



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

September 15, 2005

Ms. Regina Dubey
Senate Armed Services Committee (SR 228)
United States Senate
Washington, D.C. 20510

Dear Regina,

We are forwarding the attached additional information as requested by the Senate Armed Services Committee as part of its ongoing review of the 2005 Base Closure and Realignment Closure Commission process.

In the attached files you will find the documents as outlined in items 4 and 5 of the Committee's Documents Request forwarded to the Commission. These files contain correspondence from the Review and Analysis directors and team leaders. Item 2 of your request will be transmitted separately.

We remain committed to continuing our open and transparent dialog with the members of the SASC and will continue to provide data as it becomes available in our archiving effort.

Sincerely,

A handwritten signature in cursive script that reads "Christine Hill".

for Charles Battaglia
Executive Director

Enclosure (1)

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

2005 BRAC Commission Documents Request

1. Commission staff analysis and supporting information that was used for the consideration of the adds list and subsequent deliberation on July 19, 2005, as well as commission staff analysis and information on alternative plans for the Air National Guard.

Specifically, the MCRD San Diego, Naval Shipyard Pearl Harbor, NAS Brunswick, Navy Broadway Complex, NAS Oceana, Moody AFB, Galena Airport, Pope AFB, Grand Forks AFB, DFAS (various sites), Professional Development Education, Joint Medical Command HQ sites.

2. Earlier versions of the "Weighing of the Evidence" memo, dated July 26, 2005, from David Hague.
3. Appointment book/calendar, telephone logs, journal/diary, for all nine commissioners, Executive Director, Director and Deputy Director of the Review and Analysis, and Army, Navy, and Air Force Lead Staff.
4. Letters, memos, emails, information/background papers, and briefing slides from civilian and DoD officials (that was not transmitted through the DoD BRAC clearing house process) listed below to all commissioners and Commission Staff of the Review and Analysis Team, as well as Executive Director.
5. Commission Staff meeting notes on meetings with civilian and military DoD officials listed below.

DOD Civilian and Military Officials

Michael Wynne, Acting Under Secretary of Defense for Acquisition, Technology & Logistics

Acting Deputy Secretary of Defense Gordon England (formerly the Secretary of the Navy)

Raymond F. DuBois, Deputy Under Secretary of Defense for Installations & Environment

Philip Grone, Deputy Under Secretary of Defense for Installations & Environment

Acting Secretary of the Air Force Michael Dominguez

Gen. T. Michael Moseley, Air Force Vice Chief of Staff

Gen. John Handy, CDR, U.S. Transportation Command and Commander of the Air Mobility Command

Brigadier General Hanes, Air Force

Lt. Gen. George Taylor, Air Force Surgeon General

Lt. Gen. H Steven Blum, Chief of the National Guard Bureau

Maj. Gen. Gary Heckman, Air Force Assistant Deputy Chief of Staff for Plans and Programs
Fred Pease, Deputy Assistant Secretary of the Air Force for Basing and Infrastructure Analysis
Admiral Vern Clark, former Chief of Naval Operations (Ret.)
Admiral Mullen, Chief of Naval Operations (former Vice Chief of Naval Operations)
Admiral Robert Willard, Vice Chief of Naval Operations
Admiral John B. Nathman, Vice Chief of Naval Operations
Dionel M. Aviles, Under Secretary of the Navy
Anne Davis, Special Assistant to the Secretary of the Navy for Base
Rear Admiral McCarthy, CDR, Operational Test and Evaluation Force
Vice Admiral Sestak, Jr., Special Assistant to the Vice Chief of Naval Operations
Dennis Biddick
General Hagee, Commandant of the Marine Corps
General William Nyland , Assistant Commandant of the Marine Corps
Maj. Gen. Michael R. Lehnert , USMC, Commander of Camp Pendleton Marine Corps Base
Wayne Army, Deputy Assistant Secretary of the Navy
BG Anthony Haynes, Chief Operating Officers of the Air National Guard
Colonel Jane Mathias, LTG Blum's Executive Assistant
General Richard Cody, Vice Chief of Staff of the Army
Colonel Kurt Weaver, Army
Dr. Craig College, Deputy Assistant Secretary of the Army Infrastructure Analysis

DoD Red Team

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Thursday, August 18, 2005 3:19 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC
Subject: RE: Wynne MoM from 8.16.05

Looks comprehensive enough to me.
Bob

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, August 18, 2005 1:33 PM
To: Sillin, Nathaniel, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC
Subject: FW: Wynne MoM from 8.16.05
Importance: High

Charlie/Bob: Here is the final - annotating today's and Friday's meetings as a footnote. Please advise if any changes.

Nat: If no changes please finalize for the record and e-library

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Wednesday, August 17, 2005 7:45 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Wynne MoM from 8.16.05
Importance: High

<< File: Memorandum of Meeting Wynne 8.16.05.doc >>

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Monday, August 15, 2005 5:12 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Accepted: Mr. Wynne Meeting with Chairman, Charlie and R&A

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Thursday, July 28, 2005 5:43 PM
To: Potochney, Peter, Mr. OSD-ATL
Subject: RE: Letter to be mailed today

Right now, it's a NAID Director (one of them) and an industry guy who is actually digging dirt. I want to get another person for the panel and would opt for either OEA or another industry guy. It won't be a DOD bashing exercise, and I'll get you an advance copy of the questions. I've a call into OEA but Pat O'Brien is out until Monday. Suggestions?
Bob

-----Original Message-----

From: Potochney, Peter, Mr. OSD-ATL
Sent: Thursday, July 28, 2005 5:36 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Bob: Can you give me an idea of the witnesses for the second Env panel? Thanks, Pete

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Thursday, July 28, 2005 5:32 PM
To: Cook, Robert, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Bob: Thanks, Pete

-----Original Message-----

From: Cook, Robert, CIV, WSO-BRAC
Sent: Thursday, July 28, 2005 5:34 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Pete

We'll brief the Chairman tomorrow AM and, if he nods his head, the letter will be released immediately - advanced copy to you by e-mail. Bob Cook

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Thursday, July 28, 2005 5:25 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Cook, Robert, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Frank: Do you know when we can expect the letter on the Environmental hearing? Thanks, Pete

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 1:49 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Cook, Robert, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

No more QFRs from those panels - just the daily CH drudgery.

Generally, we did not press QFRs for Panel 1 as the barn door is shut regarding ADDs - Panel 2 is a whole new ball game - As I believe I mentioned last week, expect a call for a two panel ANG hearing on August 11th (OSD/NORTHCOM/DHS and USAF/NGB/TAG). Letters should pop out tomorrow.

We are also pulling together an environmental two panel hearing on the 11th - Bob is talking to Phil on that - letters just starting up on that today.

The letter on the OSD last chance Hearing for the 20th as we previously discussed, will also go out this week - maybe tomorrow.

Look for all three on our web page and Fed Register in the next few days. We will give you heads up copies of letters when final.

Frank

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Tuesday, July 26, 2005 12:35 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Frank: Thanks for the heads up on these (and the QFR for Mr Wynne). Will there be any others? Pete

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 12:20 PM
To: Potochney, Peter, Mr, OSD-ATL; Heckman Gary Maj Gen AF/XP
Subject: FW: Letter to be mailed today

DoD Panel QFR being FedEx'd today - heads up copy

-----Original Message-----

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 11:47 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: Letter to be mailed today

Here is the DoD Questions which were mailed

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Thursday, July 28, 2005 5:34 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Cirillo, Frank, CIV, WSO-BRAC
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Subject: FW: Letter to be mailed today

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-----Original Message-----

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 11:47 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: Letter to be mailed today

Here is the DoD Questions which were mailed

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 2:06 PM
To: Sillin, Nathaniel, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.

Feel the pressure?

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 2:05 PM
To: Battaglia, Charles, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Miller, Gary, CIV, WSO-BRAC
Subject: RE: Invitation Letters mailed out today.

Charlie

The letters for Grone (DoD) and Woolfore (EPA) will go out today. They will sit on panel #1. I'm finalizing panel #2 - state/association/business. That will be done later today with letters going out tomorrow.

Bob

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 1:57 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.

?

From: Battaglia, Charles, CIV, WSO-BRAC

Sent: Wednesday, July 27, 2005 1:31 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Invitation Letters mailed out today.

Frank, where is the hearing design and witnesses for the environmental hearing on Aug 11????

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 10:31 AM
To: Potochney, Peter, Mr, OSD-ATL; 'Matthias, Jane I - NGB-PA'; Heckman Gary Maj Gen AF/XP
Cc: Battaglia, Charles, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Schaefer, James, CIV, WSO-BRAC; Carnevale, Diane, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Ed Brown (edbrown61@verizon.net); Hanna, James, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC;
Subject: FW: Invitation Letters mailed out today.
Importance: High

Lady and Gentlemen:

Attached are advance copies of hearing invitation letters signed out today, to be Fed Ex'd this AM.

Letters cover two panels on ANG matters for a Hearing on August 11th and a SecDef plus Svs invite to last call on August 20th.

Frank

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 10:00 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Cook, Robert, CIV, WSO-BRAC
Subject: Invitation Letters mailed out today.
Importance: High

<< File: Invite Ltr to Gen Jumper Aug 11 Hearing.doc >> << File: Invite Ltr to Gen Lempke Aug 11 Hearing.doc >> << File: Invite Ltr to Sec Wynne for Aug 11 Hearing.doc >> << File: Invite Ltr to Gen Blum Aug 11 Hearing.doc >> << File: Invite Ltr to Sec Chertoff Aug 11 Hearing.doc >> << File: Invite Ltr to Adm Keating Aug 11 Hearing.doc >> << File: Invite Ltr to SecDef for Aug 20 Hearing.doc >>

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, July 22, 2005 2:20 PM
To: Sillin, Nathaniel, CIV, WSO-BRAC
Subject: RE: As requested

Good to go.

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Friday, July 22, 2005 2:11 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: As requested

What do you think?

From: Cowing, Dan, CIV, WSO-BRAC
Sent: Friday, July 22, 2005 1:55 PM
To: Sillin, Nathaniel, CIV, WSO-BRAC
Subject: As requested

At the July 18 hearing, Commissioner Coyle asked for the Department of Defense legal analysis of whether the Defense Base Closure and Realignment Act would trump other statutory or legal authority, such as the prohibitions against retiring KC-135E or C-130H aircraft, or 10 USC 18238, or 32 USC 104. Secretary Wynne indicated he was confident that the Air National Guard recommendations were lawful, yet the Air Force witnesses indicated that no legal analysis had been

performed. Please clarify this discrepancy and provide the information requested by Commissioner Coyle, if it exists.

***DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 CLARK STREET, SUITE 600
ARLINGTON, VIRGINIA 22202
(703) 699-2950***

MEMORANDUM OF MEETING

DATE: 5 Aug 2005

TIME: 1000 hours

MEETING WITH: Office of the Administrative Assistant to the Secretary of the Army

SUBJECT: BRAC Recommendation #129, Co-locate Miscellaneous Air Force Leased and National Guard Headquarters Locations.

PARTICIPANTS:

Office of the Secretary of the Air Force:
Gerald, F. Pease, SAF/IEB
William Foote, HAS JCSG
Sharon McMahon, AF BRAC
COL James Holland, DAF/IEI

Commission Staff:

Timothy Abrell*

MEETING SUMMARY:

- Discussion of mission of offices involved in the proposal. Only discussed the part of their recommendation concerning the Secretary of Air Force offices being moved to Andrews AFB, MD.
- Moving to Andrews will present problems with coordinating with Pentagon offices due to the travel time and distance. Travel during rush hour will make this more difficult.
- There is no real synergies involved in co-located the offices.
- Moving on to a federal installation is important for the cost savings and security that it provides. Because there is existing admin space to occupy this will be even more cost effective.
- Adopting the proposed change in BRAC language (to allow the new site to be any federal property in the NCR) will allow for more flexibility to find a site closer to the Pentagon.

* Denotes individual responsible for completing the memorandum

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Saturday, August 13, 2005 12:38 PM
To: Miller, Gary, CIV, WSO-BRAC
Subject: RE: Questions for the Record

Thanks Gary - I appreciate your efforts in making the hearing a productive one.

From: Miller, Gary, CIV, WSO-BRAC
Sent: Friday, August 12, 2005 1:55 PM
To: Cook, Robert, CIV, WSO-BRAC
Cc: Sillin, Nathaniel, CIV, WSO-BRAC
Subject: Questions for the Record

Bob,

Questions for the Record, for your review.

<< File: WoolfordquestionsforRecord.doc >> << File: Grone QFR LTR.doc >> << File: GroneQuestionsforRecord.doc >> << File: O'Brien QFR LTR.doc >> << File: O'BrienQFR.doc >> << File: Woolford QFR LTR.doc >>

Gary Miller, P.E.
Environmental Analyst
BRAC Commission
703-699-2930
gary.miller@wso.whs.mil

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, August 12, 2005 10:21 AM
To: Miller, Gary, CIV, WSO-BRAC
Subject: FW: Environmental Hearing

fyi

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, August 12, 2005 10:20 AM
To: Grone, Phil.p, Mr, OSD-ATL
Subject: Environmental Hearing

Phil
Thanks again for participating in the hearing yesterday. The Commissioners got the information they needed from the first panel and were satisfied that the time was well spent. I appreciate your help.

Bob Cook

Bob Cook

Deputy Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600
Arlington, VA 22202

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, August 12, 2005 10:20 AM
To: Grone, Philip, Mr, OSD-ATL
Subject: Environmental Hearing

Phil

Thanks again for participating in the hearing yesterday. The Commissioners got the information they needed from the first panel and were satisfied that the time was well spent. I appreciate your help.

Bob Cook

Bob Cook
Deputy Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600
Arlington, VA 22202

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, August 12, 2005 10:17 AM
To: Miller, Gary, CIV, WSO-BRAC
Subject: Hearing Scripts

Gary

Make sure that all the scripts we received are placed in the Library. Leg folks may have already done it so check with them. I'll e-mail Grone and thank him for his participation in the hearing, suggest you do the same for the remainder of the participants. That should close the hearing loop. Thanks,
Bob

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, August 10, 2005 6:51 PM
To: Pctochney, Peter, Mr, OSD-ATL; Grone, Philip, Mr, OSD-ATL
Subject: FW: FINAL AUG 10 - 12 LINE BY LINE & Hearing Agendas

Attachments: Agenda for Environmental Hearing on August 11.doc

Pete/Phil

FYI, if you have any questions give me a call.

Bob Cook

Bob Cook
Deputy Director, Review and Analysis
Base Closure and Realignment Commission

2521 Clark Street, Suite 600
Arlington, VA 22202

From: Miller, Gary, CIV, WSO-BRAC
Sent: Wednesday, August 10, 2005 6:48 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: FINAL AUG 10 - 12 LINE BY LINE & Hearing Agendas



Agenda for
Environmental Heari.

BASE CLOSURE AND REALIGNMENT COMMISSION

ENVIRONMENTAL HEARING

AUGUST 11, 2005, 9:30AM to NOON

Senate Hart Hearing Room SH216

Opening Statement by Chairman Principi

- I. Panel One Testimony (approximately one hour)
 - Honorable Phillip Grone, Deputy Under Secretary of Defense,
Installations & Environment
 - Mr. James Woolford, Director, Federal Facilities Restoration
and Reuse Office
 - Mr. Patrick J. O'Brien, Director, Office of Economic
Adjustment

Commissioner's Questions

- II. Panel Two Testimony (approximately one hour)
 - Ms. Miki Schneider, Board of Directors, Association of
Defense Communities
 - Mr. Daniel J. Schnepf, Chairman & CEO, Matrix Design Group
Inc.
 - Mr. David Knisely, Partner, Garrity & Knisely Law Firm

Commissioner's Questions

Closing Statement by Chairman Principi

Media Availability

Reset for Afternoon Hearing

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 6:22 PM
To: Miller, Gary, CIV, WSO-BRAC
Subject: Re: Statements

Thanks

-----Original Message-----

From: Miller, Gary, CIV, WSO-BRAC <Gary.Miller@wso.whs.mil>
To: Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>
Sent: Tue Aug 09 17:49:04 2005
Subject: Statements

Bob,

Attached are the statements for all of PANEL 2 and OEA, I am still waiting on Woolford and Grone.

Also the FINAL list of questions, which I sent to EPA, OEA and PANEL 2, Frank sent them to Phil Grone.

Gary Miller, P.E.
Environmental Analyst
BRAC Commission
703-699-2930
gary.miller@wso.whs.mil

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, August 05, 2005 1:21 PM
To: Cruz, Bernadita, Ms, OSD-ATL
Subject: RE: Environmental Hearing

Thanks

-----Original Message-----

From: Cruz, Bernadita, Ms, OSD-ATL
Sent: Friday, August 05, 2005 1:09 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: Environmental Hearing

Mr. Cook,

Here is the website for I&E. Let me know if you need further information.

<http://www.acq.osd.mil/ie/>

v/r,
Bernie

Ms. Bernie Cruz

ODUSD(I&E), Room 3C553
Washington, DC 20301
bernadita.cruz@osd.mil
Phone: 703-571-0071 (DSN: 671-0071)
Fax: 703-693-7011

-----Original Message-----

From: Grone, Philip, Mr, OSD-ATL
Sent: Friday, August 05, 2005 12:51 PM
To: Cook, Robert, CIV, WSO-BRAC; Potochney, Peter, Mr, OSD-ATL
Cc: Miller, Gary, CIV, WSO-BRAC; Cruz, Bernadita, Ms, OSD-ATL; Cook, Richard, CDR, OSD-ATL
Subject: Re: Environmental Hearing

Bob, thanks for the heads-up. As I recall my bio is on the I&E website.

Bernie, please send Mr Cook the link and give him whatever assistance he may need.

Pete/Bernie, please note time change for Thursday.

PWG

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>
To: Grone, Philip, Mr, OSD-ATL <Philip.Grone@osd.mil>
CC: Miller, Gary, CIV, WSO-BRAC <Gary.Miller@wso.whs.mil>
Sent: Fri Aug 05 12:50:18 2005
Subject: Environmental Hearing

Phil

The hearing time has changed: same date and location; Aug 11th, Hart 216. Time is now 9:30 to noon. Would you ask your secretary to e-mail a copy of your bio to me? Thanks for your help. I'll get an advance copy of the questions to you next week.

Bob Cook
Bob Cook
Deputy Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600
Arlington, VA 22202

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, August 05, 2005 1:21 PM
To: Miller, Gary, CIV, WSO-BRAC
Subject: FW: Environmental Hearing

-----Original Message-----

From: Cruz, Bernadita, Ms, OSD-ATL
Sent: Friday, August 05, 2005 1:09 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: Environmental Hearing

Mr. Cook,

Here is the website for I&E. Let me know if you need further information.

<http://www.acq.osd.mil/ie/>

v/r,
Bernie

Ms. Bernie Cruz
ODUSD(I&E), Room 3C553
Washington, DC 20301
bernadita.cruz@osd.mil
Phone: 703-571-0071 (DSN: 671-0071)
Fax: 703-693-7011

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Cc: Miller, Gary, CIV, WSO-BRAC; Cruz, Bernadita, Ms, OSD-ATL; Cook, Richard, CDR, OSD-ATL
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-----Original Message-----

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To: Grone, Philip, Mr, OSD-ATL <Philip.Grone@osd.mil>
CC: Miller, Gary, CIV, WSO-BRAC <Gary.Miller@wso.whs.mil>
Sent: Fri Aug 05 12:50:18 2005
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Bob Cook
Deputy Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600
Arlington, VA 22202

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, August 05, 2005 1:15 PM
To: Battaglia, Charles, CIV, WSO-BRAC
Cc: Miller, Gary, CIV, WSO-BRAC
Subject: RE: Phone Call

We've talked directly to Jim Woolford - he will be on panel one with Grone and OEA.

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Friday, August 05, 2005 11:52 AM
To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: Phone Call

Bob, pls call and confirm that in addition to the statement, Woolford will testify

From: Brent, Sharee, CTR, WSO-BRAC
Sent: Friday, August 05, 2005 9:48 AM
To: Battaglia, Charles, CIV, WSO-BRAC
Subject: FW: Phone Call

Please find the phone call responding to the letter of invite for the hearings on Thursday, August 11th. I have forwarded them to Jennifer and Deirdre.

From: Brent, Sharee, CTR, WSO-BRAC
Sent: Thursday, August 04, 2005 3:08 PM
To: Meyer, Jennifer, CIV, WSO-BRAC; Walsh, Deirdre, CIV, WSO-BRAC
Subject: Phone Call

Amy Stone with James Woolford with EPA Director of Federal Facilities responding to letter of invite to appear for the hearing Wednesday, August 11th @ 8:30am.
They will provide a written statement and it will need to go thru agency review early next week.

You can reach Amy Stone on 703-603-0055

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, August 05, 2005 1:01 PM
To: Miller, Gary, CIV, WSO-BRAC
Subject: FW: Environmental Hearing

-----Original Message-----

From: Grone, Philip, Mr, OSD-ATL
Sent: Friday, August 05, 2005 12:51 PM
To: Cook, Robert, CIV, WSO-BRAC; Potochney, Peter, Mr, OSD-ATL
Cc: Miller, Gary, CIV, WSO-BRAC; Cruz, Bernadita, Ms, OSD-ATL; Cook, Richard, CDR, OSD-ATL
Subject: Re: Environmental Hearing

Bob, thanks for the heads-up. As I recall my bio is on the I&E website.

Bernie, please send Mr Cook the link and give him whatever assistance he may need.

Pete/Bernie, please note time change for Thursday.

PWG

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>
To: Grone, Philip, Mr, OSD-ATL <Philip.Grone@osd.mil>
CC: Miller, Gary, CIV, WSO-BRAC <Gary.Miller@wso.whs.mil>
Sent: Fri Aug 05 12:50:18 2005
Subject: Environmental Hearing

Phil

The hearing time has changed: same date and location; Aug 11th, Hart 216. Time is now 9:30 to noon. Would you ask your secretary to e-mail a copy of your bio to me? Thanks for your help. I'll get an advance copy of the questions to you next week.

Bob Cook
Bob Cook
Deputy Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600
Arlington, VA 22202

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, August 05, 2005 12:50 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Miller, Gary, CIV, WSO-BRAC
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Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, August 02, 2005 1:27 PM
To: Cowhig, Dan, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Grone Invitation Letter - Environmental Hearing

OK, I defer to you at our corporate mouthpiece.

From: Cowhig, Dan, CIV, WSO-BRAC
Sent: Tuesday, August 02, 2005 1:13 PM
To: Cook, Robert, CIV, WSO-BRAC
Cc: Hague, David, CIV, WSO-BRAC
Subject: RE: Grone Invitation Letter - Environmental Hearing

Bob -

Let's ask Lucien when he gets here if this is a Hill protocol that they're wishing to extend to us. Best as I can tell, it's not a refusal, but let's see if there's some common understanding we're not read into before we call DoD about it.

V/R

Dan

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, August 02, 2005 10:35 AM
To: Cowhig, Dan, CIV, WSO-BRAC
Subject: FW: Grone Invitation Letter - Environmental Hearing

Dan

This mouthpiece says DoD "should" not be on a panel with non-federal organizations. I think the functions align themselves such that they SHOULD be on the non-federal panel. Does "should" mean "will not" in DoD GC jargon?
Bob

From: Bayert, Nicole, Ms, DoD OGC
Sent: Tuesday, August 02, 2005 7:29 AM
To: O'Brien, Patrick, CIV, WSO-OEA; Potochney, Peter, Mr, OSD-ATL; Beehler, Alex, Mr, OSD-ATL; Meehan, Patrick, Mr, OSD-ATL; Porth, Andrew, Mr, OSD-ATL; Kratz, Kurt, Mr, OSD-ATL
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Nicole D. Bayert
Department of Defense
Associate General Counsel
(Environment & Installations)
703-693-4842; fax 693-4507

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Sent: Monday, August 01, 2005 5:30 PM
To: Potochney, Peter, Mr, OSD-ATL; Beehler, Alex, Mr, OSD-ATL; Meehan, Patrick, Mr, OSD-ATL; Porth, Andrew, Mr, OSD-ATL; Kratz, Kurt, Mr, OSD-ATL
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Would anticipate a "heavy" emphasis on the environment for the first panel. Has anyone seen those questions yet?

<< File: Ltr to OBrien on Env hearing Invite.doc >> << File: QUESTIONS FOR panel 2.doc >>

Patrick J. O'Brien

Director
Office of Economic Adjustment
400 Army Navy Drive, Suite 200
Arlington, VA 22202
Phone: 703-604-6020
Fax: 703-602-0319

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Subject: FW: Grone Invitation Letter - Environmental Hearing

-----Original Message-----

From: Cook, Robert, CIV, WSO-BRAC
Sent: Saturday, July 30, 2005 1:38 PM
To: Potochney, Peter, Mr, OSD-ATL
Subject: Grone Invitation Letter - Environmental Hearing

Pete
Per our conversation, questions to follow
Bob

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Saturday, July 30, 2005 1:36 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: Grone Ltr

<< File: Ltr to Grone on Env hearing Invite.doc >>

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, August 02, 2005 10:42 AM
To: Miller, Gary, CIV, WSO-BRAC
Subject: FW: Grone Invitation Letter - Environmental Hearing

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From: Grone, Philip, Mr, OSD-ATL
Sent: Tuesday, August 02, 2005 7:52 AM
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Subject: Re: Grone Invitation Letter - Environmental Hearing

OEA was proposed for the second panel when I first discussed this with Bob Cook. We left that discussion with OEA out. I don't know why they are back. Pete, please call Bob and suggest that OEA would be better placed either backing me up on panel one or on the panel itself to address grant procedure and community experience questions.

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Bayert, Nicole, Ms, DoD OGC <bayertn@dodgc.osd.mil>
To: O'Brien, Patrick, CIV, WSO-OEA <Patrick.O'Brien@wso.whs.mil>; Potochney, Peter, Mr, OSD-ATL <Peter.Potochney@osd.mil>; Beehler, Alex, Mr, OSD-ATL <Alex.Beehler@osd.mil>; Meehan, Patrick, Mr, OSD-ATL <Patrick.Meehan@osd.mil>; Porth, Andrew, Mr, OSD-ATL <Andrew.Porth@osd.mil>; Kratz, Kurt, Mr, OSD-ATL <Kurt.Kratz@osd.mil>
CC: Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>; Rice, Ginger, Mrs, OSD-ATL <Ginger.Rice@osd.mil>; McAndrew, Michael, Mr, OSD-ATL <Michael.Mcandrew@osd.mil>; Henderson, Robert, COL, OSD-ATL <Robert.henderson@osd.mil>; Desiderio, John, Mr, OSD-ATL <John.Desiderio@osd.mil>; Grone, Philip, Mr, OSD-ATL <Philip.Grone@osd.mil>
Sent: Tue Aug 02 07:23:41 2005
Subject: RE: Grone Invitation Letter - Environmental Hearing

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Nicole D. Bayert
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703-693-4842; fax 693-4507

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<< File: Ltr to O'Brien on Env hearing Invite.doc >> << File: QUESTIONS FOR panel 2.doc >>
>> Patrick J. O'Brien Director Office of Economic Adjustment 400 Army Navy Drive, Suite 200 Arlington, VA 22202
Phone: 703-604-6020
Fax: 703-602-0319

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Subject: FW: Grone Invitation Letter - Environmental Hearing

Attachments: Ltr to OBrien on Env hearing Invite.doc; QUESTIONS FOR panel 2.doc

Gary
O'Brien appears to be surprised by our invitation. Did you speak to him personally?
Bob

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Sent: Monday, August 01, 2005 5:30 PM
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Ltr to OBrien on Env hearing I... QUESTIONS FOR panel 2.doc (28 ...)

Patrick J. O'Brien

Director
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Ltr to Grone on Env
hearing In...

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 2:06 PM
To: Sillin, Nathaniel, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.

Feel the pressure?

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 2:05 PM
To: Battaglia, Charles, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Miller, Gary, CIV, WSO-BRAC
Subject: RE: Invitation Letters mailed out today.

Charlie

The letters for Grone (DoD) and Woolfore (EPA) will go out today. They will sit on panel #1. I'm finalizing panel #2 - state/association/business. That will be done later today with letters going out tomorrow.

Bob

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 1:57 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.

?

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 1:31 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Invitation Letters mailed out today.

Frank, where is the hearing design and witnesses for the environmental hearing on Aug 11????

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 10:31 AM
To: Potochney, Peter, Mr, OSD-ATL; 'Matthias, Jane I - NGB-PA'; Heckman Gary Maj Gen AF/XP
Cc: Battaglia, Charles, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Schaefer, James, CIV, WSO-BRAC; Carnevale, Diane, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Ed Brown (edbrown61@verizon.net); Hanna, James, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.
Importance: High

Lady and Gentlemen:

Attached are advance copies of hearing invitation letters signed out today, to be Fed Ex'd this AM.

Letters cover two panels on ANG matters for a Hearing on August 11th and a SecDef plus Svs invite to last call on August 20th.

Frank

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 10:00 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Cook, Robert, CIV, WSO-BRAC
Subject: Invitation Letters mailed out today.
Importance: High

<< File: Invite Ltr to Gen Jumper Aug 11 Hearing.doc >> << File: Invite Ltr to Gen Lempke Aug 11 Hearing.doc >> << File: Invite Ltr to Sec Wynne for Aug 11 Hearing.doc >> << File: Invite Ltr to Gen Blum Aug 11 Hearing.doc >> << File: Invite Ltr to Sec Chertoff Aug 11 Hearing.doc >> << File: Invite Ltr to Adm Keating Aug 11 Hearing.doc >> << File: Invite Ltr to SecDef for Aug 20 Hearing.doc >>

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 10:35 AM
To: Miller, Gary, CIV, WSO-BRAC
Subject: Invitatin Letter

Attachments: Grone-Ltr of Invitation.doc

Gary

I've altered the Grone letter somewhat. Please use a similar format for Woolford, and prepare a final draft. We'll discuss



Grone-Ltr of
Invitation.doc (3...

the whole hearing after that. Thanks.

Bob Cook

Bob Cook
Deputy Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 000
Arlington, VA 22202

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Monday, July 25, 2005 4:53 PM
To: Miller, Gary, CIV, WSO-BRAC
Subject: RE: Environmental Hearing

Thanks

From: Miller, Gary, CIV, WSO-BRAC
Sent: Monday, July 25, 2005 4:34 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: RE: Environmental Hearing

I have talked with NAID, who is now under the Association of Defense Communities, ADC. Their President is not available on August 11, however the VP Fred Meurer is available. He is the City Manager of Monterey, CA

I talked with him and he would speak to his past experience with Fort Ord and for ADC, not his present city manager job (with the adds his city is potentially impacted). They are also looking for a couple of private sector people who could speak to their experiences working with DOD and communities. One would have privatization experience. I should have this tomorrow.

OEA is waiting to hear back from us on what Phil Grone indicates.

I need a number for Dan Else, I could not find him through the CRS web site.

Woolford has not gotten back to me.

I have addresses for panel one: EPA, OEA, ADC and should be getting some contacts for the private sector panel tomorrow.

Gary Miller, P.E.

Environmental Analyst

BRAC Commission

703-699-2930

gary.miller@wso.whs.mil

From: Cook, Robert, CIV, WSO-BRAC
Sent: Monday, July 25, 2005 3:23 PM
To: Miller, Gary, CIV, WSO-BRAC
Cc: Sillin, Nathaniel, CIV, WSO-BRAC; Saxon, Ethan, CIV, WSO-BRAC
Subject: Environmental Hearing

Gary

I've still not heard from Phil Grone, but expect to this afternoon. In the meantime, please call EPA (Woolford), OEA, and CRS (Dan Else). Get the formal mailing addresses for each of them and ask Dan if he has an environmental guy who would bring something to the table. Tell OEA we will invite them, but will defer to Grone on the final decision regarding them.

Also call NAID and ask what they would present if invited. We don't want a bitch session, only productive things.

I'll work the Grone issue. Ms Kessler, and will also scare up a city to present their "story". I won't invite anyone without getting your input. I'll also work the FACA notice with the lawyers.

If we can get the information this afternoon, that would be great. Then work with Nat or Ethan to develop invitation letters to each of the above.

Tell anyone who asks that we will prepare questions for the Commissioners, but will provide an advance copy to all witnesses prior to the hearing.

Bob

Bob Cook

Bob Cook
Deputy Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600
Arlington, VA 22202

BASE CLOSURE AND REALIGNMENT COMMISSION

ENVIRONMENTAL HEARING

AUGUST 11, 2005, 9:30AM to NOON

Senate Hart Hearing Room SH216

Opening Statement by Chairman Principi

- I. Panel One Testimony (approximately one hour)
 - Honorable Phillip Grone, Deputy Under Secretary of Defense,
Installations & Environment
 - Mr. James Woolford, Director, Federal Facilities Restoration
and Reuse Office
 - Mr. Patrick J. O'Brien, Director, Office of Economic
Adjustment

Commissioner's Questions

- II. Panel Two Testimony (approximately one hour)
 - Ms. Miki Schneider, Board of Directors, Association of
Defense Communities
 - Mr. Daniel J. Schnepf, Chairman & CEO, Matrix Design Group
Inc.
 - Mr. David Knisely, Partner, Garrity & Knisely Law Firm

Commissioner's Questions

Closing Statement by Chairman Principi

Media Availability

Reset for Afternoon Hearing

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

August 1, 2005



Mr. Patrick J. O'Brien
Director, Office of Economic Adjustment
Office of the Secretary of Defense
190 Army Navy Drive, Suite 200
Arlington, VA 22202-4704

Dear Mr. O'Brien:

I invite you to appear before the Defense Base Closure and Realignment Commission on August 11, 2005, to hear your comments regarding the environmental and reuse considerations associated with Department of Defense's (DoD's) recommended list of base closures and realignments.

There will be two panels, the first comprised of DoD and the Environmental Protection Agency and the second involving your office, reuse associations, remediation contractors and attorneys. Each panel will be one hour in length to include questions following testimony.

I would suggest that you consider offering testimony concerning the Office of Economic Adjustment's role in assisting communities that are affected by DoD program changes and any other issues you believe to be appropriate.

The Commission would appreciate receiving confirmation of your attendance, as well as a copy of your unclassified statement for the record, in hard copy and electronic format (CD), by noon on Friday, August 5, 2005. My point of contact for this hearing is my Executive Director, Charles Battaglia, at (703) 699-2952.

Sincerely,

Handwritten signature of Anthony J. Principi.

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip F. Coyte III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel R. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia

QUESTIONS FOR OEA:

Background on OEA: When communities do not plan early for the reuse of a facility, a vacuum of leadership often emerges in the community. Some people may look to the installation for assistance, but once an installation is designated for closure, the mission is to phase-down operations, to “turn out the light, and lock the gate” as fast as possible. Some communities look to the Office of Economic Adjustment (OEA) — the primary agency within DOD responsible for providing adjustment assistance to communities, regions and states adversely affected by significant DOD programs changes, such as BRAC.

While OEA offers planning assistance grant funds to local communities, it is not realistic to expect that it can fill the void of leadership in the community. To develop a successful reuse plan, local leadership is critical. If no one is in charge, then no decision can be arrived at without extensive debate and maneuvering. Delays associated with community leadership selection will ultimately postpone reuse. And for each year of delay, there is the risk of losing federal funding.

QUESTIONS:

- 1. What type of funding can the communities obtain?**
- 2. Does OEA provide assistance to communities during redevelopment?**

QUESTIONS FOR PRIVATE OR REDEVELOPMENT CONTRACTORS AND CITY/STATE ORGANIZATIONS:

Background on Redevelopment: Environmental cleanup contractors, who have been dealing with environmental restoration at past BRAC facilities. City/State Organizations who have dealt with redevelopment at closing DOD facilities.

QUESTIONS:

- 1. What is your past experience with estimating environmental restoration cost? How accurate are the cost to complete estimates?**
- 2. What is your past experience with environmental restoration unknowns?**
- 3. What is your past experience with starting a redevelopment and later finding additional contamination? As a follow-on question – How has DoD responded when additional contamination is found?**
- 4. How does funding for cleanup impact your work?**
- 5. What is the biggest impact to redevelopment from an environmental restoration view?**

6. How does changing reuse decisions impact completed cleanup actions?
7. How does closure to less than unrestricted use impact redevelopment?
8. How do you feel this round will be different than past rounds? Are the DOD facilities in better shape or further along in the environmental restoration program?

July 28, 2005



Honorable Philip W. Gronc
Deputy Under Secretary of Defense, Installations & Environment
Secretary of Defense
5400 Defense Pentagon, Room 3E792
Washington, DC 20301-3400

Dear Secretary Gronc:

I invite you and appropriate members of your staff to appear before the Defense Base Closure and Realignment Commission on August 11, 2005 to hear your comments regarding the environmental and reuse considerations associated with DoD's recommended list of Base Closures and Realignments.

There will be two panels, the first comprised of DoD and the Environmental Protection Agency and the second involving the Office of Economic Adjustment, reuse associations, and perhaps remediation contractors. Each panel will be one hour in length to include questions following presentations.

I would suggest that you consider offering testimony concerning the Department's environmental restoration and reuse policies, applicable legislation, costing methods within COBRA, anticipated remediation costs, and any other issues you believe appropriate for the Commissioner's knowledge.

The Commission would appreciate receiving confirmation of your attendance, as well as a copy of your unclassified statement for the record, in hard copy and electronic format (CD), by noon on Friday, August 5, 2005. My point of contact for this hearing is my Executive Director, Charles Battaglia, at (703) 699-2952.

Sincerely,

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyte III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James L. Hill, US A (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Eileen Turner, USAF (Ret)
Executive Director: Charles Battaglia

Honorable Grono

Dear Mr. Grono:

I invite you and appropriate members of your staff to appear before the Defense Base Closure and Realignment Commission on August 11, 2005 to hear your comments regarding the Environmental considerations associated with DoD's recommended list of Base Closures and Realignments.

There will be two panels, the first comprised of DoD and EPA and the second involving State agencies, reuse associations, and perhaps remediation contractors. Each panel will be one hour in length to include questions following presentations.

I would suggest that you consider offering testimony concerning the Department's environmental restoration and reuse policies, applicable legislation, costing methods within COBRA, anticipated remediation costs, and any other issues you believe appropriate for the Commissioner's knowledge.

The Commission would appreciate receiving confirmation of your attendance, as well as a copy of your unclassified statement for the record, in hard copy and electronic format (CD), by noon on Friday, August 5, 2005. My point of contact for this hearing is my Executive Director, Charles Battaglia, at (703) 699-2952.

Sincerely,

AJP

Cook, Robert, CIV, WSO-BRAC

From: Van Saun, David, CIV, WSO-BRAC
Sent: Tuesday, July 12, 2005 6:52 AM
To: Cook, Robert, CIV, WSO-BRAC
Cc: McRee, Bradley, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC
Subject: Fw: ANG Issue - Letter to SecDef Regarding Testimony on the 18th - Call to General Blum

Attachments: Ltr to SecDef on Adds hearing Invite.doc

We need to be very careful of any changes offered by Blum. The significant deviations reach much deeper than he can possibly "fix". It is far too late to do in a week or two what they screwed up over two years!

I'm off to the airport and to LA.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>; Hague, David, CIV, WSO-BRAC <David.Hague@wso.whs.mil>; Hill, Christine, CIV, WSO-BRAC <Christine.Hill@wso.whs.mil>; Carnevale, Diane, CIV, WSO-BRAC <diane.carnevale@wso.whs.mil>
CC: Cowhig, Dan, CIV, WSO-BRAC <Dan.Cowhig@wso.whs.mil>; McRee, Bradley, CIV, WSO-BRAC <Bradley.McRee@wso.whs.mil>; Hall, Craig, CIV, WSO-BRAC <craig.hall@wso.whs.mil>; Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>; Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>; Ed Brown (edbrown61@verizon.net) <edbrown61@verizon.net>; Hanna, James, CIV, WSO-BRAC <James.Hanna@wso.whs.mil>; Sillin, Nathaniel, CIV, WSO-BRAC <Nathaniel.Sillin@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Van Saun, David, CIV, WSO-BRAC <David.VanSaun@wso.whs.mil>
Sent: Mon Jul 11 19:02:51 2005
Subject: ANG Issue - Letter to SecDef Regarding Testimony on the 18th - Call to General Blum

Charlie, et.al. - reference your tasking to me on Saturday:

- I attach my draft of the invite letter to SecDef regarding his testimony on July 18th.
- * I did not mention specifically General Blum (NGB), General Moseley (CSAF) or Lt. General Wood (USAF DCS Plans and Programs) but we could do so informally or in the letter.
- * The letter is relatively crisp and to the point and might take separate telecom on the side to clarify the details.

- * I did call General Blum and will have a full report in the AM. Basically he stated a "95% solution" has been achieved, indicating that 60% of the ANG recommendations have some good and he has achieved that 95% solution through a July 6th "off-sight" with "12 TAGs". He further stated he has plans to get us the "100% solution" by the 22d with full consent of the TAGs and Governors. He also said he was to have breakfast with General Newton on July 20th. I stated both of those dates might be too late.
- * General Blum will try to get us something sooner, again stating any proposal will come through the TAGs not NGB nor SecDef.
- * I stated no further Adds will be possible with the possible exception they are offered by SecDef in response to the July 1 letter.
- * He stated he will try to contact General Newton this week.
- * I stated, the Commission would of course be pleased to hear from General Blum but would most certainly like to hear a similar level of confidence from General Lempke.

- * Shortly after my call, General Lempke called Bob Cook. I leave the brief on that call to Bob other than to say Bob received validation that some collaboration was in progress but that General Lempke was less than optimistic that a "100% solution" would be forthcoming.

Frank

The Draft Letter



Ltr to SecDef on
Adds hearing ...

Frank A. Cirillo, Jr., P. E.
Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600, Arlington, VA 22202 voice (703) 699-2903 - cell (703)
501-3357 Frank.Cirillo@wso.whs.mil

*Base Closure and Realignment Commission
2521 South Clark Street, Suite 600
Arlington, Virginia 22202*

July 12, 2005

*The Honorable Donald Rumsfeld
Secretary of Defense
1000 Defense Pentagon
Washington, DC 20301-1000*

Dear Mr. Secretary:

As you are aware from my July 1, 2005 letter, the Base Closure and Realignment Commission has offered the opportunity for you or your representatives to testify before the Commission at 8:30 on July 18, 2005 regarding the Commission's consideration to make changes to your recommendations. I suggested you consider offering testimony to clarify issues related to my letter that might facilitate any deliberative activities, scheduled to occur on July 19, 2005.

In the enclosure to my letter I included reference to the potential of adding installations not proposed to be closed or realigned as well as to the Commission's misgivings regarding the recommendations related to the closure and realignment of approximately 30 Air National Guard units. In that regard, I also request that you facilitate testimony from representatives of the National Guard Bureau, The Department of the Air Force and The U.S. Northern Command to address the Air National Guard recommendations and respond to recent community testimony.

The Commission would appreciate receiving a copy of your witness list and unclassified statement or statements for the record by noon Friday, July 15th in hard copy and electronic format (CD). My point of contact for this hearing is my Executive Director, Charles Battaglia at 703-699-2952

Sincerely,

*Anthony J. Principi
Chairman*



NATIONAL GUARD ASSOCIATION OF THE UNITED STATES

ONE MASSACHUSETTS AVENUE, NORTHWEST • WASHINGTON, D.C. 20001 • (202) 789-0031 • FAX (202) 682-9358

July 26, 2005

The Honorable Anthony J. Principi
Chairman
Defense Base Closure and Realignment Commission
2521 S. Clark St., Ste. 600
Arlington, VA 22202

Dear Chairman Principi:

The Board of Directors of the National Guard Association of the United States (NGAUS) met in Washington, DC on 23-24 July 2005. The board unanimously adopted the attached position statement relating to their objection to portions of the Department of Defense recommendations to the Base Realignment and Closure Commission.

NGAUS represents the active and retired commissioned and warrant officers of the National Guard. The association's purpose is to "...promote the national security of the United States of America." With respect to the National Guard, we have been able to contribute to that end by providing "...united representation before the Congress" for the last 127 years.

I would respectfully request that you consider the requests we have made to the Commission along with our pledge of full cooperation and support of appropriate alternative solutions. Our thanks to you and the Commission for your tireless efforts in these most difficult and demanding times.

Sincerely,

A handwritten signature in black ink that reads "Robert V. Taylor". The signature is written in a cursive style.

Robert V. Taylor
Brigadier General, MIARNG
Chairman

Encl: NGAUS Position Paper on BRAC

July 24, 2005

**The Position Paper on BRAC
The Board of Directors
of the
National Guard Association of the United States (NGAUS)**

Department of Defense (DoD) recommendations to the 2005 Base Closure and Realignment Commission (BRAC), specifically as they relate to the Air National Guard, will have a negative impact of unprecedented proportion. It has become obvious that the Air Force process was flawed, and current recommendations will result in crippling and totally unacceptable changes to the very fabric of the Air National Guard.

NGAUS certainly understands and accepts that change is a necessary part of any national defense strategy and that the Air Force and Air National Guard should be prepared to change in a logical and proper way. We stand ready to support change that will make America stronger, but we must speak out against recommendations that are clearly wrong, based on flawed processes and clearly exceed statutory authority.

Please take special note that NGAUS represents its' members in both the Army and Air National Guard in the 54 states and territories. The Army National Guard is actually more than three times larger, yet we raise no objection to the DoD recommendations, which impact the Army National Guard. All such proposals appear properly authorized and were developed with full involvement of Army Guard National and State leadership. This was not the case with the recommendations relating to the Air National Guard.

Recommendations pertaining to the Air National Guard compromise the BRAC process in the following ways:

1. BRAC legislation authorizes the closure or realignment of excess facilities and infrastructure – real estate and buildings. Recommendations, which relocate equipment and personnel, deactivate units, or change force structure within states are not authorized under the BRAC statute.
2. Recommendations affecting National Guard facilities and force structure require the advice and consent of the Governors of the affected states; that has not been complied with in this BRAC process.
3. DoD recommendations that relate to the Air National Guard substantially deviate from published BRAC selection criteria.

NGAUS is committed to maximum flexibility in embracing logical and legal change. We believe that the current DoD recommendations to the BRAC Commission, pertaining to the Air National Guard, should be withdrawn and

appropriate alternatives be resubmitted. Absent such corrective action, we urge the BRAC Commission to reject that portion of the DoD recommendations that impact the Air National Guard.

Talking Paper
on
DoD BRAC Recommendation to
Consolidate Air Force Civilian Personnel Offices

Issue: The DoD Headquarters and Support Activities Joint Cross Service Group recommended to the BRAC Commission consolidation of the Civilian Personnel Offices (CPOs) within each Military Department and the Defense Agencies. For the Air Force this recommendation means relocating the Civilian Personnel Offices from Hill, Tinker, Robins, Wright-Patterson, and Bolling Air Force Bases to the Civilian Personnel Office at Randolph Air Force Base, TX. The justification used included: reduced excess capacity, manpower savings through consolidation and elimination of duplicate functions, and support of the Administration's urging of federal agencies to consolidate personnel services. The total estimated one-time cost to implement the recommendation is \$97.5M. The net of all costs and savings during the implementation period is an estimated cost of \$46.4M. Annual recurring savings after implementation are estimated at \$24.4M with a payback expected in four years. The net present value of the costs and savings over 20 years is an estimated savings of \$196.7M.

Recommendation: The BRAC Commission evaluate the adverse impacts at Wright-Patterson Air Force Base and the three Air Force Air Logistics Centers regarding their ability to recruit, train and retain/manage the large, specialized, and critical civilian workforces at these locations in comparison to the potential savings mere consolidation of like functions can yield.

Justification: The accomplishment of the Air Force Material Command missions at these fore-mentioned installations is directly dependent upon the Civilian Personnel Offices' ability to recruit, train, and retain/manage the 10,000-15,000 civilian personnel workforce located at each of these vital installations. These are the four installations with the largest civilian workforce populations in the Air Force with a collective civilian serviced population of over 48,000, which clearly demands real time development and delivery of the most complex, multi-faceted human resource initiatives within the Air Force. This diverse workforce spans over 200 specialties ranging from aeronautical engineers to journeyman metal working technicians. This recruit, train, and retain/manage responsibility requires face-to-face contact with the requirements generator (Organizational Commander), the potential suppliers of the work force, and of course the existing workforce. Randolph's support to these four bases today is chiefly data systems and limited benefits/entitlements processing. To date, Randolph servicing responsibilities and processes have precluded it from expanding centralized support to the four large bases; hence, their designation and function as Interim Personnel Centers (IPCs). So, these four large AFMC installations have been excluded from the "one regional center concept" for personnel servicing model. Given this personnel service delivery construct the decision for one consolidated personnel center for the Air Force must be re-evaluated against the backdrop of the impending deployment of NSPS to ensure the optimum number, balance and ownership (service or OSD) of "best of breed" regional personnel service centers, e.g., an HR acquisition center of excellence. These centers must remain at the four locations identified. There must be a direct linkage of the personnel and education & training supplier to the Commander of these units. In other words, the clarion need for a Civilian Personnel organization headed by a senior manager responsible for policy and delivery of all personnel/force development

programs and aligned under the Center Commander is a must. Direct, on-site interface with customer is the key.

Recruitment: Today these installations must recruit approximately 700-800 new personnel annually to maintain the mission capability required. These requirements are met by the local Civilian Personnel Offices through various on site, face-to-face programs to include direct contact with potential new employees, establishing co-op programs with local Universities and Technical Institutes, and local recruitment initiatives. Co-op programs pay extremely large dividends for the Air Force because often the training is actually funded by State entities but they also require enormous and continual direct dialogue with the supporting community and State entities. So in other words, to obtain the best workforce, these massive recruitment efforts are more than simply loading a requirement into a computer database. While some future personnel requirements can be somewhat projected, history would no doubt verify that an immediate response capability is also required to maintain a viable workforce. For example, the unanticipated grounding and associated repair of a specific aircraft fleet or weapon sub-system generates unprecedented and urgent personnel requirements. Additionally, recruitment, and personnel management requirements in the future will undoubtedly rise due to the current aging workforce phenomena facing the Air Force Material Command. Moving the current personnel management capability from these critical locations to a consolidated location thousands of miles away puts at risk the ability to recruit and retain this vital resource.

Training: The effectiveness of any existing workforce is dependent on continuing training and education. Each of these locations spends millions of dollars annually on this function all in response to workforce development, best practices opportunities, or mission change/workforce shaping requirements. The Commanders and leaders of these diverse workforces generate these training requirements. It is inconceivable how their training/retraining requirements can best be executed from a location thousands of miles away with managers who are unfamiliar with the specific characteristics of the requirements and the specific locale.

Retention/workforce management: The turmoil potentially associated with any large workforce can be significantly reduced with immediate face-to-face interface with the personnel charged with managing the workforce and the resultant quick issue resolution. Obviously there are literally thousands of workforce daily inquiries regarding career development, training, separation, worker's compensation, death benefits, etc. that must be addressed by the local Civilian Personnel Offices through face-to-face dialogue. It must be remembered that approximately one-half of the civilian employees are direct workers who have no access to computers and will have to be away from the direct labor jobs to try and reach their (a) personnel specialist via phone. Failure to ensure these inquires are addressed in a timely manner will put personnel management at a severe risk.

Bottom Line: Installations with large, industrial/technical/professional workforces and charged with weapon system sustainment and acquisition missions as found at the AFMC large centers must have an on site personnel community to develop, tailor and deploy a holistic approach to personnel management for the host as well as geographically separate supported missions. Such a model provides the requisite agility and economy in the manner that optimizes support to the warfighter. It is the most cost effective and mission enabling platform. Consolidation of CPOs at Randolph is counter thereto. More to the point, it will pull a vital partner—the personnel community—out of the discussions and deliberations at the heart of achieving transformed logistics centers, consistent with DoD strategic and tactical needs.

