

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950512-1

FROM: SHUSTER, BUD	TO: Dixon
TITLE: REP. (PA)	TITLE: CHAIRMAN
ORGANIZATION: U. S. CONGRESS	ORGANIZATION: DBRC
INSTALLATION (s) DISCUSSED: LETTERKENNY ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING THAT ANOTHER COMM. ACCOMPANY COMM STEELE AND COMM COX TO LETTERKENNY ON MAY 18 VISIT.

Due Date: 950516

Routing Date: 950512

Date Originated: 950511

Mail Date:



Congress of the United States

House of Representatives

Washington, D. C. 20515

May 11, 1995

Bud Shuster  
Ninth District  
Pennsylvania

Chairman Alan Dixon  
The Defense Base Closure & Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Dear Chairman Dixon:

Since the Department of Defense recommendations were sent to you and the other Commissioners in early March, myself and the rest of the LEAD Coalition supporting Letterkenny Army Depot in Chambersburg, Pennsylvania, have actively taken part in the base realignment and closure process. I appreciate the concern that your staff has shown in reviewing the Department of the Army and Department of Defense recommendation on Letterkenny Army Depot.

During the Regional Hearing held in Baltimore, on May 4th, myself and accompanying members of the LEAD Coalition presented some of Letterkenny Army Depot's success stories. The key focus was on the Tactical Missile Consolidation, in which Letterkenny has transitioned 13 of the 21 BRAC 93 directed missile systems. The Tactical Missile Consolidation is of tremendous benefit to not one service, but rather all four of the military services.

In addition to the Tactical Missile Consolidation, Letterkenny has orchestrated a "teaming" arrangement between themselves and United Defense in producing the M109A6 Self-Propelled Paladin Howitzer. In working together, the public/private partnership has turned \$46 million back to the Army, waived 3 DoD and 27 Army regulations with an annual cost savings of \$15 million, and produced a "like new" product two months ahead of schedule.

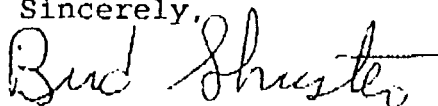
As I am sure you are aware, on Thursday, May 18, 1995, Commissioner Wendi Steele and Commissioner Rebecca Cox will be visiting Letterkenny Army Depot. As I have mentioned, Letterkenny has been at the forefront of both interservicing and "teaming" with the private sector. These factors were not considered by the Army or DoD in their study of military value. Because of the lack of analysis on these two critical issues, I believe that it is of great importance for them to be seen in person.

I would respectfully request that another Commissioner accompany Commissioner Cox and Commissioner Steele next Thursday. Should this be feasible I would be most appreciative if you or your staff would contact me.

I do believe that all of you, especially General Robles and Admiral Montoya would be impressed by the cooperation between the Army and Navy in respect to the interservicing of tactical missile systems at Letterkenny.

With kind regards, I remain

Sincerely,

A handwritten signature in cursive script that reads "Bud Shuster". The signature is written in dark ink and is positioned below the word "Sincerely,".

BUD SHUSTER  
MEMBER OF CONGRESS



Congress of the United States

House of Representatives

Washington, D. C. 20515

May 11, 1995

Bud Shuster  
Ninth District  
Pennsylvania

Please refer to this number  
when responding 950512-1

Chairman Alan Dixon  
The Defense Base Closure & Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Dear Chairman Dixon:

Since the Department of Defense recommendations were sent to you and the other Commissioners in early March, myself and the rest of the LEAD Coalition supporting Letterkenny Army Depot in Chambersburg, Pennsylvania, have actively taken part in the base realignment and closure process. I appreciate the concern that your staff has shown in reviewing the Department of the Army and Department of Defense recommendation on Letterkenny Army Depot.

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Sincerely,

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BUD SHUSTER  
MEMBER OF CONGRESS



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to file number  
950512-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Bud Shuster  
United States House of Representatives  
Washington, D.C. 20515

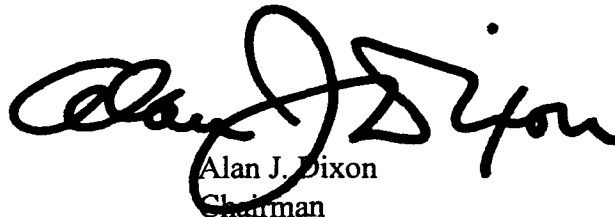
Dear Representative Shuster:

Thank you for your letter regarding the ongoing interservicing and private sector teaming efforts at the Letterkenny Army Depot (LEAD). I appreciate your interest in the future of LEAD and welcome your comments.

Concerning your request for an additional Commissioner to join Commissioners Cox and Steele during the May 18, 1995 visit to LEAD, you can appreciate that Commissioners have a large number of bases to visit in a short period of time. Your request will be given every consideration, but it will depend on the schedules and availability of Commissioners.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-2

<b>FROM:</b> LEWIN, CARL	<b>TO:</b> DIXON
<b>TITLE:</b> SENATOR (MI)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U. S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> SELFRIDGE, DETROIT ARSENAL	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				JIM SCHURFIDER	✓		

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	✓ FYI

**Subject/Remarks:**

THANK YOU FOR ASSISTANCE DURING CHICAGO REGIONAL HEARING.

Due Date: _____	Routing Date: <u>950512</u>	Date Originated: <u>950424</u>	Mail Date: _____
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CARL LEVIN  
MICHIGAN

**United States Senate**  
WASHINGTON, DC 20510-2202

April 24, 1995

950512-2

The Honorable Alan J. Dixon, Chairman  
Defense Base Closure & Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

We are writing to express our gratitude to you and your staff for your outstanding work at the regional hearing in Chicago recently. While we were unable to attend the hearing, our staffs and members of the Selfridge and Detroit Arsenal communities have commented on the professional manner with which the event was conducted.

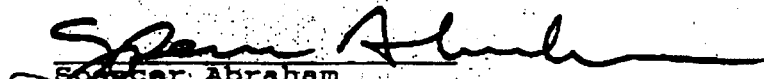
Your staff was extremely helpful during the hectic days before the hearing and were more than willing to answer the communities' logistical questions regarding the hearing. Once the Selfridge and Detroit Arsenal teams arrived in Chicago, your staff was helpful and approachable. In particular, Jim Schufreider could not have been more friendly and capable.

On behalf of the Selfridge and Detroit Arsenal communities, thank you again for your efforts.

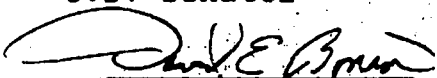
Best Wishes,



Carl Levin  
U.S. Senator



Senator Abraham  
U.S. Senator



David Bonior  
Member of Congress



Sander Levin  
Member of Congress



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-3

<b>FROM:</b> FORD, HAROLD	<b>TO:</b> CORNELLA, AL
<b>TITLE:</b> REP. (TN)	<b>TITLE:</b> COMMISSIONER
<b>ORGANIZATION:</b> U.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> DEF. DISTRIBUTION DEPOT MEMPHIS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	Ⓢ	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature		<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	✓	<input type="checkbox"/> FYI

**Subject/Remarks:**

REQUESTING A MEETING WITH CORNELLA  
TO DISCUSS DEPOT.

\* Handled by phone \*

Due Date: 950516	Routing Date: 950512	Date Originated: 950511	Mail Date:
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HAROLD E. FORD  
8TH DISTRICT, TENNESSEE

COMMITTEES:  
WAYS AND MEANS  
SUBCOMMITTEE ON HUMAN RESOURCES



OFFICE:  
2111 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-4209  
(202) 225-3266  
FAX (202) 225-8215

167 NORTH MAIN STREET  
FEDERAL OFFICE BUILDING, SUITE 369  
MEMPHIS, TN 38103  
(901) 544-4131  
FAX: (901) 544-4329

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-4209**

May 11, 1995

Please refer to this number  
when responding 950512-3

The Honorable Alton Cornella  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Commissioner Cornella:

I am writing to respectfully request the opportunity to meet with you regarding the Defense Distribution Depot Memphis (DDMT).

As you are aware, the Department of Defense recommended DDMT for closure and I have joined with members of the Memphis community to make the military value case to the Defense Base Closure and Realignment Commission. To that end, I would appreciate the opportunity to meet with you to discuss the merits of maintaining DDMT within the DLA system.

I know that recent additions to the DoD list will require extensive travel by yourself and other Commissioners and I am sensitive to your scheduling needs. Commissioner Rebecca Cox has agreed to meet with me on Wednesday, April 17 at 3:00 p.m. in my office. Should your schedule permit, I would respectfully ask that you join us. However, if you cannot attend this meeting, I would appreciate meeting with you at your earliest convenience. Please feel free to contact me regarding this meeting at your earliest convenience. Thank you very much for your consideration.

Sincerely,

HAROLD FORD  
Member of Congress

HF:mjs

HAROLD E. FORD  
9TH DISTRICT, TENNESSEE



COMMITTEES:  
WAYS AND MEANS  
SUBCOMMITTEE ON HUMAN RESOURCES

OFFICES:

2111 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-4209  
(202) 225-3265  
FAX (202) 225-9215

167 NORTH MAIN STREET  
FEDERAL OFFICE BUILDING, SUITE 369  
MEMPHIS, TN 38103  
(901) 544-4131  
FAX: (901) 544-4329

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-4209**

May 11, 1995

Please refer to this number  
when responding 950512-3

The Honorable Alton Cornella  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

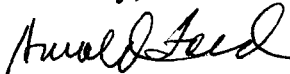
Dear Commissioner Cornella:

I am writing to respectfully request the opportunity to meet with you regarding the Defense Distribution Depot Memphis (DDMT).

As you are aware, the Department of Defense recommended DDMT for closure and I have joined with members of the Memphis community to make the military value case to the Defense Base Closure and Realignment Commission. To that end, I would appreciate the opportunity to meet with you to discuss the merits of maintaining DDMT within the DLA system.

I know that recent additions to the DoD list will require extensive travel by yourself and other Commissioners and I am sensitive to your scheduling needs. Commissioner Rebecca Cox has agreed to meet with me on Wednesday, April 17 at 3:00 p.m. in my office. Should your schedule permit, I would respectfully ask that you join us. However, if you cannot attend this meeting, I would appreciate meeting with you at your earliest convenience. Please feel free to contact me regarding this meeting at your earliest convenience. Thank you very much for your consideration.

Sincerely,

  
HAROLD FORD  
Member of Congress

HF:mjs

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-4

<b>FROM:</b> MESHAY, MICHAEL L.	<b>TO:</b> DAUIS, J. B. (GEN)
<b>TITLE:</b> SITE MANAGER	<b>TITLE:</b> COMMISSIONER
<b>ORGANIZATION:</b> ALLIED SIGNAL AEROSPACE	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> STRATFORD ARMY	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input checked="" type="checkbox"/>	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature		<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	<input type="checkbox"/> FYI

**Subject/Remarks:**  
 REQUESTING THAT COMM DAUIS AND COMM MONTOYA VISIT THE ALLIED SIGNAL PLANT AT THE STRATFORD ARMY ENGINE PLANT.

Due Date: 950519	Routing Date: 950512	Date Originated: 950511	Mail Date:
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AlliedSignal Inc.  
AlliedSignal Engines  
550 Main Street  
Stratford, CT 06497-7593

203 385 2000

11 May 1995

Please refer to file number  
950510-4

General (Ret.) James B. Davis  
Base Realignment and Closure Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 2209

Dear General Davis:

AlliedSignal Engines (AE) assumed control of the Stratford Army Engine Plant (SAEP) in Stratford, Connecticut on 28 October 1994. As the Site Manager of the AlliedSignal Engine Stratford operation, I am obviously very focused on the Base Realignment and Closure recommendation that is before your Commission.

Because you were unavailable for our 5 May hearing in New York City, we would like the opportunity to meet with you at your convenience to present our case for retaining the SAEP facility.

AlliedSignal is running a gas turbine engine production operation at SAEP which will have over \$400M annual sales even after AGT1500 (Abrams tank engine) production is complete. Over the past year, we have expended over \$5 million on projects to increase productivity and cut overhead costs. These projects, which the Government has coined "downsizing", will be completed in 1995 with an additional expenditure of \$5 million of AlliedSignal funds and \$6 million of Government funds which were just approved in April 1995.

Ideally, we would ask that you visit our site to see first hand that the Army has drastically underestimated the Military Value of SAEP and completely ignored the costs associated with recreating these essential capabilities elsewhere. A visit of three hours' duration would accommodate a full tour of our facilities and would include time to hear the presentation which we gave to the Commission in New York City.

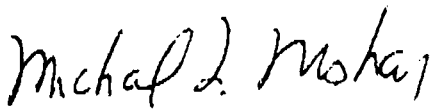
As I stated, we would first request that you visit Stratford Army Engine Plant; however, if that is impossible we will bring our presentation to the BRAC Office or whatever location will best meet your schedule. Please ask your staff to contact me to propose dates, and we will take it from there. We are extending the same invitation to Commissioner Montoya who also did not attend the 5 May presentation.

**General (Ret.) James B. Davis**

I look forward to meeting you and discussing the fate of the Stratford Army Engine Plant.

Sincerely,

**AlliedSignal Engines**

A handwritten signature in black ink that reads "Michael L. Meshay". The signature is written in a cursive, slightly slanted style.

**Michael L. Meshay  
Site Manager**



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding: 950512-421

May 19, 1995

Mr. Michael L. Meshay  
Site Manager, Allied Signal Inc.  
Allied Signal Engines  
550 Main Street  
Stratford, Connecticut 06497-7593

Dear Mr. Meshay:

Thank you for your letter requesting a visit to the Stratford Army Engine Plant (SAEP) in Stratford, Connecticut by Admiral Montoya and myself. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you can appreciate, Commissioners have a large number of bases to visit in a short period of time. Your request to have us visit Stratford will be given every consideration, but it will depend on our schedules and availability.

Of course, at any time during the process you and the SAEP community are welcome to meet with Commission staff to present any new information on the proposed closure of Stratford. All information presented to the Commission receives the same careful review and analysis. Please contact Chip Walgren, Manager, State and Local Liaison, to arrange a meeting with the Commission staff.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,

James B. Davis  
Commissioner

JBD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-5

<b>FROM:</b> FRUSETTA, PETER	<b>TO:</b> GENERAL
<b>TITLE:</b> ASSEMBLYMAN,	<b>TITLE:</b>
<b>ORGANIZATION:</b> CALIFORNIA LEGISLATURE	<b>ORGANIZATION:</b> D3CR
<b>INSTALLATION (s) DISCUSSED:</b> FORT HUNTER LIGGETT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950516	Routing Date: 950512	Date Originated: 950505	Mail Date:
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Assembly  
California Legislature

PETER FRUSETTA  
ASSEMBLYMAN, TWENTY-EIGHTH DISTRICT

COMMITTEES  
VICE CHAIRMAN:  
WATER, PARKS AND WILDLIFE  
MEMBER:  
AGRICULTURE  
ENVIRONMENTAL SAFETY  
AND TOXICS  
LABOR AND EMPLOYMENT

May 5, 1995

Defense Base Closure  
& Realignment Commission  
1700 N. Moore St., Suite 1425  
Arlington, VA 22209

Dear BRAC Commissioners:

I am writing to you to express my concern with the intended downsizing of Fort Hunter Liggett in Monterey County, California. I am also aware of the concern expressed by the King City & Southern Monterey County Chamber of Commerce & Agriculture in their letter of April 17, 1995. In their letter they present a survey of the estimated losses to the local economy if the downsizing occurs on schedule. I believe these losses are probable and should be taken into consideration. I also would like to note that this area has taken an economic hit due to the recent flooding and disasters to the agriculture economy and hope that this could be considered in the short term.

I am certainly in agreement with the intention of the Base Closure as a means of downsizing the Federal Government and ridding the Defense Department of unnecessary personnel and activities and I do not want to appear as one who "thinks this is something that should be done every where but my district," but I also think sometimes there are other considerations as to timing and extent. I hope you will see fit to consider these issues too.

In conclusion I would appreciate your consideration of the Chamber of Commerce and the other considerations that I have expressed. This seems to be a rather bad time for this locality to be burdened with this downsizing. Thank you for giving this situation a thorough examination.

Sincerely,

PETER FRUSETTA  
California State Assemblymember  
28th District

PF:sa

cc: Robert Eddington, King City & South Monterey Chamber of  
Commerce & Agriculture  
Tom Grim

OFFICES

STATE CAPITOL  
SACRAMENTO, CA 95814  
(916) 445-7380  
FAX (916) 324-0986

321 1ST, SUITE A  
HOLLISTER, CA 95023  
(408) 636-4890  
FAX (408) 636-4903



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number  
when recording 950512-SR1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 18, 1995

The Honorable Peter Frusetta  
Assemblyman, Twenty-Eighth District  
State Capitol  
Sacramento, California 95814

Dear Assemblyman Frusetta:

Thank you for your letter expressing your concerns with the Secretary of Defense's recommendation on Fort Hunter Liggett. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation regarding Fort Hunter Liggett.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-6

<b>FROM:</b> GRISSOM, LEE	<b>TO:</b> DIXON
<b>TITLE:</b> GOV OFFICE OF PLANNING & RES.	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> STATE OF CALIFORNIA	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**

INFORMING THAT TWO DOCUMENTS IN STUDY ENTITLED, "MAKING THE CASE FOR CALIFORNIA" WERE PREPARED BY LONG BEACH COMMUNITY AND NOT BY GOVERNOR'S OFFICE.

<b>Due Date:</b> 950516	<b>Routing Date:</b> 950512	<b>Date Originated:</b> 950508	<b>Mail Date:</b>
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PETE WILSON  
GOVERNOR

# State of California

GOVERNOR'S OFFICE OF PLANNING AND RESEARCH

1400 TENTH STREET  
SACRAMENTO 95814



LEE GRISSOM  
DIRECTOR

May 8, 1995

Chairman Alan Dixon  
Base Realignment and Closure Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Please refer to this number  
when recording 950512-6

Dear Chairman Dixon:

The Governor wishes to thank you and the other Commissioners for providing an excellent forum in which the California communities, impacted by BRAC '95, could present their arguments for your consideration.

The working relationships established with the BRAC staff and the support and assistance rendered by them insured a successful regional hearing. Every impression I have gotten is that, from the communities perspective, they were satisfied, not only with the opportunity to speak before you, but with the fact that the commission gave each presentation its full time and attention.

San Diego Mayor Susan Golding, on behalf of several concerned citizens has requested that we clarify the authorship of the documents contained in Appendices "C" and "D" of the study that was prepared for the Governor entitled "Making the Case for California." These two documents were prepared by the Long Beach community and not by the staff of this office. These documents were cited in the report (pg. 13) in discussing what the community's position was and included in the Appendices only as a means of providing additional information on their position. The information contained in these documents were neither verified or validated by this office. Please insure that the other Commissioners and staff are aware of the origin and purpose of these documents. We will label remaining copies of the report to avoid any further misunderstanding.

Again, thank you, I hope you and the other Commissioners found your visit to California informative and well worth the effort.

Sincerely,

Lee Grissom

cc: Mayor Susan Golding



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950512-GR1

May 16, 1995

Mr. Lee Grissom  
Director, Governor's Office of  
Planning and Research  
1400 Tenth Street  
Sacramento, California 95814

Dear Mr. Grissom:

Thank you for your letter clarifying the authorship of portions of the Governor's report entitled "Making the Case for California." You can be assured that I will share your comments with the other members of the Commission.

The Commission appreciates very much all of the assistance you provided to us at our April 28, 1995 regional hearing. In addition, your staff has once again been very helpful with the planning of the May 25, 1995 regional hearing in San Francisco. Please share my gratitude with your staff and we look forward to seeing you again soon.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-7

<b>FROM:</b> WIDNALL, SHEILA E.	<b>TO:</b> DIXON
<b>TITLE:</b> SEC OF AIR FORCE	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> DEPT OF AIR FORCE	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> AIR LOGISTIC CENTERS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**  
 PROVIDING REASON AIR FORCE CHOSE TO REALIGN ALL 5 AIR LOGISTIC CENTERS INSTEAD OF CLOSING ANY.

<b>Due Date:</b> _____	<b>Routing Date:</b> 950512	<b>Date Originated:</b> 950502	<b>Mail Date:</b> _____
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SECRETARY OF THE AIR FORCE  
WASHINGTON

MAY 9 1995

The Honorable Allan J. Dixon  
Chairman, Defense Base Closure  
and Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

Please refer to this number  
when contacting 950512-7

Dear Chairman Dixon:

Following our appearance before the 95 Defense Base Realignment and Closure (BRAC) Commission a month ago, we asked our staff for additional analysis of depot closure and consolidation data from all four commissions for the three Military Departments so that we could better understand various views raised about depot closure costs and savings. Discussions with the Army, Navy, and Joint Depot Maintenance Activity Group suggested the most appropriate means to gather this information was to use Cost of Base Realignment Actions (COBRA) data submitted to OSD and to the commissions. We have done that. Our analysis of the data sustains our original determination that realigning and downsizing is the most cost effective means to achieve depot savings and efficiencies rather than attempting a complete depot base closure. This approach may be unique to the Air Force because our depots and the associated base populations are significantly larger than those in the other Services.

The question from Commission staff and others is: Why do Air Force depot closure costs seem so much higher? To answer this we have compared 10 Army and Navy closure and realignment actions with Air Force depot alternatives to include McClellan and Kelly (recognizing that these two were not actually on our list to the Commission, but are considered here for comparative purposes). We have found from the data that base population is a very strong indicator of the one-time cost to close. Not necessarily a surprising result, but when all DoD depot actions are plotted together (Chart 1) it tells an instructive story. Air Force costs are in line with other DoD COBRA estimates, when allowing for the significantly larger base populations we are dealing with. For example, excluding Air Force depots, other Military Departments report average one-time closure costs per depot of \$145M, based on an average population per depot of 4,290 people. If a decision were made to close either Kelly or McClellan, or both, the average costs would be \$578M or almost four times higher than the average experience elsewhere. This is not surprising when you consider that the average population at these Air Force depots is nearly three and a half times greater than that found at Army and Navy depots. In the case of McClellan, costs also appear higher than the overall DoD trend line because of the additional costs associated with moving certain unique facilities such as the Air Force Technology Application Center, the Coast Guard, and classified activities, and the shutdown of a neutron radiation facility.

We also looked at the other side of the equation, i.e., savings, and found that Air Force savings are well in line with all other DoD activities as shown in Chart 2 (enclosed). What the data show is the level of steady state annual savings is principally explained by how many positions are actually eliminated from employment rolls. The more people that are actually taken out of end strength the larger the steady state savings. The Air Force did not recommend to the Secretary of Defense a complete depot installation closure, in large part because of the relatively high one-time costs to close an Air Force depot compared to what could be saved. Chart 3 compares the ratio of annual steady state savings to one-time costs. All three military departments show relatively similar annual steady state savings per depot, but the Air Force installations reflect a significantly higher one-time cost to close.

For the Air Force it is more cost effective to realign and downsize; allowing each of our five Air Logistics Centers (ALCs) to develop their own areas of comparative advantage. Our review of the Air Force data compared to the larger DoD experience over all four closure commissions, further supports the view that for the Air Force a one or two depot base closure recommendation does not make good economic sense.

Another consideration for us is total budgetary cost. We currently have \$1,047M budgeted for the next six years to cover the total cost of FY95 commission closures and realignment. Should a depot be added it is very likely that our currently budgeted costs would nearly double. Within the context of our future funding needs, and the high priority the Secretary of Defense and the President have placed on future modernization needs, it would be a serious funding problem for the Air Force. We took great care in building our closure package to ensure that what we were planning was fiscally prudent, and we believe our depot recommendations meet that objective.

We welcome the opportunity for our base closure experts to meet with your staff to cover this analysis in whatever level of detail would be helpful.

Sincerely,

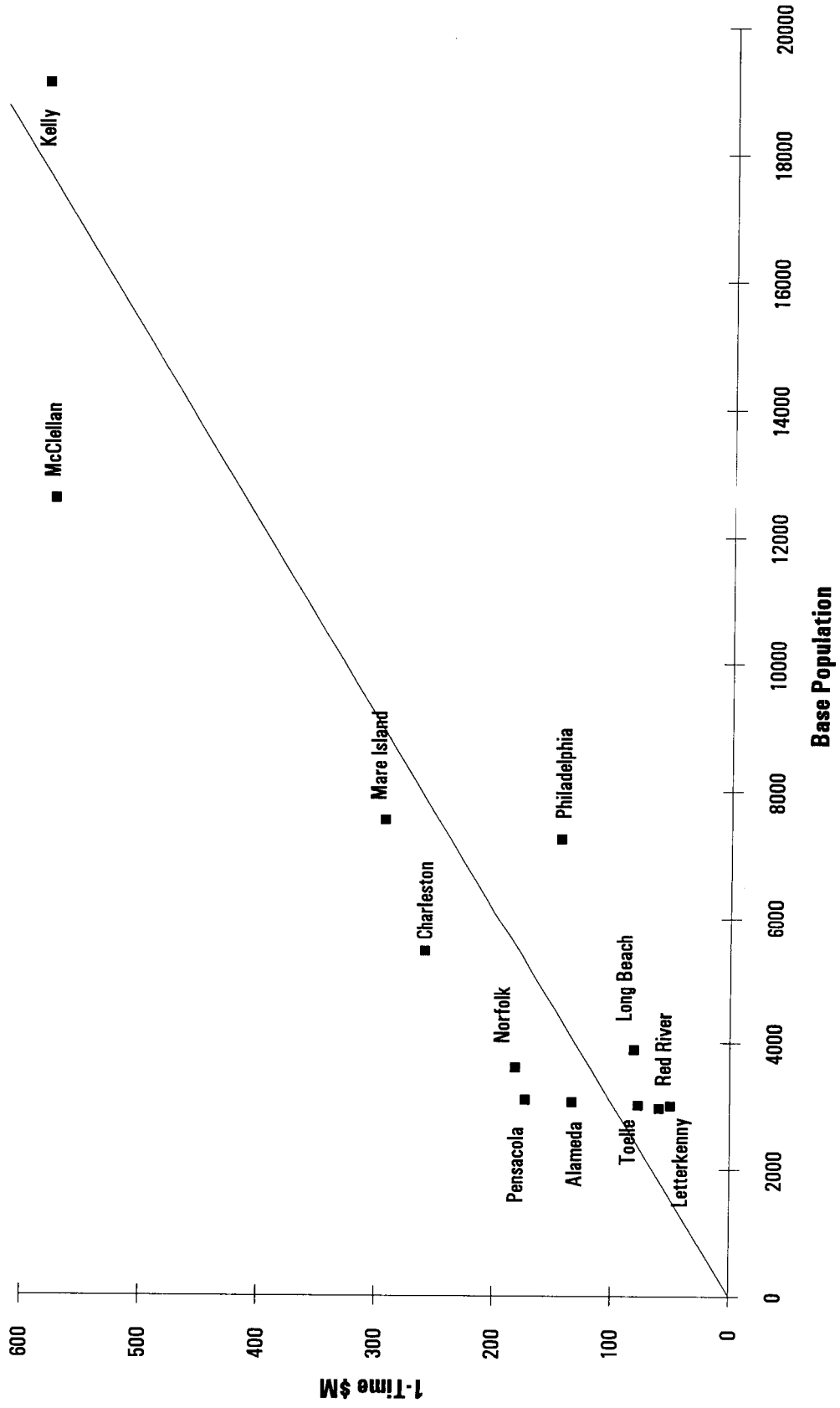
A handwritten signature in black ink, appearing to read "Sheila E. Widnall". The signature is fluid and cursive, with a large initial "S" and "W".

**Sheila E. Widnall**



# CHART 1

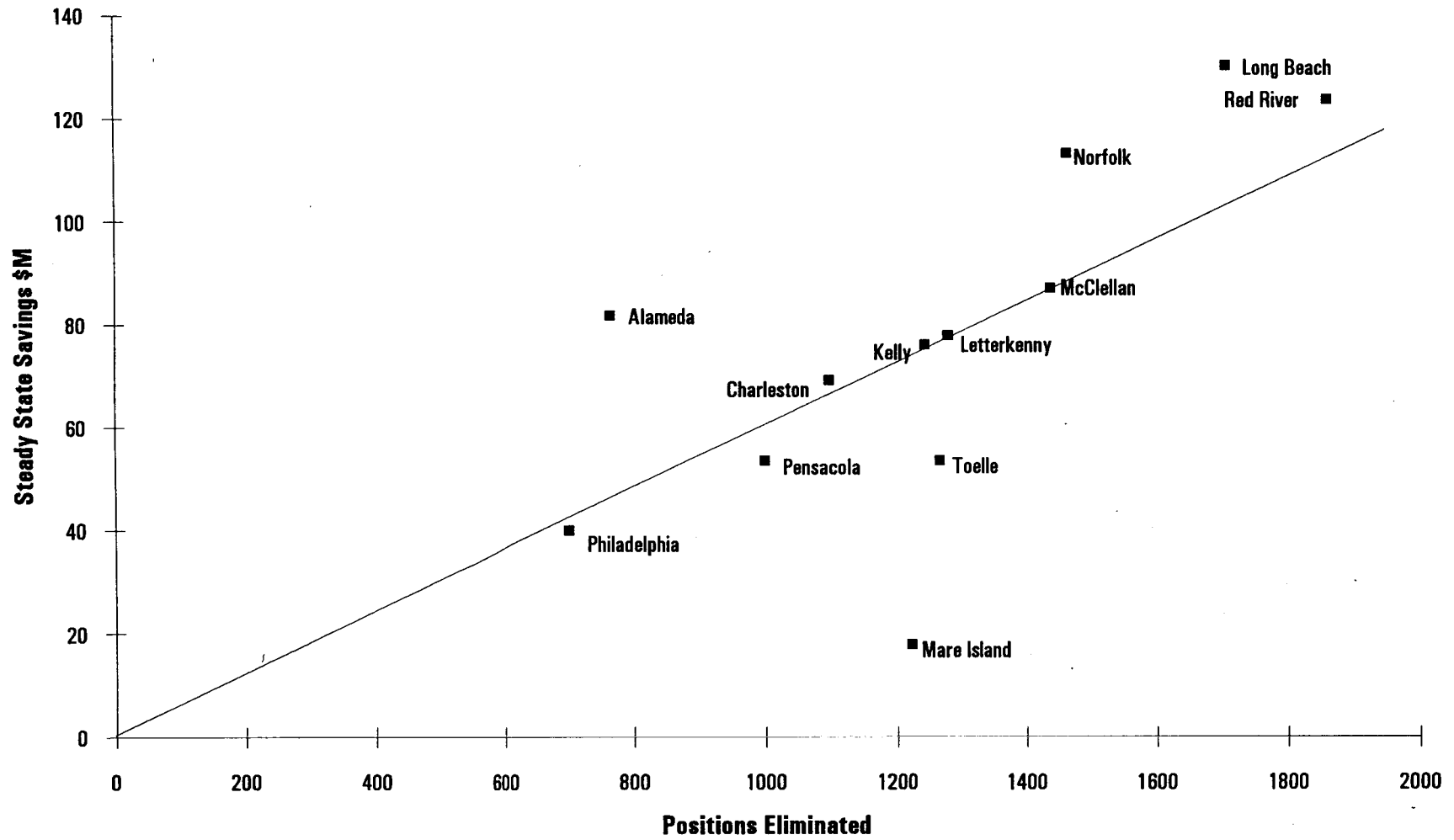
## BASE POPULATION VS 1-TIME COST \$M



Base Population Means: AF 15,846, Army 3004, Navy 4841

## CHART 2

### POSITIONS ELIMINATED VS STEADY STATE SAVINGS \$M



Mean Positions Eliminated: Goba1 1254, AF 1342, Army 1472, Navy 1135

### CHART 3

#### COMPARISON OF MILITARY DEPARTMENT COBRA DEPOT ESTIMATES ALL FOUR BRAC COMMISSIONS

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	AVERAGE PER BASE				
	BASE POPULATION	1-TIME COST FY95 \$M	POSITIONS ELIMINATED	ANNUAL STEADY STATE SAVINGS	RATIO OF STEADY STATE SAVINGS TO ONE TIME COST
ARMY <sup>1</sup>	3,004	62	1,472	85	1.37
NAVY <sup>2</sup>	4,841	181	1,135	72	.40
AIR FORCE <sup>3</sup>	15,846	578	2,526	82	.14
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	6,216	217	1,254	77	.35

<sup>1</sup> Includes Red River, Letterkenny, Toelle

<sup>2</sup> Includes Shipyards--Philadelphia, Mare Island, Charleston, Long Beach; Aviation Depots--Alameda, Pensacola, Norfolk

<sup>3</sup> Includes Kelly, McClellan (Kelly and McClellan were not recommendations to the Commission but are included here for purpose of comparison only)

**CHART 4**  
**BASE POPULATION VS 1-TIME COST \$M**

<b>Activity</b>	<b>Base Population</b>	<b>1-Time Cost FY95 \$M</b>
Letterkenny Army Depot	3,017	50
Toelle Army Depot	3,024	77
Naval Aviation Depot Alameda	3,076	133
Naval Aviation Depot Pensacola	3,110	173
Naval Aviation Depot Norfolk	3,606	181
Naval Shipyard, Long Beach	3,891	81
Red River Army Depot	2,971	60
Charleston Naval Shipyard	5,430	259
Naval Shipyard, Philadelphia	7,236	144
Mare Island Naval Shipyard	7,541	293
McClellan AFB	12,588	574
Kelly AFB	<u>19,104</u>	<u>582</u>
<b>Total</b>	<b>74,594</b>	<b>2,607</b>
<b>Average</b>	<b>6,216</b>	<b>217</b>
<b>Total Air Force</b>	<b>31,692</b>	<b>1,156</b>
<b>Air Force Average</b>	<b>15,846</b>	<b>578</b>
<b>Total Army &amp; Navy</b>	<b>42,902</b>	<b>1,451</b>
<b>Army &amp; Navy Average</b>	<b>4,290</b>	<b>145</b>

**SOURCE:** Data from COBRA reports submitted to OSD commission except McClellan & Kelly, which were not submitted

**NOTE:** 1-time costs from previous commissions were adjusted to FY95 constant year dollars in order to produce comparable data for all four commissions

**NOTE:** Newark AFS was not included since positions eliminated were replaced with contractor personnel

**CHART 5**  
**POSITIONS ELIMINATED VS STEADY STATE SAVINGS \$M**

<b>Activity</b>	<b>Positions Eliminated</b>	<b>Steady State Savings \$M</b>
Navy Shipyard Philadelphia	701	40
Naval Aviation Depot Alameda	764	82
Naval Aviation Depot Pensacola	1000	53
Charleston Naval Shipyard	1088	69
Mare Island Naval Shipyard	1223	18
Kelly AFB	1245	76
Toelle Army Depot	1268	53
Letterkenny Army Depot	1287	78
McClellan AFB	1438	87
Naval Aviation Depot Norfolk	1464	113
Naval Shipyard, Long Beach	1707	130
Red River Army Depot	<u>1861</u>	<u>124</u>
<b>Total</b>	<b>15,046</b>	<b>923</b>
<b>Average</b>	<b>1,254</b>	<b>77</b>
<b>Total Air Force</b>	<b>2526</b>	<b>156</b>
<b>Air Force Average</b>	<b>1,342</b>	<b>82</b>
<b>Total Army &amp; Navy</b>	<b>12,520</b>	<b>766</b>
<b>Average Army &amp; Navy</b>	<b>1,252</b>	<b>77</b>

**SOURCE:** Data from COBRA reports submitted to OSD commission except McClellan and Kelly, which were not submitted

**NOTE:** Steady state savings from previous commissions were adjusted to FY95 constant year dollars in order to produce comparable data for all four commissions

**NOTE:** Newark AFS was not included since positions eliminated were replaced with contractor personnel

**CHART 6**  
**DOD DEPOT ACTIVITIES RECOMMENDED FOR BRAC ACTION**

YR COM	ACTIVITY	STATUS
91	Navy Shipyard Philadelphia	Complete Closure
93	Mare Island Naval Shipyard	Complete Closure
93	Naval Aviation Depot Alameda	Complete Closure
93	Naval Aviation Depot Pensacola	Close Depot Only
93	Charleston Naval Shipyard	Complete Closure
93	Naval Aviation Depot Norfolk	Close Depot Only
95	Naval Shipyard, Long Beach	Complete Closure
95	Red River Army Depot	Close Depot
95	Letterkenny Army Depot	Realign
95	Kelly AFB	Focused Analysis - Not recommended for BRAC action
95	McClellan AFB	Focused Analysis - Not recommended for BRAC action
93	Toelle Army Depot	Close Depot
93	Newark AFS	Privatization in Place - Cost & Savings not comparable
88	Lexington Army Depot	Close Depot COBRA data not available
88	Navajo Depot Activity	Close Ammo Storage - Not included
93	Savanna Army Depot Activity	Close Ammo Storage - Not included
95	Seneca Army Depot	Close Ammo Storage - Not included
95	Sierra Army Depot	Close Ammo Storage - Not included
91,	Sacramento Army Depot	Close Supply Depot - Not included
95	Ship Repair Facility, Guam	Closure of Floating Drydock - Not included

**CHART 7**  
**MAJOR TENANTS ON KELLY & McCLELLAN AFB**

<b>KELLY AFB</b>				
<u>Tenant / (Location)</u>	<u>Positions</u>	<u>MilCon \$M</u>	<u>Other \$M</u>	<u>Total \$</u>
AFRES (Lackland)	673	0.0	0.0	0.0
ANG (Lackland)	202	0.0	0.0	0.0
AIA (Lackland)	3,247	0.0	0.0	0.0
SIGINT (Lackland)	813	0.0	0.0	0.0
1849 EIS (Lackland)	311	0.0	0.0	0.0
DLA (Base X)	973	0.0	20.6	20.6
DECA (Base X)	241	0.0	5.1	5.1
DFAS (Base X)	179	0.0	3.8	3.8
Others (Base X)	<u>925</u>	<u>0.0</u>	<u>19.6</u>	<u>19.6</u>
<b>Total</b>	<b>7,564</b>	<b>0.0</b>	<b>49.1</b>	<b>49.1</b>

<b>McCLELLAN AFB</b>				
<u>Tenant / (Location)</u>	<u>Positions</u>	<u>MilCon \$M</u>	<u>Other \$M</u>	<u>Total \$</u>
AFRES (March)	53	0.0	1.1	1.1
USCG (Moffett)	190	22.1	4.0	26.1
Det 42 (Travis)	142	23.5	8.0	31.6
AFTAC (Offutt)	388	6.1	13.2	19.3
1827 EIS (Travis)	309	1.2	6.6	7.8
DLA (Base X)	603	0.0	12.8	12.8
DFAS (Base X)	139	0.0	2.9	2.9
Others (Base X)	<u>618</u>	<u>0.0</u>	<u>13.1</u>	<u>13.1</u>
<b>Total</b>	<b>2,442</b>	<b>52.9</b>	<b>61.8</b>	<b>114.7</b>

Note: Kelly to Lackland moves are on paper only, people and equipment remain intact, real estate transfers to Lackland  
Other cost based on \$22,000 per position plus addition \$5M for Det 42 and AFTAC for equipment movement

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-8

<b>FROM:</b> DANIELS, CAROL	<b>TO:</b> GENERAL
<b>TITLE:</b> CITY CLERK	<b>TITLE:</b>
<b>ORGANIZATION:</b> CITY OF ROLLA ; MO	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> FORT LEONARD WOOD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**

FORWARDING RES # 1237 SUPPORTING THE MOVE OF THE CHEMICAL DEFENSE TRAINING FACILITY AND THE MIL. POLICE SCHOOL TO FORT LEONARD WOOD.

Due Date: 950516	Routing Date: 950512	Date Originated: ⊙	Mail Date:
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RESOLUTION NO. 1237

WHEREAS, the United States 101st Congress determined that it was imperative that the budget for defense be reduced; and

WHEREAS, the United States Congress established a Commission to accomplish the downsizing of Department of Defense facilities; and

WHEREAS, the Commission was to be known as the Commission for Base Realignment and Closure; and

WHEREAS, the Department of Defense determined in 1993 and in 1995 reviews that certain elements of the Department of Defense relocated to the United States Army Engineer Center and Fort Leonard Wood in its endeavor to accomplish the reductions and preserve the public interest; and

WHEREAS, the Department of Defense has recommended that the Chemical Defense Training Facility and the Military Police School, presently located at Fort McClellan, Alabama, be relocated to the United States Army Engineer Center and Fort Leonard Wood; and

WHEREAS, the Department of the Army has established a proven safety record in the operation of the Chemical Defense Training Facility; and

WHEREAS, the personnel of the United States Army Engineer Center and Fort Leonard Wood have a long and distinguished history of serving our country in its time of need.

NOW, THEREFORE, the citizens of the City of Rolla, Missouri, welcome the opportunity to endorse the relocation of the Chemical Defense Training Facility and the Military Police School to Fort Leonard Wood and offer their unqualified and unreserved support to the Department of Defense to that end.

PASSED BY THE CITY COUNCIL OF THE CITY OF ROLLA, MISSOURI, AND APPROVED BY THE MAYOR THIS 1ST DAY OF MAY, 1995.

APPROVED:

  
MAYOR

ATTEST:

  
CITY CLERK

APPROVED AS TO FORM:

  
CITY COUNSELOR

**City of Rolla**  
102 West 9th St.  
P.O. Box 979  
Rolla, Missouri 65401

Forwarding and Address  
Correction Requested

1237

**City of Rolla**

102 West 9th St.  
P.O. Box 979  
Rolla, Missouri 65401

RESOLUTION NO. 1237

Forwarding and Address  
Correction Requested

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PASSED BY THE CITY COUNCIL OF THE CITY OF ROLLA, MISSOURI, AND APPROVED BY THE MAYOR THIS 1ST DAY OF MAY, 1995.

APPROVED:

  
MAYOR

ATTEST:

  
CITY CLERK

APPROVED AS TO FORM:

  
CITY COUNSELOR

1237

**CERTIFICATE OF TRUE COPY**

STATE OF MISSOURI,)  
COUNTY OF PHELPS )ss.

I, Carol Daniels, City Clerk of Rolla, Missouri, hereby certify the above and foregoing to be a true copy of Resolution No. 1237 as the same appears in my office.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed the seal of said City of Rolla, Missouri, this the 5th day of May 1995.

*Carol Daniels*  
\_\_\_\_\_  
CITY CLERK





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950512-8R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable Elwyn Wax  
Mayor, City of Rolla  
102 West 9th Street  
P.O. Box 979  
Rolla, Missouri 65401

Dear Mayor Wax:

Thank you for providing the Commission with a copy of Resolution No. 1237 adopted by the City Council of Rolla expressing support for the relocation of the Chemical Defense Training Facility and Military Police School from Fort McClellan, Alabama to Fort Leonard Wood, Missouri. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations regarding Fort McClellan and Fort Leonard Wood.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950512-9

FROM: HELFAT, LUCILE	TO: DIXON
TITLE: CH	TITLE: CHAIRMAN
ORGANIZATION: NY NATURE AND HISTORICAL COMM	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FORT TOTTEW	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
				DEIRDRE MURPHY	✓		
DIR./INFORMATION SERVICES				SYLVIA THOMPSON	✓		

TYPE OF ACTION REQUIRED

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

EXPRESSING CONCERN THAT IF FORT TOTTEW IS CLOSED LONG ISLAND SOUND WILL BE FURTHER POLLUTED BECAUSE OF OVERCROWDING,

Due Date: 950519

Routing Date: 950512

Date Originated: 950508

Mail Date:



STATE OF NEW YORK  
NORTHEASTERN QUEENS  
NATURE AND HISTORICAL  
PRESERVE COMMISSION

49-04 ENFIELD PLACE  
BAYSIDE, NEW YORK 11364

Please refer to this number  
when responding 950512-9

GEORGE E. PATAKI  
GOVERNOR

TEL. 718-229-8805

COMMISSIONERS

May 8, 1995

FAX 718-229-6131

LUCILE HELFAT  
CHAIRPERSON  
LOUIS L. THEISS, JR.  
VICE CHAIRPERSON

JOAN M. VOGT  
EXECUTIVE DIRECTOR

ELIAS BETZIOS  
AURORA GAREISS  
CAROL A. GRESSER  
BERNARD HABER  
CONSTANCE MANDINA

Senator Allan Dixon  
Chairman  
Defense Base Realignment and  
Closure Commission (BRAC)  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

TRUSTEE

JOHN O. RIEDL  
1974-92

Re: Fort Totten, New York

Dear Senator Dixon:

Since your May 5th hearing regarding the closure of Fort Totten, this office has received numerous calls complaining about the poor notification process which prevented many residents from testifying in opposition to the plan to sell off the Base.

We in this agency deplore the plan to close Fort Totten, not only for historical and aesthetic reasons, but for ecological reasons as well.

Fort Totten overlooks Long Island Sound which is an estuary that is suffering from over-development along its shoreline. We can anticipate the land grab that will occur once builders are able to acquire beautiful waterfront property on Long Island Sound. The Bayside area does not have adequate drainage systems and relies primarily on Combined Sewer Overflow to handle the storm water. High-rise buildings and townhouses take a terrible toll on the viability of the adjacent Little Neck Bay which flows into Long Island Sound.

In the last 5 years, the Federal government has spent millions of dollars studying ways to overcome the gradual degradation of Long Island Sound. Some improvement has been noticed in recent years as a result of this Study. Is it wise to run the risk of adding further pollution to this fragile waterway by opening up waterfront land for development?

Please reconsider the plan to dispose of this historical jewel which is such an integral part of Northeastern Queens.

Sincerely,

Lucile Helfat  
Chair.

LH:ph



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

when responding 950512-9R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Lucile Helfat  
Chairperson, Northeastern Queens Nature  
and Historical Preserve Commission  
49-04 Enfield Place  
Bayside, New York 11364

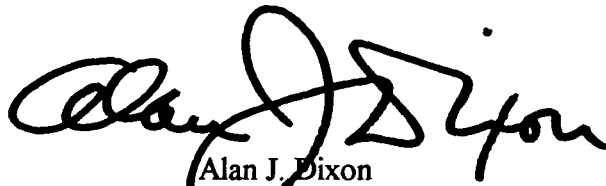
Dear Chairperson Helfat:

Thank you for your letter expressing your concern about the potential environmental impact on the Long Island Sound as a result of the proposed closure of Fort Totten. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations regarding Fort Totten.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-10

<b>FROM:</b> HURLEY, DAVID J.	<b>TO:</b> CIRILLO, FRANK
<b>TITLE:</b> PROGRAM MANAGER	<b>TITLE:</b> AF TEAM LEADER
<b>ORGANIZATION:</b> FAA	<b>ORGANIZATION:</b> DBRC
<b>INSTALLATION (s) DISCUSSED:</b> PLATTSBURGH, MCGUIRE AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

**Subject/Remarks:**

INFORMING THAT THEIR TRAFFIC MANAGEMENT TEAM CAN HANDLE ANY TRAFFIC GENERATED BY MCGUIRE AFB.

Due Date:	Routing Date: <u>950512</u>	Date Originated: <u>950427</u>	Mail Date:
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U.S. Department  
of Transportation

Federal Aviation  
Administration

800 Independence Ave., S.W.  
Washington, D.C. 20591

APR 27 1995

Mr. Francis A. Cirillo, Jr.  
Air Force Team Leader  
Defense Base Closure and Realignment Commission  
1700 N Moore Street, Suite 1425  
Arlington, VA 22209

Please refer to file number  
with response 950512-10

Dear Mr Cirillo:

At the request of Mr. Ed Flippen, Federal Aviation Administration (FAA) Liaison to the Base Closure Committee, we have reviewed air traffic in the Plattsburgh and McGuire areas. This response has been coordinated with the FAA's Eastern and New England regional offices.

McGuire Air Force Base and its associated airspace are located in a high density traffic area which does affect the established traffic flows and patterns used by civil traffic flying in the Philadelphia and New York areas. Procedures have been developed between the FAA and the U. S. Air Force to accommodate civil and military traffic in the area simultaneously and to minimize limitations on either operation. Since 1992, military traffic at McGuire has decreased. The recent addition of air mobility aircraft at McGuire has not necessitated any procedural changes and has not caused any increase in delays.

At present, there are no aircraft based at Plattsburgh and no transient services are available for aircraft. Traffic activity has steadily declined since 1993 as base aircraft were assigned to other operational units.

While it is not within the FAA's purview to mandate where the military should base or train their flightcrews, ongoing coordination is accomplished to ensure that all users of the National Airspace System are provided proper separation and the safety of the entire system is preserved. We remain confident that our traffic management team is capable of handling any air traffic generated by McGuire Air Force Base in a safe and efficient manner.

Sincerely,

David J. Hurley  
Program Director for Air Traffic  
System Management, ATM-1

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950512-11

FROM: <u>LOWELL, SUZI</u>	TO: <u>DIXON</u>
TITLE: <u>CHIEF CLERK</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>ALASKA STATE LEGISLATURE</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>NAVAL AIR FACILITY ADAK</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

FORWARDING RES. CI REQUESTING THAT NAF, ADAK BE CONVERTED TO PUBLIC USE SOON AFTER IT IS SHUT DOWN.

Due Date: 950516 Routing Date: 950512 Date Originated: 950505 Mail Date:



Alaska State Legislature  
House of Representatives  
*Office of the Chief Clerk*

*Official Business*

State Capitol, Rm 214  
Juneau, AK 99801-1182  
(907) 465-3725

Please refer to this number  
when responding 950512-11

May 5, 1995

The Honorable Alan J. Dixon  
Defense Base Closure and Realignment Commission  
1700 N. Moore St. Ste. 1425  
Arlington, WA 22209

Dear Chairman Dixon:

As directed, I am enclosing a copy of the following resolution:

HOUSE RESOLUTION NO. 10  
Relating to the conversion of the Naval Air Facility in Adak.

The resolution was passed by the Alaska House of Representatives on  
May 2, 1995.

Sincerely,

A handwritten signature in cursive script that reads "Suzi Lowell".

Suzi Lowell  
Chief Clerk

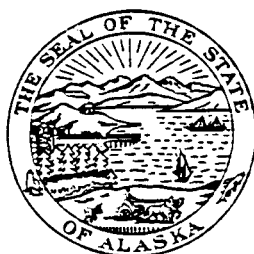
Enclosure as noted.

**STATE OF ALASKA  
HOUSE OF REPRESENTATIVES**

**1995**

**Source**  
HR 10

**House**  
**Resolve No.**  
9



Relating to the conversion of the Naval Air Facility in Adak.

---

**BE IT RESOLVED BY THE HOUSE OF REPRESENTATIVES:**

**WHEREAS** the closure of the Naval Air Facility in Adak, Alaska, is anticipated to occur in 1996; and

**WHEREAS** the land and existing infrastructure of the facility could be used after the closure to benefit people and businesses in the state, as well as to serve the long-term interests of the state and the federal government; and

**WHEREAS** the closure of the facility presents a unique opportunity to develop a new community for the western Aleutians, to promote commercial ventures, and to use the existing land and infrastructure for community purposes; and

**WHEREAS**, unless appropriate steps are taken immediately to preserve the buildings and other infrastructure from damage by wind and moisture, the future use of the existing infrastructure and the development of the Adak community will be jeopardized;

**BE IT RESOLVED** that the House of Representatives supports the conversion of the Naval Air Facility in Adak, Alaska, into a facility that can be used beneficially by the citizens of the western Aleutians; and be it

**FURTHER RESOLVED** that the House of Representatives respectfully requests the

United States Department of the Navy, Department of the Interior, and Department of Defense  
to

(1) take effective and timely measures to preserve the infrastructure that constitutes the Naval Air Facility in Adak, Alaska;

(2) work closely with all federal and state agencies and the Aleut Corporation regarding the future use of the facility after its closure;

(3) designate in a timely manner an authority, preferably the Aleut Corporation, for developing the future use of the property constituting the facility; and

(4) arrange for the transfer of the property that constitutes the facility to the Aleut Corporation as part of the corporation's entitlement under 43 U.S.C. 1601 - 1641 (Alaska Native Claims Settlement Act).

**COPIES** of this resolution shall be sent to the Honorable Bill Clinton, President of the United States; to the Honorable Al Gore, Jr., Vice-President of the United States and President of the U.S. Senate; the Honorable Newt Gingrich, Speaker of the U.S. House of Representatives; the Honorable William J. Perry, Secretary of Defense; the Honorable John H. Dalton, Secretary of the Navy; the Honorable Bruce Babbitt, Secretary of the Interior; the Honorable Alan J. Dixon, Chair of the Defense Base Closure and Realignment Commission; and to the Honorable Ted Stevens and the Honorable Frank Murkowski, U.S. Senators, and the Honorable Don Young, U.S. Representative, members of the Alaska delegation in Congress.



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding: **950512-1121**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTROYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

Ms. Suzi Lowell  
Chief Clerk, Alaska State Legislature  
House of Representatives  
State Capitol, Room 214  
Juneau, Alaska 99801-1182

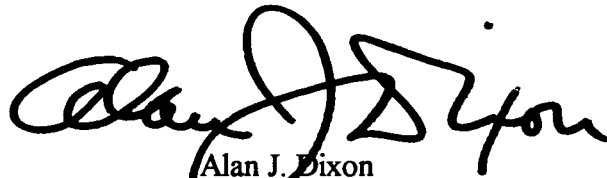
Dear Chief Clerk Lowell:

Thank you for providing the Commission with a copy of House Resolution No. 10 relating to the Naval Air Facility (NAF) in Adak, Alaska. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations regarding NAF Adak.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-12

<b>FROM:</b> SUBIN, MICHAEL	<b>TO:</b> COX, REBECCA
<b>TITLE:</b> COUNCILMEMBER	<b>TITLE:</b> COMMISSIONER
<b>ORGANIZATION:</b> MONTGOMERY COUNTY COUNCIL	<b>ORGANIZATION:</b> DBCR C
<b>INSTALLATION (S) DISCUSSED:</b> WHITE OAK <del>DBCR C</del>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

**Subject/Remarks:**  
 THANK YOU FOR YOUR HANDLING OF WHITE OAK ISSUE.

<b>Due Date:</b>	<b>Routing Date:</b> 950512	<b>Date Originated:</b> 950505	<b>Mail Date:</b>
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Please refer to file number  
when responding 950512-12

MONTGOMERY COUNTY COUNCIL  
ROCKVILLE, MARYLAND

MICHAEL L. SUBIN

May 5, 1995

The Honorable Rebecca Cox  
Commissioner  
Base Closure and Realignment Commission  
1700 N. Moore St.  
Suite 1425  
Arlington, VA 22209

Dear Commissioner Cox:

On behalf of the White Oak Task Force, I would like to express our deepest appreciation for your superb handling of the White Oak/Naval Sea Systems Command issue. While we certainly have our hopes on what the outcome of the process will be, we also understand that you and your colleagues have some very difficult decisions to make. We empathize with you and wish you the best. (We are, however, prepared to make one or two decisions for you!)

Regardless of the outcome, we strongly feel that you have been open and receptive to us. In the final analysis, we cannot ask for more. We feel that your handling of this phase of the process has been very professional and one of which you can be proud.

As one who is both a participant in and observer of the public policy process, I believe that you have served that process extraordinarily well. You, personally, have restored the faith of many -- including myself.

Sincerely,

Michael L. Subin  
Councilmember

MLS:t11



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-13

<b>FROM:</b> BROWN, ED	<b>TO:</b> JONES, MICHAEL
<b>TITLE:</b> ARMY TEAM LEADER	<b>TITLE:</b> DIRECTOR
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> ARMY BASING STUDY
<b>INSTALLATION (s) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

**Subject/Remarks:**

REQUESTING INFO REFERRED TO IN BG SHAW'S LETTER OF APRIL 14. RESPONDING TO MISSOURI CONG. DELEGATION'S ASSERTION THAT NO MILITARY VALUE ASSESSMENT WAS PERFORMED FOR ATCOM.

Due Date: 950512      Routing Date: 950512      Date Originated: 950512      Mail Date: 950512



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 12, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
Department of the Army  
Office of the Chief of Staff  
200 Army Pentagon  
Washington, DC 20310-0200

Please refer to this number  
when reporting 950512-13

Dear Colonel Jones:

Request your office provide information referred to in BG Shane's letter of 14 April 1995 responding to the Missouri Congressional Delegation's assertion that no Military Value Assessment was performed in the Army's recommendation to close ATCOM, St. Louis, Missouri. Specifically, please provide the collected back-up data supporting the attributes which the Army used to evaluate leased facilities, showing, too, how the data was linked to the Military Value criteria (as was done in the other categories). These attributes, as set forth in BG Shane's letter, are as follows: Percent permanent facilities; Average age of facilities; Buildable acres; Unused space or building; Ability of information systems to accommodate expansions, and; Proximity to or possession of an airport.

Request you provide the information as soon as possible, but no later than 29 May 1995. Thank you for cooperation and assistance.

Sincerely,

Edward A. Brown III  
Army Team Leader



DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
200 ARMY PENTAGON  
WASHINGTON DC 20310-0200



REPLY TO  
ATTENTION OF

Mr. Edward A. Brown III  
Defense Base Closure and Realignment Commission  
1700 N. Moore St., Suite 1425  
Arlington, VA 22209

PLEASE REPLY TO THE NUMBER  
WHEN REPLYING 950512-13R1

Dear Mr. Brown:

This letter is in response to your request for information relating to the Military Value Assessment of Army leased facilities. The request was provided in a letter forwarded to The Army Basing Study (TABS) on 12 May 1995, control number 950512-13. The major points addressed in this request are:

- provide the back-up data supporting the attributes which the Army used to evaluate leased facilities, including information on specific attributes: percent permanent facilities, average age of facilities, Buildable acres, unused space or building, ability of information systems to accommodate expansion, and proximity to or possession of an airport,
- show how the data was linked to the Military Value criteria.

**Back-up Data.** The data collected by TABS on Leased Facilities, BRAC Data Call # 13 - Leases, has been provided to the Commission. This data call contains all of the quantitative elements collected by TABS used in leased facility analysis. In reference to the request for specific attributes, these attributes were not collected for the leased sites. The letter by BG Shane states: "Quantitatively, it considered the attributes of leased facilities *that bore on such matters*, collecting information *on such things as...*". However, the specific attributes were collected on potential gaining installations that are Army owned. This data is published in the Army's Reference Volume II, Installation Assessment (IA) Process and Supporting Data.

**Link to Military Value.** The data was linked to the DoD Selection criteria as described in BG Shane's letter of 14 April 1995.



The point of contact for further information on this issue is MAJ Fletcher,  
(703) 697-6262.

Sincerely,



*for* MICHAEL G. JONES  
COL, GS  
Director, The Army Basing Study

# Document Separator



DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON, DC

950512-14  
24 MAY 1995

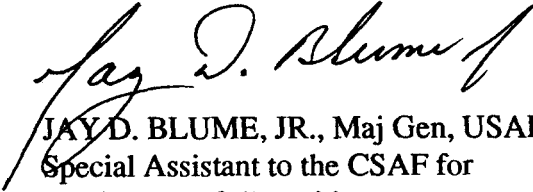
MEMORANDUM FOR BASE CLOSURE COMMISSION (MR. FRANCIS A. CIRILLO)

FROM: AF/RT

SUBJECT: Community Presentation on Air Force Electronic Warfare Evaluation Simulator

Thank you for the opportunity to respond to the community presentation on the Air Force Electronic Warfare Evaluation Simulator (AFEWES). Attached is our response.

My point of contact for this action is Major Wallace, AF/RTR, DSN 225-4578.

  
JAY D. BLUME, JR., Maj Gen, USAF  
Special Assistant to the CSAF for  
Realignment & Transition

Attachment:  
AF/TE Letter



DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE



23 MAY 1995

MEMORANDUM FOR AF/RTR

FROM: AF/TE

SUBJECT: Request for Information to Support the Base Closure Process

The following comments are in response to the Dallas Regional Hearings with the Defense Base Closure and Realignment Commission (DBCRC) concerning the Air Force Electronic Warfare Evaluation Simulator (AFEWES) (see Attachment).

AFEWES contracted utilization rate is low and represents a minimum workload that the Air Force guarantees Lockheed simply to keep the doors open. Over the past three years, many of AFEWES test capabilities have not been utilized by a single test customer. The referred to "official Air Force formula" includes upgrade time as utilization. The T&E Joint Cross-Service Group and the Air Force considered all utilization by test customers (including international utilization). However, upgrade time was not considered as utilization. New capabilities coming on line in 1995 may increase utilization some, but BRAC analysis projects a 28-percent decrease in T&E workload over the next 7 years.

Previous BRAC cost estimates for relocating AFEWES capabilities relied on the certified data provided. Contractor cost estimates of \$50M to \$60M are exaggerated and include such factors as inflated man-hour costs for technical and engineering support. The site visit to AFEWES resulted in several findings. Many AFEWES capabilities have not had a customer demand recently and are not essential for conduct of the Electronic Warfare (EW) test process. Other capabilities, often associated with AFEWES, are contractor owned and not available for relocation. Less than one-half of AFEWES capabilities needs to be relocated to support the EW test process. Reverse engineering coupled with the available documentation will enable the Air Force to support those capabilities to be moved and require relatively little MILCON.

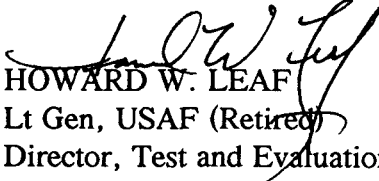
Although some cost savings can be achieved by reducing Air Force management, significantly more can be realized by reducing infrastructure and operations support. The latter can be achieved by collocating required AFEWES capabilities with Air Force operated installed systems test capabilities and integration laboratories. Moving required AFEWES capabilities will cost approximately \$7M, will not result in the loss of needed T&E capability, and is not in conflict with the FY95 Senate Appropriations Committee's direction.

BRAC analysis did not include assumptions pertaining to the economic viability of gaining activities. Gaining activity requirements include sufficient excess capacity to absorb the workload, and capability to accomplish the test or test support. Thus, AFFTC ground test facility economic viability was not considered. The cost of AFEWES is too high for the workload supported; the Air Force and DoD will be well served by this realignment activity.

Competition within the Air Force does not exist for relocated assets. Most of the testing conducted at AFEWES can be done elsewhere. This was substantiated by information obtained by the site visit, which determined that less than half of AFEWES test capabilities is required for implementation of the EW test process.

Since AFEWES has fewer than 20 hybrid threat simulators, it is not understandable why greater than 100 jobs are affected. This would equate to almost twice as many people involved in all EW testing at Eglin AFB, which operates approximately 59 open air threat simulators. Therefore, the stated impact on jobs and customers is not clearly understood. AFEWES customer impacts are being strongly considered in our process.

My staff and I are available to answer additional questions if necessary and are ready to provide additional assistance. AF/TE point of contact is Lt Col London, DSN 227-1165.

  
HOWARD W. LEAF  
Lt Gen, USAF (Retired)  
Director, Test and Evaluation

Attachment:  
AF/RTR Memo, w/Atch, 15 May 95





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 12, 1995

Major General Jay Blume (Lt. Col. Mary Tripp)  
Special Assistant to the Chief of Staff  
for Base Realignment and Transition  
Headquarters USAF  
1670 Air Force Pentagon  
Washington, D. C. 20330-1670

134  
Please refer to this number  
when responding 950512-14

Dear General Blume:

I am forwarding for your review and comment portions of a community presentation on the Air Force Electronic Warfare Evaluation Simulator (AFEWES) that was presented by the community at the Dallas Regional Hearing and to DBCRC staff on May 5.

In order to assist the Commission in its review of this issue, I would appreciate your written comments on these documents no later than May 26, 1995. Thank you for your assistance in this matter.

Sincerely,

Francis A. Cirillo, Jr. PE  
Air Force Team Leader

Attachments-2

## POINT PAPER FOR BRAC HEARING

INTRODUCTION

The Air Force Electronic Warfare Evaluation Simulator (AFEWES) is a Government-Owned, Contractor Operated (GOCO) test facility which evaluates aircraft survivability against Radio-Frequency (RF) and Infrared (IR) threat systems. Since 1958, Lockheed Fort Worth Company, formerly General Dynamics, Fort Worth Division, has been the sole contractor associated with its development and operation. AFEWES is widely recognized as the most capable facility of its type in the world. Since its beginning, AFEWES testing has supported the Cuban Missile Crisis, the Vietnam War, Operation Eldorado Canyon against Libya, Operation Desert Storm and Bosnian Relief Operations. Important contributions continue to this day for a SAR customer with 1-1 priority whose platform/mission cannot be identified.

There is virtually no factual basis to support "disestablishment and relocation" of AFEWES to the Air Force Flight Test Center (AFFTC) at Edwards AFB, CA as recommended to the BRAC. In fact, the proposed action is in conflict with Congressional language in FY 95 SAC report. The following remarks address each element of the rationale used by the USAF in the recommendation to the BRAC as well as the actual facts applicable to each issue.

- 1) RATIONALE: Projected AFEWES Workload = 28%  
FACTS
  - a) AFEWES Workload (1985-94) averages 91% of the Contracted Utilization Rate.
  - b) Official AF Formulas calculate 1993-94 Workload at 88% and 92% respectively.
  - c) Rationale did not consider International utilization.
  - d) New capabilities available in 1995 will increase utilization further.
  
- 2) RATIONALE: This Action Achieves Significant Cost Savings.  
FACTS
  - a) Recommendation to BRAC estimated \$5.8M for move resulting in \$800K annual savings.
  - b) 1994 BoOD Study estimated AFEWES relocation costs at \$50-60M.
  - c) 24 MAR 95 estimate provided to USAF officials was \$66.7M.
  - d) \$66.7M relocation costs will reduce net savings and extend cost recovery period.
  
- 3) RATIONALE: This Action Achieves Significant Workload Consolidation.  
FACTS
  - a) Apparently refers to a reduction of 2 government positions.
  - b) AFEWES operated for 20 years without on-site government presence.
  - c) Cost savings can be achieved by reducing USAF Management and not moving AFEWES.
  
- 4) RATIONALE: AFFTC Capacity Can Absorb AFEWES Workload  
FACTS
  - a) Insufficient Documentation exists for any other agency to efficiently operate and maintain specialized AFEWES equipment.
  - b) The AFFTC Ground Test Workload is sufficiently low to necessitate acquisition of an established T&E Business base to remain economically viable.
  
- 5) RATIONALE: AFEWES Infrastructure Duplicated At Other AF T&E Facilities.  
FACTS
  - a) Contradicted by 1994 BoOD Study. "AFEWES capabilities are not duplicated."
  - b) Only 15% of AFEWES Capability is duplicated at any other DoD T&E facility.
  - c) If duplicated, why such intense competition within the USAF for relocated assets?
  
- 6) RATIONALE: Impact Confined To Reduction Of 9 Jobs.  
FACTS
  - a) Greater than 100 jobs affected at LFWC.
  - b) Impact on Test Customers not even considered.
  - c) Down time during move also not considered.

SUMMARY

Since this action:

- 1) Will cost \$60-70M more than estimated and is in conflict with other DoD estimates,
- 2) Will result in a net loss in T&E capability,
- 3) Failed to consider customer test requirements and facility down time,
- 4) Is in conflict with FY 95 Senate Appropriations Committee direction,
- 5) Would achieve greater cost savings without relocating the facility,

HOW CAN THE PROPOSED ACTION AGAINST AFEWES POSSIBLY BE IN THE BEST INTEREST OF THE USAF, DoD, OR THE AMERICAN TAXPAYER?

04/05/95

FLAWED INPUTS TO FY 95 BRAC  
THREATEN  
ELECTRONIC COMBAT T&E LABS

The Air Force Electronic Warfare Evaluation Simulator, AFEWES, is a Government-owned, Contractor-operated, Hardware-In-The-Loop (HITL) facility which evaluates the EFFECTIVENESS (survivability) of DoD and Foreign aircraft systems in lethal engagements with RF and IR threats. It is widely recognized by past and present users as perhaps the most capable facility of its type in the world. Since its beginning in 1958, AFEWES has supported the development and refinement of virtually every Electronic Combat system employed, so successfully, by Coalition Forces in Operation Desert Storm.

Similar noteworthy contributions have distinguished AFEWES over its 37 year history. During the 1960's AFEWES testing supported strategic Reconnaissance aircraft during the Cuban Missile Crisis. B-52 Attrition studies during Project LINEBACKER II as well as the refinement of defensive countermeasures for a variety of DoD aircraft typify AFEWES contributions during the Vietnam War era of the 1970's. AFEWES developed cooperative SOJ techniques in the 1980's to support Operation Eldorado Canyon, the retaliatory action against Libya. Defensive Infrared countermeasures for transport aircraft were developed in the 1990's in direct support of Bosnian Relief operations. Similar contributions continue to this day for a Special Access customer, with 1-1 priority, whose platform and mission cannot be identified in this paper.

On 2 March 1995, DoD recommendations to the FY95 Base Realignment And Closure (BRAC) Commission were announced by Secretary of Defense William J. Perry. Included in this announcement were recommendations to "disestablish and relocate" AFEWES. The rationale used by the US Air Force to justify this recommendation was replete with factual inconsistencies and oversights. Many aspects of the official rationale are indicated below with a more accurate indication of the actual facts in each area:

- 1) Projected Workload = 28%. This figure is grossly underestimated. Over the last 10 years, AFEWES' annual utilization has averaged 91% of the Contracted Baseline Radar Simulator Utilization Rate. Monthly utilization reports, based on an official Air Force formula, have quantified AFEWES utilization in the 88-92% range for the period 1993-1994. Projections of future workload are consistent with this trend. Also, new capabilities which become operational within the next year will expand utilization even further.

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- 2) This Action Achieves Significant Cost Savings. The DoD announcement estimates a "one-time" cost of \$5.8M to move "selected" AFEWES assets; ultimately resulting in annualized savings of \$800K. Multiple DoD and USAF studies have been conducted in recent years and have all produced the same conclusion: Relocation of AFEWES is not in the Government's best interest. A significant DoD study completed in 1994 estimates actual AFEWES relocation costs for selected assets at \$50-60M. The MILCON costs alone, to prepare a facility to accept the AFEWES equipment, was estimated at \$8M. Apparently the results of this study were ignored by the USAF in formulating the BRAC recommendation.

In fact, it was not until 22 March 1995, fully three weeks following the 2 March recommendation to the BRAC, that Air Force officials contacted the AFEWES O&M contractor directly, to determine the specific costs associated with AFEWES relocation. The composite costs, submitted to the USAF on 24 March 1995, were \$66.7M!

The reference to moving only "selected assets" and "disposal of" many older threat simulations (SA-3, SA-4, ...?) belies any understanding of the continuing importance of these threats to AFEWES' International users in today's unstable world. Also lacking is any recognition of the cost benefit of International utilization to proportionate reduction in the USAF annual O&M cost obligation for AFEWES.

The actual utilization costs incurred by a typical AFEWES Test Customer represent only a minor percentage of equivalent open-air flight test. On an annualized O&M basis, the average "out-of-pocket" costs borne by the USAF, above and beyond those paid by users of the facility, is only \$300K/year for the period 1985-1994. Although initiatives to further reduce AFEWES costs are being pursued by the current O&M contractor, the current costs associated with AFEWES T&E are clearly insufficient to justify the proposed BRAC action.

- 3) This Action Achieves Significant Workload Consolidation. The workload consolidation referred to is apparently related to the reduced number of government personnel required to manage AFEWES at the AFFTC location. This reduction in personnel apparently forms the basis for the \$800K annual O&M savings discussed above. For a majority of its 37-year history, the AFEWES was successfully operated at its current Air Force Plant No. 4 location without an on-site military presence. The advent of modern videoconferencing technology would allow daily

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AFEWES O&M management, if necessary, to be accomplished from the remote AFFTC location, thereby preserving the estimated \$800K cost savings, and avoiding the significant, unnecessary cost of physically relocating the facility.

- 4) AFFTC Capacity Can Absorb AFEWES Workload. The essence of this statement indicates that the current workload of the AFFTC ground test facility is sufficiently low to necessitate absorption of an established T&E business base, to remain economically viable.

The unstated assumption implicit in the DoD announcement suggests that AFEWES capabilities, if relocated, will continue to provide the same high-quality of test support which has been established by its current contractor over the past 37 years. Such is not the case. The current AFEWES contractor, Lockheed Fort Worth Company, has served as both the developer and the operator of the facility since 1958. This fact has afforded the USAF significant cost savings by necessitating only minimal documentation for most AFEWES threat simulations. The existing documentation base is insufficient for personnel at any other facility to efficiently configure and operate the 39 specialized systems currently contained in AFEWES. The cost estimate for upgrading existing documentation to support AFEWES operations by another contractor is approximately \$18M, alone.

- 5) AFEWES Infrastructure Duplicated At Other AF T&E Facilities. The grain of truth in this assertion lies in the fact that HITL resources which represent perhaps 4-6 individual AFEWES threat systems do, in fact, exist at other DoD laboratories. Most of these alternative simulations, however do not enjoy comparable validation against threat intelligence, as does AFEWES. It is absolutely false to imply that the full complement of 39 threat systems contained in AFEWES are duplicated anywhere else in the world. The rationale above belies even a rudimentary understanding of unique AFEWES attributes available at Air Force Plant No. 4.

- a) Unmatched IRCM & Missile Warning System T&E capability.
- b) Unequaled Semi-Active Missile T&E capability.
- c) RF Environmental Density/Fidelity without equal.
- d) Combined CM/End Game Evasion with man-reactive F-16 cockpit.
- e) Access to CFE for External Networking Applications.
- f) Multi-Spectral T&E capability.

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The fact that AFEWES' capabilities are not duplicated elsewhere is also reiterated in the 1994 DoD Study referenced earlier.

- 6) Impact (Confined to) Reduction of 9 Jobs. The DoD statement apparently refers exclusively to Government positions only. Approximately 100 contractor personnel, associated with AFEWES Upgrade and O&M activities, would also be adversely affected by this action.

Of far greater significance, however, is the fact that the USAF impact assessment, completely failed to consider the impact of AFEWES relocation on DoD and Foreign Users with testing requirements in 1995 and beyond. The following list identifies AFEWES customers with which Testing Requirements have either been finalized or technical discussions have been initiated.

- DoD: C-17, B-2, B-1, F-15, F-22, Band IV IRCM, Army ATRJ, Army Advanced Missile Warning Receiver, Navy IDECM, DoD SAR Program (Priority 1-1)
- FOREIGN: UK DIRCM, Sweden, Germany, Italy

The decision to include AFEWES "disestablishment and relocation" within the DoD recommendation to the BRAC was made "at the last minute" by Senior USAF civilian officials. The "11th hour" nature of this decision suggests that political considerations instead of any thorough analysis of the facts identified above, provide the basis for this action. Unfortunately, Secretary of Defense William J. Perry and JCS Chairman General John Shalikashvili accepted the USAF recommendations without exception.

Similarly questionable rationale was provided by the USAF to justify equivalent action against a facility complementary to AFEWES, the Real Time Electromagnetic Digitally Controlled Analyzer Processor (REDCAP) in Buffalo, NY. AFEWES and REDCAP, electronically networked together, using well-established communications technology, can represent, in an "end-to-end" sense, the modern Electronic Combat battlefield necessary to evaluate the survivability of next generation EC Avionic Systems. A study of Electronic Networking was mandated in the FY95 Senate Appropriations Committee Report as a prerequisite to any HITL consolidation...efforts. To our knowledge, this study has yet to be initiated. This Congressional requirement was apparently also not considered by the USAF in the formulation of its recommendation to the BRAC.

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In response to the 2 March 95 announcement, Senator Alphonse D'Amato (R, NY) gave an impassioned speech on the floor of the U.S. Senate bringing into question, the ACTUAL motives of the USAF for singling out these two small T&E facilities (combined FY95 Budget of less than \$20M), and failing to close any of 10 major USAF Test Facilities (combined FY95 Budget of \$1.722B).

The time-honored adage, "IF IT AIN'T BROKE, DONT FIX IT" clearly applies to the plight of AFEWES and REDCAP. Given the austere Defense funding environment and unstable international situation in which we find ourselves, how much of this "PROGRESS" are American taxpayers expected to withstand? Significant unnecessary Capital investment (\$60-70M)? The promise of anticipated cost savings which will never be realized? Net reductions in critically needed Electronic Combat Test capability in an increasingly unstable world?

If this unjustified action against AFEWES and REDCAP cannot be reversed by the cold reality of sound technical and fiscal reason, sadly, the real losers in this tragic political debate will be US and Allied aircrews who will be forced to enter combat in the future with less than fully EFFECTIVE Electronic combat systems to ensure their survival to "fight another day".

# DOD BRAC Recommendations

## Air Force Electronic Warfare Evaluation Simulator Activity, Fort Worth, Texas

<p><b>RECOMMENDATION:</b></p>	<p>Disestablish the Air Force Electronic Warfare Evaluation Simulator (AFEWES) Activity in Fort Worth. Essential AFEWES Capabilities and the Required Test Activities Will Relocate to the Air Force Flight Test Center (AFFTC), Edwards AFB, California. Workload and Selected Equipment From AFEWES Will Be Transferred to AFFTC. AFEWES Will Be Disestablished and Any Remaining Equipment Will Be Disposed of.</p>
<p><b>JUSTIFICATION:</b></p>	<p>The Test and Evaluation Joint Cross-Service Group (JCSG) Recommended That AFEWES's Capabilities Be Relocated to an Existing Facility at an Installation Possessing a Major Range and Test Facility Base (MRTFB) Open Air Range. Projected Workload for AFEWES Was Only 28 Percent of its Available Capacity. Available Capacity at AFFTC is Sufficient To Absorb AFEWES's Workload. AFEWES's Basic Hardware-in-the-Loop Infrastructure is Duplicated at Other Air Force Test and Evaluation Facilities. This Action Achieves Significant Cost Savings and Workload Consolidation.</p>
<p><b>RETURN ON INVESTMENT:</b></p>	<p>The Total Estimated One-Time Cost To Implement This Recommendation Is \$5.8 Million. The Net of All Costs and Savings During the Implementation Period Is a Cost of \$2.6 Million. Annual Recurring Savings After Implementation Are \$0.8 Million With a Return on Investment Expected in Seven Years. The Net Present Value of the Costs and Savings Over 20 Years Is a Savings of \$5.8 Million.</p>
<p><b>IMPACTS:</b></p>	<p>Assuming No Economic Recovery, This Recommendation Could Result in a Maximum Potential Reduction of 9 Jobs (5 Direct Jobs and 4 Indirect Jobs) Over the 1996-to-2001 Period in the Fort Worth-Arlington, Texas Primary Metropolitan Statistical Area, Which Is Less Than 0.1 Percent of the Economic Area's Employment. This Action Will Have Minimal Environmental Impact.</p>

**The Facts Dictate A Closer Look . . .**

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P.009



# Collocation At An Open Air Range

## DOD

- "The Test and Evaluation Joint Cross-Service Group (JCSG) Recommended That AFEWES Capabilities Be Relocated to an Existing Facility at an Installation Possessing a Major Range and Test Facility Base (MRTFB) Open Air Range."

## FACTS

- There Is No Technical Advantage to Being Near an Open Air Range.
- No Significant Increase In Capability From "One Stop" Shopping.
  - *EC Systems Rarely Move Immediately From a Hardware-In-the-Loop Test to Flight Testing*
- Networking Is the Technical and Economical Alternative
  - *Networking of AFEWES Has Been Demonstrated and Proven Technically Feasible*

# AFEWES Workload

## DOD

- "Projected Workload Was Only 28 Percent of Its Available Capacity."

## FACTS

- Average Workload for CY 93 and CY 94 Was 90% (Based on a 16-Hour Day). Workload Has Actually Been Increasing Because New Capabilities Have Been Coming On-Line.
- Workload Is Projected To Continue at the Same Level. Currently Planned Tests Include:

1995
C-17 B-2 Band IV Infrared Countermeasures (IRCM) Advanced Tactical IRCM - Army Directional IRCM - UK/USSOCOM Sweden Germany DOD Special Access

1996 and Beyond
B-1 B-2 F-22 ALQ-135 Advanced Tactical Radar Jammer - Army Advanced Missile Warning Receiver - Army Integrated Defensive Electronic Countermeasures System - Navy Sweden United Kingdom Italy

- The Multiple Emitter Generator Expansion (1995) and Reconfigurable Airborne Interceptor (1996) Will Also Spur Increases in Workload.

# AFFTC Capacity

## DOD

- "Available Capacity at the Air Force Flight Test Center Is Sufficient To Absorb AFEWES Workload."

## FACTS

- **AFFTC Does Not Presently Have the Personnel To Operate/Maintain and Upgrade the AFEWES:**
  - *LFWC Positions To Be Replaced: Approx. 100 Engineers/Technicians In Support of Operations, Maintenance and Upgrades.*
  - *AFFTC Will Have To Contract for This Work.*
  - *AFFTC May Have the Capacity To Replace The Nine Government Positions.*
- **AFFTC Currently Has No Hardware-in-the-Loop Simulation Capability, Consequently, Test Users Must Accept a 12-18 Month AFEWES Testing "GAP" Until the Transition Is Complete.**

**"Closure of AFEWES May Interfere with the B-1 SPO's Effort to Thoroughly Test Our Upgraded Defensive System. It Is Imperative That AFEWES Be Available for Testing in Order to Meet Our Test Schedule and Comply With Electronic Combat Test Process AFM 99-112."**

**-B-1 Defensive System Upgrade Program Test Manager  
12 April 95**

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# AFFTC Capacity

## DOD

- "Available Capacity at the Air Force Flight Test Center Is Sufficient To Absorb AFEWES Workload."

## FACTS

- AFFTC Does Not Presently Have the Personnel To Operate/Maintain and Upgrade the AFEWES:
  - *LFWC Positions To Be Replaced: Approx. 100 Engineers/Technicians In Support of Operations, Maintenance and Upgrades.*
  - *AFFTC Will Have To Contract for This Work.*
  - *AFFTC May Have the Capacity To Replace The Nine Government Positions.*
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**-B-1 Defensive System Upgrade Program Test Manager  
12 April 95**

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# **AFFTC Building Requirements**

## **FACTS**

- **The AFEWES Must Be in a Shielded Building With Raised Floors (To Allow Electrical Interconnections), Lowered Roof (To Allow for RF Interconnections), Special Power and Special Air Conditioning. The IR Portion Requires SEISMIC Stability.**
- **AFFTC Has Two Options:**
  - **Build a New Facility**
    - √ **100% Replacement Would Require at Least 40,000 SQ. Ft.**
    - √ **Moving Only the Newest, Highest Utilized Simulations Will Still Require a 36,000 Sq. Ft. Facility**
  - **Remodel the Existing Building Surrounding the Benefield Anechoic Chamber**
    - √ **Remodeling the West Area (Now Essentially Vacant) of the Building To Have a SEISMIC First Floor Section (900 Sq. Ft) and Adding a Second and Third Floor Within the Shell Could Make About 36,000 Sq. Ft. Available**
    - √ **Based on Historical AFEWES Costs, Estimated Remodeling Would Cost Over \$5M**

A03222

# ***AFEWES Duplication***

## **DOD**

- "AFEWES Basic Hardware-in-the-Loop Infrastructure Is Duplicated at Other Air Force Test and Evaluation Facilities"

## **FACTS**

- AFEWES Has 39 Simulations. Two (Built By AFEWES Personnel) Are Duplicated at Other Air Force and Army Locations. Four Other Simulations (Older and Unvalidated) Exist at Other Air Force and Navy Locations.

- AFEWES Is Used by Air Force, Navy, Army, International Allies, and Industry Because It Is Unique in the World.

- \* Australia
- \* Canada
- \* France
- \* Germany
- \* Israel

- \* Italy
- \* Korea
- \* Netherlands
- \* Norway
- \* Sweden

- \* Switzerland
- \* Turkey
- \* UK
- \* Belgium

- It Is Contradictory To Claim Duplication and Then Make Plans To Move the Capability.

A03223

# Return On Investment

## DOD

- "The Total Estimated One-Time Cost To Implement This Recommendation Is \$5.8M."

## FACTS

- The Following Simulations/Support Systems Have Essential Military Value and Would Have to be Moved:

SA-4	Fulcrum	Data Processing Facility
SA-6M	Foxhound	Residual Inventory/Spare Parts
SA-8	Clutter Generator	Jammer Technique Simulator
SA-10	Basic Infrared Lab	Bus Snapshot Analyzer
SA-11	Enhanced Infrared Lab	Test Equipment
Flap Wheel	Multiple Emitter Generator Basic	Software Development Facility
Flanker	Multiple Emitter Generator Advanced	Test Director System
Gun Dish		

- Generation of the Documentation Is Essential:

- Drawings for 186 Racks
- O&M Manuals for 17 Simulations/Support Systems

- A More Realistic Estimate of One-Time Cost To Implement:

- Drawings	\$ 8,949,360
- Software and Hardware O&M Manuals	8,428,539
- Phase In/Phase Out/Training/Overlap	12,924,117
- Disassembly/Move/Reassembly/Demonstrate	6,495,263
- Facility Preparation (36,000 Sq. Ft. @ \$140/Sq. Ft)	5,040,000
- Replacement of LFWC Owned Assets	2,100,000
<b>Total Cost for Minimum Move</b>	<b>\$43,937,279</b>

# Return On Investment

A0326

## DOD

- "Annual Recurring Savings After Implementation Are \$0.8M With a Return on Investment Expected in Seven Years. The Net Present Value of the Cost and Savings Over 20 Years Is a Savings of \$5.8 Million."

## FACTS

- The DOD Assessment Significantly Underestimates the Cost of Implementation and the Discount Rate. The More Likely Outcome is:

	LIKELY	DOD
Cost	\$ 43.9M	\$ 5.8M
NPV (Over 20 Years)	\$ (27.7)M	\$ 5.8M
Break-Even	53 Years	7 Years

- \$0.8M in Annual Savings Can Be Realized by Simply Reducing Government Oversight of AFEWES.



# ***The AFEWES Can Be Operated and Maintained For Less Expense If Left In Fort Worth***

## **Because of the Contractor's Experience**

- **Conceived and Developed the AFEWES Closed-Loop, Real-Time, Actual RF Threat Simulation In 1958.**
- **The Only Experience Available in AFEWES Operation (37 Years).**
- **Corporate Memory and Easy Access to Simulation Designers Enhances Maintenance and Minimizes Down Time.**
- **Resources Necessary to Link AFEWES With LFWC Test Assets (Flight Simulator) and Other DOD Test Assets (Open Air Ranges, REDCAP).**

## **Because the Contractor Is Organized to Accommodate a Variable Work Load**

- **Government Required Simulator Work Load Is Highly Variable.**
- **An Easily Varied Cadre of Skilled Manpower Means the Customer Only Pays for Support As Needed.**

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PAGE 018

FROM DBCRC R-4

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# Impact

## DOD

- "This Recommendation Could Result In a Maximum Potential Reduction of 9 Jobs in the Fort Worth-Arlington . . . . Area."

## FACTS

- Approximately 50 Contractor Engineers/Technicians Support AFEWES Operations & Maintenance.
- Approximately 50 Contractor Engineers/Technicians Support AFEWES Development & Upgrades.

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## **Conclusion**

- ***Military Value – AFEWES' Unique, Cross-Service Support of Electronic Warfare Development and Readiness Would Be Degraded By Relocation.***
- ***Return on Investment – AFEWES Is a More Cost Effective Asset if Retained Within AF Plant 4 in Fort Worth Versus Relocation to AFFTC.***
- ***Impact – AFEWES Economic Impact on Fort Worth is Approximately 10 Times Greater Than Stated in the DOD Recommendation (100 Engineering Jobs).***

**The Proposed AFEWES Move Fails DOD's  
Criteria for Closure or Realignment  
On All Three Counts.**

# Recommendations

"Had we attempted to conduct this entire process by means of a field test, which for all practical purposes, would have been impossible, we would have used over 200 flying hours, 100 test range hours, and 4000 MJU-23/B flares at a cost of five million dollars above the cost to accomplish the process at AFEWES. Our high degree of confidence in the simulation coupled with the ability to collect a large amount of relatively inexpensive data in a short amount of time allowed us to focus our efforts in the field test. Through a combination of using digital modeling, hardware-in-the-loop simulation, and flight testing, we found a way to increase the odds that the B-1B can perform its mission and get its crew home safely."

- 513 Engineering and Test Squadron  
Presentation at 1995  
Infrared Countermeasures  
Specialty Group Meeting

- **Keep AFEWES at Fort Worth**
  - *Full Test Capability & Best Military Value*
  - *Least Cost to the Taxpayer*
  - *Continuous Support for Users*
  - *No Unnecessary Jobs Impact*

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PAGE .021

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P.021

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-14

<b>FROM:</b> CIRILLO, FRANK	<b>TO:</b> BLUME, JAY
<b>TITLE:</b> AF TEAM LEADER	<b>TITLE:</b> SPECIAL ASST.
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> HEADQUARTERS USAF
<b>INSTALLATION (s) DISCUSSED:</b> AIR FORCE ELECTRONIC WARFARE EVALUATION SIMULATOR	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	✓ <input type="checkbox"/> FYI

**Subject/Remarks:**

REQUESTING AIR FORCE COMMENT ON COMMUNITY PRESENTATION REGARDING AFFEWES.

Due Date:	Routing Date: 950512	Date Originated: 950512	Mail Date: 950512
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# Document Separator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
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WENDI LOUISE STEELE

May 12, 1995

Major General Jay Blume (Lt. Col. Mary Tripp)  
Special Assistant to the Chief of Staff  
for Base Realignment and Transition  
Headquarters USAF  
1670 Air Force Pentagon  
Washington, D. C. 20330-1670

Please refer to this number  
when responding 950512-14

Dear General Blume:

I am forwarding for your review and comment portions of a community presentation on the Air Force Electronic Warfare Evaluation Simulator (AFEWES) that was presented by the community at the Dallas Regional Hearing and to DBCRC staff on May 5.

In order to assist the Commission in its review of this issue, I would appreciate your written comments on these documents no later than May 26, 1995. Thank you for your assistance in this matter.

Sincerely,

Francis A. Cirillo, Jr. PE  
Air Force Team Leader

Attachments-2

INTRODUCTION

The Air Force Electronic Warfare Evaluation Simulator (AFEWES) is a Government-Owned, Contractor Operated (GOCO) test facility which evaluates aircraft survivability against Radio-Frequency (RF) and Infrared (IR) threat systems. Since 1958, Lockheed Fort Worth Company, formerly General Dynamics, Fort Worth Division, has been the sole contractor associated with its development and operation. AFEWES is widely recognized as the most capable facility of its type in the world. Since its beginning, AFEWES testing has supported the Cuban Missile Crisis, the Vietnam War, Operation Eldorado Canyon against Libya, Operation Desert Storm and Bosnian Relief Operations. Important contributions continue to this day for a SAR customer with I-1 priority whose platform/mission cannot be identified.

There is virtually no factual basis to support "disestablishment and relocation" of AFEWES to the Air Force Flight Test Center (AFFTC) at Edwards AFB, CA as recommended to the BRAC. In fact, the proposed action is in conflict with Congressional language in FY 95 SAC report. The following remarks address each element of the rationale used by the USAF in the recommendation to the BRAC as well as the actual facts applicable to each issue.

- 1) RATIONALE: Projected AFEWES Workload = 28%  
FACTS
  - a) AFEWES Workload (1985-94) averages 91% of the Contracted Utilization Rate.
  - b) Official AF Formulas calculate 1993-94 Workload at 88% and 92% respectively.
  - c) Rationale did not consider International utilization.
  - d) New capabilities available in 1995 will increase utilization further.
  
- 2) RATIONALE: This Action Achieves Significant Cost Savings.  
FACTS
  - a) Recommendation to BRAC estimated \$5.8M for move resulting in \$800K annual savings.
  - b) 1994 BoOD Study estimated AFEWES relocation costs at \$50-60M
  - c) 24 MAR 95 estimate provided to USAF officials was \$66.7M
  - d) \$66.7M relocation costs will reduce net savings and extend cost recovery period.
  
- 3) RATIONALE: This Action Achieves Significant Workload Consolidation.  
FACTS
  - a) Apparently refers to a reduction of 9 government positions.
  - b) AFEWES operated for 20 years without on-site government presence.
  - c) Cost savings can be achieved by reducing USAF Management and not moving AFEWES.
  
- 4) RATIONALE: AFFTC Capacity Can Absorb AFEWES Workload  
FACTS
  - a) Insufficient Documentation exists for any other agency to efficiently operate and maintain specialized AFEWES equipment.
  - b) The AFFTC Ground Test Workload is sufficiently low to necessitate acquisition of an established T&E Business base to remain economically viable.
  
- 5) RATIONALE: AFEWES Infrastructure Duplicated At Other AF T&E Facilities.  
FACTS
  - a) Contradicted by 1994 BoOD Study. "AFEWES capabilities are not duplicated."
  - b) Only 15% of AFEWES Capability is duplicated at any other DoD T&E facility.
  - c) If duplicated, why such intense competition within the USAF for relocated assets?
  
- 6) RATIONALE: Impact Confined To Reduction Of 9 Jobs.  
FACTS
  - a) Greater than 100 jobs affected at LFWC.
  - b) Impact on Test Customers not even considered.
  - c) Down time during move also not considered.

SUMMARY

Since this action:

- 1) Will cost \$60-70M more than estimated and is in conflict with other DoD estimates,
- 2) Will result in a net loss in T&E capability,
- 3) Failed to consider customer test requirements and facility down time,
- 4) Is in conflict with FY 95 Senate Appropriations Committee direction,
- 5) Would achieve greater cost savings without relocating the facility,

HOW CAN THE PROPOSED ACTION AGAINST AFEWES POSSIBLY BE IN THE BEST INTEREST OF THE USAF, DoD, OR THE AMERICAN TAXPAYER?



FLAWED INPUTS TO FY 95 BRAC  
THREATEN  
ELECTRONIC COMBAT T&E LABS

The Air Force Electronic Warfare Evaluation Simulator, AFEWES, is a Government-owned, Contractor-operated, Hardware-In-The-Loop (HITL) facility which evaluates the EFFECTIVENESS (survivability) of DoD and Foreign aircraft systems in lethal engagements with RF and IR threats. It is widely recognized by past and present users as perhaps the most capable facility of its type in the world. Since its beginning in 1958, AFEWES has supported the development and refinement of virtually every Electronic Combat system employed, so successfully, by Coalition Forces in Operation Desert Storm.

Similar noteworthy contributions have distinguished AFEWES over its 37 year history. During the 1960's AFEWES testing supported strategic Reconnaissance aircraft during the Cuban Missile Crisis. B-52 Attrition studies during Project LINEBACKER II as well as the refinement of defensive countermeasures for a variety of DoD aircraft typify AFEWES contributions during the Vietnam War era of the 1970's. AFEWES developed cooperative SOJ techniques in the 1980's to support Operation Eldorado Canyon, the retaliatory action against Libya. Defensive Infrared countermeasures for transport aircraft were developed in the 1990's in direct support of Bosnian Relief operations. Similar contributions continue to this day for a Special Access customer, with 1-1 priority, whose platform and mission cannot be identified in this paper.

On 2 March 1995, DoD recommendations to the FY95 Base Realignment And Closure (BRAC) Commission were announced by Secretary of Defense William J. Perry. Included in this announcement were recommendations to "disestablish and relocate" AFEWES. The rationale used by the US Air Force to justify this recommendation was replete with factual inconsistencies and oversights. Many aspects of the official rationale are indicated below with a more accurate indication of the actual facts in each area:

- 1) Projected Workload = 28%. This figure is grossly underestimated. Over the last 10 years, AFEWES' annual utilization has averaged 91% of the Contracted Baseline Radar Simulator Utilization Rate. Monthly utilization reports, based on an official Air Force formula, have quantified AFEWES utilization in the 88-92% range for the period 1993-1994. Projections of future workload are consistent with this trend. Also, new capabilities which become operational within the next year will expand utilization even further.

- 2) This Action Achieves Significant Cost Savings. The DoD announcement estimates a "one-time" cost of \$5.8M to move "selected" AFEWES assets; ultimately resulting in annualized savings of \$800K. Multiple DoD and USAF studies have been conducted in recent years and have all produced the same conclusion: Relocation of AFEWES is not in the Government's best interest. A significant DoD study completed in 1994 estimates actual AFEWES relocation costs for selected assets at \$50-60M. The MILCON costs alone, to prepare a facility to accept the AFEWES equipment, was estimated at \$8M. Apparently the results of this study were ignored by the USAF in formulating the BRAC recommendation.

In fact, it was not until 22 March 1995, fully three weeks following the 2 March recommendation to the BRAC, that Air Force officials contacted the AFEWES O&M contractor directly, to determine the specific costs associated with AFEWES relocation. The composite costs, submitted to the USAF on 24 March 1995, were \$66.7M!

The reference to moving only "selected assets" and "disposal of" many older threat simulations (SA-3, SA-4, ...?) belies any understanding of the continuing importance of these threats to AFEWES' International users in today's unstable world. Also lacking is any recognition of the cost benefit of International utilization to proportionate reduction in the USAF annual O&M cost obligation for AFEWES.

The actual utilization costs incurred by a typical AFEWES Test Customer represent only a minor percentage of equivalent open-air flight test. On an annualized O&M basis, the average "out-of-pocket" costs borne by the USAF, above and beyond those paid by users of the facility, is only \$300K/year for the period 1985-1994. Although initiatives to further reduce AFEWES costs are being pursued by the current O&M contractor, the current costs associated with AFEWES T&E are clearly insufficient to justify the proposed BRAC action.

- 3) This Action Achieves Significant Workload Consolidation. The workload consolidation referred to is apparently related to the reduced number of government personnel required to manage AFEWES at the AFFTC location. This reduction in personnel apparently forms the basis for the \$800K annual O&M savings discussed above. For a majority of its 37-year history, the AFEWES was successfully operated at its current Air Force Plant No. 4 location without an on-site military presence. The advent of modern videoconferencing technology would allow daily

AFEWES O&M management, if necessary, to be accomplished from the remote AFFTC location, thereby preserving the estimated \$800K cost savings, and avoiding the significant, unnecessary cost of physically relocating the facility.

- 4) AFFTC Capacity Can Absorb AFEWES Workload. The essence of this statement indicates that the current workload of the AFFTC ground test facility is sufficiently low to necessitate absorption of an established T&E business base, to remain economically viable.

The unstated assumption implicit in the DoD announcement suggests that AFEWES capabilities, if relocated, will continue to provide the same high-quality of test support which has been established by its current contractor over the past 37 years. Such is not the case. The current AFEWES contractor, Lockheed Fort Worth Company, has served as both the *developer* and the *operator* of the facility since 1958. This fact has afforded the USAF significant cost savings by necessitating only minimal documentation for most AFEWES threat simulations. The existing documentation base is insufficient for personnel at any other facility to efficiently configure and operate the 39 specialized systems currently contained in AFEWES. The cost estimate for upgrading existing documentation to support AFEWES operations by another contractor is approximately \$18M, alone.

- 5) AFEWES Infrastructure Duplicated At Other AF T&E Facilities. The grain of truth in this assertion lies in the fact that HITL resources which represent perhaps 4-6 individual AFEWES threat systems do, in fact, exist at other DoD laboratories. Most of these alternative simulations, however do not enjoy comparable validation against threat intelligence, as does AFEWES. It is absolutely false to imply that the full complement of 39 threat systems contained in AFEWES are duplicated anywhere else in the world. The rationale above belies even a rudimentary understanding of unique AFEWES attributes available at Air Force Plant No. 4.

- a) Unmatched IRCM & Missile Warning System T&E capability.
- b) Unequaled Semi-Active Missile T&E capability.
- c) RF Environmental Density/Fidelity without equal.
- d) Combined CM/End Game Evasion with man-reactive F-16 cockpit.
- e) Access to CFE for External Networking Applications.
- f) Multi-Spectral T&E capability.

The fact that AFEWES' capabilities are not duplicated elsewhere is also reiterated in the 1994 DoD Study referenced earlier.

- 6) Impact (Confined to) Reduction of 9 Jobs. The DoD statement apparently refers exclusively to Government positions only. Approximately 100 contractor personnel, associated with AFEWES Upgrade and O&M activities, would also be adversely affected by this action.

