS	12	54.00%	57.00%	48.00%	52.00%	64.00%	%0-100, 100 HI
AIRCRAFT MAINT FAC	--- 100	7.0	7.1	6.4	7.4	6.6	GROUP SUBTOTAL
1 OTHR PRIPILOT FLD	0	Y	Y	Y	Y	Y	Y(10)/N(0)
2+ OTR PRI PILOT FLD	0	N	N	N	N	Y	Y(10)/N(0)
1 FLD <30MILES	0	Y	Y	Y	Y	Y	Y(10)/N(0)
2+ FLDS < 30MILES	0	N	N	N	N	N	Y(10)/N(0)
PROX OTHR SPT FAC	--- 0	?	?	?	?	?	GROUP SUBTOTAL
IN ATTAIN/MAINT AREA	0	Y	Y	Y	Y	Y	Y(10)/N(0)
MOD NONATTAIN/BETTER	0	Y	Y	Y	Y	Y	Y(10)/N(0)
DELAYS DUE AIR QUAL	0	Y	Y	Y	Y	Y	Y(10)/N(0)
AIR QUALITY	--- 0	?	?	?	?	?	GROUP SUBTOTAL
AICUZ CPLTD ENCODED	90	Y++	Y++	Y++	N--	Y++	Y(10)/N(0)
%INCOMPAT CLR ZONE	0	0.00%	0.00%	0.00%	0.00%	0.00%	%0-MAX, MIN HI
%INCOMPAT APZI	50	0.00%+	1.00%+	0.00%+	22.00%--	1.00%+	%0-MAX, MIN HI
%INCOMPAT APZII	40	4.00%+	0.00%++	0.00%++	18.00%--	18.00%--	%0-MAX, MIN HI
REAL ESTATE DISCLOS	20	N	N	Y+	N	N	Y(10)/N(0)
CLR ZONE ACQ CMPLTD	0	Y	Y	Y	Y	Y	Y(10)/N(0)
ENCROACHMENT	--- 200	8.6	8.9	10.0	0.0	6.9	GROUP SUBTOTAL
AMT BOQ RMS ADQ	0	152.0	264.0	222.0	558.0	247.0	0-MAX, MAX HI
CONDITION BOQ % ADQ	0	100.00%	100.00%	100.00%	100.00%	100.00%	%0-100, 100 HI
AMT BEQ RMS ADQ	0	462.0	690.0	400.0	521.0	442.0	0-MAX, MAX HI
CONDITION BEQ % ADQ	0	100.00%	100.00%	100.00%	100.00%	100.00%	%0-100, 100 HI
%MWR/SPT FAC AVAIL	0	93.00%	87.00%	87.00%	87.00%	70.00%	%0-100, 100 HI
AMT MIL HSE ADQ	0	400.0	812.0	654.0	948.0	230.0	0-MAX, MAX HI
CONDITION HSE % ADQ	0	100.00%	100.00%	100.00%	93.00%	100.00%	%0-100, 100 HI
# CHLDCAR WAIT LIST	0	37.0	4.0	6.0	79.0	1.0	0-MAX, MIN HI
AVG WAIT CHILDREN	0	216.0	14.0	150.0	186.0	30.0	0-MAX, MIN HI

Staff Analysis II

	WEIGHT	RESE	COL	LAU	RANDOLPH	VANCE	RATING SCALE
SERVICES	0	?	?	?	?	?	
	===						
SCORE	1000	6.3	6.4	7.4	4.4	6.3	GROUP SUBTOTAL
RANK		3	2	1	5	3	



**AIRSPACE AND DISTANCE DATA  
AIRSPACE OWNED/SCHEDULED BY  
COLUMBUS AFB**

COLUMBUS					
NAME	AREA NM2	ALT	VOLUME NM3	DIST	CNM X DIST
A440	177	6500	189.2	1	189.2269737
CBM1	2643	15000	6520.6	1	6520.559211
CBM2	647	15000	1596.2	45	71829.76974
CBM3	2668	15000	6582.2	42	276453.9474
CBM4	1379	13000	2948.5	74	218190.4605
CALDONIA1	877	4000	577.0	12	6923.684211
CALDONIA2	804	4000	528.9	12	6347.368421
GREENWOOD	831	4000	546.7	45	24601.97368
MEMPHIS	857	4000	563.8	75	42286.18421
OXFORD	809	4000	532.2	45	23950.65789
R4404	78.5	11500	148.5	37	5493.708882

ALERT x .8:	151	ALERT:	189	ALERT DIST:	1.00
ALERT TOT:	189	WA:	0	WA DIST:	0.00
WA TOTAL:	0	MOA:	677105	MOA DIST:	33.20
MOA TOTAL:	20396	RES:	5494	RES DIST:	37.00
RES TOTAL:	148	TOTAL:	682788	ALL DIST:	32.93
TOTAL:	20734				

AL/WA/MOA                    20585  
AL/MOA                        20585

STRIKE & B/F	WA/MOA/RES:	20545
E2/C2 & AIRLIFT & WSO	AL8/WA/MOA:	20548
PRIMARY & NFO & SCREENING	AL8/MOA:	20548

STRIKE & B/F DIST:	33.23
MARITIME & AIRLIFT:	32.90
PRIMARY DIST:	32.90

**AIRSPACE AND DISTANCE DATA  
AIRSPACE OWNED/SCHEDULED BY  
LAUGHLIN AFB**

LAUGHLIN					
NAME	AREA NM2	ALT	VOLUME NM3	DIST	CNM X DIST
A633A	708	6000	698.7	1	698.6842105
A633B	154	3000	76.0	22	1671.710526
LAU1	4500	13000	9621.7	20	192434.2105
LAU2	469	13000	1002.8	40	40111.84211
LAU3	1975	15000	4872.5	15	73087.99342
PECOS ATCAA	7980	19000	24937.5	15	374062.5

ALERT x .8:	620	ALERT:	2370	ALERT DIST:	3.06
ALERT TOT:	775	WA:	0	WA DIST:	0.00
WA TOTAL:	0	MOA:	679697	MOA DIST:	16.81
MOA TOTAL:	40435	RES:	0	RES DIST:	#DIV/0!
RES TOTAL:	0	TOTAL:	682067	ALL DIST:	16.55
TOTAL:	41209				

AL/WA/MOA            41209  
AL/MOA                41209

STRIKE & B/F	WA/MOA/RES:	40435
E2/C2 & AIRLIFT & WSO	AL.8/WA/MOA:	41054
PRIMARY & NFO & SCREENING	AL.8/MOA:	41054

STRIKE & B/F DIST:	16.81
MARITIME & AIRLIFT:	16.55
PRIMARY DIST:	16.55

**AIRSPACE AND DISTANCE DATA  
AIRSPACE OWNED/SCHEDULED BY  
REESE AFB  
(USING AETC REVISED DATA)**

REESE					
NAME	AREA NM2	ALT	VOLUME NM3	DIST	CNM X DIST
A637	1250	2700	555.1	1	555.098684
REESE 1	1022	6000	1008.6	31	31265.1316
ATCAA 1	1022	8000	1344.7	31	41686.8421
REESE 2	828	8000	1089.5	12	13073.6842
ATCAA 2	828	5000	680.9	12	8171.05263
REESE 3	2677	6000	2641.8	47	124163.487
ATCAA 3	2677	8000	3522.4	47	165551.316
REESE 4	894	8000	1176.3	16	18821.0526
ATCAA 4	894	5000	735.2	16	11763.1579
REESE 5	1437	6000	1418.1	46	65232.2368
ATCAA 5	1437	8000	1890.8	46	86976.3158
HIGH A	1340	11000	2424.3	15	36365.1316
HIGH B	893	11000	1615.6	49	79165.625
HIGH C	1226	11000	2218.1	49	108686.513
HIGH D	908	11000	1642.8	15	24641.4474
HIGH E	1023	11000	1850.8	15	27762.3355
TORCH	405	11000	732.7	25	18318.2566
NORMAN	464	8000	610.5	20	12210.5263
RAMSEY	464	8000	610.5	20	12210.5263

ALERT x .8:	444	ALERT:	555	ALERT DIST:	1.00
ALERT TOT:	555	WA:	0	WA DIST:	0.00
WA TOTAL:	0	MOA:	886065	MOA DIST:	32.56
MOA TOTAL:	27214	RES:	0	RES DIST:	#DIV/0!
RES TOTAL:	0	TOTAL:	886620	ALL DIST:	31.93
TOTAL:	27769				

AL/WA/MOA            27769  
AL/MOA                27769

STRIKE & B/F	WA/MOA/RES:	27214
E2/C2 & AIRLIFT & WSO	AL.8/WA/MOA:	27658
PRIMARY & NFO & SCREENING	AL.8/MOA:	27658

STRIKE & B/F DIST:	32.56
MARITIME & AIRLIFT:	31.93
PRIMARY DIST:	31.93

**AIRSPACE AND DISTANCE DATA  
AIRSPACE OWNED/SCHEDULED BY  
VANCE AFB  
(USING AETC REVISED DATA)**

VANCE					
NAME	AREA NM2	ALT	VOLUME NM3	DIST	CNM X DIST
A562A	209	8700	299.1	1	299.0625
A562B	140	8800	202.6	17	3444.73684
VANCE 1A	6298	8000	8286.8	1	8286.84211
ATCAA 1A	6298	6000	6215.1	1	6215.13158
VANCE 1B	2132	11000	3857.2	1	3857.23684
ATCAA 1B	2132	6000	2103.9	1	2103.94737
EAGLE 2N	998	9000	1477.3	40	59092.1053
EAGLE 2S	916	9000	1355.9	40	54236.8421
EAGLE 3N	832	9000	1231.6	66	81284.2105
EAGLE 3S	930	9000	1376.6	66	90858.5526
EAGEL 6	612	17000	1711.2	18	30801.3158
TORCH	500	4000	328.9	18	5921.05263

ALERT x 8:	401	ALERT:	3744	ALERT DIST:	7.46
ALERT TOT:	502	WA:	0	WA DIST:	0.00
WA TOTAL:	0	MOA:	342657	MOA DIST:	12.26
MOA TOTAL:	27945	RES:	0	RES DIST:	#DIV/0!
RES TOTAL:	0	TOTAL:	346401	ALL DIST:	12.18
TOTAL:	28446				

AL/WA/MOA	28446
AL/MOA	28446

STRIKE & B/F	WA/MOA/RES:	27945
E2/C2 & AIRLIFT & WSO	AL.8/WA/MOA:	28346
PRIMARY & NFO & SCREENING	AL.8/MOA:	28346

STRIKE & B/F DIST:	12.26
MARITIME & AIRLIFT:	12.18
PRIMARY DIST:	12.18

**AIRSPACE AND DISTANCE DATA  
AIRSPACE OWNED/SCHEDULED BY  
RANDOLPH AFB**

RANDOLPH					
NAME	AREA NM2	ALT	VOLUME NM3	DIST	CNM X DIST
A635	119	2500	48.9	1	48.9309211
A638	112	2500	46.1	19	875
RND1A	1407	13000	3008.4	50	150419.408
RND1B	540	15000	1332.2	30	39967.1053
RND1C	123	5000	101.2	40	4046.05263
RND2A	1462	20000	4809.2	45	216414.474
RND2B	330	8000	434.2	30	13026.3158

ALERT x .8:	76	ALERT:	924	ALERT DIST:	9.73
ALERT TOT:	95	WA:	0	WA DIST:	0.00
WA TOTAL:	0	MOA:	423873	MOA DIST:	43.77
MOA TOTAL:	9685	RES:	0	RES DIST:	#DIV/0!
RES TOTAL:	0	TOTAL:	424797	ALL DIST:	43.43
TOTAL:	9780				

AL/WA/MOA	9780
AL/MOA	9780

STRIKE & B/F	WA/MOA/RES:	9685
E2/C2 & AIRLIFT & WSO	AL.8/WA/MOA:	9761
PRIMARY & NFO & SCREENING	AL.8/MOA:	9761

STRIKE & B/F DIST:	43.77
MARITIME & AIRLIFT:	43.43
PRIMARY DIST:	43.43

## BRAC '93 AIR FORCE DATA CALL

- Percentage of time wx 3000/3 and above? (I.2.A.1.c)

ANSWER: 82.0%

- Percentage of time wx 1500/3 and above? (I.2.A.1.d)

ANSWER: 89.6%

- Number of forecasted or actual icing days: Base? Working areas (MOAs & Ranges)? (I.2.A.2)

ANSWER: The total number of forecast icing days for Columbus AFB from 1 Jan 92 to 31 May 92 was 77 days. When the training areas are included, the total was 94 days. Only two days during the period included icing forecasted to the surface. The five month period used in the study is typically when the majority of our icing days occur. Climatological estimates for the remainder of the 1992 calendar year should add another 50 days of forecasted icing or a total of 144 forecasted days.

- Wx attrition? (Use both operations and maintenance records--request five year look-back. Use MAJCOM information, if required). In answering question, please breakout rates with respect to local (read base weather problem), enroute weather, and training area weather, if required. (I.2.A.3.)
- How many sorties were lost due to wx? How many were recovered? (I.2.A.3.a)

NOTE: Weather attrition for Columbus AFB MS FY 87 thru FY 91 (maintenance data only; operations does not maintain this data). All weather losses were due to local/training area weather -- enroute weather problems are not applicable.

## 2. OPERATIONAL EFFECTIVENESS (L2)

### A. Weather information (L2.A)

- During the best period of record (at least ten years), what was the average: (L2.A.1)

- Percentage of time wx at or above 300/1? (L2.A.1.a)

ANSWER: 98.1%

- Percentage of time wx 3000/5 and above? (L2.A.1.b)

ANSWER: 87.6%

- Percentage of time wx 3000/3 and above? (L2.A.1.c)

ANSWER: 87.6%

- Percentage of time wx 1500/3 and above? (L2.A.1.d)

ANSWER: 91.6%

- Number of forecasted or actual icing days: Base? Working areas(MOAs & Ranges)? (L2.A.2)

ANSWER: Surface: 20 days per year with forecast ice in the airport traffic area.

Working MOA: 50 days per year with forecast ice in the Reese 1-5 MOAs

- Wx attrition? (Use both operations and maintenance records--request five year look-back. Use MAJCOM information, if required). In answering question, please breakout rates with respect to local (read base weather problem), enroute

2 OPERATIONAL EFFECTIVENESS (L2)

A Weather (WX) information (L2.A)

During the best period of record (at least ten years), what was the average? (L2.A.1)

-- Percentage of time wx at or above 300/1? (L2.A.1.a)

ANSWER: 98.3%

-- Percentage of time wx 3000/5 and above? (L2.A.1.b)

ANSWER: 80.7%

-- Percentage of time wx 3000/3 and above? (L2.A.1.c)

ANSWER: 80.7%

-- Percentage of time wx 1500/3 and above? (L2.A.1.d)

ANSWER: 89.6%

Number of forecasted or actual icing days: Base? Working areas (MOAs & Ranges)? (L2.A.2)

ANSWER: Surface: 0 Working areas: Approximately 15; NOTE: We do not track icing in the working areas per se, an estimated average from historical data indicates 15 days annually where icing in the working areas may be a factor in student training.



ANSWER: 89.3%

Number of forecasted or actual icing days: Base? Working areas (MOAs & Ranges)? (L2.A.2)

ANSWER: Surface: 15 Working Areas: 80

- Wx attrition? (Use both operations and maintenance records—request five year look-back. Use MAJCOM information, if required). In answering question, please breakout rates with respect to local (read base weather problem), enroute weather, and training area weather, if required. (L2.A.3)

-- How many sorties were lost due to wx? How many were recovered? (L2.A.3.a)

ANSWER: FY 89 7077 of 38,425 (T-37) 8678 of 46,771 (T-38); FY 90 6549 of 37,820 (T-37) 9574 of 47,939 (T-38); FY 91 4852 of 29,496 (T-37) 8490 of 44,312 (T-38); FY 92 4328 of 24,152 (T-37) 5070 of 26,571 (T-38). Ten year loss average 1980-1989 = T-37 22.7%; T-38 22.4%. All sorties were recovered.

NOTE: No numerical data is available on loss of sorties due to local, enroute, or other training area weather.

-- How many required exercise (local or HHQ) sorties were not flown due to wx during the last year? Is this about the average number lost per year? (L2.A.3.b)

ANSWER: ATC does not perform required exercise sorties.

-- How many formal (BFT, FTU) sorties were lost due to wx? Provide yearly average. (L2.A.3.c)

ANSWER: None.

-- How many class graduations were delayed by wx? Is this about the average? (L2.A.3.d)

ANSWER: None. Yes.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950511-13

FROM: EVANS, LANE	TO: DIXON
TITLE: REP. (IL)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: DETROIT ARMY TANK PLANT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

LETTER OF SUPPORT FOR DETROIT ARMY TANK PLANT.

Due Date: 950514	Routing Date: 950511	Date Originated: 950510	Mail Date:
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LANE EVANS

17TH DISTRICT, ILLINOIS

COMMITTEES:

HOUSE ARMED SERVICES COMMITTEE

HOUSE COMMITTEE ON  
VETERANS' AFFAIRS

HOUSE COMMITTEE ON  
NATURAL RESOURCES

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-1317**

May 10, 1995

The Honorable Alan Dixon, Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore St., Suite 1425  
Arlington, Virginia 22209

Dear Chairman Dixon:

I am writing you concerning the Department of Defense's (DOD) inclusion of the Detroit Army Tank Plant on its list of recommendations to the commission.

As you know, supporters of DATP have offered the commission several contentions regarding closure of the facility. I would like to offer the following information in response to those arguments:

**Contention:** Closing DATP does not reflect U.S. government policy concerning preference for private contractors over government sources and OMB Circular A-76.

**Clarification:** The major DATP capability is tank assembly -- now being done solely at the more modern and more capable Lima Army Tank Plant (LATP). Both of these facilities are government-owned & equipped; and both are contractor operated (same contractor).

A smaller capability at DATP is tank gun mount manufacture which is being done at both DATP and the Rock Island Arsenal (RIA). RIA is also government owned and equipped, but is government operated. Both DATP and RIA are government sources which 10 US Code 4533 directs to be used before non-government sources, as long as it is economical to do so. Previous comparisons have shown RIA to be the cheaper of these two government sources.

The BRAC statutes override any conflict with OMB circular A-76. However, the current BRAC proposal does not conflict with A-76 because RIA has been the historic tank gun mount producer and helped establish DATP as a backup producer when production rates were higher. Current force structure requirements do not require two producers.

**Contention:** Up-front costs for the closure of DATP are excessive, especially if equipment needs to be moved.

**Clarification:** DATP produces a few tank components in addition

WASHINGTON OFFICE:  
2335 RAYBURN BUILDING  
WASHINGTON, DC 20515-1317  
(202) 225-5905

DISTRICT OFFICES:

1535 47TH AVE., #5  
MOLINE, IL 61265  
(309) 793-5760

TOLL FREE: 800-322-6210

1640 N. HENDERSON ST.  
GALESBURG, IL 61401  
(309) 342-4411

MONMOUTH CITY HALL  
SECOND FLOOR  
MONMOUTH, IL 61462

121 SCOTLAND, MACLAN PLAZA  
MACOMB, IL 61455

to the gun mount. However, other resources could produce these items, making it unnecessary to move the equipment to another location. RIA could produce all of the current DATP items without equipment relocation costs.

RIA has significantly broader capabilities than DATP, resulting in a much higher military value. RIA has adequate capacity for expansion and is already making the M1A1 gun mount. Current force structure does not require the backup capacity of the Detroit facility and therefore the current BRAC proposal will reduce unneeded infrastructure and overhead costs.

I strongly support the proposal to close DATP and accomplish this work at other facilities the government already owns, such as RIA, which are more modern and versatile.

Thank you for your consideration of this request. Please feel free to contact me if I can be of any other assistance.

Sincerely,

A handwritten signature in black ink that reads "Lane Evans". The signature is written in a cursive, slightly slanted style.

LANE EVANS  
Member of Congress



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to file number

950511-1321

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 18, 1995

The Honorable Lane Evans  
United States House of Representatives  
Washington, D.C. 20515

Dear Lane:

Thank you for your letters regarding the Detroit Army Tank Plant (DATP) and the Savanna Army Depot. I have passed them along to my fellow Commissioners and the Commission staff and they will be carefully considered as we proceed with our evaluation of bases on the closure and realignment list.

At the Commission's May 10 meeting in Washington, D.C., I issued the enclosed statement regarding bases on which I have recused myself from participation. As you can see from this statement, because of the special relationship I enjoyed with the citizens of Illinois over my 42 years as an elected official, I will not participate in any decision affecting any Illinois base that may come before the Commission. I want there to be no chance of even an appearance of loss of impartiality in the performance of my official duties.

Again, let me assure you all arguments surrounding DATP and the Savanna Army Depot will be fully and objectively evaluated by the Commission in the coming weeks. If you or others from the community wish to submit additional data or meet with our staff, we will be more than happy to accommodate you. Please call David Lyles, our staff director, if you have any questions.

Thank you for expressing your views and always feel free to call upon me when you believe I can be of assistance.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js  
Enclosure

---

# Document Separator



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
**1700 NORTH MOORE STREET SUITE 1425**  
**ARLINGTON, VA 22209**  
**703-696-0504**

**ALAN J. DIXON, CHAIRMAN**

**COMMISSIONERS:**

**AL CORNELLA**  
**REBECCA COX**  
**GEN J. B. DAVIS, USAF (RET)**  
**S. LEE KLING**  
**RADM BENJAMIN F. MONTOYA, USN (RET)**  
**MG JOSUE ROBLES, JR., USA (RET)**  
**WENDI LOUISE STEELE**

**STATEMENT OF CHAIRMAN DIXON ON RECUSAL**

**Washington, D.C.**

**May 10, 1995**

LADIES AND GENTLEMEN, I BELIEVE THIS IS THE APPROPRIATE TIME TO MAKE A BRIEF STATEMENT REGARDING BASES ON WHICH I HAVE RECUSED MYSELF FROM PARTICIPATION.

IT WAS MY PRIVILEGE FOR 42 YEARS TO SERVE THE CITIZENS OF ILLINOIS AS AN ELECTED OFFICIAL. FOR 20 OF THOSE YEARS, I SERVED IN STATEWIDE OFFICES. CLEARLY, MY RELATIONSHIP WITH THE PEOPLE OF MY HOME STATE IS A SPECIAL ONE OF WHICH I AM VERY PROUD.

AT THE SAME TIME, HOWEVER, I DO NOT WISH THAT RELATIONSHIP EVER TO CLOUD THE WORK OF THIS COMMISSION. I WISH TO INSURE THAT THERE IS NO CHANCE OF EVEN AN APPEARANCE OF LOSS OF IMPARTIALITY IN THE PERFORMANCE OF MY OFFICIAL DUTIES.

FOR THAT REASON, I WILL RECUSE MYSELF FROM PARTICIPATION IN ANY PART OF THE BASE CLOSURE PROCESS THAT AFFECTS ANY ILLINOIS INSTALLATION, EVEN THOUGH SUCH A RECUSAL IS NOT REQUIRED BY THE ETHICS STATUTES THAT GOVERN US.



HOWEVER, THOSE STATUTES DO REQUIRE RECUSAL WHEN ANY COMMISSIONER HAS A DIRECT FINANCIAL INTEREST THAT COULD BE AFFECTED BY A BASE CLOSURE OR REALIGNMENT. I FIND MYSELF IN SUCH A SITUATION ON THE ARMY PROPOSAL TO DISESTABLISH ITS AVIATION-TROOP COMMAND.

SO I WILL RECUSE MYSELF ON THE ATCOM PROPOSAL, AND ON ANY OTHERS THAT MAY BE RELATED TO ATCOM.

HAVING SAID THAT, WE ARE NOW READY FOR THE STAFF PRESENTATION ON THE O'HARE AIR FORCE RESERVE UNIT.

# Document Separator

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-14

<b>FROM:</b> QUINN, JACK	<b>TO:</b> DIXON
<b>TITLE:</b> REP. (NY)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> REDCAP	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

LETTER OF SUPPORT FOR REDCAP,

Due Date: 950515	Routing Date: 950511	Date Originated: 950508	Mail Date:
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JACK QUINN  
30TH DISTRICT, NEW YORK

TRANSPORTATION AND  
INFRASTRUCTURE

SUBCOMMITTEES:

SURFACE TRANSPORTATION

WATER RESOURCES AND ENVIRONMENT

RAILROADS

VETERANS' AFFAIRS

SUBCOMMITTEE:

HOSPITALS AND HEALTHCARE

JOINT ECONOMIC COMMITTEE



# Congress of the United States

## House of Representatives

Washington, DC 20515-3230

PLEASE RESPOND TO:

WASHINGTON OFFICE:

331 CANNON BUILDING  
WASHINGTON, DC 20515  
(202) 225-3306  
FAX: 226-0347

MAIN OFFICE:

403 MAIN STREET  
SUITE 240  
BUFFALO, NY 14203-2199  
(716) 845-5257  
FAX: 847-0323

SATELLITE OFFICE:

1490 JEFFERSON AVENUE  
BUFFALO, NY 14208  
(716) 886-4076

May 8, 1995

Mr. Alan Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 950511-14

Dear Mr. Dixon:

I am writing to thank you and the Commission for allowing me to testify at Friday's hearing in New York City. I appreciate your giving me the opportunity to express my views on the importance of keeping the Real-time Digitally Controlled Analyzer Processing Facility (REDCAP) operating in Western New York and your interest in my testimony.

As you know, REDCAP and Calspan provide crucial training and testing functions for the Air Force. I feel that this important element would be lost for the Air Force and the Department of Defense should this facility be merged or eliminated.

As you heard in my testimony, it is also my view that the REDCAP-Calspan program should not be considered for closure because it does not meet the criteria of 300 employees nor is it a base.

I also have concern about the possible realignment of the REDCAP-Calspan program because of the significant, positive impact that it has had on the Buffalo economy. Over 30 separate, new businesses have emerged in Western New York as a result of its location in our community.

Again, thank you for allowing me to testify before the Commission and for your interest in my views and opinions on REDCAP. I hope that you do not hesitate to contact me at anytime should you or any other members of the Commission require any additional comment or have any additional questions.

Best wishes.

Very truly yours,

Jack Quinn  
Member of Congress

JQ:mjk

*Alan  
Thank you for  
your hospitality at the  
hearing. I appreciate  
it. Jack*



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950511-1421

May 17, 1995

The Honorable Jack Quinn  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Quinn:

Thank you for your letter concerning the Real-Time Digitally Controlled Analyzer Processing Facility (REDCAP). It was good to see you at the Commission's regional hearing in New York City, and I appreciate your testifying before the Commission.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on REDCAP.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-15

<b>FROM:</b> BROWN, ED.	<b>TO:</b> JONES, MICHAEL
<b>TITLE:</b> ARMY TEAM LEADER	<b>TITLE:</b> DIRECTOR
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> ARMY BASING STUDY
<b>INSTALLATION (S) DISCUSSED:</b> BAYONNE MIL OCEAN TERMINAL	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

**Subject/Remarks:**

QUESTIONS REGARDING PORTS, SPECIFICALLY THE BAYONNE MOT.

Due Date: _____	Routing Date: 950511	Date Originated: 950511	Mail Date: 950511
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

May 11, 1995

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, DC 20310-0200

Please refer to this number  
when responding 950511-15

Dear Colonel Jones:

The Commission visited Bayonne Military Ocean Terminal, NJ on May 2, 1995. During the visit several questions and issues arose that require Army review and comment, or additional information. The questions concern ports in general, issues specific to Bayonne MOT, and aspects surfaced by the Bayonne community interests. The requests are detailed at the enclosure.

Please provide your response to the Commission by May 25, 1995.

I appreciate your assistance and cooperation.

Sincerely,

Edward A. Brown III  
Army Team Leader

Encl as

### **Issues Concerning Ports**

1. What militarily significant commercial port facilities exist on the East and Gulf Coasts? What are their normal and mobilization through-put capacities? What are their capabilities (by facility) to handle break-bulk, container, and roll-on roll-off cargo? What known impediments to military cargo operations exist? Which facilities have current (or in negotiation) Port Planning Orders?
2. What is the normal and mobilization through-put capacity for Sunny Point, NC? Can Sunny Point be used for military cargo operations handling container and RORO ships? What are planning limitations (i.e., channel depth or pier-side depth, etc.)? Can military cargo operations and ammunition handling operations take place simultaneously?
3. How does Military Traffic Management Command operations schedule ports shipments? Specifically, is scheduling on a "first port available" sequence, or are particular ports reserved for specific units due to proximity, particular port capabilities? Is scheduling different for unit deployments versus general military cargo?

### **Issues Specific to Bayonne MOT**

1. Please provide ship visit data for 1993, 1994, and 1995 (to date). Include the number of visits by year, the turn-around time for loading/unloading, the tonnage handled, and the major type of operation (i.e., RORO armored vehicles, RORO privately owned vehicles, flat-rack handling of unit equipment and rolling stock, container handling household goods, etc.) If data are unavailable for three years, provide as a minimum 1994 and 1995 to date information.
2. Based on the revised Army stationing plan, and known active/ARNG/USAR force structure changes through FY 97, how many & what type of units would most likely deploy through MOTBY during the 1st 90 days of a future 2-MRC scenario? What are representative types of equipment these units would be shipping by sea?
3. Some residual record keeping operations by 1301st Military Port Command will have to remain in NY Port Authority area regardless of closure decision. Personnel cost estimates did not take this fact into consideration. What is the Army position?
4. What is the Army position on the contention that significant costs were not considered in the estimates supporting the decision process?
  - BASOPS and infrastructure estimates for enclaves were not included.
  - Estimates to relocate the large number of MSC flat-racks & sea-sheds were not included (estimates range up to \$12.5 million).



- Commercial alternatives to on-site non-temporary storage of household goods were not considered (estimates range up to \$2 million).
  - Lease costs of commercial alternatives to shipping/storing privately owned vehicles (POV) were not considered.
  - The cost of obtaining commercial layberth costs for the *Denebula* (Fast Support Ship) were not included. Commercial layberth cost for her sister ships run as high as \$300 thousand per year.
5. What is the correct continuing maintenance costs on the dry-dock? When was it last used?