Proposed Alternative: Several former Commanders of these installations were queried and the response was unanimous that the mission performed by these Civilian Personnel Offices is an integral ingredient in mission success and should be retained at the current locations. However, if organizational consolidation is necessary, then more fully realign select functions presently performed at the installation Civilian Personnel organizations, e.g., data systems and official personnel files, under the Air Force office at Randolph. But, there are a number of services and support that must remain at the large bases: strategic recruitment planning/execution; hire and staff of jobs via the customer/personnel "cell"; position management; organizational structure consultation; development/management of education/training activities with strategic partners, e.g., state universities, technical colleges; workforce management with expert focus on performance management systems, employee incentives and conduct/discipline; expert labor and employee management relations services; retention and utilization of the workforce; employment levels; etc. All of these capabilities are required on-site under a single personnel organization designed to facilitate provision of key advice and force enablers to the Center Commander, Wing Commanders, and the executive staff. Not only are these services in the manner described above vital to maintain the viability and mission effectiveness of logistics centers in today's dynamic and demanding environment, but are critical as well to the management of future assigned missions.

Comparison: Moving these Civilian Personnel offices to Randolph would be analogous to moving all active duty recruiters to one central location versus having them located in their areas of responsibility or taking away a major air commander's entire Personnel Staff.

Bottom Line: The recommendation to reverse this DoD recommendation is based on the potential adverse operational impacts associated with such a consolidation.

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, August 17, 2005 10:55 AM
To: Miller, Gary, CIV, WSO-BRAC
Subject: FW: Environmental Costs

Gary

You want a hack at this? I also chatted more with the Chairman about presenting remediation costs and will chat with you later about how I think they should be handled. Right now I'm behind closed doors trying to finish the environmental portion of Chapter 5 - I can hardly put it down.

Let me know what you want to tell Senator Chambliss' guy.

Bob

-----Original Message-----

From: Hill, Christine, CIV, WSO-BRAC
Sent: Wednesday, August 17, 2005 9:01 AM
To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: Environmental Costs

Bob -

Could you or your guys help me out in answering this ? - thanks

Christine
Christine O. Hill
Director, Legislative Affairs
BRAC Commission
703-699-2950

From: Taylor, Clyde (Chambliss) [mailto:Clyde_Taylor@chambliss.senate.gov]
Sent: Tuesday, August 16, 2005 7:12 PM
To: christine.hill@wso.whs.mil
Cc: Casey, Ken (Chambliss)
Subject: Environmental Costs

Christine

There has been lots of discussion related to how DoD and the Commission has / will consider environmental costs related to closures and realignments.

Consistent with previous BRAC rounds, DoD did not consider environmental restoration costs in their analysis of savings because such costs would presumably have to be paid at some point - whether a base is closed in this BRAC round or at a later time. However, DoD did include one-time waste management and compliance costs associated with closing a facility. FYI - these issues are discussed on page 25 of Volume 1 of DoD's BRAC Report, May 2005.

We would appreciate the Commission articulating whether they are using these same principles to address environmental restoration and waste management costs in their

analysis, and generally, how the Commission is considering environmental factors and costs in their analysis.

Thanks, Clyde

Clyde Taylor

Military Legislative Assistant

Senator Saxby Chambliss (R-GA)

416 Russell Senate Office Building

202-224-3521 (voice)

202-224-7963 (fax)

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, August 16, 2005 5:05 PM
To: BRAC Calendar
Subject: Accepted: Updated: Gen Taylor w/ Lesia Mandzia (JCSG)

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Monday, August 15, 2005 6:25 PM
To: BRAC Calendar
Subject: Accepted: Gen Taylor w/ Lesia Mandzia (JCSG)

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 5:33 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: Position Statement, NGAUS Board of Directors

-----Original Message-----

From: Principi, Anthony, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 5:17 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: Re: Position Statement, NGAUS Board of Directors

I saw the letter from Lempke. Not very positive.

-----Original Message-----

From: Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>
To: Principi, Anthony, CIV, WSO-BRAC <Anthony.Principi@wso.whs.mil>; Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>

CC: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Cole, Christopher, CTR, WSO-BRAC <Christopher.Cole.CTR@wso.whs.mil>; Reborchick, Margaret, CIV, WSO-BRAC <Margaret.Reborchick@wso.whs.mil>
Sent: Tue Jul 26 15:42:31 2005
Subject: FW: Position Statement. NGAUS Board of Directors

Mr. Chairman, Charlie
I received the attached Letter and Position Statement for the NGAUS Board of Directors. General Koper asked that I forward it to you. It's not very positive in providing for a potential solution between USAF and the TAGs; in fact, it appears to leave very little room for movement. We'll forward to the other Commissioners.
Bob Cook.

From: Stephen Koper [mailto:president@ngaus.org]
Sent: Tuesday, July 26, 2005 2:46 PM
To: robert.cook@wso.whs.mil
Subject: Position Statement. NGAUS Board of Directors

Bob ... Thanks very much for your guidance. Attached is a letter to Chairman Principi from the NGAUS chairman, BG Robert Taylor, along with the position statement of the Board of Directors of the National Guard Association of the United States. We appreciate your assistance in delivering these documents to Chairman Principi.

Stephen M. Koper
Brigadier General (ret)
President
Phone: 202-789-0031
FAX: 202-682-0773

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 4:26 PM
To: Cole, Christopher, CTR, WSO-BRAC
Subject: RE: Position Statement, NGAUS Board of Directors

Thanks

-----Original Message-----
From: Cole, Christopher, CTR, WSO-BRAC
Sent: Tuesday, July 26, 2005 4:23 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: RE: Position Statement, NGAUS Board of Directors

Bob,
Here's the document as a single PDF that should be easy for everyone to open. This is how I will save it to the electronic libraries.

Chris

-----Original Message-----

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 3:44 PM
To: Principi, Anthony, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Cole, Christopher, CTR, WSO-BRAC; Reborchick, Margaret, CIV, WSO-BRAC
Subject: FW: Position Statement, NGAUS Board of Directors

Mr. Chairman, Charlie

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Stephen M. Koper

Brigadier General (ret)

President

Phone: 202-789-0031

FAX: 202-682-0773

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 3:44 PM
To: Principi, Anthony, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Cole, Christopher, CTR. WSO-BRAC; Reborchick, Margaret, CIV, WSO-BRAC
Subject: FW: Position Statement, NGAUS Board of Directors

Attachments: BOD BRAC Position Paper.doc; Chairman Ltr to Principi.pdf



BOD BRAC Position Paper.doc (3...
Chairman Ltr to Principi.pdf (...

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Bob Cook.

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Stephen M. Koper
Brigadier General (ret)
President
Phone: 202-789-0031
FAX: 202-682-0773

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 3:04 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; McRee, Bradley, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC
Subject: FW: Position Statement, NGAUS Board of Directors
Attachments: BOD BRAC Position Paper.doc; Chairman Ltr to Principi.pdf



BOD BRAC Position Paper.doc (2...
Chairman Ltr to Principi.pdf (...)

From: Stephen Koper [mailto:president@ngaus.org]
Sent: Tuesday, July 26, 2005 2:46 PM
To: robert.cook@wso.whs.mil
Subject: Position Statement, NGAUS Board of Directors

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Stephen M. Koper
Brigadier General (ret)
President
Phone: 202-789-0031
FAX: 202-682-0773

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 2:50 PM
To: 'Stephen Koper'
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Position Statement, NGAUS Board of Directors

Steve

Ain't technology wonderful when you use the correct address? Documents came through and I've opened them successfully. I'll get them to the Chairman and to the Commissioners as well.

Thanks
Bob

From: Stephen Koper [mailto:president@ngaus.org]
Sent: Tuesday, July 26, 2005 2:46 PM
To: robert.cook@wso.whs.mil
Subject: Position Statement, NGAUS Board of Directors

His things very much at your disposal. Attached is a letter to Chairman Principi from the NGAUS chairman, BG Robert Taylor, along with the position statement of the Board of Directors of the National Guard Association of the United States. We appreciate your assistance in delivering these documents to Chairman Principi.

Stephen M. Koper

Brigadier General (ret)

President

Phone: 202-789-0031

FAX: 202-682-0773

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Tuesday, July 12, 2005 12:03 PM
To: Hill, Christine, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Cowhig, Dan, CIV, WSO-BRAC; Meyer, Jennifer, CIV, WSO-BRAC
Subject: RE: Certified Data

They have two ways: First, they can send it to DoD who, in turn, will provide it to us as certified data and/or, second, they can get it to us and, if we think is appropriate, we will ask DoD to comment on it. If the data has some validity, DoD will let us know and their response is certified.
Bob

-----Original Message-----

From: Hill, Christine, CIV, WSO-BRAC
Sent: Tuesday, July 12, 2005 9:54 AM
To: Cirillo, Frank, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC
Cc: Meyer, Jennifer, CIV, WSO-BRAC; Cowhig, Dan, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC
Subject: RE: Certified Data

While the law may be clear - the "process" is not for communities that have information. How do they go about "certifying" that a ramp has 12 spots vice 9 for example? To many it is seen as the fox guarding the chickens.

Christine
Christine O. Hill
Director, Legislative Affairs
BRAC Commission
703-699-2950

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 7:14 PM
To: Hague, David, CIV, WSO-BRAC
Cc: Meyer, Jennifer, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Cowhig, Dan, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC
Subject: RE: Certified Data

Over to you David - but I believe the law is pretty clear - it applies to DoD provided data only, pure and simple:

(5) (A) Each person referred to in subparagraph (B), when submitting information to the Secretary of Defense or the Commission concerning the closure or realignment of a military installation, shall certify that such information is accurate and complete to the best of that persons knowledge and belief.

(B) Subparagraph (A) applies to the following persons:

(i) The Secretaries of the military departments.

(ii) The heads of the Defense Agencies.

(iii) Each person who is in a position the duties of which include personal and substantial involvement in the preparation and submission of information and recommendations concerning the closure or realignment of military installations, as designated in regulations which the Secretary of Defense shall prescribe, regulations which the Secretary of each military department shall prescribe for personnel within that military department, or regulations which the head of each Defense Agency shall prescribe for personnel within that Defense Agency.

-----Original Message-----

From: Hill, Christine, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 6:56 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC

Cc: Meyer, Jennifer, CIV, WSO-BRAC
Subject: FW: Certified Data

Could we get a formal response to this - since it is not the first time I have received such a request

Christine
Christine O. Hill
Director, Legislative Affairs
BRAC Commission
703-699-2950

From: Taylor, Clyde (Chambliss) [mailto:Clyde_Taylor@chambliss.senate.gov]
Sent: Monday, July 11, 2005 11:33 AM
To: Meyer, Jennifer, CIV, WSO-BRAC; christine.hill@wso.whs.mil
Subject: Certified Data

Jen / Christine:

Several Commis have been commenting that the Commission must use only certified data whether it is from DoD or another source, such as a community. I am curious what the Commission's position is on how communities must certify data and who is authorized to certify it.

I'd appreciate any guidance you can provide.

- Clyde

Clyde Taylor
Military Legislative Assistant
Senator Saxby Chambliss (R-CA)
416 Russell Senate Office Building
202-224-3521 (voice)
202-224-7963 (fax)

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Thursday, July 07, 2005 3:37 PM
To: Hill, Christine, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Beauchamp, Arthur, CIV, WSO-BRAC
Subject: RE: Change of plans

Christine

Ken Small, Art Beauchamp, and I will meet with the group from SD. Our best time would be 9:30AM on the 12th.

Bob

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, July 07, 2005 6:52 AM
To: Hill, Christine, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Beauchamp, Arthur, CIV, WSO-BRAC; MacGregor, Timothy, CIV, WSO-BRAC
Subject: RE: Change of plans

I will be in NO

-----Original Message-----

From: Hill, Christine, CIV, WSO-BRAC
Sent: Thursday, July 07, 2005 1:08 AM
To: Battaglia, Charles, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Beauchamp, Arthur, CIV, WSO-BRAC; MacGregor, Timothy, CIV, WSO-BRAC
Subject: FW: Change of plans

Any possibility for this on the 12th? Please let me know any alternative dates, if Tuesday is not good.

Christine

Christine O. Hill
Director, Legislative Affairs
BRAC Commission
703-699-2950

From: Pitlick, Summer (Thune) [mailto:Summer_Pitlick@thune.senate.gov]
Sent: Wednesday, July 06, 2005 5:18 PM
To: Hill, Christine, CIV, WSO-BRAC
Subject: Change of plans

Christine

Senator Thune has a family medical emergency that will keep him in SD next week. However, the Senator asked if we could still get a meeting set up with senior staff with the following people:

General Loh (ret)

Pat McElgunn
Matt Zabel
Bob Taylor
Barry Steinberg
Barry Rhodes

This would need to be an early afternoon appointment on Tuesday, July 12th. Senator Thune would want to join via telephone. Let me know if there is anyway to make this happen. Sorry for the change.

Thanks! Summer

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, June 24, 2005 2:15 PM
To: Buzzell, Ashley, CIV, WSO-BRAC
Subject: RE: CPO Consolidation

Thanks

-----Original Message-----

From: Buzzell, Ashley, CIV, WSO-BRAC
Sent: Friday, June 24, 2005 1:46 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: RE: CPO Consolidation

I'll make sure it gets to the appropriate analyst.

-----Original Message-----

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, June 24, 2005 12:20 PM
To: Buzzell, Ashley, CIV, WSO-BRAC
Subject: FW: CPO Consolidation

Ashley,
Is this Carol?
Bcb

-----Original Message-----

From: Hill, Christine, CIV, WSO-BRAC
Sent: Friday, June 24, 2005 12:17 PM
To: Van Saun, David, CIV, WSO-BRAC; Reborchick, Margaret, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Meyer, Jennifer, CIV, WSO-BRAC
Subject: FW: CPO Consolidation

David, please forward to the appropriate analysts

Marcy - info for library

Christine

Christine O. Hill
Director, Legislative Affairs
BRAC Commission
703-699-2950

From: Taylor, Clyde (Chambliss) [mailto:Clyde_Taylor@chambliss.senate.gov]
Sent: Thursday, June 23, 2005 11:55 AM
To: Meyer, Jennifer, CIV, WSO-BRAC; christine.hill@wso.wis.mil
Subject: CPO Consolidation

Jen / Christine

Attached is a talking paper on DoD's BRAC recommendation to consolidate the Civilian Personnel Offices from the 3 Air Logistics Centers and Wright-Patterson at Randolph which I hope the Commission will consider.

This recommendation has potentially significant adverse impacts on the ability to recruit, train and retain the large civilian workforces at these sustainment/acquisition centers

Let me know if you have any questions, and thanks for your consideration.

- Clyde

Clyde Taylor
Military Legislative Assistant
Senator Saxby Chambliss (R-GA)
416 Russell Senate Office Building
202-224-3521 (voice)
202-224-7963 (fax)

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, June 24, 2005 12:20 PM
To: Buzzell, Ashley, CIV, WSO-BRAC
Subject: FW: CPO Consolidation

Attachments: CPO consolidation.doc



CPO

consolidation.doc (37 KB)

Ashley,
Is this Carol?
Bob

-----Original Message-----

From: Hill, Christine, CIV, WSO-BRAC
Sent: Friday, June 24, 2005 12:17 PM
To: Van Saun, David, CIV, WSO-BRAC; Reborchick, Margaret, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Meyer, Jennifer, CIV, WSO-BRAC
Subject: FW: CPO Consolidation

David, please forward to the appropriate analysts

Marcy - info for library

Christine
Christine O. Hill
Director, Legislative Affairs
BRAC Commission
703-699-2950

From: Taylor, Clyde (Chambliss) [mailto:Clyde_Taylor@chambliss.senate.gov]
Sent: Thursday, June 23, 2005 11:55 AM
To: Meyer, Jennifer, CIV, WSO-BRAC; christine.hill@wso.whs.mil
Subject: CPO Consolidation

Jen / Christine

Attached is a talking paper on DoD's BRAC recommendation to consolidate the Civilian Personnel Offices from the 3 Air Logistics Centers and Wright-Patterson at Randolph which I hope the Commission will consider.

This recommendation has potentially significant adverse impacts on the ability to recruit, train and retain the large civilian workforces at these sustainment/acquisition centers

Let me know if you have any questions, and thanks for your consideration.

- Clyde

Clyde Taylor

Military Legislative Assistant

Senator Saxby Chambliss (R-GA)

416 Russell Senate Office Building

202-224-3521 (voice)

202-224-7963 (fax)

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Sunday, June 19, 2005 10:58 PM
To: 'BGTurner@satx.rr.com'
Subject: Re: Update on "informal" San Antonio site visits

Gen Turner

I think your plan is perfect. If you see anything you want to see up close, we can accommodate that prior to final deliberations. Get some rest, you're in for a tough grind over the next couple of weeks. Bob Cook

-----Original Message-----

From: BG Sue Turner <BGTurner@satx.rr.com>
To: Bob Cook <robert.cook@wso.whs.mil>
Sent: Sun Jun 19 10:46:00 2005
Subject: Update on "informal" San Antonio site visits

My plan is to drive the sites on May 30th with Ret USAF BG John Jernigan from the Greater SA Chamber. There will be no interaction with base leadership. I'll be viewing Brooks, Lackland, and BAMC.

I've been invited to the Chief Nurse's retirement ceremony at Wilford Hall that same afternoon at which Peach Taylor will officiate.

Anything you want me to talk about with him?

Off to St Louis. Ciao!

//Sent from Palm TREG 650//

SUE E. TURNER
Brig Gen, USAF, NC, (Retired)
H: 210.497.3883
C: 210.410.5416

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 2:06 PM
To: Sillin, Nathaniel, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.

Feel the pressure?

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 2:05 PM
To: Battaglia, Charles, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Miller, Gary, CIV, WSO-BRAC
Subject: RE: Invitation Letters mailed out today.

Charlie

The letters for Grone (DoD) and Woolfore (EPA) will go out today. They will sit on panel #1. I'm finalizing panel #2 - state/association/business. That will be done later today with letters going out tomorrow.

Bob

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 1:57 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.

?

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 1:31 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Invitation Letters mailed out today.

Frank, where is the hearing design and witnesses for the environmental hearing on Aug 11????

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 10:31 AM
To: Potochney, Peter, Mr, OSD-ATL; 'Matthias, Jane I - NGB-PA'; Heckman Gary Maj Gen AF/XP
Cc: Battaglia, Charles, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Schaefer, James, CIV, WSO-BRAC; Carnevale, Diane, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Ed Brown (edbrown61@verizon.net); Hanna, James, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.
Importance: High

Lady and Gentlemen:

Attached are advance copies of hearing invitation letters signed out today, to be Fed Ex'd this AM.

Letters cover two panels on ANG matters for a Hearing on August 11th and a SecDef plus Svs invite to last call on August 20th.

Frank

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 10:00 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Cook, Robert, CIV, WSO-BRAC
Subject: Invitation Letters mailed out today.
Importance: High

<< File: Invite Ltr to Gen Jumper Aug 11 Hearing.doc >> << File: Invite Ltr to Gen Lempke Aug 11 Hearing.doc >> << File: Invite Ltr to Sec Wynne for Aug 11 Hearing.doc >> << File: Invite Ltr to Gen Blum Aug 11 Hearing.doc >> << File: Invite Ltr to Sec Chertoff Aug 11 Hearing.doc >> << File: Invite Ltr to Adm Keating Aug 11 Hearing.doc >> << File: Invite Ltr to SecDef for Aug 20 Hearing.doc >>

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, July 22, 2005 6:31 PM
To: Battaglia, Charles, CIV, WSO-BRAC
Subject: RE: Gen Roger Lempke

A good start

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Friday, July 22, 2005 6:22 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Schaefer, James, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC; Heigh, Martin, COL, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Principi, Anthony, CIV, WSO-BRAC; Gehman, Harold, USN (Ret); Skinner, Sam; Newton, Lloyd, USAF (Ret)
Subject: Gen Roger Lempke

I received a call from Gen Lempke, Pres of the ANG Assoc to advise that he is sending a letter of intent which will state that the ANG supports the AF infrastructure changes, but not programmatic changes i.e. movement of aircraft. He also stated that he wants a meeting with the Commission to include the AF to make the necessary changes. "The Association is willing to work with the AF." He offered that Gen Blum knows what the Association is doing. "All of us are trying to reach a solution, but not necessarily on the programmatic."

I expressed my view that the Commission would likely prefer that the AF and ANG work toward to a solution and that I was reading from him that he wanted the Commission to serve as a mediator. In my view it may be premature for the Commission to jump in at this point. I propose that we continue to make it clear that the Commission expects an AF and ANG arrived at solution before the next Commission hearing on this issue on Aug 12.

Lempke indicated that we would have a letter from him detailing the above on Monday.

Cook, Robert, CIV, WSO-BRAC

From: Van Saun, David, CIV, WSO-BRAC
Sent: Tuesday, July 12, 2005 6:52 AM
To: Cook, Robert, CIV, WSO-BRAC
Cc: McRee, Bradley, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC
Subject: Fw: ANG Issue - Letter to SecDef Regarding Testimony on the 18th - Call to General Blum

Attachments: Ltr to SecDef on Adds hearing Invite.doc

We need to be very careful of any changes offered by Blum. The significant deviations reach much deeper than he can possibly "fix". It is far too late to do in a week or two what they screwed up over two years!

I'm off to the airport and to LA.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>; Hague, David, CIV, WSO-BRAC <David.Hague@wso.whs.mil>; Hill, Christine, CIV, WSO-BRAC <Christine.Hill@wso.whs.mil>; Carnevale, Diane, CIV, WSO-BRAC <diane.carnevale@wso.whs.mil>
CC: Cowhig, Dan, CIV, WSO-BRAC <Dan.Cowhig@wso.whs.mil>; McRee, Bradley, CIV, WSO-BRAC <Bradley.McRee@wso.whs.mil>; Hall, Craig, CIV, WSO-BRAC <craig.hall@wso.whs.mil>; Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>; Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>; Ed Brown (edbrown61@verizon.net) <edbrown61@verizon.net>; Hanna, James, CIV, WSO-BRAC <James.Hanna@wso.whs.mil>; Sillin, Nathaniel, CIV, WSO-BRAC

<Nathaniel.Sillin@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>;
Van Saun, David, CIV, WSO-BRAC <David.VanSaun@wso.whs.mil>
Sent: Mon Jul 11 19:02:51 2005
Subject: ANG Issue - Letter to SecDef Regarding Testimony on the 18th - Call to General
Blum

Charlie, et.al. - reference your tasking to me on Saturday:

- * I attach my draft of the invite letter to SecDef regarding his testimony on July 18th.
- * I did not mention specifically General Blum (NGB), General Moseley (CSAF) or Lt. General Wood (USAF DCS Plans and Programs) but we could do so informally or in the letter.
- * The letter is relatively crisp and to the point and might take separate telecom on the side to clarify the details.

- * I did call General Blum and will have a full report in the AM. Basically he stated a "95% solution" has been achieved, indicating that 60% of the ANG recommendations have some good and he has achieved that 95% solution through a July 6th "off-sight" with "12 TAGs". He further stated he has plans to get us the "100% solution" by the 22d with full consent of the TAGs and Governors. He also said he was to have breakfast with General Newton on July 20th. I stated both of those dates might be too late.
- * General Blum will try to get us something sooner, again stating any proposal will come through the TAGs not NGB nor SecDef.
- * I stated no further Adds will be possible with the possible exception they are offered by SecDef in response to the July 1 letter.
- * He stated he will try to contact General Newton this week.
- * I stated, the Commission would of course be pleased to hear from General Blum but would most certainly like to hear a similar level of confidence from General Lempke.

- * Shortly after my call, General Lempke called Bob Cook. I leave the brief on that call to Bob other than to say Bob received validation that some collaboration was in progress but that General Lempke was less than optimistic that a "100% solution" would be forthcoming.

Frank

The Draft Letter



Ltr to SecDef on
Adds hearing ...

Frank A. Cirillo, Jr., P. E.
Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600, Arlington, VA 22202 voice (703) 699-2903 - cell (703)
501-3357 Frank.Cirillo@wso.whs.mil

**Base Closure and Realignment Commission
2521 South Clark Street, Suite 600
Arlington, Virginia 22202**

July 12, 2005

**The Honorable Donald Rumsfeld
Secretary of Defense
1000 Defense Pentagon
Washington, DC 20301-1000**

Dear Mr. Secretary:

As you are aware from my July 1, 2005 letter, the Base Closure and Realignment Commission has offered the opportunity for you or your representatives to testify before the Commission at 8:30 on July 18, 2005 regarding the Commission's consideration to make changes to your recommendations. I suggested you consider offering testimony to clarify issues related to my letter that might facilitate any deliberative activities, scheduled to occur on July 19, 2005.

In the enclosure to my letter I included reference to the potential of adding installations not proposed to be closed or realigned as well as to the Commission's misgivings regarding the recommendations related to the closure and realignment of approximately 30 Air National Guard units. In that regard, I also request that you facilitate testimony from representatives of the National Guard Bureau, The Department of the Air Force and The U.S. Northern Command to address the Air National Guard recommendations and respond to recent community testimony.

The Commission would appreciate receiving a copy of your witness list and unclassified statement or statements for the record by noon Friday, July 11th in hard copy and electronic format (CD). My point of contact for this hearing is my Executive Director, Charles Battaglia at 703-699-2952

Sincerely,

**Anthony J. Principi
Chairman**

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Sunday, August 28, 2005 10:56 AM
To: Oborn, Tyler, CIV, WSO-BRAC
Subject: FW: !!HOT!! COBRA Assumption

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Sunday, August 28, 2005 10:47 AM
To: Hague, David, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Gingrich, Karl, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: Fw: !!HOT!! COBRA Assumption

Bob, Ken, David, Karl: I hope correct - let's review ASAP

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Johansen David L LtCol SAF/IEB <David.Johansen@pentagon.af.mil>
To: Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>
CC: MacGregor, Timothy, CIV, WSO-BRAC <Timothy.MacGregor@wso.whs.mil>; Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; Brennan Timothy Ctr SAF/IEBB <Timothy.Brennan@pentagon.af.mil>; Callaghan Michael Ctr SAF/IEBB <Michael.Callaghan@pentagon.af.mil>; Cork Herbert LtCol SAF/IEBB <Herbert.Cork@pentagon.af.mil>; Cornish Stephen R Ctr SAF/IEBB <Stephenr.Cornish@pentagon.af.mil>; Freeland Mike Lt Col SAF/IEBB <Mike.Freeland@pentagon.af.mil>; Lanman Phillip Lt Col SAF/IEBB <Phillip.Lanman@pentagon.af.mil>; Neall Raymond Ctr SAF/IEBB <Raymond.Neall@pentagon.af.mil>; Schrecker Walter Ctr SAF/IEBB <Walter.Schrecker@pentagon.af.mil>
Sent: Sat Aug 27 17:32:55 2005
Subject: !!HOT!! COBRA Assumption

Ken,
There is what appears to be boiler plate language in each motion affecting the guard. "This recommendation does not effect a change to the authorized end-strength of the (fill in the state) Air National Guard." What is your intended interpretation of that statement. We think that it should not prohibit our movement of operational/support personnel in support of the recommendation. We are basing your cobra runs on our interpretation...if we are wrong please correct us to 100% ASAP.

VR, Dave
David L. Johansen, Lt Col, USAF
Chief, Base Realignment & Closure Div
DSN: 222-9510 Comm: (703) 692-9510

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DSN: 222-9510 Comm: (703) 692-9510

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Thursday, July 28, 2005 5:43 PM
To: Potochney, Peter, Mr, OSD-ATL
Subject: RE: Letter to be mailed today

Right now, it's a NAID Director (one of them) and an industry guy who is actually digging dirt. I want to get another person for the panel and would opt for either OEA or another industry guy. It won't be a DOD bashing exercise, and I'll get you an advance copy of the questions. I've a call into OEA but Pat O'Brien is out until Monday. Suggestions?
Bob

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Thursday, July 28, 2005 5:36 PM
To: Cook, Robert, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Bob: Can you give me an idea of the witnesses for the second Env panel? Thanks, Pete

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Thursday, July 28, 2005 5:32 PM
To: Cook, Robert, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Bob: Thanks, Pete

-----Original Message-----

From: Cook, Robert, CIV, WSO-BRAC
Sent: Thursday, July 28, 2005 5:34 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Pete

We'll brief the Chairman tomorrow AM and, if he nods his head, the letter will be released immediately - advanced copy to you by e-mail. Bob Cook

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Thursday, July 28, 2005 5:25 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Cook, Robert, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Frank: Do you know when we can expect the letter on the Environmental hearing? Thanks, Pete

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 1:49 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Cook, Robert, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

No more QFRs from those panels - just the daily CH drudgery.

Generally, we did not press QFRs for Panel 1 as the barn door is shut regarding ADDs - Panel 2 is a whole new ball game - As I believe I mentioned last week, expect a call for a two panel ANG hearing on August 11th (OSD/NORTHCOM/DHS and USAF/NGB/TAG). Letters should pop out tomorrow.

We are also pulling together an environmental two panel hearing on the 11th - Bob is talking to Phil on that - letters just starting up on that today.

The letter on the OSD last chance Hearing for the 20th as we previously discussed, will also go out this week - maybe tomorrow.

Look for all three on our web page and Fed Register in the next few days. We will give you heads up copies of letters when final.

Frank

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From: Potochney, Peter, Mr, OSD-ATL
Sent: Tuesday, July 26, 2005 12:35 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Letter to be mailed today

Frank: Thanks for the heads up on these (and the QFR for Mr Wynne). Will there be any others? Pete

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 12:20 PM
To: Potochney, Peter, Mr, OSD-ATL; Heckman Gary Maj Gen AF/XP
Subject: FW: Letter to be mailed today

DoD Panel QFR being FedEx'd today - heads up copy

-----Original Message-----

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 11:47 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: Letter to be mailed today

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Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 2:06 PM
To: Sillin, Nathaniel, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.

Feel the pressure?

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 2:05 PM
To: Battaglia, Charles, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Miller, Gary, CIV, WSO-BRAC
Subject: RE: Invitation Letters mailed out today.

Charlie

The letters for Grone (DoD) and Woolfore (EPA) will go out today. They will sit on panel #1. I'm finalizing panel #2 - state/association/business. That will be done later today with letters going out tomorrow.

Bob

From: Cirillo, Frank, CIV, WSO-BRAC
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To: Cook, Robert, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.

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From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 1:31 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Invitation Letters mailed out today.

Frank, where is the hearing design and witnesses for the environmental hearing on Aug 11????

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 10:31 AM
To: Potochney, Peter, Mr, OSD-ATL; 'Matthias, Jane I - NGB-PA'; Heckman Gary Maj Gen AF/XP
Cc: Battaglia, Charles, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Schaefer, James, CIV, WSO-BRAC; Carnevale, Diane, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Ed Brown (edbrown61@verizon.net); Hanna, James, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC
Subject: FW: Invitation Letters mailed out today.
Importance: High

Lady and Gentlemen:

Attached are advance copies of hearing invitation letters signed out today, to be Fed Ex'd this AM.

Letters cover two panels on ANG matters for a Hearing on August 11th and a SecDef plus Svs invite to last call on August 20th.

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Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, July 22, 2005 5:50 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: AF BRAC Site Surveys

This will mak your day.

-----Original Message-----

From: Flinn, Michael, CIV, WSO-BRAC
Sent: Friday, July 22, 2005 4:41 PM
To: Cook, Robert, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC
Subject: FW: AF BRAC Site Surveys

The footer regarding the confidentiality of the message from Pease was added by the AkinGump system. Consequently, I believe we are free to use the Pease memo as we see fit.

-----Original Message-----

From: Simmons, John M. [mailto:JMSimmons@AKINGUMP.com]
Sent: Friday, July 22, 2005 3:59 PM
To: Michael.Flinn@wso.whs.mil
Subject: Re: AF BRAC Site Surveys

That is language my email system adds to the end of all of my (Akin Gump's) emails. Not the Air Force...but maybe they should.

-----Original Message-----

From: Flinn, Michael, CIV, WSO-BRAC <Michael.Flinn@wso.whs.mil>
To: Simmons, John M. <JMSimmons@AKINGUMP.com>
Sent: Fri Jul 22 15:18:23 2005
Subject: RE: AF BRAC Site Surveys

Uh John,

Did you per chance notice the message at the footer?

-----Original Message-----

From: Simmons, John M. [mailto:JMSimmons@AKINGUMP.com]
Sent: Friday, July 22, 2005 3:16 PM
To: Flinn, Michael, CIV, WSO-BRAC

Subject: AF BRAC Site Surveys
Importance: High

Mike, you might want to share this with your AF Team colleagues. It appears they have decided to ground everyone because they do not like the results of the survey. Best, John

-----Original Message-----

From: Pease Fred SES SAF/IEB
Sent: Friday, July 22, 2005 2:16 PM
To: Jones Timothy C MajGen ACC/XP; Westgate Barbara A SES HQ AFMC/XP;
Mercer Roosevelt MajGen AFSPC/XP; Perraut Richard E BrigGen AETC/XP; Stenner Charles Maj Gen AFRC/XP; Essex Bill MajGen AMC/A5; Kisner Frank J Col HQ PACAF/XP; Fick Donald Col ANG; Goetz Tracey Col AFSOC/XP; Kane Thomas P MajGen HQ USFK/DCOS
Cc: Heckman Gary Maj Gen AF/XP; Laffey Thomas M LtCol SAF/IEBJ; Johansen
David L LtCol SAF/IEB; Potochney, Peter, Mr, OSD-ATL
Subject: AF BRAC Site Surveys

MAJCOM XPs

Effective immediately, OSD has asked us to delay site surveys until with the report due to the President 8 Sep.
8 Sep. We will be focusing on supporting the commission during the next phase of deliberations and analysis. As it stands now, the last DoD hearing in front of the will be 20 Aug. The commission will make its final deliberations from 24-27 Aug.
You can focus our efforts on analyzing the affect of the current recommendations on your installations in preparation for your upcoming briefings to the BCEG in October.

Appreciate your continued support.

Fred

Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force Basing and Infrastructure Analysis Rm 5C 283
(703) 697-2524 gerald.pease@pentagon.af.mil

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Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Friday, July 22, 2005 5:50 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: AF BRAC Site Surveys

This will mak your day.

-----Original Message-----

From: Flinn, Michael, CIV, WSO-BRAC
Sent: Friday, July 22, 2005 4:41 PM
To: Cook, Robert, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC
Subject: FW: AF BRAC Site Surveys

The footer regarding the confidentiality of the message from Pease was added by the AkinGump system. Consequently, I believe we are free to use the Pease memo as we see fit.

-----Original Message-----

From: Simmons, John M. [mailto:JMSimmons@AKINGUMP.com]
Sent: Friday, July 22, 2005 3:59 PM
To: Michael.Flinn@wso.whs.mil
Subject: Re: AF BRAC Site Surveys

That is language my email system adds to the end of all of my (Akin Gump's) emails. Not the Air Force...but maybe they should.

-----Original Message-----

From: Flinn, Michael, CIV, WSO-BRAC <Michael.Flinn@wso.whs.mil>
To: Simmons, John M. <JMSimmons@AKINGUMP.com>
Sent: Fri Jul 22 15:18:23 2005
Subject: RE: AF BRAC Site Surveys

Uh John,

Did you per chance notice the message at the footer?

-----Original Message-----

From: Simmons, John M. [mailto:JMSimmons@AKINGUMP.com]
Sent: Friday, July 22, 2005 3:16 PM
To: Flinn, Michael, CIV, WSO-BRAC
Subject: AF BRAC Site Surveys
Importance: High

Mike, you might want to share this with your AF Team colleagues. It appears they have decided to ground everyone because they do not like the results of the survey. Best, John

-----Original Message-----

From: Pease Fred SES SAF/IEB
Sent: Friday, July 22, 2005 2:16 PM
To: Jones Timothy C MajGen ACC/XP; Westgate Barbara A SES HQ AFMC/XP;
Mercer Roosevelt MajGen AFSPC/XP; Perraut Richard E BrigGen AETC/XP; Stenner Charles Maj Gen AFRC/XP; Essex Bill MajGen AMC/A5; Kisner Frank J Col HQ PACAF/XP; Fick Donald Col ANG; Goetz Tracey Col AFSOC/XP; Kane Thomas P MajGen HQ USFK/DCOS
Cc: Heckman Gary Maj Gen AF/XP; Laffey Thomas M LtCol SAF/IEBJ; Johansen David L LtCol SAF/IEB; Potochney, Peter, Mr, OSD-ATL
Subject: AF BRAC Site Surveys

MAJCOM XPs

Effective immediately, OSD has asked us to delay site surveys until with the report due to the President 8 Sep.

8 Sep. We will be focusing on supporting the commission during the next phase of deliberations and analysis. As it stands now, the last DoD hearing in front of the will be 20 Aug. The commission will make its final deliberations from 24-27 Aug. You can focus our efforts on analyzing the affect of the current recommendations on your installations in preparation for your upcoming briefings to the BCEG in October.

Appreciate your continued support.

Fred

Gerald F. (Fred) Pease Jr.

Deputy Assistant Secretary of the Air Force Basing and Infrastructure Analysis Rm 5C 283
(703) 697-2524 gerald.pease@pentagon.af.mil

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Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Monday, June 13, 2005 6:41 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: MacGregor, Timothy, MAJ, WSO-BRAC
Subject: FW: OSD BRAC Clearinghouse Tasker# C0246 - Official BRAC Commission Request - Release of All mci_formulasheet.pdf and mci_scoresheet.pdf Files

Pete

Per our discussion, thanks for your help.
Bob

-----Original Message-----

From: MacGregor, Timothy, MAJ, WSO-BRAC
Sent: Monday, June 13, 2005 6:34 PM
To: Cook, Robert, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC
Subject: FW: OSD BRAC Clearinghouse Tasker# C0246 - Official BRAC Commission Request - Release of All mci_formulasheet.pdf and mci_scoresheet.pdf Files

Mr. Cook,

Thank you for your help on this one. Here's what we need. The Air Force prepared two documents for each installation that are available only in the classified reading room upstairs. Having looked through several sets, I've not yet seen any individual document marked SECRET or above, or that included any obviously classified information. The documents are:

mci_formulasheet.pdf
mci_scoresheet.pdf

The scoresheet is a summary of how each base's respective MCI score was calculated and where the base lost points, by question/formula line number. The formulasheet then details how a specific line item was scored and weighted, that fed the scoresheet.

Though there are thousands of lines of Excel spreadsheet data available publicly and unclassified, it is only the above two documents, per base, that really give an analyst a sense of how the installation got its score. Without them, we would be required to sort through hundreds of Excel spreadsheets per base, pull out the bases raw data, do the calculations, then perform the weighting. Quite candidly, that's an untenable solution.

When we tell bases and communities that our visits will include queries regarding their MCI scores, they universally tell us they have no idea of how their base was scored and want me to tell them.

Bottom line: We need those pdfs, the installations need those pdfs, and the communities need those pdfs. At least as far as Air Force is concerned, these are the kind of documents, with release, that would quite likely appease the Senators and Congressmen who are clamoring for access to usable data. If AF or DOD does not want to release them to us in their entirety, we'd at least like a mechanism to get either individual units, or redacted data.

V/R
Tim MacGregor

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, June 10, 2005 10:32 AM
To: MacGregor, Timothy, MAJ, WSO-BRAC
Cc: Cook, Robert, CIV, WSO-BRAC
Subject: FW: OSD BRAC Clearinghouse Tasker# C0246 - Official BRAC Commission Request - Release of All mci_formulasheet.pdf and mci_scoresheet.pdf Files

Tim - Next step?

From: RSS dd - WSO BRAC Clearinghouse
Sent: Thursday, June 09, 2005 2:56 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; MacGregor, Timothy, MAJ, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Breitschopf, Justin, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Neall Raymond Ctr SAF/IEBB; BRAC Inquiry Workflow; Bullock Martin GS-14 SAF/IEBB; Lanman Phillip Lt Col SAF/IEBB; Mattison Mark LtCol SAF/IEBB
Subject: FW: OSD BRAC Clearinghouse Tasker# C0246 - Official BRAC Commission Request - Release of All mci_formulasheet.pdf and mci_scoresheet.pdf Files

The information you requested below is not available in unclassified form, however, the information can be provided to you. Please let us know how you would like it to be delivered.

Thank You
OSD BRAC Clearinghouse

-----Original Message-----

From: RSS dd - WSO BRAC Clearinghouse
Sent: Thursday, June 09, 2005 11:14 AM
To: Neall Raymond Ctr SAF/IEBB; BRAC Inquiry Workflow; Bullock Martin GS-14 SAF/IEBB; Lanman Phillip Lt Col SAF/IEBB; Mattison Mark LtCol SAF/IEBB
Subject: OSD BRAC Clearinghouse Tasker# C0246 - Official BRAC Commission Request - Release of All mci_formulasheet.pdf and mci_scoresheet.pdf Files

Please provide a response to the Commission inquiry below and return to OSD BRAC Clearinghouse NLT noon Monday, 13 JUNE 2005, with the designated signature authority, in PDF format.

Thank you for your cooperation and timeliness in this matter.

OSD BRAC Clearinghouse

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Wednesday, June 08, 2005 12:45 PM
To: RSS dd - WSO BRAC Clearinghouse
Cc: Cirillo, Frank, CIV, WSO-BRAC; MacGregor, Timothy, MAJ, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Breitschopf, Justin, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC
Subject: Official BRAC Commission Request - Release of All mci_formulasheet.pdf and mci_scoresheet.pdf Files

Clearinghouse:

We request that the Clearinghouse release and transmit to us in unclassified form the following files for all Air Force, Air National Guard, Air Force Reserve, and other Facilities that support any and all actions and recommendations contained Department of Defense Report to the Defense Base Closure and Realignment Commission.

The data contained in the two named spreadsheets is essential for review and analysis of any action related to units, facilities, weapons systems, defense programs, personnel, or other entities and activities associated with the Department of Defense.

We ask that the information be released as soon as possible as we are already reviewing OSD recommendations.

Sincerely,

Ken Small
Air Force Team Leader
BRAC Commission R&A

Cook, Robert, CIV, WSO-BRAC

From: Cook, Robert, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 1:14 PM
To: Carlson, Margaret M CDR BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Miller, Gary, CIV, WSO-BRAC; Hanna, James, CIV, WSO-BRAC; Farrington, Lester, CIV, WSO-BRAC; 'Commissioner Philip Coyle (martha.krebs@att.net)'
Subject: RE: Access to Point Mugu

Commander Carlson

This is not a BRAC issue. I spoke to Commissioner Coyle and our analyst (both were on the base visit) and neither levied a tasking on the community. They may well have asked if the community had any cost estimates for various projects, that is done at many installation visits/hearings. That said, our charter is not to encourage or require any community to expend funds at our request. If any community, of their own prerogative, wishes to provide data we will, of course, accept and review that data.

Whether or not a contractor enters a Navy installation is a Navy determination.

If you have any questions, please call - 703-699-2902.

Bob Cook

Bob Cook
Deputy Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600
Arlington, VA 22202

From: Carlson, Margaret M CDR BRAC [<mailto:margaret.carlson1@navy.mil>]
Sent: Wednesday, July 27, 2005 10:20 AM
To: Miller, Gary, CIV, WSO-BRAC
Cc: Biddick, Dennis CIV; Rivenburg, Jan G CAPT BRAC; LaCroix, David W. OAGC (I&E); Banaji, Darius CDR CNI HQ; Reuning, Charles R CDR; Bunn, Lindy CDR OLA; Hochberg, Mark CDR OLA; Neuzil, Paul V. CDR; Shibley, Eileen P CIV BRAC; Carlson, Margaret M CDR BRAC
Subject: FW: Access to Point Mugu
Importance: High

Gary,
Need your help on getting clarification/background on the below, alleged Commission tasking to a community. What was the context of this "tasking"? Did they actually direct this be done, or has this been extrapolated out of some other comments? If DON techs gathered these soil samples and provided the information to the community, would that suffice? Etc.

Also need to know if this has been reviewed by your Legal staff, because this raises some issues of precedence.

We are at all stop on this until we get the facts. Appreciate your help with this. Thanks. R/Margy
M. M. CARLSON
CDR, JAGC, USN
Environmental Team Lead
Infrastructure Analysis Team, DASN (IS&A)
(703) 602-6528; Fax 602-6550

-----Original Message-----

From: Hochberg, Mark CDR OLA
Sent: Wednesday, July 27, 2005 9:31
To: Carlson, Margaret M CDR BRAC; Banaji, Darius CDR CNI HQ
Cc: Biddick, Dennis CIV; Rivenburg, Jan G CAPT BRAC; LaCroix, David W. OAGC (I&E); Banaji, Darius CDR CNI HQ; Reuning, Charles R CDR; Bunn, Lindy CDR OLA; Hochberg, Mark CDR OLA
Subject: RE: Access to Point Mugu

Margy - Here's the rest of the story.

During the LA hearing in CA the BRAC Commission tasked the community with determining what it would cost to build two buildings (the Joint Warfare Assessment Lab and a Metrology lab) at Point Mugu as part of the realignment to the base. The community hired Bechtel Construction to put together an estimate and to complete it, they need to determine soil conditions on the base. Calvert is involved because his district is the one moving from apparently. Rep. Gallegly is also involved and in support of this. The community contacted Rep. Calvert's office - they contacted me. That's as far as this has gone.

Mark

-----Original Message-----

From: Carlson, Margaret M CDR BRAC
Sent: Wednesday, July 27, 2005 8:10
To: Banaji, Darius CDR CNI HQ; Hochberg, Mark CDR OLA
Cc: Biddick, Dennis CIV; Rivenburg, Jan G CAPT BRAC; LaCroix, David W. OAGC (I&E); Carlson, Margaret M CDR BRAC
Subject: RE: Access to Point Mugu
Importance: High

Mark,

We need more info on Calvert's request. Why do they want to do this? Have they coordinated this with some one up the chain? I've checked with Paul Neuzil and neither Ms. Davis nor Dennis have met with Rep Calvert or his staff. Pt Mugu, as you probably know, is not in Calvert's district...it is in Gallegly's. Is Rep Gallegly's office aware of this request. If not, maybe they should be.

We need this info to appropriately staff this request. Don't think we will get it fully staffed in a day, given the precedent this would set. This may even need to be elevated to OSD. I think that the answer for today's visit will most likely be "no" until we can fully research this.

As soon as you can get me this info, I can start running this by the rest of the lawyers.

Darius - recommend you also involve your OGC counsel and the counsel at Naval Base Ventura County. Thanks.

R/Margy Carlson
M. M. CARLSON
CDR, JAGC, USN
Environmental Counsel
Infrastructure Analysis Team, DASN (IS&A)
(703) 602-6528; Fax 602-6550

-----Original Message-----

From: Rivenburg, Jan G CAPT BRAC
Sent: Wednesday, July 27, 2005 7:31
To: Carlson, Margaret M CDR BRAC
Subject: FW: Access to Point Mugu
Importance: High

From: Banaji, Darius CDR CNI HQ
Sent: Wednesday, July 27, 2005 7:30:46 AM
To: Rivenburg, Jan G CAPT BRAC; bracprocess

Cc: Wittmann, John CIV CNI HQ
Subject: FW: Access to Point Mugu
Importance: High
Auto forwarded by a Rule

Ma'am: Pls advise soonest. I'll call later this morning. Vr/Darius

-----Original Message-----

From: Hochberg, Mark CDR OLA
Sent: Wednesday, July 27, 2005 7:04
To: Reuning, Charles R CDR
Cc: Tasker, Michael LCDR NRSW SRM; Wood, Robert E. USNCIV Public Works PM 66; Carr, Thomas D NA CIV; Banaji, Darius CDR CNI HQ; Neuzil, Paul V. CDR; Hochberg, Mark CDR OLA
Subject: RE: Access to Point Mugu

Bob - agree and appreciate the thought but she gave me one day's notice on this. Unless CNI or BRAC take exception to allowing them access I think it's best that we just go ahead and do it.

Mark

-----Original Message-----

From: Reuning, Charles R CDR
Sent: Tuesday, July 26, 2005 18:43
To: Hochberg, Mark CDR OLA
Cc: Tasker, Michael LCDR NRSW SRM; Wood, Robert E. USNCIV Public Works PM 66; Carr, Thomas D NA CIV; Banaji, Darius CDR CNI HQ
Subject: RE: Access to Point Mugu

Mark,

Thought about this and given the obvious BRAC implications (Rep. Calvert's agenda and Corona closure/realignment), I think this should be scrubbed thru CNI and DASN(IA). Recommend they make the call. Will await further direction.

Rep. Calvert's MLA has called me direct on this. I'll let you contact her and give her the final answer. Hate to admit it, but I'm out of the Congressional Liaison business now.

R/

Bob

CDR Bob Reuning, CEC, USN
Public Works Officer
Naval Base Ventura County
311 Main Road, Code N46VAW
Point Mugu, CA 93042-5001

Phone: 805-989-8501
Cellular: 805-207-8968
charles.reuning@navy.mil

-----Original Message-----

From: Hochberg, Mark CDR OLA
Sent: Tuesday, July 26, 2005 10:35
To: Reuning, Charles R CDR; Conrad, Diane
Cc: Hochberg, Mark CDR OLA
Subject: Access to Point Mugu

Bob/Diane - Rep. Calvert's office called me to ask if I would arrange access to Point Mugu tomorrow for Bechtel to come on the base and take some soil samples for construction data. Can either of you help with this?

Thanks,

Mark

Mark Hochberg
Commander, U.S. Navy
Legislative Affairs
Navy Office of Legislative Affairs
1300 Navy Department Bldg 4C549
Washington, DC 20374-1100
Office: 703-695-3937
Mobile: 703-695-3938
Fax: 703-695-3441
Mark.Hochberg@navy.mil

4-15 { CLOVIS - MEETING RANDY HARRIS
OK { ACC RANGE DIRECTOR SAYS CREB RANGE IS #1 IN ACC
{ ENCROACHMENT NOT ADEQUATELY RATED? ?
{ CREB PURCHASED LAND + DONATED TO USE

4-16 OK ROME MEETING - 3 PM - HANNA TO ATTEND
R+A
OK ADDS - DUE SATURDAY

4-16 Dore x BRAD TO ELLINGTON W/HANSEN - 7 JULY
CHARLIE

Dore ED - MANPOWER NUMBER / ASSET LOSSES FOR
EACH DECISION - ONE SHEET OF PAPER IS OK

Dore 1 PM - MAPPING INFO PRESENTATION

Dore x RR TODAY; CONS NEXT TUESDAY

OK x FLLS WORTH - SEN THUR 4-6 PM

Dore x HOPE TO BREAK AFFORD PDE FILES LOOSE
TODAY

Dore TUESDAY - MTS W/ BLUM - @ FROM R+A

Dore x DHS, TASS - TAG, LTR OUT; DHS TODAY

FRIDAY - CHAIRMAN MEETS W/ ENSLAND

Dore ADDS LIST DUE NEXT WEEK



Done QFR - OUTSTANDING ITEMS?

Done LUNCH @ ANSER TOMORROW -

PR BRIEF

OK GOOD BRIEF BY LIT TO CHARLIE/COOK
- PR MOVE MAKES SENSE
- CAPACITIES AT GAINERS IS ADEQUATE

MTG
w/SENTHUR
OF SD
RE/ELLSWORTH

OK

SEN - QUALITY OF LIFE IS GREAT IN SD

- WILL TAKE ISSUE w/DATA; SHOULD NOT HAVE ALL B'S IN ONE BASKET.

- HAS CAPACITY FOR ALL B'S

- IF ALL AT DRESS, NOT ENOUGH LEASE TIME

- BETTER RARISES

- DON'T KNOW WHY SF GOT LRU, NOT DRESS

QUESTION: CAN TO ELLSWORTH? CLOSE SF.

6-17
RFR

OK ADDS DUE, KEEP WORKING

OK COMPLEXITY - VISITS

RIVERBANK - DUS, APMW

MICHAEL GELBERG ~~AT~~ WILLOW GROVE + MARY

6-17
CHARLIE

Done CHECK PR MEETING FOR TODAY

OK RECALL REVIEW w/ COUNSEL & CHAIRMAN

OK MONDAY - BARRY HOLEMAN

*OK TUESDAY CHAIR w/ BLM

TO
SHAY

CHECK LAW RE/ ENVIRONMENTAL COSTS - MUST THEY
BE INCLUDED IN ANALYSIS?

OK SCHEDULE, TENTATIVE SCHED AT CHARLES'S SPA

OK PRINCIPAL, LOGIC, BIKERD - LA

§

11
A

OK { LESIA RE/ COST OF TEARING DOWN + REBUILDING
SCRIPT FOR AIDS
COLLEEN TO INSURE LES DOES BV RPT FOR LA PH

11
OK
OK
OK

OK { BELLINI SAYS
60% in head; 40% in head
NEW LIST NOT READY, BUT THAT MIGHT BE
TOO LATE.