Of far greater significance, however, is the fact that the USAF impact assessment, completely failed to consider the impact of AFEWES relocation on DoD and Foreign Users with testing requirements in 1995 and beyond. The following list identifies AFEWES customers with which Testing Requirements have either been finalized or technical discussions have been initiated.

- DoD: C-17, B-2, B-1, F-15, F-22, Band IV IRCM, Army ATRJ, Army Advanced Missile Warning Receiver, Navy IDECM, DoD SAR Program (Priority 1-1)
- FOREIGN: UK DIRCM, Sweden, Germany, Italy

The decision to include AFEWES "disestablishment and relocation" within the DoD recommendation to the BRAC was made "at the last minute" by Senior USAF civilian officials. The "11th hour" nature of this decision suggests that political considerations instead of any thorough analysis of the facts identified above, provide the basis for this action. Unfortunately, Secretary of Defense William J. Perry and JCS Chairman General John Shalikashvili accepted the USAF recommendations without exception.

Similarly questionable rationale was provided by the USAF to justify equivalent action against a facility complementary to AFEWES, the Real Time Electromagnetic Digitally Controlled Analyzer Processor (REDCAP) in Buffalo, NY. AFEWES and REDCAP, electronically networked together, using well-established communications technology, can represent, in an "end-to-end" sense, the modern Electronic Combat battlefield necessary to evaluate the survivability of next generation EC Avionic Systems. A study of Electronic Networking was mandated in the FY95 Senate Appropriations Committee Report as a prerequisite to any HITL consolidation...efforts. To our knowledge, this study has yet to be initiated. This Congressional requirement was apparently also not considered by the USAF in the formulation of its recommendation to the BRAC.

04/05/95

In response to the 2 March 95 announcement, Senator Alphonse D'Amato (R, NY) gave an impassioned speech on the floor of the U.S. Senate bringing into question, the ACTUAL motives of the USAF for singling out these two small T&E facilities (combined FY95 Budget of less than \$20M), and failing to close any of 10 major USAF Test Facilities (combined FY95 Budget of \$1.722B).

The time-honored adage, "IF IT AIN'T BROKE, DON'T FIX IT" clearly applies to the plight of AFEWES and REDCAP. Given the austere Defense funding environment and unstable international situation in which we find ourselves, how much of this "PROGRESS" are American taxpayers expected to withstand? Significant unnecessary Capital investment (\$60-70M)? The promise of anticipated cost savings which will never be realized? Net reductions in critically needed Electronic Combat Test capability in an increasingly unstable world?

If this unjustified action against AFEWES and REDCAP cannot be reversed by the cold reality of sound technical and fiscal reason, sadly, the real losers in this tragic political debate will be US and Allied aircrews who will be forced to enter combat in the future with less than fully EFFECTIVE Electronic combat systems to ensure their survival to "fight another day".

# DOD BRAC Recommendations

## Air Force Electronic Warfare Evaluation Simulator Activity, Fort Worth, Texas

<b>RECOMMENDATION:</b>	<p>Disestablish the Air Force Electronic Warfare Evaluation Simulator (AFEWES) Activity in Fort Worth. Essential AFEWES Capabilities and the Required Test Activities Will Relocate to the Air Force Flight Test Center (AFFTC), Edwards AFB, California. Workload and Selected Equipment From AFEWES Will Be Transferred to AFFTC. AFEWES Will Be Disestablished and Any Remaining Equipment Will Be Disposed of.</p>
<b>JUSTIFICATION:</b>	<p>The Test and Evaluation Joint Cross-Service Group (JCSG) Recommended That AFEWES's Capabilities Be Relocated to an Existing Facility at an Installation Possessing a Major Range and Test Facility Base (MRTFB) Open Air Range. Projected Workload for AFEWES Was Only 28 Percent of its Available Capacity. Available Capacity at AFFTC Is Sufficient To Absorb AFEWES's Workload. AFEWES's Basic Hardware-in-the-Loop Infrastructure Is Duplicated at Other Air Force Test and Evaluation Facilities. This Action Achieves Significant Cost Savings and Workload Consolidation.</p>
<b>RETURN ON INVESTMENT:</b>	<p>The Total Estimated One-Time Cost To Implement This Recommendation Is \$5.8 Million. The Net of All Costs and Savings During the Implementation Period Is a Cost of \$2.6 Million. Annual Recurring Savings After Implementation Are \$0.8 Million With a Return on Investment Expected in Seven Years. The Net Present Value of the Costs and Savings Over 20 Years Is a Savings of \$5.8 Million.</p>
<b>IMPACTS:</b>	<p>Assuming No Economic Recovery, This Recommendation Could Result in a Maximum Potential Reduction of 9 Jobs (5 Direct Jobs and 4 Indirect Jobs) Over the 1996-to-2001 Period in the Fort Worth-Arlington, Texas Primary Metropolitan Statistical Area, Which Is Less Than 0.1 Percent of the Economic Area's Employment. This Action Will Have Minimal Environmental Impact.</p>

**The Facts Dictate A Closer Look . . .**

# Collocation At An Open Air Range

## **DOD**

- "The Test and Evaluation Joint Cross-Service Group (JCSG) Recommended That AFEWES Capabilities Be Relocated to an Existing Facility at an Installation Possessing a Major Range and Test Facility Base (MRTFB) Open Air Range."

## **FACTS**

- There Is No Technical Advantage to Being Near an Open Air Range.
- No Significant Increase In Capability From "One Stop" Shopping.
  - *EC Systems Rarely Move Immediately From a Hardware-in-the-Loop Test to Flight Testing*
- Networking Is the Technical and Economical Alternative
  - *Networking of AFEWES Has Been Demonstrated and Proven Technically Feasible*

# AFEWES Workload

## DOD

- "Projected Workload Was Only 28 Percent of Its Available Capacity."

## FACTS

- Average Workload for CY 93 and CY 94 Was 90% (Based on a 16-Hour Day). Workload Has Actually Been Increasing Because New Capabilities Have Been Coming On-Line.
- Workload Is Projected To Continue at the Same Level. Currently Planned Tests Include:

1995
C17 B-2 Band IV Infrared Countermeasures (IRCM) Advanced Tactical IRCM - Army Directional IRCM - UK/USSOCOM Sweden Germany DOD Special Access

1996 and Beyond
B-1 B-2 F-22 ALQ-135 Advanced Tactical Radar Jammer - Army Advanced Missile Warning Receiver - Army Integrated Defensive Electronic Countermeasures System - Navy Sweden United Kingdom Italy

- The Multiple Emitter Generator Expansion (1995) and Reconfigurable Airborne Interceptor (1996) Will Also Spur Increases in Workload.



# AFFTC Capacity

## DOD

- "Available Capacity at the Air Force Flight Test Center Is Sufficient To Absorb AFEWES Workload."

## FACTS

- AFFTC Does Not Presently Have the Personnel To Operate/Maintain and Upgrade the AFEWES:
  - *LFWC Positions To Be Replaced: Approx. 100 Engineers/Technicians In Support of Operations, Maintenance and Upgrades.*
  - *AFFTC Will Have To Contract for This Work.*
  - *AFFTC May Have the Capacity To Replace The Nine Government Positions.*
- AFFTC Currently Has No Hardware-in-the-Loop Simulation Capability, Consequently, Test Users Must Accept a 12-18 Month AFEWES Testing "GAP" Until the Transition Is Complete.

"Closure of AFEWES May Interfere with the B-1 SPO's Effort to Thoroughly Test Our Upgraded Defensive System. It Is Imperative That AFEWES Be Available for Testing in Order to Meet Our Test Schedule and Comply With Electronic Combat Test Process AFM 99-112."

-B-1 Defensive System Upgrade Program Test Manager  
12 April 95

# ***AFFTC Building Requirements***

## **FACTS**

- **The AFEWES Must Be in a Shielded Building With Raised Floors (To Allow Electrical Interconnections), Lowered Roof (To Allow for RF Interconnections), Special Power and Special Air Conditioning. The IR Portion Requires SEISMIC Stability.**
  
- **AFFTC Has Two Options:**
  - **Build a New Facility**
    - √ 100% Replacement Would Require at Least 40,000 SQ. Ft.
    - √ Moving Only the Newest, Highest Utilized Simulations Will Still Require a 36,000 Sq. Ft. Facility
  
  - **Remodel the Existing Building Surrounding the Benefield Anechoic Chamber**
    - √ Remodeling the West Area (Now Essentially Vacant) of the Building To Have a SEISMIC First Floor Section (900 Sq. Ft) and Adding a Second and Third Floor Within the Shell Could Make About 36,000 Sq. Ft. Available
    - √ Based on Historical AFEWES Costs, Estimated Remodeling Would Cost Over \$5M

# ***AFEWES Duplication***

## **DOD**

- "AFEWES Basic Hardware-in-the-Loop Infrastructure Is Duplicated at Other Air Force Test and Evaluation Facilities"

## **FACTS**

- AFEWES Has 39 Simulations. Two (Built By AFEWES Personnel) Are Duplicated at Other Air Force and Army Locations. Four Other Simulations (Older and Unvalidated) Exist at Other Air Force and Navy Locations.
- AFEWES Is Used by Air Force, Navy, Army, International Allies, and Industry Because It Is Unique in the World.
  - \* Australia
  - \* Canada
  - \* France
  - \* Germany
  - \* Israel
  - \* Italy
  - \* Korea
  - \* Netherlands
  - \* Norway
  - \* Sweden
  - \* Switzerland
  - \* Turkey
  - \* UK
  - \* Belgium
- It Is Contradictory To Claim Duplication and Then Make Plans To Move the Capability.

# Return On Investment

## DOD

- "The Total Estimated One-Time Cost To Implement This Recommendation Is \$5.8M."

## FACTS

- The Following Simulations/Support Systems Have Essential Military Value and Would Have to be Moved:

SA-4	Fulcrum	Data Processing Facility
SA-6M	Foxhound	Residual Inventory/Spare Parts
SA-8	Clutter Generator	Jammer Technique Simulator
SA-10	Basic Infrared Lab	Bus Snapshot Analyzer
SA-11	Enhanced Infrared Lab	Test Equipment
Flap Wheel	Multiple Emitter Generator Basic	Software Development Facility
Flanker	Multiple Emitter Generator Advanced	Test Director System
Gun Dish		

- Generation of the Documentation Is Essential:

- Drawings for 186 Racks
- O&M Manuals for 17 Simulations/Support Systems

- A More Realistic Estimate of One-Time Cost To Implement:

- Drawings	\$ 8,949,360
- Software and Hardware O&M Manuals	8,428,539
- Phase In/Phase Out/Training/Overlap	12,924,117
- Disassembly/Move/Reassembly/Demonstrate	6,495,263
- Facility Preparation (36,000 Sq. Ft. @ \$140/Sq. Ft)	5,040,000
- Replacement of LFWC Owned Assets	2,100,000
<b>Total Cost for Minimum Move</b>	<b>\$43,937,279</b>

# Return On Investment

## DOD

- "Annual Recurring Savings After Implementation Are \$0.8M With a Return on Investment Expected in Seven Years. The Net Present Value of the Cost and Savings Over 20 Years Is a Savings of \$5.8 Million."

## FACTS

- The DOD Assessment Significantly Underestimates the Cost of Implementation and the Discount Rate. The More Likely Outcome Is:

	LIKELY	DOD
Cost	\$ 43.9M	\$ 5.8M
NPV (Over 20 Years)	\$ (27.7)M	\$ 5.8M
Break-Even	53 Years	7 Years

- \$0.8M in Annual Savings Can Be Realized by Simply Reducing Government Oversight of AFEWES.

# ***The AFEWES Can Be Operated and Maintained For Less Expense If Left In Fort Worth***

## **Because of the Contractor's Experience**

- Conceived and Developed the AFEWES Closed-Loop, Real-Time, Actual RF Threat Simulation In 1958.
- The Only Experience Available in AFEWES Operation (37 Years).
- Corporate Memory and Easy Access to Simulation Designers Enhances Maintenance and Minimizes Down Time.
- Resources Necessary to Link AFEWES With LFWC Test Assets (Flight Simulator) and Other DOD Test Assets (Open Air Ranges, REDCAP).

## **Because the Contractor Is Organized to Accommodate a Variable Work Load**

- Government Required Simulator Work Load Is Highly Variable.
- An Easily Varied Cadre of Skilled Manpower Means the Customer Only Pays for Support As Needed.

# *Impact*

## **DOD**

- "This Recommendation Could Result in a Maximum Potential Reduction of 9 Jobs in the Fort Worth-Arlington . . . . Area."

## **FACTS**

- Approximately 50 Contractor Engineers/Technicians Support AFEWES Operations & Maintenance.
- Approximately 50 Contractor Engineers/Technicians Support AFEWES Development & Upgrades.

## ***Conclusion***

- ***Military Value*** – AFEWES' Unique, Cross-Service Support of Electronic Warfare Development and Readiness Would Be Degraded By Relocation.
- ***Return on Investment*** – AFEWES is a More Cost Effective Asset if Retained Within AF Plant 4 in Fort Worth Versus Relocation to AFFTC.
- ***Impact*** – AFEWES Economic Impact on Fort Worth is Approximately 10 Times Greater Than Stated in the DOD Recommendation (100 Engineering Jobs).

***The Proposed AFEWES Move Fails DOD's  
Criteria for Closure or Realignment  
On All Three Counts.***



# ***Recommendations***

**“Had we attempted to conduct this entire process by means of a field test, which for all practical purposes, would have been impossible, we would have used over 200 flying hours, 100 test range hours, and 4000 MJU-23/B flares at a cost of five million dollars above the cost to accomplish the process at AFEWES. Our high degree of confidence in the simulation coupled with the ability to collect a large amount of relatively inexpensive data in a short amount of time allowed us to focus our efforts in the field test. Through a combination of using digital modeling, hardware-in-the-loop simulation, and flight testing, we found a way to increase the odds that the B-1B can perform its mission and get its crew home safely.”**

**– 513 Engineering and Test Squadron  
Presentation at 1995  
Infrared Countermeasures  
Specialty Group Meeting**

- Keep AFEWES at Fort Worth**
  - *Full Test Capability & Best Military Value***
  - *Least Cost to the Taxpayer***
  - *Continuous Support for Users***
  - *No Unnecessary Jobs Impact***

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-15

<b>FROM:</b> BROWN, ED	<b>TO:</b> JONES, MICHAEL
<b>TITLE:</b> ARMY TEAM LEADER	<b>TITLE:</b> DIRECTOR
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> ARMY BASING
<b>INSTALLATION (s) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

**Subject/Remarks:**

REQUESTING INFO REGARDING STORAGE OF TACTICAL MISSILES AT LETTERKENNY.

Due Date:	Routing Date: 950512	Date Originated: 950512	Mail Date: 950512
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**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 12, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

Please refer to this number  
when responding 950512-15

Dear Colonel Jones:

As you will recall, the Commission requested that your office develop a COBRA to address the costs for relocating tactical missile workloads including missile disassembly and storage, and maintenance of guidance and control systems from Letterkenny Army Depot to Hill Air Force Base. Request you provide certified data showing the following supplemental information:

- The current and future projected tactical missile storage requirements at the Letterkenny for fiscal years 1995 through 2001. The data should be developed in accordance with the basing strategy suggested by the Army in its 1 March 1995 report to the Commission. We prefer that the storage requirements be broken down by missile system and military department (owner). Please note that Letterkenny representatives have indicated the projected storage requirement for FY 99 is about 1 million square feet, while Hill Air Force Base representatives believe the overall tactical missile storage requirement is only about 100,000 square feet.
- A description of the various storage options for each tactical missile system stored or expected to be stored at Letterkenny through fiscal year 2001. Please rank the storage facility options from the most to least desired alternative. We are interested in confirming whether or not, some items currently stored in Letterkenny's secured igloos could be stored in alternative structures such as "controlled warehouse facilities".

Request you provide the requested information no later than 26 May 1995. Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,

A handwritten signature in cursive script, appearing to read "Edward A. Brown III".

Edward A. Brown III  
Army Team Leader

EAB/mgk

# Document Separator



REPLY TO  
ATTENTION OF

DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
WASHINGTON, DC 20310-0200



May 26 1995

Defense Base Closure and  
Realignment Commission  
1700 North Moore Street  
Suite 1425  
ATTN: Mr Brown  
Arlington, Virginia 22209

Please refer to this number  
when responding 950512-15R1

Dear Mr. Brown,

As requested in your 12 May 1995 letter (950512-15), The Army is pleased to provide the following information regarding missile storage requirements associated with the Letterkenny to Hill scenario.

Attached is the U.S. Army Industrial Operations Command response to the specific questions you requested. It is important to note that the certified data response on tactical missile storage is 1,239 KSQFT with an additional future requirement for ATACMS and THAAD. This is greater than the estimated requirement of 1,000 KSQFT used in the Army's initial COBRA on the scenario. This response also highlights additional MILCON required to support the construction of igloos that was not included in the original COBRA.

As indicated in the Army's initial COBRA response on the Letterkenny to Hill scenario, the cost were very conservative and would probably increase with further analysis. This is only one example of potential increased cost.

Michael G. Jones  
Colonel, U.S. Army  
Director, The Army Basing Study

Encl



**DEPARTMENT OF THE ARMY**  
HEADQUARTERS, U.S. ARMY INDUSTRIAL OPERATIONS COMMAND  
ROCK ISLAND, ILLINOIS 61299-6000

REPLY TO  
ATTENTION OF

AMSMC-AEE (15-1a)

25 MAY 1995

MEMORANDUM FOR Commander, U.S. Army Materiel Command, ATTN:  
AMCSO (Mr. Daryl Powell), 5001 Eisenhower  
Avenue, Alexandria, VA 22333-0001

SUBJECT: Base Realignment and Closure (BRAC) Commission Request  
for Supplemental Missile Storage Data

1. Enclosed is our response addressing the Defense BRAC Commission's 12 May 1995 request for supplemental information on tactical missile storage requirements.
2. The POC is the undersigned at AMSMC-AEE, DSN 793-3930/3164, datafax DSN 793-7768, e-mail address is ro01@ria-emh2.army.mil.

Encl

A handwritten signature in black ink, appearing to read "Alan G. Wilson".

ALAN G. WILSON  
Chief, Performance Evaluation  
Division

MAY-24-1995 15:57

LEAD ILS OFFICE

717 267 9787

003

P.02

REPLY TO  
ATTENTION OF:

DEPARTMENT OF THE ARMY  
LETTERKENNY ARMY DEPOT  
CHAMBERSBURG, PENNSYLVANIA 17201

SDSLE-I

23 May 1995

MEMORANDUM FOR Commander, U. S. Army Industrial Operations Command,  
ATTN: AMSMC-AEE (Gary Wallett),  
Rock Island, IL 61299-6000

**SUBJECT: Explosive Storage Requirements for Tactical Missiles**

1. Letterkenny Army Depot has been requested to provide ammunition storage requirements to support tactical missile consolidation. Storage requirements are broken out into three areas, tactical missile consolidation, Theater Readiness Monitoring Facility, and outyear. Storage breakout is provided at enclosure. Storage requirements shown at enclosure for Sparrow through ATACMS are currently in storage at LEAD. Storage is performed in accordance with Army Engineering Drawings and been reviewed and approved by Deputy Chief of Staff for Ammunition, Headquarters U. S. Army Depot Systems Command.
2. Tactical missile consolidation and LEAD's current All-Up-Round workload require 680K square feet of ammunition storage space. 80K square feet of this space is used for guidance and control section storage which does not require storage in an igloo. Ammunition storage required to support Theater Monitoring Readiness Facility is 506K square feet. Identified out year storage requirements are 52K; square feet, this number will increase as storage requirements become clear.
3. Point of contact for additional information is Mr. Robert Wood, LEAD, SDSLE-I, DSN 570-9798.

Encl

*Hallie J. Bunk*  
HALLIE J. BUNK  
Director of Integrated  
Logistics Support



**LETTERKENNY ARMY DEPOT****STORAGE POSTURE**

for

**AUR and GUIDANCE/CONTROL SECTIONS**

**1. STORAGE REQUIREMENTS.** GCS contain contain squibs which are hazard classification 1.4. The preferred storage method for Class 1.4 items is a magazine or igloo. Storage in a secure, environmentally controlled building is permissible. GCS are stored in igloos at Letterkenny by customer request. Letterkenny uses 80K sq ft of ammunition storage for GCS. AUR contain explosives which are hazard classification 1.1. AUR must be stored in ammunition area igloos. Storage areas must meet quantity and distance requirements. Letterkenny uses 412K sq ft of igloo storage space for AUR missiles and Class 1.1 missile explosive components. See Table 1 for tactical missile consolidation storage requirements by system.

Table 1. Ammunition Storage Requirements.

Missile	Square Feet
Sparrow	79,168
HARM	43,073
Phoenix	17,259
Sidewinder	30,530
AMRAAM	15,029
Maverick	4,354
Shrike	84,161
ATACMS*	77,292
Hellfire	288,000
Stinger	42,000
<b>TOTAL</b>	<b>680,866</b>

\* ATACMS storage requirements will double in FY07 due to production increases.

**2. TMRP STORAGE REQUIREMENTS.** HAWK and PATRIOT requires 506K sq ft of storage space. Odgen-Air Logistics Center has indicated that they have the capability to perform Theatre Monitoring Readiness Facility workload.

**3. OUTYEAR STORAGE REQUIREMENTS.** Additional ammunition storage space is required for outyear systems such as; ERINT, THAAD, Longbow, and Javelin. THAAD will require 52K sq ft of storage space. The THAAD missile must be totated monthly to insure that the propellant does not settle.

MAY-25-1995 14:00

AMND

717 267 9325

P.02

**INPUT FROM DON GRAVES, AMMUNITION PLANS DIVISION, DESCOM (AMSD8-AM-P)**

c. **MISSILE STORAGE.** The storage space requirements developed by LEAD are based upon space actually occupied at LEAD today for Sparrow, HARM, Phoenix, Sidewinder, AMRAAM, Maverick, Shrike, and ATACMS, for a total of 350,866 sq ft. The PMs for Hellfire and Stinger have identified a requirement for 288K sq ft and 42K sq ft respectively. TRMF storage requirements for HAWK and PATRIOT total 506K sq ft. An additional 52K sq ft will be needed for the THAAD. Therefore, the total identified known requirements, without the addition of future systems or greater numbers, is actually 1,239M sq ft. Missile items stored at LEAD are stored IAW U.S. Army engineering drawings which permit maximum safe storage while allowing for item access; missile items are NOT stored one-item high as stated by Hill AFB.

The assertion that LEAD is unsuited to store large quantities of tactical missiles because "it would be logistically impossible to outload all service requirements" from LEAD is incorrect. LEAD's Tier II status in the Army Tiering Plan makes it advantageous to store the missiles there.

- Tier I depots are considered the active core, used to store training ammunition and initial (first 30 days) War Reserve ammunition requirements. Tier II, or cadre depots, are used to maintain additional War Reserve ammunition. As a Tier II depot, LEAD will not have to compete with the strained resources required of the Tier I depot during the initial phase of power projection. Since 75% - 90% of AF missiles are already stored in operational locations, LEAD can smoothly come on line with tactical missile shipments as their number one priority without competition from immediate warfighter stocks.

- The logistical capabilities of LEAD is impressive: located within 30 miles of 2 airports with C-5A capability; located within 5 miles of Interstate 81 and US highways 11 and 30; government railroad tracks connect with the Chessie System; and highways and rails afford rapid access to the nearby seaports of Dundalk Marine Terminal (Baltimore), Military Ocean Terminal Bayonne, and Naval Weapons Station (Earle, NJ).

Due to the extensive commitment by Tier I installations to the support of power projection and therefore the resulting storage commitment to applicable stocks, the Tier I installations possess neither the storage space nor the additional outloading capability for the missiles. Storing most tactical missiles at a Tier II installation is not only consistent with the Tiering plan, but necessary to meet customer and contingency needs.

d. **MISSILE STORAGE MILCON.** It is recommended that the Hill AFB contention that they will vacate 87K sq ft of strategic missile storage be closely reviewed; treaty obligations/other will likely require retention of those missiles at Hill AFB, returning available missile storage space to 100K sq ft.

Accepting that Hill AFB will only need a additional 813K sq ft as they contend (our figures show they will require an additional 1.138M sq ft),

MAY-25-1995 14:09

AMMO

717 267 9325

P.03

their cost figures for construction appear to be grossly understated.

Construction cost for a Stradley Magazine in 1980 was \$125/sq ft per OSD analysis. Increasing that by a factor of .7 to allow for 15 years of inflation places the cost of a single 2000 gr sq ft magazine at \$425K. To allow for sufficient net space, 460 magazines would be required, for a total cost of \$196M, which is \$90M more than that quoted by Hill AFB.

While Hill AFB referred to Tooele AD as a possible construction site for additional storage for tactical missiles, this proposed mission has not been discussed in Army channels nor would it be consistent with Tooele AD's position as a Tier I depot.

Hill AFB's contention that they can construct some sort of non-standard, modern ammunition storage structures for less than \$79/sq ft would require careful verification; it would appear to be impossible.

In addition to the \$196M for construction of 460 magazines, considerable additional infrastructure would be required to include rail beds and lines, roads, additional electrical power generating capability/transmission capability, telephones, water, fire fighting resources, etc. The scope of the construction project is to build a small ammunition depot. These additional infrastructure costs would run in the many millions of dollars up front, with recurring maintenance costs.

# Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950512-16

FROM: <u>LYLES, DAVID</u>	TO: <u>MEYER, ROBERT</u>
TITLE: <u>STAFF DIRECTOR</u>	TITLE: <u>DIRECTOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>BASE CLOSURE</u>
INSTALLATION (S) DISCUSSED: <u>LETTERKENNY</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

FORWARDING LETTER FROM MS MARY MARGARET EVANS AND REQUESTING COMMENTS ON OFFICE OF ARMS CONTROL EXPRESSING NEED TO KEEP LOGSA - MIIC NEAR WASHINGTON.

Due Date:	Routing Date: <u>950512</u>	Date Originated: <u>950508</u>	Mail Date: <u>950512</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 8, 1995

Ms. Mary Margaret Evans  
Office of Arms Control, Implementation and Compliance  
Office of the Under Secretary of Defense  
3000 Defense Pentagon  
Washington DC, 20301-3000

Please refer to this number  
when responding 950503-17R1

Dear Ms. Evans:

Thank you for providing to the Commission your memorandum concerning the future of the Army's Logistics Support Activity Major Item Information Center (LOGSA MIIC) at the Letterkenny Army Depot. I have forwarded your memorandum to Mr. Robert L. Meyer, Director, Base Closure, Office of the Assistant Secretary of Defense for his review and comment concerning the impact of the Letterkenny recommendation on arms control agreements.

You may be certain that the Commission will thoroughly review the information used by the Department of Defense in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Letterkenny Army Depot.

Thank you for your assistance. Please feel free to contact me in the future if I may be of service.

Sincerely,

David S. Lyles  
Staff Director



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 12, 1995

Mr. Robert L. Meyer  
Director, Base Closure  
OASD(ES) I BC  
3300 Defense Pentagon  
Washington, D.C. 20310-3300

Dear Mr. Meyer:

The Commission recently received the attached letter concerning the Army's Logistics Support Activity Major Item Information Center (LOGSA-MIIC), a tenant at Letterkenny Army Depot.

In accordance with the recommendation to realign Letterkenny Army Depot, the Army plans to move LOGSA-MIIC to Redstone Arsenal in Huntsville, AL. However, the Office of Arms Control, Implementation and Compliance is expressing a need to keep LOGSA-MIIC in proximity to Washington, D.C., in support of DOD's arms control agreements. Please provide your comments on this matter and its impact on the Letterkenny recommendation no later than 26 May 1995.

Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,

David S. Lyles  
Staff Director



ACQUISITION AND  
TECHNOLOGY

OFFICE OF THE UNDER SECRETARY OF DEFENSE

3000 DEFENSE PENTAGON  
WASHINGTON DC 20301-3000



May 3, 1995

Please refer to this number  
when responding

450503-17

MEMORANDUM FOR THE BASE REALIGNMENT AND CLOSURE COMMISSION

SUBJECT: LOGSA's Arms Control Implementation Mission

My office is responsible for oversight within the DoD of the Department's implementation of, and compliance with, arms control agreements. The Army's Logistics Support Activity Major Item Information Center (LOGSA MIIC) has been intimately involved in the development of the information systems designed to ensure USG compliance with conventional force arms control agreements since 1989. Because the preponderance of data that the USG has to report annually (and more frequently as changes trigger other reporting requirements) for the Conventional Armed Forces in Europe (CFE) Treaty, and the Organization for Cooperation and Security in Europe's (OSCE) Confidence and Security Building Measures (CSBM) concerns Army equipment, LOGSA was given the mission to develop an equipment data base to support all DoD reporting for those agreements.

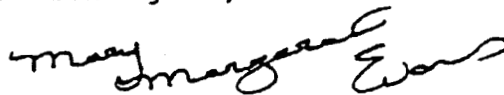
In 1993, through coordination with the Army, LOGSA's arms control data mission was expanded so that LOGSA became the agency tasked to provide direct support to the Office of the Secretary of Defense (OSD) in conventional arms control matters dealing with data bases and data base management. Since that time, LOGSA has advised this office and represented the DoD at various arms control fora addressing data, data bases, and the development of information systems to support arms control reporting provisions. LOGSA is the OSD expert resource in such matters. Additionally, as the USG has agreed to other arms control measures, such as the OSCE's Global Exchange of Military Information (GEMI) Agreement, and the United Nation's Transparency in Armaments (TIA) Measure, LOGSA has been developing the data transfer mechanisms to support those reporting requirements as well.

As the BRAC considers base closure issues related to Letterkenny Army Depot, I would like to point out in the strongest terms possible, the absolute DoD and USG need to remain in compliance with the arms agreements to which we are party. The capability LOGSA currently provides in support of equipment reporting requirements cannot be easily passed off to other organizations or to personnel not cognizant of the numerous arms





control measures. Because of the constant exchange of views and coordination needs, it is equally important that their capability be maintained in proximity of Washington, D.C.

A handwritten signature in cursive script, appearing to read "Mary Margaret Evans".

Mary Margaret Evans  
Office of Arms Control,  
Implementation and Compliance

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950512-17

<b>FROM:</b> COWSLEY, JIM	<b>TO:</b> SMITH, CHRIS
<b>TITLE:</b> CROSS SERVICE TEAM LEADER	<b>TITLE:</b> REP. (ND)
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> U.S. CONGRESS
<b>INSTALLATION (S) DISCUSSED:</b> NAWC, LAKEHURST	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:

FORWARDING LIST REGARDING EFFECTS ON THE MIL QUALITY OF LIFE UNDER RECOMMENDATION CONCERNING NAWC, LAKEHURST.

Due Date:	Routing Date: 950512	Date Originated: 950512	Mail Date: 950512
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**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 4, 1995

The Honorable Christopher H. Smith  
United States House of Representatives  
2353 Rayburn Office Building  
Washington, DC. 20515

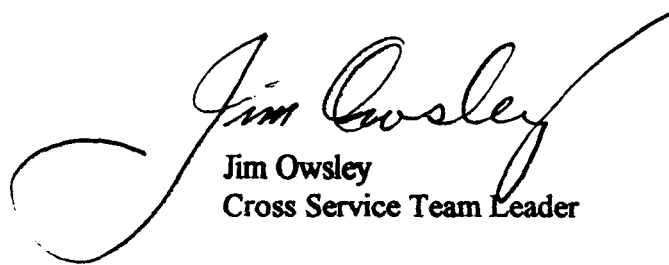
Dear Congressman Smith:

Please refer to this number  
when responding 950512-17

As per your request, I am forwarding a copy of the list regarding the effects on the military quality of life under the Secretary's recommendation regarding the Naval Air Warfare Center, Lakehurst, New Jersey that Captain Farr provided to Mr. Brian Kerns of the Commission's Staff.

I would like to thank you for taking the time away from your busy schedule last week to brief me and my staff about the discrepancies you have with the Secretary of Defense's recommendation to close the Naval Air Warfare Center at Lakehurst. That information was helpful, and will be taken into consideration while we carry out our task of reviewing the Secretary's recommendation. I would like to apologize that I could not attend the Base Visit, but I look forward to working with you in the future. If you feel I may be of service to you, please feel free to give me a call.

Sincerely

  
Jim Owsley  
Cross Service Team Leader

encl.



Memorandum

Date: 3 MAY 95

From: Commanding Officer

To: MR B. KERNS

You asked about scenario effects  
on military quality of life.

Under the proposed scenario:

- No enlisted single housing (BEQ)
- No officer single housing (BOQ)
- No enlisted family housing
- No officer family housing
- No Navy Exchange
- No Commissary
- No medical Clinic
- No Dental Clinic
- No Ball Fields, golf course,  
bowling alley, etc
- No Child care Center
- No staff to run any MWR  
programs.

*VP*  
*Henry Jones*  
CAPT USN

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950514-1

<b>FROM:</b> STEVENS, TED	<b>TO:</b> DIXON
<b>TITLE:</b> SENATOR (AK)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> ALASKA BASES	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

LETTER OF SUPPORT FOR ALASKA BASES

Due Date: _____	Routing Date: <u>950514</u>	Date Originated: <u>950508</u>	Mail Date: _____
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MARK O. HATFIELD, OREGON, CHAIRMAN

TED STEVENS, ALASKA  
THAD COCHRAN, MISSISSIPPI  
ARLEN SPECTER, PENNSYLVANIA  
PETE V. DOMENICI, NEW MEXICO  
PHIL GRAMM, TEXAS  
CHRISTOPHER S. BOND, MISSOURI  
SLADE GORTON, WASHINGTON  
MITCH McCONNELL, KENTUCKY  
CONNIE MACK, FLORIDA  
CONRAD BURNS, MONTANA  
RICHARD C. SHELBY, ALABAMA  
JAMES M. JEFFORDS, VERMONT  
JUDD GREGG, NEW HAMPSHIRE  
ROBERT F. BENNETT, UTAH

ROBERT C. BYRD, WEST VIRGINIA  
DANIEL K. INOUE, HAWAII  
ERNEST F. HOLLINGS, SOUTH CAROLINA  
J. BENNETT JOHNSTON, LOUISIANA  
PATRICK J. LEAHY, VERMONT  
DALE BUMPERS, ARKANSAS  
FRANK R. LAUTENBERG, NEW JERSEY  
TOM HARKIN, IOWA  
BARBARA A. MIKULSKI, MARYLAND  
HARRY REID, NEVADA  
J. ROBERT KERREY, NEBRASKA  
HERB KOHL, WISCONSIN  
PATTY MURRAY, WASHINGTON

# United States Senate

COMMITTEE ON APPROPRIATIONS

WASHINGTON, DC 20510-6025

May 8, 1995

J. KEITH KENNEDY, STAFF DIRECTOR  
JAMES H. ENGLISH, MINORITY STAFF DIRECTOR

Honorable Alan Dixon  
Chairman  
Defense Base Realignment and Closure Commission  
1700 North Monroe Street  
Suite 1425  
Arlington, VA 22209

Please refer to this document  
when responding 950514-1

Dear Alan:

Thank you for the opportunity to appear before the Commission during your hearings in San Francisco. Lee Clune and I appreciated the chance to present the views of the Delta Junction community on the proposed realignment of Fort Greely.

During my testimony, I reflected on the broader significance of Alaska military bases to our Nation's security interests. As I know you appreciate from your tenure as a Member of the Armed Services Committee, our forces in the Asia-Pacific region are spread very thin. Alaska units provide a strategic reserve and strike capability on American soil--an irreplaceable asset.

In San Francisco, I noted the dual deployment capability of the Alaska bases--providing double the deployment flexibility of units in the lower 48 states. This translates to reduced requirements for airlift and sealift--already in short supply.

As the Commission proceeds to evaluate the addition of other bases to the list forwarded by the Department of Defense, I urge you to reject any proposals to consider closure or downsizing of the forces remaining in Alaska. Two Administrations, three Secretaries of Defense, two Chairmen of the Joint Chiefs and all three previous Base Closure Commissions looked closely at this issue, and rejected proposals to eliminate the five primary operating bases in Alaska.

Please feel free to call on me if you have any questions or concerns about information related to the military installations in Alaska. I will do everything I can to assist on any matter related to the bases in my State.

With best wishes,

Sincerely,

  
Ted Stevens

*I was good to see you  
in S.F. Thanks for  
staying so late*

MARK O. HATFIELD, OREGON, CHAIRMAN

TED STEVENS, ALASKA  
THAD COCHRAN, MISSISSIPPI  
ARLEN SPECTER, PENNSYLVANIA  
PETE V. DOMENICI, NEW MEXICO  
PHIL GRAMM, TEXAS  
CHRISTOPHER S. BOND, MISSOURI  
SLADE GORTON, WASHINGTON  
MITCH McCONNELL, KENTUCKY  
CONNIE MACK, FLORIDA  
CONRAD BURNS, MONTANA  
RICHARD C. SHELBY, ALABAMA  
JAMES M. JEFFORDS, VERMONT  
JUDD GREGG, NEW HAMPSHIRE  
ROBERT F. BENNETT, UTAH

ROBERT C. BYRD, WEST VIRGINIA  
DANIEL K. INOUE, HAWAII  
ERNEST F. HOLLINGS, SOUTH CAROLINA  
J. BENNETT JOHNSTON, LOUISIANA  
PATRICK J. LEAHY, VERMONT  
DALE BUMPERS, ARKANSAS  
FRANK R. LAUTENBERG, NEW JERSEY  
TOM HARKIN, IOWA  
BARBARA A. MIKULSKI, MARYLAND  
HARRY REID, NEVADA  
J. ROBERT KERREY, NEBRASKA  
HERB KOHL, WISCONSIN  
PATTY MURRAY, WASHINGTON

# United States Senate

COMMITTEE ON APPROPRIATIONS

WASHINGTON, DC 20510-6025  
May 8, 1995

J. KEITH KENNEDY, STAFF DIRECTOR  
JAMES H. ENGLISH, MINORITY STAFF DIRECTOR

General J.B. Davis, USAF, (Ret.)  
Commissioner  
Defense Base Realignment and Closure Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 22209

950514-1

Dear General Davis:

Thank you for the opportunity to appear before the Commission during your hearings in San Francisco. Lee Clune and I appreciated the chance to present the views of the Delta Junction community on the proposed realignment of Fort Greely.

During my testimony, I reflected on the broader significance of Alaska military bases to our Nation's security interests. Our forces in the Asia-Pacific region are spread very thin. Alaska units provide a strategic reserve and strike capability on American soil--an irreplaceable asset.

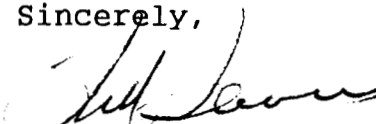
In San Francisco, I noted the dual deployment capability of the Alaska bases--providing double the deployment flexibility of units in the lower 48 states. This translates to reduced requirements for airlift and sealift--already in short supply.

As the Commission proceeds to evaluate the addition of other bases to the list forwarded by the Department of Defense, I urge you to reject any proposals to consider closure or downsizing of the forces remaining in Alaska. Two Administrations, three Secretaries of Defense, two Chairmen of the Joint Chiefs and all three previous Base Closure Commissions looked closely at this issue, and rejected proposals to eliminate the five primary operating bases in Alaska.

Please feel free to call on me if you have any questions or concerns about information related to the military installations in Alaska. I will do everything I can to assist on any matter related to the bases in my State.

With best wishes,

Sincerely,



Ted Stevens

MARK O. HATFIELD, OREGON, CHAIRMAN

TED STEVENS, ALASKA  
THAD COCHRAN, MISSISSIPPI  
ARLEN SPECTER, PENNSYLVANIA  
PETE V. DOMENICI, NEW MEXICO  
PHIL GRAMM, TEXAS  
CHRISTOPHER S. BOND, MISSOURI  
SLADE GORTON, WASHINGTON  
MITCH MCCONNELL, KENTUCKY  
CONNIE MACK, FLORIDA  
CONRAD BURNS, MONTANA  
RICHARD C. SHELBY, ALABAMA  
JAMES M. JEFFORDS, VERMONT  
JUDD GREGG, NEW HAMPSHIRE  
ROBERT F. BENNETT, UTAH

ROBERT C. BYRD, WEST VIRGINIA  
DANIEL K. INOUE, HAWAII  
ERNEST F. HOLLINGS, SOUTH CAROLINA  
J. BENNETT JOHNSTON, LOUISIANA  
PATRICK J. LEAHY, VERMONT  
DALE BUMPERS, ARKANSAS  
FRANK R. LAUTENBERG, NEW JERSEY  
TOM HARKIN, IOWA  
BARBARA A. MIKULSKI, MARYLAND  
HARRY REID, NEVADA  
J. ROBERT KERREY, NEBRASKA  
HERB KOHL, WISCONSIN  
PATTY MURRAY, WASHINGTON

# United States Senate

COMMITTEE ON APPROPRIATIONS

WASHINGTON, DC 20510-6025  
May 8, 1995

J. KEITH KENNEDY, STAFF DIRECTOR  
JAMES H. ENGLISH, MINORITY STAFF DIRECTOR

Major General Josue Robles, Jr., USA (Ret.)  
Commissioner  
Defense Base Realignment and Closure Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 22209

Please refer to this number  
950514-1

Dear General Robles:

Thank you for the opportunity to appear before the Commission during your hearings in San Francisco. Lee Clune and I appreciated the chance to present the views of the Delta Junction community on the proposed realignment of Fort Greely.

During my testimony, I reflected on the broader significance of Alaska military bases to our Nation's security interests. Our forces in the Asia-Pacific region are spread very thin. Alaska units provide a strategic reserve and strike capability on American soil--an irreplaceable asset.

In San Francisco, I noted the dual deployment capability of the Alaska bases--providing double the deployment flexibility of units in the lower 48 states. This translates to reduced requirements for airlift and sealift--already in short supply.

As the Commission proceeds to evaluate the addition of other bases to the list forwarded by the Department of Defense, I urge you to reject any proposals to consider closure or downsizing of the forces remaining in Alaska. Two Administrations, three Secretaries of Defense, two Chairmen of the Joint Chiefs and all three previous Base Closure Commissions looked closely at this issue, and rejected proposals to eliminate the five primary operating bases in Alaska.

Please feel free to call on me if you have any questions or concerns about information related to the military installations in Alaska. I will do everything I can to assist on any matter related to the bases in my State.

With best wishes,

Sincerely,

  
Ted Stevens



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950514-2

<b>FROM:</b> COMBEST, LARRY	<b>TO:</b> DIXON
<b>TITLE:</b> <del>SEN</del> REP. (TX)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> UPT BASES	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

THANK YOU FOR VOTING TO RECONSIDER UNDERGRADUATE PILOT TRAINING BASES.

Due Date: _____	Routing Date: 950514	Date Originated: 950514	Mail Date: _____
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HOUSE OF REPRESENTATIVES  
WASHINGTON, D. C. 20515

LARRY COMBEST  
19TH DISTRICT  
TEXAS

May 11, 1995

Please refer to file number  
when responding 950514-2

Dear Mr. Chairman:

Thank you for your vote to reconsider the Air Force Undergraduate Pilot Training (UPT) category when the Commission met yesterday. I know that you had many important matters before you, and I appreciate your support.

Your willingness to revisit this matter clearly shows your desire to insure that our nation's ability to produce the finest pilots in the world will not be jeopardized. This in turn will guarantee that our military will be able to meet its obligations in the 21st century. That goal is paramount for us all.

I look forward to working closely with you, and hope you will not hesitate to call on me anytime in the next six weeks as the Commission continues its review.

Sincerely,

A handwritten signature in cursive script that reads "Larry".

The Honorable Alan J. Dixon, Chairman  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street  
Suite 1425  
Arlington, Virginia 22209

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950514-3

FROM: <u>BYRD, ROBERT C.</u>	TO: <u>GENERAL</u>
TITLE: <u>SENATOR (WV)</u>	TITLE: <u>I</u>
ORGANIZATION: <u>U. S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>VALLEY GROVE AREA MAINTENANCE SUPPORT ACTIVITY</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:  
 REQUESTING DBCRC ENSURE ~~THAT~~ THAT ACTIVE RELOCATION EFFORTS WILL BE MADE FOR 10 EMPLOYEES IF FACILITY IS CLOSED.

Due Date: <u>950516</u>	Routing Date: <u>950514</u>	Date Originated: <u>950504</u>	Mail Date:
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MARK O. HATFIELD, OREGON, CHAIRMAN

TED STEVENS, ALASKA  
THAD COCHRAN, MISSISSIPPI  
ARLEN SPECTER, PENNSYLVANIA  
PETE V. DOMENICI, NEW MEXICO  
PHIL GRAMM, TEXAS  
CHRISTOPHER S. BOND, MISSOURI  
SLADE GORTON, WASHINGTON  
MITCH MCCONNELL, KENTUCKY  
CONNIE MACK, FLORIDA  
CONRAD BURNS, MONTANA  
RICHARD C. SHELBY, ALABAMA  
JAMES M. JEFFORDS, VERMONT  
JUDD GREGG, NEW HAMPSHIRE  
ROBERT F. BENNETT, UTAH

ROBERT C. BYRD, WEST VIRGINIA  
DANIEL K. INOUE, HAWAII  
ERNEST F. HOLLINGS, SOUTH CAROLINA  
J. BENNETT JOHNSTON, LOUISIANA  
PATRICK J. LEAHY, VERMONT  
DALE BUMPERS, ARKANSAS  
FRANK R. LAUTENBERG, NEW JERSEY  
TOM HARKIN, IOWA  
BARBARA A. MIKULSKI, MARYLAND  
HARRY REID, NEVADA  
J. ROBERT KERREY, NEBRASKA  
HERB KOHL, WISCONSIN  
PATTY MURRAY, WASHINGTON

J. KEITH KENNEDY, STAFF DIRECTOR  
JAMES H. ENGLISH, MINORITY STAFF DIRECTOR

# United States Senate

COMMITTEE ON APPROPRIATIONS

WASHINGTON, DC 20510-6025

May 4, 1995

The Defense Base Closure and Realignment  
Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Processed by the  
when received 950514-3

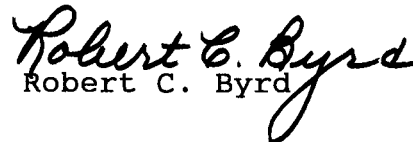
Dear Sir or Madam:

I have been notified by your office that the Valley Grove Area Maintenance Support Activity, Wheeling, West Virginia, has been slated for closure, provided the recommendation to realign Charles E. Kelly Support Center, Pennsylvania, is approved.

It is my strong hope that, should closure of this facility become a reality, the Commission will ensure that active relocation efforts will be made for the ten employees of the Valley Grove facility. I would appreciate receiving your written assurances in this regard.

With kind regards, I am

Sincerely yours,

  
Robert C. Byrd

RCB:smb



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number  
when responding **950514-3R1**

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTROYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 1, 1995

The Honorable Robert C. Byrd  
United States Senate  
Washington, D.C. 20510

Dear Robert:

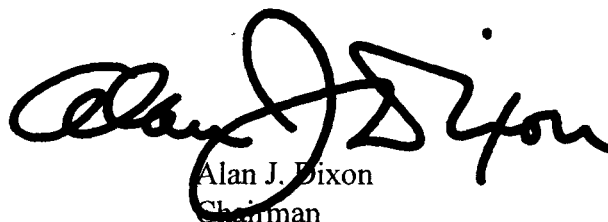
Thank you for your letter requesting that the Commission ensure that active relocation efforts be undertaken on behalf of the employees of the Valley Grove Area Maintenance Support Center should the Commission approve the Secretary of Defense's recommendation to close the facility. I certainly understand your interest in the base closure and realignment process and welcome your comments.

The Defense Base Closure and Realignment Commission is charged with undertaking an independent analysis of the Secretary of Defense's recommendations to close and realign United States military facilities. As part of our review, we examine the Department's plans for employees affected by proposed closures or realignments. As you know, the Secretary has recommended the closure of the Valley Grove facility. Included in the recommendation is the Department's intention to relocate the reserve activity to the Charles E. Kelly Support Center in Pennsylvania as part of the realignment of the Kelly Support Center.

As you may know, the Defense Department has a number of outplacement programs to assist civilian employees find employment following separation. Enclosed is information on outplacement programs available to separated civilian employees. I trust this information will be helpful to you and the employees at the Valley Grove Area Maintenance Support Activity.

I look forward to working with you through this difficult and challenging process. Please do not hesitate to contact the Commission whenever you believe we can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:js  
Enclosure

## INFORMATION PAPER

20 Mar 1995

SUBJECT: Outplacement of Civilian Employees

1. PURPOSE: To provide information on outplacement programs for civilian employees.

2. FACTS: The programs discussed below are intended to help adversely affected civilian employees find employment when they have been separated or are returning from overseas or to regain their former grade after they have been downgraded.

a. Priority Placement Program (PPP): The DOD PPP tries to place DOD employees who have been adversely affected by reduction in force (RIF) or transfer of function or are returning from overseas by matching their skills with DOD vacancies. Eligible employees are registered in PPP by series, at their current grade and not more than three grades below, for a geographical area that should provide a job offer. Registrants are assigned a priority in accordance with the severity of the action taken against them. Any employee receiving a notice of separation is assigned the highest priority. Priorities determine the order in which registrants receive job offers and the extent to which placement is mandatory. Registrants remain in PPP until they receive a valid job offer or for twelve months after separation, whichever occurs first. (Employees who are reduced in grade and entitled to grade retention are registered in the DOD Placement Plan for Employees Under Grade Retention and remain in that program until they receive a valid job offer or until grade retention expires, whichever occurs first.) PPP has placed over 125,000 employees since its establishment in 1965.

b. Defense Outplacement Referral System (DORS): DORS is a voluntary outplacement program, managed by DOD and the Office of Personnel Management (OPM). Its purpose is to place DOD civilian employees, NAF employees, military members, and their spouses with DOD, non-DOD Federal agencies, state and local governments and the private sector. CPOs register eligible civilian employees and their spouses. Army Career and Alumni Program (ACAP) offices register soldiers and their spouses. Registrants' skills are matched with the needs of potential employers. Placement is not mandatory. DORS has placed over 1100 employees since its establishment in late 1991.

c. Reemployment Priority List (RPL): An agency uses the RPL to give reemployment consideration to its former competitive service employees who have been separated by RIF or received a Certificate of Expected Separation. In filling vacancies, an agency must give RPL registrants priority consideration over most outside job applicants. With a few exceptions, if a qualified registrant is available on an agency's RPL, the agency may not fill a position by new appointment, transfer or reinstatement.

Registrants are considered for positions for which they qualify, at no higher grade than the one from which they were separated or at a higher grade if demoted from that grade by RIF before separation, in the commuting area in which separated. RPL consideration is one year for career-conditional employees; two years for career employees. OPM regulations require DOD to apply the RPL DOD-wide in each commuting area. DOD is developing an automated RPL for all DOD components that will meet OPM requirements. An agency must afford priority consideration to its excepted service employees under certain circumstances. The DOD automated RPL will incorporate this requirement.

d. Interagency Placement Program (IPP): IPP is an OPM program that affords priority reemployment consideration to employees who will be or were separated under the conditions listed below. It applies in the 50 states, the District of Columbia, Guam, Puerto Rico and the Virgin Islands. Agencies must clear IPP whenever they make competitive appointments that will last for over one year to positions at GS-15 and below and wage grade equivalents. Agencies can object to IPP registrants but cannot pass over them unless OPM sustains an agency objection. Eligible for IPP are career and career-conditional employees in the competitive service, and excepted service employees with personal competitive status, who will be or were separated because they (1) received a Certificate of Expected Separation or a specific RIF notice; (2) declined to transfer with their function to another commuting area or declined to accept a new assignment in another commuting area; (3) receive compensation for work-related injuries and their agency is unable to place them; or (4) receive an OPM disability annuity or are retired under the discontinued service option (i.e., retired against their will; e.g., due to job abolishment). Eligible employees are registered in IPP for up to three job series, at or below the grade from which separated, for up to five geographic locations. Consideration lasts for two years in 6-month increments. IPP replaced OPM's Interagency Placement Assistance Program (IPAP) and Displaced Employee Program (DEP) on December 1, 1993.

e. Army Career and Alumni Program (ACAP): ACAP provides transition and job-assistance services to military members, Army civilian employees, and family members as they leave the Army. Through its Job Assistance Centers, ACAP provides job assistance counseling and information on local and national employers that have expressed an interest in hiring Army alumni, including points of contact, locations and types of positions available.

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950514-4

<b>FROM:</b> SKELTON, IKE	<b>TO:</b> DIXON
<b>TITLE:</b> REP. (mo)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U. S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**  
 REQUESTING HE BE ABLE TO TESTIFY DURING  
 JUNE 12-13 HEARINGS.

Due Date: 950516	Routing Date: 950514	Date Originated: 950510	Mail Date:
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IKE SKELTON

4TH DISTRICT, MISSOURI

2227 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-2504  
TELEPHONE: (202) 225-2876

# Congress of the United States

House of Representatives

Washington, DC 20515-2504

May 10, 1995

514-B N.W. SEVEN HIGHWAY  
BLUE SPRINGS, MO 64014  
(816) 228-4242

1616 INDUSTRIAL DRIVE  
JEFFERSON CITY, MO 65109  
(314) 635-3499

219 NORTH ADAMS STREET  
LEBANON, MO 65536  
(417) 532-7964

319 SOUTH LAMINE  
FEDERAL BUILDING  
SEDALIA, MO 65301  
(816) 826-2675

The Honorable Alan J. Dixon  
Chairman

The Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 22209

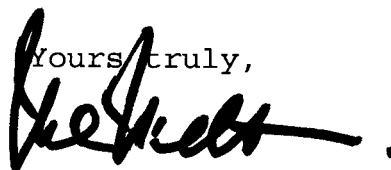
Please refer to file number  
when responding 950514-4

Dear Mr. Chairman:

The Defense Base Closure and Realignment Commission has announced that Members of Congress will have the opportunity to testify before the Commission in Washington, DC, on June 12-13, 1995. I am writing to request that I be allowed to present formal oral testimony and comments for the record on one of those dates.

If you have any questions, or if I need to provide further information, please feel free to contact me or Jack Pollard of my staff.

Best regards,

Yours truly,  


IKE SKELTON  
Member of Congress



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

EX-100-100000-100000  
SUBJECT  
950514-4R1

May 19, 1995

The Honorable Ike Skelton  
United States House of Representatives  
Washington, D.C. 20515

Dear Ike:

Thank you for your letter requesting an opportunity to testify before the Commission during its scheduled Congressional hearings on June 12 and 13, 1995. I certainly understand your interest in the base closure and realignment process and welcome your comments.

The Commission is currently formulating plans for its Congressional hearings. You will be contacted with further details as soon as they become available.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950514-5

<b>FROM:</b> BILBRAY, BRIAN P.	<b>TO:</b> DIXON
<b>TITLE:</b> REP. (CA)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U. S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> NAVAL PERSONNEL RES. AND DEU. CENTER	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

FORWARDING ISSUES FOR DBCRC TO CONSIDER WHILE CONSIDERING RECOMMENDATION TO MOVE CENTER TO MEMPHIS.

Due Date: 950516	Routing Date: 950514	Date Originated: 950510	Mail Date:
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BRIAN P. BILBRAY  
49TH DISTRICT, CALIFORNIA

COMMERCE COMMITTEE

SUBCOMMITTEE ON  
HEALTH AND ENVIRONMENT

SUBCOMMITTEE ON  
COMMERCE, TRADE AND  
HAZARDOUS MATERIALS



**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515**

WASHINGTON OFFICE:

1004 LONGWORTH HOUSE OFFICE BLDG.  
WASHINGTON, DC 20515  
(202) 225-2040

DISTRICT OFFICE:

1011 CAMINO DEL RIO SOUTH  
SUITE 330  
SAN DIEGO, CA 92108  
(619) 291-1430

May 10, 1995

The Honorable Alan J. Dixon, Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 950514-5

Dear Mr. Chairman:

It has come to my attention that the decision to close the Naval Personnel Research and Development Center (NPRDC) in San Diego, and relocate its functions to Memphis and Orlando, may have been based on questionable costs and savings data. I am very concerned that the anticipated costs upon which this recommendation is based are understated and that anticipated savings may be far lower than projected and in fact may never materialize.

Therefore, I would appreciate your efforts in examining the following issues:

- 1) Base Operating Support (BOS) Costs. The Navy's COBRA analysis showed that NPRDC has operating support costs (BOS and Real Property Maintenance (RPMA)) in San Diego of \$1.6 million. In contrast, the COBRA estimate for the BOS and RPMA for Memphis and Orlando combined was only \$.023 million, a difference of over \$1.3 million. How can the cost of operating a nearly identical facilities possibly be so different between these locations? The BOS/RPMA costs for San Diego were derived from Data Call 66, answered by NPRDC. Were comparable elements of BOS (e.g., utilities, telephone charges) and RPMA generated for Memphis and Orlando? If not, why not? How was the COBRA estimate of BOS and RPMA generated for Memphis and Orlando? For example, what consideration was given to increased utility requirements in the two new locations compared to the more temperate San Diego? Why were BUPERS and NAWC-TSD not asked to provide BOS and RPMA costs estimates in their receiving base data calls?
- 2) Military Personnel. I understand that BUPERS, as part of the Navy's continued downsizing, has already swept up 5 of the 7 military billets identified for elimination during the realignment of NPRDC. With these billets removed, what is the new estimate of savings from military personnel reductions expected from the realignment?
- 3) Civilian Personnel. The Navy identified 5 civilian positions for elimination during the realignment. Will all of these reductions in fact occur as a result of the realignment or have other BUPERS downsizing efforts removed these positions already?

The Honorable Alan J. Dixon  
Page 2

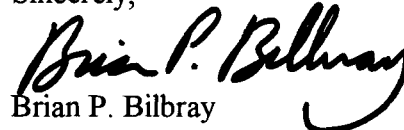
4) COBRA projected one-time costs of over \$7.8 million to complete the moves of personnel and rehabilitation of a building in Memphis. The MILCON costs estimates used in the analysis need to be questioned. In response to a data call, BUPERS provided an estimate of \$5.2 million for the MILCON on the Memphis building. However, the Navy chose to ignore that estimate and use its own estimate of \$2.9 million, \$2.3 million less than the estimate provided by the receiving activity, the activity knowledgeable of the condition of the existing structure and the needs of an R&D activity. Why was the original BUPERS estimate not used? I understand that a subsequent detailed analysis of the requirements for BRAC budget development has in fact supported the original BUPERS estimate of over \$5.1 million. Finally, is it reasonable to expect that NAWC-TSD will have no costs associated with the transfer of 55 personnel to Orlando? I would ask that the BRAC consider these issues when evaluating the accuracy and validity of the expected one-time costs of this recommendation.

5) The Navy projected that it would recoup the initial \$7.8 million investment in 4 years by realizing recurring savings of over \$1.9 million annually after the moves are complete. After reevaluating the recurring and one time cost issues I have outlined above, please let me know how any revised figures impact the expected return on investment period.

The Navy made an intelligent, rational decision to locate the NPRDC in San Diego 22 years ago. That decision has remained valid ever since. My understanding of the available data is that no apparent gain in mission capability would derive from the move to Memphis. I hope that the Base Closure and Realignment Commission will take the opportunity to investigate and answer the questions outlined in this letter, and will conclude, as I, that the costs and savings estimates are questionable, and that realignment of San Diego's NPRDC would be premature.

Thank you for your attention to this matter, and I hope that we can continue to work together throughout the duration of these complex and difficult BRAC proceedings.

Sincerely,



Brian P. Bilbray  
Member of Congress

BPB:gs/mb



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding: 950514-SR1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

The Honorable Brian P. Bilbray  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Bilbray:

Thank you for your April 27 and May 10 letters in support of the Naval Personnel Research and Development Center (NPRDC) and the Naval Health Research Center (NHRC), and specifically, your request that the Commission examine the cost and savings information relative to the NPRDC. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on the NPRDC and the NHRC.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950514-6

<b>FROM:</b> GEPHARDT, RICHARD	<b>TO:</b> COX, REBECCA
<b>TITLE:</b> REP. (MO)	<b>TITLE:</b> COMMISSIO <del>N</del> ER
<b>ORGANIZATION:</b> U.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> ATCOM.	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

**Subject/Remarks:**

THANK YOU FOR MEETING WITH ME, AND LETTER OF SUPPORT FOR ATCOM.

**Due Date:** \_\_\_\_\_ **Routing Date:** 950514 **Date Originated:** 950509 **Mail Date:** \_\_\_\_\_

RICHARD A. GEPHARDT  
THIRD DISTRICT, MISSOURI  
DEMOCRATIC LEADER

WASHINGTON OFFICE:  
1226 LONGWORTH HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-2503  
PHONE: (202) 225-2671

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-2503**

DISTRICT OFFICES:  
11140 SOUTH TOWNE SQUARE  
ROOM 201  
ST. LOUIS, MO 63123  
PHONE: (314) 894-3400

998 E. GANNON DR.  
P.O. BOX 392  
FESTUS, MO 63028  
PHONE: (314) 937-6399

May 9, 1995

Hon. Rebecca Cox  
Commissioner  
Base Closure & Realignment Commission  
1700 N. Moore St., Ste. 1425  
Arlington, VA 22209

Please refer to this number  
with response 950514-6

Dear Commissioner Cox:

Thank you so much for taking the time to come in and meet with me last week. I know that you are very busy and I appreciate your willingness to listen.

As you know, I feel very strongly that the decision to close ATCOM is not in the Army's best interest. Instead, I hope you will consider my suggestion that the Space and Strategic Defense Command be moved onto Redstone Arsenal and ATCOM be retained in St. Louis.

Over the next several weeks, you will have to make a number of difficult decisions, and I appreciate your willingness to evaluate our argument.

Thank you again for your time and consideration.

Yours very truly,



Richard A. Gephardt



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950514-7

FROM: <u>SARBANES, PAUL</u>	TO: <u>COX, REBECCA</u>
TITLE: <u>SENATOR (MD)</u>	TITLE: <u>COMMISSIONER</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>MARYLAND BASES</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

THANK YOU FOR HOLDING "EFFECTIVE" REGIONAL HEARING IN BALTIMORE; LETTER OF SUPPORT FOR MARYLAND BASES.

Due Date: _____	Routing Date: <u>950514</u>	Date Originated: <u>950509</u>	Mail Date: _____
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# United States Senate

WASHINGTON, DC 20510-2002

May 9, 1995

Please refer to file number  
when responding 9505147

Commissioner Rebecca G. Cox  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, Virginia 22209

Dear Commissioner Cox:

We are writing to thank you, your fellow Commissioners, and the Commission staff for holding an effective regional hearing at the University of Maryland at Baltimore County last week. We appreciate the opportunity afforded to each affected Maryland community and to our Congressional, State and local delegations to make our case and hope that the presentations and public comments were helpful in addressing your questions.

As was mentioned during the hearing, we believe our nation will lose not only critical military capabilities such as the Hypervelocity Wind Tunnel at White Oak, and the Deep Ocean Machinery Simulation Facility at Annapolis, but the highly dedicated and proven teams of experienced personnel associated with all these installations.

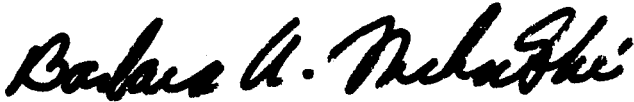
Moreover, we are concerned that DOD failed to adequately consider other opportunities for cost savings and cross servicing such as consolidating the Defense Information Systems Agency - Western Hemisphere at Fort Ritchie, the DOD-wide consolidation of the Publications Distribution mission at Baltimore and St. Louis and the Joint Spectrum Center at Annapolis. We are also concerned about the impacts of downsizing the Kimbrough Army Hospital at Fort Meade on active duty and retired military personnel.

For us, each community's testimony reaffirmed the Delegation's view that DOD's recommendations affecting Maryland installations have overestimated cost savings, underassessed military value and failed to recognize significant joint cross-service opportunities.

Again, our thanks to you, the other Commissioners, and the Commission staff for your time and interest during the regional hearing on May 4.

With best regards,

Sincerely



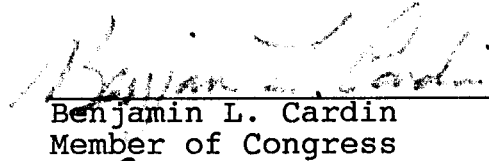
Barbara A. Mikulski  
United States Senator



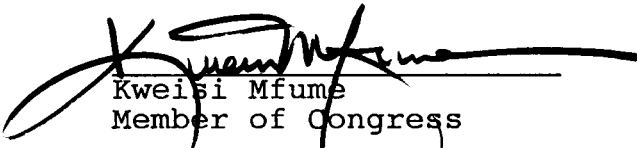
Paul S. Sarbanes  
United States Senator



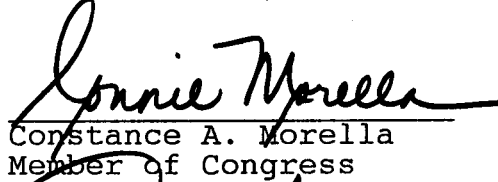
Steny H. Hoyer  
Member of Congress



Benjamin L. Cardin  
Member of Congress



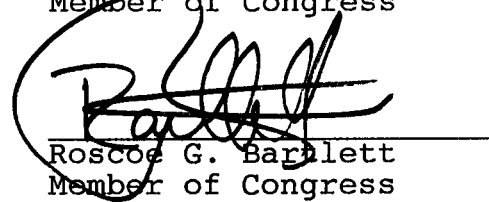
Kweisi Mfume  
Member of Congress



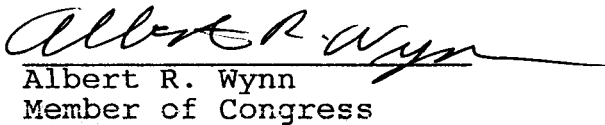
Constance A. Morella  
Member of Congress



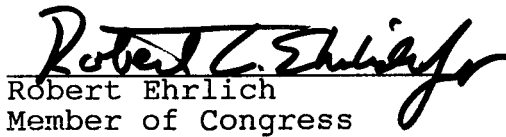
Wayne T. Gilchrest  
Member of Congress



Roscoe G. Bartlett  
Member of Congress



Albert R. Wynn  
Member of Congress



Robert Ehrlich  
Member of Congress

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950514-8

<b>FROM:</b> LAFALCE, JOHN	<b>TO:</b> DIXON
<b>TITLE:</b> REP. (NY)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> NIAGARA FALLS AIR RESERVE STATION	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950516	Routing Date: 950514	Date Originated: 950511	Mail Date:
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**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515**

Please refer to this number  
when responding 950514-8

May 11, 1995

The Honorable Alan Dixon, Chairman  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

As members of the New York State Delegation in the House of Representatives, we are deeply concerned about the last-minute addition of the Niagara Falls Air Reserve Station to the list of sites that might be included for realignment or closure in the 1995 round.

While all the facts are not in, it appears that the Air Force had recommended closure of the Pittsburgh Air Force Reserve Station, where C-130 aircraft are based, but that both BRAC and the Air Force have now concluded that the actual facts used by the Air Force to make that recommendation were erroneous; and, as a result, five additional reserve stations where C-130 aircraft are based throughout the country are to be analyzed over a six week period.

The 914th Airlift Wing, which is based at Niagara Falls, is an outstanding asset to the Air Force. Last year, the Air Force Reserve gave the 914th a rating of "excellent" for its operational readiness. The Niagara Falls Air Reserve Station is one of the largest and most important employers in all of Western New York, which remains an economically distressed region. The base employs over 4,400 people, with an annual payroll of more than \$56 million and an annual aggregate economic impact in excess of \$100 million.

We are confident that any objective analysis of the base and of that region will result in a conclusion that this base should remain open to serve the nation in the future as it has in the past. Our purpose in writing today is to urge you to ensure that the review now underway is indeed objective, and to express our hope that you and your commission colleagues will ultimately come

Hon. Alan Dixon  
Page 2

to share our confidence in the Niagara Falls base and its value  
to the United States.

Thank you for your attention to this matter.

Sincerely,

John LaSalle  
W. W. McHugh  
Cory B. Yoffe  
Nancy Miller  
Wesley Miller  
John J. Pohl  
Jan T. Wabke  
M. W. W.  
Ernst L. Engel  
Gerold Nader  
Rick M. M. M.

Ch. H. H.  
Patt Conway  
Mike Forbes  
Charles St.  
M. M. M.  
Jack M.  
P. H. H.  
W. W. W.  
D. M. M.  
R. H. H.  
J. M. M.

Louise Slaughter

Paul Manton

Susan Meliari

Bill R

Ann Houghton

Don Gilman

Major R. O. Cannon

Cheryl Boehlent

Joe



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 22, 1995

The Honorable Nydia Velazquez  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

Dear Representative Velazquez:

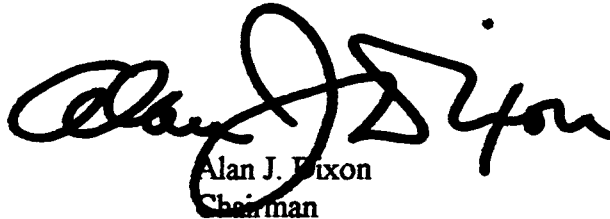
950514-821

Thank you for your letters of May 11 and May 12, 1995, expressing support for the Niagara Falls IAP Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner and will continue to provide the communities potentially affected by the base closure process with ample opportunity to present their viewpoints. The Commission will hold a public regional hearing in Boston, Massachusetts, on June 3, 1995, to hear testimony from the states of Maine, Pennsylvania and New York. The State of New York has been allotted 25 minutes during the hearing to offer testimony in support of Niagara Falls IAP ARS. In addition, the Commission will visit the Niagara Falls IAP Air Reserve Station on May 30, 1995 to gather information and to examine, firsthand, the operations at the base.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cjg





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 22, 1995

The Honorable John LaFalce  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

950514-821

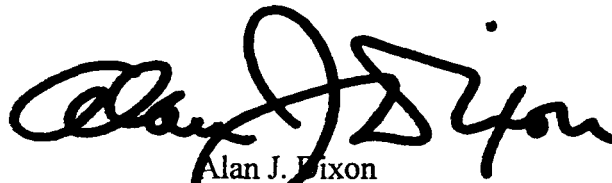
Dear Representative LaFalce:

Thank you for your letters of May 11 and May 12, 1995, expressing support for the Niagara Falls IAP Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner and will continue to provide the communities potentially affected by the base closure process with ample opportunity to present their viewpoints. The Commission will hold a public regional hearing in Boston, Massachusetts, on June 3, 1995, to hear testimony from the states of Maine, Pennsylvania and New York. The State of New York has been allotted 25 minutes during the hearing to offer testimony in support of Niagara Falls IAP ARS. In addition, the Commission will visit the Niagara Falls IAP Air Reserve Station on May 30, 1995 to gather information and to examine, firsthand, the operations at the base.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cjg



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 22, 1995

The Honorable Peter King  
United States House of Representatives  
Washington, D.C. 20515

950515-15A1

Dear Representative King:

950514-8A1

Thank you for your letter expressing support for the Niagara Falls IAP Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner and will continue to provide the communities potentially affected by the base closure process with ample opportunity to present their viewpoints. The Commission will hold a public regional hearing in Boston, Massachusetts, on June 3, 1995, to hear testimony from the states of Maine, Pennsylvania and New York. The State of New York has been allotted 25 minutes during the hearing to offer testimony in support of Niagara Falls IAP ARS. In addition, the Commission will visit the Niagara Falls IAP Air Reserve Station on May 30, 1995 to gather information and to examine, firsthand, the operations at the base.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cjg



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 22, 1995

The Honorable Edolphus "Ed" Towns  
United States House of Representatives  
Washington, D.C. 20515

950514-PR1

Dear Representative Towns:

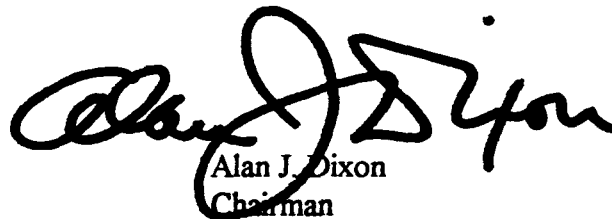
950515-15A1

Thank you for your letter expressing support for the Niagara Falls IAP Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cjg



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 22, 1995

The Honorable Gary Ackerman  
United States House of Representatives  
Washington, D.C. 20515

950514-PA1

Dear Representative Ackerman:

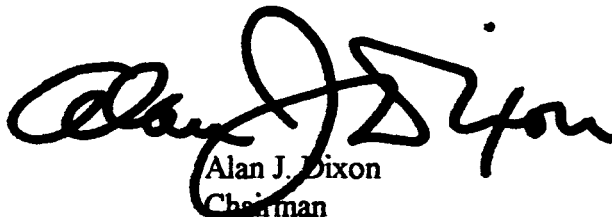
950515-15A1

Thank you for your letter expressing support for the Niagara Falls IAP Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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Sincerely,



Alan J. Dixon  
Chairman

AJD:cjg



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 22, 1995

The Honorable Amo Houghton, Jr.  
United States House of Representatives  
Washington, D.C. 20515

950514-8R1

Dear Representative Houghton:

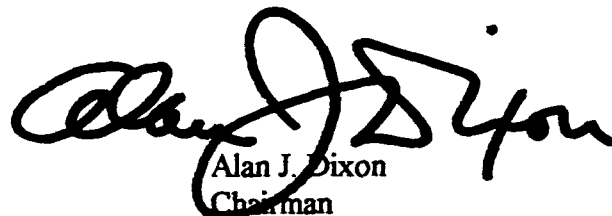
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WENDI LOUISE STEELE

May 22, 1995

The Honorable Jack Quinn  
United States House of Representatives  
Washington, D.C. 20515

950514-8R1

Dear Representative Quinn:

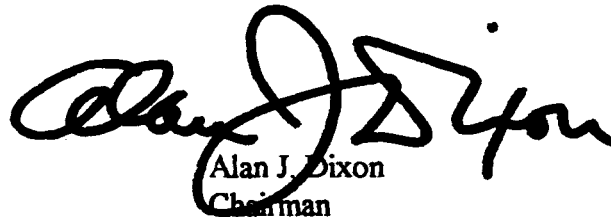
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WENDI LOUISE STEELE

May 22, 1995

The Honorable Louise Slaughter  
United States House of Representatives  
Washington, D.C. 20515

950514-PR1

Dear Representative Slaughter:

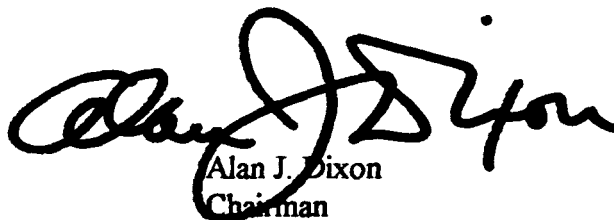
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May 22, 1995

The Honorable Bill Paxon  
United States House of Representatives  
Washington, D.C. 20515

950514-8R1

Dear Representative Paxon:

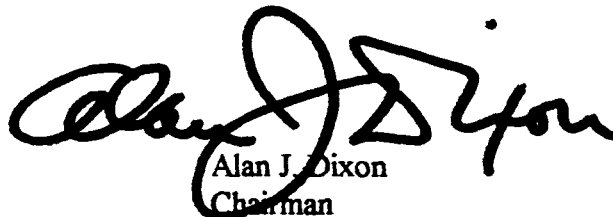
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WENDI LOUISE STEELE

May 22, 1995

The Honorable Maurice Hinchey  
United States House of Representatives  
Washington, D.C. 20515

950514-PR1

Dear Representative Hinchey:

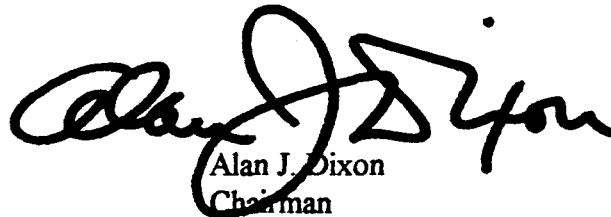
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WENDI LOUISE STEELE

May 22, 1995

The Honorable James T. Walsh  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

Dear Representative Walsh:

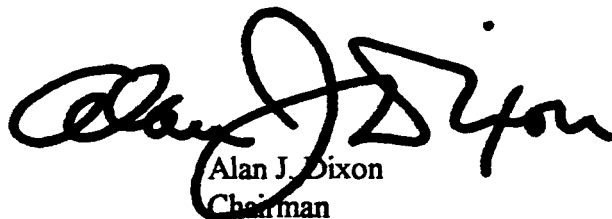
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AJD:cjg



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WENDI LOUISE STEELE

May 22, 1995

The Honorable John McHugh  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

Dear Representative McHugh:

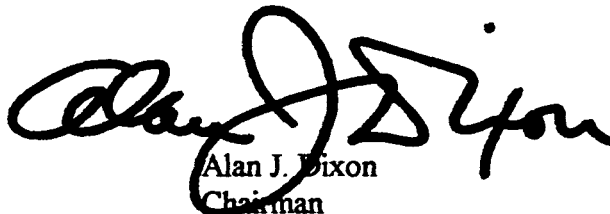
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WENDI LOUISE STEELE

May 22, 1995

The Honorable Sherwood L. Boehlert  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

Dear Representative Boehlert:

950514-821

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Chairman

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WENDI LOUISE STEELE

May 22, 1995

The Honorable Gerald B. Solomon  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

950514-821

Dear Representative Solomon:

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AJD:cjg



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 ARLINGTON, VA 22209  
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 WENDI LOUISE STEELE

May 22, 1995

The Honorable Michael R. McNulty  
 United States House of Representatives  
 Washington, D.C. 20515

950515-15A1

950514-PR1

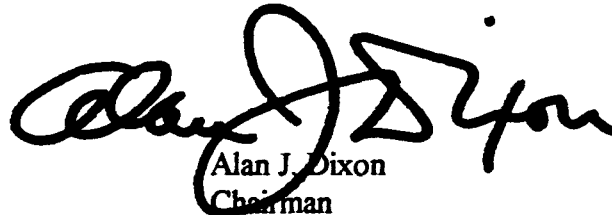
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May 22, 1995

The Honorable Benjamin A. Gilman  
 United States House of Representatives  
 Washington, D.C. 20515

Please refer to this number  
 when required: 950515-15A1

Dear Representative Gilman:

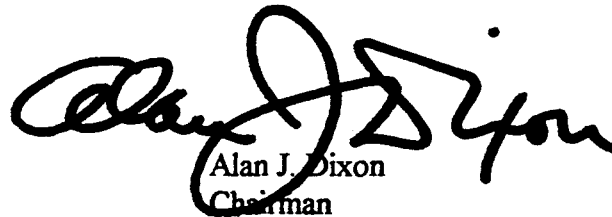
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WENDI LOUISE STEELE

May 22, 1995

The Honorable Sue W. Kelly  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

Dear Representative Kelly:

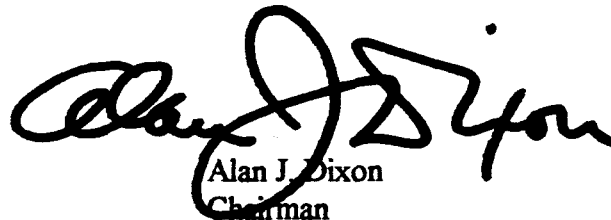
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WENDI LOUISE STEELE

May 22, 1995

The Honorable Nita Lowey  
United States House of Representatives  
Washington, D.C. 20515

Display of this number  
950515-1521

Display of this number  
950514-821

Dear Representative Lowey:

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WENDI LOUISE STEELE

May 22, 1995

The Honorable Eliot Engel  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

Dear Representative Engel:

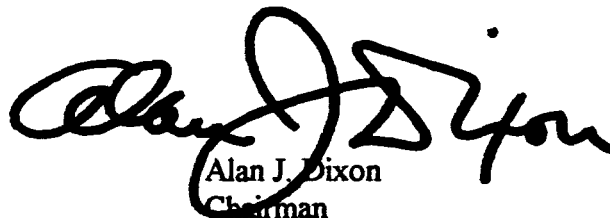
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WENDI LOUISE STEELE

May 22, 1995

The Honorable Jose E. Serrano  
United States House of Representatives  
Washington, D.C. 20515

950515-1521  
950514-821

Dear Representative Serrano:

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AJD:cjg



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 22, 1995

The Honorable Charles B. Rangel  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

Dear Representative Rangel:

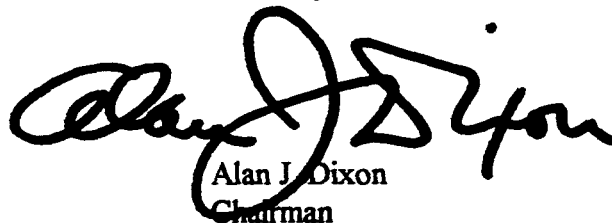
950514-821

Thank you for your letter expressing support for the Niagara Falls IAP Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner and will continue to provide the communities potentially affected by the base closure process with ample opportunity to present their viewpoints. The Commission will hold a public regional hearing in Boston, Massachusetts, on June 3, 1995, to hear testimony from the states of Maine, Pennsylvania and New York. The State of New York has been allotted 25 minutes during the hearing to offer testimony in support of Niagara Falls IAP ARS. In addition, the Commission will visit the Niagara Falls IAP Air Reserve Station on May 30, 1995 to gather information and to examine, firsthand, the operations at the base.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cjg



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WENDI LOUISE STEELE

May 22, 1995

The Honorable Carolyn Maloney  
United States House of Representatives  
Washington, D.C. 20515

950515-15A1

Dear Representative Maloney:

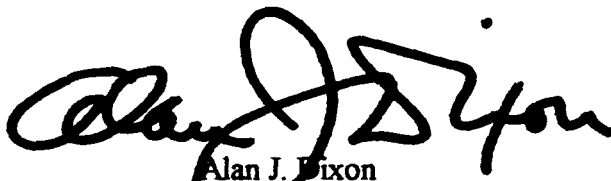
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Chairman

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WENDI LOUISE STEELE

May 22, 1995

The Honorable Susan Molinari  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

950514-821

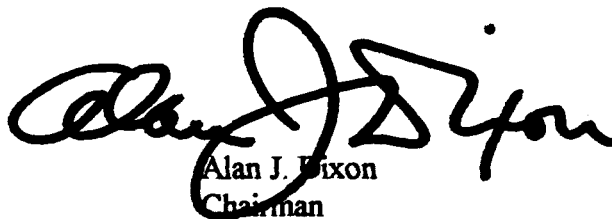
Dear Representative Molinari:

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Chairman

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WENDI LOUISE STEELE

May 22, 1995

The Honorable Major R. Owens  
United States House of Representatives  
Washington, D.C. 20515

File number this number  
950515-15A1

Dear Representative Owens:


File number  
950514-PA1

Thank you for your letter expressing support for the Niagara Falls IAP Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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Alan J. Dixon  
Chairman

AJD:cjg



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WENDI LOUISE STEELE

May 22, 1995

The Honorable Charles E. Schumer  
United States House of Representatives  
Washington, D.C. 20515

950515-1521

950514-PR1

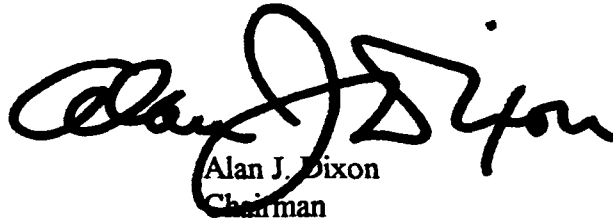
Dear Representative Schumer:

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WENDI LOUISE STEELE

May 22, 1995

The Honorable Jerrold Nadler  
United States House of Representatives  
Washington, D.C. 20515

File number  
950515-1521

950515-1521

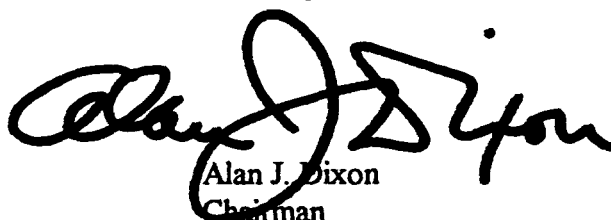
Dear Representative Nadler:

Thank you for your letter expressing support for the Niagara Falls IAP Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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WENDI LOUISE STEELE

May 22, 1995

The Honorable Thomas J. Manton  
United States House of Representatives  
Washington, D.C. 20515

950515-15A1

Dear Representative Manton:

950514-8A1

Thank you for your letter expressing support for the Niagara Falls IAP Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

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WENDI LOUISE STEELE

May 22, 1995

The Honorable Floyd Flake  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number  
when responding 950515-15R1

Dear Representative Flake:


Please refer to this number  
950514-8R1

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WENDI LOUISE STEELE

May 22, 1995

The Honorable Daniel Frisa  
United States House of Representatives  
Washington, D.C. 20515

File number to this number  
950515-15A1

File number to this number  
950514-8A1

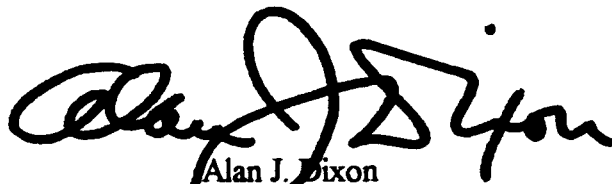
Dear Representative Frisa:

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WENDI LOUISE STEELE

May 22, 1995

The Honorable Rick Lazio  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number  
with accession 950515-1521

Dear Representative Lazio:

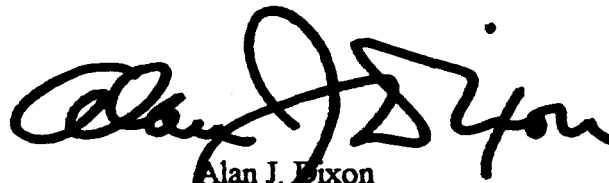
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WENDI LOUISE STEELE

May 22, 1995

The Honorable Michael Forbes  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number  
when responding 950515-15R1

Dear Representative Forbes:

950514-8A1

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Alan J. Dixon  
Chairman

AJD:cjg

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950514-9

<b>FROM:</b> MELLON, NANCY	<b>TO:</b> THOMPSON, SYLVIA
<b>TITLE:</b> .	<b>TITLE:</b> .
<b>ORGANIZATION:</b> CONCERNED TAXPAYERS OF CENT. FL.	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> ORLANDO NAVAL TRAINING CENTER	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				SYLVIA THOMPSON	✓		

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

**Subject/Remarks:**

FORWARDING COMMENTS ON 1993 DECISION TO CLOSE CENTER.

Due Date: 950521	Routing Date: 950514	Date Originated: 950425	Mail Date:
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**CONCERNED TAXPAYERS OF CENTRAL FLORIDA**

3239 Middlesex Road  
Orlando, FL 32803  
(407) 898-9396

April 25, 1995

Ms. Sylvia Davis Thompson  
1700 N. Moore Street  
Suite 1425  
Arlington, VA 11109

Dear Ms. Thompson:

Thank you for your efforts with regard to base closures. I saw you on C-Span and was very hopeful given the quality of questions you asked of the GAO and the staffers. I hope you will follow your instincts and the GAO's recommendations rather than the staffers who, again, appear to be making facts fit desires.

Several questions were asked with regard to the outcome of previous BRAC decisions. As no answers were available, may I offer the following with regard to the 1993 decision to close the Orlando Naval Training Center (ONTC) and move all Recruit Training and the Service School Command to Great Lakes Training Center (GLTC).

- 1) ONTC could have absorbed all recruit training and the Service School Command with a less than \$25 million outlay. GLTC has already spent over \$200 million, still cannot receive the mission and hasn't begun building a required new hospital. All future building will be impeded by sewer system problems which have long plagued the area. The 1991 Commission was told the sewage capacity was maxed out. This has come to pass.
- 2) The utility bill at GLTC is greater than the entire operating cost of ONTC.
- 3) Florida's weather provides for year round training at ONTC compared to recruits being held back due to inclement weather at GLTC. This prevents timely moves from boot camp to other training, costing additional money and causing morale problems.
- 4) Across the board the building and facilities at ONTC are newer and more modern than those at GLTC. ONTC's buildings are 100% usable across the Board. GLTC's are not even close.
- 5) The enhanced facility the Navy is touting in its request to move the Nuclear Power Schools (NNPP) to Charleston, S.C. is already available at ONTC. It was an even better facility when the recruit graduates walked across the street to the Power Schools, could have attended prototype at subs moored at Port Canaveral and then continued on to the fleet. The possible move to Charleston will cost a conservative \$150 million and place these students on a remote weapons station.
- 6) The BRAC law criteria for base closure is military usefulness, operational costs, projected savings, economic and environmental impact. All were apparently ignored in the decision to close ONTC.



Page Two

Finally, ONTC tops the dream sheets of desired duty stations by students, staff and their families. The DOD's request for \$2.4 billion to improve the quality of life for our active duty service men and women flies in the face of duty stations selected to remain open.

Dear Recruit,

Less than a year ago we could have offered you a trip to sunny Florida, the number one tourist destination in the world. You would have been completely integrated into stable, desirable neighborhoods and begun your military career within walking distance of malls, movie theatres, parks and other safe, family entertainment. Your families could have come to see you graduate (as many others have done) and visited Disney World, Epcot Center and other area attractions. You could have trained in what the Navy touts as, **"one of the most modern facilities in the world."**

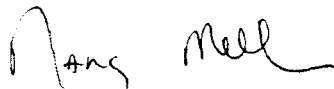
Unfortunately, we must now send you to the frozen tundra of Great Lakes, Illinois where many of you will live in hotels and use port-o-lets. The power school students will be shipped to the boonies of a South Carolina Weapons station where they will be totally isolated from the community and live in fear of improperly using a CB radio and blowing up half the state. The Service School Command overflow will be sent to a closed base in Memphis, Tennessee.

Because we have wasted so much money rebuilding a shrine to days gone by in Great Lakes (after wasting even more money building brand new facilities in Orlando), many of you will find your new duty stations substandard and in locations you would not want to visit, much less live.

We will have to spend even more money recruiting and training you only to have you leave after one tour of duty due to the above mentioned. Oh well, welcome to the military!

Keep asking your questions. Taxpayers across the country are doing the same.

With Very Best Wishes,



Nancy Mellon

Enclosures

cc: select members of Congress  
others involved in base closure issues

**CONCERNED TAXPAYERS OF CENTRAL FLORIDA**

3239 Middlesex Road  
Orlando, FL 32803  
(407) 898-9396

March 23, 1995

Robert B. Pirie, Jr.  
Department of the Navy  
The Assistant Secretary of the Navy  
(Installations and Environment)  
1000 Navy Pentagon  
Washington, D.C. 20350-1000

RE: Orlando Naval Training Center

Dear Mr. Pirie:

Thank you for your letter of March 9, 1995. As you did not identify your position, I will refer my comments to you and convey appreciation to the Secretaries of Defense and the Navy. I realize that their busy schedules do not allow them the luxury to delve into all issues within their offices.

You stated that the Navy's recommendations for closure of Orlando Naval Training Center (ONTC) were based on "a careful, in-depth, and objective review". You continue that you share our concerns regarding the cost-effectiveness of base closure and realignment actions mentioning a recommended move of The Nuclear Power Schools (NNPP) to Charleston, S.C., citing DOD policy excluding reassessment of previous closure decisions and finishing with the statement that complete closure is the most economical way to result in savings.

I would like to comment on each statement. Your first is **not** supported by the United States General Accounting Office (GAO) who prepared a report of over 100 pages much of which criticized the Navy's recommendations, to wit:

"Because the Navy's process stressed the reduction of excess capacity there were cases where a base was recommended for closure, even though its military value was rated higher than bases that remained open". In a Navy paper entitled "DOD BRAC '93 Analytical Approach" the Navy stated that "It is not practical to measure the costs of operation for installations and therefore **cost savings were not considered by the Navy**".

The GAO continues with "although the Naval Audit services validated the accuracy of data submitted by the bases, they failed to review answers provided by each base to ensure all facilities were answering questions following similar guidelines and that, **judgements and assumptions made by senior military and civilian officials were a substantial part of the process**".

With regard to Orlando Naval Training Center, the GAO criticized the Navy for failing to take into account that **"per capita overhead costs are much higher at Great Lakes"** and further that **the Navy did not run alternative case scenarios involving Great Lakes.** Congressman Bill McCollum added that the Navy failed to answer questions as late as June 25, 1993 and that many questions, the Navy simply refused to answer. He further criticized that the BRAC Commission was never shown the very small savings from closing ONTC and its Hospital or that the savings from closing NTC Great Lakes and its hospital **would be twice as much.** A review of the tape of the hearing clearly indicates this false impression. The GAO concludes that **"as a general rule the Navy did not attempt to optimize costs and savings..."** This led them to recommend to the BRAC 1995 Commission that they closely analyze those Navy recommendations where "an alternative scenario would have produced approximately the same amount of excess capacity reduction and military value, but cost and savings were not analyzed".

Tom Houston, 1993 Base Closure and Realignment Commission spokesperson said, "our top priority is keeping bases with the highest military value. Our second is annual cost savings". It is clear the Navy failed on both counts.

Your statement that DOD policy does not allow for previous BRAC decisions to be reviewed is false. The BRAC law clearly states in paragraph 3 (a) "in considering military installations for closure or realignment, the Secretary shall consider all military installations inside the United States equally without regard to whether the installation has been previously considered or proposed for closure or realignment by the Department". This indicates that its drafters were bright enough to allow for a review of previous decisions given the monumental task of base closure and thus allow for trial and error so that redirects could be accomplished in the interest of savings and military readiness. The GAO supports this in a lengthy discussion of how BRAC 1995 decisions will be readdressed if there are not more BRAC Commissions.

Also, how do you explain the DOD's request to keep Armstrong Laboratory in Mesa, Arizona rather than move it to Orlando as was ordered by a BRAC 1991 decision? Is there more than one DOD? Does DOD policy pertain **only** to ONTC? Should I cite other examples?

The request to move the NNPP schools from ONTC to Charleston, S.C. is purely political. You make much of the savings in not relocating these schools to Groton, Connecticut, but fail to mention that it costs nothing to leave them at ONTC. (The same is true of moving the Service School Command from ONTC to Great Lakes, Illinois).

You explain that this move would provide an enhanced facility by having the schools near the prototype. What you fail to mention is that the schools would have to be **rebuilt** on a Weapons Station, would require electromagnetic and explosive safety distance reviews due to the existing weapons on the site, and most Power School students go to a prototype in Ballston, New York where there are three large land based reactors.

Page Three

You also fail to mention that the Charleston prototype is nothing more than two rebuilt ballistic submarines which could just as easily be moored at Port Canaveral, Florida a less than forty five minute drive from the existing Power Schools at ONTC. This would be in line with current prototype training in Idaho where students live in Idaho Falls and make a fifty minute drive to the prototype and a similar drive to the prototype in Ballston, N.Y.

Finally "your complete closure" argument applies to Charleston, S.C the same as ONTC, does it not? In addition to the enormous building costs, the relocated Power Schools would have a higher overhead to operate in Charleston and would require the same staff. So where are the savings?

The number one goal of the Secretary of Defense and the Secretary of the Navy should be national security. With ever increasing budget constraints, this goal will not be met if money continues to be wasted.

The United States Navy did not become the greatest Navy in the world nor acquire the calibre of leadership it possesses by being foolish. No one should expect the taxpaying public to believe that money is being saved and military value enhanced by closing brand new bases and rebuilding those same facilities on other bases. To quote Tillie Fowler, a member of the House Armed Services subcommittee, "It has to give you pause when you see one base shut down and moved to another base that's older and not as well equipped".

Unfortunately at this point in base closure, neither the press nor our elected officials bother to veil their influence on these decisions. To the credit of the American taxpayer most of those officials lost their re-election bids. The mid-term election stressed the need for change. Many of our elected officials are working toward that change and we applaud them. Voters are disgusted that each time an administration changes, we go through an "everyone on the right move to the left and everyone on the left move to the right". They are equally tired of each time the Chairperson of a strategic committee changes, bases are moved to their district.

It is reprehensible to force the military to justify these moves. The military's goal is combat readiness coupled with the welfare of our service men and women. Both are being compromised by forcing our militaries into "make work" situations in order to appease a powerful chair. As taxpayers, we demand that this stop.

With Very Best Wishes,

Nancy Mellon

cc: select members of Congress  
others involved in base closure issues

April 12, 1995

Ms. Jean Norman  
Managing Editor  
Navy Times  
6883 Commercial Drive  
Springfield, VA 22159

Dear Jean,

Thanks so much for the very nice phone conversation. In reading the Navy Times, it is apparent you share my concerns for our active duty service men and women. Too many of us not actively involved with the militaries forget those to whom we owe so much. Your efforts to keep us informed on a more personal level are greatly appreciated.

As I mentioned to you I would like you to follow-up on the impact of base closures on our service personnel. The facility of which I have the most knowledge is the Orlando Naval Training Center (ONTC) in Orlando, Florida. All recruit training as well as the service school commands are being moved to Great Lakes, Illinois (GL).

Some of the concerns of GL receiving these missions are:

1. A building moratorium due to the polluting of Lake Michigan which will impede building requirements.
2. Sewer system problems which have long plagued GL forcing sewage to be kept on the base. How will this impact troop health as well as regional impacts?
3. Recruits staying in hotels and using port-o-lets due to a lack of facilities.
4. Messing capacity problems requiring long hours and delays in returning to assignments and training.
5. Attrition rate, especially among female recruits.
6. Most staffers have refused to take their families to GL due to the weather and the problems with the North Chicago school system.
7. Requests made to send recruits back through ONTC due to overburdens.
8. Service school students being sent to a closed base in Memphis, TN due to overburdens.
9. NTC Orlando was the only training center designed and built to train female recruits. How are they being impacted?
10. Recruiters facing added problems given the only boot camp is at frigid GL.
11. Recruits being held back due to inclement weather costing additional tax dollars as well as lowering morale.

The Service School problems are particularly ironic given that these facilities were recently built when they were to be consolidated at ONTC, costing hundreds of millions of dollars, and now sitting empty.

Recently Senator Strom Thurmond of South Carolina has requested moving the Nuclear Power Schools (NNPP) from ONTC to a weapons station in Charleston, S.C. This request was

supported by the DOD under the premise of an enhanced facility saving travel time by having the schools located near a prototype where the students go after power school for additional training. The fact is that most of the power school students attend a prototype in Ballston, N.Y. where there are three large, landbased reactors whereas the Charleston prototype is nothing more than a reworked submarine which could just as easily be moored at Port Canaveral, Florida, a less than 45 minute drive from the existing power schools at ONTC.

The Navy estimates the new facility in Charleston would cost, conservatively, over \$150 million dollars to rebuild. Once again, the active duty personnel seem to have been forgotten.

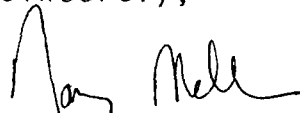
The Power Schools at ONTC are nearly encircled by residential housing with the balance being one of the nicest malls, movie theatres, restaurants and other forms of entertainment for these students. ONTC is a short drive to the beaches, a 20 minute drive to the Walt Disney World attractions, and less than 10 minutes to downtown Orlando's entertainment complex which includes Church Street Station. Our community has embraced the military and their families and a very large number of Homeowner Association Presidents have united in support of keeping the Power Schools in our community.

Compare this to the remote weapons station proposed in Charleston, S.C. The students would be very restricted in movement due to the nature of a weapons station. Electromagnetic and explosive safety distance reviews would be required due to the inherent danger of these weapons, and the students would be far removed from any type of entertainment or community involvement.

You are probably more aware than I, Jean, but these power school students are highly prized by the Navy. They are given special treatment, higher pay, more rapid advancement, re-enlistment bonuses, etc. This is certainly an interesting twist when you compare it to the apparent lack of desirable duty station location. The 2.4 billion dollar request by the Department of Defense to improve the quality of life for our service personnel seems to fly in the face of the apparent lack of considering them when making these decisions. In order to retain these expensively trained men and women should we not be considering their well being as opposed to appeasing a powerful Congressional Committee chair?

Thanks again for your excellent publication and your dedication to those who serve our country. If I can help in any way with these articles, please don't hesitate to contact me.