### **Community Group Concerns**

1. Bayonne has a specialized work force: trained military cargo handlers, on-site security, and fire-fighters with unique skills. These specialized skills cannot be found in a commercial port facility.
2. New York area ports are operating at or near capacity. In fact, Newark & Port Elizabeth are operating at 106% of capacity. Consequently commercial facility operators' willingness to give priority to military cargo is low. Commercial operators cannot handle military shipping requirements without unacceptable degradation to their profitability.
3. The DA, ODCSOPS, War Plans, capability assessment was based on a period when Bayonne operations were reduced due to pier bulkhead deterioration. The bulkhead has been fixed and through-put capacity has significantly improved. Railyard and classification facilities have been recently upgraded, and capability now exceeds most commercial facilities. The senior leadership decision was based on information no longer valid. Consequently, the recommendation should be re-evaluated.
4. Commercial ports lack the reinforced hardstand necessary for movement of heavy armored vehicles. Armor will tear up commercial facility staging & pier surfaces.
5. Commercial ports lack the secure on-site staging space found on Bayonne MOT. Cannot ship armor vehicles (M1 tanks) without having a secure staging area.
6. Existing pier warehouses are not conducive to the transition of the MOT to commercial port operations. Commercial port container orientation will necessitate removal of the warehouses. Since asbestos, previous hazard material spills, and lead paint contamination are known impediments to removal, destruction of the warehouses could delay transition for several years. What is the Army position?

# Document Separator



REPLY TO  
ATTENTION OF

DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
200 ARMY PENTAGON  
WASHINGTON DC 20310-0200



June 2, 1995

950511-15R1

Mr. Edward Brown  
Defense Base Closure and Realignment Commission  
1700N. Moore Street, Suite 1425, Arlington, VA. 22209



PAID  
WWW.FEDERAL

950511-15R1

Dear Mr Brown:

Per request from Mr. Rick Brown, attached is Military Traffic Management Command response to ports data call.

Point of contact for this action is Roy H. Anderson, telephone (703) 693-0077.

  
 MICHAEL G. JONES  
COL. GS  
Director, TABS

Attachments



REPLY TO  
ATTENTION OF

DEPARTMENT OF THE ARMY  
HEADQUARTERS  
MILITARY TRAFFIC MANAGEMENT COMMAND  
5611 COLUMBIA PIKE  
FALLS CHURCH, VA 22041-5050



MTRM (5-10a)

02 JUN 1995

MEMORANDUM FOR HQDA(DACS-TABS), WASH DC 20310-0200

SUBJECT: Issues Concerning Ports

1. Reference Defense Base Closure and Realignment Commission (DBCRC) request, 15 May 95, subject as above.
2. The information requested by the DBCRC is provided below.

**COMMERCIAL PORTS:**

What militarily significant commercial port facilities exist on the East and Gulf Coasts? What are their normal and mobilization through-put capacities? What are their capabilities (by facility) to handle break-bulk, container, and roll-on roll-off cargo? What known impediments to military cargo operations exist? Which facilities have current (or in negotiation) Port Planning Orders?

SEE ENCLOSURE 1

**SUNNY POINT, NC:**

What is the normal and mobilization through-put capacity for Sunny Point, NC? Can Sunny Point be used for military cargo operations handling container and RORO ships? What are planning limitations (i.e. channel depth or pier-side depth, etc.)? Can military cargo operations and ammunition handling operations take place simultaneously?

SEE ENCLOSURE 2 Unit deployments can be accomplished at Sunny Point, NC during peacetime without hindering ammunition operations, however, the same cannot be said during wartime, mobilization, or contingency periods.

**PORT SCHEDULING:**

How does Military Traffic Management Command operations schedule ports shipments? Specifically, is scheduling on a "first port available" sequence, or are particular ports reserved for specific units due to proximity, particular port capabilities? Is scheduling different for unit deployments versus general military cargo?

SEE ENCLOSURE 3

MTRM

SUBJECT: Issues Concerning Ports

3. The information that pertains to the Military Ocean Terminal, Bayonne, NJ is as follows.

- Please provide ship visit data for 1993, 1994, and 1995 (to date). Include the number of visits by year, the turn-around time for loading/unloading, the tonnage handled, and the major type of operation (i.e. RORO armored vehicles, RORO privately owned vehicles, flatrack handling of unit equipment and rolling stock, container handling household goods, etc.). If data are unavailable for three years, provide as a minimum 1994 and 1995 to date information.

SEE ENCLOSURE 4 (Ship visit data for 1993, 1994, and 1995 (to date))

Breakdown of the information is as follows:

<u>Total Discharge/Loaded</u>	<u>93</u>	<u>94</u>	<u>95</u>
Total Vessels	81	95	30
Total Hours	561.5	858	139.5
Total MTON	221,511	608,130	79,133

- Based on the revised Army Stationing plan, and known active/ARNG/USAR force structure changes through FY 97, how many & what type of units would most likely deploy through MOTBY during the first 90 days of a future 2-MRC scenario? What are representative types of equipment these units would be shipping by sea?

SEE ENCLOSURE 5 (Total 498 units and 1,841,710 MTON)

- Some residual record keeping operations by 1301st MPC will have to remain in NY Port Authority area regardless of closure decision. Personnel cost estimates did not take this fact into consideration. What is the Army position?

SEE ENCLOSURE 6 While we support the Army's position for closure, HQ MTMC strongly recommends the 1301st Major Port Command (MPC) relocate to commercial leased facilities upon closure of the government owned military ocean terminal at Bayonne, NJ.

- What is the correct continuing maintenance costs on the dry dock? When was it last used?

SEE ENCLOSURE 7 (Average yearly cost is \$211,000. Lease was terminated by the contractor on 29 February 1988.)

MTRM

SUBJECT: Issues Concerning Ports

4. Additional information detailing support to Operation Desert Storm is enclosed.

SEE ENCLOSURE 8

5. Points of contact for this action are N. Dianne Luna and Loretta Graves, (703) 756-1144.

FOR THE COMMANDER:

8 Encls



JOSEPH E. JENKINS, III  
Colonel, GS  
Deputy chief of Staff for  
Resource Management

COMMERCIAL PORTS

ENCLOSURE 1

The following reports on the Ports for National Defense were provided to Mr. Rick Brown:

MTMCTEA REPORT SE 90-3d-21, June 1992 (East Coast)

MTMCTEA REPORT SE 91-3d-31, September 1993 (Gulf Coast)

MTMCTEA REPORT SE 93-7a-13, September 1994 (West Coast)



SUNNY POINT, NC

ENCLOSURE 2

## CURRENT FACILITIES

### LOCATION

MOTSU is on the west bank of the Cape Fear River about 25 miles south of Wilmington, NC, and 5 miles north of Southport. The terminal is bordered by Brunswick Town and Orton Plantation on the north and by the Brunswick Nuclear Power Plant on the south. North Carolina Route 133 runs along the western border of the terminal. Total acreage of the terminal, including restrictive easements, is 16,325 acres. The terminal is about 75 miles south of Camp Lejeune, NC, 120 miles east of Fort Bragg, NC, and 170 miles northeast of Charleston, SC.

### ACCESS

#### Water

MOTSU has three 2,000 foot wharves: south, center and north. The distance between the south and center wharves is 3,240 feet. The distance between the center and north wharves is 3,400 feet.

Water access to the wharves is via a 40-foot deep and 500-foot wide channel from the Atlantic Ocean through the ocean bar to Southport. The channel from Southport to the terminal has a controlling depth of 38 feet MLW and width of 400 feet. There are three entrance channels from the main channel to the wharves. The controlling depth of the channels to the south and center wharves is 34 feet MLW. The third entrance channel, which provides access to the north wharf, is unusable for deep draft vessels because of silting.

There is an 800-foot turning basin along the south wharf and a 1,000-foot turning basin south of the center wharf. The entrance channel to the center wharf and the 1,000-foot turning basin are used to berth ships at the south and center wharves. While there is a turning basin at the north wharf, it is unusable due to silting. There is an approved Corps of Engineer project in place to dredge the turning basin along south/center wharf to 1,500-foot and 38 feet MLW, which is scheduled to begin in FY95.

The channels and turning basins require extensive dredging. The water depth along the outside face of the south and center wharves is maintained at 34 feet MLW with a two foot overcut. The north wharf has a water depth of 9 to 25 feet MLW. There are no plans to dredge the north wharf area except during mobilization.

**SUNNY POINT, NC**

Normal and mobilization throughput capacity for Sunny Point, NC is as follows:

Normal: 5,275 MTONS Daily normal throughput capability of 1600 MTONS of Breakbulk ammunition and 210 containers (20 foot equivalent unit) per 8 hour shift. An average weight of 17.5 MTONS was used per container to compute total MTONS.

Mobilization: 17,250 MTONS The mobilization throughput capability is over 5,000 MTONS of breakbulk ammunition and over 700 containers (20 foot equivalent unit) of ammunition per 24 hour shift. An average of 17.5 MTONS per container was used to compute total MTONS.

Data taken from BRAC 95 Installation Assessment (IA) Program BRAC 95 Data Call #1, dated 27 May 94.

## Conclusions

- The 1303rd can work one and possibly two RORO Unit Equipment vessels at a time in conjunction with ammunition operations depending on vessel characteristics, berth characteristics, and on-going operations.
- The 1303rd has the capability to conduct peacetime exercises and SEDRE's with minimal impact on on-going ammunition operations, or the exercise itself.
- The 1303rd has the capability to conduct contingency/peacekeeping mission deployments not involving ammunition deployments, with varying impact on the speed of the loadout and on-going ammunition operations depending on the size and duration of the deployment and the scope of the on-going operations.
- The 1303rd's ammunition mission workload in supporting a MRC would preclude it from conducting unit equipment deployments through MOTSU facilities, based on planned ammunition and equipment deployment requirements at day C through C+15.
- By working vessels at MOTSU as opposed to the NCSPA facilities, significant cost avoidances can be realized in areas such as vessel berthing and port tariff costs.
- Most vessels used to transport military vehicles and equipment can berth at MOTSU. FSS/LMSRs at present cannot, but a project to widen and deepen the basin will begin in FY95/96.
- In FY94 there were only ten days when the NEW of ammunition ships precluded the use of other berths for unit equipment loads.
- The south wharf is the preferred wharf for all types of cargo loading operations. The wharf mounted container cranes can lift up to 50 STON on non-self sustaining vessels. Only self-sustaining ships can load on the north end (berth 3) of the south wharf unless a mobile crane is procured, and the apron height will preclude most RORO's currently in service from using this berth.
- The center wharf with it's raised platform is suitable for loading non-containerized cargo from railcars and trucks to self-sustaining ships. The narrow width of the platform makes the wharf unsuitable for loading vehicles or equipment. However, at each end of the platform is suitable space to allow slewed ramp

RORO ships to berth. On the south end, only a vessel with a ramp slewable to port would be compatible, precluding many of the RORO's currently in service from berthing there.

- There is adequate staging space on the terminal to stage several shipload equivalents. The bridge crane can lift cargo up to 40 STONs from trucks or railcars, and there are two portable end ramps on hand to allow railcar or commercial truck discharge.

## Recommendations

- That **MOTSU be considered** as an SPOE/SPOD for exercises/SEDRE/small unit deployments during peacetime, in conjunction with on-going ammunition operations.
- That **MOTSU be considered** as an SPOE/SPOD during peacekeeping contingency operations (such as Uphold Democracy) when there is little or no ammunition flow and the limitation of MOTSU berths vis-a-vis the vessels to be loaded (and time factors) are considered.
- That **MOTSU not be considered** as an SPOE/SPOD during mobilization/deployment to an MRC where a sustainment ammunition flow is planned.

PORT SCHEDULING

ENCLOSURE 3

How does the Military Traffic Management Command schedule shipments through CONUS ports during the Deliberate Planning process? Major division size units will normally deploy through specific ports regardless of the scenario because of their close proximity to the port. The ports used are based on those critical units that are in the TPFDD. The following matrix shows the major units and POEs that will be used:

MAJOR UNIT	INSTALLATION	POE
1st Cav Div	Ft Hood, TX	Beaumont/Galveston, TX
2nd AMD Div	Ft Hood, TX	Beaumont/Galveston, TX
4th Inf Div	Ft Carson, CO	Norfolk/Tacoma
101 AB Div	Ft Campbell, KY	Jacksonville, FL
24th Inf Div	Ft Stewart, GA	Savannah, GA
1st Inf Div	Ft Riley, KS	Charleston, SC
82nd AB Div	Ft Bragg, NC	Wilmington, NC
10th Mtn Div	Ft Drum, NY	Bayonne, NY

The remaining units are scheduled to ports based on the following criteria:

- a. Proximity to port.
- b. Port capability.
- c. Port workload - combat units have priority.
- d. Cargo consolidation - fill ships at single port.
- e. Destination - establish POE/POD channels.
- f. Specialized cargo requirements, e.g., ammo, etc.



The plan designating the remaining divisions was developed by the Army Center of Military History which maintains records of Army unit lineage and honors. In determining which divisions should remain on active duty, the Center prepared an order of precedence list based on unit age, campaign participation, and awards and decorations. Units were then rank-ordered by category, providing a framework for the Army leadership to select the units to remain on active duty.

The brigade newly assigned to the 25th Infantry Division will be redesignated by the end of fiscal year 1995. Redesignation of the 1st, 3d and 4th Infantry Divisions will take place during fiscal year 1996.

When the restructuring and renaming is complete, the active Army will looklike this:

- 1st Infantry Division (Mechanized) - headquarters and two brigades in Germany, one brigade at Fort Riley, Kan.
- 1st Armored Division - headquarters and two brigades in Germany, one brigade at Fort Riley, Kan.
- 1st Cavalry Division - headquarters and three brigades at Fort Hood, Texas.
- 2d Infantry Division (Mechanized) - headquarters and two brigades in Korea, one brigade at Fort Lewis, Wash.
- 3d Infantry Division (Mechanized) - headquarters and two brigades at Fort Stewart, Ga., one brigade at Fort Benning, Ga.
- 4th Infantry Division (Mechanized) - headquarters and two brigades at Fort Hood, Texas, one brigade at Fort Carson, Colo.
- 10th Mountain Division (Light Infantry) - headquarters and two brigades at Fort Drum, N.Y., and the 1st Brigade, 5th Infantry Division (Light) at Fort Richardson, Alaska.
- 25th Infantry Division (Light) - headquarters and two brigades at Schofield Barracks, Hawaii, one brigade at Fort Lewis, Wash.
- 82d Airborne Division - headquarters and three brigades at Fort Bragg, N.C.
- 101st Airborne Division (Air Assault) - headquarters and three brigades at Fort Campbell, Ky.

-END-

\*\*\*\*\*  
\* BE ALL YOU CAN BE \*  
\*\*\*\*\*

(10)

MOTBY

ENCLOSURE 4



DEPARTMENT OF THE ARMY  
MILITARY TRAFFIC MANAGEMENT COMMAND  
HQ. EASTERN AREA  
BAYONNE, NEW JERSEY 07002-5302



REPLY TO  
ATTENTION OF:

MTEPE

18 May 1995

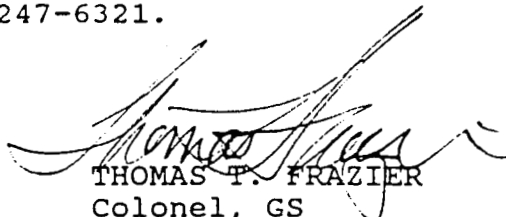
MEMORANDUM FOR RECORD

SUBJECT: Question No. 1

1. Enclosed is the ship visit data for 1993 (Encl 1), 1994 (Encl 2) and 1995 (to date) (Encl 3) to date including the breakdown of information requested.
2. Point of contact for additional information is Colonel Donald W. Lamb, Commander, 1301st, DSN 247-6321.

3 Encls

1. 1993 data
2. 1994 data
3. 1995 data

  
THOMAS T. FRAZIER  
Colonel, GS  
ACofS, G1

## VESSELS LOADED AT NOTBY 1 JAN THRU 31 DEC. 1994

NAME	DATE	HOURS	M/T	TYPE OF OPERATION
NOSAC RANGER	1/06	2	1118	POV
ROBERT E LEE	1/12	12	617	BARGE OP. ✓
MV FAUST	1/26	2	789	POV
GREEN ISLAND	2/06	8 1/2	389	BARGE OP. ✓
NOSAC RANGER	2/10	2 1/4	559	POV
STONEWALL JACKSON	2/22	4	214	BARGE OP. ✓
MV FAUST	2/24	2 1/2	548	POV
NOSAC RANGER	3/11	3	1085	POV
SAM HOUSTON	3/22	8	423	BARGE OP. ✓
MV FAUST	4/04	2	1166	POV
ROBERT E LEE	4/08	6	405	BARGE OP. ✓
NOSAC RANGER	4/16	2 1/2	526	POV
MV FIDELIO	4/27	2	514	POV
MV FAUST	5/09	1	672	POV
GREEN ISLAND	5/13	8	434	BARGE OP. ✓
NOSAC RANGER	5/20	1	1113	POV & MIL TRL
STONEWALL JACKSON	5/31	4	230	BARGE OP. ✓
MV FIDELIO	6/01	2 1/2	636	POV
MV FAUST	6/09	2	602	POV
NOSAC RANGER	6/20	9	436	POV
SAM HOUSTON	6/22	6	424	BARGE OP. ✓
MV FIDELIO	7/02	2	1440	POV
GREENRIDGE	7/05	40	10279	A/F CGO (THULE)
MV FAUST	7/11	2	403	POV
ROBERT E. LEE	7/15	6	220	BARGE OP. ✓
NOSAC RANGER	7/22	1 1/2	560	POV
MV FIDELIO	8/03	2	760	POV
MV FAUST	8/11	3 1/2	1677	POV
NOSAC RANGER	8/23	2 1/2	938	POV
STONEWALL JACKSON	8/28	7 1/2	390	BARGE OP. ✓
MV FIDELIO	9/03	1	830	POV
MV FAUST	9/11	2	288	POV
ADM. CALLAGHAN	9/13	48	18249	HAITI
CAPE DUCATO	9/15	24	12012	HAITI
CAPE TAYLOR	9/16	26	12560	HAITI
CAPE LOBOS	9/17	9	6762	HAITI
CAPE VINCENT	9/18	26.	18695	HAITI
SAM HOUSTON	9/19	6	208	BARGE OP. ✓
AMER FALCON	9/20	8 1/2	13427	HAITI
NOSAC RANGER	9/23	2 3/4	697	POV

CONT'D -- VESSELS LOADED AT MOTRY 1 JAN THRU 31 DEC. 1994.

NAME	DATE	HOURS	M/T	TYPE OF OPERATION
MV FIDELIO	10/05	1 1/2	371	FOV
ROBERT E LEE	10/11	7	222	BARGE OP. ✓
REEF X	10/12	4	582	TANKS
MV FAUST	10/13	7	500	FOV
NOSAC RANGER	10/25	3	544	FOV
GREEN ISLAND	11/07	10	555	BARGE OP. ✓
MV FIDELIO	11/08	1	381	FOV
MV FAUST	11/15	2 3/4	156	FOV
NOSAC RANGER	11/27	2 1/4	400	FOV
STONEWALL JACKSON	11/29	4	225	BARGE OP. ✓
SAM HOUSTON	12/15	6	229	BARGE OP. ✓
MV FAUST	12/18	2	817	FOV

TOTAL VESSELS	TOTAL HOURS	TOTAL M/T
52	365	118,277

AVERAGE HOURS 7 . ----- AVERAGE M/T 2275.

COMBINED TOTAL OF DISCHARGE AND LOADING:

	95	TOTAL
VESSELS	95	
HOURS	858	
M/T	608,130	

+ 13  
65 hrs  
 (15 barge)

+ 858 TIL HRS  
 (102 barge ops)  
 $\frac{858}{65} = 13.2$  hrs ave  
 = 1.65 shift days  
 $\times 65$   
 = 107.25 work days

VESSELS DISCHARGING AT MOTBY 1 JAN THRU 31 DEC. 1994

	<u>NAME</u>	<u>DATE</u>	<u>HOURS</u>	<u>M/T</u>	<u>TYPE OF OPERATION</u>
	dup NOSAC RANGER	1/06	4	1116	POV
	dup MV FAUST	1/26	6	2866	POV/RETRO.
	dup NOSAC RANGER	2/10	2	713	POV
	dup MV FAUST	2/24	18	4399	HELOS, RETRO.
	dup NOSAC RANGER	3/11	4	4611	RETROGRADE
	dup MV FAUST	4/04	8	3752	RETROGRADE
	dup NOSAC RANGER	4/16	4	1648	POV'S & RETROGRADE
1	NOBEL STAR	4/18	43	16150	RETROGRADE
2	AMER FALCON	4/26	15	5662	RETROGRADE
	dup MV FIDELIO	4/27	15	17500	RETROGRADE
	dup MV FAUST	5/09	5	3688	RETROGRADE
3	AMER FALCON	5/19	13	17446	RETROGRADE
	dup NOSAC RANGER	5/20	11	13223	RETROGRADE
	dup MV FIDELIO	5/31	7	8359	RETROGRADE
4	AMER CONDOR	6/01	9	20149	HOMEWARD BOUND
5	GREENRIDGE	6/06	15 1/4	8981	RETROGRADE
	dup MV FAUST	6/09	7	8313	RETROGRADE
	dup NOSAC RANGER	6/19	15	13765	RETROGRADE
6	AMER FALCON	6/28	13	23089	HOMEWARD BOUND
7	AMER CONDOR	6/23	18	20774	RETROGRADE
	dup MV FIDELIO	7/02	15	16893	RETROGRADE
8	AMER FALCON	7/10	14	10881	HOMEWARD BOUND
	dup MV FAUST	7/11	12	11014	TANKS
	dup NOSAC RANGER	7/22	9 1/2	7986	TANKS & RETRO.
	dup MV FIDELIO	8/03	11	19927	TANKS & RETRO.
9	AMER FALCON	8/08	15	13883	TANKS & RETRO.
	dup MV FAUST	8/11	14	16689	HELOS & RETRO.
	dup NOSAC RANGER	8/23	14	18337	HELOS & RETRO.
	dup MV FIDELIO	9/02	16	19072	RETROGRADE
	dup MV FAUST	9/11	18	18727	RETROGRADE
	dup NOSAC RANGER	9/23	23	15212	RETROGRADE
	dup MV FIDELIO	10/05	10	11222	RETROGRADE
	dup MV FAUST	10/12	24	21166	HELOS & RETRO
	dup NOSAC RANGER	10/25	14	18472	RETROGRADE
	dup MV FIDELIO	11/07	18	15850	RETROGRADE
	dup GREEN ISLAND	11/07	4	87	FMS
	dup MV FAUST	11/15	1 1/4	741	POV
	dup NOSAC RANGER	11/27	1 3/4	830	POV
10	CAPE VICTORY	11/29	5	12957	HAITI
11	CAPE TRINITY	12/02	9	17835	HAITI
12	CAPE VINCENT	12/04	5	9529	HAITI
13	CAPE VINCENT	12/17	5	14623	HAITI
	dup MV FAUST	12/18	2	1716	POV

TOTAL VESSELS  
43

TOTAL HRS.    TOTAL M/T  
493            489,853

AVERAGE HOURS 11.46.

AVERAGE M/T'S 11392.

176.00

## VESSELS DISCHARGING AT MOTREY : JAN THRU DEC. 31 1993

NAME	DATE	HOURS	M/T	TYPE OF OPERATION
MS FAUST	1/6	1 1/2	1,045	POV
USNS POLLUX	1/25	3	2,388	RESTORE HOPE
USNS ALTAIR	2/1	10	5,723	UNIT EQUIP.
NOSAC RANGER	2/1	15	2,625	POV
MS FAUST	2/14	3	789	POV
GEN BESSON	3/5	5	992	LO-LO, UNIT EQUIP.
NOSAC RANGER	3/7	2	840	POV
USNS BELLATRIX	3/12	46	26,192	RESTORE HOPE
MS FAUST	3/24	1	981	POV
AMERICAN EAGLE	3/23	28	11,587	RESTORE HOPE
USNS DENEbola	3/28	38	18,637	RESTORE HOPE
MV ADVANTAGE	4/4	15	3,664	LO-LO, UNIT EQUIP
NOSAC RANGER	4/13	8	952	POV
SAUDI HAIL	4/26	4	6,314	RESTORE HOPE
MS FAUST	4/28	2 1/2	1,496	POV
MV ADVANTAGE	5/12	11	2,604	LO-LO, UNIT EQUIP
NOSAC RANGER	5/18	1	1,760	POV
AMERICAN FALCON	5/26	1	2,845	RETROGRADE
MS FAUST	6/3	2	3,531	POV, MIL VEH'S
AMERICAN CONDOR	6/8	18 1/2	8,423	RETROGRADE
NOSAC RANGER	6/22	14	2,473	POV
AMERICAN FALCON	7/3	13	5,993	RETROGRADE
AMERICAN CONDOR	7/9	2 1/2	2,422	RETROGRADE
USNS REGULUS	7/15	28 1/2	6,351	UNIT EQUIP.
AMERICAN FALCON	7/26	12	8,768	RETROGRADE

*Continued on next page*

CONT'D--- VESSELS DISCHARGING AT MOTEY 1 JAN THRU 31 DEC 1993.

NOSAC RANGER	8/15	2	1,141	FOV
AMERICAN CONDOR	8/31	6	3,079	RETROGRADE
MS FAUST	9/2	2 1/2	1,284	FOV
HELVETIA	9/7	3 1/2	2,146	UNIT EQUIP.
NOSAC RANGER	9/19	2	1,732	POV
AMERICAN FALCON	9/24	1 1/2	1,497	POV/RETROGRADE
AMERICAN CONDOR	10/5	8	6,841	POV/RETROGRADE
MS FAUST	10/7	1/2	221	POV
NOSAC RANGER	10/25	6	2,024	POV/RETROGRADE
MS FAUST	11/3	1 1/2	2,442	POV/RETROGRADE
AMERICAN FALCON	11/5	5	6,237	RETROGRADE
NOSAC RANGER	12/1	2	2,227	POV/RETROGRADE
MS FAUST	12/10	4 1/2	2,875	POV/RETROGRADE

<u>TOTAL VESSELS</u>	<u>TOTAL HOURS</u>	<u>TOTAL M/T</u>
38	330.5	164,141

AVERAGE HOURS	8.7.	AVERAGE M/T	4320.
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Add Loading Ops  
+4  

---

42

$\frac{4738.5}{469 \text{ hrs}} + 49,562$   

---

213,703 M/T  $\overline{11k}$

Ave = 11.17 hrs/ship  
= 1.5 shift days

**= 63 days wk**

Range Ops

Vessels  
14 Range

<u>Hrs</u>	<u>M/T</u>
92.5	7808

Ave = 6.6 hrs. Ave = ~~5.5~~ M/T

= .825 shift days

**= 11.5 days wk**

74.5 work days

---

56



VESSELS LOADING AT MOTBY 1 JAN THRU 31 DEC. 1993

	NAME	DATE	HOURS	M/T	TYPE OF OPERATION
1	USNS DENEbola	1/6	39	5,634	RESTORE HOPE
<del>dup</del>	MV FAUST	1/8	2	1,250	POV/MIL VEHS.
2	AMERICAN EAGLE	1/18	6 1/2	4,413	RESTORE HOPE
<del>dup</del>	NOSAC RANGER	2/1	3	2,552	POV
	GREEN ISLAND	2/1	<del>6 1/2</del>	685	* BARGE OP.
3	SAUDI HOFUF	2/5	6 1/2	1,504	LOLO, FMS
<del>dup</del>	MV FAUST	2/14	1	791	POV
	SAM HOUSTON	2/19	<del>7 1/2</del>	696	BARGE OP.
<del>dup</del>	NOSAC RANGER	3/7	2	1,511	POV
	ROBERT E LEE	3/22	<del>6</del>	432	BARGE OP.
<del>dup</del>	MV FAUST	3/24	1 1/2	1,266	POV
<del>dup</del>	NOSAC RANGER	4/13	2	1,752	POV
	STONEWALL JACKSON	4/26	<del>8</del>	691	BARGE OP.
<del>dup</del>	MV FAUST	4/28	1 1/2	1,304	POV
	GREEN ISLAND	5/9	4	327	BARGE OP.
<del>dup</del>	NOSAC RANGER	5/18	1	1,052	POV
<del>dup</del>	AMERICAN FALCON	5/26	1	532	POV
	SAM HOUSTON	5/28	<del>3</del>	304	BARGE OP.
<del>dup</del>	MV FAUST	6/3	1	607	POV
<del>dup</del>	AMERICAN CONDOR	6/9	1	298	POV
	ROBERT E LEE	6/22	<del>5</del>	548	BARGE OP.
<del>dup</del>	NOSAC RANGER	6/23	2	1,768	POV
<del>dup</del>	AMERICAN FALCON	7/4	2	1,086	POV
4	GREENRIDGE	7/6	42 1/2	11,407	AIR FORCE
<del>dup</del>	AMERICAN CONDOR	7/9	1	485	POV
<del>dup</del>	AMERICAN FALCON	7/26	1 1/2	1,255	POV

CONT. 2 -- VESSELS LOADED AT MOUTBY 1 JAN THRU 31 DEC 1973

<del>mv</del> GREEN ISLAND	8/1	<del>8</del>	<del>915</del>	BARGE OP.
<del>dup</del> NOSAC RANGER	8/15	4	2,072	POV
<del>mv</del> STONEWALL JACKSON	8/23	<del>9</del>	<del>612</del>	BARGE OP.
<del>dup</del> AMERICAN CONDOR	8/31	1	444	POV
<del>dup</del> MV FAUST	9/2	1 1/2	1,152	POV
<del>mv</del> SAM HOUSTON	9/8	<del>3</del>	<del>181</del>	BARGE OP.
<del>dup</del> NOSAC RANGER	9/19	1 1/2	1,142	POV
<del>dup</del> AMERICAN FALCON	9/24	2	110	MSC
<del>dup</del> MV FAUST	10/7	2	1,076	POV
<del>mv</del> ROBERT E LEE	10/12	<del>12</del>	<del>1,018</del>	BARGE OP.
<del>dup</del> NOSAC RANGER	10/25	4 1/2	1,105	POV
<del>mv</del> GREEN ISLAND	11/1	<del>2 1/2</del>	596	BARGE OP.
<del>dup</del> MV FAUST	11/3	1 1/2	654	POV
<del>mv</del> STONEWALL JACKSON	11/17	<del>6 1/2</del>	<del>557</del>	BARGE OP.
<del>dup</del> NOSAC RANGER	12/1	1 1/2	996	POV
<del>mv</del> SAM HOUSTON	12/8	<del>6 1/2</del>	<del>246</del>	BARGE OP.
<del>dup</del> MV FAUST	12/10	1	344	POV

TOTAL VESSELS

43

TOTAL HOURS

231

TOTAL M/T

57,370

AVERAGE HOURS 5.4.