12
A

OK TO GO TL'S TO HAVE AIDS BRIEF
READY TODAY PM

OK

{ - CHECK E-LIBRARY FOR RH + BV BOOKS
- CLEARINGHOUSE - LATE DIRECTING SERVICES FOR DATA

3
(LAMI)

MOST THINGS NEW

CALL ALEX YELLIN RE/ CECIL FIELD
AS MASTER JET BASE

GENERAL DISCUSSION

- CUTOFF FOR COMMUNITY VISITS - AUG 5, 05
- TYLER - PREPARE SAMPLE COMMISSIONER BRIEF SHEETS

BRIEFED: THUMB - WILL WANT COMMISSIONER
COBRA - NO SAVINGS, ONLY COSTS
COBRA - ANALYSTS DON'T UNDERSTAND

- ✓ DATE TO STOP COMMUNITY VISITS -
 - RECOMMENDED 5 AUG
 - PA TO ~~PA~~ ~~PA~~ DRAFT PRESS RELEASE

✓ SPEED UP BLU REPORTS THAT ARE
POSTED + MEMO OF MTS

✓ BLUM/CHAIR BREAKFAST ON FRI
IN LARGE CR

✓ ADMIRALS (RET)/CHAIR BREAKFAST
ON 12 AUG - PM ON 12 AUG w/ ACTIVE
DUTY ADMIRALS

WINN - TOPICS
RIVERBANK - 5000 CA → ROCK ISLAND

8-16
R+A

8-17 PM 4 PM
R+A

TUES - NOTICES READY

MON - 5 PM - COMMISSIONERS CUTOFF FOR MOTIONS

3 PM - COMMISSIONERS RECEIVE/REVIEW MOTIONS

8-18

SEC
WARRANT
0730

- Intellectual Capital - not a major issue

Political issues are terrific - Pressure from Hill

Below threshold - need to do it because of political pressure

- Pressure by holding promoters
- holding nominations

Geborn - Possibility of all Congress reject Recommendation

Ugurek - DoD will support Doac recommendation because goals outweigh bad

Geborn - Japanese costs are questionable

Ugurek - Still thinks savings are valued
PM's developing metrics for savings

Geborn - Some need don't pay back

Ugurek - True - we rejected some, but caused on others

Fig - Using BRAC for transformation + below threshold is acceptable to

Hill - I support joint basing.

Greene - Implementation will be hard but it will be done.

Greene - Costs - increase military capability by transferring troops, therefore savings

Wynne - Hard to monitor cost avoidance; therefore, savings

Wynne - 1 1/2 shifts is a valid metric

Wynne - Portsmouth analysis accurate; everybody closed in 06

Wynne - Good, Newton - Extended conversation re/ joint basing + implementation

" LAST DESPERATE ACT OF MGT IS REORGANIZATION "

IF ANYONE BELIEVES THAT, I HAVE TO CHALLENGE THEIR CAPACITY TO LEARN

Kessler, Michael, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Friday, July 08, 2005 6:40 PM
To: McDaniel, Brian, CIV, WSO-BRAC
Subject: RE: Broadway

No, we are not. For Broadway, the question didn't ask us to do an analysis it just wanted to know if we considered it for closure and realignment. We can answer that without running COBRA. Timeframe to do everything right was also a concern. Things will work out, I am sure. r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis
dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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-----Original Message-----

From: McDaniel, Brian, CIV, WSO-BRAC [mailto:Brian.McDaniel@wso.whs.mil]
Sent: Friday, July 08, 2005 5:01 PM
To: Biddick, Dennis CIV
Subject: Broadway

Dennis,

Are you planning on running COBRA as part of Navy response to Commission's Broadway question?

Thanks,
Brian

Brian McDaniel
tc/From
Dennis Biddick

Kessler, Michael, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Friday, July 08, 2005 7:42 PM
To: McDaniel, Brian, CIV, WSO-BRAC
Subject: RE: Broadway

When do you want this info? I am assuming if we are going to run COBRA on Broadway, you will ask us and we will provide. I don't want our folks in the field being tagged direct to provide you guys data that isn't considered certified to run comparative or new COBRA runs. Would prefer it be worked through us. Did you talk to Jim about how to work this?
r/DB

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-----Original Message-----

From: McDaniel, Brian, CIV, WSO-BRAC [mailto:Brian.McDaniel@wso.whs.mil]
Sent: Friday, July 08, 2005 7:34 PM
To: Biddick, Dennis CIV
Subject: RE: Broadway

Dennis,
I understand, but do you have a POC at NS willing to provide us with "data" (base loading, number of bldgs., SF, use, etc.) on Broadway annex as well as info regarding office space deficiency or excess at NS?
Thanks,
Brian

From: Biddick, Dennis CIV [mailto:dennis.biddick@navy.mil]
Sent: Friday, July 08, 2005 6:40 PM
To: McDaniel, Brian, CIV, WSO-BRAC
Subject: RE: Broadway

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Sent: Friday, July 08, 2005 5:01 PM
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Dennis,

Are you planning on running COBRA as part of Navy response to Commission's Broadway question?

Thanks,

Brian

Kessler, Michael, CIV, WSO-BRAC

From: Shafer-Payne Angela [apayne@san.org]
Sent: Thursday, July 14, 2005 12:27 PM
To: Barrett, Joe, CIV, WSO-BRAC
Subject: RE: Test E-Mail

Attachments: Concept 6.ppt



Concept 6.ppt (3
MB)

Mr. Barrett,

Message received and attached please find concept six for San Diego International Airport. This is the concept I mentioned during our telephone conversation, that the Authority Board has recently authorized staff to study further. Further, as I mentioned it does not impact the Marine Corp Recruit Depot.

The FEDEX package has been sent with the 2001 Airport Master Plan information.

Thank you

Angela Shafer-Payne

Vice President, Strategic Planning Division San Diego County Regional Airport Authority

Tel. No. 619-400-2455 Fax No. 619-400-2458

-----Original Message-----

From: Barrett, Joe, CIV, WSO-BRAC [mailto:joe.barrett@wso.whs.mil]
Sent: Thursday, July 14, 2005 8:24 AM
To: Shafer-Payne Angela
Subject: Test E-Mail

Ms. Payne

I hope this test get through - looking forward to reviewing the info

V/R

Joe N. Barrett
Senior Analyst
Navy-Marine Corps Team
BRAC Commission
703-699-2943

Joe Barrett

Kessler, Michael, CIV, WSO-BRAC

From: Hanna, James, CIV, WSO-BRAC
Sent: Tuesday, July 19, 2005 10:52 AM
To: Barrett, Joe, CIV, WSO-BRAC
Subject: FW: Staff Exchange

fyi

From: Biddick, Dennis CIV [mailto:dennis.biddick@navy.mil]
Sent: Tuesday, July 19, 2005 9:24 AM
To: James.Hanna@wso.whs.mil
Subject: Staff Exchange

Jim:
I don't want us developing bad feelings over this. I don't know what your perception is of the situation but I sat through the entire discussion last week with Joe and Brian and we weren't given any data. Also, my staff hasn't received any written analysis to include COBRA. The only exchange we have had with your staff is verbal. For instance, last week we never even addressed the personnel savings issue.

From my perspective I am looking for an open exchange of information so we can keep both leaderships informed. I truly believe that our inability on both ends at the present time to clearly identify where we may have different analytical points of view is because our staffs have not communicated enough together. There should be no reason we have such a disconnect on recruit numbers if we had the right amount of communication. My staff's job is to be here to provide that info and we are prepared to support that effort. DB

Sent from my BlackBerry Wireless Handheld

Joe Barrett
to/from
Dennis Biddick

Kessler, Michael, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, July 19, 2005 7:31 AM
To: Hanna, James, CIV, WSO-BRAC; Barrett, Joe, CIV, WSO-BRAC
Cc: Davis, Anne R. SES DASN(ISA); Hubbell SES Paul C; Summerlin, Gene A CAPT (BRAC)
Subject: Re: MCRD Analysis

Jim:

As you, just trying to get everyone on the same sheet of music. This is a big deal for DON and it does appear that every conversation has different data element that may be because we are talking different things. I called Joe Barrett yesterday afternoon with the expressed reason to just be able to go over data so that we were all defining things the same way - number of recruits/graduates is a perfect example. That answer/definition is dependent upon what is included in number - we both need to know what we are talking about when we discuss. Joe indicated that he was told to wait until after today's vote to come talk to us. Again, my goal yesterday was to get an understanding of terms.

If my folks were given all the data that you guys used in your analysis, my bust and I sincerely apologize. I will follow-up. As you, no agenda other than to have the right info to work from. R/DB

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC <James.Hanna@wso.whs.mil>
To: Biddick, Dennis CIV <dennis.biddick@navy.mil>; Hanna, James, CIV, WSO-BRAC <James.Hanna@wso.whs.mil>; Barrett, Joe, CIV, WSO-BRAC <joe.barrett@wso.whs.mil>
CC: Davis, Anne R. SES DASN(ISA) <anne.davis@navy.mil>; Hubbell SES Paul C <HubbellPC@hqmc.usmc.mil>
Sent: Tue Jul 19 07:19:05 2005
Subject: RE: MCRD Analysis

Dennis, that is a bit disingenuous as Brain McDaniel and Joe Barrett have been in your offices on this topic several times over the last two weeks. In a meeting late last week they showed everything we have. We have shared no analysis with codels. Congressman Hunter gave us a briefing he had been given by MCRD San Diego sometime this month (no date, just the month listed) which laid out their case (and incidently noted that San Diego processed over 21,000 recruits last year).

Our problem is this: Data we get under oath or certified is never consistent. Yesterday, for example, ACMC said under oath that USMC processed around 34,000 recruits in 2004 yet the official DOD figures show 30,618.

You're not the only one that's frustrated...

From: Biddick, Dennis CIV [mailto:dennis.biddick@navy.mil]
Sent: Monday, July 18, 2005 8:38 PM
To: WSO-BRAC Hanna (E-mail); WSO-BRAC Barrett (E-mail)
Cc: Davis, Anne R. SES DASN(ISA); Paul Hubbell (E-mail)
Subject: MCRD Analysis

Gentlemen:

This is a little note of frustration, so maybe you guys can help me out. You guys are going to be briefing information tomorrow based on a COBRA run that we have never seen. We have had no opportunity to work or understand where you guys are coming from with your analysis. I guess I should have asked for that last week. Adding to our frustration a bit is that we have had conversation with a Congressional Delegation from San Diego that

apparently has copies of some analysis that was done by you guys or at least is being purported as so. So can I ask that we get a copy of your work as soon as possible tomorrow. Thanks. Please call me on my cell tomorrow if this is a problem - 703-328-2141. Will be out of the office for part of the morning. r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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Kessler, Michael, CIV, WSO-BRAC

From: Hanna, James, CIV, WSO-BRAC
Sent: Tuesday, July 19, 2005 7:19 AM
To: Biddick, Dennis CIV; Hanna, James, CIV, WSO-BRAC; Barrett, Joe, CIV, WSO-BRAC
Cc: Davis, Anne R. SES DASN(ISA); Hubbell SES Paul C
Subject: RE: MCRD Analysis

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Hanna, James, CIV, WSO-BRAC

From: Davis, Anne R. SES DASN(ISA) [anne.davis@navy.mil]
Sent: Friday, August 26, 2005 12:44 PM
To: James.Hanna@wso.whs.mil
Subject: Fw: Potomac Annex

Fyi

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: McCarthy, Justin D VADM OPNAV N4 <justin.mccarthy@navy.mil>
To: Davis, Anne R. SES DASN(ISA) <anne.davis@navy.mil>
Sent: Fri Aug 26 12:27:34 2005
Subject: RE: Potomac Annex

And the Director of Naval Nuclear Propulsion

-----Original Message-----

From: Davis, Anne R. SES DASN(ISA)
Sent: Friday, August 26, 2005 12:10
To: 'James.Hanna@wso.whs.mil'
Cc: Biddick, Dennis CIV; McCarthy, Justin D VADM OPNAV N4
Subject: Potomac Annex

Jim -- Navy needs to have the Medical Command recommendation amended to say "realign" vs "close" Potomac Annex, largely due to the critical need to retain the 3 flag quarters (including VCNO quarters) located there, although also as available government owned space in DC area. Who does CNO need to call and when can he do that? Thanks --- Anne

Sent from my BlackBerry Wireless Handheld

Hanna, James, CIV, WSO-BRAC

From: Davis, Anne R. SES DASN(ISA) [anne.davis@navy.mil]
Sent: Friday, August 26, 2005 12:10 PM
To: James.Hanna@wso.whs.mil
Cc: Biddick, Dennis CIV; McCarthy, Justin D VADM OPNAV N4
Subject: Potomac Annex

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Sent from my BlackBerry Wireless Handheld

Hanna, James, CIV, WSO-BRAC

From: Davis, Anne R. SES DASN(ISA) [anne.davis@navy.mil]
Sent: Wednesday, August 24, 2005 7:26 PM
To: James Hanna (E-mail)
Cc: Biddick, Dennis CIV
Subject: FW: Navy Recommendations - as modified by the Commission

Attachments: Navy Recommendations as modified by Commission.doc

Another disconnect on New Orleans/Kansas City -- if the State doesn't do what it says it will, the recommendation allows us to relocate MARFORRES and MCRSC to NAS JRB New Orleans -- but it doesn't allow us to then close NSA New Orleans.

-----Original Message-----

From: Davis, Anne R. SES DASN(ISA)
Sent: Wednesday, August 24, 2005 17:40
To: James Hanna (E-mail)
Cc: Biddick, Dennis CIV
Subject: FW: Navy Recommendations - as modified by the Commission

Jim -- Below outlines disconnects we see thus far. Let us know what you need from us.

-----Original Message-----

From: Davis, Anne R. SES DASN(ISA)
Sent: Wednesday, August 24, 2005 17:39
To: Nicole OGC Bayert (E-mail)
Cc: Biddick, Dennis CIV; Whittemore, Ariane L CIV; Paul C. Hubbell (E-mail); Peter Potochney (E-mail)
Subject: FW: Navy Recommendations - as modified by the Commission

Nicole -- So you know -- we have identified a couple of technical corrections that will need to be made, based on our review and conversations with Commission staff. First, the language between the New Orleans and Kansas City recommendations is different. The New Orleans language says if the State fails to "do so" (which seems to refer to obtains funding and commences construction of the Federal City project), while the Kansas City language says if the States fails to "construct an appropriate Federal City facility". That would mean that the facility would actually have to be constructed by 20 Sept 08, vice just starting the construction. The language should be the same. Second issue relates to New London. Staff indicates that the relocation of the Region headquarters was not included in what was stricken, which would allow that to still happen. Unfortunately, that wasn't discussed and isn't reflected in the motion as it is posted on their website. So we have a disconnect. Finally, the Reserve Centers recommendation closed the Bangor ME reserve center. The expected receiving site for drilling reservists was the reserve center at Brunswick. Since Brunswick closes, we can't close the Bangor reserve center, or our folks have no where to go (Bangor would be receiving site for Brunswick reserve center). We will try to work these details with the Commission staff for their "cleanup" session.

-----Original Message-----

From: Bayert, Nicole, Ms, DoD OGC [mailto:bayertn@dodgc.osd.mil]
Sent: Wednesday, August 24, 2005 15:42
To: Wynne, Michael, Hon, OSD-ATL; Grone, Philip, Mr, OSD-ATL; Potochney, Peter, Mr, OSD-ATL; Davis, Anne R. SES DASN(ISA); Biddick, Dennis CIV; Colledge, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Cc: McAndrew, Michael, Mr, OSD-ATL; Henderson, Robert, COL, OSD-ATL; Porth, Andrew, Mr, OSD-ATL; Rice, Ginger, Mrs, OSD-ATL; Desiderio, John, Mr, OSD-ATL
Subject: Navy Recommendations - as modified by the Commission

The attached redline shows how the Commission modified and added to the Navy recommendations. Please note that the vote on the highlighted recommendation was deferred until later.



Navy
Recommendations as mo

-Nicole Bayert

Hanna, James, CIV, WSO-BRAC

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To: Wynne, Michael, Hon, OSD-ATL; Grone, Philip, Mr, OSD-ATL; Potochney, Peter, Mr, OSD-ATL; Davis, Anne R. SES DASN(ISA); Biddick, Dennis CIV; College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Cc: McAndrew, Michael, Mr, OSD-ATL; Henderson, Robert, COL, OSD-ATL; Porth, Andrew, Mr, OSD-ATL; Rice, Ginger, Mrs, OSD-ATL; Desiderio, John, Mr, OSD-ATL
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Navy
Recommendations as mo

-Nicole Bayert

Hanna, James, CIV, WSO-BRAC

From: Davis, Anne R. SES DASN(ISA) [anne.davis@navy.mil]
Sent: Monday, July 11, 2005 5:44 PM
To: Hanna, James, CIV, WSO-BRAC
Subject: RE: Meetings tomorrow

Thanks!

-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Monday, July 11, 2005 17:28
To: Davis, Anne R. SES DASN(ISA)
Subject: FW: Meetings tomorrow

Anne, fyi...

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 5:27 PM
To: Hanna, James, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Baxter, Kristen, CIV, WSO-BRAC
Subject: RE: Meetings tomorrow

agree

-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 5:18 PM
To: Battaglia, Charles, CIV, WSO-BRAC; Baxter, Kristen, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Meetings tomorrow

Charlie, have heard from the Navy staff that they believe the CNO's expectation was a one on one. Would propose that I accompany the Chairman over and wait in the anteroom while they have their discussion. I would be available should any questions arise but still afford them the privacy desired.

Jim

-----Original Message-----

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 1:02 PM
To: Baxter, Kristen, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Hanna, James, CIV, WSO-BRAC
Subject: Re: Meetings tomorrow

Kristen, all of us have Pentagon badges. Arrange for escort at the River entrance and for Grant to drive us

-----Original Message-----

From: Baxter, Kristen, CIV, WSO-BRAC <Kristen.Baxter@wso.whs.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Hanna, James, CIV, WSO-BRAC <James.Hanna@wso.whs.mil>
CC: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>
Sent: Mon Jul 11 10:40:52 2005
Subject: Meetings tomorrow

Charlie asked me to add you two to the Chairman's meetings tomorrow with Admiral Clark and General Hagee.

General Hagee
10:00 AM

Admiral Clark
1:30 PM

Escorts have been arranged at the metro entrance.

Thanks

Hanna, James, CIV, WSO-BRAC

From: Davis, Anne R. SES DASN(ISA) [anne.davis@navy.mil]
Sent: Monday, July 11, 2005 5:43 PM
To: Whittemore, Ariane L CIV; Paul C. Hubbell (E-mail)
Cc: James Hanna (E-mail); Biddick, Dennis CIV
Subject: FW: Meetings tomorrow

Could you both make sure CMC and CNO offices have below info?

I have been invited to join CNO meeting at 1330 -- I have an event with SECNAV that doesn't end until 1330, have let CNO's office know I will join at about 1345. I will plan to sit in office with Jim Hanna to see if there are any issues.

Paul -- suggest you have CMC's office communicate that expectation was one-on-one also, so same "rules" apply. Thanks!

-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Monday, July 11, 2005 17:28
To: Davis, Anne R. SES DASN(ISA)
Subject: FW: Meetings tomorrow

Anne, fyi...

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 5:27 PM
To: Hanna, James, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Baxter, Kristen, CIV, WSO-BRAC
Subject: RE: Meetings tomorrow

agree

-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 5:18 PM
To: Battaglia, Charles, CIV, WSO-BRAC; Baxter, Kristen, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Meetings tomorrow

Charlie, have heard from the Navy staff that they believe the CNO's expectation was a one on one. Would propose that I accompany the Chairman over and wait in the anteroom while they have their discussion. I would be available should any questions arise but still afford them the privacy desired.

Jim

-----Original Message-----

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 1:02 PM
To: Baxter, Kristen, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Hanna, James, CIV, WSO-BRAC
Subject: Re: Meetings tomorrow

Kristen, all of us have Pentagon badges. Arrange for escort at the River entrance and for Grant to drive us

-----Original Message-----

From: Baxter, Kristen, CIV, WSO-BRAC <Kristen.Baxter@wso.whs.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Hanna, James, CIV, WSO-BRAC <James.Hanna@wso.whs.mil>
CC: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>
Sent: Mon Jul 11 10:40:52 2005
Subject: Meetings tomorrow

Charlie asked me to add you two to the Chairman's meetings tomorrow with Admiral Clark and General Hagee.

General Hagee
10:00 AM

Admiral Clark
1:30 PM

Escorts have been arranged at the metro entrance.

Thanks

Hanna, James, CIV, WSO-BRAC

From: Davis, Anne R. SES DASN(ISA) [anne.davis@navy.mil]
Sent: Wednesday, June 15, 2005 2:27 PM
To: Hanna, James, CIV, WSO-BRAC
Cc: Biddick, Dennis CIV; LaCroix, David W. CIV BRAC; Bowers, Nanci S. CIV (BRAC); Neuzil, Paul V. CDR
Subject: RE: Definitions

Jim -- Within our deliberations, we considered "mothballing" to be an action that was described in the original Section 2914(c), before it was amended (deleted in its entirety) by the 05 Authorization Act.

The original section provided:

"(c) RECOMMENDATIONS TO RETAIN BASES IN INACTIVE STATUS. In making recommendations for the closure or realignment of military installations, the Secretary may recommend that an installation be placed in an inactive status if the Secretary determines that -- (1) the installation may be needed in the future for national security purposes; or (2) retention of the installation is otherwise in the interest of the United States."

As noted in DAG deliberations on 8 Feb 2005 (RP-0501), we treated the Congressional action of deleting that section as a prohibition on issuing a BRAC recommendation that placed an installation in an inactive status. In that regard, we considered "inactive status" to mean that the installation would not be used for any purpose, but would not be declared excess, and would be placed in a "caretaker" status, with minimal levels of support and upkeep.

We don't consider our recommendation for Brunswick as being contrary to the implied "mothballing" prohibition. We are retaining Brunswick as an active base, albeit with reduced base loading. This is similar to the recommendation we issued in BRAC 95 to realign NAS Key West to a naval air facility. The SERE School and support to Reserve assets is retained, and the analysis includes retention of sufficient personnel to keep the airfield "hot" and thus readily able to be used for mission support. The other alternative we looked at (other than full closure) was to realign Brunswick as a "Naval Support Activity," which would have eliminated the "hot" airfield requirement and had the base function as a support base to the SERE School and other tenants.

Hope this explains sufficiently. As always, if you need more info, please just ask. Thanks --- Anne

-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Wednesday, June 15, 2005 12:12
To: Davis, Anne R. SES DASN(ISA)
Subject: Definitions

Anne, responding to a congressional point from Snowe and Collins wrt Brunswick. Wouldn't bother you but Dennis is out (as you well know!) What was the operative definition for "mothballing" during BRAC deliberations? They are asserting that the Brunswick recommendation is a defacto mothballing. Don't know that I agree as Navy is maintaining a goodly presence there but the working terms would be useful in our answer. Thanks, Jim

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, August 30, 2005 12:21 PM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA)
Subject: Oceana Language

Jim:

Know you are busy. Left a voice mail yesterday regarding the Commission's Oceana recommendation in regard to technical accuracy versus intent. Language as we have currently seen does not close the fenceline of Oceana, just realigns the current aviation assets. If someone asks, was it the Commissions intent to close the fenceline if Virginia doesn't comply and Florida does? Or is it being left up to the Navy to decide what to do with Oceana property? FYI, the DON analysis also labeled it as a realignment in our evaluations because technically NAS Oceana static data and structure includes Dam Neck. However, we evaluated the information as if the Oceana fenceline would close if we moved the aviation assets. Since we never found a suitable solution, we never had to write a recommendation. r/DB

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(703) 602-6550 (fax)

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Thursday, August 25, 2005 7:29 AM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA)
Subject: Commission Analysis

Jim:

Our leadership is requesting information on some of the Commission recommendations that requires we have information that you used to brief the Commission. We do not have the data you used to brief the Commission on your recommendations for Oceana, New Orleans or Broadway. I have asked my staff to contact their POC's on your staff to get the data behind the analysis you did. Would appreciate the cooperation today so we can provide answers to our leadership. Thanks. r/DB

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Wednesday, August 24, 2005 7:27 AM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA); Neuzil, Paul V. CDR
Subject: Response to Commissioner Hansen

Importance: High

Jim:

Commissioner Hansen handed us a note on Saturday requesting a quick response to a question on the need to have an East Coast Master Jet Base. The content of note in its entirety is below with a response. Please pass along this response and our apologies for not responding more timely. r/DB

- The *Navy Ashore Vision 2030* document that you referenced as a source of requirements in your response to the potential relocation of assets from NAS Oceana to NAS Kingsville specifically states, "There is no National Air Defense requirement to split VFA and JSF between coasts." However, this documentation does list the need for locations "free of encroachment." Additionally, all EA-6B aircraft are based on the west coast and support both west and east coast fleets. Based on these facts, how does the Navy support its stated requirement for an East Coast Master Jet Base? Where is this requirement documented?

Response: These basing vision documents centered around future efficiencies associated with basing alternatives for future aircraft incorporation. The following criteria are what the CNAF Basing Vision and CNI Navy Ashore Vision 2030 alluded to and what we look to as basing criteria for locating any base anywhere, whether it be East or West Coast.

To answer your first question on EA-6B, we chose to replace the EA -6B with the EA-18G on the West coast in Whidbey because it was the only site which enabled Initial Operating Capability of the Prowler by FY 09 due to operational/training synergies with the Growler as it comes on-line in FY 07/08. They are located in Whidbey in the first place because of consideration of following issues: the relatively small size of the community, quality training range and airspace, and preference to keep community as a whole together to maintain mission expertise.

For a MJB we again look at the basing guidelines and weigh against the DON's needs for secure installations that are optimally located for mission accomplishment (including homeland defense), that support power projection, rapid deployable capabilities, and expeditionary force needs for reach-back capability, that sustain the capability to mobilize and surge, and that ensure strategic redundancy. The current requirement exists for both an East Coast and a West Coast MJB when the number of aircraft and Airwings are considered to support the number of CVNs stationed in both East and West Coast locations. This includes the required availability of all the training aspects (ranges for example) needed to facilitate this CONUS force. The answer to the question of why we need an EAST Coast MJB is driven by number of aircraft. All of the TACAIR planes in our current inventory simply can't fit at one base. If you are going to have two master jet bases it makes sense to have one on each coast to take advantage of the efficiencies of training/maintenance/operations..

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, August 23, 2005 8:40 AM
To: Hanna, James, CIV, WSO-BRAC
Subject: RE: Brand New Hospital under Construction near crash Zone Va.Beach

Response from CFFC:

This refers to the Sentara complex being built at the intersection of Dam Neck and Princess Anne Rd. The location is in the 65-69 DNL noise zone and not in an APZ. This use is compatible with the AICUZ program, per SLUCM code 65.1, with 25 dB of NLR recommended.

This must be what is referred to as a hospital in the e-mail. vr, Mark

http://www.sentara.com/news/2005/Princess_Anne_Campus_Outpatient_Surgery

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-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Monday, August 22, 2005 5:25 PM
To: Biddick, Dennis CIV
Subject: FW: Brand New Hospital under Construction near crash Zone Va.Beach

fyi....glad to see encroachment is under control...

-
Subject: Fwd: Brand New Hospital under Construction near crash Zone Va.Beach

Bill---We have gotten lots of mail. I only forward this one because the writer claims he is being muzzled and has tried to get data to the Commission.

>>> <Rabey363@aol.com> 08/21/05 12:15 PM >>>
Dear Mayor,

As a citizen of Va. Beach (45 years) I was extremely impressed by your panel's professionalism and I believe Cecil is the best place for the Superhornets.

I hope the vote goes your way.

There is some information that our reporters won't report so I am hoping that Jax can use it to their advantage. On the south west corner of the main runway Oceana, on the opposite end of the runway where the condo site is, a brand new hospital is under construction. I will be happy to send you information if you like. This hospital is in a 65-70 noise zone and within a 1000+ feet of a crash zone. I am with a coalition of landowners who are being used as pawns in the deception and misrepresentations by the city in their efforts to save Oceana and I am disgusted with the statements our Mayor, City Council and State officials are saying. This hospital news is not something they want to be known by the Brac Commission and since I've tried to let the BRAC know about this without any results, I think you may have better luck. The area the Hospital is in is called Princess Anne Commons and is in the direct landing path for the main runway. The hospital is a Sentara or Bon Secours and can be found if you look on the city's website.

I sincerely hope that this information reaches the Commissioners before the vote and I

wish you and your city the best of luck.

Wade

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Monday, August 22, 2005 6:04 PM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA)
Subject: Recommendation Language Improvements

Attachments: Recommendation Text w chgs.doc; Fleet Readiness Centers DON revision 1.doc

Attached provides some improvements to the current language of the recommendations. The changes allow more flexibility in location in local areas and will be extremely helpful in implementation. The Reserve Center changes are necessary to make sure we are consistent with the Army recommendations where property isn't currently in Federal hands. A total rewrite of the FRC recommendation is attached - makes it cleaner and easier to execute, doesn't change any substance although it appears like a major action. Other stuff are just good edits. r/DB



Recommendation Text w chgs.doc...
Fleet Readiness Centers DON re...

Dennis Biddick
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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Monday, August 22, 2005 5:46 PM
To: Hanna, James, CIV, WSO-BRAC
Subject: RE: Brand New Hospital under Construction near crash Zone Va.Beach

I love your sense of humor. Sending over very shortly recommendatrion language cahnges with some insight. r/DB

Dennis Biddick
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-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Monday, August 22, 2005 5:25 PM
To: Biddick, Dennis CIV
Subject: FW: Brand New Hospital under Construction near crash Zone Va.Beach

fyi....glad to see encroachment is under control...

Subject: Fwd: Brand New Hospital under Construction near crash Zone Va.Beach

Bill---We have gotten lots of mail. I only forward this one because the writer claims he is being muzzled and has tried to get data to the Commission.

>>> <Rabey363@aol.com> 08/21/05 12:15 PM >>>

Dear Mayor,

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I hope the vote goes your way.

There is some information that our reporters won't report so I am hoping that Jax can use it to their advantage. On the south west corner of the main runway Oceana, on the opposite end of the runway where the condo site is, a brand new hospital is under construction. I will be happy to send you information if you like. This hospital is in a 65-70 noise zone and within a 1000+ feet of a crash zone. I am with a coalition of landowners who are being used as pawns in the deception and misrepresentations by the city in their efforts to save Oceana and I am disgusted with the statements our Mayor, City Council and State officials are saying. This hospital news is not something they want to be known by the Brac Commission and since I've tried to let the BRAC know about this without any results, I think you may have better luck. The area the Hospital is in is called Princess Anne Commons and is in the direct landing path for the main runway. The hospital is a Sentara or Bon Secours and can be found if you look on the city's website.

I sincerely hope that this information reaches the Commissioners before the vote and I wish you and your city the best of luck.

Wade

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, August 16, 2005 8:06 AM
To: WSO-BRAC Hanna (E-mail)
Subject: Kings Bay

FYI - here is what we got back from the field, which makes sense to me. r/DB

I spoke with our Chief Engineer. He stated there was only one area during initial base construction which required soil stabilization. This area is not located where any planned future construction would occur. He also stated that he was not aware of any other areas on base that would require soil stabilization. The buildings on this installation on upper base are built on spread footing and/or pilings which is common construction practice. The buildings at the waterfront are constructed on pilings.

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Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Monday, August 15, 2005 9:29 PM
To: Penn, BJ Assistant Secretary of the NAVY (I&E); Arny, Wayne CIV ASSTSECNAV IE WASHINGTON DC, OASN(I&E); Weaver, Christopher E RADM CNI HQ; Loose, Michael K. RADM (NAVFACHQ)
Cc: Heffernan, James D CAPT OASN (I&E)
Subject: FW: Broadway Responses

Attachments: CH 0860C Rsp BRAC COM BROADWAY.pdf; NS SD Sites for Bway relocation USE THIS ONE.pdf; Miramar Options NRSW & NFEC SW Complex.pdf

FYI. Signed. vr/ DB

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-----Original Message-----

From: Neuzil, Paul V. CDR
Sent: Monday, August 15, 2005 6:52 PM
To: Davis, Anne R. SES DASN(ISA)
Cc: Biddick, Dennis CIV
Subject: FW: CH 081C AND CH 0860 C

Ma'am, Attached is the PDF for Broadway. It is in three files to support the letter as well as the attachments that come out much clearer this way.

v/r Paul

CDR Paul Neuzil
Special Assistant/Executive Assistant
Deputy Assistant Secretary of the Navy
(Infrastructure Strategy & Analysis)
Phone: (703) 602-6755
Cell: (703) 994-3876
DSN: 332-6755
Fax: (703) 602-6552
Crystal Plaza 6, Suite 900

-----Original Message-----

From: Bowers, Nanci S. CIV (BRAC)
Sent: Monday, August 15, 2005 18:45
To: Neuzil, Paul V. CDR; Henderson, Sueann CTR BRAC
Subject: CH 081C AND CH 0860 C



CH 0860C Rsp
AC COM BROADWA'



NS SD Sites for
Bway relocatio...



Miramar Options
NRSW & NFEC SW...

Nanci Bowers

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, August 09, 2005 4:26 PM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA); Whittemore, Ariane L CIV
Subject: Meeting w/ N4

Jim:

As we discussed, the N4, VADM McCarthy would like to discuss with you your sense of how DON can best put forth its message to the Commission, to include presentation at the 20 Aug hearing. Additionally, he would also like to know how you perceive the cooperation of Navy officials at site visits and other venues regarding the support being provided for the recommendations. The N4 is willing to come talk to you about this over at your place - would like a face-to-face if possible, but if a phone con is the only doable communicate that would suffice. My advice would be for you to call his office direct to arrange the meeting/conversation - 703-693-7651. Thanks. r/DB

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Thursday, August 04, 2005 12:01 PM
To: WSO-BRAC Hanna (E-mail); brian.mcdaniel@wso.whs.mil
Cc: Davis, Anne R. SES DASN(ISA); Foy, David D CAPT BRAC; Clarke, Robert S CDR (BRAC)
N47692; Neuzil, Paul V. CDR
Subject: Broadway Response

Attachments: response to Commissionr BAM #2.pdf; DON-0173 C5 4AUG2005.pdf

Attached is the official response to the tasker for a Broadway closure scenario. Forwarding electronically due to timing. Documents will also be forwarded through offiical channels. r/DB



response to
ommissionr BAM #2AUG2005.pdf (49 K.

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Thursday, August 04, 2005 9:34 AM
To: Hanna, James, CIV, WSO-BRAC
Subject: RE: Official Broadway COBRA Run

Understand. Anyway to get him our official input? r/DB

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-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Thursday, August 04, 2005 9:04 AM
To: Biddick, Dennis CIV
Subject: RE: Official Broadway COBRA Run

Unfortunately, he's on the road to San Diego as we speak (write)...

From: Biddick, Dennis CIV [mailto:dennis.biddick@navy.mil]
Sent: Thursday, August 04, 2005 8:28 AM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA)
Subject: Official Broadway COBRA Run

Jim:

Attached is the official COBRA run for Broadway. Formal ltr will be signed out this morning. Would like to get this to Brian soonest. r/DB

<< File: DON-0173 C5 4AUG2005.pdf >>

Dennis Biddick
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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Thursday, August 04, 2005 8:28 AM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA)
Subject: Official Broadway COBRA Run

Attachments: DON-0173 C5 4AUG2005.pdf

Jim:

Attached is the official COBRA run for Broadway. Formal ltr will be signed out this morning. Would like to get this to Brian soonest. r/DB



DON-0173 C5
AUG2005.pdf (49 K)

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV
Sent: Wednesday, August 03, 2005 7:15 PM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA); Foy, David D CAPT BRAC
Subject: COBRA for Broadway

Jim:

I am going to be forwarding to you the official COBRA run for Broadway first thing in morning. I know Brian needs this as do the Commissioners. Will have cover ltr to include explanation of admin space calculations. r/DB

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Thursday, July 28, 2005 9:39 AM
To: James.Hanna@wso.whs.mil
Cc: david.foy@wso.whs.mil
Subject: Fw: Broadway visit

Attachments: Commissioner Visit Focus.doc



Commissioner Visit
Focus.doc (...)

Jim:

Do you expect a formal response to these questions? Should this be something that is considered official and also forwarded to the Hill. This is more than a Command brief and the data would not be certified. Your thoughts? DB

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Banaji, Darius CDR CNI HQ <darius.banaji@navy.mil>
To: Rivenburg, Jan G CAPT BRAC <jan.rivenburg@navy.mil>; Clarke, Robert S CDR (BRAC) N47692 <robert.s.clarke@navy.mil>; Flather, Jennifer R. CDR BRAC <jennifer.flather@navy.mil>
CC: Biddick, Dennis CIV <dennis.biddick@navy.mil>
Sent: Mon Jul 25 21:08:45 2005
Subject: FW: Broadway visit

Ma <<Commissioner Visit Focus.doc>> 'am: FYI, questions from the Commission staff iso of 5 Aug visit to Broadway complex. ADM Weaver will be senior Navy rep at the visit due to conflicts with Region Flag schedule.

I've asked Region SW to vet their response to non-data questions through CNI/IAT...in prep for the visit. Vr/Darius

-----Original Message-----

From: Tasker, Michael LCDR NRSW SRM
Sent: Mon 7/25/2005 4:36 PM
To: Banaji, Darius CDR CNI HQ
Cc:
Subject: FW: Broadway visit

Sir,

The list of questions that we are working to answer.

VR
Mike

-----Original Message-----

From: McDaniel, Brian, CIV, WSO-BRAC [mailto:Brian.McDaniel@wso.whs.mil]
Sent: Monday, July 25, 2005 12:39
To: Tasker, Michael LCDR NRSW SRM
Subject: Broadway visit

<<Commissioner Visit Focus.doc>>

LCDR Tasker,

Sorry for the delay. Attached is the "focus" and advance questions for my upcoming visit beginning at 1200 on Thursday 04 Aug 05. I am currently working on a detailed schedule for the Chairman and other Commissioners' visit starting at noon

on Friday 05 Aug 05 and lasting until 1400; I'll send a draft to you today or Tuesday so we can work out details like the length of the command brief and site tour.

Have you provided your PAO with a heads-up about upcoming BRAC Commission visit? Typically, the Commissioner's are "made available" for a media event "outside the gate" after their site visit.

Respectfully,
Brian A. McDaniel
BRAC Commission
Sr. Analyst -- Navy Team
(703) 699-2945
(202) 641-6406 Cell

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, July 26, 2005 10:10 AM
To: Hanna, James, CIV, WSO-BRAC
Subject: RE: Oceana Encroachment Brief

Thanks Jim. Hope your visit up north is going well. r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Tuesday, July 26, 2005 9:59 AM
To: Biddick, Dennis CIV
Subject: Re: Oceana Encroachment Brief

Chairman Principi and Commissioner Newton requested Ceana info during their Norfolk visit

-----Original Message-----

From: Biddick, Dennis CIV <dennis.biddick@navy.mil>
To: WSO-BRAC Hanna (E-mail) <James.Hanna@wso.whs.mil>
CC: Whittemore, Ariane L CIV <ariane.whittemore@navy.mil>
Sent: Tue Jul 26 09:35:09 2005
Subject: Oceana Encroachment Brief

Jim:

Need some confirmation from you ASAP (hope you are monitoring your Blackberry). Virginia delegation is upset with a brief that was given by Navy to the Commission when the Commission visited Norfolk, entitled, "Encroachment Issues." Question that we would like to have confirmation on.

Want you to confirm that this brief was provided to the Commission at the request of the Commission. Reason for this is to make sure as we, the Commission and the Navy talk to Congressional delegations, we are in agreement as to who is doing what - you know this is sensitive. Is it OK that we characterize this as a brief provided at the request of the Commission? Your quick response is appreciated. r/DB

Dennis Biddick
Chief of Staff

DASN Infrastructure Strategy and Analysis dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, July 26, 2005 9:35 AM
To: WSO-BRAC Hanna (E-mail)
Cc: Whittemore, Ariane L CIV
Subject: Oceana Encroachment Brief

Jim:

Need some confirmation from you ASAP (hope you are monitoring your Blackberry). Virginia delegation is upset with a brief that was given by Navy to the Commission when the Commission visited Norfolk, entitled, "Encroachment Issues." Question that we would like to have confirmation on. Want you to confirm that this brief was provided to the Commission at the request of the Commission. Reason for this is to make sure as we, the Commission and the Navy talk to Congressional delegations, we are in agreement as to who is doing what - you know this is sensitive. Is it OK that we characterize this as a brief provided at the request of the Commission? Your quick response is appreciated. r/DB

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Sunday, July 24, 2005 9:46 AM
To: Biddick, Dennis CIV; WSO-BRAC Hanna (E-mail)
Subject: RE: Personal

Reason for note - Anne's husband died Saturday morning. Wanted you to be aware. r/DB

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(703) 602-6550 (fax)

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-----Original Message-----

From: Biddick, Dennis CIV
Sent: Sunday, July 24, 2005 9:19 AM
To: WSO-BRAC Hanna (E-mail)
Subject: Personal

Jim:

Please give me a call at the office, 703-602-6531 (I am in today), or on my cell, 703-328-2141. r/DB

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(703) 602-6550 (fax)

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Sunday, July 24, 2005 9:19 AM
To: WSO-BRAC Hanna (E-mail)
Subject: Personal

Jim:

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Friday, July 22, 2005 4:27 PM
To: Hanna, James, CIV, WSO-BRAC
Cc: Biddick, Dennis CIV
Subject: FW: Principi Ltr

Attachments: Principi Ltr.pdf

Sir,

Mr. Biddick has asked me to forward Admiral Nathman's letter to Mr. Principi. CFFC will be faxing and emailing as well as mailing the original to the Chairman today.

Hope this may answer some questions.

v/r CDR Paul Neuzil
for

Dennis Biddick
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-----Original Message-----

From: Crabtree, Thomas SES FFC N02
Sent: Friday, July 22, 2005 1:00 PM
To: Biddick, Dennis CIV
Subject: FW: Principi Ltr

here it is

-----Original Message-----

From: Duffy, Ellen H LCDR FFC N002/N022
Sent: Friday, July 22, 2005 12:47
To: Crabtree, Thomas SES FFC N02; Tindal, Larry CDR FFC, N011; Carr, Nevin P CAPT FLTFORCOM, N001; Murdoch, Christopher P CDR FFC N003; Melcher, Charles P CDR FFC, N005
Cc: Cade, Steven CDR FFC N02A; DeBerry, Steven H CIV FFC N021
Subject: FW: Principi Ltr

VR/LCDR Duffy



Principi Ltr.pdf (71 KB)

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, July 19, 2005 1:26 PM
To: Biddick, Dennis CIV; WSO-BRAC Epstein (E-mail)
Cc: WSO-BRAC Hanna (E-mail); Rivenburg, Jan G CAPT BRAC; Remily, Alex T. Major
Subject: RE: Commission Ltr of 1 Jul - DSE #22

Resending - my system said it got kicked back. If you get this a second time it is the same as the first. r/DB

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-----Original Message-----

From: Biddick, Dennis CIV
Sent: Tuesday, July 19, 2005 1:17 PM
To: WSO-BRAC Epstein (E-mail)
Cc: WSO-BRAC Hanna (E-mail); Rivenburg, Jan G CAPT BRAC; Remily, Alex T. Major
Subject: Commission Ltr of 1 Jul - DSE #22

Dave:

Assume you may be tied up this afternoon with the Hearing but would like to discuss the intent of subject request which asks for a breakout of recommendations that may have multiple parts. We have this information and the info for

DON is readily available. Not sure to what extent we should be answering this for JCSGs and if the Commission is asking this of other Services as well - again, the ability to respond to the JCSG is difficult if the equation gets confusing particularly if we have multiple parties working on the same issue. For the JCSGs it is not simple to just divide out DON only issues. Would like to respond back to you soonest so please call so we can clarify - 602-6531. r/DB

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, July 19, 2005 12:51 PM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA); COL Pete Vercruysse (E-mail)
Subject: ACMC/Commissioners Phone Con

Jim:

I know you are aware that Commissioners' Gehman and Hansen have been trying to call ACMC and they have not been able to make contact. ACMC really does desire to make contact with them prior to the start of the Hearing. Could you pass this along to them - ACMC phone number is 703-614-1201. r/DB

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, July 19, 2005 9:24 AM
To: James.Hanna@wso.whs.mil
Subject: Staff Exchange

Jim:

I don't want us developing bad feelings over this. I don't know what your perception is of the situation but I sat through the entire discussion last week with Joe and Brian and we weren't given any data. Also, my staff hasn't received any written analysis to include COBRA. The only exchange we have had with your staff is verbal. For instance, last week we never even addressed the personnel savings issue.

From my perspective I am looking for an open exchange of information so we can keep both leaderships informed. I truly believe that our inability on both ends at the present time to clearly identify where we may have different analytical points of view is because our staffs have not communicated enough together. There should be no reason we have such a disconnect on recruit numbers if we had the right amount of communication. My staff's job is to be here to provide that info and we are prepared to support that effort. DB

Sent from my BlackBerry Wireless Handheld

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, July 19, 2005 7:31 AM
To: James.Hanna@wso.whs.mil; joe.barrett@wso.whs.mil
Cc: Davis, Anne R. SES DASN(ISA); HubbellPC@hqmc.usmc.mil; Summerlin, Gene A CAPT (BRAC)
Subject: Re: MCRD Analysis

Jim:

As you, just trying to get everyone on the same sheet of music. This is a big deal for DON and it does appear that every conversation has different data element that may be because we are talking different things. I called Joe Barrett yesterday afternoon with the expressed reason to just be able to go over data so that we were all defining things the same way - number of recruits/graduates is a perfect example. That answer/definition is dependent upon what is included in number - we both need to know what we are talking about when we discuss. Joe indicated that he was told to wait until after today's vote to come talk to us. Again, my goal yesterday was to get an understanding of terms.

If my folks were given all the data that you guys used in your analysis, my bust and I sincerely apologize. I will follow-up. As you, no agenda other than to have the right info to work from. R/DB

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC <James.Hanna@wso.whs.mil>
To: Biddick, Dennis CIV <dennis.biddick@navy.mil>; Hanna, James, CIV, WSO-BRAC <James.Hanna@wso.whs.mil>; Barrett, Joe, CIV, WSO-BRAC <joe.barrett@wso.whs.mil>
CC: Davis, Anne R. SES DASN(ISA) <anne.davis@navy.mil>; Hubbell SES Paul C <HubbellPC@hqmc.usmc.mil>
Sent: Tue Jul 19 07:19:05 2005
Subject: RE: MCRD Analysis

Dennis, that is a bit disingenuous as Brain McDaniel and Joe Barrett have been in your offices on this topic several times over the last two weeks. In a meeting late last week they showed everything we have. We have shared no analysis with codels. Congressman Hunter gave us a briefing he had been given by MCRD San Diego sometime this month (no date, just the month listed) which laid out their case (and incidently noted that San Diego processed over 21,000 recruits last year).

Our problem is this: Data we get under oath or certified is never consistent. Yesterday, for example, ACMC said under oath that USMC processed around 34,000 recruits in 2004 yet the official DOD figures show 30,618.

You're not the only one that's frustrated...

From: Biddick, Dennis CIV [mailto:dennis.biddick@navy.mil]
Sent: Monday, July 18, 2005 8:38 PM
To: WSO-BRAC Hanna (E-mail); WSO-BRAC Barrett (E-mail)
Cc: Davis, Anne R. SES DASN(ISA); Paul Hubbell (E-mail)
Subject: MCRD Analysis

Gentlemen:

This is a little note of frustration, so maybe you guys can help me out. You guys are going to be briefing information tomorrow based on a COBRA run that we have never seen. We have had no opportunity to work or understand where you guys are coming from with your analysis. I guess I should have asked for that last week. Adding to our frustration a bit is that we have had conversation with a Congressional Delegation from San Diego that apparently has copies of some analysis that was done by you guys or at least is being purported as so. So can I ask that we get a copy of your work as soon as possible tomorrow. Thanks. Please call me on my cell tomorrow if this is a problem - 703-328-2141. Will be out of the office for part of the morning. r/DB

Dennis Biddick
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Sent: Monday, July 18, 2005 8:38 PM
To: WSO-BRAC Hanna (E-mail); WSO-BRAC Barrett (E-mail)
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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Saturday, July 16, 2005 2:14 PM
To: Hanna, James, CIV, WSO-BRAC
Subject: RE: MCRD Numbers

Jim:

Do you see an opportunity to review "your" analysis based on these new numbers? We are here to help. Give me a call if you can. Thanks. r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis
dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Saturday, July 16, 2005 7:47 AM
To: Biddick, Dennis CIV
Subject: RE: MCRD Numbers

Thanks Dennis...certainly a bit of a change from the previous certified data. Had to get home earlier yesterday so I could work on the adds hearing. Too many interruptions in the office....

From: Biddick, Dennis CIV [mailto:dennis.biddick@navy.mil]
Sent: Friday, July 15, 2005 7:12 PM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA)
Subject: MCRD Numbers

As promised, delivered before COB Friday (very dependent on your definition of COB). This is getting to you before it reaches the "official" channels (through the Clearinghouse), but this is our official response. Call me tomorrow if you have any questions. Should be in the office around 0930 - need to watch a little of the British Open. r/DB

<<MCRD avg daily stud pop.pdf>>

Dennis Biddick
Chief of Staff

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Friday, July 15, 2005 7:12 PM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA)
Subject: MCRD Numbers

Attachments: MCRD avg daily stud pop.pdf



MCRD avg daily
stud pop.pdf (2...

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<<MCRD avg daily stud pop.pdf>>

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Friday, July 15, 2005 11:02 AM
To: Hanna, James, CIV, WSO-BRAC
Cc: Summerlin, Gene A CAPT (BRAC)
Subject: RE: MCRD Numbers

Jim:

Left a voice mail. Would like to have whoever it is on your end talk to my staff today to make sure we are all looking at the same numbers and why. I know the original inputs were updated based on our review of the data so I hope we are all looking at the latest and greatest - we think we are. Let me know who to talk to and we will be in touch. r/DB

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-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Friday, July 15, 2005 10:21 AM
To: Biddick, Dennis CIV
Subject: RE: MCRD Numbers

we're looking at 7 Jan BRAC capacity data call in the certified data we were provided....3.1.1.H (DoD 624)
CG_MCRD-SAN_DIEGO_CA, Date 11/8/2004 Time 1145, Certifying Activity: IAT, certified by Anne Davis
3.1.1.H.-(DoD624) CG_MCRD_PARRIS_ISLAND_SC Date 11/8/2004 Time 1233 Certifying Activity: IAT, certified by
Anne Davis

From: Biddick, Dennis CIV [mailto:dennis.biddick@navy.mil]
Sent: Friday, July 15, 2005 10:08 AM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA); Paul Hubbell (E-mail)
Subject: MCRD Numbers

Jim:

Not sure what numbers you guys are looking at. Data that I just pulled from certified data indicates for FY03 the annual throughput at San Diego was 15935, and at Parris Island it was 19459 (we are reverifying these numbers - believe responses for SD may be low). Also understand there is data related to average monthly on board count that can't just be added up to get annual throughput. And finally, San Diego in responding to the question on ave monthly on board didn't answer the totals for FY04 and out the same way that Parris Is did - they identified an ave monthly on-board count as opposed to an annual throughput. Although the way they responded may have been a bit misleading the information is there to compare annual throughputs and those numbers don't appear to be as different as you described. Begs the requirement for our staffs to sift through this data together.

I left you a voice mail so we could discuss. By end of day I will have recertified data on the numbers but again I don't believe we are as far off as you may suspect, but I'm not certain what numbers you are looking at. r/DB

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Friday, July 08, 2005 7:36 PM
To: WSO-BRAC Hanna (E-mail)
Subject: Radiological Survey

Attachments: BRAC-20050701-Rad White Paper.doc



BRAC-20050701-Rad
White Paper....