Sincerely,



Nancy Mellon  
3239 Middlesex Road  
Orlando, Fl 32803  
(407) 898-9396

THIS IS STILL TRUE TODAY.

In 1991, the Orlando Naval Training Center was placed on the closure list by the Secretary of Defense. Throughout the process that ensued, the local effort in Orlando, led by Congressman Bill McCollum, was able to criticize and review the Navy's process. Eventually, the Defense Base Closure and Realignment Commission (the "Commission") concurred with the local effort and removed the Orlando facility from the list of bases to be closed or realigned. The Commission stated that the Secretary deviated from criteria 3 and 5 by "not considering the significant surge capacity as required for mobilization and by overestimating return on investment."

Training Centers

The capacity analysis for naval training centers focused on the numbers of personnel that could be trained using training, messing, and berthing facilities as indicators. Each training center provided data on maximum capacity for the indicators, and after comparing it to 1999 requirements, the Navy determined that excess capacity existed. The Navy developed 72 questions to derive military value scores. The questions were developed by the Navy in consultation with technical experts.

We reviewed the Navy's configuration analysis which resulted in the recommendation to close the Naval Training Centers at San Diego; California; and Orlando, Florida, and retain the Naval Training Center at Great Lakes, Illinois. The Great Lakes facility had the most capacity of any training center, particularly for trainers. In addition, the Navy indicated that the unique training equipment and facilities located at Great Lakes would be most difficult and costly to relocate or replicate at another training center. When reviewing the cost and savings data supporting this decision, we noted that the per-capita overhead costs are much higher at Great Lakes than at the other two facilities. In this case the Navy did not run alternative cost scenarios involving Great Lakes.

THE ABOVE MENTIONED "UNIQUE TRAINING EQUIPMENT AND FACILITIES"  
HAVE SINCE BEEN SHUT DOWN AND GONE TO SIMULATION AS CONGRESS-  
MAN MCOLLUM SAID SHOULD BE (OR WOULD BE) DONE AT THE 1993  
HEARINGS.



## MEMORANDUM FOR COMMANDER, NAVAL TRAINING CENTER, ORLANDO

Date: 20 July 1993

Subj: SITREP I - NTC ORLANDO TRANSITION TEAM VISIT TO  
NTC GREAT LAKES

- A.M.: Spent with RTC personnel discussing NTC Orlando projected RTC phased shutdown plan, CNTT proposed RTC consolidation plan and NTC Great Lakes draft. Consolidated Plan (enclosure (1)) is first draft agreed to by all present. [CAPT Whitmire, GL Transition Coordinator and CO, SSC GL; CAPT King, CO, RTC GL]
- Major Issues Discussed:
  - (1) Galley 928 major rehab required, \$15.3M, est completion date Aug 95. Currently GL feeding 5,500 personnel with only 30 MS's. [Orlando feeds 5,500 with 60 MS's.] 60 is standard manning for galley this size. When recruit loading increases to 10,000 in Nov 94, the average feeding time per meal will exceed 240 minutes. No flexibility exists if problems with equipment/manning occur. Cold storage facility will not be complete until Dec 95. GL Plan is rental of chilled/freezer vans at est \$300K per year.
  - (2) Manning Requirements: CNTT directive to man-up in Jan 94 is late to provide recruit training at increased levels. CNTT has not addressed staff support billets (i.e., PSD, Supply-Clothing, Galley, other support units). GL needs immediate CNET/CNTT support to increase personnel billets.
  - (3) Barracks - Female Berthing: Exact berthing plan to be decided by CNET next week (i.e., 2 Barracks - 100% females or 15 Barracks with 2 compartments per barracks for females). Projected completion date for upgrade of barracks is May 94 or later.
  - (4) Medical In-processing Facilities for Females: Remains uncertain. Current projected cost is \$4.1M with a completion date of Jun 96. RTC GL believes a workaround is feasible.
  - (5) Female Clothing Issue Area: Another workaround project est cost is \$386K and this is not finalized. Completion date unknown.



- (6) AT Training: Final command (RTC vs. SSC) undecided. Likewise, location of Airman, Seaman and Fireman training. If Airman remains at GL, an additional 2 Barracks at a cost of \$21M is required (not included in BRAC).
- (7) RTC Dental: Decided today a new facility is required at a cost of \$9M (not included in BRAC).
- (8) Recruit Training: Female pilot course recommended by CNTT to commence Apr 94 and all females in Jun 94 was considered to be too early. RTC GL recommend Jul 94 for pilot program and 1 Oct 94 for all accessions, male and female. This delay would alleviate or ease the following concerns:
  - Barracks - female berthing rehab
  - Manning - staff/support
  - Uniform issue area difficulties
  - May help medical in-processing
  - Would assist in identifying, receiving and training additional female company commanders

Overall discussions were open. [REDACTED]  
 [REDACTED] timeline, enclosure (1), is based on CNET providing start-up funding now and BRAC funding becoming available in October timeframe. Enclosure (2) was briefed to CNET this morning. Enclosure (3) is SOUTHDIR's MILCON projects (not complete).

CAPT Smith sends

WHAT IS BLACKED OUT SAYS, "MY SURPRISE WAS THE CONSTANT ADDITIONAL FUNDING REQUIRED TO SUPPORT RTC GL".



# Changes to Initial Migration Plan

- Cargo Elevator Trainer

- 4 Story Enclosed TTE and Classroom
- 2300 Sq Ft, Throughput - 126

- Radiac

- Currently in TI - Source Permit expires '94
- Interim move to Orlando - Permits completed

- RFT @ Great Lakes Oct '95

- "C" ~~Site at 230 Complex Location~~ Barracks

- 11th Hour facilities finding
- 640 Bunks (380 "C" / 260 P/P)

- Site at 230 Complex Location

~~NEW Criteria~~



# Progress to Date

- Design -- 2%
  - 4 A/E Firms selected, award not funded
  - Facility Review Scheduled
- Construction -- 1%
  - Self-Help / PWC Great Lakes work at SSC / RTC
  - PWC Job Scope completed
- NEPA -- 1%
  - A/E Firm Selected and Funded
- Project Management Coordination - 5%
  - Preliminary Facility Phasing Plan Established
  - ET / HT Coordination meeting conducted
  - RTC Orlando, QM, SM, TM, Radiac Coord meeting in Progress
- NEPA Planning survey complete



# Critical Path Issues

- ET "A" School Move to Bldg 621
  - SYSCOM / TPC Orlando & Great Lakes in Agreement
  - Time Line to Accomplish Grad of 1st class in Dec 94
  - Phase 1 Contract Instruction Remains in Orlando until 1 Oct 1994
- HT "C" School Collocation to Bldg 520
  - Throughput increase from 892 to 1608 programmed
  - ~~New #1~~ ~~Port #1~~ ~~Need~~
  - EPA - EIS / Categorical Exclusion in Process
  - BRAC II / BRAC III Commingling of Funds Anticipated
- RFT to Coincide with HT "A" Closure Schedule Phily /CEDT OR1

# Cause and Effect

- Acceleration of RTC / ET / HT Projects ~~Program~~  
~~Front End Design and Construction~~  
Changes in Scope of Projects at Great Lakes ~~Area~~  
~~and~~ ~~the~~ ~~Requirement~~
  - "A" School and "C" / Permanent Party
- ~~These~~ ~~are~~ ~~the~~ ~~main~~ ~~causes~~
  - ET / HT - 866 Students plus Staff
  - Airman Apprentice / CT / EW - 800 Students plus Staff



# Conclusions

- Accelerate University Concept / Core and Strand
  - Economy of Scale Saves Design and Construction \$'s
- Review TM "C" Requirements
  - Eliminate 3rd MK 50 Light Weight Torpedo Facility
  - Locate TM "C" Schools at Costal Depot / SIMA's
- Accelerate Year End Dollars to Design Coffers
  - HT "A" and ET "A"
  - Facility Requirements Documentation for 1391's
- Hold the Line on Scope Changes
  - CNET Control and Approve





# Summary

- **ET "A"/"C" School:**
  - \$660,000 construction dollars to fund PWC GLAKES for Bldg's 621, 616, 221, 236, & 90 for minor rehab to accelerate SYSCOM installation of TTE (Overdue)
  - Personnel required by SSC GLAKES to effect course start up on schedule:
    - Reestablish 230 E4-E9 instructor/staff billets at Great Lakes no later than 1 Sept 93
- **HT "C" School**
  - \$75,000 design dollars to fund redesign of Bldg 520 for concurrent construction with HT "A" project (15 Aug 93)





DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Call this number to this number  
950514-921

May 19, 1995

Ms. Nancy Mellon  
Concerned Taxpayers of Central Florida  
3239 Middlesex Road  
Orlando, Florida 32803

Dear Ms. Mellon:

Thank you for your kind letter to Sylvia Davis Thompson of the Commission staff regarding the Orlando Naval Training Center, Florida. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc

# Document Separator

CONCERNED TAXPAYERS OF CENTRAL FLORIDA  
3239 MIDDLESEX ROAD  
ORLANDO, FLORIDA 32803

Mr. Alan J. Dixon  
Chairman  
BRAC Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

Re: #950514-9B1

*Video put in library*

Dear Chairman Dixon,

Thank you for your response to my letter. I am hopeful (given the courtesy and breeding you displayed on C-Span) that you truly will consider the information I have sent to you.

While it must be very difficult dealing with the requests of friends and colleagues and yet remain objective, this is exactly what must be done in the interest of our military's future.

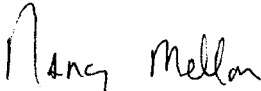
As Senator Dale Bumpers of Arkansas stated, the two main objectives of base closure are COST SAVINGS and MILITARY READINESS." With this in mind, I have enclosed a copy of a segment which aired on World News Tonight with Peter Jennings. With all the news and events taking place in the world today, (and with all the bases scheduled for closure), this situation must be pretty egregious in order to merit coverage on the nightly news. As Representative Bill McCollum and others have so eloquently pointed out, and as the enclosed piece supports, the request to retain the Nuclear Powers Schools at the Orlando Naval Training Center achieves both objectives while providing a higher quality of life for our active duty service men and women.

We simply cannot continue to cater to powerful chairs or special interests as taxpayer money is wasted. I urge you and your fellow commissioners to strongly consider the facts as presented by the U.S. General Accounting Office and the enclosed news report and maintain the Nuclear Power Schools in Orlando.

Chairman Alan Dixon  
June 15, 1995  
Page 2

Thank you again for your time and consideration Chairman Dixon. We all appreciate your, and your fellow commissioners, dedication to this difficult task. We have every faith that you will make the right decisions.

With very best wishes,

  
Nancy Mellon

P.S. With all respect to Mr. Nemfakos, information presented by him in the past has proven to be without merit and his comment that he knows what is best for this community is presumptuous to say the least. Not only would closing ONTC not be in the best interest of this community, it is not in the best interest of our active duty service men and women.

cc: other staff members  
other commission members

# Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950514-10

FROM: BISSETT, PHILLIP	TO: DIXON
TITLE: CHAIRMAN	TITLE: CHAIRMAN
ORGANIZATION: ANNE ARUNDEL CO. DELEGATION	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NSWC, ANNAPOLIS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

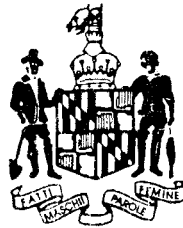
Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950516	Routing Date: 950514	Date Originated: 950508	Mail Date:
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PHILLIP D. BISSETT  
30TH LEGISLATIVE DISTRICT  
ANNE ARUNDEL COUNTY

CHAIRMAN  
ANNE ARUNDEL COUNTY DELEGATION  
JUDICIARY COMMITTEE  
JOINT COMMITTEE ON FEDERAL RELATIONS



212 LOWE HOUSE OFFICE BUILDING  
ANNAPOLIS, MARYLAND 21401-1991  
(410) 841-3211  
(301) 858-3211

HOUSE OF DELEGATES  
ANNAPOLIS, MARYLAND 21401-1991

May 8, 1995

Senator Alan J. Dixon  
Chairman, Closure and Realignment  
Commission  
1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 950514-10

Dear Senator Dixon:

On behalf of the members of the Anne Arundel County Delegation, I am writing to urge the Federal Defense Base Closure and Realignment Commission to reject the recommendation of the Department of Defense to close the Naval Surface Warfare Center, Annapolis.

The Naval Surface Warfare Center employs scientists, engineers and technicians whose expertise and knowledge plays a vital role in the research, development and testing of technologies for the Navy's surface and undersea vehicles of the 21st century. Because of the Naval Center's location in Annapolis, a sharing of knowledge and expertise with the resources of the United States Naval Academy has been provided throughout the years.

The closing of this important facility would not only be a loss for the economic life of Anne Arundel County but it would displace 400 military and civilian personnel. The displacement of such high caliber personnel would, indeed, have serious and far-reaching consequences for these employees, their families and for Anne Arundel County. I implore the Department of Defense to consider alternatives and to allow the Naval Surface Warfare Center to continue its long-standing, exemplary service in Annapolis.

I look forward to hearing from you on this vital issue. If I, or the Anne Arundel County Delegation as a body, can testify or offer assistance in any way, please do not hesitate to contact me.

Sincerely,

*Phillip D. Bissett*  
Phillip D. Bissett  
Chairman





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding **95054-10R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Phillip D. Bissett  
Chairman, Anne Arundel County Delegation  
House of Delegates  
Annapolis, Maryland 21401-1991

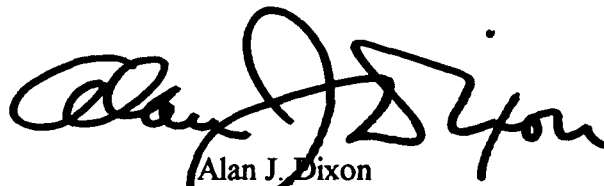
Dear Delegate Bissett:

Thank you for your letter expressing your support for the Naval Surface Warfare Center, (NSWC) Annapolis, Maryland. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations regarding NSWC, Annapolis.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950514-11

<b>FROM:</b> RIDGE, Tom	<b>TO:</b> COX, REBECCA
<b>TITLE:</b> GOVERNOR	<b>TITLE:</b> COMMISSIONER
<b>ORGANIZATION:</b> Comm. OF PEN	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature	Ⓢ	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
<b>ACTION:</b> Offer Comments and/or Suggestions	✓	FYI

**Subject/Remarks:**  
 LETTER OF SUPPORT FOR PENNSYLVANIA BASES.

Due Date: 950516	Routing Date: 950514	Date Originated: 950505	Mail Date:
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COMMONWEALTH OF PENNSYLVANIA  
OFFICE OF THE GOVERNOR  
HARRISBURG

THE GOVERNOR

May 5, 1995

Ms. Rebecca Cox  
Defense Base Closure and  
Realignment Commission  
1700 North Moore Street  
Arlington, VA 22209

Please refer to this number  
when responding 950514-11

Dear Ms. Cox,

On behalf of all Pennsylvanians, I would like to thank you for the opportunity to present testimony in defense of our military bases to you and the other Commissioners at yesterday's regional hearing in Baltimore. We appreciate your time and interest.

As Governor, I am very proud of Pennsylvania's military installations. Our strategic location and world-class workers make our Commonwealth uniquely qualified to host military bases. Moreover, Pennsylvania's history of support of our nation's defense is unparalleled anywhere in the nation.

Despite these advantages, Pennsylvania is no stranger to the BRAC process. Our Commonwealth has been stung many times by the process and contributed more than its fair share in the name of down-sizing and spending reductions. In terms of net jobs lost, Pennsylvania will be second to only California if this year's recommendations are approved. When viewed proportionately, we will have the dubious honor of being hit even harder than California.

Your task is not an easy one, but it is an important and necessary one. The decisions of the next several weeks will have lasting implications for our national defense well into the next century. I wish you luck and ask that as you make your decisions you consider the tremendous burden that Pennsylvania has borne in the process.

With best regards I remain,

Yours truly,

A handwritten signature in black ink that reads "Tom Ridge".

Governor Tom Ridge  
Commonwealth of Pennsylvania



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950514-1121

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

The Honorable Tom Ridge  
Governor, Commonwealth of Pennsylvania  
Office of the Governor  
Harrisburg, Pennsylvania 17120

Dear Governor Ridge:

Thank you for your letter expressing your support for the Commonwealth of Pennsylvania's military installations. It was good to see you at the Commission's Regional Hearing in Baltimore and I welcome your additional comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Rebecca Cox  
Commissioner

RC:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950514-12

FROM: BARTLETT, THOMAS A.	TO: DIXON
TITLE: CHANCELLOR	TITLE: CHAIRMAN
ORGANIZATION: STATE UNIV. OF NY	ORGANIZATION: OBCRC
INSTALLATION (S) DISCUSSED: ROME LAB.	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT 1

Due Date: 950521	Routing Date: 950514	Date Originated: 950509	Mail Date:
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STATE UNIVERSITY OF NEW YORK

STATE UNIVERSITY PLAZA  
ALBANY, NEW YORK 12246  
(518) 443-5355



Thomas A. Bartlett, Chancellor

May 9, 1995

Please refer to this number  
when responding 950514-12

Mr. Alan Dixon  
Chairman  
Base Realignment and Closure Commission  
1799 North Moore Street  
Arlington, Virginia 22209

Dear Mr. Dixon:

I was happy to learn that the Base Realignment and Closure Commission will revisit the Rome Lab at the Griffiss Air Force Base in Central New York later this month to reconsider its earlier recommendation that the Lab be closed.

My purpose in writing now is to describe several collaborative efforts that benefit both the Lab and the Central New York region and which I believe argue for the Lab's continued operation here in New York State.

While many U.S. defense research facilities view themselves as self-contained, Rome Laboratory has built a culture of collaboration with the business community. For example, the Lab has incorporated commercial technology into its military systems and made technology available to U.S. firms when commercial applications are possible.

In recognition of the Lab's importance to the economic revitalization of New York and the nation, the State of New York has created NYSTEC, the New York State Technology Enterprise Corporation. NYSTEC's primary purpose is to identify and facilitate development of dual-use technologies in conjunction with the Lab.

Rome Lab also has a well-established tradition of cooperation and collaboration with the State University of New York (SUNY) Institute of Technology at Utica/Rome. The Institute has established a photonics curriculum to support the Lab's research emphasis in that area, and several Institute faculty members are currently engaged in sponsored research projects at the Lab. Research collaboration began in photonics, but has since been extended to computer science and will soon include other technical areas as well.

Cooperative research endeavors between the Lab and the Institute were strengthened by the Cooperative Research and Development Agreement in 1992 and by the Educational

the two entities. These agreements have encouraged a continuing exchange of Lab/Institute professionals, as well as opportunities for Institute students to carry out scientific investigations at the Lab.

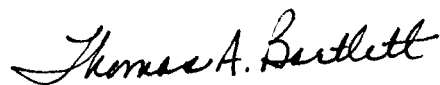
In support of Rome Lab, the Institute in 1989 began offering an advanced management program designed for the Lab's middle managers. In addition, Rome Lab engineers serve on the Institute's professional advisory committees for its engineering technology, computer science, and telecommunications programs. Since 1969, three different Rome Lab Chief Scientists have held seats on the Institute's governing board.

Currently, two SUNY institutions are collaborating with the Lab to implement the Integrated Community Network, a regional two-way interactive video voice and data communication system that will be linked to the national information superhighway. The Network represents 300 business, industry, government, health education, and civic users throughout Central New York. The Institute of Technology and the SUNY College of Technology at Morrisville are the SUNY institutions involved in the project.

In view of the foregoing, I think you will understand the importance of Rome Lab to New York State, as well as the many efforts of the state and region to support and enhance the Lab's research mission.

I can assure you that the State University of New York stands prepared to bring every appropriate resource to bear in the furtherance of this important and productive collaboration.

Cordially,



Thomas A. Bartlett  
Chancellor

Copies: Mr. Ivan Seidenberg  
President Peter Cayan  
President Frederick Woodward



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to file number

950514-12R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

Mr. Thomas A. Bartlett  
Chancellor, State University of New York  
State University Plaza  
Albany, New York 12246


Dear Chancellor Bartlett:

Thank you for sharing with the Commission your insights on the collaborative relationship between the State University of New York, the business community, and the Rome Laboratory. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations on Rome Laboratory.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cw



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950514-13

FROM: M J HALEUICH, NORMA LEA	TO: GENERAL
TITLE: MAYOR	TITLE:
ORGANIZATION: CROCKER, MO	ORGANIZATION: DBCC
INSTALLATION (S) DISCUSSED: FORT LEANARD WOOD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING PROCLAMATION STATING CITY SUPPORTS RECOMMENDATION TO MOVE THE CHEMICAL DEFENSE TRAINING FACILITY AND THE MILITARY POLICE SCHOOL TO FORT.

Due Date: 950516	Routing Date: 950514	Date Originated:	Mail Date:
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Please refer to this number  
when responding 950514-13

PROCLAMATION

WHEREAS, The United States 101st Congress determined that it was imperative that the budget for defense be reduced; and

WHEREAS, The United States Congress established a commission to accomplish the down-sizing of Department of Defense facilities; and

WHEREAS, The commission was to be known as the Commission for Base Realignment and Closure; and

WHEREAS, The Department of Defense determined in 1993 and then 1995 reviews that certain elements of the Department of Defense be relocated to the United States Army Engineer Center & Fort Leonard Wood in its endeavor to accomplish the reductions and preserve the public interest; and

WHEREAS, The Department of Defense has recommended that the Chemical Defense Training Facility and the Military Police School, presently located at Fort McClellan, Alabama, be relocated to the United States Army Engineer Center & Fort Leonard Wood; and

WHEREAS, the Department of the Army has established a proven safety record in the operation of the Chemical Defense Training Facility.

NOW, THEREFORE, The City of Crocker, Missouri welcomes the opportunity to endorse the relocation of the "schools" and offers unreserved support to the Department of Defense to that end.

DATED this 8<sup>th</sup> day of May, 1995.

  
Norma Lea Mihalevich, Mayor

ATTEST: 

**CITY OF CROCKER**  
P.O. Box 116  
Crocker, Missouri 65452



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding: 950514-1321

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

The Honorable Norma Lea Mihalevich  
Mayor, City of Crocker  
P.O. Box 116  
Crocker, Missouri 65452

Dear Mayor Mihalevich:

Thank you for providing the Commission with a copy of a proclamation adopted by the City of Crocker expressing support for the relocation of the Chemical Defense Training Facility and Military Police School from Fort McClellan, Alabama to Fort Leonard Wood, Missouri. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations regarding Fort McClellan and Fort Leonard Wood.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 9505 15-1

FROM: THILGES, JOHN N.	TO: GENERAL
TITLE: MAYOR	TITLE:
ORGANIZATION: CITY OF DIXON, MO	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FORT LEONARD WOOD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

FORWARDING PROCLAMATION SUPPORTING RECOMMENDATION TO MOVE OF THE CHEMICAL DEFENSE TRAINING FACILITY AND THE MILITARY POLICE TRAINING SCHOOL TO FORT LEONARD WOOD.

Due Date: 9505 17	Routing Date: 9505 15	Date Originated:	Mail Date:
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## PROCLAMATION

*WHEREAS*, The United States 101<sup>st</sup> Congress determined that it was imperative that the budget for defense be reduced; and

*WHEREAS*, The United States Congress established a commission to accomplish the down-sizing of Department of Defense facilities; and

*WHEREAS*, The commission was to be known as the Commission for Base Realignment and Closure; and

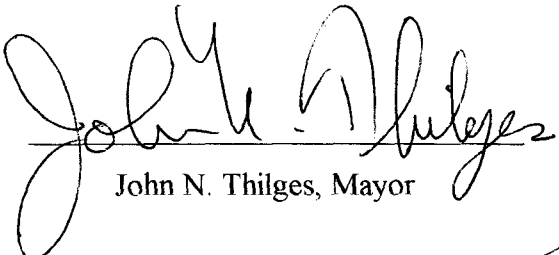
*WHEREAS*, The Department of Defense determined in 1993 and then 1995 reviews that certain elements of the Department of Defense be relocated to the United States Army Engineer Center & Fort Leonard Wood in its endeavor to accomplish the reductions and preserve the public interest; and

*WHEREAS*, The Department of the Army has established a proven safety record in the operation of the Chemical Defense Training Facility.

*NOW, THEREFORE*, The City of Dixon, Missouri welcomes the opportunity to endorse the relocation of the "schools" and offers unreserved support to the Department of Defense to that end.

*DATED* this 9<sup>th</sup> day of May, 1995

**CITY OF DIXON**  
P. O. BOX 177  
DIXON, MISSOURI 65459-0177

  
John N. Thilges, Mayor



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

vt-0175

950515-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 17, 1995

The Honorable John N. Thilges  
Mayor, City of Dixon  
P.O. Box 177  
Dixon, Missouri 65459-0177

Dear Mayor Thilges:

Thank you for providing the Commission with a copy of a proclamation adopted by the City of Dixon expressing support for the relocation of the Chemical Defense Training Facility and Military Police School to Fort Leonard Wood, Missouri. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations regarding Fort Leonard Wood.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #**

950515-2

<b>FROM:</b> DESTITO, ROANN M.	<b>TO:</b> DIXON
<b>TITLE:</b> MEMBER OF ASSEMBLY	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> STATE OF NEW YORK	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> ROME LAB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

REQUESTING COMM KLING AND COMM CORNELLA  
VISIT ROME LAB.

Due Date: 950517

Routing Date: 950515

Date Originated: 950504

Mail Date:



THE ASSEMBLY  
STATE OF NEW YORK  
ALBANY

RoAnn M. Destito  
Member of Assembly  
116th District

- COMMITTEES
  - Aging
  - Agriculture
  - Labor
  - Mental Health
  - Small Business
  - Economic Development, Job Creation, Commerce & Industry
- Majority Steering Committee
- SUB-COMMITTEES
  - Special Problems of the Aging
- COMMISSIONS
  - Legislative Commission on Science and Technology
- ASSEMBLY TASK FORCES
  - Economic Development
  - Public Authorities
  - Workers' Compensation

May 9, 1995

Mr. Alan J. Dixon, Chairman  
Base Realignment & Closure Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding 950515-2

Dear Chairman Dixon:

I would like to thank you for the opportunity to address the Commission regarding the future of Rome Laboratory at the regional hearing which was held in New York City on May 5th and for your attention to this most important issue.

It is my understanding that Commissioners Steele and Robles will be visiting Rome Lab on May 17th. I spoke with Commissioners Kling and Cornella on May 5th and would respectfully request that they also visit the Lab to view firsthand the defense-related scientific research and development of dual-use technology which is a key factor in the state's and our local reuse plan for future economic stability.

Thank you very much for your consideration, and I look forward to the future visits of the Commissioners to Rome Laboratory.

Sincerely,

ROANN M. DESTITO  
Member of Assembly

RMD:tlb





THE ASSEMBLY  
STATE OF NEW YORK  
ALBANY

RoAnn M. Destito  
Member of Assembly  
116th District

- COMMITTEES
  - Aging
  - Agriculture
  - Labor
  - Mental Health
  - Small Business
  - Economic Development, Job Creation, Commerce & Industry
- Majority Steering Committee
- SUB-COMMITTEES
  - Special Problems of the Aging
- COMMISSIONS
  - Legislative Commission on Science and Technology
- ASSEMBLY TASK FORCES
  - Economic Development
  - Public Authorities
  - Workers' Compensation

May 9, 1995

Please refer to this number  
when responding 950515-2

Mr. Alan J. Dixon, Chairman  
Base Realignment & Closure Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

I would like to thank you for the opportunity to address the Commission regarding the future of Rome Laboratory at the regional hearing which was held in New York City on May 5th and for your attention to this most important issue.

It is my understanding that Commissioners Steele and Robles will be visiting Rome Lab on May 17th. I spoke with Commissioners Kling and Cornella on May 5th and would respectfully request that they also visit the Lab to view firsthand the defense-related scientific research and development of dual-use technology which is a key factor in the state's and our local reuse plan for future economic stability.

Thank you very much for your consideration, and I look forward to the future visits of the Commissioners to Rome Laboratory.

Sincerely,

ROANN M. DESTITO  
Member of Assembly

RMD:tlb



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950515-2R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

The Honorable RoAnn M. Destito  
Member of Assembly, 116th District  
Room 652, Legislative Office Building  
Albany, New York 12248

Dear Assemblywoman Destito:

Thank you for your letter requesting additional visits to the Rome Laboratory by Commissioners Cornella and Kling. I certainly understand your interest in the base closure and realignment process and welcome your comments.

As you can appreciate, Commissioners have a large number of bases to visit in a short period of time. Your request to have Commissioners Cornella and Kling visit Rome Lab will be given every consideration, but it will depend on the schedules and availability of Commissioners.

Of course, at any time during the process you and the Rome community are welcome to meet with Commissioners or Commission staff to present any new information on the proposed closure of Rome Lab. All information presented to the Commission receives the same careful review and analysis.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950515-3

<b>FROM:</b> LAYNE, WALTER C.	<b>TO:</b> "
<b>TITLE:</b> PROPERTY DISMISAL OFFICER	<b>TITLE:</b> COMMANDER
<b>ORGANIZATION:</b> SCOTT AFB	<b>ORGANIZATION:</b> CHARLES MELVIN PRICE SUPPORT CENTER
<b>INSTALLATION (S) DISCUSSED:</b> CHARLES MELVIN PRICE SUPPORT CENTER	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

**Subject/Remarks:**

FORWARDING MEMO STATING BRMO SCOTT IS INTERESTED IN ESTABLISHING A SUPER RETAIL STORE AT CENTER

Due Date: _____	Routing Date: 950515	Date Originated: 950508	Mail Date: _____
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**DEFENSE LOGISTICS AGENCY**  
**DEFENSE REUTILIZATION AND MARKETING SERVICE**  
**DEFENSE REUTILIZATION AND MARKETING OFFICE SCOTT**  
**BUILDING 4141**  
**SCOTT AIR FORCE BASE, IL 62220-8000**



IN REPLY  
 REFER TO DRMO Scott

8 May 95

**SUBJECT: Requirements for Warehousing Space**

**TO: Commander**  
**Charles Melvin Price Support Center**  
**ATTN: SATAS-Z-A**  
**Granite City, IL 62040-1801**

Please refer to this number  
 when responding 950515-3

1. DRMO Scott is interested in establishing a Super Retail Store at Charles Melvin Price Support Center. Warehouse Space such as Building 306 is acceptable. We will require approximately 40,000 square feet in addition to the 40,000 square feet we already occupy. The area must be heated. We must be able to secure the property. Rest Room facilities for men and women are required. Office space and a secure cashier's window will also be required. The latter can be added if adequate warehouse floor space is provided. We prefer the warehouse space next to ours which will compliment our operations and be more cost effective.
2. DoD supported activities has increased for Scott since the BRAC closure of Chanute Air Force Base. We service 70 activities in a 500 square mile area covering the southern half of Illinois, and a corridor of Eastern Missouri paralleling the Mississippi river, including the St. Louis Metropolitan Area.
3. As part of our DRMS mission, we dispose of excess surplus Government property that survives reutilization and transfer to other DoD and Federal Agencies and the donation program. One of our techniques in returning the maximum amount of dollars to the Government and tax payers is Retail Sales. We have been experimenting with sales and find that the St. Louis Metropolitan Area provides a dense population of customers. With advertising in the St. Louis Post Dispatch, we have returned to the Government and tax payers as high as \$8,634 (1 day) and \$14,682 (3 days) in a location not as convenient to St. Louis as the Charles Melvin Price Support Center. Multiply this figure by 20 plus days a month and after ISA costs, DRMO overhead and costs of advertising should make this a profitable outlet for excess surplus Government property.
4. If we are successful in obtaining space for the Store, it will be classified as a Super Retail Store and property will be brought in from other DRMOs in our Zone to take advantage of the market potential of the St. Louis Metropolitan Area.
5. We have been searching for retail space in St. Louis Missouri, Belleville and Granite City Illinois and found very quickly that the lease cost of retail space plus utilities in the local communities is very expensive. Existing Government facilities such as Charles Melvin Price is a more cost effective method for operations.
6. Our major concern will be the continued existence of Charles Melvin Price as a Government facility. To establish the Retail Store will require expenditure of funds to accommodate the operation. We cannot justify spending these funds and establishing a Super Retail Store and then starting over again in another location.

\*\* TOTAL PAGE.003 \*\*

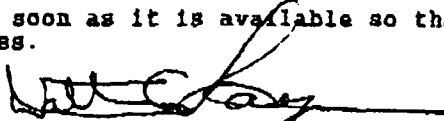
DRMO Scott

Continuation Page 2

8 May 95

SUBJECT: Requirments for Warehousing Space

7. Please provide us information as soon as it is available so that we may use it in our decision making process.



WALTER C. LAYNE  
Property Disposal Officer

CF: 110.13  
600.02 M&O Opn Gen  
600.02 Profit  
Zone 1 Manager

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-4

FROM: GRAHAM, BOB	TO: DAVIS, J.B. (62W)
TITLE: SENATOR (FL)	TITLE: COMMISSIONER
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: EGLIN AFB.	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELIA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
EXECUTIVE SECRETARIAT				DIRECTOR OF R & A	✓		
				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		
Prepare Reply for Staff Director's Signature		
Prepare Direct Response	✓	FYI
ACTION: Offer Comments and/or Suggestions		

Subject/Remarks:

FORWARDING ISSUE PAPER REGARDING  
NAS WHITING FIELD, NAME P JACKSONVILLE AND  
EGLIN AFB.

Due Date:

Routing Date: 950515

Date Originated: 950509

Mail Date:

Please refer to this number  
when responding 950515-4

**MEMORANDUM**

TO: General (ret.) J. B. Davis, BRAC Commissioner

FROM: Senator Bob Graham

DATE: May 9, 1995

RE: FLORIDA BASE REALIGNMENT AND CLOSURE COMMISSION ISSUES

---

Thank you for returning my call today. I enjoyed the conversation and hope to get together with you sometime soon.

As you had requested, I am forwarding a short issue paper to you concerning the subject matter that we discussed. As I said, I believe that the issues that I am concerned about are based on merit and hope that you can assist in ensuring that these arguments get a fair hearing.

I thank you for your objective analysis and hard work as a commissioner, as well as your dedicated, patriotic service to our Nation.

Florida Issues  
May 9, 1995  
Page 2

#### ISSUES FOR CONSIDERATION

1. NAS Whiting Field: It is our understanding that several members of the Commission may be considering adding Whiting Field to its list of possible base closures. We have also been told that the BRAC may perform a site visit at Whiting, and that data calls have been made for analysis of consolidation and co location scenarios at Ft. Rucker.

- \* The Navy, Marine Corps and Coast Guard strongly support continued training at NAS Whiting Field.
- \* Co-locating the training operations at Rucker is not a fiscally viable option. The Navy has reports that it would result in high costs and protracted return on investment. Gains made would quickly evaporate due to student transfers (to and from Ft. Rucker between training phases) and military construction costs.
- \* Consolidation would be much more difficult to institute due to differences in Service requirements (sea versus land), training philosophy (fixed wing primary versus no fixed wing training), and personnel policies (officer versus non-commissioned officer).
- \* According to the Navy, consolidation would threaten its most needed training requirements -- extensive instrument time. Those who have flown in maritime environments know well the unique and extreme hazards associated with night operations at-sea (particularly onboard smaller vessels such as destroyers or frigates).
- \* The Navy has reliably analyzed its requirements and assets and made the correct decision to retain NAS Whiting Field. The Secretary of the Navy and Chief of Naval Operations see this issue as a safety, training, and fiscal issue.

2. NADEP Jacksonville:

- \* The Navy has repeatedly shown strong support for the retention of NADEP Jax for cost and strategic reasons.
- \* NADEP Jax has proven itself as an efficient and cost effective depot. It has prevailed in both private-public workload competitions (against GE for F-117 stealth fighter engines) and public-public competitions (against Air Force for J-52 engines).



## Florida Issues

May 9, 1995

Page 3

- \* The GAO report is highly critical of the Air Force depot analysis. It does not raise questions about the Navy analysis. The Navy's analysis and recommendations are sound and should be honored.
- \* The Air Force, unlike the Navy, has yet to reduce its excess depot infrastructure. The Navy has already closed three of its NADEPs including NADEP Pensacola, FL. The Navy has "right-sized" and eliminated its excess capacity in the true spirit of BRAC.

3. Eglin AFB:

- \* Air Force BRAC analysis, in general, has been seriously questioned by the GAO. Our own analysis of the Test and Evaluation issue makes us question the Air Force's decision to move electronic warfare test and evaluation hardware out of Eglin.
- \* The Board of Director's Study clearly is supportive of Eglin's strengths as a Test and Evaluation center, should consolidation be necessary.
- \* The Defense Authorization Act for 1995 directed the Secretary of Defense to establish an electronic warfare Master Plan, before consolidating electronic warfare assets, in order to ensure that a thorough analysis is conducted in this area. The Air Force's BRAC recommendations act to circumvent this directive.
- \* Although the BRAC Commission is able make decisions in an independent fashion, the completion of the Master Plan would allow for a more thorough study in this area and ensure that DOD's plans are well thought out in the longterm.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-5

FROM: LYONS, WILLIAM F.	TO: FARRINGTON, LES
TITLE:	TITLE: CROSS SERVICE GAO ANALYST
ORGANIZATION:	ORGANIZATION:
DE: VALLEY SCIENCE & TECH, HSE. DBCRC	
INSTALLATION (S) DISCUSSED: NRAD, WARMINSTER	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES				LES FARRINGTON			

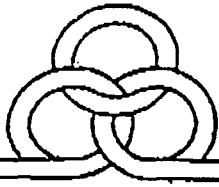
TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

RECOMMENDING MOVING NRAD WARMINSTER AND PERSONNEL FROM ROME AIR DEVELOPMENT CENTER TO FORT MONMOUTH.

Due Date: 950522	Routing Date: 950515	Date Originated: 950512	Mail Date:
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**Delaware Valley  
Science and Technology Association**

65 W. Street Road, Suite B-104, Warminster, PA 18974 Phone - (215) 675-4900

12 May 1995

Mr. Lester Farrington  
BRAC Staff  
1700 N. Moore St.  
Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding 950515-5

Dear Mr. Farrington,

I am a member of the Delaware Valley Science and Technology Association. We are an organization of contractors who support the Naval Air Warfare Center and the Naval Command, Control and Ocean Surveillance Center, RDT&E Division Detachment, Warminster, Pennsylvania.

While NAWCAD Warminster is being relocated to Patuxent River, MD, the NRaD group is being relocated to San Diego, California. I believe there is a much better alternative which is more desirable from a DOD point of view and probably less expensive than moving to San Diego.

This alternative, moving the NRaD, Warminster, to Fort Monmouth, New Jersey would combine the Communications and Command and Control technologies and programs, which NRaD personnel work on with similar technologies, programs, and personnel being relocated from Rome Air Development Center, Rome, New York, to Ft. Monmouth. This could be a major step toward realization of a Joint Communication, Command and Control capability for the services.

The attached White Paper and Reference summarize this alternative. I would be glad to present more information on this alternative after your review of it.

Sincerely,

*William F. Lyons, Jr.*  
William F. Lyons, Jr.

References: White Paper: BRAC Decision on NRaD, Warminster, PA, closure

Post-It™ brand fax transmittal memo 7671		# of pages ▶ 5
To MR. L. FARRINGTON	From Wm. F. LYONS, JR.	
Co. BRAC STAFF	Co. DVSTA	
Dept.	Phone # (215) 675-4900	
Fax # 703-696-0550	Fax # (215) 672-0597	

**White Paper: BRAC Decision on NRaD, Warminster PA Closure**

**Ref (a):** Attachment X-20 of BRAC Recommendations Document

**Background:** By ref (a), the USN has recommended the closure and relocation of the Naval Command, Control and Ocean Surveillance Center, RDT&E Division Detachment, Warminster, Pennsylvania. This recommendation identified NCCOSC RDT&E Division San Diego and the Naval Oceanographic Office, Bay St. Louis, Mississippi as primary receptors of the "appropriate functions, personnel, equipment and support". The recommendation also noted "other technical activities" as possible receptors.

**Alternative Recommendation for BRAC Consideration:** Close the Naval Command, Control and Ocean Surveillance Center, RDT&E Division Detachment, Warminster, Pennsylvania and relocate its Air Communications, Command and Control function, and related navigation functions, personnel, equipment and support to Fort Monmouth, New Jersey.

**Justification:** The NRaD detachment is heavily involved in communications networking and radio system development for joint programs such as JTIDS and GPS, and in the development of technologies used by all services (i.e. inertial navigation equipments). The USAF has recommended that the Rome Air Development Center, in particular the radio communications and communications network activities, be moved to Fort Monmouth. Fort Monmouth has previously been discussed as the possible site of a Joint Command, Control and Communications Activity, and Secretary Perry has expressed concern that additional future BRAC's may need to be convened to address the joint service issues, such as Communications and C3, that the services have, to date, been unable to tackle individually. The relocation of NRaD, Warminster detachment to Fort Monmouth would be a logical first step toward Navy involvement in implementing such a joint C3 facility. This relocation would be less expensive than the move to San Diego, would preclude the possible double move of the function should a future BRAC decide to consolidate joint activities at Fort Monmouth, and would allow the Navy to maintain access to the Inertial Facility as recommended in Attachment X-20.

**Return on Investment:** Since this recommendation still results in the closure of both NAWC, Warminster and NCCOSC, Warminster, the return on Investment is the same as that noted in attachment X-20.

**Economic Impact on Communities:** The impact of this decision to the Philadelphia, PA economic area would be less than that of the recommended move to San Diego, since the many of the current workforce would likely commute to Fort Monmouth, thus resulting in little or no tax loss to the area. Further, this proposal reduces the economic impact to an area that has been negatively affected by previous BRAC decisions.

**Community Infrastructure & Environmental Impact:** None.

## ATTACHMENT X-20

## RECOMMENDATION FOR CLOSURE

**NAVAL COMMAND, CONTROL AND OCEAN SURVEILLANCE CENTER,  
RDT&E DIVISION DETACHMENT, WARMINSTER, PENNSYLVANIA**

**Recommendation:** Close the Naval Command, Control and Ocean Surveillance Center, RDT&E Division Detachment, Warminster, Pennsylvania. Relocate appropriate functions, personnel, equipment, and support to other technical activities, primarily the Naval Command, Control and Ocean Surveillance Center, RDT&E Division, San Diego, California; and the Naval Oceanographic Office, Bay St. Louis, Mississippi.

**Justification:** There is an overall reduction in operational forces and a sharp decline of the DON budget through FY 2001. Specific reductions for technical centers are difficult to determine, because these activities are supported through customer orders. However, the level of forces and of the budget are reliable indicators of sharp declines in technical center workload through FY 2001, which leads to a recognition of excess capacity in these activities. This excess and the imbalance in force and resource levels dictate closure/realignment or consolidation of activities wherever practicable. The closure of this activity reduces excess capacity with the resultant efficiencies and economies in the management of the relocated functions at the new receiving sites. Additionally, it completes the process of realignment initiated in BRAC-91, based on a clearer understanding of what is now required to be retained in-house. Closure and excessing of the Inertial Navigational Facility further reduces excess capacity and provides the opportunity for the transfer of these facilities to the public educational or commercial sectors, thus maintaining access on an as-needed basis.

**Return on Investment:** The return on investment data below applies to the closure of NAWC Warminster and the closure of NCCOSC Det Warminster. The total estimated one-time cost to implement this recommendation is \$8.4 million. The net of all costs and savings during the implementation period is a savings of \$33.1 million. Annual recurring savings after implementation are \$7.6 million with an immediate return on investment expected. The net present value of the costs and savings over 20 years is a savings of \$104.6 million.

**Impacts:**

**Economic Impact on Communities:** The economic data below applies to the closure of NAWC Warminster and the closure of NCCOSC Det Warminster. Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1080 jobs (348 direct jobs and 732 indirect jobs) over the 1996-to-2001 period in the Philadelphia, Pennsylvania-New Jersey PMSA economic area, which is less than 0.1 percent of economic area employment. The cumulative economic impact of all

BRAC-95 recommendations and all prior-round BRAC actions in the economic area over the 1994-to-2001 period could result in a maximum potential decrease equal to 1.0 percent of employment in the economic area.

**Community Infrastructure Impact:** There is no known community infrastructure impact at any receiving installation.

**Environmental Impact:** The closure of both NAWC Warminster and NCCOSC Det Warminster will have a positive effect on the environment because their appropriate functions and personnel will be relocated out of an area that is in severe non-attainment for ozone and from an activity that is included on the National Priorities List. The personnel being relocated to NCCOSC San Diego represent an increase in personnel of less than 6 percent, which is not considered of sufficient size to adversely impact the environment at that sites. However, a conformity determination may be required to determine this impact. At both receiving sites, the utility infrastructure capacity is sufficient to handle the additional loading. There is no adverse impact on threatened/endangered species, sensitive habitats and wetlands, or cultural/historical resources occasioned by this recommendation.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

PLEASE PRINT NAME AND TITLE

DATE

950515-5R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 19, 1995

Mr. William F. Lyons, Jr.  
Delaware Valley Science and Technology  
Association  
65 W. Street Road, Suite B-104  
Warminster, Pennsylvania 18974

Dear Mr. Lyons:

Thank you for sharing with the Commission your thoughts about the Secretary of Defense's recommendations on the Naval Air Warfare Center and Naval Command, Control and Ocean Surveillance Center, RDT&E Division Detachment, Warminster, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you feel I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-6

FROM: <u>ALLISON, RALPH E.</u>	TO:
TITLE: <u>COMMANDING</u>	TITLE: <u>COMMANDER</u>
ORGANIZATION: <u>SUPPORT ACTIVITY SELFRIDGE</u>	ORGANIZATION: <u>US ARMY MATERIAL COMMAND</u>
INSTALLATION (S) DISCUSSED: <u>SELFRIIDGE AIR NAT GUARD BASE</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

MEMO REGARDING ARMY FAMILY HOUSING DISTURF  
REVIEW AND VALIDATION.

Due Date: _____	Routing Date: <u>950515</u>	Date Originated: <u>940921</u>	Mail Date: _____
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## DEPARTMENT OF THE ARMY

U.S. ARMY TANK-AUTOMOTIVE COMMAND  
SUPPORT ACTIVITY-SELFRIDGE  
SELFRIDGE AIR NATIONAL GUARD BASE, MICHIGAN 48045-5016



REPLY TO  
ATTENTION OF

AMSTA-CYE

21 SEP 1994

Please refer to this number  
when responding 950515-6

MEMORANDUM FOR Commander, U.S. Army Materiel Command, ATTN:  
AMCEN-F (Dallas Meyers), 5001 Eisenhower  
Avenue, Alexandria, VA 22333-0001

SUBJECT: Army Family Housing Divestiture Review and Validation

1. Our housing assets and DD Form 1523 have been reviewed and the figures are correct, encl 1.

a. Item 8, Gross Family Housing Requirement. Based on the current information available to us these figures have been validated.

b. Item 12.b(2), Acceptable Vacant Rentals. We realize these figures represent the military fair share of commercially owned rental housing units that meet standards of adequacy and affordability within an hour commute of our installation during peak traffic conditions. However, you must consider that the 679 units represented are one and two bedroom units. We currently have a majority requirement for three or more bedroom units. The surplus of 452 adequate units does not accurately portray our need. This should be considered in future surveys.

2. We have also included our Mission Essential positions, encl 2.

3. The U.S. Army Tank-Automotive Command has plans to divert/convert or demolish a minimum of 236 units by FY01.

4. POC for this action is Michelle Hallenbeck, Chief, Housing Programs, DSN 273-4389.

2 Encls

*Ralph E. Allison, Jr.*  
RALPH E. ALLISON, Jr.  
LTC, AG  
Commanding

LTC BORDNER

7-604-1322

DOD COMPONENT  
ARMY

4. REPORTING INSTALLATION

DATA AS OF  
31 Dec 93

a. NAME

Selfridge ANGB  
A26155

b. LOCATION

-city/town-  
ST -zip-

ANALYSIS  
OF  
REQUIREMENTS AND ASSETS

OFFICER	CURRENT			PROJECTED			
	(a)	E9-E4 (b)	E3-E1 (c)	TOTAL (d)	OFFICER (e)	E9-E4 (f)	E3-E1 (g)

6. TOTAL PERSONNEL STRENGTH	265	520	80	865	259	499	79	837
7. PERMANENT PARTY PERSONNEL	265	520	80	865	259	499	79	837
8. GROSS FAMILY HOUSING REQUIREMENTS	290	971	168	1429	283	932	166	1381
TOTAL UNACCEPTABLY HOUSED (a+b+c)	2	29	2	33				
a. Involuntarily Separated	0	0	0	0				
b. In Military Housing to be Disposed/Replaced	0	0	0	0				
c. Unacceptably Housed - in community	2	29	2	33				
9. VOLUNTARY SEPARATIONS	20	106	7	133	20	106	7	133
1. EFFECTIVE HOUSING REQUIREMENTS	270	865	161	1296	263	826	159	1248
2. HOUSING ASSETS (a+h)	535	1032	181	1748	538	916	55	1512
a. Under Military Control	181	640	146	967	184	524	23	731
(1) Housed in Existing DOD Owned/Controlled	169	637	40	846	184	524	23	731
(2) Under Contract/Approved					0	0	0	0
(3) Vacant	9	2	82	93				
(4) Inactive	3	1	24	28				
b. Private Housing	354	392	35	781	354	392	35	781
(1) Acceptably Housed	0	92	10	102				
(2) Acceptable Vacant Rental	354	300	25	679				
3. EFFECTIVE HOUSING DEFICIT	-265	-167	-20	-452	-275	-90	101	-264

4. PROPOSED PROJECT

N/A N/A N/A N/A

5. REMARKS (Specify item number)

This analysis added to Selfridge's station code 26832, station code 2683A, 2683B, 2683E as well as station code 26221 for Detroit Arsenal, which does not have any housing.

Also considered in this analysis is that Selfridge plans to demolish 236 units in FY01.

*These figures have been reviewed and are accurate.*  
M.A. 1 Sep 94

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950515-71

<b>FROM:</b> Brown, Ed	<b>TO:</b> JONES, MICHAEL G.
<b>TITLE:</b> ARMY TEAM LEADER	<b>TITLE:</b> DIRECTOR
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> ARMY BASING STUDY
<b>INSTALLATION (S) DISCUSSED:</b> LETTERKENNY ARMY DEPOT, HILL AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

**Subject/Remarks:**

FORWARDING ISSUE PAPER REGARDING LETTERKENNY TO HILL. SCENARIO AND REQUESTING COMMENTS.

<b>Due Date:</b>	<b>Routing Date:</b> 950515	<b>Date Originated:</b> 950515	<b>Mail Date:</b> 950515
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**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

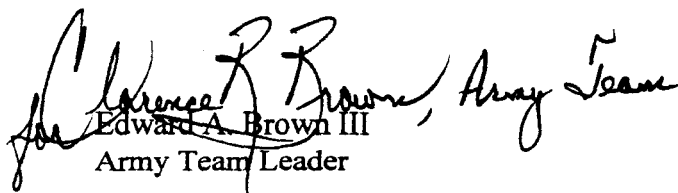
Please refer to this number  
when responding 950515-7

Dear Colonel Jones:

The Defense Base Closure and Realignment Commission is forwarding the attached point paper for comment. It is a response to a visit by Office of the Secretary of Defense and Army personnel to Hill Air Force Base to gather information on the Letterkenny-to-Hill scenario.

Please provide your response no later than 6 June 1995. Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,

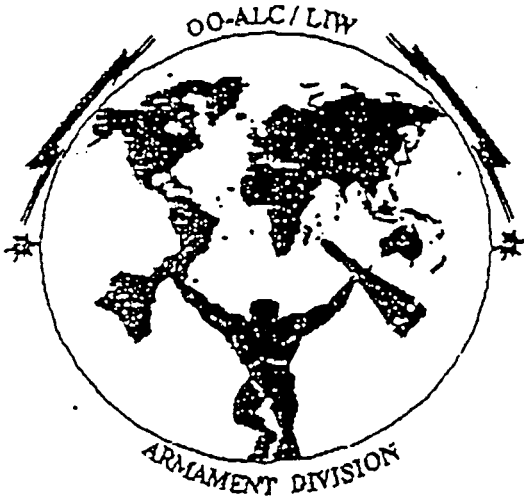
  
Edward A. Brown III  
Army Team Leader

EAB/rmm

OO-ALC/LIW  
ARMAMENT DIVISION  
6033 ELM LANE  
HILL AFB UT 84056-5819

DSN: 777-2099  
COMM: (801) 777-5432

Please refer to this number  
when responding **950509-6**



TO: *Glen Krapfle / Ben Borden*

SUBJ: *Response Army BEAC*

PHONE: \_\_\_\_\_

FROM: *OO-ALC/LIW*

\_\_\_\_\_ # PAGES (INCLUDING COVER)

MESSAGE:

*We review the evaluation Hill Air Force's  
Base ability to accept the Tactical Missiles  
Workshop Consolidation for DoD and have  
provided our comments. If you have  
any questions please call me.*

*Jeannie HATHENBRUCK*

FAX NUMBER  
DSN: 458-2099  
COMM: (801) 777-2099

THOMAS L. SHIVELY, Colonel, USAF  
Chief, Armament Division  
Commodities Directorate

JEANNIE HATHENBRUCK  
Chief, Logistics Operations  
Armament Division

**POINT PAPER  
ON  
ARMY BRAC 93 RE-DIRECT PROPOSAL  
TACTICAL MISSILE CONSOLIDATION  
FOR BRAC COMMISSION  
May 8, 1995**

- The BRAC Commission on Apr. 26, 1995, directed the Army to analyze consolidation of all the DoD tactical missile workload at Hill AFB.
  - Representatives from the Army and OSD with Air Force personnel conducted a quick site survey of Hill AFB and reviewed the tactical missile workload requirements.
  - The total FY 1999 workload required to transfer to Hill AFB was determined to be 1.272 M direct labor hours (DLH) plus 121K DLH (at Hill AFB) for a total of 1.393 DLH. The 1.393M DLH includes the original 677K DLH identified during the BRAC 93 decision plus 658K DLH attributed to Patriot and Hawk at Letterkenny Army Depot (LEAD), and 58K DLH for Patriot and Hawk all up round (AUR) at Red River Army Depot (RRAD). The only DLH not included are those required for the AUR currently performed at LEAD, which were not provided to the Air Force. However, all costs associated with transferring the workload (e.g., facilities, equipment, etc.) were included in the Air Force proposal.
- The Air Force provided the Army Base Study Office a written cost estimate to move the identified DoD tactical missile workload to Hill AFB. The Army Base Study Office assessed the Air Force and Army data submitted, and made cost-adjustments (increases) to the Air Force proposal. The Air Force did not have an opportunity to review these increased costs prior to the Army Base Study Office incorporating them into the COBRA analysis.
- After completing the COBRA analysis, the Army provided the Air Force with the methodology used in determining the cost increases to the Air Force proposal. The Air Force has reviewed the Army's cost increases and provides the following comments:
  - **PERSONNEL:** The Army was directed by the BRAC Commission to use the DoD BRAC recommendation submitted Feb. 28, 1995. The BRAC Commission Staff provided the Army with the Hill AFB personnel increase of 237 (personnel authorizations), associated with the DoD BRAC recommendation. However, not included in the model, were the more than 1500 personnel losses (faces) from Hill AFB between FY 1996 and FY 2001 directed by the Dorn memo. This does not include the 600 personnel (faces) scheduled for RIF during September 1995. The losses will include personnel with related skills used in the full range of tasks for the repair of DoD tactical missiles and could be realigned with minimal training. Utilizing these personnel reductions avoids the need to hire direct labor or PCS personnel (faces). There will be no personnel hiring costs at Hill AFB for transferring this workload, therefore, the COBRA personnel transferring costs should be eliminated.
  - **MILCON:**
    - **ATACM's ALL-UP ROUND MAINTENANCE FACILITY (BLDG. 2214)**  
Based on information provided by the facilities engineer in the ATACM program office, Hill AFB has the depot level facilities available to support a consolidation of the ATACM's missile workload without incurring any substantial construction costs. Building 2214, the building selected for the ATACM's Full-Up Round Maintenance Facility, has been certified and approved in accordance with DoD Explosive Standards to handle 9,800 pounds of Class 1, Division 1.1 explosives. In addition to having the adequate explosive handling rating, Building 2214 meets the

floor space requirements for ATACM missile operations. Building 2214 is not scheduled for demolition. Hill AFB is prepared to expand Building 2214 based on the ATACM missile system workload in order to establish an efficient missile maintenance operation. Such changes will include: 1) Incorporating an orientation pad and test stand for the final guidance control alignment calibration for the ATACM, 2) Continue and complete the work already started on hardening the natural gas metering station located adjacent to Bldg. 2214 (current work on this issue was prompted by other facility requirements affected by the metering station, not due to Bldg. 2214 operations), 3) Adding additional security lighting to the building (even though it is in a secured, controlled access area with military police sentry's monitoring activities; the same area where the Minuteman and Peacekeepers are stored), 4) Upgrading the environmental control conditioning to the building, 5) Providing enclosed sheltering for the loading platforms, protecting personnel and munitions from inclement weather, and 6) Adding radio frequency (RF) protection around the building. Most of these modifications will be handled within Hill AFB's Civil Engineering Squadron with minimal outlay in funding. Overall the Air Force proposes renovation costs of \$495K for Building 2214. This includes \$295K for facility modifications and \$200K for support equipment. This changes our original estimate of \$287K. The structural integrity and wall construction of the building can be accounted for by the Class 1, Division 1.1 rating approved for the building. In addition, ceiling height is adequate for safe movement of the 14'x3.5'x3' missile container. The missile itself, 13' in length and 2' in diameter, easily fits into and can be handle within the existing bays of building 2214. Furthermore, the entrance and exit utility doors are 8'x10'. This allows the current sideloading munitions forklift to pick-up and position the missile, in it's container, within Building 2214. Finally, Building 2214 is fully capable of accepting the ATACM missile maintenance workload without the extensive renovation costs called out by the LEAD personnel.

... **PATRIOT RADAR TEST SITE:** The \$510K estimate for the radar test site construction was based on what we believed were similar operations. Due to short time frames, Hill AFB was unable to obtain accurate costs for equipment and construction of a radar test site. We will accept the \$2M costs, but feel that with adequate time to prepare, these costs could be brought down.

... **MISSILE STORAGE:** LEAD identified a requirement for 1M ft<sup>2</sup> of tactical missile explosive storage to be collocated with the maintenance facility. The Air Force requires a total of 314,975 ft<sup>2</sup> for AUR and explosive component storage if stacked one item high. This includes AUR, rocket motor, explosive components, and guidance and control sections. However, according to system specification, the Air Force missiles can be stored from 5 to 11 high. Using an average of three high, the Air Force storage requirements are reduced to 104,955 ft<sup>2</sup>. Fifty percent of that requirement is for storage of the Maverick and was not considered for AUR consolidation. Deducting the Air Force requirement from the 1M ft<sup>2</sup> identified by LEAD leaves approximately 900K ft<sup>2</sup> required for Army and Marine Corps missiles. Discussions with the Navy indicate they plan to continue use of their East and West Coast repair and storage facilities and not consolidated at LEAD. Based on our analysis of Air Force requirements and Navy stated intentions, 1M ft<sup>2</sup> appears to be excessive.

Review of the storage requirement of 1M ft<sup>2</sup> of space, as called for in the BRAC Commission Analyst Notes, found that Hill has over 187K ft<sup>2</sup> of missiles storage space available. This 187K ft<sup>2</sup> was obtained by vacating 62.2K ft<sup>2</sup> utilized for the storage of strategic missile and 125K ft<sup>2</sup> used to store tactical missiles and other conventional munitions items. Available space is 87K ft<sup>2</sup> greater than previously reported and resulted from a more in-depth study of existing storage requirements. Costs associated are described in the Munitions Storage MILCON paragraph following.

The Air Force explosive storage regulations do not require class 1.4 explosive items be stored in igloos. Our normal procedures are to license a warehouse facility and use it to store these type of

items. An additional 50K ft<sup>2</sup> of 1.4 storage is available immediately to store GCS, freeing up additional 1.1 class for AUR storage.

The proposed consolidation is to consider complete collocation of the required storage at the depot maintenance location. This criteria is not consistent with present DoD procedures and is not necessary for successful, economic depot performance. Historically, Maverick Missiles have been stored at Tooele and Red River Army Depots and all up round repairs performed at Hill AFB within the GCS depot. Approximately 75% - 90% of Air Force missiles are stored at operational locations. Even more important, it is unwise both strategically and logistically to store all missiles in one location as described below. The services' System Program Managers have not been consulted about the tactical missile consolidated storage at one location.

During Desert Storm and more recently Somalia and Bosnia, we found because of collateral damage reasons, precision guided munitions were then and are now the weapon of choice. Precision guided munitions must be strategically located for outload purposes whether by air, rail or surface. Therefore, in future conflicts, it would be logistically impossible to outload all service requirements from one location. Also, from a strategic standpoint, the impacts of locating all of DoD's most expensive weapons in one location could be disastrous.

Because of this, DoD has developed a stockpile optimization plan placing critical assets in three Tier I Army storage depots, in the east (Anniston AD), west (Tooele AD) and midwest (McCallister AD). This provides optimum outload to meet critical scenarios. At this point in time, assets have not yet been moved (not yet funded) to any of the Tier I Depots, negating any relocation costs. We verified with the Army representative author of the Army Tiering concept that LEAD is a Tier II depot.

It is the Air Force's opinion that additional storage over and above that required to meet immediate repair needs, is not necessary. Tactical missiles should be stored at the three Tier I depots.

\*\*\*\* MISSILE STORAGE MILCON: Review of the storage requirement of 1M ft<sup>2</sup> of space, as called for in the BRAC Commission Analyst Notes, found that Hill AFB has over 187K ft<sup>2</sup> of missiles storage space available. This 187K ft<sup>2</sup> was obtained by vacating 62.2K ft<sup>2</sup> utilized for the storage of strategic missiles and 125K ft<sup>2</sup> used to store tactical missiles and other conventional munitions items. Available space is 87K ft<sup>2</sup> greater than previously reported and resulted from a more in-depth study of existing storage requirements. There is an estimated cost of \$300K to obtain this space. Strategic missile storage has been programmed for closing and no costs are associated with obtaining this space. The munitions storage space will be realized through demilitarization, attrition due to normal issue, and the movement of material from 30K ft<sup>2</sup> of storage.

With the availability of 187K ft<sup>2</sup> of space at Hill AFB, an additional area of 813K ft<sup>2</sup> is required to meet the estimated 1M ft<sup>2</sup> identified by LEAD. Hill AFB believes the 1M ft<sup>2</sup> to be excessive for several reasons previously explained, 1) strategic requirements to not locate all depot assets at one location, 2) logistical requirements for shipping during a Desert Shield/Storm scenario, and 3) vertical storage of assets in new type igloos. However, to abide by the direction received, Hill is providing cost for the stipulated large storage area.

Acreage for additional storage is available at Tooele AD or UTTR (Oasis), or a combination of these two sites. Construction costs would be \$106M (813K ft<sup>2</sup> \* \$131/ft<sup>2</sup>). Construction of larger facilities of a more modern design, such as those being constructed at Hill AFB, could be expected to save 40% of this construction costs (\$66M). This would occur due to better utilization of space with vertical walled units allowing better vertical storage.



The need for construction of an additional 460 igloos at Hawthorne, NV, or McCallister Army Ammunition Plant, OK, for storage of conventional munitions currently stored at LEAD, should not be a factor in the tactical missile workload consolidation study. This requirement is totally independent of and not associated with the 1M ft<sup>2</sup> of space stated as being required for tactical missile storage, and as a result Hill AFB has only calculated cost of obtaining 1M ft<sup>2</sup> of space.

In summary, Hill AFB's position is that the MILCON for tactical missiles storage would be \$66M or less, and when the storage requirements are fully identified and analyzed, the existing 187K ft<sup>2</sup> available at Hill AFB plus the designated Tier I storage at Anniston, Tooele, and McCallister, would be fully adequate for all storage requirements. This is especially true from a strategic and logistic point of view. It would not be wise to store all assets at one location, as any disaster could cripple the U.S. posture. In addition, shipment of assets from one location during a Desert Shield/Storm scenario would be a logistics nightmare.

- **TIME FRAME:** In accordance with DoD and Air Force implementation of the National Environmental Policy Act, an Environmental Assessment (EA) will be completed. Only when the EA results in a finding of significant impact is an environmental impact survey (EIS) required. The workloads recommended for transfer during the first years of the plan include no known new processes, chemicals, waste streams, etc., that would impact our present environmental licensing at Hill AFB. The major systems, Patriot and Hawk, do not transfer until FY 1998-1999 providing more than enough time to complete and respond to any new environmental issues. Therefore, an EA is expected to demonstrate that no significant impact will be found, and an EIS will not be required.
- **TRAINING.** LEAD estimated training on all 21 systems to be \$28.3M, of which \$22M was slated for Hawk and Patriot systems, equating to 78% of the total training budget. We believe the \$22M training budget for Hawk and Patriot to be excessive.

The Dorn memo continues to drive downsizing at Hill AFB. This action will require the release of direct labor personnel, during the workload transfer schedule, with the skills to support the full scope of DoD tactical missile workload. The Air Force still believes that \$17.4M is excessive for all training because of the resident skills base at Hill AFB, but will accept the \$17.4M based on data from LEAD.

- **INVENTORY TRANSFER:** The inventory transfer cost is considered a "wash" for inventory not presently at LEAD. The inventory will either be shipped to Hill AFB or LEAD depending on the decision of the BRAC. The increased inventory documented in this paragraph, from the estimated \$50K to the reported \$3.1M, appears significant. However, our inventory cost estimates are based on the belief that the Army depots practice good supply discipline and only retain the material required to support the current year requirements. This, coupled with the projected transfer date of the first quarter of FY 1999, provides ample time to reduce the inventory to a minimum before the transfer begins. We would further expect the Army to only order mandatory material requirements for up to six months prior to workload transfer with other parts being held in the item manager's account or forwarded to the new depot. This practice will further reduce the inventory to the point we believe the cost to transfer will be more in-line with our projected \$50K for Patriot and a \$1.3M total.
- **OTHER COSTS:**
  - ... **EQUIPMENT TRANSFER:** The equipment transfer cost of \$7.3M, for the Hawk and Patriot weapon systems appears to be high. The equipment transfer costs for all of the tactical missiles to LEAD is estimated to be \$5M. This includes the Maverick Missile System which has more test stations and test sets than the 24 test sets currently used on the Patriot System. We believe a more conservative \$2.5M should meet the equipment transfer cost for both Hawk and Patriot.

- ... **SUNK COSTS:** Sunk costs are a reality of downsizing throughout DoD. LEAD has identified \$25M already spent consolidating tactical missiles. Sunk costs will be associated with any scenario, i.e., the closure of LEAD will result in a loss of funds spent implementing the 93 BRAC recommendation, or failure to obtain optimum utilization of the Hill AFB infrastructure by adding workload will require closure, disposal, or transfer of in-place facilities—a loss to DoD. This is a significant impact to the \$1B infrastructure in place at Hill AFB.
- ... **RECURRING COSTS:** Even though labor costs are not included in the COBRA model, long term savings based on labor rates should be evaluated. The difficulty in comparing rates between services is due to the differences in the accounting systems, i.e., material, overhead, G&A, etc. However, consistently, Hill AFB labor rates are less than LEAD, ANAD and TOAD. The Depot Maintenance operation Indicator Report identifies Hill AFB average labor rate of \$69.27 compared to the LEAD rate of \$101.36. The Cost Comparability Handbook (Aug 93) identifies Hill AFB labor rate as \$49.38, LEAD as \$65.33, and TOAD as \$58.31. A comparison using the Cost Comparison Handbook labor rates between Hill AFB and LEAD shows considerable annual savings can be achieved for GCS, launcher, and vehicle repair.
- .. **COSTS NOT INCLUDED:**

  - ... **OTHER MILCON:** Hill AFB sees the tactical missile consolidation as a civilian workload. However, the Hill AFB infrastructure is in-place to support a large contingent of military personnel. The facilities remain while the assigned contingent has decreased over the past several years. Our military personnel and their family members are provided both on-base and off-base support, including, social activities, child care, Base Exchange, hospital, theater, banking, school, housing, Commissary, Hobby shops, educational opportunities, etc. Our downsizing efforts will result in mothballing approximately 300K ft<sup>2</sup> of administrative area. Other MILCON concerns identified in this section should not be considered.
  - ... **ICS:** Based on the decision of the Joint Cross Service Group for Depot Maintenance (JSCG/DM), interim contractor support (ICS) is the responsibility of the owning service and will not be considered in costs to relocate workload. Like the estimated \$84.5M attributed to Patriot and Hawk, the 1993 estimate for Maverick ICS was \$76.5M, which if considered, would have greatly skewed the original analysis.
  - ... **RELOCATION COSTS:** Hill AFB identified 100K ft<sup>2</sup> for tactical missile explosive storage, 70K ft<sup>2</sup> immediately available and an additional 30K ft<sup>2</sup> available in the future. The paper made mention of existing storage of ICBMs at Navajo National Guard Depot, AZ, and possible deep storage of Air Force Munitions. However, all movement would be done through attrition requiring no relocation dollars. ICBMs planned or currently stored at Navajo were already budgeted for by the PEO and igloos would not need modification to accommodate deep storage of Air Force munitions items. An additional 87K ft<sup>2</sup> of explosive storage at Hill AFB would also be freed up with a relocation cost of \$300K, for a total 187K ft<sup>2</sup>. Hill AFB also has additional storage available for GCS I.4 storage in excess of 50K ft<sup>2</sup>.
- .. **COST AVOIDANCE:** Since all of the missile systems have not yet transferred to LEAD, it seems inappropriate to label the difference between the original BRAC 93 appropriation and what has been expended to date as "cost avoidance".



REPLY TO  
ATTENTION OF

DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
WASHINGTON, DC 20310-0200

May 31, 1995



Defense Base Closure  
and Realignment Commission  
1700 North Moore Street  
Suite 1425  
ATTN: Mr Brown  
Arlington, Virginia 22209

PHOTO REF TO THIS NUMBER  
WHEN RESPONDING 950515-7R1

Dear Mr. Brown,

I appreciate the opportunity to comment on the point paper regarding missile maintenance at Hill AFB, as requested in your 15 May 1995 letter (950515-7).

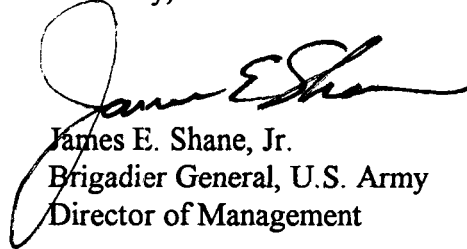
First, it must be made clear that no one in DoD who reviewed or approved the current DoD Letterkenny recommendation considers it a significant deviation from the BRAC 93 recommendation. Furthermore, the General Accounting Office (GAO) raised no objection on this account.

I take issue with the Air Force approach of trying to close an Army depot rather than deal with their own 1-2 depot excess infrastructure problem. I also have serious concerns with the cost figures you have been provided by the Air Force. If you desire to pursue this alternative, I strongly recommend that GAO investigate these calculations.

During the past several months, the Air Force proponents of moving work to Hill AFB have changed scenarios, cost estimates, and personnel figures to meet their objectives. Why are these still changing? Is it to prevent closure and gain workload from other Services? Additionally during the BRAC process, the Air Force could only achieve a 7% reduction of its personnel due to operational requirements, but can take 1.4 million manhours of workload from the Army without any personnel transfers. How can the certified workload data submitted by the Air Force be used during the DoD joint analysis, but be different for this analysis? Inconsistencies abound in the Hill AFB point paper. They continue to indicate that this is a workload competition only and refuse to acknowledge the entire BRAC costs to move the artillery workload, or the ammunition storage for Letterkenny. Specific comments on this point paper are attached along with additional comments by the U.S. Army Industrial Operations Command.

By our calculations, the cost to move the missile mission to Hill AFB remains four to nine times as expensive as DoD's recommendation, with fewer savings. I hope this information is helpful and provides a more complete picture than you have been given on the matter.

Sincerely,

A handwritten signature in black ink, appearing to read "James E. Shane, Jr.", written in a cursive style. The signature is positioned above the printed name and title.

James E. Shane, Jr.  
Brigadier General, U.S. Army  
Director of Management

Enclosures

**COMMENTS  
ON  
AIR FORCE POINT PAPER  
LETTERKENNY TO HILL SCENARIO**

**Air Force Review:** The Air Force indicated that it did not have an opportunity to review the assumptions and inputs into the COBRA model prior to its submission to the Commission. On the contrary, we provided our information to the Air Force Staff in draft on 5 May 1995. The Air Force indicated to us that it was a fair and conservative approach. They did have questions over our construction and manpower figures, but understood the methodology used by The Army Basing Study.

**Personnel:** The two issues presented by Hill AFB are the 600 approved Reduction in Force (RIF) scheduled for September 1995 and the anticipated reductions of the Dorn memorandum that will be spread over the POM. The approved RIF is a scheduled force reduction and will be executed prior to congressional approval of BRAC and should not be considered as part of the BRAC analysis, using approved DoD methodology. Under the Dorn Memorandum, each of the Services are scheduled to take approximately a 35,000 man reduction over the POM. The eliminations due to BRAC can help meet this reduction. The Air Force would still have to take the entire cut somewhere else if Hill AFB is exempted in order to accept the tactical missile mission without any personnel from Letterkenny. The net effect is an additional cost to DoD. The Army considers these to be force structure reductions and not savings to be applied to any potential BRAC action.

**MILCON:** There are three issues: ATACM's building; Patriot radar site; and the ammunition storage. Resolving differences between the Army and Air Force over the first two issues would require a detailed requirements review. In absence of this review, we applied standard DoD factors and remain confident in our approach. The storage construction issue has two parts. The first deals with the conventional ammunition tiering concept and the second is a question of available storage space. As a point of correction, the eastern area tier I depot is not Anniston Army Depot but rather Crane and Bluegrass Depots. Anniston is a tier II depot in the eastern region. Additionally, the conventional ammunition tiering program only deals with conventional ammunition and not tactical missiles. With respect to the last issue, the Air Force claims to have found an additional 62 KSQFT of storage at an additional cost of \$300,000. This could reduce the ammunition storage construction from \$117 M to \$106 M. The requirement to store tactical missile is still a requirement.

**Time Frame:** Whether a EIS or EA is required is a mute point. The law requires either a EA or EIS to be performed prior to the mission being started. If the transfer starting in Oct 1995, then the year of return on investment would be 2001 versus 2002. The number of years to achieve the return on investment would not change. The Army's standard practice of one year to complete all required environmental documentation appears reasonable in this case.

**Training:** Differences over the cost of training are difficult to resolve quickly. However, the cost of training should be related to the number of trained employees being transferred. The Letterkenny \$28 M estimate was based on at least 30% of Letterkenny staff transferring. Hill's \$17 M estimate is based on no transfers. We split the difference in an attempt to resolve the conflict.

**Inventory Transfer:** Trying to determine who is correct on Patriot is very difficult. The cost to move inventory is not a "wash" IAW BRAC cost. This is not a depot "open" competition for work load.

**Equipment Transfer:** There is a difference of opinion on this matter.

**Sunk Cost:** Sunk cost does not appear to be a factor in determining whether a base should close. The purpose and intent of BRAC is to redistribute workload to reduce excess infrastructure.

**Recurring Costs:** A cost comparison rate used in the Hill AFB point paper indicates a \$9 per hour difference in Hill AFB favor. However, this rate is made up of several rates - direct labor, material, and overhead. The material cost are directly related to the workload involved and should not be used except in direct workload comparison. The overhead rate is a combination of indirect labor, base operations and repair and maintenance costs associated with the facilities and infrastructure used by the depot, and other factors. Since this is an area of uncertainty due to downsizing factors, it is not a stable rate. The only remaining rate that can be compared is the direct labor rate. A recent report on selected annual depots maintenance cost data, derived from the Military Department data submission done in accordance with Chapter 76 of the DoD Accounting Manual, DoD 7220.9-M, indicates that the simple average of labor rates from 1990 to 1994 for Ogden Air Logistics Center is \$21.12/hour while the rate for Letterkenny was \$18.31/hour. This is a difference of \$2.81/hour in Letterkenny's favor.

**Other MILCON:** The Army did not add any MILCON because of the lack of knowledge of the facilities at Hill AFB. If Hill AFB currently has an excess of 300,000 SQFT of administrative space, 1.5 M SQFT maintenance space, and 187,000 SQFT ammunition storage space, then Hill AFB has 14% of all available space currently excess to their needs. We understand this is growing. The following is scheduled to go: BRAC 95 reduction of the Test and Evaluation mission, reduction of strategic missile workload due to treaties, all the new family housing being constructed may excess, or the proposed 1700 man/ workload reduction scheduled per the Dorn memorandum.

**ISC:** The Army did not include any ISC in its analysis, as per the current DoD directive.

**Relocation costs:** The additional cost of \$300 K should be added to the COBRA associated with the addition 87 KSQFT recently identified by Hill AFB. If this relocation is to Navajo National Guard Depot, then the storage cost and any reconfigure cost should also be added.

**Cost Avoidance:** The Army used a cost avoidance of \$25 M. At the 10 May hearing, the Commission used the DoD IG figures of \$44.1 M which would reduce the cost avoidance to \$18.1 M increasing the cost of the scenario by \$6.9 M. If the Army does not include any cost avoidances as their paper indicates, then the scenario would increase in cost by an additional \$25 M.



DEPARTMENT OF THE ARMY  
HEADQUARTERS, U.S. ARMY INDUSTRIAL OPERATIONS COMMAND  
ROCK ISLAND, ILLINOIS 61299-6000

REPLY TO  
ATTENTION OF

AMSMC-AEE (15-1a)

25 MAY 1995

MEMORANDUM FOR Commander, U.S. Army Materiel Command, ATTN:  
AMCSO (Mr. Daryl Powell), 5001 Eisenhower  
Avenue, Alexandria, VA 22333-0001

SUBJECT: Comments on Air Force Point Paper on Tactical Missile  
Consolidation, dated May 8, 1995

- 1. Enclosed is our response addressing the subject point paper on tactical missile consolidation.
- 2. The POC is the undersigned at AMSMC-AEE, DSN 793-3930/3164, datafax DSN 793-7768, e-mail address is ro01@ria-emh2.army.mil.

Encl

ALAN G. WILSON  
Chief, Performance Evaluation  
Division



MAY-24-1995 15:58

LEAD ILS OFFICE

717 267 9787

P.04



DEPARTMENT OF THE ARMY  
LETTERKENNY ARMY DEPOT  
CHAMBERSBURG, PENNSYLVANIA 17201

REPLY TO  
ATTENTION OF:

**SDSLE-I****23 May 1995**

**MEMORANDUM FOR Commander, U. S. Army Industrial Operations Command,  
ATTN: AMSMC-AEB (Gary Wallett),  
Rock Island, IL 61299-6000**

**SUBJECT: Odgen-Air Logistics Center (OO-ALC) Point Paper on Tactical Missile  
Consolidation**

- 1. Letterkenny Army Depot (LEAD) has been requested to review and comment on point paper authored by OO-ALC "Point Paper on Army BRAC 93 Re-direct Proposal Tactical Missile Consolidation for BRAC Commission," May 8, 1995. Comments to point paper are provided at enclosure.**
- 2. OO-ALC is desperate for new workload. The entire driving force for their proposal is to reduce personnel cuts. Army Tactical Missile System (ATACMS), HAWK, and PATRIOT cause major problems for tactical missile consolidation at OO-ALC. OO-ALC has no building to perform ATACMS maintenance and All-Up-Round (AUR) work. OO-ALC has proposed using Building 2214 for this work. Building 2214 is inadequate and would require \$3.2M in renovation costs. OO-ALC does not have the facilities, equipment, or experienced personnel to perform HAWK and PATRIOT maintenance and overhaul. Total cost to transition HAWK and PATRIOT is \$36M. It is extremely difficult to duplicate the Radar Test Site, HAWK Test Pattern Range, special facilities, and training plus experience to gain proficiency in system repair. The DOD Tactical Missile Study, 18 January 1991 stated "Army HAWK and PATRIOT missile support equipment is fully entrenched at LEAD and is not relocateable without major perturbations to DOD organic infrastructure and Army operational mission assignments."**
- 3. Consolidation of tactical missiles at LEAD is still the best decision because of LEAD's ability to test, repair, store, analyze, and demilitarize missiles at one location. The DOD Tactical Missile Study stated "LEAD is the only existing site that can perform the consolidation of all existing Services' depot workload."**

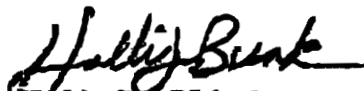
**SDSLE-I**

**23 May 1995**

**SUBJECT: Odgen-Air Logistics Center (OO-ALC) Point Paper on Tactical Missile Consolidation**

**4. Point of contact for additional information is Mr. Robert Wood, SDSLE-I, DSN 570-9798.**

**Encl**



**HALLIE J. BUNK  
Director of Integrated  
Logistics Support**

## COMMENTS TO OO-ALC POINT PAPER.

1. **OPERATIONAL READINESS.** The OO-ALC proposal is made with no coordination with SARDA, PMs and PEOs. No consideration is given to the impact caused by transitioning systems that are scheduled to undergo major modifications such as; PATRIOT radar enhancement modification, PATRIOT PAC 3 missile, and ATACMS upgrades. The Army and Marines will be without air defense for at least 18 months caused by the transition of HAWK, PATRIOT and Avenger. The DOD Tactical Missile Study, 18 January 1991 stated "Army HAWK and PATRIOT missile support equipment is fully entrenched at LEAD and is not relocatable without major perturbations to DOD organic infrastructure and Army operational mission assignments."

2. **WORKLOAD.** The workload hours stated by OO-ALC for PATRIOT and HAWK AUR are 211K hrs not 58K hrs. OO-ALC includes the workload for PATRIOT and HAWK AUR but does not include the cost to transition this workload. The Army estimates the cost to transition this workload at \$129M.

3. **PERSONNEL.** OO-ALC is due to RIF 600 personnel in September 1995. OO-ALC states that there would be no personnel costs associated with consolidation of tactical missiles at OO-ALC, if this RIF was canceled. This is contrary to the Air Force BRAC recommendation to down size in place. Transition can not begin until approval of an environmental assessment, approximately 18 months. The RIF will be enacted 18 months prior to the beginning of transition. Also what percentage of these personnel have experience in tactical missile repair? The OO-ALC personnel are not trained in the specific systems that would be transitioning, and just as the USAF Program Managers insisted that LEAD electronic journeymen be system trained, Sidewinder and Maverick specifically, so must the OO-ALC personnel be competent and trained on the peculiarities and technologies inherent in different systems. This is a significant challenge and can not be overcome by wishful thinking. Each transitioning system requires a certification and first article test, where the personnel prove they are capable of performing the mission in detail including repair of system, certification of equipment, supply, etc. OO-ALC personnel can not pass certification without the system specific training supplemented by on the job training. It would be prudent to hire as many personnel from the losing source of repair as possible to reduce learning curves and shorten maintenance interrupt. If action is considered a transfer of function, losing source of repair personnel have transfer rights.

4. **MILCON.** LEAD has 382,161 sq ft of floor space dedicated to repair of tactical missile systems specified in BRAC 93. An additional 100,00 sq ft of space is required for maintenance of HAWK, PATRIOT, and Avenger 62,000 for trucks, shelters, HMMWVs, trailers, and launchers and 48,000 for wire harness, small motor rebuild, power generators, NBC filters, and other maintenance support functions. OO-ALC utilizes 46,500 sq ft for Sidewinder and Maverick. They have the capability to expand an additional 165,000 sq ft (Bldg 5 & 100) for a total of 211,500 sq ft. OO-ALC has a 170,161 sq ft shortfall of space to perform tactical missile maintenance. OO-ALC has not identified additional

facilities that will be required to perform missile maintenance and additional vehicle and maintenance support facilities. OO-ALC has 1.5M sq ft of excess space of which some portion could be used for missile maintenance; but they have equipment stationed in these buildings. There will be a cost associated with removal of this equipment. Until additional facilities are identified, how they are configured, and which system will they support, renovation costs can not be clearly identified. There are specific facilities requirements for each missile system. There will be MILCON costs for all or a portion of the OO-ALC facilities 170K sq ft shortfall. At \$75 a square foot (Standard Planning Factor), renovation costs would be \$12.75M or a portion thereof. OO-ALC has no concept of maintenance processes and workflow required to support systems like HAWK, PATRIOT, and Avenger. Facility utilization is an important factor in development of maintenance processes and workflow. OO-ALC lack of experience would cause increased maintenance time and costs. OO-ALC facility planning does not address future workload such as THAAD, Ground Based Sensor, Javelin, Longbow, and ERINT for which LEAD has already planned.

a. Army TACMS. OO-ALC will use Building 2214 for AUR maintenance of ATACMS. We have confirmed through the ATACMS-PM Logistics Support Office that no one there told the Air Force that OO-ALC's Building 2214 is "fully capable of accepting the current ATACM maintenance workload" as the OO-ALC Point Paper states. In fact, the ATACMS PM, office said that using the information provided to OO-ALC it would be impossible to determine the suitability of Building 2214 for ATACMS utilization. Facilities Design Criteria for ATACMS, 26 April 1995 states that a minimum ceiling height of 12 ft is required in all areas with the exception of 15 ft requirement in the canning/decanning area. Doors must be 16 ft in width for forklift movement of missiles and containers. Building 2214 door width is 10 ft. Building 2214 ceiling height is 15 ft, but pipes, framework, and other obstructions leave a working height of only 9 ft. Building 2214 bays are explosive rated to 425 lbs. the TACMS explosive weight is 410 lbs. This permits only one missile in each explosive bay. Also the bays are not large enough to house the missile and support equipment required to test the missile. 1,100 sq ft of environmentally controlled area is required to repair guidance and control electronics, which Building 2214 does not have. The building is adjacent to a HILL AFB natural gas vent which impedes it's munitions hazard classification. The building is reported to be under review by Hill AFB explosive safety office to determine if it should be used as a munitions operation. Renovation costs to Building 2214 would be \$3.2 M. (construction cost x 59% = renovation cost)  $\$5.5M \times 59\% = \$3.2M$ . The LEAD estimate of \$3.2M is a realistic estimate for upgrading Building 2214. This does not address the growth potential built into LEAD's ATACMS facility Building 3810 for future Block 1 and 2 workload. LEAD's Building 3810 also has the space and explosive requirements to perform THAAD AUR testing and repair along with the current ATACMS mission.

b. Radar Test Site. HAWK and PATRIOT missile systems are tested at Letterkenny's 28 acre radar test site a specially designed facility that simulates a tactical emplacement. The test site location must have an unobstructed 12 kilometer line of site free space radiation zone. This site must have 160,000 sq ft of hard stand and 2,500 sq ft of

environmentally controlled work space and power requirements to support PATRIOT and HAWK. OO-ALC has not identified a location for the radar test site. Does OO-ALC's location meet security requirements, free space radiation requirements, elevation (to check ground clutter), and electro magnetic interference requirements? The cost to build the PATRIOT test site at LEAD in 1988 was \$1.8M. Existing infrastructure was already in place (building & power) Inflation and cost to build new building would raise cost to \$2.5M. Cost to install macadam hard stand would be \$476K. Total cost to duplicate test site at OO-ALC is \$3M. LEAD will utilize the HAWK radar test site to support THAAD after HAWK is removed from the inventory. The THAAD radar test site will require a 7.5 kilometer aircraft keep out zone. OO-ALC's proximity to Hill AFB runway would create problems establishing this keep out zone.

c. Ammunition Storage. OO-ALC states "It is the Air Force's opinion that additional storage over and above that required to meet immediate repair needs is not necessary. Tactical missiles should be stored at the three TIER 1 depots." TIER 1 depots are considered active core, and will store training ammunition and initial war reserve ammunition requirements. TIER 2 or cadre depots will maintain additional war reserve ammunition. The decision to centralize the repair of tactical missile guidance and control section sections at LEAD is not inconsistent with the LEAD TIER 2 designation. Due to the extensive commitment by TIER 1 depots to the support of power projection they do not possess the storage space for DOD's tactical missiles. LEAD utilizes 680K sq ft of ammunition storage space to support tactical missile consolidation and ammunition area missile workload. An additional 506K sq ft is required to support TMRF for HAWK and PATRIOT missiles. OO-ALC would require an additional 1M sq ft of ammunition storage space to support these workloads. The cost to construct this additional storage at OO-ALC would be \$117.9M. This would also require additional costs for roads, rails, loading docks, security, and ammunition area support staff.

5. TIME FRAME. No irreversible actions can be started until completion of an Environmental Assessment (EA). LEAD's BRAC 91 environmental assessment required 17 months to complete. The Army Corps of Engineers started process in Mar 91, awarded contract in Sep 91 with completion of assessment in Aug 92. LEAD's BRAC 93 Environmental assessment was a modification to BRAC 91 assessment. This required 6 months to complete. The time frame when HAWK and PATRIOT transition is irrelevant to the approval of EA. OO-ALC would not be able to begin any facility renovation or equipment transition until approval of EA.

6. TRAINING. The training costs for HAWK is based on cost data received from Ordnance, Missiles, and Munitions Center School, Redstone Arsenal, AL. PATRIOT training costs are based on cost data received from Raytheon. These costs include training cost, per diem, TDY, OJT and labor. Training costs are \$15.8M for PATRIOT and \$6.2M for HAWK. System specific training of OO-ALC journeymen electronics/missile repairmen is a critical requirement and can not be overlooked regardless of how skilled or highly trained they are on other systems. Each of the 25 missile systems is unique and requires system specific training in theory of operation and on the job training. The

customer requires the trained personnel to be certified "system support capable" during first article test and certification. Example: PATRIOT System expertise by LEAD technicians required approximately 18 months of training and three years experience on use of DMPE, system integration and checkout, and modifications to become fully proficient. LEAD's PATRIOT personnel had previous radar and system integration experience in HAWK.

**7. INVENTORY TRANSFER.** Inventory transfer costs to implement tactical missile consolidation at LEAD are \$710K to date. These costs are from the Tactical Missile Consolidation Implementation Plan, updated cost data Mar 95. An additional \$237K was spent by DLA. These costs include systems that transitioned to LEAD and do not include HAWK, PATRIOT, and Avenger. These three systems have the largest inventory and their inventory transfer costs would be the largest. HAWK world wide assets are resident at LEAD. The cost to transfer these assets would be astronomical.

#### **8. OTHER COSTS.**

**a. Equipment Transfer.** HAWK and PATRIOT systems include 37 test sets and consoles plus various ancillary equipment, adapters, fixtures, and cabling. LEAD's estimated cost to move this equipment is \$4.75M. This estimate includes; inventory, packing, set-up, checkout, and calibration. This estimate is based on experience gained in the transition of 13 systems to LEAD and cost to transition equipment to Tobyhanna Army Depot. The \$4.75M to relocate HAWK and PATRIOT does not include \$1.274M to move the HAWK Indoor Test Pattern Range which must be added.

**b. Emerging Systems.** OO-ALC must be capable of supporting the emerging future systems requirements as well as the existing workload. Several systems, such as THAAD, CORPS SAM, and ATACMS Block 1 and 2 have already committed to establishing depot support at LEAD. Planning efforts have been initiated to include these requirements at LEAD. These requirements make the OO-ALC option even more expensive than current shortfalls identified.

**c. Sunk Costs.** OO-ALC comments on sunk costs are irrelevant as they pertain to tactical missile consolidation.

**d. Total Package Fielding Support.** LEAD provides total package fielding support on HAWK, PATRIOT, and Avenger, to field units. This is a massive activity involving vehicular and ground support equipment workload foreign too OO-ALC personnel. A recent LEAD PATRIOT fielding involved preparation and shipment of 48 railcars loaded with specialized PATRIOT equipment which was delivered to the customer fully operational and with LEAD personnel delivering new equipment training to unit personnel..

**e. Recurring Costs.** The OO-ALC identifies labor rates for OO-ALC, LEAD, and TOAD reportedly taken from the DOD Cost Comparability Handbook. A review of the

handbook shows that these rates are not present in that reference. Where these rates came from can not be determined but they are not correct. Experienced has proved comparing "apples to apples" between services is not possible due to differences in accounting systems. BRAC analysis did not use recurring labor rates and should not be part of this analysis. Valid comparison between the different services labor rates is not possible at this time. However the direct labor rate at LEAD is less than half of the OO-ALC average labor rate.

#### 9. COSTS NOT INCLUDED.

a. Other MILCON. Not applicable to tactical missile consolidation as civilian employees will not use Base Housing, commissary, Base Exchange, etc.

b. ICS. The cost for Maverick ICS is less than \$4M not \$78.5M as stated by OO-ALC.

10. PERSPECTIVE. LEAD has transitioned and been certified as the DOD depot for 15 of the 23 missile systems scheduled to transition. Beyond the electronic repair capability associated with repair of complex, state of the art missile systems, LEAD has the capability to provide total repair and support to ground support equipment on systems such as HAWK, PATRIOT, Avenger, and future systems like THAAD and Ground Based sensor. OO-ALC is certified to repair only 2 systems and has no ground support equipment. Transition of the 15 missile systems at LEAD would result in the loss of \$26M already expended at LEAD, plus the cost to transition to another location. Cost to transition tactical missiles to LEAD is \$42M, with \$26M expended. Cost to transition to another location would be at least \$42M plus \$36M to transition HAWK and PATRIOT. The DOD Tactical Missile Study stated "LEAD is the only existing site that can perform the consolidation of all existing Services' depot workload."

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SUBJ: Response Army BEAC  
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FROM: OO-ALC/LIW

\_\_\_\_\_ # PAGES (INCLUDING COVER)

MESSAGE:

We review the evaluation of the Air Force's  
Base ability to accept the Tactical Missile  
Workload Consolidation for DoD and have  
provided our comments. If you have  
any questions please call me.

Jeannie Hattenbruck

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POINT PAPER  
ON  
ARMY BRAC 93 RE-DIRECT PROPOSAL  
TACTICAL MISSILE CONSOLIDATION  
FOR BRAC COMMISSION

May 8, 1995

- The BRAC Commission on Apr. 26, 1995, directed the Army to analyze consolidation of all the DoD tactical missile workload at Hill AFB.
  - Representatives from the Army and OSD with Air Force personnel conducted a quick site survey of Hill AFB and reviewed the tactical missile workload requirements.
  - The total FY 1999 workload required to transfer to Hill AFB was determined to be 1.272 M direct labor hours (DLH) plus 121K DLH (at Hill AFB) for a total of 1.393 DLH. The 1.393M DLH includes the original 677K DLH identified during the BRAC 93 decision plus 658K DLH attributed to Patriot and Hawk at Letterkenny Army Depot (LEAD), and 58K DLH for Patriot and Hawk all up round (AUR) at Red River Army Depot (RRAD). The only DLH not included are those required for the AUR currently performed at LEAD, which were not provided to the Air Force. However, all costs associated with transferring the workload (e.g., facilities, equipment, etc.) were included in the Air Force proposal.

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- The Air Force provided the Army Base Study Office a written cost estimate to move the identified DoD tactical missile workload to Hill AFB. The Army Base Study Office assessed the Air Force and Army data submitted, and made cost-adjustments (increases) to the Air Force proposal. The Air Force did not have an opportunity to review these increased costs prior to the Army Base Study Office incorporating them into the COBRA analysis.

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- After completing the COBRA analysis, the Army provided the Air Force with the methodology used in determining the cost increases to the Air Force proposal. The Air Force has reviewed the Army's cost increases and provides the following comments:
  - **PERSONNEL:** The Army was directed by the BRAC Commission to use the DoD BRAC recommendation submitted Feb. 28, 1995. The BRAC Commission Staff provided the Army with the Hill AFB personnel increase of 237 (personnel authorizations), associated with the DoD BRAC recommendation. However, not included in the model, were the more than 1500 personnel losses (faces) from Hill AFB between FY 1996 and FY 2001 directed by the Dorn memo. This does not include the 600 personnel (faces) scheduled for RIF during September 1995. The losses will include personnel with related skills used in the full range of tasks for the repair of DoD tactical missiles and could be realigned with minimal training. Utilizing these personnel reductions avoids the need to hire direct labor or PCS personnel (faces). There will be no personnel hiring costs at Hill AFB for transferring this workload, therefore, the COBRA personnel transferring costs should be eliminated.
  - **MILCON:**
    - **ATACM's ALL-UP ROUND MAINTENANCE FACILITY (BLDG. 2214)**  
Based on information provided by the facilities engineer in the ATACM program office, Hill AFB has the depot level facilities available to support a consolidation of the ATACM's missile workload without incurring any substantial construction costs. Building 2214, the building selected for the ATACM's Full-Up Round Maintenance Facility, has been certified and approved in accordance with DoD Explosive Standards to handle 9,800 pounds of Class 1, Division 1.1 explosives. In addition to having the adequate explosive handling rating, Building 2214 meets the

floor space requirements for ATACM missile operations. Building 2214 is not scheduled for demolition. Hill AFB is prepared to expand Building 2214 based on the ATACM missile system workload in order to establish an efficient missile maintenance operation. Such changes will include: 1) Incorporating an orientation pad and test stand for the final guidance control alignment calibration for the ATACM, 2) Continue and complete the work already started on hardening the natural gas metering station located adjacent to Bldg. 2214 (current work on this issue was prompted by other facility requirements affected by the metering station, not due to Bldg. 2214 operations), 3) Adding additional security lighting to the building (even though it is in a secured, controlled access area with military police sentry's monitoring activities; the same area where the Minuteman and Peacekeepers are stored), 4) Upgrading the environmental control conditioning to the building, 5) Providing enclosed sheltering for the loading platforms, protecting personnel and munitions from inclement weather, and 6) Adding radio frequency (RF) protection around the building. Most of these modifications will be handled within Hill AFB's Civil Engineering Squadron with minimal outlay in funding. Overall the Air Force proposes renovation costs of \$495K for Building 2214. This includes \$295K for facility modifications and \$200K for support equipment. This changes our original estimate of \$287K. The structural integrity and wall construction of the building can be accounted for by the Class 1, Division 1.1 rating approved for the building. In addition, ceiling height is adequate for safe movement of the 14'x3.5'x3' missile container. The missile itself, 13' in length and 2' in diameter, easily fits into and can be handle within the existing bays of building 2214. Furthermore, the entrance and exit utility doors are 8'x10'. This allows the current sidelading munitions forklift to pick-up and position the missile, in it's container, within Building 2214. Finally, Building 2214 is fully capable of accepting the ATACM missile maintenance workload without the extensive renovation costs called out by the LEAD personnel.

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\*\*\* ~~PATRIOT RADAR TEST SITE: The \$510K estimate for the radar test site construction was based on what we believed were similar operations. Due to short time frames, Hill AFB was unable to obtain accurate costs for equipment and construction of a radar test site. We will accept the \$2M costs, but feel that with adequate time to prepare, these costs could be brought down.~~

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\*\*\* ~~MISSILE STORAGE: LEAD identified a requirement for 1M ft<sup>2</sup> of tactical missile explosive storage to be collocated with the maintenance facility. The Air Force requires a total of 314,975 ft<sup>2</sup> for AUR and explosive component storage if stacked one item high. This includes AUR, rocket motor, explosive components, and guidance and control sections. However, according to system specification, the Air Force missiles can be stored from 5 to 11 high. Using an average of three high, the Air Force storage requirements are reduced to 104,955 ft<sup>2</sup>. Fifty percent of that requirement is for storage of the Maverick and was not considered for AUR consolidation. Deducting the Air Force requirement from the 1M ft<sup>2</sup> identified by LEAD leaves approximately 900K ft<sup>2</sup> required for Army and Marine Corps missiles. Discussions with the Navy indicate they plan to continue use of their East and West Coast repair and storage facilities and not consolidated at LEAD. Based on our analysis of Air Force requirements and Navy stated intentions, 1M ft<sup>2</sup> appears to be excessive.~~

Review of the storage requirement of 1M ft<sup>2</sup> of space, as called for in the BRAC Commission Analyst Notes, found that Hill has over 187K ft<sup>2</sup> of missiles storage space available. This 187K ft<sup>2</sup> was obtained by vacating 62.2K ft<sup>2</sup> utilized for the storage of strategic missile and 125K ft<sup>2</sup> used to store tactical missiles and other conventional munitions items. Available space is 87K ft<sup>2</sup> greater than previously reported and resulted from a more in-depth study of existing storage requirements. Costs associated are described in the Munitions Storage MILCON paragraph following.