AVERAGE M/T 1334.

COMBINED TOTAL OF DISCHARGE AND LOADING:

VESSELS 81  
HOURS 561.5  
M/T 221,155

VESSEL LOADING AT MOTBY 1 JAN THRU 6 MAY 1995.

	NAME	DATE	HOURS	M/T	TYPE OF OPERATION
15	<del>dup</del> NOSAC RANGER	1/2	1 3/4	560	POV
	NOBLE STAR	1/5	11 1/2	3117	KUWAIT (UNIT EQ)
16	ROBERT E LEE	1/18	6 1/2	344	BARGE OP.
	<del>dup</del> MV FAUST	1/19	1 1/2	846	POV, MIL CGO.
17	DONETSK	2/8	4	2724	MIL. VEH.
	<del>dup</del> NOSAC RANGER	2/9	3/4	698	POV, MIL CGO.
18	GREEN ISLAND	2/15	7 1/2	349	BARGE OP.
	<del>dup</del> MV FIDELIO	2/20	1	387	POV, MIL CGO.
	<del>dup</del> MV FAUST	2/22	1/2	198	POV
19	STONEWALL JACKSON	3/6	5 1/2	319	BARGE OP.
	<del>dup</del> NOSAC RANGER	3/25	5	1134	POV, MIL CGO.
20	SAM HOUSTON	3/27	5 1/2	319	BARGE OP.
	<del>dup</del> MV FAUST	4/3	6 1/2	481	POV, MIL CGO.
21	ROBERT E LEE	4/20	6	397	BARGE OP.
	<del>dup</del> NOSAC RANGER	5/3	2	1922	POV, MIL CGO.
22	SAUDI DIYIRAH	5/5	2	1468	FMS. TANKS
	<del>dup</del> MV FAUST	5/6	1/2	146	POV,

<u>TOTAL VESSELS</u>	<u>TOTAL HRS.</u>	<u>TOTAL M/T</u>
17	68	15,409

AVERAGE HOURS 4. ----- AVERAGE M/T'S 906.

COMBINED TOTAL OF DISCHARGED AND LOADING:

VESSELS ~~30~~ 22  
 HOURS 139.5 / 8 = 17.5 *workdays / 87 days*  
 M/T 79,133  
 = 20% on time *5 days*

VESSELS DISCHARGING AT MOTBY 1 JAN THRU 6 MAY 1995.

NAME	DATE	HOURS	M/T	TYPE OF OPERATION
NOSAC RANGER	1/2	8 1/2	5264	POV, TANKS, RETRO
MV FAUST	1/19	1	176	POV
CAPE VICTORY	1/23	4 1/2	13672	HAITI
AMER CONDOR	1/30	5 1/2	10047	UPHOLD DEMOCRACY
CAPE VICTORY	2/3	8	9000	UPHOLD DEMOCRACY
NOSAC RANGER	2/9	2 1/2	1132	POV, RETROGRADE
MV FIDELIO	2/21	1	685	POV, RETROGRADE
MV FAUST	2/23	7 3/4	1159	POV, RETROGRADE
NOSAC RANGER	3/25	7	3028	POV, RETROGRADE
MV FIDELIO	3/27	6	6235	POV, RETROGRADE
MV FAUST	4/3	10	5347	POV, HELO, RETRO
NOSAC RANGER	5/3	8 3/4	6429	POV, RETROGRADE
MV FAUST	5/6	1	1550	POV.

<u>TOTAL VESSELS</u>	<u>TOTAL HOURS</u>	<u>TOTAL M/T</u>
13	71.50	63,724

AVERAGE HOURS 6. ----- AVERAGE M/T'S 4902.

MOTBY  
ENCLOSURE 5



DEPARTMENT OF THE ARMY  
MILITARY TRAFFIC MANAGEMENT COMMAND  
HQ, 1301ST MAJOR PORT COMMAND  
BAYONNE, NEW JERSEY 07002-5301



REPLY TO  
ATTENTION OF:

MTEBY-C

17 May 1995

MEMORANDUM FOR RECORD

SUBJECT: Question No. 2

1. The following is provided in accordance with SAB.

The Army will deploy active and reserve forces through the 1301st Major Port Command at the Military Ocean Terminal, Bayonne.

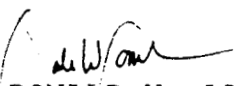
The 10th Mountain Division is the primary active duty division deploying through Bayonne.

Reserve units will mobilize at Fort Dix, New Jersey and Fort Indiantown Gap, PA. Their equipment seaport of embarkation is Bayonne.

Equipment will range from HHMVEEs to 5 ton trucks, fuel tanks, helicopters, recovery vehicles, containers, and engineer equipment. Reserve units range from truck units, to Military Intelligence, Combat Engineers, and other corps level support units. Listings provided by Fort Dix Operations Center enclosed.

2. The POC is the undersigned, X6321.

2 Encls  
1.MTEPL-P MFR/16 May  
2.Ft. Dix List/16 May

  
DONALD W. LAMB  
COL, TC  
Commanding

19 MAY 95

## MEMORANDUM FOR RECORD

SUBJECT: MOTBY MRC Support (90 Days)

1. Support of a Major Regional Contingency in the geographical region of Southwest Asia in accordance with current plans results in the deployment of 498 units through MOTBY during the first 90 days of deployment with the following oversize/outsize equipment:

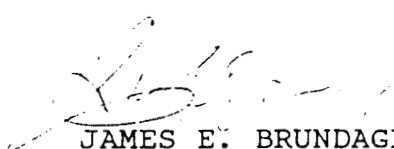
TRACKED VEHICLES:	680
LARGE WHEELED VEHICLES:	1352
HELICOPTERS:	154
ARTILLERY PIECES:	80
<u>ENGINEER EQUIPMENT:</u>	<u>46</u>
	2312

This portion of the total unit equipment (1,841,710 MTONs) is further broken down in enclosure 1. During the deployment to Desert Shield, unit equipment deployed through MOTBY consisted of 3,201 military vehicles and a total of 12,643 pieces of noncontainerized military equipment.

2. The deploying units are the 10th Mountain Division (Light), and reserve component Combat, Combat Support, and Combat Service Support units which will not be affected by drawdown of active duty forces as the Army realigns to support future contingencies. Enclosure 2 is the list of 291 Reserve Component units currently scheduled to mobilize through Ft. Dix and deploy through MOTBY.

4. POC undersigned, DSN#247-6958.

ENCLS

  
JAMES E. BRUNDAGE  
CPT, TC  
Chief, Plans/Strategic Mobility

ENCLOSURE 1 to MOTBY MRC Support

UNIT EQUIPMENT BY TYPE AND NO.

TRACKED VEHICLES: 680

<u>TYPE</u>	<u>No.</u>
M60 TANK	180
M113 ARMD PERS CARR	427
COMBAT ENGINEER VEH	44
TANK RECOVERY VEH	29

HELICOPTERS: 154

<u>TYPE</u>	<u>No.</u>
UH-60	34
SCOUT	25
OH-58	66
AH-1S	29

TRUCKS: 1352

<u>TYPE</u>	<u>No.</u>
TRACTOR-TRLRS	960
DUMP TRUCKS	104
5-TON CARGO	240
HEAVY TRANSP	24

ENGINEER EQUIPMENT: 46

<u>TYPE</u>	<u>No.</u>
SCOOP LOADERS	16
BULLDOZERS	22
BACKHOES	8

ARTILLERY PIECES: 80

<u>TYPE</u>	<u>No.</u>
105-mm	72
155-mm	8



APPENDIX 4 (RC UNITS MOBILIZING AT FORT DIX) TO ANNEX A (TASK ORGANIZATION) TO  
FORT DIX MOBILIZATION PLAN

ANAME	LIC	HOSTATION	CMPO	AUTH	ASGD
0103 CM CO DECON	WPBCAA	ANSONIA, CT	2	125	106
0121 EN BN COMBAT CORPS	WPHRAA	ELLICOTT, MD	2	726	616
1207 TC CO MDM TRUCK	WPQFAA	E GREENWICK, RI	2	160	120
0150 FI DET	WPZ6AA	LAWRENCEVILLE, NJ	2	19	15
0242 EN BN COMBAT CORPS	WP1TAA	STRATFORD, CT	2	758	731
0119 CS HHD CORPS SPT BN	WP6EAA	LAWRENCEVILLE, NJ	2	59	60
0250 FI DET	WPGJAA	LAWRENCEVILLE, NJ	2	19	19
0350 FI DET	WP6QAA	LAWRENCEVILLE, NJ	2	19	20
0116 MD HSP MASH	WP9TAA	WILMINGTON, DE	2	236	191
0194 MD DET DENTAL SERVICE	WQAKAA	W ORANGE, NJ	2	59	61
0107 MP CO COMBAT SUPPORT	WQA7AA	UTICA, NY	2	158	132
0121 MD CO AIR AMBULANCE	WQBJAA	WASHINGTON, DC	2	130	0
0117 CS CO MAINT HV EQ GS	WQDWAA	BORDENTOWN, NJ	2	115	47
0101 SC BN CORPS AREA	WQFVAA	YONKERS, NY	2	0	0
0121 TC CO MDM TRUCK CARGO	WQHAA	LEBANON, PA	2	175	128
0131 TC CO MDM TRUCK CARGO	WQHYAA	WILLIAMSTOWN, PA	2	175	178
1049 TC CO TM DM TRK	WQJCAA	MIDDLETOWN, DE	2	0	0
0719 TC CO MDM TRUCK CARGO	WQJYAA	NEW YORK, NY	2	175	161
0105 MP CO SECURITY	WQK5AA	TROY, NY	2	143	110
0187 SC HHC BDE TA	WQQXAA	BROOKLYN, NY	2	94	116
0244 MD HHD GROUP	WQQ0AA	BROOKLYN, NY	2	65	59
0247 MD CO AMBULANCE	WQQ4AA	NEW YORK, NY	2	82	77
0824 MD DET DENTAL SERVICE	WQQ5AA	BROOKLYN, NY	2	59	47

0369	CS	HHD	CORPS	SPT	BN	WQQ7AA	NEW YORK, NY	2	58	58	
1569	TC	CO	MDM	TRUCK	CARGO	WQQ8AA	NEW YORK, NY	2	175	178	
0150	AG	DET	PSC			WQVEAA	LAWRENCEVILLE, NJ	2	48	0	
0238	CS	HHD	SUP	AND	SVC	BN	WTCNAA	MERIDEN, CT	2	63	57
0027	CS	CTR	HHC	CORPS	RAOC	WTC0AA	NEW YORK, NY	2	27	29	
1729	QM	CO	SUP			WTC1AA	BALTIMORE, MD	2	140	129	
0050	FI	U	SUP			WTD6AA	SEA GIRT, NJ	2	27	25	
0250	AG	DET	PSC			WTH2AA	LAWRENCEVILLE, NJ	2	48	0	
0838	MP	CO	COMBAT	SUPPORT		WTJKAA	YOUNGSTOWN, OH	2	159	154	
0323	MP	CO	COMBAT	SUPPORT		WTJMAA	TOLEDO, OH	2	158	145	
0290	MP	CO	GUARD			WTNDAA	TOWSON, MD	2	124	134	
0945	CS	CO	MNT	LT	EQ	GS	WTT9AA	MILFORD, DE	2	204	128
0249	EN	DET	UTILITIES			WTUAAA	NEW CASTLE, DE	2	60	69	
0111	EN	HHC	GROUP			WTUGAA	ST. ALBANS, WV	2	104	118	
0213	LG	HHC	REA	SPT	GP	WTU0AA	ALLENTOWN, PA	2	133	154	
0143	MP	CO	COMBAT	SUPPORT		WTVVAA	HARTFORD, CT	2	158	180	
0253	TC	CO	LT	MDM	TRUCK	WTV3AA	CAPE MAY, NJ	2	108	146	
0144	QM	CO	SUP	HV	MAT	GS	WTV4AA	HANMONTON, NJ	2	161	135
0154	CS	HHD	SUP	AND	SVC	BN	WTV5AA	CAPE MAY, NJ	2	63	60
0108	MD	HSP	COMBAT	SUPPORT		WTWYAA	PHILADEPHIA, PA	2	298	285	
2729	TC	DET	MVMT	CONTROL		WUANAA	BALTIMORE, MD	2	7	5	
0328	TC	DET	MVMT	CONTROL		WVNYAA	LAWRENCEVILLE, NJ	2	4	4	
0154	TC	HHD	MOTOR	TRNS	BN	WXCMAA	PHILADELPHIA, PA	2	50	52	
0200	MP	CO	GUARD			WXDWAA	ALISBURY, MD	2	124	119	
0152	MP	DET	PWIC			WXF3AA	HOUNDSVILLE, WV	2	60	64	

0142 IN DET LRS	WYQ8AA	PEEKSKILL, NY	2	66	70
0150 IN DET LRS	WYREAA	FORT DIX, NJ	2	66	0
W7WK USA HT REG TRNG CTR	W7WKAA	FORT DIX, NJ	2	98	83
W7WL USA RGNL MNT TRNG SITE	W7WLAA	FORT DIX, NJ	2	13	0
0228 AV N 02 HHC, THTR ARMY	WQZEAA	WILLOW GROVE, PA	3	62	74
0347 QM CO PETROEUM OP	WQZPAA	FARRELL, PA	3	105	163
0646 QM CO PETRL PL TML OP	WQZUAA	KINGWOOD, WV	3	106	179
0318 CS CO MAINT CO LE INT	WQZZAA	STATE COLL, PA	3	207	194
0366 MD DET SM AN VET SVC	WQOGAA	COLUMBUS, OH	3	6	8
0347 AG BN HQS PER SVCS BN	WQOWAA	COLUMBUS, OH	3	176	91
0321 OD HHC AMMO	WQ05AA	CHARLESTON, WV	3	69	71
0332 EN CO DUMP TRUCK	WQ1BAA	KITTANNING, PA	3	79	73
0408 AG CO PERS SVC TYPE E	WQ1VAA	FORT TOTTEN, NY	3	176	193
0314 MD DET SURG SVC TMS KA	WQ13AA	FORT TOTTEN, NY	3	3	0
0356 MD DET VET SVC LG	WQ18AA	FORT TOTTEN, NY	3	48	31
0386 MD DET NEUROSURG	WQ19AA	FORT TOTTEN, NY	3	7	0
0395 MD DET ORTHOPEDIC	WQ2AAA	HEMPSTEAD, NY	3	7	0
0514 MD DET THORACIC	WQ2BAA	FT HAMILTON, NY	3	7	0
0567 MD DET MAXILLOFACIAL	WQ2DAA	HEMPSTEAD, NY	3	7	0
0454 MD DET DENTAL SERVICE	WQ27AA	FORT DEVENS, MA	3	10	5
0455 MD DET DENTAL SERVICE	WQ28AA	LAURENCE G, MA	3	60	57
0459 TC DET MOVEMENT CNTRL	WQ6WAAQ	FORT DIX, NJ	3	48	9
0322 DT BN 02 TNG BN HQ	WRCVAA	SYRACUSE, NY	3	0	0
0068 AR BN 06 TK BN HVY DIV	WRGEAA	BETHLEHEM, PA	3	616	408
0157 IN BDE HHC, SIB, HVY M	WRGGAA	HORSHAM, PA	3	353	225

0157	CS BN HVY SEP BDE 1X2	WRGHAA	EDGEMONT, PA	3	715	461
0009	AR TR, TRP C, 9TH CAV	WRGJAA	WILKESBARRA, PA	3	156	118
0314	IN BN, 01 INF BN, MECH	WRGLAA	LOCK HAVE, PA	3	833	599
0315	IN BN 01 MECH	WRGMAA	PHILADELPHIA, PA	3	833	474
0042	FA BN 03 155 SP, SIB M	WRKXAA	BRISTOL, PA	3	731	318
0817	AG HHD, HHD, REPL BN	WRNQAA	CHESTER, PA	3	24	26
0303	AG CO, DS PSTL	WRPMAA	FORT DEVENS, MA	3	52	0
0413	AG CO, DS POSTAL	WRPYAA	BRISTOL, PA	3	36	0
0470	AG CO, DS	WRPGAA	CHICOPEE, MA	3	36	0
0405	MD HSP CBT SPT	WRV8AA	W. HARTFORD, CT	3	527	625
0412	EN CO, PANEL BRIDGE	WRZHAA	W HAZELTON, PA	3	95	90
0004	JA DET, LEGAL SPT ORG	WRO6AA	BRONX, NY	3	61	54
0153	JA DET, MIL LAW CTR AA	WR1QAA	WILLOW GROVE, PA	3	58	58
0301	LG HHC, SPT AREA	WR9CAA	FORT TOTTEN, NY	3	142	151
0424	MD BN, LOGISTICS REAR	WSAXAA	CHESTER, PA	3	309	339
0350	MD HSP, CBT HSP 300 BED	WSA2AA	CANTON, OH	3	602	306
0344	MD HSP, GEN HSP 500 BED	WSCCAA	FORT TOTTEN, NY	3	679	861
0348	MD HSP, GEN HSP 500 BED	WSCEAA	PEDRICKTOWN, NJ	3	667	948
0815	MD HSP, STA 300 BED	WSC4AA	BRONX, NY	3	239	0
0328	MD DET, DISPENSARY	WSEFAA	FOLSOM, PA	3	10	0
0338	MD DET, DENTAL SERVICE	WSFBAA	FORT DEVENS, MA	3	57	10
0531	MD DET, TM OM PSYCH SVC	WSFOAA	BALTIMORE, MD	3	85	81
0309	MD DET, SURG SVC TMS KA	WSF3AA	FORT TOTTEN, NY	3	7	0
0024	MI BN, IMAG ANALYSIS	WSGAAA	STATEN ISLAND, NY	3	332	463
0265	MI CO, LING	WSHZAA	FORT DIX, NJ	3	77	0

0310 MP HHD, BN HHD	WSKMAA	HEMPSTEAD, NY	3	56	60
0344 MP CO, ESCORT GUARD	WSKYAA	NEW HAVEN, CT	3	123	136
0348 MP DET, CRIM INVEST	WSLGAA	EDISON, NJ	3	27	29
0351 OD CO, AMMO, CONV. GS	WSMPAA	ROMNEY, WV	3	261	285
0445 CS CO, REP PARTS GS	WSMSAA	TRENTON, NJ	3	83	155
0811 OD CO, AMMO DS-GS	WSMVAA	RAINELLE, WV	3	174	157
0254 QM CO, FLD SVC CO DS	WSM3AA	YORK, PA	3	106	133
0361 PA DET, PRESS CAMP HQ	WSPZAA	FORT TOTTEN, NY	3	13	26
0475 QM CO, PETROLEUM SUP	WSS4AA	BEAVER FALLS, PA	3	119	178
0099 SC BN, CORPS AREA, MAN	WSVLAA	BROOKLYN, NY	3	629	673
0462 TC BN, HHD, MOTOR TRAN	WSYFAA	TRENTON, NJ	3	49	56
0354 TC HHD, MOTOR TRANS BN	WSYSAA	FORT TOTTEN, NY	3	49	60
0660 TC CO, MDM TRK CO	WSZTAA	CADIZ, OH	3	172	197
0298 TC CO, M TRK, 5000 G	WSZ9AA	FRANKLIN, PA	3	172	149
0623 TC CO, T MDM TRK 5000G	WSOHAA	FORT TOTTEN, NY	3	148	197
0310 TC CO, CARGO TRANSFER	WSOOAA	READING, PA	3	93	96
0920 TC CO, MDM TRK 5000 GAL	WSO3AA	JERSEY CITY, NJ	3	145	172
0946 TC CO, TERMINAL TRANS	WS1RAA	LEWES, DE	3	93	100
0139 TC DET, CARGO DOC	WS11AA	FORT TOTTEN, NY	3	8	10
0141 TC DET, CARGO DOC	WS12AA	FORT TOTTEN, NY	3	8	12
0142 TC DET, MOV CON	WS13AA	JAMAICA, NY	3	35	48
0411 EN HHC, HHC, EN BDE	WS46AA	FLOYD BENNETT, NY	3	126	174
0368 EN BN, CBT HVY	WS5FAA	MANCHESTER, NH	3	734	845
0237 CS CO, MNT DS NON DIV	WS64AA	FORT TOTTEN, NY	3	222	213
0140 QM CO, FLD SVC CO DS	W66AA	FORT TOTTEN, NY	3	106	129

0146	CS CO, GEN SUP GS	WS68AA	FORT TOTTEN, NY	3	202	268
0618	QM CO, HVY MAT SUP GS	WS7DAA	FORT TOTTEN, NY	3	150	180
0766	QM CO, REPAIR PARTS GS	WS7EAA	FORT TILDEN, NY	3	94	130
0695	CS BN, HHD MNT DS GS	WS7HAA	FORT TOTTEN, NY	3	55	72
0423	MP CO, CBT SPT CO	WTE1AA	HEMPSTEAD, NY	3	176	209
0812	MP CO, CBT SPT CO	WTE2AA	ORANGEBURG, NY	3	158	187
0340	MP CO, CBT SPT	WTE3AA	JAMAICA, NY	3	158	170
0441	MD CO, AMBULANCE	WTFWAA	WALLOPS ISLAND, VA	3	99	39
0449	CS CO, MNT DS NON DIV	WTKHAA	FORT TILDEN, NY	3	207	270
0943	AG DET REPLACEMENT REG	WTKNAA	FORT TOTTEN, NY	3	29	52
0430	AG CO, REPLACEMENT CO	WTKRAA	BROWNSVILLE, PA	3	29	35
0867	AG DET, REPLACEMENT REG	WTKUAA	BRONX, NY	3	29	54
0408	AG DET, ADMIN SVC	WTK8AA	FORT TOTTEN, NY	3	9	10
0320	MD HSP, EVACUATION SMBL	WTLHAA	NEWBURGH, NY	3	376	306
0343	MD HSP, CBT SPT 300 BED	WTLJAA	BROOKLYN, NY	3	602	660
0361	MD HSP, EVACUATION SMBL	WTLCAA	PEDRICKTOWN, NJ	3	376	0
0420	EN CO, HVY SEP BDE	WTMKAA	PITTSBURGH, PA	3	194	115
0305	EN DET, REAL ESTATE	WTMNAA	BROOKLYN, NY	3	15	19
0159	AVN BN 05 BN CBT AV CH47	WTS7AA	FORT MEADE, MD	3	260	300
0008	MD HHC, MEDICAL BDE	WTYXAA	FORT HAMILTON, NY	3	85	91
0542	MI BN, CPWI, HVY DIV	WVADAA	E. WINDSOR, CT	3	338	420
0402	QM HHD, BN PET SUP	WVHLAA	NEW CASTLE, PA	3	56	67
0094	MP CO, CBT SPT	WVPWAA	MANCHESTER, NH	3	158	208
0078	DT DIV, HHC, EX DIV	WVSUAA	EDISON, NJ	3	0	0
0078	AG BND, ARMY	WVS7AA	EDISON, NJ	3	41	0

0078 DT BDE 05 EXERCISE	WVTNAA	BALTIMORE, MD	3	0	0
0078 DT BDE, 01 HHD CPX SIM	WVT5AA	EDISON, NJ	3	0	0
0078 DT BDE, 02 HQ, EX DIV	WVT6AA	FORT DIX, NJ	3	0	0
0078 IN BDE, 04 HQ DIV TRNG	WVT7AA	EDISON, NJ	3	0	0
0309 DT BN, 01 HHC	WVV3AA	FORT DIX, NJ	3	0	0
0309 DT BN, 02 HHC	WVV4AA	FORT DIX, NJ	3	0	0
0309 DT BN, 03 HHC, CS FE EX	WVV5AA	FORT DIX, NJ	3	0	0
0311 DT BN, 03 HHC, RGT, EX	WVV6AA	RICHMOND, VA	3	0	0
0310 DT BN, 02 HHC, RGT, EX	WVV8AA	CRANSTON, RI	3	0	0
0310 DT BN, 03 HHC, RGT, TNG	WVV9AA	FORT DEVENS, MA	3	0	0
0311 DT BN, 01 HHC, RGT, EX	WVWAAA	RICHMOND, VA	3	0	0
0078 DT BN, 02 HHC, REGT	WVWBAA	BALTIMORE, MD	3	0	0
0078 DT BN, 03 HHC, RGT, EX	WVWCAA	BALTIMORE, MD	3	0	0
0311 DT BN, 02 HHC, RGT, EX	WVWDAA	FORT A.P. HILL, VA	3	0	0
0364 MD LAB	WV7DAA	FORT DEVENS, MA	3	35	11
0228 AV BN, 02 CO A THTR AVN	WYA5AA	WILLOW GROVE, PA	3	105	110
0325 MI BN, IMAGERY INTERPR	WYCKA	KANSAS CITY, KS	3	0	0
0337 MI CO, INTG&EXPL	WYCVAA	DANBURY, CT	3	116	115
0338 MI CO, INTG EXPL	WYCWAA	WATERBURY, CT	3	58	69
0211 MI CO, CI	WYCYAA	BRONX, NY	3	93	101
0362 MD LAB, DET AREA MD LAB	WYE2AA	FORT DEVENS, MA	3	5	0
0418 MD LAB, DET AREA MD LAB	WYE4AA	FORT DEVENS, MA	3	5	2
0419 MD LAB, DET AREA MD LAB	WY35AA	FORT DEVENS, MA	3	5	2
0420 MD LAB, DET AREA MD LAB	WYEGAA	FORT DEVENS, MA	3	5	0
0421 MD LAB, DET AREA MD LAB	WYE7AA	FORT DEVENS, MA	3	5	0
0372 MI CO, TECH INT EAC	WYHCAA	FORT DEVENS, MA	3	93	131

0383 MI CO, TECHINT EAC	WYHDAA	FORT DEVENS, MA	3	93	97
0638 CS DET, FOOD SERVICE	WYR4AA	BRONX, NY	3	0	0
0306 MP BN, HHC, EPW CI	WYTNAA	HEMPSTEAD, NY	3	88	123
0316 AG CO, POSTAL GEN SPT	WYT5AA	FORT TOTTEN, NY	3	49	58
0418 DT BN, 01 RGT TNG HQ	WZHTAA	TRENTON, NJ	3	93	18
0418 DT BN, 02 RGT TNG HQ	WZHUAA	CAMDEN, NJ	3	106	117
0418 DT BN, 03 RGT TNG HQ	WZHVAA	NORTHFIELD, NJ	3	106	123
0078 DT TM, 03 HHC 3D BDE EX	WZLUAA	CRANSTON, RI	3	0	0
0078 DT TM, 06 TNG BDE HQ	WZLVAA	OAKDALE, PA	3	0	0
0078 DT TM 07 TNG BDE HQ	WZLWAA	N SYRACUSE, NY	3	0	0
0312 DT TM, 02 TNG BN HQ	WZLZAA	UNIONTOWN, PA	3	0	0
0312 DT TM, 03 TNG BN HQ	WZLOAA	UNIONTOWN, PA	3	0	0
0322 DT BN, 03 HHC	WZL2AA	N SYRACUSE, NY	3	0	0
0157 MI CO, CEWI HVY SIB	WZMMAA	PEDRICKTOWN, NJ	3	116	0
0311 SC HHC, THEATER SC CMD	WZM2AA	DOVER, DE	3	0	0
W7TE USA ELE ICELAND DEFORCES	W7TEAA	PROVIDENCE, RI	3	13	51
1278 LOGISTIC SPT BN	W8HEAA	FORT DIX, NJ	3	24	40
1204 USA DENTAL SVC DET	W8LLAA	FORT TOTTEN, NY	3	74	62



MOTBY

ENCLOSURE 6

## 1301st MPC Concepts of Operations

### Commercial Facilities - Port of New York/New Jersey

Relocation of the 1301st Major Port Command (MPC) to commercially leased facilities is comparable to the operational capabilities of other MTMC CONUS port operations. A concept of operations plan (CONOP) for the 1301st MPC under this strategy is now being developed. However, there are several core capabilities which are key to terminal operations, and under any future concept are endemic to unity of operations.

The command's capability to plan, organize, direct, and document cargo is directly related to its ability to have an ongoing presence in the port community.

The facilities required will be administrative and command and control space, areas for cargo documentation, computer operations and training space. Cargo staging, warehouse operations, and POV Center facilities are envisioned. However, the need for a Container Freight Station (CFS) and a POV Processing Center rests with the outcome of the DLA CFS Study and the analysis of the P5 POV Program. If both are favorable then there may not be a requirement for either a CFS or a POV Processing Center.

The Port Newark/Port Elizabeth facilities, operated by the Port Authority of New York and New Jersey, provide facilities that may be available and can be made to meet our needs.

Relationships and an understanding of the complex processes cannot be overstated as an important part of the success in operating in a port environment. Access to the Port Authority, Stevedore contractors, U.S. Coast Guard, ILA Officials, U.S. Customs, U.S. Department of Agriculture, railroad managers, trucking firms, container haulers, waterfront commission, and port captains of the steamship lines is a necessity.

The administrative, command and control documentation, POV, and freight operations of the 1301st MPC represent an organizational capability and are packaged to operate as a unit. Splitting out functions and spreading over a 50+ mile geographic area is most disadvantageous. A consolidated move, will preserve the organizational and technical mission capabilities of the command.

MOTBY

ENCLOSURE 7



DEPARTMENT OF THE ARMY  
 MILITARY TRAFFIC MANAGEMENT COMMAND  
 HQ. U.S. ARMY GARRISON, BAYONNE  
 BAYONNE, NEW JERSEY 07002-5301



REPLY TO  
 ATTENTION OF

MTEGB-C

22 May 1995

MEMORANDUM FOR RECORD


SUBJECT: Question No. 5

1. The correct continuing maintenance cost on the dry dock is as follows:

1 Feb 92 - 31 Jul 92	-----	\$100,000
1 Aug 92 - 31 Jul 93	-----	203,000
10 Aug 93 - 31 Jan 94	-----	102,000
1 Feb 94 - 31 Jan 95	-----	214,000
1 Feb 95 - 31 Jan 96	-----	225,000

Four Year Total Cost = \$844,000  
 Average Yearly Cost = \$211,000

2. The lease was terminated by the contactor on 29 Feb 1988.
3. Point of contact for further information is the undersigned, DSN 247-6640.