Jim:

Hope you've had a good week. Haven't had much time to follow on C-Span but what has filtered back and what I read in the newspapers is interesting. Sure are hoping your plan is to get with us and roll up our sleeves and discover the "real" data - somebody must have the answers, right! Just for your info, and I wish I had the electrons sooner to pass this along, the attached is a condensed version of info we already passed along to the Connecticut delegation. Read and enjoy.

If you need to reach me this weekend give me a shout at the office or on my cell phone, 703-328-2141. Will be here on Sunday for sure. r/DB

<<BRAC-20050701-Rad White Paper.doc>>

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Sunday, July 03, 2005 2:00 PM
To: WSO-BRAC Hanna (E-mail)
Cc: Davis, Anne R. SES DASN(ISA); Hugel, Mark A. RDML; Graham, Robert G. CIV BRAC; Krum, Stephen G CTR SEA 04; Jay Berry (E-mail)
Subject: Comments on Portsmouth Employee Presentation

Jim:

Don't believe it is possible for me to technically provide you "unofficial" responses to questions that have been asked through the Clearinghouse. I, however, am providing an explanation on why the initial response to DON's/IJSCG's review of the subject presentation didn't address all the points made in detail.

First, it is our hope that as the Commission reviews the various inputs it receives through site visits and at hearings that we will work together to determine the basis and understanding of any apparent data discrepancies with the data we supplied to you to make our decisions. We believe it is important to understand the genesis of data being used since the law required us to use certified data and 20-year force structure requirements for DoD to make recommendations.

With that in mind, the capacity analysis used by the Industrial JCSG followed the methodology outlined in DoD 4151.18H,

Depot Maintenance Utilization Handbook" using workload requirements required to support the 20-year force structure plan. We are not able to determine what requirement was used in the subject presentation to determine "Average 1700 Production workers per day short without Portsmouth." Same holds true for skill trade mix - uncertain where the data was derived and what requirements were used to make their assumptions. Additionally, when using an apparent shortage by skill trade mix to determine capacity it is difficult to correlate to capacity analysis done by the JCSG since the measure of capacity wasn't by skill trade mix but shop capacity, the ability to physically support the function by commodity (facility requirements - we are measuring infrastructure excess/shortfalls). We, and I, cannot say the information is incorrect in the employee presentation (although it doesn't match our analysis), just don't know how today to relate that information to what we supplied since we don't know the underlying assumptions/data used to make their presentation. I guess what I am saying is that we need to know we are making apples to apples comparisons of data as we attempt to reconcile differences. In this case, primarily, did they use the same workload requirements?

There are other issues in the presentation we need to address and until we are able to understand the basis for their input we won't be able to directly address all the issues quickly. We will continue to work the issues to the maximum extent possible as quickly as we can. Thanks for your patience. r/DB

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Sunday, July 03, 2005 1:11 PM
To: Banaji, Darius CDR CNI HQ
Cc: Davis, Anne R. SES DASN(ISA); Daughety, Steve CTR CNI HQ; WSO-BRAC Hanna (E-mail)
Subject: RE: Request for Assistance WRT NS Ingleside BRAC Summary Provided to BRAC Commission Staffer

Darius:

Please pass back to CAPT Ireland that he should not feel compelled to address questions on the analytical process or on decisions that were made for the recommendation that were made by deliberative bodies in the BRAC process if he is not completely aware of the "why's" - assumption is that our leadership in the field will be supportive of the decisions made by senior leadership since they supplied the data for the process to analyze. I believe the process we have set up with the Commission is for most of these questions to be sent to the Clearinghouse and addressed to us for response, which we will gladly do. The folks at Ingleside should be prepared to address why they may have responded to questions in the data calls the way they did, and they should also be able to discuss how they do business. Additionally, they should also be able to comment on the ability to carry out the recommendations since they were part of the data call process to supply responses regarding those recommendations in the scecnario data calls. I will be more than happy to talk to CAPT Ireland direct and discuss if there remains concerns.

This should not be viewed in any way as a "gag" order. The BRAC process is fairly complex and relies on certified data and documented senior leadership deliberations to make decisions. We all know that if multiple people ask multiple questions to multiple players eventually someone will be able to attempt to identify what may be viewed as "different responses" particularly when taken out of context. I am hopeful that if done correctly this part of the process will result in our ability to substantiate the data we currently have to support the decisions made, through coordinated and diligent and detailed explanations, and also identify data elements that may either be incorrect or not accounted for that matter in the decision process. Not having a good process to do the above in the short ammount of time the Commission has to do their job could result in

unsubstantiated claims and assumptions being valued improperly. Our goal isn't to prove that what we did in the BRAC process is entirely correct, it is to support the Commissions process to make sure that what they will use to ultimately support the recommendations is good data. Our baseline for that effort is the data that we collected through a detailed process to support the requirements of the law - certified data that support the requirements of a 20-year force structure plan using the selection criteria now codified. Again, if anyone has any questions you know how to reach me. r/DB

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-----Original Message-----

From: Banaji, Darius CDR CNI HQ
Sent: Sunday, July 03, 2005 9:38 AM
To: Biddick, Dennis CIV
Cc: Daughety, Steve CTR CNI HQ
Subject: Fw: Request for Assistance WRT NS Ingleside BRAC Summary Provided to BRAC Commission Staffer

Sir: I need to get to my account so I can look at the attachment....but the email infers there are some IAT type questions they'll need support on for early next week. Vr/darius

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Ireland, Ken CAPT (CNATRA) <ken.ireland@navy.mil>
To: Banaji, Darius CDR CNI HQ <darius.banaji@navy.mil>; Daughety, Steve CTR CNI HQ <Steve.Daughety1@navy.mil>
CC: Donovan, Tom CIV (Navy Region South) <tom.donovan@navy.mil>; Gallagher, Jim CTR Navy Region South, Business Office <jim.gallagher.ctr@navy.mil>; Martinez, Ron CIV (Navy Region South) <ron.martinez@navy.mil>; Crecelius, Frederick E SES NAS Corpus Christi, TX ,Deputy CNRS <frederick.crecelius@navy.mil>
Sent: Sat Jul 02 11:24:04 2005
Subject: Request for Assistance WRT NS Ingleside BRAC Summary Provided to BRAC Commission Staffer

CDR B/Steve-The attached string below is a request from BRAC Commission Senior Staff Mr Bill Fetzer to provide input on each of the issues covered in the paper provided by Mr Paul Ryan (RDML-ret, former COMMINEWARCOM). As noted in the string below, this request for comment was delivered to us at 0722 this morning.

I am requesting the assistance of the IAT in developing a response to paragraphs 4, 8 and 9 by 1300 (east coast time)Tuesday, 05 July. On separate note RDML Loewer (COMMINEWARCOM) has tasked her staff to provide answers to the mission specific questions.

Regret the short fuze. Please don't hesitate to contact me or Mr Gallagher (DSN 861-1297) if you have questions.

Very respectfully,

CAPT Ken Ireland
Chief of Staff, Navy Region South and
Navy's Reserve Operational Support Officer
for the Chief of Naval Air Training
Comm 361 961 3278 (DSN 861)
Fax 361 961 2846
Email: ken.ireland@navy.mil

-----Original Message-----

From: Fetzter, William, CIV, WSO-BRAC [mailto:William.Fetzter@wso.whs.mil]
Sent: Saturday, July 02, 2005 7:22
To: Ireland, Ken CAPT (CNATRA)
Subject: FW: Ingleside BRAC presentation

<<BRAC summary.doc>>
Ken,

As you can see, there are quite a few points in here that are close to an ideal "train as we fight issue," but the reality may be much different.

Many of these points were discussed by the Navy in a recent letter to the Congressman that I will share with you when I arrive. However, please forward ADM Ryan's paper to the COMINELWARCOM COS and the CO of HM-15 for comment. I would like to be able to address each issue with them during my pre-visit.

Thanks, Looking forward to seeing you.

VR, Bill

-----Original Message-----

From: Ryan, Paul
To: Fetzter, William, CIV, WSO-BRAC
Cc: Hanna, James, CIV, WSO-BRAC; Hawley Judy; JANoonel23@aol.com; gebushell@aol.com; Lobell, Claudia; King, Mac; Turner, Gordon; Sheila McCready
Sent: 7/1/2005 1:23 PM
Subject: Ingleside BRAC presentation

Bill: it preparation for your trip to South Texas next week, here's a summation of the community's case.

See you there.

Paul

<<BRAC summary.doc>>

<<BRAC summary.doc>>

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, June 28, 2005 6:28 PM
To: Hanna, James, CIV, WSO-BRAC
Subject: RE: TECH 9

Thanks for the clarification - that's not the same TECH 9 we have. Yes, we can discuss SPAWAR some. I am not an expert but I can discuss the recommendation. Boss and I are going to call you in about 5 minutes. r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Tuesday, June 28, 2005 6:25 PM
To: Biddick, Dennis CIV
Subject: RE: TECH 9

Consolidate Maritime C4ISR Research, Development, and Acquisition, Test and Evaluation
how do you spell SPAWAR realignment?

From: Biddick, Dennis CIV [mailto:dennis.biddick@navy.mil]
Sent: Tuesday, June 28, 2005 6:21 PM
To: Hanna, James, CIV, WSO-BRAC
Subject: RE: TECH 9

Is there a reason why you would ask if I know about TECH 9 since it doesn't have any DON involvement unless I have the wrong recommendation. r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Tuesday, June 28, 2005 6:13 PM
To: Biddick, Dennis CIV
Subject: TECH 9

Dennis, do you understand TECH 9?

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Tuesday, June 28, 2005 6:21 PM
To: Hanna, James, CIV, WSO-BRAC
Subject: RE: TECH 9

Is there a reason why you would ask if I know about TECH 9 since it doesn't have any DON involvement unless I have the wrong recommendation. r/DB

Dennis Biddick
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dennis.biddick@navy.mil
(703) 602-6500
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-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Tuesday, June 28, 2005 6:13 PM
To: Biddick, Dennis CIV
Subject: TECH 9

Dennis, do you understand TECH 9?

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Monday, June 27, 2005 3:25 PM
To: Hanna, James, CIV, WSO-BRAC
Cc: Graham, Robert G. CIV BRAC
Subject: RE: Phone Call - SIMA

Deos this mean you want to know more? If so, talk to CW and see if he has enough info. Explanation I got was very simple. The only folks they included in the SIMA to Shipyard consolidation were the folks impacted by the recommendation and for purposes of the recommendation have included just the piece impacted - it is not impacted by the regional maintenance realignment. I will check to make sure the language of hte recommendaiton though doesn't need to be "updated" to make sure the recommendation isn't using the wrong organizational names. Bob, check with Jim and make sure the recommendation as written can be executed based on the current organizational names. r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis
dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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-----Original Message-----

From: Hanna, James, CIV, WSO-BRAC [mailto:James.Hanna@wso.whs.mil]
Sent: Monday, June 27, 2005 3:17 PM
To: Biddick, Dennis CIV
Subject: RE: Phone Call - SIMA

I think so too...doesn't help us old guys though!

From: Biddick, Dennis CIV [mailto:dennis.biddick@navy.mil]
Sent: Monday, June 27, 2005 3:16 PM
To: WSO-BRAC Hanna (E-mail)
Cc: Graham, Robert G. CIV BRAC
Subject: Phone Call - SIMA

Jim:

CW talked to CDR Jim Jepson and it is my understanding they are square on recommendation understanding and impact of regional maintenance and SIMAs. r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis
dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Thursday, June 23, 2005 6:23 AM
To: WSO-BRAC Epstein (E-mail)
Cc: WSO-BRAC Hanna (E-mail)
Subject: FW: Security Clearance Level of Staff and Commission Members

Importance: High

Could you provide required information? r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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-----Original Message-----

From: Banaji, Darius CDR CNI HQ
Sent: Thursday, June 23, 2005 6:09 AM
To: Biddick, Dennis CIV
Cc: Daughety, Steve CTR CNI HQ
Subject: FW: Security Clearance Level of Staff and Commission Members
Importance: High

Sir: Need your assist with the Commission iso the NBVC and Corona visits in Jul.
Vr/Darius

-----Original Message-----

From: Trevino, Rene CIV CNRSW
Sent: Wednesday, June 22, 2005 19:22
To: Banaji, Darius CDR CNI HQ
Cc: Storch, Mark CO NAWS China Lake; Fowler, Bob W CAPT (NWS N00W/N42WA); Heublein, Harrison A CDR; Grossgold, Paul S Capt (Command); Allen, Michael R CAPT CNRSW N01H; Tasker, Michael LCDR NRSW SRM; Yost, Jacquie C CAPT (CNRSW PAO)
Subject: RE: Security Clearance Level of Staff and Commission Members
Importance: High

Darius...Mike is on leave this week, so I am coming to you with the two important questions being posed from Naval Base Ventura County and NSA Corona.

Could you please provide us with the Security Clearance information for the Commissioners and Commission Staff who will be visiting both of those sites. As you can see from the note below, understanding the tenant mission requires discussion of classified material.

And, could you please confirm the dates the Commissioner will visit both sites. We were originally told the visit would be 12 July, now we are hearing 13 July. Please advise.

R/Rene

Rene Trevino, R.A., AIA
Executive Director
Navy Region Southwest

619*532*4665
rene.trevino@navy.mil

-----Original Message-----

From: Heublein, Harrison A CDR
Sent: Wednesday, June 22, 2005 10:22
To: Grossgold, Paul S Capt (Command); Trevino, Rene CIV CNRSW; Allen, Michael R CAPT CNRSW N01H; Tasker, Michael LCDR NRSW SRM; Yost, Jacquie C CAPT (CNRSW PAO)
Cc: Storch, Mark CO NAWS China Lake; Fowler, Bob W CAPT (NWS N00W/N42WA)
Subject: RE: Security Clearance Level of Staff and Commission Members

Thank you, sir.

This is applicable for Corona as well.

The two PMO officers that accompanied Mr. Army did not have clearances on file, and resulted in an unclass presentation.

We will need to have clearances on hand for both Mr. Epstein and Mr. Farrington who will be conducting the staff visit on 6 July to Corona. Guidance will be needed regarding clearances for the commissioners slated to follow a week later.

The latest info I have for the Commission visit is Point Mugu am 13 July, Corona pm 13 July. Both Mr. Epstein and Mr. Farrington are on leave, but I should be able to reach Mr. Epstein tomorrow morning.

I will also need to have clearances on hand for the NRSW attendees, and will arrange through Linda Montgomery or LT Rubio.

v/r,

Hap

> -----Original Message-----

> From: Grossgold, Paul S Capt (Command)
> Sent: Wednesday, June 22, 2005 10:14
> To: Trevino, Rene CIV CNRSW; Allen, Michael R CAPT CNRSW N01H;
> Tasker, Michael LCDR NRSW SRM; Yost, Jacquie C CAPT (CNRSW PAO)
> Cc: Storch, Mark CO NAWS China Lake; Heublein, Harrison A CDR
> Subject: FW: Security Clearance Level of Staff and Commission
> Members

>
>
> All,
> I don't recall seeing any guidance on brief classification for
> commission visits. Obviously a sensitive issue if congressional
> staffers want to be present who don't have clearance/need-to-know.
> This may come up elsewhere as well (e.g. China Lake and Corona), so
> recommend we disseminate the answer to the whole team. V/r Paul

>
>
> -----Original Message-----

> From: Mcquaide, Paul NAVAIR (SES)
> Sent: Wednesday, June 22, 2005 9:31
> To: Grossgold, Paul S Capt (Command)
> Cc: Tasker, Michael LCDR NRSW SRM; Skinner, Walter M. RDML
> Commander, NAWCWD; Swaney, Mark CAPT NAVAIRWARCENWPNNDIV Bldg 36, Rm
> 2305; Gilmer, Bradford NAVAIR; Kiwus, Christopher H. CDR
> Subject: Security Clearance Level of Staff and Commission Members

>
> Captain,

> As we prepare our NAVAIR briefs/tours for the Staff and Commission
> visits we need to know the classification level of
> presentation/discussions/tours. It will be very helpful to the
> presentation of our military value if we can include some classified
> mission information in briefs and tours. Can you assist in confirming
> clearance level of Staff and Commission members visiting NBVC/Point
> Mugu?
> Appreciate your attention to this as soon as possible.
> VR/Paul McQuaide
> NAVAIR BRAC Communications Lead for Point Mugu

Hanna, James, CIV, WSO-BRAC

From: Biddick, Dennis CIV [dennis.biddick@navy.mil]
Sent: Thursday, June 16, 2005 7:50 PM
To: WSO-BRAC Hanna (E-mail)
Subject: FW: BRAC UPDATE/GUIDANCE

Jim:

FYI. Please note that based on our conversations and the below we are continuing to tell our visited activities not to respond directly to questions they were unable to answer. Hope the Commissioners aren't expecting responses unless you send them to us formally. r/DB

Dennis Biddick
Chief of Staff
DASN Infrastructure Strategy and Analysis
dennis.biddick@navy.mil
(703) 602-6500
(703) 602-6550 (fax)

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-----Original Message-----

From: Davis, Anne R. SES DASN(ISA)
Sent: Wednesday, June 15, 2005 7:21 AM
To: Weaver, Christopher E RADM CNI HQ; Shear, Wayne RDML N46; Cwalina, Bruce SES CNI HQ; Bozin, Stan D RDML OASN (FM&C) FMB; Mastagni, Daniel RADM; Gaudio, Jan C RDML (Commandant, NDW); Barnett, Jamie RDML; Kenny, Mark W. RDML CNRNE; 'robin.waters@navy.mil'; Salerno, Michael CIV CNRNE Deputy 01; Turcotte, Stephen A RADM (COMNAVREGMIDLANT); Brown, Annette E RADM Commander Navy Region SE JACKSONVILLE FL; Carpenter, Wendi RDML CNRSE; Pruitt, John M CAPT NAS PENSACOLA FL; Mayer, George E RADM CNATRA; Debbink, Dirk J. RDML CPF N01R; Hobbs, Kathryn M CAPT NAVSTA, NAVSTA; Betancourt, Jose L RADM; 'david.j.cronk@navy.mil'; Hering, Len R RADM (SEL) (CNRNW); Passmore, Robert O RADM N00; Stewart, John M RADM; Mccreary, Terry RADML CHINFO WASHINGTON DC, CHINFO; Ferguson, Mark RDML OLA; Loose, Michael K. RADM (NAVFACHQ); Stone, Daniel RADM NAVSUP; Massenburg, Walter B. VADM AIR-00; Moran, Kevin VADM NETC; Donnelly, John J RADM COMPACFLT; 'wdmaste@hqcnsg.navy.mil'; Lengerich, Anthony William RADM SEA 09; Heinrich, Mark F RDML(SEL) N41; 'djsmith@us.med.navy.mil'; 'MCOlesen@bethesda.med.navy.mil'; Crabtree, Thomas SES FFC N02; LaRaia, John H., SES AAUSN; Randall, Scott R SPAWAR SES 00A; 'jam@utopia.nrl.navy.mil'; Wendolowski, John SES NAVAIR; Mayer, George E RADM CNATRA; Ireland, Ken CAPT (CNATRA); Whittemore, Ariane L CIV; 'N01@guam.navy.mil'; Army, Wayne CIV ASSTSECNAV IE WASHINGTON DC, OASN(I&E); 'wdmaste@hqcnsg.navy.mil'; Drozd, David CIV ENGFLDACT NORTHEAST 09TB; Sienicki, David J CDR (ASSTSECNAV IE WASHINGTON DC OASN(I&E)); Anderson, James E CIV EFDSOUTH; Kesler, Kimberly CIV BRAC Dept, (EFDSW); Duchnak, Laura S CIV BRAC Dept, (EFDSW); 'John.Paxton@usmc.mil'; 'hubbllpc@hqmc.usmc.mil'; 'kaysh@hqmc.usmc.mil'; 'george.trautman@usmc.mil'; 'williamswj@hqmc.usmc.mil'; 'kelly.frushour@usmc.mil'; 'dickersonrc@lejeune.usmc.mil'; 'melvin.spiese@usmc.mil'; 'carl.b.jensen@usmc.mil'; 'zilmerRC@29palms.usmc.mil'; 'daniel.cushing@hqmc.usmc.mil'; 'gregory.l.goodman@usmc.mil'; 'stephen.forand@usmc.mil'; 'john.p.lopez1@usmc.mil'; 'steven.thompson@usmc.mil'; 'stockwellha@beaufort.usmc.mil'; 'dennisonjg@mwtc.usmc.mil'; 'coppaj@mbw.usmc.mil'; 'mike.lowe@usmc.mil'; 'stephen.e.brown3@usmc.mil'; 'michael.rhodes2@usmc.mil'; 'sanchezqf@hqmc.usmc.mil'; 'hooksjd@bic.usmc.mil'

Cc: Anne - home Davis (E-mail); Biddick, Dennis CIV; Leaver, Jason CAPT BRAC; Sowa, Frank J SES OASN (I&E); Neuzil, Paul V. CDR

Subject: BRAC UPDATE/GUIDANCE

To all --

The pace of things has not slowed down in the BRAC process with the release of the recommendations. To the contrary, with the effort to coordinate the efforts of the Commission, who has the task of reviewing all the recommendations and reporting out their recommendations to the President by 8 Sep, and to respond to other interested parties, including Congress, the pace will only increase. We have already been dealing with supporting both Commission visits and reviewing all BRAC data for public release. You all have magnificently supported that effort, and I thank you for what we have already accomplished.

The following information is provided to give you a context for where we are now in the process.

Commission Visits

Commission visits will continue, likely through the end of July (although we do not yet have a firm schedule). Many visits involve not only the installation commanders but the mission commands as well. My office and the Commission staff have found that working through CNI and Marine Corps I&L and having them take the lead for overall coordination of those visits has worked well. We currently enjoy a very good working relationship with the Commission a result of the support the Department is providing.

During these visits, the Commission is attempting to gather facts about the operations under review. Local command briefs and responses to questions should be based on factual responses within the information you have available.

Some questions may be posed that appear to be BRAC process or analysis questions or questions that the local commands feel need to be answered by someone else (e.g., CNI, OPNAV or HQMC, or my office). The Commission understands that some questions may be out of the purview of the local commands, and responses will be sought at other levels. The Commission staff has worked with us to develop a procedure to respond to those questions. All questions posed, for which responses are not provided at the base level, will be forwarded officially to the DASN IS&A office for coordination of official responses. There is no need for local commands to believe they have been tasked with directly responding to the Commission or anyone else unless tasked by DASN IS&A through the chain of command to respond. We will engage the proper personnel in providing responses through the proper chain of command.

To date, the Commission has allowed Congressional delegations to accompany them on their visits. It should be understood, however, that the Commission is the responsible party on these visits and whom we are primarily trying to support.

The Commission may also allow presentations to be made by others during their visits, to include presentations by employees acting in their personal capacity. Any government military or civilian employee acting in their official capacity as government officials need to make sure they follow established standards of conduct rules for acting in an official capacity.

If there is a desire for personnel to engage the Commission in a personal capacity, personnel need to make sure they do so as private citizens and on personal time, using personal resources and information.

We do appreciate the feedback from local commands on the results of visits since it facilitates our coordination efforts with the Commission staff.

Release of Information

The release of information to support the recommendations has been an extremely sensitive issue since the recommendations have been released. You may have noticed that DoD has published a great deal of the BRAC data on their DefenseLink website. Some of the BRAC data we collected has been withheld from public release and internet posting due to its sensitivity. The information being posted on the public website does identify areas where information has been redacted (look for annotations of FOIA b(2)). We are working with OSD to develop procedures for release of that sensitive information, and additional guidance will be forthcoming in the near future. If there are any questions on what BRAC information can be released to the public, local commands should contact their chain of command and/or check with my office.

Recommendations Forwarded by SECDEF

Several commands have questions on the scope of the final recommendations forwarded by SECDEF to the Commission.

We will work with you directly to ensure there is a clear understanding of the effect of the recommendation. Both the BRAC PMO and CNI will be working on preliminary planning efforts and coordinating with DASN IS&A to ensure understanding of the intentions of the recommendation. Planning efforts will focus on supporting the recommendations as written. We appreciate your continued support of the recommendations and the process.

Additional Analysis

We do anticipate the Commission developing additional alternatives for analysis and review. We presently understand the Commission will begin their "adds" process around 5 July. We are working with the Commission staff on the process they want to employ to gather data to support their efforts. Our intention is to employ a similar certification process to respond to the Commission requests as we used in our data gathering efforts for developing recommendations. The Commission turn around times will be quick considering their relatively short timeframe to make their evaluations. Again, we appreciate you being prepared to respond. More information to follow.

The Department sincerely appreciates the professionalism that has been displayed by the DON team throughout the process, and we know we can count on you for your continued support until the recommendations become final. My staff is obviously still fully engaged on all efforts. Please feel free to contact us should you have any questions.

Thanks and v/r Anne

Anne Rathmell Davis
Deputy Assistant Secretary of the Navy
(Infrastructure Strategy & Analysis)
Crystal Plaza 6, Suite 900
(703) 602-6500

Hall, Craig, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, July 11, 2005 11:15 AM
To: 'Hall, Craig, CIV, WSO-BRAC'; Sillin, Nathaniel, CIV, WSO-BRAC
Subject: RE: Media Roundtable Notification

Thank you. My number is 614-3223. Jane

-----Original Message-----

From: Hall, Craig, CIV, WSO-BRAC [mailto:craig.hall@wso.whs.mil]
Sent: Monday, July 11, 2005 11:14 AM
To: Sillin, Nathaniel, CIV, WSO-BRAC
Cc: Matthias, Jane I - NGB-PA
Subject: RE: Media Roundtable Notification

Nat--Does between 1130-1300 work?

Jane--Nat will get back to you.

Craig

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, July 11, 2005 11:11 AM
To: 'Hall, Craig, CIV, WSO-BRAC'
Subject: RE: Media Roundtable Notification

Craig,

Can we call him between 1130 and 1300? Can you get me a number and give me some specificity on the subject other than BRAC?!

Thanks, Jane

-----Original Message-----

From: Hall, Craig, CIV, WSO-BRAC [mailto:craig.hall@wso.whs.mil]
Sent: Monday, July 11, 2005 11:07 AM
To: Matthias, Jane I - NGB-PA
Subject: RE: Media Roundtable Notification

Jane,

Frank Cirillo would like to talk to Gen Blum briefly. Do you have a phone number for him to use?

Thanks.

Craig

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Wednesday, July 06, 2005 6:05 PM
To: 'Craig.hall@wso.whs.mil'
Subject: Fw: Media Roundtable Notification
Importance: High

Craig, thought you would be interested in the Air Force's description of BRAC in relation to a media roundtable in which LTG Blum has been directed to participate tomorrow: to wit, an enabler for FTF. Interesting. Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Donohue, Daniel - NGB-PA <Daniel.Donohue@ngb.ang.af.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Wed Jul 06 17:54:00 2005
Subject: Fw: Media Roundtable Notification

Dan

-----Original Message-----

From: Swezey, Brad A. Mr. - NGB-PA <Brad.Swezey@ngb.ang.af.mil>
To: Donohue, Daniel - NGB-PA <Daniel.Donohue@ngb.ang.af.mil>
CC: Stoneking, Dan LTC - NGB-PA <Dan.Stoneking@ngb.ang.af.mil>; Allen, Mark
- NGB-PAE <Mark.Allen@ngb.ang.af.mil>
Sent: Wed Jul 06 15:47:36 2005
Subject: FW: Media Roundtable Notification

Sir,

It seems that AF says that LTG Blum will be attending.

VR,

- Brad

-----Original Message-----

From: Haubold Arthur C Col SAF/PAM [mailto:Arthur.Haubold@pentagon.af.mil]
Sent: Wednesday, July 06, 2005 2:40 PM
To: Mitchell Alvina Col AETC/PA; Wynne Charles E Col HQ ACC/PA1; Worley Edward G Col HQ
AFMC/PA; Cannon David K Col AFSPC/PA; Renne Jerry Col PACAF/PA; AMC/PA Public Affairs;
matthew.durham@hurlburt.af.mil; Swezey, Brad A. Mr. - NGB-PA
Cc: Schaefer Jean Civ SAF/PAM; Finn Karen Maj SAF/PA; Bahler Audrey A Col AF/RE
Subject: Media Roundtable Notification
Importance: High

All

We're hosting an invite-only media roundtable tomorrow (July 7) at 9 a.m (EDT) here at the Pentagon (most media will call in). Senior leaders from the Air Force, Air Force Reserve and National Guard will be available to discuss the BRAC recommendations as an enabler to the Air Force's Future Total Force plan. The interviewees include Lt Gen Blum, National Guard Bureau Director, Lt. Gen Bradley, Chief of the Air Force Reserve, Lt Gen Wood, Air Force Director of Plans and Programs, and Brig Gen Hickey, the Air Force's Director of Future Total Force.

We will be notifying selected news media to call in for this session. If there is a media member that you really believe should be invited, please give me a call so we can see if we can get them on the list (we're limited by the number of incoming lines we can get). Please notify the appropriate members of your staff.

Thanks!

Art

Col Art Haubold
Acting Chief, AF Media Operations Division DSN 225-0640; Comm (703) 695-0640

Hall, Craig, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Wednesday, July 06, 2005 6:05 PM
To: 'Craig.hall@wso.whs.mil'
Subject: Fw: Media Roundtable Notification

Importance: High

Craig, thought you would be interested in the Air Force's description of BRAC in relation to a media roundtable in which LTG Blum has been directed to participate tomorrow: to wit, an enabler for FTF. Interesting. Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Donohue, Daniel - NGB-PA <Daniel.Donohue@ngb.ang.af.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Wed Jul 06 17:54:00 2005
Subject: Fw: Media Roundtable Notification

Dan

-----Original Message-----

From: Swezey, Brad A. Mr. - NGB-PA <Brad.Swezey@ngb.ang.af.mil>
To: Donohue, Daniel - NGB-PA <Daniel.Donohue@ngb.ang.af.mil>
CC: Stoneking, Dan LTC - NGB-PA <Dan.Stoneking@ngb.ang.af.mil>; Allen, Mark - NGB-PAE <Mark.Allen@ngb.ang.af.mil>
Sent: Wed Jul 06 15:47:36 2005
Subject: FW: Media Roundtable Notification

Sir,

It seems that AF says that LTG Blum will be attending.

VR,

- Brad

-----Original Message-----

From: Haubold Arthur C Col SAF/PAM [mailto:Arthur.Haubold@pentagon.af.mil]
Sent: Wednesday, July 06, 2005 2:40 PM
To: Mitchell Alvina Col AETC/PA; Wynne Charles E Col HQ ACC/PA1; Worley Edward G Col HQ AFMC/PA; Cannon David K Col AFSPC/PA; Renne Jerry Col PACAF/PA; AMC/PA Public Affairs; matthew.durham@hurlburt.af.mil; Swezey, Brad A. Mr. - NGB-PA
Cc: Schaefer Jean Civ SAF/PAM; Finn Karen Maj SAF/PA; Bahler Audrey A Col AF/RE
Subject: Media Roundtable Notification
Importance: High

All

We're hosting an invite-only media roundtable tomorrow (July 7) at 9 a.m (EDT) here at the Pentagon (most media will call in). Senior leaders from the Air Force, Air Force Reserve and National Guard will be available to discuss the BRAC recommendations as an enabler to the Air Force's Future Total Force plan. The interviewees include Lt Gen Blum, National Guard Bureau Director, Lt. Gen Bradley, Chief of the Air Force Reserve, Lt Gen Wood, Air Force Director of Plans and Programs, and Brig Gen Hickey, the Air Force's Director of Future Total Force.

We will be notifying selected news media to call in for this session. If there is a media

member that you really believe should be invited, please give me a call so we can see if we can get them on the list (we're limited by the number of incoming lines we can get). Please notify the appropriate members of your staff.

Thanks!

Art

Col Art Haubold

Acting Chief, AF Media Operations Division DSN 225-0640; Comm (703) 695-0640

Hall, Craig, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Tuesday, June 21, 2005 6:54 PM
To: 'craig.hall@wso.whs.mil'
Subject: FW: AM meeting

Craig,

LTG Blum is most grateful to the Chairman and each of you for coming to breakfast this morning. He spoke to the President of the Adjutants General Association today and asked him to form a committee empowered to speak for the TAGs. They are coming to DC on July 6th for an off-site. LTG Blum also contacted the AF leadership and told them the TAGs would brief them on a proposed solution that same afternoon. TAGs should then be ready to turn over that alternative to you 1-2 days after that.

Jane

From: Hall, Craig, CIV, WSO-BRAC [mailto:craig.hall@wso.whs.mil]
Sent: Tuesday, June 21, 2005 4:56 PM
To: Matthias, Jane I - NGB-PA
Subject: AM meeting

Jane.

Thanks for breakfast. Any idea on timing of your alternative proposal? Sooner the better, obviously. When do you think your folks will be ready to share the specifics w/ us?

Craig
703-699-2937

AGAUS SPRING CONFERENCE

Omaha, Nebraska

18 – 22 May, 2005

(as of 16 May 2005)

Wednesday, 18 May

Travel Day Transportation Desk -- Lower Level, Eppley Airport

Check in Headquarters Hotel

Doubletree Hotel & Executive Meeting Center

Omaha, Nebraska

0900-1030 Special Briefing hosted by Symonds (invitation only)
Executive Meeting Center

1100-1600 **Strategic Planning Committee** – Executive Meeting Center, 19th Floor
Doubletree Hotel

Dress: slacks and open collar

1200-1700 Spouse Hospitality Room – BelAir Room

1600-1730 35th Division Council Meeting
Wyoming Room

1800-1830 Load Buses & Transportation to the Durham Museum
Lower Level Doubletree

1830-2100 **Reception hosted by Major General Lempke** – Durham Western
Heritage Museum

Dress: Casual

Gentlemen: slacks and open collar

Ladies: pants/skirt and sweater/jacket or dress

low heels/flats

2100-2130 Load Buses & Transportation to the Doubletree
West Doors, Durham Museum

Hall, Craig, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Wednesday, May 18, 2005 8:05 AM
To: 'craig.hall@wso.whs.mil'
Subject: Overarching agenda

Attachments: schedule per Jane.doc



schedule per
Jane.doc (64 KB)

Thursday, 19 May

0600-0800 Breakfast Buffet – *Signatures Restaurant, Doubletree*

National Guard Senior Leadership Meeting

Dress: Class B Uniform

Business Casual

Gentlemen: sport coat and open collar

Ladies: pants/skirt and sweater/jacket or dress

0730-0800 43rd Army Band plays – *Aksarben Room*

0800-0845 Welcoming Ceremony – *Aksarben Room*
Major General Roger Lempke, Adjutant General, Nebraska
The Honorable Rick Sheehy, Lt Gov of Nebraska

0845-0930 State of the Guard: LTG H Steven Blum, Chief, National
Guard Bureau

0930-1000 New Collaboration: National Guard Bureau/Department of
Veterans Affairs – *Aksarben Room*

1000-1030 Coffee Break – *Exhibit Hall*

1000-1030 Spouse Hospitality Room Open – *BelAir Room*

TAGs/Spouses move to separate meeting rooms

1100-1200 MG Stephen Speakes, Director, Army Force Development –
Midlands Room

1200-1300 Lunch in *Exhibit Hall*

1300-1345 General James E. Cartwright, Combatant Commander, US Strategic
Command – *Midlands Room*

1345-1530 Executive Session, TAGs and NGB/GOs

1500-1530 Coffee Break

1500-1530 Spouse Hospitality Room Open – *BelAir Room*

1530-1700 Executive Session, TAGs and NGB/GOs

SPOUSES AGENDA

- 0730-0800 43rd Army Band plays – *Aksarben Room*
- 0800-0845 Welcoming Ceremony – *Aksarben Room*
Major General Roger Lempke, Adjutant General, Nebraska
The Honorable Rick Sheehy, Lt Gov of Nebraska
- 0845-0930 State of the Guard: LTG H Steven Blum, Chief, National
Guard Bureau
- 0930-1000 New Collaboration: National Guard Bureau/Department of
Veterans Affairs – *Aksarben Room*
- 1000-1031 Coffee Break – *Exhibit Hall*
- 1000-1030 Spouse Hospitality Room Open – *BelAir Room*
- TAGs/Spouses move to separate meeting rooms**
- 1030-1200 Recruiting and Retention/JFHQ Briefing: Mr. Dan Donohue
Capital/Dodge Room
- 1200-1300 Lunch in *Exhibit Hall*
- 1300-1400 Legislative Update: COL Ted Mickevicius
Capital/Dodge Room
- 1400-1600 Family Support Roundtable - Best Practices
Capital/Dodge Room
- 1800-1830 *Load Buses & Transportation to the Henry Doorly Zoo*
Lower Level Doubletree
- 1830-2100 **Governor's Reception** –
Henry Doorly Zoo
Dress: Casual
Gentlemen: slacks and open collar
Ladies: pants/skirt and sweater/jacket or dress
low heels/flats
- 2100-2130 *Load Buses & Transportation to the Doubletree*
Main Entrance, Henry Doorly Zoo

Friday, 20 May

0600-0800 Breakfast Buffet – *Signatures Restaurant, Doubletree*

0730-1200 Exhibit Hall Open

AGAUS Business Session

Dress: Class B Uniform

Business Casual: sport coat & open collar

0800-1200 **AGAUS Business Session**
Midlands Room

0800 Call to Order
Roll Call of States
President's Remarks, MG David Rataczak

0830-0900 Business Session

0900-0930 Brig Gen Toreaser A. Steele, Commander, Army and Air Force
Exchange Service

0930-1000 Coffee Break
Exhibit Hall

1000-1030 Ms. Ellen Embrey, Deputy Assistant Secretary of Defense for Health
Affairs

1030-1130 Executive Session

1130 Recess

SPOUSES PROGRAM

0730-1700 Exhibit Hall Open
Grand Ballroom

0800-1700 Spouse Hospitality Suite Open
BelAir Room

0800-1000 TAG Spouse Brunch/Meeting
Clark Room

1000-1145 Spouse Program –
*'Don't Grin & Bare It, Grin & Share It' presented by
Juli Burney, motivational humorist
Capitol/Dodge Room*

1130-1230 Box Lunch – Pick up in Lower Level Doubletree

Free Afternoon Activities

Load Buses -- Lower Level Doubletree

1200 For Golf

1215 For Strategic Air & Space Musuem Tour and Hiking

1230 For Joslyn Musuem & Harriman Center Tours

After 1900 Open Evening

Saturday, 21 May

0600-0800 Breakfast Buffet – *Signatures Restaurant, Doubletree*

AGAUS Business Session

Dress: Class B Uniform

Business Casual: sport coat & open collar

0800-1700 **AGAUS Business Session**

Midlands Room

0800 Call to Order

0800-0900 Business Session

0900-1000 FORSCOM ARFORGEN Briefing

1000-1030 Coffee Break
Winnebago Room

1030-1130 LTG Roger C. Schultz, Director, Army National Guard

1130-1330 Corporate Lunch
Winnebago Room

1330-1500 Executive Session – TAGs Only

1500-1530 Coffee Break
Winnebago Room

1530-1700 Executive Session Wrap Up – TAGs Only

SPOUSE PROGRAM

0600-0800 Breakfast Buffet – *Signatures Restaurant, Doubletree*

0800-1700 Spouse Hospitality Suite Open
BelAir Room

0800 Load Bus – Lower Level Doubletree

0900-1030 Girls & Boys Town tour

1030 Travel

1100-1230 'All about Gems' program and shopping at Borsheim's Jewelry

1230 Travel

1300-1430 Lunch at the Upstream Brewery & 'The Dollar Bill' presented by
Allen Beermann, former Nebraska Secretary of State

1430 Return to Doubletree **or**

1430-1700 Shopping in the Old Market (continuous shuttle for return to hotel
at your convenience)

1700 Last shuttle to Doubletree

1800-2130 **All States Banquet and North Platte Canteen Show –**

Grand Ballroom

1800 Cocktails

1900 Dinner

2030 Show

Military Dress: Class A

Civilian Dress:

Gentlemen: coat and tie (patriotic colors encouraged)

Ladies: cocktail dress or pants suit

(Ladies are encouraged to wear Red, White and/or Blue)

2130-2400 Dance to 'The Rumbles' at the staff party
Aksarben Room

Sunday, 21 May

0800-0900 Worship Services
Location to be determined

Travel Day Transportation Office located in Lower Level, Doubletree

Fax

To: Mgen Heckman **From:** Ken Small

Fax: 703 697-4376 **Date:** September 14, 2005

Phone: [Click here and type phone number] **Pages:** [Click here and type number of pages]

Re: [Click here and type subject of fax] **CC:** [Click here and type name]

Urgent **For Review** **Please Comment** **Please Reply** **Please Recycle**

•**Comments:** Gen Heckman

Attached are four worksheets for ANG (A-10, C-130, F-15, F-16). The net of the discussion here is in the far right margin in pencil. Is this ok. The F-15 sheet assumes over programming F-15s by 6.

We really need your coordination tonight.

Ken

Small, Kenneth, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Thursday, September 01, 2005 2:29 PM
To: Potochney, Peter, Mr, OSD-ATL; Bayert, Nicole, Ms, DoD OGC; Bayert, Nicole, Ms, OSD-ATL
Cc: Lanman Phillip Lt Col SAF/IEBB; Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Henderson, Robert, COL, OSD-ATL
Subject: FW: AF Final Errata
Importance: High

FYI

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

-----Original Message-----

From: Haynes, Anthony R. Brig Gen NGB/CF
Sent: Thursday, September 01, 2005 2:22 PM
To: Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Cc: Ickes Charles BrigGen NGB/CF
Subject: FW: AF Final Errata
Importance: High

Fred,

We are happy with the language as suggested. My team thinks that number 94 and 95 should also be included (unless they have been deleted).

Thanks,

Tony

R. Anthony Haynes, Brig. Gen.
ANG BCEG Assistant
Ph (703) 607-2387
DSN 327-2387
Fax (703) 607-3678

From: Marshall, Mary - ANG/XPY
Sent: Thursday, September 01, 2005 2:08 PM
To: Haynes, Anthony R. Brig Gen NGB/CF

9/14/2005

Cc: Tierney, Timothy Mr ANG-XPYB; Rader, William MAJ - ANG-XPYA; Taylor, Gary W - ANG/XPYA; Kassabian, Hagop - ANG/XP; Arnold, Michael CMSgt - XP
Subject: RE: AF Final Errata
Importance: High

Sir,

Two Motions are missing from the list below: #94 (Otis, MA + Lambert, MO) and #95 (W.K. Kellogg, MI). The rest are correct and do require the change.

V/R,

Mary M.

Col Mary V. Marshall
Chief, Analysis Division (ANG/XPY)
Plans, Programs & Manpower Directorate
(703) 607-3904, DSN 327-3904
mary.marshall@ngb.ang.af.mil

From: Haynes, Anthony R. Brig Gen NGB/CF
Sent: Thursday, September 01, 2005 1:15 PM
To: Marshall, Mary - ANG/XPY
Subject: FW: AF Final Errata
Importance: High

Mary,

Here is the commission language. Which, if any states were missed.

TH

R. Anthony Haynes, Brig. Gen.
ANG BCEG Assistant
Ph (703) 607-2387
DSN 327-2387
Fax (703) 607-3678

From: Lanman Phillip Lt Col SAF/IEBB [<mailto:Phillip.Lanman@pentagon.af.mil>]
Sent: Thursday, September 01, 2005 1:07 PM
To: Haynes, Anthony R. Brig Gen NGB/CF
Cc: Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Freeland, Mike Lt Col; Asbell, Billy Col NGB/CFX
Subject: FW: AF Final Errata
Importance: High

General Haynes,

Mr. Pease asked that I forward this to you and ask if this language is acceptable to the NGB.

9/14/2005

...insert this language into the end of the "Commission Findings" for each of the 16 indicated Recommendation Sections:

68, 81, 83, 85, 88, 90, 92, 93, 97, 101, 106, 107, 110, 111, 115, and 116

"This recommendation directing aircraft movement and personnel actions in connection with Air National Guard installations and organizations is designed to support the Future Total Force. The Commission expects that the Air Force will find new missions where needed, provide retraining opportunities, and take appropriate measures to limit possible adverse personnel impact. The Commission's intent is that the Air Force will act to assign sufficient aircrew and maintenance personnel to units gaining aircraft in accordance with current, established procedures. However, the Commission expects that all decisions with regard to manpower authorizations will be made in consultation with the governor of the state in which the affected Air National Guard unit is located. Any manpower changes must be made under existing authorities, and must be made consistent with existing limitations. Some reclassification of existing positions may be necessary, but should not be executed until the Air Force and the state have determined the future mission of the unit to preclude unnecessary personnel turbulence."

He will call to follow up.

Very Respectfully,

// SIGNED //

PHILLIP T. LANMAN, Lt Col, USAF

"Hacker"

SAF/IEBB (BRAC)

phillip.lanman@pentagon.af.mil

703-692-9920 (DSN 222)

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC

Sent: Thursday, September 01, 2005 12:31 PM

To: Cirillo, Frank, CIV, WSO-BRAC; Lanman Phillip Lt Col SAF/IEBB; Johansen David L LtCol SAF/IEB; Potochney, Peter, Mr, OSD-ATL; Sillin, Nathaniel, CIV, WSO-BRAC; Saxon, Ethan, CIV, WSO-BRAC; Cowhig, Dan, CIV, WSO-BRAC

Cc: Callaghan Michael Ctr SAF/IEBB; Henderson, Robert, COL, OSD-ATL; Small, Kenneth, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC; Bayert, Nicole, Ms, DoD OGC; RSS dd - WSO BRAC Clearinghouse; Cook, Robert, CIV, WSO-BRAC; Flinn, Michael, CIV, WSO-BRAC

Subject: RE: AF Final Errata

...and the rest:

- back to III. # 103 (not 64 as noted below) - A review of the Transcript and Motion verified that the Reserve C-130s stayed in place at Pittsburgh - the intent is as stated below and will be clarified in the "Findings".
- Ref II. # 80 and # 95 - Commission intent is as stated.
- Ref II. # 101 - action fixed
- Ref II. # 103 - Actions regarding Res HQ Unit and Aero medical are being considered as Findings comments by Commissioners during review
- Ref II. # 103 (p. 65) - As requested, we corrected the 42 C-130s to the stated 39. Our 42 included the 3 ea C-130Js that moved to Quonset and the Channel Islands.

9/14/2005

One further note - In our Guard Lay-Down plan for C-130s at Little Rock we showed the Air Force numbers would have left 18 but the Commission only left 9. Upon further review, it appears the Air Force would have left 14 vice the 18 used. Please comment as to the correct number.

In addition - here is the ANG FTF language - inserted as noted:

...insert this language into the end of the "Commission Findings" for each of the 16 indicated Recommendation Sections:

68, 81, 83, 85, 88, 90, 92, 93, 97, 101, 106, 107, 110, 111, 115, and 116

"This recommendation directing aircraft movement and personnel actions in connection with Air National Guard installations and organizations is designed to support the Future Total Force. The Commission expects that the Air Force will find new missions where needed, provide retraining opportunities, and take appropriate measures to limit possible adverse personnel impact. The Commission's intent is that the Air Force will act to assign sufficient aircrew and maintenance personnel to units gaining aircraft in accordance with current, established procedures. However, the Commission expects that all decisions with regard to manpower authorizations will be made in consultation with the governor of the state in which the affected Air National Guard unit is located. Any manpower changes must be made under existing authorities, and must be made consistent with existing limitations. Some reclassification of existing positions may be necessary, but should not be executed until the Air Force and the state have determined the future mission of the unit to preclude unnecessary personnel turbulence."

From: Cirillo, Frank, CIV, WSO-BRAC

Sent: Thursday, September 01, 2005 10:14 AM

To: Lanman Phillip Lt Col SAF/IEBB; Johansen David L LtCol SAF/IEB

Cc: Callaghan Michael Ctr SAF/IEBB; Henderson, Robert, COL, OSD-ATL; Small, Kenneth, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC; Bayert, Nicole, Ms, DoD OGC; RSS dd - WSO BRAC Clearinghouse; Cook, Robert, CIV, WSO-BRAC

Subject: RE: AF Final Errata

All:

Thanks for the consolidation of errata.

We are reviewing these with GC and Commissioners as we speak - some are possible -some are not - initial comments below - more to come.

- Ref III. # 85 - The ASA facility is covered in #92:

- **1. Otis Air National Guard Base, MA, Lambert St. Louis International Airport Air Guard Station, MO, and Atlantic City Air Guard Station, NJ (AF 25)**

- a. **Realign Otis ANGB, MA.** Distribute the fifteen F-15 aircraft assigned to the 102^d Fighter Wing's (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 253^d Combat Communications Group, and 267th Communications Squadron will remain in place at Otis, with 104th Fighter Wing at Barnes providing administrative support as the parent wing. An air sovereignty alert (ASA) facility will be constructed at Barnes Municipal Airport Air Guard Station, MA.[1][1] Firefighter positions from Otis will move to Barnes Municipal

9/14/2005

Airport Air Guard Station, MA.

From: Lanman Phillip Lt Col SAF/IEBB
Sent: Thursday, September 01, 2005 8:25 AM
To: Henderson, Robert, COL, OSD-ATL; Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC; Bayert, Nicole, Ms, DoD OGC; RSS dd - WSO BRAC Clearinghouse
Cc: Johansen David L LtCol SAF/IEB; Callaghan Michael Ctr SAF/IEBB
Subject: AF Final Errata
Importance: High

Sir, Ma'am,

Please find the AF final errata attached. Call if you have any questions.

Very Respectfully,

// SIGNED //

PHILLIP T. LANMAN, Lt Col, USAF
"Hacker"
SAF/IEBB (BRAC)
phillip.lanman@pentagon.af.mil
703-692-9920 (DSN 222)

[1][1] As a technical correction, the Commission deleted the language "Bradley International Airport Air Guard Station, CT" and inserted in its place the language "Barnes Municipal Airport Air Guard Station, MA" to reflect the intent of the Commission. Because the air superiority fighter basing in that region was relocated from Otis ANGB to Barnes AGS, the ASA facility must also be relocated to Barnes AGS, rather than to Bradley Field.

9/14/2005

Small, Kenneth, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Wednesday, August 10, 2005 8:30 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC
Subject: Re: DHS/ANG Hearing Questions

Thanks for being understanding...we really do want to be supportive From BlackBerry
_____ Draft Deliberative Document For Discussion Purposes Only--Not Releasable
Under FOIA

This document may contain information protected from disclosure by public law, regulations or orders. Do not disseminate without the approval of the Office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics. If you have received this message in error, please notify sender by reply e-mail and delete all copies of this message.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
CC: Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Sillin, Nathaniel, CIV, WSO-BRAC <Nathaniel.Sillin@wso.whs.mil>
Sent: Wed Aug 10 20:15:45 2005
Subject: RE: DHS/ANG Hearing Questions

Historically they ask about 20% of ours and several of their own - after the hearing we jointly assess what was answered or spoken to and if needed send over a few select QFR.

We have the slides - I was on the Hill all day - and will be in meetings starting at 7 AM tomorrow and to the Hill for a 9:30 Env session

Thanks Gary - I imagine you had your fun today as well

From: Heckman Gary Maj Gen AF/XP
Sent: Wednesday, August 10, 2005 5:13 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB
Subject: RE: DHS/ANG Hearing Questions

Thanks Frank...about what %age of these do you expect may be asked by Commissioners?
Also, have you received copies of our slides and words for tomorrow?
Sorry for the delay, but we we're expecting yesterday's redirect Gary

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC

Sent: Tuesday, August 09, 2005 6:50 PM
To: Potochney, Peter, Mr, OSD-ATL; Heckman Gary Maj Gen AF/XP; 'Matthias, Jane I - NGB-PA'
Cc: Sillin, Nathaniel, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; McRee, Bradley, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cooper, Rory, CIV, WSO-BRAC
Subject: FW: DHS/ANG Hearing Questions

Draft ANG Hearing Questions for Panels 1 and 2 provided as they stand now.

Frank

From: Turner, Colleen, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 6:21 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Van Saun, David, CIV, WSO-BRAC; McRee, Bradley, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: FW: DHS/ANG Hearing Questions

<< File: ANG Aug 11 hrg Qs BM -CT.doc >>

Panel 2 - USAF, NGB

To Both: Are you still satisfied that the plan submitted by DoD to us on May 13 is optimal in all respects?