The Air Force explosive storage regulations do not require class 1.4 explosive items be stored in igloos. Our normal procedures are to license a warehouse facility and use it to store these type of

items. An additional 50K ft<sup>2</sup> of I.4 storage is available immediately to store GCS, freeing up additional I.1 class for AUR storage.

The proposed consolidation is to consider complete collocation of the required storage at the depot maintenance location. This criteria is not consistent with present DoD procedures and is not necessary for successful, economic depot performance. Historically, Maverick Missiles have been stored at Tooele and Red River Army Depots and all up round repairs performed at Hill AFB within the GCS depot. Approximately 75% - 90% of Air Force missiles are stored at operational locations. Even more important, it is unwise both strategically and logistically to store all missiles in one location as described below. The services' System Program Managers have not been consulted about the tactical missile consolidated storage at one location.

During Desert Storm and more recently Somalia and Bosnia, we found because of collateral damage reasons, precision guided munitions were then and are now the weapon of choice. Precision guided munitions must be strategically located for outload purposes whether by air, rail or surface. Therefore, in future conflicts, it would be logistically impossible to outload all service requirements from one location. Also, from a strategic standpoint, the impacts of locating all of DoD's most expensive weapons in one location could be disastrous.

Because of this, DoD has developed a stockpile optimization plan placing critical assets in three Tier I Army storage depots, in the east (Anniston AD), west (Tooele AD) and midwest (McCallister AD). This provides optimum outload to meet critical scenarios. At this point in time, assets have not yet been moved (not yet funded) to any of the Tier I Depots, negating any relocation costs. We verified with the Army representative author of the Army Tiering concept that LEAD is a Tier II depot.

It is the Air Force's opinion that additional storage over and above that required to meet immediate repair needs, is not necessary. Tactical missiles should be stored at the three Tier I depots.

\*\*\*\* MISSILE STORAGE MILCON: Review of the storage requirement of 1M ft<sup>2</sup> of space, as called for in the BRAC Commission Analyst Notes, found that Hill AFB has over 187K ft<sup>2</sup> of missiles storage space available. This 187K ft<sup>2</sup> was obtained by vacating 62.2K ft<sup>2</sup> utilized for the storage of strategic missiles and 125K ft<sup>2</sup> used to store tactical missiles and other conventional munitions items. Available space is 87K ft<sup>2</sup> greater than previously reported and resulted from a more in-depth study of existing storage requirements. There is an estimated cost of \$300K to obtain this space. Strategic missile storage has been programmed for closing and no costs are associated with obtaining this space. The munitions storage space will be realized through demilitarization, attrition due to normal issue, and the movement of material from 30K ft<sup>2</sup> of storage.

With the availability of 187K ft<sup>2</sup> of space at Hill AFB, an additional area of 813K ft<sup>2</sup> is required to meet the estimated 1M ft<sup>2</sup> identified by LEAD. Hill AFB believes the 1M ft<sup>2</sup> to be excessive for several reasons previously explained, 1) strategic requirements to not locate all depot assets at one location, 2) logistical requirements for shipping during a Desert Shield/Storm scenario, and 3) vertical storage of assets in new type igloos. However, to abide by the direction received, Hill is providing cost for the stipulated large storage area.

Acreage for additional storage is available at Tooele AD or UTTR (Oasis), or a combination of these two sites. Construction costs would be \$106M (813K ft<sup>2</sup> \* \$131/ft<sup>2</sup>). Construction of larger facilities of a more modern design, such as those being constructed at Hill AFB, could be expected to save 40% of this construction costs (\$66M). This would occur due to better utilization of space with vertical walled units allowing better vertical storage.

The need for construction of an additional 460 igloos at Hawthorne, NV, or McCallister Army Ammunition Plant, OK, for storage of conventional munitions currently stored at LEAD, should not be a factor in the tactical missile workload consolidation study. This requirement is totally independent of and not associated with the 1M ft<sup>2</sup> of space stated as being required for tactical missile storage, and as a result Hill AFB has only calculated cost of obtaining 1M ft<sup>2</sup> of space.

In summary, Hill AFB's position is that the MILCON for tactical missiles storage would be \$66M or less, and when the storage requirements are fully identified and analyzed, the existing 187K ft<sup>2</sup> available at Hill AFB plus the designated Tier I storage at Anniston, Tooele, and McCallister, would be fully adequate for all storage requirements. This is especially true from a strategic and logistic point of view. It would not be wise to store all assets at one location, as any disaster could cripple the U.S. posture. In addition, shipment of assets from one location during a Desert Shield/Storm scenario would be a logistics nightmare.

- **TIME FRAME:** In accordance with DoD and Air Force implementation of the National Environmental Policy Act, an Environmental Assessment (EA) will be completed. Only when the EA results in a finding of significant impact is an environmental impact survey (EIS) required. The workloads recommended for transfer during the first years of the plan include no known new processes, chemicals, waste streams, etc., that would impact our present environmental licensing at Hill AFB. The major systems, Patriot and Hawk, do not transfer until FY 1998-1999 providing more than enough time to complete and respond to any new environmental issues. Therefore, an EA is expected to demonstrate that no significant impact will be found, and an EIS will not be required.

- **TRAINING:** LEAD estimated training on all 21 systems to be \$28.3M, of which \$22M was slated for Hawk and Patriot systems, equating to 78% of the total training budget. We believe the \$22M training budget for Hawk and Patriot to be excessive.

The Dorn memo continues to drive downsizing at Hill AFB. This action will require the release of direct labor personnel, during the workload transfer schedule, with the skills to support the full scope of DoD tactical missile workload. The Air Force still believes that \$17.4M is excessive for all training because of the resident skills base at Hill AFB, but will accept the \$17.4M based on data from LEAD.

- **INVENTORY TRANSFER:** The inventory transfer cost is considered a "wash" for inventory not presently at LEAD. The inventory will either be shipped to Hill AFB or LEAD depending on the decision of the BRAC. The increased inventory documented in this paragraph, from the estimated \$50K to the reported \$3.1M, appears significant. However, our inventory cost estimates are based on the belief that the Army depots practice good supply discipline and only retain the material required to support the current year requirements. This, coupled with the projected transfer date of the first quarter of FY 1999, provides ample time to reduce the inventory to a minimum before the transfer begins. We would further expect the Army to only order mandatory material requirements for up to six months prior to workload transfer with other parts being held in the item manager's account or forwarded to the new depot. This practice will further reduce the inventory to the point we believe the cost to transfer will be more in-line with our projected \$50K for Patriot and a \$1.8M total.

- **OTHER COSTS:**

- **EQUIPMENT TRANSFER:** The equipment transfer cost of \$7.3M, for the Hawk and Patriot weapon systems appears to be high. The equipment transfer costs for all of the tactical missiles to LEAD is estimated to be \$5M. This includes the Maverick Missile System which has more test stations and test sets than the 24 test sets currently used on the Patriot System. We believe a more conservative \$2.5M should meet the equipment transfer cost for both Hawk and Patriot.

- **SUNK COSTS:** Sunk costs are a reality of downsizing throughout DoD. LEAD has identified \$25M already spent consolidating tactical missiles. Sunk costs will be associated with any scenario, i.e., the closure of LEAD will result in a loss of funds spent implementing the 93 BRAC recommendation, or failure to obtain optimum utilization of the Hill AFB infrastructure by adding workload will require closure, disposal, or transfer of in-place facilities—a loss to DoD. This is a significant impact to the \$1B infrastructure in place at Hill AFB.
- **RECURRING COSTS:** Even though labor costs are not included in the COBRA model, long term savings based on labor rates should be evaluated. The difficulty in comparing rates between services is due to the differences in the accounting systems, i.e., material, overhead, G&A, etc. However, consistently, Hill AFB labor rates are less than LEAD, ANAD and TOAD. The Depot Maintenance operation Indicator Report identifies Hill AFB average labor rate of \$69.27 compared to the LEAD rate of \$101.36. The Cost Comparability Handbook (Aug 93) identifies Hill AFB labor rate as \$49.38, LEAD as \$65.33, and TOAD as \$58.31. A comparison using the Cost Comparison Handbook labor rates between Hill AFB and LEAD shows considerable annual savings can be achieved for GCS, launcher, and vehicle repair.
- .. **COSTS NOT INCLUDED:**
  - **OTHER MILCON:** Hill AFB sees the tactical missile consolidation as a civilian workload. However, the Hill AFB infrastructure is in-place to support a large contingent of military personnel. The facilities remain while the assigned contingent has decreased over the past several years. Our military personnel and their family members are provided both on-base and off-base support, including, social activities, child care, Base Exchange, hospital, theater, banking, school, housing, Commissary, Hobby shops, educational opportunities, etc. Our downsizing efforts will result in mothballing approximately 300K ft<sup>2</sup> of administrative area. Other MILCON concerns identified in this section should not be considered.
  - **ICS:** Based on the decision of the Joint Cross Service Group for Depot Maintenance (JSCG/DM), interim contractor support (ICS) is the responsibility of the owning service and will not be considered in costs to relocate workload. Like the estimated \$84.5M attributed to Patriot and Hawk, the 1993 estimate for Maverick ICS was \$76.5M, which if considered, would have greatly skewed the original analysis.
  - **RELOCATION COSTS:** Hill AFB identified 100K ft<sup>2</sup> for tactical missile explosive storage, 70K ft<sup>2</sup> immediately available and an additional 30K ft<sup>2</sup> available in the future. The paper made mention of existing storage of ICBMs at Navajo National Guard Depot, AZ, and possible deep storage of Air Force Munitions. However, all movement would be done through attrition requiring no relocation dollars. ICBMs planned or currently stored at Navajo were already budgeted for by the PEO and igloos would not need modification to accommodate deep storage of Air Force munitions items. An additional 87K ft<sup>2</sup> of explosive storage at Hill AFB would also be freed up with a relocation cost of \$300K, for a total 187K ft<sup>2</sup>. Hill AFB also has additional storage available for GCS I.4 storage in excess of 50K ft<sup>2</sup>.
- .. **COST AVOIDANCE:** Since all of the missile systems have not yet transferred to LEAD, it seems inappropriate to label the difference between the original BRAC 93 appropriation and what has been expended to date as "cost avoidance".



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1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

5: 6 Jun

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

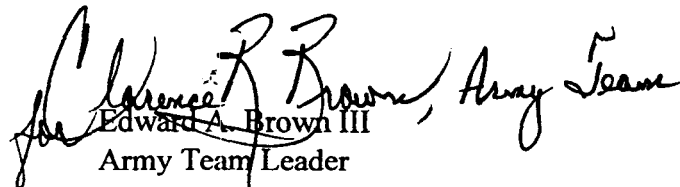
Please refer to this number  
when responding 950545-7

Dear Colonel Jones:

The Defense Base Closure and Realignment Commission is forwarding the attached point paper for comment. It is a response to a visit by Office of the Secretary of Defense and Army personnel to Hill Air Force Base to gather information on the Letterkenny-to-Hill scenario.

Please provide your response no later than 6 June 1995. Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,

  
Edward A. Brown III  
Army Team Leader

EAB/rmm

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-8

FROM: GALLEGLY, ELTON	TO: DIXON
TITLE: REP. (CA)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NAWC, POINT MAGU	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⓪	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:  
 REQUESTING DBCRC CHANGEDATE OF SITE VISIT TO BEFORE MAY 25 REGIONAL HEARING IN CALIFORNIA

Due Date: 950517	Routing Date: 950515	Date Originated: 950515	Mail Date:
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ELTON GALLEGLY  
236 DISTRICT, CALIFORNIA

2441 RAYBURN BUILDING  
WASHINGTON, DC 20515-0523  
(202) 226-5811

300 ESPLANADE DRIVE  
SUITE 1800  
OXNARD, CA 93030-1262  
(805) 484-2300  
(RFD) 423-0023

**Congress of the United States**  
**House of Representatives**  
Washington, DC 20515-0523

COMMITTEES:  
RESOURCES  
SUBCOMMITTEE:  
NATIONAL AMERICANS AND INDIAN AFFAIRS  
CHAIRMAN  
INTERNATIONAL RELATIONS  
SUBCOMMITTEE:  
WESTERN HEMISPHERE AFFAIRS  
VICE CHAIRMAN  
JUDICIARY  
SUBCOMMITTEES:  
IMMIGRATION AND CLAIMS  
COURTS AND INTELLECTUAL PROPERTY  
CHAIRMAN, CONGRESSIONAL  
TASK FORCE ON IMMIGRATION REFORM

May 15, 1995

The Honorable Alan J. Dixon  
Chairman  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209

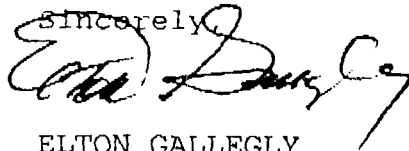
Please refer to this number  
when recording 950515-8

Dear Senator Dixon:

As you know, I am very concerned about the BRAC Commission's action last week to add Point Mugu, California and the Naval Air Warfare Center which provides operational management and control from that facility for the Air/Sea Test Range, to the closure list. This base is located in my congressional district.

My concerns are compounded by the apparent decision of the BRAC staff to schedule the site visit by a Commissioner and staff to Point Mugu AFTER the public hearing in California May 25. The scheduled date for the site visit is May 31. I understand Point Mugu is the ONLY facility on the revised closure list to be visited AFTER the public hearing. Clearly, this will place Point Mugu at a distinct disadvantage insofar as none of the Commissioners will have the knowledge and experience derived from a site visit and briefing at the time of receiving testimony at the hearing on May 25. I request you help in remedying this situation.

I appeal to your sensitivity to assure that all affected facilities are treated fairly and equitably in this BRAC Commission examination and evaluation process.

Sincerely,  


ELTON GALLEGLY  
Member of Congress

EG:mw



ELTON GALLEGLY  
23<sup>rd</sup> DISTRICT, CALIFORNIA

2441 RAYBURN BUILDING  
WASHINGTON, DC 20515-0523  
(202) 225-5811

300 ESPLANADE DRIVE  
SUITE 1800  
OXNARD, CA 93030-1262  
(805) 485-2300  
(800) 423-0023

Congress of the United States  
House of Representatives  
Washington, DC 20515-0523

COMMITTEES:  
RESOURCES  
SUBCOMMITTEE:  
NATIVE AMERICANS AND INSULAR AFFAIRS  
CHAIRMAN  
INTERNATIONAL RELATIONS  
SUBCOMMITTEE:  
WESTERN HEMISPHERE AFFAIRS  
VICE CHAIRMAN  
JUDICIARY  
SUBCOMMITTEES:  
IMMIGRATION AND CLAIMS  
COURTS AND INTELLECTUAL PROPERTY  
CHAIRMAN, CONGRESSIONAL  
TASK FORCE ON IMMIGRATION REFORM

May 15, 1995

The Honorable Alan J. Dixon  
Chairman  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 950515-8

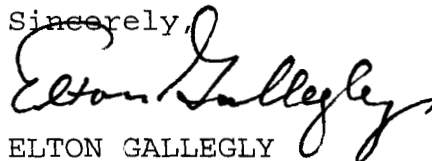
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My concerns are compounded by the apparent decision of the BRAC staff to schedule the site visit by a Commissioner and staff to Point Mugu **AFTER** the public hearing in California May 25. The scheduled date for the site visit is May 31. I understand Point Mugu is the **ONLY** facility on the revised closure list to be visited **AFTER** the public hearing. Clearly, this will place Point Mugu at a distinct disadvantage insofar as none of the Commissioners will have the knowledge and experience derived from a site visit and briefing at the time of receiving testimony at the hearing on May 25. I request you help in remedying this situation.

I appeal to your sensitivity to assure that all affected facilities are treated fairly and equitably in this BRAC Commission examination and evaluation process.

Sincerely,



ELTON GALLEGLY  
Member of Congress

EG:mw



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950515-001

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 18, 1995

The Honorable Elton Gallegly  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Gallegly:

Thank you for your letter requesting a change in the date of the Commissioner's visit to the Naval Air Warfare Center (NAWC), Point Mugu. I certainly understand your strong interest in the base closure and realignment process and welcome your comments.

The Commissioners and staff make every effort to accommodate requests for base visits, pursuant to the Commissioners' schedule and availability. The scheduled date for the Pt. Mugu site visit, May 30, was chosen in order to afford Commissioners Montoya and Cox the opportunity to visit the facility and evaluate, first-hand, the operations being conducted at Pt. Mugu.

Of course, at any time during the process, you and the NAWC Pt. Mugu community are welcome to meet with Commissioners or Commission staff, schedules permitting, to present new information on NAWC Pt. Mugu. All information presented to the Commission receives the same careful review and analysis.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of assistance.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950515-9

<b>FROM:</b> HATCH, ORRIN	<b>TO:</b> DIXON
<b>TITLE:</b> SENATOR (UT)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U. S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> HILL AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950517	Routing Date: 950515	Date Originated: 950511	Mail Date:
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JAMES V. HANSEN  
1ST DISTRICT, UTAH

COMMITTEES:  
NATIONAL SECURITY  
RESOURCES  
SELECT COMMITTEE ON  
INTELLIGENCE

WASHINGTON OFFICE:  
ROOM 2466  
RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-4401  
(202) 225-0453

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-4401**

DISTRICT OFFICES:  
1017 FEDERAL BUILDING  
324 25TH STREET  
OGDEN, UT 84401  
(801) 393-8362  
(801) 625-5677  
(801) 451-5822  
435 EAST TABERNACLE  
SUITE 301  
ST. GEORGE, UT 84770  
(801) 628-1071

May 11, 1995

Please refer to this number  
when responding 950515-9

Alan J. Dixon, Chairman  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon,

The members of the Utah Congressional Delegation want to express our deep concern over the addition of Hill Air Force Base and the Ogden Air Logistics Center (ALC) to the list of bases to be considered for closure.

As you know, **Hill Air Force Base was ranked first in military value** by both the Air Force Base Closure Executive Group and the Joint Cross-Service Working Group. Furthermore, the combination of Hill AFB and the Ogden ALC was the only combination to rank in the first tier as both an operational base and an aviation depot. We understand how difficult your assignment is, and agree that there is excess capacity within the Air Force ALC system that should be considered for closure. Hill AFB stands ready to compete with anybody in a fair and open hearing based on military value and efficiency. We look forward to working with you throughout this difficult process and remain confident that given the proven, high level of military value and long history of cost efficient operation, Hill Air Force Base will remain open and will be made stronger for this process.

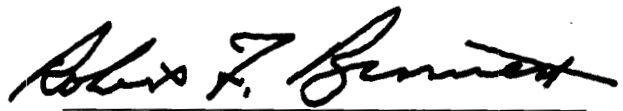
We ask that you and your staff look closely at the data, and that each of the Commissioners visit Hill AFB at their earliest convenience. We also ask that after the data is in, you consider voting at the earliest opportunity to remove those bases who do not meet the criteria for closure from further consideration. We believe, as you have stated many times, that we should do our best to not terrorize these communities unnecessarily.

Mr. Chairman, your diligent efforts throughout this process are greatly appreciated. Each of us look forward to meeting with, and to seeing you out at Hill Field. Please consider this letter an open invitation to meet with us at your convenience, and again, thank you for your continued service to our nation.

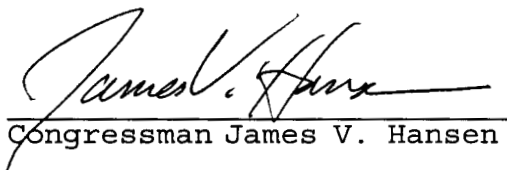
Sincerely,



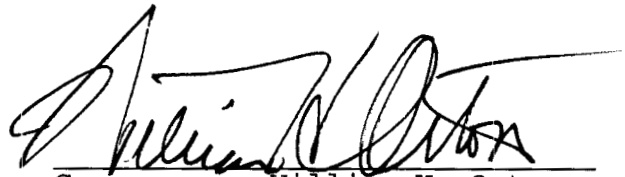
Senator Orrin Hatch



Senator Bob Bennett



Congressman James V. Hansen



Congressman William H. Orton



Congresswoman Enid Waldholtz



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to [unclear] for  
[unclear] 950515-9R1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable Orrin Hatch  
United States Senate  
Washington, D.C. 20510

Dear Orrin:

Thank you for your recent letter in support of Hill Air Force Base, Utah. You can be assured that the information you have provided will be carefully considered as we proceed with our evaluation of the nation's military infrastructure.

As you may know, the Commission will hold a public regional hearing in San Francisco, California on Thursday, May 25, 1995 to hear testimony from communities that would be affected by potential base closures and realignments. The State of Utah has been allotted 75 minutes during this hearing to offer testimony in support of Hill Air Force Base. In addition, the Commission has scheduled a base visit to Hill Air Force Base on Wednesday, May 24, 1995, to observe, first hand, the operations being conducted at Hill Air Force Base.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950515-9R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable Enid Waldholtz  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Waldholtz:

Thank you for your recent letter in support of Hill Air Force Base, Utah. You can be assured that the information you have provided will be carefully considered as we proceed with our evaluation of the nation's military infrastructure.

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Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable William H. Orton  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Orton:

Thank you for your recent letter in support of Hill Air Force Base, Utah. You can be assured that the information you have provided will be carefully considered as we proceed with our evaluation of the nation's military infrastructure.

As you may know, the Commission will hold a public regional hearing in San Francisco, California on Thursday, May 25, 1995 to hear testimony from communities that would be affected by potential base closures and realignments. The State of Utah has been allotted 75 minutes during this hearing to offer testimony in support of Hill Air Force Base. In addition, the Commission has scheduled a base visit to Hill Air Force Base on Wednesday, May 24, 1995, to observe, first hand, the operations being conducted at Hill Air Force Base.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950515-9R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable Bob Bennett  
United States Senate  
Washington, D.C. 20510

Dear Senator Bennett:

Thank you for your recent letter in support of Hill Air Force Base, Utah. You can be assured that the information you have provided will be carefully considered as we proceed with our evaluation of the nation's military infrastructure.

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I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425 Please refer to file number  
ARLINGTON, VA 22209 950515-9R1  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable James Hansen  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Hansen:

Thank you for your recent letter in support of Hill Air Force Base, Utah. You can be assured that the information you have provided will be carefully considered as we proceed with our evaluation of the nation's military infrastructure.

As you may know, the Commission will hold a public regional hearing in San Francisco, California on Thursday, May 25, 1995 to hear testimony from communities that would be affected by potential base closures and realignments. The State of Utah has been allotted 75 minutes during this hearing to offer testimony in support of Hill Air Force Base. In addition, the Commission has scheduled a base visit to Hill Air Force Base on Wednesday, May 24, 1995, to observe, first hand, the operations being conducted at Hill Air Force Base.

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Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950 515-10

FROM: <u>BYRD, ROBERT C.</u>	TO: <u>GENERAL</u>
TITLE: <u>SENATOR (WV)</u>	TITLE:
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCR</u>
INSTALLATION (S) DISCUSSED: <u>PITTSBURGH INTERNATIONAL AIRPORT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⊙ Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
X ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING DATA PROPOSING THAT DATA USED TO MAKE DECISION MAY BE INACCURATE.

Due Date: 950517 Routing Date: 950515 Date Originated: 950428 Mail Date:

MARK O. HATFIELD, OREGON, CHAIRMAN

TED STEVENS, ALASKA  
THAD COCHRAN, MISSISSIPPI  
ARLEN SPECTER, PENNSYLVANIA  
PETE V. DOMENICI, NEW MEXICO  
PHIL GRAHAM, TEXAS  
CHRISTOPHER S. BOND, MISSOURI  
SLADE GORTON, WASHINGTON  
MITCH MCCONNELL, KENTUCKY  
CONNIE MACK, FLORIDA  
CONRAD BURNS, MONTANA  
RICHARD C. SHELBY, ALABAMA  
JAMES M. JEFFORDS, VERMONT  
JUDD GREGG, NEW HAMPSHIRE  
ROBERT F. BENNETT, UTAH

ROBERT C. BYRD, WEST VIRGINIA  
DANIEL K. INOUE, HAWAII  
ERNEST F. HOLLINGS, SOUTH CAROLINA  
J. BENNETT JOHNSTON, LOUISIANA  
PATRICK J. LEAHY, VERMONT  
DALE BUMPERS, ARKANSAS  
FRANK R. LAUTENBERG, NEW JERSEY  
TOM HARKIN, IOWA  
BARBARA A. MIKULSKI, MARYLAND  
HARRY REID, NEVADA  
J. ROBERT KERREY, NEBRASKA  
HERB KOHL, WISCONSIN  
PATTY MURRAY, WASHINGTON

J. KEITH KENNEDY, STAFF DIRECTOR  
JAMES H. ENGLISH, MINORITY STAFF DIRECTOR

## United States Senate

COMMITTEE ON APPROPRIATIONS  
WASHINGTON, DC 20510-6025

April 28, 1995

The Defense Base Closure and Realignment  
Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 950515-10

Dear Sir or Madam:

I am writing to you regarding the concerns of some of my constituents about the possible closure of the 911th Airlift Wing at Pittsburgh International Airport. As you might surmise, closure of this facility would not only impact the State of Pennsylvania, but also surrounding states, particularly West Virginia. I understand that there are 109 reservists and 21 full-time civilians from my State who are stationed at the 911th.

According to some of these constituents, data relative to the operating costs of the 911th Airlift Wing may be inaccurate. I am enclosing information substantiating these concerns for your review, and I ask that you respond to the points raised.

I trust that the Commission will carefully examine this additional information, review related testimony to be delivered at the May 4 regional hearing, and consider Congressional testimony to be delivered on June 12-13, before making any final determinations.

With kind regards, I am

Sincerely yours,

*Robert C. Byrd*  
Robert C. Byrd

RCB:smb

## **OVERHEAD PHOTO**

### **Colonel Spencer (15 min.)**

Commissioner Cornella, thank you for coming to experience the 911 Airlift Wing Military Value Briefing. The 911th Airlift Wing has a superior operational history. According to the BRAC Criteria, Pittsburgh definitely ranks as one of the two most mission effective C-130 installations in the Air Force Reserve. The excellence of the 911th is reflected in the spirit of patriotism and volunteerism that you have witnessed here today.

### **MILITARY MISSION of the 911th Airlift Wing**

- to train reservists;
- to provide airlift for airborne forces, their equipment and supplies;
- to provide inter-theater aeromedical evacuation;
- to provide support for active duty forces, the Pennsylvania Air National Guard and more than fifty federal agencies in Western Pennsylvania.

These examples, Commissioner Cornella, account for only a fraction of our activity. Accordingly, we will continue to improve toward the 911th's stated vision: "World's most respected airlift organization."

In pursuit of this vision, the leadership of the 911th has introduced a concept of readiness reaching far beyond routine training requirements:

- by fully utilizing the eagerness and availability of our reservists.
- by maximizing budgeted tax dollars for training. We are perennially at 100% of the authorized budgets. and
- by seizing every opportunity to initiate interservice training exercises. We epitomize Reserve Forces Interoperability with locally generated training exercises such as:

- Provide Pitt II/99th Army Reserve Command, Franklin PA. this past month

- In August a joint exercise with 500 personnel involved, and in

- and in October joint exercise with 1000 personnel involved.

- HQ, 99 ARCOM is only five miles distance away, and is HQ to Army Reserve organizations in four surrounding states and commands 75,000 reserve troops.

## **RECRUITING/RETENTION**

The demographics in the Pittsburgh area provide abundant recruiting

- the 911th maintains exceptional manning numbers, in fact - over 100% for the last five years running.

We maintain very high retention rates. In excess of 97% of our eligible airmen reenlist, and

- Our 2 medical units are continuously fully manned with recruits from Pittsburgh's world class medical community.

## **PERSONNEL**

### **Commissioner Cornella,**

- 1300 reservist are assigned with 357 full-time employees of which 143 are ARTS .

- 80% of our reservists live within a 50 mile radius of the base in the four surrounding core counties.

- Pittsburgh International Airport, collocated with the 911th, provides a significant pool of experienced personnel. This hub of a major US airline makes Pittsburgh a valuable resource for aircrew recruiting and aircraft maintenance technology.

### **MAP OF COUNTIES**

- 39% Allegheny County residents

- 56% live within a 25nm radius

- 80% live within a 50nm radius

## **CURRENT BASE LOADING**

Commissioner Cornella, the 911 Airlift Wing is unit-equipped with 8 C-130 Hercules aircraft which are

- 1986 models and are fully modified with the most current avionics and defensive equipment

We have 2 C-130 aircraft temporarily assigned from Youngstown ARS, plus one from various other bases as part of an aircraft upgrade support program in conjunction with Lockheed Corporation.

One of our hangers has been occupied for the last two years, and is scheduled for another one and one-half years under agreement with Lockheed and AFRES to modify all of the Hercules C-130 fleet.

- all totaled, there are routinely eleven C-130s in operation at the 911th.

Commissioner Cornella, every member of the 911th takes personal pride in the unit's motto: **Whatever it takes**. As a result, the 911th is able to exceed its readiness and mission requirement levels. For example, we simultaneously handled -

- USAir Flight 427 aircraft disaster - on site/on base - 550 personnel

- Lockheed Modification program

- Haiti, Uphold Democracy initiative

- Phoenix Jackal, Sadam Hussein's last saber-rattling exercise.

All, while maintaining a full training schedule and never missed a training sortie.

## **Factual BUDGET figures are**

- \$10.16 million Base Operating cost for FY 1993 with an associated manpower figure of 121 civilians

- as defined by the Air Force Reserve Comptroller.

Mr. Cornella, the 911th Airlift Wing has some very

### **UNIQUE ASSETS**

1. We have access, at no cost, to the remarkable support and continually modernized facilities of the Pittsburgh International Airport, one of the largest land mass commercial airports in the U.S.

- Pittsburgh International Airport's Air Traffic Control system, one of the most modern in the U.S.,

2. - For only \$20,000 per year we receive the following services from Allegheny County.

- Aircraft Fire and Crash rescue
- Structural fire protection
- Landing & Take-off fees
- Runway maintenance and repair
- Emergency ambulance/Medical Services
- Control Tower services
- Runway snow removal

3. The 911 Airlift Wing is actively involved in the National Defense Medical System, interacting with the Veteran's Administration, U.S. Army, our own two Medical Squadrons, and Pittsburgh's world renowned medical facilities.

### **OUR CURRENT RAMP CAPACITY HAS THE-**

4. Ability to handle any aircraft in the U.S. military inventory on existing ramp space which can support the size and weight of the C-17, C-5, KC-10 and the E4B National Emergency Airborne Command Post and all commercial jumbo jets. We have four main runways with a 5th projected, capable of handling maximum weight emergency warloads for any of the mentioned aircraft during the most difficult take-off conditions in mid-summer.

5. We have in operation a new, environmentally benign de-icing facility which greatly extends the 911th Airlift Wing's military operational capability. This is one of only three in the Air Force and the only one in the USAFR.



6. We have an Advanced Consolidated Communications System, which is \$15.1 million dollar investment and is the only operational fiber optic network in the Air Force Reserve.

- it complies with the Information Highway 2000 Initiative
- it includes a Local Area Network consisting of state-of-the-art equipment, capable of expansion into the next century
- it serves more than 50 federal and community facilities and the Pennsylvania Air National Guard. Support to the Air National Guard includes 100% secure and voice data capability.

7. We have at our disposal, two environmentally approved drop zones within 40 miles driving distance of the base at no cost to the taxpayer.

**CONTINGENCIES support is a regular occurrence at the 911th Airlift Wing.**

Commissioner Cornella, the 911th Airlift Wing has always been in the forefront of volunteer support for National Military Objectives and Humanitarian activity. For example, we have supported over 20 real world contingencies in the last five years. The most significant of these are:

- Desert Shield (Iraq)
- Desert Storm (Iraq)
- Provide Promise (Bosnia)
- Provide Comfort (Turkey/Iraq)
- Uphold Democracy (Haiti)
- Coronet Oak (Panama)
- Hurricane Andrew

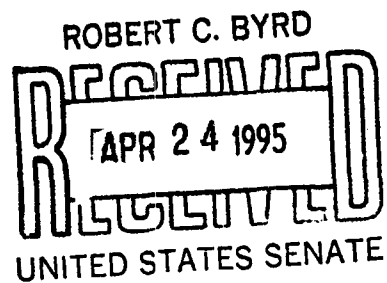
## **CONCLUSION**

Commissioner Cornella, it is evident that the 911th AW provides significant military value to the U. S. Department of Defense at a very low cost.

This concludes the military value briefing for the 911 Airlift Wing.

Commissioner Cornella, before I depart, do you have any questions of me concerning the 911th Airlift Wing Military Value?

The Honorable Robert C. Byrd  
United States Senate  
Senate Hart Building  
Washington, D.C. 20510



11 April 1995


Dear Senator Byrd

I would like to thank you for your recent letter answering my concerns about the closing of the 911th Airlift Wing at Pittsburgh International Airport. You have always provided quick and honest answers to my questions and I appreciate that. However, I am still concerned that you do not have some of the pertinent facts in this case and it has come to my attention that you are still in favor of closing the 911th AW.

The 911th AW employs 109 reservists and 21 full time civilians from West Virginia and accounts for a \$625,000 economic boost to the economy of West Virginia. Furthermore, the facts presented for deliberation by the Reserves appear to have been grossly inaccurate and do not provide for a fair assessment of the 911th AW abilities to contribute to national defense at a low cost. I have taken the liberty of enclosing the text of several briefings provided to the BRAC commissioner recently. It is my hope that after reading the facts herein, you will share the opinion of all the West Virginia voters that I have shown these facts. Keep Pittsburgh open! After reading these facts, it is amazing that Pittsburgh was even considered for base closure, especially in light of the cost to run Youngstown which is so close to the 911th AW. In addition, the 928th AG in Chicago is unwanted by O'Hare Airport and unable to find a new home! This is a remarkable contrast to the Pittsburgh International Airport and Allegheny County effort to keep the 911th AW at Pittsburgh with the granting of 77 additional acreage at the cost of \$1.

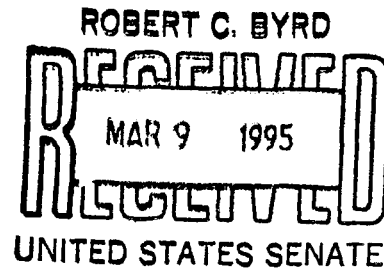
Once again, I know that after further review, you will come to the unmistakable conclusion that closing the 911th AW will cost the American taxpayers and the citizens of West Virginia not only invaluable national defense, but millions of unnecessary taxpayer dollars in costs of closing the base and keeping vastly more expensive operations open elsewhere! Once again, thank you for your time and consideration.

Sincerely



Howard C. Fell

The Honorable Robert C. Byrd  
United States Senate  
311 Hart Senate Office Building  
Washington DC 20510



Dear Senator Byrd,

I am writing this letter to inform you of an issue that will affect many United States Air Force Reserve members now serving this country with great pride and professionalism. As you may well know the Department of Defense has submitted to the Defense Base Closure and Realignment Commission (BRAC) a list of military bases they are recommending to be closed or realigned in accordance with budget cuts mandated by congress. On that list is the 911th Air Wing located in Pittsburgh Pennsylvania. What you may not be aware of is that also included in the 911th to be closed is the Civil Engineering Training Facility located in Morgantown, West Virginia, formerly the 911th Civil Engineering Squadron Det. 1, now referred to as the 625th Civil Engineering Squadron.

First of all we have been briefed that some of the data used to make the decision may in fact be inaccurate regarding operating costs of the 911th Air Wing. That, we hope will be rectified when the units are audited by BRAC in the process of defining what bases will actually be submitted to President Clinton for closure approval. Secondly, I would like to give you an idea of the many training projects we have performed in just the last couple of years.

The 911th CES deployed to the impoverished island of Tobago and successfully built two bridges that had been destroyed by natural disaster. We are the only unit in the USAFR with the capability to undertake such a major project and complete it on schedule using our own resources and personnel.

The Morgantown unit has contributed to many projects right here in our local community, to include work on the Mason Dixon Park on Rt.7 west of Morgantown, renovation of the Smithtown Community Center near Fairmont, building a handicap fishing pier at Westover Park, insulating and installing heaters in buildings at Coopers Rock State Park and extensive renovation of a very old school house into a nature wildlife center and also building an addition on to the park office at Chestnut Ridge Park. These projects are completed during our monthly weekend training periods as well as our annual training tours. Therefore, there is no additional cost to the taxpayer while providing direct benefit to the community.

Please keep in mind that these beneficial community projects are an integral part of our civil engineering training, as our main mission during war time is that of rebuilding destroyed base structures, rapid runway repair and initial base build up. Practical training that could become invaluable should our services ever be needed, and in addition it allows us to also give something back to the taxpayers, we don't charge for our services. Along with our busy construction projects we also complete training in chemical warfare, weapons qualification and meet all of the required Air Force training specifications that allow us to proudly maintain the highest level of readiness in the United States Air Force Reserve.

The 911th Air Wing's readiness was quite evident with the disastrous crash of US Air Flight 427 when over 500 of our dedicated reservists responded to this tragedy voluntarily while the base itself was used as an operations site, morgue and storage facility. This is certainly not the typical activity we are trained for or wish to respond, but it clearly shows the capability of our readiness to serve regardless of the mission requirement.

While my letter is from the civil engineering perspective, for which I am most familiar, let us not forget our flying mission that has provided support during Desert Storm, and the humanitarian relief efforts in Bosnia, Somalia and Rwanda. There are pilots to fly those aircraft, mechanics that maintain, security to protect, and supply for logistic support. Our messing facility has been awarded with the "Best in Air Force " honors three times in the last four years, we know how important the chow hall is to all service personnel. There are personnel that have the responsibility to provide training in every area from firearms and chemical warfare to disaster preparedness and field sanitation. We have a newly built medical facility that can be rivaled by few in the reserve community. Truly a well trained and balanced team from the base commander to the newest airman that reports for duty for the very first time.

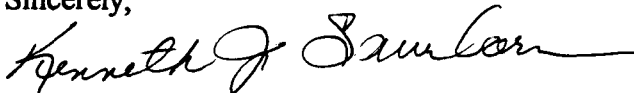
We are very proud of our unit and take a great deal of pride in our responsibility to serve our country with honor, commitment and hopefully distinction. We strive to be the very best and our past inspection records reflect that. I personally wear my uniform with a great deal of honor, the very same honor I felt during the six years of active duty I have given my country. In all, I now have proudly served for fourteen years. I have not regretted one hour of sacrifice or time spent away from my family because I believe that my service is important to the preservation of my country, my state and my constitution.

I ask, as others will, that you Sir, do everything in your power to keep this very important facility open and operational. I am not asking for myself, although I do not have enough time to retire, my service has been extremely rewarding and I believe beyond a shadow of a doubt that the success I have achieved in my civilian career can be credited to the training and discipline I have received while serving this great country. I ask because I believe the 911th Air Wing of the United States Air Force Reserve in Pittsburgh, Pennsylvania and the 625 Civil Engineering Squadron in Morgantown, West Virginia are vital pieces in the overall defense strategy of our great and powerful country. Not only that, these units are good neighbors and positive participants in the community for which they reside.

I am enclosing some past issues of The Flyover, the 911th Air Wing's base newspaper, including March of 1995 which announces the addition of our base to the BRAC list. Reading them may also give you some insight as to the caliber of the organization we are so proud of.

Serving the United States of America and the State of West Virginia.  
625 Civil Engineering Squadron, Morgantown West Virginia.

Sincerely,



Kenneth J. Saurborn  
407 Third Street  
Mannington, West Virginia 26582

P.S. Our unit members come from all points in West Virginia. They travel from as far south as Kanawha and Caulhoun, Wood from the west, Tucker and Preston in the east and from the northern counties such as Hancock, Marshall and Ohio. And there is a strong representation from Marion, Monongalia and Harrison.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950515-10R1

May 18, 1995

The Honorable Robert C. Byrd  
United States Senate  
Washington, D.C. 20510


Dear Robert:

Thank you for your letter concerning the 911th Airlift Wing at Pittsburgh International Airport, Pennsylvania. I appreciate your interest in this installation and I am pleased to review the information you have provided.

You may be certain that the Commission will carefully consider the information used by the Defense Department in making its recommendations. I can assure you that all information and testimony received by the Commission will be considered in our review and analysis process.

Again, thank you for contacting the Commission. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon  
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-11

FROM: <u>LANTOS, Tom</u>	TO: <u>DIXON</u>
TITLE: <u>REP. (CA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>NAVAL FACILITIES ENGIN. COMMAND, SAN BRUNO</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:  
LETTER OF SUPPORT

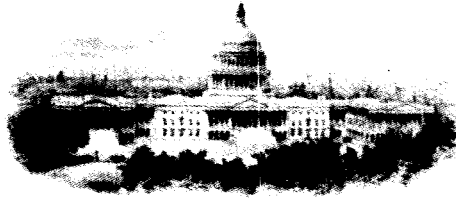
Due Date: <u>950517</u>	Routing Date: <u>950515</u>	Date Originated: <u>950512</u>	Mail Date:
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**TOM LANTOS**  
CALIFORNIA

WASHINGTON OFFICE:  
2182 RAYBURN BUILDING  
WASHINGTON, D.C. 20515  
(202) 225-3531

DISTRICT OFFICE  
400 EL CAMINO REAL  
SUITE 820  
SAN MATEO, CA 94402  
(415) 342-0300  
IN SAN FRANCISCO:  
(415) 566-5257



**Congress of the United States**  
**House of Representatives**  
**Washington, D.C. 20515**

May 12, 1995

FOREIGN AFFAIRS COMMITTEE  
CHAIRMAN,  
SUBCOMMITTEE ON INTERNATIONAL SECURITY,  
INTERNATIONAL ORGANIZATIONS AND  
HUMAN RIGHTS  
SUBCOMMITTEE ON EUROPE AND THE MIDDLE EAST  
SUBCOMMITTEE ON INTERNATIONAL OPERATIONS  
GOVERNMENT OPERATIONS COMMITTEE  
VICE-CHAIRMAN,  
SUBCOMMITTEE ON EMPLOYMENT, HOUSING AND AVIATION  
SUBCOMMITTEE ON LEGISLATION AND NATIONAL SECURITY  
CHAIRMAN, PERMANENT UNITED STATES  
CONGRESSIONAL DELEGATION TO THE  
EUROPEAN PARLIAMENT  
CO-CHAIRMAN, CONGRESSIONAL  
HUMAN RIGHTS CAUCUS

The Honorable Alan Dixon, Chairman  
The Defense Base Closure and Realignment Commission  
1700 N. Moore Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding 950515-11

Dear Chairman Dixon:

The State of California has sustained a disproportionate number of job losses stemming from military base closures. As a result of base closures in 1988, 1991, and 1993, California has suffered 69% of the nation's base closure job losses.

Base closures in California hit our state hard during a time of high unemployment and a sluggish economy. The latest round of base closures comes at a time when California is only beginning to make its first precarious recovery from the impact of seven years of the most intensive military downsizing anywhere in the nation. I am concerned about the impact that base closures will have on our communities. Clearly, Californians should not be asked to suffer even further hardship from additional base closures.

I am particularly concerned about possible realignment of the Navy's Engineering Field Activity, Naval Facilities Engineering Command which is located in San Bruno, California. WESTDIV's San Bruno location enhances its ability to serve the needs of our nation's entire west coast. WESTDIV Command's San Bruno strategic location best serves military operations. I urge you not to close the San Bruno facility.

Cordially

TOM LANTOS  
Member of Congress

cc: The Honorable William Perry, Secretary of Defense



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding **950515-11R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable Tom Lantos  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Lantos:

Thank you for your letter expressing your concern with the impact to the State of California from previous base closure and realignment recommendations and expressing your support for the San Bruno Engineering Field Activity West (EFAW). I certainly understand your strong interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the recommendation on EFAW as well as other California installations.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950515-12

<b>FROM:</b> BROWN, ED	<b>TO:</b> JONES, MICHAEL
<b>TITLE:</b> ARMY TEAM LEADER	<b>TITLE:</b> DIRECTOR
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b> ARMY BASING
<b>INSTALLATION (s) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI <input checked="" type="checkbox"/>

**Subject/Remarks:**  
 REQUESTING MATERIAL CONCERNING PORT FACILITIES;  
 INFO DETAILING SUPPORT TO OPERATION DESERT  
 STORM.

<b>Due Date:</b>	<b>Routing Date:</b> 950515	<b>Date Originated:</b> 950515	<b>Mail Date:</b> 950515
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

May 15, 1995

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, DC 20310-0200

Please refer to this number  
when responding 950515-12

Dear Colonel Jones:

As a follow up to previously requested material concerning port facilities, the Commission would appreciate additional information detailing support to Operation Desert Storm. Please provide by military and commercial facility the number of ships handled, and the amount and general type of military cargo (i.e., armored vehicles, bulk ammunition, light infantry unit equipment) shipped in support of Operation Desert Storm. If deployment and sustainment shipments are representative of the overall effort, redeployment information may be omitted. Regardless, please specify the period for which information is compiled.

Please provide your response by May 31, 1995.

Army team point of contact for this information is Rick Brown, 696-0504, ext 197.

I appreciate your assistance and cooperation.

Sincerely,

*for Clarence R. Brown, Army Team*  
Edward A. Brown III  
Army Team Leader

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950515-13

<b>FROM:</b> HORN, STEPHEN	<b>TO:</b> DIXON
<b>TITLE:</b> REP. (CA)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U. S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> LONG BEACH NAVAL SHIPYARD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

REQUESTING <sup>DBCRC</sup> GENERAL COUNSEL. DETERMINE IF PEARL HARBOR AND PUGENT SOUND MUST BE ADDED TO LIST BY MAY 17, FOR DBCRC TO CONSIDER REGIONAL MAINTENANCE CENTER CONCEPT.

Due Date: 950517

Routing Date: 950515

Date Originated: 950514

Mail Date:

STEPHEN HORN  
38TH DISTRICT, CALIFORNIA

WASHINGTON OFFICE:  
129 CANNON HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515  
(202) 225-6676

DISTRICT OFFICE:  
4010 WATSON PLAZA DRIVE  
SUITE 160  
LAKEWOOD, CA 90712  
(310) 425-1336

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-0538**

COMMITTEE:  
TRANSPORTATION AND  
INFRASTRUCTURE

SUBCOMMITTEES:  
SURFACE TRANSPORTATION  
WATER RESOURCES  
AND ENVIRONMENT

COMMITTEE:  
GOVERNMENT REFORM AND  
OVERSIGHT

SUBCOMMITTEE:  
CHAIRMAN:  
GOVERNMENT MANAGEMENT, INFORMATION  
AND TECHNOLOGY

May 14, 1995

The Honorable Alan J. Dixon  
Chairman  
Base Closure and Realignment Commission  
Suite 1425  
1700 N. Moore Street  
Arlington, Virginia 22209-1903

RECEIVED BY THE FOUNDER  
MAY 17 1995 950515-13

Dear Mr. Chairman:

As you will recall, during the Long Beach testimony at the Regional Hearing in San Francisco, several alternatives to the closure of the Long Beach Naval Shipyard were presented. Realignment of Naval shipyards in Long Beach, Pearl Harbor, and Puget Sound, under a Regional Maintenance Center concept, was one of the ideas presented. This proposal would generate significant savings for the Navy, while retaining critical ship repair waterfront facilities, such as Drydock #1 at the Long Beach Naval Shipyard. This concept is the logical extension of proposals developed by Fleet Commanders and the Naval Sea Systems Command. As described in an existing Naval Sea Systems Command study, the savings could be as high as \$190 million per year.

I am concerned that the Navy, in its attempt to produce savings, is making an unconscionable mistake in doing away with irreplaceable National Defense assets. I would be pleased to discuss these issues in person in much greater detail.

If the Defense Base Closure and Realignment Commission believes that a Regional Maintenance Center concept has merit and should be further considered, there may be a technical problem under Public Law 101-510. The Defense Base Closure and Realignment Commission may not be able to affect necessary realignments at Pearl Harbor (and possibly Puget Sound) unless these installations are formally being considered for realignment.

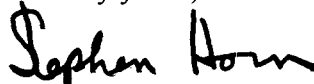
I therefore respectfully request that you have your General Counsel determine whether these two shipyards must be on the list of installations considered for realignment in order for the Commission to recommend the above referenced Regional Maintenance Center concept. If a determination is made that they must formally be on the realignment list, I respectfully request

that the Commission place Pearl Harbor and Puget Sound on the list of installations to be considered for realignment only. As you know, this action must be taken prior to the May 17, 1995, deadline. Therefore, time is of the essence.

Thank you for your prompt consideration of this very important request.

With kindest regards,

Sincerely yours,



STEPHEN HORN  
U. S. Representative

cc: Commissioner Al Cornella  
Commissioner Rebecca G. Cox  
Commissioner James B. Davis  
Commissioner S. Lee Kling  
Commissioner Benjamin F. Montoya  
Commissioner Josue (Joe) Robles, Jr.  
Commissioner Wendi L. Steele



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

when responding **950515-1321**

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 22, 1995

The Honorable Stephen Horn  
U.S. House of Representatives  
Washington, D.C. 20515

Dear Congressman Horn:

Thank you for your letter of May 14, 1995, discussing the Long Beach Naval Shipyard and the Long Beach Community's regional maintenance concept as an alternative to closure of the Long Beach Naval Shipyard. Chairman Dixon has asked that I respond to your questions as General Counsel for the Commission.

The Base Closure and Realignment Act, Public Law Number 101-510, as amended, prohibits the Commission from:

- 1) closing a base other than a base recommended by the Secretary of Defense for closure;
- 2) realigning a base other than a base recommended by the Secretary of Defense for realignment; or
- 3) closing a base or increasing the extent of the realignment of a base recommended by the Secretary of Defense for realignment,

unless the Commission identifies, by publication in the Federal Register, such proposed changes to the Secretary's list 45 days before submitting its report to the President. In order to meet this deadline, the Commission held a hearing on May 10, 1995, at which the Commission identified bases in the above categories for further study. The Commission did not identify either Pearl Harbor or Puget Sound, but did, however, identify Portsmouth Naval Shipyard as a candidate for further study.

The Commission is only authorized to make recommendations to the President addressing infrastructure and basing issues. While the Commission can no longer entertain the idea of closing or realigning bases not on the Secretary's list, the Navy is free to make operational changes, such as those proposed by the Long Beach Community, to meet its mission requirements. In addition, there is no requirement for the Navy to obtain prior approval for realignments affecting fewer than 1,000 jobs.



The Commission will carefully consider the Long Beach proposal when making a final recommendation with respect to the Long Beach Naval Shipyard. In addition, we will ask the Navy to review and comment on the proposal. The commissioners all want to be fully informed of all the possible alternatives to the Secretary's recommendation before making any decision with respect to Long Beach Naval Shipyard.

If you have any additional questions or concerns, please do not hesitate to call me.

Sincerely,

A handwritten signature in cursive script, appearing to read "Madelyn R. Creedon".

Madelyn R. Creedon  
General Counsel

MRC  
ECTS#950515-13R1

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950515-14

<b>FROM:</b> FEINSTEIN, DIANNE	<b>TO:</b> DIXON
<b>TITLE:</b> SENATOR (CA)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (S) DISCUSSED:</b> MCCLELLAN AFB.	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING DBCRC HOLD REGIONAL HEARING IN SACRAMENTO.

Due Date: 950517	Routing Date: 950515	Date Originated: 950510	Mail Date:
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# United States Senate

WASHINGTON, DC 20510

May 10, 1995

The Honorable Alan C. Dixon  
Chairman  
Base Realignment and Closure Commission  
1700 North Moore Street  
Suite 1425  
Arlington, VA 22209

Please refer to this number  
when responding 950515-14

Dear Mr. Chairman:

We are writing to urge the Base Realignment and Closure Commission to conduct its upcoming California regional hearing in the Sacramento area. As you know, McClellan Air Force Base, which was added to the closure list today, is located in north Sacramento County.

Conducting the regional hearing in Sacramento will allow the Commission to examine closely McClellan's assets and its contributions to both the Air Force and the local economy. Moreover, conducting a hearing near McClellan would demonstrate to its 11,500 workers and the surrounding community that the Commission recognizes the profound economic impact of closing such a major installation.

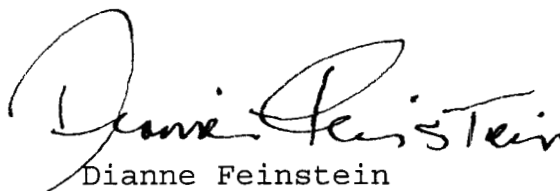
Sacramento's elected officials, business groups, and labor leaders deserve the opportunity to make their case for Sacramento and for California. We urge you to give this request your most prompt and serious consideration.

Thank you for your attention to this important matter.

Sincerely,



Barbara Boxer  
United States Senator



Dianne Feinstein  
United States Senator



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950515-1421

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable Dianne Feinstein  
United States Senate  
Washington, D.C. 20510

Dear Dianne:

Thank you for your recent letter requesting a regional hearing of the Defense Base Closure and Realignment Commission in the Sacramento, California region. I appreciate your strong interest in the Commission and its process.

The Commission has received numerous requests from communities offering to host regional hearings. While each community has raised noteworthy concerns, I regret that it would be impossible to accommodate all requests. The Commission is scheduled to hold a regional hearing at the Basilone Theater in San Francisco, California, on May 25, 1995, and looks forward to receiving testimony from California communities affected by potential base closures and realignments.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact the Commission whenever you believe we can be of assistance.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950515-1421

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 18, 1995

The Honorable Barbara Boxer  
United States Senate  
Washington, D.C. 20510

Dear Barbara:

Thank you for your recent letter requesting a regional hearing of the Defense Base Closure and Realignment Commission in the Sacramento, California region. I appreciate your strong interest in the Commission and its process.

The Commission has received numerous requests from communities offering to host regional hearings. While each community has raised noteworthy concerns, I regret that it would be impossible to accommodate all requests. The Commission is scheduled to hold a regional hearing at the Basilone Theater in San Francisco, California, on May 25, 1995, and looks forward to receiving testimony from California communities affected by potential base closures and realignments.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact the Commission whenever you believe we can be of assistance.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-15

FROM: LAFALCE, JOHN	TO: DIXON
TITLE: REP. (NY)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NIAGARA FALLS IAP ARC	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		ⓧ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

ⓧ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

\*SEE 950514-8R1 FOR RESPONSE\*

Due Date: 950517	Routing Date: 950515	Date Originated: 950512	Mail Date:
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JOHN J. LAFALCE  
29TH DISTRICT, NEW YORK

2310 RAYBURN BUILDING  
WASHINGTON, DC 20515-3229  
(202) 225-3231

FEDERAL BUILDING  
BUFFALO, NY 14202  
(716) 846-4056

MAIN POST OFFICE BUILDING  
NIAGARA FALLS, NY 14302  
(716) 284-9976

409 SOUTH UNION STREET  
SPENCERPORT, NY 14559  
(716) 352-4777

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-3229**

May 12, 1995

Please refer to this number  
when responding 950514-8

The Honorable Alan Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 N. Moore Street, Suite 1425  
Arlington, VA 22209

Dear Chairman Dixon:

As you know, I am deeply concerned about Wednesday's addition of the Niagara Falls Air Reserve Station to the list of sites now being considered for closure or realignment in 1995.

Closure of the Niagara Falls Air Reserve Station would deal a crippling blow to the economy of Western New York. With an annual payroll in excess of \$56 million, and an overall economic impact of \$125 million, Niagara Falls ARS is the second largest employer in Niagara County, and the fifth largest employer in Western New York. Unlike several other communities whose Air Reserve Stations have been targeted for possible closure, Niagara County has little else to sustain it, in the absence of the Air Base. These economic factors must figure prominently in your deliberations.

The military value of the base has been demonstrated continually. In recent years, the 914th Airlift Wing has been deployed to trouble spots around the world; in the Persian Gulf War, the 914th had a 100% mission accomplishment record, carrying 10,000 tons of cargo and setting a record for consecutive on-time takeoffs. The 914th sent the first Reserve-force aircraft to land at Kuwait City airport after it was secured by the Marines. The unit also has shown its mettle in recent deployments to Bosnia, Somalia, Rwanda, Haiti, Kurdistan, and Panama. Last year, the Air Force gave the 914th an operational effectiveness rating of "excellent," its highest rating.

In addition to the economic and military value of the Niagara Falls Air Reserve Station, several factors ought also to be considered as the Commission evaluates the relative merits of each facility.

- **Geography.** Four of the six C-130 facilities facing closure are in close proximity (less than 100 miles) to another C-130 base which is also on the BCRC list. In these instances, the Commission should strongly consider

Hon. Alan Dixon

Page 2

consolidating the operations of two such bases into a single facility. Most Reservists from the closed facility would still be within reasonable commuting distance of the consolidated facility. No such consolidation would be possible at the Niagara Falls ARS; closure of the base would simply leave hundreds of Reservists stranded, hundreds of miles from the nearest alternative base.

- **Community Support.** Niagara Falls Air Reserve Station has broad support that spans the entire community, from business and political leaders to average citizens. Western New Yorkers are united in their support for the base, and unequivocal about their desire to keep it **open**. Their views should be taken into account. Likewise, the Commission should strongly consider the views of communities in which there is broad public support for **closing** a facility. Indeed, I understand that one of the sites on the list, namely the Reserve Unit based at O'Hare Airport in Chicago, was proposed to be closed in 1993 by the community itself because it needed more airport capacity for civilian uses.
- **State Impact.** New York State has already been hard hit by the Base Closure and Realignment process; the only two active duty Air Force bases in New York -- Griffis and Plattsburgh -- were closed by the BCRC, leaving Niagara Falls ARS as the only Air Force installation in the state.
- **Timing.** The sudden addition of Niagara Falls and other Air Reserve Stations to the base closure list leaves them very little time to prepare their case for remaining open. This places them at a disadvantage, compared to other facilities which were given greater notice of their possible closure.

In the coming days, as the Commission begins to review the relevant data on the Niagara Falls Air Reserve Station, I am confident that these and other factors will clearly demonstrate the value of this facility, and provide an unimpeachable rationale for keeping it open.

My warmest regards for your attention to this matter.

Sincerely,



JOHN J. LaFALCE  
Member of Congress

Copies to the Members of the Commission



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950515-16

<b>FROM:</b> BORSKI, ROBERT A.	<b>TO:</b> DIXON
<b>TITLE:</b> REP. (PA)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U. S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> NAVAL AIR TECHNICAL SERVICES FACILITY	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**

ENSURING DBCRC CONSIDERS COUNTER PROPOSAL PRESENTED AND OFFERING HIS ASSISTANCE IF ANY IS NEEDED

Due Date: 950517	Routing Date: 950515	Date Originated: 950515	Mail Date:
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ROBERT A. BORSKI  
JD DISTRICT, PENNSYLVANIA

COMMITTEES:  
TRANSPORTATION  
AND INFRASTRUCTURE  
RANKING DEMOCRAT - SUBCOMMITTEE ON  
WATER RESOURCES AND ENVIRONMENT

STEERING COMMITTEE  
REGIONAL WHIP

**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515**

May 15, 1995

WASHINGTON OFFICE:  
ROOM 2182  
RAYBURN HOUSE OFFICE BLDG.  
(202) 225-8251  
FAX: (202) 225-4828

DISTRICT OFFICES:  
7141 FRANKFORD AVE.  
PHILADELPHIA, PA 19135  
(215) 335-3365  
FAX: (215) 333-4508  
2830 MEMPHIS ST.  
PHILADELPHIA, PA 19126  
(215) 426-4616

Honorable Alan Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Chairman:

I am writing to ensure that a proposal recently forwarded to the Base Closure Commission is not being "lost in the shuffle."

On May 4, you had the opportunity to learn of a counter-proposal to the Department of Defense's (DOD) plan to move the Naval Air Technical Services Facility (NATSF) to NADEP North Island. The alternate provided to you results in substantially better savings over the DOD proposal in the following areas:

- \* \$3 million saved in MILCON costs by leaving NATSF at its current site, instead of moving it to NADEP North Island. NADEP North Island has, in writing, stated that the COBRA data was based on inaccurate DOD assumptions relative to space availability (there is none);
- \* \$1.2 million saved by avoiding the high-density communications lines required to support the Aviation Supply Office (ASO), currently co-located with NATSF in Philadelphia;
- \* \$750,000 saved in microform preparation costs: in San Diego, environmental laws restrict use of agents used in preparing microform. Consequently, these items would require "contracting-out" at approximately three times the current cost for preparing the same items in Philadelphia;
- \* \$400,000 saved in travel reductions to NATSF's parent command (Naval Air Systems Command);
- \* A one-time savings of \$3.498 million to the taxpayer: The DOD proposal real cost, as demonstrated in the proposal using COBRA data, is \$9.246 million; the NATSF proposal's one-time cost is \$5.748 million;
- \* A recurring annual cost savings of more the \$450,000 over the DOD proposal;
- \* A reduction of more than 250 personnel over the DOD proposal;
- \* A savings of duplicated staffs resulting from the integration of NATSF and NAESU into ASO.

May 15, 1995  
Page 2

NATSF is a relatively small command, and its presentation before the Commission was somewhat truncated as a result of its desire to share time with other Philadelphia sites. However, the counter-proposal (copies of which were made available to your staff) is extremely detailed in both identifying inaccuracies in the DOD proposal and in recommending alternatives that would result in substantial savings to DOD.

Based on previous experience with the Commission in 1993 (a 7-0 vote to leave NATSF in Philadelphia, realize associated savings, and maximize synergy), I have no doubt that the compelling financial arguments provided to you will be recognized and validated by the Commission. Returning Commissioners Cox and Steele can attest to the 1993 effort.


My concern rests in the recent "add-on" phase: The counter-proposal calls for consolidating duplicated functions across the Navy's Cognizant Field Activities, to gain efficiencies in process and associated cost savings. None of these efficiencies have been recognized in the "add-on" phase. This means one of two things: 1) the Commission has chosen not to address this particular aspect of proposed consolidation; or, 2) the details of the counter-proposal have not been adequately highlighted to compel attention to the benefits of consolidation.

Should the Commission require clarification of our proposal, or details as to how significant savings can be realized as a result of maximizing functional consolidation, I am ready to provide data and detail to whatever degree requested.

The 1993 NATSF counter-proposal, with its unique perspective on consolidation, was well received by the Commission. The 1995 NATSF counter-proposal, again relying on the simple efficiencies and opportunities presented by consolidation, provides the same kind of detail and research.

I thank the entire Commission and its staff for your valuable time in reviewing both this letter and the NATSF counter-proposal.

Sincerely,



ROBERT A. BORSKI  
Member of Congress

RAB/mdv



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950515-16R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 19, 1995

The Honorable Robert A. Borski  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Borski:

Thank you for your letter clarifying your interest in and concerns about the status of a 1993 proposal submitted by you to the Commission concerning the Naval Air Technical Services Facility (NATSF). I certainly understand your continued interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the NATSF counter-proposal you have provided is receiving active consideration and will be used in our review and analysis of the Secretary of Defense's recommendation on NATSF.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950515-17

<b>FROM:</b> TUFANO, PAUL A.	<b>TO:</b> CREEWON, MADELYNE
<b>TITLE:</b> GENERAL COUNSEL	<b>TITLE:</b> GENERAL COUNSEL
<b>ORGANIZATION:</b> Comm of PENNSYLVANIA,	<b>ORGANIZATION:</b> DBCR
<b>INSTALLATION (s) DISCUSSED:</b> FORT INDIANTOWN GAP	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL		X		COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓚ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				<b>REVIEW AND ANALYSIS</b>			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				DEBORAH NURRE	✓		

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

**Subject/Remarks:**

INFORMING THAT THE LEASE FOR THE LAND IS TERMINATED WHEN BASE CLOSES, AND GOVT IS REQUIRED TO PERFORM ENVIRONMENTAL RESTORATION.

**Due Date:** 950517

**Routing Date:** 950515

**Date Originated:** 950511

**Mail Date:**



COMMONWEALTH OF PENNSYLVANIA  
OFFICE OF GENERAL COUNSEL

PAUL A. TUFANO  
GENERAL COUNSEL

225 MAIN CAPITOL BUILDING  
HARRISBURG, PA 17120  
(717) 787-2551

May 11, 1995

File number  
950515-17

Madelyne Creedon, Esquire  
General Counsel  
Base Closure and Realignment Commission  
1700 N. Moore Street  
Arlington, VA 22209

Re: Fort Indiantown Gap Military Base

Dear Ms. Creedon:

I write in connection with the Base Closure and Realignment Commission's plans to close Pennsylvania's Fort Indiantown Gap military base. While a number of Pennsylvania's elected officials may have already contacted you or Commission members directly to convey a host of important political and economic concerns surrounding the proposed base closing, I write for the sole purpose of alerting you to several serious legal issues which the Commission should consider carefully before reaching any decision.

As an initial matter, you may be aware that Fort Indiantown Gap is one of the few military installations in the United States that is not owned by the federal government. Instead, the land upon which Fort Indiantown Gap is located is owned by the Commonwealth of Pennsylvania and leased to the federal government under the terms of a sixty-year land lease which commenced May 12, 1989. I have enclosed a copy of the lease for your information.

Because the lease requires continued operation of a military installation at Fort Indiantown Gap (See Sections 2,4, and 10), the termination of the lease (either through default or by required notice) is a prerequisite to the base's closing. However, Section 7(d) of the lease expressly requires the federal government to "restore the leased premises to a safe condition" and "comply with all applicable laws and regulations respecting any impact areas, landfills, spill or dump sites, waste disposal areas, hazardous and toxic wastes, explosive materials, etc."

Madelyne Creedon, Esquire  
May 11, 1995  
Page 2

Moreover, the government's obligation to conduct environmental restoration at Fort Indiantown Gap does not arise solely from the lease between the parties; to the contrary, federal statutes and the Department of Defense's own policies mandate the same result.

The Defense Base Closure and Realignment Act of 1990, as amended by the National Defense Authorization Act for Fiscal Year 1994 ("DBCRA") provides in relevant part as follows:

The provisions of the National Environmental Policy Act of 1969 shall apply to actions of the Department of Defense under this part (i) during the process of property disposal, and (ii) during the process of relocating functions from a military installation being closed or realigned to another military installation after the receiving installation has been selected but before the functions are relocated.

Pub.L. 101-510, Div. B, Title XXIX, Section 2905(c).

The applicability of the National Environmental Policy Act of 1969 ("NEPA"), 42 U.S.C.A. Sections 4321 - 4370d, requires that, before the federal government terminates the lease and closes the base, it must subject its proposed actions to an environmental assessment, which could include the preparation of an environmental impact statement and a public review period, as well as the eventual clean-up of the site.

Similar requirements are mandated by the Department of Defense's own policies. These policies, most notably set forth in the preamble to the DBCRA regulations, require that, where property is contaminated as a result of Department of Defense activity, the federal government will not transfer that property until the contamination has been remediated. See e.g., 59 Fed. Reg. 16123, 16125-26, 16157 (1994).

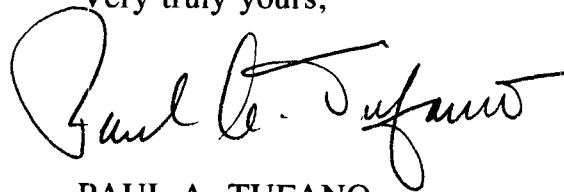
In advising the commissioners, you should be aware that, should the Commission go forward with its plans to close Fort Indiantown Gap, the Commonwealth of Pennsylvania fully expects and will insist upon strict compliance with the various environmental obligations set forth herein. As a pure fiscal matter, the legal obligations set forth above could substantially increase the cost of closing

Madelyne Creedon, Esquire  
May 11, 1995  
Page 3

Fort Indiantown Gap. As a practical matter, compliance with the statutory reporting and clean-up procedures may also impact directly upon any proposed timeline for accomplishing the closure. Accordingly, I respectfully request that you make the Commissioners aware of these issues before they make any final decision.

If you have any questions regarding the foregoing, please do not hesitate to contact me.

Very truly yours,

A handwritten signature in black ink, appearing to read "Paul A. Tufano". The signature is written in a cursive style with a large initial "P" and a long horizontal stroke at the end.

PAUL A. TUFANO  
General Counsel

Enclosure



LAND LEASE

BETWEEN

The COMMONWEALTH OF PENNSYLVANIA

and the

UNITED STATES OF AMERICA

1. THIS LEASE, made and entered this 12<sup>th</sup> day of MAY  
in the year one thousand nine hundred and 89 by and  
between the Commonwealth of Pennsylvania, acting through its Department of  
General Services on behalf of the Department of Military Affairs, whose address  
is Harrisburg, Pennsylvania and whose interest is described as that of owner, for  
itself, its heirs, executors, administrators, successors and assigns, hereinafter called  
the "Commonwealth," and the UNITED STATES OF AMERICA, hereinafter called  
the "Government."

WITNESSETH:

The parties for the consideration hereinafter mentioned covenant and agree  
as follows:

2. The Commonwealth hereby leases to the Government the following  
described premises, viz:

All those certain portions of Fort Indiantown Gap, situate in East  
Hanover Township, Dauphin County, and in Union, Cold Spring and

East Hanover Townships, Lebanon County, Pennsylvania, comprising a total of 17,797.22 acres of land, more or less, as delineated on Exhibit "A" hereto, together with buildings listed on Exhibit "C" hereto, excluding those portions of Fort Indiantown Gap that the Commonwealth reserves for its use and which are not subject to this lease, comprising 1,388.93 acres more or less, as delineated on Exhibit "A" together with buildings and utilities, listed on Exhibit "B" as State Owned and Used Buildings.

to be used for construction, operation and maintenance of a military post for training members of the active and reserve components and forces of the Armed Forces of the United States, including the Pennsylvania Army and Air National Guard.

3. TO HAVE AND TO HOLD the said premises for the term of sixty years beginning May 12, 1989, through May 11, 2049, subject to the right of the Government or the Commonwealth to sooner terminate this lease in accordance with paragraph 7 hereof, and subject to paragraph 23 hereof; provided that, the parties agree to meet within 90 days of the tenth anniversary of the execution of this lease and at 10 year intervals thereafter at which time the parties may by mutual consent agree to extend the termination date hereof of a period of ten (10) additional years to facilitate Government capital improvements on the leased premises, and provided further that this lease shall in no event extend beyond December 31, 2079.

4. The Government shall pay the Commonwealth rent at the rate of \$1 for the entire term of this lease, the receipt and sufficiency of which are hereby acknowledged. The Commonwealth has agreed to lease these premises to the Government for this rental in consideration of the mutual benefits realized as a result of the operation of the Fort Indiantown Gap military installation.

5. It is understood and agreed that Lease Number DA-18-020-ENG-1865, dated 16 September 1964, and all subsequent supplemental agreements thereto,

Lease Numbers DACA-31-5-73-63, DACA-31-5-76-41, DACA-31-5-77-8, DACA-31-5-78-145, DACA-31-5-82-108 and supplemental agreements thereto, and DACA-31-5-85-202 are hereby cancelled effective as of the date of execution of this lease by the Government.

6. The Government shall have the right, during the existence of this lease, to attach fixtures and erect structures or signs in or upon the premises hereby leased, which fixtures and structures, or signs, so placed in, upon or attached to the said premises shall be and remain the property of the Government and may be removed or otherwise disposed of by the Government, provided that, when such fixtures and structures are removed the Government shall restore the premises on which they were located to their natural condition. The Government shall be solely responsible for the disposal of wastes, toxic or hazardous materials on the leased premises. The Commonwealth does not consent (and has not consented) to any disposal of materials other than as expressly authorized by state and federal law and disclaims all responsibility for the location, cleanup or maintenance of waste disposal site on the leased premises at Fort Indiantown Gap.

#### 7. TERMINATION OF LEASE.

a. **DEFAULT.** The Government or the Commonwealth may terminate this lease at any time during its term upon 90 days written notice to the other party when the other party is in default of its obligations under the terms and conditions of this lease.

b. **CONVENIENCE.** The Government may terminate this lease at any time by giving no less than one (1) year's written notice to the other party, and no rental shall accrue after the effective date of termination.

c. **END OF TERM.** Either party may terminate this lease at the end of its term and any extension thereof by giving 30 days written notice to the other party, provided that it is agreed that the Commonwealth's right to terminate the

lease at the end of its term may be subject to modification if the Government installs certain capital improvements on the demised premises within specified periods before the end of the term of the lease.

d. RESTORATION OF PREMISES. It is agreed that the Government shall be responsible to restore the leased premises to a safe condition to the upon termination of the lease and shall comply with all applicable laws and regulations respecting any impact areas, landfills, spill or dump sites, waste disposal areas, hazardous and toxic wastes, explosive materials, etc.

8. Any notice under the terms of this lease shall be in writing signed by a duly authorized representative of the party giving such notice, and if given by the Government shall be addressed to the Commonwealth as follows:

Commonwealth of Pennsylvania  
Department of General Services  
North Office Building  
Harrisburg, PA 17120

Commonwealth of Pennsylvania  
Department of Military Affairs  
Bldg. S-0-47  
Fort Indiantown Gap  
Annville, PA 17003-5002

and if given by the Commonwealth shall be addressed to the Government as follows:

The District Engineer  
U.S. Army Engineer District Baltimore  
ATTN: CENAB-RE-A  
P.O. Box 1715  
Baltimore, MD 21203-1715

9. The Commonwealth reserves the right to use Fort Indiantown Gap for the training of the Pennsylvania National Guard and other elements of the Pennsylvania military forces, the Pennsylvania State Police and other Commonwealth agencies, provided that the Government reserves the right to establish priorities for all military training, and it is understood that non-military use of the demised premises have a lower priority than military training.

10. The Government shall use the demised premises as a military post for training members of the active and reserve components and forces of the Armed Forces of the United States. The Government and the Commonwealth may permit organizations such as the Boy Scouts, Youth Groups, Youth Camps, FBI, police units, Civil Air Patrol and National Rifle Association to use the leased premises without securing the consent of the other party. Except as otherwise provided herein, neither party shall use the demised premises for nonmilitary purposes without the consent of the other.

11. The parties hereby license and permit each other to have the full and unrestricted right of ingress and egress from and across the premises of the other at Fort Indiantown Gap for their personnel, supplies, material, furnishers of service and their equipment, vehicles, machinery and other property to be used for Government or Commonwealth purposes.

12. It is understood and agreed that the Government has from time-to-time licensed certain buildings subject to this lease and its predecessor leases to the Commonwealth for National Guard and other purposes. These buildings are referred to as "federally-owned, state-used buildings" in Exhibits A and B hereto. It is understood and agreed that the licenses issued under the predecessor lease shall survive the execution of this lease and shall remain in full force and effect. It is understood and agreed that, in the event of mobilization or national emergency as declared by the President or other appropriate national command authorities, it may be necessary for certain "federally-owned, state-used buildings" to be vacated. The Post Commander, Fort Indiantown Gap, shall notify the Adjutant General of the identity of those properties that must be vacated in such contingencies, and the Adjutant General shall endeavor to vacate such premises as soon as practicable consistent with the mobilization mission of the units occupying the buildings but no sooner than the deployment date of the unit; provided, however, that it is understood and agreed that, with respect to buildings which are used for military purposes

by the National Guard in support of its federally-recognized reserve component mission, the best use of the buildings in the event of mobilization would be to continue to perform the same functions. Licensed premises the control of which is assumed by the Government in the event of mobilization shall be relicensed to the Commonwealth at the conclusion of the mobilization period. It is understood and agreed that the use of facilities at Fort Indiantown Gap in the event of national emergency or mobilization will be determined by the requirements of the situation and that nothing in this lease will be construed to provide to the contrary.

13. The Government will permit members of the reserve components (including the Pennsylvania National Guard) and their dependents to have access to morale, welfare and recreational facilities on Fort Indiantown Gap in accordance with applicable Army directives. It is understood and agreed that members of the Pennsylvania National Guard are required to meet certain physical fitness standards as part of the Total Force. Toward this end, the parties agree that they will, within six months of the execution of this lease, enter into a Memorandum of Understanding on uniform access to Post gymnasium and physical fitness facilities.

14. It is understood and agreed that the Government, through the Post Commander of Fort Indiantown Gap, shall enter into appropriate agreements with the Commonwealth and its agencies for the management and control of hunting, fishing, hiking and other recreational activities on the leased premises at Fort Indiantown Gap. It is understood and agreed that the Commonwealth excepts and reserves from this lease all timbering rights, oil and gas rights and mineral rights. Within one year of the execution of this lease, the parties may enter into an agreement for selective timbering at Fort Indiantown Gap and management of timber and forest resources, provided that any agreement for the harvesting of live timber on Commonwealth property, including the leased premises, shall be subject to approval by the Department of Environmental Resources. It is agreed that the parties will, within six months of the execution of this lease, enter into a Memorandum

dum of Understanding with respect to the disposition of dead fallen timber on Fort Indiantown Gap by means of wood-cutting permits.

15. The Government shall not assign this lease in any event and shall not sublet the demised premises or any part thereof, without the express written consent of the Commonwealth and will not permit the use of the said premises by anyone other than the Government, its agents and authorized representatives, without such written approval by the Commonwealth. In case of an approved sublease, the Government shall remain liable for all covenants and undertakings herein contained, except for such covenants or undertakings which are expressly released by the Commonwealth.

16. The Commonwealth warrants that no person or selling agency has been employed or retained to solicit or secure this lease upon an agreement or understanding for a commission, percentage, brokerage or contingent fee, excepting bona fide employees or bona fide established commercial or selling agencies maintained by the Commonwealth for the purpose of securing business. For breach or violation of this warranty, the Government shall have the right to annul this lease without liability or in its discretion to deduct from the lease price or consideration the full amount of such commission, percentage, brokerage or contingent fee.

17. No member of or delegate to Congress or Resident Commissioner shall be admitted to any share or part of this lease or to any benefit that may arise therefrom, but this provision shall not be construed to extend to this lease if made with a corporation for its general benefit.

18. (a) The Government may, by written notice to the Commonwealth, terminate the right of the Commonwealth to proceed under this lease if it is found, after notice and hearing by the Secretary of the Army or his duly authorized representative, that gratuities (in the form of entertainment, gifts or otherwise) were

offered by the Commonwealth, of any agent or representative of the Commonwealth, to any officer or employee of the Government with a view toward securing a lease or securing favorable treatment with respect to the awarding or amending, or the making of any determinations with respect to the performing, of such lease; provided, that the existence of facts upon which the Secretary of the Army or his duly authorized representative makes such findings shall be in issue and may be reviewed by any competent court.

(b) In the event the lease is terminated as provided in paragraph (a) hereof, the Government shall be entitled (i) to pursue the same remedies against the Commonwealth as it could pursue in the event of a breach of the lease by the Commonwealth, and (ii) as a penalty in addition to any other damages to which it may be entitled by law, to exemplary damages in any amount (as determined by the Secretary of the Army or his duly authorized representative) which shall be not less than three nor more than ten times the costs incurred by the Commonwealth in providing any such gratuities to any such officer or employee.

(c) The rights and remedies of the Government provided in this clause shall not be exclusive and are in addition to any other rights and remedies provided by law or under this lease.

(d) Nothing in this paragraph shall be construed to restrict or limit participation by personnel assigned to the U.S. Army Garrison, Fort Indiantown Gap, other Army personnel and personnel who are members of the Pennsylvania National Guard from participating in social functions sponsored by representatives of either party.

19. The Commonwealth agrees that the Comptroller General of the United States or any duly authorized representatives shall, until the expiration of three (3) years after final payment of the agreed rental, have access to and the right to examine any directly pertinent books, documents, papers and records of the Commonwealth involving transactions related to this lease.



20. It is understood and agreed that the Government may, from time-to-time, undertake construction projects on the leased premises and that the Commonwealth may, from time-to-time, undertake construction on Commonwealth property at Fort Indiantown Gap. The parties agree to coordinate all such construction in advance with each other. The parties agree to cooperate with each other in development and implementation of an installation master plan.

21. DISPUTES. It is agreed that the parties shall endeavor in good faith to resolve any disputes concerning the interpretation or implementation of this lease at the lowest possible level. In the event any disputes arise between the Post Commander, Fort Indiantown Gap, and the Adjutant General of Pennsylvania concerning use of lands at Fort Indiantown Gap which cannot be resolved at the local level or by the mediation of the Corps of Engineers or First U.S. Army, they will be submitted to the Secretary of the Army for resolution, provided, however, that nothing in this clause shall be construed to abrogate or diminish the right of the Commonwealth to take appropriate action in the event of violation of the terms and conditions hereof.

22. It is agreed that the Government, through the U.S. Army Garrison, Fort Indiantown Gap, will provide electrical, water, sewer and refuse collection services to state owned and controlled facilities and federally-owned state-used facilities at Fort Indiantown Gap and that the Commonwealth or the Pennsylvania National Guard shall reimburse the Government for such services at such rates as are paid by the Government.

23. The Commonwealth has long-range plans for permanent construction of a Pennsylvania National Guard training facility in that portion of the leased premises known as Area 14, Fort Indiantown Gap. Notwithstanding the provisions of Paragraph 3 (relating to the term of the lease) and Paragraph 7 (relating to termination

of the lease), it is understood and agreed that the term of the lease with respect to the area known as Area 14 shall terminate when the following conditions are met:

a. Adequate funds are appropriated by the U.S. Government so that Post and health clinic operations presently conducted in Area 14 can relocate to suitable facilities at Fort Indiantown Gap.

b. The requirements of the U.S. Army Health Services Command, which has a mobilization mission to provide a hospital at Fort Indiantown Gap, are satisfied. These requirements may be met by leaving sufficient existing buildings intact for this purpose or by offering any new buildings constructed by the Commonwealth to the USAHSC for use for this purpose the event of mobilization.

After the foregoing conditions are satisfied and the lease of Area 14 terminated, the Commonwealth will permit the Government to use all or part of Area 14 until the Commonwealth needs to take possession and control for construction of the training facility. It is anticipated that development and construction of the training facility will take place over a period of years, and that the Government will maintain use of the those portions of the premises not required for development and construction of the training facility. It is understood and agreed that, in the event of mobilization, the Commonwealth shall surrender to the Government full use and control of all or such part of Area 14, including Commonwealth constructed National Guard facilities, as the Government shall certify that it needs to respond to mobilization requirements. The lands and buildings shall revert to Commonwealth control when the Government no longer needs them for mobilization purposes. In the development of its plans for a Pennsylvania National Guard training facility in Area 14, the Commonwealth agrees to consult with the Commander, USAG, FIG, the Installation Master Planning Board, the U.S. Army Health Services Command, and such other Army agencies as may have an interest in Area 14. Such consultation shall include the opportunity to review plans and provide comments, review and concurrence on all aspects of the proposed project.

IN WITNESS WHEREOF, the parties hereto have hereunto set their hands and seals as of the date first written above:

ATTEST:

COMMONWEALTH OF PENNSYLVANIA

Eugene P. Khyt

David L. Jannetta  
Secretary  
Department of General Services

David Bell

Severin P. Hayes  
The Adjutant General  
Department of Military Affairs

Approved:

David L. Jannetta  
Governor *CASEY*

THE UNITED STATES OF AMERICA

BY: MR. Boyer

Approved as to legality and form:

*Henry F. Abraham*  
Chief Counsel, DGS 4/20

*Edmund Tipton, Jr.*  
Chief Counsel, DMA

*Ernest R. Cantrell*  
Office of General Counsel

*John M. Hall*  
Office of Attorney General



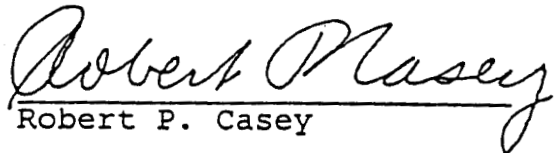
COMMONWEALTH OF PENNSYLVANIA  
OFFICE OF THE GOVERNOR  
HARRISBURG

January 5, 1988

I, Robert P. Casey, hereby authorize David L. Jannetta, Acting Secretary of the Department of General Services, to execute on my behalf documents of the Department of General Services listed below:

Deeds  
Leases  
Licenses  
Easements  
Rights-of-Way  
Sales Agreements

Demolition of Buildings  
Printing Estimates  
Paper Contracts  
Indentures  
Yearly Bid Contracts  
Legislatively Mandated  
Conveyances

  
Robert P. Casey



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
950515-17A1

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

June 5, 1995

Paul A. Tufano, Esquire  
General Counsel  
Commonwealth of Pennsylvania  
225 Main Capitol Building  
Harrisburg, Pennsylvania 17120

Dear Mr. Tufano:

Thank you for providing me with the information concerning the lease at Ft. Indiantown Gap, Pennsylvania. The information you provided has become part of the official record at the Commission and will be carefully considered by the Commission as it carries out its responsibilities to review the recommendations of the Secretary of Defense.

In making his recommendation to close Ft. Indiantown Gap, the Secretary of Defense acknowledged the Army's responsibility to provide one year's written notice to terminate the lease, and to restore the premises to their natural condition. Under the Base Closure statute, Title XXIX of Public Law No. 101-510 as amended, 10 U.S.C. 2687 note, the Army must initiate closure actions within two years and complete closure within 6 years of the date the Commission's recommendations are transmitted to Congress by the President. Closure is not synonymous with clean up, however, and clean up may, if necessary, continue after closure. In my opinion, the Army would not be in a position to return the land to Pennsylvania and implement termination of the lease until its obligations under the lease are satisfied. In addition, DOD is required to conduct any statutorily mandated remediation notwithstanding whether the base remains open or closes.

I agree with your interpretation of the National Environmental Policy Act of 1969 (NEPA). DOD is under an obligation to perform an environmental review of its actions pursuant to implementation of the recommendations of the Defense Base Closure and Realignment Commission.

As the Commission conducts its review of the Secretary's recommendations, I will ensure that the costs for environmental remediation necessitated by any closure action are fully considered by the Commission. Again, thank you for your letter and information on Ft. Indiantown Gap. If you wish to discuss this issue further, or any other issues that might, with

respect to Ft. Indiantown Gap and the base closure and realignment process, please don't hesitate to call.

Sincerely,

A handwritten signature in black ink, appearing to read "Madelyn B. Creedon", with a long horizontal flourish extending to the right.

Madelyn B. Creedon  
General Counsel

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-18

FROM: <u>DIXON</u>	TO: <u>VARIO US</u>
TITLE: <u>CHAIRMAN</u>	TITLE:
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>ATLANTA REGIONAL HEARING,</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

INVITATION FOR JUNE 9 REGIONAL HEARING BEING HELD IN ATLANTA. SENT TO DELEGATIONS FROM ALABAMA, GEORGIA, FLORIDA AND MISSISSIPPI.

Due Date: _____	Routing Date: <u>950515</u>	Date Originated: <u>950515</u>	Mail Date: _____
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
 1700 NORTH MOORE STREET SUITE 1425  
 ARLINGTON, VA 22209  
 703-696-0504

ALAN J. DIXON, CHAIRMAN

May 15, 1995

COMMISSIONERS:  
 AL CORNELLA  
 REBECCA COX  
 GEN J. B. DAVIS, USAF (RET)  
 S. LEE KLING  
 RADM BENJAMIN F. MONTOYA, USN (RET)  
 MG JOSUE ROBLES, JR., USA (RET)  
 WENDI LOUISE STEELE

The Honorable Fob James, Jr.  
 Governor, State of Alabama  
 State Capitol  
 Montgomery, Alabama 36130

Please refer to this number  
 when reporting 950515-18

Dear Governor James:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Space and Strategic Command, Huntsville for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Atlanta, Georgia on June 9, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia and Mississippi. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Alabama is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Space and Strategic Command, Huntsville

25 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950515-18

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

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S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Howell Heflin  
United States Senate  
Washington, D.C. 20510

Dear Howell:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Space and Strategic Command, Huntsville for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to file number

950515-18

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Richard Shelby  
United States Senate  
Washington, D.C. 20510

Dear Dick:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Space and Strategic Command, Huntsville for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Atlanta, Georgia on June 9, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia and Mississippi. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Alabama is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Space and Strategic Command, Huntsville

25 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please call toll free number  
1-800-451-5118

9505/518

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Robert E. Cramer  
United States House of Representatives  
Washington, D.C. 20515

Dear Congressman Cramer:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Space and Strategic Command, Huntsville for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Space and Strategic Command, Huntsville

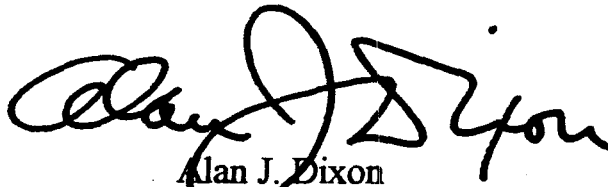
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Alan J. Dixon  
Chairman

Enclosures





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
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950515-18

ALAN J. DIXON, CHAIRMAN

May 15, 1995

COMMISSIONERS:  
AL CORNELLA  
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S. LEE KLING  
RADM BENJAMIN F. MONTROYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

The Honorable Zell Miller  
Governor, State of Georgia  
203 State Capitol  
Atlanta, Georgia 30334

Dear Governor Miller:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Naval Air Station Atlanta for possible realignment or closure and Robins Air Force Base for further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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The total time allocated for military installations affected in the State of Georgia is 100 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installations:

Robins Air Force Base

75 minutes

Naval Air Station Atlanta

25 minutes

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Alan J. Dixon  
Chairman

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ALAN J. DIXON, CHAIRMAN

May 15, 1995

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

The Honorable Sam Nunn  
United States Senate  
Washington, D.C. 20510

Dear Sam:

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Chairman

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File Number

950515-18

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Paul Coverdell  
United States Senate  
Washington, D.C. 20510

Dear Senator Coverdell:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Naval Air Station Atlanta for possible realignment or closure and Robins Air Force Base for further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Alan J. Dixon  
Chairman

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ALAN J. DIXON, CHAIRMAN

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Newt Gingrich  
Speaker  
United States House of Representatives  
Washington, D.C. 20515

Dear Speaker Gingrich:

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Alan J. Dixon  
Chairman

Enclosures





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ALAN J. DIXON, CHAIRMAN

May 15, 1995

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S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

The Honorable Bob Barr  
United States House of Representatives  
Washington, D.C. 20515

Dear Congressman Barr:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Naval Air Station Atlanta for possible realignment or closure and Robins Air Force Base for further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Sincerely,



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Chairman

Enclosures



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ALAN J. DIXON, CHAIRMAN

May 15, 1995

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RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

The Honorable Lawton Chiles  
Governor, State of Florida  
The Capitol  
Tallahassee, Florida 32399-0001

Dear Governor Chiles:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Homestead Air Force Base for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Homestead Air Reserve Station

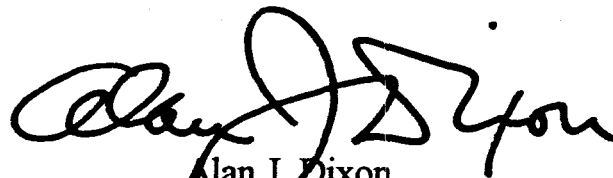
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Alan J. Dixon  
Chairman

Enclosures



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ALAN J. DIXON, CHAIRMAN

May 15, 1995

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

The Honorable Bob Graham  
United States Senate  
Washington, D.C. 20510

Dear Bob:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to further study Homestead Air Force Base for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Atlanta, Georgia on June 9, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia and Mississippi. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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Homestead Air Reserve Station	25 minutes
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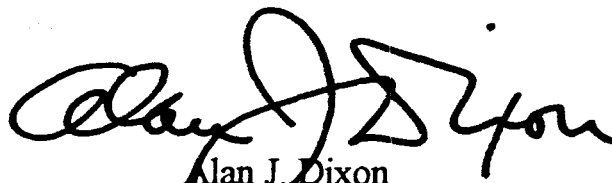
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The Honorable Connie Mack  
United States Senate  
Washington, D.C. 20510

Dear Connie:

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WENDI LOUISE STEELE

May 15, 1995

The Honorable Carrie Meek  
United States House of Representatives  
Washington, D.C. 20515

Dear Congresswoman Meek:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Homestead Air Force Base for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Atlanta, Georgia on June 9, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia and Mississippi. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Florida is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Homestead Air Reserve Station	25 minutes
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The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's

experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon  
Chairman

Enclosures



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950515-18

May 15, 1995

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

The Honorable Thad Cochran  
United States Senate  
Washington, D.C. 20510

Dear Thad:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Columbus Air Force Base for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Atlanta, Georgia on June 9, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia and Mississippi. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Mississippi is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Columbus Air Force Base	45 minutes
-------------------------	------------

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's

experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon  
Chairman

Enclosures



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950515-18

ALAN J. DIXON, CHAIRMAN

May 15, 1995

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

The Honorable Kirk Fordice  
Governor, State of Mississippi  
Post Office Box 139  
Jackson, Mississippi 39205

Dear Governor Fordice:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Columbus Air Force Base for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Atlanta, Georgia on June 9, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia and Mississippi. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Mississippi is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Columbus Air Force Base

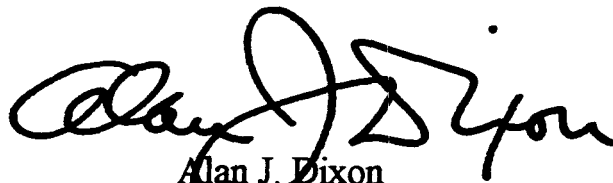
45 minutes

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Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with the first name "Alan" written in a larger, more prominent script than the last name "Dixon".

Alan J. Dixon  
Chairman

Enclosures



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950515-18

ALAN J. DIXON, CHAIRMAN

May 15, 1995

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

The Honorable Sonny Montgomery  
United States House of Representatives  
Washington, D.C. 20515

Dear Sonny:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Columbus Air Force Base for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Atlanta, Georgia on June 9, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia and Mississippi. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Mississippi is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Columbus Air Force Base	45 minutes
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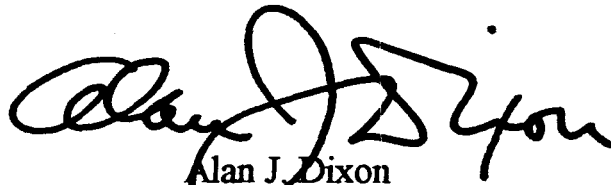
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experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures





**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950515-18

May 15, 1995

The Honorable Trent Lott  
United States Senate  
Washington, D.C. 20510

Dear Trent:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Columbus Air Force Base for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Atlanta, Georgia on June 9, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia and Mississippi. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Mississippi is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Columbus Air Force Base	45 minutes
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experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-19

FROM: <u>DIXON</u>	TO: <u>HER BERGER, A. G.</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>ADMINISTRATOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>MARITIME ADMINISTRATION</u>
INSTALLATION (S) DISCUSSED: <u>BAYONNE AND OAKLAND OCEAN TERMINAL</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

REQUESTING VIEWS ON PROPOSED CLOSURES OF BAYONNE AND OAKLAND MILITARY OCEAN TERMINALS AND THE CAPABILITY OF COMMERCIAL FACILITIES TO ABSORB MILITARY SHIPPING REQUIREMENTS IF BOTH ARE CLOSED.

Due Date:	Routing Date: <u>950515</u>	Date Originated: <u>950515</u>	Mail Date: <u>950515</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

File # 950515-19

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

Vice Admiral A. J. Herberger, USN (RET)  
Administrator  
Maritime Administration  
Room 7206  
400 7th Street, SW  
Washington, DC 20590


Dear Admiral Herberger:

The Defense Base Closure and Realignment Commission is in the process of reviewing the Secretary of Defense's recommendations to reduce excess defense infrastructure. As part of this review, the Army-owned military ocean terminals at Bayonne, NJ, and Oakland, CA, are under consideration for closure. An assessment of commercial capacity to handle military shipping requirements in lieu of these terminals is necessary to accurately determine the utility of the Bayonne and Oakland military ocean terminals.

The Commission requests your views on the proposed closures of the Bayonne and Oakland military ocean terminals and the capability of commercial facilities to absorb military shipping requirements should both terminals close. Your analysis should include the ability of commercial facilities to ship military cargo during routine operations and during crisis surge conditions.

This information is crucial to our independent review and analysis of this issue. A response by June 5, 1995 will ensure that your input is considered by the Commission. My point of contact for this action is Mr. Rick Brown. Your assistance and cooperation in this matter is appreciated.

Sincerely,



Alan J. Dixon  
Chairman



U.S. Department  
of Transportation

**Maritime  
Administration**

Administrator

400 Seventh Street, S.W.  
Washington, D.C. 20590

June 14, 1995

Please refer to this number  
when recording 950515-19R1

The Honorable Alan J. Dixon  
Chairman  
The Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Dixon:

Please refer to your letter numbered 950515-19, in which you requested the Maritime Administration's (MARAD) views on the proposed closures of the Bayonne and Oakland military ocean terminals and the capability of commercial port facilities to absorb military shipping requirements both in peacetime and during a mobilization.

As a result of the drawdown in the military and increasing commercial cargoes in our ports, MARAD has been working very closely with the military to assure them of available port facilities to meet their shipping needs. As a result, my agency is currently developing a computerized port demand model to help identify (1) excess commercial port capacity and (2) the cost of a disruption to commercial cargo generated by military shipping requirements. The Military Traffic Management Command is cooperating with us on this project and has requested that the ports of New York, Oakland and Savannah be intensively studied as prime validation sites for our model. The results of this project should be available by the end of this year.

Furthermore, my staff met with Mr. Rick Brown on May 22, 1995. The existing Planning Order process administered by MARAD with commercial ports as it relates to these activities was discussed as well as the current actions we are taking with the MTMC to assure that its commercial port facility requirements will be met.

If you need additional information, please contact Bill Aird in our Office of Ports and Domestic Shipping at (202) 366-1901. Thank you for contacting MARAD on this important issue.

Sincerely,

A. J. Herberger  
Maritime Administrator





Please refer to this number  
950515-20

STATE OF ILLINOIS  
**OFFICE OF THE GOVERNOR**  
SPRINGFIELD 62706

JIM EDGAR  
GOVERNOR

May 11, 1995

Mr. Alan J. Dixon  
Chairman  
Defense Base Closure and Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Dear Mr. Chairman:

I regret that I was out of the country when your commission held its public hearing in Rosemont. Even though Lt. Governor Bob Kustra spoke on my behalf, I wanted you to hear from me personally in this matter of great importance to the State of Illinois.

I share the views expressed by Granite City and Savanna community leaders that the Defense Department was misinformed when it recommended reductions at the Price Support Center and the closure of the Savanna Army Depot.

First, the Price Support Center cannot be closed without considerably greater expense than was estimated by the Defense Department. Moreover, it provides quality housing for military personnel that the Defense Department itself acknowledges is essential to military readiness. In addition, the Price Center provides the military with an ideal strategic location with access to water transportation, rail, highway and nearby airports.

Secondly, I respectfully urge your commission to carefully study data collected by Savanna area community leaders that shows the military will not have sufficient space for the safe storage of military ammunition that must still be disarmed as a part of the nation's military downsizing. The Savanna Army Depot and its state-of-the-art training facilities for munitions handlers would cost hundreds of millions of dollars to replicate. Taxpayers have invested a lot to keep that facility safe and up-to-date, and it would be senseless to lose it until we are sure it will not be needed. The depot provides cost-effective storage capacity, and we are not sure that the Defense Department had the proper information to calculate the cost of closing Savanna.

In closing, I have asked Lt. Governor Kustra to chair "Operation Salute," an initiative of my administration, to ensure that Illinois military bases are assessed in a fair and accurate fashion. I know you are devoted to giving the same fairness and accuracy to all the nation's military facilities and I want you to know that we stand ready to assist you in that effort in any way you feel is appropriate.

I know that you and I both share the same concerns for the well-being of Illinois. I look forward to our continued good working relationship. On behalf of all of the people of Illinois, thank you for serving your country so well in this important capacity.

Sincerely,

A handwritten signature in black ink that reads "Jim Edgar". The signature is written in a cursive, flowing style with a large initial "J".