  
 RANDALE L. PINGLEY  
 Colonel, TC  
 Commanding

MOTBY

ENCLOSURE 8

## APPENDIX 25

**SUMMARY OF DESERT SHIELD/DESERT STORM SHIPMENTS BY  
US AND FOREIGN PORTS  
(7 AUGUST 1990 - 10 MARCH 1991)**

US PORTS

<u>PORT</u>	<u>NUMBER OF SHIPS*</u>	<u>TOTAL STONS (DRY CARGO)</u>	<u>MAJOR UNITS LOADED</u>
Bayonne, New Jersey	33	183,933	1st Corps Support Command
Beaumont, Texas	18 ✓	87,101 1	3d ACR, 1st BDE, 2d ARMD DIV
Charleston, South Carolina	14	46,957	XVIII ABN CORPS, 1st COSCOM
Cheatham Annex, Virginia	2	7,789	II Marine Expeditionary Force
Concord, California	9 ✓	68,361	Ammunition
Earle, New Jersey	2	11,701	Ammunition
Gulfport, Mississippi	1	3,398	Navy Construction Battalion 4
Houston, Texas	40 ✓	213,648	1st INF DIV, 13th COSCOM, 1st CAV DIV, III CORPS
Jacksonville, Florida	59	220,652 1	101st ABN DIV, 1st COSCOM, II MEF
Long Beach, California	17 ✓	39,538	I MEF, II MEF/5th MEB
Morehead City, North Carolina	7	13,054	II Marine Expeditionary Force
Newport News, Virginia	11	56,243	85th EVAC, 1st COSCOM/7th GRP
Norfolk, Virginia <sup>3</sup>	1	5,700	Landing Craft Utility/Lash Barges
Oakland MOTBA, California	19 ✓	42,380	1st COSCOM
Port Heuneme, California	12 2 ✓	31,741	11th SIG BDE, Navy UE, 5th MEB
Roosevelt Roads, Puerto Rico	1	1,880	Navy Unit Equipment
South Atlantic Outport, South Carolina	2	3,534	XVIII Airborne Corps
Savannah, Georgia	12	124,987	24 INF DIV, 197 INF BDE
Sunny Point MOT, North Carolina	38	375,892	4th MEB, Ammunition
Tacoma, Washington	5 ✓	11,884	9th INF DIV, 864 ENG BN
Wilmington, North Carolina	22	132,501	II MEF, XVIII ABN CORPS, 1st COSCOM
<b>TOTAL</b>	<b>325</b>	<b>1,682,874</b>	

**TOTAL NUMBER OF US PORTS: 21**

Does not include ships loaded in ports in Far East and Europe.

# Document Separator

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-16

<b>FROM:</b> BROWN, ED	<b>TO:</b> JONES, MICHAEL
<b>TITLE:</b> ARMY TEAM LEADER	<b>TITLE:</b> DIRECTOR
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> ARMY BASING STUDY
<b>INSTALLATION (S) DISCUSSED:</b> SPACE AND STRATEGIC COMMAND.	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	✓ FYI

**Subject/Remarks:**

REQUESTING COBRA'S FOR ALTERNATIVES FOR REALIGNMENT OF COMMAND.

Due Date:	Routing Date: 950511	Date Originated: 950511	Mail Date: 950511
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 11, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

Please refer to this number  
when responding 950511-16

Dear Colonel Jones:

The Commission had added the Space and Strategic Defense Command (SSDC) leased facilities in Huntsville, AL for further consideration to DoD's list for closure or realignment. Request you provide COBRA's for the following alternatives by May 25, 1995:

1. Establish an Aviation Command in St. Louis with the functions of material management, acquisition, research and development and the associated administrative support. The Program Executive Office-Aviation would also remain at the Federal Center.

Realign the automotive functions to TACOM, Detroit, MI; the communication-electronics functions to Fort Mommouth, NJ; and the soldier system functions to Natick, MA.

Move SSDC from lease space in Huntsville, AL onto existing space at Redstone Arsenal.

Move the Systems Integration Management Activity (SIMA) from the Robert Young Building in St. Louis to the Federal Center on Goodfellow.

2. Same as above, but do not move SIMA.

If you need any clarification of these questions, please contact Mike Kennedy, the Army Team Analyst.

I appreciate your assistance and cooperation.

Sincerely,

Edward A. Brown III  
Army Team Leader

EB/mk



DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
200 ARMY PENTAGON  
WASHINGTON DC 20310-0200



REPLY TO  
ATTENTION OF

31 MAY 1995

Mr. Edward A. Brown III  
Defense Base Closure and Realignment Commission  
1700 N. Moore St., Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding 950511-1621

Dear Mr. Brown:

This letter is in response to your request for COBRA analysis relating to the closure of the Space and Strategic Defense Command (SSDC) leased facilities in Huntsville, AL. The request was provided in a letter forwarded to The Army Basing Study (TABS) on 11 May 1995, control number 950511-16.

The COBRA analysis for the two requested scenarios is enclosed.

The point of contact for further information on this issue is MAJ Fletcher, (703) 697-6262.

Sincerely,

MICHAEL G. JONES  
COL, GS

Director, The Army Basing Study

Encl

# THE ARMY BASING STUDY

## BRAC 95 ALTERNATIVE DOCUMENTATION "ADD"

### ALTERNATIVE NO.

LE2-6C

## AVIATION-TROOP COMMAND AND SPACE AND STRATEGIC DEFENSE COMMAND

### DESCRIPTION

ESTABLISH AN AVIATION COMMAND IN ST. LOUIS WITH THE FUNCTIONS OF MATERIAL MANAGEMENT, ACQUISITION, RESEARCH AND DEVELOPMENT AND THE ASSOCIATED ADMINISTRATIVE SUPPORT. THE PEO-AVIATION WOULD ALSO REMAIN AT THE FEDERAL CENTER. REALIGN THE AUTOMOTIVE FUNCTIONS TO TACOM, DETROIT, MI; THE COMMUNICATION-ELECTRONICS FUNCTIONS TO FT. MONMOUTH, NJ; AND THE SOLDIER SYSTEM FUNCTIONS TO NATICK, MA. MOVE SSDC FROM LEASE SPACE IN HUNTSVILLE, AL ONTO EXISTING SPACE AT REDSTONE ARSENAL. MOVE THE SIMA FROM THE ROBERT YOUNG BUILDING IN ST. LOUIS TO THE FEDERAL CENTER ON GOODFELLOW.

**ANALYST: Cathy S. Polmateer, OCSA (DACS-TABS)**

**"ADD" CONTENTS**

**TAB A - NEW COBRA REPORTS**

**TAB B - DBRAC TASKING LETTER FOR "ADDS"**

**TAB C - SUPPORTING DOCUMENTATION FOR  
DECISIONS**

**NEW COBRA REPORTS**

**TAB A**

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Starting Year : 1996  
 Final Year : 1998  
 ROI Year : Never

NPV in 2015(\$K): 72,918  
 1-Time Cost(\$K): 43,988

	Net Costs (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	2,440	25,531	0	0	0	0	27,972	0
Person	0	0	2,022	2,952	4,884	6,816	16,675	7,736
Overhd	556	417	3,768	-4,975	-4,975	-4,975	-10,184	-4,975
Moving	0	0	9,904	0	0	0	9,904	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	3,631	0	0	0	3,631	0
<b>TOTAL</b>	<b>2,997</b>	<b>25,949</b>	<b>19,326</b>	<b>-2,023</b>	<b>-91</b>	<b>1,841</b>	<b>47,999</b>	<b>2,760</b>

	1996	1997	1998	1999	2000	2001	Total
<b>POSITIONS ELIMINATED</b>							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Civ	0	0	0	0	0	0	0
TOT	0	0	0	0	0	0	0

	1996	1997	1998	1999	2000	2001	Total
<b>POSITIONS REALIGNED</b>							
Off	0	0	36	0	0	0	36
Enl	0	0	2	0	0	0	2
Stu	0	0	0	0	0	0	0
Civ	0	0	1,791	0	0	0	1,791
TOT	0	0	1,829	0	0	0	1,829

Summary:

ESTABLISH AN AVIATION COMMAND IN ST. LOUIS WITH FUNCTION OF MATERIEL MANAGEMENT ACQUISITION, RESEARCH AND DEVELOPMENT AND THE ASSOCIATED ADMINISTRATIVE SUPPORT. THE PEO-AVIATION WOULD REMAIN AT THE FEDERAL CENTER. REALGIN AUTOMOTIVE FUNCTION TO TACOM, DETROIT ARSENAL, MI; THE COMMUNICATION-ELECTRONIC FUNCTION TO FORT MONMOUTH, NJ; AND THE SOLDIER SYSTEM FUNCTIONS TO NATICK, MA. MOVE SSSC FROM LEASE SPACE IN HUNTSVILLE, ALL ONTO EXISTING SPACE AT REDSTONE ARSENAL. MOVE SIMA FROM THE ROBERT YOUNG BUILDING TO ST. LOUIS FEDERAL CENTER ON GOODFELLOW.

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Costs (\$K) Constant Dollars								
	1996	1997	1998	1999	2000	2001	Total	Beyond
MilCon	2,440	25,531	0	0	0	0	27,972	0
Person	0	0	2,278	3,208	5,140	7,072	17,699	7,992
Overhd	556	417	6,321	6,004	6,004	6,004	25,307	6,004
Moving	0	0	9,907	0	0	0	9,907	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	3,631	0	0	0	3,631	0
<b>TOTAL</b>	<b>2,997</b>	<b>25,949</b>	<b>22,138</b>	<b>9,212</b>	<b>11,144</b>	<b>13,076</b>	<b>84,516</b>	<b>13,996</b>

Savings (\$K) Constant Dollars								
	1996	1997	1998	1999	2000	2001	Total	Beyond
MilCon	0	0	0	0	0	0	0	0
Person	0	0	256	256	256	256	1,024	256
Overhd	-0	-0	2,553	10,979	10,979	10,979	35,490	10,979
Moving	0	0	3	0	0	0	3	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>-0</b>	<b>-0</b>	<b>2,812</b>	<b>11,235</b>	<b>11,235</b>	<b>11,235</b>	<b>36,518</b>	<b>11,235</b>

NET PRESENT VALUES REPORT (COBRA v5.08)  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
1996	2,996,769	2,956,394	2,956,394
1997	25,948,673	24,913,940	27,870,334
1998	19,325,935	18,058,677	45,929,011
1999	-2,022,808	-1,839,578	44,089,433
2000	-90,892	-80,446	44,008,987
2001	1,841,036	1,585,851	45,594,837
2002	2,760,416	2,314,156	47,908,994
2003	2,760,416	2,252,220	50,161,214
2004	2,760,416	2,191,942	52,353,156
2005	2,760,416	2,133,277	54,486,433
2006	2,760,416	2,076,182	56,562,615
2007	2,760,416	2,020,615	58,583,230
2008	2,760,416	1,966,535	60,549,765
2009	2,760,416	1,913,903	62,463,668
2010	2,760,416	1,862,679	64,326,347
2011	2,760,416	1,812,826	66,139,173
2012	2,760,416	1,764,308	67,903,481
2013	2,760,416	1,717,088	69,620,569
2014	2,760,416	1,671,132	71,291,701
2015	2,760,416	1,626,406	72,918,107



TOTAL ONE-TIME COST REPORT (COBRA v5.08) - Page 1/8  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

(All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	26,843,290	
Family Housing Construction	0	
Information Management Account	1,128,329	
Land Purchases	0	
Total - Construction		27,971,620
Personnel		
Civilian RIF	520,237	
Civilian Early Retirement	198,711	
Civilian New Hires	378,169	
Eliminated Military PCS	0	
Unemployment	90,828	
Total - Personnel		1,187,946
Overhead		
Program Planning Support	1,286,837	
Mothball / Shutdown	2,500	
Total - Overhead		1,289,337
Moving		
Civilian Moving	9,475,909	
Civilian PPS	0	
Military Moving	12,707	
Freight	418,951	
One-Time Moving Costs	0	
Total - Moving		9,907,567
Other		
HAP / RSE	820,436	
Environmental Mitigation Costs	0	
One-Time Unique Costs	2,811,000	
Total - Other		3,631,436
-----		
Total One-Time Costs		43,987,906
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	3,217	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		3,217
-----		
Total Net One-Time Costs		43,984,688

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, IL  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
<b>Total - Construction</b>		<b>0</b>
<b>Personnel</b>		
Civilian RIF	520,237	
Civilian Early Retirement	198,711	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	90,828	
<b>Total - Personnel</b>		<b>809,777</b>
<b>Overhead</b>		
Program Planning Support	412,481	
Mothball / Shutdown	0	
<b>Total - Overhead</b>		<b>412,481</b>
<b>Moving</b>		
Civilian Moving	9,475,909	
Civilian PPS	0	
Military Moving	12,707	
Freight	84,034	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>9,572,650</b>
<b>Other</b>		
HAP / RSE	820,436	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		<b>820,436</b>
<b>Total One-Time Costs</b>		<b>11,615,343</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	3,217	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>3,217</b>
<b>Total Net One-Time Costs</b>		<b>11,612,126</b>

ONE-TIME COST REPORT (COBRA v5.08) - Page 3/8  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: SIMA, ST. LOUIS, IL  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
<b>Total - Construction</b>		<b>0</b>
<b>Personnel</b>		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
<b>Total - Personnel</b>		<b>0</b>
<b>Overhead</b>		
Program Planning Support	874,356	
Mothball / Shutdown	1,250	
<b>Total - Overhead</b>		<b>875,606</b>
<b>Moving</b>		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	101,840	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>101,840</b>
<b>Other</b>		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		<b>0</b>
<b>Total One-Time Costs</b>		<b>977,446</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>0</b>
<b>Total Net One-Time Costs</b>		<b>977,446</b>

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: DETROIT ARSENAL, MI  
 (All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	2,863,059	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		2,863,059
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	60,995	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		60,995
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
<b>Total One-Time Costs</b>		<b>2,924,054</b>
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>0</b>
<b>Total Net One-Time Costs</b>		<b>2,924,054</b>

ONE-TIME COST REPORT (COBRA v5.08) - Page 5/8  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FORT MONMOUTH, NJ  
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	5,132,510	
Family Housing Construction	0	
Information Management Account	510,867	
Land Purchases	0	
Total - Construction		5,643,377
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	66,540	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		66,540
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		5,709,917
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		0
-----		
Total Net One-Time Costs		5,709,917

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: REDSTONE ARSENAL, AL  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	13,490,613	
Family Housing Construction	0	
Information Management Account	84,240	
Land Purchases	0	
<b>Total - Construction</b>		<b>13,574,853</b>
<b>Personnel</b>		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
<b>Total - Personnel</b>		<b>0</b>
<b>Overhead</b>		
Program Planning Support	0	
Mothball / Shutdown	0	
<b>Total - Overhead</b>		<b>0</b>
<b>Moving</b>		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>0</b>
<b>Other</b>		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	2,811,000	
<b>Total - Other</b>		<b>2,811,000</b>
<b>Total One-Time Costs</b>		<b>16,385,853</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>0</b>
<b>Total Net One-Time Costs</b>		<b>16,385,853</b>

ONE-TIME COST REPORT (COBRA v5.08) - Page 7/8  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSSC, HUNTSVILLE, AL  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
<b>Total - Construction</b>		<b>0</b>
<b>Personnel</b>		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	186,312	
Eliminated Military PCS	0	
Unemployment	0	
<b>Total - Personnel</b>		<b>186,312</b>
<b>Overhead</b>		
Program Planning Support	0	
Mothball / Shutdown	1,250	
<b>Total - Overhead</b>		<b>1,250</b>
<b>Moving</b>		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	233,077	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>233,077</b>
<b>Other</b>		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		<b>0</b>
<b>Total One-Time Costs</b>		<b>420,639</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>0</b>
<b>Total Net One-Time Costs</b>		<b>420,639</b>

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA  
 (All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	5,357,108	
Family Housing Construction	0	
Information Management Account	533,222	
Land Purchases	0	
Total - Construction		5,890,330
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	64,322	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		64,322
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
-----		
Total One-Time Costs		5,954,652
-----		
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----		
Total One-Time Savings		0
-----		
Total Net One-Time Costs		5,954,652



Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

All Costs in \$K

Base Name	Total MilCon	IMA Cost	Land Purch	Cost Avoid	Total Cost
ATCOM, ST. LOUIS	0	0	0	0	0
SIMA, ST. LOUIS	0	0	0	0	0
DETROIT ARSENAL	2,863	0	0	0	2,863
FORT MONMOUTH	5,132	511	0	0	5,643
REDSTONE ARSENAL	13,491	84	0	0	13,575
HQ SSSC, HUNTSVILLE	0	0	0	0	0
NATICK RDEC	5,357	533	0	0	5,890
Totals:	26,843	1,128	0	0	27,972

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: DETROIT ARSENAL, MI

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
ADMINISTRATIVE	ADMIN	24,900	2,863	0	0	2,863

Total Construction Cost:	2,863
+ Info Management Account:	0
+ Land Purchases:	0
- Construction Cost Avoid:	0
TOTAL:	2,863

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: FORT MONMOUTH, NJ

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
GEN PURPOSE ADMIN	ADMIN	0	0	27,000	5,132	5,132

Total Construction Cost:	5,132
+ Info Management Account:	511
+ Land Purchases:	0
- Construction Cost Avoid:	0

TOTAL: 5,643

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: REDSTONE ARSENAL, AL

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
ADMINISTRATIVE	ADMIN	172,000	12,644	0	0	12,644
CHILD DAY CARE	CHILD	0	0	6,000	846	846

Total Construction Cost:	13,491
+ Info Management Account:	84
+ Land Purchases:	0
- Construction Cost Avoid:	0
<b>TOTAL:</b>	<b>13,575</b>

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: NATICK RDEC, MA

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
ADMINISTRATIVE	ADMIN	0	0	26,200	5,357	5,357
Total Construction Cost:						5,357
+ Info Management Account:						533
+ Land Purchases:						0
- Construction Cost Avoid:						0
TOTAL:						5,890

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

PERSONNEL SUMMARY REPORT (COBRA v5.08)  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL SUMMARY FOR: ATCOM, ST. LOUIS, IL

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
142	80	0	3,784

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	-56	-47	0	0	0	-103
TOTAL	0	-56	-47	0	0	0	-103

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
142	80	0	3,681

PERSONNEL REALIGNMENTS:

To Base: DETROIT ARSENAL, MI

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	154	0	0	0	154
TOTAL	0	0	154	0	0	0	154

To Base: FORT MONMOUTH, NJ

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	167	0	0	0	167
TOTAL	0	0	167	0	0	0	167

To Base: NATICK RDEC, MA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	160	0	0	0	160
TOTAL	0	0	162	0	0	0	162

From Base: SIMA, ST. LOUIS, IL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	409	0	0	0	409
TOTAL	0	0	409	0	0	0	409

TOTAL PERSONNEL REALIGNMENTS (Out of ATCOM, ST. LOUIS, IL):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	481	0	0	0	481
TOTAL	0	0	483	0	0	0	483

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

TOTAL PERSONNEL REALIGNMENTS (Into ATCOM, ST. LOUIS, IL):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	409	0	0	0	409
TOTAL	0	0	409	0	0	0	409

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
140	80	0	3,609

PERSONNEL SUMMARY FOR: SIMA, ST. LOUIS, IL

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
0	0	0	409

PERSONNEL REALIGNMENTS:  
 To Base: ATCOM, ST. LOUIS, IL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	409	0	0	0	409
TOTAL	0	0	409	0	0	0	409

TOTAL PERSONNEL REALIGNMENTS (Out of SIMA, ST. LOUIS, IL):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	409	0	0	0	409
TOTAL	0	0	409	0	0	0	409

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: DETROIT ARSENAL, MI

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
143	41	0	3,820

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	-28	-121	-21	0	10	-160
TOTAL	0	-28	-121	-21	0	10	-160

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
143	41	0	3,660

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL REALIGNMENTS:

From Base: ATCOM, ST. LOUIS, IL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	154	0	0	0	154
TOTAL	0	0	154	0	0	0	154

TOTAL PERSONNEL REALIGNMENTS (Into DETROIT ARSENAL, MI):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	154	0	0	0	154
TOTAL	0	0	154	0	0	0	154

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
143	41	0	3,814

PERSONNEL SUMMARY FOR: FORT MONMOUTH, NJ

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
298	351	270	6,761

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	17	-3	0	0	0	14
Enlisted	0	226	0	0	0	0	226
Students	0	0	0	0	0	0	0
Civilians	0	-411	-182	-92	0	0	-685
TOTAL	0	-168	-185	-92	0	0	-445

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
312	577	270	6,076

PERSONNEL REALIGNMENTS:

From Base: ATCOM, ST. LOUIS, IL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	167	0	0	0	167
TOTAL	0	0	167	0	0	0	167

TOTAL PERSONNEL REALIGNMENTS (Into FORT MONMOUTH, NJ):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	167	0	0	0	167
TOTAL	0	0	167	0	0	0	167



Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
312	577	270	6,243

PERSONNEL SUMMARY FOR: REDSTONE ARSENAL, AL

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
323	965	1,049	10,747

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	68	-28	0	0	0	40
Civilians	0	-295	-106	-140	0	0	-541
TOTAL	0	-227	-133	-140	0	0	-500

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
324	965	1,089	10,206

PERSONNEL REALIGNMENTS:  
 From Base: HQ SSSC, HUNTSVILLE, AL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	34	0	0	0	34
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	0	901	0	0	0	901
TOTAL	0	0	937	0	0	0	937

TOTAL PERSONNEL REALIGNMENTS (Into REDSTONE ARSENAL, AL):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	34	0	0	0	34
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	0	901	0	0	0	901
TOTAL	0	0	937	0	0	0	937

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
358	967	1,089	11,107

PERSONNEL SUMMARY FOR: HQ SSSC, HUNTSVILLE, AL

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
34	2	0	933

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	-38	-36	-35	0	0	-109
TOTAL	0	-38	-36	-35	0	0	-109

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
34	2	0	824

PERSONNEL REALIGNMENTS:

To Base: REDSTONE ARSENAL, AL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	34	0	0	0	34
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	0	901	0	0	0	901
TOTAL	0	0	937	0	0	0	937

TOTAL PERSONNEL REALIGNMENTS (Out of HQ SSSC, HUNTSVILLE, AL):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	34	0	0	0	34
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	0	901	0	0	0	901
TOTAL	0	0	937	0	0	0	937

SCENARIO POSITION CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	42	42	42	42	168
TOTAL	0	0	42	42	42	42	168

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
0	0	0	91

PERSONNEL SUMMARY FOR: NATICK RDEC, MA

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
37	83	0	1,020

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	-4	-3	-18	0	0	-25
TOTAL	0	-4	-3	-18	0	0	-25

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
37	83	0	995

PERSONNEL REALIGNMENTS:

From Base: ATCOM, ST. LOUIS, IL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	160	0	0	0	160
TOTAL	0	0	162	0	0	0	162

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

TOTAL PERSONNEL REALIGNMENTS (Into NATICK RDEC, MA):							
	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	160	0	0	0	160
TOTAL	0	0	162	0	0	0	162

BASE POPULATION (After BRAC Action):			
Officers	Enlisted	Students	Civilians
39	83	0	1,155

TOTAL PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 1/8  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
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	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	1,791	0	0	0	1791
Early Retirement*	10.00%	0	0	48	0	0	0	48
Regular Retirement*	5.00%	0	0	24	0	0	0	24
Civilian Turnover*	15.00%	0	0	72	0	0	0	72
Civs Not Moving (RIFs)*+		0	0	29	0	0	0	29
Civilians Moving (the remainder)		0	0	1,618	0	0	0	1618
Civilian Positions Available		0	0	173	0	0	0	173
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*+		0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	1,791	0	0	0	1791
Civilians Moving		0	0	1,618	0	0	0	1618
New Civilians Hired		0	0	173	0	0	0	173
Other Civilian Additions		0	0	42	42	42	42	168
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	48	0	0	0	48
TOTAL CIVILIAN RIFS		0	0	29	0	0	0	29
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	215	42	42	42	341

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

+ The Percentage of Civilians Not Willing to Move (Voluntary RIFs) varies from base to base.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 2/8  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, IL	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	481	0	0	0	481
Early Retirement*	10.00%	0	0	48	0	0	0	48
Regular Retirement*	5.00%	0	0	24	0	0	0	24
Civilian Turnover*	15.00%	0	0	72	0	0	0	72
Civs Not Moving (RIFs)*	6.00%	0	0	29	0	0	0	29
Civilians Moving (the remainder)		0	0	308	0	0	0	308
Civilian Positions Available		0	0	173	0	0	0	173
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	409	0	0	0	409
Civilians Moving		0	0	409	0	0	0	409
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	48	0	0	0	48
TOTAL CIVILIAN RIFS		0	0	29	0	0	0	29
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: SIMA, ST. LOUIS, IL	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	409	0	0	0	409
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	409	0	0	0	409
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: DETROIT ARSENAL, MI	Rate	1996	1997	1998	1999	2000	2001	Total
<b>CIVILIAN POSITIONS REALIGNING OUT</b>								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS ELIMINATED</b>								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS REALIGNING IN</b>								
Civilians Moving		0	0	154	0	0	0	154
New Civilians Hired		0	0	99	0	0	0	99
Other Civilian Additions		0	0	55	0	0	0	55
Other Civilian Additions		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN EARLY RETIRMENTS</b>								
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN RIFs</b>								
TOTAL CIVILIAN RIFs		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN PRIORITY PLACEMENTS#</b>								
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN NEW HIRES</b>								
TOTAL CIVILIAN NEW HIRES		0	0	55	0	0	0	55

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FORT MONMOUTH, NJ	Rate	1996	1997	1998	1999	2000	2001	Total
<b>CIVILIAN POSITIONS REALIGNING OUT</b>								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS ELIMINATED</b>								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS REALIGNING IN</b>								
Civilians Moving		0	0	167	0	0	0	167
New Civilians Hired		0	0	107	0	0	0	107
Other Civilian Additions		0	0	60	0	0	0	60
Other Civilian Additions		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN EARLY RETIRMENTS</b>								
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN RIFs</b>								
TOTAL CIVILIAN RIFs		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN PRIORITY PLACEMENTS#</b>								
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN NEW HIRES</b>								
TOTAL CIVILIAN NEW HIRES		0	0	60	0	0	0	60

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%



Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: REDSTONE ARSENAL, AL	Rate	1996	1997	1998	1999	2000	2001	Total
<b>CIVILIAN POSITIONS REALIGNING OUT</b>								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS ELIMINATED</b>								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS REALIGNING IN</b>								
Civilians Moving		0	0	901	0	0	0	901
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN EARLY RETIRMENTS</b>								
		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN RIFS</b>								
		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN PRIORITY PLACEMENTS#</b>								
		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN NEW HIRES</b>								
		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSSC, HUNTSVILLE, AL	Rate	1996	1997	1998	1999	2000	2001	Total
<b>CIVILIAN POSITIONS REALIGNING OUT</b>								
Early Retirement*	10.00%	0	0	901	0	0	0	901
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	901	0	0	0	901
Civilian Positions Available		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS ELIMINATED</b>								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS REALIGNING IN</b>								
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	42	42	42	42	168
<b>TOTAL CIVILIAN EARLY RETIRMENTS</b>								
		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN RIFs</b>								
		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN PRIORITY PLACEMENTS#</b>								
		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN NEW HIRES</b>								
		0	0	42	42	42	42	168

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 8/8  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN								
Civilians Moving		0	0	160	0	0	0	160
New Civilians Hired		0	0	102	0	0	0	102
Other Civilian Additions		0	0	58	0	0	0	58
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	58	0	0	0	58

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

PERSONNEL YEARLY PERCENTAGES (COBRA v5.08) - Page 1/3  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, IL

Year	Pers Moved In		MilCon TimePhase	Pers Moved Total	Out/Eliminated Percent	ShutDn TimePhase
	Total	Percent				
1996	0	0.00%	0.00%	0	0.00%	0.00%
1997	0	0.00%	100.00%	0	0.00%	0.00%
1998	409	100.00%	0.00%	483	100.00%	100.00%
1999	0	0.00%	0.00%	0	0.00%	0.00%
2000	0	0.00%	0.00%	0	0.00%	0.00%
2001	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	409	100.00%	100.00%	483	100.00%	100.00%

Base: SIMA, ST. LOUIS, IL

Year	Pers Moved In		MilCon TimePhase	Pers Moved Total	Out/Eliminated Percent	ShutDn TimePhase
	Total	Percent				
1996	0	0.00%	66.67%	0	0.00%	0.00%
1997	0	0.00%	33.33%	0	0.00%	0.00%
1998	0	0.00%	0.00%	409	100.00%	100.00%
1999	0	0.00%	0.00%	0	0.00%	0.00%
2000	0	0.00%	0.00%	0	0.00%	0.00%
2001	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	409	100.00%	100.00%

Base: DETROIT ARSENAL, MI

Year	Pers Moved In		MilCon TimePhase	Pers Moved Total	Out/Eliminated Percent	ShutDn TimePhase
	Total	Percent				
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	154	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	154	100.00%	100.00%	0	0.00%	100.00%

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FORT MONMOUTH, NJ

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	167	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
<b>TOTALS</b>	<b>167</b>	<b>100.00%</b>	<b>100.00%</b>	<b>0</b>	<b>0.00%</b>	<b>100.00%</b>

Base: REDSTONE ARSENAL, AL

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	937	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
<b>TOTALS</b>	<b>937</b>	<b>100.00%</b>	<b>100.00%</b>	<b>0</b>	<b>0.00%</b>	<b>100.00%</b>