To AF: You have stated your position that the Code states you are to communicate through the NGB on matters related to the Guard. We have found nothing in law that **prohibits** you from doing so. The Army did this.

There have been attempts by the TAGs to offer to communicate with you after May 13 – and work together with you to craft an alternate plan. Why have you refused to do so?

To AF: We have learned that the aircraft movements detailed in the report could be done programmatically – outside of BRAC. Should this Commission choose to reject many of your ANG proposals, could you not then accomplish your goals in a programmed way?

To AF: The DoD report speaks to aircraft retirements. Are you accelerating the planned retirement dates of certain aircraft? If so, how?

To AF: When will the F-22 and JSF be fully fielded? Will ANG units possess these planes?

To AF: We have heard about the “fighter bathtub.” The wall to the right seems to be shifting right. All new weapon systems experience this. Is the wall to the left shifting left with your fighter drawdown plans?

You have spoken to the risk associated with these recommendations. Is this risk acceptable in the event of a rising threat - knowing that we would not have the luxury of time to produce planes as we did for previous conflicts?

To AF: Lets say a number of “enclaves” are created – waiting emerging (yet to be determined) missions. What would keep you from taking the next step and taking the personnel positions away at some point in the future - should there be no mission and a need for the manpower slots?

To NGB: Please describe how you have input in the process of assigning equipment and personnel for Guard units.

To NGB: How will you work with the Governors specifically in helping Guard units transition to new and emerging missions?

To AF: With respect to Associate Units, some have said that this is an opportunity to “raid” ANG assigned planes as the need warrants. We have seen documents stating for example that the Wyoming ANG will have (6) C-130s and the AF will have (6). How

does this work in real life? It seems like the logical thing would be to treat all planes the same for scheduled maintenance and normal use.

What if the AF needed (7) planes to go somewhere for 180 days? That is one less plane for the Governor (or 3 less planes if you consider the unit had 8 before BRAC).

To AF: When you associate with a Guard unit, what personnel skill-sets do you bring?

To AF: This concept called City Basing... Is this the same as an Associate Wing?

We understand that (10) or so junior airmen are participating in an experiment in Burlington, Vermont. Please describe this and tell us why you did not send more active duty people in a cross-section of career fields and grades.

To NGB: What do you think of these Associate Wings and City Basing concepts?

To AF: We are concerned about squadron size. The Air Force has provided material that suggests an ANG fighter squadron "right size" is 18 PAA and the ANG C-130 squadron "right size" is 12 or 16 aircraft. Now the questions:

- a. Given that ANG fighter units have a lower cost to the Government to maintain a capability, where is the crossover point between maintaining units and maintaining deployable packages? If a unit does not deploy, is there a different cross-over point?
- b. On C-130s, what size unit is required to provide a minimum useful deployment package? When one considers deployment, does the Air Force officially recognize the existing practice of building a deployment package using aircraft and personnel from two or more ANG units?

To NGB: At the 30 Jun TAG hearing in Atlanta, General Tuxill stated, "The Air National Guard provides 40 percent of the Air Force's combat capability for 7.3 percent of the budget." Does that 7.3% include any costs for procurement, R&D, or cost to fly federalized missions such as Operations Noble Eagle, Iraqi Freedom or Enduring Freedom? How do costs to fly missions such as Noble Eagle, Iraqi Freedom, Enduring Freedom or other Global War on Terror missions, when federalized, compare to Active or Air Force Reserve forces?

To AF: Though US Northern Command representatives have testified that they find no significant issues with DOD's BRAC recommendation, do you believe that current BRAC recommendations, as endorsed by US Northern Command, leave our country vulnerable to attack? If so, what would you do differently and why?

To AF: If the Total Air Force, both in and outside the FYDP, but within the 20 year force structure plan is drawing down the number of aircraft and personnel in its end strength, should the ANG and Air Force reserve do so also? If not, why?

To AF: Is the current Active / Air reserve Component (ANG and AFRC) mix of crews and aircraft sufficient for the fighters, tankers and airlifters projected at the end of the BRAC window? How about the 20 year force structure plan? If not, why, and what should we do to help facilitate the correct ratios.

To ANG: One of the current approaches for emerging missions includes assigning a number of missions to the ANG. How many units will the ANG offer for employment in the emerging missions at the expense of losing all their aircraft? How certain are you that you can obtain concurrent of the TAGs and Governors?

Small, Kenneth, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, July 28, 2005 11:05 AM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: FW: Your Questions 26 Jul 05

Attachments: CHAP I CY 92-94 ANG HIST.doc



CHAP I CY 92-94
ANG HIST.doc (...)

Here's some historical perspective on ANG aircraft movements...detailed discussions begin at page 12

1. Got an email from General Lempke's exec in NE concerning whether or not AGAUS is a registered lobbying group. He does not think it is but is checking that out.
2. Gen McPeak was CSAF from 30 Oct 90 to 25 Oct 94. During that period, BRAC rounds had a very limited-impact on the ANG according to our documentary sources. The 1991 BRAC recommended closure of Rickenbacker ANGB, OH, moving the 160th AREGp and the 121st TFW to WPAFB, OH, reequipping the 121st with KC-135s and combining the two units as the 121st ARW. The BRAC report in March 1993 modified those recommendations allowing the creation of an ANG cantonment area at what had become Rickenbacker IAP where the 160th and the 121st were consolidated as the 121st ARW equipped with KC-135s. The other major recommendation in the 1991 BRAC potentially impacting on the ANG was the closure of Moffett NAS, CA, home of the 129th RG. BRAC recommended transfer of Moffett to another federal agency but did not mention the 129th. Moffett was transferred to NASA and the 129th stayed put. The March 1993 BRAC report was a factor influencing the Air Force to turn over NEADS at Griffis AFB, NY to the ANG and it also closed O'Hare Air Reserve Station at O'Hare IAP, ILL and set the stage for moving the 126th ARW to Scott AFB. NEADS was the first stage in transitioning First Air Force to the ANG. Of course, senior USAF and ANG leaders had decided quite independently of BRAC to transition First Air Force to the ANG. The airport authority wanted that land for commercial development and paid for the move of the 126th to Scott AFB and I understand new facilities there for the 126th.
3. See attached Chapter I of CY 92-94 ANG History on McPeak's attitude about changes in the ANG and the approach of Generals Killey and Shepperd to reshaping the ANG during the early post Cold war era. <<CHAP I CY 92-94 ANG HIST.doc>>

Charles J. Gross
CHARLES J. GROSS, Ph.D.
Chief, ANG History

Small, Kenneth, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Thursday, July 21, 2005 7:40 AM
To: Small, Kenneth, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC
Subject: CRS opinion on the legal issue

Attachments: CRS opinion on Guard Issue.pdf

You might have already seen this but here it is in case.

Fred

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*



CRS opinion on
Guard Issue.pdf...

Small, Kenneth, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Monday, July 18, 2005 5:48 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Johansen David L LtCol SAF/IEB; Van Saun, David, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; McRee, Bradley, CIV, WSO-BRAC; Hall, Craig, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: We have answers

Great. Thx. We'll be ready
Fred

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

-----Original Message-----

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Sent: Monday, July 18, 2005 5:02 PM
To: Pease Fred SES SAF/IEB
Cc: Heckman Gary Maj Gen AF/XP; Johansen David L LtCol SAF/IEB; Van Saun, David, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; McRee, Bradley, CIV, WSO-BRAC; Hall, Craig, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: We have answers

Fred: We are trying to get you with Admiral Gehman on Wed AM - We know the Army is briefing their Restationing Plan to a few Commissioners Wed at 9:30 - we will give C. Gehman the choice to get with you after or during that session and let you know.

Meanwhile, we are currently thinking of setting up a full DC ANG issues hearing on or about August 11th in DC - more to come on that.

Frank

From: Pease Fred SES SAF/IEB
Sent: Monday, July 18, 2005 2:25 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Johansen David L LtCol SAF/IEB
Subject: We have answers

Frank,

We would like the opportunity to talk to Adm Gehman to answer any and all of the questions that he might have on AF issues. We are ready today, tomorrow, or at any time at his/your convenience. We want to leave no doubts in his/your mind about our process. You say the word and we'll be there.

When can we expect you to have us over?

Fred

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

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From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, June 21, 2005 6:20 PM
To: Hall, Craig, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Saxon, Ethan, CIV, WSO-BRAC; Heckman Gary Maj Gen AF/XP
Subject: RE: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Craig,
When will be a good time for us to come talk to you all--Weds or Thurs? Weds after 1300 and Thurs after 1100 is best for us. This is an interesting piece, with much to comment on, but I believe we can get the info to you that you need (and much sooner) by doing a verbal review first. We believe a verbal triage will help us separate the chaff and narrow our focus to items that may be germane and require our full attention.
Gary

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To: Heckman Gary Maj Gen AF/XP; Hall, Craig, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Saxon, Ethan, CIV, WSO-BRAC
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I passed the copy you sent me on to our folks to start work. I can 'talk' to you as soon as today on areas of interest you point out in real time, but finding out your particular areas of interest, targetting our reply to what specifically you want, then getting it all written down will take longer. Is there someone we can talk to to find out which statments most concern you? Or better, can we sit down and talk through it?

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I will need to get the "pdf" of the testimony resent to me but in the meantime, I extracted and attach a highlighted transcript of the key presentation - specifically the portion dealing with the 8 criteria.

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OSD BRAC Clearinghouse

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From: Cook Jeannette J Civ SAF/IEBB On Behalf Of BRAC Inquiry Workflow
Sent: Monday, June 20, 2005 7:29 AM
To: RSS dd - WSO BRAC Clearinghouse
Subject: RE: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

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JJ Cook

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Sent: Saturday, June 18, 2005 1:16 PM
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Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Please provide a response to the Commission's inquiry below and return to OSD BRAC Clearinghouse NLT noon Tuesday, 21 June 2005, with the designated signature authority, in PDF format.

Thank you for your cooperation and timeliness in this matter.

OSD BRAC Clearinghouse

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From: Cirillo, Frank, CIV, WSO-BRAC

Sent: Saturday, June 18, 2005 1:02 PM

To: Meyer, Robert, CTR, OSD-ATL; Hoggard, Jack, CTR, WSO-OSD_DST JCSG; RSS dd - WSO BRAC Clearinghouse

Cc: Cook, Robert, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Heckman Gary Maj Gen AF/XP

Subject: BRAC Clearing House Request.

Please provide us USAF comments and any specific rebuttal to the very detailed, seemingly compelling Regional Hearing testimony by the Eielson Community.

Response by 28 June is important to Commission schedule requirements.

Thank you,

Frank Cirillo

-----Original Message-----

From: Kenneth.Small@wso.whs.mil

To: Frank.Cirillo@wso.whs.mil

Sent: Jun 16, 2005 6:51 PM

Subject: Fw: BRAC Testimony

See below

Ken

-----Original Message-----

From: Torres Joe Col ALCOM/J02 <Joe.Torres@ELMENDORF.af.mil>

To: 'craig.hall@wso.whs.mil' <craig.hall@wso.whs.mil>; 'kenneth.small@wso.whs.mil' <kenneth.small@wso.whs.mil>

Sent: Thu Jun 16 18:36:03 2005

Subject: Fw: BRAC Testimony

Here is the 27 page testimony of Hamilton and Gamble in a PDF format

Please pass along to Frank

COL T

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Seballos Harry B SMSgt ALCOM/J02A <Harry.Seballos@ELMENDORF.af.mil>

To: Torres Joe Col ALCOM/J02 <Joe.Torres@ELMENDORF.af.mil>
Sent: Thu Jun 16 22:24:12 2005
Subject: BRAC Testimony

Here it is sir,
<<BRAC Testimony.pdf>>
v/r
SMS S

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

Small, Kenneth, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, June 07, 2005 11:29 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Laffey Thomas M LtCol SAF/IEBJ; Small, Kenneth, CIV, WSO-BRAC; Wearren Ernest Capt SAF/IEB
Subject: AF BRAC Process

Frank,

Now is probably the right time for us to sit down across the table for a while, chat about how we did our analysis, and answer any process questions you may have as you lean into your COBRA runs. Sooner is probably better...this week if possible and convenient for you (prefer not on this Weds). Feel free to open up the session as you think best.

Our colonel level contact is Colonel (S) Johansen. The 'keeper of the schedule' for Fred Pease and me is Capt Earnie Wearren. If you agree, request you have your scheduler get with Capt Wearren to set up a mutually agreeable time.

Regards, Gary

Small, Kenneth, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 23, 2005 4:41 PM
To: Small, Kenneth, CIV, WSO-BRAC; Heckman Gary Maj Gen AF/XP
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB
Subject: RE: ANG Issues

happening

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Tuesday, August 23, 2005 12:06 PM
To: Heckman Gary Maj Gen AF/XP; Cirillo, Frank, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB
Subject: RE: ANG Issues

Gary

Frank is up to his proverbial with Commissioners at the moment (including Gen Newton). We found two loose C-130s and plugged them back into LR ANG. I am not sure I follow on shifting C-130s from Active to Guard. We stayed (I hope) within bounds of the end state briefing presented in early July.

If we can find time, your welcome, we are really pressing. You may get an answer from Frank off his blackberry that will trump this e-mail. As soon as I see Newton I will ask him what he would like to do.

Ken

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 11:55 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC
Subject: ANG Issues

Frank,

- Is there a good time this afternoon for Gen Haynes and me to swing by and answer any questions on the AF laydown?
- Believe the Air guard input would be helpful...Tony has some concerns that you need to hear.
- Two 'for examples' we note are the debusting of the ANG C-130 schoolhouse at LRAFB and the shift of 15 C-130s from active to Guard

Gary

Small, Kenneth, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, June 28, 2005 7:13 PM
To: Pease Fred SES SAF/IEB
Cc: Heckman Gary Maj Gen AF/XP; Small, Kenneth, CIV, WSO-BRAC; Hall, Craig, CIV, WSO-BRAC
Subject: RE: A-10s Deploying from Eielson Go East

Thanks Fred - General Gibson implied the same during the Base Visit.

Frank

From: Pease Fred SES SAF/IEB
Sent: Tuesday, June 28, 2005 4:20 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP
Subject: FW: A-10s Deploying from Eielson Go East

Frank,

After reading the Eielson testimony when everyone mentioned the great circle route advantages of Alaska, we asked the question "when Eielson deploys today, what track do they use? Answer below.

Fred

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

-----Original Message-----

From: Brennan Timothy Ctr SAF/IEBB
Sent: Tuesday, June 28, 2005 4:11 PM
To: Pease Fred SES SAF/IEB
Cc: Laffey Thomas M LtCol SAF/IEBJ; Johansen David L LtCol SAF/IEB; Freund Paul G Ctr SAF/IEIT
Subject: A-10s Deploying from Eielson Go East

Mr Pease--

I called ACC. They contacted their AOS (Air Operations Squadron) that plans deployments. The A-10s follow a standard routing going to Southwest Asia and Afghanistan:

Alaska
Canada
Westover
Lajes
Sigonella
Then into the AOR

They don't go over the pole or down the western Pacific Rim because they don't have enough places to divert.

Regards,
Tim B.

Small, Kenneth, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, June 21, 2005 9:46 PM
To: Heckman Gary Maj Gen AF/XP; Hall; Craig, CIV, WSO-BRAC; Johansen David L LtCol SAF/IEB
Cc: Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC; Saxon, Ethan, CIV, WSO-BRAC; Wearren Ernest Capt SAF/IEB
Subject: Re: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Good - we will see you then.

Frank

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Hall, Craig, CIV, WSO-BRAC <craig.hall@wso.whs.mil>; Johansen David L LtCol SAF/IEB <David.Johansen@pentagon.af.mil>
CC: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Saxon, Ethan, CIV, WSO-BRAC <Ethan.Saxon@wso.whs.mil>; Wearren Ernest Capt SAF/IEB <Ernest.Wearren@pentagon.af.mil>
Sent: Tue Jun 21 21:05:37 2005
Subject: Re: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

1300 it is...Col Johansen plan to join me.
From BlackBerry

Draft Deliberative Document
For Discussion Purposes Only--Not Releasable Under FOIA

This document may contain information protected from disclosure by public law, regulations or orders. Do not disseminate without the approval of the Office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics. If you have received this message in error, please notify sender by reply e-mail and delete all copies of this message.

-----Original Message-----

From: Hall, Craig, CIV, WSO-BRAC <craig.hall@wso.whs.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
CC: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Saxon, Ethan, CIV, WSO-BRAC

<Ethan.Saxon@wso.whs.mil>

Sent: Tue Jun 21 18:49:46 2005

Subject: RE: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Sir,

Tommorrow afternoon, 1300 works for us. Please confirm that the works. Thanks for the offer.

Craig Hall
703/699-2937

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP

Sent: Tuesday, June 21, 2005 6:20 PM

To: Hall, Craig, CIV, WSO-BRAC

Cc: Cirillo, Frank, CIV, WSO-BRAC; Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Saxon, Ethan, CIV, WSO-BRAC; Heckman Gary Maj Gen AF/XP

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Response by 28 June is important to Commission schedule requirements.

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Subject: Fw: BRAC Testimony

See below

Ken

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v/r

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Subject: RE: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Attachments: RE: BRAC Clearing House Request.; RE: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.; BRAC Clearing House Request.



RE: BRAC Clearing House Reques... RE: OSD BRAC Clearinghouse Tas... BRAC Clearing House Request.

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Sent: Monday, June 20, 2005 7:45 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Frank, can you please provide the hearing attachment. We are unable to open it.

OSD BRAC Clearinghouse

-----Original Message-----

From: Cook Jeannette J Civ SAF/IEBB On Behalf Of BRAC Inquiry Workflow
Sent: Monday, June 20, 2005 7:29 AM
To: RSS dd - WSO BRAC Clearinghouse
Subject: RE: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

We cannot see the attachment. Also we believe that this is going to be a very detailed answer and two days is not long enough. Please send attachment and request an extension.

JJ Cook

-----Original Message-----

From: RSS dd - WSO BRAC Clearinghouse
Sent: Saturday, June 18, 2005 1:16 PM
To: BRAC Inquiry Workflow
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Please provide a response to the Commission's inquiry below and return to OSD BRAC Clearinghouse NLT noon Tuesday, 21 June 2005, with the designated signature authority, in PDF format.

Thank you for your cooperation and timeliness in this matter.

OSD BRAC Clearinghouse

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Saturday, June 18, 2005 1:02 PM
To: Meyer, Robert, CTR, OSD-ATL; Hoggard, Jack, CTR, WSO-OSD_DST JCSG; RSS dd - WSO BRAC Clearinghouse
Cc: Cook, Robert, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-

BRAC; Heckman Gary Maj Gen AF/XP
Subject: BRAC Clearing House Request.

Please provide us USAF comments and any specific rebuttal to the very detailed, seemingly compelling Regional Hearing testimony by the Eielson Community.

Response by 28 June is important to Commission schedule requirements.

Thank you,

Frank Cirillo

-----Original Message-----

From: Kenneth.Small@wso.whs.mil
To: Frank.Cirillo@wso.whs.mil
Sent: Jun 16, 2005 6:51 PM
Subject: Fw: BRAC Testimony

See below

Ken

-----Original Message-----

From: Torres Joe Col ALCOM/J02 <Joe.Torres@ELMENDORF.af.mil>
To: 'craig.hall@wso.whs.mil' <craig.hall@wso.whs.mil>; 'kenneth.small@wso.whs.mil' <kenneth.small@wso.whs.mil>
Sent: Thu Jun 16 18:36:03 2005
Subject: Fw: BRAC Testimony

Here is the 27 page testimony of Hamilton and Gamble in a PDF format

Please pass along to Frank

COL T

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Seballos Harry B SMSgt ALCOM/J02A <Harry.Seballos@ELMENDORF.af.mil>
To: Torres Joe Col ALCOM/J02 <Joe.Torres@ELMENDORF.af.mil>
Sent: Thu Jun 16 22:24:12 2005
Subject: BRAC Testimony

Here it is sir,

<<BRAC Testimony.pdf>>

v/r

SMS S

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

Small, Kenneth, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Tuesday, June 28, 2005 8:15 AM
To: Heckman Gary Maj Gen AF/XP; Johansen David L LtCol SAF/IEB
Cc: Lanman Phillip Lt Col SAF/IEBB; Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: RE: EIELSON AIR FORCE BASE
Attachments: Eielson Rebuttal.doc

Looks good to me except for minor notes. Yellow means I don't understand. Yellow with strike through means recommend delete. red means recommend



Eielson
rebuttal.doc (74 KB)

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, June 27, 2005 6:55 PM
To: Johansen David L LtCol SAF/IEB
Cc: Lanman Phillip Lt Col SAF/IEBB; Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: EIELSON AIR FORCE BASE

<< File: Eielson Rebuttal.doc >>

Col Johansen,

Here's my chop...correct me to 100%
Coordinate any changes with Mr Pease or me
I've provided a read ahead to Frank and Ken
gh

EIELSON AIR FORCE BASE

This response addresses testimony on Eielson AFB by addressing in an "Executive Summary," assertions by Generals Gamble and Hamilton that the Secretary of Defense deviated substantially from all BRAC selection criteria (1 through 8). We follow this section with a detailed explanation on why the AF recommended keeping most of Eielson as COPE THUNDER central and the remainder in "warm" status. It also explains why Eielson's existing force structure better served Air Force Operational and Training requirements as distributed by the Secretary's recommendations.

EXECUTIVE SUMMARY; SPECIFIC ISSUES REGARDING SUBSTANTIAL DEVIATION FROM CRITERIA

-- Criterion 1: Gen Gamble states the Secretary violated Criterion 1 by "grossly undervaluing the loss of joint training opportunities and the resulting loss of combat capability."

AF REPLY: based on military judgment, the AF proposes placing the A-10s at Moody AFB GA in proximity to the 3rd Infantry Division, the US Army infantry school, and the proposed US Army armor center of excellence rather than adjacent to a Stryker brigade.

Gen Gamble states that the AF undervalued Eielson's joint training opportunities and "... strategic importance by attributing military value only to peacetime training metrics without connecting them to training readiness, particularly in the Korean theater."

AF REPLY: it agrees with Gen Gamble that Eielson offers superb training opportunities. That is why the Air Force plans to expand the integrated, joint and combined training opportunities in the form of more COPE THUNDER exercises. With regard to strategic importance, the Air Force specifically reviewed and considered the impact upon a possible conflict in Asia in its deliberations and assessed a minimal impact.

-- Criterion 2: Gen Gamble states the Secretary deviated substantially by not adequately assessing geo-locational factors.

AF REPLY: this is addressed under Criterion 1, not Criterion 2, in the weights of the Mission Compatibility Index. The MCI weight for fighters shows 46% of the overall score relied on such geo-locational attributes as distance to airspace supporting mission, low levels and suitable auxiliary airfields, prevailing weather, and air traffic control restrictions.

Criterion 2 addressed key mission infrastructure and operations area environments that describe the airfield. Both PACAF and the ANG provided information regarding "climate and terrain diversity" such as wetland constraints, Arctic conditions, and others to the BCEG in capacity briefings. These were included in the MCIs, but the BCEG addressed these in military judgment.

-- Criterion 3: Gen Gamble states that the Secretary "... failed to consider the advantage of response time to potential conflict hot spots. . ."

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Deleted: POC for this response is Mr. Tim Brennan, SAF/IEBB (703-692-6331).
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Deleted: The MCI weight for fighters shows 46% of the overall score relied on such geo-locational attributes as distance to airspace supporting mission, low levels and suitable auxiliary airfields, prevailing weather, and air traffic control restrictions. Additionally, non-quantifiable geo-locational factors referred to by Gen Gamble regarding
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AF REPLY: This is false; the BCEG did discuss response times to potential conflicts, both for mobility and combat force deployments. Strategic location of installations was a consideration by the BCEG and thoroughly considered in its military value decision.

-- Criterion 4: Gen Gamble states that the Secretary deviated substantially from Criterion 4 by "... failing to consider the resultant costs of attempting to support COPE THUNDER without a host wing ..."

AF REPLY: contractor cost estimates are included in COBRA. The decision to operate a third of the base at less than full operational status was discussed at length. In order to allow for added, unexpected costs, the BCEG decided to increase the cost estimate to 25% rather than use the lower 15% DoD figure. The details of this concept will mature in the process of implementing this recommendation by PACAF. The opportunity to have an installation dedicated to realistically prepare Air Expeditionary Forces for deployment is key. This revised concept will exercise many wings and not just the 354th Wing.

-- Criterion 5: Gen Gamble states the Secretary "... deviated substantially from Criterion 5 by taking credit for military payroll savings at Eielson. ..."

AF REPLY: area variations in operating costs were included in Criterion 4 metrics and included contractor cost estimates under Criterion 5. The annual sustainment, restoration, modernization and base support costs for this scenario are estimated to be \$12.6M in payroll and \$61.9M in non-payroll items. OSD policy dictated that manpower cost avoidance be included among BRAC savings.

Gen Hamilton suggests the Air Force believed it could "... save the salaries of every active duty person they moved from Eielson, even though they were not going to leave the service."

AF REPLY: it presented savings, as did all the Military Departments and the seven Joint Cross Service Groups, as OSD directed. The term "savings" in this case refers to the manpower positions that will be made available for realignment to fund other high priority requirements and emerging missions within the Air Force.

-- Criterion 6: Gen Gamble states that the Secretary, "deviated substantially from Criterion 6, ... by failing to account for the loss in responsiveness that results from locally refined jet fuel no longer being readily available," and that he expected business reaction of the local refinery transitioning to new products and customers creates the unintended consequence of jeopardizing Eielson's air bridge refueling potential during a short-notice contingency.

AF REPLY: in addition to those items already discussed, the current plan, using the Inventory Management Plan (IMP), is in place and will not change until the F-16 and A-10 aircraft leave. At that point in time, the IMP, which includes contingency/wartime taskings, will reflect the revised demand rates. COPE THUNDER fuel requirements will be reflected in the IMP. War reserve fuel and storage levels will remain consistent with regard to IMP levels and will ensure quality aviation fuel is in-place when needed. Rotation and monitoring of fuel stocks by fuels personnel will keep JP-8 on specification within quality limits. Since there will be Fuels personnel at Eielson at all times to continue supporting KC-135E

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When Gen Gamble suggests the Air Force erred in "miscalculating the ... [1]

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operations, transient aircraft, and maintenance of facilities for exercises, the cost of additional monitoring is not significant.

-- Criterion 7: Gen Gamble states "... the Secretary also deviated substantially by failing to consider the consequence of diminished Air Force jet fuel production required to meet the demand of a wartime surge. . ."

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AF REPLY: is that the consequences of base closure on a specific industry is not within the purview of the Air Force to assess. Gen Gamble suggested the reduction in fuel usage by Eielson Air Force base would negatively impact the refinery in North Pole, AK. Senator Stevens, in separate conversations, stated the pipeline that passes near Eielson, will be able to provide fuel directly to Eielson "when it is finished" a future capability the BCEG would not be presented as it was not a current, existing facility. By way of perspective, for FY04, Eielson AFB based A-10 and F-16 squadrons consumed 8.5M gallons of fuel, which included the sorties these squadrons flew supporting COPE THUNDER and less than a third of 25.8M gallons of fuel received by Eielson. Eielson's fuel storage remains a key asset under the proposed concept of operation.

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-- Criterion 8: Gen Gamble states Secretary erred in "... failing to consider the outcome of an expanded environmental impact study and an obligatory MOA [Military Operating Area] review. . ." does not capture the issue accurately.

AF REPLY: is that in the case of Eielson, the ranges will remain open and well used. The Air Force does not anticipate an overall reduction in the amount of airspace required at Eielson. According to the Headquarters Air Force office that handles ranges and airspace, the proposed manner in which airspace loses users because of BRAC actions is as follows:

- Environmental analysis (NEPA) is not required on airspace when there is decrease in operations.
- NEPA is required if there is a significant increase or major change in operations, such as a new louder aircraft (i.e. F/A-22).
- Unused airspace will be first offered to other Services for possible use.
- If no other users are identified, we will switch the effective times to "Use by NOTAM."
- If after a period of time (approximately 2 years or so), there has not been significant use, airspace would be (I'd prefer "disestablished") returned to the FAA.

Deleted: It is reasonable to assume that world demand for petroleum products will support the refinery production of North Alaska. As stated earlier, there is no intention to reduce or somehow compromise the ability of Eielson to maintain its needed petroleum supplies when two squadrons depart the installation. Wartime surge capability will continue to be a priority. Additionally, the training opportunities COPE THUNDER will continue to provide will ensure the "... largest unrestricted airspace in the U.S. . . ." will continue to be fully utilized.

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VISION

The Air Force vision is to retain two active Air Force bases in Alaska, Eielson and Elmendorf.

Eielson AFB will retain its capability to host large-scale exercises/deployments, support DoD continuing missions, and provide a platform for future contingencies in the Pacific and other eventualities such as force structure increases and/or return of forces from overseas. The Air National Guard refueling mission and forward deployed search and rescue detachment will remain to support PACAF and Alaska/NORAD operational missions. The AF recommendation was predicated on more fully using the Eielson training complex vice opening a third A-10 active operational location and a third F-16 operational location with a single squadron.

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Again, in the case of Eielson, the ranges will remain open and well used. The Air Force does not anticipate an overall reduction in the amount of airspace required at Eielson.¶
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- Deleted: We are open to discuss additional options for the ANG in Alaska.
- Deleted: 100% of the remaining facilities at Eielson AFB will remain in an operational status or available for surge operations. We will contract the Eielson Base Operating Support with the local community. The conversion can be phased throughout the realignment process to maximize the potential for local jobs (current estimated value - \$12.6 million/year or approximately 170 jobs). Military housing will be available to the Army for their use. ¶
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- Deleted: Installations were evaluated based on the proximity of airspace to support mission. There was a diminishing utility to ranges when the variety of events and the distance needed to accomplish those events were taken into account. The standard was to evaluate what could be accomplished within a reasonable, unfueled, sortie. To fairly, impartially, and equitably evaluate all installations, a 150NM limit was established for the fighter mission compatibility index. The best airspace environment for an installation within that distance became the gold standard, and points on a linear scale were awarded to all others. ¶
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- Deleted: A main goal for the BCFG was to right-size squadrons for all platforms and focus resources, capturing operational efficiencies by locating aircraft in larger squadrons on single platform installations. Military Value, as discussed in [S1]
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A main goal for the BCFG was to right-size squadrons for all platforms and focus resources, capturing operational efficiencies by locating aircraft in larger squadrons on single platform installations. Military Value was the BCFG's predominate focus. Both the A-10 and F-16 squadrons at Eielson are only 18 PAA whereas 24 PAA is the optimum. Moving elements of these squadrons to robust other squadrons allows the Air Force to improve crew ratios, maintenance operations, and the way the Air Force operates.

WHY THE AIR FORCE WANTS AND NEEDS TO KEEP EIELSON

Eielson AFB currently has a tremendous capability to conduct Air Force, joint and coalition exercises. These exercises provide a valuable tool in the final preparation of all Air Force units for their AEF rotations. The use of Eielson AFB as a large-scale exercise location supports the United States' growing engagement strategy in the Pacific Rim. In a region of the world with rapidly expanding strategic importance and growing engagement strategy demands, access to this base is critical to the effective execution of future cooperative Cope Thunder, critical to Air Force, joint, and coalition readiness, Cope Thunder is the largest air combat exercise in the Pacific. Recently Cope Thunder hosted Australia, Singapore, the United Kingdom, and Japan during a two-week exercise.

Two to three exercises per year are currently scheduled. This action would provide the opportunity for more participants in each exercise and more exercises per year, potentially increasing the revenue that exercises bring to the local economy. (In 2001, the three Cope Thunder exercises poured more than \$2 million into the Alaskan economy.)

Eielson AFB can and will be used for deployments to train Expeditionary Combat Support units, Battlefield Airmen, etc. For 360 days a year there is a rescue detachment forward deployed with one HH-60 helicopter and 10 personnel. During exercises that rescue detachment is robusted to two HH-60 helicopters and twenty personnel. Eight ANG KC-135's are slated to remain at Eielson AFB. Due to recruiting concerns related to us by the ANG we did not increase this force structure.

HOW WILL THIS HAPPEN?

Aircraft realignment is preliminarily planned to start no earlier than 2008 but that can be adjusted to meet a number of requirements. The Air Force plans to stay in the Farbanks area for many years to come. We want to work closely with the local community to minimize any impact of this proposal.

Ramp space made available by departing fighter squadrons will provide additional room to host an even more diverse array of Cope Thunder participants to facilitate a move from a Cold War mentality to an agile, joint, and coalition-savvy expeditionary force. As Gen Gamble and Gen Hamilton highlighted, with so much of the industrial world within nine hours of Eielson, coalition training will become more robust with training opportunities that more closely match the way we fought the last four military wars in Kuwait/Iraq, the Balkans, Afghanistan, and the mission to free Iraq. A measure of this shift from training to deployment preparation: all FY05 Cope Thunders were flown as mission readiness exercises

prior to deployment to Operation IRAQI FREEDOM. Freeing the base should allow the Air Force to continue hosting training exercises for those units that do not deploy.

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-- Gen Gamble and Gen Hamilton suggested "exercise training is important, but not at the expense of ignoring completely the defense of our homeland."

Deleted: -- Eielson does have land and environmental constraints as Gen Gamble and Gen Hamilton reminded the Commission. Land constraints that can't be mitigated--wetlands. Both PACAF and the Air National Guard in their capacity briefings to the BCEG were quick to point out that wetlands restrict construction possibilities on Eielson, or expanding the confines of the field. A quick look at a map confirms the conclusion. And while Gen Gamble and Gen Hamilton presented that there is training value to operate in an environment where temperatures exceed a 140-degree temperature swing, PACAF reported in its capacity brief such a large temperature fluctuation is a negative consideration for Eielson. ¶

AF REPLY: The Base Closure Executive Group (BCEG) worked to support the nation's air sovereignty alert mission in full coordination with NORAD/NORTHCOM. In his letter dated May 4, 2005, Admiral Keating, Commander, NORAD and USNORTHCOM, confirmed the BRAC recommendations satisfied this objective by stating, "Following a thorough review, we find that they (the draft 2005 BRAC recommendations) do not create an unacceptable risk to the accomplishment of our homeland defense or defense support of civil authorities." The Eielson AFB, part of the Alaska-NORAD Region (ANR), is under 11AF of PACAF, and is subordinate to the NORAD/NORTHCOM commander. Nothing in the recommendation detracts from Eielson's ability to host alert fighters from another location, a common practice at five alert locations in the CONUS. The BCEG was cautious to ensure no homeland security priorities would be abridged by its recommendations.

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-- Senator Stevens suggests "Instead of using this airspace for 320 days each year, training would take place, as I'm informed, only 12 weeks of the year." Gen Hamilton paraphrased Maj Gen Heckman's testimony before the Commission on 17 May 2005, asserting that Gen Heckman "...described Eielson's ranges as superb airspace, magnificent training areas. I agree. But of course, when he gave me a plan that utilizes these ranges only 12 weeks per year..."

Deleted: The Chief of Staff, in testimony before the Commission, actually asserted that the number of days the airspace could be used in a training mission role is actually 360 days, much higher than that asserted. ¶

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AF REPLY: is that this office is unaware of such a plan. The Air Force plan is to expand the training well beyond 12 weeks in keeping with the testimony of Gen Jumper before the commission, 17 May 2005:

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"In the case of Eielson, what we expect is that the operation -- the exercise Cope Thunder, which they host up there now and take advantage of those ranges, will be able to accommodate more -- actually more people -- because the hanger space that was normally devoted to the permanent squadrons will now be able to accommodate guest squadrons that come in there. So, the mission, in addition to the Guard tankers that stay there, will accommodate, we think, a more robust exercise activity and allow us to take better advantage of the ranges, the magnificent ranges, that exist up there."

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OTHER STATEMENTS

Deleted: The utility of the Pacific Alaska Range Complex (PARC) only improves with the increased use of the range by many players. The two existing squadrons use 50% of the current capacity on the PARC during COPE THUNDER exercises. We need to expand the training opportunities for all our combat forces. Additionally, while the PARC provides a new and unique environment in which to train for ... [6]

-- Gen Hamilton states, "Another of Eielson's current missions, tankers, was also poorly considered in the MCIs. The Air Force BRAC team actually considered increasing the Eielson National Guard tanker squadron to an acceptable size, moving it from 8 to 12, which makes a lot of operational sense, but they said that the base could not support 4 additional aircraft. This is absolutely preposterous. They said there were land constraints."

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AF REPLY: It is important to understand Military Value decisions did not rely solely on the MCIs. The responsible MAJCOMs briefed the capacities for each of its installations, and in Eielson's case, the capacity of the installation was briefed to the BCEG twice: by PACOM and the ANG. Both agreed: Eielson can accommodate more KC-135s. Additionally, the ANG showed concern over its ability to recruit enough maintainers and aircrew to support more aircraft. The land constraints associated with ~~came into play only when robusting above 12 PAA to 16 PAA. The availability of land was misinterpreted by Gen Hamilton~~ it Eielson refers to wetlands ~~not existing parking space,~~

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-- Testimony before the Commission tried to characterize the biggest problem with Eielson as a "warm base" issue. Sixty-five percent of the operational facilities will be retained in fully operational condition: the 353 CTS, COPE THUNDER and ANG facilities, to include mission facilities, runway, taxiways, ramps, munitions storage, maintenance, power & heat plants, water & wastewater systems, lodging, dining facility, etc. The remaining 35 percent will remain in "warm" status. The annual sustainment, restoration, modernization and base support costs for this scenario are estimated to be \$12.6M in payroll and \$61.9M in non-payroll items. The facilities identified for "warm" status were estimated to be maintained at 25% of the normal sustainment costs. The harsh environment requires a 25% rate rather than the OSD standard of 15% used in COBRA.
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¶ ... [7]
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-- Gen Hamilton is of the opinion ... [9]

-- General Gamble states he was "very familiar with the process" because "he worked in the front office of the Chief of Staff in 1990, 1991 and watched the '91 BRAC come together".

AF REPLY: is that the 2005 process was unlike any previous process. BRAC 2005 permitted no exclusions of installations from consideration in order to remain as fair and impartial in its deliberations as possible. The Air Force developed "imperatives" that did not focus on installations, but specific essential missions such as mobility, space launch, and Presidential support. Only after all 154 installations were evaluated against every Mission Compatibility Index were they then compared against the imperatives to ensure essential installations were retained.

General Gamble goes on to claim "BRAC is built by programmers."

AF REPLY: While this may have been the case in '91, the BRAC 2005 process, led by SAF/IE, carefully and deliberately limited programmer participation on the scale Gen Gamble suggests. Yes, there were a handful of programmers who participated, but planners developed the force structure that was the foundation for BRAC, as required by the law. This was done to preclude budget concerns from skewing the analysis. Military Value remained the primary focus of the Air Force decision process.

-- Gen Gamble interpreted the imperatives differently than the intent of the Air Force. Presidential support focused on keeping primary installations used by POTUS such as Andrews AFB, not the occasional mission. Eielson support to the START mission for COBRA BALL and seismic monitoring won't be impinged because the field remains open and those missions supported. Air bridge support is still key, which is why KC-135s will remain to support fighters, bombers and airlift crossing the Pacific. Having ramp space available to stage tankers in such an event makes Eielson even more important.

-- Gen Hamilton implies the TransAlaska Pipeline will be left unprotected should A-10s and F-16s leave Eielson.

AF REPLY: The Alyeska Pipeline Company patrols the pipeline, using their helicopters. Any requests for fighter support would be handled by Elemendorf's alert capability.

When Gen Gamble suggests the Air Force erred in "miscalculating the all-in costs" to support Eielson in its proposed configuration, he does not acknowledge that COBRA, the costing model OSD directed the Services use in developing their recommendations, is not designed for that purpose. The decision to operate a third of the base at less than full operational status was a topic that was discussed at length. In order to allow for added, unexpected costs, the BCEG decided to increase the cost estimate to 25% rather than use the lower 15% DoD figure.

Estimating the cost and timeframe to reconstitute the "warm" facilities during surge operations was not part of BRAC analysis procedures. These costs are billed to the Operation requiring the additional capacity

The assertion was made that the Air Force

- Installations were evaluated based on the proximity of airspace to support mission. There was a diminishing utility to ranges when the variety of events and the distance needed to accomplish those events were taken into account. The standard was to evaluate what could be accomplished within a reasonable, unrefueled, sortie. To fairly, impartially, and equitably evaluate all installations, a 150NM limit was established for the fighter mission compatibility index. The best airspace environment for an installation within that distance became the gold standard, and points on a linear scale were awarded to all others.
- A main goal for the BCEG was to right-size squadrons for all platforms and focus resources, capturing operational efficiencies by locating aircraft in larger squadrons on single platform installations. Military Value, as the BCEG's primary focus, trumped all other considerations when developing recommendations. In every case this is true with regards to aircraft movements from Eielson AFB. Both the A-1 and F-16 squadrons at Eielson are only 18 PAA. Moving elements of these squadrons to robust other squadrons allows the Air Force to improve crew ratios, maintenance operations, and the way the Air Force operates. In doing this, Moody AFB receives 12 PAA from Eielson AFB to create 2 full 24 PAA squadrons. Barksdale AFB's 15 PAA reserve wing gains 3 PAA from Eielson AFB and 6 PAA from NAS New Orleans, again creating a single 24 PAA squadron for the A-10 flying training unit. Nellis AFB replaces an 18 PAA F-16 squadron with 18 PAA from Eielson AFB sending 3 to Tulsa and retiring 15 others in keeping with the force structure plan. In every case, contrary to testimony presented to the Commission, no "new" squadrons.

Cost, however, was an important sub-element of the process and did factor into the BCEG's recommendations. (Sen Stevens' testimony)

- Lt Gen Gamble (USAF, ret.) and Maj Gen Hamilton (USA, ret.) acknowledged an essential element of today's transformational Air Force: joint training is essential to the combat capability of the future total force. The Air Force, by placing A-10s at Moody Air Force Base, GA, and Barksdale AFB, LA, and F-16s at Nellis Air Force Base, NV, used military value judgment to obtain better joint training opportunities for all resident squadrons. Moody has Army training opportunities in close proximity at Ft Benning, GA, where Infantry and Armor will join to create the Army's planned Maneuver Center of Excellence, the 3rd Infantry Division, the Army Infantry School, and Ft Stewart, GA, which will be able to benefit from two 24 PAA squadrons. Additionally, Moody has the Grand Bay air-gunnery and bombing range adjacent to the base, is within easy range of Eglin AFB, and Hurlburt Field, FL, to leverage training opportunities with SOF operations. The Reserve A-10 flying training unit at Barksdale AFB will expand to better capitalize on its close proximity to Ft Polk, LA. Joint training for F-16s will similarly benefit from Nellis AFB Air Force Fighter Weapons School and the Air Force Aggressor Squadron, to start. In addition to Red Flags, close proximity to the Army's National Training Center, Ft Irwin, California, and NAS Fallon's Naval Strike and Air Warfare Center, Nevada, the Navy's ranges and airspace at China Lake, and the Marine's Twenty-Nine Palms will provide broader joint training opportunities. In tandem, the environment creates superb, tri-service opportunities that exceed the joint opportunity offered by the Eielson-Ft Irwin combination. That does not diminish the importance of Eielson-Ft Irwin or the current interaction of two resident squadrons with a single readiness brigade. Eielson will still retain an incredibly important training mission to prepare Air Expeditionary Forces for deployment using COPE THUNDER exercises.

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The utility of the Pacific Alaska Range Complex (PARC) only improves with the increased use of the range by many players. The two existing squadrons use 50% of the current capacity on the PARC during COPE THUNDER exercises. We need to expand the training opportunities for all our combat forces. Additionally, while the PARC provides a new and unique environment in which to train for deployers to COPE THUNDER, the squadrons currently at Eielson AFB get none of that variety--they are there 365 days a year with no opportunities beyond deployments to RED FLAG or Korea to vary their training environment.

- Gen Hamilton suggest the Air Force believed it could "...save the salaries of every active duty person they moved from Eielson, even though they were not going to leave the service." The Air Force presented savings, as did all the Military Departments and the seven Joint Cross Service Groups, as OSD directed. The term "savings" in this case refers to the manpower positions that will be made available for realignment to fund other high priority requirements and emerging missions within the Air Force. The saved positions will be reinvested elsewhere in the Air Force to accomplish emerging missions such as UAV, information operations, Warfighting Headquarters, and Battlefield Airmen. There is no statutory guidance that requires

saved manpower positions to be forfeited. The "savings" in this realignment are actually a cost avoidance for ongoing transformational initiatives that will be funded within existing resources. Historical practice shows savings were allocated to other service requirements, thus negating the costs of new requirements. This definition of savings was applied consistently in each scenario across all installations. Including the contractor costs to maintain the base once it assumes its training mission role upon departure of the two squadrons was also included in the COBRA estimates.

- Gen Hamilton correctly points out "Accounting Rule Number 2 says if your transfer a wing that has retiring planes, there will be no expense involved." The Air Force process went through careful deliberations to comply with this accounting rule. As part of the Future Total Force initiative, a part of the Air Force's Transformation Flight Plan, retiring force structure is not attributed as a cost to the BRAC process. Instead, it is a cost attributable as part of the acquisition life cycle of the system as part of the existing Air Force budget plan. So it is accounted for, just not under BRAC.

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- Gen Gamble suggested the reduction in fuel usage by Eielson Air Force base will negatively impact the refinery in North Pole, AK. Senator Stevens, in separate conversations with him, stated the pipeline that passes near Eielson, will be able to provide fuel directly to Eielson "when it is finished" a future capability the BCEG would not be presented because it was not a current, existing facility. Eielson's fuel storage remains a key asset under the proposed concept of operation.

By way of perspective, for FY04, Eielson AFB based A-10 and F-16 squadrons consumed 8.5M gallons of fuel, which included the sorties these squadrons flew supporting COPE THUNDER and less than a third of 25.8M gallons of fuel received by Eielson. Given the same type and number of aircraft continue supporting COPE THUNDERs at today's number of exercises, the actual reduction of fuel usage will be even less. It remains to be seen how fuel quantities will be affected when the number of COPE THUNDER exercises increase, but it is not unreasonable to imagine no appreciable drop in fuel consumption.

- Gen Hamilton is concerned that ". . .it is important that our land forces continue to see us demonstrate our obvious commitment to air-to-ground support. You can't do that by moving A-10s and F-16s from a place that has a Stryker Brigade and an Airborne brigade. . ." His point is well taken. That is why Elmendorf F-15Es will continue to support the Army until the new, 48PAA wing of F/A-22s assume this mission within the FYDP.

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Gen Gamble recognized that Eielson supports NORAD, and that the COLD WAR construct kept a KC-135 on short notice alert in support of interceptors protecting sovereign airspace for "more than 20 years." He goes on to claim the Elmendorf is the only military base in the state with a runway that can support all-weather tanker

operations. The Mach 2+ speed of the F/A-22 makes immediate response to air threats possible from Elmendorf with the same response times offered from Eielson. When you consider the sheer size of Alaska, warning times closer to the coast will be far shorter than in the more remote north.

The runway at Eielson is definitely a superb asset and one the Air Force needs to retain by keeping the installation operating, but for a different reason than Gen Gamble suggests. Elmendorf provides the same "all-weather" capability as Eielson, but what makes Eielson's runway unique is that its length makes it possible to support Space Shuttle missions as an alternate landing site. Not reason enough to keep the base at a full operational capacity, but another consideration that precludes the Air Force from recommending anything less than 65% to be maintained as fully operational.

- Gen Hamilton is of the opinion that Eielson should have received additional credit for its ability to store 30 million gallons of fuel. To do so, the Air Force recognized that at a certain point, the ability to store fuel would eclipse any other criteria or attribute in those Mission Compatibility Indices that used this as a measure of mission. In order to keep fuel storage capacity in perspective, 2.5 million gallons of fuel was determined to make a great tanker installation rather than a larger number that would have cast the installation as a fuel storage installation.

Small, Kenneth, CIV, WSO-BRAC

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Friday, July 15, 2005 3:23 PM
To: Johansen David L LtCol SAF/IEB
Subject: FW: DRAFT PRE-Hearing Questions for Monday

Attachments: 18July DoD Hearing Questions.doc

Dave

About 45 minutes old. See below.

Ken

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, July 15, 2005 2:38 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Davis, Anne R. SES DASN(ISA); Heckman Gary Maj Gen AF/XP; Battaglia, Charles, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Schmidt, Carol, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Ed Brown (edbrown61@verizon.net); Hanna, James, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC
Subject: FW: DRAFT PRE-Hearing Questions for Monday

Pete:

Attached are our DRAFT hearing questions as they stand now. We still need to complete the ANG panel questions and will send them when done.

There are a half or dozen or so ANG questions in this group which might or might not be extracted in whole or in part to the ANG panel in the final cut.

At this point in time, do not consider these questions as to be requested for the record. We will ask for those at a later date, if appropriate.

Thanks again for your early delivery of the response and the forward of the NORTHCOM Memo.

Frank

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

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Frank.Cirillo@wso.whs.mil

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Friday, July 15, 2005 2:10 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Hearing Questions for Monday Final



18July DoD Hearing
Questions.d...

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Suggested Commissioner Questions Base Closure and Realignment Commission

Department of Defense Panel I

The Honorable Michael W. Wynne, Chairman of the Infrastructure
Steering Group;

General William L. Nyland, Assistant Commandant of the Marine
Corps;

General T. Michael Moseley, Vice Chief of Staff of the Air Force; and
Admiral Robert F. Willard, Vice Chief of Naval Operations

July 18, 2005

General Questions

1. Both the Navy and Air Force have single site initial recruit training, yet the Marine Corps, the smallest of the four services, retained two, Marine Recruit Depot San Diego, California and Marine Recruit Depot Parris Island, South Carolina. The Marine Corps cited cost as the reason for not pursuing closing MCRD San Diego, approximately \$540 million net implementation cost, yet those costs do not include any consideration for revenues the department might recoup for disposing of the property. Has the department done an analysis of how much the actual cost and savings might be if it closed MCRD San Diego and made that property available for reuse?
2. One of your stated goals for the BRAC 2005 round was achieving greater levels of jointness. The Navy did not recommend realigning or closing Naval Air Station Oceana, Virginia, despite growing encroachment issues and some question about Oceana's viability as the Navy's east coast main jet base in the future. Yet, there is no evidence that the Navy and the Air Force went beyond preliminary data sharing to have a fuller discussion of either the Navy's moving to, or their joint use of Moody Air Force Base, Georgia and what levels of jointness they may be able to achieve. Can you tell the Commission why such considerations did not take place and why you believe retaining Naval Air Station Oceana is the best alternative for the Department.
3. Submarine Base New London, Connecticut has a long history of service to our nation. GAO itself has questioned the force structure assumptions in its July 1 report. Is it prudent for the department to close SUBASE

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New London under such uncertainty about the future force structure and given the close proximity to Electric Boat and the synergies of that location?

4. The Navy is realigning and retaining Naval Air Station Brunswick, Maine, yet relocating all of the aircraft and associated personnel to Naval Air Station Jacksonville, Florida. The department's rationale is that the airfield may be of use in the future for homeland defense missions should other airfield not be available. The department is giving up \$600 million in savings over 20 years to retain an airfield it may only use for contingencies. Why should the Commission not change the recommendation back to its original proposal and close Naval Air Station Brunswick, Maine?
5. What is the Department of Defense's response to the lawsuit brought by the state of Pennsylvania to deactivate the 111th Fighter Wing of the Pennsylvania Air National Guard stationed at Naval Air Station Joint Reserve Base Willow Grove? Has the Department of Defense been named in any additional lawsuits concerning BRAC recommendations? How should the BRAC commission proceed with recommendations affecting the Air National Guard in light of this legal challenge?
6. The Department of Defense recommendation to close Otis Air National Guard Base will financially affect federal tenants located on the base. The GAO reported that Coast Guard officials estimated they would incur about \$17 million in additional annual operating costs to remain at Otis Air National Guard Base. The Coast Guard will be financially challenged to assume the full cost of operating the air field and other infrastructure on the installation. Has the Department met with Coast Guard officials in order to accurately assess the fiscal and operational impacts on this agency as a result of the proposed closure of Otis Air National Guard Base? What is the rationale for the Air Force to leave Otis Air National Guard Base if estimated savings are reduced by significant costs incurred by other federal agencies remaining at the base?
7. Since the release of the BRAC recommendations, many of the State ANG officials have raised concerns over their lack of involvement in the BRAC process. Could you please elaborate on how the Air Force involved the Air National Guard in their decision-making process?