Jim Edgar  
GOVERNOR

JE:af





DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please reference file number  
950515-20R1

May 17, 1995

The Honorable Jim Edgar  
Governor, State of Illinois  
Office of the Governor  
Springfield, Illinois 62706

Dear Jim:

Thank you for your letter regarding the Charles Melvin Price Support Center and the Savanna Army Depot. I have passed it along to my fellow Commissioners and the Commission staff and it will be carefully considered as we proceed with our evaluation of bases on the closure and realignment list.

At the Commission's May 10 meeting in Washington, D.C., I issued the enclosed statement regarding bases on which I have recused myself from participation. As you can see from this statement, because of the special relationship I enjoyed with the citizens of Illinois over my 42 years as an elected official, I will not participate in any decision affecting any Illinois base that may come before the Commission. I want there to be no chance of even an appearance of loss of impartiality in the performance of my official duties.

Again, let me assure you that all arguments surrounding the Charles Melvin Price Center and Savanna will be fully and objectively evaluated by the Commission in the coming weeks. If you or others from the state wish to submit additional data or meet with our staff, we will be more than happy to accommodate you. Please call David Lyles, our staff director, if you have any questions.

The Honorable Jim Edgar  
May 17, 1995  
Page 2

Thank you for expressing your concerns and always feel free to call upon me when you believe I can be of assistance.

Kindest personal regards.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large loop at the beginning and a distinct end.

Alan J. Dixon  
Chairman

AJD:cw  
Enclosure



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950516-1421

May 17, 1995

The Honorable Ron Stephens  
State Representative, District 110  
Room 2001, Stratton Building  
Springfield, Illinois 62706

Dear Ron:

Thank you for sharing with me a copy of a letter from your constituent, Mr. Val Buchmiller, which expresses his concerns with the Secretary of Defense's recommendation on the Charles Melvin Price Support Center and the Army Aviation and Troop Command (ATCOM). I have passed it along to my fellow Commissioners and the Commission staff and it will be carefully considered as we proceed with our evaluation of bases on the closure and realignment list. I will also respond directly to Mr. Buchmiller with a separate letter.

At the Commission's May 10 meeting in Washington, D.C., I issued the enclosed statement regarding bases on which I have recused myself from participation. As you can see from this statement, because of the special relationship I enjoyed with the citizens of Illinois over my 42 years as an elected official, I will not participate in any decision affecting any Illinois base that may come before the Commission. I want there to be no chance of even an appearance of loss of impartiality in the performance of my official duties.

Again, let me assure you that all arguments surrounding the Charles Melvin Price Center and ATCOM will be fully and objectively evaluated by the Commission in the coming weeks. If you or others from the state wish to submit additional data or meet with our staff, we will be more than happy to accommodate you. Please call David Lyles, our staff director, if you have any questions.

The Honorable Ron Stephens  
May 17, 1995  
Page 2

Thank you for expressing your concerns and always feel free to call upon me when you believe I can be of assistance.

Kindest personal regards.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large loop at the beginning and a distinct "Dixon" at the end.

Alan J. Dixon  
Chairman

AJD:cw  
Enclosure



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this material  
when responding **950516-14R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 17, 1995

Mr. Val Buchmiller  
1418 Oak Street  
Highland, Illinois 62249

Dear Mr. Buchmiller:

State Representative Ron Stephens shared with me a copy of your letter to him expressing your concerns about the Charles Melvin Price Support Center and the Army Aviation and Troop Command (ATCOM). I have passed it along to my fellow Commissioners and the Commission staff and it will be carefully considered as we proceed with our evaluation of bases on the closure and realignment list.

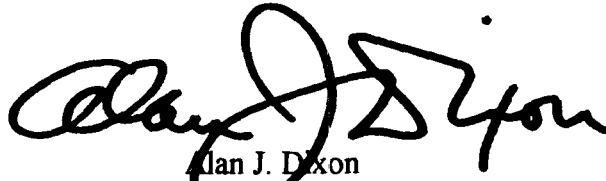
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Again, let me assure you that all arguments surrounding the Charles Melvin Price Center and ATCOM will be fully and objectively evaluated by the Commission in the coming weeks. If you or others from the community wish to submit additional data or meet with our staff, we will be more than happy to accommodate you. Please call David Lyles, our staff director, if you have any questions.

Mr. Val Buchmiller  
May 17, 1995  
Page 2

Thank you for expressing your concerns and always feel free to call upon me when you believe I can be of assistance.

Sincerely,

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Alan J. Dixon  
Chairman

AJD:cw  
Enclosure



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
**1700 NORTH MOORE STREET SUITE 1425**  
**ARLINGTON, VA 22209**  
**703-696-0504**

**ALAN J. DIXON, CHAIRMAN**

**COMMISSIONERS:**

**AL CORNELLA**

**REBECCA COX**

**GEN J. B. DAVIS, USAF (RET)**

**S. LEE KLING**

**ADM BENJAMIN F. MONTOYA, USN (RET)**

**MG JOSUE ROBLES, JR., USA (RET)**

**WENDI LOUISE STEELE**

**STATEMENT OF CHAIRMAN DIXON ON RECUSAL**

**Washington, D.C.**

**May 10, 1995**

LADIES AND GENTLEMEN, I BELIEVE THIS IS THE APPROPRIATE TIME TO MAKE A BRIEF STATEMENT REGARDING BASES ON WHICH I HAVE RECUSED MYSELF FROM PARTICIPATION.

I T WAS MY PRIVILEGE FOR 42 YEARS TO SERVE THE CITIZENS OF ILLINOIS AS AN ELECTED OFFICIAL. FOR 20 OF THOSE YEARS, I SERVED IN STATEWIDE OFFICES. CLEARLY, MY RELATIONSHIP WITH THE PEOPLE OF MY HOME STATE IS A SPECIAL ONE OF WHICH I AM VERY PROUD.

AT THE SAME TIME, HOWEVER, I DO NOT WISH THAT RELATIONSHIP EVER TO CLOUD THE WORK OF THIS COMMISSION. I WISH TO INSURE THAT THERE IS NO CHANCE OF EVEN AN APPEARANCE OF LOSS OF IMPARTIALITY IN THE PERFORMANCE OF MY OFFICIAL DUTIES.

FOR THAT REASON, I WILL RECUSE MYSELF FROM PARTICIPATION IN ANY PART OF THE BASE CLOSURE PROCESS THAT AFFECTS ANY ILLINOIS INSTALLATION, EVEN THOUGH SUCH A RECUSAL IS NOT REQUIRED BY THE ETHICS STATUTES THAT GOVERN US.



HOWEVER, THOSE STATUTES DO REQUIRE RECUSAL WHEN ANY COMMISSIONER HAS A DIRECT FINANCIAL INTEREST THAT COULD BE AFFECTED BY A BASE CLOSURE OR REALIGNMENT. I FIND MYSELF IN SUCH A SITUATION ON THE ARMY PROPOSAL TO DISESTABLISH ITS AVIATION-TROOP COMMAND.

SO I WILL RECUSE MYSELF ON THE ATCOM PROPOSAL, AND ON ANY OTHERS THAT MAY BE RELATED TO ATCOM.

HAVING SAID THAT, WE ARE NOW READY FOR THE STAFF PRESENTATION ON THE O'HARE AIR FORCE RESERVE UNIT.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-21

FROM: <u>DIXON</u>	TO: <u>VARIOUS</u>
TITLE: <u>CHAIRMAN</u>	TITLE:
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>CALIFORNIA REGIONAL HEARING</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

INVITATION FOR SAN FRANCISCO REGIONAL HEARING TO BE HELD ON MAY 25. SENT TO DELEGATIONS FROM CALIFORNIA, GUAM AND UTAH.

Due Date:	Routing Date: <u>950515</u>	Date Originated: <u>950515</u>	Mail Date: <u>950515</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Pete Wilson  
Governor's Office  
State Capitol  
Sacramento, California 95814

950515-21

Dear Governor Wilson:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study several California installations not included on the original Defense Department list for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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The total time allocated for military installations affected in the State of California is 260 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installations:


McClellan AFB	75 minutes
Pt. Mugu	60 minutes
FISC Oakland	45 minutes
NWAD Corona	25 minutes
Oakland Army Base	25 minutes
EFA West, San Bruno	25 minutes
SUPSHIP, San Francisco	05 minutes

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Barbara Boxer  
United States Senate  
Washington, D.C. 20510

950515-21

Dear Barbara:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study several California installations not included on the original Defense Department list for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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Sincerely,



Alan J. Dixon  
Chairman

Enclosures



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1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

950515-21

The Honorable Dianne Feinstein  
United States Senate  
Washington, D.C. 20510

Dear Dianne:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study several California installations not included on the original Defense Department list for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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S. LEE KLING

ADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

950515-21

May 15, 1995

The Honorable Ronald V. Dellums  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Dellums:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study several California installations not included on the original Defense Department list for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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Sincerely,



Alan J. Dixon  
Chairman

Enclosures



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
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950515-21

ALAN J. DIXON, CHAIRMAN

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Elton Gallegly  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Gallegly:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study several California installations not included on the original Defense Department list for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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Alan J. Dixon  
Chairman

Enclosures



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ALAN J. DIXON, CHAIRMAN

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ADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

950515-21

May 15, 1995

The Honorable Nancy Pelosi  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Pelosi:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study several California installations not included on the original Defense Department list for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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Alan J. Dixon  
Chairman

Enclosures



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

MEMBER  
950516-21

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTROYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Tom Lantos  
United States House of Representatives  
Washington, D.C. 20515

Dear Congressman Lantos:

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Chairman

Enclosures





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
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703-696-0504

PLANNING NUMBER  
950515-21

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Ken Calvert  
United States House of Representatives  
Washington, D.C. 20515

Dear Congressman Calvert:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study several California installations not included on the original Defense Department list for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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Alan J. Dixon  
Chairman

Enclosures



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**COMMISSIONERS:**

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RADM BENJAMIN F. MONTROYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

950515-21

May 15, 1995

The Honorable Michael Leavitt  
Governor, State of Utah  
210 State Capitol  
Salt Lake City, Utah 84114

Dear Governor Leavitt:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Hill AFB for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of U.S. military installations. The Commission will hold a regional hearing in San Francisco, California on May 25, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of California, Guam, and Utah. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Utah is 75 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Hill AFB


75 minutes

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Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

DATE OF

950515-21

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Orrin G. Hatch  
United States Senate  
Washington, D.C. 20510

Dear Orrin:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Hill AFB for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of U.S. military installations. The Commission will hold a regional hearing in San Francisco, California on May 25, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of California, Guam, and Utah. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Utah is 75 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Hill AFB

75 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon  
Chairman

Enclosures



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

950515-21

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Robert F. Bennett  
United States Senate  
Washington, D.C. 20510

Dear Senator Bennett:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Hill AFB for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Alan J. Dixon  
Chairman

Enclosures





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
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950515-21

ALAN J. DIXON, CHAIRMAN

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AL CORNELLA  
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RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Enid Greene Waldholtz  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Waldholtz:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Hill AFB for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

File Number  
**950515-21**

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable James V. Hansen  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Hansen:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Hill AFB for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of U.S. military installations. The Commission will hold a regional hearing in San Francisco, California on May 25, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of California, Guam, and Utah. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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Chairman

Enclosures



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1700 NORTH MOORE STREET SUITE 1425

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File number

950515-21

ALAN J. DIXON, CHAIRMAN

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RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Robert Underwood  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Underwood:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study the Public Works Center, Guam for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of U.S. military installations. The Commission will hold a regional hearing in San Francisco, California on May 25, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of California, Guam, and Utah. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in Guam is 25 minutes. Although Guam may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Public Works Center


25 minutes

The time allotted for Guam represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

950515-21

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

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GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Carl T. C. Gutierrez  
Governor of Guam  
Executive Chamber  
P.O. Box 2950  
Agana, Guam 96910

Dear Governor Gutierrez:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study the Public Works Center, Guam for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of U.S. military installations. The Commission will hold a regional hearing in San Francisco, California on May 25, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of California, Guam, and Utah. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in Guam is 25 minutes. Although Guam may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Public Works Center


25 minutes

The time allotted for Guam represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures



# DRAFT

## SCHEDULE FOR REGIONAL HEARING

### SAN FRANCISCO, CALIFORNIA

May 25, 1995

9:00-9:10 a.m.	Opening Remarks	
9:10-11:25 a.m.	California	135 minutes
11:25-11:30 a.m.	break	
11:30-12:15 p.m.	California	45 minutes
12:15-1:15 p.m.	break	
1:15-2:35 p.m.	California	80 minutes
2:35-2:40 p.m.	break	
2:40-3:14 p.m.	Public comment: California	
3:14-3:20 p.m.	break	
3:20-4:35 p.m.	Utah	75 minutes
4:35-4:40 p.m.	break	
4:40-5:05 p.m.	Guam	25 minutes
5:05-5:10 p.m.	break	
5:10-5:34 p.m.	Public comment: Utah, Guam	

(AS OF 5/15/95)

# DRAFT

# DRAFT

## SCHEDULE FOR REGIONAL HEARING

DALLAS, TX

June 10, 1995

9:00-9:10 a.m.	Opening remarks	
9:10-11:35 a.m.	Texas	145 minutes
11:35-11:40 a.m.	break	
11:40-12:04 p.m.	Public comment: Texas	
12:04-1:00 p.m.	break	
1:00-3:00 p.m.	Oklahoma	120 minutes
3:00-3:05 p.m.	break	
3:05-3:25 p.m.	Public comment: Oklahoma	

(AS OF 5/15/95)

# DRAFT

**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950515-22

<b>FROM:</b> DIXON	<b>TO:</b> VARIOUS
<b>TITLE:</b> CHAIRMAN	<b>TITLE:</b>
<b>ORGANIZATION:</b> DBCRC	<b>ORGANIZATION:</b>
<b>INSTALLATION (s) DISCUSSED:</b>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

**Subject/Remarks:**

INVITATION FOR JUNE 10 REGIONAL HEARING TO BE HELD IN DALLAS, SENT TO DELEGATIONS FROM TEXAS AND OKLAHOMA.

<b>Due Date:</b> _____	<b>Routing Date:</b> 950515	<b>Date Originated:</b> 950515	<b>Mail Date:</b> 950515
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**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

950515-22

The Honorable Kay Bailey Hutchison  
United States Senate  
Washington, D.C. 20510

Dear Senator Hutchison:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Kelly Air Force Base, Laughlin Air Force Base and Carswell Air Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Dallas, Texas on June 10, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Texas and Oklahoma. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Texas is 145 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Kelly AFB

75 minutes

Laughlin AFB  
Carswell ARS


45 minutes  
25 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable George W. Bush  
Governor, State of Texas  
State Capitol  
P.O. Box 12428  
Austin, Texas 78711

950515-22

Dear Governor Bush:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Kelly Air Force Base, Laughlin Air Force Base and Carswell Air Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Sincerely,



Alan J. Dixon  
Chairman

Enclosures



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1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

950515-22

The Honorable Phil Gramm  
United States Senate  
Washington, D.C. 20510

Dear Senator Gramm:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Kelly Air Force Base, Laughlin Air Force Base and Carswell Air Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

950515-22

The Honorable Richard K. Arney  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Arney:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Carswell Air Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

95C515-22

The Honorable Eddie Bernice Johnson  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Johnson:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Carswell Air Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Dallas, Texas on June 10, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Texas and Oklahoma. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Texas is 145 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Kelly AFB	75 minutes
Laughlin AFB	45 minutes

Carswell ARS

25 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Frank Tejada  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number  
when responding 950515-22

Dear Representative Tejada:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Kelly Air Force Base for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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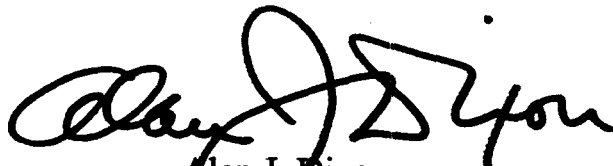
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Alan J. Dixon  
Chairman

Enclosures



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1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

950515-22

The Honorable Martin Frost  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Frost:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Carswell Air Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Chairman

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ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Henry B. Gonzalez  
United States House of Representatives  
Washington, D.C. 20515

950515-22

Dear Representative Gonzalez:

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Alan J. Dixon  
Chairman

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ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Joe Barton  
United States House of Representatives  
Washington, D.C. 20515

95C515-22

Dear Representative Barton:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Carswell Air Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Chairman

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**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
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ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Henry Bonilla  
United States House of Representatives  
Washington, D.C. 20515

150515-22

Dear Representative Bonilla:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Kelly Air Force Base and Laughlin Air Force Base for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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ALAN J. DIXON, CHAIRMAN

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MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Pete Geren  
United States House of Representatives  
Washington, D.C. 20515

ALAN J. DIXON, CHAIRMAN  
WASH. POST/STAFF 950515-22

Dear Representative Geren:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Carswell Air Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Carswell ARS

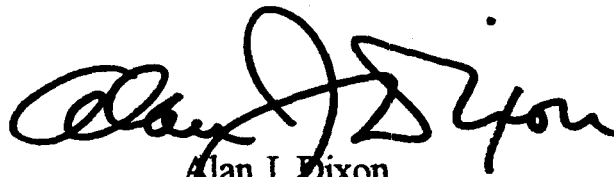
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Alan J. Dixon  
Chairman

Enclosures



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WENDI LOUISE STEELE

May 15, 1995

The Honorable Frank Keating  
Governor, State of Oklahoma  
212 State Capitol  
Oklahoma City, Oklahoma 73105

Handwritten: 950515-22

Dear Governor Keating:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Vance Air Force Base and Tinker Air Force Base for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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The total time allocated for military installations affected in the State of Oklahoma is 120 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installations:

Tinker AFB  
Vance AFB

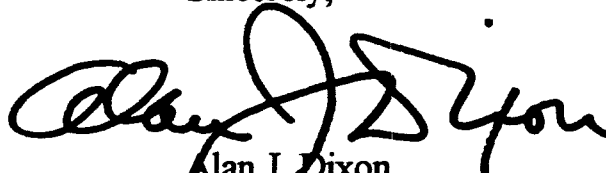
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Alan J. Dixon  
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Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Don Nickles  
United States Senate  
Washington, D.C. 20510

950515-22

Dear Don:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Vance Air Force Base and Tinker Air Force Base for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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Vance AFB

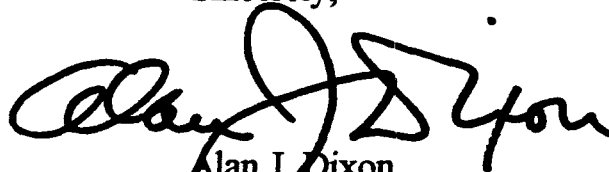
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Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
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ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable James M. Inhofe  
United States Senate  
Washington, D.C. 20510

950515-22

Dear Senator Inhofe:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Vance Air Force Base and Tinker Air Force Base for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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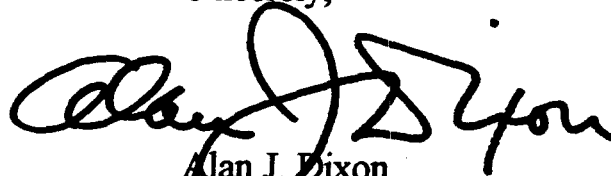
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Alan J. Dixon  
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WENDI LOUISE STEELE

May 15, 1995

The Honorable J. C. Watts, Jr.  
United States House of Representatives  
Washington, D.C. 20515

File # 950515-22  
when responding

Dear Representative Watts:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Tinker Air Force Base for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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Vance AFB	45 minutes

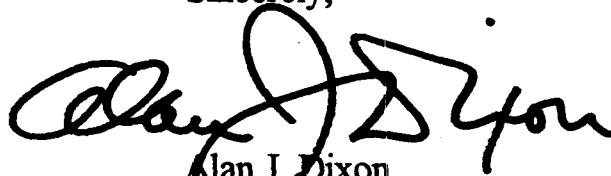


The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Frank Lucas  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number  
when responding 95051522

Dear Representative Lucas:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Vance Air Force Base for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Dallas, Texas on June 10, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Texas and Oklahoma. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Oklahoma is 120 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installations:

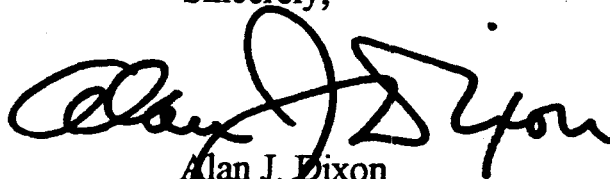
Tinker AFB	75 minutes
Vance AFB	45 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Ernest Istook  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number

when responding 950515-22

Dear Representative Istook:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Tinker Air Force Base for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Dallas, Texas on June 10, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Texas and Oklahoma. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Oklahoma is 120 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installations:

Tinker AFB  
Vance AFB

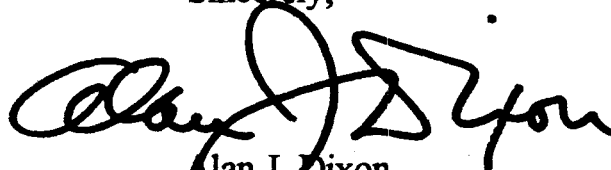
75 minutes  
45 minutes

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Bill K. Brewster  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number  
when responding 950515-22

Dear Representative Brewster:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Tinker Air Force Base for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Dallas, Texas on June 10, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Texas and Oklahoma. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Oklahoma is 120 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installations:

Tinker AFB  
Vance AFB

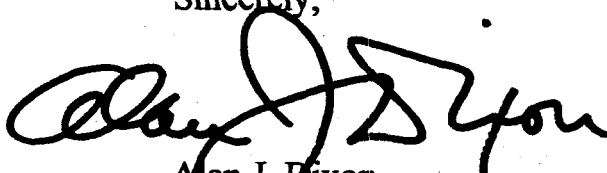
75 minutes  
45 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

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Sincerely,

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Alan J. Dixon  
Chairman

Enclosures

# DRAFT

## SCHEDULE FOR REGIONAL HEARING

DALLAS, TX

June 10, 1995

9:00-9:10 a.m.	Opening remarks	
9:10-11:35 a.m.	Texas	145 minutes
11:35-11:40 a.m.	break	
11:40-12:04 p.m.	Public comment: Texas	
12:04-1:00 p.m.	break	
1:00-3:00 p.m.	Oklahoma	120 minutes
3:00-3:05 p.m.	break	
3:05-3:25 p.m.	Public comment: Oklahoma	

(AS OF 5/15/95)

# DRAFT



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-23

FROM: <u>DIXON</u>	TO: <u>VARIOUS</u>
TITLE: <u>CHAIRMAN</u>	TITLE:
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>BOSTON REGIONAL HEARING</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

INVITATION FOR JUNE 3 REGIONAL HEARING TO BE HELD IN BOSTON. SENT TO DELEGATIONS FROM MAINE, NEW YORK AND PENNSYLVANIA.

Date:	Routing Date: <u>950515</u>	Date Originated: <u>950515</u>	Mail Date: <u>950515</u>
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**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable John Baldacci  
United States House of Representatives  
Washington, D.C. 20515

Please refer to file number  
950515-23

Dear Congressman Baldacci:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Portsmouth Naval Shipyard for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Maine is 60 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Portsmouth Naval Shipyard

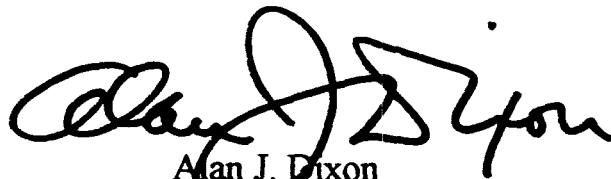
60 minutes

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

**COMMISSIONERS:**

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S. LEE KLING

RADM BENJAMIN F. MONTROYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Olympia J. Snowe  
United States Senate  
Washington, D.C. 20510

Please refer to this number

when responding 950515-23

Dear Senator Snowe:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Portsmouth Naval Shipyard for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Maine is 60 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Portsmouth Naval Shipyard

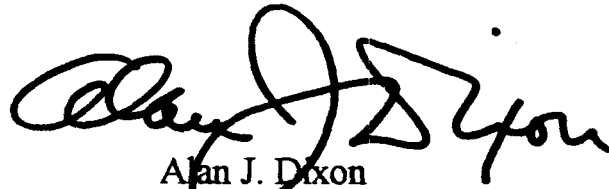
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Alan J. Dixon  
Chairman

Enclosures



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable William S. Cohen  
United States Senate  
Washington, D.C. 20510

950515-23

Dear Bill:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Portsmouth Naval Shipyard for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Maine is 60 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Portsmouth Naval Shipyard

60 minutes

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Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

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ALAN J. DIXON, CHAIRMAN

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S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Angus King  
Governor, State of Maine  
State House Station 1  
Augusta, Maine 04333

FILED IN THE STATE ARCHIVE

DATE: 5/15/95 950515-23

Dear Governor King:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Portsmouth Naval Shipyard for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Maine is 60 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Portsmouth Naval Shipyard

60 minutes



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Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Tom Ridge  
Governor, State of Pennsylvania  
225 Main Capitol Building  
Harrisburg, Pennsylvania 17120

950515-23

Dear Governor Ridge:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Tobyhanna Army Depot for possible realignment or closure and Letterkenny Army Depot for further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Pennsylvania is 105 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

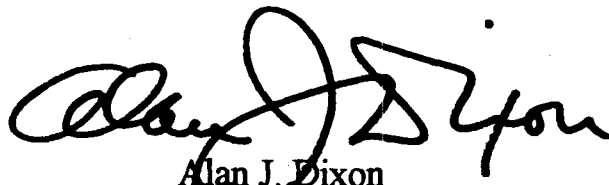
Tobyhanna Army Depot	60 minutes
Letterkenny Army Depot	45 minutes

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
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ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

May 15, 1995

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

The Honorable Joseph M. McDade  
United States House of Representatives  
Washington, D.C. 20515

RECEIVED BY THE COMMISSION  
WITH RESPONSE 950515-23

Dear Joe:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Tobyhanna Army Depot for possible realignment or closure and Letterkenny Army Depot for further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Pennsylvania is 105 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Tobyhanna Army Depot	60 minutes
Letterkenny Army Depot	45 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with the first name "Alan" and last name "Dixon" clearly distinguishable.

Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Rick Santorum  
United States Senate  
Washington, D.C. 20510

950515-23

Dear Rick:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Tobyhanna Army Depot for possible realignment or closure and Letterkenny Army Depot for further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Pennsylvania is 105 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Tobyhanna Army Depot	60 minutes
Letterkenny Army Depot	45 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Bud Shuster  
United States House of Representatives  
Washington, D.C. 20515

Page 1 of 2  
which responds 950515-23

Dear Bud:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Tobyhanna Army Depot for possible realignment or closure and Letterkenny Army Depot for further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Pennsylvania is 105 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Tobyhanna Army Depot	60 minutes
Letterkenny Army Depot	45 minutes



The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Arlen Specter  
United States Senate  
Washington, D.C. 20510

PLEASE PRINT NAME AND ADDRESS  
950515-23

Dear Arlen:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Tobyhanna Army Depot for possible realignment or closure and Letterkenny Army Depot for further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable George Pataki  
Governor, State of New York  
State Capitol  
Albany, New York 12224

Please refer to this number  
when responding 950515-23

Dear Governor Pataki:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Niagara Falls IAP ARS for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of New York is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Niagara Falls IAP ARS

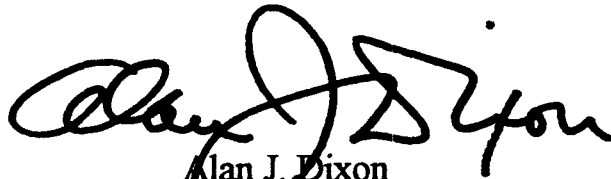
25 minutes

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Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable John J. LaFalce  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number  
when responding 950515-23

Dear Representative LaFalce:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Niagara Falls IAP ARS for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Boston, Massachusetts on June 3, 1995. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Maine, New York, and Pennsylvania. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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Niagara Falls IAP ARS

25 minutes

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Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Alfonse D'Amato  
United States Senate  
Washington, D.C. 20510

Please refer to this number  
when responding 950515-23

Dear Al:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Niagara Falls IAP ARS for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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The total time allocated for military installations affected in the State of New York is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Niagara Falls IAP ARS

25 minutes




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Sincerely,



Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

The Honorable Daniel Patrick Moynihan  
United States Senate  
Washington, D.C. 20510

Please refer to this number  
when responding 950515-23

Dear Pat:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Niagara Falls IAP ARS for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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The total time allocated for military installations affected in the State of New York is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Niagara Falls IAP ARS

25 minutes

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Alan J. Dixon  
Chairman

Enclosures

# DRAFT

## SCHEDULE FOR REGIONAL HEARING

### BOSTON, MASSACHUSETTS

June 3, 1995

8:30-8:40 a.m.	Opening remarks	
8:40-9:40 a.m.	Maine	60 minutes
9:40-9:45 a.m.	break	
9:45-10:05 a.m.	Public comment: Maine	
10:05-10:15 a.m.	break	
10:15-12:00 p.m.	Pennsylvania	105 minutes
12:00-12:05 p.m.	break	
12:05-12:30 p.m.	New York	25 minutes
12:30-12:35 p.m.	break	
12:35-1:09 p.m.	Public comment: Pennsylvania, New York	

(AS OF 5/15/95)

# DRAFT

# DRAFT

## SCHEDULE FOR REGIONAL HEARING

### CHICAGO, ILLINOIS

May 31, 1995

9:00-9:10 a.m.	Opening remarks	
9:10-9:35 a.m.	Illinois	25 minutes
9:35-9:40 a.m.	break	
9:40-10:05 a.m.	Wisconsin	25 minutes
10:05-10:10 a.m.	break	
10:10-10:35 a.m.	Minnesota	25 minutes
10:35-10:40 a.m.	break	
10:40-11:05 a.m.	Ohio	25 minutes
11:05-11:10 a.m.	break	
11:10-11:50 a.m.	Public comment: Illinois, Wisconsin, Minnesota, Ohio	
11:50-12:00 p.m.	break	
12:00-1:00 p.m.	North Dakota	60 minutes
1:00-1:05 p.m.	break	
1:05-1:21 p.m.	Public comment: North Dakota	

(AS OF 5/15/95)

# DRAFT

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950515-24

FROM: <u>DIXON</u>	TO: <u>VARIOUS</u>
TITLE: <u>CHAIRMAN</u>	TITLE:
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>CHICAGO REGIONAL HEARING</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

INVITATION FOR MAY 31 REGIONAL HEARING TO BE HELD IN CHICAGO; SENT TO DELEGATIONS FROM ILLINOIS; MINNESOTA, WISCONSIN ~~AND~~ OHIO AND NORTH DAKOTA.

Due Date:	Routing Date: <u>950515</u>	Date Originated: <u>950515</u>	Mail Date: <u>950515</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

95C515-24

The Honorable Jim Edgar  
Governor, State of Illinois  
Room 207, State House  
Springfield, Illinois 62706

Dear Governor Edgar:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study O'Hare International Airport Air Force Reserve Station for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Illinois is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

O'Hare IAP ARS


25 minutes

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Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures





**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Paul Simon  
United States Senate  
Washington, D.C. 20510

950515-24

Dear Senator Simon:

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Sincerely,



Alan J. Dixon  
Chairman

Enclosures



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 15, 1995

The Honorable Carol Moseley-Braun  
United States Senate  
Washington, D.C. 20510

95C515-24

Dear Senator Moseley-Braun:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study O'Hare International Airport Air Force Reserve Station for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Illinois is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

O'Hare IAP ARS


25 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Henry J. Hyde  
United States House of Representatives  
Washington, D.C. 20515

Page 1 of 1  
950515-24

Dear Representative Hyde:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study O'Hare International Airport Air Force Reserve Station for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Illinois is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

O'Hare IAP ARS


25 minutes

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Sincerely,



Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Tommy G. Thompson  
Governor, State of Wisconsin  
State Capitol  
P.O. Box 7863  
Madison, Wisconsin 53707-7863

RECEIVED TO THE DIRECTOR  
GENERAL INVESTIGATION 950515-24

Dear Governor Thompson:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study General Mitchell IAP Air Force Reserve Station for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Wisconsin is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

General Mitchell IAP ARS

25 minutes

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Sincerely,

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Alan J. Dixon  
Chairman

Enclosures





DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Herbert H. Kohl  
United States Senate  
Washington, D.C. 20510

FILED IN THE OFFICE OF THE SECRETARY OF DEFENSE  
WITH CORRESPONDING 950515-24

Dear Senator Kohl:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study General Mitchell IAP Air Force Reserve Station for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Wisconsin is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

General Mitchell IAP ARS


25 minutes

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Sincerely,



Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Russ Feingold  
United States Senate  
Washington, D.C. 20510

RECEIVED THE NUMBER  
DATE 5/15/95 950515-24

Dear Senator Feingold:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study General Mitchell IAP Air Force Reserve Station for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

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General Mitchell IAP ARS

25 minutes

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Gerald D. Kleczka  
United States House of Representatives  
Washington, D.C. 20515

Forwarded to the Senator  
when responding 950515-24

Dear Representative Kleczka:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study General Mitchell IAP Air Force Reserve Station for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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General Mitchell IAP ARS

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Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Thomas Barrett  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number  
when responding 950515-24

Dear Representative Barrett:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study General Mitchell IAP Air Force Reserve Station for possible closure or realignment. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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25 minutes

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Sincerely,



Alan J. Dixon  
Chairman

Enclosures





**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable George V. Voinovich  
Governor, State of Ohio  
Vern Riffe Center  
77 South High Street, 30th Floor  
Columbus, Ohio 43215

Please refer to this number  
when responding 950515-24

Dear Governor Voinovich:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Youngstown-Warren MPT Air Force Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Ohio is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Youngstown-Warren MPT ARS

25 minutes

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Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

please refer to this number  
in responding 950515-24

The Honorable John Glenn  
United States Senate  
Washington, D.C. 20510

Dear Senator Glenn:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Youngstown-Warren MPT Air Force Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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The total time allocated for military installations affected in the State of Ohio is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Youngstown-Warren MPT ARS


25 minutes

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Sincerely,



Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

950515-24

The Honorable Rod Grams  
United States Senate  
Washington, D.C. 20510

Dear Senator Grams :

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Minneapolis-St. Paul IAP Air Force Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Minnesota is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Minneapolis-St. Paul IAP ARS


25 minutes

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Sincerely,



Alan J. Dixon  
Chairman

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**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Martin Olav Sabo  
United States House of Representatives  
Washington, D.C. 20515

950515-24

Dear Representative Sabo:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Minneapolis-St. Paul IAP Air Force Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Minneapolis-St. Paul IAP ARS

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Alan J. Dixon  
Chairman

Enclosures





DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Mike DeWine  
United States House of Representatives  
Washington, D.C. 20515

950515-24

Dear Representative DeWine:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Youngstown-Warren MPT Air Force Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

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Youngstown-Warren MPT ARS

25 minutes

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Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable James A. Traficant, Jr.  
United States House of Representatives  
Washington, D.C. 20515

Form 100  
Date of mailing: 950515-24

Dear Representative Traficant:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Youngstown-Warren MPT Air Force Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Ohio is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Youngstown-Warren MPT ARS

25 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized and cursive.

Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

950515-24

The Honorable Edward Schafer  
Governor's Office  
State Capitol  
600 East Boulevard Avenue  
Bismark, North Dakota 58505-0001

Dear Governor Schafer:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to further study Grand Forks AFB for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Wisconsin, Minnesota, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of North Dakota is 60 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Grand Forks AFB


60 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Kent Conrad  
United States Senate  
Washington, D.C. 20510

RECEIVED  
MAY 16 1995  
95C515-24

Dear Kent:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to further study Grand Forks AFB for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Wisconsin, Minnesota, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of North Dakota is 60 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Grand Forks AFB


60 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon  
Chairman

Enclosures





DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Earl Pomeroy  
United States House of Representatives  
Washington, D.C. 20515

Please refer to this number

when responding 950515-24

Dear Representative Pomeroy:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to further study Grand Forks AFB for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Wisconsin, Minnesota, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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Grand Forks AFB

60 minutes

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon  
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Byron L. Dorgan  
United States Senate  
Washington, D.C. 20510

Please refer to this number  
when responding 950515-24

Dear Byron:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to further study Grand Forks AFB for possible further realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Wisconsin, Minnesota, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of North Dakota is 60 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Grand Forks AFB

60 minutes

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Arne H. Carlson  
Governor, State of Minnesota  
130 State Capitol  
St. Paul, Minnesota 55155

Please refer to this number  
when responding 950515-24

Dear Governor Carlson:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Minneapolis-St. Paul IAP Air Force Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Minnesota is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Minneapolis-St. Paul IAP ARS

25 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

Once again, the Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list including the full name and title of those presenting testimony and indicating the time allotted to each witness should be submitted to the Commission no later than five working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

The Honorable Paul Wellstone  
United States Senate  
Washington, D.C. 20510

Please refer to this number  
when responding 950515-24

Dear Senator Wellstone:

The Defense Base Closure and Realignment Commission is charged with an independent review of the Secretary of Defense's list of military bases recommended for closure or realignment. As you may know, on Wednesday, May 10, the Commission decided to study Minneapolis-St. Paul IAP Air Force Reserve Station for possible realignment or closure. A formal decision to recommend a closure or realignment will take place in late June.

I am writing to inform you of the Commission's plans during the next few weeks as we continue our examination of United States military installations. The Commission will hold a regional hearing in Chicago, Illinois, on May 31, 1995. The hearing will begin at 9:00 AM, and will include presentations from military installations affected in the states of Illinois, Minnesota, Wisconsin, Ohio and North Dakota. The location of the hearing has yet to be determined. You will be contacted with further details as soon as they become available. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Minnesota is 25 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Minneapolis-St. Paul IAP ARS

25 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon  
Chairman

Enclosures



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

**EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #** 950516-1

<b>FROM:</b> KIM, JAY	<b>TO:</b> DIXON
<b>TITLE:</b> REP. (CA)	<b>TITLE:</b> CHAIRMAN
<b>ORGANIZATION:</b> U.S. CONGRESS	<b>ORGANIZATION:</b> DBCRC
<b>INSTALLATION (s) DISCUSSED:</b> MARCH AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓛ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

LETTER OF SUPPORT FOR MOVING MARINE UNITS FROM EL TORO & TUSTIN TO MARCH AFB.

Due Date: 950518	Routing Date: 950516	Date Originated: 950511	Mail Date:
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**JAY KIM**

41ST DISTRICT, CALIFORNIA

REPUBLICAN WHIP  
SOPHOMORE CLASS

COMMITTEE ON TRANSPORTATION  
AND INFRASTRUCTURE  
SUBCOMMITTEES:  
AVIATION  
RAILROADS  
SURFACE TRANSPORTATION

COMMITTEE ON  
INTERNATIONAL RELATIONS



**Congress of the United States**  
**House of Representatives**

435 CANNON BUILDING  
WASHINGTON, DC 20515-0541  
202-225-3201

1131 WEST 6TH STREET  
SUITE 160A  
ONTARIO, CA 91762  
909-988-1055

18200 YORBA LINDA BLVD.  
SUITE 203A  
YORBA LINDA, CA 92686  
714-572-8574

May 11, 1995

Please refer to this number  
when responding 950516-1

Mr. Alan Dixon  
Chairman  
Base Realignment and Closure Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Dear Chairman Dixon:

I would like to follow up on the letter you received from my colleague Representative Ken Calvert regarding the redirection of Marine units from the closures of El Toro and Tustin Marine bases to March AFB.

I believe that in terms of operational readiness and cost, the redirection of these Marine units to March AFB would be the appropriate course of action. The facilities at March AFB are superior and the neighboring communities, some of which are in the Congressional district I represent, welcome the transfer of these Marine forces.

Given the need to downsize our Armed Forces in the most cost effective manner, I believe that March AFB would be an excellent location for these units to maximize efficiency while saving federal dollars. To that end, I would hope that the BRAC carefully consider this issue during its review process.

Sincerely,

  
JAY KIM  
Member of Congress

JK:mp



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

File number  
950516-121

May 19, 1995

The Honorable Jay Kim  
United States House of Representatives  
Washington, D.C. 20515

Dear Representative Kim:

Thank you for your letter expressing support for a redirect of certain Marine rotary wing units from Marine Corps Air Station El Toro and Marine Corps Air Station Tustin to March Air Force Base. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations.

I look forward to working with you. Please do not hesitate to contact me if I may be of additional assistance as we go through this difficult and challenging process.

Sincerely,

Alan J. Dixon  
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950516-2

FROM: BORDONARO, Tom J.	TO: DIXON
TITLE: ASSEMBLYMAN	TITLE: CHAIRMAN
ORGANIZATION: CALIFORNIA LEGISLATURE	ORGANIZATION: DBRC
INSTALLATION (S) DISCUSSED: FORT HUNTER LIGGETT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA ✓	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS ✓	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA ✓	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓟ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓟ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:  
 LETTER OF SUPPORT FOR ARMY TEST AND EXPERIMENTATION CENTER AT FORT HUNTER LIGGETT.

Due Date: 950518	Routing Date: 950516	Date Originated: 950427	Mail Date:
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STATE CAPITOL  
P.O. BOX 942849  
SACRAMENTO, CA 94249-0001  
(916) 445-7795  
FAX: (916) 324-5510  
  
DISTRICT OFFICE  
1060 PALM STREET  
SAN LUIS OBISPO, CA 93401  
(805) 549-3381  
FAX: (805) 549-3400

# Assembly California Legislature

**TOM J. BORDONARO, JR.**  
ASSEMBLYMAN, THIRTY-THIRD DISTRICT

COMMITTEES:  
AGRICULTURE  
GOVERNMENTAL ORGANIZATION  
HIGHER EDUCATION  
HUMAN SERVICES



Please refer to this number  
when responding 950516-2

April 27, 1995

The Honorable Alan J. Dixon, Chairman  
Base Realignment and Closure Commission  
1700 North Moore St.  
Suite 1425  
Arlington, Va 22209

Dear Chairman:

The reason that I am writing to you today is on behalf of the United States Army Test and Experimentation Center (TEC) at Fort Hunter Liggett, California.

I fully understand that the military forces of the United States are downsizing and consolidating. This does not mean, however, that we should compromise our ability to attain full military readiness. As the United States scales back, it needs to assure that it can still conduct training and testing across a broad spectrum of needs and scenarios.

Since this nation cannot safely predict that all our future conflicts will be in desert regions, and that the equipment used in these conflicts will not need to be fully tested, the closing of the TEC at Ft. Hunter Liggett in favor of Ft. Bliss, Texas compromises national readiness. An objective evaluation based upon military utility must be made.

The terrain at Ft. Hunter Liggett enables U.S. Army personnel to train for conflicts in mountainous areas, open valleys, lake & river areas, and forested hill areas. Training and testing at Ft. Bliss, Texas means that we cross our fingers and hope all future conflicts take place in mountainous metropolitan areas of the Middle East or the Sahara Desert. This is bad policy and compromises the readiness of our military forces.

In order to fully prepare our troops for possible combat situations a full simulation must be possible. The question is, can Ft. Bliss provide this given its restricted air space and the Army stopping for the school bus on the interstate. Ft. Hunter Liggett can be closed for experimentation and has full control of its air space.

Military readiness is not the only reason to keep the base open. Testing and implementing new technology continues to be a vital part of military readiness. In this day and age of smart bombs and other laser-guided technologies. Ft. Hunter Liggett has the only laser-safe bowl for non eye-safe laser testing. As technology advances at breakneck speeds it is all the more important that the United States retains its ability to thoroughly test and develop on its own terms, unrestrained by interference from outside factors.

In conclusion, the government may be trying to save dollars and cents, but the cost of military unpreparedness to the United States is immeasurable. National security must be a top priority. The iron curtain may have fallen, but if anything the world is now a more unstable place that constantly threatens to erupt in violence. The United States of America must be ready and willing to respond in defense of our national interest, at a moments notice, to any trouble spot on the globe. Anything less sells the American people short.

Sincerely,

A handwritten signature in cursive script, appearing to read "Tom J. Bordonaro, Jr.", written in dark ink.

TOM J. BORDONARO, JR.

TJB:dw



**THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**

1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

Please refer to this number  
when responding 950516-2R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 17, 1995

The Honorable Tom J. Bordonaro, Jr.  
Assemblyman, Thirty-third District  
State Capitol, P.O. Box 942849  
Sacramento, California 94249-0001

Dear Assemblyman Bordonaro:

Thank you for your letter expressing your concerns about the Department of Defense's recommendation on the Test and Evaluation Center at Fort Hunter Liggett, California. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations on Fort Hunter Liggett.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,

Alan J. Dixon  
Chairman

AJD:cw





EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950516-3

FROM: MCCAIN, JOHN	TO: LYLES, DAVID
TITLE: SEN. (AZ)	TITLE: STAFF DIRECTOR
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN				COMMISSION MEMBERS			
	FYI	ACTION	INIT		FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

**TYPE OF ACTION REQUIRED**

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING COPY OF HIS STATEMENT WHEN HE WAS INTRODUCING THE BASE TRANSITION ACCELERATION ACT.

Due Date:	Routing Date: 950516	Date Originated: 950512	Mail Date:
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STATEMENT OF SENATOR JOHN MCCAIN (R-AZ)  
INTRODUCING THE  
BASE TRANSITION ACCELERATION ACT  
May 12, 1995

Mr. President, today I am introducing legislation that will finally ensure that fairness and discipline are exercised during the conveyance and land transfer portion of the 1995 BRAC round. The Base Transition Acceleration Act will do three things: eliminate the ability of special interests, under the existing process, to impose endless delays and reap unfair benefits; appropriately place control of the redevelopment process in the hands of the communities affected by the BRAC; and speed the economic recovery of those communities adversely impacted by the closing of a military installation in their midst.

Mr. President, the end of the cold war provided a unique opportunity for this nation to safely down-size our armed forces. Doing so required the execution of a two-phase plan; first, reduce the numbers of military personnel; and then, slash infrastructure to a level appropriate for the new size of the force. Towards that end, since 1985 we have reduced our military force structure by nearly 40 percent. Infrastructure, however, has been trimmed by only about 15 percent.

We asked the services to reduce their numbers; they succeeded. We attempted to create an apolitical mechanism through which excess infrastructure might be designated for closure; we failed, failed for two reasons -- government red tape and interference from special interest groups.

Since 1988, a new federal bureaucracy has grown up around the base closure process. Interagency squabbles and turf battles among DOD, EPA, Interior, HHS, GSA, and many other entities have caused excessive delays in federal screening, issuance of conflicting and unhelpful regulations, and inordinately intrusive review of redevelopment proposals. The result has been increased costs to the federal government and communities alike--including costs to DOD to maintain idle military facilities in caretaker status.

The Base Transition Acceleration Act legislation eliminates this excessive federal regulation. The legislation strictly limits the time-frame for federal property screening and empowers a single agency, DOD, to quickly and effectively manage the process. At the same time, it removes the Federal Government from the process of formulating redevelopment plans and places that responsibility within the purview of the communities themselves.

Unfortunately, the problems associated with the BRAC process are not limited to those created between the Federal Agencies.

Each additional hand that enters the process brings further complication and added time. With every new round of the BRAC, more new hands enter the process. A cottage industry of consultants has evolved and flourished since 1988 when the first round of base closures were ordered. Special interests are inserting themselves with increasing frequency into the military property disposal process.

Each of these competing interests has sought the assistance of their elected representatives or their sponsor agency, and in most cases received it. The result should come as a surprise to no one; this ostensibly apolitical process has become excessively politicized. This proposed legislation takes great strides to correct this problem and to restore fairness to the community redevelopment process.

Over the past year or so, I, along with most other Members of the Senate, have talked extensively with constituents who are deeply troubled by the current round of base closing deliberations. Their anxiety is certainly not difficult to understand. The reasons for their concern are, however, dramatically different from those expressed in earlier rounds.

During the first three rounds, community concerns tended to center around the simple question of whether a base in their community would be ordered closed. This time, the issues are far more complex. Not only do our constituents ask whether the base will close, they now ask other, more difficult questions. They want to know how to avoid a prolonged transition period. They want to know whether to hire consultants. They want to know how to handle special interest groups. They want to know how to deal with the bloated base closure bureaucracy. Most of all, they want to know when they will be able to get their lives back on track.

These questions represent valid concerns -- concerns based in horrific example after horrific example of costly and lengthy legal and political battles among federal, state, and local governments, special interest groups, and community members.

Mr. President, the simple fact remains -- until a reuse decision is made and property is conveyed to the new owners for redevelopment, the affected community suffers economically and emotionally.

This legislation is simple and straightforward. It will significantly reduce the need for communities to employ expensive consulting firms because it will eliminate the red-tape of excessive regulations for closing military bases. It will allow DOD to quickly realize the savings from relinquishing excess military infrastructure. And most importantly, it will relieve the economic stress on local communities and allow them to quickly redevelop these former bases in the manner best suited to the community's needs.

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*John McCain* S.L.C.

104TH CONGRESS  
1ST SESSION

**S.** \_\_\_\_\_

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IN THE SENATE OF THE UNITED STATES

Mr. MCCAIN introduced the following bill; which was read twice and referred to the Committee on \_\_\_\_\_

---

**A BILL**

To amend the Defense Base Closure and Realignment Act of 1990 in order to revise the process for disposal of property located at installations closed under that Act pursuant to the 1995 base closure round.

1 *Be it enacted by the Senate and House of Representa-*  
2 *tives of the United States of America in Congress assembled,*

3 **SECTION 1. SHORT TITLE.**

4 This Act may be cited as the "Base Transition Accel-  
5 eration Act of 1995".

6 **SEC. 2. REVISION OF DISPOSAL PROCESS.**

7 Section 2905(b) of the Defense Base Closure and Re-  
8 alignment Act of 1990 (part A of title XXIX of Public  
9 Law 101-510; 10 U.S.C. 2687 note) is amended---

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S.L.C.

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1 (1) by redesignating paragraph (8) as para-  
2 graph (9); and

3 (2) by inserting after paragraph (7) the follow-  
4 ing new paragraph (8):

5 “(8)(A) Except as provided in paragraphs (1) and (9)  
6 and notwithstanding any other provision of law, the dis-  
7 posal of buildings and property located at installations ap-  
8 proved for closure under this part after January 1, 1995,  
9 shall be governed by the provisions of this paragraph. No  
10 individual, group, or other entity (other than a department  
11 or agency of the Federal Government acting solely on be-  
12 half of such department or agency) may seek the use, by  
13 transfer or otherwise, of buildings and property at instal-  
14 lations covered by this paragraph except through the rede-  
15 velopment plans for such installations under this para-  
16 graph.

17 “(B)(i) The Secretary shall take such actions as the  
18 Secretary determines necessary to ensure that final deter-  
19 minations regarding whether another department or agen-  
20 cy of the Federal Government has identified a use for any  
21 portion of an installation covered by this paragraph, or  
22 will accept transfer of any portion of such an installation,  
23 are completed not later than 60 days after the date of  
24 approval of closure of the installation.

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1       “(ii) Upon the completion of the determinations re-  
2 ferred to in clause (i) with respect to an installation, the  
3 Secretary shall publish the results of the determinations  
4 in the Federal Register. In publishing such results, the  
5 Secretary shall clearly identify the buildings and property  
6 at the installation for which another department or agency  
7 has identified a use or of which another department or  
8 agency will accept transfer.

9       “(C)(i) Not later than 180 days after the date of  
10 completion of determinations with respect to an installa-  
11 tion under subparagraph (B), the redevelopment authority  
12 for the installation shall prepare and submit to the Sec-  
13 retary a redevelopment plan for the installation. The rede-  
14 velopment plan shall address the buildings and property  
15 of the installation that are not identified by the Secretary  
16 under the second sentence of subparagraph (B)(ii).

17       “(ii)(I) Notwithstanding section 2910(9), the redevel-  
18 opment authority for an installation covered by this para-  
19 graph shall consist of any State and local governments and  
20 tribal governments affected by the closure of the installa-  
21 tion and any United States citizens, or groups of such citi-  
22 zens, residing in a community in the vicinity of the instal-  
23 lation, which governments and citizens are recognized by  
24 the Secretary as the redevelopment authority for purposes  
25 of this paragraph.

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1       “(II) The chief executive officer of the State in which  
2 an installation covered by this paragraph is located may  
3 resolve any disputes among citizens or groups of citizens  
4 as to the individuals and groups constituting the redevelop-  
5 opment authority for the installation.

6       “(D)(i) Not later than 60 days after the date of the  
7 submittal of a redevelopment plan under subparagraph  
8 (C), the Secretary shall—

9           “(I) review the plan for purposes of determin-  
10       ing whether to accept or reject the plan; and

11           “(II) accept or reject the plan.

12       “(ii) The Secretary shall notify the redevelopment au-  
13 thority concerned of the acceptance or rejection of a plan  
14 by the Secretary under clause (i). If the Secretary rejects  
15 the plan, the Secretary shall set forth in the notice the  
16 reasons for rejecting the plan.

17       “(E) If the Secretary rejects a redevelopment plan  
18 under subparagraph (D)(i)(II), the redevelopment author-  
19 ity concerned may prepare and submit to the Secretary  
20 a revised redevelopment plan for the installation con-  
21 cerned. The redevelopment authority shall submit a re-  
22 vised redevelopment plan under this subparagraph, if at  
23 all, not later than 90 days after the date on which the  
24 Secretary notifies the redevelopment authority of the re-

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1 jection of the plan concerned by the Secretary under sub-  
2 paragraph (D).

3 “(F)(i) Not later than 30 days after the date of the  
4 submittal of a revised redevelopment plan under subpara-  
5 graph (E), the Secretary shall—

6 “(I) review the plan for purposes of determin-  
7 ing whether to accept or reject the plan; and

8 “(II) accept or reject the plan.

9 “(ii) The Secretary shall notify the redevelopment au-  
10 thority concerned of the acceptance or rejection of a plan  
11 by the Secretary under clause (i).

12 “(G)(i) The Secretary shall dispose of buildings and  
13 property at an installation covered by this paragraph—

14 “(I) in the case of buildings or property for  
15 which another Federal department or agency has  
16 identified a use or of which another Federal depart-  
17 ment or agency has requested transfer under sub-  
18 paragraph (B), by transfer or other appropriate  
19 means of disposal of such buildings or property to  
20 the department or agency; and

21 “(II) in the case of buildings or property cov-  
22 ered by the provisions of a redevelopment plan ap-  
23 proved by the Secretary under this paragraph, in ac-  
24 cordance with the provisions of the redevelopment  
25 plan.



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1       “(ii) The provisions of section 120(h) of the Com-  
2 prehensive Environmental Response, Compensation, and  
3 Liability Act of 1980 (42 U.S.C. 9620(h)) shall apply to  
4 any transfer of real property under this paragraph.

5       “(H) The Secretary may, in consultation with the re-  
6 development authority concerned, postpone or extend any  
7 deadline provided for under this paragraph in the case of  
8 an installation covered by this paragraph for such period  
9 as the Secretary determines appropriate if the Secretary  
10 determines that such postponement is in the best interests  
11 of the communities affected by the closure of the installa-  
12 tion.”.

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950516-4

FROM: CIRILLO, FRANK	TO: BLUME, JAY
TITLE: AF TEAM LEADER	TITLE: SPECIAL ASSISTANT
ORGANIZATION: DBCRC	ORGANIZATION: HEADQUARTERS USAF
INSTALLATION (S) DISCUSSED: MINNEAPOLIS ARS, MOFFETT FEDERAL AIRFIELD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING 2 COBRA RUNS:  
 1) CLOSURE OF MINNEAPOLIS ARS  
 2) MODIFY RUN OF CLOSURE FOR MOFFETT FEDERAL AIRFIELD AND RELOCATION TO MCLELLAN

Due Date:	Routing Date: 950516	Date Originated: 950515	Mail Date: 950516
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

File copy letter to this number  
which is 950516-4

Major General Jay Blume (ATTN: Lt. Col. Mary Tripp)  
Special Assistant to the Chief of Staff  
for Base Realignment and Transition  
Headquarters USAF  
1670 Air Force Pentagon  
Washington, D.C. 20330-1670

Dear General Blume:

Please provide focused COBRA runs for following 2 scenarios:

- (1) Closure of Minneapolis-St. Paul IAP Air Reserve Station, including deactivation of the unit and distribution of its aircraft to Dobbins ARB and Peterson AFB. Other receiver bases may be used, if appropriate.
- (2) Modify COBRA run on closure of Moffett Federal Airfield AGS and relocation of unit to McClellan AFB by excluding personnel and base operating support costs which would be passed on to NASA/Ames Research Center, as it will continue to operate Moffett Federal Airfield. Specific costs, as provided by NASA/Ames-Research Center, are attached.

In order to assist the Commission, I would appreciate the data no later than June 1. If you have any questions regarding this request, please contact Craig Hall at 703/696-0504. Thank you for your assistance in this matter.

Sincerely,

Francis A. Cirillo Jr., PE  
Air Force Team Leader

Attachment



# Base Operational Support Impact of 129th Rescue Group Relocation on NASA

(\$K)

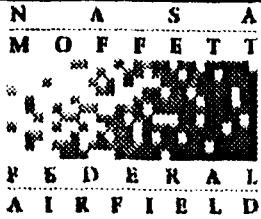
	Cost to CANG	NASA Cost to Replace	Increase
<b>BOS Labor Provided by CANG</b>			
Fire Protection (Includes vehicle maint)	1,748	2,520	772
Air Traffic Control	650	1,105	455
Security	680	770	90
Totals	3,078	4,395	1,317
<b>CANG BOS Cost Contribution</b>		1,460	<u>1,460</u>
<b>Total Cost Impact on NASA*</b>			2,777

Costs shown are for labor only, therefore they do not include supply or equipment costs  
 Replacement costs higher than CANG costs due to contract vice government performance  
 NASA not permitted State employees  
 Increase in NASA civil service complement not permitted

\* Shared by DOD Resident Agencies

*Gas Cont*

*415/104-0913*



# Duplication of Effort Created by 129th Rescue Group Relocation to McClellan Air Force Base

<u>Function</u>	(WorkYears)			
	<u>Current</u>	<u>To McClellan</u>	<u>Replace</u>	<u>Increase</u>
Fire Protection				
State Employees	36	0	40	4
Civil Servants	4	0	0	-4
Fire Vehicle Maintenance	2	0	2	0
Air Traffic Control	13	0	13	0
Security	17	17	14	<u>14</u>
Net Increase in Workyears				14
Cost to Government of Increase in Workyears				770
Increased Cost to Government of Fire & ATC Workyears				<u>1,227</u>
Total increase in "Cost to Government"				<u>\$1,997K</u>



## **Issues/Questions Raised by General Moorman's Letter Regarding the 129th Rescue Group**

**General Moorman's assumption that NASA may retain State employee positions is incorrect**

**General Moorman's assumption that NASA may retain Guard CS positions is incorrect.**

**The Air Guard contribution to Moffett BOS costs is \$1,460K, not \$450K**

**NASA does reimburse CANG for Security workyears**

**Air Guard does not pay "Joint Use Airfield Management Fees" They pay their share of BOS**

**Air Guard facilities at Moffett Federal Airfield significantly exceed BRAC assumptions**



Attachment 1 to HQ USAF/CV Letter March 16, 1995 to Honorable Anna Esboo (Signed by General Thomas S. Moorman, Jr. Vice Chief of Staff)

The BOS Impact on NASA

11 129th Rescue Group leaves

Moffett Federal Airfield Air Guard Station

Category	Number of Employees	Cost (\$K)							
Fire Fighters	4	188.1							
-4 Title V Civil Service Positions	36	1470.1							
-36 State Employees									
Security									
-17 Enlisted Active Duty	17	680.9							
Air Traffic Control									
-13 Title V Employees	13	650							
Vehicle Maintenance									
-2 Fire vehicle maintenance techs	2	91.5							
Joint Share of Amd Mgt Fee		450							
<b>TOTAL COST</b>		<b>3528.6</b>							
Reimbursed by NASA		2397.9							
Total Cost to ANG less Reimbursement from NASA		1130.7							



With GG's analysis added in	Number of	Cost (\$K)	Avg \$/WY	Cost (\$K)	Avg Actual	CANG Reimb	Avg \$/WY	Replace For ARC to	Estimated Cost	Category
Fire Protection	4	186	47							
-4 Title V Civil Service Positions	36	1,470	41							
-36 State Employees	2	92	46							
-2 Fire vehicle maintenance techs				1,748	42	1,748	56	3,500		Contract with City
Security	17	681	40	681	880	880	51	920		14 wklys @ 55K+150K ops
-17 Enlisted Active Duty										
Air Traffic Control	13	650	50	650	1,068	1,068	82	1,205		13 wklys @ 85K+100K ops
-13 Title V Employees				450	1,460	1,460				
Joint Share of Aftd Mgt Fee				3,529	4,539	4,539	0	7,085		Total NASA Cost to Replace
TOTAL COST				2,398	4,982	4,982		4,982		Current Cost to NASA
Reimbursed by NASA..										
Total Cost to ANG less				1,131	-443	4,982		2,103		Net Increase Cost to NASA
Reimbursement from NASA										
** reimbursed by NASA includes										
Civil Service Fire Fighters	186.1									
State Employee Fire Fighters	1470.1									
Active Duty Security Guards	0									
Air Traffic Controllers	650									
Vehicle Maintenance Techs	91.5									
Issues	2397.7									
1. Is it possible General Moorman's NASA reimbursement figures are intended to exclude amounts paid by other RAs										
2. General Moorman appears to be assuming NASA has the choice of retaining the 36 CANG firefighters if we're willing to pay for them. Is that true?										
3. What is being suggested by 'grandfathered' Title V (GS) positions? Will the Guard keep them on their own roles until the incumbents retire?										
4. If General Moorman's work year costs are correct, the Guard is charging NASA way too much money										
5. General Moorman appears to be assuming NASA can 'retain' the 13 Air Traffic Controller positions currently belonging to the CANG. I believe that's not true										
6. The Air Guard's share of cost sharing pools is \$1,460, not \$450										
7. 'Joint Use Airfield management fees' seems very pejorative and misleading. These costs are CANG's fair share of actual BOS costs. Not some additional management fee.										

Cost to Government Issues	Current	to McClellan	Lost	Replaced @ ARC	Net Change
Duplication of effort					
Fire Protection					
State Employee (SSC)	36	0	36	40	4
Civil Service	4		0	0	-4
Vehicle Maint (SSC)	2	0	2	2	0
Security					
Enlisted Active Duty Guards	17	17	0	14	14
Air Traffic Control					
Civil Service Controllers	13	0	13	13	0
<b>Net Increase in Government Work Years</b>					<b>14</b>
<b>Increased Cost to Government due to Work Years</b>					<b>\$770,000</b>

CANG Impact on NASA (Rev1)

CANG 129th Rescue Group Claimed Reimbursement vs Actual reimbursement			
Category	Number of Employees	CANG Claimed	FY-95 Reimb
		Cost (\$K)	to CANG (\$K)
<b>Fire Protection</b>			
Title V Civil Service Positions	4	186	
State Employees	36	1,470	
Fire vehicle maintenance techs	2	92	
Total fire protection labor		1,748	2,462
Fire Protection non-labor cost			512
			2,974
<b>Security</b>			
Enlisted Active Duty	17	681	797
Security non-labor cost			64
Total Security Cost		681	860
<b>Air Traffic Control</b>			
Title V Employees	13	650	847
ATC non Labor Cost			221
Total ATC Cost			1,068
Joint Share of Afd Mgt Fee		450	1,460
<b>TOTAL COST</b>		<b>3,529</b>	<b>5,788</b> ***
Reimbursed by NASA**		2,398	4,902
<b>Total Cost to CANG less Reimbursement from NASA</b>		<b>1,131</b>	<b>884</b>
<b>**GEN Moorman's Claim includes</b>		<b>***Includes GEN Moorman's labor costs plus 129th non-labor cost figures</b>	
Civil Service Fire Fighters	186.1		
State Employee Fire Fighters	1470.1		
Active Duty Security Guards	0		
Air Traffic Controllers	650		
Vehicle Maintenance Techs	91.5		
	2397.7		

**Airfield Operations Shared Pool Cost Estimate 9/1/93**

Function	CANG			Total Cost
	Labor/ops	Equipment	ARC Perf	
<b>Air Traffic Control</b>				
Labor for 16 hours / 365 Days	847			847
ATC Equipment		180		180
Vehicles		8		8
Training/Certifications	11			11
Travel	10			10
Expendables	12			12
Fees (\$105.00 per year)	0			0
Facilities Ops (Supplied by NASA)	0			0
<b>Total Air Traffic Control Costs</b>	<b>880</b>	<b>188</b>	<b>0</b>	<b>1,068</b>
<b>Crash Fire Rescue (CANG Estimate)</b>				
Labor for 24 hours / 365 days	1,150			1,150
Fire Suppression Equipment		108		108
Vehicles		157		157
Training/certifications	15			15
Travel	6			6
Expendables: Ofc supplies, Postage, Communications, etc.	10			10
Fees, Licenses (\$325.00 per year)	0			0
Facilities Janitorial, Maint/Upgrades/Phones	15			15
<b>Total Crash Fire Rescue Costs</b>	<b>1,196</b>	<b>265</b>	<b>0</b>	<b>1,461</b>
<b>Airfield Security/Law Enforcement (CANG Performs Security 2 patrols)</b>				
Labor 2 patrols, 24 hrs / 365 days	797			797
Airfield Security - Equipment		8		8
Vehicles		26		26
Training/Certifications	7			7
Travel	1			1
Expendables	3			3
Fees, Licences (\$155.00 per year)	0			0
Facilities	19			19
<b>Total Airfield Security Costs</b>	<b>827</b>	<b>34</b>	<b>0</b>	<b>861</b>
<b>Airfield Maintenance</b>				
Field & Lighting inspection, runway sweeping, relamping			200	200
Painting/ Rubber removal			90	90
Weed abatement/vegetation control			70	70
Storm Drain Maintenance			30	30
Pavement Maintenance			170	170
Overhead and minor repair materials/tools			114	114
<b>Total Airfield Maintenance Costs</b>			<b>674</b>	<b>674</b>

**Institutional Shared Pool Cost Estimate 9/1/93**

<u>Function</u>	<u>Labor/ops</u>	<u>Equipment</u>	<u>Total Cost</u>
<b>Structural Fire Protection Pool</b>			
	755		
Labor for 24 hours / 365 days	656		656
Fire Suppression Equipment		43	43
Vehicles		35	35
Training/certifications	8		8
Travel	3		3
Expendables: Ofc supplies, Postage, Communcations, etc.	4		4
Fees, Licenses (\$140.00 per year)	0		0
Facilities Janitorial, Maint/Upgrades/Phones	8		8
Fire Inspection Requirements not performed by CANG	50		50
<b>Total Structural Fire Protection Costs</b>	<b>728</b>	<b>78</b>	<b>805</b>
<b>Security/Emergency Services Pool</b>			
Lt Supervisor	145		145
Police Officer	295		295
Investigator	52		52
Security Officer	255		255
Dispatcher	143		143
Security Specialist	55		55
Admin Clerk	120		120
Locksmith	47		47
Emergency Coord /Specialist	55		55
Operations Planner	25		25
Other Direct Costs (need to separate out Equipment)	50		50
Overtime (Premium included)	132		132
Training	37		37
Contract Management	145		145
<b>Total Security Services Costs</b>	<b>1,556</b>	<b>0</b>	<b>1,556</b>
<b>Infrastructure Pool</b>			
<b>Infrastructure O &amp; M</b>			
Electric Grid	243		243
Water Svstem	101		101
Sanitary Sewer	81		81
Storm Drain Svstem	31		31
Gas Svstem	81		81
Compressed Air Svstem	20		20
Grounds	465		465
Roads	265		265
Trouble Calls	81		81
Minor repairs	140	0	140
O & M Management and Administration	88		88
Direct Utility Usage	60		60
Steam System portion of Infrastructure O&M	-22		-22
Airfield Portion of Infrastructure O&M	-66		-66
Facility Engineering	200		200
<b>Total Infrastructure O &amp; M Costs</b>	<b>1,768</b>	<b>0</b>	<b>1,768</b>

California Air National Guard									
Bldg #	Type	Weighting Factors			Description	Units In Sq.Ft		Annual ISP Cost (\$K)	Cost per Sq. ft.
		Inst/En	Fire	Sec		Office	Hangar/Str		
47	Admin	1.0	1.0	1.0	Hangar 3	43,159		124.2	\$2.88
47	Maint	1.0	0.9	0.5	Hangar 3		63,336	153.2	\$2.42
47	Hangar	0.5	0.9	0.5	Hangar 3		48,000	74.1	\$1.54
680	Admin	1.0	1.0	1.0	ANG Headquarters Building	18,564		53.4	\$2.88
681	Storage	0.5	0.9	0.5	Base Supply Equipment		30,720	47.4	\$1.54
682	Storage	1.0	0.9	0.5	Hazardous storage		796	1.2	\$1.54
683	Maint	1.0	0.9	0.5	Civil Engineering		9,180	22.2	\$2.42
684	Storage	0.5	0.9	0.5	AGE		2,500	3.9	\$1.54
684	Covered Pad	0.5	0.9	0.5	AGE		1,866	2.7	\$1.44
686	Maint	1.0	0.9	0.5	Parachute Survival Equip		11,155	27.0	\$2.42
1566	TRASH	1.0	0.9	0.5	Garage		6,000	9.3	\$1.54
	<b>Total</b>					<b>61,723</b>	<b>173,553</b>	<b>518.5</b>	



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

May 15, 1995

Please refer to this request  
what response 950516-4

Major General Jay Blume (ATTN: Lt. Col. Mary Tripp)  
Special Assistant to the Chief of Staff  
for Base Realignment and Transition  
Headquarters USAF  
1670 Air Force Pentagon  
Washington, D.C. 20330-1670

Dear General Blume:

Please provide focused COBRA runs for following 2 scenarios:

- (1) Closure of Minneapolis-St. Paul IAP Air Reserve Station, including deactivation of the unit and distribution of its aircraft to Dobbins ARB and Peterson AFB. Other receiver bases may be used, if appropriate. (MIN IAP)
- (2) Modify COBRA run on closure of Moffett Federal Airfield AGS and relocation of unit to McClellan AFB by excluding personnel and base operating support costs which would be passed on to NASA/Ames Research Center, as it will continue to operate Moffett Federal Airfield. Specific costs, as provided by NASA/Ames-Research Center, are attached.

In order to assist the Commission, I would appreciate the data no later than June 1. If you have any questions regarding this request, please contact Craig Hall at 703/696-0504. Thank you for your assistance in this matter.

Sincerely,

Francis A. Cirillo Jr., PE  
Air Force Team Leader

Attachment

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2  
 Data As Of 08:15 05/30/1995, Report Created 08:15 05/30/1995

Department : Air Force  
 Option Package : MPLS-ST PAUL FOCUSED  
 Scenario File : S:\COBRA\COMSISN\MIN14501.CBR  
 Std Fctrs File : S:\COBRA\COMSISN\LEVEL.SFF

Starting Year : 1996  
 Final Year : 1997  
 ROI Year : 1998 (1 Year)

NPV in 2015(\$K): -187,233  
 1-Time Cost(\$K): 14,432

Net Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	730	6,570	0	0	0	0	7,300	0
Person	0	-4,249	-10,075	-10,075	-10,075	-10,075	-44,548	-10,075
Overhd	411	-876	-4,295	-4,295	-4,295	-4,295	-17,644	-4,295
Moving	0	4,249	0	0	0	0	4,249	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>1,142</b>	<b>5,694</b>	<b>-14,370</b>	<b>-14,370</b>	<b>-14,370</b>	<b>-14,370</b>	<b>-50,643</b>	<b>-14,370</b>
	1996	1997	1998	1999	2000	2001	Total	
<b>POSITIONS ELIMINATED</b>								
Off	0	0	0	0	0	0	0	
Enl	0	0	0	0	0	0	0	
Civ	0	216	0	0	0	0	216	
TOT	0	216	0	0	0	0	216	
<b>POSITIONS REALIGNED</b>								
Off	0	0	0	0	0	0	0	
Enl	0	0	0	0	0	0	0	
Stu	0	0	0	0	0	0	0	
Civ	0	105	0	0	0	0	105	
TOT	0	105	0	0	0	0	105	

Summary:

-----  
 Close Reserve C-130 Mission MPLS-ST PAUL  
 Commission request: 950516-4, AF/RT: 510  
 Focused COBRA, without MILCON avoidance



Department : Air Force  
 Option Package : MPLS-ST PAUL FOCUSED  
 Scenario File : S:\COBRA\COMSISSN\MIN14501.CBR  
 Std Fctrs File : S:\COBRA\COMSISSN\LEVEL.SFF

Costs (\$K) Constant Dollars								
	1996	1997	1998	1999	2000	2001	Total	Beyond
	----	----	----	----	----	----	----	----
MilCon	730	6,570	0	0	0	0	7,300	0
Person	0	788	0	0	0	0	788	0
Overhd	411	3,012	1,439	1,439	1,439	1,439	9,179	1,439
Moving	0	4,249	0	0	0	0	4,249	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>1,142</b>	<b>14,619</b>	<b>1,439</b>	<b>1,439</b>	<b>1,439</b>	<b>1,439</b>	<b>21,516</b>	<b>1,439</b>

Savings (\$K) Constant Dollars								
	1996	1997	1998	1999	2000	2001	Total	Beyond
	----	----	----	----	----	----	----	----
MilCon	0	0	0	0	0	0	0	0
Person	0	5,037	10,075	10,075	10,075	10,075	45,336	10,075
Overhd	0	3,888	5,734	5,734	5,734	5,734	26,824	5,734
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>8,925</b>	<b>15,809</b>	<b>15,809</b>	<b>15,809</b>	<b>15,809</b>	<b>72,160</b>	<b>15,809</b>

INPUT DATA REPORT (COBRA v5.08)  
 Data As Of 08:15 05/30/1995, Report Created 08:15 05/30/1995

Department : Air Force  
 Option Package : MPLS-ST PAUL FOCUSED  
 Scenario File : S:\COBRA\COMSISSN\MIN14501.CBR  
 Std Fctrs File : S:\COBRA\COMSISSN\LEVEL.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: No

Base Name	Strategy:
-----	-----
DOBBINS, GA	Realignment
MPLS-ST PAUL, MN	Closes in FY 1997

Summary:

-----  
 Close Reserve C-130 Mission MPLS-ST PAUL  
 Commission request: 950516-4, AF/RT: 510  
 Focused COBRA, without MILCON avoidance

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
DOBBINS, GA	MPLS-ST PAUL, MN	1,077 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from MPLS-ST PAUL, MN to DOBBINS, GA

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	105	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	500	0	0	0	0
Suppt Eqpt (tons):	0	200	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: DOBBINS, GA

Total Officer Employees:	0	RPMA Non-Payroll (\$K/Year):	1,910
Total Enlisted Employees:	0	Communications (\$K/Year):	2,119
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	4,232
Total Civilian Employees:	543	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	8
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	899	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	16
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	119	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Department : Air Force  
 Option Package : MPLS-ST PAUL FOCUSED  
 Scenario File : S:\COBRA\COMSISSN\MIN14501.CBR  
 Std Fctrs File : S:\COBRA\COMSISSN\LEVEL.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: MPLS-ST PAUL, MN

Total Officer Employees:	0	RPMA Non-Payroll (\$K/Year):	317
Total Enlisted Employees:	0	Communications (\$K/Year):	1,301
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	4,116
Total Civilian Employees:	337	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1,100	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	63
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	98	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: DOBBINS, GA

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqdc(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					Perc Family Housing ShutDown: 0.0%

Name: MPLS-ST PAUL, MN

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqdc(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	100	100	100	100	100
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	100%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	1,100					Perc Family Housing ShutDown: 0.0%

Department : Air Force  
 Option Package : MPLS-ST PAUL FOCUSED  
 Scenario File : S:\COBRA\COMSIS\MIN14501.CBR  
 Std Fctrs File : S:\COBRA\COMSIS\LEVEL.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: MPLS-ST PAUL, MN

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	0	0	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	-216	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	-16	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: DOBBINS, GA

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
Non-Destruct Inspect	OTHER	1,380	0	310
Acft Eng Insp & Repa	OTHER	6,680	0	830
Corrosion Control Fa	OTHER	6,540	0	1,260
Fuel System Maint	OTHER	2,410	0	560
Plan & Design	OTHER	0	0	600
Base Operat Support	OTHER	0	0	610
MAINTENANCE HANGAR	OTHER	18,000	0	2,920
AIRCRAFT APRONS	OTHER	17,200	0	210

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	76.80%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	66.90%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	80.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	78,668.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,073.00	Civilian New Hire Cost(\$):	0.00
Enlisted Salary(\$/Year):	36,148.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,162.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	46,642.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	34.00%	RSE Home Value Reimburse Rate:	0.00%
SF File Desc: Level Playing Field		RSE Homeowner Receiving Rate:	0.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	1.00	Rehab vs. New MilCon Cost:	0.00%
BOS Index (RPMA vs population):	1.00	Info Management Account:	0.00%
(Indices are used as exponents)		MilCon Design Rate:	0.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	0.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	0.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	0.00%
Avg Bachelor Quarters(SF):	256.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,320.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00%	1997: 2.20%	1998: 2.60%	1999: 2.80%
			2000: 2.80%
			2001: 2.90%

Department : Air Force  
 Option Package : MPLS-ST PAUL FOCUSED  
 Scenario File : S:\COBRA\COMSISSN\MIN14501.CBR  
 Std Fctrs File : S:\COBRA\COMSISSN\LEVEL.SFF

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	15,000.00	Mil Light Vehicle(\$/Mile):	0.43
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	1.40
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	4.10
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,437.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	9,142.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	5,761.00

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
Horizontal	(SY)	0	other	(SF)	0
Waterfront	(LF)	0	Optional Category B	( )	0
Air Operations	(SF)	0	Optional Category C	( )	0
Operational	(SF)	0	Optional Category D	( )	0
Administrative	(SF)	0	Optional Category E	( )	0
School Buildings	(SF)	0	Optional Category F	( )	0
Maintenance Shops	(SF)	0	Optional Category G	( )	0
Bachelor Quarters	(SF)	0	Optional Category H	( )	0
Family Quarters	(EA)	0	Optional Category I	( )	0
Covered Storage	(SF)	0	Optional Category J	( )	0
Dining Facilities	(SF)	0	Optional Category K	( )	0
Recreation Facilities	(SF)	0	Optional Category L	( )	0
Communications Facil	(SF)	0	Optional Category M	( )	0
Shipyard Maintenance	(SF)	0	Optional Category N	( )	0
RDT & E Facilities	(SF)	0	Optional Category O	( )	0
POL Storage	(BL)	0	Optional Category P	( )	0
Ammunition Storage	(SF)	0	Optional Category Q	( )	0
Medical Facilities	(SF)	0	Optional Category R	( )	0
Environmental	( )	0			

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2  
 Data As Of 08:18 05/30/1995, Report Created 08:18 05/30/1995

Department : Air Force  
 Option Package : MPLS-ST PAUL  
 Scenario File : S:\COBRA\COMSISSN\MIN14502.CBR  
 Std Fctrs File : S:\COBRA\COMSISSN\LEVEL.SFF

Starting Year : 1996  
 Final Year : 1997  
 ROI Year : 1998 (1 Year)

NPV in 2015(\$K): -188,068  
 1-Time Cost(\$K): 14,432

Net Costs (\$K) Constant Dollars	1996						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	-117	6,570	0	0	0	0	6,453	0
Person	0	-4,249	-10,075	-10,075	-10,075	-10,075	-44,548	-10,075
Overhd	411	-876	-4,295	-4,295	-4,295	-4,295	-17,644	-4,295
Moving	0	4,249	0	0	0	0	4,249	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>294</b>	<b>5,694</b>	<b>-14,370</b>	<b>-14,370</b>	<b>-14,370</b>	<b>-14,370</b>	<b>-51,490</b>	<b>-14,370</b>

POSITIONS ELIMINATED	1996						Total
	1996	1997	1998	1999	2000	2001	
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Civ	0	216	0	0	0	0	216
<b>TOT</b>	<b>0</b>	<b>216</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>216</b>

POSITIONS REALIGNED	1996						Total
	1996	1997	1998	1999	2000	2001	
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Stu	0	0	0	0	0	0	0
Civ	0	105	0	0	0	0	105
<b>TOT</b>	<b>0</b>	<b>105</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>105</b>

Summary:

-----  
 Close Reserve C-130 Mission MPLS-ST PAUL  
 Commission request: 950516-4, AF/RT: 510  
 Focused COBRA, with MILCON avoidances.

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 2/2  
 Data As Of 08:18 05/30/1995, Report Created 08:18 05/30/1995

Department : Air Force  
 Option Package : MPLS-ST PAUL  
 Scenario File : S:\COBRA\COMSISN\MIN14502.CBR  
 Std Fctrs File : S:\COBRA\COMSISN\LEVEL.SFF

Costs (\$K) Constant Dollars								
	1996	1997	1998	1999	2000	2001	Total	Beyond
	-----	-----	-----	-----	-----	-----	-----	-----
MilCon	730	6,570	0	0	0	0	7,300	0
Person	0	788	0	0	0	0	788	0
Overhd	411	3,012	1,439	1,439	1,439	1,439	9,179	1,439
Moving	0	4,249	0	0	0	0	4,249	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>1,142</b>	<b>14,619</b>	<b>1,439</b>	<b>1,439</b>	<b>1,439</b>	<b>1,439</b>	<b>21,516</b>	<b>1,439</b>

Savings (\$K) Constant Dollars								
	1996	1997	1998	1999	2000	2001	Total	Beyond
	-----	-----	-----	-----	-----	-----	-----	-----
MilCon	847	0	0	0	0	0	847	0
Person	0	5,037	10,075	10,075	10,075	10,075	45,336	10,075
Overhd	0	3,888	5,734	5,734	5,734	5,734	26,824	5,734
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>847</b>	<b>8,925</b>	<b>15,809</b>	<b>15,809</b>	<b>15,809</b>	<b>15,809</b>	<b>73,007</b>	<b>15,809</b>

INPUT DATA REPORT (COBRA v5.08)  
Data As Of 08:18 05/30/1995, Report Created 08:18 05/30/1995

Department : Air Force  
Option Package : MPLS-ST PAUL  
Scenario File : S:\COBRA\COMSISSN\MIN14502.CBR  
Std Fctrs File : S:\COBRA\COMSISSN\LEVEL.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: No

Base Name	Strategy:
-----	-----
DOBBINS, GA	Realignment
MPLS-ST PAUL, MN	Closes in FY 1997

Summary:

-----  
Close Reserve C-130 Mission MPLS-ST PAUL  
Commission request: 950516-4, AF/RT: 510  
Focused COBRA, with MILCON avoidances.

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
DOBBINS, GA	MPLS-ST PAUL, MN	1,077 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from MPLS-ST PAUL, MN to DOBBINS, GA

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	105	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	500	0	0	0	0
Suppt Eqpt (tons):	0	200	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: DOBBINS, GA

Total Officer Employees:	0	RPMA Non-Payroll (\$K/Year):	1,910
Total Enlisted Employees:	0	Communications (\$K/Year):	2,119
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	4,232
Total Civilian Employees:	543	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	8
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	899	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	16
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	119	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No



Department : Air Force  
 Option Package : MPLS-ST PAUL  
 Scenario File : S:\COBRA\COMSISSN\MIN14502.CBR  
 Std Fctrs File : S:\COBRA\COMSISSN\LEVEL.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: MPLS-ST PAUL, MN

Total Officer Employees:	0	RPMA Non-Payroll (\$K/Year):	317
Total Enlisted Employees:	0	Communications (\$K/Year):	1,301
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	4,116
Total Civilian Employees:	337	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1,100	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	63
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	98	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: DOBBINS, GA

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqdc(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

Name: MPLS-ST PAUL, MN

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqdc(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	100	100	100	100	100
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	100%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	847	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	1,100	Perc Family Housing ShutDown:				0.0%

Department : Air Force  
 Option Package : MPLS-ST PAUL  
 Scenario File : S:\COBRA\COMSISSN\MIN14502.CBR  
 Std Fctrs File : S:\COBRA\COMSISSN\LEVEL.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: MPLS-ST PAUL, MN

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	0	0	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	-216	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	-16	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: DOBBINS, GA

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
Non-Destruct Inspect	OTHER	1,380	0	310
Acft Eng Insp & Repa	OTHER	6,680	0	830
Corrosion Control Fa	OTHER	6,540	0	1,260
Fuel System Maint	OTHER	2,410	0	560
Plan & Design	OTHER	0	0	600
Base Operat Support	OTHER	0	0	610
MAINTENANCE HANGAR	OTHER	18,000	0	2,920
AIRCRAFT APRONS	OTHER	17,200	0	210

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	76.80%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	66.90%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	80.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	78,668.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,073.00	Civilian New Hire Cost(\$):	0.00
Enlisted Salary(\$/Year):	36,148.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,162.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	46,642.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	34.00%	RSE Home Value Reimburse Rate:	0.00%
SF File Desc: Level Playing Field		RSE Homeowner Receiving Rate:	0.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	1.00	Rehab vs. New MilCon Cost:	0.00%
BOS Index (RPMA vs population):	1.00	Info Management Account:	0.00%
(Indices are used as exponents)		MilCon Design Rate:	0.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	0.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	0.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	0.00%
Avg Bachelor Quarters(SF):	256.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,320.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00%	1997: 2.20%	1998: 2.60%	1999: 2.80%
			2000: 2.80%
			2001: 2.90%

Department : Air Force  
 Option Package : MPLS-ST PAUL  
 Scenario File : S:\COBRA\COMSISSN\MIN14502.CBR  
 Std Fctrs File : S:\COBRA\COMSISSN\LEVEL.SFF

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	15,000.00	Mil Light Vehicle(\$/Mile):	0.43
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	1.40
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	4.10
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,437.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	9,142.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	5,761.00

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
-----	--	----	-----	--	----
Horizontal	(SY)	0	other	(SF)	0
Waterfront	(LF)	0	Optional Category B	( )	0
Air Operations	(SF)	0	Optional Category C	( )	0
Operational	(SF)	0	Optional Category D	( )	0
Administrative	(SF)	0	Optional Category E	( )	0
School Buildings	(SF)	0	Optional Category F	( )	0
Maintenance Shops	(SF)	0	Optional Category G	( )	0
Bachelor Quarters	(SF)	0	Optional Category H	( )	0
Family Quarters	(EA)	0	Optional Category I	( )	0
Covered Storage	(SF)	0	Optional Category J	( )	0
Dining Facilities	(SF)	0	Optional Category K	( )	0
Recreation Facilities	(SF)	0	Optional Category L	( )	0
Communications Facil	(SF)	0	Optional Category M	( )	0
Shipyard Maintenance	(SF)	0	Optional Category N	( )	0
RDT & E Facilities	(SF)	0	Optional Category O	( )	0
POL Storage	(BL)	0	Optional Category P	( )	0
Ammunition Storage	(SF)	0	Optional Category Q	( )	0
Medical Facilities	(SF)	0	Optional Category R	( )	0
Environmental	( )	0			



DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON, DC

30 MAY 1995

HQ USAF/RT  
1670 Air Force Pentagon  
Washington, DC 20330-1670

147  
950516-4

Defense Base Closure and Realignment Commission  
1700 North Moore Street, Suite 1425  
Arlington, VA 22209

Dear Mr. Cirillo

This is in response to your letter of May 15, 1995 (Commission tasker #: 950516-4, AF/RT: RT0510), requesting COBRA runs for Minneapolis-St. Paul IAP Air Reserve Station (ARS) and Moffett Federal Airfield AGS.

For Minneapolis-St. Paul IAP ARS, we have provided two COBRA runs similar to your earlier tasker, 950413-3, for the other C-130 bases. The first COBRA (atch 1) updates the focused COBRA for Minneapolis-St. Paul IAP and the second COBRA (atch 2) takes MILCON avoidances under the same scenario.

The Moffett Federal Airfield AGS COBRA is provided at attachment 3.

We trust this information is useful for your analysis.

Sincerely

JAY D. BLUME, Jr.  
Major General, USAF  
Special Assistant to the Chief of Staff  
for Base Realignment and Transition

Attachments:

1. Minneapolis-St. Paul COBRA
2. Minneapolis-St. Paul COBRA with MILCON avoidances
3. Moffett COBRA

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2  
 Data As Of 08:02 05/30/1995, Report Created 08:02 05/30/1995

Department : Air Force  
 Option Package : Moffett  
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\MOF14201.CBR  
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

Starting Year : 1996  
 Final Year : 1997  
 ROI Year : Never

NPV in 2015(\$K): 17,607  
 1-Time Cost(\$K): 17,802

Net Costs (\$K) Constant Dollars								
	1996	1997	1998	1999	2000	2001	Total	Beyond
MilCon	917	8,253	0	0	0	0	9,170	0
Person	0	526	131	131	131	131	1,050	131
Overhd	50	577	-120	-120	-120	-120	145	-120
Moving	0	4,768	0	0	0	0	4,768	0
Missio	0	0	0	0	0	0	0	0
Other	1,500	1,530	0	0	0	0	3,030	0
<b>TOTAL</b>	<b>2,467</b>	<b>15,655</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>18,164</b>	<b>10</b>

	1996	1997	1998	1999	2000	2001	Total
<b>POSITIONS ELIMINATED</b>							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Civ	0	0	0	0	0	0	0
TOT	0	0	0	0	0	0	0

	1996	1997	1998	1999	2000	2001	Total
<b>POSITIONS REALIGNED</b>							
Off	0	8	0	0	0	0	8
Enl	0	80	0	0	0	0	80
Stu	0	0	0	0	0	0	0
Civ	0	218	0	0	0	0	218
TOT	0	306	0	0	0	0	306

Summary:

Close Moffett

Commission request: 950516-4, AF/RT: 510  
 Close Moffett Federal Airfield AGS and relocated unit to McClellan AFB by excluding personnel and base operating support costs which would be passed on to NASA/Ames Research Center.

No personnel savings

BOS non payroll reduced to \$500 K

Department : Air Force  
 Option Package : Moffett  
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\MOF14201.CBR  
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	917	8,253	0	0	0	0	9,170	0
Person	0	847	452	452	452	452	2,656	452
Overhd	50	588	379	379	379	379	2,156	379
Moving	0	4,907	0	0	0	0	4,907	0
Missio	0	0	0	0	0	0	0	0
Other	1,500	1,530	0	0	0	0	3,030	0
<b>TOTAL</b>	<b>2,467</b>	<b>16,125</b>	<b>832</b>	<b>832</b>	<b>832</b>	<b>832</b>	<b>21,919</b>	<b>832</b>

Savings (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	0	321	321	321	321	321	1,606	321
Overhd	0	10	500	500	500	500	2,010	500
Moving	0	138	0	0	0	0	138	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>470</b>	<b>821</b>	<b>821</b>	<b>821</b>	<b>821</b>	<b>3,754</b>	<b>821</b>

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/3  
 Data As Of 08:02 05/30/1995, Report Created 08:02 05/30/1995

Department : Air Force  
 Option Package : Moffett  
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\MOF14201.CBR  
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

ONE-TIME COSTS -----(\$K)-----	1996 ----	1997 ----	1998 ----	1999 ----	2000 ----	2001 ----	Total -----
<b>CONSTRUCTION</b>							
MILCON	917	8,253	0	0	0	0	9,170
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
<b>O&amp;M</b>							
<b>CIV SALARY</b>							
Civ RIF	0	255	0	0	0	0	255
Civ Retire	0	96	0	0	0	0	96
<b>CIV MOVING</b>							
Per Diem	0	427	0	0	0	0	427
POV Miles	0	3	0	0	0	0	3
Home Purch	0	1,845	0	0	0	0	1,845
MHG	0	888	0	0	0	0	888
Misc	0	97	0	0	0	0	97
House Hunt	0	261	0	0	0	0	261
PPS	0	115	0	0	0	0	115
RITA	0	737	0	0	0	0	737
<b>FREIGHT</b>							
Packing	0	56	0	0	0	0	56
Freight	0	1	0	0	0	0	1
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	44	0	0	0	0	44
<b>OTHER</b>							
Program Plan	50	37	0	0	0	0	87
Shutdown	0	212	0	0	0	0	212
New Hire	0	0	0	0	0	0	0
1-Time Move	0	140	0	0	0	0	140
<b>MIL PERSONNEL</b>							
<b>MIL MOVING</b>							
Per Diem	0	3	0	0	0	0	3
POV Miles	0	2	0	0	0	0	2
MHG	0	267	0	0	0	0	267
Misc	0	61	0	0	0	0	61
<b>OTHER</b>							
Elim PCS	0	0	0	0	0	0	0
<b>OTHER</b>							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	1,500	1,530	0	0	0	0	3,030
<b>TOTAL ONE-TIME</b>	<b>2,467</b>	<b>15,335</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,802</b>

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/3  
 Data As Of 08:02 05/30/1995, Report Created 08:02 05/30/1995

Department : Air Force  
 Option Package : Moffett  
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\MOF14201.CBR  
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	2	2	2	2	7	2
BOS	0	325	325	325	325	325	1,623	325
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	452	452	452	452	452	2,261	452
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	13	53	53	53	53	225	53
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	790	832	832	832	832	4,117	832
TOTAL COST	2,467	16,125	832	832	832	832	21,919	832
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	138	0	0	0	0	138	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	138	0	0	0	0	138	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	10	500	500	500	500	2,010	500
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	321	321	321	321	321	1,606	321
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	331	821	821	821	821	3,616	821
TOTAL SAVINGS	0	470	821	821	821	821	3,754	821



TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/3  
 Data As Of 08:02 05/30/1995, Report Created 08:02 05/30/1995

Department : Air Force  
 Option Package : Moffett  
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\MOF14201.CBR  
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	----	
<b>CONSTRUCTION</b>								
MILCON	917	8,253	0	0	0	0	9,170	
Fam Housing	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	351	0	0	0	0	351	
Civ Moving	0	4,432	0	0	0	0	4,432	
Other	50	434	0	0	0	0	484	
<b>MIL PERSONNEL</b>								
Mil Moving	0	196	0	0	0	0	196	
<b>OTHER</b>								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	1,500	1,530	0	0	0	0	3,030	
Land	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>2,467</b>	<b>15,196</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,663</b>	
<b>RECURRING NET</b>								
-----(\$K)-----	----	----	----	----	----	----	-----	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
RPMA	0	0	2	2	2	2	7	2
BOS	0	314	-175	-175	-175	-175	-387	-175
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	131	131	131	131	131	655	131
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	13	53	53	53	53	225	53
Unique Other	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>458</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>501</b>	<b>10</b>
<b>TOTAL NET COST</b>	<b>2,467</b>	<b>15,655</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>18,164</b>	<b>10</b>

INPUT DATA REPORT (COBRA v5.08)  
Data As Of 08:02 05/30/1995, Report Created 08:02 05/30/1995

Department : Air Force  
Option Package : Moffett  
Scenario File : C:\COBRA\REPORT95\COM-AUDT\MOF14201.CBR  
Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: No

Base Name	Strategy:
-----	-----
MOFFETT, CA	Closes in FY 1997
MCCLELLAN, CA	Realignment

Summary:

-----  
Close Moffett  
Commission request: 950516-4, AF/RT: 510  
Close Moffett Federal Airfield AGS and relocated unit to McClellan AFB by excluding personnel and base operating support costs which would be passed on to NASA/Ames Research Center.

No personnel savings  
BOS non payroll reduced to \$500 K

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
MOFFETT, CA	MCCLELLAN, CA	141 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from MOFFETT, CA to MCCLELLAN, CA

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	8	0	0	0	0
Enlisted Positions:	0	80	0	0	0	0
Civilian Positions:	0	218	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: MOFFETT, CA

Total Officer Employees:	8	RPMA Non-Payroll (\$K/Year):	0
Total Enlisted Employees:	80	Communications (\$K/Year):	0
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	500
Total Civilian Employees:	230	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.24
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	170	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	MOF
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	116	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Department : Air Force  
 Option Package : Moffett  
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\MOF14201.CBR  
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: MCCLELLAN, CA

Total Officer Employees:	454	RPMA Non-Payroll (\$K/Year):	5,663
Total Enlisted Employees:	2,324	Communications (\$K/Year):	2,978
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	21,097
Total Civilian Employees:	9,404	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	32.0%	Family Housing (\$K/Year):	6,330
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.14
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	11,516	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	200	Activity Code:	AF058
Enlisted VHA (\$/Month):	180		
Per Diem Rate (\$/Day):	101	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: MOFFETT, CA

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	1,500	1,530	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	140	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	100%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	100%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	170	Perc Family Housing ShutDown:				0.0%

Name: MCCLELLAN, CA

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	13	53	53	53	53
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

Department : Air Force  
 Option Package : Moffett  
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\MOF14201.CBR  
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: MOFFETT, CA

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	0	0	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	-12	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: MCCLELLAN, CA

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
Maintenance	OTHER	0	114,135	4,530
Operations	OTHER	0	21,660	2,030
Support	OTHER	4,000	36,800	1,910
P&D	OTHER	0	0	700

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	76.80%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	66.90%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	80.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	78,668.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,073.00	Civilian New Hire Cost(\$):	0.00
Enlisted Salary(\$/Year):	36,148.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,162.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	46,642.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	0.00%
SF File Desc:	Final Factors	RSE Homeowner Receiving Rate:	0.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	0.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	0.00%
(Indices are used as exponents)		MilCon Design Rate:	0.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	0.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	0.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	0.00%
Avg Bachelor Quarters(SF):	256.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,320.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00%	1997: 2.90%	1998: 3.00%	1999: 3.00%
			2000: 3.00%
			2001: 3.00%

Department : Air Force  
 Option Package : Moffett  
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\MOF14201.CBR  
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.43
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	1.40
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	4.10
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,437.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	9,142.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	5,761.00

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
-----	--	----	-----	--	----
Horizontal	(SY)	0	other	(SF)	0
Waterfront	(LF)	0	Optional Category B	( )	0
Air Operations	(SF)	0	Optional Category C	( )	0
Operational	(SF)	0	Optional Category D	( )	0
Administrative	(SF)	0	Optional Category E	( )	0
School Buildings	(SF)	0	Optional Category F	( )	0
Maintenance Shops	(SF)	0	Optional Category G	( )	0
Bachelor Quarters	(SF)	0	Optional Category H	( )	0
Family Quarters	(EA)	0	Optional Category I	( )	0
Covered Storage	(SF)	0	Optional Category J	( )	0
Dining Facilities	(SF)	0	Optional Category K	( )	0
Recreation Facilities	(SF)	0	Optional Category L	( )	0
Communications Facil	(SF)	0	Optional Category M	( )	0
Shipyards Maintenance	(SF)	0	Optional Category N	( )	0
RDT & E Facilities	(SF)	0	Optional Category O	( )	0
POL Storage	(BL)	0	Optional Category P	( )	0
Ammunition Storage	(SF)	0	Optional Category Q	( )	0
Medical Facilities	(SF)	0	Optional Category R	( )	0
Environmental	( )	0			

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950516-5

FROM: CIRILLO, FRANK	TO: BLUME, JAY
TITLE: AF TEAM LEADER	TITLE: SPECIAL ASST.
ORGANIZATION: DBCRC	ORGANIZATION: HEADQUARTERS USAF
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING LIST OF RECEIVER BASES THAT ARE POTENTIALLY AFFECTED BY THE INSTALLATIONS ADDED BY THE DBCRC AND REQUESTING AIR FORCES POSITION ON PREFERRED ALTERNATIVE SITES.

Due Date: Routing Date: 950516 Date Originated: 950515 Mail Date: 950516



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 15, 1995

Major General Jay Blume  
Special Assistant to the Chief of Staff  
for Base Realignment and Transition  
Headquarters USAF  
1670 Air Force Pentagon  
Washington, D.C. 20330-1670

Please refer to this number  
when processing 950516-5

Dear General Blume:

On March 7, 1995, and again on May 10, 1995, the Defense Base Closure and Realignment Commission added 12 Air Force installations to the list of bases it is reviewing for realignment or closure. In addition, the Commission added five Air Force installations already on the Secretary of Defense's realignment and closure list for further realignment or closure. Some of these facilities are receiver bases.

The attached list includes all receiver bases (both changes to 1993 Commission recommendations and 1995 recommended realignments and closures) that are potentially affected by the installations added by the Commission. Based on these adds, I would like to request the Air Force's position on preferred alternative receiver sites, if any, for the cross-referenced facilities listed in the attachment. In addition, please indicate whether the Air Force prefers to keep these units or activities in place if the intended receiver base is actually recommended for realignment or closure. Also, I would like to request COBRA runs for those bases with units or activities that could move to an alternative site.