Base: HQ SSSC, HUNTSVILLE, AL

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	0.00%
1997	0	0.00%	25.00%	0	0.00%	0.00%
1998	42	25.00%	25.00%	937	100.00%	100.00%
1999	42	25.00%	25.00%	0	0.00%	0.00%
2000	42	25.00%	25.00%	0	0.00%	0.00%
2001	42	25.00%	0.00%	0	0.00%	0.00%
<b>TOTALS</b>	<b>168</b>	<b>100.00%</b>	<b>100.00%</b>	<b>937</b>	<b>100.00%</b>	<b>100.00%</b>

PERSONNEL YEARLY PERCENTAGES (COBRA v5.08) - Page 3/3  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	162	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	162	100.00%	100.00%	0	0.00%	100.00%

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/24  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME COSTS -----(\$K)-----	1996 ----	1997 ----	1998 ----	1999 ----	2000 ----	2001 ----	Total -----
CONSTRUCTION							
MILCON	2,440	24,403	0	0	0	0	26,843
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	0	520	0	0	0	520
Civ Retire	0	0	199	0	0	0	199
CIV MOVING							
Per Diem	0	0	1,200	0	0	0	1,200
POV Miles	0	0	50	0	0	0	50
Home Purch	0	0	3,416	0	0	0	3,416
HHG	0	0	2,116	0	0	0	2,116
Misc	0	0	215	0	0	0	215
House Hunt	0	0	867	0	0	0	867
PPS	0	0	0	0	0	0	0
RITA	0	0	1,610	0	0	0	1,610
FREIGHT							
Packing	0	0	411	0	0	0	411
Freight	0	0	7	0	0	0	7
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	91	0	0	0	91
OTHER							
Program Plan	556	417	313	0	0	0	1,287
Shutdown	0	0	2	0	0	0	2
New Hire	0	0	238	46	46	46	378
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	1	0	0	0	1
POV Miles	0	0	0	0	0	0	0
HHG	0	0	10	0	0	0	10
Misc	0	0	1	0	0	0	1
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	820	0	0	0	820
Environmental	0	0	0	0	0	0	0
Info Manage	0	1,128	0	0	0	0	1,128
1-Time Other	0	0	2,811	0	0	0	2,811
TOTAL ONE-TIME	2,997	25,949	14,903	46	46	46	43,988

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/24  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

RECURRINGCOSTS ----(\$K)----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	-0	-0	259	259	259	259	1,037	259
BOS	0	0	5,746	5,745	5,745	5,745	22,980	5,745
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	966	2,898	4,830	6,762	15,455	7,728
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	264	264	264	264	1,056	264
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-0	-0	7,235	9,166	11,098	13,030	40,529	13,996
TOTAL COST	2,997	25,949	22,138	9,212	11,144	13,076	84,516	13,996
ONE-TIME SAVES ----(\$K)----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	3	0	0	0	3	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	3	0	0	0	3	
RECURRINGSAVES ----(\$K)----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	-0	-0	3,350	7,050	7,050	7,050	24,500	7,050
BOS	0	0	-797	3,929	3,929	3,929	10,991	3,929
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	256	256	256	256	1,024	256
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-0	-0	2,809	11,235	11,235	11,235	36,515	11,235
TOTAL SAVINGS	-0	-0	2,812	11,235	11,235	11,235	36,518	11,235



TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/24  
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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	2,440	24,403	0	0	0	0	26,843	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	719	0	0	0	719	
Civ Moving	0	0	9,895	0	0	0	9,895	
Other	556	417	645	46	46	46	1,758	
MIL PERSONNEL								
Mil Moving	0	0	9	0	0	0	9	
OTHER								
HAP / RSE	0	0	820	0	0	0	820	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	1,128	0	0	0	0	1,128	
1-Time Other	0	0	2,811	0	0	0	2,811	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	2,997	25,949	14,899	46	46	46	43,985	
RECURRING NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	-0	-0	-3,090	-6,791	-6,791	-6,791	-23,463	-6,791
BOS	0	0	6,543	1,815	1,815	1,815	11,990	1,815
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	966	2,898	4,830	6,762	15,455	7,728
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	8	8	8	8	32	8
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-0	-0	4,426	-2,069	-137	1,794	4,014	2,760
TOTAL NET COST	2,997	25,949	19,326	-2,023	-91	1,841	47,999	2,760

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 4/24  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, IL	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	520	0	0	0	520
Civ Retire	0	0	199	0	0	0	199
CIV MOVING							
Per Diem	0	0	1,200	0	0	0	1,200
POV Miles	0	0	50	0	0	0	50
Home Purch	0	0	3,416	0	0	0	3,416
HG	0	0	2,116	0	0	0	2,116
Misc	0	0	215	0	0	0	215
House Hunt	0	0	867	0	0	0	867
PPS	0	0	0	0	0	0	0
RITA	0	0	1,610	0	0	0	1,610
FREIGHT							
Packing	0	0	77	0	0	0	77
Freight	0	0	7	0	0	0	7
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	91	0	0	0	91
OTHER							
Program Plan	178	134	100	0	0	0	412
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	1	0	0	0	1
POV Miles	0	0	0	0	0	0	0
HG	0	0	10	0	0	0	10
Misc	0	0	1	0	0	0	1
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	820	0	0	0	820
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	178	134	11,303	0	0	0	11,615

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 5/24  
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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, IL								
RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
<b>TOTAL COSTS</b>	<b>178</b>	<b>134</b>	<b>11,303</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,615</b>	<b>0</b>
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	3	0	0	0	3	0
OTHER								
Land Sales	0	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	3	0	0	0	3	0
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	-797	148	148	148	-352	148
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	18	18	18	18	73	18
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	-778	166	166	166	-279	166
<b>TOTAL SAVINGS</b>	<b>0</b>	<b>0</b>	<b>-775</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>-276</b>	<b>166</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 6/24  
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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, IL

ONE-TIME NET ----(\$K)----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	719	0	0	0	719	
Civ Moving	0	0	9,560	0	0	0	9,560	
Other	178	134	191	0	0	0	503	
MIL PERSONNEL								
MIL Moving	0	0	9	0	0	0	9	
OTHER								
HAP / RSE	0	0	820	0	0	0	820	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	178	134	11,300	0	0	0	11,612	
RECURRING NET ----(\$K)----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	797	-148	-148	-148	352	-148
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	-18	-18	-18	-18	-73	-18
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	778	-166	-166	-166	279	-166
TOTAL NET COST	178	134	12,078	-166	-166	-166	11,891	-166

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 7/24  
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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: SIMA, ST. LOUIS, IL	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	102	0	0	0	102
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	378	283	213	0	0	0	874
Shutdown	0	0	1	0	0	0	1
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	378	283	316	0	0	0	977

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 8/24  
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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: SIMA, ST. LOUIS, IL

RECURRING COSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	378	283	316	0	0	0	977	0

ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	0
OTHER								
Land Sales	0	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0	0

RECURRING SAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	-0	-0	1,535	3,230	3,230	3,230	11,225	3,230
BOS	0	0	0	3,781	3,781	3,781	11,343	3,781
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-0	-0	1,535	7,011	7,011	7,011	22,568	7,011
TOTAL SAVINGS	-0	-0	1,535	7,011	7,011	7,011	22,568	7,011

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 9/24  
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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: SIMA, ST. LOUIS, IL								
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
----(\$K)----	----	----	----	----	----	----	----	
<b>CONSTRUCTION</b>								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	102	0	0	0	102	
Other	378	283	214	0	0	0	876	
<b>MIL PERSONNEL</b>								
Mil Moving	0	0	0	0	0	0	0	
<b>OTHER</b>								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>378</b>	<b>283</b>	<b>316</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>977</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	-----	-----	-----	-----	-----	-----	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
RPMA	0	0	-1,535	-3,230	-3,230	-3,230	-11,225	-3,230
BOS	0	0	0	-3,781	-3,781	-3,781	-11,343	-3,781
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>0</b>	<b>-1,535</b>	<b>-7,011</b>	<b>-7,011</b>	<b>-7,011</b>	<b>-22,568</b>	<b>-7,011</b>
<b>TOTAL NET COST</b>	<b>378</b>	<b>283</b>	<b>-1,219</b>	<b>-7,011</b>	<b>-7,011</b>	<b>-7,011</b>	<b>-21,590</b>	<b>-7,011</b>

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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: DETROIT ARSENAL, MI	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	260	2,603	0	0	0	0	2,863
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	61	0	0	0	61
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	260	2,603	61	0	0	0	2,924





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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: DETROIT ARSENAL, MI								
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	----	
<b>CONSTRUCTION</b>								
MILCON	260	2,603	0	0	0	0	2,863	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	61	0	0	0	61	
<b>MIL PERSONNEL</b>								
Mil Moving	0	0	0	0	0	0	0	
<b>OTHER</b>								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>260</b>	<b>2,603</b>	<b>61</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,924</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	----	----	----	----	----	----	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
RPMA	-0	-0	-0	-0	-0	-0	-0	-0
BOS	0	0	530	530	530	530	2,121	530
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>-0</b>	<b>-0</b>	<b>530</b>	<b>530</b>	<b>530</b>	<b>530</b>	<b>2,121</b>	<b>530</b>
<b>TOTAL NET COST</b>	<b>260</b>	<b>2,603</b>	<b>591</b>	<b>530</b>	<b>530</b>	<b>530</b>	<b>5,045</b>	<b>530</b>

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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FORT MONMOUTH, NJ	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	466	4,666	0	0	0	0	5,132
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	66	0	0	0	66
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	511	0	0	0	0	511
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	466	5,177	66	0	0	0	5,710



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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FORT MONMOUTH, NJ

ONE-TIME NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	466	4,666	0	0	0	0	5,132	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	66	0	0	0	66	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	511	0	0	0	0	511	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	466	5,177	66	0	0	0	5,710	
RECURRING NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	73	73	73	73	292	73
BOS	0	0	702	702	702	702	2,810	702
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	775	775	775	775	3,102	775
TOTAL NET COST	466	5,177	842	775	775	775	8,812	775

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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: REDSTONE ARSENAL, AL	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	1996	1997	1998	1999	2000	2001	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	1,226	12,264	0	0	0	0	13,491
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
E11m PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	84	0	0	0	0	84
1-Time Other	0	0	2,811	0	0	0	2,811
TOTAL ONE-TIME	1,226	12,348	2,811	0	0	0	16,386



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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: REDSTONE ARSENAL, AL								
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	----	
<b>CONSTRUCTION</b>								
MILCON	1,226	12,264	0	0	0	0	13,491	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	
<b>MIL PERSONNEL</b>								
Mil Moving	0	0	0	0	0	0	0	
<b>OTHER</b>								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	84	0	0	0	0	84	
1-Time Other	0	0	2,811	0	0	0	2,811	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>1,226</b>	<b>12,348</b>	<b>2,811</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,386</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	----	----	----	----	----	----	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
RPMA	0	0	13	13	13	13	53	13
BOS	0	0	2,975	2,975	2,975	2,975	11,899	2,975
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
<b>CHAMPUS</b>								
0	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	238	238	238	238	951	238
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>0</b>	<b>3,226</b>	<b>3,226</b>	<b>3,226</b>	<b>3,226</b>	<b>12,903</b>	<b>3,226</b>
<b>TOTAL NET COST</b>	<b>1,226</b>	<b>12,348</b>	<b>6,037</b>	<b>3,226</b>	<b>3,226</b>	<b>3,226</b>	<b>29,289</b>	<b>3,226</b>



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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSDC, HUNTSVILLE, AL	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	233	0	0	0	233
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	1	0	0	0	1
New Hires	0	0	46	46	46	46	186
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	281	46	46	46	421

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 20/24  
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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSSC, HUNTSVILLE, AL

RECURRING COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	966	2,898	4,830	6,762	15,455	7,728
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	966	2,898	4,830	6,762	15,455	7,728
TOTAL COSTS	0	0	1,247	2,944	4,876	6,808	15,876	7,728
ONE-TIME SAVES -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
M11 Moving	0	0	0	0	0	0	0	0
OTHER								
Land Sales	0	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0	0
RECURRING SAVES -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	1,815	3,820	3,820	3,820	13,275	3,820
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	238	238	238	238	951	238
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	2,053	4,058	4,058	4,058	14,226	4,058
TOTAL SAVINGS	0	0	2,053	4,058	4,058	4,058	14,226	4,058

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Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSSC, HUNTSVILLE, AL

ONE-TIME NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	233	0	0	0	233	
Other	0	0	48	46	46	46	187	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	281	46	46	46	421	
RECURRING NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	-1,815	-3,820	-3,820	-3,820	-13,275	-3,820
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	966	2,898	4,830	6,762	15,455	7,728
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	-238	-238	-238	-238	-951	-238
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	-1,087	-1,160	772	2,704	1,229	3,670
TOTAL NET COST	0	0	-806	-1,113	819	2,750	1,650	3,670

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 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA

ONE-TIME COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	487	4,870	0	0	0	0	5,357
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	64	0	0	0	64
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	533	0	0	0	0	533
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	487	5,403	64	0	0	0	5,955



APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 24/24  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA

ONE-TIME NET ----(\$K)----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	487	4,870	0	0	0	0	5,357	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	64	0	0	0	64	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	533	0	0	0	0	533	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	487	5,403	64	0	0	0	5,955	
RECURRING NET ----(\$K)----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	173	173	173	173	692	173
BOS	0	0	1,538	1,537	1,537	1,537	6,150	1,537
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	26	26	26	26	105	26
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	1,737	1,736	1,736	1,736	6,947	1,736
TOTAL NET COST	487	5,403	1,802	1,736	1,736	1,736	12,902	1,736

PERSONNEL, SF, RPMA, AND BOS DELTAS (COBRA v5.08)  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base	Personnel		SF		
	Change	%Change	Change	%Change	Chg/Per
ATCOM, ST. LOUIS	-74	-2%	0	0%	0
SIMA, ST. LOUIS	-409	-100%	-1,000	-100%	2
DETROIT ARSENAL	154	4%	0	0%	0
FORT MONMOUTH	167	2%	27,000	1%	162
REDSTONE ARSENAL	937	7%	6,000	0%	6
HQ SSSC, HUNTSVILLE	-769	-89%	-1,000	-100%	1
NATICK RDEC	162	15%	26,200	4%	162

Base	RPMA(\$)			BOS(\$)		
	Change	%Change	Chg/Per	Change	%Change	Chg/Per
ATCOM, ST. LOUIS	0	0%	0	-148,220	-1%	2,003
SIMA, ST. LOUIS	-3,230,000	-100%	7,897	-3,781,000	-100%	9,244
DETROIT ARSENAL	-0	0%	-0	530,241	2%	3,443
FORT MONMOUTH	72,952	1%	437	702,549	1%	4,207
REDSTONE ARSENAL	13,329	0%	14	2,974,661	4%	3,175
HQ SSSC, HUNTSVILLE	-3,820,000	-100%	4,967	0	0%	0
NATICK RDEC	172,963	3%	1,068	1,537,333	8%	9,490

Base	RPMABOS(\$)		
	Change	%Change	Chg/Per
ATCOM, ST. LOUIS	-148,220	-1%	2,003
SIMA, ST. LOUIS	-7,011,000	-100%	17,142
DETROIT ARSENAL	530,241	2%	3,443
FORT MONMOUTH	775,501	1%	4,644
REDSTONE ARSENAL	2,987,990	3%	3,189
HQ SSSC, HUNTSVILLE	-3,820,000	-113%	4,967
NATICK RDEC	1,710,296	7%	10,557

RPMA/BOS CHANGE REPORT (COBRA v5.08)  
Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
Option Package : LE2-6C  
Scenario File : C:\COBRA\LE2-6C.CBR  
Std Fctrs File : C:\COBRA\SF7DEC.SFF

Net Change(\$K)	1996	1997	1998	1999	2000	2001	Total	Beyond
RPMA Change	-0	-0	-3,090	-6,791	-6,791	-6,791	-23,463	-6,791
BOS Change	0	0	6,543	1,815	1,815	1,815	11,990	1,815
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	-0	-0	3,452	-4,975	-4,975	-4,975	-11,473	-4,975



INPUT DATA REPORT (COBRA v5.08)  
 Data As Of 06:50 05/16/1995, Report Created 14:18 05/23/1995

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: Yes

Base Name	Strategy:
ATCOM, ST. LOUIS, IL	Realignment
SIMA, ST. LOUIS, IL	Realignment
DETROIT ARSENAL, MI	Realignment
FORT MONMOUTH, NJ	Realignment
REDSTONE ARSENAL, AL	Realignment
HQ SSDC, HUNTSVILLE, AL	Realignment
NATICK RDEC, MA	Realignment

Summary:

ESTABLISH AN AVIATION COMMAND IN ST. LOUIS WITH FUNCTION OF MATERIEL MANAGEMENT ACQUISITION, RESEARCH AND DEVELOPMENT AND THE ASSOCIATED ADMINISTRATIVE SUPPORT. THE PEO-AVIATION WOULD REMAIN AT THE FEDERAL CENTER. REALGIN AUTOMOTIVE FUNCTION TO TACOM, DETROIT ARSENAL, MI; THE COMMUNICATION-ELECTRONIC FUNCTION TO FORT MONMOUTH, NJ; AND THE SOLDIER SYSTEM FUNCTIONS TO NATICK, MA. MOVE SSDC FROM LEASE SPACE IN HUNTSVILLE, ALL ONTO EXISTING SPACE AT REDSTONE ARSENAL. MOVE SIMA FROM THE ROBERT YOUNG BUILDING TO ST. LOUIS FEDERAL CENTER ON GOODFELLOW.

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
ATCOM, ST. LOUIS, IL	SIMA, ST. LOUIS, IL	20 mi
ATCOM, ST. LOUIS, IL	DETROIT ARSENAL, MI	534 mi
ATCOM, ST. LOUIS, IL	FORT MONMOUTH, NJ	965 mi
ATCOM, ST. LOUIS, IL	NATICK RDEC, MA	1,207 mi
REDSTONE ARSENAL, AL	HQ SSDC, HUNTSVILLE, AL	10 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from SIMA, ST. LOUIS, IL to ATCOM, ST. LOUIS, IL

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	409	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

Transfers from ATCOM, ST. LOUIS, IL to DETROIT ARSENAL, MI

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	154	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from ATCOM, ST. LOUIS, IL to FORT MONMOUTH, NJ

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	167	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

Transfers from ATCOM, ST. LOUIS, IL to NATICK RDEC, MA

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	2	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	160	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

Transfers from HQ SSSC, HUNTSVILLE, AL to REDSTONE ARSENAL, AL

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	34	0	0	0
Enlisted Positions:	0	0	2	0	0	0
Civilian Positions:	0	0	901	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: ATCOM, ST. LOUIS, IL

Total Officer Employees:	142	RPMA Non-Payroll (\$K/Year):	8,320
Total Enlisted Employees:	80	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	14,794
Total Civilian Employees:	3,784	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.02
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	121	Activity Code:	2979J
Enlisted VHA (\$/Month):	77		
Per Diem Rate (\$/Day):	112	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: SIMA, ST. LOUIS, IL

Total Officer Employees:	0	RPMA Non-Payroll (\$K/Year):	3,230
Total Enlisted Employees:	0	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	3,781
Total Civilian Employees:	409	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.02
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	121	Activity Code:	SIMA
Enlisted VHA (\$/Month):	77		
Per Diem Rate (\$/Day):	112	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: DETROIT ARSENAL, MI

Total Officer Employees:	143	RPMA Non-Payroll (\$K/Year):	8,383
Total Enlisted Employees:	41	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	25,763
Total Civilian Employees:	3,820	BOS Payroll (\$K/Year):	18,113
Mil Families Living On Base:	3.0%	Family Housing (\$K/Year):	6,956
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.22
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	2,905	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	264	Activity Code:	26155
Enlisted VHA (\$/Month):	75		
Per Diem Rate (\$/Day):	117	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: FORT MONMOUTH, NJ

Total Officer Employees:	298	RPMA Non-Payroll (\$K/Year):	13,001
Total Enlisted Employees:	351	Communications (\$K/Year):	0
Total Student Employees:	270	BOS Non-Payroll (\$K/Year):	60,147
Total Civilian Employees:	6,761	BOS Payroll (\$K/Year):	39,183
Mil Families Living On Base:	100.0%	Family Housing (\$K/Year):	3,861
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.19
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	4,474	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	441	Activity Code:	34555
Enlisted VHA (\$/Month):	261		
Per Diem Rate (\$/Day):	103	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: REDSTONE ARSENAL, AL

Total Officer Employees:	323	RPMA Non-Payroll (\$K/Year):	22,156
Total Enlisted Employees:	965	Communications (\$K/Year):	0
Total Student Employees:	1,049	BOS Non-Payroll (\$K/Year):	78,214
Total Civilian Employees:	10,747	BOS Payroll (\$K/Year):	49,150
Mil Families Living On Base:	87.7%	Family Housing (\$K/Year):	11,406
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.78
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	9,275	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	102	Activity Code:	1202
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	92	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: HQ SSSC, HUNTSVILLE, AL

Total Officer Employees:	34	RPMA Non-Payroll (\$K/Year):	3,820
Total Enlisted Employees:	2	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	0
Total Civilian Employees:	933	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.78
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	102	Activity Code:	SDC
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	92	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: NATICK RDEC, MA

Total Officer Employees:	37	RPMA Non-Payroll (\$K/Year):	5,089
Total Enlisted Employees:	83	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	20,680
Total Civilian Employees:	1,020	BOS Payroll (\$K/Year):	13,979
Mil Families Living On Base:	92.6%	Family Housing (\$K/Year):	1,457
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.28
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	716	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	452	Activity Code:	25690
Enlisted VHA (\$/Month):	317		
Per Diem Rate (\$/Day):	139	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: ATCOM, ST. LOUIS, IL

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
		Perc Family Housing ShutDown:				0.0%

(See final page for Explanatory Notes)

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: SIMA, ST. LOUIS, IL

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	1					
Perc Family Housing ShutDown:						100.0%

Name: DETROIT ARSENAL, MI

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
Perc Family Housing ShutDown:						0.0%

Name: FORT MONMOUTH, NJ

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
Perc Family Housing ShutDown:						0.0%

(See final page for Explanatory Notes)

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: REDSTONE ARSENAL, AL	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	2,811	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
						Perc Family Housing ShutDown:

Name: HQ SSSC, HUNTSVILLE, AL	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	1					100.0%
						Perc Family Housing ShutDown:

Name: NATICK RDEC, MA	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
						Perc Family Housing ShutDown:

(See final page for Explanatory Notes)

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: ATCOM, ST. LOUIS, IL

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-56	-47	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: DETROIT ARSENAL, MI

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-28	-121	-21	0	10
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Name: FORT MONMOUTH, NJ

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	17	-3	0	0	0
Enl Force Struc Change:	0	226	0	0	0	0
Civ Force Struc Change:	0	-411	-182	-92	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Name: REDSTONE ARSENAL, AL

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	1	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-295	-106	-140	0	0
Stu Force Struc Change:	0	68	-28	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: HQ SSSC, HUNTSVILLE, AL

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-38	-36	-35	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	42	42	42	42
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Name: NATICK RDEC, MA

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-4	-3	-18	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: DETROIT ARSENAL, MI

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
ADMINISTRATIVE	ADMIN	0	24,900	0

Name: FORT MONMOUTH, NJ

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
GEN PURPOSE ADMIN	ADMIN	27,000	0	0

Name: REDSTONE ARSENAL, AL

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
ADMINISTRATIVE	ADMIN	0	172,000	0
CHILD DAY CARE	CHILD	6,000	0	0

Name: NATICK RDEC, MA

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
ADMINISTRATIVE	ADMIN	26,200	0	0

(See final page for Explanatory Notes)



Department : ARMY  
 Option Package : LE2-6C  
 Scenario File : C:\COBRA\LE2-6C.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	77.00%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	58.50%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	91.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	67,948.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,717.00	Civilian New Hire Cost(\$):	1,109.00
Enlisted Salary(\$/Year):	30,860.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,223.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	45,998.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	19.00%
SF File Desc:	SF7DEC.SFF	RSE Homeowner Receiving Rate:	12.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	59.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	15.00%
(Indices are used as exponents)		MilCon Design Rate:	10.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	6.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	7.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	24.00%
Avg Bachelor Quarters(SF):	388.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,819.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 2.90% 1997: 3.00% 1998: 3.00%		1999: 3.00% 2000: 3.00% 2001: 3.00%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.09
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	0.09
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	2.90
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	4,665.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	6,134.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	4,381.00

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
Horizontal	(SY)	38	APPLIED INSTR	(SF)	114
Waterfront	(LF)	0	LABS (RDT&E)	(SF)	175
Air Operations	(SF)	130	CHILD CARE CENTER	(SF)	120
Operational	(SF)	119	PRODUCTION FAC	(SF)	100
Administrative	(SF)	106	PHYSICAL FITNESS FAC	(SF)	128
School Buildings	(SF)	104	2+2 BACHQ	(EA)	19,140
Maintenance Shops	(SF)	108	Optional Category G	( )	0
Bachelor Quarters	(EA)	46,227	Optional Category H	( )	0
Family Quarters	(EA)	96,040	Optional Category I	( )	0
Covered Storage	(SF)	60	Optional Category J	( )	0
Dining Facilities	(SF)	180	Optional Category K	( )	0
Recreation Facilities	(SF)	0	Optional Category L	( )	0
Communications Facil	(SF)	0	Optional Category M	( )	0
Shipyard Maintenance	(SF)	0	Optional Category N	( )	0
RDT & E Facilities	(SF)	139	Optional Category O	( )	0
POL Storage	(BL)	0	Optional Category P	( )	0
Ammunition Storage	(SF)	0	Optional Category Q	( )	0
Medical Facilities	(SF)	0	Optional Category R	( )	0
Environmental	( )	0			

Department : ARMY  
Option Package : LE2-6C  
Scenario File : C:\COBRA\LE2-6C.CBR  
Std Fctrs File : C:\COBRA\SF7DEC.SFF

EXPLANATORY NOTES (INPUT SCREEN NINE)

SCREEN 5 - ONE TIME "UNIQUE" COSTS FOR REDSTONE OF \$2.8M, REFERS TO OFFICE EQUIPMENT COSTS ASSOCIATED WITH MOVEMENT OF HQ SSSC PERSONNEL TO REDSTONE. THE COST FACTOR IS \$3K PER SPACE BEING TRANSFERRED...WHICH WAS PROVIDED BY HQ AMC.

SCREEN 7 - MILCON DATA REFERS TO THE STATIONING PROFILE - PERMANENT ASSETS REPORT FOR FACILITY CONSTRUCTION REQUIREMENTS.

**DBRAC TASKING LETTER**  
**FOR "ADDS"**

**TAB B**



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 11, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

950511-16

Dear Colonel Jones:

The Commission had added the Space and Strategic Defense Command (SSDC) leased facilities in Huntsville, AL for further consideration to DoD's list for closure or realignment. Request you provide COBRA's for the following alternatives by May 25, 1995:

- LE2-6C
1. Establish an Aviation Command in St. Louis with the functions of material management, acquisition, research and development and the associated administrative support. The Program Executive Office-Aviation would also remain at the Federal Center.  
Realign the automotive functions to TACOM, Detroit, MI; the communication-electronics functions to Fort Mommouth, NJ; and the soldier system functions to Natick, MA.  
Move SSDC from lease space in Huntsville, AL onto existing space at Redstone Arsenal.  
Move the Systems Integration Management Activity (SIMA) from the Robert Young Building in St. Louis to the Federal Center on Goodfellow.
  2. Same as above, but do not move SIMA.

If you need any clarification of these questions, please contact Mike Kennedy, the Army Team Analyst.

I appreciate your assistance and cooperation.