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8. The State Air National Guard leaders have also raised concerns regarding the impact of the proposed actions on homeland defense. Could you explain how the Air Force considered homeland defense--both the federal air defense role and state role of providing support to civil authorities--in the BRAC process?
9. GAO has estimated the cost to implement BRAC at \$24 billion. In addition, the Overseas Basing Commission has stated that DoD has underestimated the cost to implement the Integrated Global Presence and Basing Strategy (IGPBS). They estimate the costs to implement IGPBS between \$16 billion and \$20 billion, while DoD has estimated the costs to implement IGPBS at between \$9 billion and \$12 billion, with only about \$4 billion of this amount currently budgeted and about \$3 billion of this amount is in the BRAC account. Further, this does not even include the other competing demands on DoD's resources such as the Global War on Terrorism, Operation Iraqi Freedom, Operation Enduring Freedom, Army modularity, Army increased end-strength, and other steady-state requirements. All of these efforts will continue to stretch the department's already strained resources.
 - a. Given all of these competing demands for resources, where do you see the department getting all of the needed funds to fully implement this BRAC round?
10. We understand that the Services are conducting site surveys and other detailed analyses related to many of their BRAC recommendations. These efforts provide more detailed and up-to-date data on the BRAC actions.
 - a. Can you please assure us the Department will endeavor to provide this information to the Commission in a timely manner?
 - b. Have any of these efforts provided information that would make the Department reconsider its original (May 13th) recommendation?
11. As you know many States are questioning the legality of the Air Force Air National Guard recommendations.
 - a. Was the legality of the Guard recommendation considered during your deliberation process? If so, how?
 - b. What is the Department's General Counsel's latest view of this issue?

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12. We understand that the Air Force's BRAC staff worked Air National Guard and Air Force Reserve recommendations through the respective National Guard Bureau (NGB) and Air Force Reserve Command (AFRC) headquarters, and did not consult directly with individual state Air National Guard (ANG) or AFRC units or Adjutants General.
- a. Did Air Force BRAC staff contact individual *Active Duty* wings/squadrons or Numbered Air Force personnel to consult with, or review specific recommendations within their respective organizations?
 - b. Did Air Force BRAC staff consult with individual Major Commands to review or comment on recommendations within their respective commands?
 - c. Were Headquarters Air Force directorates (other than Air Force BRAC staff given any opportunity to review or consult on any recommendations, whether Active, Guard or Reserve?
 - d. How would you characterize the manner in which Headquarters Air Force personnel were allowed to participate in the Air Force BRAC process as compared to staff from the National Guard Bureau, Air National Guard, or Air Force Reserves?
13. The Adjutants General had stated their concerns in the past with the Air Force's "Future Total Force" transformation initiative and its implications for the Air National Guard.
- a. Are the Air Force BRAC recommendations integral to the Air Force's "Future Total Force"? Can the Air Force achieve its "Future Total Force" objectives without BRAC?
 - b. Was the Adjutants General reaction to the BRAC recommendations predicted? If so, why didn't the Air Force seek the consent of the TAGs?
 - c. Can the Air Force and TAGs work together to develop a mutually acceptable alternative to the Air Force BRAC recommendations that meet the interests of both parties? If so, can this agreement be achieved outside of BRAC?

Naval Air Station Brunswick, ME

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14. What options were considered associated with NAS Brunswick?
15. Could P-3 mission requirements be met through detachments operating from other bases in the Northeast?
16. How does consolidating all P-3s to a single site on the East coast affect military value?
17. What forces, other than P-3s, do you anticipate supporting at the realigned base?
18. What level or tempo of operations can be supported at the realigned base?
19. How does realignment of NAS Brunswick reduce excess capacity or infrastructure?

Navy Broadway Complex, San Diego, CA

20. How does the Navy use the Broadway Complex today? How does the Broadway complex and property fit into the Navy's comprehensive regional master plan for San Diego?
21. Does the Navy need additional waterfront property in the San Diego region to successfully address its current mission, or implement the BRAC 2005 recommendations affecting San Diego?
22. Regardless of the method or process used, how many military and civilian jobs would be affected if the Navy relinquished control of the Broadway Complex?
23. Does the Navy lease land and an office building from the San Diego Port Authority? Is this land adjacent to the Broadway Complex? What is this land used for, and why wasn't the Navy-owned Broadway complex considered to accommodate this requirement?
24. Has the Navy's redevelopment plan or requirement to maintain ownership of the Broadway Complex changed dramatically over time? For example, does the Navy's current plan call for the Department to

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maintain a headquarters or administrative presence on Broadway after disposition? If so, how large a presence? And, if not, where does the Navy believe the current Navy tenants should be relocated?

25. In what year did Congress first authorize the Navy to enter into a public/private venture that would permit the Department to out-lease the Broadway property in return for new Navy office space and/or cash?
26. Congress authorized Navy to redevelop the Broadway Complex in conjunction with local authorities. What plans or actions has the Navy taken to use this authority since that Congressional action?
27. Does the Navy have a current or projected shortage of headquarters and administrative office space on their facilities in the San Diego Bay area? How many of the three buildings located within the Broadway Complex are used for general purpose office space? How much of the 15 acre Broadway Complex are used for parking?
28. Does the Navy use the current vacant space at Broadway to accommodate Navy demand for overflow (or surge) requirements for administrative space in the San Diego waterfront area? Does the Navy continue to own the pier located adjacent to the Broadway Complex? If not, when and why was it disposed?
29. Would it be fair to say the City was, and continues to be, receptive to the Navy's plans for Broadway? Has the City's reaction or support of the Navy's plans substantially changed over time?
30. What is the significance of the Development Agreement the Navy executed with the City of San Diego in 1992? Has the Development Agreement with the City facilitated or hindered the Navy's plans to redevelop the Broadway property?
31. Under the terms of this agreement, will the Navy maintain the right to continue to use a portion of the property for "Navy" uses? Will the Navy continue to maintain operational access to the waterfront portions of the Broadway property? Finally, how much and what kinds of private commercial development would be permitted by the Development Agreement?

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32. What mission requirements require the current Navy tenants to be located at Broadway?
33. What internal Navy factors or changes, like personnel restructuring or decreased demand for Navy office space in the San Diego area, or external factors outside the Navy's control such as a down turn in the San Diego real estate market, have on the Navy's plans for Broadway?

Marine Corps Recruiting Depot San Diego, CA

34. The concerns about hurricanes affecting recruit training at Parris Island have surfaced on more than one occasion. What does the data show over the last 10 to 20 years that documents the number of times hurricanes have affected recruit training to the levels that prevent consolidating recruit training at a single site?
- Has USMC performed any evaluations on the possibility of closing Parris Island because of hurricanes? If yes, when was this analysis performed, and what were the results and options presented to USMC?
 - The response to our question on consolidation of MCRD San Diego and MCRD Parris Island noted that hurricane proof barracks would need to be constructed. Are the barracks currently at Parris Island hurricane proof? Are the barracks at San Diego earthquake proof?
35. Military Judgment has a valuable role in making decisions and developing strategies for USMC. When the decision was made not to close MCRD San Diego, was USMC's military decision strongly influenced by DOD's COBRA run which showed a 100+ year payback? If not, what was the source of information, data and analysis that brought you to this conclusion?
36. Another statement has been made about the high risk of a single site for recruit training.
- Was the conclusion based on military judgment or a comprehensive evaluation of single site recruit training?
 - What example can you provide of an instance when recruit training was interrupted for a significant period of time?

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37. Arguments have been presented today against closing MCRD and consolidating the recruit training at MCRD Parris Island. Are these arguments based on well documented evaluations that can be provided to the Commission?
- If not what is the source for making this decision, conclusion or judgment?
38. The Navy Infrastructure Analysis Team noted on 26 January 05, that BRAC 95 stated a 1-time cost of \$294.78M, a 2 year payback and a 20 year NPV savings of \$520.27M. This represents over a “billion dollar swing” in ten years.
- With this significant deviation or reversal in results, did DoN or USMC perform an assessment to determine what happened between now and then?
 - Where lessons learned from the Navy’s successful consolidation of three recruit training locations into a single training site for recruits applied to this analysis?
 - Have there been any significant interruptions to Navy recruit training at a single site?

Naval Shipyard Pearl Harbor, HI

39. Volume IV of the DOD Base Closure and Realignment Report to the Commission states that the revised 20 Year Force Structure Plan submitted to Congress on 15 March “amended the ship composition, reducing submarines by 21 percent and doubling the number of prepositioning ships.” In the “Interim Report to Congress on Annual Long-Range Plan For The Construction of Naval Vessels For FY2006”, submitted by the Secretary of the Navy on 23 March 2005, there is no appreciable reduction in submarines until after 2019. What is the difference in these two documents? How are these documents used in the calculation of depot maintenance capacity?
40. Should Naval Shipyard Pearl Harbor close, what number of personnel would each remaining shipyard likely be required to hire annually over the next five to seven years to respond to the increased workload?
41. Is there a difference in savings between closure of one of the smaller shipyards versus realignment of workload among the four shipyards?

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42. What are the anticipated environmental costs for realignment of Naval Shipyard and Intermediate Maintenance Facility Pearl Harbor?
43. Pearl Harbor Naval Shipyard is only one of two locations on the west coast with CVN dry dock capabilities that performs both fleet maintenance and major overhaul work on multiple platforms. What would be the effect on operational readiness and training for the Navy to lose this capability in the Pacific?

Realignment of Naval Master Jet Base

44. The COBRA analysis for a “Close NAS Oceana Scenario” indicated that moving all the Navy’s jets to Moody Air Force Base would have an economic payback period of 13 years to offset the nearly \$500million in one time costs. Why didn’t the Navy pursue Moody Air force Base as a suitable alternative?
45. In earlier BRAC rounds the Navy transferred F-18 squadrons from Cecil Field to Naval Air Station Oceana, Marine Corps Air Stations Cherry Point and Beaufort reportedly to avoid new construction at Cherry Point and to use excess capacity at NAS Oceana. What is the Navy’s position now regarding the desire to single-site all of the east coast fighter/attack squadrons?
46. Please outline the requirements of the training ranges and assets necessary for the Navy’s Master Jet Base. Provide the space requirements (land and water), proximity to the main air field, target areas and the fidelity of scoring instrumentation as well as proximity of other military assets such as ships or joint operating elements.
47. Since 1975, how many development projects have the Navy requested the City Government of Virginia Beach to disapprove because of concerns about safety, potential noise hazards and encroachment?
48. Since 1975, how many development projects were approved over the Navy’s objections?

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49. Please provide the Commission with the Navy's position, including applicable documentation regarding the proposed development by the Near Post, LLC group on the site of the Seashire Inn in November 2003. What is the height of the tallest building in the planned development, and what is the approved minimum altitude at that point approximately 2.5 miles from the approach end of Runway 23? Are the Visual Flight Rules and Instrument Flight Rules minimum altitudes the same for that particular position?
50. Approximately how many aircraft per year would be expected to fly over that point (existing Seashire Inn) during day and night VFR conditions? How many IFR approaches could be expected annually?

Moody Air Force Base, GA

51. Navy Scenario DoN-0153 called for the closure of NAS Oceana, and the realignment of Oceana's Master Jet Base aircraft and personnel to Moody AFB, GA. This scenario, which was rejected by the Navy's Infrastructure Evaluation Group (IEG) on 27 Jan 05, estimated a one-time cost of \$490.4M, not including potential MilCon costs associated with installations receiving the displaced Air Force aircraft and personnel currently at Moody, or the A-10 aircraft and personnel recommended for realignment into Moody.
- What was the Air Force's position on realigning all the Air Force aircraft and manpower out of Moody AFB in order to allow Moody to bed down the Master Jet Base?
 - Based on our analysts' recent visit to Moody, there are only about 300 military family housing units at the base. Is that about right?
 - Also, how many unaccompanied enlisted and officer quarters are available at Moody?
 - The original Navy recommendation included MilCon costs at Moody of \$363M, of which the only housing cost included was \$59M for enlisted unaccompanied housing. Would you be able to estimate costs for additional housing at Moody to support the 10,000 total inbound personnel?
52. The Navy estimates the Master Jet Base will bring approximately 10,000 direct jobs to Moody, a 10% increase in the MSA's job base, not including indirect jobs or family members. What is your assessment of the surrounding community's ability to support and sustain that large of

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an increase, particularly with regard to housing, schools and childcare, infrastructure, and other quality of life issues?

Grand Forks Air Force Base, ND

53. As late as 26 Apr 05 the Air Force's Base Closure Executive Group (BCEG) approved Grand Forks Air Force Base as a closure.
- Does the Air Force now wish to keep Grand Forks AFB open
 - What has changed since then?
 - Was the staff developing the Air Force's BRAC recommendations aware of the service's intent to base Unmanned Aerial Vehicles (UAVs) at Grand Forks?
 - When does OSD or the Air Force plan to put the UAV's in the budget submission to Congress?
54. In 2003, the Air Force briefed Congress about its future program for the tanker force as published in its "Tanker Roadmap." At the time, Grand Forks was to be the second of only three bases to bed down the new KC-767 tankers, getting 32 of the new jets.
- We're aware that the KC-767 lease deal was cancelled, and that the Air Force is wrapping up a "Tanker Replacement Analysis of Alternatives" now. When the Air Force does commit to procuring new tankers, would you still like to base them at Grand Forks?
 - If so, when would you envision the base getting the new tankers?
55. In a letter to BRAC Chairman Principi dated 7 Jun 05, both the Chief of Staff and Acting Secretary of the Air Force have stated the service's vision for Grand Forks AFB is "to become a home to a 'family of UAVs,' with associated intelligence, surveillance, and reconnaissance functions."
- Can you tell us what specific types of UAVs will be based at Grand Forks AFB?
 - When will those UAVs begin arriving at Grand Forks?
 - How many people will be required at the base to support those missions?
 - Have any defined force structure, manpower, or other airframe related details been included in any current or planned programmatic actions?

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56. What aircraft are currently restricted from retirement by National Defense Authorization Act language?
- a. Has Congress specifically inserted any funds designated to repair and/or operate KC-135Es noted for retirement in the BRAC recommendations?
 - b. How much will it cost to repair, maintain and operate KC-135Es, C-130Es, F-117s and F-16s through the Future Years Defense Program (FYDP) if those aircraft are not retired as programmed and listed in the BRAC recommendations?

Galena Airport Forward Operating Location (FOL), AK

57. As you know, the Air Force is recommending Eielson AFB, AK to be realigned and placed in a “warm” status? Why does the Air Force need to maintain two Forward Operating Locations (Galena and King Salmon) in Alaska in addition to Eielson?

58. How would closure of the Galena Forward Operating Location impact the Air Sovereignty Alert mission? Could that mission be supported from Eielson AFB, since it would remain open in “warm” status?

Pope Air Force Base, NC

59. As part of its recommendation to realign Pope AFB, eight C-130H aircraft are to be relocated from Yeager Airport Air Guard Station to Pope AFB in conjunction with eight additional C-130H aircraft from Pittsburgh International Airport Air Reserve Station to form a 16 aircraft Air Force Reserve/Active Duty associate unit. Additionally, 25 C-130E's from Pope AFBs 43rd Airlift Wing are to be transferred to Little Rock AFB to consolidate the C-130 fleet there. Finally, real property accountability is to be transferred to the Army.
- a. How will Title 32 affect the recommendation to transfer aircraft from Yeager Airport AGS to Pope AFB?
 - b. What is the rationale for consolidating tactical aircraft in a single location when they need to be distributed to remote locations in order to satisfy their assigned missions?
 - c. Who will be responsible for maintaining the runway at Pope AFB to Air Force standards, the Army or the Air Force? How will this be accomplished?

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- d. Where will the 43rd Air Wing Headquarters be located?
- e. Doesn't reducing the Air Force presence at Pope AFB reduce jointness and operating efficiency between the Army and Air Force, especially in the areas of interservice command and control, and planning? How will this reduction be offset?

Defense Finance Accounting Service (DFAS)

- 60. Given that personnel costs represent approximately half of DFAS's budget, why wasn't locality pay given a higher weight in your military value analysis over such things as being on DOD owned installation?
- 61. Given that a DFAS site can be anywhere, why is being on a DoD owned installation of such great value? It is the second most important factor on your military analysis.
- 62. Given the fact that many of 26 DFAS operating sites were chosen in order to ameliorate the economic impact of BRAC bases in the early 1990s, what further consideration of this fact was given when choosing the current sites? Many of these sites are still in areas that have not fully recovered from the impact of these closures.

Professional Development Education

- 63. The Department has consistently stated that it must maintain its ability to conduct graduate education programs and retain its postgraduate education facilities because (1) professional military education is unique, (2) it is an important component of our military structure, and (3) there are long-term benefits from having dedicated facilities that attract future military leaders from other countries. Considering your stated position on the importance the Services' postgraduate programs, I have two questions.
 - a. First, why is it necessary for each service to independently operate their own postgraduate schools to achieve the Departments' goals for these education programs?
 - b. Second, what makes postgraduate education so unique for Air Force and Naval officers that these services must maintain their own schools instead of primarily relying on the public university system as the Army does for its officers?

DRAFT WORKING COPY

64. On May 2, the Navy in an Executive session of the IEC, moved to have all education recommendations withdrawn from the BRAC process because "...education is a core competency of the Department and relying on the private sector to fulfill that requirement is too risky." Would you please explain how relying on this nation's public university system, which seems to serve every other segment of the nation so well, is too risky for the military?

Joint Medical Command Headquarters

65. The military value criteria used by the Secretary, place specific emphasis on the impact of "joint war-fighting," when considering a recommendation to close or realign a military installation. The Secretary has demonstrated the importance of this value in his recommendation to consolidate medical health care and research activity at the National Naval Medical Center in Bethesda, MD. Why were the Medical Command Headquarters that are spread across the National Capitol Region in disparate locations, not included by the Medical Joint Cross-Service Group in this recommendation?
66. The Secretary's July 14, 2005, letter to the Commission suggested that collocation of Medical Command's would not be financially viable as a stand alone recommendation. Yet, other data supplied by the Department of Defense identified annual reoccurring savings of at least \$18.14 million per year. In making his determination, did the Secretary rely on the assumption that no personnel savings could be achieved through collocation? Furthermore, did his determination presuppose that the Commission would approve his recommendation to relocation DARPA and the Office of Naval Research to Bethesda, MD.?
67. The Navy Bureau of Medicine Potomac Annex, Washington, D.C. has an estimated 80,700 sq. ft. of excess capacity, which works out to about 46% of the facility. This figure will be increased if the Secretary's recommendation to realign the Potomac Annex by moving the DoD Biomedical Science & Technology RDA function to Fort Detrick, MD, is approved by the Commission. Why was this excess capacity not addressed by the Secretary's recommendations through closure instead of

DRAFT WORKING COPY

realignment and could you see a benefit in reducing this excess infrastructure further?

Small, Kenneth, CIV, WSO-BRAC

From: Wearren Ernest Capt SAF/IEB
Sent: Wednesday, June 08, 2005 5:02 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: AF BRAC Process

Copy...thanks.
vr ew

Ernest L. Wearren Jr., Capt, USAF
Executive Officer, SAF/IEB
Room, 5C283
(703) 693-3631, FAX 697-4376
DSN 22X-XXXX

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Wednesday, June 08, 2005 4:52 PM
To: Wearren Ernest Capt SAF/IEB
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: AF BRAC Process

We can do it. Expect four, max of five at 0930 tomorrow.

Ken Small

From: Wearren Ernest Capt SAF/IEB
Sent: Wednesday, June 08, 2005 4:41 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Gingrich, Karl, MAJ, WSO-BRAC
Subject: RE: AF BRAC Process

Mr Small...just got word that Mr Pease may have to leave for the Hill at 1030...can we move the meeting up to 0930?
Please let me know if this will work for you.
vr ew

Ernest L. Wearren Jr., Capt, USAF
Executive Officer, SAF/IEB
Room, 5C283
(703) 693-3631, FAX 697-4376
DSN 22X-XXXX

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Wednesday, June 08, 2005 1:59 PM
To: Wearren Ernest Capt SAF/IEB
Cc: Cirillo, Frank, CIV, WSO-BRAC; Gingrich, Karl, MAJ, WSO-BRAC
Subject: RE: AF BRAC Process

We will come to your location. What is the room number?

I suspect there will be four, max of five persons from the BRAC Commission staff.

Ken Small

From: Wearren Ernest Capt SAF/IEB
Sent: Wednesday, June 08, 2005 1:13 PM
To: Small, Kenneth, CIV, WSO-BRAC
Subject: RE: AF BRAC Process

Sir...any chance you all might be able to come here for subject meeting? Under normal circumstances, we would have Mr Pease and MGen Heckman go to your location. However, they have a meeting on the Hill which requires them to rendezvous with SAF/LL and SAF/FML POCs/escorts for departure from the Pentagon.

Thanks
vr ew

Ernest L. Wearren Jr., Capt, USAF
Executive Officer, SAF/IEB
Room, 5C283
(703) 693-3631, FAX 697-4376
DSN 22X-XXXX

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Tuesday, June 07, 2005 2:37 PM
To: Wearren Ernest Capt SAF/IEB
Subject: RE: AF BRAC Process

I miss keyed. We are planning on Mgen Heckman and Mr. Pease for Thursday, 1000hrs, June 9.

Ken Small

From: Wearren Ernest Capt SAF/IEB
Sent: Tuesday, June 07, 2005 2:35 PM
To: Small, Kenneth, CIV, WSO-BRAC
Subject: RE: AF BRAC Process

Ken...MGen Heckman will not be available tomorrow, however, both he and Mr Pease will be available at 1000 on Thurs. Let me know if Thursday works for you.

Thanks
ew

Ernest L. Wearren Jr., Capt, USAF
Executive Officer, SAF/IEB
Room, 5C283
(703) 693-3631, FAX 697-4376
DSN 22X-XXXX

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Tuesday, June 07, 2005 2:30 PM
To: Wearren Ernest Capt SAF/IEB
Cc: Sillin, Nathaniel, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: AF BRAC Process

Capt Wearren:

10 AM tomorrow is confirmed.

Lets use me as the scheduler/coordinator. We would like to host you here in our conference room. I will give the time/place to Frank. I plan to have our COBRA person involved plus one

or two others.

We are at 2521 Clark St, Suite 600 (also known as NC 2).

Ken Small
Air Force Team Leader
BRAC Commission R & A Staff
703 699-2922

From: Wearren Ernest Capt SAF/IEB
Sent: Tuesday, June 07, 2005 1:54 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Laffey Thomas M LtCol SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC; Heckman Gary Maj Gen AF/XP
Subject: RE: AF BRAC Process

Ernest L. Wearren Jr., Capt, USAF
Executive Officer, SAF/IEB
Room, 5C283
(703) 693-3631, FAX 697-4376
DSN 22X-XXXX

Mr Small...Both MGen Heckman and Mr Pease are available on Thurs 1000-1100.
Please let me know who your POC is for scheduling and I will coord with them.
Thanks.

vr ew

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, June 07, 2005 1:30 PM
To: Heckman Gary Maj Gen AF/XP; Small, Kenneth, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Laffey Thomas M LtCol SAF/IEB; Wearren Ernest Capt SAF/IEB; Cook, Robert, CIV, WSO-BRAC; Gingrich, Karl, MAJ, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC
Subject: RE: AF BRAC Process

Sounds like a good plan Gary - my schedule looks good for Thursday, not Wed or Friday - and I am on travel all next week and most of the next.

I will certainly be part of the meeting but yield to my Air Force Team Leader Ken Small to work with yours and his staff to set up the time. Looking forward to the visit.

Ken: Looks like it might be a good idea to include Karl in this session for COBRA - maybe Brad if ANG issues will be a part of it. - Nat can reserve our conference room.

Frank

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, June 07, 2005 11:29 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Laffey Thomas M LtCol SAF/IEB; Small, Kenneth, CIV, WSO-BRAC; Wearren Ernest Capt SAF/IEB
Subject: AF BRAC Process

Frank,

Now is probably the right time for us to sit down across the table for a while, chat

about how we did our analysis, and answer any process questions you may have as you lean into your COBRA runs. Sooner is probably better...this week if possible and convenient for you (prefer not on this Weds). Feel free to open up the session as you think best.

Our colonel level contact is Colonel (S) Johansen. The 'keeper of the schedule' for Fred Pease and me is Capt Earnie Wearren. If you agree, request you have your scheduler get with Capt Wearren to set up a mutually agreeable time.

Regards, Gary

2/17/05 - Meeting with Heckman, Dan Commins, Hill

- Heckman wanted AF Paper - Fighters - F-16s
- Squadron size - F-16, critical because inventory is going down -
but the AF if number of units doesn't come down
- Air Force successfully completed everything possible
- Air Force used threat of a DoD level candidate to guide AF SA alignment

Discussed various actions under study by DTRA commission

Veiloff v. Belfrage - AF to provide lead to lead comparison

Comms. Hill asked what happens if Comms. - various options? AF
would have to evaluate. Also the Air Force.

C. Hill asked about coordination with TPO's. AF had informal discussions
a couple of years ago, briefed TPO's during process of developing recommendations.
On C-130 - Williams said OAC recommendations reference Helix/ATC
balance.

Eckman - off adjacent in memorandum, AF talking to Army about locating
Ellsworth - that was, AF used savings from closures.
Other issues -

See Wayne - Security Book on Issues

8/16/03

Small as time become Annual officer & promotion on hold

Cost that said they would go to minimum

They say to let my resources to implement OAC. challenges in '06, '07

Environment - cost to close based on existing public record.

Amigo - Intelligence Dept.

Below threshold, protect promotion, public to get away

8 Dept - ~~cost in response to~~

Redundant position - branch block

State - OK -

App - Public to building - 1st 1st items, think from going to scope -

DFP - balance

Enrollment - KLS total -

Force structure - check.

Coming back Thursday

— QFI's Tuesday night —

Wynne - all about things

Charles - all about savings

from Cirillo
OSD input box

Cirillo, Frank, CIV, WSO-BRAC

From: Grone, Philip, Mr, OSD-ATL
Sent: Monday, May 16, 2005 11:45 AM
To: Battaglia, Charles, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: JCSG hearings

Charlie –

Due to a couple of schedule wrinkles, we suggest that the lineup for the JCSGs for the end of the week be as follows.

Phil

Wednesday, 18 May 2005

1330

106 Dirksen

- IND – Mr. Wynne
- S&S – VADM Lippert
- E&T – Mr. Abell
- INT – Ms. Haave

Thursday, 19 May 2005

0930

216 Hart

- TECH – Dr. Sega
- MED – LT GEN Taylor
- H&SA – Mr. Tison

Cirillo, Frank, CIV, WSO-BRAC

From: Grone, Philip, Mr, OSD-ATL
Sent: Monday, May 09, 2005 6:57 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC
Cc: Cook, Robert, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Meyer, Jennifer, CIV, WSO-BRAC
Subject: RE: Industrial Cross Service Group

We are reworking the lineup a bit based on availability. Industrial will be prepared on the 18th. We will provide a listing for the others tomorrow morning.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, May 09, 2005 5:17 PM
To: Van Saun, David, CIV, WSO-BRAC
Cc: Grone, Philip, Mr, OSD-ATL; Cook, Robert, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Meyer, Jennifer, CIV, WSO-BRAC
Subject: FW: Industrial Cross Service Group

Dave:

I spoke to Jay Berry (703-560-4317), Industrial J C-S Group rep - he has already been contacted by Mr. Grone's office regarding his time slot (PM of the 18th) - Jay was asking me what type of presentation we desired. I left it open as to his method (power point, overheads, boards, statement, etc.) but mentioned what we expected to hear (methodology, use of data, interaction with the services, etc.) and just asked he let us know what audio-visual support he required. I also gave him your number in case he had further questions as he pulled it together but emphasized that Mr. Grone's office had final say on the orchestration. I also requested the opening statements by this Friday per the Chairman's letter.

I also received a phone message from Commander Goodwin from the Supply and Services J C-S Group /exec officer (703-696-9401, ex 285), returned the call and left him a similar voice message as well as your contact info.

Last week I spoke briefly to Chris Philbrick (Christopher.Philbrick@us.army.mil of the Hq and Support J C-S Group on similar issues but I believe you have since spoken to him.

Please keep Christine and Jennifer in the loop regarding any specifics. Also recall that Charlie suggested each presenter bring along 100 copies of their opening statements for the hearing attendees.

Recall also that Mr. Grone suggested that Industrial, Supply, Medical and Training would be on the 18th PM; and Technical, Intel and Headquarters on the 19th AM.

I reattach below the document I put together on methodology that might be helpful as well to these guys.

Frank

<< File: SUGGESTED ITEMS FOR OSD METHODOLOGY TESTIMONY.doc >>

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

2521 Clark Street, Suite 600, Arlington, VA 22202

voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

From: Long, Kathryn, CIV, WSO-BRAC
Sent: Monday, May 09, 2005 1:40 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Industrial Cross Service Group

Jay Berry from the Industrial Cross Service Group called at 1:40 PM today. He's in the process of putting together a testimony for next Wednesday and was looking for information on what is expected to be in the testimony. Should overheads/power point be included? Just written testimony? He would really appreciate if you could get back to him at 703-560-4317.

Cirillo, Frank, CIV, WSO-BRAC

From: Grone, Philip, Mr, OSD-ATL
Sent: Friday, April 29, 2005 6:37 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Battaglia, Charles, CIV, WSO-BRAC; Potochney, Peter, Mr, OSD-ATL; Wilson, Kirk, CDR, OSD-ATL
Subject: Re: Meeting with BRAC Commission Staff

Frank, I understand the concern on data transmission. We are working that aspect of it quite hard. Dick's group, however, has no role in this regard. We are handling the matter. Pete and I can address it. PWG

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Grone, Philip, Mr, OSD-ATL <Philip.Grone@osd.mil>
CC: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>
Sent: Fri Apr 29 17:35:54 2005
Subject: RE: Meeting with BRAC Commission Staff

Mr. Grone:

Based on the insert below from Inside Defense (if accurate), and our concern about transmission of data noted by Charlie below, we thought it might be beneficial for Mr. McGraw to be part of the meeting you are discussing for the May 5th or 6th timeframe.

Thanks,

Frank Cirillo

Frank A. Cirillo, Jr., P. E.
Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600, Arlington, VA 22202 voice (703) 699-2903 - cell (703) 501-3357 Frank.Cirillo@wso.whs.mil

InsideDefense.com

April 20, 2005

Pentagon Sets Up Task Force For BRAC Communications The Pentagon, nearing a May 16 deadline for Base Realignment and Closure Commission recommendations, has established a joint task force charged with managing communications for the politically charged process. Dick McGraw, the special assistant to the defense secretary for BRAC, has been named to lead the "Task Force BRAC." In that capacity he will report to Michael Wynne, the under secretary of defense for acquisition, technology and logistics. The goal is to "efficiently execute the legislative and public release of the BRAC recommendations" and coordinate a "rollout" plan with the services and the Joint Staff, Deputy Defense Secretary Paul Wolfowitz writes in an April 18 memorandum establishing the

task force.

"All closure and realignment announcement communications with Congress or the press and/or any press release or communication on basing covered by or exclusive of the BRAC statute shall be coordinated with TFBR prior to release," the memo states.

McGraw is a former principal deputy under secretary of defense for public affairs. His task force will include representatives from the services and other military departments as well as staff members from the Pentagon's legislative and public affairs offices. Wolfowitz says the staff will be in place until June 17.

-- Daniel G. Dupont

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Thursday, April 28, 2005 5:55 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: Meeting with BRAC Commission Staff

Phil, per our discussion, I propose that you and key members of your staff meet with our R&A team leaders on Thursday or Friday, May 5 or 6 for an hour in the Commission office (2521 South Clark St Suite 600, Arlington 22202 (Crystal City) next to Hilton Hotel.

Given the intensity of our efforts upon receipt of the Secretary's recommendation, we want to ensure that the Commission receives all legislatively required information, back-up material and certified data immediately in hard copy and electronically (CD) so we can readily have the process and selection information on hand to enable us to immediately begin our analysis, in the best interest of Military Value. Staff recalls some delays in this delivery in past Commissions - even beyond the 7 day requirement - a situation that started a bow wave. We believe it is in the best interest of the process for OSD, the impacted Defense Agencies and the Services to deliver such items rapidly and trust you concur.

I list below some representative items delivered in previous rounds and essential to the analysis and public process: Relative COBRA runs; Cross-Service, Defense Agencies and Service executive group minutes (previously TABS, BSAT, BSEC, BCEG, etc.); Installation Data Calls; Capacity Analysis Summaries; Databases; Scoring Sheets/Results; Economic Models; Environmental Data/Cost; etc.

As we discussed, we anticipate the Department and the Services will make the required distribution to the Senate and House of such material in accordance with Section 2903, amended.

I'll wait to hear from you on time/date. Charlie

Cirillo, Frank, CIV, WSO-BRAC

From: Grone, Philip, Mr, OSD-ATL
Sent: Friday, April 29, 2005 6:37 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Battaglia, Charles, CIV, WSO-BRAC
Subject: Re: Meeting with BRAC Commission Staff

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Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Grone, Philip, Mr, OSD-ATL <Philip.Grone@osd.mil>
CC: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>
Sent: Fri Apr 29 17:35:54 2005
Subject: RE: Meeting with BRAC Commission Staff

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Thanks,

Frank Cirillo

Frank A. Cirillo, Jr., P. E.
Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600, Arlington, VA 22202 voice (703) 699-2903 - cell (703)
501-3357 Frank.Cirillo@wso.whs.mil

InsideDefense.com

April 20, 2005

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The goal is to "efficiently execute the legislative and public release of the BRAC recommendations" and coordinate a "rollout" plan with the services and the Joint Staff, Deputy Defense Secretary Paul Wolfowitz writes in an April 18 memorandum establishing the task force.

"All closure and realignment announcement communications with Congress or the press and/or any press release or communication on basing covered by or exclusive of the BRAC statute shall be coordinated with TFBR prior to release," the memo states.

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Wolfowitz says the staff will be in place until June 17.

-- Daniel G. Dupont

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Thursday, April 28, 2005 5:55 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: Meeting with BRAC Commission Staff

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Given the intensity of our efforts upon receipt of the Secretary's recommendation, we want to ensure that the Commission receives all legislatively required information, back-up material and certified data immediately in hard copy and electronically (CD) so we can readily have the process and selection information on hand to enable us to immediately begin our analysis, in the best interest of Military Value. Staff recalls some delays in this delivery in past Commissions - even beyond the 7 day requirement - a situation that started a bow wave. We believe it is in the best interest of the process for OSD, the impacted Defense Agencies and the Services to deliver such items rapidly and trust you concur.

I list below some representative items delivered in previous rounds and essential to the analysis and public process: Relative COBRA runs; Cross-Service, Defense Agencies and Service executive group minutes (previously TABS, BSAT, BSEC, BCEG, etc.); Installation Data Calls; Capacity Analysis Summaries; Databases; Scoring Sheets/Results; Economic Models; Environmental Data/Cost; etc.

As we discussed, we anticipate the Department and the Services will make the required

distribution to the Senate and House of such material in accordance with Section 2903,
amended.

I'll wait to hear fro you on time/date. Charlie

FROM Cirillo
'OLD CONTRACT'
OTON

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, May 18, 2005 4:34 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Potochney, Peter, Mr, OSD-ATL; Battaglia, Charles, CIV, WSO-BRAC; Carnevale, Diane, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Heigh, Martin, COL, WSO-BRAC; Hoggard, Jack, CTR, WSO-OSD_DST JCSG; Hague, David, CIV, WSO-BRAC; Cowhig, Dan, CIV, WSO-BRAC
Subject: CDs for Volumes 1 and 3-11
Importance: High

Mr. Grone:

We have been asked by our Designated Federal Officer, Dan Cowhig, to obtain verification and or certification that the ten disks received today from Secretary Wynne do not contain any classified information, references or material.

Until we get such a notification/certification we are precluded by the DFO from opening any of the disks on a network connected computer.

Mr. Battaglia asked me to e-mail you to obtain that verification from the appropriate party within the Department as soon as possible. Please advise quickest, as we wish to provide copies of these discs to the Commissioners prior to their departure.

I will leave the disks with our security officer, Marty Heigh, until such time as we receive notice.

Thank you,

Frank

Frank A. Cirillo, Jr., P. E.
Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600, Arlington, VA 22202
voice (703) 699-2903 - cell (703) 501-3357
Frank.Cirillo@wso.whs.mil

Cirillo, Frank, CIV, WSO-BRAC

Subject: Canceled: Meeting with Phil Grone - BRAC Senior Staff - Time now confirmed
Location: BRAC Offices - Large Conference Room

Start: Fri 5/6/2005 7:30 AM
End: Fri 5/6/2005 9:00 AM
Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Required Attendees: Cirillo, Frank, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC-Polk; Meyer, Jennifer, CIV, WSO-BRAC; Robertson, Kathleen, CIV, WSO-BRAC-P; Van Saun, David, CIV, WSO-BRAC

Importance: High

Meeting with Mr. Philip W. Grone, DUSD, Installations and Environment

Attendees from BRAC Staff -

Above names plus Review & Analysis Team Leads not yet on e-mail: Gary Dinsick-Army, Jim Hanna-Navy, Ken Small-USAF

Potential Agenda Items:

- Day #1:
 - Expected release date of list
 - Data delivery expected on first day - DoD and Service "books" - electronic
 - BRAC early invite to Press Conference
 - Possibility of providing an electronic geospatial map of all installation on the list to assist Visit Hearing scheduling
- Early as possible release of Back-up / Certified data:
 - Earlier note to Mr. Grone by Mr. Battaglia
 - Chairman's Request at May 4th Hearing
 - 24-Hours great / 7-Days or later will cause bow wave
 - Early delivery serves better military value analysis
 - Partial List of types of items/data needed - Data calls, Exec Group Minutes, Capacity Analysis, COBRA runs, Score Sheets, Economic Models, Environmental Cost info, etc.
 - Department make deliveries of Certified data to Commission, House, Senate
 - Discussion of volume, format, file cabinets of back-up data - electronic and hard copy.
- Receipt of Gaining Installation data equally important for Staff Visits
 - Community Impact
 - Housing
 - Schools
 - Facilities
- Week of May 16 Hearings:
 - OSD Lead for May 18-19 J C-S Group Sessions - Also sort out order and agenda for hearing presentations (Assume Mr. Grone will orchestrate)
 - Hearing Location still in discussion - letters on hold until that time
 - Discussion of possible format of Methodology presentations
 - Opening doors to Service and J C-S Group meetings and info exchange.

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, May 05, 2005 2:13 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Battaglia, Charles, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC
Subject: FW: Meeting with Phil Grone - BRAC Senior Staff - time under discussion - Invite for Agenda purposes only

Attachments: Meeting with Phil Grone - BRAC Senior Staff - time under discussion - Invite for Agenda purposes only.ics

Mr. Grone:

I understand that you and Charlie Battaglia are trying to balance your schedules so the information meeting can take place in the next few days. We feel such a session is necessary to assure we are looking toward the same direction to facilitate the process of review and analysis in the most efficient manner possible. Below, I attach a suggested agenda that points to some of the issues needing open discussion - if not resolution - early in the Commission process. Obviously this is just a menu of options upon which we can base our discussions - it also give you a sense of the items of interest.

Some major points of clarification - again only thoughts to assist the Department in its presentation approach:

- Mr. Battaglia has been notified today the exact hearing rooms available for the hearings to be held the week of May 16th. With that information he will immediately send out the formal letters of invite to the hearings, Basically we have asked the Secretary of Defense and the Chairman, JCS to appear before the Commission 1:30 PM on Monday, May 16th. We have asked the Service Secretaries and their Chiefs of Staff/CNO to appear, respectively: 9:30 AM, May 17th (USAF); 1:30 PM, May 17th (USN); and 9:30 AM, May 18th (USA). Additionally, we have asked the Secretary or his representatives of the Joint Cross-Service Groups to testify on May 18th at 1:30 PM and May 19th at 9:30 AM.
- We ask that you or an equally senior representative of the Secretary to take a leadership role in orchestrating the Joint Cross-Service Group testimony - the Commission is not in a position to dictate or even suggest who will testify and in what order. We have been called by a few of the Joint Cross-Service Group representatives and we have subsequently suggested to each that OSD should determine the order and timing of their testimony. We anticipate an opening presentation on the 18th by a senior OSD representative on the joint cross-service process, methodology and interaction with the Services as well as any overarching or specific recommendations offered to the Commission. Further, we anticipate follow-on testimony from the senior leader of each Joint Cross-Service Group at which time the Commission will be informed of the brunt of the Joint Cross-Service recommendations.
- You have noted that the Commission has requested dialogue from OSD and the Services explaining "...methodology that was employed to arrive at the recommendations". Although you are in the best position to determine just what this portion of each sessions should contain, I offer the following information past Commissions received in testimony during similar sessions:
 - The Secretary of Defense would explain the internal cycle of activities over the last year and a half or so of the process to include a very brief review of his guidance to both the Services and to the Joint Cross-Service Groups as well as the review and decision process itself, to include whatever Executive Groups were in the decision process.
 - The Chairman JCS would explain the interaction of the JCS and the Component Commanders with the BRAC process.
 - The Secretary and the Chairman JCS would briefly explain how the recommendations were tied to the BRAC Criteria and to the Force Structure - brief mention - for the record.
 - The Secretary or his representatives would discuss the overarching collaboration and interaction among the Joint Cross-Service Groups, the Services, the Defense Agencies and the JCS - probably iterative? - in coming up with the J C-S Group recommendations.
 - Each Joint Cross-Service Group leader would explain the methodology used internally and externally to yield the recommendations.
 - The Service Secretaries would explain the methodology they used and a brief explanation of their ranking/scoring/ military value/ Executive Group process.
- Naturally - during some segment of each Service and J C-S Group testimony, the respective recommendations by each would be stated and discussed for the record - leaving sufficient time for discussion and questions by the

Commissioners.

I hope this helps - we believe the opening statements will be fairly all-inclusive - but briefly summarized by the official in actual testimony.

Please let Charlie or I know if we can arrange a meeting such as that noted in the invite attached below. I believe Charlie is hoping for something early Friday or early Monday - but sooner rather than later would be helpful.

Thank you very much,

Frank



Meeting with Phil
Grone - BRAC...

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

2521 Clark Street, Suite 600, Arlington, VA 22202

voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, April 29, 2005 7:09 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Battaglia, Charles, CIV, WSO-BRAC; Potochney, Peter, Mr, OSD-ATL; Wilson, Kirk, CDR, OSD-ATL
Subject: RE: Meeting with BRAC Commission Staff

Makes sense - Thanks

-----Original Message-----

From: Grone, Philip, Mr, OSD-ATL
Sent: Friday, April 29, 2005 6:37 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Battaglia, Charles, CIV, WSO-BRAC; Potochney, Peter, Mr, OSD-ATL; Wilson, Kirk, CDR, OSD-ATL
Subject: Re: Meeting with BRAC Commission Staff

Frank, I understand the concern on data transmission. We are working that aspect of it quite hard. Dick's group, however, has no role in this regard. We are handling the matter. Pete and I can address it. PWG

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Grone, Philip, Mr, OSD-ATL <Philip.Grone@osd.mil>
CC: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>

Sent: Fri Apr 29 17:35:54 2005
Subject: RE: Meeting with BRAC Commission Staff

Mr. Grone:

Based on the insert below from Inside Defense (if accurate), and our concern about transmission of data noted by Charlie below, we thought it might be beneficial for Mr. McGraw to be part of the meeting you are discussing for the May 5th or 6th timeframe.

Thanks,

Frank Cirillo

Frank A. Cirillo, Jr., P. E.
Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600, Arlington, VA 22202 voice (703) 699-2903 - cell (703)
501-3357 Frank.Cirillo@wso.whs.mil

InsideDefense.com

April 20, 2005

Pentagon Sets Up Task Force For BRAC Communications The Pentagon, nearing a May 16 deadline for Base Realignment and Closure Commission recommendations, has established a joint task force charged with managing communications for the politically charged process. Dick McGraw, the special assistant to the defense secretary for BRAC, has been named to lead the "Task Force BRAC." In that capacity he will report to Michael Wynne, the under secretary of defense for acquisition, technology and logistics.

The goal is to "efficiently execute the legislative and public release of the BRAC recommendations" and coordinate a "rollout" plan with the services and the Joint Staff, Deputy Defense Secretary Paul Wolfowitz writes in an April 18 memorandum establishing the task force.

"All closure and realignment announcement communications with Congress or the press and/or any press release or communication on basing covered by or exclusive of the BRAC statute shall be coordinated with TFBR prior to release," the memo states.

McGraw is a former principal deputy under secretary of defense for public affairs. His task force will include representatives from the services and other military departments as well as staff members from the Pentagon's legislative and public affairs offices. Wolfowitz says the staff will be in place until June 17.

-- Daniel G. Dupont

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Thursday, April 28, 2005 5:55 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: Meeting with BRAC Commission Staff

Phil, per our discussion, I propose that you and key members of your staff meet with our R&A team leaders on Thursday or Friday, May 5 or 6 for an hour in the Commission office (2521 South Clark St Suite 600, Arlington 22202 (Crystal City) next to Hilton Hotel.

Given the intensity of our efforts upon receipt of the Secretary's recommendation, we want to ensure that the Commission receives all legislatively required information, back-up material and certified data immediately in hard copy and electronically (CD) so we can readily have the process and selection information on hand to enable us to immediately begin our analysis, in the best interest of Military Value. Staff recalls some delays in this delivery in past Commissions - even beyond the 7 day requirement - a situation that started a bow wave. We believe it is in the best interest of the process for OSD, the impacted Defense Agencies and the Services to deliver such items rapidly and trust you concur.

I list below some representative items delivered in previous rounds and essential to the analysis and public process: Relative COBRA runs; Cross-Service, Defense Agencies and Service executive group minutes (previously TABS, BSAT, BSEC, BCEG, etc.); Installation Data Calls; Capacity Analysis Summaries; Databases; Scoring Sheets/Results; Economic

Models; Environmental Data/Cost; etc.

As we discussed, we anticipate the Department and the Services will make the required distribution to the Senate and House of such material in accordance with Section 2903, amended.

I'll wait to hear fro you on time/date. Charlie

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, April 29, 2005 5:36 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Battaglia, Charles, CIV, WSO-BRAC
Subject: RE: Meeting with BRAC Commission Staff

Mr. Grone:

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Thanks,

Frank Cirillo

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

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voice (703) 699-2903 - ccell (703) 501-3357

Frank.Cirillo@wso.whs.mil

InsideDefense.com

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Sent: Thursday, April 28, 2005 5:55 PM
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Cc: Cirillo, Frank, CIV, WSO-BRAC
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As we discussed, we anticipate the Department and the Services will make the required distribution to the Senate and House of such material in accordance with Section 2903, amended.

I'll wait to hear from you on time/date. Charlie

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, April 28, 2005 3:47 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Battaglia, Charles, CIV, WSO-BRAC

Attachments: SUGGESTED ITEMS FOR OSD METHODOLOGY TESTIMONY.doc

Mr. Grone:

Reference our conversation a few minutes ago, I attach a few thoughts I jotted down that the Commissioners might want to hear about as part of the OSD testimony in the second panel - regarding "Methodology" - during the May 16th OSD Hearing.

Please consider the bullets is but some thoughts you might want to consider; not at all limiting, minimum or all encompassing. Mr. Battaglia anticipates this session of the hearing should be about an hour in length.

Frank



SUGGESTED ITEMS
FOR OSD METHOD..

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

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voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, May 05, 2005 2:13 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Battaglia, Charles, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC
Subject: FW: Meeting with Phil Grone - BRAC Senior Staff - time under discussion - Invite for Agenda purposes only

Attachments: Meeting with Phil Grone - BRAC Senior Staff - time under discussion - Invite for Agenda purposes only.ics

Mr. Grone:

I understand that you and Charlie Battaglia are trying to balance your schedules so the information meeting can take place in the next few days. We feel such a session is necessary to assure we are looking toward the same direction to facilitate the process of review and analysis in the most efficient manner possible. Below, I attach a suggested agenda that points to some of the issues needing open discussion - if not resolution - early in the Commission process. Obviously this is just a menu of options upon which we can base our discussions - it also give you a sense of the items of interest.

Some major points of clarification - again only thoughts to assist the Department in its presentation approach:

- Mr. Battaglia has been notified today the exact hearing rooms available for the hearings to be held the week of May 16th. With that information he will immediately send out the formal letters of invite to the hearings, Basically we have asked the Secretary of Defense and the Chairman, JCS to appear before the Commission 1:30 PM on Monday, May 16th. We have asked the Service Secretaries and their Chiefs of Staff/CNO to appear, respectively: 9:30 AM, May 17th (USAF); 1:30 PM, May 17th (USN); and 9:30 AM, May 18th (USA). Additionally, we have asked the Secretary or his representatives of the Joint Cross-Service Groups to testify on May 18th at 1:30 PM and May 19th at 9:30 AM.
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Thank you very much,

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Meeting with Phil
Grone - BRAC...

Frank A. Cirillo, Jr., P. E.

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Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, April 28, 2005 3:47 PM
To: Grone, Philip, Mr, OSD-ATL
Cc: Battaglia, Charles, CIV, WSO-BRAC

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Frank



SUGGESTED ITEMS
FOR OSD METHOD..

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Director, Review and Analysis

Base Closure and Realignment Commission

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voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

**SUGGESTED ITEMS FOR OSD/CJCS TESTIMONY ON MAY16
SPECIFICALLY FOR PANEL TWO:
METHODOLOGY THAT WAS EMPLOYED TO ARRIVE AT THE RECOMMENDATIONS**

- SUGGEST REVIEW OF ALL POLICY GUIDANCE PROVIDED TO THE SERVICES AS RELATED TO DATA CALLS, PUBLIC INVOLVEMENT, INTERACTION WITH OSD, OCJCS, ETC.
- BROAD DISCUSSION OF SERVICES AND DEFENSE AGENCIES METHODOLOGY (We note that the Services will provide detailed information in subsequent testimony)
- SPECIFICS ON ANY DEFENSE AGENCY RECOMMENDATIONS AND METHODOLOGY (Can be provided this date or as part of the May 18, 19 sessions)
- GENERAL DISCUSSION OF HOW THE SEVEN CROSS-SERVICE GROUPS WERE FORMED AND HOW THEY INTERACTED WITH OSD, THE SERVICES, AGENCIES AND JOINT CHIEFS OF STAFF (we note that unlike in '95 the Commission anticipates the cross-service recommendations/testimony to come from OSD vs. the Services – with details to be covered in May 18 and 19 hearings)
- DISCUSS GENERAL PROCESS FOR ACCUMULATING AND EVALUATING CROSS-SERVICE GROUP RELATED “CERTIFIED DATA” AND HOW THAT WAS COLLABORATED WITH WAR FIGHTING COMMANDERS, SERVICES AND OVERSEAS BASING REALIGNMENTS
- SPECIFIC METHODOLOGY INDICATING THE RELATIONSHIP OF THE PROCESS TO “TRANSFORMATION” AND WHAT WAS POSSIBLE IN RELATIONSHIP TO THE “QUADRENNIAL REVIEW” – POSSIBLY THE OVERSEAS BASING COMMISSION
- BROAD SECRETARY LEVEL COMPARISON (SUCCESSES AND CHALLENGES) OF THE 2005 CROSS-SERVICE DIRECT METHODOLOGY/RESULTS AS COMPARED TO THE 1995 JOINT CROSS-SERVICE METHODOLOGY (This might be better be presented in detail during the May 18,19 sessions – but a macro view would helpful up front to set the stage)
- OVERALL PERSPECTIVE AND METHODOLOGY OF ECONOMIC AND ENVIROMENTAL COMPONENTS OF THE PROCESS
- ANY CRITERIA OR METHODOLOGY PARTICULARS AMONG AND BETWEEN THE SERVICES THAT OFFERED BENEFITS OR CHALLENGES TO THE PROCESS
- INITIAL RECOMMENDATION FOR FUTURE COMMISSIONS

Cirillo, Frank, CIV, WSO-BRAC

Subject: Meeting with Phil Grone - BRAC Senior Staff - Time now confirmed
Location: BRAC Offices - Large Conference Room

Start: Mon 5/9/2005 7:30 AM
End: Mon 5/9/2005 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Required Attendees: Cirillo, Frank, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC-Polk; Meyer, Jennifer, CIV, WSO-BRAC; Robertson, Kathleen, CIV, WSO-BRAC-P; Van Saun, David, CIV, WSO-BRAC

Meeting with Mr. Philip W. Grone, DUSD, Installations and Environment

Attendees from BRAC Staff -

Above names plus Review & Analysis Team Leads not yet on e-mail: Gary Dinsick-Army, Jim Hanna-Navy, Ken Small-USAF

Potential Agenda Items:

- Day #1:
 - Expected release date of list
 - Data delivery expected on first day - DoD and Service "books" - electronic
 - BRAC early invite to Press Conference
 - Possibility of providing an electronic geospatial map of all installation on the list to assist Visit Hearing scheduling
- Early as possible release of Back-up / Certified data:
 - Earlier note to Mr. Grone by Mr. Battaglia
 - Chairman's Request at May 4th Hearing
 - 24-Hours great / 7-Days or later will cause bow wave
 - Early delivery serves better military value analysis
 - Partial List of types of items/data needed - Data calls, Exec Group Minutes, Capacity Analysis, COBRA runs, Score Sheets, Economic Models, Environmental Cost info, etc.
 - Department make deliveries of Certified data to Commission, House, Senate
 - Discussion of volume, format, file cabinets of back-up data - electronic and hard copy.
- Receipt of Gaining Installation data equally important for Staff Visits
 - Community Impact
 - Housing
 - Schools
 - Facilities
- Week of May 16 Hearings:
 - OSD Lead for May 18-19' J C-S Group Sessions - Also sort out order and agenda for hearing presentations (Assume Mr. Grone will orchestrate)
 - Hearing Location still in discussion - letters on hold until that time
 - Discussion of possible format of Methodology presentations
 - Opening doors to Service and J C-S Group meetings and info exchange.