In order to assist the Commission in its review of these new adds, I would appreciate your written comments no later than May 31, 1995. Thank you for your assistance in this matter.

Sincerely,

Francis A. Cirillo, Jr.  
Air Force Team Leader

**DOD RECOMMENDED DISPOSITION OF UNITS/AIRCRAFT POTENTIALLY  
AFFECTED BY INSTALLATIONS ADDED BY THE COMMISSION**

**California**

**Edwards Air Force Base**

***Inbound***

Some AFMC Test and Evaluation workload.....from Hill Air Force Base, Utah

**McClellan Air Force Base**

***Inbound***

129th Rescue Group/assigned aircraft (ANG).....from Moffett Federal Airfield AGS, California

162nd Combat Communications Group (ANG).....from North Highlands AGS, California

149th Combat Communications Squadron (ANG).....from North Highlands AGS, California

Electronic installation functions.....from Griffiss Air Force Base, New York<sup>1</sup>

**Moffett Federal Airfield Air Guard Station**

***Outbound***

129th Rescue Group/assigned aircraft (ANG).....to McClellan Air Force Base, California

**North Highlands Air Guard Station**

***Outbound***

162nd Combat Communications Group (ANG).....to McClellan Air Force Base, California

149th Combat Communications Squadron (ANG).....to McClellan Air Force Base, California

**Florida**

**Eglin Air Force Base**

***Inbound***

Some AFMC Test and Evaluation workload.....from Hill Air Force Base, Utah

**Homestead Air Force Base**

***Outbound***

301st Rescue Squadron/assigned aircraft (AFR).....permanently relocate to Patrick AFB, Florida<sup>1</sup>

726th Air Control Squadron.....permanently relocate to Mt. Home Air Force Base, Idaho<sup>1</sup>

**MacDill Air Force Base**

***Inbound***

43rd Air Refueling Group/assigned aircraft.....from Malmstrom Air Force Base, Montana<sup>1</sup>

---

<sup>1</sup> Change from 1993 Commission recommendation.



**Patrick Air Force Base**

*Inbound*

301st Rescue Squadron/assigned aircraft (AFR)..permanently retain (from Homestead AFB, FL)<sup>1</sup>

Idaho

**Mt. Home Air Force Base**

*Inbound*

726th Air Control Squadron.....from Homestead Air Force Base, Florida<sup>1</sup>

Montana

**Malmstrom Air Force Base**

*Outbound*

43rd Air Refueling Group/assigned aircraft.....to MacDill Air Force Base, Florida<sup>1</sup>

*Inbound*

Minuteman III missiles.....from Grand Forks Air Force Base, North Dakota

*Remain*

341st Missile Wing/assigned aircraft/missiles....from Grand Forks Air Force Base, North Dakota

New Mexico

**Kirtland Air Force Base**

*Outbound*

Air Force Inspection Agency.....to Kelly Air Force Base, Texas  
Air Force Safety Agency.....to Kelly Air Force Base, Texas  
Field Command, Defense Nuclear Agency.....to Kelly Air Force Base, Texas

New York

**Griffiss Air Force Base**

*Outbound*

Engineering functions.....to Tinker Air Force Base, Oklahoma<sup>1</sup>  
Installation functions..to Kelly Air Force Base, Texas, and McClellan Air Force Base, California<sup>1</sup>

---

<sup>1</sup>Change from 1993 Commission recommendation.

**North Dakota**

**Grand Forks Air Force Base**

***Outbound***

321st Missile Group.....Inactivate  
Minuteman III missiles.....to Malmstrom Air Force Base, Montana, or retire

***Remain***

319th Air Refueling Wing/assigned aircraft.....in place

**Oklahoma**

**Tinker Air Force Base**

***Inbound***

Electronic engineering functions.....from Griffiss Air Force Base, New York<sup>1</sup>

**Texas**

**Bergstrom Air Reserve Base**

***Outbound***

Headquarters 10th Air Force (AFR).....to Naval Air Station Fort Worth, Texas

**Brooks Air Force Base**

***Outbound***

68th Intelligence Squadron.....to Kelly Air Force Base, Texas

**Kelly Air Force Base**

***Inbound***

Field Command, Defense Nuclear Agency.....from Kirtland Air Force Base, New Mexico  
68th Intelligence Squadron.....from Brooks Air Force Base, Texas  
Air Force Inspection Agency.....from Kirtland Air Force Base, New Mexico  
Air Force Safety Agency.....from Kirtland Air Force Base, New Mexico  
Some electronic installation functions.....from Griffiss Air Force Base, New York<sup>1</sup>

**Naval Air Station Fort Worth**

***Inbound***

Headquarters 10th Air Force (AFR).....from Bergstrom Air Reserve Base

**Utah**

**Hill Air Force Base**

***Outbound***

AFMC's permanent test activities at UTTR.....Disestablish

---

<sup>1</sup>Change from 1993 Commission recommendation.

Some AFMC Test and Evaluation workload.....to Edwards AFB, California and Eglin AFB, FL

***Remain***

UTTR management transfer from AFMC to ACC.....in place

***Cancellation***

485th Engineering Installation Group.....from Griffiss Air Force Base, New York<sup>1</sup>

---

<sup>1</sup>Change from 1993 Commission recommendation.



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WENDI LOUISE STEELE

May 15, 1995

Major General Jay Blume  
Special Assistant to the Chief of Staff  
for Base Realignment and Transition  
Headquarters USAF  
1670 Air Force Pentagon  
Washington, D.C. 20330-1670

148  
Please refer to this message  
when responding 950516-5

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Sincerely,

Francis A. Cirillo, Jr.  
Air Force Team Leader

26 per Steve Ackerman

**DOD RECOMMENDED DISPOSITION OF UNITS/AIRCRAFT POTENTIALLY  
AFFECTED BY INSTALLATIONS ADDED BY THE COMMISSION**

**California**

**Edwards Air Force Base**

***Inbound***

Some AFMC Test and Evaluation workload.....from Hill Air Force Base, Utah *u/r staying open*

**McClellan Air Force Base**

***Inbound***

129th Rescue Group/assigned aircraft (ANG).....from Moffett Federal Airfield AGS, California *leave as is*  
162nd Combat Communications Group (ANG).....from North Highlands AGS, California *leave as is*  
149th Combat Communications Squadron (ANG).....from North Highlands AGS, California *leave as is*  
Electronic installation functions.....from Griffiss Air Force Base, New York<sup>1</sup>

*Merrick  
SC Input*

**Moffett Federal Airfield Air Guard Station**

***Outbound***

129th Rescue Group/assigned aircraft (ANG).....to McClellan Air Force Base, California

**North Highlands Air Guard Station**

***Outbound***

162nd Combat Communications Group (ANG).....to McClellan Air Force Base, California  
149th Combat Communications Squadron (ANG).....to McClellan Air Force Base, California

**Florida**

**Eglin Air Force Base**

***Inbound***

Some AFMC Test and Evaluation workload.....from Hill Air Force Base, Utah

**Homestead Air Force Base**

***Outbound***

301st Rescue Squadron/assigned aircraft (AFR).....permanently relocate to Patrick AFB, Florida<sup>1</sup>  
726th Air Control Squadron.....permanently relocate to Mt. Home Air Force Base, Idaho<sup>1</sup>

**MacDill Air Force Base**

***Inbound***

43rd Air Refueling Group/assigned aircraft.....from Malmstrom Air Force Base, Montana<sup>1</sup>

<sup>1</sup> Change from 1993 Commission recommendation.

**Patrick Air Force Base**

*Inbound*

301st Rescue Squadron/assigned aircraft (AFR)..permanently retain (from Homestead AFB, FL)<sup>1</sup>

Idaho

**Mt. Home Air Force Base**

*Inbound*

726th Air Control Squadron.....from Homestead Air Force Base, Florida<sup>1</sup>

Montana

**Malmstrom Air Force Base**

*Outbound*

43rd Air Refueling Group/assigned aircraft.....to MacDill Air Force Base, Florida<sup>1</sup>

*Inbound*

Minuteman III missiles.....from Grand Forks Air Force Base, North Dakota

*Remain*

341st Missile Wing/assigned aircraft/missiles....from Grand Forks Air Force Base, North Dakota

New Mexico

**Kirtland Air Force Base**

*Outbound*

Air Force Inspection Agency.....to Kelly Air Force Base, Texas

Air Force Safety Agency.....to Kelly Air Force Base, Texas

Field Command, Defense Nuclear Agency.....to Kelly Air Force Base, Texas

New York

**Griffiss Air Force Base**

*Outbound*

Engineering functions.....to Tinker Air Force Base, Oklahoma<sup>1</sup>

Installation functions..to Kelly Air Force Base, Texas, and McClellan Air Force Base, California<sup>1</sup>

<sup>1</sup>Change from 1993 Commission recommendation.

North Dakota

**Grand Forks Air Force Base**

*Outbound*

321st Missile Group.....Inactivate  
Minuteman III missiles.....to Malmstrom Air Force Base, Montana, or retire

*Remain*

319th Air Refueling Wing/assigned aircraft.....in place

Oklahoma

**Tinker Air Force Base**

*Inbound*

Electronic engineering functions.....from Griffiss Air Force Base, New York<sup>1</sup>

Texas

**Bergstrom Air Reserve Base**

*Outbound*

Headquarters 10th Air Force (AFR).....to Naval Air Station Fort Worth, Texas

**Brooks Air Force Base**

*Outbound*

68th Intelligence Squadron.....to Kelly Air Force Base, Texas

*DAW stop (Medline)  
AFES move Tinker*

**Kelly Air Force Base**

*Inbound*

Field Command, Defense Nuclear Agency.....from Kirtland Air Force Base, New Mexico

68th Intelligence Squadron.....from Brooks Air Force Base, Texas

Air Force Inspection Agency.....from Kirtland Air Force Base, New Mexico

Air Force Safety Agency.....from Kirtland Air Force Base, New Mexico

Some electronic installation functions.....from Griffiss Air Force Base, New York<sup>1</sup>

*DNA stop  
Medline  
To Tinker See G-10  
" "  
Need SC Dirgub*

**Naval Air Station Fort Worth**

*Inbound*

Headquarters 10th Air Force (AFR).....from Bergstrom Air Reserve Base

Utah

**Hill Air Force Base**

*Outbound*

AFMC's permanent test activities at UTTR.....Disestablish

<sup>1</sup>Change from 1993 Commission recommendation.

Some AFMC Test and Evaluation workload.....to Edwards AFB, California and Eglin AFB, FL *Mike*

*Remain*

UTTR management transfer from AFMC to ACC.....in place

*Cancellation*

485th Engineering Installation Group.....from Griffiss Air Force Base, New York<sup>1</sup>

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<sup>1</sup>Change from 1993 Commission recommendation.





DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON DC

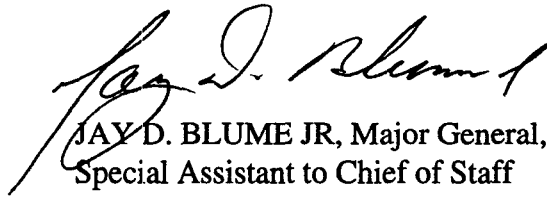
148  
950516-5  
18 MAY 1995

MEMORANDUM FOR BASE CLOSURE COMMISSION (Mr Frank Cirillo)

FROM: HQ USAF/RT  
1670 Air Force Pentagon  
Washington, DC 20330-1670

SUBJECT: Response to Request for Air Force's Position on Preferred Alternate Receiver Sites

Attached is the Air Force response to your 15 May request for Air Force preferred alternate receiver sites based on the 10 May Commission add list.

  
JAY D. BLUME JR, Major General, USAF  
Special Assistant to Chief of Staff  
for Realignment and Transition

Attachment:  
Alternate Receivers

**McClellan Air Force Base**

129th Rescue Group/assigned aircraft (ANG)  
162nd Combat Communications Group (ANG)  
149th Combat communications Squadron (ANG)  
Electronic Installation Functions

**Kelly Air Force Base**

Field Command, Defense Nuclear Agency  
68th Intelligence Squadron  
Air Force Inspection Agency  
Air Force Safety Agency  
Some Electronic Installation functions

**Tinker Air Force Base**

Electronic Engineering Functions

**Air Force Revised Location**

Remain at Moffett Fed Airfield AGS  
Remain at North Highlands AGS  
Remain at North Highlands AGS  
Move to Travis AFB, Ca

Remain at Kirtland AFB  
Medina/Lackland  
Move to Tinker AFB, OK  
Move to Tinker AFB, OK  
Move to Lackland AFB, TX

Move to Peterson AFB, Co and  
Keesler AFB, MS



DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON DC

Please refer to this number  
when responding 950516-5

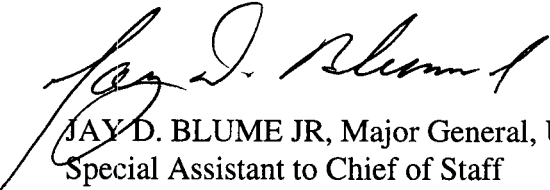
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Move to Peterson AFB, Co and  
Keesler AFB, MS

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950516-6

FROM: BROWN, ED	TO: MORRIS, DENNY
TITLE: ARMY TEAM LEADER	TITLE: EXECUTIVE DIRECTOR
ORGANIZATION: DBCRC	ORGANIZATION: CRATER PLANNING DISTRICT COMM
INSTALLATION (S) DISCUSSED: KENNER ARMY COMM. HOSPITAL	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING FURTHER INFO REGARDING HOSPITAL; IN PARTICULAR, FIGURES ON KACH'S BENEFICIARIES, STAFFING, WORKLOAD, AND POST-REALIGNMENT COSTS.

Due Date:	Routing Date: 950516	Date Originated: 950516	Mail Date: 950516
-----------	----------------------	-------------------------	-------------------



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

Mr. Denny Morris  
Executive Director  
Crater Planning District Commission  
1964 Wakefield Street  
Post Office Box 1808  
Petersburg, VA 23805

Please refer to this number  
when responding 950516-6

Dear Mr. Morris:

At the May 4, 1995 Baltimore Regional Hearing of the Defense Base Closure and Realignment Commission, your organization provided a presentation and supporting report outlining your arguments against the Army recommendation to realign Kenner Army Community Hospital (KACH) to an outpatient clinic. We have provided a copy of your report to the Army and have requested an official response.

In addition to waiting for the Army's response, Commission staff are also independently reviewing your organization's arguments. It would be helpful to this effort if you could provide us with additional information on some of your points. In particular, we are interested in the sources of the figures you provide on KACH's beneficiaries, staffing, and workload (Tabs B and G) and post-realignment costs (Tab H).

Please feel free to call me or David Lewis of my staff on (703) 696-0504 if you have any questions.

Sincerely,

Edward A. Brown III  
Army Team Leader

EB/dll

# CRATER PLANNING DISTRICT COMMISSION

Monument Professional Building • 1964 Wakefield Street • Post Office Box 1808 • Petersburg, Virginia 23805  
Dennis K. Morris, Executive Director • Phone (804) 861-1666 • 748-4321 • SCATS 796-4048 • FAX 804-732-8972

May 31, 1995

Mr. Edward A. Brown, III  
Army Team Leader  
The Defense Base Closure and  
Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Please refer to this number  
when responding 950516-6RI

Re: Correspondence No. 950516-6

Dear Mr. Brown:

Please allow this correspondence to serve as an official response to your letter dated May 16, 1995, requesting clarification of our sources of figures that we presented at the Baltimore Regional Hearing on May 4, 1995.

Specifically, you requested the sources of figures we provided regarding Kenner ACH's beneficiaries, staffing, and workload (Tabs B and G) and post-realignment costs (Tab H). The sources of figures that you referenced are all presented in the accompanying notebook.

In addition, we have provided information regarding your initial inquiry concerning AIT student inpatient load at Kenner ACH (See Tab H - Active Duty Inpatients).

We appreciate the opportunity to present the enclosed information and stand ready to assist in a manner you deem appropriate as we all work through this most difficult and challenging process.

Thank you again for all of the courtesies that you and your fine staff have displayed over the past eight months.

Sincerely,



Dennis K. Morris  
Executive Director



COMMUNITY RESPONSE TO MR. EDWARD A. BROWN, III, ARMY TEAM LEADER,  
THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION CONCERNING  
LETTER DATED MAY 16, 1995, REQUESTING SOURCES OF INFORMATION  
REGARDING KENNER ARMY COMMUNITY HOSPITAL  
BENEFICIARIES, STAFFING, AND WORKLOAD THAT WAS PRESENTED AT THE  
BALTIMORE REGIONAL HEARING ON MAY 4, 1995.

<u>TOPICS</u>	<u>TAB</u>
Mr. Edward A. Brown, III Letter Requesting Selected Sources of Information	A
Kenner ACH Beneficiary Population	B
Kenner ACH Workload Sources	C
Kenner ACH Staffing Authorizations	D
Spaces Related to Inpatients	E
Post - Realignment Costs	F
Outpatient Visit Shortfall	G
Active Duty Inpatients	H





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
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S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

Mr. Denny Morris  
Executive Director  
Crater Planning District Commission  
1964 Wakefield Street  
Post Office Box 1808  
Petersburg, VA 23805

Please refer to this number  
when responding 950516-6


Dear Mr. Morris:

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Please feel free to call me or David Lewis of my staff on (703) 696-0504 if you have any questions.

Sincerely,

  
Edward A. Brown III  
Army Team Leader

EB/dll

## KENNER CATCHMENT AREA BENEFICIARY POPULATION

The beneficiary population in Tab B of the 4 May Baltimore regional presentation came from four sources:

### 40 Mile Radius Beneficiaries (42,223)

1. The North Atlantic Health Service Support Area Resource Management Activity FY 95 Funding Analysis.
2. The U. S. Army Medical Command (MEDCOM) provide the populations based on the ASIP, with MEDCOM adjustments for military not listed on ASIP, and the Defense Medical Information System (DMIS). The POC is Ms. Carol Bearden, Office of the Deputy Chief of Staff for Resource Management, (210) 221-7960.

### KENNER ACH RESERVE BENEFICIARIES (56,000)

1. Fort Pickett Projected Training Utilization Report 7/9/94 (TY94 - 54,369).
2. U.S. Army Combined Arms Support Command & Fort Lee 1/27/95 Reserve Component Annual Training (Individuals - 2 136)



FAX TRANSMITTAL  
 North Atlantic Health  
 Service Support Area  
 RESOURCES MANAGEMENT  
 Walter Reed AMC, Washington DC 20307-5001

Telephone  
 202-782-7214  
 DSN 662-7214

FAX  
 202-782-4409  
 DSN 662-4409

TO: Ft Lee Resources Management  
 MAJ Stallings

COMMENTS: SUBJECT: Line Charts

Attached are the line charts for Ft Lee for Feb 95. Missed your rep at the conf on Friday morn.

FROM:

A. C. Fannoney, Resources Manager, NAHSSA

DATE: 3 Apr 95

unclassified

routine

no. of pages  
 incl cover sheet: 6









DEPARTMENT OF THE ARMY  
HEADQUARTERS, UNITED STATES ARMY HEALTH SERVICES COMMAND  
FORT SAM HOUSTON, TEXAS 78234-6000



REPLY TO  
ATTENTION OF

HSRM-M (40-400b)

7 OCT 1993

MEMORANDUM FOR Commanders, HSC MEDCENS/MEDDACs, ATTN: Resource  
Management Division/Coordinated Care Division

SUBJECT: Catchment Beneficiary Population for Fiscal Year  
(FY) 1992, FY 93, and FY 94

1. We are providing the following beneficiary populations for your use in preparing official reports and analyses requiring population data.

a. Fiscal Year 1992 catchment beneficiary population  
(Enclosure 1).

b. Fiscal Year 1993 catchment beneficiary population  
(Enclosure 2).

c. Fiscal Year 1994 catchment beneficiary population  
(Enclosure 3).

2. We use the enclosed population reports for FY 94 funding computations. The next update for catchment population is for mid-year review.

3. In order to prevent confusion, it is important to note that the enclosed FY 92 population has actual counts for retired, dependent of retired, and survivor beneficiary categories. Previous versions of FY 92 population included estimates for these categories.

4. Inpatient catchment population includes the beneficiaries within an area approximately 40 miles from each hospital. Outlying clinic population includes beneficiaries within 20 miles of the clinic. All population counts are unduplicated. The following narrative describes the methodology we use for data sources and mathematical computations to estimate the population within each catchment area for FY 92, FY 93, and FY 94.

a. Active duty data is from the Army Stationing and Installation Plan (ASIP) developed by the Corps of Engineers. We make adjustments to the ASIP data to include military not listed or to reflect changes verified from official sources.

HSRM-M

SUBJECT: Catchment Beneficiary Population for Fiscal Year  
(FY) 1992, FY 93, and FY 94

b. We develop ratios for dependents of active duty population based on the Defense Medical Information System (DMIS) historical data base. Every installation has a unique dependents of active duty to active duty ratio. We estimate dependents of students depending on the type of courses conducted. The longer and more advanced training courses increase the chance of the student being accompanied by dependents.

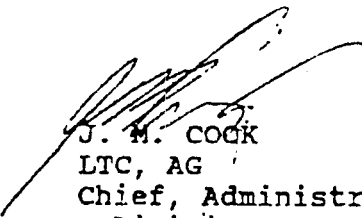
c. Retired, dependents of retired, and survivor population data is actual for FY 92 using the FY 92 data from DMIS. From this baseline data, we estimate FY 93 and FY 94 using an increase of 1.47 percent per year for all locations.

d. We consult many official sources of information concerning all categories of catchment area beneficiaries on a regular basis to produce the most accurate estimates of eligible beneficiaries for each Army medical treatment facility.

5. Our point of contact is Ms. Carol Bearden, Office of the Deputy Chief of Staff for Resource Management, DSN 471-7960.

FOR THE COMMANDER:

3 Encls



J. M. COCK  
LTC, AG  
Chief, Administrative Services  
Division

CATCHMENT BENEFICIARY POPULATION

Fiscal Year 1995

MEDCEN/MEDDAC Population = Inpatient + Outlying Clinics	Active Dependents Duty of Active Duty	Retired Dependents of Retired	Survivors	Total	
Fort Sill MEDDAC	16,726	21,930	7,602 11,343	2,049 59,650	
Reynolds ACH, Inpatient	16,499	21,443	6,551 10,198	1,811 56,502	
AAO, McAlester, AHC	27	87	516 549	88 1,267	
Pine Bluff Arsenal, AHC	87	174	535 596	150 1,542	
Fort Chaffee, TMC	113	226	No other categories treated 339		
Fort Stewart MEDDAC	19,072	31,005	5,745 8,792	1,299 65,913	
Winn ACH, Inpatient	19,072	31,005	5,745 8,792	1,299 65,913	
Fort Wainwright MEDDAC	10,519	12,859	1,297 2,140	152 26,967	
Bassett ACH, Inpatient	7,944	8,997	1,297 2,140	152 20,530	
Fort Greely, AHC #6	(411)	(448)	(109) (140)	(8) (1,116)	
Fort Richardson, TMC	2,575	3,863	No other categories treated 6,438		
Fort Devens (see West Point)					
Cutler, AHC					
Natick Lab, AHC					
Fort Eustis MEDDAC	10,052	19,107	6,944 10,260	1,587 47,950	
McDonald ACH, Inpatient	10,052	19,107	6,944 10,260	1,587 47,950	
Fort Huachuca MEDDAC	7,314	13,200	4,751 6,914	774 32,953	
Bliss ACH, Inpatient	6,973	11,636	3,988 6,046	643 29,286	
Yuma, AHC	341	1,564	763 868	131 3,667	
Fort Leavenworth MEDDAC	6,026	11,881	9,302 10,668	1,651 39,528	
Munson AHC, Inpatient	6,026	11,881	9,302 10,668	1,651 39,528	
<del>Fort Lee MEDDAC</del>	<del>7,463</del>	<del>11,085</del>	<del>19,713</del>	<del>11,870</del>	<del>2,092</del>
Kenner ACH, Inpatient #7	7,323	10,735	9,371 11,458	1,997 40,884	
Fort Pickett, AHC	105	303	342 412	95 1,257	
USA For Sci Tech Ctr, AHC	35	47	No other categories treated 82		
Fort McClellan	5,411	7,939	5,576 7,313	1,244 27,483	
Noble ACH, Inpatient	5,411	7,939	5,576 7,313	1,244 27,483	
Fort Meade MEDDAC	15,909	29,716	17,630 22,499	3,887 89,641	
Kimbrough ACH, Inpatient	10,814	19,924	8,287 11,619	2,096 52,740	
Carlisle Barracks, AHC	745	1,555	1,233 1,618	245 5,396	
Fort Indiantown Gap, AHC	608	1,172	1,339 1,320	233 4,672	
Letterkenny AD, AHC	196	517	841 1,004	138 2,696	
New Cumberland AD, AHC	835	1,398	2,138 2,173	492 7,036	
Fort Ritchie, AHC	1,283	2,397	1,540 1,976	277 7,473	
Tobyhanna AD, AHC	319	378	834 918	169 2,618	
Fort Detrick, AHC	1,109	2,375	1,418 1,871	237 7,010	



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CATCHMENT BENEFICIARY POPULATION  
Fiscal Year 1995

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\*Notes:

1. Oakland AHC was previously included in Fort Ord MEDDAC inpatient catchment population. Now it is an outlying clinic.
2. Presidio of Monterey AHC was previously included in Fort Ord MEDDAC inpatient catchment population. Now it is an outlying clinic.
3. WRAHC - Beneficiary data does not reflect a true count due to overlapping catchment areas.
4. Panama - Gorgas ACH is responsible for providing medical care for 9,288 civilians.
5. Belvoir - Dewitt Dependent of Active Duty category does not reflect a true count due to overlapping catchment areas.
6. Alaska - Ft. Greely population is included at Bassett ACH.
7. Lee - Administers the Direct Health Care Contract for 965 beneficiaries in Charlottesville, VA. *1295 based on contracts -*
8. West Point - Cutler, Ft Devens, TMC downgraded from an AHC. Due to close soon.
9. Natick Lab AHC was previously included in Fort Devens MEDDAC inpatient catchment population. Now it is an outlying clinic.
10. Drum - Population is for a 40 mile radius. Guthrie AHC does not provide inpatient care inhouse but manages inpatient services in the catchment area.

Definitions:

INPATIENT CATCHMENT population areas are defined as sets of zip codes having centroids within 40 miles of the zip code of the US military hospital with rules for unique allocation of the beneficiaries in zip codes within 40 miles of more than one hospital.

OUTLYING CLINICS are those clinics outside of the 40 mile radius of the parent MTF. The catchment area for the outlying clinics is 20 miles instead of 40.

Abbreviations:

ACH - Army Community Hospital  
AHC - Army Health Clinic  
MEDDAC - Medical Activity  
MEDCEN - Medical Center

OHC - Occupational Health Clinic  
TMC - Troop Medical Clinic  
AD - Army Depot  
DD - Defense Depot

17 Sep 94



DEPARTMENT OF THE ARMY  
HEADQUARTERS, U.S. ARMY GARRISON, FORT PICKETT  
BLACKSTONE, VIRGINIA, 23824-5000



REPLY TO  
ATTENTION OF:

C. POST DIV  
NCOIC  
TRNG NCO  
PLN/OPN SP --7-Sep 94  
NIE

AFRC-FMP-T

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Fort Pickett Projected Training Utilization Report

1. Fort Pickett's projected training utilization data for TY 94 and TY 95 is enclosed (Encls 1 and 2).
2. Directors are to ensure information is disseminated to personnel requiring strength figures for planning purposes.
3. Units that cancelled training since our last report are as follows:

<u>START DATE</u>	<u>END DATE</u>	<u>UNIT</u>
08/12/94	08/14/94	276 EN BN, HQ
09/10/94	09/11/94	BTY H, 3/14 MARINES
09/17/94	09/18/94	1-319 REGT
10/12/94	10/28/94	8 EN SPT BN
07/08/95	07/22/95	307 MP CO

4. Current strength total of units training at Fort Pickett are as follows:

<u>TY 94</u>	<u>TY 95</u>
54,369	44,181

U.S. ARMY COMBINED ARMS SUPPORT COMMAND & FORT LEE  
FORT LEE, VIRGINIA

POST POPULATION

Military -	3,350
(Officers)	(623)
(Enlisted)	(2,727)
Family Members -	5,332
(On Post)	(2,817)
(Off Post)	(2,515)
Civilian Employees -	3,053
NAF Employees -	491
AAFES Employees -	474
Commissary Employees -	84
Contractor Employees -	1,215
Retired Personnel -	18,512
(Survivors & Family Members)	39,765
Students (Avg Daily Load)	3,951
(QMC&S)	(2,552)
(ALMC)	(510)
(REP Trainees)	(726)
(JAG School)	(159)
(MEDDAC)	(4)
Reserve Training (Avg Man Months)	192

FINANCIAL (Annual)

Military Payroll (Net)	\$137,899,169
Civilian Payroll (Net)	113,911,589
NAF Payroll (Net)	3,392,839
AAFES Payroll (Net)	4,033,507
Commissary Payroll	2,400,000

TRAINING

ALMC FY 94 Graduates (Resident)	8,385
ALMC FY 95 Projected Students	15,847
QM School FY 94 Trainees (Graduates)	17,183
QM School FY 95 Projected Trainees	21,156
<b>Reserve Component Annual Tng (Individuals)</b>	<b>2,136</b>
USAR & ARNG (Individuals)	12,169
All Other (Individuals)	3,609

TRAINING SUPPORT FACILITIES

Training Facilities	24
Ranges	9

FACILITIES

Active Buildings	1,274
Inactive Buildings	0
Troop Housing Spaces	6,147
Family Housing Units	1,460
Occupancy Rate	98 %
Paved Roads - Miles	55
Unpaved Roads - Miles	5
Land - Acres	5,574

## **KENNER WORKLOAD SOURCES**

The Ambulatory Care Automated Worksheet and the Ambulatory Care Worksheet /Admissions FY 94, Med 302 data, 12 Oct 1994 is a U.S. Army Medical Command report . The POC at MEDCOM is Ms. Marine Turner at (210) 221-0579.

NOTE - ENTER NO FIGURES  
 BEFORE LINE 305

CAUTION: ENTER NO DATA ABOVE LINE 105 DUE TO COMPUTATIONS	YEAR TO DATE	FOURTH QUARTER				OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
		FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER												
TOTAL CLINIC VISITS	212,982	48,829	55,828	55,446	52,879	17,636	17,377	13,816	17,843	17,253	20,732	18,297	18,572	18,577	15,837	18,543	18,499
INTERNAL MEDICINE	15959	3714	3770	3273	3,202	1166	1399	1149	1070	1310	1390	1130	1166	977	817	1259	1126
ALLERGY/IMMUNOLOGY	1889	414	434	544	497	155	131	128	147	122	165	170	165	209	153	165	179
DERMATOLOGY	1896	414	582	541	379	140	147	127	156	211	195	193	140	206	30	149	200
NUTRITION	842	209	208	217	210	81	74	54	49	76	83	81	73	63	59	68	83
GENERAL SURGERY	5651	1232	1332	1354	1,133	468	398	366	398	384	550	340	472	542	414	424	295
OPHTHALMOLOGY	1434	44	382	561	507	0	44	97	122	163	123	123	214	224	183	201	123
OTORHINOLARYNGOLOGY	2310	501	543	491	475	166	137	198	152	183	208	178	184	129	152	157	166
UROLOGY	993	234	257	268	234	78	82	74	86	65	106	75	83	110	74	83	77
GYNECOLOGY	21824	2484	3253	3174	2,913	798	881	805	1089	954	1210	931	1056	1187	898	1044	971
PEDIATRIC	23737	5280	5972	5378	5,097	1791	1852	1637	2013	1782	2177	1762	1840	1776	1300	1863	1854
WELL BABY	1020	224	287	260	249	92	59	73	88	79	120	98	87	75	65	79	105
EXCEPTIONAL FAMILY NBR	1567	310	621	659	477	119	92	99	193	160	268	214	219	226	134	178	165
ORTHOPEDIC	4600	987	1280	1183	940	438	331	218	317	427	546	412	448	323	236	346	358
CAST	2932	661	658	685	578	357	254	50	234	154	270	199	255	231	116	230	232
APPLIANCE	476	135	129	71	141	74	51	10	66	34	29	30	27	14	13	70	58
PODIATRY	1397	279	315	303	300	105	123	51	98	93	124	99	87	117	79	111	110
PSYCHIATRY	2620	657	543	438	382	229	278	150	152	171	220	177	129	132	136	136	110
MENTAL HEALTH	3430	611	950	1018	831	170	192	249	261	248	441	378	309	331	230	323	278
OPC	23882	6824	7662	8287	7,116	2213	2356	2185	2526	2288	2848	2345	2300	3642	2205	2544	2367
TAC	25851	6841	6715	5760	6,835	2609	2610	1322	2395	2113	2207	2440	2489	831	2162	2547	2126
JAG	3048	786	804	807	651	251	264	271	279	192	333	286	269	232	179	254	218
PICKETT	5183	962	1187	2025	2,009	300	377	285	366	395	426	535	676	814	889	628	482
DESSC	5256	594	547	487	528	193	211	190	193	196	158	189	149	149	171	136	221
AMC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FAM_PRACTICE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
AVIATION MED	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MEDICAL EXAMINATIONS	3943	397	587	512	447	134	152	111	132	160	295	195	159	158	98	185	164
OPTOMETRY	6731	1603	2205	1415	1,508	691	581	331	645	657	903	714	387	314	346	604	558
AUDIOLOGY	2844	624	749	732	739	206	218	200	221	233	295	251	233	248	286	250	203
EMERGENCY MEDICINE	21530	5069	5507	5812	5,142	1886	1661	1522	1955	1716	1836	1800	1988	1944	1775	1664	1703
NEUROVASCULAR SCREENING	33434	3336	3852	4486	4,760	1290	1266	780	1082	1224	1546	1400	1424	1662	1178	1393	2189
SMS	1754	509	497	350	398	155	172	182	163	168	166	123	120	107	129	138	131
FAP	1192	228	287	374	303	86	71	71	84	97	106	80	124	170	81	114	108
DR LEE	3889	714	899	991	1,285	295	215	204	232	295	372	243	236	452	308	410	567
DR PICKETT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DR DESSC	4879	1055	1168	1429	1,227	402	347	306	362	405	401	500	419	510	466	358	403
DR FOST	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CW	2224	377	682	634	531	142	134	101	203	259	220	211	294	129	100	126	305
HRT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUB ABUSE REHAB	3576	820	974	927	855	296	251	273	339	280	355	315	291	321	295	306	254



YEAR TO	FIRST QUARTER				SECOND QUARTER				THIRD QUARTER				FOURTH QUARTER				
	DATE	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
1995	3713	3273	3201	1265	1399	1149	1070	1308	1308	1166	977	817	1258	1126	1889	165	179
INTERNAL MEDICINE	1896	1896	414	562	579	195	147	127	127	140	140	149	200	1896	1896	1896	1896
DERMATOLOGY	844	209	217	208	208	208	208	208	208	208	208	208	208	208	208	208	208
NUTRITION	414	414	414	414	414	414	414	414	414	414	414	414	414	414	414	414	414
ALLERGY/IMMUNOLOGY	1889	434	497	155	131	128	122	165	170	165	209	153	165	179	1889	1889	1889
GENITAL SURGERY	5051	1332	1332	1332	1332	1332	1332	1332	1332	1332	1332	1332	1332	1332	1332	1332	1332
OPHTHALMOLOGY	1494	44	382	561	507	0	0	44	97	122	163	183	201	123	1494	1494	1494
OTORHINOLARYNGOLOGY	2010	501	543	475	166	137	198	183	178	184	184	152	157	166	2010	2010	2010
UROLOGY	993	291	268	234	82	74	106	106	106	106	106	106	106	106	993	993	993
GYNECOLOGY	11811	2481	3247	3171	2912	797	881	1087	1087	952	1208	1208	971	11811	11811	11811	11811
PEDIATRIC	21272	5280	5972	5378	5097	1791	1852	2013	2013	1782	2177	1840	1863	21272	21272	21272	21272
WELL BABY	1020	224	260	249	92	73	88	120	98	87	98	87	79	1020	1020	1020	1020
EXCEPTIONAL FAMILY MBR	2067	310	621	477	477	119	193	214	193	214	214	214	165	2067	2067	2067	2067
ORTHOPEDIC	4400	987	1183	940	357	331	218	427	317	427	546	448	346	4400	4400	4400	4400
CASI	2582	661	658	685	578	254	234	154	154	154	154	154	232	2582	2582	2582	2582
APPLIANCE	476	135	129	71	141	51	10	34	66	66	29	14	70	476	476	476	476
PODIATRY	1197	279	300	303	105	123	98	124	98	93	129	117	110	1197	1197	1197	1197
PSYCHIATRY	1908	652	431	370	229	148	152	164	152	152	129	117	110	1908	1908	1908	1908
MENTAL HEALTH	3410	611	950	1018	192	249	261	441	248	248	378	331	278	3410	3410	3410	3410
OPC	29889	6824	7662	8287	7116	2273	2526	2288	2848	2526	2848	2526	2367	29889	29889	29889	29889
TMC	25851	6541	6715	6835	2609	2610	2322	2113	2207	2322	2440	831	2126	25851	25851	25851	25851
JAG	3048	786	804	807	251	277	279	252	286	252	286	252	218	3048	3048	3048	3048
PICKETT	6183	962	1187	2025	300	377	285	426	269	395	355	889	492	6183	6183	6183	6183
DOSC	2156	594	547	487	528	193	193	196	189	193	149	171	221	2156	2156	2156	2156
AMIC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FAM PRACTICE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
AVIATION MED	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MEDICAL EXAMINATIONS	1943	397	587	447	134	152	111	160	295	152	155	158	164	1943	1943	1943	1943
OPTOMETRY	6731	1603	2205	1415	1508	691	581	645	903	657	714	346	558	6731	6731	6731	6731
AUDIOLOGY	2844	624	749	732	206	218	221	295	200	221	251	248	203	2844	2844	2844	2844
EMERGENCY MEDICINE	27530	5869	5507	5812	5142	1886	1661	1836	1880	1955	1716	1988	1703	27530	27530	27530	27530
NEUROMUSCULAR SCREENING	16434	3336	3852	4486	4760	1266	1082	1546	1800	1082	1424	1662	2189	16434	16434	16434	16434
SMS	1676	497	494	332	353	150	167	166	180	167	166	101	115	1676	1676	1676	1676
FAP	1192	228	287	374	303	86	71	106	84	97	80	81	108	1192	1192	1192	1192
OH LEC	3889	714	899	991	1285	295	215	232	204	295	243	308	567	3889	3889	3889	3889
OH PICKETT	4879	1055	1168	1429	1227	402	347	405	306	362	401	466	403	4879	4879	4879	4879
OH DOSC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OH FSTC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OH FSTC	2224	377	682	634	531	142	134	259	203	203	211	100	305	2224	2224	2224	2224
HRT	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUB ABUSE REHAB	3493	797	957	909	830	289	245	349	263	332	308	289	247	3493	3493	3493	3493

OUTPATIENT CLINIC VISITS 212,772 48,785 55,792 55,400 52,795 17,622 17,363 13,800 17,832 17,237 20,723 18,286 18,553 18,561 15,016 18,505 18,474

SEP AUG JUL JUN MAY APR MAR FEB JAN DEC NOV OCT QUARTER QUARTER QUARTER QUARTER



	YEAR TO DATE	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
OUTPATIENT NEG: EQ UNITS	5,547.1553	1,283.2960	1,458.7472	1,443.0427	1,362.0694	460.2400	455.6294	367.4266	466.1417	453.2703	539.3352	475.7645	487.9949	479.2833	412.6141	480.8629	468.5924
INTERNAL MEDICINE	551.2225	146.6635	148.8360	129.2835	126.4395	46.0175	55.2605	45.3855	42.2650	51.6660	54.9050	44.6350	46.0570	38.5915	32.2715	49.6910	44.4770
ALLERGY/IMMUNOLOGY	15.6787	3.4362	3.6022	4.5152	4.1251	1.2865	1.0873	1.0624	1.2201	1.0126	1.3695	1.4110	1.3695	1.7347	1.2699	1.3695	1.4857
DERMATOLOGY	40.9536	8.9424	12.1392	11.6856	8.1864	3.0240	3.1752	2.7432	3.3696	4.5576	4.2120	4.1688	3.0240	4.4928	0.6480	3.2184	4.3200
NUTRITION	10.7188	2.6543	2.6416	2.7559	2.6670	1.0287	0.9398	0.6858	0.6223	0.9652	1.0541	1.0287	0.9271	0.8001	0.7493	0.8636	1.0541
GENERAL SURGERY	174.2595	42.5040	45.9540	46.7130	39.0885	16.1460	13.7310	12.6270	13.7310	13.2480	18.9750	11.7300	16.2840	18.6990	14.2830	14.6280	10.1775
OPHTHALMOLOGY	41.2344	1.2144	10.5432	15.4836	13.9932	0.0000	0.0000	1.2144	2.6772	3.3672	4.4988	3.3948	5.9064	6.1824	5.0508	5.5476	3.3948
OTORHINOLARYNGOLOGY	61.3050	15.2805	16.5615	14.9755	14.4875	5.0630	4.1785	6.0390	4.6360	5.5815	6.3440	5.4290	5.6120	3.9345	4.6360	4.7885	5.0630
UROLOGY	39.4221	9.2898	10.2029	10.6396	9.2898	3.0966	3.2554	2.9378	3.4142	2.5805	4.2082	2.9775	3.2951	4.3670	2.9378	3.2951	3.0569
GYNECOLOGY	278.7396	58.5516	76.6292	74.8356	68.7232	18.8092	20.7916	18.9508	25.6532	22.4672	28.5088	21.9716	24.8744	27.9896	21.1692	24.6384	22.9156
PEDIATRIC	434.5400	105.6000	119.4400	107.5600	101.9400	35.8200	37.0400	32.7400	40.2600	35.6400	43.5400	35.2400	36.8000	35.5200	27.6000	37.2600	37.0800
WELL BABY	15.9120	3.4944	4.4772	4.0560	3.8844	1.4352	0.9204	1.1388	1.3728	1.2324	1.8720	1.5288	1.3572	1.1700	1.0140	1.2324	1.6380
EXCEPTIONAL FAMILY MBR	41.3400	6.2000	12.4200	13.1800	9.5400	2.3800	1.8400	1.9800	3.8600	3.2000	5.3600	4.2800	4.3800	4.5200	2.6800	3.5600	3.3000
ORTHOPEDIC	159.2800	35.7294	46.6980	42.8246	34.0280	15.8556	11.9822	7.8916	11.4754	15.4574	19.7652	14.9144	16.2176	11.6926	8.5432	12.5252	12.9596
CAST	51.6400	13.2200	13.1600	13.7000	11.5600	7.1400	5.0800	1.0000	4.6800	3.0800	5.4000	3.9800	5.1000	4.6200	2.3200	4.6000	4.6400
APPLIANCE	15.5176	4.4010	4.2054	2.3146	4.5966	2.4124	1.6626	0.3260	2.1516	1.1084	0.9454	0.9780	0.8802	0.4564	0.4238	2.2820	1.8908
PODIATRY	25.2567	5.8869	6.6465	6.3933	6.3300	2.2155	2.5953	1.0761	2.0678	1.9623	2.6164	2.0889	1.8357	2.4687	1.6669	2.3421	2.3210
PSYCHIATRY	68.7848	22.5592	18.5110	14.9126	12.8020	7.9234	9.5150	5.1208	5.2592	5.6744	7.5774	5.9858	4.4634	4.4634	4.4980	4.5672	3.7368
MENTAL HEALTH	113.2120	20.2852	31.5400	33.7976	27.5852	5.6440	6.3744	8.2668	8.6652	8.2336	14.6412	12.5496	10.2588	10.9892	7.6360	10.7236	9.2296
OPC	786.0807	179.4712	201.5106	217.9481	187.1508	59.7799	62.2258	57.4655	66.4338	60.1744	74.9024	61.6735	60.4900	95.7848	57.9915	66.9072	62.2521
INC	679.8813	172.0283	176.6045	151.4880	179.7505	68.6167	68.6430	34.7686	62.9885	55.5719	58.0441	64.1720	65.4607	21.8553	56.8606	66.9861	55.9138
JAG	80.1624	20.6718	21.1452	21.2241	17.1213	6.6013	6.9432	7.1273	7.3377	5.0496	8.7579	7.5218	7.0747	6.6276	4.7077	6.6802	5.7334
PICKETT	162.6129	25.3006	31.2181	53.2575	52.8367	7.8900	9.9151	7.4955	9.6258	10.3885	11.2038	14.0705	17.7788	21.4082	23.3807	16.5164	12.9396
DGSC	56.7028	15.6222	14.3861	12.8081	13.8864	5.0759	5.5493	4.9970	5.0759	5.1548	4.1554	4.9707	3.9187	3.9187	4.4973	3.5768	5.8123
AMIC	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
FAM PRACTICE	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
AVIATION MFD	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
MEDICAL EXAMINATIONS	63.3418	12.9422	19.1362	16.6912	14.5722	4.3684	4.9552	3.6186	4.3032	5.2160	9.6170	6.3570	5.1834	5.1508	3.1948	6.0310	5.3464
OPTOMETRY	109.7153	26.1289	35.9415	23.0645	24.5604	11.2633	9.4703	5.3953	10.5135	10.7091	14.7189	11.6382	6.3081	5.1182	5.6398	9.8452	9.0954
AUDIOLOGY	42.6600	9.3600	11.2350	10.9800	11.0850	3.0900	3.2700	3.0000	3.3150	3.4950	4.4250	3.7650	3.4950	3.7200	4.2900	3.7500	3.0450
EMERGENCY MEDICINE	721.2550	169.8115	184.4845	194.7020	172.2520	63.1810	55.6435	50.9870	65.4925	57.4860	61.5060	62.9800	66.5980	65.1240	59.4625	55.7440	57.0505
NEUROMUSCULAR SCREENING	218.5722	44.3688	51.2316	59.6638	63.3080	17.1570	16.8378	10.3740	14.3906	16.2792	20.5618	18.6200	18.9392	22.1046	15.6674	18.5269	29.1137
SWS	35.6988	10.5861	10.5222	7.0716	7.5889	3.1950	3.5571	3.8340	3.4293	3.5571	3.5358	2.6199	2.3004	2.1513	2.5773	2.4921	2.4495
FAP	25.3896	4.8564	6.1131	7.9662	6.4539	1.8318	1.5123	1.5123	1.7892	2.0661	2.2578	1.7040	2.6412	3.6210	1.7253	2.4282	2.3004
OH JFF	99.1695	18.2070	22.9245	25.2705	32.7575	7.5225	5.4825	5.2020	5.9160	7.5225	9.4860	6.1965	7.5480	11.5260	7.8540	10.4550	14.4585
OH PICKETT	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
OH DGSC	124.4145	26.9025	29.7840	36.4395	31.2885	10.2510	8.8485	7.8030	9.2310	10.3275	10.2255	12.7500	10.6845	13.0950	11.8830	9.1290	10.2765
OH FSTC	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
OHM	86.5136	14.6653	26.5298	24.6626	20.6559	5.5238	5.2126	3.9289	7.8967	10.0751	8.5580	8.2079	11.4366	5.0181	3.8900	4.9014	11.8645
HRT	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
SUB ABUSE REHAB	115.9676	26.4604	31.7724	30.1788	27.5560	9.5948	8.1340	8.7316	11.0224	9.1632	11.5868	10.2256	9.4952	10.4580	9.5948	9.7608	8.2004

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YEAR 10	FIRST	SECOND	THIRD	FOURTH	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
210	44	36	46	84	14	14	16	11	16	9	11	19	16	21	38	25
INTERNAL MEDICINE	4	1	2	0	1	0	0	0	0	0	0	0	0	0	1	0
NUTRITION	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GENERAL SURGERY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OTORHINOLARYNGOLOGY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
UROLOGY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GYNECOLOGY	13	3	6	3	1	1	2	2	2	2	0	2	0	1	0	0
ORTHOPEDIC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PODIATRY	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PSYCHIATRY	32	5	8	7	12	3	7	1	2	1	4	3	6	4	2	2
SMS	78	12	3	18	45	5	2	1	2	0	0	0	6	8	21	16
FAP	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CHN	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUBS ABUSE REHAB	83	23	17	18	25	7	10	7	6	4	6	5	6	6	12	7

PATIENT WEIGHTED UNITS	5,9890	1,1025	1,1257	1,2940	2,2668	0,4020	0,5055	0,4910	0,3222	0,5225	0,2810	0,3708	0,4688	0,4544	0,6008	1,0236	0,6424
INTERNAL MEDICINE	0.1588	0.1395	0.0790	0.0000	0.1395	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
NUTRITION	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
GENERAL SURGERY	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
OTORHINOLARYNGOLOGY	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
UROLOGY	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
ORTHOPEDIC	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
PODIATRY	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
PSYCHIATRY	1.1072	0.1230	0.2758	0.2422	0.4152	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
SMS	1.6614	0.2556	0.0639	0.3834	0.9585	0.1065	0.0426	0.0213	0.0000	0.0000	0.0000	0.0000	0.2556	0.1278	0.1704	0.4473	0.3408
FAP	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
CHN	2.7556	0.7636	0.5644	0.5976	0.8300	0.2324	0.3320	0.2324	0.1328	0.1992	0.2524	0.1660	0.1992	0.1992	0.3984	0.2324	0.0000

WEIGHTED VALUES	0.0395	0.0083	0.0156	0.0263	0.0263	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156
INTERNAL MEDICINE	0.0395	0.0083	0.0156	0.0263	0.0263	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156	0.0156
ALLERGY/IMMUNOLOGY	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083	0.0083
DERMATOLOGY	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216	0.0216
NUTRITION	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127	0.0127
GENERAL SURGERY	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345	0.0345
OPHTHALMOLOGY	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276	0.0276
OTORHINOLARYNGOLOGY	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305	0.0305
UROLOGY	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397	0.0397
GYNECOLOGY	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236	0.0236

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YEAR TO	DATE	FIRST	SECOND	THIRD	FOURTH	BE-DAYS, FY94											
						SEP	AUG	JUL	JUN	MAY	APR	MAR	FEB	JAN	DEC	NOV	OCT
INTERNAL MEDICINE	1,068	242	287	261	278	110	83	49	104	89	94	95	81	85	76	97	105
GENERAL SURGERY	578	136	171	144	127	46	39	51	57	61	48	41	43	55	51	43	33
OPTHALMOLOGY	62	0	15	27	20	0	0	0	2	10	8	7	12	12	2	14	4
OBAL SURGERY	22	0	3	13	6	0	0	1	1	9	9	2	2	2	3	3	1
OTORHINOLARYNGOLOGY	140	27	43	34	36	15	14	14	14	15	16	18	14	14	13	13	9
UROLOGY	22	6	6	4	6	1	1	4	4	1	1	2	2	2	2	2	2
GYNCOLOGY	373	68	95	103	107	23	23	20	20	38	35	38	30	32	32	37	38
ORTHOPEDIC	207	51	82	42	32	20	15	16	23	33	26	19	23	0	0	7	25
PODIATRY	20	3	6	5	6	2	0	1	2	3	3	3	0	2	2	4	0
PSYCHOLOGY	59	10	17	14	18	4	4	2	4	6	7	7	4	3	4	8	6

YEAR TO	DATE	FIRST	SECOND	THIRD	FOURTH	MED 302											
						SEP	AUG	JUL	JUN	MAY	APR	MAR	FEB	JAN	DEC	NOV	OCT
INTERNAL MEDICINE	3,072	702	844	747	779	269	262	171	305	302	276	228	243	221	275	283	
GENERAL SURGERY	1,004	279	321	279	185	92	56	71	116	94	96	67	116	79	50	56	
OPTHALMOLOGY	71	0	17	34	20	0	0	0	12	8	8	8	18	2	14	4	
OBAL SURGERY	13	0	3	4	6	0	0	1	1	0	0	2	2	2	3	1	
OTORHINOLARYNGOLOGY	161	28	50	47	36	7	8	13	17	16	9	20	18	14	13	9	
UROLOGY	28	7	11	4	6	2	3	2	0	2	1	2	2	2	2	2	
GYNCOLOGY	585	64	192	142	187	30	13	21	62	54	49	39	64	66	64	57	
ORTHOPEDIC	489	185	207	51	46	87	53	45	74	74	97	51	8	0	8	38	
PODIATRY	25	6	6	5	8	5	0	1	3	3	3	6	2	2	6	6	
PSYCHOLOGY	199	50	45	57	47	16	16	7	12	12	12	43	8	13	13	21	

## KENNER STAFFING AUTHORIZATIONS

TDA'S 2-95, 1-96, and 2-96 were used to develop the staffing authorizations of Tab G, the 18 April 1995 Position Control Roster was used for the 509 total number of personnel (less CHAMPUS providers on the roster) for Tab B.

LOCATION: FORT LEE, VA 23801-5260

ASSIGNMENT: HEADQUARTERS, US ARMY HEALTH SERVICES COMMAND

DATE OF LAST SURVEY:

A. MANPOWER: JUNE 1984

B. EQUIPMENT: JANUARY 1991

MISSION:

A. MEDIUM MEDDAC: PROVIDES HEALTH SERVICES TO AUTHORIZED PERSONNEL WITHIN THE FORT LEE HEALTH SERVICES AREA, INCLUDING: INPATIENT AND OUTPATIENT MEDICAL CARE AND TREATMENT TO ACTIVE AND RETIRED PERSONNEL, THEIR FAMILIES, AND OTHER PERSONNEL AS AUTHORIZED BY THE DEPARTMENT OF THE ARMY; VETERINARY FOOD INSPECTION, ANIMAL CARE AND ZONOTIC CONTROL, PREVENTIVE MEDICINE SERVICES; AND DIRECTED MOS GENERATED TRAINING. PERFORMS OTHER MISSIONS AS ASSIGNED.

B. DENTAC: PROVIDES DENTAL DIAGNOSIS, CARE, TREATMENT, CONSULTATION SERVICES AND PREVENTIVE DENTISTRY PROGRAMS TO ELIGIBLE BENEFICIARIES; I.E., ACTIVE AND RETIRED MILITARY PERSONNEL, THEIR FAMILY MEMBERS AND OTHER PERSONNEL AS AUTHORIZED BY THE DEPARTMENT OF THE ARMY. PROVIDES SPECIALITY SERVICES TO THE DEPARTMENT OF DENTISTRY AND THE CLINICAL PATHOLOGY SERVICE, DEPARTMENT OF PATHOLOGY. PERFORMS OTHER MISSIONS AS ASSIGNED.

C. MISSIONS CURRENTLY AUTHORIZED IAW APPROVED CLINICAL MISSION TEMPLATE:

MEDICINE	PEDIATRICS	SURGERY	OBSTETRICS/ GYNECOLOGY	RADIOLOGY	PSYCHIATRY
DERMATOLOGY	GENERAL	OPHTHALMOLOGY	GYNECOLOGY	DIAGNOSTIC	PSYCHIATRY
INTERNAL	EXCEPT FAMILY	OTORHINOLARYNGOLOGY			ADULT
EMERGENCY MED	MEMBER PROG	GENERAL			CLINICAL PSYCHOLOGY
(CAT III)		ORTHOPEDIC			SOCIAL WORK
FAMILY PRAC		MAXILLOFACIAL			DETOXIFICATION
		ANESTHESIA			
		AUDIOLOGY			
		OPTOMETRY			
		PODIATRY			

PHYSICAL MEDICINE	DENTAL	OTHER	
SERVICE	ACTIVITY	MEDICINE	PATHOLOGY

PHYSICAL THERAPY	RESTORATIVE	PREVENTIVE
MUSCULOSKETETAL	DENTISTRY	MEDICINE
EVALUATION	PERIODONTICS	OCCUPATIONAL

U S ARMY MEDICAL DEPARTMENT ACTIVITY FT LEE

SECTION II - PERSONNEL ALLOWANCE

POSITION OR DUTY TITLE GR POSCO SOI A1 A2 A3 A4 L1 LPI BR ID P1 P2 P3 AMSCO SWC MDEP REQ AUTH NET CHANGE  
REQ AUTH R1 R2 R3

11 00610

GS C Y Y Y 84771422 HVE HSAT 1 1 1

PARAGRAPH 913 TOTALS

5 4

00C MED SEC

14-00602  
11 00610  
11-00610  
06 00620  
04-00303  
03 00322

GM-C Y Y-Y 84779223 HVG HSHE 1 1 1 SB  
GS C Y Y Y 84779223 HVG HSHE 1 1 1 SB  
GS C Y Y-Y 84779223 HVG HSHE 1 1 1  
GS C Y Y Y 84779223 HVG HSHE 1 1 1  
GS-C Y Y-Y 84779223 HVG HSHE 1 1 1  
GS C Y Y Y 84779223 HVG HSHE 1 0

PARAGRAPH 915 TOTALS

6 5

00C HVS SEC

12 00690  
09 00690

GS C Y Y Y 84771425 HVG HSHE 1 1 1 SB  
GS C Y Y Y 84771425 HVG HSHE 1 1 1

PARAGRAPH 916 TOTALS

2 2

00C D65C

13-00602  
09 00610  
05-00303  
05 00620

GM-C Y Y-Y 84779223 HVG HSHE 1 1 1 SB  
GS C Y Y Y 84779223 HVG HSHE 1 1 1 SB  
GS-C Y Y-Y 84779223 HVG HSHE 1 1 1 SB  
GS C Y Y Y 84779223 HVG HSHE 1 1 1

PARAGRAPH 921 TOTALS

4 4

00C HLTH NSG

09-00610  
14 00602

GS C Y Y-Y 84779223 HVG HSHE 1 1 1 SA  
GS C 84779223 0 0 0

PARAGRAPH 927 TOTALS

1 1

UIC HSW21MAA TOTALS

779 591

SHADOW-FORGE (NON-ADD) TOTALS

18 0

U S ARMY MEDICAL DEPARTMENT ACTIVITY FT LEE

SUPERSESSION: HSW2LMAA 0295 EDATE: 951001 ITAADS CODE: TM REPCO: M CMD OF ASGMT: HSTM

SECTION 11 - PERSONNEL ALLOWANCE

PARA IN POSITION OR DUTY TITLE GR POSCO SOI A1 A2 A3 A4 LI LPI BR ID P1 P2 P3 AMSCO SWC MDEP REQ AUTH NET CHANGE  
 REQ AUTH RI R2 R3

101 00 COMMANDER  
 101 01 HOSP-CDR 06 60A00 MC-K Y Y Y 84779251 BBA HSSH 1 1 1  
 101 02 SECY STENO 08 00318 GS C Y Y Y 84779251 BBA HSSH 1 1 1

PARAGRAPH 101 TOTALS

2 2

102 00 STAFF  
 102 01 DEP-CDR-CLIN 06 60A00 MC-K Y Y Y 84779251 BBA HSSH 1 0  
 102 02 DEP CDR ADM 05 70A67 MS K Y Y Y 84779251 BBB HSSH 1 1  
 102 03 HLTH GAR-ADM 03 70A67 MS K Y Y Y 84779251 BBB HSSH 1 0  
 102 04 SR MED NCO 09 91B30 NC I Y Y Y 84779251 BBB HSSH 1 1  
 102 05 ADM-OFF 09 09341 GS C Y Y Y 84779251 BBB HSSH 1 0  
 102 06 SECY STENO O/A 06 00318 GS C Y Y Y 84779251 BBB HSSH 1 0

MAJOR PARAGRAPH 102 TOTALS

6 2

102K 00 SAFETY  
 102K 01 SAF-06G-HEALTH-MG 11 00018 GS C Y Y Y 84779251 CHG HSSH 1 1

SUB-PARAGRAPH 102K TOTALS

1 1

102L 00 OI-OFF  
 102L 01 HLTH SYS SP 11 00671 GS C Y Y Y 84779255 BBB HSSH 1 1  
 102L 02 HLTH-SYS-SP 09 00671 GS C Y Y Y 84779266 BBB HSSH 1 1  
 102L 03 HLTH SYS ASST O/A 07 00303 GS C Y Y Y 84779255 BBB HSSH 1 1

SUB PARAGRAPH 102L TOTALS

3 3

102M 00 IR & ACO  
 102M 01 AUDITOR 12 00511 GS C Y Y Y 84779251 CGA HSSH 1 1  
 102M 02 AUDITOR 07 00511 GS C Y Y Y 84779251 ARC HSSH 1 0

SUB PARAGRAPH 102M TOTALS

2 1

102N 00 EXECUTIVE SERVICES  
 102N 01 C-EXEC SVCS/XO 02 70E67 MS K Y Y Y 84779251 BBB HSSH 1 1

SUB PARAGRAPH 102N-TOTALS

1 1







PREPARED ON: 95.05.22  
CON: TTA-001  
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ON-LINE TDA SYSTEM - B PRINT

U S ARMY MEDICAL DEPARTMENT ACTIVITY FT LEE

DOCNO: HSW2LMAA  
CONUM: 0296  
FILE: WORK

PARA LN POSITION OR DUTY TITLE GR POSCO SQI A1 A2 A3 A4 LI LPI BR ID P1 P2 P3 AMSCO SWC MDEP REQ AUTH NET CHANGE  
REQ AUTH R1 R2 R3

SECTION II - PERSONNEL ALLOWANCE

PARAGRAPH 930 TOTALS 0 0

31 00 YET

PARAGRAPH 931 TOTALS 0 0

UIC HSN2LMAA TOTALS 663 435  
SHADOW FORCE (NON-ADD) TOTALS 18 0

## SPACES RELATED TO INPATIENTS

The spaces related to inpatients (55-92) Tab G of 4 May 1995 presentation in Baltimore are based on a Kenner scrub of the TDA with the least number consisting of those individuals 100% dedicated to inpatient care and the higher number relating to those whose duties cross both inpatient and outpatient services. A copy of the annotated TDA showing the 92 spaces allocated is included herein. All of the affected slots are marked with an asterisk (\*).

PREPARED BY: 15.05.22  
PCN: TTA-001  
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ON-LINE TOA SYSTEM - B PRINT  
U S ARMY MEDICAL DEPARTMENT ACTIVITY FT LEE

DOCNO: HSW2LHAA  
CCHUM: 0196  
FILE: MASTER

SECTION I - PERSONNEL ALLOWANCE

PARA LN	POSITION OR DUTY TITLE	GR	POSCO	SQL	A1	A2	A3	A4	LI	LPI	BR	ID	P1	P2	P3	AMSCO	SNC	NDEP	REQ	AUTH	NET CHANGE		
																					REQ	AUTH	R1 R2 R
PARAGRAPH 453 TOTALS																				5	4		
461 00	ANES MSG SEC																						
461 01	C ANES NUR	05	66F00										AN	X	Y	Y	Y	84770036	HSF	HSSH	1	1	VU 58
461 02	NUR ANES	04	66F00										AN	X	Y	Y	Y	84770036	HSF	HSSH	1	1	
461 03	NUR ANES	12	00610										GS	C	Y	Y	Y	84770036	HSF	HSSH	2	1	
461 04	NUR ASST	04	00621										GS	C	Y	Y	Y	84770036	HSF	HSSH	1	0	
PARAGRAPH 461 TOTALS																				5	3		
463 00	ICU MSG SEC																						
MAJOR PARAGRAPH 463 TOTALS																				0	0		
463E 00	RECOV RM																						
463E 01	CLIN NUR	09	00610										GS	C	Y	Y	Y	84770036	HSF	HSSH	1	1	
463E 02	CLIN NUR	09	00610										GS	C	Y	Y	Y	84770036	HSF	HSSH	1	1	
463E 04	PRAC NUR	06	00620										GS	C	Y	Y	Y	84770036	HSF	HSSH	1	1	
SUB PARAGRAPH 463E TOTALS																				3	3		
463H 00	COMB MED ICU																						
463H 01	CLIN HD NUR	03	66H00										BA	X	Y	Y	Y	84770012	HAR	HSSH	1	1*	
463H 02	MED SURG NUR	03	66H00										AN	X	Y	Y	Y	84770012	HAR	HSSH	1	1*	
463H 03	MED SURG NUR	02	66H00										AN	X	Y	Y	Y	84770012	HAR	HSSH	1	1*	
463H 04	CLIN NUR SP	02	66H00										AN	X	Y	Y	Y	84770012	HAR	HSSH	2	2*	
463H 05	NUMSTR	E7	91C40										HC	I	Y	Y	Y	84770012	HAR	HSSH	1	1*	
463H 06	PRAC NUR	E6	91C30										HC	I	Y	Y	Y	84770012	HAR	HSSH	1	1*	
463H 07	PRAC NUR	E5	91C20										HC	I	Y	Y	Y	84770012	HAR	HSSH	1	1*	
463H 09	CLIN NUR	10	00610										GS	C	Y	Y	Y	84770012	HAR	HSSH	5	5*	
463H 10	PRAC NUR	06	00620										GS	C	Y	Y	Y	84770012	HAR	HSSH	2	2*	
463H 11	MED CLK (DA)	04	00679										GS	C	Y	Y	Y	84770053	HAR	HSSH	1	1*	
SUB PARAGRAPH 463H TOTALS																				16	16		
PARAGRAPH 463 TOTALS																				19	15		
468 00	GEN MED WD																						
MAJOR PARAGRAPH 468 TOTALS																				0	0		
468A 00	MED/MED SURG WD B-2																						
468A 01	CLIN HD NUR	03	66H00										AN	X	Y	Y	Y	84770012	HAR	HSSH	1	0	
468A 02	MED SURG NUR	02	66H00										AN	X	Y	Y	Y	84770012	HAR	HSSH	1	0	
468A 03	NUMSTR	E7	91C40										HC	I	Y	Y	Y	84770012	HAR	HSSH	1	1*	

PREPARED ON: 95.05.22  
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ON-LINE TDA SYSTEM - 8 PRINT

DOCNO: HSW2LHAA  
CCNUM: 0196  
FILE: MASTER

U S ARM: MEDICAL DEPARTMENT ACTIVITY FT LEE

SECTION II - PERSONNEL ALLOWANCE

PARA LN	POSITION OR DUTY TITLE	GR	POSCO	SQI	A1	A2	A3	A4	LI	LFI	BR	ID	P1	P2	P3	ANSCO	SVC	MDEP	REQ	AUTH	NET CHANGE			
																					REQ	AUTH	R1	R2
468A 04	PRAC NUR	E6	91C30																	1	1			
468A 04A	PRAC NUR	E5	91C20																	1	1			
468A 05	MED SP	E4	91B10																	1	0			
468A 06	CLIN NUR	10	00610																	5	1			
468A 10	PRAC NUR	05	00620																	1	1			
468A 11	PRAC NUR	05	00620																	1	1			
468A 12	PRAC NUR	05	00620																	1	1			
468A 12A	PRAC NUR	05	00620																	1	1		TV	
468A 13	NUR ASST	04	00621																	1	0			

SUB PARAGRAPH 468A TOTALS 16 8

468B 00	MED/MED SURG WD B-3																						
468B 01	CLIN WD NUR	03	66H00																	1	1		
468B 02	MED SURG NUR	03	66H00																	1	0		
468B 03	WDMSTR	E7	91C40																	1	1		
468B 04	PRAC NUR	E6	91C30																	2	2		
468B 05	PRAC NUR	E5	91C20																	1	1		
468B 06	MED SP	E4	91B10																	1	0		
468B 07	CLIN NUR	10	00610																	7	7		
468B 10	PRAC NUR	05	00620																	3	3		
468B 10A	PRAC NUR	05	00620																	1	1		TV
468B 11	NUR ASST	04	00621																	2	2		
468B 14	MED CLK (UA)	04	00679																	2	1		

SUB PARAGRAPH 468B TOTALS 22 19

PARAGRAPH 468 TOTALS 38 27

469 00	OR HSG SVC																						
469 01	C DR NUR	04	66E00																	1	1		98
469 02	DR NUR	03	66E00																	1	1		
469 03	DR NCO	E7	91D40																	1	1		
469 04	DR NCO	E6	91D30																	1	1		
469 05	DR SP	E5	91D20																	1	1		
469 06	DR SP	E4	91D10																	2	2		
469 07	DR SP	E3	91D10																	2	2		
469 08	NUR SPEC	11	00610																	1	1		
469 09	NUR SPEC	10	00610																	2	1		
469 09A	DR NUR	09	00610																	1	1		
469 10	MED CLERK (CA)	04	00679																	1	1		
469 11	NUR ASST	04	00621																	3	0		



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## ON-LINE TDA SYSTEM - B PRINT

DCCHO: HSNZLHKA  
 CCNUM: 0196  
 FILE: MASTER

## U S ARMY MEDICAL DEPARTMENT ACTIVITY FT LEE

## SECTION II - PERSONNEL ALLOWANCE

NET CHANGE  
 REQ AUTH R1 R2 R

PARA LN POSITION CA DUTY TITLE GR POSCO S01 A1 A2 A3 A4 LI LPI BR ID PI P2 P3 AMSCO SMC MOEP REQ AUTH  
 SUB PARAGRAPH 708B TOTALS 1 1

708E 00 CUSTODIAL SEC  
 708E 01 LAUNDRY WORKER  
 708E 02 LAUNDRY WKR  
 708E 03 LAUNDRY WKR  
 708E 04 CUSTODIAL WORKERS  
 708E 05 SHIFI LEADER

WS C Y Y Y 84770054 KIJ HSSH  
 WC C Y Y Y 84770054 KLV HSSH  
 WC C Y Y Y 84770066 KLV HSSH  
 WC C Y Y Y 84770062 KPA HSSH  
 WC C Y Y Y 84770062 KPA HSSH

1 1  
 1 1  
 1 0  
 17 0  
 1 0

SUB PARAGRAPH 708E TOTALS  
 SHADOW FORCE (NON-ADJ) TOTALS

3 2  
 18 0

PARAGRAPH 708 TOTALS  
 SHADOW FORCE (NON-ADJ) TOTALS

17 13  
 18 0

720 00 PAT ADM CLV

PARAGRAPH 720 TOTALS

0 0

721 00 C PAT ADM  
 721 01 C PAT ADM  
 721 02 PAT ADM NCO  
 721 03 ADM OFF  
 721 04 CONTACT REP  
 721 05 SECY (GA)  
 721 06 MED CLERK (04)

MS K Y Y Y 84770053 ARB HSSH  
 MC Y Y Y Y 84770053 ARB HSSH  
 SS C Y Y Y 84770053 ARB HSSH  
 SS C Y Y Y 84770053 ARB HSSH  
 SS C Y Y Y 84770053 ARB HSSH

1 1  
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SS  
 SB

722 00 MED REC BR  
 722 01 MED FECS ADM SP  
 722 02 PAT ADM SP  
 722 03 DRG ASST  
 722 04 STRAT ASST  
 722 05 MED CT TEC TYP  
 722 06 MED REC TEC TY  
 722 07 MED REC CLK TYP  
 722 08 MED REC TECH (T)

SS C Y Y Y 84770053 ARB HSSH  
 I Y Y Y 84770053 ARB HSSH  
 SS C Y Y Y 84770053 ARB HSSH  
 SS C Y Y Y 84770053 ARB HSSH  
 SS C Y Y Y 84770053 ARB HSSH  
 SS C Y Y Y 84770053 ARB HSSH  
 SS C Y Y Y 84770053 ARB HSSH

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WU

PARAGRAPH 722 TOTALS

10 7

723 00 OF MED REC  
 723 01 FILE SUP  
 723 02 PAT ADM NCO  
 723 03 PAT ADM SP  
 723 04 PAT ADM SP

SS C Y Y Y 84770054 ARC HSSH  
 MC I Y Y Y 84770054 ARC HSSH  
 I Y Y Y 84770054 ARC HSSH  
 I Y Y Y 84770054 ARC HSSH

1 1  
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SB

PREPARED ON: 15.05.22  
 PKM: TTA-001  
 PAGE 17

ON-LINE TDA SYSTEM - 3 PRINT  
 U S ARMY MEDICAL DEPARTMENT ACTIVITY FT LEE

JOC10: HSW2LMAA  
 CCHUM: 0196  
 FILE: MASTER

SECTION II - PERSONNEL ALLOWANCE

PARA LN	POSITION OR DUTY TITLE OR POSCO	SQI A1 A2 A3 A4 LI	LPI BR ID P1 P2 P3	AMSCO	SMC NDEP	REQ AUTH	NET CHANGE		
							REQ	AUTH	R1
723 05	LD FILE CLK	04 00305	GS C Y Y Y	84770054	ARC HSSH	2 1			SB
723 06	FILE CLK	03 00305	GS C Y Y Y	84770054	ARC HSSH	7 7			
723 07	CLERK TYPST	03 00322	GS C Y Y Y	84770054	ARC HSSH	1 0			
723 08	FILE CLK	03 00305	GS C Y Y Y	84770054	ARC HSSH	2 0			
PARAGRAPH 723 TOTALS						16	9		
724 00	PNT ACCT								
724 01	PNT ADM NCO	E6 71G30	NC 7 Y Y Y	84770053	ARB HSSH	1 1			SB
724 02	PNT ADM NCO	E5 71G20	NC 1 Y Y Y	84770053	ARB HSSH	2 2			SB
724 03	PNT ADM SP	E4 71G10	1 Y Y Y	84770053	ARB HSSH	3 2			
724 04	PNT ADM SP	E3 71G10	1 Y Y Y	84770053	ARB HSSH	2 1			
724 05	ACCTG TECH (OA)	05 00525	GS C Y Y Y	84770053	ARB HSSH	1 1			
724 06	TELLER (OA)	04 00530	GS C Y Y Y	84770051	ARB HSSH	1 1			
MAJOR PARAGRAPH 724 TOTALS						10	8		
724E 00	TPCP								
724E 01	C ADMN & DISPOS	11 00610	GS C Y Y Y	84770053	ARB HSSH	1 0			
724E 02	MED REC TECH	07 00671	GS C Y Y Y	84770053	ARB HSSH	1 1			
724E 03	CLAIMS CLK (OA)	05 00998	GS C Y Y Y	84770053	ARB HSSH	1 1			
724E 04	CLAIMS CLK (OA)	05 00998	GS C Y Y Y	84770053	ARB HSSH	9 2			
SUB PARAGRAPH 724E TOTALS						12	4		
PARAGRAPH 724 TOTALS						22	12		
730 00	OPCA								
PARAGRAPH 730 TOTALS						0	0		
731 00	C PERS DIV								
731 01	RS PER MGR	03 70F67	NS 4 Y Y Y	84770051	PBA HSSH	1 1			XA SB
731 03	LST SGT	E8 91B5H	NC 1 Y Y Y	84770051	ARA HSSH	1 1			
731 04	PER STF NCO	E6 75B3D	NC 1 Y Y Y	84770041	PBA HSSH	1 1			SB
731 05	UNIT CLK	E5 75B20	NC 1 Y Y Y	84770051	PBA HSSH	1 1			SB
731 06	SUP SGT	E5 92Y20	NC 1 Y Y Y	84770051	ARA HSSH	1 1			SB
731 07	UNIT CLK	E4 75B10	1 Y Y Y	84770051	PBA HSSH	1 1			
731 08	SUP SP	E4 92Y10	1 Y Y Y	84770051	ARA HSSH	1 1			
731 09	ADM OFF	09 00341	GS C Y Y Y	84770051	PBA HSSH	1 1			VU
731 10	GFC SVCS ASST	05 00303	GS C Y Y Y	84770051	PBA HSSH	1 1			SB
731 11	MIL PER CLK (OA)	04 00204	NS C Y Y Y	84770051	PBA HSSH	2 0			
731 12	GFC SVC ASSY (OA)	04 00303	GS C Y Y Y	84770051	PBA HSSH	1 1			





## POST- REALIGNMENT COSTS

The 703 DOD figure in Tab H of 4 May Baltimore presentation was a typo error and should have been 730 as listed on the TABS BRAC 95 DATA CALL Projected Impact Statement. The 1205 number was compiled from the Kenner actual inpatient admissions in FY94 rounded down to 2500 (less 1295 Active Duty inpatients ) and then multiplied by the average CHAMPUS government cost per admission \$4125 in CY 94. HRO85-007 Report from OCHAMPUS Information Systems Division, Statistics Branch, run on 7 April 1995 provides the average government cost per inpatient and outpatient visits during 1994, and the total cost.

**MEDDAO, FORT LEE  
ELIMINATION OF INPATIENT SERVICES  
PROJECTED IMPACT**

FY 94 MTF INPATIENT DISPOSITIONS (1)	2,585
DISP LEAVING MTF COSTED AT 1:1 DEPN OF AD	438
DISP LEAVING MTF COSTED AT 1:2.8 (2) INCL RET, D/RET, SURV, & OTH	292
TOTAL DISP GOING TO CHAMPUS	730
PROJECTED COST BASED ON MTF INPT DRGs (3)	<u>\$2,034,548</u>
ACTIVE DUTY DISP SENT TO OUTSIDE SOURCES (5)	1328
COST OF AD DISPOSITIONS	<u>\$3,701,993</u>
<b>TOTAL COST</b>	<b><u>\$5,738,881</u></b>

**NOTES:**

FISCAL YEAR 1994 IS THE BASELINE YEAR FOR COSTS AND WORKLOAD  
ALL CHAMPUS AND OTHER OUTSIDE COSTS SHOWN ARE INCREASES ABOVE  
THE CURRENT LEVELS OF EXPENSE UNLESS NOTED AS A "TRANSFER"

**(1) SOURCE:**

WORKLOAD TOTAL; IPDS, FY 94 COMPLETE AS OF 12-06-94  
WORKLOAD BY PT CAT; IPDS, FY 94, AS OF 12-07-94  
PT CAT TOTALS DO NOT MATCH WKLD TOTALS DUE TO INCOMPLETE RECORDS  
TOTALS BY PT CAT ARE EST. BASED ON PERCENTAGES OF AVAIL DATA

**(2) DISPOSITIONS BY PATIENT CATEGORY ESTIMATES ARE:**

RET. = 311; D/RET/SURV = 445; OTH = 57; D/AD>35 = 4  
TOTAL = 818 \* (1:2.8) = 292

INCORPORATES VALIDATED TRADEOFF FACTOR OF 1 DISP PER 2.8 IN MTF

**(3) BASED ON FY 92 ACTUAL MTF DRG/DRG COST INFLATED TO FY 94 (10.4%).**  
(\$2525 \* 1.104 = \$2787.50 \* # DISP.)

YEAR TO DATE	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	TOTAL	
																	223	223
INTERNAL MEDICINE	242	287	261	278	110	85	49	104	89	94	95	81	85	76	97	105	1,068	578
GENERAL SURGERY	136	171	144	127	46	39	51	57	53	61	48	41	55	51	45	53	578	136
OPHTHALMOLOGY	0	0	15	27	0	0	0	2	3	10	8	7	12	2	14	4	62	27
ORAL SURGERY	0	0	3	13	0	0	0	1	1	1	9	2	2	2	3	1	22	13
Otorhinolaryngology	27	45	34	36	7	7	14	14	14	15	0	16	18	14	15	9	140	27
UROLOGY	22	6	4	6	3	2	0	4	4	1	1	2	2	2	2	2	22	22
GYNCOLOGY	373	68	95	103	107	25	25	20	17	40	38	35	30	32	37	38	373	68
ORTHOPEDIC	207	51	42	32	20	15	16	23	33	26	19	23	23	0	7	25	207	51
PODIATRY	20	3	6	5	6	0	1	1	2	3	3	3	2	2	4	0	20	3
PSYCHOLOGY	59	10	17	14	4	4	4	4	7	6	7	4	4	4	8	6	59	10

YEAR TO DATE	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	TOTAL	
																	471	471
INTERNAL MEDICINE	702	844	747	779	269	262	171	305	302	257	276	228	243	221	275	283	1,072	1,004
GENERAL SURGERY	219	321	279	185	92	56	71	116	94	111	98	67	116	79	50	56	1,004	219
OPHTHALMOLOGY	0	0	4	0	0	0	0	2	1	1	0	0	0	0	0	0	0	0
ORAL SURGERY	17	34	20	12	0	0	0	12	3	12	8	8	18	2	14	4	71	17
Otorhinolaryngology	28	50	47	36	8	8	13	17	16	17	9	9	20	18	13	9	161	28
UROLOGY	7	11	4	6	2	3	2	0	0	2	1	2	1	2	2	2	28	7
GYNCOLOGY	64	192	142	187	50	33	21	50	100	62	54	49	39	66	64	57	585	64
ORTHOPEDIC	185	207	51	46	87	45	45	36	16	74	74	97	20	8	8	38	489	185
PODIATRY	6	6	5	8	5	0	1	2	2	3	3	0	2	2	6	6	25	6
PSYCHOLOGY	50	45	57	47	27	16	7	12	12	21	12	6	8	13	13	21	199	50

HR085-007 (UHR160)  
RUN DATE: 07 APR 1995  
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MODE: 78, DENE ZIP

CHAMPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
122 -- KENNER AFB FT LEE, VA

PAGE: 01  
COLLECTION PERIOD: 15 MONTHS  
UNDUPLICATED

REPORT SPECIFICATIONS PAGE

THIS REPORT SUMMARIZES COST AND UTILIZATION DATA. INPATIENT AND OUTPATIENT DATA ARE PROVIDED FOR 26 MEDICAL SPECIALTIES, WITH GRAND TOTALS. THIS REPORT IS BASED ON BENEFIT CLAIMS RECEIVED FROM ZIP CODES. THIS REPORT EFFECTS THE MILITARY HEALTH SERVICES SYSTEM CATCHMENT AREA DETERMINATION IN EFFECT DURING THE REPORT PERIOD IS USED TO DETERMINE THE CATCHMENT AREAS.

THIS REPORT EXCLUDES CHAMPVA DATA, CONTRACTOR DENIED CLAIMS, AND CLAIMS WITH ZERO GOVERNMENT OR CONTRACTOR COST. FOREIGN COUNTRY CLAIMS ARE INCLUDED, BUT THE NUMBER OF SERVICES IS NOT.

THIS REPORT REFLECTS CARE PROVIDED UNDER CHAMPUS IN A FLOATING 12-MONTH PERIOD. THE DATA COLLECTION PERIOD IS 15-MONTHS. SEE THE USER'S GUIDE FOR THE CHAMPUS WORKLOAD REPORTS FOR ESTIMATED COMPLETION RATES.

THIS REPORT CONTAINS STANDARD CHAMPUS, CHAMPUS REFORM INITIATIVE (CRI), AND NEGAL HEALTH DEMONSTRATION (HDFOR) VA DATA. PLEASE NOTE THAT DATA FOR BOTH PARTNERSHIP AND NON-PARTNERSHIP CLAIMS ARE INCLUDED IN THIS REPORT.

BEGINNING WITH THE APR 93 - MAR 94 REPORT PERIOD, SOME MEDICAL SPECIALTIES WERE RE-ALIGNED AND/OR DELETED. I.E. "CHOPUS" AND "I1 PSYCHIATRY" WERE RE-GROUPED UNDER "MENTAL HEALTH". "DRUGS" WERE ADDED AS A SPECIALTY TO REFLECT COST AND UTILIZATION FOR OUTPATIENT DRUGS. ALSO, BEGINNING WITH THIS REPORT PERIOD, THE AVERAGE COST PER OUTPATIENT VISIT FOR "GRAND TOTAL ALL CATEGORIES" WILL INCREASE SIGNIFICANTLY, BECAUSE OUTPATIENT DRUG COSTS ARE NOW INCLUDED WITH THIS TOTAL. THE NUMBER OF NON-VISIT SERVICES UNDER "DRUGS" IS THE NUMBER OF OUTPATIENT DRUG PRESCRIPTIONS. FOR MORE DETAILED INFORMATION ABOUT THIS REPORT, REFER TO THE USER'S GUIDE.

CHAMPUS  
INFORMATION SYSTEMS DIVISION  
STATISTICS BRANCH  
JULY 1994

HR01

HR085-007 (OHRJ6Q)  
 RUN DATE: 07 APR 1995  
 RUN TIME: 14:44:55  
 MODE: 7B, BENE ZIP

CHAMPIUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
 BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
 122 - KERRIER AN F LEE, VA

COLLECTION PERIOD: 15 MONTHS  
 PAGE: 02

UNDUPLICATED  
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\*\*\*\*\* CATEGORY OF CARE - INTERNAL MEDICINE \*\*\*\*\*  
 \*\*\*\*\*  
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INPATIENT HOSPITAL SERVICES	ADVERSE REACTIONS	ALLERGY	CARDIOLOGY (VASCULAR DISEASE)	DERMATOLOGY	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
USER BENEFICIARIES	16	29	69	1	5	25	10
DEPT OF ACT DUTY SPONSOR	0	21	11	1	4	22	5
RETIREE	0	0	24	0	0	2	1
DEPT OF RET OR DEC SPONSOR	0	0	34	0	0	10	4
TOTAL HOSPITAL ADMISSIONS	14	32	109	1	15	61	10
HOSPITAL DAYS	17	622	5,170	3	15	101	65
AVERAGE LENGTH OF STAY (DAYS)	1.36	3.75	1.70	3.00	3.00	3.95	6.50
AVERAGE DAILY PATIENT LOAD	0.05	0.33	0.01	0.01	0.04	0.74	0.10
TOTAL GOVERNMENT COST	24,610	57,461	636,509	1,923	9,573	230,794	37,666
TOTAL PATIENT COST	3,163	11,425	137,451	1,923	9,573	252,405	10,772
TOTAL GOVT AND PATIENT COST	27,773	68,886	774,040	3,846	10,152	483,199	48,438
AVG GOVT COST PER ADMISSION	1,757.86	1,795.66	5,840.27	1,961.00	1,908.60	5,702.77	3,766.60
AVG GOVT COST PER DAY	1,295.26	470.84	1,023.65	644.53	635.53	1,452.14	579.60

INPATIENT PROFESSIONAL SERVICES	ADVERSE REACTIONS	ALLERGY	CARDIOLOGY (VASCULAR DISEASE)	DERMATOLOGY	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
USER BENEFICIARIES	24	40	102	0	32	114	13
DEPT OF ACT DUTY SPONSOR	13	24	52	5	8	55	15
RETIREE	3	1	51	1	0	19	5
DEPT OF RET OR DEC SPONSOR	0	0	0	0	0	42	1
TOTAL HOSPITAL ADMISSIONS	40	143	143	2	16	350	18
HOSPITAL DAYS	53	1,625	1,625	0	12	231	121
AVERAGE LENGTH OF STAY (DAYS)	1.33	11.36	11.36	0.00	0.75	6.61	6.72
AVERAGE DAILY PATIENT LOAD	0.17	0.38	0.38	0.00	0.38	0.92	0.32
TOTAL GOVERNMENT COST	6,274	6,690	201,360	1,019	5,250	46,190	8,158
TOTAL PATIENT COST	4,203	6,169	326,346	3,400	6,956	23,012	4,079
TOTAL GOVT AND PATIENT COST	10,477	12,859	527,706	4,419	12,206	70,002	12,237

OUTPATIENT PROFESSIONAL SERVICES	ADVERSE REACTIONS	ALLERGY	CARDIOLOGY (VASCULAR DISEASE)	DERMATOLOGY	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
USER BENEFICIARIES	30	45	201	9	34	122	16
DEPT OF ACT DUTY SPONSOR	17	29	26	6	9	58	7
RETIREE	0	0	76	0	0	20	0
DEPT OF RET OR DEC SPONSOR	10	15	100	2	17	44	9
TOTAL HOSPITAL ADMISSIONS	30,004	64,160	037,949	2,952	14,704	279,906	65,024
HOSPITAL DAYS	30,266	80,116	274,397	3,376	7,576	42,507	15,610
AVERAGE LENGTH OF STAY (DAYS)	1.01	1.25	1.12	1.12	0.52	0.15	0.24
AVERAGE DAILY PATIENT LOAD	0.08	0.18	0.08	0.08	0.08	0.12	0.04
TOTAL GOVERNMENT COST	2,206.00	2,005.00	7,607.61	2,952.00	2,952.00	6,020.00	4,079.00
TOTAL PATIENT COST	1,625.47	534.67	1,347.18	984.00	985.60	1,759.03	704.98
TOTAL GOVT AND PATIENT COST	3,831.47	2,539.67	8,954.79	3,936.00	3,937.60	7,779.03	4,783.98

OUTPATIENT CARE COST SHARED AS INPATIENT	ADVERSE REACTIONS	ALLERGY	CARDIOLOGY (VASCULAR DISEASE)	DERMATOLOGY	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
USER BENEFICIARIES	264	409	837	778	313	767	113
DEPT OF ACT DUTY SPONSOR	112	190	86	264	37	123	37
RETIREE	30	36	417	141	70	123	22
DEPT OF RET OR DEC SPONSOR	122	184	417	377	101	354	54
TOTAL HOSPITAL ADMISSIONS	190	794	2,022	1,771	591	282	113
HOSPITAL DAYS	794	1,716	2,250	2,771	1,009	973	503
AVERAGE LENGTH OF STAY (DAYS)	4.18	2.17	1.12	1.56	1.69	3.45	4.53
AVERAGE DAILY PATIENT LOAD	0.14	0.22	0.06	0.14	0.11	0.25	0.16
TOTAL GOVERNMENT COST	25,803	63,532	240,497	84,547	2,400	6,129	2,050
TOTAL PATIENT COST	21,104	45,346	240,497	59,415	51,377	104,474	86,442
TOTAL GOVT AND PATIENT COST	46,907	108,878	480,994	143,962	51,777	168,603	172,892
AVG GOVT COST PER VISIT	135.01	37.02	105.39	74.75	105.92	185.77	148.27

INPATIENT AND OUTPATIENT CARE	ADVERSE REACTIONS	ALLERGY	CARDIOLOGY (VASCULAR DISEASE)	DERMATOLOGY	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
USER BENEFICIARIES	0	0	0	0	0	0	0
DEPT OF ACT DUTY SPONSOR	0	0	0	0	0	0	0
RETIREE	0	0	0	0	0	0	0
DEPT OF RET OR DEC SPONSOR	0	0	0	0	0	0	0
TOTAL HOSPITAL ADMISSIONS	0	0	0	0	0	0	0
HOSPITAL DAYS	0	0	0	0	0	0	0
AVERAGE LENGTH OF STAY (DAYS)	0	0	0	0	0	0	0
AVERAGE DAILY PATIENT LOAD	0	0	0	0	0	0	0
TOTAL GOVERNMENT COST	0	0	0	0	0	0	0
TOTAL PATIENT COST	0	0	0	0	0	0	0
TOTAL GOVT AND PATIENT COST	0	0	0	0	0	0	0

TOTAL INPATIENT AND OUTPATIENT CARE	ADVERSE REACTIONS	ALLERGY	CARDIOLOGY (VASCULAR DISEASE)	DERMATOLOGY	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
USER BENEFICIARIES	202	439	919	706	332	892	170
DEPT OF ACT DUTY SPONSOR	123	209	102	270	61	142	49
RETIREE	3	1	356	141	79	147	22
DEPT OF RET OR DEC SPONSOR	127	194	463	378	193	403	71
TOTAL HOSPITAL ADMISSIONS	56,686	127,691	1,070,946	87,499	66,163	466,608	132,265
HOSPITAL DAYS	20,550	61,302	504,957	59,011	59,167	206,557	47,455
AVERAGE LENGTH OF STAY (DAYS)	0.36	0.48	0.47	0.67	0.88	0.44	0.36
AVERAGE DAILY PATIENT LOAD	0.16	0.34	0.28	0.24	0.26	0.54	0.15
TOTAL GOVERNMENT COST	28,950	188,993	1,503,403	147,310	122,310	670,577	179,720
TOTAL PATIENT COST	20,550	85,236	85,236	147,310	122,310	670,577	179,720
TOTAL GOVT AND PATIENT COST	49,500	274,229	1,588,639	294,620	244,620	1,341,154	359,440

NOTE: REFER TO PAGE 1 (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.

HR085-0- (RJ6Q)  
 RUN DATE: 14 APR 1995  
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 MODE: 7B, DENE ZIP

CHAMPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
 BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
 122 - KENNER AFB FT LEE, VA

COLLECTION PERIOD: PAGE: 03  
 15 MONTHS

\*\*\*\*\* CATEGORY OF CARE - INTERNAL MEDICINE \*\*\*\*\*  
 UNDUPLICATED \*\*\*\*\*

	INFECTIOUS DISEASE	NEPHROLOGY	NEUROLOGY	NUTRITIONAL	PULMONARY/ RESPIRATORY	RHEUMATOLOGY	OTHER
<b>I INPATIENT HOSPITAL SERVICES</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	0	5	26				
RETIREE	4	3	10				
DEPNT OF RET OR DEC SPONSOR	1	2	1	1	60	7	360
TOTAL HOSPITAL ADMISSIONS	5	10	37	1	61	7	360
HOSPITAL DAYS	8	20	13	0	30	1	323
AVERAGE LENGTH OF STAY (DAYS)	28	25	20	0	20	6	366
AVERAGE DAILY PATIENT LOAD	3.50	4.17	5.27	2.00	4.28	3.4	865
TOTAL GOVERNMENT COST	0.00	0.07	0.41	0.01	0.72	0.09	2.40
TOTAL PATIENT COST	14,484	12,444	59,620	0.01	140,320	4,066	2,337
TOTAL GOVT AND PATIENT COST	4,102	25,930	24,000	671	48,060	0,114	355,712
TOTAL GOVT COST PER ADMISSION	10,506	30,382	83,700	25	180,300	59,228	20,229
AVG GOVT COST PER DAY	1,010.50	2,074.00	2,129.29	696	2,300.33	7,302.00	375,941
	517.29	497.76	394.83	335.50	537.62	1,503.35	980.09
							411.23
<b>II INPATIENT PROFESSIONAL SERVICES</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	22	20	94	1	253	23	322
RETIREE	14	8	20	0	70	0	251
DEPNT OF RET OR DEC SPONSOR	1	10	20	1	67	10	12
NUMBER OF VISITS	7	10	47	0	107	13	61
NUMBER OF NON-VISIT SERVICES	60	132	564	0	900	10	760
TOTAL GOVERNMENT COST	18	43	140	1	489	45	94
TOTAL PATIENT COST	7,031	0,657	32,622	3	67,114	25,062	50,995
TOTAL GOVT AND PATIENT COST	661	14,041	16,418	15	44,369	36,674	8,978
	7,692	22,700	49,040	18	111,403	61,736	67,973
<b>III TOTAL INPATIENT SERVICES</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	20	29	97	2	266	25	432
RETIREE	17	9	29	1	84	1	365
DEPNT OF RET OR DEC SPONSOR	2	10	20	1	69	10	12
TOTAL GOVERNMENT COST	9	10	49	0	115	14	84
TOTAL PATIENT COST	21,514	21,103	92,241	674	207,434	76,177	414,707
TOTAL GOVT AND PATIENT COST	4,763	39,972	40,498	40	92,429	44,700	29,207
TOTAL GOVT COST PER ADMISSION	26,277	61,002	132,739	714	299,863	120,965	443,914
AVG GOVT COST PER DAY	2,689.25	3,517.17	3,294.32	674.00	794.77	2,240.50	1,151.96
AVG GOVT COST PER DAY	768.36	844.12	610.87	337.00			479.43
<b>IV OUTPATIENT PROFESSIONAL SERVICES</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	325	63	617	11	1,127	318	1,242
RETIREE	178	17	179	7	370	20	530
DEPNT OF RET OR DEC SPONSOR	23	20	139	2	249	94	137
NUMBER OF VISITS	124	26	304	2	515	197	588
NUMBER OF NON-VISIT SERVICES	528	1,271	1,799	16	1,891	1,129	2,070
TOTAL GOVERNMENT COST	3,469	970	4,152	50	5,251	2,338	4,230
TOTAL PATIENT COST	52,409	30,580	210,948	84,644	197,226	81,045	160,126
TOTAL GOVT AND PATIENT COST	23,265	167,416	156,120	11,056	106,401	79,976	148,687
TOTAL GOVT COST PER VISIT	75,674	197,996	367,068	95,700	303,627	161,021	308,813
AVG GOVT COST PER VISIT	99.26	24.06	117.26	5,290.25	104.30	71.78	77.36
<b>V OUTPATIENT CARE COST SHARED AS INPATIENT</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	0	0	0	0	0	0	0
RETIREE	0	0	0	0	0	0	0
DEPNT OF RET OR DEC SPONSOR	0	0	0	0	0	0	0
TOTAL GOVERNMENT COST	0	0	0	0	0	0	0
TOTAL PATIENT COST	0	0	0	0	0	0	0
TOTAL GOVT AND PATIENT COST	0	0	0	0	0	0	0
<b>VI TOTAL INPATIENT AND OUTPATIENT CARE</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	340	79	658	13	1,282	331	1,577
RETIREE	192	21	192	8	434	29	827
DEPNT OF RET OR DEC SPONSOR	24	23	149	3	202	99	144
TOTAL GOVERNMENT COST	132	35	324	2	576	204	649
TOTAL PATIENT COST	73,923	51,682	303,189	85,310	404,660	157,221	574,833
TOTAL GOVT AND PATIENT COST	28,028	207,395	196,617	11,096	278,830	124,764	177,894
AVG GOVT COST PER VISIT	101,951	259,077	499,806	96,414	683,490	281,905	752,727

NOTE: REFER TO PAGE 1 (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.