Sincerely,

Edward A. Brown III  
Army Team Leader

EB/mk

**SUPPORTING**  
**DOCUMENTATION FOR**  
**DECISIONS**

**TAB C**



**FOR OFFICIAL USE ONLY**

SAMAS as of 18 NOV 94

**ACTIVE ARMY  
ASIP STATION REPORT : SDC**

Army Base = **HQ USA SPACE & STRATEGIC DEFENSE COMMAND**  
 Stn Code = **0143L**  
 Station = **HUNTSVLE, AL (HQ USA SPACE & STRATEGIC DEFENSE COMMAND)**

Lease = **DACA015930042100** Exp = **08/14/94** Interest =

```

=====
UIC      Rgt/Unbr Br Parent Unit      SRC  ACTCO
Asgt TPSN      Derivative Unit      Source  EDATE      FY      FY      FY      FY      FY      FY      FY
DODAAC          Compo          MDEP      CCONUM     1995    1996    1997    1998    1999    2000    2001
=====
    
```

**TYPE UNIT: TDA UNITS**

```

W4T801 00 0000      HQUSA SPC&STR DEF CMD      OFF:    40    34    34    34    34    34    34
SC 56151 W4T8 USA STRATEGIC CMD      TAR      WOF:    0     0     0     0     0     0     0
          1          RL11      SC0395    ENL:    2     2     2     2     2     2     2
          USC:    983    933    895    859    824    824    824
    
```

```

TOTAL OFF:    40    34    34    34    34    34    34
TOTAL WOF:    0     0     0     0     0     0     0
TOTAL ENL:    2     2     2     2     2     2     2
TOTAL USC:    983    933    895    859    824    824    824
    
```

**TDA UNITS**

```

=====
TOTAL OFF:    40    34    34    34    34    34    34
TOTAL WOF:    0     0     0     0     0     0     0
TOTAL ENL:    2     2     2     2     2     2     2
TOTAL MIL:    42    36    36    36    36    36    36
TOTAL USC:    983    933    895    859    824    824    824
TOTAL OTH:    0     0     0     0     0     0     0
TOTAL CIV:    983    933    895    859    824    824    824
TOTAL POP:    1025    969    931    895    860    860    860
=====
    
```

**INSTALLATION TOTALS**

LEA-60D

Selected Base: REDSTONE ARSENAL

BOSMM RESULTS

Current Supported: Change in: °

(Authorizations)

	Mission	Base Ops	Mission	Base Ops	Initial Change	Base Ops Adjustment	Net Change
MIL	1593	169	36	0	895		895
CIV/OT	6625	932	859	0	MISSION		
TOTAL	8218	1101	895	0	BASE OPS	42	42

° Change in REQ                    ° Change in AUTH  
 ° due to change in:            ° due to change in:

FUNCTIONAL CATEGORY	MISSION	BASE OPS	MISSION	BASE OPS
Administration	0	0	1	1
Cmd & Cmd Support	0	0	4	4
Info Sys Mgmt	0	0	2	2
Fiscal & Res Mgmt	0	0	11	11
Manpower	0	0	0	0
Facilities Eng	0	0	7	7
Logistics	0	0	0	0
Maintenance	0	0	1	1
Transportation	0	0	1	1
Supply	0	0	2	2

<F2> Change Population            <F3> Remove Units            <F4> Add Units  
 <F5> View Base Ops Spt            <F6> View Contractors            <F7> View Supported Units  
 <F8> View Memo                    <F9> Print/Create Results    <Esc> Return to Main Menu




AMCSO

8 MAY 1995

MEMORANDUM FOR THE ARMY BASING STUDY, ATTN: MS. CATHY POLMATEER  
SUBJECT: ASIP for SIWA-West at ATCOM

1. In the ASIP Station Report for ATCOM dated 16 May 94, SIMA-West at St. Louis identified for FY96 had 0 military and 409 civilian.
2. In the ASIP Station Report for ATCOM dated 18 Nov 94, SIMA-West at St. Louis identified for FY96 had only 1 civilian.
3. The 18 Nov 94 ASIP for SIMA-West is incorrectly entered. There will be 409 civilian to be transferred from St. Louis to Redstone Arsenal if the decision to disestablish ATCOM becomes law.
4. Point of contact for this action is Mr. Paul Mui, 274-8157.
5. AMC -- America's Arsenal for the Brave

  
MICHAEL C. SANDUSKY  
Chief  
Special Analysis Office



REPLY TO  
ATTENTION OF

AMCSO

DEPARTMENT OF THE ARMY  
HEADQUARTERS, U.S. ARMY MATERIEL COMMAND  
5001 EISENHOWER AVENUE, ALEXANDRIA, VA 22333 - 0001

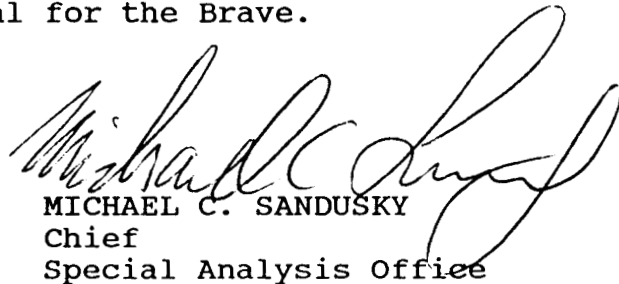


16 MAY 1995

MEMORANDUM FOR THE ARMY BASING STUDY, ATTN: CATHY POLMATEER

SUBJECT: Lease Cost for SIMA-W

1. Reference telephone conversation between Ms. Polmateer, DA TABS, and Mr. Mui, HQ, AMC, 16 May 1995, sab.
2. The lease cost for SIMA-W at downtown St. Louis is \$2.822 millions per year.
3. The information in this memo is accurate and complete to the best of my knowledge.
4. My point of contact is Mr. Paul Mui, 274-8157.
5. AMC -- America's arsenal for the Brave.

  
MICHAEL C. SANDUSKY  
Chief  
Special Analysis Office

1. The Army would save all of these costs if ATCOM relocates. Because the COBRA model transfers funds to the gaining locations based the population moving, the Army should consider all the costs currently paid at ATCOM as a savings. In the Army's initial recommendation, no savings in BASOPS was generated. The Army did not collect BASOPS data on lease facilities because most leases do not have separate accountability in BASOPS budgets and data could not be captured. TABS has adjusted the screen 4 numbers for the ATCOM COBRA scenario.

New Screen 4 data    BASOPS Nonpay    = \$18,574K  
    RPMA Nonpay        = \$10,995K

RPMA Non-payroll:    158,000 ATCOM  
                                  + 100,000 SIMA  
                                  +2,910,000 SIMA - Lease  
                                  3,068,000  
                                  3,399,580                Inflate to FY 96 (x 1.0731)  
                                  +7,595,000 ATCOM - Lease  
                                  10,994,580

BASOPS Non Payroll: \$17,308,912  
                                  \$18,574,193                Inflate to FY 96 (x 1.0731)

ATCOM

SIMA

7,595,000  
   158,000 ATCOM RPMA  


---

 7,753,000  
 x 1.0731 (Inflate FY 96)  


---

 \$8,319,744.30 RPMA Non-payroll  
 or 8,320

2,910,000. Lease  
   100,000. SIMA RPMA  


---

 3,010,000.  
 x 1.0731 (Inflate to FY 96)  


---

 \$3,230,031. RPMA Non-payroll  
 or 3,230.

13943912.  
 - 158,000. RPMA  


---

 13,785,912.00  
 x 1.0731  


---

 \$14,793,662.  
 or 14,794. Basops non-pay

6,433,000 (-RPMA)  
 - 2,910,000 SIMA Lease  


---

 3,523,000  
 x 1.0731 (Inflate to FY 96)  


---

 \$3,780,531.30 Basops Non-payroll  
 or 3,781.

TO: CATHY PALMAREK, MISS  
FR: A KENNEDY BOAC

**'BASOPS/MISSION POPULATION**

1. **DEFINITION:** Measure of the base operations (BASOPS) cost required to support the mission population.

2. **PURPOSE:** To measure the relative cost of operating an installation in support of the mission requirements. This provides a relative cost factor used to assess the relative cost of operations of an installation.

3. **METHODOLOGY:** Used Total Base Support cost data (RPMA, Base Communication Costs, BASOPS Payroll/Non-payroll) for each installation. These data elements are derived by capturing the expenditures in FY 93 by installation:

NEW PAYROLL COSTS - FY93

Base support (O&MA, RDT&E):

a. BASOPS(-), Account (xxxx96)

	AFCOM	AO-AU	SJMA
A. Real Estate Leases			2,910,000
B. Supply Operations			300,000
C. Maintenance of Material			400,000
D. Transportation Services	93,544		15,000
E. Laundry and Dry Cleaning			
F. Army Food Services			
G. Personnel Support	375,602		
H. Unaccompanied Pers Housing Ops			
J. Utilities			145,000
M. Other Engineering Support	1,427,562		
N. Administration			402,000
P. Automation Activities			2,251,000
Q. Reserve Component Support			
S. Community & Morale Support			10,000
T. Preservation of Order	270,059		
U. Dir of Resource Management			
W. Dir of Contracting			
X. Security and Comptel Ops			
Y. Records Management, Pubs	4,374,835		
<b>TOTAL</b>	<b>9,540,902</b>		<b>6,438,000</b>
b. Real Property Maintenance, Accounts (xxxx76 & xxxx78)			
K. Maint & Repair of Real Property	148,000		
L. Minor Construction	10,000		100,000
<b>TOTAL</b>	<b>158,000</b>		<b>100,000</b>

	ATCOM	PO-40	SIMM
c. Environmental Programs, Account (xxxx56)	65,613		
d. Audio-Visual, Account (xxxx90)	2,591,144		
e. Base Commo, Account (xxxx95)	3,919,953		
f. Family Programs, Accounts (878708,878719,878720)			
	RAM	13,943,912*	6,533,000

In cases where a single fiscal station provides data for more than one installation, a breakout will be provided. Data provided should include all known costs paid for operation and support including reimbursable and RDTE. Additionally, any government workspace provided to contractors will be included. This <sup>not</sup> include contractors providing base support functions. The mission population supported will be provided by HQDA.

4. REFERENCES: Installation STANFINS 218 report data validated by MACOMS for Total Base Support costs.

5. UNIT OF MEASURE: Dollars per person per year.

6. EQUATION: Total Base Support Costs/Total Mission Population.

7. CRITERION SCORING: The lower value results in a better ranking.

\* DFAS no longer part of ATCOM BASEOPS COSTS  
AAFES costs excluded because they are not part of St. Louis BASEOPS

13,943,912  
6,533,000  
-----  
20,476,912  
2,910,000  
-----  
17,566,912  
258,000  
-----  
17,308,912

RAM  
SMA(L)  
RAM  
177

BASE OPS

# LEASED FACILITIES ANALYSIS

STUDY CANDIDATE: LE2-6C / D

OPTION DESCRIPTION: Move SSDC into Redstone

Population Summary: Attached Stationing moves SSDC to Redstone Arsenal. Population moved is 36 Military and 824 Civilians.

## Assumptions:

\* Requirements for Runways and related AF OPS, Liquid Fuel Storage, TASC, Community Facilities (except Fitness and Child Day Care Centers) Infrastructure, Officer & Senior Enlisted Unaccompanied Quarters, Dining Facilities, and Medical Facilities were assumed not funded for this study and are not included. Adequate warehouse space (regardless of type) is assumed available.

\* Assume that 1500 people (300KSF) can be accommodated in renovated facilities at RSA.

## Conclusions:

ADMIN (SSDC)	=	200 gross SF per person = 200 x 860 = 172KSF	
	=	172K X MCAUCF X PCF X ACF X IF	
	=	172K X 102.08 X 1.33 X .78 X 1.1929 X 59% = \$12.8M (Renov)	
		<b>TOTAL</b>	<b>(\$12.8M) SSDC ONLY</b>
Child Day Care requirement is		6KSF	(\$.8M)

VAVATIE AICOOKI

BRAC 95  
STATIONING PROFILE -- PERMANENT ASSETS REPORT  
FACILITY CONSTRUCTION REQUIREMENTS

NATICK MILCON

ALTERNATIVE NO. LE21-10B

DTG 160110Z MAY 95

FACILITY CAT. GROUP		BEFORE STATION PERM ASSETS (000)	BEFORE STATION ALLOW (000)	BEFORE STATION PERM ASSETS -ALLOW (000)	STN ALLOW (000)	CONSTRUCT (000)	JUSTIFICATION FOR CHANGE IN STATIONING PROFILE (IF APPROPRIATE)*
41050 ADMIN	RENO					26.2 KSF	RENOVATE 26 200 SF 102 PN X 102 SF
	<del>NEW</del>						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						

VARIABLE A/COUNT

BRAC 95

STATIONING PROFILE -- PERMANENT ASSETS REPORT  
FACILITY CONSTRUCTION REQUIREMENTS

DETROIT MILITARY

ALTERNATIVE NO. 471-10B

DTG [unclear]

11 MAY 95

FACILITY CAT GROUP		BEFORE STATION PERM ASSETS (000)	BEFORE STATION ALLOW (000)	BEFORE STATION PERM ASSETS -ALLOW (000)	STN ALLOW (000)	CONSTRUCT (000)	JUSTIFICATION FOR CHANGE IN STATIONING PROFILE (IF APPROPRIATE)*
41000 ADMIN	RENO					24,900 SF	RENOVATE 24,900 SF ADMIN
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						



V110112 11001

BRAC 95  
STATIONING PROFILE -- PERMANENT ASSETS REPORT  
FACILITY CONSTRUCTION REQUIREMENTS

MONMOUTH MILITARY

DTG 0511

MAY 95

ALTERNATIVE NO. (2) - (B)

FACILITY CAT. GROUP		BEFORE STATION PERM ASSETS (000)	BEFORE STATION ALLOW (000)	BEFORE STATION PERM ASSETS -ALLOW (000)	STN ALLOW (000)	CONSTRUCT (000)	JUSTIFICATION FOR CHANGE IN STATIONING PROFILE (IF APPROPRIATE)*
01050 ADMIN	RENO						27,000 SF NEW
	NEW					27,000	
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						

## ECONOMIC IMPACT DATABASE

Installation: **AVSCOM / TROSCOM**

State: **Missouri**

Service: **ARMY**

Report Note: **LE2-6C / LE2-6D IS SAME**

Comment: **VACATE SSDC LEASE, SIMA IS LOCAL MOVE, ESTABLISH AVCOM**

Previous BRAC Actions: Year: **91**

Action: **REALIGNING** Mil: **0** Civ: **0** Contr: **0** Train: **0**

**BRAC95 Inputs:**

Current Base Pers.: ff: **146** Enl: **129** Civ: **4449** Contr: **649** Train: **0**

Action: **CLOSING**

	1994	1995	1996	1997	1998	1999	2000	2001
Military Pers. Relocated (OUT)	0	0	0	0	2	0	0	0
Military Pers. Disestablished (OUT)	0	0	0	0	0	0	0	0
Civilian Pers. Relocated (OUT)	0	0	0	0	481	0	0	0
Civilian Pers. Disestablished (OUT)	0	0	0	0	0	0	0	0
Contractor Personnel (OUT)	0	0	0	0	0	0	0	0
Military Training Status (OUT)	0	0	0	0	0	0	0	0
Military Personnel (IN)	0	0	0	0	0	0	0	0
Civilian Personnel (IN)	0	0	0	0	0	0	0	0
Contractor Personnel (IN)	0	0	0	0	0	0	0	0
Military Training Status (IN)	0	0	0	0	0	0	0	0

## Economic Impact Data

**Activity: AVSCOM / TROSCOM**  
**Economic Area: St. Louis, MO-IL MSA**

### Impact of Proposed BRAC-95 Action at AVSCOM / TROSCOM:

Total Population of St. Louis, MO-IL MSA (1992):	2,518,500
Total Employment of St. Louis, MO-IL MSA, BEA (1992):	1,428,582
Total Personal Income of St. Louis, MO-IL MSA (1992 actual):	\$54,651,920,000
BRAC 95 Total Direct and Indirect Job Change:	(787)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.1%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	(2)	0	0	0	(2)
	CIV	0	0	0	0	(481)	0	0	0	(481)
Other Jobs:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>BRAC 95 Direct Job Change Summary at AVSCOM / TROSCOM:</b>										
	MIL	0	0	0	0	(2)	0	0	0	(2)
	CIV	0	0	0	0	(481)	0	0	0	(481)
	TOT	0	0	0	0	(483)	0	0	0	(483)
										<b>Indirect Job Change: (304)</b>
										<b>Total Direct and Indirect Job Change: (787)</b>

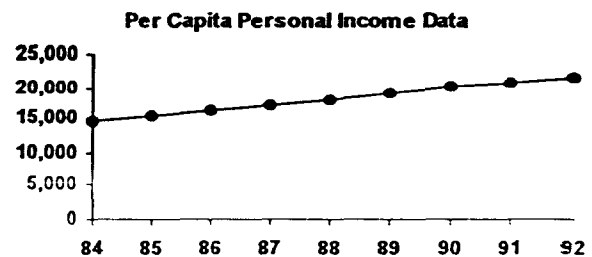
### Other Pending BRAC Actions at AVSCOM / TROSCOM (Previous Rounds):

	1994	1995	1996	1997	1998	1999	2000	2001	Total
MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

### St. Louis, MO-IL MSA Profile:

Civilian Employment, BLS (1993): 1,187,854

Average Per Capita Income (1992): \$21,700



### Annualized Change in Civilian Employment (1984-1993)

Employment:	9,732
Percentage:	0.9%
U.S. Average Change:	1.5%

### Annualized Change in Per Capita Personal Income (1984-1992)

Dollars:	\$900
Percentage:	5.2%
U.S. Average Change:	5.3%

### Unemployment Rates for St. Louis, MO-IL MSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	8.1%	7.4%	7.0%	7.0%	6.0%	5.5%	6.0%	6.9%	6.0%	6.5%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

1 Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

## Economic Impact Data

**Activity: AVSCOM / TROSCOM**

**Economic Area: St. Louis, MO-IL MSA**

**Cumulative BRAC Impacts Affecting St. Louis, MO-IL MSA:**

Cumulative Total Direct and Indirect Job Change:	(787)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ	(0.1%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding AVSCOM / TROSCOM)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding AVSCOM / TROSCOM)</b>										
Army:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Navy:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Air Force:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
Other:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0
<b>Cumulative Direct Job Change in St. Louis, MO-IL MSA Statistical Area (Including AVSCOM / TROSCOM)</b>										
	MIL	0	0	0	0	(2)	0	0	0	(2)
	CIV	0	0	0	0	(481)	0	0	0	(481)
	TOT	0	0	0	0	(483)	0	0	0	(483)
Cumulative Indirect Job Change:										(304)
Cumulative Total Direct and Indirect Job Change:										(787)

# CLOSE HOLD

HEADQUARTERS, U.S. ARMY SPACE AND STRATEGIC DEFENSE COMMAND  
HUNTSVILLE, AL

TENANT	LOCATION/ADDRESS	SQ FT BY TYPE (FCG)	COST/YR PAID (REIMBURSE)	BUY OUT PENALTY	REORG PLANS Y/N EXPLAIN	POPULATION MIL/CIV/CONT
<b>GSA LEASES</b>						
SSDC	106 Wynn Dr Huntsville, AL	152K Ofc 1K Storage/Lab 1K Toilet/Clinic 4K Food Serv 5K Strctrly Chgd 17K ADP 7K Conf/Tng 1K Light Industr 297K Outside Prkng	\$3,265K	None*	Y**	14/726/66
SSDC	6726 Odyssey Dr Huntsville, AL	3K Strctrly Changed	\$77K	None*	N	01/08/00
SSDC	5621 Bradford Dr Huntsville, AL	18K Ofc 2K Conf/Tng	\$214K	None*	N	00/00/00

\* 120-day notice required for lease termination. Any costs will be associated with returning building to original state, beyond fair wear and tear (to be determined at the time building is vacated).

\*\* Leases at 5650 Sanderson Rd, 307 Wynn Dr, and 210 Wynn Dr will be absorbed and move back into 106 Wynn Drive early in 1995.

# CLOSE HOLD

# CLOSE HOLD

HEADQUARTERS, U.S. ARMY SPACE AND STRATEGIC DEFENSE COMMAND  
HUNTSVILLE, AL

TENANT	LOCATION/ADDRESS	SQ FT BY TYPE (FCG)	COST/YR PAID (REIMBURSE)	BUY OUT PENALTY	REORG PLANS Y/N EXPLAIN	POPULATION MIL/CIV/CONT
CORPS OF ENGINEER LEASES						
SSDC	5650 Sanderson Rd Suite A Huntsville, AL	2K Receiving & Processing ADP Equip	\$22K	None*	Y**	00/00/02
SSDC	5650 Sanderson Rd Suite F Huntsville, AL	2K Simulation Center	\$24K	None*	Y**	00/03/09
SSDC	5650 Sanderson Rd Suite G Huntsville, AL	2K Security/ Alarm System	\$68K***	None*	Y**	00/00/01
SSDC	307 Wynn Drive Suites C & D Huntsville, AL	11K Ofc/Conf	\$125K	None*	Y**	01/23/00
SSDC	210 Wynn Dr Huntsville, AL	3K Storage	\$25K	None*	Y**	00/01/00
			<u>3,820</u>			

\* 60 day notice required for lease termination.

\*\* During FY95 lease will be terminated and absorbed within lease at 106 Wynn Drive.

\*\*\* Lease includes cost of one security guard.

# CLOSE HOLD

# THE ARMY BASING STUDY

## BRAC 95 ALTERNATIVE DOCUMENTATION "ADD"

### ALTERNATIVE NO.

LE2-6D

## AVIATION-TROOP COMMAND AND SPACE AND STRATEGIC DEFENSE COMMAND

### DESCRIPTION

ESTABLISH AND AVIATION COMMAND IN ST. LOUIS WITH THE FUNCTIONS OF MATERIAL MANAGEMENT, ACQUISITION, RESEARCH AND DEVELOPMENT AND THE ASSOCIATED ADMINISTRATIVE SUPPORT. THE PEO-AVIATION WOULD ALSO REMAIN AT THE FEDERAL CENTER. REALIGN THE AUTOMOTIVE FUNCTIONS TO TACOM, DETROIT, MI; THE COMMUNICATIN-ELECTRONICS FUNCTIONS TO FT. MONMOUTH, NJ; AND THE SOLDIER SYSTEM FUNCTIONS TO NATICK, MA. MOVE SSDC FROM LEASE SPACE IN HUNTSVILLE, AL ONTO EXISTING SPACE AT REDSTONE ARSENAL. DO NOT MOVE SIMA.

**ANALYST: Cathy S. Polmateer, OCSA (DACS-TABS)**

**"ADD" CONTENTS**

**TAB A - NEW COBRA REPORTS**

**TAB B - DBRAC TASKING LETTER FOR "ADDS"**

**TAB C - SUPPORTING DOCUMENTATION FOR  
DECISIONS**



**NEW COBRA REPORTS**

**TAB A**

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Starting Year : 1996  
 Final Year : 1998  
 ROI Year : Never

NPV in 2015(\$K): 74,826  
 1-Time Cost(\$K): 45,120

Net Costs (\$K) Constant Dollars								
	1996	1997	1998	1999	2000	2001	Total	Beyond
	----	----	----	----	----	----	----	----
MilCon	10,672	17,299	0	0	0	0	27,972	0
Person	0	0	1,972	2,902	4,834	6,766	16,475	7,686
Overhd	794	-79	2,138	-3,169	-3,809	-4,482	-8,607	-4,861
Moving	0	0	9,802	0	0	0	9,802	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	3,631	0	0	0	3,631	0
<b>TOTAL</b>	<b>11,466</b>	<b>17,220</b>	<b>17,544</b>	<b>-266</b>	<b>1,025</b>	<b>2,284</b>	<b>49,273</b>	<b>2,824</b>
	1996	1997	1998	1999	2000	2001	Total	
	----	----	----	----	----	----	----	
<b>POSITIONS ELIMINATED</b>								
Off	0	0	0	0	0	0	0	
Enl	0	0	0	0	0	0	0	
Civ	0	0	0	0	0	0	0	
TOT	0	0	0	0	0	0	0	
<b>POSITIONS REALIGNED</b>								
Off	0	0	36	0	0	0	36	
Enl	0	0	2	0	0	0	2	
Stu	0	0	0	0	0	0	0	
Civ	0	0	1,382	0	0	0	1,382	
TOT	0	0	1,420	0	0	0	1,420	

Summary:

ESTABLISH AN AVIATION COMMAND IN ST. LOUIS WITH FUNCTIONS OF MATERIEL MANAGEMENT, ACQUISITION, RESEARCH & DEVELOPMENT AND THE ASSOCIATED ADMIN SUPPORT. THE PEO-AVIATION WOULD ALSO REMAIN AT THE FEDERAL CENTER.  
 REALIGN AUTOMOTIVE FUNCTIONS TO DETROIT ARSENAL, MI; COMMUNICATIONS-ELECTRONIC FUNCTIONS TO FORT MONMOUTH, NJ; AND SOLDIER FUNCTIONS TO NATICK, MA.  
 MOVE HQ SSDC FROM LEASE SPACE IN HUNTSVILLE, ALL ONTO EXISTING SPACE AT REDSTONE ARSENAL.  
 SOURCE: COMMISSION STAFF AND "ADDS HEARING"

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	10,672	17,299	0	0	0	0	27,972	0
Person	0	0	2,278	3,208	5,140	7,072	17,699	7,992
Overhd	1,091	818	3,630	3,016	3,016	3,016	14,588	3,016
Moving	0	0	9,806	0	0	0	9,806	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	3,631	0	0	0	3,631	0
<b>TOTAL</b>	<b>11,763</b>	<b>18,117</b>	<b>19,346</b>	<b>6,225</b>	<b>8,156</b>	<b>10,088</b>	<b>73,696</b>	<b>11,008</b>

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	0	0	306	306	306	306	1,224	306
Overhd	297	897	1,493	6,185	6,825	7,499	23,195	7,877
Moving	0	0	3	0	0	0	3	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>297</b>	<b>897</b>	<b>1,802</b>	<b>6,491</b>	<b>7,131</b>	<b>7,805</b>	<b>24,422</b>	<b>8,183</b>

NET PRESENT VALUES REPORT (COBRA v5.08)  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
1996	11,466,333	11,311,850	11,311,850
1997	17,220,377	16,533,694	27,845,545
1998	17,543,913	16,393,508	44,239,052
1999	-266,543	-242,399	43,996,653
2000	1,025,433	907,588	44,904,242
2001	2,283,855	1,967,290	46,871,532
2002	2,824,213	2,367,640	49,239,171
2003	2,824,213	2,304,272	51,543,443
2004	2,824,213	2,242,601	53,786,044
2005	2,824,213	2,182,580	55,968,624
2006	2,824,213	2,124,165	58,092,789
2007	2,824,213	2,067,314	60,160,103
2008	2,824,213	2,011,984	62,172,088
2009	2,824,213	1,958,136	64,130,223
2010	2,824,213	1,905,728	66,035,952
2011	2,824,213	1,854,723	67,890,675
2012	2,824,213	1,805,083	69,695,759
2013	2,824,213	1,756,772	71,452,531
2014	2,824,213	1,709,754	73,162,285
2015	2,824,213	1,663,994	74,826,279

TOTAL ONE-TIME COST REPORT (COBRA v5.08) - Page 1/7  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

(All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	26,843,290	
Family Housing Construction	0	
Information Management Account	1,128,329	
Land Purchases	0	
<b>Total - Construction</b>		<b>27,971,620</b>
<b>Personnel</b>		
Civilian RIF	520,237	
Civilian Early Retirement	198,711	
Civilian New Hires	378,169	
Eliminated Military PCS	0	
Unemployment	90,828	
<b>Total - Personnel</b>		<b>1,187,946</b>
<b>Overhead</b>		
Program Planning Support	2,521,728	
Mothball / Shutdown	1,250	
<b>Total - Overhead</b>		<b>2,522,978</b>
<b>Moving</b>		
Civilian Moving	9,475,909	
Civilian PPS	0	
Military Moving	12,707	
Freight	317,111	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>9,805,727</b>
<b>Other</b>		
HAP / RSE	820,436	
Environmental Mitigation Costs	0	
One-Time Unique Costs	2,811,000	
<b>Total - Other</b>		<b>3,631,436</b>
<b>Total One-Time Costs</b>		<b>45,119,707</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	3,217	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>3,217</b>
<b>Total Net One-Time Costs</b>		<b>45,116,490</b>

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, MO  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
<b>Total - Construction</b>		<b>0</b>
<b>Personnel</b>		
Civilian RIF	520,237	
Civilian Early Retirement	198,711	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	90,828	
<b>Total - Personnel</b>		<b>809,777</b>
<b>Overhead</b>		
Program Planning Support	412,481	
Mothball / Shutdown	0	
<b>Total - Overhead</b>		<b>412,481</b>
<b>Moving</b>		
Civilian Moving	9,475,909	
Civilian PPS	0	
Military Moving	12,707	
Freight	84,034	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>9,572,650</b>
<b>Other</b>		
HAP / RSE	820,436	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		<b>820,436</b>
<b>Total One-Time Costs</b>		<b>11,615,343</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	3,217	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>3,217</b>
<b>Total Net One-Time Costs</b>		<b>11,612,126</b>

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: DETROIT ARSENAL, MI  
 (All values in Dollars)

Category	Cost	Sub-Total
-----	-----	-----
Construction		
Military Construction	2,863,059	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		2,863,059
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	60,995	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		60,995
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
-----	-----	-----
Total One-Time Costs		2,924,054
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
-----	-----	-----
Total Net One-Time Costs		2,924,054

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FORT MONMOUTH, NJ  
 (All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	5,132,510	
Family Housing Construction	0	
Information Management Account	510,867	
Land Purchases	0	
Total - Construction		5,643,377
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	66,540	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		66,540
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		5,709,917
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		5,709,917



Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	5,357,108	
Family Housing Construction	0	
Information Management Account	533,222	
Land Purchases	0	
<b>Total - Construction</b>		<b>5,890,330</b>
<b>Personnel</b>		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	64,322	
Eliminated Military PCS	0	
Unemployment	0	
<b>Total - Personnel</b>		<b>64,322</b>
<b>Overhead</b>		
Program Planning Support	0	
Mothball / Shutdown	0	
<b>Total - Overhead</b>		<b>0</b>
<b>Moving</b>		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>0</b>
<b>Other</b>		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		<b>0</b>
<b>Total One-Time Costs</b>		<b>5,954,652</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>0</b>
<b>Total Net One-Time Costs</b>		<b>5,954,652</b>

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: REDSTONE ARSENAL, AL  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	13,490,613	
Family Housing Construction	0	
Information Management Account	84,240	
Land Purchases	0	
<b>Total - Construction</b>		<b>13,574,853</b>
<b>Personnel</b>		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
<b>Total - Personnel</b>		<b>0</b>
<b>Overhead</b>		
Program Planning Support	2,109,247	
Mothball / Shutdown	0	
<b>Total - Overhead</b>		<b>2,109,247</b>
<b>Moving</b>		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	233,077	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>233,077</b>
<b>Other</b>		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	2,811,000	
<b>Total - Other</b>		<b>2,811,000</b>
<b>Total One-Time Costs</b>		<b>18,728,178</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>0</b>
<b>Total Net One-Time Costs</b>		<b>18,728,178</b>

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSSC, HUNTSVILLE, AL  
 (All values in Dollars)

Category	Cost	Sub-Total
<b>Construction</b>		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
<b>Total - Construction</b>		<b>0</b>
<b>Personnel</b>		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	186,312	
Eliminated Military PCS	0	
Unemployment	0	
<b>Total - Personnel</b>		<b>186,312</b>
<b>Overhead</b>		
Program Planning Support	0	
Mothball / Shutdown	1,250	
<b>Total - Overhead</b>		<b>1,250</b>
<b>Moving</b>		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
<b>Total - Moving</b>		<b>0</b>
<b>Other</b>		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
<b>Total - Other</b>		<b>0</b>
<b>Total One-Time Costs</b>		<b>187,562</b>
<b>One-Time Savings</b>		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
<b>Total One-Time Savings</b>		<b>0</b>
<b>Total Net One-Time Costs</b>		<b>187,562</b>

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

All Costs in \$K

Base Name	Total MilCon	IMA Cost	Land Purch	Cost Avoid	Total Cost
ATCOM, ST. LOUIS	0	0	0	0	0
DETROIT ARSENAL	2,863	0	0	0	2,863
FORT MONMOUTH	5,132	511	0	0	5,643
NATICK RDEC	5,357	533	0	0	5,890
REDSTONE ARSENAL	13,491	84	0	0	13,575
HQ SSSC, HUNTSVILLE	0	0	0	0	0
Totals:	26,843	1,128	0	0	27,972

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: DETROIT ARSENAL, MI

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
ADMINISTRATIVE	ADMIN	24,900	2,863	0	0	2,863

Total Construction Cost:	2,863
+ Info Management Account:	0
+ Land Purchases:	0
- Construction Cost Avoid:	0
TOTAL:	2,863

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: FORT MONMOUTH, NJ

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
GEN PURPOSE ADMIN	ADMIN	0	0	27,000	5,132	5,132

Total Construction Cost:	5,132
+ Info Management Account:	511
+ Land Purchases:	0
- Construction Cost Avoid:	0

TOTAL: 5,643

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: NATICK RDEC, MA

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
ADMINISTRATIVE	ADMIN	0	0	26,200	5,357	5,357

Total Construction Cost:	5,357
+ Info Management Account:	533
+ Land Purchases:	0
- Construction Cost Avoid:	0
<b>TOTAL:</b>	<b>5,890</b>

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

MilCon for Base: REDSTONE ARSENAL, AL

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
ADMINISTRATIVE	ADMIN	172,000	12,644	0	0	12,644
CHILD DAY CARE	CHILD	0	0	6,000	846	846

Total Construction Cost:	13,491
+ Info Management Account:	84
+ Land Purchases:	0
- Construction Cost Avoid:	0
TOTAL:	13,575

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.