David Bauer

SUGGESTED ITEMS FOR OSD/CJCS TESTIMONY ON MAY16
SPECIFICALLY FOR PANEL TWO:
METHODOLOGY THAT WAS EMPLOYED TO ARRIVE AT THE RECOMMENDATIONS

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- INITIAL RECOMMENDATION FOR FUTURE COMMISSIONS

*From Cirillo
(UNCL) UNCL*

Cirillo, Frank, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, September 09, 2005 2:41 PM
To: Cirillo, Frank CIV WSO-BRAC
Subject: RE: Report Posting (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Frank, want you to know that we think this was a great effort. Enjoyed working with your Army team. Think we have been professional in all domains, even if we disagreed.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, September 09, 2005 10:29 AM
To: Potochney, Peter, Mr, OSD-ATL; Desiderio, John, Mr, OSD-ATL; Porth, Andrew, Mr, OSD-ATL; Henderson, Robert, COL, OSD-ATL; Cook, Robert, CIV, WSO-BRAC; McAndrew, Michael, Mr, OSD-ATL; Heckman Gary Maj Gen AF/XP; College, Craig E Dr ASA-I&E; Davis, Anne R. SES DASN(ISA); 'Matthias, Jane I - NGB-PA'
Cc: Napoli, Andrew, CIV, WSO-BRAC; Reborchick, Margaret, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: Report Posting

All: The final report has now been posted on our web site. The link is:
<http://www.brac.gov/finalreport.asp>.

OSD is picking up the hard copies from BRAC this AM.

Classification: UNCLASSIFIED
Caveats: NONE

Cirillo, Frank, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, August 26, 2005 7:47 AM
To: Cirillo, Frank CIV WSO-BRAC
Cc: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Frank and Gary: The Army position on this is we would rather the language not be inserted. The current issue which caused the proposal to be raised is already being worked by the CSA. Changes to BRAC language are not required. Moreover, we stand by the 95 closure of Ft Dix. The RC enclave, even in conjunction with joint basing or mobilization is the right approach.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, August 26, 2005 7:13 AM
To: College, Craig E Dr ASA-I&E
Cc: Dinsick, Robert, CIV, WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Thanks Craig - you don't know the half of it - as far as our ANG issues and laydown - wow.

Craig - It looks like we will stick in some non legislative report language in our

findings to give some options - in the Joint Basing or Joint Mobilization actions - a partial of what we saw. OSD (Casey/Buzzell) sees no problems in it. Something like:

The recommendation of the 1995 Commission to retain minimal essential ranges, facilities and training areas required for Reserve Component training could be expanded to allow for both Reserve Component and Active Duty units to engage in training and other missions at Fort Dix as directed by the Secretary of Defense.

Frank

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Friday, August 26, 2005 6:15 AM
To: Cirillo, Frank CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Understood, thanks. Looks like a tough night for you and your folks. Hope you finish in fine fashion today. The process looks good on TV. Good luck, Craig

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, August 26, 2005 1:47 AM
To: College, Craig E Dr ASA-I&E
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

I think it was fixed - Gary sent me a note on their piece and I passed it to the front and Gens Newton and Hill and all settled out

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Thursday, August 25, 2005 2:49 PM
To: Cirillo, Frank CIV WSO-BRAC
Subject: FW: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Frank, can you help GEN Hill work the Army piece. We really want this! Craig

-----Original Message-----

From: College, Craig E Dr ASA-I&E
Sent: Thursday, August 25, 2005 2:43 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

The only real issue here is how the Air force piece costs money. Army piece is great stuff.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 2:40 PM
To: College, Craig E Dr ASA-I&E
Subject: Re: Human Resources Command at Ft Knox (UNCLASSIFIED)

Gen Hill etal will bring this back. We have not seen Coyles perfecting amendment

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
Sent: Thu Aug 25 14:36:18 2005
Subject: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Gary, is this one starting to wobble? This is a gem for the Army. We want to put all this stuff in Ft Knox for all the reasons we have discussed over and over again. Good for execution, tremendous savings.

Classification: UNCLASSIFIED
Caveats: NONE
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Cirillo, Frank, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, August 26, 2005 6:19 AM
To: Cirillo, Frank CIV WSO-BRAC
Subject: Congressman Saxton (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

The Chief of Staff, Army told Cong. Sexton last night that he did not support any change to the 1995 BRAC law to resolve an issue at Fort Dix. CSA is already working through current authorities—which are more than sufficient. Please do not process this issue on Army's account.

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Caveats: NONE

Cirillo, Frank, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, August 26, 2005 6:15 AM
To: Cirillo, Frank CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Understood, thanks. Looks like a tough night for you and your folks. Hope you finish in fine fashion today. The process looks good on TV. Good luck, Craig

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, August 26, 2005 1:47 AM
To: College, Craig E Dr ASA-I&E
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

I think it was fixed - Gary sent me a note on their piece and I passed it to the front and Gens Newton and Hill and all settled out

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Thursday, August 25, 2005 2:49 PM
To: Cirillo, Frank CIV WSO-BRAC
Subject: FW: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Frank, can you help GEN Hill work the Army piece. We really want this! Craig

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From: College, Craig E Dr ASA-I&E
Sent: Thursday, August 25, 2005 2:43 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

The only real issue here is how the Air force piece costs money. Army piece is great stuff.

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From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 2:40 PM
To: College, Craig E Dr ASA-I&E
Subject: Re: Human Resources Command at Ft Knox (UNCLASSIFIED)

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Caveats: NONE

Cirillo, Frank, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Thursday, August 25, 2005 1:48 PM
To: Cirillo, Frank CIV WSO-BRAC
Subject: RE: Active Army Units at Fort Dix (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Also agree.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Thursday, August 25, 2005 12:19 PM
To: College, Craig E Dr ASA-I&E; Dinsick, Robert, CIV, WSO-BRAC
Subject: Re: Active Army Units at Fort Dix (UNCLASSIFIED)

Agree - I also believe Army can change their no active rulling given the new actions and handle programmatically.

Frank

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Cirillo, Frank CIV WSO-BRAC <Frank.Cirillo@wso.whs.mil>
Sent: Thu Aug 25 12:12:21 2005
Subject: RE: Active Army Units at Fort Dix (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Frank, I'm looking at this. Not sure Army wants the new language. Not sure I can get it through Army and OSD in any case.

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Thursday, August 25, 2005 11:53 AM
To: College, Craig E Dr ASA-I&E
Cc: Dinsick, Robert, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC
Subject: FW: Active Army Units at Fort Dix

Craig: See recommendations by Cong Saxon below:

This language is not at all in our loop due to last minute entry and Sections 144 and 146 are close to vote as I send this.

The only way I see this happening is if Army requests and Commission agrees and so amends the vote nlt Friday PM.

In your court.

Frank

From: Mandzia, Lesia, CIV, WSO-BRAC
Sent: Thursday, August 25, 2005 11:34 AM

To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: Active Army Units at Fort Dix

here ya go

From: Schmidt, Carol, CIV, WSO-BRAC
Sent: Monday, August 22, 2005 3:41 PM
To: Van Saun, David, CIV, WSO-BRAC; Mandzia, Lesia, CIV, WSO-BRAC
Cc: Hague, David, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Sarkar, Rumu, CIV, WSO-BRAC
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No impact on the Joint Basing recommendation.

"Dix Installation manager memo" speaks to medical. Believe Lesia has already seen this. Carol

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Subject: FW: Active Army Units at Fort Dix

Carol - Take a look and see if "it makes sense."

David - Any legal reason to "worry" about the language?

Thanks, Dave

From: Walsh, Deirdre, CIV, WSO-BRAC
Sent: Monday, August 22, 2005 1:19 PM
To: Van Saun, David, CIV, WSO-BRAC
Cc: Reborchick, Margaret, CIV, WSO-BRAC
Subject: FW: Active Army Units at Fort Dix

I think I sent this to you already, but wanted to be sure.

Marcy -- for the library.

From: Silvestro, Michael [mailto:Michael.Silvestro@mail.house.gov]
Sent: Friday, August 19, 2005 2:28 PM
To: Deirdre M. Walsh (E-mail)
Cc: Silvestro, Michael
Subject: Active Army Units at Fort Dix

Deirdre,
I am writing in regard to the issue I briefed you on yesterday morning. Knowing how busy all of the staff members are, I thought that a message addressing all aspects of the issue might be more useful than a phone call. Accordingly, I prepared the message below for Dave. Would you be so kind as to provide this to him?

I tried to keep the message as succinct and direct as possible. I will be in and out of the office all weekend and will be available on my personal cell (202-841-2799) to address any questions or to provide more information as needed.

Thank you once again for all of your help!!!!

Message follows:

Dave,

I am writing in regard to an issue at Fort Dix. The origin of the "problem" is an Army legal opinion that interprets the BRAC 1995 language pertaining to Fort Dix. Until recently we thought that the problem would be rectified by the new BRAC recommendations pertaining to Fort Dix. However, a recent Army legal review indicates otherwise. While this is a legal related matter, I wanted to bring it to your attention because the Army BRAC office has reviewed the language of the DoD's 2005 BRAC recommendations and upheld the 1995 opinion. Therefore, if this issue is not specifically addressed in the Commission's BRAC 2005 report, then the implementation of both the Joint Pre-Deployment/Mobilization Site Dix/McGuire/Lakehurst (H&SA 35) and Joint Base McGuire-Dix-Lakehurst (H&SA 41) recommendations may be adversely affected in a manner that we believe is inconsistent with the Secretary's intent.

While I will try to be as succinct as possible this message may still be a little long. The detailed information follows:

Background:

During BRAC 1995, the DOD and the BRAC Commission both agreed on the recommendation to the President and Congress as to the disposition of Fort Dix. The BRAC language states:

"Realign Fort Dix by replacing the Active Component garrison with a U.S. Army Reserve garrison. Retain minimum essential ranges, facilities, and training areas required for Reserve Component (RC) training as an enclave."

Since then, there has been internal debate within the Army as to whether this language prohibits the relocation of any active duty Army units on Fort Dix. A 1995 legal opinion was issued at the DA level which interpreted that language. This opinion stated that such a relocation was prohibited by this language. However, over the next 10 years, in addition to its Army Reserve and New Jersey National Guard units, Fort Dix received active duty Air Force, Navy, Coast Guard and DOD-level MEPS units. Simply stated, the interpretation of the BRAC 1995 language has resulted in every other service being allowed to station active duty units on Fort Dix with the exception of the Army.

Attached is the 1995 DA Admin Law Opinion which stated that active Army units could not be stationed at Fort Dix, NJ unless they "primarily" served Reserve Component mission. This was provided as the basis for requiring CID to relocate its office from Fort Dix to Fort Monmouth. Under the author's analysis, no Army units could ever perform any services to Reservists on Fort Dix unless the Reserves are the "primary" recipient of services performed. Interestingly, there is nothing in the BRAC 1995 language that supports this interpretation.

<<Document.pdf>>

Current Situation:

Right now, this interpretation is preventing a January 2005 decision by the North Atlantic Regional Medical Command (NARMC) CO, MG Farmer, to permanently assign 130 medical personnel to Fort Dix. This decision was made in response to a personal directive by the Chief of Staff of the Army to provide adequate medical support at Fort Dix in support of its Mobilization and Demobilization missions. Attached is a memorandum from the Commander of the Fort Dix Medical Support Command that provides a more detailed account of the situation.

<<Dix Installation manager memo.doc>>

Post BRAC 2005 Preliminary Analysis:

Recognizing the correlation between the above medical situation and the future of Fort Dix as identified in the DoD BRAC 2005 recommendations, a request to analyze the permanent stationing of these medical personnel and any other Active Army components under the assumption that the BRAC 2005 recommendation is approved as written was requested. Communications to date appear to indicate that the BRAC 2005 language, as written, will not remedy this problem. Attached you will find email traffic from the Army BRAC Operations Center that demonstrates their view and placed MEDCOM into a hold pattern on the action. Lastly I have attached a 17 Aug MFR that ties all of these items together.

<<BRACOTraffic.doc>> <<Medical Personnel TDA.doc>>

Requested Action:

In order to promote true "jointness" and allow as much flexibility for each of the services to ensure success of the proposed DoD BRAC 2005 recommendations, it is important that the Army no longer forbid itself from combining its own active and reserve forces on Fort Dix. Noting that the BRAC 1995 language has some examples of where they amended, changed, or simply reversed the decisions of the BRAC 1991 and 1993 Commissions (e.g. MacDill AFB), we felt that this may be an issue that the 2005 BRAC commission may be interested in addressing.

At the risk of being presumptuous, I have provided some recommended language that we believe would greatly assist in the successful implementation of the DoD Joint recommendations at Fort Dix. The proposed language is as follows:

"COMMISSION RECOMMENDATION

The recommendation of the 1995 Commission to retain minimal essential ranges, facilities and training areas required for Reserve Component training is expanded to allow for both Reserve Component and Active Duty units to engage in training and other missions at Fort Dix as directed by the Secretary of Defense. This recommendation also allows for the temporary or permanent relocation of Active Duty and Reserve Component units to Fort Dix consistent with current and emerging missions."

Thank you for your consideration of this important matter. Please advise if I can be of further assistance.

V/R

Michael J. Silvestro
Military Legislative Assistant
Rep. Jim Saxton (R-NJ)
2217 Rayburn H.O.B.
Washington, DC 20515
ph: (202) 225-4765
fax: (202) 225-0778

Classification: UNCLASSIFIED

Caveats: NONE

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Caveats: NONE

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V/R

Michael J. Silvestro

Military Legislative Assistant

Rep. Jim Saxton (R-NJ)

2217 Rayburn H.O.B.

Washington, DC 20515

ph: (202) 225-4765

fax: (202) 225-0778

Classification: **UNCLASSIFIED**

Caveats: NONE

From Cirillo
OCT 5 11 2005

Cirillo, Frank, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Wednesday, May 18, 2005 5:44 PM
To: 'Robert.dinsick@wso.whs.mil'
Cc: 'Frank.cirillo@wso.whs.mil'; Weaver, Kurt A COL ASA-I&E; Howard, Justine L SGT ASA-I&E; Shepherd, Adam B Maj ASA(I&E)
Subject: Let's get together (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Gary, great to see you today. Understand that you have the Vol III for the Army now. I have clearance to meet and chat and brief and discuss. I still don't have OSD clearance to give you other documents or databases and so on.

That said, would like to meet so we can chart a course for getting the work done. I think there's lots we can do even before OSD works through all this security stuff.

We could meet in the Pentagon in the morning. I leave at 0945 for the Hill. Or we could try to meet between 1300 and 1400. I also have time available Friday.

COL Weaver is my Deputy. MAJ Shepherd is my XO. SGT Howard is my scheduler.

hope we can set this up soon.

Classification: **UNCLASSIFIED**

Caveats: NONE

9/12/2005

Cirillo, Frank, CIV, WSO-BRAC

*Frank Cirillo
Current InMail Box*

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, September 09, 2005 2:52 PM
To: College, Craig E Dr ASA-I&E
Subject: RE: Report Posting (UNCLASSIFIED)

Thanks Craig - I agree - very smooth on the Army side - mostly due to your guys doing it right and (not accidentally) generating recommendations having the least controversy during the course.

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Friday, September 09, 2005 2:41 PM
To: Cirillo, Frank CIV WSO-BRAC
Subject: RE: Report Posting (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Frank, want you to know that we think this was a great effort. Enjoyed working with your Army team. Think we have been professional in all domains, even if we disagreed.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, September 09, 2005 10:29 AM
To: Potochney, Peter, Mr, OSD-ATL; Desiderio, John, Mr, OSD-ATL; Porth, Andrew, Mr, OSD-ATL; Henderson, Robert, COL, OSD-ATL; Cook, Robert, CIV, WSO-BRAC; McAndrew, Michael, Mr, OSD-ATL; Heckman Gary Maj Gen AF/XP; College, Craig E Dr ASA-I&E; Davis, Anne R. SES DASN(ISA); 'Matthias, Jane I - NGB-PA'
Cc: Napoli, Andrew, CIV, WSO-BRAC; Reborchick, Margaret, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: Report Posting

All: The final report has now been posted on our web site. The link is:
<http://www.brac.gov/finalreport.asp>.

OSD is picking up the hard copies from BRAC this AM.

Classification: UNCLASSIFIED
Caveats: NONE

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, August 26, 2005 7:22 AM
To: College, Craig E Dr ASA-I&E
Cc: Dinsick, Robert, CIV, WSO-BRAC
Subject: RE: Congressman Saxton (UNCLASSIFIED)

See my earlier note - We will go by your call - let Gary know your druther. Report language of any version you so choose could help. I did not promise this to Cong Saxon and in fact said we were not prepared to offer it as a motion and that he should be able to work with you as I noted. Again your call

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To: College, Craig E Dr ASA-I&E
Cc: Dinsick, Robert, CIV, WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Thanks Craig - you don't know the half of it - as far as our ANG issues and laydown - wow.

Craig - It looks like we will stick in some non legislative report language in our findings to give some options - in the Joint Basing or Joint Mobilization actions - a partial of what we saw. OSD (Casey/Buzzell) sees no problems in it. Something like:

The recommendation of the 1995 Commission to retain minimal essential ranges, facilities and training areas required for Reserve Component training could be expanded to allow for both Reserve Component and Active Duty units to engage in training and other missions at Fort Dix as directed by the Secretary of Defense.

Frank

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Friday, August 26, 2005 6:15 AM
To: Cirillo, Frank CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Understood, thanks. Looks like a tough night for you and your folks. Hope you finish in fine fashion today. The process looks good on TV. Good luck, Craig

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, August 26, 2005 1:47 AM
To: College, Craig E Dr ASA-I&E
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

I think it was fixed - Gary sent me a note on their piece and I passed it to the front and Gens Newton and Hill and all settled out

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From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
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To: Cirillo, Frank CIV WSO-BRAC
Subject: FW: Human Resources Command at Ft Knox (UNCLASSIFIED)

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Frank, can you help GEN Hill work the Army piece. We really want this! Craig

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The only real issue here is how the Air force piece costs money. Army piece is great stuff.

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Subject: Re: Human Resources Command at Ft Knox (UNCLASSIFIED)

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Sent: Thu Aug 25 14:36:18 2005
Subject: Human Resources Command at Ft Knox (UNCLASSIFIED)

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To: College, Craig E Dr ASA-I&E
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I advised C Saxon of his options and that we would not be comfortable with the add without Army buy in which we did not anticipate. I suggested his potential to push for programmatic change to ruling. I mentioned I sent to you as our contact. He mentioned Schumaker wants it.

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

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From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Cirillo, Frank CIV WSO-BRAC <Frank.Cirillo@wso.whs.mil>
Sent: Thu Aug 25 13:47:38 2005
Subject: RE: Active Army Units at Fort Dix (UNCLASSIFIED)

Classification: UNCLASSIFIED
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Also agree.

-----Original Message-----

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Agree - I also believe Army can change their no active ruling given the new actions and handle programmatically.

Frank

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To: Deirdre M. Walsh (E-mail)
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I tried to keep the message as succinct and direct as possible. I will be in and out of the office all weekend and will be available on my personal cell (202-841-2799) to address any questions or to provide more information as needed.

Thank you once again for all of your help!!!!

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<<Document.pdf>>

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Right now, this interpretation is preventing a January 2005 decision by the North Atlantic Regional Medical Command (NARMC) CO, MG Farmer, to permanently assign 130 medical personnel to Fort Dix. This decision was made in response to a personal directive by the Chief of Staff of the Army to provide adequate medical support at Fort Dix in support of its Mobilization and Demobilization missions. Attached is a memorandum from the Commander of the Fort Dix Medical Support Command that provides a more detailed account of the situation.

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Recognizing the correlation between the above medical situation and the future of Fort Dix as identified in the DoD BRAC 2005 recommendations, a request to analyze the permanent stationing of these medical personnel and any other Active Army components under the assumption that the BRAC 2005 recommendation is approved as written was requested. Communications to date appear to indicate that the BRAC 2005 language, as written, will not remedy this problem. Attached you will find email traffic from the Army BRAC Operations Center that demonstrates their view and placed MEDCOM into a hold pattern on the action. Lastly I have attached a 17 Aug MFR that ties all of these items together.

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Thank you for your consideration of this important matter. Please advise if I can be of further assistance.

V/R

Michael J. Silvestro
Military Legislative Assistant
Rep. Jim Saxton (R-NJ)
2217 Rayburn H.O.B.

Washington, DC 20515
ph: (202) 225-4765
fax: (202) 225-0778

Classification: UNCLASSIFIED
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Attachments: Document.pdf; Dix Installation manager memo.doc; BRACOTraffic.doc; Medical Personnel TDA.doc



Document.pdf (97 KB)



Dix Installation manager memo....



BRACOTraffic.doc (30 KB)



Medical Personnel TDA.doc (26 ...

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"Realign Fort Dix by replacing the Active Component garrison with a U.S. Army Reserve garrison. Retain minimum essential ranges, facilities, and training areas required for Reserve Component (RC) training as an enclave."

Since then, there has been internal debate within the Army as to whether this language prohibits the relocation of any active duty Army units on Fort Dix. A 1995 legal opinion was issued at the DA level which interpreted that language. This opinion stated that such a relocation was prohibited by this language. However, over the next 10 years, in addition to its Army Reserve and New Jersey National Guard units, Fort Dix received active duty Air Force, Navy, Coast Guard and DOD-level MEPS units. Simply stated, the interpretation of the BRAC 1995 language has resulted in every other service being allowed to station active duty units on Fort Dix with the exception of the Army.

Attached is the 1995 DA Admin Law Opinion which stated that active Army units could not be stationed at Fort Dix, NJ unless they "primarily" served Reserve Component mission. This was provided as the basis for requiring CID to relocate its office from Fort Dix to Fort Monmouth. Under the author's analysis, no Army units could ever perform any services to Reservists on Fort Dix unless the Reserves are the "primary" recipient of services performed. Interestingly, there is nothing in the BRAC 1995 language that supports this interpretation.

<<Document.pdf>>

Current Situation:

Right now, this interpretation is preventing a January 2005 decision by the North Atlantic Regional Medical Command (NARMC) CO, MG Farmer, to permanently assign 130 medical personnel to Fort Dix. This decision was made in response to a personal directive by the Chief of Staff of the Army to provide adequate medical support at Fort Dix in support of its Mobilization and Demobilization missions. Attached is a memorandum from the Commander of the Fort Dix Medical Support Command that provides a more detailed account of the situation.

<<Dix Installation manager memo.doc>>

Post BRAC 2005 Preliminary Analysis:

Recognizing the correlation between the above medical situation and the future of Fort Dix as identified in the DoD BRAC 2005 recommendations, a request to analyze the permanent stationing of these medical personnel and any other Active Army components under the

assumption that the BRAC 2005 recommendation is approved as written was requested. Communications to date appear to indicate that the BRAC 2005 language, as written, will not remedy this problem. Attached you will find email traffic from the Army BRAC Operations Center that demonstrates their view and placed MEDCOM into a hold pattern on the action. Lastly I have attached a 17 Aug MFR that ties all of these items together.

<<BRACOTraffic.doc>> <<Medical Personnel TDA.doc>>

Requested Action:

In order to promote true "jointness" and allow as much flexibility for each of the services to ensure success of the proposed DoD BRAC 2005 recommendations, it is important that the Army no longer forbid itself from combining its own active and reserve forces on Fort Dix. Noting that the BRAC 1995 language has some examples of where they amended, changed, or simply reversed the decisions of the BRAC 1991 and 1993 Commissions (e.g. MacDill AFB), we felt that this may be an issue that the 2005 BRAC commission may be interested in addressing.

At the risk of being presumptuous, I have provided some recommended language that we believe would greatly assist in the successful implementation of the DoD Joint recommendations at Fort Dix. The proposed language is as follows:

"COMMISSION RECOMMENDATION

The recommendation of the 1995 Commission to retain minimal essential ranges, facilities and training areas required for Reserve Component training is expanded to allow for both Reserve Component and Active Duty units to engage in training and other missions at Fort Dix as directed by the Secretary of Defense. This recommendation also allows for the temporary or permanent relocation of Active Duty and Reserve Component units to Fort Dix consistent with current and emerging missions."

Thank you for your consideration of this important matter. Please advise if I can be of further assistance.

V/R

Michael J. Silvestro
Military Legislative Assistant
Rep. Jim Saxton (R-NJ)
2217 Rayburn H.O.B.
Washington, DC 20515
ph: (202) 225-4765
fax: (202) 225-0778

Classification: UNCLASSIFIED
Caveats: NONE



DEPARTMENT OF THE ARMY
MEDICAL SUPPORT COMMAND, FORT DIX, NJ
Soldier Readiness Center, Building 5250, New Jersey Avenue,
Fort Dix, NJ 08640

MCXS-SRC

16 August 2005

Memorandum for Mr. Lichteger, Installation Manager, Fort Dix, NJ

Subject Future Medical Support Staffing at Fort Dix

1. Last year the Chief of Staff of the Army directed the Army Medical Command (MEDCOM) and the North Atlantic Regional Medical Command (NARMC) to develop solutions to the challenge of adequately staffing medical support at Fort Dix for the ongoing and increasing missions of MEDHOLD, Troop Medical Clinic (TMC), and Soldier Readiness Check (SRC) at the busiest Power Projection Platform in the Army.
2. From Sept 2001 to Dec 2004, there have been varying numbers and components of medical staff from mobilized Reserve Medical Support Units, individually mobilized reservists, reservists on 2 weeks AT, Active Duty soldiers from NARMC on TDY or TCS, and civilians hired by the Veterans Administration under a DOD-VA sharing agreement. The USA MEDDAC at West Point, NY had command oversight for the first 2 years, and then it was transferred to PAHC at Fort Monmouth, NJ. The off-site command and control proved to be difficult for managing day-to-day medical operations, accountability and performance, optimal care of MEDHOLD soldiers, and personnel issues.
3. MG Farmer, the NARMC CO, therefore, made the decision to put a medical Command Group in place at Fort Dix in January, 2005 to be responsible for all things medical, but still supported by PAHC and NARMC. Then these commands got together to develop a more permanent medical staffing model, a Table of Distribution and Allowances (TDA) for Fort Dix.
4. MG Farmer supported the proposed TDA to have staff of about 130 as follows:
 - a. Medical Corps Colonel Commander with 3 Deputy Commanders – for Clinical Services, Nursing, and Administration.
 - b. About 20 other military staff in various OIC, NCOIC, and medical MOS positions that would have to come out of existing NARMC assets.
 - c. 14 civilian providers (Nurse Practitioners, Doctors, and Physician Assistants) provided by the VA or GS.
 - d. 90 support staff of nurses, medics, techs, clerks, etc hired by the VA and/or GS.
5. This TDA of 130 is less than the current 155 medical staff at Fort Dix because it was felt that there would be more consistency, experience, and efficiency of staff. And if there was co-location in an SRC-TMC facility, (as is currently in the old Walson Hospital) the missions could better accomplished even with this lower number of staff.
6. Regarding medical facilities, the USAR has approved funding this FY for renovation and new construction of the old SRC (gymnasium) at Fort Dix, likely to be completed by 2007. However, there is no decision yet on what the MEDCOM requirements are for a new TMC. Fort Dix is also proposing under BRAC a future combined Joint Mobilization Center for Dix-McGuire-Lakehurst.

7. For now, NARMC and MEDCOM are still studying the proposed Medical Support Command TDA for Fort Dix. MEDCOM is specifically looking at whether or not under regulations a medical TDA can be approved, funded, and located on a USAR post, which Fort Dix is. A related precedent for this is the current DOD Military Entrance Processing Station (MEPS) TDA that was placed at Fort Dix in 2000.
8. I will be glad to answer any further questions regarding medical support at Fort Dix.

CHARLES S. HORN
COL, MC
COMMANDING

Cc:
COL McNeil, Fort Dix CO
COL Speers, PACH CO
COL Williamson, NARMC COS

From: Looney, Richard G LTC WRAMC-Wash DC
Sent: Thursday, August 04, 2005 1:51 PM
To: Williamson, Timothy D COLONEL NARMC-Wash DC; Speers, Don COL PAHC-Ft Monmouth; Miller, Reginald A COL WRAMC-Wash DC; McLain, James LTC PAHC-Ft Monmouth; Torok, Peter G COL KACH - West Point; McCain, Denise M Ms WRAMC-Wash DC; McCreary-Watson, Janice E COL WRAMC-Wash DC; Love, William MAJ PAHC-FT Monmouth
Subject: FW: Army BRAC Inquiry #E0517 (UNCLASSIFIED)
Importance: High

ALCON,

With regards to the FT Dix BRAC Language, please see email traffic forwarded to me by Don Curry (OTSG) on behalf of Mr. Rick Jacksha.

VR,

LTC Looney

From: Curry, Donald C Mr SAIC
Sent: Thursday, August 04, 2005 9:27 AM
To: Looney, Richard G LTC WRAMC-Wash DC
Cc: Steele, Sharon L LTC OTSG/HFPA; Sherman, Harold S Mr SAIC; Jaksha, Rick P Mr TMI MEDCOM HQ
Subject: FW: Army BRAC Inquiry #E0517 (UNCLASSIFIED)

LTC Looney.

Here is info obtained from an inquiry to the BRAC folks regarding Ft. Dix..

Don

From: Jaksha, Rick P Mr TMI MEDCOM HQ
Sent: Thursday, August 04, 2005 10:10 AM
To: Steele, Sharon L LTC OTSG/HFPA; Curry, Donald C Mr SAIC; Sherman, Harold S Mr SAIC; Vance, Randall J LTC MEDCOM HQ; Coley, Herbert A Mr MEDCOM HQ; Luther, Jeanne Ms MEDCOM HQ; Quick, Marlene R Ms MEDCOM HQ; Olson, Glen N STAR DIGITAL MEDCOM HQ; Seifert, Nora B Ms MEDCOM HQ; Robertson, Jo Ann Ms MEDCOM HQ; Scott, Arthur COL DENCOM HQ; Rubin, Irwin L Dr VETCOM HQ; Rahm, Ronnie L Mr MEDCOM HQ
Subject: FW: Army BRAC Inquiry #E0517 (UNCLASSIFIED)

FYI..... Use/forward as appropriate

From: BRACO Webmaster [mailto:brac2005@hqda.army.mil]
Sent: Thursday, August 04, 2005 9:01 AM
To: Jaksha, Rick P Mr TMI MEDCOM HQ
Subject: FW: Army BRAC Inquiry #E0517 (UNCLASSIFIED)

Mr. Jaksha, your inquiry was directed to the Army BRAC Operations Center.

The recommendation is to establish "Joint Base McGuire-Dix-Lakehurst" BRAC had no major impacts on the Active Component at Ft Dix. The installation management functions at Fort Dix, Lakehurst Naval Air Station and McGuire Air Force Base will be combined to gain efficiencies. The Reserve Component Command and Control, Training Support and Mobilization missions at Fort Dix will also expand.

Ft. Dix will not become an Active Component Base, and there are no planned stationing actions of Active Component units to Ft. Dix.

Army BRAC 2005 Operations Center
BRAC2005@hqda.army.mil
1-888-309-6359
<<http://www.hqda.army.mil/acsim/brac/default.htm>>

From: Jaksha, Rick P Mr TMI MEDCOM HQ [mailto:Rick.Jaksha@AMEDD.ARMY.MIL]

Subject: Fort Dix Clarification Request

Request interpretation of BRAC language affecting Fort Dix, NJ.

Was advised that the language reads to the effect....that Fort Dix, Lakehurst NAS, and McGuire AFB would be designated a Joint Active Component Base. As a result of this wording, Fort Dix would become an Active Army installation; therefore, Active Army assets from Fort Monmouth could relocate to Fort Dix.

This is not my interpretation and I do not find any Active Army units directed to relocate to Fort Dix.

1. Will Fort Dix reopen as an active Army installation under BRAC 2005?
2. Will this or any other action allow the stationing of active Army units on Fort Dix?

Rick Jaksha
HQ MEDCOM
BRAC Pgm. Ofc.
210-221-7206
Cell: 210-885-1807

Classification: **UNCLASSIFIED**

Caveats: NONE

777-66-18
NON RECD. BY ST. 7288 SC98-101 GENERAL SERVICES ADMINISTRATION

DAJA-AL 1995/140

ember 1995

MEMORANDUM FOR Assistant Chief of Staff for Installation Management, ATTN: DAJM-BO (LTC Olson)

SUBJECT: Review of Implementation Plan for Fort Dix, New Jersey

1. This responds to your request for our review of FORSCOM's plan to implement the 1995 BRAC Commission's recommendation to realign Fort Dix. We have no legal objections to the implementation plan, subject to the following comments:

a. The plan lists a number of active Army units that will remain after Fort Dix realigns (see Figure B-1, pages 1-3). We have previously advised that there is no legal prohibition to an active Army unit being located on the Reserve enclave at Fort Dix if the unit supports the Reserve Component training (see DAJA-AL 1995/0904, 6 July 1995 and DAJA-AL 1994/0815, 27 May 1994). The plan does not contain sufficient information, however, to determine whether the BOD units are required to support Reserve Component training and, thus, may remain at Fort Dix. Conversely, the mission statement for the 3d Region, U.S. Army Criminal Investigation Command (see Figure B-1, page 2) clearly indicates that it provides services to all US Army elements. Consistent with our previous legal opinions concerning active Army units on Reserve enclaves, this command must relocate as it does not appear to primarily support RC training at Fort Dix. Recommend you review this portion of the plan and revise accordingly.

b. The plan indicates FORSCOM intends to transfer family housing to a public/private venture pending the approval of proposed legislation (see pages A-3 and I-1). The proposed legislation contained in the National Defense Authorization Act for Fiscal Year 1996 (attached), if it becomes law, would not authorize Fort Dix to transfer family housing to a public/private venture as proposed in the plan. Should legislation not be available to dispose of housing, Fort Dix may also transfer housing to the Air Force through the Federal screening process provided for by 32 C.F.R. 91.7, 60 Fed. Register 139 (July 20, 1995)). The realignment of Fort Dix from an active Army garrison to a Reserve garrison would reduce the need for housing. Should the options listed in this paragraph not be available, Fort Dix must determine whether the housing units are excess to the needs of the Army and if so, dispose of the property according to



Federal Property Management Regulations and base closure law. Recommend you review this portion of the plan and revise accordingly.


c. The plan indicates that various AAFES facilities will be retained on the Reserve enclave (see Figure B-1, page 9). The plan does not indicate whether the retention of exchange activities complies with OSD policy concerning exchanges on closed and realigned installations (see OSD memorandum (USD(PAR)), subject: exchange operations on closed and realigned installations, dated 18 October 1994, encl.). OSD policy requires that exchanges remaining on closed installations receive no appropriated funding and meet a specific set of criteria before being approved by OSD or the exchange commander. Recommend you review this portion of the plan and revise accordingly.

2. The Environmental Law Division, Office of The Judge Advocate General (MAJ Corbin), will provide separate comments concerning the environmental documentation.

3. The Office of the General Counsel concurs with this opinion.

4. Point of contact for this opinion is MAJ Beaver, 614-4319.

FOR THE JUDGE ADVOCATE GENERAL:


STEPHANIE C. SPANH
LTC, JA
Chief, General Law Branch
Administrative Law Division

MEMORANDUM FOR RECORD

SUBJECT: Status of Request to Establish Permanent Medical TDA at Fort Dix, NJ

1. On 5 August 2005, COL Don Speers, Commander, Patterson Army Health Clinic, emailed COL R. David McNeil, Commander, Fort Dix, and advised that there may be difficulties in establishing the requested permanent medical TDA for a planned Troop Medical Clinic at Fort Dix. He cited a BRAC Operations Center message, dated 4 August 2005, which stated that since Fort Dix will not become an active component base, there were no planned stationing actions of active component units at Fort Dix. The referenced message trail is attached as enclosure 1. COL Speers' telephone number is (732) 532-1341.
2. On 15 August 2005, I called COL Victor Horton, Staff Judge Advocate, MEDCOM, concerning the plan to station active component medical support personnel at Fort Dix. COL Horton cited a 1995 opinion by the Administrative Law Division, OTJAG, that ruled a Regional Criminal Investigation Command could not be stationed at Fort Dix because its mission statement indicated that the unit provided services to all Army elements, not primarily the Army Reserve. COL Horton believes that this opinion effectively precludes the stationing of active Army medical support personnel at Fort Dix. The referenced opinion is attached at enclosure 2. COL Horton's telephone number is (210) 221-8400.
3. I subsequently called COL Jan Charvant, Chief, Administrative Law Division, OTJAG, on 15 August 2005 and asked for a review of the 1995 opinion as it applied to Fort Dix's request for assignment of active Army medical personnel. I referred to several superseding events to include the stationing of numerous active units from all the other services and the relocation of MEPS from Philadelphia to Fort Dix that effectively modified existing policy to allow active duty units to be stationed at the installation. I also suggested that the basis for the 1995 opinion, that contemplated a CID Command with a regional mission, could be distinguished from that of a Troop Medical Clinic which would be established to provide medical assistance specifically for mobilized troops training at Fort Dix. COL Charvant agreed to assign the matter to MAJ Kerry Erisman, the Administrative Law Division's POC for BRAC issues. COL Charvant's phone number is (703) 588-6752.
4. On 16 August 2005, Mr. Robert Lichtneger and I called MAJ Erisman, who confirmed that he was working the issue. I again suggested that the 1995 Administrative Law opinion, addressing the stationing of a regional CID Command Headquarters, could be distinguished from the stationing of a Troop Medical Clinic. MAJ Erisman acknowledged the urgency of the matter and offered that he would have the action completed within two days of the phone call. MAJ Erisman's phone number is (703) 588-6752.

2 Encl
as

BARRY M. WOOFER
COL, JA
Staff Judge Advocate

From Cirillo
Army Team Box

Cirillo, Frank, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Thursday, June 09, 2005 2:53 PM
To: Dinsick, Robert CIV WSO-BRAC; McCullough, Patrick W Mr ASA-ILE
Cc: Cirillo, Frank CIV WSO-BRAC; Cook, Robert CIV WSO-BRAC; College, Craig E Dr ASA-I&E
Subject: RE: Follow Up (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Great idea. Some of these quad charts evolved over time so getting you the final ones is key.

Also, Pat, ensure we supply 6 sets to the Hill.

Craig

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, June 09, 2005 11:53 AM
To: McCullough, Patrick W Mr ASA-ILE
Cc: Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; College, Craig E Dr ASA-I&E
Subject: RE: Follow Up (UNCLASSIFIED)

Pat,

Thx. The quad sheets will be of value. Although we have gotten some of them and used them in our base visits, a complete collection on disk will be helpful.

I will be around today part of manana.

R.Gary Dinsick

Army Team Chief

Base Realignment and Closure Commission

2521 Clark Street, Suite 600

Arlington, VA 22202

(703) 699-2950

From: McCullough, Patrick W Mr ASA-ILE [HYPERLINK <mailto:Patrick.W.McCullough@us.army.mil> <mailto:Patrick.W.McCullough@us.army.mil>]

Sent: Wednesday, June 08, 2005 1:13 PM

9/12/2005

To: Dinsick, Robert CIV WSO-BRAC

Subject: RE: Follow Up (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Sure Gary. We originally had them in the books. We should be able to get them to you either this afternoon or in the morning. Pat

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK HYPERLINK <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil> HYPERLINK <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil>]

Sent: Wednesday, June 08, 2005 1:00 PM

To: McCullough, Patrick W Mr ASA-ILE

Subject: RE: Follow Up (UNCLASSIFIED)

Pat,

Can you get me a disk with all your quad sheets for the approved recommendations?

R.Gary Dinsick

Army Team Chief

Base Realignment and Closure Commission

2521 Clark Street, Suite 600

Arlington, VA 22202

(703) 699-2950

From: McCullough, Patrick W Mr ASA-ILE [HYPERLINK HYPERLINK <mailto:Patrick.W.McCullough@us.army.mil> <mailto:Patrick.W.McCullough@us.army.mil> HYPERLINK <mailto:Patrick.W.McCullough@us.army.mil> <mailto:Patrick.W.McCullough@us.army.mil>]

Sent: Wednesday, June 08, 2005 12:19 PM

To: Dinsick, Robert CIV WSO-BRAC

Subject: RE: Follow Up (UNCLASSIFIED)

Classification: UNCLASSIFIED

9/12/2005

Caveats: NONE

Thanks Gary. This should help.

From: Dinsick, Robert, CIV, WSO-BRAC [[HYPERLINK](#) [HYPERLINK](#) [HYPERLINK](#) <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil> [HYPERLINK](mailto:robert.dinsick@wso.whs.mil) <mailto:robert.dinsick@wso.whs.mil> [HYPERLINK](mailto:robert.dinsick@wso.whs.mil) [HYPERLINK](mailto:robert.dinsick@wso.whs.mil) <mailto:robert.dinsick@wso.whs.mil> [HYPERLINK](mailto:robert.dinsick@wso.whs.mil) <mailto:robert.dinsick@wso.whs.mil> [HYPERLINK](mailto:robert.dinsick@wso.whs.mil) <mailto:robert.dinsick@wso.whs.mil>]

Sent: Wednesday, June 08, 2005 11:51 AM

To: McCullough, Patrick W Mr ASA-ILE

Cc: Avenick, Michael, CIV, WSO-BRAC; Bieri, Elizabeth, CIV, WSO-BRAC; Butler, Aaron, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Felix, Kevin, LTC, WSO-BRAC; Hood, Wesley, CIV, WSO-BRAC; Manuel, Donald, CTR, WSO-BRAC; Rhody, Dean, CIV, WSO-BRAC

Subject: RE: Follow Up (UNCLASSIFIED)

Pat,

As we speak, Liz Bieri is meeting with 2 reps from your office.

With respect to RC issues, we are having a meeting manana at 1300 here w/RC Pat rep. Your rep is also invited.

We have been on the road for the last 10 days, but as we get to the analysis phase we will call on you more.

BRAC-Army Team, please note the offer from TABs and coord. directly as required.

Regards,

R.Gary Dinsick

Army Team Chief

Base Realignment and Closure Commission

2521 Clark Street, Suite 600

Arlington, VA 22202

(703) 699-2950

From: McCullough, Patrick W Mr ASA-ILE [[HYPERLINK](#) [HYPERLINK](#) [HYPERLINK](#) <mailto:Patrick.W.McCullough@us.army.mil> <mailto:Patrick.W.McCullough@us.army.mil> [HYPERLINK](mailto:Patrick.W.McCullough@us.army.mil) <mailto:Patrick.W.McCullough@us.army.mil> [HYPERLINK](mailto:Patrick.W.McCullough@us.army.mil) [HYPERLINK](mailto:Patrick.W.McCullough@us.army.mil) <mailto:Patrick.W.McCullough@us.army.mil> [HYPERLINK](mailto:Patrick.W.McCullough@us.army.mil) <mailto:Patrick.W.McCullough@us.army.mil>]

9/12/2005

Sent: Wednesday, June 08, 2005 11:42 AM

To: Dinsick, Robert CIV WSO-BRAC

Cc: Wright, Larry W Mr OASA(I&E); Vignali, Joseph J LTC ASA (I&E)

Subject: Follow Up (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Gary,

This is to follow up from our meeting a couple of weeks ago and Dr. College's visit over there last Friday.

You had indicated that you would like to get together with us as necessary to close the loop on questions you or your staff may have from time to time. Dr. College offered to send our subject matter experts over whenever you and your staff have the time and desire to learn more about our analysis. He was thinking that we could send our own TABS people along with the Army reps to the JCSGs when appropriate to give you and your staff a better context for the recommendations. We suggest limiting each visit to one or two functional areas so that we don't tie up large numbers of people for extended periods of time. We are open to any suggestion you may have.

Please let me know your thoughts on this. If you agree, I will try to get this effort up and running from our end before I leave. Many thanks.

Pat

Classification: **UNCLASSIFIED**

Caveats: NONE

Classification: **UNCLASSIFIED**

Caveats: NONE

Classification: **UNCLASSIFIED**

Caveats: NONE

Classification: **UNCLASSIFIED**

Caveats: NONE

Cirillo, Frank, CIV, WSO-BRAC

Frank Cirillo
ANG issues 1501

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Friday, July 15, 2005 6:24 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: ANG DRAFT HEARING QUESTIONS

Thanks, Frank. I'll forward these to LTG Blum. Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>; Heckman, Gary W. - AF VIP <Gary.Heckman@pentagon.af.mil>
CC: McRee, Bradley, CIV, WSO-BRAC <Bradley.McRee@wso.whs.mil>; 'lloyd.newton@pw.utc.com' <lloyd.newton@pw.utc.com>; Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>; Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>; Potochney, Peter, Mr, OSD-ATL <Peter.Potochney@osd.mil>; Van Saun, David, CIV, WSO-BRAC <David.VanSaun@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>
Sent: Fri Jul 15 18:08:09 2005
Subject: ANG DRAFT HEARING QUESTIONS

Jane: Out of courtesy, I foreword the advance Questions I sent to OSD and General Heckman earlier today - I could not find an e-mail for yourself, General Blum or General James until I found your phone number.

I understand that the Air Force is lead agency for this panel. The panelists might want to address some of the concerns directly in testimony that are indicated in the questions.

As noted in the attached message, please do not consider these as questions for the record unless the Commission requests in or subsequent to the hearing.

Frank

From Cirillo
Current index

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.af.mil]
Sent: Friday, September 09, 2005 5:59 PM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: RE: Report Posting

Thanks, Frank. Don't forget drinks with Charlie!!! How can we find you?
Jane

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, September 09, 2005 10:29 AM
To: Potochney, Peter, Mr, OSD-ATL; Desiderio, John, Mr, OSD-ATL; Porth, Andrew, Mr, OSD-ATL; Henderson, Robert, COL, OSD-ATL; Cook, Robert, CIV, WSO-BRAC; McAndrew, Michael, Mr, OSD-ATL; Heckman, Gary W. - AF VIP; Colledge, Craig E Dr ASA-I&E; Davis, Anne R. SES DASN(ISA); Matthias, Jane I - NGB-PA
Cc: Napoli, Andrew, CIV, WSO-BRAC; Reborchick, Margaret, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: Report Posting

All: The final report has now been posted on our web site. The link is:
<http://www.brac.gov/finalreport.asp>.

OSD is picking up the hard copies from BRAC this AM.

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.af.mil]
Sent: Tuesday, September 06, 2005 5:44 PM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: How are you holding up????

We are all desperately in need of sleep because of Katrina. Did you close anything that is under water?

Jane

From Cirillo
OLD INBOX

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Friday, August 12, 2005 10:44 AM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: FW: CAP vs ANG

Attachments: CAP to ANG.ppt



CAP to ANG.ppt (2 MB)

As a follow on to yesterday's hearing, I send you the attached briefing that is making the rounds this morning.

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Tuesday, August 09, 2005 4:48 PM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: RE: Air National Guard Hearing DRAFT Witness List and Agenda

TANKS. (That's an old Army expression of gratitude.)

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Tuesday, August 09, 2005 4:47 PM
To: Matthias, Jane I - NGB-PA
Subject: FW: Air National Guard Hearing DRAFT Witness List and Agenda

info

From: Potochney, Peter, Mr, OSD-ATL
Sent: Tuesday, August 09, 2005 4:15 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Cooper, Rory, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP; Brundage William H GS-15 NORAD USNORTHCOM J82; Currie, Tom P, Lt Col, JCS J8; Hardwick, Derek, CIV, OSD-POLICY
Subject: RE: Air National Guard Hearing DRAFT Witness List and Agenda

Frank: Chairman Principi should receive later today a letter from the DepSecDef listing the witnesses for the DoD related panels on Aug 11th. I expect the letter to confirm the participants as we discussed. I have attached the written statements and bios from Mr Verga and ADM Keating for the first panel of the afternoon hearing. I have cc'd Fred Pease and Gen Heckman on this e-mail and they should provide you with documents for the second afternoon panel. (I understand Gen Blum will not have a written statement.)

<<NORTHCOM Commander Written Testimony.pdf>> <<PDASD(HD) Written Statement.pdf>> <<Admiral Keating Biography.pdf>> <<PDASD Verga Biography.pdf>>

Pete

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 3:00 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Cooper, Rory, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC
Subject: RE: Air National Guard Hearing DRAFT Witness List and Agenda

Pete - I just called your office - we received nothing from you regarding the mail last night so will finalize the Agenda as written.

We still anxiously await statements, briefings and bios for the witness list.

Frank

<< File: ANG Agenda 8.8.05.doc >> << File: ANG Witness List 8.8.05.doc >>

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, August 08, 2005 7:06 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: McRee, Bradley, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Cooper, Rory, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Ed Brown (edbrown61@verizon.net); Hanna, James, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC
Subject: FW: Air National Guard Hearing DRAFT Witness List and Agenda

Pete:

In absence of formal information from the Department but I believe in conformance with your verbal info passed to me I attach our agenda which will be inserted into the Commissioners books and distributed to them Tuesday noon.

Please advise me of any errors or omissions in the witness list as well as any major concerns with the agenda no later than 9 AM Tuesday.

Please pass to witnesses for panels 1 and 2 as appropriate.

Frank

From: Cooper, Rory, CIV, WSO-BRAC
Sent: Monday, August 08, 2005 6:53 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC
Cc: Hill, Christine, CIV, WSO-BRAC; Meyer, Jennifer, CIV, WSO-BRAC; Walsh, Deirdre, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC
Subject: Air National Guard Hearing DRAFT Witness List and Agenda

Attached and copy/pasted - Thanks, Rory

<< File: ANG Agenda 8.8.05.doc >> << File: ANG Witness List 8.8.05.doc >>

HEARING AGENDA

1:00 - 1:05 Opening Statement by Chairman Anthony J. Principi (and administration of the oath)

Panel I - HOMELAND SECURITY AND DEFENSE (approx. 45 minutes)

1:05 - 1:20 Opening Statements by Witnesses

Peter F. Verga - *Principal Deputy Assistant Secretary of Defense for Homeland Defense*

Admiral Timothy J. Keating - *Commander, North American Aerospace Defense Command and United States Northern Command*

1:20 - 1:45 Questions & Answers

1:45 - 1:50 Brief Recess

Panel II - AIR FORCE/NATIONAL GUARD BUREAU (approx. 55 minutes)

1:50 - 2:00 Opening Statements by Witnesses

Michael L. Dominguez - *Assistant Secretary of the Air Force for Manpower and Reserve Affairs*

Lieutenant General H. Steven Blum - *Chief, National Guard Bureau*

2:00 - 2:20 Presentation

Major General Gary W. Heckman - *Assistant Deputy Chief of Staff of the Air Force for Plans and Programs*

2:20 - 2:45 Questions & Answers

2:45 - 2:50 Brief Recess

Panel III - ADJUTANTS GENERAL ASSOCIATION OF THE UNITED STATES (approx. 40 minutes)

2:50 - 3:10 Opening Statements by Witnesses

Major General Roger P. Lempke - *Adjutant General, Nebraska National Guard*

Major General Harold A. Cross - Adjutant General, Mississippi National Guard

Major General Thomas P. Maguire, Jr. - Adjutant General, New York National Guard

3:10 - 3:30 Questions & Answers

3:30 *Hearing Concludes*

3:35 *Media Availability*

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 9:26 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

Will do. Thanks.