HR085-007 (OHBJ6Q)  
 RUN DATE: 07 APR 1995  
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 MODE: 7B-BENE-ZIP  
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CHAMPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
 BASED ON CARE RECEIVED FROM JAN 1 1994, THRU DEC 1994  
 122 - KEMNER ALL FEE, VA

COLLECTION PERIOD: 15 MONTHS

PAGE: 04

UNDUPLICATED  
 \*\*\*\*\*

I INPATIENT HOSPITAL SERVICES

USER BENEFICIARIES	NOT USED	OBSTETRICS	GYN/ECOLGY	OPHTHALMOLOGY	MENTAL HEALTH	DRUGS	SPECIAL PEDIATRICS
DEPTH OF ACT DUTY SPONSOR	0	370	16	10	150	0	13
RETIREE	0	270	0	7	13	0	1
DEPTH OF RET OR DEC SPONSOR	0	25	0	2	15	0	3
TOTAL HOSPITAL ADMISSIONS	0	375	16	10	166	0	15
AVERAGE LENGTH OF STAY (DAYS)	0.00	2.01	2.01	2.01	15.09	0.00	5.27
AVERAGE DAILY PATIENT LOAD	0.00	2.14	0.12	0.10	15.09	0.00	0.22
TOTAL GOVERNMENT COST	0	520,754	31,376	31,869	1,325,310	0	56,645
TOTAL PATIENT COST	0	32,154	12,535	32,100	150,133	0	16,245
TOTAL GOVT AND PATIENT COST	0	552,908	43,911	30,969	1,475,443	0	72,890
AVG GOVT COST PER ADMISSION	0.00	1,400.41	1,961.00	1,973.44	6,402.13	0.00	3,768.73
AVG GOVT COST PER DAY	0.00	666.18	697.24	973.11	429.64	0.00	715.77

II INPATIENT PROFESSIONAL SERVICES

USER BENEFICIARIES	0	603	06	19	173	0	63
RETIREE	0	539	43	0	68	0	58
DEPTH OF RET OR DEC SPONSOR	0	2	41	3	19	0	1
NUMBER OF VISITS	0	711	10	34	00	0	6
TOTAL GOVERNMENT COST	0	5,394	133	36	2,767	0	349
TOTAL PATIENT COST	0	60,907	46,207	28,078	130,248	0	46,213
TOTAL GOVT AND PATIENT COST	0	818,901	20,207	15,234	30,381	0	3,193
AVG GOVT AND PATIENT COST	0.00	1,158.46	64,665	43,312	160,629	0.00	49,406

III TOTAL INPATIENT SERVICES

USER BENEFICIARIES	0	612	09	20	197	0	68
RETIREE	0	547	42	3	87	0	61
DEPTH OF RET OR DEC SPONSOR	0	64	42	3	22	0	2
NUMBER OF VISITS	0	1,278,240	75,254	60,037	1,465,565	0	102,759
TOTAL GOVERNMENT COST	0	93,060	32,052	17,334	100,512	0	19,639
TOTAL PATIENT COST	0	1,372,008	109,576	77,371	1,654,079	0	122,397
AVG GOVT COST PER ADMISSION	0.00	4,434.03	7,731.63	3,452.31	11,413.39	0.00	8,050.60
AVG GOVT COST PER DAY	0.00	1,635.48	1,683.42	1,715.34	4,414.53	0.00	1,500.65

IV OUTPATIENT PROFESSIONAL SERVICES

USER BENEFICIARIES	0	13	1,033	359	1,100	1,775	227
RETIREE	0	10	499	100	475	1,515	34
DEPTH OF RET OR DEC SPONSOR	0	1	530	79	122	323	70
NUMBER OF VISITS	0	1	1,541	161	122	895	124
TOTAL GOVERNMENT COST	0	23	3,730	635	8,769	0	137
TOTAL PATIENT COST	0	1,351	166,874	822	458,191	20,692	2,293
TOTAL GOVT AND PATIENT COST	0	1,374	166,874	822	458,191	20,692	2,293
AVG GOVT COST PER VISIT	0.00	2,255	273,026	142,242	208,009	922,667	16,492
AVG GOVT COST PER DAY	0.00	1,321.00	123.99	112.48	609,200	922,667	49,307
AVG GOVT COST PER VISIT	0.00	1,321.00	123.99	112.48	609,200	922,667	49,307
AVG GOVT COST PER DAY	0.00	1,321.00	123.99	112.48	609,200	922,667	49,307

V OUTPATIENT CARE COST SHARED AS INPATIENT

USER BENEFICIARIES	0	0	0	0	0	0	0
RETIREE	0	0	0	0	0	0	0
DEPTH OF RET OR DEC SPONSOR	0	0	0	0	0	0	0
NUMBER OF VISITS	0	0	0	0	0	0	0
TOTAL GOVERNMENT COST	0	0	0	0	0	0	0
TOTAL PATIENT COST	0	0	0	0	0	0	0
TOTAL GOVT AND PATIENT COST	0	0	0	0	0	0	0
AVG GOVT COST PER VISIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
AVG GOVT COST PER DAY	0.00	0.00	0.00	0.00	0.00	0.00	0.00

VI TOTAL INPATIENT AND OUTPATIENT CARE

USER BENEFICIARIES	0	613	1,056	371	1,170	1,775	200
RETIREE	0	547	510	105	101	1,515	89
DEPTH OF RET OR DEC SPONSOR	0	2	6	80	192	323	72
NUMBER OF VISITS	0	1,280,269	542	187	1,223	895	130
TOTAL GOVERNMENT COST	0	93,060	242,025	131,459	1,223,256	639,912	135,575
TOTAL PATIENT COST	0	1,374,263	139,578	80,194	1,286,935	282,667	126,122
TOTAL GOVT AND PATIENT COST	0	1,467,323	381,603	219,653	2,510,191	922,579	171,707

NOTE: REFER TO PAGE 1 (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.



HR085- (RJ6Q)  
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CHAMPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
 BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
 122 - KENNER APT LEE, VA

PAGE: 05  
 COLLECTION PERIOD: 15 MONTHS

\*\*\*\*\* CATEGORY OF CARE - SURGERY \*\*\*\*\* UNDUPLICATED GRAND TOTAL FOR ALL CATEGORIES \*\*\*\*\*

I INPATIENT HOSPITAL SERVICES	EAR, NOSE AND THROAT	GENERAL SURGERY	NEURO-SURGERY	ORTHOPEDICS	THORACIC SURGERY	UROLOGY	UNDUPLICATED GRAND TOTAL FOR ALL CATEGORIES
USER BENEFICIARIES	7	30	14	24	1	14	1,153
DEPT OF ACT DUTY SPONSOR	0	15	4	10	0	6	032
RETIREE	1	6	3	6	0	6	69
DEPT OF RET OR DEC SPONSOR	0	10	7	10	1	2	257
TOTAL HOSPITAL ADMISSIONS	2	45	15	26	1	12	1,419
HOSPITAL DAYS	16	299	162	213	0	41	7,159
AVERAGE LENGTH OF STAY (DAYS)	1.70	6.64	10.00	8.19	0.00	2.73	5.05
AVERAGE DAILY PATIENT LOAD	0.04	0.82	0.44	0.50	0.02	0.11	19.61
TOTAL GOVERNMENT COST	14,209	240,769	96,460	100,363	6,407	35,370	4,193,609
TOTAL PATIENT COST	2,026	64,045	21,302	30,990	2,324	7,371	670,041
TOTAL GOVT AND PATIENT COST	16,235	313,614	117,042	219,353	8,731	42,741	4,864,530
AVG GOVT COST PER ADMISSION	1,570.78	5,520.20	6,430.67	6,937.04	6,407.00	2,450.53	2,955.38
AVG GOVT COST PER DAY	800.06	832.00	595.43	846.77	800.88	862.88	585.79

II INPATIENT PROFESSIONAL SERVICES	EAR, NOSE AND THROAT	GENERAL SURGERY	NEURO-SURGERY	ORTHOPEDICS	THORACIC SURGERY	UROLOGY	UNDUPLICATED GRAND TOTAL FOR ALL CATEGORIES
USER BENEFICIARIES	36	171	38	109	10	59	1,004
DEPT OF ACT DUTY SPONSOR	24	81	7	29	1	20	1,109
RETIREE	6	31	8	21	5	19	211
DEPT OF RET OR DEC SPONSOR	6	60	23	59	4	20	502
NUMBER OF VISITS	49	188	82	177	26	92	9,436
NUMBER OF NON-VISIT SERVICES	36	298	71	100	58	100	7,937
TOTAL GOVERNMENT COST	11,835	63,617	24,094	43,330	7,131	28,207	1,659,561
TOTAL PATIENT COST	2,006	66,920	22,101	46,845	4,632	25,262	600,732
TOTAL GOVT AND PATIENT COST	13,841	130,545	46,195	90,175	11,763	53,469	2,260,293

III TOTAL INPATIENT SERVICES	EAR, NOSE AND THROAT	GENERAL SURGERY	NEURO-SURGERY	ORTHOPEDICS	THORACIC SURGERY	UROLOGY	UNDUPLICATED GRAND TOTAL FOR ALL CATEGORIES
USER BENEFICIARIES	30	184	43	112	10	63	1,917
DEPT OF ACT DUTY SPONSOR	26	84	9	30	1	24	1,205
RETIREE	6	32	8	22	5	19	218
DEPT OF RET OR DEC SPONSOR	6	70	26	60	4	20	540
TOTAL GOVERNMENT COST	26,044	312,386	120,554	223,693	13,537	63,505	5,053,249
TOTAL PATIENT COST	4,032	131,774	43,483	85,834	6,956	32,633	1,271,573
TOTAL GOVT AND PATIENT COST	30,076	444,160	164,037	309,527	20,493	96,210	7,124,822
AVG GOVT COST PER ADMISSION	2,092.70	6,941.91	8,036.93	8,603.58	13,537.00	4,239.00	4,124.91
AVG GOVT COST PER DAY	1,627.75	1,044.77	744.16	1,050.20	1,692.13	1,550.85	817.61

IV OUTPATIENT PROFESSIONAL SERVICES	EAR, NOSE AND THROAT	GENERAL SURGERY	NEURO-SURGERY	ORTHOPEDICS	THORACIC SURGERY	UROLOGY	UNDUPLICATED GRAND TOTAL FOR ALL CATEGORIES
USER BENEFICIARIES	1,446	1,154	102	1,610	19	990	7,954
DEPT OF ACT DUTY SPONSOR	823	333	19	469	1	370	3,296
RETIREE	143	171	67	315	8	281	1,426
DEPT OF RET OR DEC SPONSOR	406	650	97	820	10	340	3,299
NUMBER OF VISITS	2,870	3,199	434	4,570	126	1,641	40,040
NUMBER OF NON-VISIT SERVICES	5,395	8,466	1,170	9,376	489	4,506	101,326
TOTAL GOVERNMENT COST	234,025	362,180	50,791	442,697	24,290	213,836	4,266,604
TOTAL PATIENT COST	114,213	367,536	60,893	420,306	18,083	170,070	3,213,592
TOTAL GOVT AND PATIENT COST	348,238	736,716	119,884	863,005	42,373	383,906	7,480,196
AVG GOVT COST PER VISIT	81.32	115.40	135.92	96.87	192.78	130.31	104.54

V OUTPATIENT CARE COST SHARED AS INPATIENT	EAR, NOSE AND THROAT	GENERAL SURGERY	NEURO-SURGERY	ORTHOPEDICS	THORACIC SURGERY	UROLOGY	UNDUPLICATED GRAND TOTAL FOR ALL CATEGORIES
USER BENEFICIARIES	0	0	0	0	0	0	0
DEPT OF ACT DUTY SPONSOR	0	0	0	0	0	0	0
RETIREE	0	0	0	0	0	0	0
DEPT OF RET OR DEC SPONSOR	0	0	0	0	0	0	0
TOTAL GOVERNMENT COST	0	0	0	0	0	0	0
TOTAL PATIENT COST	0	0	0	0	0	0	0
TOTAL GOVT AND PATIENT COST	0	0	0	0	0	0	0

VI TOTAL INPATIENT AND OUTPATIENT CARE	EAR, NOSE AND THROAT	GENERAL SURGERY	NEURO-SURGERY	ORTHOPEDICS	THORACIC SURGERY	UROLOGY	UNDUPLICATED GRAND TOTAL FOR ALL CATEGORIES
USER BENEFICIARIES	1,459	1,284	203	1,657	24	1,010	8,072
DEPT OF ACT DUTY SPONSOR	832	400	26	485	2	386	4,015
RETIREE	145	190	71	324	10	285	1,468
DEPT OF RET OR DEC SPONSOR	400	600	107	850	12	340	3,450
TOTAL GOVERNMENT COST	260,069	681,546	179,545	666,392	37,827	277,421	10,119,853
TOTAL PATIENT COST	118,245	499,310	104,376	506,221	25,040	202,703	4,485,164
TOTAL GOVT AND PATIENT COST	378,314	1,180,876	283,921	1,172,613	62,867	480,124	14,605,017

NOTE: REFER TO PAGE 1 (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.

## OUTPATIENT VISIT SHORTFALL

Fifty per cent of all outpatients currently seen at Kenner are categorized other than active duty. The 190 personnel reduction as proposed by BRAC will greatly impact outpatient services. If 50% of those seen in FY94 are required to seek service through CHAMPUS sources at an average government cost of \$107 per visit as listed in the CHAMPUS Information Systems Division run of 7 April 1995 the cost would be as stated on the chart and is an expense to the Federal Government not accounted for in the cost savings estimation. With the loss of the catchment area no NAS's will be required for those not in another catchment area. If 15%-50% (31,950-106,500) seek care through a CHAMPUS provider the costs to the government will range annually \$3.42 - \$11.4 million dollars as stated.

HR085-007 (J6Q)  
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CHAIRPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
122 - KEMER AIR FT LEE, VA

PAGE: 01  
COLLECTION PERIOD: 15 MONTHS  
UNDUPLICATED

REPORT SPECIFICATIONS PAGE

THIS REPORT SUMMARIZES COST AND UTILIZATION DATA. INPATIENT AND OUTPATIENT DATA ARE PROVIDED FOR 26 MEDICAL SPECIALTIES WITH GRAND TOTALS. THIS REPORT IS BASED ON BLIND TRIANGLE RESIDENCE ZIP CODES. FOR CATCHMENT AREA REPORTS THE MILITARY HEALTH SERVICES SYSTEM CATCHMENT AREA DIRECTORY IN EFFECT DURING THE REPORT PERIOD IS USED TO DETERMINE THE CATCHMENT AREAS. THIS REPORT EXCLUDES CHAMPVA DATA. CONTRACTOR DENIED CLAIMS AND CLAIMS WITH ZERO GOVERNMENT OR CONTRACTOR COST. FOREIGN COUNTRY CLAIMS ARE INCLUDED. DILLED CHARGES FOR DENIED LINE ITEMS ARE INCLUDED, BUT THE NUMBER OF SERVICES IS NOT.

THIS REPORT REFLECTS CARE PROVIDED UNDER CHAIRPUS IN A FLOATING 12-MONTH PERIOD. THE DATA COLLECTION PERIOD IS 12 MONTHS. SEE THE "USER'S GUIDE FOR THE CHAIRPUS WORKLOAD REPORTS" FOR ESTIMATED COMPLETION RATES.

THIS REPORT CONTAINS STANDARD CHAIRPUS CHAIRPUS REPORT INITIATIVE (CDI), AND MENTAL HEALTH DEMONSTRATION (HONFOLK, VA) DATA. PLEASE NOTE THAT DATA FOR BOTH PARTNERSHIP AND NON-PARTNERSHIP CLAIMS ARE INCLUDED IN THIS REPORT.

BEGINNING WITH THE APR 97 - MAR 96 REPORT PERIOD, SOME MEDICAL SPECIALTIES WERE RE-ALIGNED, ADDED, OR DELETED, I.E. "GROUPS 1 AND 11 PSYCHIATRY" WERE RE-GROUPED UNDER "MENTAL HEALTH". "DRUGS" WERE ADDED AS A SPECIALTY TO REFLECT COST AND UTILIZATION FOR OUTPATIENT PRESCRIPTION DRUGS. BEGINNING WITH THIS REPORT PERIOD, THE AVERAGE COST PER OUTPATIENT VISIT FOR "GRAND TOTAL ALL CATEGORIES" WILL INCREASE SIGNIFICANTLY BECAUSE OUTPATIENT DRUG COSTS ARE NOW INCLUDED IN THIS TOTAL. THE NUMBER OF NON-VISIT SERVICES UNDER "DRUGS" IS THE NUMBER OF OUTPATIENT DRUG PRESCRIPTIONS. FOR MORE DETAILED INFORMATION ABOUT THIS REPORT, REFER TO THE USER'S GUIDE.

OCHAIRPUS  
INFORMATION SYSTEMS DIVISION  
STATISTICS BRANCH  
JULY 1994

HR01

IR085- J69)  
 RHH DATE: 01/01/95  
 RHH TIME: 16:44:55  
 MODE: 78, DEME, ZIP

CHAIRMAN, HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
 BASED ON CARE RECEIVED FROM JAN 1 1994 THRU DEC 1994  
 122 - KERNER AN FI LEE, VA

PAGE: 05  
 COLLECTION PERIOD: 15 MONTHS

UNDUPLICATED  
 GRAID TOTAL  
 CATEGORIES

USER BENEFICIARIES	DEPT OF ACT DUTY SPONSOR	RETIRE	NUMBER OF VISITS	TOTAL GOVERNMENT COST	TOTAL PATIENT COST	AVG GOVT COST PER ADMISSION	AVG GOVT COST PER DAY	EAR, NOSE AND THROAT	GENERAL SURGERY	NEURO-SURGERY	ORTHOPEDICS	THORACIC SURGERY	UROLOGY
I INPATIENT HOSPITAL SERVICES													
USER BENEFICIARIES	171	30	109	112	1,610	1,610	14,657	14	14	1	26	1	14
DEPT OF ACT DUTY SPONSOR	01	7	29	22	469	469	405	10	10	0	10	0	6
RETIRE	31	0	21	60	315	315	324	6	6	0	6	0	6
NUMBER OF VISITS	60	82	177	223	628	628	850	10	10	0	10	0	6
TOTAL GOVERNMENT COST	290	71	1,000	1,368	4,570	4,570	5,922	213	213	0	213	0	213
TOTAL PATIENT COST	63,617	24,094	43,327	120,553	307,527	307,527	392,405	0	0	0	0	0	0
AVG GOVT COST PER ADMISSION	13,841	22,101	46,195	43,327	1,050.20	1,050.20	1,245	0.19	0.19	0.00	0.50	0.00	0.19
II INPATIENT PROFESSIONAL SERVICES													
USER BENEFICIARIES	184	43	102	112	1,610	1,610	14,657	10	10	10	26	1	14
DEPT OF ACT DUTY SPONSOR	01	7	29	22	469	469	405	10	10	0	10	0	6
RETIRE	31	0	21	60	315	315	324	6	6	0	6	0	6
NUMBER OF VISITS	60	82	177	223	628	628	850	10	10	0	10	0	6
TOTAL GOVERNMENT COST	290	71	1,000	1,368	4,570	4,570	5,922	213	213	0	213	0	213
TOTAL PATIENT COST	63,617	24,094	43,327	120,553	307,527	307,527	392,405	0	0	0	0	0	0
AVG GOVT COST PER ADMISSION	13,841	22,101	46,195	43,327	1,050.20	1,050.20	1,245	0.19	0.19	0.00	0.50	0.00	0.19
III OUTPATIENT PROFESSIONAL SERVICES													
USER BENEFICIARIES	184	43	102	112	1,610	1,610	14,657	10	10	10	26	1	14
DEPT OF ACT DUTY SPONSOR	01	7	29	22	469	469	405	10	10	0	10	0	6
RETIRE	31	0	21	60	315	315	324	6	6	0	6	0	6
NUMBER OF VISITS	60	82	177	223	628	628	850	10	10	0	10	0	6
TOTAL GOVERNMENT COST	290	71	1,000	1,368	4,570	4,570	5,922	213	213	0	213	0	213
TOTAL PATIENT COST	63,617	24,094	43,327	120,553	307,527	307,527	392,405	0	0	0	0	0	0
AVG GOVT COST PER ADMISSION	13,841	22,101	46,195	43,327	1,050.20	1,050.20	1,245	0.19	0.19	0.00	0.50	0.00	0.19
IV OUTPATIENT PROFESSIONAL SERVICES													
USER BENEFICIARIES	184	43	102	112	1,610	1,610	14,657	10	10	10	26	1	14
DEPT OF ACT DUTY SPONSOR	01	7	29	22	469	469	405	10	10	0	10	0	6
RETIRE	31	0	21	60	315	315	324	6	6	0	6	0	6
NUMBER OF VISITS	60	82	177	223	628	628	850	10	10	0	10	0	6
TOTAL GOVERNMENT COST	290	71	1,000	1,368	4,570	4,570	5,922	213	213	0	213	0	213
TOTAL PATIENT COST	63,617	24,094	43,327	120,553	307,527	307,527	392,405	0	0	0	0	0	0
AVG GOVT COST PER ADMISSION	13,841	22,101	46,195	43,327	1,050.20	1,050.20	1,245	0.19	0.19	0.00	0.50	0.00	0.19
V OUTPATIENT CARE COST SHARED AS INPATIENT													
USER BENEFICIARIES	184	43	102	112	1,610	1,610	14,657	10	10	10	26	1	14
DEPT OF ACT DUTY SPONSOR	01	7	29	22	469	469	405	10	10	0	10	0	6
RETIRE	31	0	21	60	315	315	324	6	6	0	6	0	6
NUMBER OF VISITS	60	82	177	223	628	628	850	10	10	0	10	0	6
TOTAL GOVERNMENT COST	290	71	1,000	1,368	4,570	4,570	5,922	213	213	0	213	0	213
TOTAL PATIENT COST	63,617	24,094	43,327	120,553	307,527	307,527	392,405	0	0	0	0	0	0
AVG GOVT COST PER ADMISSION	13,841	22,101	46,195	43,327	1,050.20	1,050.20	1,245	0.19	0.19	0.00	0.50	0.00	0.19
VI TOTAL INPATIENT AND OUTPATIENT CARE													
USER BENEFICIARIES	1,459	202	1,204	1,124	15,610	15,610	146,527	10	10	10	26	1	14
DEPT OF ACT DUTY SPONSOR	032	71	400	370	4,699	4,699	4,055	10	10	0	10	0	6
RETIRE	145	0	170	171	67	67	71	6	6	0	6	0	6
NUMBER OF VISITS	400	107	600	650	1,729	1,729	2,045	10	10	0	10	0	6
TOTAL GOVERNMENT COST	240,069	104,592	601,566	3,179	8,466	8,466	10,922	213	213	0	213	0	213
TOTAL PATIENT COST	110,245	479,510	601,566	1,729	4,570	4,570	5,922	0	0	0	0	0	0
TOTAL GOVT AND PATIENT COST	378,314	1,100,876	1,203,132	4,908	13,036	13,036	16,844	213	213	0	213	0	213

NOTE: REFER TO PAGE 1 (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.

## ACTIVE DUTY INPATIENTS

The Med 302 data report shows 2550 patients were admitted to Kenner ACH last fiscal year. Kenner records show 51.8% (1321) of the inpatient were active duty(AD). Per transmittal letters reviewed at the Personnel Administration Centers (PAC) of the three battalions housing Advanced Individual Training (AIT) soldiers 741 of the AD patients (56%) were AIT students.

AWU WORKSHEET /  
ADMISSIONS FY94  
MED 302 DATA  
PREPARED 12OCT94

	YEAR TO DATE	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
	5,447	543	725	647	636	213	176	154	223	244	250	225	214	208	185	228	223
INTERNAL MEDICINE	1,068	242	287	261	278	110	83	49	104	89	94	95	81	85	76	97	105
GENERAL SURGERY	578	136	171	144	127	46	39	31	57	53	61	48	41	55	51	43	53
OPHTHALMOLOGY	62	0	15	27	20	0	0	0	2	3	10	8	7	12	2	14	4
ORAL SURGERY	22	0	3	13	6	0	0	0	1	1	1	9	2	2	2	3	1
OTORHINOLARYNGOLOGY	148	27	43	34	36	7	7	13	14	14	15	0	16	18	14	13	9
UROLOGY	22	6	6	4	6	1	1	2	0	2	4	1	2	1	2	2	2
GYNECOLOGY	373	68	95	103	107	23	25	20	17	40	38	35	38	30	32	37	38
ORTHOPEDIC	207	51	82	42	32	20	15	16	23	33	26	19	23	0	0	7	25
PODIATRY	20	3	6	3	6	2	0	1	1	2	3	3	0	2	2	4	0
PSYCHOLOGY	59	10	17	14	18	4	4	2	4	7	6	7	4	3	4	8	6

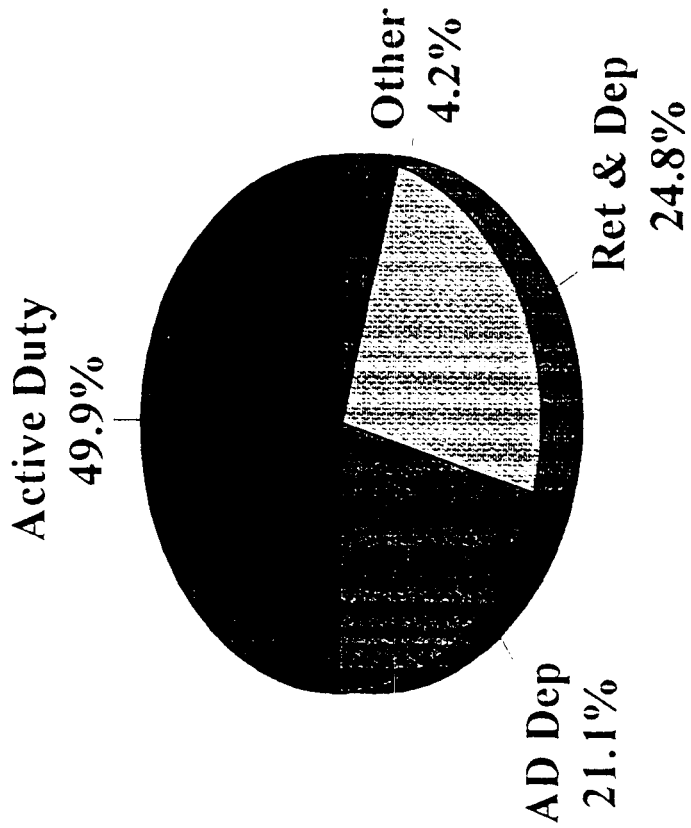
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BED-DAYS FY94	YEAR TO DATE	FIRST QUARTER	SECOND QUARTER	THIRD QUARTER	FOURTH QUARTER	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
MED 302	5,647	1,261	1,696	1,370	1,320	519	411	531	520	629	547	510	413	447	401	448	471
INTERNAL MEDICINE	3,072	702	844	747	779	269	262	171	305	302	237	276	228	243	221	275	283
GENERAL SURGERY	1,004	219	321	279	185	92	56	71	116	94	111	96	67	116	79	50	56
OPHTHALMOLOGY	71	0	17	34	20	0	0	0	2	3	12	8	8	18	2	14	4
ORAL SURGERY	13	0	3	4	6	0	0	0	1	1	1	0	2	2	2	3	1
OTORHINOLARYNGOLOGY	161	28	50	47	36	7	8	13	17	16	17	9	20	18	14	13	9
UROLOGY	28	7	11	4	6	2	3	2	0	2	9	1	2	1	2	2	2
GYNECOLOGY	585	64	192	142	187	30	13	21	30	100	62	54	49	39	66	64	57
ORTHOPEDIC	489	185	207	51	16	87	53	45	36	97	74	20	31	0	0	8	38
PODIATRY	25	6	6	5	8	5	0	1	1	2	3	3	0	2	2	6	0
PSYCHOLOGY	199	50	45	52	47	27	16	7	12	12	21	13	6	8	13	13	21

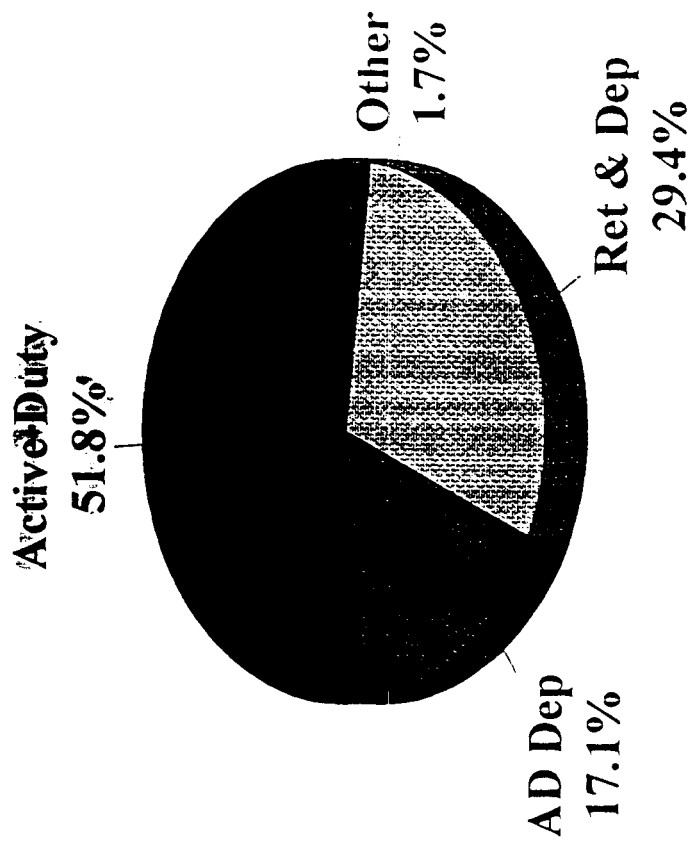
2  
1  
0  
9  
8  
7  
6  
5  
4  
3

# FY94 Beneficiary Categories

## Outpatient



## Inpatient





REPLY TO  
ATTENTION OF

DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
WASHINGTON, DC 20310-0200

May 18 1995



Defense Base Closure and  
Realignment Commission  
1700 North Moore Street  
Suite 1425  
ATTN: Mr Brown  
Arlington, Virginia 22209

Dear Mr. Brown,

In a 16 May 1995 memorandum, you requested The Army Basing Study to review the documentation provided to the Commission from the community group and hospital employees opposing the realignment of Kimbrough Army Community Hospital.

The BRAC process has focused closely on reducing our total infrastructure by eliminating excess capacity. The Secretary of Defense has recognized this need and specifically chartered the Medical Joint Cross Service Group to find opportunities for consolidation of the medical treatment infrastructure. Through their process, which compared total patient load (across all Services) with total medical treatment capacity (across all Services), they developed the alternative to downsize Kimbrough Army Community Hospital to a clinic. The Army further analyzed this alternative to determine the impact and ultimately supported the recommendation.

Many of the issues that are generated during this period will be resolved during the development and staffing of the implementation plan under the direction of the Army's Base Realignment and Closure Office. However, both the Army and Joint Cross Service Group have supported this realignment because it clearly eliminates excess capacity and generates a savings which can be applied to improving the Army for Force XXI.

To assist you in understanding the Secretary of Defense's recommendation, I have attached general comments on the community group's and hospital employee points.

*for* Michael G. Jones  
Colonel, U.S. Army  
Director, The Army Basing Study



## **CONCERNS BY COMMUNITY**

### **KIMBROUGH ARMY COMMUNITY HOSPITAL**

#### **The main concern is the reduction of service to the Fort Meade community.**

As the implementation plan is developed and staffed, any perceived disconnects will be resolved by the Medical Command. Medical Command, in conjunction with the hospital commander, will tailor the services to the specific, unique needs of the supported community. Medical Command will reduce the excess inpatient capacity while providing the appropriate medical care for all beneficiaries at the least possible cost to the Department of Defense. In addition, there are two Graduate Medical Centers within 20 miles of Fort Meade, Walter Reed Army Medical Center (WRAMC) and National Naval Medical Center, Bethesda, MD.

The DoD medical system currently is working on numerous initiatives to reengineer/realign its activities. From TRICARE perspective, they are aggressively working with both medical centers to pursue GME consolidation as well as clinical services realignment/integration. Additionally, Walter Reed is currently integrating the medical assets within the Army National Capital Region (NCR) to provide command and control of cost effective, multi-disciplinary, customer focused quality Army health care network. This will maximize the amount of health care services for all beneficiaries residing within the NCR and support military medical readiness.

#### **The DoD recommendation reduces Fort Meade positions by 203.**

The 203 eliminations figure is the maximum number of direct and indirect eliminations. The current recommendation only recommends the elimination of 74 civilians and 55 military positions in its realignment. The other 74 eliminations are estimated job losses from the civilian community that operates in the greater Fort Meade area of influence. The actual number of direct elimination will be developed in the implementation plan being developed by Kimbrough Army Community Hospital and Medical Command.

#### **Concern over the impact on exceptional family member (EFMP) program.**

The housing that has been modified and the range of services available to EFMP will not change. The housing is not scheduled to close and there are two medical centers within 20 miles of Fort Meade that are capable of supporting the EFMP families.

#### **Deviations from the return on investment criteria.**

The group findings are based on two factors - the distribution of services and relative weighted product (RWP) difference between Kimbrough and WRAMC. The planning assumption used for Kimbrough was 85% transfer to WRAMC and 15% would care through CHAMPUS. The RWP is measure of relative cost per patient for all services in a medical facility. Comparing a

community hospital to a graduate medical teaching center in cost and services is like comparing a Ford Escort to Dodge Viper, the performance and service available is not there but it is more costly. If the RWP of WRAMC is only 135% of Kimbrough, then that is a feather in WRAMC hat for efficiency of operation. The Services provided by WRAMC is substantially greater than Kimbrough inpatient capability.

**Comments on the Community statement, "BRAC proposal projected savings of \$2.5 M (net present value) \* 20 years."**

The DoD projected steady state savings on the realignment of Kimbrough is \$3.5 M. The net present value of \$50 M is reached using the time value of money concept that depreciates the value of money in the future. Using the communities methodology, the savings over 20 years would be \$70 M not \$50 M.

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950516-7

FROM: BROWN, ED	TO: JONES, MICHAEL
TITLE: ARMY TEAM LEADER	TITLE: DIRECTOR
ORGANIZATION: DBCRL	ORGANIZATION: ARMY BASING STUDY
INSTALLATION (S) DISCUSSED: KIMBROUGH ARMY COMM. HOSPITAL	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

FORWARDING ISSUE PAPER FROM COMMUNITY GROUP OPPOSING CLOSURE OF HOSPITAL AND REQUESTING COMMENTS.

Due Date:	Routing Date: 950516	Date Originated: 950516	Mail Date: 950516
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 16, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

950516-7

Dear Colonel Jones:

At the May 4, 1995 regional hearing in Baltimore, MD, the community group opposing the realignment of Kimbrough Army Community Hospital, Fort Meade, MD provided the Commission with a report outlining a number of concerns about the Army's decision to realign the hospital to an outpatient clinic. In addition, the Commission has received from the staff at Kimbrough a document that refutes the estimated cost savings in the Army recommendation. Copies of both documents are attached.

I would appreciate the Army's position on the points in the community and hospital documents and their implications for the recommendation to realign Kimbrough Army Community Hospital. I would appreciate a response by May 30, 1995.

Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,

Edward A. Brown III

Army Team Leader

EB/dll  
encl.

**FT MEADE  
JOINT  
ADVOCACY GROUP**

SLIDE #1

# ***PRESENTATION SEQUENCE***

- ***GROUP OBJECTIVE***
- ***FT MEADE FOCUS***
- ***THE COMMUNITY HOSPITAL***
- ***BRAC PROPOSAL***
- ***BRAC CONSEQUENCES***
- ***DEVIATIONS FROM CRITERIA***
- ***CONCLUSIONS***

# ***OBJECTIVE***

***MAINTAIN KIMBROUGH AS A UNITED  
STATES ARMY HOSPITAL***

# ***FT MEADE***

- ***JOINT MISSION FOCUS***  
***ARMY, NAVY, AIR FORCE & MARINES***
- ***COMPLEX RESOURCING***  
***ENVIRONMENT***  
***57 TENANTS***
- ***CONTINUED MISSION EXPANSION***  
***"INCREASED" IN 1991, 1993, & 1995 BRACS***



# PEOPLE

- **MILITARY**

ARMY	11,000
NAVY	1,150
AIR FORCE	2,536
MARINES	150
	<hr/>
	14,836 (+706-FY96)

- **CIVILIANS** 40,000 (+793-FY96)

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**TOTAL** 54,836 (+1,499-FY96)

# PEOPLE SUPPORT

## LIVING WITHIN 25 MILES OF FT MEADE

### - ACTIVE DUTY

ARMY	36,592
NAVY	34,510
AIR FORCE	26,757
MARINES	3,442
COAST GUARD	3,246

---

104,547

### - RESERVE & NATIONAL GUARD

9,000

### - RETIRED MILITARY

44,057

### - FAMILY MEMBERS

ACTIVE DUTY 150,000

RETIRED 66,087

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TOTAL

216,087

GRAND TOTAL

---

---

373,695

# THE HOSPITAL

- **COMMUNITY HOSPITAL WHICH OFFERS BASIC PRIMARY CARE, INPATIENT CARE, EMERGENCY ROOM AND AMBULATORY CARE**

- **CATCHMENT AREA POPULATION**

ACTIVE DUTY	14,965
ACTIVE DUTY FAMILY MEMBERS	22,702
OTHER	<u>38,477</u>

**TOTAL**      76,144

- **STAFFING**

	INPATIENT	OUTPATIENT	TOTAL
MILITARY	46	259	305
CIVILIAN	65	225	290
CONTRACT	<u>0</u>	<u>39</u>	<u>39</u>
<b>TOTAL</b>	<b>111</b>	<b>523</b>	<b>634</b>

# **BRAC REALIGNMENT RECOMMENDATION**

- **REDUCE HOSPITAL TO CLINIC**
- **REDUCE 203 POSITIONS AT FT MEADE**
- **PROJECT 50M SAVINGS OVER 20 YEARS**

# **CONSEQUENCES**

- **LOSS OF EMERGENCY ROOM**
- **LOSS OF INPATIENT/SURGICAL BEDS**
- **LOSS OF 196 BEDS FOR MOBILIZATION**
- **LOSS OF CONTROL OVER "ABSENT SICK" SERVICE PERSONNEL**
- **INCREASE DOD CHAMPUS COSTS**

# **NATIONAL SECURITY AGENCY**

- **MAJOR 24 HOUR OPERATION**
- **LIGHT MANUFACTURING ACTIVITIES**
- **75 EMPLOYEES REQUIRED  
EMERGENCY TRANSPORT TO KACHIN  
PAST 12 MONTHS**

# **EXCEPTIONAL FAMILY MEMBER PROGRAM (EFMP)**

- **WIDE RANGE OF DISABILITIES**
  - **SERIOUSLY/TERMINALLY ILL**
  - **PHYSICAL & MOBILE ISSUES**
  - **PSYCHIATRIC/CHRONIC LONG TERM**
  - **EDUCATIONAL ISSUES**
  
- **778 FAMILIES ENROLLED IN MEADE EFMP**
  - **20% (418/2,100) OF FAMILIES ON FT MEADE ENROLLED**
  - **OVER 100 QUARTERS MODIFIED**
  - **65% ARE CHRONIC/TERMINALLY ILL**
  
- **ASSIGNMENT OF EFMP ACTIVE DUTY SPONSOR BASED ON**
  - **AVAILABILITY OF EFMP SPECIALTY CARE**
  - **AVAILABILITY OF EMERGENCY ROOM**

# **DEVIATIONS FROM CRITERIA**

## **MILITARY VALUE**

### **1. CURRENT AND FUTURE MISSION REQUIREMENTS AND THE IMPACT ON OPERATIONAL READINESS**

- **PROPOSAL WAS NOT FORMALLY STAFFED  
WITH OPERATIONAL COMMANDERS OF THE  
FOUR SERVICES**

### **3. THE ABILITY TO ACCOMODATE CONTINGENCY, MOBILIZATION AND FUTURE TOTAL FORCE REQUIREMENTS AT THE EXISTING AND POTENTIAL LOCATIONS**

- **PROPOSAL NOT FORMALLY STAFFED**



# **DEVIATIONS FROM CRITERIA**

## **RETURN ON INVESTMENT**

### **5. THE EXTENT AND TIMING OF POTENTIAL COSTS AND SAVINGS**

- **BRAC ESTIMATES \$50M SAVINGS OVER 20 YEARS**
  
  - **CIVILIAN MILITARY PERSONNEL SALARIES  
\$3,507,000 PER YEAR**
  
  - **GROUP FINDINGS**
    - **66% - WRAMC           +\$3.3M**
    - **24% - CHAMPUS       +\$3.6M**
    - **10% - THIRD PARTY   -\$0.7M**
- 
- |              |               |
|--------------|---------------|
| <b>TOTAL</b> | <b>\$6.2M</b> |
|--------------|---------------|

# **CONCLUSIONS**

- **EVALUATION CRITERIA NOT MET**
- **MISSIONS AND PEOPLE WILL SUFFER**
- **NO SAVINGS WILL OCCUR  
ACTION COSTS MORE**

# ***RECOMMENDATIONS***

***- RETAIN AS HOSPITAL***

BRAC PROPOSAL:

PROJECTED \$50M SAVINGS OR \$2.5M (NET PRESENT VALUE) \* 20 YRS

OUR PROJECTION:

DIRECT HEALTH PROGRAM

PER THE NATIONAL CAPITAL AREA ECONOMIC ANALYSIS; 66% OF INPATIENT WORKLOAD WOULD BE ABSORBED BY NATIONAL CAPITAL AREA DIRECT CARE SYSTEM. 24% WOULD TRANSFER TO CHAMPUS AND 10% TO THIRD PARTY INSURANCE (TPI).

FY 94	WORKLOAD	=	2217	ADMISSIONS
66%	OF 2217	=	1463	ADMISSIONS TO NCA
24%	OF 2217	=	532	ADM TO CHAMPUS
10%	OF 2217	=	222	TO TPI

APPLYING THE NCA ECONOMIC ANALYSIS METHODOLOGY TO DHP COSTS:

FY 94 INPATIENT DIRECT CARE COSTS = \$12.7M

66% OF FY 94 INPT COSTS	=	\$8.4M TO NCA
ADMISSION TO CHAMPUS * AVG GOV'T COST PER ADM	=	3.6M TO CHAMPUS
(532 * \$6,843.00)		
10% OF FY 94 INPT COSTS	=	.7M SAVINGS
		=\$12.7M

(10% OF INPATIENT ADMISSIONS THAT WOULD CHOOSE TO USE TPI. THIS WOULD RESULT IN A \$700K COST AVOIDANCE TO THE GOV'T)

TO GAIN AN ACCURATE COMPARISON OF THE COSTS TO BE BORNE BY THE NCA; A COST PER RELATIVE WEIGHTED PRODUCT (RWP) MUST BE APPLIED. THE COST PER RWP NORMALIZES THE TYPES OF PROCEDURES PROVIDED AND ALLOWS A MORE ACCURATE BASIS FOR COMPARISON. THE COST PER RWP AT WRAMC IS 139% OF KIMBROUGHs.

139% OF \$8.4M	=	\$11.7M	COST TO WRAMC TO CARE FOR 66%
INCREASED COST	=	3.3M	(11.7M - 8.4M = 3.3M)

THE SAVINGS OF \$.7M IS THEN SUBTRACTED FROM THE INCREASED COST (\$3.3M) FOR A NET INCREASED COST TO THE GOVERNMENT OF \$2.5M.

CHAMPUS COSTS

FY 94 CHAMPUS COSTS	=	\$15.2M
24% OF FY 94 TO CHAMPUS	=	3.6M
PROJECTED COST TOMMOROW	=	18.8M

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THE FINAL ANALYSIS:

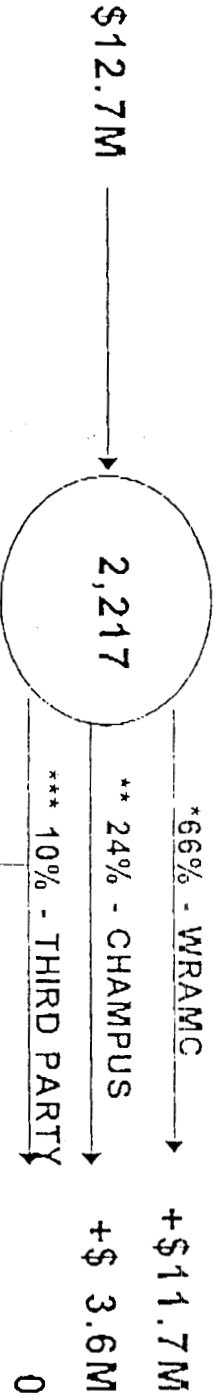
IMPLEMENTATION OF THIS BRAC PROPOSAL YIELDS AN INCREASED COST TO THE GOV'T OF \$52M (\$2.6M NET PRESENT VALUE \* 20 YRS) AND NOT A SAVINGS OF \$50M.

KACH  
TODAY

BRAC  
PROPOSAL

(COST TO CARE FOR 2,217 ADMISSIONS)

FY-94  
# ADMISSIONS INPATIENT  
DIRECT CARE COSTS



NOTES:

\$15.3M	
\$12.7M	
<hr/>	
+ \$2.6M	ANNUAL ADDITIONAL COST TO GOV'T

\* - 66% OF \$12.7M = \$8.4M X 139% = \$11.7M

\*\* - 532 ADMITS X \$6,843 (AVG GOV'T COST) = \$3.6M

\*\*\* - 222 ADMITS X \$6,843 (AVG GOV'T COST) = \$1.5M COST AVOIDANCE



*Kimbrough*  
*Army Community Hospital*

# **BRAC Impact on Readiness**

## **MISSION**

## **STAFFING REQUIRED**

OPERATIONS OTHER THAN WAR

10<sup>1</sup>

PROFIS

11<sup>1</sup>

CT PROFIS

22<sup>1</sup>

ALTERNATE NATIONAL MILITARY  
COMMAND & CONTROL (SITE-R)

33<sup>2</sup>

CHEMICAL CONTINGENCY &  
ANNUAL TRAINING MEDICAL SITE  
SUPPORT (CAIRA)

8-15<sup>3</sup>

USAR/ARNG ANNUAL TRAINING  
MEDICAL SITES WITHIN MD/PA/DE

6<sup>4</sup>

1 = Only with dedicated IMA & TPU backfills

2 = Only with the assumption that should this site be activated we are on the brink of thermonuclear war and medical support to our constituents is secondary to the national interest. Weekend training and coordination of support team is possible.

3 = Support CAIRA short term only for 1-2 days

4 = Number of personnel to support the identified readiness platform is predicated on the number of projected to require training time the number of training days necessary for the situation plus 20% administrative handling.



**Kimbrough**  
Army Community Hospital

# READINESS

READINESS TITLES	EST OF PERSONNEL TO SPT MISSION	*TURNOVER RATE PERSONNEL	EST # OF PERS. TO TRAIN YRLY	REQ INDIV DAYS OF TRAINING	NBC &/or WEAPONS TRAINING	FTX/VISIT TO UNITS	ANNUAL SPTS
OOTW	10	0.00%	10	1,810	1 Day/Yr	179 Days/Yr	1 Day/Yr
PROFIS	11	66.67%	18	165	1 Day/Yr	7 Days/Yr	1 Day/Yr
CT PROFIS	22	66.67%	37	587	1 Day/Yr	14 Days/Yr	1 Day/Yr
SITE-R	33	66.67%	55	220	1 Day/Yr	2 Days/Yr	1 Day/Yr
CAIRA TEAM	8	66.67%	13	120	3 Days/Yr	4 Days/Yr	N/A
"AT" SITE SUPPORT	6	0.00%	6	834	N/A	129 Days/Yr	N/A
	90		139	3,736			

\*NOTE: Anticipate 100% turnover every 18 months.

	EST # OF REQUIRED LABOR HRS (8 Hrs/Day)	EST # OF MAN-HOURS TO SUPPORT THESE TNG PLATFORMS (20%)	TOTAL HOURS	EST OF PERS SPT TO PLATFORM
OOTW	14,400	2,896.00	17,376.00	10
PROFIS	1,320	264.00	1,584.00	1
CT PROFIS	4,693	938.67	5,632.00	3
SITE-R	1,760	352.00	2,112.00	1
CAIRA TEAM	960	192.00	1,152.00	1
"AT" SITE SUPPORT	6,672	1,334.40	8,006.40	5
TOTAL MAN-HOURS	29,885	5,977.07	35,862.40	
TOTAL MAN-YEARS	17.14	3.43	20.56	21



## MEDICAL READINESS

### What are the Deployable platform/mission support requirements?

The U.S. Army Medical Department Activity (USAMEDDAC), Fort Meade has 5 primary missions to support. A short synopsis of each mission follows:

- Mobilization. This USAMEDDAC is required to expand our in-patient operations from 86 to 206 beds. While this is not a "Deployable" platform/mission, if mobilization begins and our WAR-TRACE (formerly CAPSTONE) unit (1125th U.S. Army Hospital, Auburn, Maine) is not activate this hospital must provide personnel to initiate the medical portion of the Fort Indiantown Gap "Soldier Readiness Process (SRP)."

- Professional Filler System (PROFIS). We currently augment 9 separate "go-to-war" military units/organizations. If any of these units are called to action, pre-designated individuals from this USAMEDDAC will respond. Response time is normally within 72 hours. The most active of these units is the 28th Combat Support Hospital (CSH), Fort Bragg, NC. The 28th CSH is under the 18th Airborne Corp.

- Site-R. This is a Department of Defense, Joint Chief of Staff (JCS) Continuity of Operations (COOP) facility. Currently we have the mission to provide all Medical/Dental support. Response time is established at 48 hours. The mission is classified. With the changing world situation, the likelihood of supporting this operation is shrinking.

- Chemical Contingency. If a chemical accident occurs at Aberdeen Proving Ground, this USAMEDDAC will deploy a trained backup team.

- Annual Training (AT) Site Support. The U.S. Army Health Clinic (USAHC) at Fort Indiantown Gap (FIG), Annville, Pennsylvania must be augmented from April to mid September each year. Augmentation is required to provide adequate medical care to the 27,000 National Guardsmen and U.S. Army Reservist training on the installation. By agreement between U.S. Army Medical Command (MEDCOM) and U.S. Army Forces Command (FORSCOM) each USAMEDDAC and USAMEDCEN will assume a progressive assumption of this mission until we reach 100 percent by the year 2003. Current plans call for 15 additional personnel to augment the USAHC, FIG.

### What is the backfill plan?

Currently there are no backfill plans in place for either Site-R or Chemical Contingency. We have taken steps to have the Site-R mission categorized as PROFIS.

Current planning doctrine calls for Individual Mobilization Augmentees (IMAs) (Reservist) to backfill for PROFIS losses. The plan has some drawbacks:

- Activation of the Reserves requires a Presidential "Call Up." Historically that occurs late in the process and usually takes several weeks/months before replacement arrives. This may improve if congress grants the Secretary of Defense the authority to "Call Up" 25,000 reservist (action pending).

- The supply of qualified IMAs does not meet the demand on a perfect 1 to 1 ratio, nor will it based on PROFIS assignment turbulence. Our current PROFIS roster fluctuates daily.

- Most "go-to-war" units try to have a Field Training Exercise (FTX) annually. We currently work closely with these units so as to arrange for comparable coverage from IMAs or members of other Reserve organizations (Troop Program Units (TPUs) or the National AMEDD Augmentation Detachment (NAAD)).

- Operations Other Than War (OOTW) occur without activating the Reserves. In these cases we identify our need to the North Atlantic Health Services Support Area (NAHSSA) who will task another Health Care Provider to backfill us.

Soldier Readiness Processing (SRP) for Mobilization is handled by our WAR-TRACE unit. The SRP at Fort Indiantown Gap is their mission. If we are forced to perform this mission, the 1125th U.S. Army Hospital, Auburn, Maine will ultimately relieve us.

Annual Training (AT) Site Support is a re-assumption of a MEDCOM mission-previously provided by the Reserves. In theory we are to obtain our backfill support from our WAR-TRACE unit, who also has a Installation Medical Support Unit (IMSU) designated for FIG. This entire mission may be better served under contract with a local hospital.

#### Who provides overall coordination and training?

The Plans, Training, Mobilization and Security Division, U.S. Army Medical Department Activity, Fort George G. Meade, Maryland has overall responsibility for coordination and training of personnel to meet our 5 Deployable platform/missions.

As of 4 October 1994 the following potential "Primary Care PROFIS Physicians" must be prepared to train a minimum of 1 week a year and/or deploy with their Go-to-War:

CPT Castillo, Alissandro	- No IMA backfill identified
COL Diallo, Thierno	- No IMA backfill identified
MAJ Hirota, William	- Backfill w/MAJ Davis, Gary
MAJ Jones, Janet	- Backfill by 2290th USAH
MAJ Kanjarpane, Devesh	- No IMA backfill identified
LTC Ross, David	- No IMA backfill identified

MAJ Stowell, Virginia

- Backfill by either  
MAJ Villareal, Virgilio or  
CPT Fox, Stephen

MAJ Wiley, Dean

- No IMA backfill identified

3 Current vacant positions

- Backfill by 2290th USAH

\*NOTE: The 2290th U.S. Army Hospital (1000 Bed), Rockville, Maryland is a U.S. Army Reserve Troop Program Unit (TPU) with the mission to backfill losses incurred by the deployment of the 85th General Hospital (Caretaker)(DEPMEDS), Fort Meade, Maryland.

Any deployment, without a pre-arranged backfill, will be identified to the Commander, North Atlantic Health Service Support Area (NAHSSA), Walter Reed Army Medical Center, Washington, DC for immediate backfill action. First priority of backfill will be within the NAHSSA region. Second priority will be filled by MEDCOM from CONUS support base.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950516-8

FROM: <u>BROWN, ED</u>	TO: <u>JONES, MICHAEL</u>
TITLE: <u>ARMY TEAM LEADER</u>	TITLE: <u>DIRECTOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>ARMY BASING STUDY</u>
INSTALLATION (S) DISCUSSED: <u>KENNER ARMY COMMUNITY HOSPITAL</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING REPORT FROM COMMUNITY GROUP OPPOSING THE CLOSING OF KENNER ARMY COMM. HOSPITAL AND REQUESTING COMMENTS.

Due Date: 950516      Routing Date: 950516      Date Originated: 950516      Mail Date: 950516



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
1700 NORTH MOORE STREET SUITE 1425  
ARLINGTON, VA 22209  
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:  
AL CORNELLA  
REBECCA COX  
GEN J. B. DAVIS, USAF (RET)  
S. LEE KLING  
RADM BENJAMIN F. MONTOYA, USN (RET)  
MG JOSUE ROBLES, JR., USA (RET)  
WENDI LOUISE STEELE

May 16, 1995

Colonel Michael G. Jones  
Director, The Army Basing Study  
200 Army Pentagon  
Washington, D.C. 20310-0200

Please refer to file number  
when responding 950516-8

Dear Colonel Jones:

At the May 4, 1995 regional hearing in Baltimore, MD, the community group opposing the realignment of Kenner Army Community Hospital, Fort Lee, VA provided the Commission with a report outlining a number of concerns about the Army's decision to realign the hospital to an outpatient clinic. A copy of this document is attached.

I would appreciate the Army's position on the points in the community report and their implications for the recommendation to realign Kenner Army Community Hospital. Where the community arguments parallel the issues raised by the April 14, 1995 letter from Army Training and Doctrine Command letter to you, please feel free to refer to your response of April 24, which we already have on file. I would appreciate a response by May 30, 1995.

Thank you for your assistance. I appreciate your time and cooperation.

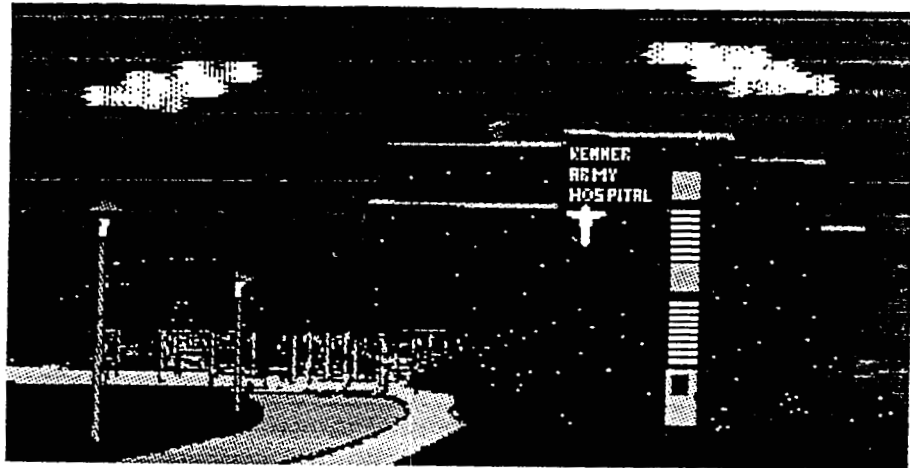
Sincerely,

Edward A. Brown III  
Army Team Leader

EB/dll  
encl.

# *Community Response*

to the  
Proposal  
by the  
**U.S. Department of Defense**  
regarding



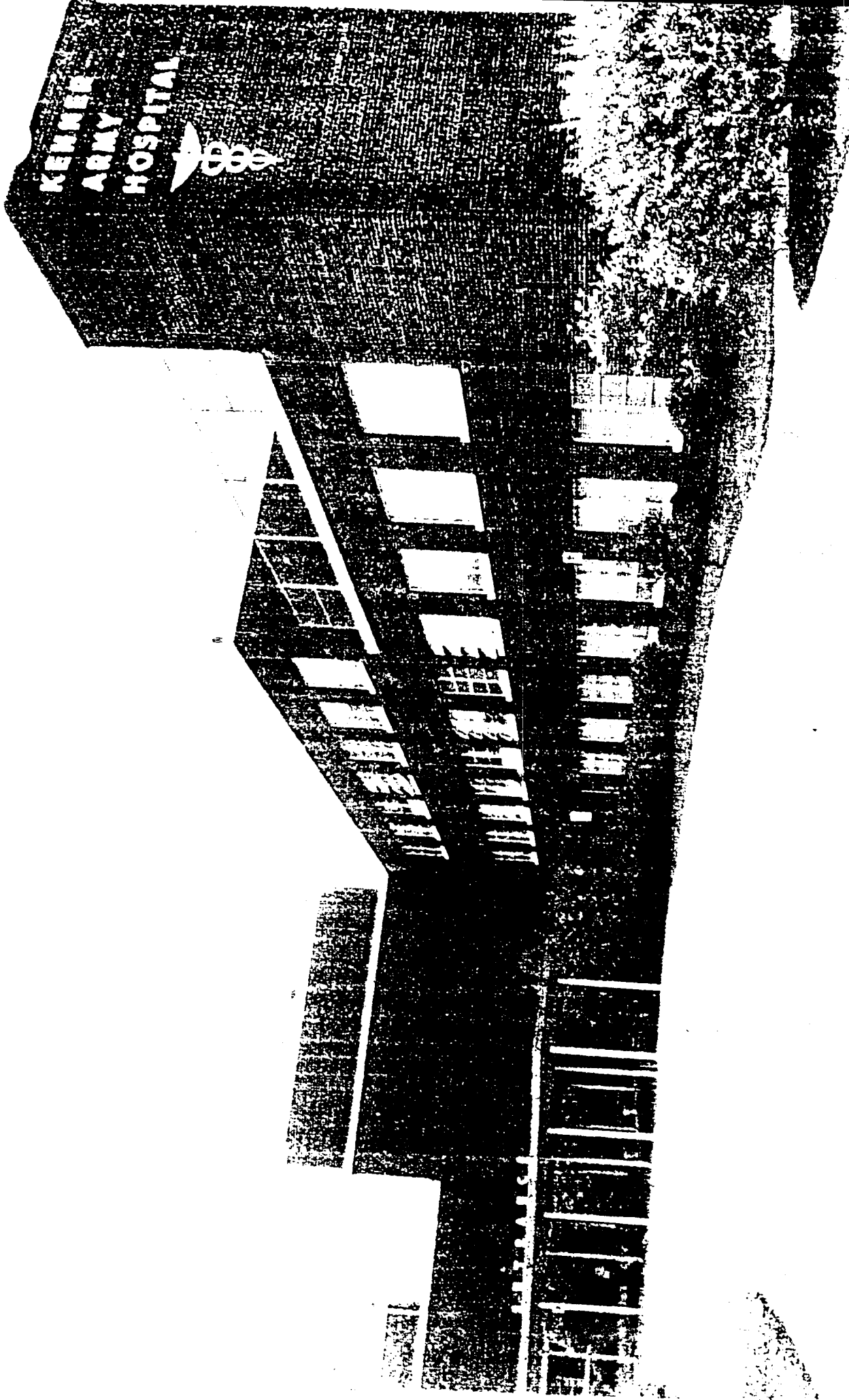
*Kenner Army  
Community Hospital,  
Fort Lee, Virginia*

*May 4, 1995*

COMMUNITY RESPONSE TO THE PROPOSAL BY THE  
U. S. DEPARTMENT OF DEFENSE REGARDING  
KENNER ARMY COMMUNITY HOSPITAL, FORT LEE, VIRGINIA  
THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
REGIONAL HEARING  
MAY 4, 1995

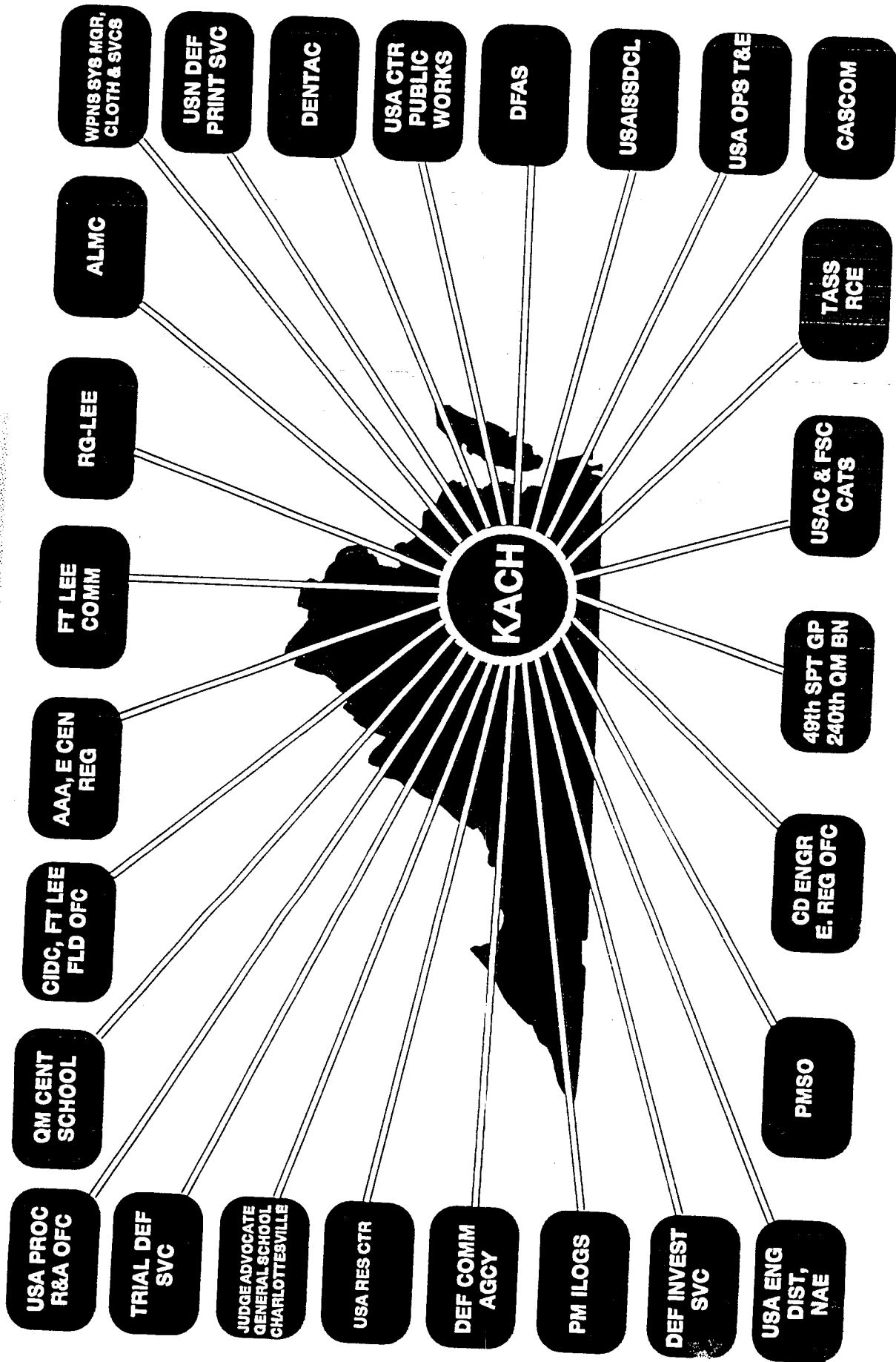
<u>TOPICS</u>	<u>TAB</u>
INTRODUCTION	A
KENNER ARMY COMMUNITY HOSPITAL MISSION STATEMENT	B
DOD BRAC ANNOUNCEMENT	C
REGIONAL MEDICAL FACILITIES	D
HEALTH SERVICE OPERATIONAL AREA MAP	E
LOSS OF INPATIENT SERVICES	F
KENNER ARMY COMMUNITY HOSPITAL WORKLOAD	G
COST TRANSFERS	H
HOSPITAL EVALUATION CRITERIA	I
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SUMMARY	K
RECOMMENDATION	L
MISCELLANEOUS INFORMATION	
ANALYSIS OF KENNER ACH	M
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FUNCTIONAL VALUE DIFFERENCES	P
CATCHMENT AREA DIRECTORY PREFACE	Q
CATCHMENT AREA BENEFICIARY POPULATION	R
POWER PROJECTION PLATFORM	S
EASE OF DEPLOYMENT	T
ARMY OPERATIONAL BLUEPRINT	U

KENNER  
ARMY  
HOSPITAL



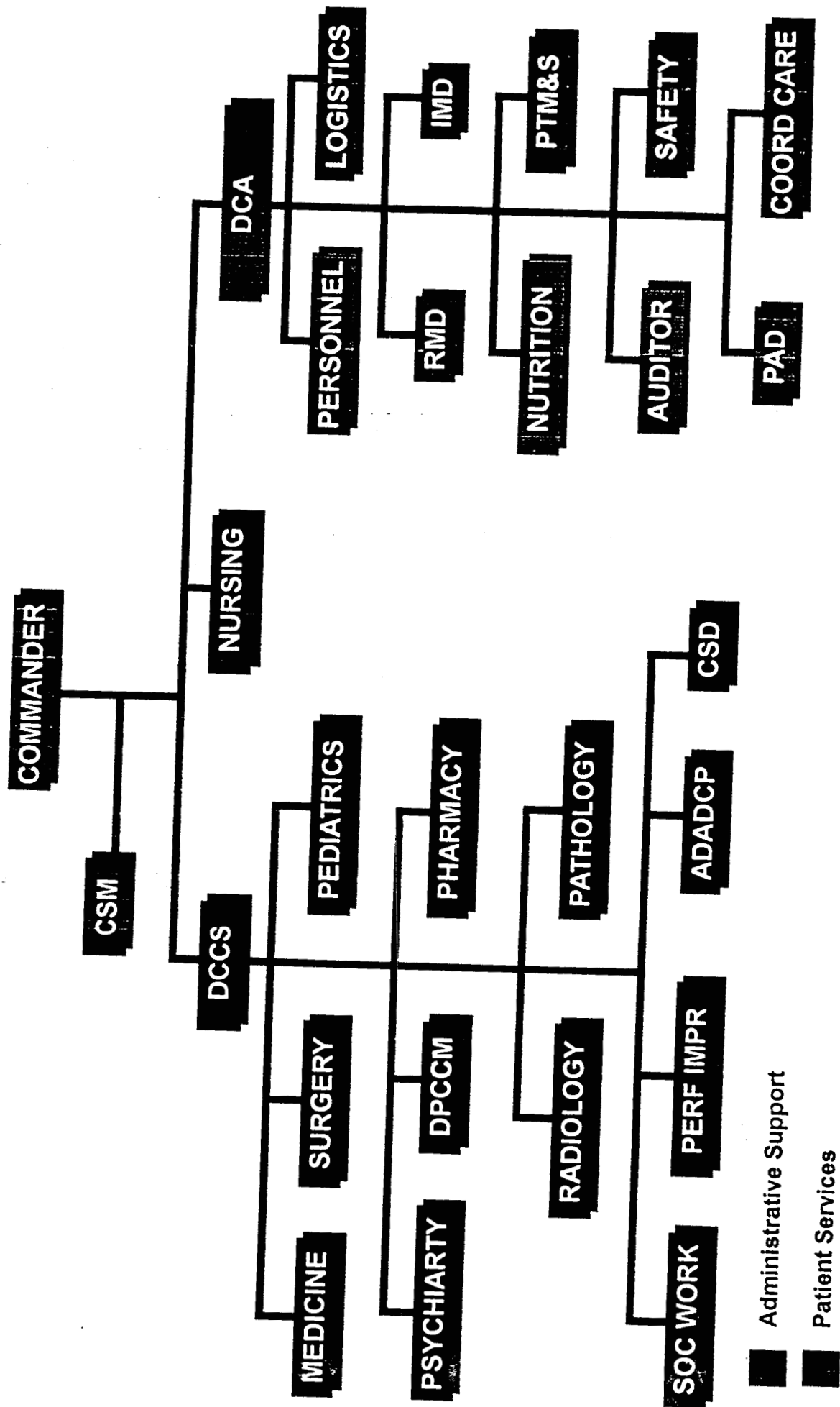


# KENNER ACH SUPPORTED ACTIVITIES



# KENNER ARMY COMMUNITY HOSPITAL

## ORGANIZATION CHART



■ Administrative Support

■ Patient Services

# KENNER ARMY COMMUNITY HOSPITAL



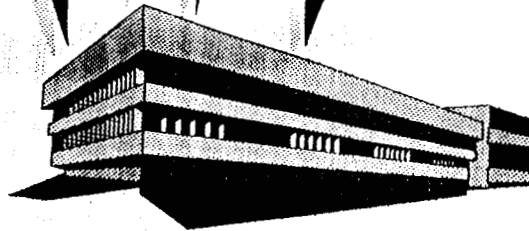
**PRIMARY MISSION: PROVIDE HEALTH CARE SERVICES FOR 42,223 BENEFICIARIES IN A 40 MILE RADIUS; PROVIDE PRIMARY & EMERGENT HEALTH CARE FOR 56,000 RESERVE PERSONNEL AND BENEFICIARIES.**

**TOTAL NUMBER OF PERSONNEL 509  
CHAMPUS & SUPPLEMENT CARE  
FUNDING \$18,000,000 FY94**

**64 BED HEALTH FACILITY  
ADMISSIONS: 2,551  
OUTPATIENT VISITS: 212,982**

**\$16.8 MILLION RENOVATION / LIFE  
SAFETY PROJECT BEGAN FY94**

**137,194 SQ FT**



## KENNER ACH MILITARY VALUE

- FORT LEE IS A POWER PROJECTION PLATFORM WHICH SUPPORTS CONTINGENCY DEPLOYMENTS WORLDWIDE.

KENNER ACH IS AN INTEGRAL PART OF THAT PROCESS.

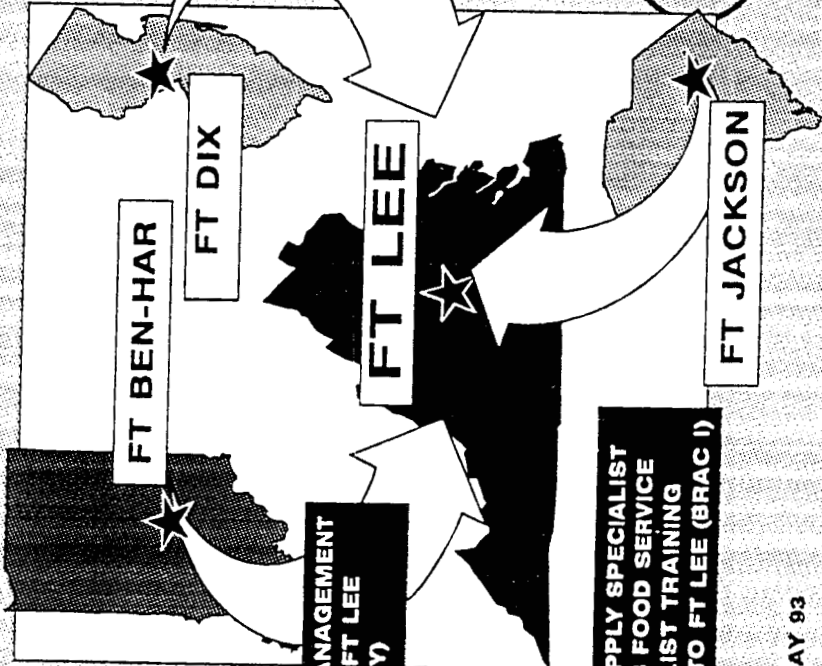
- SUPPORTS ARMY OPERATIONAL REQUIREMENTS OF AN EXPANDING FORCE FOR CONTINGENCY MISSIONS AND PROJECTED INCREASED STUDENT WORKLOADS IN FY 97.
- SUSTAINS OPERATIONAL READINESS STRENGTH BY MAINTAINING THE HEALTH OF WORLDWIDE DEPLOYABLE FORCES.
- SUPPORTS JOINT, COMBINED, AND INTERNATIONAL WARFIGHTING FORCES OF ALL SERVICE COMPONENTS.
- LEAD AGENT FOR GATEWAY CARE INITIATIVE AND FUNCTIONS UNDER THE NEW MANAGED CARE INITIATIVE.
- SUPPORTS A POST WHICH HAS BEEN A RECEIVER INSTALLATION OF PREVIOUS BRAC DECISIONS.

# PRIOR BRAC DECISIONS

TRADOC ANALYSIS  
COMMAND ELEMENT  
CONSOLIDATED AT  
FORT LEE (BRAC 91)

FOOD AND BEVERAGE MANAGEMENT  
COURSE RELOCATED TO FT LEE  
(BRAC 91 DISCRETIONARY)

94B FOOD SERVICE  
SPECIALIST TRAINING  
MOVED TO FT LEE  
(BRAC 1)



78Y\* SUPPLY SPECIALIST  
AND 94B FOOD SERVICE  
SPECIALIST TRAINING  
MOVED TO FT LEE (BRAC 1)

**TOTAL: \$16.2M**  
NEW CONSTRUCTION

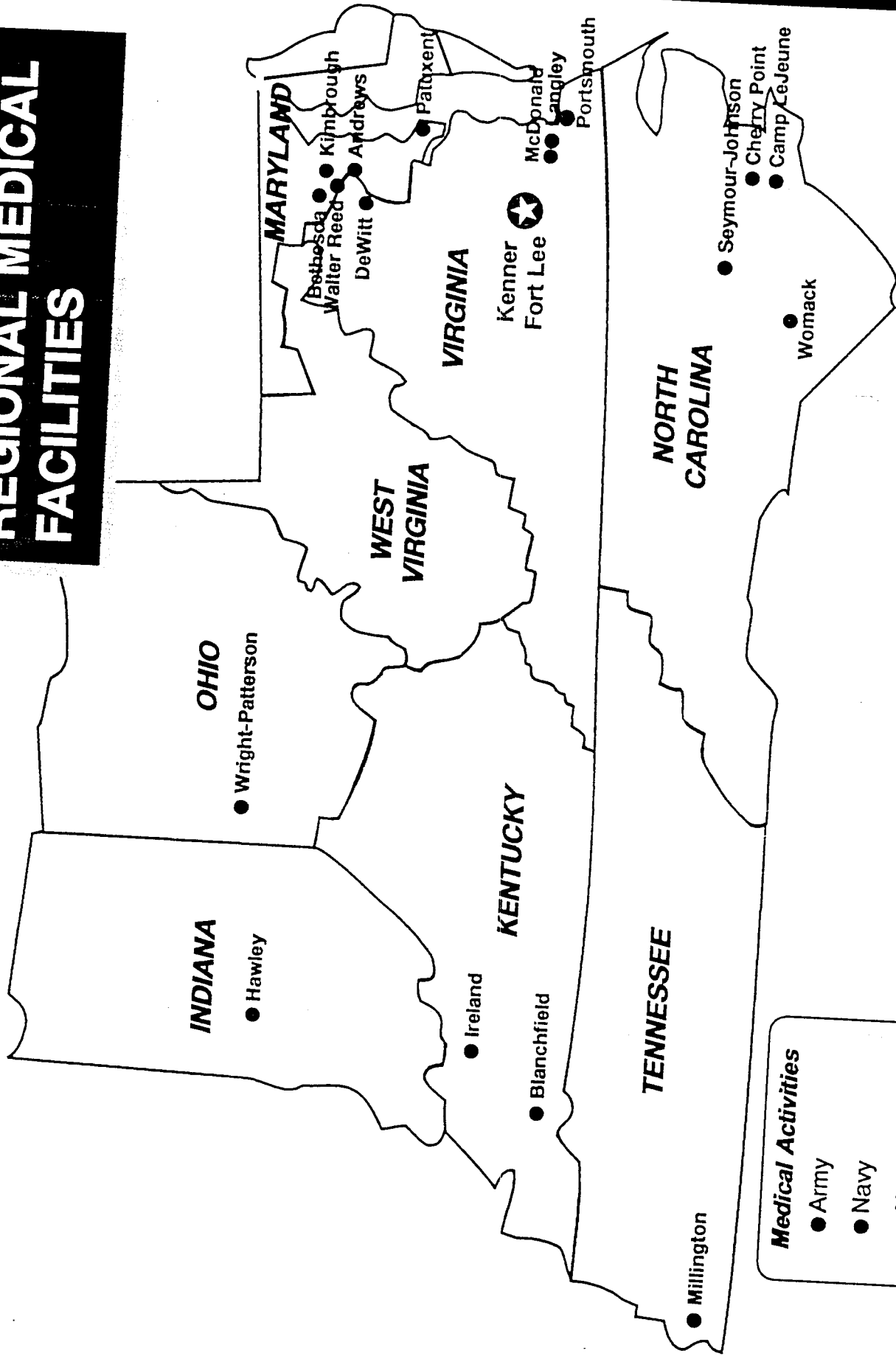
ENLISTED BARRACKS	\$6.3M
CLARKE FITNESS CENTER	\$2.8M
DINING FACILITY	\$2.8M
UTILITY UPGRADE	\$1.7M
FD SVC TRAINING FACILITY	\$3.6M

\*CHANGED TO 92Y 1 MAY 93

**DOD BRAC ANNOUNCEMENT**

ON FEBRUARY 28th THE SECRETARY OF DEFENSE  
ANNOUNCED KENNER ARMY COMMUNITY  
HOSPITAL AT FORT LEE WOULD REALIGN TO A  
CLINIC. THE INTENT WAS TO ELIMINATE EXCESS  
MEDICAL TREATMENT CAPACITY AT FORT LEE BY  
ELIMINATING INPATIENT SERVICES. INPATIENT  
CARE WOULD BE PROVIDED BY OTHER NEARBY  
MILITARY MEDICAL TREATMENT ACTIVITIES  
AND PRIVATE FACILITIES THROUGH CHAMPUS.

# REGIONAL MEDICAL FACILITIES

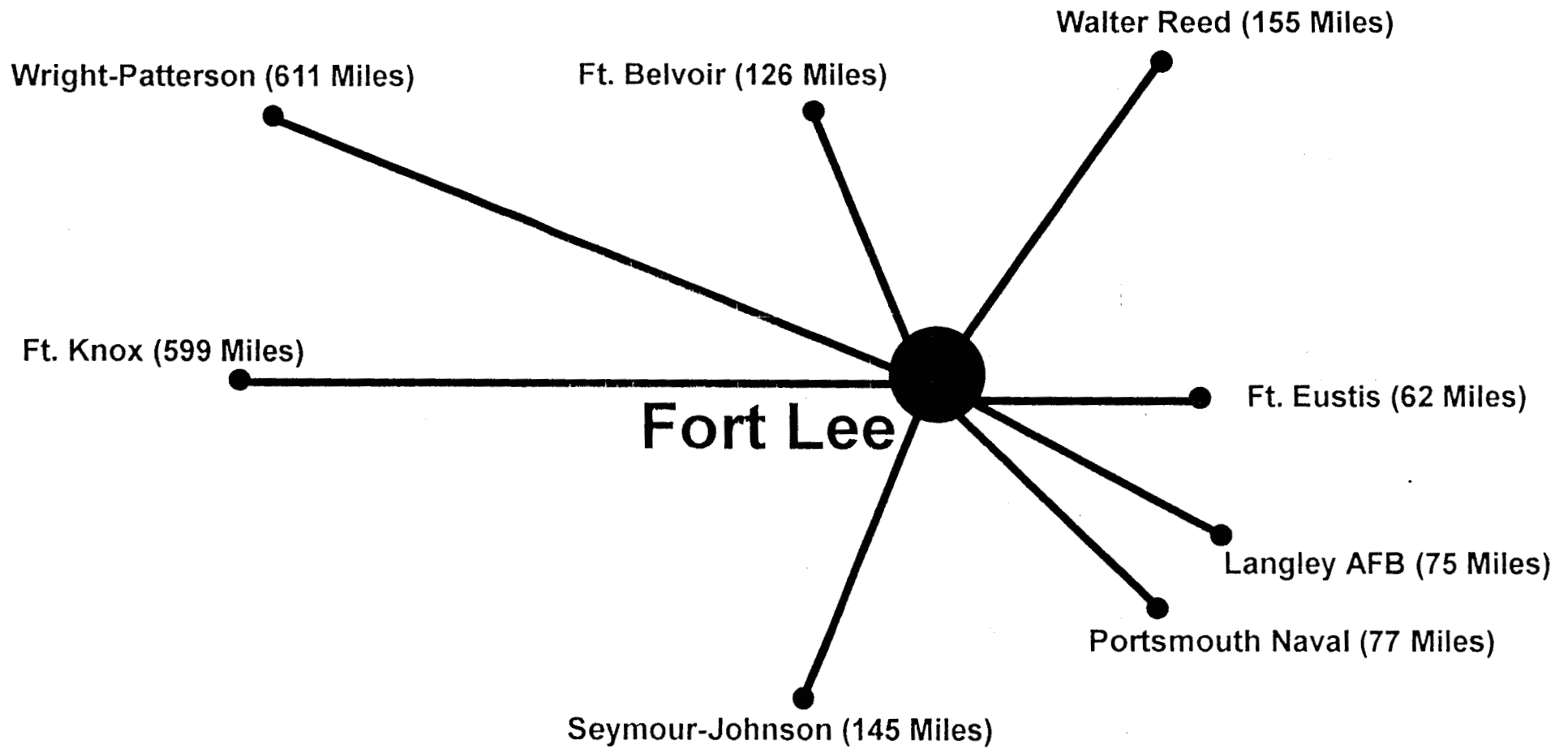


**Medical Activities**

- Army
- Navy
- Air Force

# Comparative Distances

## Fort Lee to Other Military Medical Facilities





# HEALTH SERVICE OPERATIONAL AREA MAP

WEST  
VIRGINIA

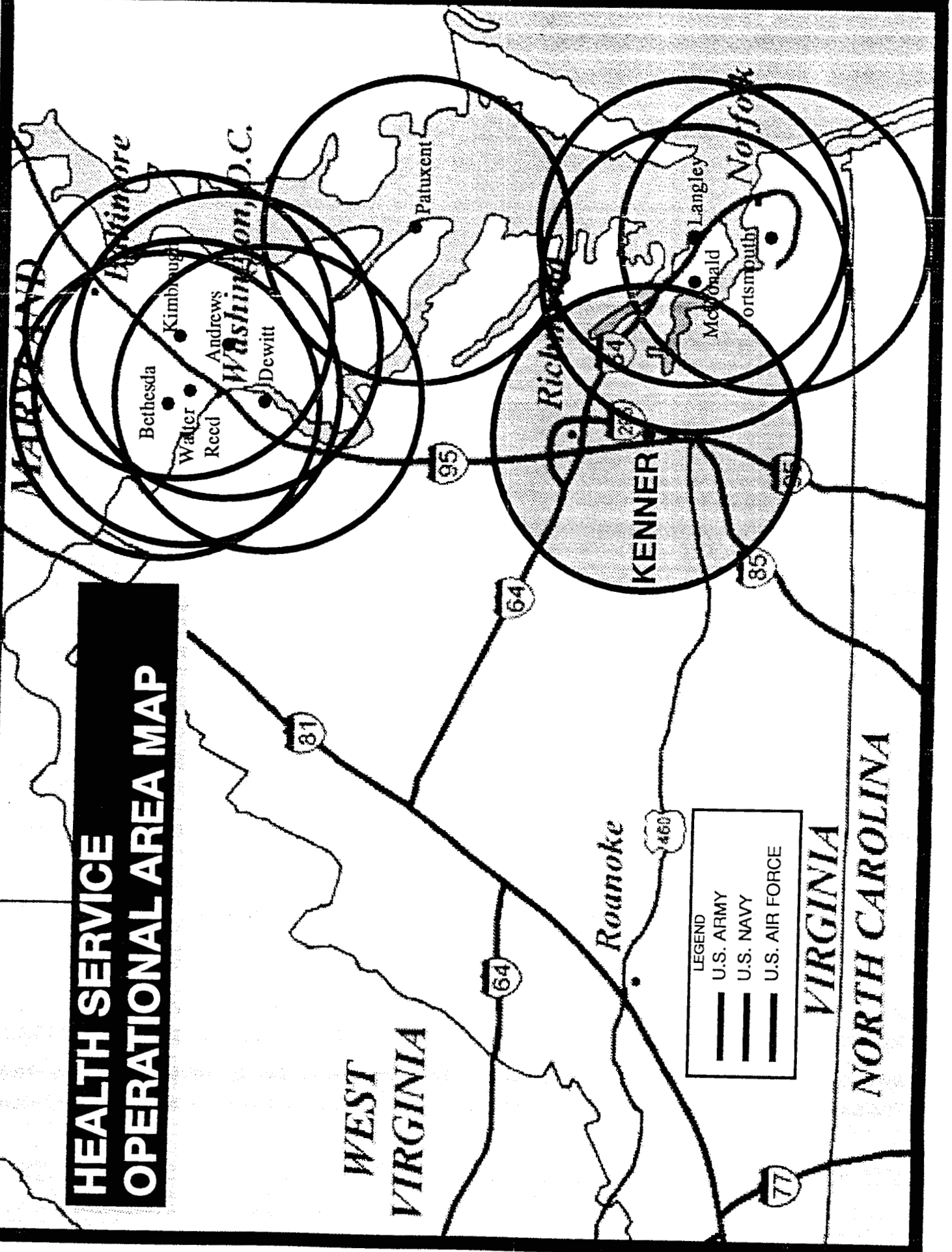
Roanoke

VIRGINIA

NORTH CAROLINA

LEGEND

- U.S. ARMY
- U.S. NAVY
- U.S. AIR FORCE



## HEALTH SERVICE CONSIDERATIONS

- DOD HOSPITALS WERE EXCLUDED IN SAME CATCHMENT AREA FROM COMPUTATIONS AFFECTING THE HOSPITAL, PHYSICIAN, OR OPERATING BED RATIOS. REFERENCE APPENDIX C PAGES 33 - 34, REPORT TO THE BRAC 95 REVIEW GROUP DATED APRIL 15, 1994.
- TERMINATION OF INPATIENT CARE AT KENNER ACH ELIMINATES THE 40 MILE CATCHMENT AREA. UPON REALIGNMENT, APPROXIMATELY 75% OF THE CURRENT KENNER ACH CATCHMENT AREA WILL FALL OUTSIDE ANY REMAINING CATCHMENT AREA.
- ACCORDING TO THE OFFICE OF ASSISTANT SECRETARY OF DEFENSE (HEALTH AFFAIRS), THERE IS NO TITLE X SUPPORT FOR CATCHMENT AREAS FOR A MTF WHEN INPATIENT SERVICES ARE ELIMINATED. THE PEOPLE USING THE FACILITY WOULD NOT REQUIRE A NON-AVAILABILITY STATEMENT TO USE A CIVILIAN HOSPITAL. THUS, THE CAMPUS COST IS CLEARLY UNDERSTATED.

## LOSS OF INPATIENT SERVICES

### WHAT IT MEANS TO A TRAINING POST...

- No ability to quarantine  
Chicken Pox  
Measles / Mumps  
Upper Respiratory Infections  
Acute Respiratory Disease



- Injuries
- Dehydration

## PROJECTED IMPACT SHEET COMPARISONS

THE KENNER ARMY COMMUNITY HOSPITAL IMPACT SHEET DOES NOT HAVE THE FIRST TWO PARAGRAPHS WHICH ADDRESS:

1. INCREASED COST ASSOCIATED WITH ELIMINATION OF INPATIENT SERVICES
2. ELIMINATION OF INPATIENT SERVICES WILL NOT RESULT IN A 100% DECREASE IN PERSONNEL SUPPORTING THE INPATIENT SERVICES.

NOTE: SEE THE FORT BELVOIR AND FORT MEADE IMPACT SHEETS PROVIDED.

**MEDDAO, FORT LEE  
ELIMINATION OF INPATIENT SERVICES  
PROJECTED IMPACT**

FY 84 MTF INPATIENT DISPOSITIONS (1)	2,585
DISP LEAVING MTF COSTED AT 1:1 DEPN OF AD	438
DISP LEAVING MTF COSTED AT 1:2.8 (2) INCL RET, D/RET, SURV, & OTH	292
TOTAL DISP GOING TO CHAMPUS	730
PROJECTED COST BASED ON MTF INPT DRGs (3)	<u>\$2,054,848</u>
ACTIVE DUTY DISP SENT TO OUTSIDE SOURCES (5)	1328
COST OF AD DISPOSITIONS	<u>\$3,701,993</u>
<u>TOTAL COST</u>	<u>\$5,733,881</u>

**NOTES:**

FISCAL YEAR 1984 IS THE BASELINE YEAR FOR COSTS AND WORKLOAD  
ALL CHAMPUS AND OTHER OUTSIDE COSTS SHOWN ARE INCREASES ABOVE  
THE CURRENT LEVELS OF EXPENSE UNLESS NOTED AS A "TRANSFER"

**(1) SOURCE:**

WORKLOAD TOTAL; IPDS, FY 84 COMPLETE AS OF 12-06-84  
WORKLOAD BY PT CAT; IPDS, FY 84, AS OF 12-07-84  
PT CAT TOTALS DO NOT MATCH WKLD TOTALS DUE TO INCOMPLETE RECORDS  
TOTALS BY PT CAT ARE EST. BASED ON PERCENTAGES OF AVAIL DATA

**(2) DISPOSITIONS BY PATIENT CATEGORY ESTIMATES ARE:**

RET. = 311; D/RET/SURV = 445; OTH = 57; D/AD>65 = 4  
TOTAL = 818 \* (1:2.8) = 292

INCORPORATES VALIDATED TRADEOFF FACTOR OF 1 DISP PER 2.8 IN MTF

**(3) BASED ON FY 82 ACTUAL MTF DRG/DRG COST INFLATED TO FY 84 (10.4%).**  
 $(\$2525 * 1,104 = \$2787.80 * \# \text{ DISP.})$

MEDDAC, FORT BELVOIR  
 ELIMINATION OF INPATIENT SERVICES  
 PROJECTED IMPACT

1. ELIMINATION OF INPATIENT SERVICES AT FT BELVOIR WILL NOT RESULT IN A DECREASE IN COSTS. IT WILL INCREASE COSTS.

a. APPROXIMATELY 45-50% OF THE CURRENT FT BELVOIR CATCHMENT AREA TRANSFERS TO WRAMC/MGAFMC. 50% WILL FALL OUTSIDE ANY CATCHMENT AREA. THIS PORTION WILL BECOME AN INCREASED CHAMPUS COST.

b. WE WILL TRANSFER SOME FT BELVOIR INPATIENT COSTS TO COVER THE COST OF PATIENTS SEEKING CARE AT OTHER MIL MTFs

2. ELIMINATION OF INPATIENT SERVICES AT FT BELVOIR WILL NOT RESULT IN A 100% DECREASE IN PERSONNEL SUPPORTING THE INPATIENT SERVICES. A PORTION OF THE PERSONNEL WILL TRANSFER WITH THE FUNDS TO PROVIDE THE INPATIENT CARE AT WRAMC. PERSONNEL WHO PROVIDE BOTH IN/OUT PATIENT CARE CANNOT ALWAYS BE EFFICIENTLY SPLIT OUT, THEY MUST REMAIN.

FY 94 MTF INPATIENT DISPOSITIONS (1)	7,247
DISP LEAVING MTF COSTED AT 1:1 INCLUDES 50% D/AD	1,732
DISP LEAVING MTF COSTED AT 1:2.8 (2) INCL. 50% RET, D/RET, & SURV	455
TOTAL DISP GOING TO CHAMPUS	2,187
<u>PROJECTED COST BASED ON MTF CHAMPUS RATE (3)</u>	<u>\$20,764,253</u>
<u>FUNDING TRANSFER TO COMPENSATE FOR INPATIENT WORKLOAD SHIFT (4)</u>	<u>\$9,745,000</u>

NOTES:

ALL CHAMPUS AND OTHER OUTSIDE COSTS SHOWN ARE INCREASES ABOVE THE CURRENT LEVELS OF EXPENSE UNLESS NOTED AS A "TRANSFER"

ALL ANNOTATIONAL NOTES ARE SHOWN ON THE FOLLOWING PAGE

NOTES, CONTINUED

(1) SOURCE:

WORKLOAD TOTAL; IPDS, FY 94 COMPLETE AS OF 12-06-94  
WORKLOAD BY PT CAT; IPDS, FY 94, AS OF 12-07-94  
PT CAT TOTALS DO NOT MATCH WKLD TOTALS DUE TO INCOMPLETE RECORDS  
TOTALS BY PT CAT ARE EST. BASED ON PERCENTAGES OF AVAIL DATA

(2) DISPOSITIONS BY PATIENT CATEGORY ESTIMATES ARE:

RET. = 1,071; D/RET/SURV = 1,170; OTH = 307; TOTAL = 2,548

$2,548 * .50 = 1,274 * (1:2.8) = 455$

INCORPORATES VALIDATED TRADEOFF FACTOR OF 1 DISP PER 2.8 IN MTF

(3) FY 92 FT BELVOIR CHAMPUS ADM COST RATE LESS PSYCH INFLATED 10.4%

$(\$3,600 * 1.104 = \$9,494.40 * \# \text{ DISP.})$

(4) INCLUDES 100% [1,217] AD, 50% D/AD, 50% RET/DEP/SVR DISPOSITIONS

MEDDAC, FORT MEADE  
 ELIMINATION OF INPATIENT SERVICES  
 PROJECTED IMPACT

1. ELIMINATION OF INPATIENT SERVICES AT FT MEADE WILL NOT RESULT IN A DECREASE IN COSTS. IT WILL INCREASE COSTS.
  - a. APPROXIMATELY 85-90% OF THE CURRENT FT MEADE CATCHMENT AREA TRANSFERS TO WRAMC. 10-15% WILL FALL OUTSIDE ANY CATCHMENT AREA. THIS PORTION WILL BECOME AN INCREASED CHAMPUS COST.
  - b. WE WILL TRANSFER FT MEADE INPATIENT COSTS TO WRAMC TO COVER THE COST OF PATIENTS SEEKING CARE AT WRAMC.
  
2. ELIMINATION OF INPATIENT SERVICES AT FT MEADE WILL NOT RESULT IN A 100% DECREASE IN PERSONNEL SUPPORTING THE INPATIENT SERVICES. A PORTION OF THE PERSONNEL WILL TRANSFER WITH THE FUNDS TO PROVIDE THE INPATIENT CARE AT WRAMC. PERSONNEL WHO PROVIDE BOTH IN/OUT PATIENT CARE CANNOT ALWAYS BE EFFICIENTLY SPLIT OUT. THEY WILL REMAIN.

FY 94 MTF INPATIENT DISPOSITIONS (1)	3,793	
DISP LEAVING MTF COSTED AT 1:1 INCLUDES 15% D/AD; (1,105*.15)		166
DISP LEAVING MTF COSTED AT 1:2.8 (2) INCL. 15% RET, D/RET, & SURV		86
TOTAL DISP GOING TO CHAMPUS		252
<u>PROJECTED COST BASED ON MTF CHAMPUS RATE (3)</u>		<u>\$1,947,456</u>
 FUNDING TRANSFER TO WRAMC TO COMPENSATE FOR INPATIENT WORKLOAD SHIFT (4)		 <u>\$12,100,000</u>

NOTES:

FISCAL YEAR 1994 IS THE BASELINE YEAR FOR COSTS AND WORKLOAD  
 ALL CHAMPUS AND OTHER OUTSIDE COSTS SHOWN ARE INCREASES ABOVE  
 THE CURRENT LEVELS OF EXPENSE UNLESS NOTED AS A "TRANSFER"

ALL ADDITIONAL NOTES ARE ON THE FOLLOWING PAGE



NOTES. CONTINUED

(1) SOURCE:

WORKLOAD TOTAL; IPDS, FY 94 COMPLETE AS OF 12-06-94  
WORKLOAD BY PT CAT; IPDS, FY 94, AS OF 12-07-94  
PT CAT TOTALS DO NOT MATCH WKLD TOTALS DUE TO INCOMPLETE RECORDS  
TOTALS BY PT CAT ARE EST. BASED ON PERCENTAGES OF AVAIL DATA

(2) DISPOSITIONS BY PATIENT CATEGORY ESTIMATES ARE:

RET. = 620; D/RET/SURV = 794; OTH = 187; TOTAL = 1,601

$1,601 * .15 = 240 * (1:2.8) = 86$

INCORPORATES VALIDATED TRADEOFF FACTOR OF 1 DISP PER 2.8 IN MTF

(3) FY 92 FT MEADE CHAMPUS ADM COST RATE LESS PSYCH INFLATED 10.4%

$(\$7,000 * 1.104 = \$7,728 * \# \text{ DISP.})$

[SOURCE: FY 92 CHAMPUS SUMMARY REPORT]

(4) INCLUDES 100% [1.084] AD, 85% D/AD, 85% RET/DEP/SVR DISPOSITIONS

# KENNER ACH WORKLOAD



Workload FY 94	Number	Percent
Outpatient Visits	213,000	98.8
Inpatient Visits	<u>2,500</u>	<u>1.2</u>
	215,500	100

Categories	Number	Percent
Active Duty & Family	151,000	70
Retired & Family	<u>64,500</u>	<u>30</u>
	215,500	100



## KENNER ACH WORKLOAD

	Number	Percent
● Authorizations		
FY 95 Authorized - 1 Oct.	591	
FY 96 Authorized - 1 Oct.	477	
2 Oct.	435	
● Spaces Related To Inpatients	55-92	13% - 21%
● DOD REDUCTION PROPOSED TO BRAC	-190	58%
● REALIGNMENT AUTHORIZATION	245	58%



INTENT - INPATIENT CARE REDUCTION

ACTION - SIGNIFICANT REDUCTION IN TOTAL CAPABILITY

VILLAIN "BENCH MARK" MODEL

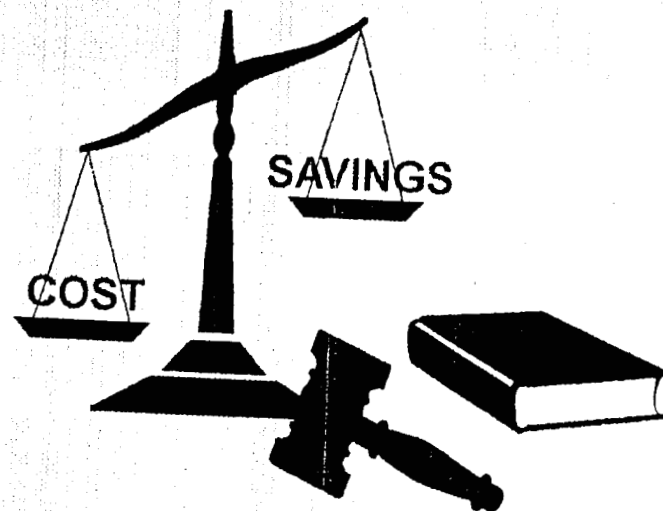
## COST TRANSFERS

- **INPATIENT CARE**

FUNDS PROVIDED BY DOD FOR PROJECTED CHAMPUS ELIGIBLE CLIENTS AT KENNER ACH IN THE OUT-YEARS ARE UNDERESTIMATED AND UNDER-FUNDED.

	<u>CLIENTS</u>	<u>COST</u>
DOD	703	\$2.03 MILLION
ACTUAL	1,205	\$4.970 MILLION

KENNER'S AVERAGE CHAMPUS COST FOR INPATIENT ADMISSION IN FY 94 - \$4,125.



- **OUTPATIENT CARE**

FY 1994 OUTPATIENT VISITS 213,000. THE 190 STAFF REDUCTIONS UNDER BRAC WILL REDUCE THE CAPABILITY TO TREAT THIS NUMBER OF VISITS.

STAFF REDUCTIONS AT KENNER ACH FROM FY 1995 TO 1996 REPRESENT A 58% REDUCTION (591 TO 245).

AN ESTIMATED 50% REDUCTION IN CAPABILITY EQUATES TO A 106,500 OUTPATIENT VISIT SHORTFALL AT A CHAMPUS AVERAGE OUTPATIENT COST OF \$107. (CY 94) FOR A TOTAL COST OF \$11.40 MILLION.

- TERMINATION OF INPATIENT CARE ELIMINATES 40 MILE CATCHMENT AREA. 75% OF CURRENT COST CONTROL (NONAVAILABILITY STATEMENT) WILL BE LOST.
- DOD ANTICIPATED SAVINGS OF \$4 MILLION WILL NOT ACCRUE.
- **RESULT** - The costs associated with potential CHAMPUS, MEDICARE, Active duty TDY, and Supplemental care charges to cover more than 100,000 outpatient visits have not been programmed.