PERSONNEL SUMMARY REPORT (COBRA v5.08)  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL SUMMARY FOR: ATCOM, ST. LOUIS, MO

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
142	80	0	3,784

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	-56	-47	0	0	0	-103
TOTAL	0	-56	-47	0	0	0	-103

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
142	80	0	3,681

PERSONNEL REALIGNMENTS:

To Base: DETROIT ARSENAL, MI

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	154	0	0	0	154
TOTAL	0	0	154	0	0	0	154

To Base: FORT MONMOUTH, NJ

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	167	0	0	0	167
TOTAL	0	0	167	0	0	0	167

To Base: NATICK RDEC, MA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	160	0	0	0	160
TOTAL	0	0	162	0	0	0	162

TOTAL PERSONNEL REALIGNMENTS (Out of ATCOM, ST. LOUIS, MO):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	481	0	0	0	481
TOTAL	0	0	483	0	0	0	483

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
140	80	0	3,200

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL SUMMARY FOR: DETROIT ARSENAL, MI

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
143	41	0	3,820

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	-28	-121	-21	0	10	-160
TOTAL	0	-28	-121	-21	0	10	-160

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
143	41	0	3,660

PERSONNEL REALIGNMENTS:

From Base: ATCOM, ST. LOUIS, MO

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	154	0	0	0	154
TOTAL	0	0	154	0	0	0	154

TOTAL PERSONNEL REALIGNMENTS (Into DETROIT ARSENAL, MI):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	154	0	0	0	154
TOTAL	0	0	154	0	0	0	154

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
143	41	0	3,814

PERSONNEL SUMMARY FOR: FORT MONMOUTH, NJ

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
298	351	270	6,761

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	17	-3	0	0	0	14
Enlisted	0	226	0	0	0	0	226
Students	0	0	0	0	0	0	0
Civilians	0	-411	-182	-92	0	0	-685
TOTAL	0	-168	-185	-92	0	0	-445

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
312	577	270	6,076

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

PERSONNEL REALIGNMENTS:

From Base: ATCOM, ST. LOUIS, MO

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	167	0	0	0	167
TOTAL	0	0	167	0	0	0	167

TOTAL PERSONNEL REALIGNMENTS (Into FORT MONMOUTH, NJ):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	167	0	0	0	167
TOTAL	0	0	167	0	0	0	167

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
312	577	270	6,243

PERSONNEL SUMMARY FOR: NATICK RDEC, MA

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
37	83	0	1,020

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	-4	-3	-18	0	0	-25
TOTAL	0	-4	-3	-18	0	0	-25

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
37	83	0	995

PERSONNEL REALIGNMENTS:

From Base: ATCOM, ST. LOUIS, MO

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	160	0	0	0	160
TOTAL	0	0	162	0	0	0	162

TOTAL PERSONNEL REALIGNMENTS (Into NATICK RDEC, MA):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	2	0	0	0	2
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	160	0	0	0	160
TOTAL	0	0	162	0	0	0	162

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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
39	83	0	1,155

PERSONNEL SUMMARY FOR: REDSTONE ARSENAL, AL

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
323	965	1,049	10,747

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	1	0	0	0	1
Enlisted	0	0	0	0	0	0	0
Students	0	68	-28	0	0	0	40
Civilians	0	-295	-106	-140	0	0	-541
TOTAL	0	-227	-133	-140	0	0	-500

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
324	965	1,089	10,206

PERSONNEL REALIGNMENTS:  
 To Base: HQ SSDC, HUNTSVILLE, AL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	34	0	0	0	34
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	0	901	0	0	0	901
TOTAL	0	0	937	0	0	0	937

TOTAL PERSONNEL REALIGNMENTS (Out of REDSTONE ARSENAL, AL):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	34	0	0	0	34
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	0	901	0	0	0	901
TOTAL	0	0	937	0	0	0	937

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
290	963	1,089	9,305

PERSONNEL SUMMARY FOR: HQ SSDC, HUNTSVILLE, AL

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
34	2	0	933

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	-38	-36	-35	0	0	-109
TOTAL	0	-38	-36	-35	0	0	-109

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
----- 34	----- 2	----- 0	----- 824

PERSONNEL REALIGNMENTS:

From Base: REDSTONE ARSENAL, AL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	34	0	0	0	34
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	0	901	0	0	0	901
TOTAL	0	0	937	0	0	0	937

TOTAL PERSONNEL REALIGNMENTS (Into HQ SSSC, HUNTSVILLE, AL):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	34	0	0	0	34
Enlisted	0	0	2	0	0	0	2
Students	0	0	0	0	0	0	0
Civilians	0	0	901	0	0	0	901
TOTAL	0	0	937	0	0	0	937

SCENARIO POSITION CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	42	42	42	42	168
TOTAL	0	0	42	42	42	42	168

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
----- 68	----- 4	----- 0	----- 1,893

TOTAL PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 1/7  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	1,382	0	0	0	1382
Early Retirement*	10.00%	0	0	48	0	0	0	48
Regular Retirement*	5.00%	0	0	24	0	0	0	24
Civilian Turnover*	15.00%	0	0	72	0	0	0	72
Civs Not Moving (RIFs)*+		0	0	29	0	0	0	29
Civilians Moving (the remainder)		0	0	1,209	0	0	0	1209
Civilian Positions Available		0	0	173	0	0	0	173
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*+		0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	1,382	0	0	0	1382
Civilians Moving		0	0	1,209	0	0	0	1209
New Civilians Hired		0	0	173	0	0	0	173
Other Civilian Additions		0	0	42	42	42	42	168
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	48	0	0	0	48
TOTAL CIVILIAN RIFS		0	0	29	0	0	0	29
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	215	42	42	42	341

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

+ The Percentage of Civilians Not Willing to Move (Voluntary RIFs) varies from base to base.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

PERSONNEL IMPACT REPORT (COBRA v5.08) - Page 2/7  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, MO	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	481	0	0	0	481
Early Retirement*	10.00%	0	0	48	0	0	0	48
Regular Retirement*	5.00%	0	0	24	0	0	0	24
Civilian Turnover*	15.00%	0	0	72	0	0	0	72
Civs Not Moving (RIFs)*	6.00%	0	0	29	0	0	0	29
Civilians Moving (the remainder)		0	0	308	0	0	0	308
Civilian Positions Available		0	0	173	0	0	0	173
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	48	0	0	0	48
TOTAL CIVILIAN RIFs		0	0	29	0	0	0	29
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: DETROIT ARSENAL, MI	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	154	0	0	0	154
Civilians Moving		0	0	99	0	0	0	99
New Civilians Hired		0	0	55	0	0	0	55
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFs		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	55	0	0	0	55

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%



Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FORT MONMOUTH, NJ	Rate	1996	1997	1998	1999	2000	2001	Total
<b>CIVILIAN POSITIONS REALIGNING OUT</b>								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS ELIMINATED</b>								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS REALIGNING IN</b>								
Civilians Moving		0	0	167	0	0	0	167
New Civilians Hired		0	0	60	0	0	0	60
Other Civilian Additions		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN EARLY RETIRMENTS</b>								
TOTAL CIVILIAN RIFs		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	60	0	0	0	60

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA	Rate	1996	1997	1998	1999	2000	2001	Total
<b>CIVILIAN POSITIONS REALIGNING OUT</b>								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS ELIMINATED</b>								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
<b>CIVILIAN POSITIONS REALIGNING IN</b>								
Civilians Moving		0	0	160	0	0	0	160
New Civilians Hired		0	0	58	0	0	0	58
Other Civilian Additions		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN EARLY RETIRMENTS</b>								
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN RIFs</b>								
TOTAL CIVILIAN RIFs		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN PRIORITY PLACEMENTS#</b>								
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
<b>TOTAL CIVILIAN NEW HIRES</b>								
TOTAL CIVILIAN NEW HIRES		0	0	58	0	0	0	58

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: REDSTONE ARSENAL, AL	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	901	0	0	0	901
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	901	0	0	0	901
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSSC, HUNTSVILLE, AL	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	901	0	0	0	901
Civilians Moving		0	0	901	0	0	0	901
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	42	42	42	42	168
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	42	42	42	42	168

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, MO

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	66.67%	0	0.00%	0.00%
1997	0	0.00%	33.33%	0	0.00%	0.00%
1998	0	0.00%	0.00%	483	100.00%	100.00%
1999	0	0.00%	0.00%	0	0.00%	0.00%
2000	0	0.00%	0.00%	0	0.00%	0.00%
2001	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	483	100.00%	100.00%

Base: DETROIT ARSENAL, MI

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	154	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	154	100.00%	100.00%	0	0.00%	100.00%

Base: FORT MONMOUTH, NJ

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	167	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	167	100.00%	100.00%	0	0.00%	100.00%

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	100.00%	0	0.00%	16.67%
1998	162	100.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	0.00%	0	0.00%	16.67%
2000	0	0.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	162	100.00%	100.00%	0	0.00%	100.00%

Base: REDSTONE ARSENAL, AL

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	66.67%	0	0.00%	0.00%
1997	0	0.00%	33.33%	0	0.00%	0.00%
1998	0	0.00%	0.00%	937	100.00%	100.00%
1999	0	0.00%	0.00%	0	0.00%	0.00%
2000	0	0.00%	0.00%	0	0.00%	0.00%
2001	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	937	100.00%	100.00%

Base: HQ SSSC, HUNTSVILLE, AL

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	88.60%	0	0.00%	16.67%
1998	979	88.60%	3.80%	0	0.00%	16.67%
1999	42	3.80%	3.80%	0	0.00%	16.67%
2000	42	3.80%	3.80%	0	0.00%	16.67%
2001	42	3.80%	0.00%	0	0.00%	16.67%
TOTALS	1105	100.00%	100.00%	0	0.00%	100.00%

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME COSTS -----(\$K)-----	1996 -----	1997 -----	1998 -----	1999 -----	2000 -----	2001 -----	Total -----
CONSTRUCTION							
MILCON	10,616	16,227	0	0	0	0	26,843
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	0	520	0	0	0	520
Civ Retire	0	0	199	0	0	0	199
CIV MOVING							
Per Diem	0	0	1,200	0	0	0	1,200
POV Miles	0	0	50	0	0	0	50
Home Purch	0	0	3,416	0	0	0	3,416
HHG	0	0	2,116	0	0	0	2,116
Misc	0	0	215	0	0	0	215
House Hunt	0	0	867	0	0	0	867
PPS	0	0	0	0	0	0	0
RITA	0	0	1,610	0	0	0	1,610
FREIGHT							
Packing	0	0	310	0	0	0	310
Freight	0	0	7	0	0	0	7
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	91	0	0	0	91
OTHER							
Program Plan	1,090	818	613	0	0	0	2,522
Shutdown	0	0	0	0	0	0	1
New Hire	0	0	238	46	46	46	378
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	1	0	0	0	1
POV Miles	0	0	0	0	0	0	0
HHG	0	0	10	0	0	0	10
Misc	0	0	1	0	0	0	1
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	820	0	0	0	820
Environmental	0	0	0	0	0	0	0
Info Manage	56	1,072	0	0	0	0	1,128
1-Time Other	0	0	2,811	0	0	0	2,811
TOTAL ONE-TIME	11,763	18,117	15,099	47	47	47	45,120

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/21  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

RECURRINGCOSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	-0	-0	246	246	246	246	984	246
BOS	0	0	2,771	2,770	2,770	2,770	11,081	2,770
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	966	2,898	4,830	6,762	15,455	7,728
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	264	264	264	264	1,056	264
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-0	-0	4,247	6,178	8,110	10,042	28,576	11,008
TOTAL COST	11,763	18,117	19,346	6,225	8,156	10,088	73,696	11,008
ONE-TIME SAVES -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	3	0	0	0	3	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	3	0	0	0	3	
RECURRINGSAVES -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	297	897	1,493	2,114	2,754	3,428	10,983	3,807
BOS	0	0	0	4,071	4,071	4,071	12,212	4,071
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	306	306	306	306	1,224	306
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	297	897	1,799	6,491	7,131	7,805	24,419	8,183
TOTAL SAVINGS	297	897	1,802	6,491	7,131	7,805	24,422	8,183



TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME NET ----(\$K)----	1996 ----	1997 ----	1998 ----	1999 ----	2000 ----	2001 ----	Total -----	
CONSTRUCTION								
MILCON	10,616	16,227	0	0	0	0	26,843	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	719	0	0	0	719	
Civ Moving	0	0	9,793	0	0	0	9,793	
Other	1,091	818	943	47	47	47	2,992	
MIL PERSONNEL								
Mil Moving	0	0	9	0	0	0	9	
OTHER								
HAP / RSE	0	0	820	0	0	0	820	
Environmental	0	0	0	0	0	0	0	
Info Manage	56	1,072	0	0	0	0	1,128	
1-Time Other	0	0	2,811	0	0	0	2,811	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	11,763	18,117	15,096	47	47	47	45,116	
RECURRING NET ----(\$K)----	1996 ----	1997 ----	1998 ----	1999 ----	2000 ----	2001 ----	Total -----	Beyond -----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	-297	-897	-1,247	-1,868	-2,508	-3,182	-9,999	-3,561
BOS	0	0	2,771	-1,301	-1,301	-1,301	-1,131	-1,301
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	966	2,898	4,830	6,762	15,455	7,728
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	-42	-42	-42	-42	-168	-42
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-297	-897	2,448	-313	979	2,237	4,157	2,824
TOTAL NET COST	11,466	17,220	17,544	-266	1,025	2,284	49,273	2,824

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 4/21  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, MO

ONE-TIME COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	520	0	0	0	520
Civ Retire	0	0	199	0	0	0	199
CIV MOVING							
Per Diem	0	0	1,200	0	0	0	1,200
POV Miles	0	0	50	0	0	0	50
Home Purch	0	0	3,416	0	0	0	3,416
HHG	0	0	2,116	0	0	0	2,116
Misc	0	0	215	0	0	0	215
House Hunt	0	0	867	0	0	0	867
PPS	0	0	0	0	0	0	0
RITA	0	0	1,610	0	0	0	1,610
FREIGHT							
Packing	0	0	77	0	0	0	77
Freight	0	0	7	0	0	0	7
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	91	0	0	0	91
OTHER							
Program Plan	178	134	100	0	0	0	412
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	1	0	0	0	1
POV Miles	0	0	0	0	0	0	0
HHG	0	0	10	0	0	0	10
Misc	0	0	1	0	0	0	1
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	820	0	0	0	820
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	178	134	11,303	0	0	0	11,615

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 5/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, MO

RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
En1 Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
 TOTAL COSTS	 178	 134	 11,303	 0	 0	 0	 11,615	 0
 ONE-TIME SAVES	 1996	 1997	 1998	 1999	 2000	 2001	 Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	3	0	0	0	3	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	3	0	0	0	3	
 RECURRINGSAVES	 1996	 1997	 1998	 1999	 2000	 2001	 Total	 Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	992	992	992	2,977	992
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
En1 Salary	0	0	0	0	0	0	0	0
House Allow	0	0	18	18	18	18	73	18
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	18	1,011	1,011	1,011	3,050	1,011
 TOTAL SAVINGS	 0	 0	 21	 1,011	 1,011	 1,011	 3,054	 1,011

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 6/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: ATCOM, ST. LOUIS, MO

ONE-TIME NET -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	
<b>CONSTRUCTION</b>								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	0	719	0	0	0	719	
Civ Moving	0	0	9,560	0	0	0	9,560	
Other	178	134	191	0	0	0	503	
<b>MIL PERSONNEL</b>								
Mil Moving	0	0	9	0	0	0	9	
<b>OTHER</b>								
HAP / RSE	0	0	820	0	0	0	820	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>178</b>	<b>134</b>	<b>11,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,612</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	1996	1997	1998	1999	2000	2001	Total	Beyond
<b>FAM HOUSE OPS</b>								
O&M	0	0	0	0	0	0	0	0
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	-992	-992	-992	-2,977	-992
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
<b>CHAMPUS</b>								
MIL PERSONNEL	0	0	0	0	0	0	0	0
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	-18	-18	-18	-18	-73	-18
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>0</b>	<b>-18</b>	<b>-1,011</b>	<b>-1,011</b>	<b>-1,011</b>	<b>-3,050</b>	<b>-1,011</b>
<b>TOTAL NET COST</b>	<b>178</b>	<b>134</b>	<b>11,282</b>	<b>-1,011</b>	<b>-1,011</b>	<b>-1,011</b>	<b>8,561</b>	<b>-1,011</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 7/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: DETROIT ARSENAL, MI	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION							
MILCON	260	2,603	0	0	0	0	2,863
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	61	0	0	0	61
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	260	2,603	61	0	0	0	2,924



APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 9/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: DETROIT ARSENAL, MI	1996	1997	1998	1999	2000	2001	Total	
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	
CONSTRUCTION								
MILCON	260	2,603	0	0	0	0	2,863	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	61	0	0	0	61	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	260	2,603	61	0	0	0	2,924	
RECURRING NET	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	-0	-0	-0	-0	-0	-0	-0	-0
BOS	0	0	530	530	530	530	2,121	530
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-0	-0	530	530	530	530	2,121	530
TOTAL NET COST	260	2,603	591	530	530	530	5,045	530

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 10/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FORT MONMOUTH, NJ

ONE-TIME COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	466	4,666	0	0	0	0	5,132
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	66	0	0	0	66
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	511	0	0	0	0	511
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	466	5,177	66	0	0	0	5,710





APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 12/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: FORT MONMOUTH, NJ								
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
<b>CONSTRUCTION</b>								
MILCON	466	4,666	0	0	0	0	5,132	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	66	0	0	0	66	
<b>MIL PERSONNEL</b>								
Mil Moving	0	0	0	0	0	0	0	
<b>OTHER</b>								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	511	0	0	0	0	511	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>466</b>	<b>5,177</b>	<b>66</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,710</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	----	----	----	----	----	----	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
RPMA	0	0	73	73	73	73	292	73
BOS	0	0	702	702	702	702	2,810	702
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>0</b>	<b>775</b>	<b>775</b>	<b>775</b>	<b>775</b>	<b>3,102</b>	<b>775</b>
<b>TOTAL NET COST</b>	<b>466</b>	<b>5,177</b>	<b>842</b>	<b>775</b>	<b>775</b>	<b>775</b>	<b>8,812</b>	<b>775</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 13/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA

ONE-TIME COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	487	4,870	0	0	0	0	5,357
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	64	0	0	0	64
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	533	0	0	0	0	533
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	487	5,403	64	0	0	0	5,955



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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: NATICK RDEC, MA								
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	487	4,870	0	0	0	0	5,357	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	64	0	0	0	64	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	533	0	0	0	0	533	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	487	5,403	64	0	0	0	5,955	
RECURRING NET	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	173	173	173	173	692	173
BOS	0	0	1,538	1,537	1,537	1,537	6,150	1,537
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	26	26	26	26	105	26
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	1,737	1,736	1,736	1,736	6,947	1,736
TOTAL NET COST	487	5,403	1,802	1,736	1,736	1,736	12,902	1,736

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 16/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: REDSTONE ARSENAL, AL	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION							
MILCON	9,402	4,088	0	0	0	0	13,491
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	233	0	0	0	233
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	912	684	513	0	0	0	2,109
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	56	28	0	0	0	0	84
1-Time Other	0	0	2,811	0	0	0	2,811
TOTAL ONE-TIME	10,371	4,800	3,557	0	0	0	18,728

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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: REDSTONE ARSENAL, AL

RECURRING COSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
En1 Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
<b>TOTAL COSTS</b>	<b>10,371</b>	<b>4,800</b>	<b>3,557</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,728</b>	<b>0</b>
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRING SAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	-13	-13	-13	-13	-53	-13
BOS	0	0	0	3,078	3,078	3,078	9,235	3,078
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
En1 Salary	0	0	0	0	0	0	0	0
House Allow	0	0	288	288	288	288	1,150	288
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	274	3,353	3,353	3,353	10,332	3,353
<b>TOTAL SAVINGS</b>	<b>0</b>	<b>0</b>	<b>274</b>	<b>3,353</b>	<b>3,353</b>	<b>3,353</b>	<b>10,332</b>	<b>3,353</b>

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 18/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: REDSTONE ARSENAL, AL								
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	9,402	4,088	0	0	0	0	13,491	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	233	0	0	0	233	
Other	912	684	513	0	0	0	2,109	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	56	28	0	0	0	0	84	
1-Time Other	0	0	2,811	0	0	0	2,811	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	10,371	4,800	3,557	0	0	0	18,728	
RECURRING NET	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	13	13	13	13	53	13
BOS	0	0	0	-3,078	-3,078	-3,078	-9,235	-3,078
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	-288	-288	-288	-288	-1,150	-288
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	-274	-3,353	-3,353	-3,353	-10,332	-3,353
TOTAL NET COST	10,371	4,800	3,283	-3,353	-3,353	-3,353	8,396	-3,353



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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSDC, HUNTSVILLE, AL	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS	-----	-----	-----	-----	-----	-----	-----
-----(\$K)-----							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	1
New Hires	0	0	46	46	46	46	186
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	47	47	47	47	187

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 20/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSSC, HUNTSVILLE, AL

RECURRING COSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	966	2,898	4,830	6,762	15,455	7,728
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	238	238	238	238	951	238
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	966	2,898	4,830	6,762	16,406	7,965
TOTAL COSTS	0	0	1,250	3,182	5,114	7,046	16,594	7,965
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRING SAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	-----	-----	-----	-----	-----	-----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	297	897	1,506	2,128	2,768	3,441	11,036	3,820
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	297	897	1,506	2,128	2,768	3,441	11,036	3,820
TOTAL SAVINGS	297	897	1,506	2,128	2,768	3,441	11,036	3,820

APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 21/21  
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Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base: HQ SSSC, HUNTSVILLE, AL								
ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
<b>CONSTRUCTION</b>								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	47	47	47	47	187	
<b>MIL PERSONNEL</b>								
Mil Moving	0	0	0	0	0	0	0	
<b>OTHER</b>								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>0</b>	<b>0</b>	<b>47</b>	<b>47</b>	<b>47</b>	<b>47</b>	<b>187</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	-----	-----	-----	-----	-----	-----	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
RPMA	-297	-897	-1,506	-2,128	-2,768	-3,441	-11,036	-3,820
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	966	2,898	4,830	6,762	15,455	7,728
CHAMPUS	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	238	238	238	238	951	238
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>-297</b>	<b>-897</b>	<b>-302</b>	<b>1,008</b>	<b>2,300</b>	<b>3,558</b>	<b>5,370</b>	<b>4,145</b>
<b>TOTAL NET COST</b>	<b>-297</b>	<b>-896</b>	<b>-255</b>	<b>1,055</b>	<b>2,346</b>	<b>3,605</b>	<b>5,557</b>	<b>4,145</b>

PERSONNEL, SF, RPMA, AND BOS DELTAS (COBRA v5.08)  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Base	Personnel		SF		
	Change	%Change	Change	%Change	Chg/Per
ATCOM, ST. LOUIS	-483	-12%	0	0%	0
DETROIT ARSENAL	154	4%	0	0%	0
FORT MONMOUTH	167	2%	27,000	1%	162
NATICK RDEC	162	15%	26,200	4%	162
REDSTONE ARSENAL	-937	-7%	6,000	0%	-6
HQ SSSC, HUNTSVILLE	1,105	128%	-1,000	-100%	-1

Base	RPMA(\$)			BOS(\$)		
	Change	%Change	Chg/Per	Change	%Change	Chg/Per
ATCOM, ST. LOUIS	0	0%	0	-992,402	-7%	2,055
DETROIT ARSENAL	-0	0%	-0	530,241	2%	3,443
FORT MONMOUTH	72,952	1%	437	702,549	1%	4,207
NATICK RDEC	172,963	3%	1,068	1,537,333	8%	9,490
REDSTONE ARSENAL	13,329	0%	-14	-3,078,432	-4%	3,285
HQ SSSC, HUNTSVILLE	-3,820,000	-100%	-3,457	0	0%	0

Base	RPMABOS(\$)		
	Change	%Change	Chg/Per
ATCOM, ST. LOUIS	-992,402	-4%	2,055
DETROIT ARSENAL	530,241	2%	3,443
FORT MONMOUTH	775,501	1%	4,644
NATICK RDEC	1,710,296	7%	10,557
REDSTONE ARSENAL	-3,065,103	-3%	3,271
HQ SSSC, HUNTSVILLE	-3,820,000	-113%	-3,457

RPMA/BOS CHANGE REPORT (COBRA v5.08)  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

Net Change(\$K)	1996	1997	1998	1999	2000	2001	Total	Beyond
RPMA Change	-297	-897	-1,247	-1,868	-2,508	-3,182	-9,999	-3,561
BOS Change	0	0	2,771	-1,301	-1,301	-1,301	-1,131	-1,301
Housing Change	0	0	0	0	0	0	0	0
<b>TOTAL CHANGES</b>	<b>-297</b>	<b>-897</b>	<b>1,524</b>	<b>-3,169</b>	<b>-3,809</b>	<b>-4,483</b>	<b>-11,130</b>	<b>-4,861</b>

INPUT DATA REPORT (COBRA v5.08)  
 Data As Of 11:17 05/16/1995, Report Created 07:48 05/24/1995

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: Yes

Base Name	Strategy:
-----	-----
ATCOM, ST. LOUIS, MO	Realignment
DETROIT ARSENAL, MI	Realignment
FORT MONMOUTH, NJ	Realignment
NATICK RDEC, MA	Realignment
REDSTONE ARSENAL, AL	Realignment
HQ SSSC, HUNTSVILLE, AL	Realignment

Summary:

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 ESTABLISH AN AVIATION COMMAND IN ST. LOUIS WITH FUNCTIONS OF MATERIEL MANAGEMENT, ACQUISITION, RESEARCH & DEVELOPMENT AND THE ASSOCIATED ADMIN SUPPORT. THE PEO-AVIATION WOULD ALSO REMAIN AT THE FEDERAL CENTER.  
 REALIGN AUTOMOTIVE FUNCTIONS TO DETROIT ARSENAL, MI; COMMUNICATIONS-ELECTRONIC FUNCTIONS TO FORT MONMOUTH, NJ; AND SOLDIER FUNCTIONS TO NATICK, MA.  
 MOVE HQ SSSC FROM LEASE SPACE IN HUNTSVILLE, ALL ONTO EXISTING SPACE AT REDSTONE ARSENAL.  
 SOURCE: COMMISSION STAFF AND "ADDS HEARING"

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
ATCOM, ST. LOUIS, MO	DETROIT ARSENAL, MI	534 mi
ATCOM, ST. LOUIS, MO	FORT MONMOUTH, NJ	965 mi
ATCOM, ST. LOUIS, MO	NATICK RDEC, MA	1,207 mi
REDSTONE ARSENAL, AL	HQ SSSC, HUNTSVILLE, AL	10 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from ATCOM, ST. LOUIS, MO to DETROIT ARSENAL, MI

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	154	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

Transfers from ATCOM, ST. LOUIS, MO to FORT MONMOUTH, NJ

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	167	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from ATCOM, ST. LOUIS, MO to NATICK RDEC, MA

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	2	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	160	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

Transfers from REDSTONE ARSENAL, AL to HQ SSDC, HUNTSVILLE, AL

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	34	0	0	0
Enlisted Positions:	0	0	2	0	0	0
Civilian Positions:	0	0	901	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Mil Light Vehic (tons):	0	0	0	0	0	0
Heavy/Spec Vehic (tons):	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: ATCOM, ST. LOUIS, MO

Total Officer Employees:	142	RPMA Non-Payroll (\$K/Year):	8,320
Total Enlisted Employees:	80	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	14,794
Total Civilian Employees:	3,784	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.02
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	121	Activity Code:	2979J
Enlisted VHA (\$/Month):	77	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	112	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: DETROIT ARSENAL, MI

Total Officer Employees:	143	RPMA Non-Payroll (\$K/Year):	8,383
Total Enlisted Employees:	41	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	25,763
Total Civilian Employees:	3,820	BOS Payroll (\$K/Year):	18,113
Mil Families Living On Base:	3.0%	Family Housing (\$K/Year):	6,956
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.22
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	2,905	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	264	Activity Code:	26155
Enlisted VHA (\$/Month):	75	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	117	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: FORT MONMOUTH, NJ

Total Officer Employees:	298	RPMA Non-Payroll (\$K/Year):	13,001
Total Enlisted Employees:	351	Communications (\$K/Year):	0
Total Student Employees:	270	BOS Non-Payroll (\$K/Year):	60,147
Total Civilian Employees:	6,761	BOS Payroll (\$K/Year):	39,183
Mil Families Living On Base:	100.0%	Family Housing (\$K/Year):	3,861
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.19
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	4,474	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	441	Activity Code:	34555
Enlisted VHA (\$/Month):	261	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	103	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: NATICK RDEC, MA

Total Officer Employees:	37	RPMA Non-Payroll (\$K/Year):	5,089
Total Enlisted Employees:	83	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	20,680
Total Civilian Employees:	1,020	BOS Payroll (\$K/Year):	13,979
Mil Families Living On Base:	92.6%	Family Housing (\$K/Year):	1,457
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.28
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	716	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	452	Activity Code:	25690
Enlisted VHA (\$/Month):	317	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	139	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: REDSTONE ARSENAL, AL

Total Officer Employees:	323	RPMA Non-Payroll (\$K/Year):	22,156
Total Enlisted Employees:	965	Communications (\$K/Year):	0
Total Student Employees:	1,049	BOS Non-Payroll (\$K/Year):	78,214
Total Civilian Employees:	10,747	BOS Payroll (\$K/Year):	49,150
Mil Families Living On Base:	87.7%	Family Housing (\$K/Year):	11,406
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.78
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	9,275	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	102	Activity Code:	1202
Enlisted VHA (\$/Month):	0	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	92	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: HQ SSSC, HUNTSVILLE, AL

Total Officer Employees:	34	RPMA Non-Payroll (\$K/Year):	3,820
Total Enlisted Employees:	2	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	0
Total Civilian Employees:	933	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.78
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1	CHAMPUS Shift to Medicare:	0.0%
Officer VHA (\$/Month):	102	Activity Code:	SDC
Enlisted VHA (\$/Month):	0	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	92	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		



Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: ATCOM, ST. LOUIS, MO

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
		Perc Family Housing ShutDown:				0.0%

Name: DETROIT ARSENAL, MI

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
		Perc Family Housing ShutDown:				0.0%

Name: FORT MONMOUTH, NJ

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
		Perc Family Housing ShutDown:				0.0%

(See final page for Explanatory Notes)

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: NATICK RDEC, MA

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqrd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
		Perc Family Housing ShutDown:				0.0%

Name: REDSTONE ARSENAL, AL

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	2,811	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqrd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
		Perc Family Housing ShutDown:				0.0%

Name: HQ SSSC, HUNTSVILLE, AL

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqrd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	1					
		Perc Family Housing ShutDown:				100.0%

(See final page for Explanatory Notes)

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: ATCOM, ST. LOUIS, MO

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-56	-47	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: DETROIT ARSENAL, MI

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-28	-121	-21	0	10
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Name: FORT MONMOUTH, NJ

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	17	-3	0	0	0
Enl Force Struc Change:	0	226	0	0	0	0
Civ Force Struc Change:	0	-411	-182	-92	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Name: NATICK RDEC, MA

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-4	-3	-18	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: REDSTONE ARSENAL, AL

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	1	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-295	-106	-140	0	0
Stu Force Struc Change:	0	68	-28	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Name: HQ SDOC, HUNTSVILLE, AL

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	-38	-36	-35	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	42	42	42	42
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: DETROIT ARSENAL, MI

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
ADMINISTRATIVE	ADMIN	0	24,900	0

Name: FORT MONMOUTH, NJ

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
GEN PURPOSE ADMIN	ADMIN	27,000	0	0

Name: NATICK RDEC, MA

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
ADMINISTRATIVE	ADMIN	26,200	0	0

Name: REDSTONE ARSENAL, AL

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
ADMINISTRATIVE	ADMIN	0	172,000	0
CHILD DAY CARE	CHILD	6,000	0	0

(See final page for Explanatory Notes)

Department : ARMY  
 Option Package : LE2-6D  
 Scenario File : C:\COBRA\LE2-6D.CBR  
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	77.00%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	58.50%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	91.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	67,948.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,717.00	Civilian New Hire Cost(\$):	1,109.00
Enlisted Salary(\$/Year):	30,860.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,223.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	45,998.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	19.00%
SF File Desc:	SF7DEC.SFF	RSE Homeowner Receiving Rate:	12.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	59.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	15.00%
(Indices are used as exponents)		MilCon Design Rate:	10.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	6.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	7.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	24.00%
Avg Bachelor Quarters(SF):	388.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,819.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 2.90% 1997: 3.00% 1998: 3.00%		1999: 3.00% 2000: 3.00% 2001: 3.00%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.09
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	0.09
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	2.90
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	4,665.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	6,134.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	4,381.00

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
Horizontal	(SY)	38	APPLIED INSTR	(SF)	114
Waterfront	(LF)	0	LABS (RDT&E)	(SF)	175
Air Operations	(SF)	130	CHILD CARE CENTER	(SF)	120
Operational	(SF)	119	PRODUCTION FAC	(SF)	100
Administrative	(SF)	106	PHYSICAL FITNESS FAC	(SF)	128
School Buildings	(SF)	104	2+2 BACHQ	(EA)	19,140
Maintenance Shops	(SF)	108	Optional Category G	( )	0
Bachelor Quarters	(EA)	46,227	Optional Category H	( )	0
Family Quarters	(EA)	96,040	Optional Category I	( )	0
Covered Storage	(SF)	60	Optional Category J	( )	0
Dining Facilities	(SF)	180	Optional Category K	( )	0
Recreation Facilities	(SF)	0	Optional Category L	( )	0
Communications Facil	(SF)	0	Optional Category M	( )	0
Shipyard Maintenance	(SF)	0	Optional Category N	( )	0
RDT & E Facilities	(SF)	139	Optional Category O	( )	0
POL Storage	(BL)	0	Optional Category P	( )	0
Ammunition Storage	(SF)	0	Optional Category Q	( )	0
Medical Facilities	(SF)	0	Optional Category R	( )	0
Environmental	( )	0			

Department : ARMY  
Option Package : LE2-6D  
Scenario File : C:\COBRA\LE2-6D.CBR  
Std Fctrs File : C:\COBRA\SF7DEC.SFF

EXPLANATORY NOTES (INPUT SCREEN NINE)

SCREEN 5 - ONE TIME "UNIQUE" COSTS FOR REDSTONE OF \$2.8M, REFERS TO OFFICE EQUIPMENT COSTS ASSOCIATED WITH MOVEMENT OF HQ SSSC PERSONNEL TO REDSTONE. THE COST FACTOR IS \$3K PER SPACE BEING TRANSFERRED...WHICH WAS PROVIDED BY HQ AMC.

SCREEN 7 - MILCON DATA REFERS TO THE STATIONING PROFILE - PERMANENT ASSETS REPORT FOR FACILITY CONSTRUCTION REQUIREMENTS.

**DBRAC TASKING LETTER**  
**FOR "ADDS"**

**TAB B**



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 11, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

950511-16

Dear Colonel Jones:

The Commission had added the Space and Strategic Defense Command (SSDC) leased facilities in Huntsville, AL for further consideration to DoD's list for closure or realignment. Request you provide COBRA's for the following alternatives by May 25, 1995:

1. Establish an Aviation Command in St. Louis with the functions of material management, acquisition, research and development and the associated administrative support. The Program Executive Office-Aviation would also remain at the Federal Center.

Realign the automotive functions to TACOM, Detroit, MI; the communication-electronics functions to Fort Mommouth, NJ; and the soldier system functions to Natick, MA.

Move SSDC from lease space in Huntsville, AL onto existing space at Redstone Arsenal.

Move the Systems Integration Management Activity (SIMA) from the Robert Young Building in St. Louis to the Federal Center on Goodfellow.

- LE2-6D 2. Same as above, but do not move SIMA.

If you need any clarification of these questions, please contact Mike Kennedy, the Army Team Analyst.

I appreciate your assistance and cooperation.

Sincerely,

Edward A. Brown III  
Army Team Leader

EB/mk



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**SUPPORTING**  
**DOCUMENTATION FOR**  
**DECISIONS**

**TAB C**

## OPTION #: LE2-6D - ATCOM/SSDC

### ATCOM MOVE TO NATICK RDEC:

<u>UIC</u>	<u>DESCRIPTION</u>	<u>OFF</u>	<u>WO</u>	<u>ENL</u>	<u>USC</u>	<u>OTHER</u>
W0Y6-A	HQ ATCOM	0	0	0	147	0
	BOSMM	0	0	0	13	0
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160</b>	<b>0</b>

### ATCOM MOVE TO DETROIT ARSENAL:

W0Y6-A	HQ ATCOM	0	0	0	154	0
	BOSMM	0	0	0	0	0
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>154</b>	<b>0</b>

### ATCOM MOVE TO FORT MONMOUTH:

W0Y6-A	HQ ATCOM	0	0	0	167	0
	BOSMM	0	0	0	0	0
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>167</b>	<b>0</b>

### HQ SSDC MOVE TO REDSTONE ARSENAL:

W4T801	HQUSA SPC&STR DEF CMD	34	0	2	859	0
	BOSMM	0	0	0	42	0
	<b>TOTAL</b>	<b>34</b>	<b>0</b>	<b>2</b>	<b>901</b>	<b>0</b>

### ELIMINATIONS:

<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**FOR OFFICIAL USE ONLY**

SAMAS as of 18 NOV 94

ACTIVE ARMY  
ASIP STATION REPORT : SDC

Army Base = HQ USA SPACE & STRATEGIC DEFENSE COMMAND  
 Stn Code = 0143L  
 Station = HUNTSVLE, AL (HQ USA SPACE & STRATEGIC DEFENSE COMMAND)

Lease = DACA015930042100 Exp = 08/14/94 Interest =

UIC	Rgt/Unbr	Br Parent Unit	SRC	ACTCO	FY	FY	FY	FY	FY	FY	FY
Asgt TPSN	Derivative Unit		Source	EDATE	1995	1996	1997	1998	1999	2000	2001
DODAAC	Compo		MDEP	CCNUM							

**TYPE UNIT: TDA UNITS**

W4T801 00 0000	HQUSA SPC&STR DEF CMD			OFF:	40	34	34	34	34	34	34
SC 56151	W4T8 USA STRATEGIC CMD		TAR	WOF:	0	0	0	0	0	0	0
		1	RL11 SC0395	ENL:	2	2	2	2	2	2	2
				USC:	983	933	895	859	824	824	824

**TDA UNITS**

TOTAL OFF:	40	34	34	34	34	34	34
TOTAL WOF:	0	0	0	0	0	0	0
TOTAL ENL:	2	2	2	2	2	2	2
TOTAL USC:	983	933	895	859	824	824	824

**INSTALLATION TOTALS**

TOTAL OFF:	40	34	34	34	34	34	34
TOTAL WOF:	0	0	0	0	0	0	0
TOTAL ENL:	2	2	2	2	2	2	2
TOTAL MIL:	42	36	36	36	36	36	36
TOTAL USC:	983	933	895	859	824	824	824
TOTAL OTH:	0	0	0	0	0	0	0
TOTAL CIV:	983	933	895	859	824	824	824
TOTAL POP:	1025	969	931	895	860	860	860

LE2-60D

Selected Base: REDSTONE\_ARSENAL

BOSMM RESULTS

Current Supported: Change in: °

(Authorizations)

	Mission	Base Ops	Mission	Base Ops		Initial	Base Ops	Net
						Change	Adjustment	Change
MIL	1593	169	36	0				
CIV/OT	6625	932	859	0	MISSION	895		895
TOTAL	8218	1101	895	0	BASE OPS	0	42	42

° Change in REQ ° Change in AUTH  
 ° due to change in: ° due to change in:

FUNCTIONAL CATEGORY	MISSION	BASE OPS	MISSION	BASE OPS
Administration	0	0	1	1
Cmd & Cmd Support	0	0	4	4
Info Sys Mgmt	0	0	2	2
Fiscal & Res Mgmt	0	0	11	11
Manpower	0	0	0	0
Facilities Eng	0	0	7	7
Logistics				
Maintenance	0	0	1	1
Transportation	0	0	1	1
Supply	0	0	2	2

- <F2> Change Population      <F3> Remove Units      <F4> Add Units
- <F5> View Base Ops Spt      <F6> View Contractors      <F7> View Supported Units
- <F8> View Memo      <F9> Print/Create Results      <Esc> Return to Main Menu



REPLY TO  
ATTENTION OF

AMCSO

DEPARTMENT OF THE ARMY  
HEADQUARTERS, U.S. ARMY MATERIEL COMMAND  
5001 EISENHOWER AVENUE, ALEXANDRIA, VA 22333 - 0001

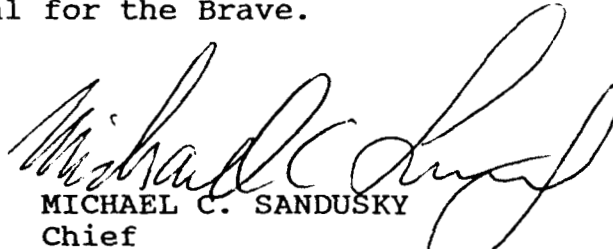


16 MAY 1995

MEMORANDUM FOR THE ARMY BASING STUDY, ATTN: CATHY POLMATEER

SUBJECT: Lease Cost for SIMA-W

1. Reference telephone conversation between Ms. Polmateer, DA TABS, and Mr. Mui, HQ, AMC, 16 May 1995, sab.
2. The lease cost for SIMA-W at downtown St. Louis is \$2.822 millions per year.
3. The information in this memo is accurate and complete to the best of my knowledge.
4. My point of contact is Mr. Paul Mui, 274-8157.
5. AMC -- America's arsenal for the Brave.

  
MICHAEL C. SANDUSKY  
Chief  
Special Analysis Office

1. The Army would save all of these costs if ATCOM relocates. Because the COBRA model transfers funds to the gaining locations based the population moving, the Army should consider all the costs currently paid at ATCOM as a savings. In the Army's initial recommendation, no savings in BASOPS was generated. The Army did not collect BASOPS data on lease facilities because most leases do not have separate accountability in BASOPS budgets and data could not be captured. TABS has adjusted the screen 4 numbers for the ATCOM COBRA scenario.

New Screen 4 data    BASOPS Nonpay    = \$18,574K  
    RPMA Nonpay        = \$10,995K

RPMA Non-payroll:    158,000 ATCOM  
    + 100,000 SIMA  
    + 2,910,000 SIMA - Lease  
    3,068,000  
    3,399,580                    Inflate to FY 96 (x 1.0731)  
    + 7,595,000 ATCOM - Lease  
    10,994,580

BASOPS Non Payroll: \$17,308,912  
    \$18,574,193                    Inflate to FY 96 (x 1.0731)

ATCOM  
 7,595,000  
 158,000 ATCOM RPMA  
7,753,000  
 X 1.0731 (Inflate FY 96)  
 8,319,744.30 RPMA  
 " 8,320 Non-payroll

SIMA  
 2,910,000. Lease  
 100,000. SIMA-RPMA  
3,010,000.  
 X 1.0731 (Inflate to FY 96)  
 \$ 3,230,031 RPMA Non-payroll  
 or 3,236.

3,943,912.  
 158,000. RPMA  
3,785,912.00  
 1.0731  
 793,662.  
 4,194. (Savings non-pay)

6,433,000 (-RPMA)  
 - 2,910,000 SIMA Lease  
3,523,000  
 X 1.0731 (Inflate to FY 96)  
 \$ 3,780,531.30 BASOPS Non-payroll  
 or 3,781.

TO: CATHY PALMAREK, ISS  
FR: A KENNEDY, BCAC

**BASOPS/MISSION POPULATION**

1. **DEFINITION:** Measure of the base operations (BASOPS) cost required to support the mission population.

2. **PURPOSE:** To measure the relative cost of operating an installation in support of the mission requirements. This provides a relative cost factor used to assess the relative cost of operations of an installation.

3. **METHODOLOGY:** Used Total Base Support cost data (RPMA, Base Communication Costs, BASOPS Payroll/Non-payroll) for each installation. These data elements are derived by capturing the expenditures in FY 93 by installation.

NEW PAYROLL COSTS - FY93

**Base support (O&MA, RDT&E):**

a. **BASOPS(-), Account (xxxx96)**

	ATCOM	AO-AU	S,MT
A. Real Estate Leases			2,910,000
B. Supply Operations			300,000
C. Maintenance of Material			400,300
D. Transportation Services	93,544		15,000
E. Laundry and Dry Cleaning			
F. Army Food Services			
G. Personnel Support	375,602		
H. Unaccompanied Pers Housing Ops			
J. Utilities			145,000
M. Other Engineering Support	1,427,562		
N. Administration			402,000
P. Automation Activities			2,251,000
Q. Reserve Component Support			
S. Community & Morale Support			10,000
T. Preservation of Order	270,059		
U. Dir of Resource Management			
W. Dir of Contracting			
X. Security and Counterintel Ops			
Y. Records Management, Pubs	4,374,835		
<b>TOTAL</b>	<b>9,540,902</b>		<b>6,438,000</b>

b. **Real Property Maintenance, Accounts (xxxx76 & xxxx78)**

K. Maint & Repair of Real Property	148,000		
L. Minor Construction	10,000		110,000
<b>TOTAL</b>	<b>158,000</b>		<b>100,000</b>

	ATCOM	PO-4J	SIMR
c. Environmental Programs, Account (xxxx56)	65,613		
d. Audio-Visual, Account (xxxx90)	259,144		
e. Base Commo, Account (xxxx95)	3,919,953		
f. Family Programs, Accounts (878708,878719,878720)			
	13,943,912		6,533,000

In cases where a single fiscal station provides data for more than one installation, a breakout will be provided. Data provided should include all known costs paid for operation and support including reimbursable and RDTE. Additionally, any government workspace provided to contractors will be included. This ~~not~~ include contractors providing base support functions. The mission population supported will be provided by HQDA.

4. REFERENCES: Installation STANFINS 218 report data validated by MACOMS for Total Base Support costs.

5. UNIT OF MEASURE: Dollars per person per year.

6. EQUATION: Total Base Support Costs/Total Mission Population.

7. CRITERION SCORING: The lower value results in a better ranking.

\* DFAS no longer part of ATCOM BASEOPS COSTS  
AAFES costs excluded because they are not part of St. Louis BASEOPS

13,943,912  
6,533,000  

---

20,476,912  
2,910,000  

---

17,566,912  
258,000  

---

17,308,912

177

BASEOPS



# LEASED FACILITIES ANALYSIS

**STUDY CANDIDATE:** LE2-6C / D

**OPTION DESCRIPTION:** Move SSDC into Redstone

Population Summary: Attached Stationing moves SSDC to Redstone Arsenal. Population moved is 36 Military and 824 Civilians.

**Assumptions:**

\* Requirements for Runways and related AF OPS, Liquid Fuel Storage, TASC, Community Facilities (except Fitness and Child Day Care Centers) Infrastructure, Officer & Senior Enlisted Unaccompanied Quarters, Dining Facilities, and Medical Facilities were assumed not funded for this study and are not included. Adequate warehouse space (regardless of type) is assumed available.

\* Assume that 1500 people (300KSF) can be accommodated in renovated facilities at RSA.

**Conclusions:**

ADMIN (SSDC)	=	200 gross SF per person = 200 x 860 = 172KSF	
	=	172K X MCAUCF X PCF X ACF X IF	
	=	172K X 102.08 X 1.33 X .78 X 1.1929 X 59% = \$12.8M (Renov)	
		<b>TOTAL</b>	<b>(\$12.8M)</b>
			<i>SSDC ONLY</i>
Child Day Care requirement is		<b>6KSF</b>	<b>(\$.8M)</b>

# VAVAI'E AICOMI

## BRAC 95 STATIONING PROFILE -- PERMANENT ASSETS REPORT FACILITY CONSTRUCTION REQUIREMENTS

NATICK MILCON

ALTERNATIVE NO. LE2-10B

DIG 1501103R 11 MAY 95

FACILITY CAT. GROUP		BEFORE STATION PERM ASSETS (000)	BEFORE STATION ALLOW (000)	BEFORE STATION PERM ASSETS ALLOW (000)	STN ALLOW (000)	CONSTRUCT (000)	JUSTIFICATION FOR CHANGE IN STATIONING PROFILE (IF APPROPRIATE)*
41050 ADMIN	RENO					26,2 KSF	RENOVATE 26,200 SF 102 PN X 102 SF
	<del>NEW</del>						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						

# VARIABLE ACCOUNT

## BRAC 95 STATIONING PROFILE -- PERMANENT ASSETS REPORT FACILITY CONSTRUCTION REQUIREMENTS

DEF 11 MILCON

ALTERNATIVE NO. 2F2-10B

DTG [unclear]

11/11/95

FACILITY CAT GROUP		BEFORE STATION PERM ASSETS (000)	BEFORE STATION ALLOW (000)	BEFORE STATION PERM ASSETS -ALLOW (000)	STN ALLOW (000)	CONSTRUCT (000)	JUSTIFICATION FOR CHANGE IN STATIONING PROFILE (IF APPROPRIATE)*
21090 ADMIN	RENO					24.9 KSF	RENOVATE 24.960 SF ADMIN
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						
	RENO						
	NEW						



## ECONOMIC IMPACT DATABASE

Installation: **AVSCOM / TROSCOM**

State: **Missouri**

Service: **ARMY**

Report Note: **LE2-6C / LE2-6D IS SAME**

Comment: **VACATE SSDC LEASE, SIMA IS LOCAL MOVE, ESTABLISH AVCOM**

Previous BRAC Actions: Year: **91**

Action: **REALIGNING** Mil: **0** Civ: **0** Contr: **0** Train: **0**

**BRAC95 Inputs:**

Current Base Pers.: ff: **146** Enl: **129** Civ: **4449** Contr: **649** Train: **0**

Action: **CLOSING**

	1994	1995	1996	1997	1998	1999	2000	2001
Military Pers. Relocated (OUT)	0	0	0	0	2	0	0	0
Military Pers. Disestablished (OUT)	0	0	0	0	0	0	0	0
Civilian Pers. Relocated (OUT)	0	0	0	0	481	0	0	0
Civilian Pers. Disestablished (OUT)	0	0	0	0	0	0	0	0
Contractor Personnel (OUT)	0	0	0	0	0	0	0	0
Military Training Status (OUT)	0	0	0	0	0	0	0	0
Military Personnel (IN)	0	0	0	0	0	0	0	0
Civilian Personnel (IN)	0	0	0	0	0	0	0	0
Contractor Personnel (IN)	0	0	0	0	0	0	0	0
Military Training Status (IN)	0	0	0	0	0	0	0	0

## Economic Impact Data

Activity: AVSCOM / TROSCOM

Economic Area: St. Louis, MO-IL MSA

### Impact of Proposed BRAC-95 Action at AVSCOM / TROSCOM:

Total Population of St. Louis, MO-IL MSA (1992):	2,518,500
Total Employment of St. Louis, MO-IL MSA, BEA (1992):	1,428,582
Total Personal Income of St. Louis, MO-IL MSA (1992 actual):	\$54,651,920,000
BRAC 95 Total Direct and Indirect Job Change:	(787)
BRAC 95 Potential Total Job Change Over Closure Period (% of 1992 Total Employment)	(0.1%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total
Relocated Jobs:	MIL	0	0	0	0	(2)	0	0	0	(2)
	CIV	0	0	0	0	(481)	0	0	0	(481)
Other Jobs:	MIL	0	0	0	0	0	0	0	0	0
	CIV	0	0	0	0	0	0	0	0	0

### BRAC 95 Direct Job Change Summary at AVSCOM / TROSCOM:

	1994	1995	1996	1997	1998	1999	2000	2001	Total
MIL	0	0	0	0	(2)	0	0	0	(2)
CIV	0	0	0	0	(481)	0	0	0	(481)
TOT	0	0	0	0	(483)	0	0	0	(483)

Indirect Job Change: (304)  
 Total Direct and Indirect Job Change: (787)

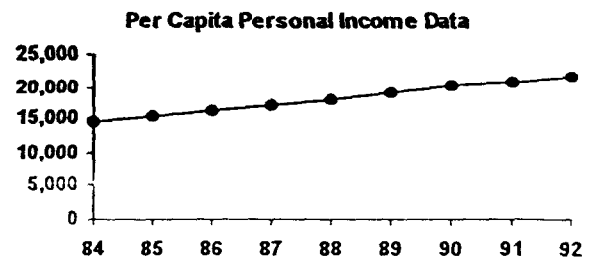
### Other Pending BRAC Actions at AVSCOM / TROSCOM (Previous Rounds):

	1994	1995	1996	1997	1998	1999	2000	2001	Total
MIL	0	0	0	0	0	0	0	0	0
CIV	0	0	0	0	0	0	0	0	0

### St. Louis, MO-IL MSA Profile:

Civilian Employment, BLS (1993): 1,187,854

Average Per Capita Income (1992): \$21,700



### Annualized Change in Civilian Employment (1984-1993)    Annualized Change in Per Capita Personal Income (1984-1992)

Employment:	9,732	Dollars:	\$900
Percentage:	0.9%	Percentage:	5.2%
U.S. Average Change:	1.5%	U.S. Average Change:	5.3%

### Unemployment Rates for St. Louis, MO-IL MSA and the US (1984 - 1993):

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993
Local	8.1%	7.4%	7.0%	7.0%	6.0%	5.5%	6.0%	6.9%	6.0%	6.5%
U.S.	7.5%	7.2%	7.0%	6.2%	5.5%	5.3%	5.5%	6.7%	7.4%	6.8%

<sup>1</sup> Note: Bureau of Labor Statistics employment data for 1993, which has been adjusted to incorporate revised methodologies and 1993 Bureau of the Census metropolitan area definitions are not fully compatible with 1984 - 1992 data.

### Economic Impact Data

Activity: AVSCOM / TROSCOM

Economic Area: St. Louis, MO-IL MSA

Cumulative BRAC Impacts Affecting St. Louis, MO-IL MSA:

Cumulative Total Direct and Indirect Job Change:	(787)
Potential Cumulative Total Job Change Over Closure Period (% of 1992 Total Employ)	(0.1%)

		1994	1995	1996	1997	1998	1999	2000	2001	Total	
<b>Other Proposed BRAC 95 Direct Job Changes in Economic Area (Excluding AVSCOM / TROSCOM)</b>											
Army:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Navy:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Air Force:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Other:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
<b>Other Pending Prior BRAC Direct Job Changes in Economic Area (Excluding AVSCOM / TROSCOM)</b>											
Army:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Navy:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Air Force:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
Other:	MIL	0	0	0	0	0	0	0	0	0	
	CIV	0	0	0	0	0	0	0	0	0	
<b>Cumulative Direct Job Change in St. Louis, MO-IL MSA Statistical Area (Including AVSCOM / TROSCOM)</b>											
	MIL	0	0	0	0	(2)	0	0	0	(2)	
	CIV	0	0	0	0	(481)	0	0	0	(481)	
	TOT	0	0	0	0	(483)	0	0	0	(483)	
										Cumulative Indirect Job Change:	(304)
										Cumulative Total Direct and Indirect Job Change:	(787)

# CLOSE HOLD

HEADQUARTERS, U.S. ARMY SPACE AND STRATEGIC DEFENSE COMMAND  
HUNTSVILLE, AL

TENANT	LOCATION/ADDRESS	SQ FT BY TYPE (FCG)	COST/YR PAID (REIMBURSE)	BUY OUT PENALTY	REORG PLANS Y/N EXPLAIN	POPULATION MIL/CIV/CONT
<b>GSA LEASES</b>						
SSDC	106 Wynn Dr Huntsville, AL	152K Ofc 1K Storage/Lab 1K Toilet/Clinic 4K Food Serv 5K Strctrly Chgd 17K ADP 7K Conf/Tng 1K Light Industr 297K Outside Prkng	\$3,265K	None*	Y**	34/726/66
SSDC	6726 Odyssey Dr Huntsville, AL	3K Strctrly Changed	\$77K	None*	N	01/08/00
SSDC	5021 Bradford Dr Huntsville, AL	18K Ofc 2K Conf/Tng	\$214K	None*	N	00/00/00

- \* 120-day notice required for lease termination. Any costs will be associated with returning building to original state, beyond fair wear and tear (to be determined at the time building is vacated).
- \*\* Leases at 5650 Sanderson Rd, 307 Wynn Dr, and 210 Wynn Dr will be absorbed and move back into 106 Wynn Drive early in 1995.

# CLOSE HOLD



# CLOSE HOLD

HEADQUARTERS, U.S. ARMY SPACE AND STRATEGIC DEFENSE COMMAND  
HUNTSVILLE, AL

TENANT	LOCATION/ADDRESS	SQ FT BY TYPE (FCG)	COST/YR PAID (REIMBURSE)	BUY OUT PENALTY	REORG PLANS Y/N EXPLAIN	POPULATION MIL/CIV/CONT
CORPS OF ENGINEER LEASES						
SSDC	5650 Sanderson Rd Suite A Huntsville, AL	2K Receiving & Processing ADP Equip	\$22K	None*	Y**	00/00/02
SSDC	5650 Sanderson Rd Suite F Huntsville, AL	2K Simulation Center	\$24K	None*	Y**	00/03/09
SSDC	5650 Sanderson Rd Suite G Huntsville, AL	2K Security/ Alarm System	\$68K***	None*	Y**	00/00/01
SSDC	307 Wynn Drive Suites C & D Huntsville, AL	11K Ofc/Conf	\$125K	None*	Y**	01/23/00
SSDC	210 Wynn Dr Huntsville, AL	3K Storage	\$25K	None*	Y**	00/01/00

3,820

- \* 60 day notice required for lease termination.
- \*\* During FY95 lease will be terminated and absorbed within lease at 106 Wynn Drive.
- \*\*\* Lease includes cost of one security guard.

# CLOSE HOLD

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950511-17

<b>FROM:</b> BROWN, ED	<b>TO:</b> JONES, MICHAEL
<b>TITLE:</b> ARMY TEAM LEADER	<b>TITLE:</b> DIRECTOR
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> ARMY BASING STUDY
<b>INSTALLATION (s) DISCUSSED:</b> ATCOM	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**

FORWARDING QUESTIONS REGARDING ATCOM.

**Due Date:**

**Routing Date:**

**Date Originated:**

**Mail Date:**



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 11, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

Please refer to this number  
when responding 950511-17

Dear Colonel Jones:


The Army Team has the following questions regarding the Aviation-Troop Command (ATCOM). I would appreciate your responses by May 25, 1995.

1. The Army recommendation eliminates all of ATCOM's mission support personnel. However, DMRD 926 assumed a 50 percent overhead reduction could be achieved when consolidating inventory control points. Please explain the basis for eliminating 100 percent of ATCOM's mission support.
2. The Base Operating Support Staffing Model indicated that Redstone Arsenal would need 150 additional base operations personnel. However, the Army recommendation includes only 75 personnel. Please explain why the requirement was cut in half.
3. The ATCOM BRAC Office indicates 45 personnel are required for the remaining area support mission. Is this a valid requirement?

If you need any clarification of these questions, please contact Mike Kennedy, the Army Team Analyst.

I appreciate your assistance and cooperation.

Sincerely,

  
Edward A. Brown III  
Army Team Leader

EB/mk