## **HOSPITAL EVALUATION CRITERIA**

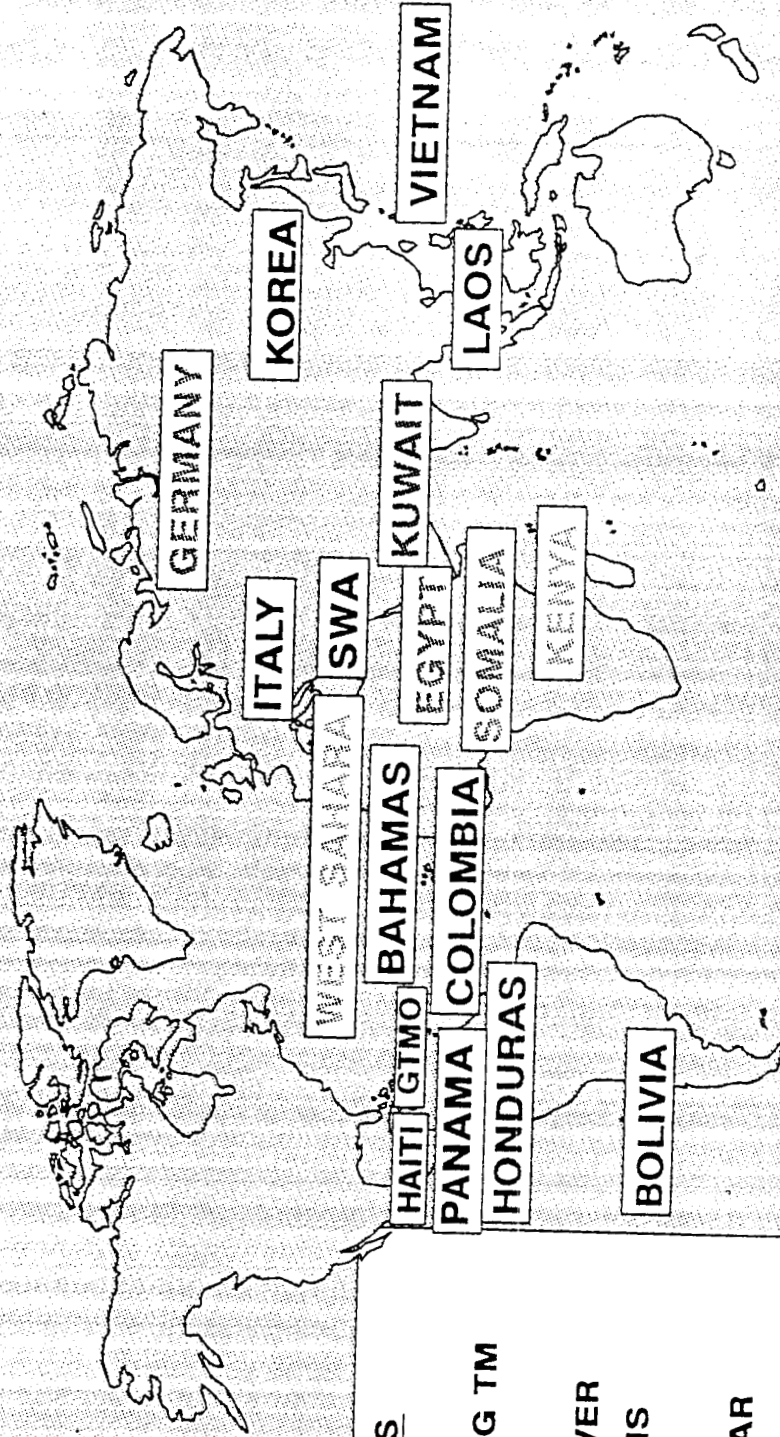
HOSPITALS WERE EVALUATED ON TEN MEASURES OF MERIT THAT CORRESPOND TO THE RELATIVE MILITARY VALUE SUB-CATEGORIES 1-4 OF THE BRAC CRITERIA. EACH HOSPITAL WAS ASSESSED BY THE JOINT WORKING GROUP AND EACH MEASURE WAS WEIGHTED TO PROVIDE A FUNCTIONAL VALUE SCORE FOR EACH MEDICAL FACILITY. THIS WOULD PROVIDE THE SERVICES WITH A NUMERICAL ORDER OF MERIT LIST.

### FUNCTIONAL VALUE VARIANCES

- DIMIS ID CONSOLIDATED DATA SHEET FUNCTIONAL VALUES 5.43 (47)
- JOINT WORKING GROUP DATA SHEET FUNCTIONAL VALUE 5.63 (53)
- RECOMPILATION BASED ON INCREASED ACTIVE DUTY AND FAMILY MEMBERS OF ACTIVE DUTY POPULATION OF 18,548 - FUNCTIONAL VALUE 5.91 (60)

**NOTE: FIXED INTEGER LINEAR PROGRAMMING MODEL (DOD APPROVED)**

# KENNER SUPPORT TO WORLDWIDE DEPLOYMENT MISSIONS



## MISSIONS

- ODS
- MOBILE TNG TM
- ACES
- UN OBSERVER
- FOCUS LENS
- MIA ID
- BRIGHT STAR
- PROMOTE LIBERTY
- JTF BRAVO
- RESTORE HOPE
- AUTO LOG TEAM
- UPHOLD DEMOCRACY
- VIGILANT WARRIOR
- SEA SIGNAL

## SUMMARY

- **MILITARY VALUE**
  - FORT LEE IS A POWER PROJECTION PLATFORM WHICH SUPPORTS CONTINGENCY DEPLOYMENTS WORLDWIDE
  - KENNER ACH IS AN INTEGRAL PART OF THAT PROCESS
- **PROJECTED SAVINGS WILL NOT BE REALIZED DUE TO:**
  - COST TRANSFERS
  - CATCHMENT AREA LOSS
- **ISOLATED LOCATION**
  - NO OTHER DOD MEDICAL TREATMENT FACILITY IN KENNER ACH CATCHMENT AREA
  - CATCHMENT AREAS WITH GREATER DENSITY OF DOD MEDICAL FACILITIES RETAIN INPATIENT SERVICES
- **INPATIENT CAPABILITY**
  - KENNER ACH ONLY TRAINING SCHOOL POST REALIGNED TO A CLINIC
  - NEED A MEDICAL HOLDING CAPABILITY
- **STATISTICAL RATING SCHEMES DO NOT CONSIDER:**
  - MILITARY ACCESSIONS: TRAINING LOAD OF 27,000
  - HIGH RISK TRAINING ACTIVITIES
- **BENCHMARK MODEL**
  - UNTRIED, UNTESTED COMPUTER MODEL
- **REDUCED AUTHORIZATIONS**
  - MEDICAL PERSONNEL
  - ILLOGICAL: 1.2% WORKLOAD REDUCTION  
58% STAFF REDUCTION
- **IMPACT UPON RETIREES**
  - REDUCED OUTPATIENT CAPACITY BY 50%
  - NONAVAILABILITY FOR RETIREES AND FAMILIES

## **RECOMMENDATION**

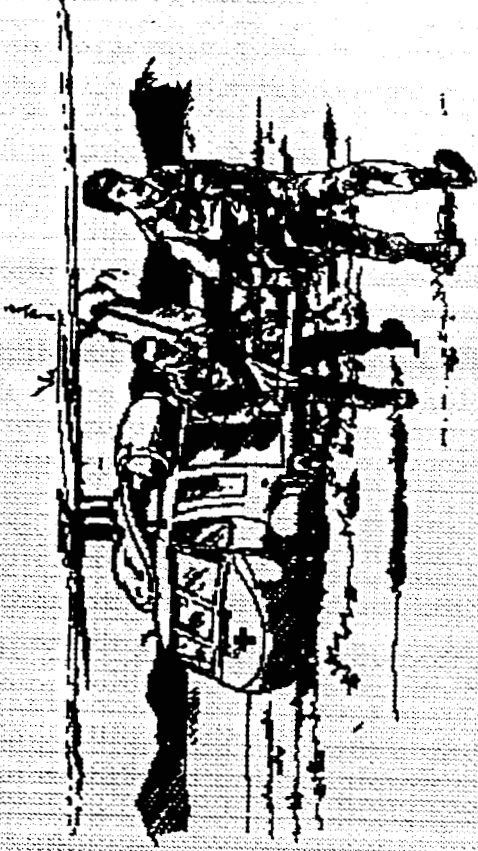
Transferring costs from the Army to CHAMPUS and MEDICARE, and adding the projected TDY expenditures for medical treatment of active duty soldiers will significantly increase costs to the federal government

**THUS, THE DOD RECOMMENDATION IS  
NOT DESIRABLE OR COST EFFECTIVE**

On the basis of the testimony presented, the BRAC Commission should recommend retaining inpatient services at Kenner Army Community Hospital.



**WHEN LIVES  
ARE AT  
STAKE**



**HELP CAN'T WAIT**



MISCELLANEOUS INFORMATION

ANALYSIS OF KENNER ACH

# ANALYSIS OF KENNER ARMY COMMUNITY HOSPITAL

AN ANALYSIS BASED ON RESEARCH CONDUCTED ON HISTORICAL DATA, INTERVIEWS  
WITH SPECIALTY HEALTH CARE PROVIDERS, AND OTHER STATISTICAL MATERIALS.

ANAYLSIS  
of  
Kenner Army Community Hospital

This is an independent analysis of Kenner Army Community Hospital based on research conducted on historical data, provided through interviews with health care providers, and other research materials. They appear in no special order or priority.

- There are over 90,000 beneficiaries served by Kenner representing Virginia, South Western Virginia, North Carolina, West Virginia, and Tennessee.
- There is no nearby military medical facility as alluded to in the Joint Cross Service Group recommendations. The next closest DOD Medical Treatment facility to the West of Ft. Lee is at Wright-Patterson, Ohio or Ireland Army Hospital at Ft. Knox, Kentucky.
- All emergent active duty military patients (trauma, orthopedic, appendectomies, asthma, chest pain, urologic, etc.) would require care in a civilian medical activity using supplemental care dollars.
- Elective active duty operative care could be referred to Ft. Eustis, Langley AFB, Naval Medical Center Portsmouth, or Walter Reed Army Medical Center. Presently there is a 3-6 month wait for elective orthopedic care at the medical centers. There were 40 elective active duty orthopedic cases alone performed at Kenner in the last 90 days.

Note: All of these active duty soldiers are on a very restrictive profile while awaiting care.

- Family members of active duty, retired and their family members, and survivors cost share on CHAMPUS (Civilian Health and Medical Program for Uniformed Services). This cost share can be a major dollar burden on uniformed services personnel on a fixed income. (several thousand dollars cost share in orthopedic cases)
- Kenner recaptured \$870,000 in CHAMPUS return dollars by performing Endoscopy, and Ear, Nose, and Throat pediatric surgery this past fiscal year. These figures were based on current physician and hospital fees in surrounding facilities.
- Consultation fees for surgery range in the \$100-\$250 range per consult in the civilian community. Approximately 1/3-1/2 of patients consulted at Kenner do not require surgery. This is an added expense that should not be burdened on the patient.
- Surgery cases require a minimum of three separate visits pre-op, operation, and post-op visits all which require the military to pay TDY to the active duty service member. This does not take into account the training distracters which impact upon readiness when a family member is miles from the training installation.

- Negotiating fees with local hospital will be all but non-negotiable when this system goes into effect. A choice does not exist in most cases based on available services.
- Questions remain on availability of emergency service vehicles (ambulances), where will this service come from and what is the availability based on increased demands?
- The number of Acute Care Hospitals in a catchment area do not include other Army, Navy and Air Force hospitals in the 40 mile catchment area. This gives a false picture of nearby DOD facilities. Additionally, the number of other hospitals with in the area are not portrayed correctly in the data according to the definition in Appendix C (Glossary) of the April 15, 1994 Report to the BRAC Review Group. e.g. there are more than 8 acute care hospitals within a 40 mile range from DeWitt Hospital at Ft. Belvoir and more than 7 within a 40 mile range from McDonald Hospital at Ft. Eustis.
- The Combat Service Support military occupational specialties are made up of approximately 30% females. Ft. Lee as an initial entry training post for CSS specialties has a very large demand on OBGYN services for active duty soldiers. If these are referred off post it will severely impact on training with a corresponding decline in force readiness.
- There is no plan for what specialties will remain at Ft. Lee in the proposed clinic arrangement. With the reduction in forces and the criticality of certain medical specialties: OB GYN, Orthopedics, General Surgery, and Family Practice it is assumed these primary specialties will be eliminated in the Health Clinic, thus resulting in increased CHAMPUS costs not provided for in this recommendation.
- The increased CHAMPUS costs of the Joint Cross Service Working Group only pertains to the inpatient services that would be transferred out at a cost of an additional \$5,736,881 per year. This figure needs to include the specialty consults that will no longer be provided. With in excess of 225,000 outpatient visits some of which included specialty consults in OB GYN, Orthopedics and General Surgery there is an even greater Supplemental Care cost from mission dollars for the Active Duty soldier and CHAMPUS for all others. This should be added to the already funded \$14 million dollar CHAMPUS costs of Ft. Lee. The result is clearly in excess of \$20 million per annum.
- The 16.5 million dollar upgrade of the existing facility from 1995-97 for life safety is not accounted for in the recurring costs. Additionally, there is a set aside for conversion renovation of in excess of \$165,000 to execute this scheme. (I would not dignify this operation with the suggestion of a plan).
- Ft. Lee hospital is a stand alone military facility in this region with no other nearby military facility within 59 road miles from post and even farther for beneficiaries in the western portion of Virginia.

- There are 52 DOD Community Hospitals with a lower functional value than Kenner which were not slated for realignment to a clinic, with the exception of two facilities in which the Base or Post was slated for closure. ( Fort McClellan and Reese AFB)
- Ms. Mart Hamilton of DOD Health Care Affairs with responsibility for the Catchment Area Directory stated there is no Title X support for catchment areas once downsized to a clinic. The people would be able to use any facility, thus the cost for CHAMPUS is clearly understated.
- Savings are overstated in the COBRA model since all civilians are costed at \$45, 998 dollars regardless of pay scale. The only way the savings would be as stated is with a complete closure of an installation.
- Military personnel are counted as savings in the Army COBRA model with no corresponding decrease in the force structure end strength, thus overstated.

CONSTRUCTION FACT SHEET



## KENNER NEW CONSTRUCTION FACT SHEET

KENNER IS CURRENTLY UNDERGOING AN APPROPRIATED \$16.5 MILLION UPGRADE.  
PRIOR TO IMPLEMENTATION OF THE REALIGNMENT ACTION OVER 88% OF THE ORIGINAL  
CONTRACT PRICE WILL BE OBLIGATED.

LIFE SAFETY AND MECHANICAL SYSTEMS UPGRADE OF  
KENNER ARMY COMMUNITY HOSPITAL

FACT SHEET

(CURRENT AS OF 5 APRIL 1995)

FUNDING

FISCAL YEAR: FY 1991, FY 1992

APPROPRIATION: \$16,650,000

CURRENT WORKING ESTIMATE (CWE): \$15,304,839

CONTRACTOR BID: \$13,851,000

ORIGINAL CONTRACT AMOUNT: \$13,851,000

CURRENT CONTRACT AMOUNT: \$13,988,549  
(INCLUDES ALL MODIFICATIONS)

SCOPE

NEW CONSTRUCTION (sq. ft.): 4,300

SAFETY UPGRADE (sq. ft.): 135,779

CONTRACT AWARD DATE: 31 MAY 1994

CONSTRUCTION CONTRACTOR: BELL CONSTRUCTORS, ROCHESTER, NY

ARCHITECTURAL FIRM: VANSANT AND GUSLER, INC

NOTICE TO PROCEED: 20 JUNE 1994

CONSTRUCTION START DATE: 18 AUGUST 1994

CONTRACT PERFORMANCE PERIOD: 1333 CALENDAR DAYS

PROJECTED CONTRACT PERFORMANCE PERIOD: 961 CALENDAR DAYS

LIFE SAFETY AND MECHANICAL SYSTEMS UPGRADE OF  
KENNER ARMY COMMUNITY HOSPITAL

FACT SHEET

(CONTINUED)

BENEFICIAL OCCUPANCY DATES

CONTRACT SCHEDULED: 12 FEBRUARY 1998

CONTRACTOR PROJECTED COMPLETION: 5 FEBRUARY 1997

PHASE 1 COMPLETE: 28 JULY 1995

PHASE 2 COMPLETE: 30 MAY 1996

PHASE 3 COMPLETE: 5 FEBRUARY 1997

PERCENT COMPLETE

ACTUAL: 27%

SCHEDULED: 27%

EARNINGS TO DATE: \$4,381,116

RETAINAGE: \$114,000

PERCENT OF ORIGINAL CONTRACT PRICE COMPLETED BY PHASE

PHASE 1 (28 JULY 1995).....50.3%

PHASE 2A (31 DECEMBER 1995).....70.4%

PHASE 2 (30 MAY 1996).....88.5%

PHASE 3 (5 FEBRUARY 1997).....100%

CONTRACTOR'S PROJECTED SCHEDULE:

DAYS BEHIND: 0

DAYS AHEAD: 0

1994 CHAMPUS HEALTH CARE SUMMARY

## 1994 CHAMPUS HEALTH CARE SUMMARY

THE REPORT SUMMARIZES COST AND USE DATA FOR A 12 MONTH PERIOD. INPATIENT COSTS TOTALED IN EXCESS OF \$5 MILLION AND OUTPATIENT COSTS IN EXCESS OF \$4MILLION WITH THE CATCHMENT AREA IN EFFECT

HR005-007 (OHRJ6Q)  
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CHAMPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
122 - KENNER AFB LEE, VA

PAGE: 01  
COLLECTION PERIOD: 15 RHHS  
UNDUPLICATED

REPORT SPECIFICATIONS PAGE

THIS REPORT SUMMARIZES COST AND UTILIZATION DATA. INPATIENT AND OUTPATIENT DATA ARE PROVIDED FOR 26 MEDICAL SPECIALTIES WITH GRAND TOTALS. THIS REPORT IS BASED ON BENEFIT CLAIM RESIDENCE ZIP CODES. FOR CATCHMENT AREA REPORTS THE MILITARY HEALTH SERVICES SYSTEM CATCHMENT AREA DIRECTORY IN EFFECT DURING THE REPORT PERIOD IS USED TO DETERMINE THE CATCHMENT AREAS.

THIS REPORT EXCLUDES CHAMPVA DATA, CONTRACTOR DENIED CLAIMS, AND CLAIMS WITH ZERO GOVERNMENT OR CONTRACTOR COST. FOREIGN COUNTRY CLAIMS ARE INCLUDED. BILLED CHARGES FOR DENIED LINE ITEMS ARE INCLUDED, BUT THE NUMBER OF SERVICES IS NOT.

THIS REPORT REFLECTS CARE PROVIDED UNDER CHAMPUS IN A FLOATING 12-MONTH PERIOD. THE DATA COLLECTION PERIOD IS 15-MONTHS. SEE THE "USER'S GUIDE FOR THE CHAMPUS WORKLOAD REPORTS" FOR ESTIMATED COMPLETION RATES.

THIS REPORT CONTAINS STANDARD CHAMPUS, CHAMPUS REFORM INITIATIVE (CRI), AND MENTAL HEALTH DEMONSTRATION (HORNOLK, VA) DATA. PLEASE NOTE THAT DATA FOR BOTH PARTNERSHIP AND NON-PARTNERSHIP CLAIMS ARE INCLUDED IN THIS REPORT.

BEGINNING WITH THE APR 97 - MAR 94 REPORT PERIOD, SOME MEDICAL SPECIALTIES WERE RE-ALIGNED, ADDED OR DELETED, I.E. "GROUPS 1 AND 11 PSYCHIATRY TO BE RE-GROUPED UNDER "MENTAL HEALTH". "DRUGS" WERE ADDED AS A SPECIALTY TO REFLECT COST AND UTILIZATION FOR OUTPATIENT PRESCRIPTION DRUGS. ALSO BEGINNING WITH THIS REPORT PERIOD, THE AVERAGE COST PER OUTPATIENT VISIT FOR "GRAND TOTAL ALL CATEGORIES" WILL INCREASE SIGNIFICANTLY, BECAUSE OUTPATIENT DRUG COSTS ARE NOW INCLUDED IN THIS TOTAL. THE NUMBER OF NON-VISIT SERVICES UNDER "DRUGS" IS THE NUMBER OF OUTPATIENT DRUG PRESCRIPTIONS. FOR MORE DETAILED INFORMATION ABOUT THIS REPORT, REFER TO THE USER'S GUIDE.

OCHAMPUS  
INFORMATION SYSTEMS DIVISION  
STATISTICS BRANCH  
JULY 1994

HR01

HR085-007 (OURJ69)  
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CHADPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
 BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
 122 - KENNER AT F LEE, VA  
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COLLECTION PERIOD: 15 MONTHS  
 \*\*\*\*\*

PAGE: 02

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I INPATIENT HOSPITAL SERVICES  
 USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 TOTAL HOSPITAL ADMISSIONS  
 HOSPITAL DAILY PATIENT LOAD  
 AVERAGE LENGTH OF STAY (DAYS)  
 AVERAGE DAILY PATIENT LOAD  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST  
 AVG GOVT COST PER ADMISSION  
 AVG GOVT COST PER DAY  
 1,295.26

ADVERSE REACTIONS	ALLERGY	DEMATOLOGY (VASCULOPATHIC DISEASE)	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
14	29	67	5	35	10
0	21	31	0	27	5
0	0	34	0	2	1
6	0	54	0	2	1
14	12	107	1	10	4
17	126	622	15	161	10
1.36	5.71	5.71	3.00	3.93	6.50
0.05	0.33	1.70	0.04	0.66	0.10
29,610	57,384	636,509	9,533	235,700	37,666
3,167	11,384	137,951	23,619	23,619	10,772
27,723	60,720	776,040	10,152	23,619	40,638
1,757.06	1,795.66	5,860.27	1,906.66	5,702.79	3,766.60
1,295.26	4,778.84	1,023.65	655.55	1,452.14	579.40
1,295.26	4,778.84	1,023.65	655.55	1,452.14	579.40

II INPATIENT PROFESSIONAL SERVICES  
 USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 NUMBER OF VISITS  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST  
 10,477

ADVERSE REACTIONS	ALLERGY	DEMATOLOGY (VASCULOPATHIC DISEASE)	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
24	40	189	32	114	13
13	24	25	8	53	5
3	1	74	0	19	1
0	15	91	16	42	8
48	145	1,676	138	350	121
53	43	355	12	231	29
6,274	6,698	201,360	5,250	46,190	8,188
4,520	4,697	136,946	6,956	23,812	4,039
10,477	11,395	330,306	12,206	70,002	12,997

III TOTAL INPATIENT SERVICES  
 USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST  
 2,206.00

ADVERSE REACTIONS	ALLERGY	DEMATOLOGY (VASCULOPATHIC DISEASE)	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
30	45	201	39	122	16
17	29	29	8	58	7
3	15	100	17	30	1
10	64,160	377,947	14,784	279,904	45,024
30,804	15,956	1,112,376	22,360	32,591	15,610
27,266	80,116	1,112,376	5,250	46,190	61,454
2,206.00	2,005.00	7,907.61	2,956.60	23,812	4,039
1,625.47	5,534.67	1,547.18	985.60	1,759.03	704.90

IV OUTPATIENT PROFESSIONAL SERVICES  
 USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 NUMBER OF VISITS  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST  
 2,206.00

ADVERSE REACTIONS	ALLERGY	DEMATOLOGY (VASCULOPATHIC DISEASE)	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
264	409	837	313	767	112
112	136	325	76	233	37
30	186	417	101	154	22
122	1,714	3,761	590	2,022	54
794	1,591	2,771	2,009	773	59
25,803	62,532	84,597	51,579	6,129	2,050
21,104	45,076	230,560	51,579	104,474	86,442
46,207	109,179	471,057	103,561	343,752	31,043
135.01	37.02	105.39	55.92	105.77	148.27

V OUTPATIENT CARE COST SHARED AS INPATIENT  
 USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST  
 0

ADVERSE REACTIONS	ALLERGY	DEMATOLOGY (VASCULOPATHIC DISEASE)	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0

VI TOTAL INPATIENT AND OUTPATIENT CARE  
 USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST  
 2,206.00

ADVERSE REACTIONS	ALLERGY	DEMATOLOGY (VASCULOPATHIC DISEASE)	ENDOCRINOLOGY	GASTRO-ENTEROLOGY	HEMATOLOGY
202	439	919	332	842	170
123	207	325	61	242	52
12	37	102	19	74	1
127	194	663	193	1,671	52
56,686	127,691	1,078,642	66,167	464,403	132,263
29,550	61,506	206,957	20,619	206,957	42,455
85,236	188,993	1,502,283	125,310	670,377	179,720

NOTE: REFER TO PAGE I (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.

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CHAMPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
 BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
 122 - KENNER AN FT LEE, VA

COLLECTION PERIOD: 15 MONTHS

PAGE: 03

UNDUPLICATED  
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INFECTIOUS DISEASE \*\*\*\*\* INTERNAL MEDICINE \*\*\*\*\*

I INPATIENT HOSPITAL SERVICES

USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 HOSPITAL ADMISSIONS  
 AVERAGE LENGTH OF STAY (DAYS)  
 AVERAGE DAILY PATIENT LOAD  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST  
 AVG GOVT COST PER ADMISSION  
 AVG GOVT COST PER DAY

HEPATOLOGY 5  
 NEUROLOGY 26  
 NUTRITIONAL 1  
 PULMONARY/RESPIRATORY 60  
 RHEUMATOLOGY 7  
 OTHER 360

II INPATIENT PROFESSIONAL SERVICES

USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 NUMBER OF VISITS  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST

HEPATOLOGY 20  
 NEUROLOGY 94  
 NUTRITIONAL 1  
 PULMONARY/RESPIRATORY 253  
 RHEUMATOLOGY 23  
 OTHER 322

III TOTAL INPATIENT SERVICES

USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST  
 AVG GOVT COST PER ADMISSION  
 AVG GOVT COST PER DAY

HEPATOLOGY 29  
 NEUROLOGY 97  
 NUTRITIONAL 2  
 PULMONARY/RESPIRATORY 266  
 RHEUMATOLOGY 25  
 OTHER 432

IV OUTPATIENT PROFESSIONAL SERVICES

USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 NUMBER OF VISITS  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST  
 AVG GOVT COST PER VISIT

HEPATOLOGY 17  
 NEUROLOGY 617  
 NUTRITIONAL 11  
 PULMONARY/RESPIRATORY 1,127  
 RHEUMATOLOGY 318  
 OTHER 1,242

V OUTPATIENT CARE COST SHARED AS INPATIENT

USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST

HEPATOLOGY 0  
 NEUROLOGY 0  
 NUTRITIONAL 0  
 PULMONARY/RESPIRATORY 0  
 RHEUMATOLOGY 0  
 OTHER 0

VI TOTAL INPATIENT AND OUTPATIENT CARE

USER BENEFICIARIES  
 DEPT OF ACT DUTY SPONSOR  
 RETIREE  
 DEPT OF RET OR DEC SPONSOR  
 TOTAL GOVERNMENT COST  
 TOTAL PATIENT COST  
 TOTAL GOVT AND PATIENT COST

HEPATOLOGY 79  
 NEUROLOGY 650  
 NUTRITIONAL 13  
 PULMONARY/RESPIRATORY 1,202  
 RHEUMATOLOGY 331  
 OTHER 1,577

NOTE: REFER TO PAGE I (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.



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CHAMPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
 BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
 122 - KERRER A H F LEE, VA

COLLECTION PERIOD: 15 MONTHS

PAGE: 04

UNDUPLICATED  
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USER BENEFICIARIES	NOT USED	OBSTETRICS	GYNECOLOGY	OPHTHALMOLOGY	MENTAL HEALTH	DRUGS	SPECIAL PEDIATRICS
<b>I INPATIENT HOSPITAL SERVICES</b>							
<b>USER BENEFICIARIES</b>							
DEPTH OF ACT DUTY SPONSOR	0	320	16	10	150	0	0
RETIREE	0	295	0	7	75	0	13
DEPTH OF RET OR DEC SPONSOR	0	0	0	1	12	0	1
TOTAL HOSPITAL ADMISSIONS	0	25	0	2	65	0	3
AVERAGE LENGTH OF STAY (DAYS)	0	3782	16	15	206	0	15
TOTAL GOVERNMENT COST	0.00	2,114	2,012	35	1,100	0.00	79
TOTAL PATIENT COST	0.00	520,954	31,372	2,110	8,552	0.00	5,272
TOTAL GOVT AND PATIENT COST	0	32,154	31,959	31,959	1,335,116	0	5,272
AVG GOVT COST PER ADMISSION	0.00	553,108	63,971	34,059	158,133	0	16,445
AVG GOVT COST PER DAY	0.00	1,900.41	1,877.24	1,913.11	6,403.43	0.00	72,891
		666.18			429.64		3,715.77
<b>II INPATIENT PROFESSIONAL SERVICES</b>							
<b>USER BENEFICIARIES</b>							
DEPTH OF ACT DUTY SPONSOR	0	603	04	19	173	0	63
RETIREE	0	539	43	0	60	0	50
DEPTH OF RET OR DEC SPONSOR	0	0	41	3	19	0	1
NUMBER OF VISITS	0	711	10	36	88	0	6
TOTAL GOVERNMENT COST	0	5,304	133	2,769	2,769	0	399
TOTAL PATIENT COST	0	757,994	44,270	20,248	130,248	0	46,213
TOTAL GOVT AND PATIENT COST	0	60,907	20,207	15,210	30,381	0	3,193
AVG GOVT COST PER ADMISSION	0.00	1,635.95	1,665.42	1,715.34	4,711.55	0.00	1,500.75
<b>III TOTAL INPATIENT SERVICES</b>							
<b>USER BENEFICIARIES</b>							
DEPTH OF ACT DUTY SPONSOR	0	613	07	20	197	0	63
RETIREE	0	542	47	7	103	0	61
DEPTH OF RET OR DEC SPONSOR	0	0	42	0	22	0	2
NUMBER OF VISITS	0	64	94	0	94	0	7
TOTAL GOVERNMENT COST	0	1,270,910	75,754	60,037	1,465,565	0	102,759
TOTAL PATIENT COST	0	7,720,009	32,022	17,337	188,514	0	19,630
TOTAL GOVT AND PATIENT COST	0.00	1,635,915	108,576	77,374	1,654,079	0	122,397
AVG GOVT COST PER ADMISSION	0.00	1,635.95	1,665.42	1,715.34	4,711.55	0.00	1,500.75
<b>IV OUTPATIENT PROFESSIONAL SERVICES</b>							
<b>USER BENEFICIARIES</b>							
DEPTH OF ACT DUTY SPONSOR	0	13	1,033	359	1,100	1,725	227
RETIREE	0	12	499	100	475	34	34
DEPTH OF RET OR DEC SPONSOR	0	0	530	107	122	0	70
NUMBER OF VISITS	0	1	3,730	291	526	0	124
TOTAL GOVERNMENT COST	0	1,321	1,666,271	823	8,709	0	237
TOTAL PATIENT COST	0	1,321	106,755	71,622	458,191	20,692	2,293
TOTAL GOVT AND PATIENT COST	0.00	2,642	273,026	70,460	208,089	63,915	32,815
AVG GOVT COST PER VISIT	0.00	1,321.00	123.99	142,202	666,200	922,579	16,492
				52.13		0.00	49,307
<b>V OUTPATIENT CARE COST SHARED AS INPATIENT</b>							
<b>USER BENEFICIARIES</b>							
DEPTH OF ACT DUTY SPONSOR	0	0	0	0	0	0	0
RETIREE	0	0	0	0	0	0	0
DEPTH OF RET OR DEC SPONSOR	0	0	0	0	0	0	0
NUMBER OF VISITS	0	0	0	0	0	0	0
TOTAL GOVERNMENT COST	0	0	0	0	0	0	0
TOTAL PATIENT COST	0	0	0	0	0	0	0
TOTAL GOVT AND PATIENT COST	0	0	0	0	0	0	0
AVG GOVT COST PER VISIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>VI TOTAL INPATIENT AND OUTPATIENT CARE</b>							
<b>USER BENEFICIARIES</b>							
DEPTH OF ACT DUTY SPONSOR	0	613	1,056	371	1,170	1,725	280
RETIREE	0	542	510	103	591	34	99
DEPTH OF RET OR DEC SPONSOR	0	0	6	80	132	0	72
NUMBER OF VISITS	0	64	542	187	533	0	150
TOTAL GOVERNMENT COST	0	1,200,269	242,025	131,957	1,923,756	637,912	135,525
TOTAL PATIENT COST	0	7,720,009	139,570	80,197	396,603	282,665	36,129
TOTAL GOVT AND PATIENT COST	0	1,376,263	381,603	219,153	320,359	922,579	171,704
AVG GOVT COST PER ADMISSION	0	1,376.263	381.603	219.153	320.359	922.579	171.704

NOTE: REFER TO PAGE 1 (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.

HR085 (OHRJ6Q)  
 RUN DATE: 07 APR 1995  
 RUN TIME: 14:44:55  
 MODE: 7B,BENE ZIP

CHAMPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS  
 BASED ON CARE RECEIVED FROM JAN 1994 THRU DEC 1994  
 122 - KENNER AFB FT LEE, VA

PAGE: 05  
 COLLECTION PERIOD: 15 MONTHS

\*\*\*\*\* CATEGORY OF CARE - SURGERY \*\*\*\*\* UNDUPLICATED  
 \*\*\*\*\* GRAND TOTAL FOR ALL CATEGORIES \*\*\*\*\*

	FAR, NOSE AND THROAT	GENERAL SURGERY	NEURO- SURGERY	ORTHOPEDECS	THORACIC SURGERY	UROLOGY	GRAND TOTAL FOR ALL CATEGORIES
<b>I INPATIENT HOSPITAL SERVICES</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	7	38	14	26	1	14	1,153
RETIREE	0	15	4	10	0	6	832
DEPNT OF RET OR DEC SPONSOR	1	6	3	6	1	2	69
TOTAL HOSPITAL ADMISSIONS	7	10	7	10	0	6	257
HOSPITAL DAYS	16	45	15	26	1	2	1,419
AVERAGE LENGTH OF STAY (DAYS)	1.78	2.99	1.62	2.13	0	1.5	7,159
AVERAGE DAILY PATIENT LOAD	0.04	6.64	10.80	0.19	0.00	0.11	5.05
TOTAL GOVERNMENT COST	14,207	0.82	0.44	0.58	0.02	2.73	19.61
TOTAL PATIENT COST	2,026	240,767	76,460	100,363	6,407	35,370	4,193,609
TOTAL GOVT AND PATIENT COST	16,235	64,045	21,382	30,990	2,524	7,371	670,041
AVG GOVT COST PER ADMISSION	1,570.78	313,614	117,042	219,353	8,731	42,749	4,864,530
AVG GOVT COST PER DAY	888.06	5,520.20	6,430.67	6,937.04	6,407.00	2,350.43	2,956.38
		832.00	595.43	846.77	800.88	862.88	585.79
<b>II INPATIENT PROFESSIONAL SERVICES</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	36	171	38	109	10	59	1,804
RETIREE	24	81	7	29	1	20	1,109
DEPNT OF RET OR DEC SPONSOR	6	31	0	21	5	19	211
NUMBER OF VISITS	49	60	23	59	4	20	502
NUMBER OF NON-VISIT SERVICES	36	188	82	177	26	92	9,436
TOTAL GOVERNMENT COST	11,835	63,298	24,094	43,330	7,131	28,207	1,659,541
TOTAL PATIENT COST	2,006	66,617	22,101	46,045	4,632	25,262	600,732
TOTAL GOVT AND PATIENT COST	13,841	130,545	46,195	90,175	11,763	53,469	2,260,293
<b>III TOTAL INPATIENT SERVICES</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	38	184	43	112	10	63	1,917
RETIREE	26	84	9	30	1	24	1,205
DEPNT OF RET OR DEC SPONSOR	6	32	9	22	5	19	218
TOTAL GOVERNMENT COST	26,044	312,386	120,554	223,693	13,537	63,505	5,853,249
TOTAL PATIENT COST	4,032	131,774	43,483	85,834	6,956	32,633	1,271,573
TOTAL GOVT AND PATIENT COST	30,076	444,160	164,037	309,527	20,493	96,218	7,124,822
AVG GOVT COST PER ADMISSION	2,893.78	6,741.91	8,026.93	8,603.58	13,537.00	4,739.00	4,124.91
AVG GOVT COST PER DAY	1,627.75	1,044.77	744.16	1,050.20	1,692.13	1,550.05	817.61
<b>IV OUTPATIENT PROFESSIONAL SERVICES</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	1,446	1,154	182	1,610	19	990	7,954
RETIREE	823	333	19	469	1	370	3,296
DEPNT OF RET OR DEC SPONSOR	143	171	67	315	8	281	1,426
NUMBER OF VISITS	486	650	97	828	10	340	3,299
NUMBER OF NON-VISIT SERVICES	2,870	3,199	434	4,570	126	1,641	40,048
TOTAL GOVERNMENT COST	5,395	8,466	1,190	9,376	489	4,506	101,326
TOTAL PATIENT COST	234,025	369,180	58,991	442,699	24,290	213,836	4,266,604
TOTAL GOVT AND PATIENT COST	114,213	367,536	60,893	420,306	18,083	170,070	3,213,592
AVG GOVT COST PER VISIT	348,238	736,716	119,884	863,085	42,373	303,906	7,480,196
AVG GOVT COST PER VISIT	81.32	115.40	135.92	96.87	192.78	130.31	106.54
<b>V OUTPATIENT CARE COST SHARED AS INPATIENT</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	0	0	0	0	0	0	0
RETIREE	0	0	0	0	0	0	0
DEPNT OF RET OR DEC SPONSOR	0	0	0	0	0	0	0
TOTAL GOVERNMENT COST	0	0	0	0	0	0	0
TOTAL PATIENT COST	0	0	0	0	0	0	0
TOTAL GOVT AND PATIENT COST	0	0	0	0	0	0	0
<b>VI TOTAL INPATIENT AND OUTPATIENT CARE</b>							
USER BENEFICIARIES							
DEPNT OF ACT DUTY SPONSOR	1,459	1,284	203	1,657	24	1,010	8,822
RETIREE	832	408	26	485	2	386	4,015
DEPNT OF RET OR DEC SPONSOR	145	190	71	324	10	285	1,468
TOTAL GOVERNMENT COST	260,069	601,566	179,545	666,392	37,827	348	3,450
TOTAL PATIENT COST	118,245	499,310	104,376	506,221	25,040	277,421	10,119,853
TOTAL GOVT AND PATIENT COST	378,314	1,100,876	283,921	1,172,613	62,867	202,703	4,485,164
NOTE: REFER TO PAGE 1 (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.							

FUNCTIONAL VALUE DIFFERENCES

## FUNCTIONAL VALUE DIFFERENCES

THERE ARE THREE SEPARATE FUNCTIONAL VALUES USED FOR ANALYSIS OF KENNER  
HOSPITAL:

DMIS ID CONSOLIDATED DATA SHEET FV 5.43

JOINT WORKING GROUP DATA SHEET FV 5.63

RECOMPILATION BASED ON INCREASED ACTIVE  
DUTY AND ACTIVE DUTY FAMILY MEMBERS FY 95  
BENEFICIARY POPULATION FV 5.91

ID	DATE	SVC	FACILITY NAME	INSTALLATION	STATE	MTF OF MEDS	MTF AV MEDS	MTF EXT MEDS	# OF HOSP	AV CV MEDS	CIVILIAN MEDS	MILITARY MEDS	AD + MILITARY	OTHERS	ACRHD MEDS	FUNCTION	TYPE	FAV	WAV
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0001		V	FOX ACFT	HEDSTONE AIRFIELD	AL	42	57	165	15	5825	1420	8366	21000	21	4861	CIL			
0002		V	HOUSE ACFT	FT. MCGLATHAN	AL	48	100	787	10	1660	1892	10927	13679	19	490	CIL			
0003		V	LYSTER ACFT	FT. RUGGIER	AL	42	69	515	8	1226	1808	15391	16349	25	560	CIL			
0004		V	BASSETT ACFT	FT. WARWICK	AR	43	74	0	0	0.0	1456	14290	3243	17	502	CIL			
0008		V	BUSS ACFT	DEWEER	AZ	30	103	110	3	3.67	2403	12260	10201	18	531	CIL			
0031		V	FITZSIMONS ANG	DEWEER	CO	174	335	1976	20	1136	1567	41878	13022	37	635	MIC			
0032		V	EVANS ACFT	FT. CARSON	CO	149	195	767	7	515	2208	34150	17367	71	762	CIL			
0037		V	WALTER RIED ANG	WASHINGTON DC	DC	694	718	2108	27	301	572	19260	24866	34	732	MIC			
0048		V	MARTIN ACFT	FT. GORDON	GA	346	757	481	6	141	878	28710	27486	45	825	MIC			
0049		V	WINN ACFT	FT. BENNING	GA	172	282	875	8	509	1622	45386	28716	63	716	CIL			
0052		V	TURLEY ANG	FT. SHAFTER	HI	423	439	289	8	679	659	100350	32325	331	452	MIC			
0057		V	IRWIN ACFT	FT. RILEY	KS	60	127	206	5	343	3175	49615	8247	55	762	CIL			
0060		V	BLANCHFIELD ACFT	FT. CAMPBELL	KS	20	65	65	27	14520	2901	18220	21414	31	448	CIL			
0061		V	DUVAND ACFT	FT. RHOX	KY	146	241	2091	6	345	2205	58250	14942	68	818	CIL			
0064		V	DAYNE JONES ACFT	FT. POLK	LA	96	169	110	3	115	2405	26021	7360	31	583	CIL			
0069		V	KUMBROUGH ACFT	FT. LEONARD WOOD	MO	122	480	2173	28	6036	687	40659	33721	62	676	CIL			
0075		V	L WOOD ACFT	FT. MONROVILLI	MI	15	67	670	28	216	1928	34541	9866	41	731	CIL			
0081		V	PATTERSON ACFT	WEST POINT	NY	30	62	1979	39	6597	1979	13924	16302	24	534	CIL			
0089		V	WORKMAN ANG	FT. BRAGG	NC	226	272	626	9	271	2542	113185	44498	141	852	CIL			
0098		V	ROTHLODS ACFT	FT. SILL	OK	100	157	406	5	406	435	36274	17851	48	755	CIL			
1005		V	MONQUE ACFT	FT. JACOBSON	SC	96	432	435	7	453	1130	33276	25915	49	551	CIL			
1007		V	WILLIAM BEAUMONT ANG	FT. BUSS	TX	330	482	1201	8	364	1689	30999	31765	50	595	MIC			
1009		V	BROOK ANG	FT. SAN HOUSTON	TX	267	450	2689	18	733	950	37939	59620	73	718	MIC			
1010		V	DAVALL ACFT	FT. HOOD	TX	203	241	2689	7	232	1014	91766	29566	113	836	CIL			
1021		V	MCDONALD ACFT	FT. EUSTIS	VA	203	116	1414	7	3367	1143	29566	18289	40	610	CIL			
1022		V	DEWITT ACFT	FT. LEE	VA	49	67	1467	17	3994	14800	22600	22600	28	543	CIL			
1025		V	KADIGYANG	FT. LEWIS	VA	68	93	468	8	688	1593	59530	63814	97	749	CIL			
1031		V	WEED ACFT	FT. IRWIN	VA	281	414	1955	20	513	935	63078	60109	104	614	MIC			
104		F	502nd MEDICAL GROUP	MAXWELL ABRI	CA	25	27	66	1	264	2360	10687	2006	12	510	CIL			
106		F	3rd MEDICAL CENTER	MAXWELL ABRI	AL	30	71	1910	7	1910	1092	14410	22207	28	583	CIL			
107		F	58th MEDICAL GROUP	LUKE ABRI	AK	32	139	276	2	368	1589	25834	12942	34	603	CIL			
109		F	35th MEDICAL GROUP	DAVIS MONTANA ABRI	AZ	30	70	1537	9	3843	1226	19503	54794	52	502	CIL			
113		F	31th MEDICAL GROUP	LITTLE ROCK ABRI	AR	20	39	782	9	2607	833	18227	31846	37	522	CIL			
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001 by Source/DIAMS ID - Final Controlling/Ident Data Sheet

DIAMS ID	SVC	FACILITY NAME	INSTALLATION	STATE	MIF OF BEDS	MIF AV BEDS	MIF EXP BEDS	# OF HOSP	AV CIV BEDS	CIVILIT BED RATIO	PHYS. RATIO	ADA ADJ AMT	OTHERS	ACBLD REF	FUNCT VALUE	TYPE FAC	LEVEL
014	F	DAVID GRANF USAF MED CTR	THAVIS AFB	CA	175	408	388	22	1,721	0.83	1179	36,337	59,087	71	5.32	NIC	W
015	F	7th MEDICAL GROUP	BEALE AFB	CA	9	14	14	6	258	31.00	548	9,468	10,896	16	3.76	CHI	
016	F	323rd TFW HOSPITAL	MATHER AFB	CA	30	35	70	16	1,279	42.63	387	11,084	48,243	40	5.06	CHI	
018	F	30th MEDICAL GROUP	VANDERBERG AFB	CA	20	48	46	3	126	6.30	1154	8,818	10,003	15	5.00	CHI	
033	F	650th MEDICAL GROUP	EDWARDS AFB	CA	10	30	33	4	221	22.10	1098	13,152	7,581	18	3.82	CHI	
036	F	USAF ACADEMY HOSPITAL	USAF ACADEMY	CO	35	80	157	2	361	6.56	1631	24,269	21,562	37	5.68	CHI	
042	F	646th MEDICAL GROUP	DOVER AFB	DE	20	39	60	7	467	23.35	1183	13,663	13,421	22	4.69	CHI	
043	F	325th MEDICAL GROUP	EGUIA AFB	FL	85	120	275	3	278	3.27	2276	39,369	32,737	59	6.62	CHI	
046	F	5th MEDICAL GROUP	MACDILL AFB	FL	25	57	79	2	155	6.20	3138	15,424	15,370	25	4.26	CHI	
050	F	347th MEDICAL GROUP	PATRICK AFB	FL	50	69	142	24	2,884	57.69	831	15,342	79,529	62	5.35	CHI	
051	F	347th MEDICAL GROUP	PATRICK AFB	FL	15	20	72	3	437	29.13	2696	10,556	33,023	30	4.82	CHI	
053	F	653rd MEDICAL GROUP	MOODY AFB	GA	10	47	47	4	292	29.20	794	9,611	7,361	14	3.81	CHI	
055	F	366th MEDICAL GROUP	ROBINS AFB	GA	15	31	32	11	560	37.33	1377	11,640	17,514	22	4.24	CHI	
062	F	USAF MED CTR SCOTT	MOUNTAIN HOME AFB	ID	20	31	31	0	0	0.00	2814	11,957	9,857	18	5.92	CHI	
066	F	2nd MEDICAL GROUP	SCOTT AFB	IL	95	120	348	24	2,668	28.00	1125	24,566	31,977	45	5.48	CHI	
073	F	MALCOLM GROW USAF MED CTR	BARNSDALE AFB	LA	25	46	70	7	700	28.00	538	15,532	18,199	26	5.89	CHI	
074	F	KEESLER USAF MED CTR	ANDREWS AFB	MS	185	244	388	35	3,166	17.11	91	29,651	23,112	49	5.06	NIC	E
076	F	14th MEDICAL GROUP	KEESLER AFB	MS	235	306	433	6	574	2.44	1408	38,690	5,426	53	3.24	CHI	
079	F	351st MEDICAL GROUP	COLUMBUS AFB	MS	5	17	17	7	438	87.60	1170	3,633	5,426	7	4.04	CHI	
081	F	EURLING BERQUIST HOSPITAL	WHITEMAN AFB	MO	15	26	29	4	163	11.00	2902	8,310	5,363	12	5.65	CHI	
083	F	542nd MEDICAL GROUP	OFFUTT AFB	NE	50	107	123	10	989	19.76	866	26,703	23,276	41	5.90	CHI	
084	F	49th MEDICAL GROUP	WHEELS AFB	NV	20	77	77	6	394	19.70	1331	20,071	34,267	41	5.40	CHI	
085	F	27th MEDICAL GROUP	HOLLAMAN AFB	NM	25	40	40	9	965	38.60	1389	14,162	24,892	29	4.68	CHI	
089	F	4th MEDICAL GROUP	CANNON AFB	NM	8	30	28	1	38	4.75	2733	14,414	11,976	22	4.87	CHI	
093	F	319th MEDICAL GROUP	SEYMOUR JOHNSON AFB	NC	15	29	36	1	37	2.47	1014	15,591	11,976	13	4.45	CHI	
094	F	5th MEDICAL GROUP	GRAND FORGE AFB	NC	15	44	48	6	382	25.47	1557	12,545	14,216	21	3.82	CHI	
095	F	5th MEDICAL GROUP	MINOT AFB	ND	25	47	75	2	172	11.47	1106	12,545	2,811	14	4.64	CHI	
096	F	634th MEDICAL GROUP	WRIGHT-PATERSON AFB	OH	160	175	433	19	1,917	7.01	1263	12,000	12,300	19	5.38	NIC	E
097	F	97th MEDICAL GROUP	TINZER AFB	OH	25	65	20	17	1,325	53.00	1111	22,131	28,734	37	4.76	CHI	
098	F	363rd MEDICAL GROUP	ALTUS AFB	OK	7	39	39	3	77	11.00	2138	7,507	39,326	42	3.92	CHI	
099	F	28th MEDICAL GROUP	SHAW AFB	OK	25	48	90	4	236	9.44	980	16,596	11,200	10	5.02	CHI	
101	F	64th MEDICAL GROUP	ELLSWORTH AFB	SC	15	35	58	3	242	16.13	1623	14,000	6,539	18	3.18	CHI	
102	F	96th MEDICAL GROUP	REES AFB	SD	4	10	20	6	45	143.75	876	3,831	5,250	7	4.26	CHI	
103	F	396th MEDICAL GROUP	DYESS AFB	TX	15	35	100	2	45	3.03	1524	13,057	8,271	18	5.00	CHI	
104	F	47th MEDICAL GROUP	SHEPARD AFB	TX	80	197	318	2	201	2.51	1300	12,420	9,050	18	3.72	CHI	
105	F	47th MEDICAL GROUP	LAUGHLIN AFB	TX	5	28	48	1	48	9.67	1919	3,029	2,159	4	3.72	CHI	

Sort by Service/DMIS ID - Final Contingent/Inland Data Sheet

JMIS ID	SVC	FACILITY NAME	INSTALLATION	STATE	MTF OB BEDS	MTF AV BEDS	MTF EXP BEDS	# OF INSP	AV CTY BEDS	CIVILIAN BEDS	PHYS. RATIO	AD + ADTEAM	OTHERS	AC BEDS	FUNCT. VALUE	TYPE FAC	BASE AMT
0117	F	WILFORD HALL MC	LACKLAND AFB	TX	385	1,006	1,033	14	2,430	4,135	870	41,110	47,424	71	6.71	MC	W
0119	F	649th MEDICAL GROUP	ILLAFB	UT	25	42	55	14	1,250	3010	1827	15,032	21,603	29	5.61	CI	
0120	F	61st MEDICAL GROUP	LANGLEY AFB	VA	40	71	120	15	1,239	30,98	1815	31,452	22,299	45	5.01	CI	
0128	F	92nd MEDICAL GROUP	FAIRCHILD AFB	WA	30	61	90	5	347	18,23	1694	13,407	16,360	23	4.71	CI	
0129	F	90th MEDICAL GROUP	E.E. WAUBER AFB	WY	15	24	43	2	160	10,67	1650	8,763	5,870	12	3.98	CI	
024	N	NII CAMP PENDLETON	CAMP PENDLETON	CA	20	350	350	8	729	36,45	498	26,282	53,733	58	6.07	CI	
028	N	NII LEMOORE	LEMOORE	CA	120	222	265	24	1,666	13,84	908	74,874	40,536	100	7.28	CI	
029	N	NII SAN DIEGO	SAN DIEGO	CA	37	69	37	3	51	1,38	2666	22,316	12,030	30	5.12	CI	
030	N	NII TWENTYNINE PALMS	TWENTYNINE PALMS	CA	422	617	583	20	1,941	4,60	956	168,255	116,441	30	7.64	MC	W
038	N	NII GROTON	GROTON	CT	30	70	40	1	20	0,67	2627	23,003	5,250	26	7.58	CI	
039	N	NII PENSACOLA	PENSACOLA	FL	25	100	96	3	195	7,80	1217	20,151	17,369	31	5.41	CI	
036	N	NII JACKSONVILLE	JACKSONVILLE	FL	104	221	161	8	915	8,60	2112	47,769	38,494	71	7.19	CI	
067	N	NII GREAT LAKES	GREAT LAKES	IL	131	176	228	7	879	5,21	1252	64,858	56,262	98	6.98	CI	
068	N	NII NATIONAL NAVY MC	NATIONAL NAVY MC	IL	136	228	718	67	7,100	32,71	469	37,555	28,945	55	6.48	CI	
071	N	NII PATUXENT RIVER	PATUXENT RIVER	MD	342	459	779	53	4,048	11,84	725	42,361	47,076	70	7.40	MC	E
072	N	NII CAMP LEJEUNE	CAMP LEJEUNE	NC	20	20	32	2	72	3,60	4231	8,985	6,106	13	3.74	CI	
103	N	NII CHERRY POINT	CHERRY POINT	NC	176	224	238	2	116	2,90	990	27,792	21,212	93	7.76	CI	
104	N	NII CHARLESTON	CHARLESTON	SC	40	40	27	2	621	6,90	769	26,854	13,921	36	4.52	CI	
1	N	NII BEAUFORT	BEAUFORT	SC	90	90	90	8	83	0,47	1226	79,722	6,106	70	7.40	MC	E
118	N	NII MILLINGTON	MILLINGTON	TN	49	80	54	2	113	2,31	1105	17,078	8,303	22	4.70	CI	
124	N	NII CORPUS CHRISTI	CORPUS CHRISTI	TX	66	102	106	15	1,737	26,32	3546	7,005	22,742	20	4.374	CI	
26	N	NII PORTSMOUTH	PORTSMOUTH	VA	42	65	65	12	551	13,12	1384	8,433	9,560	14	4.266	CI	
27	N	NII BREMERTON	BREMERTON	WA	109	137	176	17	1,238	3,37	1893	22,678	48,014	281	7.01	MC	E
			OAK HARBOR	WA	35	26	31	2	56	1,12	1259	35,678	19,965	48	6.98	CI	
										2,24	1104	18,918	0,128	25	5.38	CI	

MOBILIZATION BED REQUIREMENTS	
ARMY	6030
NAVY	2600
AIR FORCE	960
DOD	9610

AD + ADTEAM		OTHERS		MILITARY BED	
East Medical Centers	2,136,190	2,216,670	1,906,231	1,492	1,762
West Medical Centers	1,758,695				

VERMONT, POWER, LTD

1. TEST DATA INCLUDING THE COMPLETED QUALITATIVE TEST

	RAW DATA	RAW SCORE	RAW WEIGHT	WEIGHTED M/M SCORE	OUTLIER WEIGHT	OUTLIER SCORE
<b>OUTLINE 1: MESSAGES</b>						
11 ACTIVE DATE AND FAMILY MEMBER POPULATION W/IN A 40 MILE RADIUS	14,300	3	300	2.10	400	0.84
12 CIVILIAN PROTECTIVE CARE FACTS						
(a) CIVILIAN PROTECTIVE CARE MEMBERS	1,070					
(b) TOTAL POPULATION (MILITARY AND CIVILIAN) RATIO	925,409	2	200	0.30	400	0.12
13 CIVILIAN EMERGENCY CAPABILITY						
(a) % OF ACUTE CARE HOSPITALS W/IN 40 MILE OUTERMOST AREA	27					
(b) TOTAL BEDS AVAILABLE AS FOUND ACCREDITED CIVILIAN / VA HOSPITALS	1,467					
(c) % OF OPERATING BEDS AT MCF	49					
RATIO OF CIVILIAN ACUTE CARE BEDS AVAILABLE TO OPERATING BEDS IN THE MCF	29.94	1	100	0.15	400	0.06
TOTAL:				2.55	400	1.02

OUTLINE 2: FACILITIES

11 FACILITY CONDITION ASSESSMENT SCORE (SEE DD FORM 2407 AS INDEX)	88.80	3	300	1.35	200	0.27
12 DEFERENTIATION OF REAL PROPERTY RATING	3,000	10	200	2.50	200	0.30
13 WEIGHTED AGE	50.50	3	400	2.10	200	0.24
14 FOUND LIFE SAFETY SCORE	1	10	200	3.00	200	0.60
TOTAL:			32	7.05	200	1.41

OUTLINE 3: CONTINGENCY

MCF RESPONSE TO AN AIR RPT	10.00	10	200	5.00	200	1.00
MCF AND RESERVATION CAPABILITY	87.5	2	500	1.00	200	0.20
TOTAL:				6.00	200	1.20

OUTLINE 4: COST/QUALITY

<b>CI COST / QUALITY</b>						
(a) COMBINE QUALITY STANDARDS (MCF COST DATA), PER RPT	33,333.77					
(b) MCF COST PER RPT	32,459.74					
RATIO OF COMBINE COST TO MCF COST	2.03	10.00	1000	10.00	200	2.00
TOTAL:				10.00	200	2.00

TOTAL FUNCTIONAL SCORE: 9



CATCHMENT AREA DIRECTORY PREFACE

## CATCHMENT AREA DIRECTORY PREFACE

THE DIRECTORY OUTLINES GEOGRAPHIC AREAS AROUND US INPATIENT FACILITIES.  
THIS DETERMINES WHETHER A NONAVAILABILITY STATEMENT STATEMENT IS  
REQUIRED THE LOSS OF INPATIENT SERVICES ELIMINATES THE TITLE X SUPPORT FOR  
THE CATCHMENT AREA.

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## PREFACE

A catchment area is an identifiable geographic area surrounding a Uniformed Service medical treatment facility. The MHSS Catchment Area Directory - US and Puerto Rico Inpatient (CADUS) defines geographic areas around US inpatient facilities which are applicable to health care delivery organizations. The catchment area definitions are used to determine whether a nonavailability statement (NAS) is required for a beneficiary and are also intended to serve as a tool to organizations and systems such as: the military medical departments; the Civilian Health and Medical Program of the Uniformed Services (CHAMPUS); the Defense Enrollment Eligibility Reporting System (DEERS); the MHSS Resource Analysis and Planning System (RAPS); and the DoD Health Facility Planning Process. The Catchment Area Directory in no way attempts to define purposes, procedures, or policy. The procedures for application of the catchment area definitions are determined by the Office of the Assistant Secretary of Defense for Health Affairs (OASD(HA)) and the Service medical departments and may vary accordingly. Base closure and realignment affect the issuance of NASs due to redefinition of catchment areas resulting from changes in facility status.

This Directory defines catchment areas for 107 military inpatient medical treatment facilities located in the United States and Puerto Rico. Each catchment area is described as a set of five-digit zip codes which have population centers within 40 miles of the center of the zip code of the facility. These zip codes are assigned status codes which reflect whether a zip code is in a catchment area overlap or is separated from the facility by a geographic barrier.

A supplementary document is available which presents a cross listing of the information provided in this Directory. The MHSS Inpatient Catchment Area Directory Zip Code Cross Reference (CADZIP) contains a sorted listing of five-digit zip codes included in the Catchment Area Directory - US and Puerto Rico Inpatient. For each zip code, a list of all facilities within 40 miles is provided.

1 January 1995

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## PROCEDURES FOR UPDATES, PUBLICATION DATES, EFFECTIVE DATES AND REVISIONS

The Catchment Area Directory will normally be published annually and updated quarterly. In the event that there are very few zip code changes in a given year, page replacement updates may be mailed and the manuals will not be published until the following year.

Most of the update information will be changes in zip codes made by the Postal Service and will be handled directly by the Defense Medical Systems Support Center (DMSSC). Requests for making zip code changes based on policy considerations must be approved by the Office of the Assistant Secretary of Defense (Health Affairs) (Health Services Operations) OASD(HA)(HSO) 30 days before the date of the publication of the update in which the information will appear.

Under current procedures, updates become effective as stated in the cover memorandum. There is usually an approximate 90 day lag between the request for medical treatment facility (MTF) and zip code status changes and the effective date for those changes as published in the Directory. There is an ongoing initiative to reduce this time lag.

The time disparity between requested date for MTF and zip code status changes and the Directory effective date requires the continuing issuance of NAs by MTFs until the Directory effective date. We have requested that BRAC officials provide advance information to us on base closure and realignment. This will permit a more timely inclusion in the Directory and reduce the volume of NA issuances following MTF or zip code status change.

To request removal or addition of zip codes to a military MTF catchment area, use the enclosed form (which can be reproduced locally) and follow the instructions on the form. A letter will be sent to you acknowledging receipt of your request and whether it is approved or disapproved. Questions concerning these arrangements, or requests to add Commands to the mailing list, should be addressed to the Office of the Assistant Secretary of Defense (Health Affairs) (Health Service Analysis and Measurement (HSA&M)) (Autovon 289-1918 or Commercial 703-756-1918).

1 January 1995

CATCHMENT AREA BENEFICIARY POPULATION

## CATCHMENT BENEFICIARY POPULATION

THE FORT LEE POPULATION INCREASED FROM 14,800 TO 18,548 ACTIVE DUTY AND FAMILY MEMBERS SERVED IN FY 95 AS REFLECTED IN THE BENEFICIARY POPULATION DATA SHEET.

CATCHMENT BENEFICIARY POPULATION  
Fiscal Year 1995

MEDCEN/MEDDAC Population = Inpatient + Outlying Clinics	Active Dependents Duty of Active Duty	Retired Dependents of Retired	Survivors	Total		
Fort Sill MEDDAC	16,726	21,930	7,602	11,343	2,049	59,650
Reynolds ACH, Inpatient	16,499	21,443	6,551	10,198	1,811	56,502
AAD, McAlester, AHC	27	87	516	549	83	1,267
Pine Bluff Arsenal, AHC	87	174	535	596	150	1,542
Fort Chaffee, TMC	113	226	No other categories treated			339
Fort Stewart MEDDAC	19,072	31,005	5,745	8,792	1,299	65,913
Winn ACH, Inpatient	19,072	31,005	5,745	8,792	1,299	65,913
Fort Wainwright MEDDAC	10,519	12,859	1,297	2,140	152	26,967
Bassett ACH, Inpatient	7,944	8,997	1,297	2,140	152	20,530
Fort Greely, AHC *5	(411)	(448)	(109)	(140)	(8)	(1,116)
Fort Richardson, TMC	2,575	3,863	No other categories treated			6,438
Fort Devens (see West Point)						
Cutler, AHC						
Natick Lab, AHC						
Fort Eustis MEDDAC	10,052	19,107	6,944	10,260	1,587	47,950
McDonald ACH, Inpatient	10,052	19,107	6,944	10,260	1,587	47,950
Fort Huachuca MEDDAC	7,314	13,200	4,751	6,914	774	32,953
Bliss ACH, Inpatient	6,973	11,636	3,988	6,046	643	29,286
Yuma, AHC	341	1,564	763	868	131	3,667
Fort Leavenworth MEDDAC	6,026	11,881	9,302	10,668	1,651	39,528
Munson AHC, Inpatient	6,026	11,881	9,302	10,668	1,651	39,528
Fort Lee MEDDAC	7,463	11,085	9,713	11,870	2,092	42,223
Kenner ACH, Inpatient *7	7,323	10,735	9,371	11,458	1,997	40,884
Fort Pickett, AHC	105	303	342	412	95	1,257
USA For Sci Tech Ctr, AHC	35	47	No other categories treated			82
Fort McClellan	5,411	7,939	5,576	7,313	1,244	27,483
Noble ACH, Inpatient	5,411	7,939	5,576	7,313	1,244	27,483
Fort Meade MEDDAC	15,909	29,716	17,630	22,499	3,887	89,641
Kimrough ACH, Inpatient	10,814	19,924	8,287	11,619	2,096	52,740
Carlisle Barracks, AHC	745	1,555	1,233	1,618	245	5,396
Fort Indiantown Gap, AHC	603	1,172	1,339	1,320	233	4,672
Letterkenny AD, AHC	196	517	841	1,004	138	2,696
New Cumberland AD, AHC	835	1,398	2,138	2,173	492	7,036
Fort Ritchie, AHC	1,283	2,397	1,540	1,976	277	7,473
Tobyhanna AD, AHC	319	378	834	918	169	2,618
Fort Detrick, AHC	1,109	2,375	1,418	1,871	237	7,010

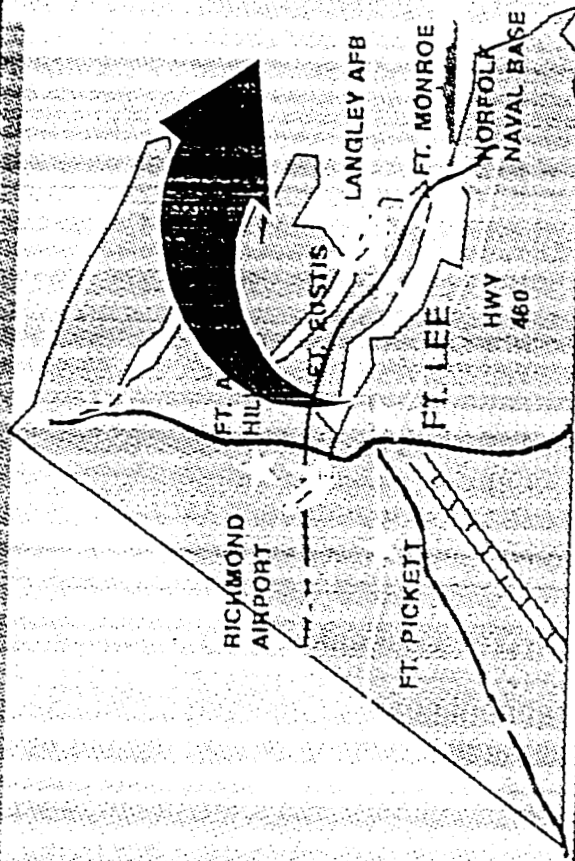
POWER PROJECTION PLATFORM



## POWER PROJECTION PLATFORM

KENNER ARMY COMMUNITY HOSPITAL SUPPORTS A POWER PROJECTION PLATFORM  
USED TO EXECUTE WORLDWIDE DEPLOYMENTS AND MOBILIZATION

# POWER PROJECTION PLATFORM



MOBILIZATION /DEPLOYMENT COMMITMENT		UNITS	PERS
USAR	16	1192	
NG	7	774	
AC	8	746	
IRR		4405	
IMA		29	
RETIREE/ RECALL		2848	
<b>TOTAL</b>		<b>9,994</b>	

OVER 12,000 RESERVE AND NATIONAL GUARD SOLDIERS PARTICIPATE IN UNIT MISSION TRAINING AT FORT LEE ANNUALLY

34% OF ALL INITIAL ENTRY AND PROFESSIONAL TRAINING AT FORT LEE IS USAR AND NATIONAL GUARD

DESERT SHIELD/DESERT STORM: PROCESSED OVER 6000 PERSONNEL TO SUPPORT THE GULF WAR EFFORT

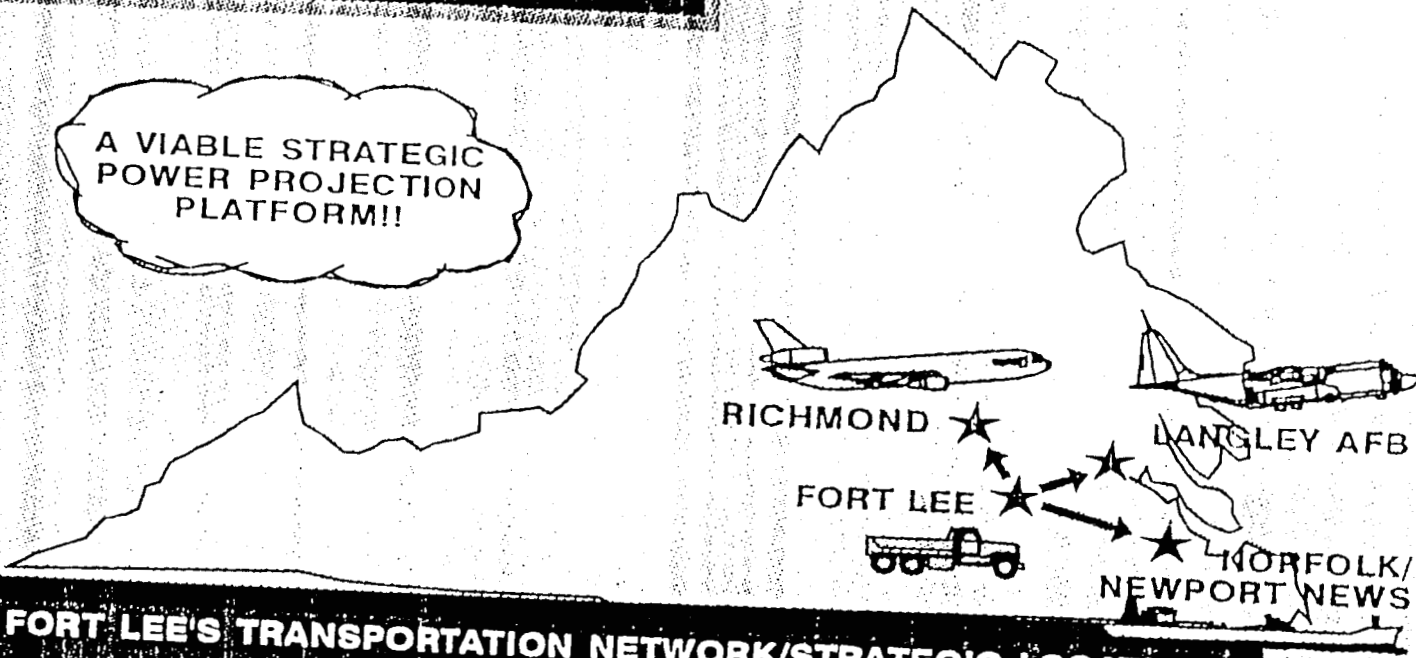
EASE OF DEPLOYMENT

## DEPLOYMENT NETWORK

KENNER IS SITUATED ON AN INSTALLATION WITH A TRANSPORTATION NETWORK THAT  
ENHANCES WORLDWIDE DEPLOYMENTS.

# EASE OF DEPLOYMENT

A VIABLE STRATEGIC  
POWER PROJECTION  
PLATFORM!!



## FORT LEE'S TRANSPORTATION NETWORK/STRATEGIC LOCATION

**RIC AIRPORT:**

**35 MILES**

**LANGLEY AFB:**

**82 MILES**

**RAILHEAD:**

**ON POST**

**AMTRAK RAIL STATION:**

**7 MILES**

**WATER PORTS:**

**RICHMOND:**

**20 MILES**

**NEWPORT NEWS:**

**85 MILES**

**NORFOLK:**

**85 MILES**

**INTERSTATE 195/185:**

**4 MILES**

**I-295:**

**1 MILE**

**I-64:**

**20 MILES**

ARMY OPERATIONAL BLUEPRINT

## ARMY OPERATIONS BLUEPRINT

THE ARMY OPERATIONAL BLUEPRINT AS DESCRIBED IN VOLUME III, ARMY ANALYSIS AND RECOMMENDATIONS TO BRAC COMMISSION, PAGE 43, PROJECTS ARMY ACCESSIONS TO INCREASE IN FY 97 FROM 70,000 TO 90,000 RESULTING IN A SIGNIFICANTLY HIGHER STUDENT WORKLOAD FOR AIT (FORT LEE) AND OTHER SCHOOLS (FORT LEE)

- (6) Maintain the capability to support "logistics over the shore" training.
- (7) Maintain a training capacity sized to support the peacetime operational and sustainment needs of the force (both active and reserve).
- (8) Provide adequate training airspace and facilities to support rotary wing pilot training.
- (9) Provide adequate facilities to establish and support a single ROTC Summer Camp.

(d) **Operational Blueprint.**

The ongoing reshaping of the force and concurrent drawdown affects the workload on training installations. However, not all trends indicate a decrease in student workloads. For example, beginning in 1997, Army accessions are projected to increase from 70,000 to 90,000 per year. This increase in accessions will result in significantly higher student workloads in Basic Combat Training, Advanced Individual Training, and many other related schools. Additionally, the continued growth of joint and combined force warfighting doctrine will increase the training requirement at selected training schools. As a result of these and other fluctuations in student workload, little excess facility capacity will be created. Changes in the training base workload are often the result of influences beyond the control of the training community (i.e., international environment, personnel policy decisions, new courses resulting from technological developments, etc.). Such changes do not afford the training schools time or resources to construct additional training capacity. Therefore, infrastructure savings in this category must result from the relocation of an existing institution, not its inactivation.

As the Army approaches "steady state," opportunities will, however, exist to consolidate functionally similar training schools on fewer, high capacity, modernized installations. Such consolidation is intended to facilitate the integration of leader development, functional training, doctrine writing, and combat development for branches that support a common battlefield operating system.

From an operational standpoint, certain consolidations initially suggest themselves. Finally, consolidate basic combat training at fewer locations consistent with the projected training workload.

School consolidation should allow closure of installations. However, training schools are facility intensive, making such consolidation extremely expensive, as no installation is currently structured to receive another institution without significant new construction. Additionally, training school relocation creates tremendous turmoil throughout the force. When combined with the trauma of the drawdown, the continuity and readiness of the Army could be threatened by an overly aggressive restructuring of training schools. While the temptation exists to redesign the entire school system at once, the Army cannot withstand the financial and destabilizing effects of



# Document Separator



REPLY TO  
ATTENTION OF

DEPARTMENT OF THE ARMY  
OFFICE OF THE CHIEF OF STAFF  
WASHINGTON, DC 20310-0200



May 18 1995

Defense Base Closure and  
Realignment Commission  
1700 North Moore Street  
Suite 1425  
ATTN: Mr Brown  
Arlington, Virginia 22209

Please refer to this memorandum  
when responding 950516-8


Dear Mr. Brown,

In a 16 May 1995 memorandum, you requested The Army Basing Study to review the documentation provided to the Commission from the community group opposing the realignment of Kenner Army Community Hospital.

The BRAC process has focused closely on reducing our total infrastructure by eliminating excess capacity. The Secretary of Defense has recognized this need and specifically chartered the Medical Joint Cross Service Group to find opportunities for consolidation of the medical treatment infrastructure. Through their process, which compared total patient load (across all Services) with total medical treatment capacity (across all Services), they developed the alternative to downsize Kenner Army Community Hospital to a clinic. The Army further analyzed this alternative to determine the impact and ultimately supported the recommendation.

Many of the issues that are generated during this period will be resolved during the development and staffing of the implementation plan under the direction of the Army's Base Realignment and Closure Office. However, both the Army and Joint Cross Service Group have supported this realignment because it clearly eliminates excess capacity and generates a savings which can be applied to improving the Army for Force XXI.

To assist you in understanding the Secretary of Defense's recommendation, I have attached the issues raised by Headquarters, Fort Lee (Tab A) and provided general comments on the community group's points (Tab B).

  
Michael G. Jones  
Colonel, U.S. Army  
Director, The Army Basing Study

## ISSUES ON KENNER ARMY COMMUNITY HOSPITAL AT FORT LEE

### HQ, TRADOC ISSUES

#### **- CONCERN ABOUT COBRA COSTING**

The Joint Cross Service Group proposed the alternative to downsize Kenner Hospital to a clinic. At the direction of The Army Basing Study, the Medical Command developed the scenario which eliminated inpatient services using the benchmark model to estimate manpower. The Army Basing Study used Medical Command's personnel eliminations, estimated CHAMPUS and Active Duty Supplemental Care cost increases, and facility conversion costs for modifying the existing hospital into a functional outpatient clinic in the Cost of Base Realignment Actions model. The Army Basing Study also decremented the Ft Lee garrison staff and the reduced Real Property Maintenance Activities of the hospital itself by the mission change caused by the reduced hospital staffing using the Base Operations Support Manpower Model (BOSMM).

A copy of COBRA run is attached. The Army Basing Study analyst is available to explain the origin of all input data.

#### **- RELATIONSHIP OF NUMERICAL RANKINGS TO FINAL DECISION**

The Medical Joint Cross-Service Group alternatives were formed with the objectives of minimizing excess capacity while maximizing overall functional value within a given region. Several other constraints, e. g. if bed demand exceeded civilian acute care available beds or if there were less than 2 accredited community facilities, also caused certain facilities to be retained. In some cases these constraints caused some Military Treatment Facilities (MTFs) to become more vulnerable to downsizing or closure. Rightsizing of operating bed capability was the driving factor rather than strictly assessing a rank ordering of the functional value of an MTF. Although Kenner's Functional Value was higher than other MTFs, its operating bed capacity caused the Military Health Service System for the region to have excess capacity.

#### **- DISCONNECTS BETWEEN THE MEDICAL COMMUNITY VISION AND RECOMMENDATION TO DOWNSIZE**

As the implementation plan is developed and staffed any perceived disconnects will be resolved by the Medical Command. The concept of a "super" clinic is evolving and is tailored to the specific, unique needs of the supported community. Medical Command will reduce the excess inpatient capacity while providing the appropriate responsive medical care for all beneficiaries at the least possible cost to the Department of Defense.

#### **- SPECIFIC DETAILS ON RECURRING COSTS RELATED TO DOWNSIZING AND LOSS OF IN-PATIENT CARE**

See "Concern About COBRA Costing."

## COMMANDER, FORT LEE COMMENTS

### **CONCERN ABOUT MINIMUM MEDICAL QUALITY OF LIFE FOR SOLDIERS AND FAMILIES**

The Surgeon General and the Medical Command remain committed to the best possible medical services to all entitled beneficiaries.

However, the Medical Joint Cross Service Group which closely compared the requirements versus the assets has identified excess medical treatment capacity within the Department of Defense. Their analysis showed that downsizing Kenner Hospital to a clinic was the best alternative for their region to rightsize the medical infrastructure while improving the net functional value of Medical Health Service System. The briefing given by the Kenner Hospital staff to Mr. Lewis, BRAC Commission staff analyst, confirmed this excess capacity -- 32% of their \$17.1 million budget went to support less than 2% of their roughly 225,000 patient visits, i. e. inpatient visits.

As the Medical Command develops their implementation plan to eliminate this excess capacity, they will develop the Kenner Clinic mission and resourcing so that the medical quality of life for all entitled beneficiaries will receive the best possible care from credential level quality physicians.

With the advent of TRICARE programs, to include special programs available for BRAC affected areas, all beneficiaries will find that they have more options available to them that can be tailored to their needs.

#### **- VISION FOR "SUPER" CLINIC VERSUS RESOURCING**

As you know the medical community has been tasked by the Army Base Realignment and Closure Office to develop implementation plans that will address how the recommendation will be executed. Although the medical community may envision a "super clinic" at Ft Lee their Health Service Support Agency and Medical Command must approve it before it will be accepted.

#### **- VALUE OF UNTESTED BENCHMARK MODEL**

The Benchmark Model is not untested. It has been used to determine manpower requirements at 25 MTFs, has been endorsed by ADM Martin of ASD(HA) as the only credible model available for medical manpower estimating and will continue to be used by the Army Personnel Proponency Directorate to determine Army Medical Department Program Operating Memorandum manpower requirements. This model was used to develop resourcing required to implement the alternative proposed by the Medical Joint Cross Service Group so that the fiscal impact could be assessed. Medical Command is currently staffing the implementation plan which will more specifically address changes in the mission and resources at Kenner Hospital.

**- PERCEIVED SAVINGS MAY BE A PROGRAM COST TRANSFER**

This recommendation shows a net savings to the Department of Defense accounting for all funding appropriations to include Operations and Maintenance, Real Property Maintenance, Military and Civilian Pay, CHAMPUS and Active Duty Supplemental Care cost transfers.

**- NAVY & AIR FORCE WILL HANDLE DOWNSIZING IN POM VERSUS ARMY HANDLING THROUGH BRAC**

Each Service Secretary had the discretion on how to handle the Joint Cross Service Group's alternatives. The Secretary of the Army elected to support the Secretary of Defense's specifically chartered initiative to consolidate the medical infrastructure through BRAC 95.

**- KENNER HOSPITAL HAD A HIGH FUNCTIONAL VALUE BUT WAS STILL SELECTED FOR DOWNSIZING**

See "Disconnect between Medical Community Vision and Recommendation to Downsize."

**- FT LEE WAS NOT CONSULTED**

The Army Basing Study's policy was to consult with the Major Command whose affected elements were greater than 100 personnel. Fort Lee's impact was loss of 15 garrison spaces. Further, Medical Command was best disposed to assess the main thrust of this alternative, i. e. the medical service patient load versus medical service assets.

**- EMERGING TRICARE PLAN WOULD HAVE DOWNSIZED ANOTHER MEDICAL TREATMENT FACILITY OTHER THAN KENNER HOSPITAL**

An OSD policy decision precluded consultation with Lead agents. The Assistant Secretary of Defense for Health Affairs has responsibility for policy and programming actions for the medical infrastructure and has authority over the Lead Agents. ASD(HA) was directly responsible to the Secretary of Defense for the management of the Medical Joint Cross Service Group's BRAC 95 process and was positioned to have visibility and authority to act directly on the JCSG's proposal.

**- CONCERNED ABOUT HOLLOW SERVICES TO SOLDIERS**

The Surgeon General and the Medical Command remain committed to the best possible medical services to all entitled beneficiaries. As the Medical Command develops their implementation plan to eliminate this excess capacity, they will develop the Kenner Clinic mission and resourcing so that the medical quality of life for all entitled beneficiaries will continue to receive the best possible care from credentialed and licensed physicians.

## **REQUEST FOR COMMENT**

### **FORT LEE (KENNER ARMY COMMUNITY HOSPITAL)**

**There are over 90,000 beneficiaries served by Kenner representing Virginia, Western Virginia, North Carolina, and West Virginia.**

The DMIS catchment area population for Kenner Army Community Hospital (KACH) is approximately 38,196 (Enclosure 1). This number represents the potential users of the KACH system, not the actual number to access the system for health care.

**There is no nearby military medical facility as alluded to in the Joint Cross Service Group recommendations. The next closest DoD Medical Treatment facility to the West of Fort Lee is at Wright-Patterson, Ohio or Ireland Army Hospital at Fort Knox, Kentucky.**

The Medical Joint Cross Service Group did not consider Kenner Army Community Hospital as an overlapping catchment facility with any other military treatment facility. The model output suggested all inpatient care be provided at civilian facilities, although the MTF commander may select other alternatives to providing inpatient services.

**All emergent active duty military patients (trauma, orthopedic, appendectomies, asthma, chest pain, urologic, etc.) would require care in a civilian medical activity using supplemental care dollars.**

True. Supplemental care program funds would be used to pay for active duty emergent care since an emergency room can not be operated in a medical facility without inpatient capability. Under the proposed health clinic structure, active duty emergent care patients would be stabilized in an active care clinic prior to being transported to local hospitals.

**Elective active duty operative care could be referred to Fort Eustis, Langley AFB, Naval Medical Center Portsmouth, or Walter Reed Army Medical Center. Presently there is a 3-6 month wait for elective orthopedic care at the medical centers. There were 40 elective active duty orthopedic cases alone performed at Kenner in the last 90 days.**

The MTF commander may elect to provide active duty inpatient care in the civilian sector, refer to other military facilities, or enter into sharing agreements with civilian facilities. We believe the commander will make the best clinical and management decisions based on local conditions and in the best interest of active duty members assigned to Fort Lee.

**Family members of active duty, retired and their family members, and survivors cost share on CHAMPUS (Civilian Health and Medical Program for Uniformed Services). This cost share can be a major dollar burden on uniformed services personnel on a fixed income. (several thousand dollars cost share in orthopedic cases).**

The costs associated with access to health care system under the CHAMPUS program are at the enclosure 2. The implementation of TRICARE and the enrollment of the beneficiary population will help reduce their cost share (see response to comment 9 below).

**Kenner recaptured \$870,000 in CHAMPUS return dollars by performing Endoscopy, and Ear, Nose, and Throat pediatric surgery this past fiscal year. These figures were based on current physician and hospital fees in surrounding facilities.**

These figures are accurate. KACH has been successful in recapturing CHAMPUS dollars by operating a same day surgery program and through the use of CHAMPUS partnership providers to perform same day surgery cases. We hope to retain same day surgery capability as Kenner rightsizes to clinic status.

**Consultation fees for surgery range in the \$100-250 range per consult in the civilian community. Approximately 1/3-1/2 of patients consulted at Kenner do not require surgery. This is an added expense that should not be burdened on the patient.**

The commander may elect to enter into sharing agreements with the local civilian hospitals to help minimize health care costs under CHAMPUS. Additionally, the enrollment of beneficiaries in the TRICARE program will help reduce the costs associated with consultation visits.

**Surgery cases require a minimum of three separate visits pre-op, operation, and post-op visits all which require the military to pay TDY's to the active duty service member. This does not take into account the training distractors which impact upon readiness when a family member is miles from the training installation.**

This statement is true and may well apply to KACH. Army Community Hospitals provide limited specialty services and some beneficiaries will require treatment not available at KACH. Treatment of active duty personnel and their family members in local civilian facilities, where feasible, rather than in distant military hospitals will help minimize lost training time/distractors.

**Negotiating fees with local hospital will be all but non-negotiable when this system goes into effect. A choice does exist in most cases based on available services.**

To help reduce the costs associated with obtaining medical care in the local community and increase access to services, the Department of Defense has developed a managed care program called TRICARE. This program provides comprehensive health care coverage, including inpatient and outpatient care, prescription drugs, x-ray and laboratory services, and preventive care, for all eligible beneficiaries. It also provides for mental health and drug abuse counseling. Significant discounts off the standard CHAMPUS rates are available to beneficiaries who choose to use the health care providers within established TRICARE networks.

There are no enrollment fees for active duty members and their family members. Retirees wishing to enroll pay \$230.00 per person or \$460.00 per family annually. In exchange for enrollment, the normal CHAMPUS deductible is eliminated.

**Questions remain on availability of emergency service vehicles (ambulances), where will this service come from and what is the availability based on increased demands.**

Current plans are to continue ambulance services on post.

**The number of Acute Care Hospitals in a catchment area do not include other Army, Navy and Air Force hospitals in the 40 mile catchment area. This gives a false picture of nearby DoD facilities. Additionally, the number of other hospitals within the area are not portrayed correctly in the data according to the definition in Appendix C (Glossary) of the**

**April 15, 1994 Report to the BRAC Review Group. e.g. there are more than 8 acute care hospitals within a 40 mile range from DeWitt Hospital at Fort Belvoir and more than 7 within a 40 mile range from McDonald Hospital at Fort Eustis.**

The intent of this data element was to determine the level of civilian acute care inpatient facilities within a catchment area and intentionally did not include military facilities. The number of civilian acute care facilities was used as a constraint in the linear model to ensure that the model would not close any MTF than had less than 2 accredited inpatient facilities within its catchment area.

**The Combat Service Support military occupational specialties are made up of approximately 30% females. Fort Lee as an initial entry training post for CSS specialties as a very large demand on OB GYN services for active duty soldiers. If these are referred off post it will severely impact on training with a corresponding decline in force readiness.**

Current plans call for the retention of active duty GYN patients on post. OB services are currently provided through the CHAMPUS and supplemental care programs by local civilian physicians in their offices.

**There is no plan for what specialties will remain at Fort Lee in the proposed clinic arrangement. With the reduction in forces and the criticality of certain medical specialties: OB GYN, Orthopedics, General Surgery, and Family Practice it is assumed these primary specialties will be eliminated in the Health Clinic, thus resulting in increased CHAMPUS costs not provided for in this recommendation.**

The plan for a operation of a health clinic at Fort Lee is currently being developed. With the pending reduction of 300 medical corps officers in the near future, some specialties may not be available and it is likely that some patients will be shifted to CHAMPUS. We believe the commander will make the best[[[[ shifted to CHAMPUS. We believe the commander will make the best clinical and management decisions based on local conditions and in the best interest of active duty members assigned to Fort Lee.]]]]

**The increased CHAMPUS costs of the Joint Cross Service Working Group only pertains to the inpatient services that would be transferred out at a cost of an additional \$5,736,881 per year. This figure needs to include the specialty consults that will no longer be provided. Within excess of 225,000 outpatient visits some of which included specialty consults in OB GYN, Orthopedics and General Surgery there is an even greater Supplemental Care cost from mission dollars for the Active Duty soldier and CHAMPUS for all others. This should be added to the already funded \$14 million dollar CHAMPUS costs of Fort Lee. The result is clearly in excess of \$20 million per annum.**

No response.

**The 16.5 million dollar upgrade of the existing facility from 1995-97 for life/safety is not accounted for in the recurring costs. Additionally, there is a set aside for conversion/renovation of in excess of \$165,000 to execute this scheme. (I would not dignify this operation with the suggestion of a plan).**

The upgrade modifies the physical plant to meet the Life Safety Standards throughout the entire building at a contract cost of \$15,638,269. The project was funded with the Fiscal Year



(FY) 1991 and 1992 Defense Military Construction Appropriations. The ongoing contract will not be impacted by the downsizing initiative. The majority of the areas being affected by the renovation project will continue to be utilized as a clinic. For example, the operating rooms and associated support areas (e.g., recovery) will continue to be used for same day surgery, and must be upgraded for this function to be safely accommodated.

**Fort Lee hospital is a stand alone military facility in this region with no other nearby military facility within 59 road miles from post and even farther for beneficiaries in the western portion of Virginia.**

True.

**This is a quick brush of some of the glaring deviation in the Joint Working Groups selection process.**

# Document Separator

# CRATER PLANNING DISTRICT COMMISSION

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June 12, 1995

Mr. Edward A. Brown, III  
Army Team Leader  
The Defense Base Closure and  
Realignment Commission  
1700 North Moore Street  
Suite 1425  
Arlington, Virginia 22209

Re: Correspondence No. 950516-6

Dear Mr. Brown:

On behalf of Larry Fulbright and myself, I want to thank you and David Lewis for taking the time to meet with us last Thursday (June 8th) concerning the recommendation to realign Kenner Army Community Hospital (KACH) to an outpatient clinic.

After our meeting we obtained a copy of Colonel Michael G. Jones' correspondence dated 18 May, 1995 (Correspondence No. 950516-8) which provided the U.S. Army's response to our concerns. Based upon our review of Colonel Jones' letter and comments made during our June 8th meeting, we would like to provide additional observations dealing with the three major unresolved issues:

1. Nonavailability Statement Requirements
2. Benchmark Model Testing
3. Post Realignment Costs

The attached information substantiates our position on all three referenced issues. We hope that your office will take this information into consideration during your upcoming deliberations with the Commissioners.

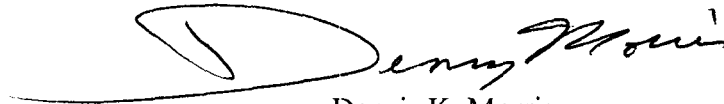
We appreciate the opportunity to present the enclosed information and stand ready to assist in a manner you deem appropriate.



Mr. Edward A. Brown, III  
June 12, 1995  
Page Two

Thank you again for all of the courtesies that you and your fine staff have extended to us over the past nine months.

Sincerely,

A handwritten signature in black ink, appearing to read "Dennis Morris". The signature is written in a cursive style with a large, prominent initial "D" and a long, sweeping underline.

Dennis K. Morris  
Executive Director

DKM:ml

Enclosure

cc: Senator John W. Warner  
Congressman Norman Sisisky  
Congressman Robert C. Scott

**Community Response**  
to  
**Issues of 8 June 95**  
**BRAC Meeting**

**Nonavailability Statements** - The OCHAMPUS 1994 Handbook states: "If the military hospital near you can provide the inpatient or *outpatient* care you need, ask them for a nonavailability statement". Also, the handbook states previously NAS's were needed only for nonemergency inpatient care by people who live in catchment area. The 1994 handbook also states:

*"Remember: Just because a uniformed service hospital gives you a nonavailability statement does not mean that CHAMPUS can help you pay for all care that you receive from any provider. CHAMPUS cost shares only the kinds of care allowed by the CHAMPUS rules."*

**Benchmark Model** - There is no evidence or data source of the benchmark model actually being tested in 25 MTF's as stated in the Army's response of 18 May 1995 to the BRAC Commission staff from COL Michael Jones. The application of the model has been made against the hospitals slated for downsizing under the BRAC initiative, and other MTF's had the model applied subsequent to the BRAC decision. Again, there is no evidence that a hospital has undergone reorganization or is currently operating under a certified/validated model based on time tested operations. A MTF is a medical and/or dental treatment facility by definition. The answer the Army gave was the difference between apples and oranges, when comparing medical or dental clinics to hospitals. How many hospitals other than those being realigned have the model applied and how many including those designated for realignment have truly undergone a validation, certification testing?

**Post Realignment Costs** - The Army, in its 18may 1995 response to the BRAC Commission staff, did not challenge the increased outpatient costs as stated in the Kenner analysis. Without the NAS's being required for outpatient care or procedures, by all analyses, costs will increase not decrease. An estimation of increased costs can be computed, that clearly shows any predicted savings by the Army on this realignment action will not be realized.

## Nonavailability statements

If the military hospital near you cannot provide the inpatient or outpatient care you need, ask them for a nonavailability statement (DD Form 1251).

A *nonavailability statement* (NAS) is a certification from a military hospital stating that it cannot provide the care. If you don't get a nonavailability statement before you get inpatient care (and certain kinds of outpatient care) from a civilian hospital, CHAMPUS may not share your costs.

The NAS system is now automated. This means that, instead of a paper copy of the NAS being sent in with the CHAMPUS claim, the uniformed service medical facility enters the NASs electronically into the DEERS computer files. These electronically filed NASs are the only ones accepted for processing CHAMPUS claims.

Also, the use of nonavailability statements has been expanded to certain outpatient medical procedures. The procedures are:

- ☐ Certain hernia repairs
- ☐ Breast mass or tumor removal
- ☐ Nose repair (rhinoplasty and septoplasty--changing the shape of the nose)
- ☐ Removal of tonsils or adenoids
- ☐ Cataract removal
- ☐ Strabismus repair (surgery to lengthen or shorten muscles that help the eyes function together)
- ☐ Dilation and curettage (D & C)--widening of the cervical canal and scraping of the uterine cavity
- ☐ GI endoscopy (visual examination of the interior of the gastrointestinal tract)
- ☐ Myringotomy or tympanostomy (incision of the tympanic membrane in the ear to relieve pressure and drain the middle ear. Includes placement of tubes in ear to aid drainage)
- ☐ Ligation or transection of the fallopian tubes (cutting the fallopian tubes to prevent fertilization)
- ☐ Arthroscopy (use of an instrument to visually examine the interior of a joint)
- ☐ Gynecological laparoscopy (use of an instrument called a laparoscope to examine female reproductive organs in the abdomen)

- ☐ Cystoscopy (use of an instrument to examine the interior of the bladder)
- ☐ Neuroplasty (decompression or freeing of nerves from scar tissue)

Previously, NASs were needed only for nonemergency inpatient care by people who live within the ZIP Code service area of their nearest service hospital. Check with the Health Benefits Advisor at your nearby military hospital or clinic for detailed information about the need for NASs for either inpatient or outpatient care.

If you live in the ZIP Code zone around a military hospital, the only times you don't need a nonavailability statement for inpatient care are:

- ☐ When you have other non-CHAMPUS major medical care insurance that pays first on the bills for CHAMPUS-covered care. (Check with your HBA or claims processor on this.)
- ☐ In a true medical emergency. A medical emergency is the sudden and unexpected onset of a medical condition, or the acute worsening of a chronic condition, that is threatening to life, limb or sight, and which requires immediate medical treatment, or which requires treatment to relieve suffering from painful symptoms. Medical emergencies include heart attacks, cardiovascular accidents, poisoning, convulsions, kidney stones, and other acute conditions that are determined to be medical emergencies. Pregnancy-related medical emergencies must involve a sudden and unexpected medical complication that puts the mother, the baby, or both, at risk.

Be sure to check with your nearby military hospital or clinic every time you need inpatient care. Even if they couldn't provide the care you needed the last time you checked, their staffing levels or capabilities may have changed, and they may now be able to care for you.

### Remember:

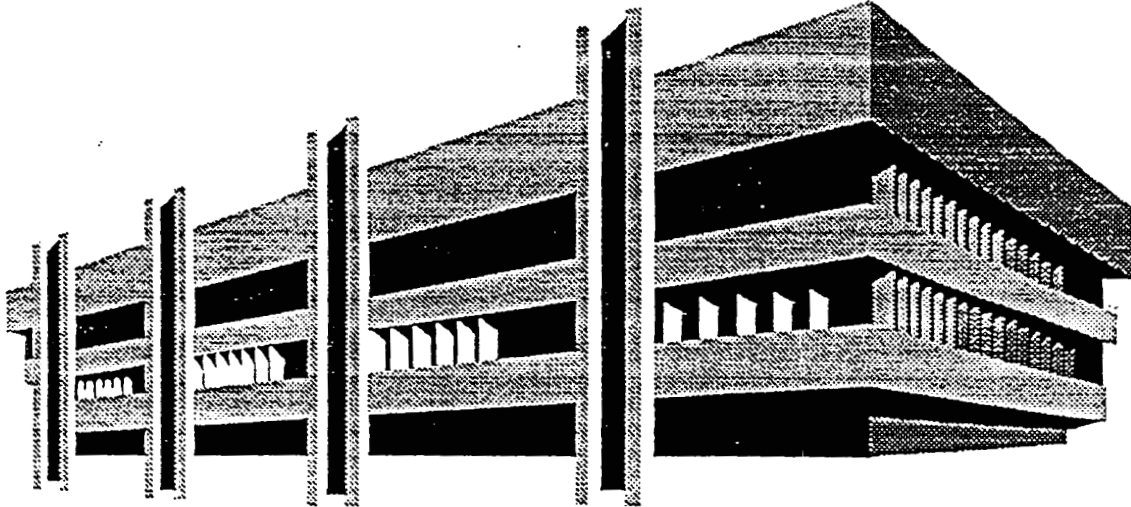
*Just because a uniformed service hospital gives you a nonavailability statement does not mean that CHAMPUS can help you pay for all care that you receive from any provider. CHAMPUS cost-shares only the kinds of care allowed by the CHAMPUS rules. And CHAMPUS helps pay for care only from the kinds of providers CHAMPUS recognizes. These providers are listed below.*

# BRAC 95 JOINT CROSS-SERVICE GROUP FOR MTFs AND GME

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CLOSE HOLD

Report to the BRAC 95 Review Group



CLOSE HOLD

Revised April 15, 1994

**LEAD AGENT:** The lead agent is a person designated to develop a tri-service, regional health plan for beneficiaries of the MHSS, including the development of a single, integrated health care network for the Health Service Region. Lead agents are responsible for maximizing the use of all direct care assets in the region, then supplementing that health care through competitive contracts developed in coordination with OASD(HA).

**JCAHO ACCREDITATION STATUS:** Medical centers and hospitals that have been accredited by the Joint Commission on Accreditation of Healthcare Organizations (JCAHO) within the past 3 years.

**MEDICAL CENTER:** A large hospital, which has been so designated, appropriately staffed, and equipped, that provides a broad range of health care services and serves as a referral center with specialized and consultative support for medical facilities within the geographic area of responsibility. Conducts, as a minimum, two graduate medical education programs. The definition includes those CONUS medical centers defined in OASD(Health Affairs) Health Services Operations (HSO)-Defense Medical Facilities Office (DMFO) Memorandum, 1 April 1992, Department of Defense Training Facilities (approved by OASD(Health Affairs) Health Services Operations (HSO), 3 April 1992).

**MEDICAL EXPENSE AND PERFORMANCE REPORTING SYSTEM (MEPRS) FOR FIXED MILITARY MEDICAL AND DENTAL TREATMENT FACILITIES:**

A uniform reporting methodology designed to provide consistent principles, standards, policies, definitions, and requirements for accounting and reporting of expense, manpower, and performance data by DoD MTFs. Within these specific objectives, the Medical Expense and Performance Reporting System (MEPRS) also provides, in detail, uniform performance indicators, common expense classification by work centers, uniform reporting of personnel utilization data by work centers, and a cost assignment methodology. For specific details, see *Medical Expense and Performance Reporting System for Fixed Military Medical and Dental Treatment Facilities*, DOD 6010.13-M, January 1991.

**MILITARY TREATMENT FACILITY (MTF):** A facility established for the purpose of furnishing medical and/or dental care to eligible individuals.

**MHSS:** Military Health Service System.

**NUMBER OF ACUTE CARE HOSPITALS:** The number of non-DoD hospitals in a catchment area is based on 1992 Donnelly Marketing Information Services