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Mon Aug 08 19:07:06 2005
Subject: RE: BRAC hearing

Please check with Pete Potchney

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 6:54 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

If he says anything, it will be around 2 minutes. Is that OK?

What rules have you set?

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Mon Aug 08 18:46:38 2005
Subject: RE: BRAC hearing

Dominguez blessed Heckman's presentation - Please tell me no Gen Blum statement or he and Dominguez will only have 5 min each.

OSD has failed to send us a thing as requested so we have set the rules.

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 6:42 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

Whoa - a 20 minute presentation? Holy Katz! You cannot be serious! Gen Blum will probably do the same as Dominguez. Will confirm tomorrow. Have you seen Heckman's statement?

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Mon Aug 08 18:38:06 2005
Subject: RE: BRAC hearing

We think Dominguez has a few opening words - Gen Blum has none - and know GEN Heckman has a 20 min presentation

Welcome to confirm or deny

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 6:30 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

Thanks Much. Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Mon Aug 08 18:28:58 2005
Subject: RE: BRAC hearing

Yes

Probably COB Tuesday -

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 4:28 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: BRAC hearing

Hi there. Are you going to send advance questions?

Sent from my BlackBerry Wireless Handheld

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 6:54 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

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What rules have you set?

Sent from my BlackBerry Wireless Handheld

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To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
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Subject: RE: BRAC hearing

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From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 6:42 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

Whoa - a 20 minute presentation? Holy Katz! You cannot be serious! Gen Blum will probably do the same as Dominguez. Will confirm tomorrow. Have you seen Heckman's statement?

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Mon Aug 08 18:38:06 2005
Subject: RE: BRAC hearing

We think Dominguez has a few opening words - Gen Blum has none - and know GEN Heckman has a 20 min presentation

Welcome to confirm or deny

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 6:30 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

Thanks Much. Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Mon Aug 08 18:28:58 2005

Subject: RE: BRAC hearing

Yes

Probably COB Tuesday -

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 4:28 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: BRAC hearing

Hi there. Are you going to send advance questions?

Sent from my BlackBerry Wireless Handheld

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 6:42 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

Whoa - a 20 minute presentation? Holy Katz! You cannot be serious! Gen Blum will probably do the same as Dominguez. Will confirm tomorrow. Have you seen Heckman's statement?

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Mon Aug 08 18:38:06 2005
Subject: RE: BRAC hearing

We think Dominguez has a few opening words - Gen Blum has none - and know GEN Heckman has a 20 min presentation

Welcome to confirm or deny

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 6:30 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

Thanks Much. Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Mon Aug 08 18:28:58 2005
Subject: RE: BRAC hearing

Yes

Probably COB Tuesday -

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]

Sent: Monday, August 08, 2005 4:28 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: BRAC hearing

Hi there. Are you going to send advance questions?

Sent from my BlackBerry Wireless Handheld

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 6:30 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: BRAC hearing

Thanks Much. Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Mon Aug 08 18:28:58 2005
Subject: RE: BRAC hearing

Yes

Probably COB Tuesday -

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 4:28 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: BRAC hearing

Hi there. Are you going to send advance questions?

Sent from my BlackBerry Wireless Handheld

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Monday, August 08, 2005 4:28 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: BRAC hearing

Hi there. Are you going to send advance questions?

Sent from my BlackBerry Wireless Handheld

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Wednesday, August 03, 2005 11:04 AM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: RE: Calling with Solutions?!

I'll call you when he gets back from the 1100 to give SA on the new AF civilian leadership

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Wednesday, August 03, 2005 11:03 AM
To: Matthias, Jane I - NGB-PA
Subject: RE: Calling with Solutions?!

Sorry - I just got out of three consecutive meetings ending with the Chair

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Wednesday, August 03, 2005 8:54 AM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: Calling with Solutions?!

Good Morning, Frank,

I left you a fairly lengthy voice message and need to talk to you before General Blum goes into an 1100 meeting with the new Acting SecAF and the new Under.

Please and thank you,

Jane

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Wednesday, August 03, 2005 8:54 AM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: Calling with Solutions?!

Good Morning, Frank,

I left you a fairly lengthy voice message and need to talk to you before General Blum goes into an 1100 meeting with the new Acting SecAF and the new Under.

Please and thank you,

Jane

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Friday, July 29, 2005 6:45 PM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: RE: Heads up copy of ANG Panel QFRs

Thanks, Frank. Jane

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, July 29, 2005 6:41 PM
To: Potochney, Peter, Mr, OSD-ATL; Heckman, Gary W. - AF VIP; Matthias, Jane I - NGB-PA; Cook, Robert, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Cc: Battaglia, Charles, CIV, WSO-BRAC
Subject: RE: Heads up copy of ANG Panel QFRs

Pete / Gary / Jane:

For your information, we have restructured the panels for the August 11th ANG Issues Hearing as shown below. We do not feel it necessary to reissue the invitation letters as all witness requests remain the same.

- Panel #1 will be as originally intended with witnesses from DHS, OSD and Northern Command

- Panel #2 will now only have the witnesses from HQ USAF (Invite as sent to CSAF) and NGB (Invite as sent to Chief NGB)
- New Panel #3 will have the TAG representation originally thought to be part of Panel #2 (Invite as sent to MGEN Lempke)

Bob: Please forward this note to General Lempke.

Christine: Please note the revised panel structure.

Thanks,

Frank

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 12:19 PM
To: Potochney, Peter, Mr, OSD-ATL; Heckman Gary Maj Gen AF/XP
Subject: Heads up copy of ANG Panel QFRs

For your use letters are being FedEx'd to addresseeCook, Robert, CIV, WSO-BRAC

-----Original Message-----

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 11:48 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: Letter to be FedEx'ed

7.18.05 Panel II QFR, which were mailed.

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Thursday, July 28, 2005 7:21 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: One More Tomorrow

Haha. See you at 0700

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Thu Jul 28 19:18:54 2005
Subject: RE: One More Tomorrow

Not that many bagels

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Thursday, July 28, 2005 7:17 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: One More Tomorrow

That's funny. Do we need anyone else?

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Thu Jul 28 19:09:31 2005
Subject: RE: One More Tomorrow

The same 5 or 6 I mentioned - we have a big conference room and a lot of bagels

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Thursday, July 28, 2005 7:04 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: One More Tomorrow

OY

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Thu Jul 28 19:02:41 2005
Subject: RE: One More Tomorrow

We at 5 or 6

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Thursday, July 28, 2005 7:01 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: One More Tomorrow

We're holding at four.

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Thu Jul 28 18:59:56 2005
Subject: RE: One More Tomorrow

I get four more :)

- Great add.

Frank

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Thursday, July 28, 2005 6:23 PM
To: 'frank.cirillo@wso.whs.mil'
Subject: One More Tomorrow

Also Brig Gen Tony Haynes.

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Thursday, July 28, 2005 7:17 PM
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Subject: Re: One More Tomorrow

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From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Thu Jul 28 19:09:31 2005
Subject: RE: One More Tomorrow

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-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Thursday, July 28, 2005 7:04 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: One More Tomorrow

OY

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Thu Jul 28 19:02:41 2005
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To: 'Frank.Cirillo@wso.whs.mil'
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From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Thu Jul 28 18:59:56 2005
Subject: RE: One More Tomorrow

I get four more :)

- Great add.

Frank

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Thursday, July 28, 2005 6:23 PM
To: 'frank.cirillo@wso.whs.mil'
Subject: One More Tomorrow

Also Brig Gen Tony Haynes.

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Thursday, July 28, 2005 7:04 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: One More Tomorrow

OY

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
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To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: One More Tomorrow

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From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
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Sent: Thursday, July 28, 2005 6:23 PM
To: 'frank.cirillo@wso.whs.mil'
Subject: One More Tomorrow

Also Brig Gen Tony Haynes.

Cirillo, Frank, CIV, WSO-BRAC

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To: 'Frank.Cirillo@wso.whs.mil'
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Sent: Thursday, July 28, 2005 6:23 PM
To: 'frank.cirillo@wso.whs.mil'
Subject: One More Tomorrow

Also Brig Gen Tony Haynes.

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
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To: 'frank.cirillo@wso.whs.mil'
Subject: One More Tomorrow

Also Brig Gen Tony Haynes.

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Tuesday, July 26, 2005 2:11 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: Article

Thanks, Frank. More to follow, I would say. Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
CC: Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>; Hall, Craig, CIV, WSO-BRAC <craig.hall@wso.whs.mil>
Sent: Tue Jul 26 13:58:11 2005
Subject: RE: Article

Jane:

No question at all - just did not know if you saw it.

PS: I just spoke to Gary on general BRAC topics and together we understand the TAG draft proposal is circulating in town. Gary agrees it might be a good idea and timing for a USAF - NGB work session to maybe look at the TAG draft as a semi-community proposal and gather inputs. We follow this very same process when we get substantive community proposals on other topics and such dialogue helps the Commission in our independence to be open with all parties on our thoughts and concerns. We of course would understand neither NGB or USAF could adopt the TAG proposal but might be able to insert the goods and bads.

If we get it (based on some intel it is around Bob Cook has a call into General Lempke) we will send the "way ahead" to both of you - probably through the Clearinghouse - to solicit comments.

Frank

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Tuesday, July 26, 2005 12:08 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: Article

Frank, what is the question? Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>

Sent: Tue Jul 26 11:46:31 2005

Subject: Article

Jane - See this article and the LTGen Blum quote with the assumed lead in.

States may have final say in closing Air Guard bases Memo sets up federal, local debate
Air Force Times Gordon Trowbridge July 25, 2005

The Pentagon lacks the authority to dissolve Air National Guard flying units without states' permission, according to a legal memo written by an attorney for the Base Closure and Realignment Commission.

The memo bolsters state arguments that Air Force plans to remove about 15 percent of the Air National Guard's flying wings would violate federal law.

The memo, prepared by the deputy counsel for the nine-member independent panel, may not be binding on commissioners. But the panel has expressed concern about this issue since its first hearings in May. Anthony Principi, its chairman, has asked Defense Secretary Donald Rumsfeld to defend the Pentagon's position, and has asked Attorney General Alberto Gonzalez for a legal opinion.

The issue is among topics that will come up during July 18-19 hearings in Washington, D.C. Rumsfeld, responding to Principi's inquiry, has said an Air Force panel will respond specifically on that issue.

In a July 1 letter, Principi asked Rumsfeld if state adjutants general and governors were consulted on the Air Guard changes. Rumsfeld's response says adjutants general and National Guard Bureau officials were briefed, but makes no mention of seeking approval from governors.

The July 18 hearing will include testimony from defense officials in response to the commission's July 1 proposals to add more bases to the Pentagon's list for review and possible closure.

The next day, commissioners will hold their first votes on whether to formally make those additions.

Among the panel's tasks are to:

- * Consider adding a handful of bases to the Pentagon's proposed list of 33 major closings. The additions include a shipyard at Pearl Harbor, Hawaii; Naval Air Station Oceana, Va.; Marine Corps Recruit Depot San Diego; and three military graduate education institutions.

- * Sort out questions about the Pentagon's cost-savings estimates, which a Government Accountability Office report says could be overstated by billions of dollars.

- * Resolve a controversy over the decision to move thousands of workers, mostly civilians, out of leased office space, which one architect of base-closure legislation has declared illegal.

While most experts believe Principi and his fellow commissioners have dropped few hints on how they would answer those questions, they warn against easy acceptance of the Pentagon's recommendations.

"They're determined to take an independent look, not just at the results but the governing strategy behind them," said Kevin Beeks, vice president for policy for Business Executives for National Security, an organization that favors closing more bases.

Pennsylvania, which would lose the Willow Grove Joint Reserve Base, is the first state to file suit. The commission has asked Attorney General Alberto Gonzalez for a legal opinion on the issue; commission spokesman Robert McCreary said that is not expected until late July.

Though Army officials had extensive discussions with the states about National Guard changes, the Air Force apparently gave the issue little consideration: Minutes from this year's meetings of the Air Force's top base-closings

committee do not contain a single mention of the word "governor."

Feeling left out

Opponents of the changes got support from Army Lt. Gen. Steven Blum, chief of the National Guard Bureau, who told defense reporters the Air Force should have consulted with the states. "I don't know why the Air Force chose to do it the way they did," he said.

Commissioners also may struggle with Sen. John Warner's declaration during July hearings that the Pentagon's focus on leased office space violates the base-closure law he helped write.

Warner, R-Va., chairman of the Senate Armed Services Committee, is fighting a shift of more than 20,000 workers out of leased offices in the Virginia suburbs of Washington. Defense officials say the buildings don't meet security needs. Warner told commissioners the Pentagon's focus on office space violates a law requiring all defense facilities to be treated equally.

Officials elsewhere took heart from Warner's comments. But some analysts said Warner is unlikely to oppose the plan when it comes before Congress.

"Any senator is going to be strident in protecting the political base within his jurisdiction," said Stephen Sorett, a Washington attorney who has worked on base-closing issues.

But Keith Ashdown of Taxpayers for Common Sense, a budget watchdog group that supports closings, said Warner's opposition could be significant, given his longtime support of base closings.

"If I'm the commissioners, I'm going to have to listen to him," Ashdown said.

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

2521 Clark Street, Suite 600, Arlington, VA 22202

voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

fcirillo@terpalum.umd.edu

Cirillo, Frank, CIV, WSO-BRAC

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fcirillo@terpalum.umd.edu

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Sunday, July 17, 2005 6:26 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: Question from LTG Blum

It is so difficult to keep FTF apart from BRAC!!!! We were trying to avoid the same error.... Contact from the Chair would be helpful. Thanks, Jane.

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Sun Jul 17 18:20:30 2005
Subject: RE: Question from LTG Blum

We are bordering on too late to address changes - feel free to comment accordingly.

PS _ I believe both General Blum and General Lempke will be contacted by the Chair stating the need to work together

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Sunday, July 17, 2005 6:09 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: Question from LTG Blum

Frank, we just had a staff huddle, and to avoid asking a FTF question at a BRAC hearing, I think you need to tie this issue to enclaves, to wit: - how viable will enclaves be without a weapons system attached to them and are the Expeditionary Combat Support packages funded? THEN, what is the likelihood of the enclaves getting a future mission (budgeting plays into the concept of likelihood). What do you think? Jane

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Sun Jul 17 14:53:59 2005
Subject: RE: Question from LTG Blum

Here it is:

General Wood: Please help the Commission understand the relationship of the often mentioned "emerging missions" as they apply to the Air National Guard recommendations presented to the Commission. Specifically, how and when do you intend to fund, program, develop and deploy the Unmanned Aerial Vehicles such as the UAV/predator and even the recently discussed new light cargo aircraft.

-----Original Message-----

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Sunday, July 17, 2005 1:42 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Question from LTG Blum

Frank, He would like you to ask the AF witnesses about emerging missions vis-a-vis the ANG and then how they intend to fund them, since there is no apparent budgeting planned for UAV/predator and light cargo aircraft.

Thanks so much. Jane

Sent from my BlackBerry Wireless Handheld

Cirillo, Frank, CIV, WSO-BRAC

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Thanks so much. Jane

Sent from my BlackBerry Wireless Handheld

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Saturday, July 16, 2005 9:32 PM
To: 'Frank.Cirillo@wso.whs.mil'
Subject: Re: See article

These people are beyond hope. Thanks for sharing - I'll pass this on.

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
Sent: Sat Jul 16 19:31:45 2005
Subject: See article

Pentagon Backs Air Guard Changes

Associated Press | July 16, 2005

http://images.military.com/pics/FL_guard_071605.jpgThe Pentagon is standing by its plans to shut down or shift nearly 30 Air National Guard units, despite legal questions from the independent commission reviewing base closings.

Defense Department spokesman Glenn Flood said Friday that the Justice Department is expected to issue its own legal ruling on the matter. The Pentagon is urging the commission to wait for that before deciding whether to make any changes to the military's recommendations, he said.

A memo prepared by the legal counsel for the Base Closure and Realignment Commission said relocating, disbanding or moving Air Guard units from one state to another could be beyond the commission's authority. The BRAC is reviewing the fifth round of proposed military base closings.

Acting Deputy Secretary of Defense Gordon England, in a letter to the commission Friday, said homeland security was a key consideration in the Air Guard proposal. He said defense officials "focused on comprehensive air sovereignty requirements" and not on the missions of particular units.

"We believe both aspects of homeland security, air sovereignty and civil support, are adequately addressed within the Air Force recommendations," England said.

The response came as Congress members and state officials across the country were hailing the commission's legal opinion as an endorsement of their arguments against plans to close at least four Air Guard bases and move and combine other units around the country.

"Federal law is quite clear: Air National Guard units cannot be moved without the express permission of their commander in chief, the governor," said Connecticut Gov. M. Jodi Rell. "We are not going to stand idly by while the Defense Department acts illegally to move important national defense and homeland security assets, not to mention people's lives and livelihoods."

Retired Brig. Gen. Stephen Koper, president of the National Guard Association, said Friday that the plans to move or close Air Guard units would have an adverse affect on training and homeland security, and would erode community ties with the military.

"In our perspective, this appears to be a thorough and accurate assessment of the law," he said, referring to the BRAC counsel's legal opinion. "I think it has a very strong chance of prevailing."

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

Cirillo, Frank, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Friday, July 15, 2005 5:50 PM
To: 'frank.cirillo@wso.whs.mil'

From Cirillo
Correct Subject

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Saturday, September 10, 2005 9:00 AM
To: 'Jane.Matthias@ngb.ang.af.mil'
Subject: Re: Report Posting

Only my FBI witness protection handler knows for sure.
Any day should work Jane. Work number is 703-699-2903.

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
To: 'Cirillo, Frank, CIV, WSO-BRAC' <Frank.Cirillo@wso.whs.mil>
Sent: Fri Sep 09 17:59:22 2005
Subject: RE: Report Posting

Thanks, Frank. Don't forget drinks with Charlie!!! How can we find you?
Jane

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, September 09, 2005 10:29 AM
To: Potochney, Peter, Mr, OSD-ATL; Desiderio, John, Mr, OSD-ATL; Porth, Andrew, Mr, OSD-ATL; Henderson, Robert, COL, OSD-ATL; Cook, Robert, CIV, WSO-BRAC; McAndrew, Michael, Mr, OSD-ATL; Heckman, Gary W. - AF VIP; Colledge, Craig E Dr ASA-I&E; Davis, Anne R. SES DASN(ISA); Matthias, Jane I - NGB-PA
Cc: Napoli, Andrew, CIV, WSO-BRAC; Reborchick, Margaret, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC
Subject: RE: Report Posting

All: The final report has now been posted on our web site. The link is:
<http://www.brac.gov/finalreport.asp>.

OSD is picking up the hard copies from BRAC this AM.

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, September 06, 2005 6:00 PM
To: 'Jane.Matthias@ngb.ang.af.mil'
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: Re: How are you holding up????

Actually I am holding up well as the rport is printed and will get to us tomorrow and will be set up for distribution Wed AM. DoD gets 250 copies.

We did close NSA New Orleans as part of a community Federal City contingency proposal. I would guess they will have 2d thoughts on the option and it will cold Close. I recall the NAS NO recommendations were honored, Pascagoula NS closed and the Meridian Hospital stayed just that.

The Bill should be up on www.brac.gov by now for the rest.

I am even on the way home via bus - but will verify in the AM.
Frank

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and

Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Matthias, Jane I - NGB-PA <Jane.Matthias@ngb.ang.af.mil>
To: 'Cirillo, Frank, CIV, WSO-BRAC' <Frank.Cirillo@wso.whs.mil>
Sent: Tue Sep 06 17:43:39 2005
Subject: How are you holding up????

We are all desperately in need of sleep because of Katrina. Did you close anything that is under water?

Jane

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, September 06, 2005 5:57 PM
To: 'Jane.Matthias@ngb.ang.af.mil'
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: Re: How are you holding up????

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Sent: Tue Sep 06 17:43:39 2005
Subject: How are you holding up????

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Jane

Frank Cirillo
Absent Fax

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, August 12, 2005 1:10 PM
To: 'Matthias, Jane I - NGB-PA'
Subject: RE: CAP vs ANG

It makes me proud.

Is this *ex parte*?

Actually brought a little cheer to a rough morning

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Friday, August 12, 2005 10:44 AM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: FW: CAP vs ANG

As a follow on to yesterday's hearing, I send you the attached briefing that is making the rounds this morning.

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 4:54 PM
To: 'Matthias, Jane I - NGB-PA'
Subject: RE: Air National Guard Hearing DRAFT Witness List and Agenda

s'ok

From: Matthias, Jane I - NGB-PA [mailto:Jane.Matthias@ngb.ang.af.mil]
Sent: Tuesday, August 09, 2005 4:48 PM
To: 'Cirillo, Frank, CIV, WSO-BRAC'
Subject: RE: Air National Guard Hearing DRAFT Witness List and Agenda

TANKS. (That's an old Army expression of gratitude.)

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Tuesday, August 09, 2005 4:47 PM
To: Matthias, Jane I - NGB-PA
Subject: FW: Air National Guard Hearing DRAFT Witness List and Agenda

info

From: Potochney, Peter, Mr, OSD-ATL
Sent: Tuesday, August 09, 2005 4:15 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Cooper, Rory, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP; Brundage William H GS-15 NORAD USNORTHCOM J82; Currie, Tom P, Lt Col, JCS J8; Hardwick, Derek, CIV, OSD-POLICY

Subject: RE: Air National Guard Hearing DRAFT Witness List and Agenda

Frank: Chairman Principi should receive later today a letter from the DepSecDef listing the witnesses for the DoD related panels on Aug 11th. I expect the letter to confirm the participants as we discussed. I have attached the written statements and bios from Mr Verga and ADM Keating for the first panel of the afternoon hearing. I have cc'd Fred Pease and Gen Heckman on this e-mail and they should provide you with documents for the second afternoon panel. (I understand Gen Blum will not have a written statement.)

<<NORTHCOM Commander Written Testimony.pdf>> <<PDASD(HD) Written Statement.pdf>> <<Admiral Keating Biography.pdf>> <<PDASD Verga Biography.pdf>>

Pete

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 3:00 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Cooper, Rory, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC

Subject: RE: Air National Guard Hearing DRAFT Witness List and Agenda

Pete - I just called your office - we received nothing from you regarding the mail last night so will finalize the Agenda as written.

We still anxiously await statements, briefings and bios for the witness list.

Frank

<< File: ANG Agenda 8.8.05.doc >> << File: ANG Witness List 8.8.05.doc >>

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, August 08, 2005 7:06 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: McRee, Bradley, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Cooper, Rory, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Ed Brown (edbrown61@verizon.net); Hanna, James, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC

Subject: FW: Air National Guard Hearing DRAFT Witness List and Agenda

Pete:

In absence of formal information from the Department but I believe in conformance with your verbal info passed to me I attach our agenda which will be inserted into the Commissioners books and distributed to them Tuesday noon.

Please advise me of any errors or omissions in the witness list as well as any major concerns with the agenda no later than 9 AM Tuesday.

Please pass to witnesses for panels 1 and 2 as appropriate.

Frank

From: Cooper, Rory, CIV, WSO-BRAC
Sent: Monday, August 08, 2005 6:53 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC
Cc: Hill, Christine, CIV, WSO-BRAC; Meyer, Jennifer, CIV, WSO-BRAC; Walsh, Deirdre, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC
Subject: Air National Guard Hearing DRAFT Witness List and Agenda

Attached and copy/pasted - Thanks, Rory

<< File: ANG Agenda 8.8.05.doc >> << File: ANG Witness List 8.8.05.doc >>

HEARING AGENDA

1:00 - 1:05 Opening Statement by Chairman Anthony J. Principi (and administration of the oath)

Panel I - HOMELAND SECURITY AND DEFENSE (approx. 45 minutes)

1:05 - 1:20 Opening Statements by Witnesses

Peter F. Verga - *Principal Deputy Assistant Secretary of Defense for Homeland Defense*
Admiral Timothy J. Keating - *Commander, North American Aerospace Defense Command and United States Northern Command*

1:20 - 1:45 Questions & Answers

1:45 - 1:50 *Brief Recess*

Panel II - AIR FORCE/NATIONAL GUARD BUREAU (approx. 55 minutes)

1:50 - 2:00 Opening Statements by Witnesses

Michael L. Dominguez - *Assistant Secretary of the Air Force for Manpower and Reserve Affairs*

Lieutenant General H. Steven Blum - *Chief, National Guard Bureau*

2:00 - 2:20 Presentation

Major General Gary W. Heckman - *Assistant Deputy Chief of Staff of the Air Force for Plans and Programs*

2:20 - 2:45 Questions & Answers

2:45 - 2:50 Brief Recess

Panel III - ADJUTANTS GENERAL ASSOCIATION OF THE UNITED STATES (approx. 40 minutes)

2:50 - 3:10 Opening Statements by Witnesses

Major General Roger P. Lempke - *Adjutant General, Nebraska National Guard*

Major General Harold A. Cross - *Adjutant General, Mississippi National Guard*

Major General Thomas P. Maguire, Jr. - *Adjutant General, New York National Guard*

3:10 - 3:30 Questions & Answers

3:30 Hearing Concludes

3:35 Media Availability

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 4:47 PM
To: 'Matthias, Jane I - NGB-PA'
Subject: FW: Air National Guard Hearing DRAFT Witness List and Agenda

Attachments: NORTHCOM Commander Written Testimony.pdf; PDASD(HD) Written Statement.pdf; Admiral Keating Biography.pdf; PDASD Verga Biography.pdf

info

From: Potochney, Peter, Mr, OSD-ATL
Sent: Tuesday, August 09, 2005 4:15 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Cooper, Rory, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP; Brundage William H GS-15 NORAD USNORTHCOM J82; Currie, Tom P, Lt Col, JCS J8; Hardwick, Derek, CIV, OSD-POLICY
Subject: RE: Air National Guard Hearing DRAFT Witness List and Agenda

Frank: Chairman Principi should receive later today a letter from the DepSecDef listing the witnesses for the DoD related panels on Aug 11th. I expect the letter to confirm the participants as we discussed. I have attached the written statements and bios from Mr Verga and ADM Keating for the first panel of the afternoon hearing. I have cc'd Fred Pease and Gen Heckman on this e-mail and they should provide you with documents for the second afternoon panel. (I understand Gen

Blum will not have a written statement.)



NORTHCOM PDASD(HD) Written Admiral Keating PDASD Verga
mmander Written Te Statement.pd... Biography.pdf ... Biography.pdf (105..

Pete

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 3:00 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Cooper, Rory, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC
Subject: RE: Air National Guard Hearing DRAFT Witness List and Agenda

Pete - I just called your office - we received nothing from you regarding the mail last night so will finalize the Agenda as written.

We still anxiously await statements, briefings and bios for the witness list.

Frank

<< File: ANG Agenda 8.8.05.doc >> << File: ANG Witness List 8.8.05.doc >>

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, August 08, 2005 7:06 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: McRee, Bradley, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Hill, Christine, CIV, WSO-BRAC; Cooper, Rory, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Ed Brown (edbrown61@verizon.net); Hanna, James, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC
Subject: FW: Air National Guard Hearing DRAFT Witness List and Agenda

Pete:

In absence of formal information from the Department but I believe in conformance with your verbal info passed to me I attach our agenda which will be inserted into the Commissioners books and distributed to them Tuesday noon.

Please advise me of any errors or omissions in the witness list as well as any major concerns with the agenda no later than 9 AM Tuesday.

Please pass to witnesses for panels 1 and 2 as appropriate.

Frank

From: Cooper, Rory, CIV, WSO-BRAC
Sent: Monday, August 08, 2005 6:53 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC
Cc: Hill, Christine, CIV, WSO-BRAC; Meyer, Jennifer, CIV, WSO-BRAC; Walsh, Deirdre, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC
Subject: Air National Guard Hearing DRAFT Witness List and Agenda

Attached and copy/pasted - Thanks, Rory

<< File: ANG Agenda 8.8.05.doc >> << File: ANG Witness List 8.8.05.doc >>

HEARING AGENDA

1:00 – 1:05 Opening Statement by Chairman Anthony J. Principi (and administration of the oath)

Panel I – HOMELAND SECURITY AND DEFENSE (approx. 45 minutes)

1:05 – 1:20 Opening Statements by Witnesses

Peter F. Verga - *Principal Deputy Assistant Secretary of Defense for Homeland Defense*

Admiral Timothy J. Keating - *Commander, North American Aerospace Defense Command and United States Northern Command*

1:20 – 1:45 Questions & Answers

1:45 – 1:50 Brief Recess

Panel II – AIR FORCE/NATIONAL GUARD BUREAU (approx. 55 minutes)

1:50 – 2:00 Opening Statements by Witnesses

Michael L. Dominguez - *Assistant Secretary of the Air Force for Manpower and Reserve Affairs*

Lieutenant General H. Steven Blum - *Chief, National Guard Bureau*

2:00 – 2:20 Presentation

Major General Gary W. Heckman - *Assistant Deputy Chief of Staff of the Air Force for Plans and Programs*

2:20 – 2:45 Questions & Answers

2:45 – 2:50 Brief Recess

Panel III – ADJUTANTS GENERAL ASSOCIATION OF THE UNITED STATES (approx. 40 minutes)

2:50 – 3:10 Opening Statements by Witnesses

Major General Roger P. Lempke - *Adjutant General, Nebraska National Guard*

Major General Harold A. Cross - *Adjutant General, Mississippi National*

Guard

Major General Thomas P. Maguire, Jr. - *Adjutant General, New York National Guard*

3:10 – 3:30 Questions & Answers

3:30 *Hearing Concludes*

3:35 *Media Availability*

From Cirillo
Correct To Rev

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Thursday, September 01, 2005 2:29 PM
To: Potochney, Peter, Mr, OSD-ATL; Bayert, Nicole, Ms, DoD OGC; Bayert, Nicole, Ms, OSD-ATL
Cc: Lanman Phillip Lt Col SAF/IEBB; Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Henderson, Robert, COL, OSD-ATL
Subject: FW: AF Final Errata
Importance: High

FYI

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

-----Original Message-----

From: Haynes, Anthony R. Brig Gen NGB/CF
Sent: Thursday, September 01, 2005 2:22 PM
To: Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Cc: Ickes Charles BrigGen NGB/CF
Subject: FW: AF Final Errata
Importance: High

Fred,

We are happy with the language as suggested. My team thinks that number 94 and 95 should also be included (unless they have been deleted).

Thanks,

Tony

R. Anthony Haynes, Brig. Gen.

ANG BCEG Assistant

Ph (703) 607-2387

DSN 327-2387

Fax (703) 607-3678

From: Marshall, Mary - ANG/XPY
Sent: Thursday, September 01, 2005 2:08 PM
To: Haynes, Anthony R. Brig Gen NGB/CF
Cc: Tierney, Timothy Mr ANG-XPYB; Rader, William MAJ - ANG-XPYA; Taylor, Gary W - ANG/XPYA; Kassabian, Hagop - ANG/XP; Arnold, Michael CMSgt - XP
Subject: RE: AF Final Errata
Importance: High

Sir,

Two Motions are missing from the list below: #94 (Otis, MA + Lambert, MO) and #95 (W.K. Kellogg, MI). The rest are correct and do require the change.

V/R,

Mary M.

Col Mary V. Marshall
Chief, Analysis Division (ANG/XPY)
Plans, Programs & Manpower Directorate
(703) 607-3904, DSN 327-3904
mary.marshall@ngb.ang.af.mil

From: Haynes, Anthony R. Brig Gen NGB/CF
Sent: Thursday, September 01, 2005 1:15 PM
To: Marshall, Mary - ANG/XPY
Subject: FW: AF Final Errata
Importance: High

Mary,

Here is the commission language. Which, if any states were missed.

TH

R. Anthony Haynes, Brig. Gen.

ANG BCEG Assistant

Ph (703) 607-2387

DSN 327-2387

Fax (703) 607-3678

From: Lanman Phillip Lt Col SAF/IEBB [mailto:Phillip.Lanman@pentagon.af.mil]
Sent: Thursday, September 01, 2005 1:07 PM
To: Haynes, Anthony R. Brig Gen NGB/CF
Cc: Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Freeland, Mike Lt Col; Asbell, Billy Col NGB/CFX
Subject: FW: AF Final Errata
Importance: High

General Haynes,

Mr. Pease asked that I forward this to you and ask if this language is acceptable to the NGB.

...insert this language into the end of the "Commission Findings" for each of the 16 indicated Recommendation Sections:

68, 81, 83, 85, 88, 90, 92, 93, 97, 101, 106, 107, 110, 111, 115, and 116

"This recommendation directing aircraft movement and personnel actions in connection with Air National Guard installations and organizations is designed to support the Future Total Force. The Commission expects that the Air Force will find new missions where needed, provide retraining opportunities, and take appropriate measures to limit possible adverse personnel impact. The Commission's intent is that the Air Force will act to assign sufficient aircrew and maintenance personnel to units gaining aircraft in accordance with current, established procedures. However, the Commission expects that all decisions with regard to manpower authorizations will be made in consultation with the governor of the state in which the affected Air National Guard unit is located. Any manpower changes must be made under existing authorities, and must be made consistent with existing limitations. Some reclassification of existing positions may be necessary, but should not be executed until the Air Force and the state have determined the future mission of the unit to preclude unnecessary personnel turbulence."

He will call to follow up.

Very Respectfully,

// SIGNED //

PHILLIP T. LANMAN, Lt Col, USAF

"Hacker"

SAF/IEBB (BRAC)

phillip.lanman@pentagon.af.mil

703-692-9920 (DSN 222)

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC

Sent: Thursday, September 01, 2005 12:31 PM

To: Cirillo, Frank, CIV, WSO-BRAC; Lanman Phillip Lt Col SAF/IEBB; Johansen David L LtCol SAF/IEB; Potochney, Peter, Mr, OSD-ATL; Sillin, Nathaniel, CIV, WSO-BRAC; Saxon, Ethan, CIV, WSO-BRAC; Cowhig, Dan, CIV, WSO-BRAC

Cc: Callaghan Michael Ctr SAF/IEBB; Henderson, Robert, COL, OSD-ATL; Small, Kenneth, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC; Bayert, Nicole, Ms, DoD OGC; RSS dd - WSO BRAC Clearinghouse; Cook, Robert, CIV, WSO-BRAC; Flinn, Michael, CIV, WSO-BRAC

Subject: RE: AF Final Errata

...and the rest:

- back to III. # 103 (not 64 as noted below) - A review of the Transcript and Motion verified that the Reserve C-130s stayed in place at Pittsburgh - the intent is as stated below and will be clarified in the "Findings".
- Ref II. # 80 and # 95 - Commission intent is as stated.
- Ref II. # 101 - action fixed
- Ref II. # 103 - Actions regarding Res HQ Unit and Aero medical are being considered as Findings comments by Commissioners during review
- Ref II. # 103 (p. 65) - As requested, we corrected the 42 C-130s to the stated 39. Our 42 included the 3 ea C-130Js that moved to Quonset and the Channel Islands.

One further note - In our Guard Lay-Down plan for C-130s at Little Rock we showed the Air Force numbers would have left 18 but the Commission only left 9. Upon further review, it appears the Air Force would have left 14 vice the 18 used. Please comment as to the correct number.

In addition - here is the ANG FTF language - inserted as noted:

...insert this language into the end of the "Commission Findings" for each of the 16 indicated Recommendation Sections:

68, 81, 83, 85, 88, 90, 92, 93, 97, 101, 106, 107, 110, 111, 115, and 116

"This recommendation directing aircraft movement and personnel actions in connection with Air National Guard installations and organizations is designed to support the Future Total Force. The Commission expects that the Air Force will find new missions where needed, provide retraining opportunities, and take appropriate measures to limit possible adverse personnel impact. The Commission's intent is that the Air Force will act to assign sufficient aircrew and maintenance personnel to units gaining aircraft in accordance with current, established procedures. However, the Commission expects that all decisions with regard to manpower authorizations will be made in consultation with the governor of the state in which the affected Air National Guard unit is located. Any manpower changes must be made under existing authorities, and must be made consistent with existing limitations. Some reclassification of existing positions may be necessary, but should not be executed until the Air Force and the state have determined the future mission of the unit to preclude unnecessary personnel turbulence."

From: Cirillo, Frank, CIV, WSO-BRAC

Sent: Thursday, September 01, 2005 10:14 AM

To: Lanman Phillip Lt Col SAF/IEBB; Johansen David L LtCol SAF/IEB

Cc: Callaghan Michael Ctr SAF/IEBB; Henderson, Robert, COL, OSD-ATL; Small, Kenneth, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC; Bayert, Nicole, Ms, DoD OGC; RSS dd - WSO BRAC Clearinghouse; Cook, Robert, CIV, WSO-BRAC

Subject: RE: AF Final Errata

All:

Thanks for the consolidation of errata.

We are reviewing these with GC and Commissioners as we speak - some are possible -some are not - initial comments below - more to come.

- Ref III. # 85 - The ASA facility is covered in #92:

- **1. Otis Air National Guard Base, MA, Lambert St. Louis International Airport Air Guard Station, MO, and Atlantic City Air Guard Station, NJ (AF 25)**
 - a. **Realign Otis ANGB, MA.** Distribute the fifteen F-15 aircraft assigned to the 102^d Fighter Wing's (ANG) to meet the Primary Aircraft Authorizations (PAA) requirements established by the Base Closure and Realignment recommendations of the Secretary of Defense, as amended by the Defense Base Closure and Realignment Commission. The 253^d Combat Communications Group, and 267th Communications Squadron will remain in place at Otis, with 104th Fighter Wing at Barnes providing administrative support as the parent wing. An air sovereignty alert (ASA) facility will be constructed at Barnes Municipal Airport Air Guard Station, MA. [1][1] Firefighter positions from Otis will move to Barnes Municipal Airport Air Guard Station, MA.

From: Lanman Phillip Lt Col SAF/IEBB

Sent: Thursday, September 01, 2005 8:25 AM

To: Henderson, Robert, COL, OSD-ATL; Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC; Bayert, Nicole, Ms, DoD OGC; RSS dd - WSO BRAC Clearinghouse

Cc: Johansen David L LtCol SAF/IEB; Callaghan Michael Ctr SAF/IEBB

Subject: AF Final Errata

Importance: High

Sir, Ma'am,

Please find the AF final errata attached. Call if you have any questions.

Very Respectfully,

// SIGNED //

PHILLIP T. LANMAN, Lt Col, USAF

"Hacker"

SAF/IEBB (BRAC)

phillip.lanman@pentagon.af.mil

703-692-9920 (DSN 222)

[1][1] As a technical correction, the Commission deleted the language "Bradley International Airport Air Guard Station, CT" and inserted in its place the language "Barnes Municipal Airport Air Guard Station, MA" to reflect the intent of the Commission. Because the air superiority fighter basing in that region was relocated from Otis ANGB to Barnes AGS, the ASA facility must also be relocated to Barnes AGS, rather than to Bradley Field.

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Thursday, September 01, 2005 9:32 AM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Cc: Henderson, Robert, COL, OSD-ATL; Heckman Gary Maj Gen AF/XP
Subject: FW: Kentucky ANG helping Louisiana???

Attachments: image001.jpg



image001.jpg (17 KB)

YI

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

Members of the Kentucky Air National Guard hustle to load two trucks and a variety of other supplies onto a C-130 transport for departure to New Orleans Wednesday, Aug. 31, 2005, in Louisville, Ky. Two planes are delivering nearly 200,000 sandbags and troops trained and equipped for pararescue and swift water missions to the area hit by Hurricane Katrina. (AP Photo/Ed Reinke)

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Thursday, August 25, 2005 10:15 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Might want to tell the young man behind the Chairman (on his right from the audience view) that he should eat his lunch/chew his gum away from the camera view.

Your folks are doing a great job.

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Tuesday, August 23, 2005 3:37 PM
To: Heckman Gary Maj Gen AF/XP; Haynes Anthony Brig Gen NGB/CF; Johansen David L LtCol SAF/IEB; Callaghan Michael Ctr SAF/IEBB
Cc: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: Re: Last check

Mine are e-mail and cell 703 963 8827.
-

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Haynes Anthony Brig Gen NGB/CF <anthony.haynes@ngb.af.mil>; Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>; Johansen David L LtCol SAF/IEB <David.Johansen@pentagon.af.mil>; Callaghan Michael Ctr SAF/IEBB <Michael.Callaghan@pentagon.af.mil>
CC: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>
Sent: Tue Aug 23 15:34:09 2005
Subject: RE: Last check

Action Addees,

Ken has waved us off for today...Commission swamped They may need to quick turn a revised beddown outside of duty hours...Haynes and I are primary AOs Please provide all addees above with your home and office contact numbers, to include fax if u have it My contacts are email and (703) 697-2549 during duty hours, (703) 425-3534 (voice and fax) at home Gary

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 2:27 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC
Subject: Last check

We are ready to deploy

Will bring some light reading with us...we know we'll have some dead time

Better to be there for 2 hours and give you 15 valuable mins that to have you work the issue on TV

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Tuesday, August 23, 2005 12:55 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: ANG Issues

Lets do a last check before you organize to leave the building. Time is a huge enemy here at the moment.

Ken

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 12:32 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: ANG Issues

Thanks for the prompt reply Ken,

The ANG C-130 units at Cheyenne and LRAFB (12 and 18 PAA) are 50/50
Guard/active manned
If you go to 8 PAA, it simply cannot support an active associate optempo
If you put 8 PAA each in Guard units in WY and AR, you use 16 of the 15 C-130
ANG share
If you use the remaining 14 in other Guard units, you're now spending more
C-130s not part of the ANG force
There are other examples of unintended consequences that Gen Haynes has
spotted
Our intention is to be helpful and not be a 55th TAG
I'll try to hook up with him and come over about 2 or 2:30 after my media
interview
Gary .

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Tuesday, August 23, 2005 12:06 PM
To: Heckman Gary Maj Gen AF/XP; Cirillo, Frank, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB
Subject: RE: ANG Issues

Gary

Frank is up to his perverbial with Commissioners at the moment
(including Gen Newton). We found two loose C-130s and plugged them back into LR ANG. I
am not sure I follow on shifting C-130s from Active to Guard. We stayed (I hope) within
bounds of the end state briefing presented in early July.

If we can find time, your welcome, we are really pressing. You may get
an answer from Frank off his blackberry that will trump this e-mail. As soon as I see
Newton I will ask him what he would like to do.

Ken

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 11:55 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Small,
Kenneth, CIV, WSO-BRAC
Subject: ANG Issues

Frank,

* Is there a good time this afternoon for Gen Haynes and me to swing by and answer any
questions on the AF laydown?

* Believe the Air guard input would be helpful...Tony has some concerns that you need
to hear.

* Two 'for examples' we note are the debusting of the ANG C-130 schoolhouse at LRAFB
and the shift of 15 C-130s from active to Guard

Gary

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Thursday, August 18, 2005 9:04 AM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Cc: Currie, Tom P, Lt Col, JCS J8; Heckman Gary Maj Gen AF/XP; Woodward, Daniel P, Col, JCS J8; Brundage William H GS-15 NORAD USNORTHCOM J82
Subject: RE: Briefings

Frank/Ken,

As you can see we have been on "cockpit alert" ready for your call. As a follow-up to our conversation, I understand the Commissioners see no need for the briefing offered by Adm Keating. Therefore, I think Col Woodward's advice makes sense. What say you?

Thx
Fred

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

-----Original Message-----

From: Woodward, Daniel P, Col, JCS J8
Sent: Wednesday, August 17, 2005 4:01 PM
To: Brundage William H GS-15 NORAD USNORTHCOM J82
Cc: Currie, Tom P, Lt Col, JCS J8; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Subject: RE: Briefings

Bill

Understand...at this point, I would stand down. May re-generate at some near term point but I don't see how it could happen this week.

Dan

-----Original Message-----

From: Brundage William H GS-15 NORAD USNORTHCOM J82
Sent: Wednesday, August 17, 2005 2:32 PM
To: Currie, Tom P, Lt Col, JCS J8
Cc: Woodward, Daniel P, Col, JCS J8
Subject: Briefings

Classification: UNCLASSIFIED

Tom, Dan,

Beginning to look like there won't be a need for a briefing but wanted to check just to be sure.....to make it there for Friday we really need to travel tomorrow -- Thursday-- and its getting pretty close to being too hard too do. We can travel on Friday very early to get to DC very late on Friday (we could do a 5 pm or later meeting maybe) but that is a trip that I wouldn't wish on my worst enemy. Anyways, let me know if we are off the hook or if we need to remain at standby.

V/R *William Brundage*
719-554-6670 DSN 692-6670
William.Brundage@Northcom.mil
William.Brundage@Northcom.smil.mil

*From Cirillo
AF Team Folio*

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Thursday, August 18, 2005 6:29 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Cc: Currie, Tom P, Lt Col, JCS J8; Heckman Gary Maj Gen AF/XP; Woodward, Daniel P, Col, JCS J8; Brundage William H GS-15 NORAD USNORTHCOM J82
Subject: RE: Briefings

Thx,
Fred

Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force Basing and Infrastructure Analysis Rm 5C 283
(703) 697-2524 gerald.pease@pentagon.af.mil

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, August 18, 2005 10:36 AM
To: Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC
Cc: Currie, Tom P, Lt Col, JCS J8; Heckman Gary Maj Gen AF/XP; Woodward, Daniel P, Col, JCS J8; Brundage William H GS-15 NORAD USNORTHCOM J82
Subject: Re: Briefings

Stand Down

Thanks

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>
CC: Currie, Tom P, Lt Col, JCS J8 <tom.currie@js.pentagon.mil>; Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; Woodward, Daniel P, Col, JCS J8 <daniel.woodward@js.pentagon.mil>; Brundage William H GS-15 NORAD USNORTHCOM J82 <William.Brundage@northcom.mil>
Sent: Thu Aug 18 09:03:50 2005
Subject: RE: Briefings

Frank/Ken,

As you can see we have been on "cockpit alert" ready for your call. As a follow-up to our conversation, I understand the Commissioners see no need for the briefing offered by Adm Keating. Therefore, I think Col Woodward's advice makes sense. What say you?

Thx
Fred

Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil

-----Original Message-----

From: Woodward, Daniel P, Col, JCS J8
Sent: Wednesday, August 17, 2005 4:01 PM
To: Brundage William H GS-15 NORAD USNORTHCOM J82
Cc: Currie, Tom P, Lt Col, JCS J8; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Subject: RE: Briefings

Bill

Understand...at this point, I would stand down. May re-generate at some near term point but I don't see how it could happen this week.

Dan

-----Original Message-----

From: Brundage William H GS-15 NORAD USNORTHCOM J82
Sent: Wednesday, August 17, 2005 2:32 PM
To: Currie, Tom P, Lt Col, JCS J8
Cc: Woodward, Daniel P, Col, JCS J8
Subject: Briefings

Classification: UNCLASSIFIED

Tom, Dan,

Beginning to look like there won't be a need for a briefing but wanted to check just to be sure.....to make it there for Friday we really need to travel tomorrow -- Thursday-- and its getting pretty close to being too hard too do. We can travel on Friday very early to get to DC very late on Friday (we could do a 5 pm or later meeting maybe) but that is a trip that I wouldn't wish on my worst enemy. Anyways, let me know if we are off the hook or if we need to remain at standby.

V/R William Brundage
719-554-6670 DSN 692-6670
William.Brundage@Northcom.mil
William.Brundage@Northcom.smil.mil

From Cirillo
all in box

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Wednesday, July 27, 2005 10:05 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Johansen David L LtCol SAF/IEB; Heckman Gary Maj Gen AF/XP
Subject: RE: A-10 Story

Attachments: Commission Rationale A-10 v725.doc



Commission
ationale A-10 v725.

I tweaked the Active duty explanation

Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force Basing and Infrastructure Analysis Rm 5C 283
(703) 697-2524 gerald.pease@pentagon.af.mil

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 12:05 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB
Subject: A-10 Story

Frank, here's the final draft of the A-10 story...more to follow...Gary
From BlackBerry

Draft Deliberative Document
For Discussion Purposes Only--Not Releasable Under FOIA

This document may contain information protected from disclosure by public law, regulations or orders. Do not disseminate without the approval of the Office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics. If you have received this message in error, please notify sender by reply e-mail and delete all copies of this message.

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; Johansen David L LtCol SAF/IEB <David.Johansen@pentagon.af.mil>; Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>
CC: Mattison Mark LtCol AF/XPPE <Mark.Mattison@pentagon.af.mil>; Neall Raymond Ctr SAF/IEBB <Raymond.Neall@pentagon.af.mil>
Sent: Tue Jul 26 08:40:22 2005
Subject: A-10 Story

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Thursday, July 21, 2005 7:40 AM
To: Small, Kenneth, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC
Subject: CRS opinion on the legal issue

Attachments: CRS opinion on Guard Issue.pdf

You might have already seen this but here it is in case.

Fred

Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil



CRS opinion on
Guard Issue.pdf...

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Monday, July 18, 2005 6:58 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: Re: We have answers

Thx for your help. We will see you then.
Fred

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>
To: Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>
CC: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
Sent: Mon Jul 18 18:54:33 2005
Subject: RE: We have answers

Fred

Follow up to my return telephone call. You and Gen Heckman are on with Adm Gehman at 9 am Wednesday. Adm Gehman is extending an offer to the other commissioners to take part in the discussion. Administratively, we (the staff) can't let more than four the commissioners in a room if there is any indication of deliberations (and our GC is really watching this for us). My guess you will certainly draw more than one commissioner

besides the Admiral. Max would be four (I presume). There is another program going at the same time Wednesday morning but the Adm was quick to accept your offer so others may also.

The ANG thing is dead on the nose for you. Collectively, we are looking for a solution to the ANG issue as we see it. At the same time I want us to stay in our lane as a real estate activity, and be sure that at the end of the summer the AF and its RC are healthy for bases without going to far one way or another.

I suggest that if there is any progress in getting an ANG response, help, or something from the several states by Wed AM, that you may want to be prepared to discuss that whenever the topic comes up.

I will arrange a conference room here for you and get the coffee hot.

Thank you for the offer, we look forward to the conversation.

Ken

From: Pease Fred SES SAF/IEB
Sent: Monday, July 18, 2005 2:25 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Johansen David L LtCol SAF/IEB
Subject: We have answers

Frank,

We would like the opportunity to talk to Adm Gehman to answer any and all of the questions that he might have on AF issues. We are ready today, tomorrow, or at any time at his/your convenience. We want to leave no doubts in his/your mind about our process. You say the word and we'll be there.

When can we expect you to have us over?

Fred

Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force Basing and Infrastructure Analysis Rm 5C 283
(703) 697-2524 gerald.pease@pentagon.af.mil

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Monday, July 18, 2005 2:25 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Johansen David L LtCol SAF/IEB
Subject: We have answers

Frank,

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When can we expect you to have us over?

Fred

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Friday, July 01, 2005 7:32 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP
Subject: AF and TAGS

Attachments: ANG Law.doc

Frank,

We have been keeping pretty quiet about some of the things being said about the AF not talking to the TAGS, mainly because we realize, since is the first time the ANG has participated in the process in a meaningful way, there is a lot of understandable venting going on. My main concern is that you understand that Title 10 has designated the NGB as the medium through which the Department deals with the States...we can't deal with them directly...and that's the process we used. I've attached the Title 10 language.

See you later this afternoon.

Cheers,

Fred



ANG Law.doc (61
KB)

Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Tuesday, June 28, 2005 4:20 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP
Subject: FW: A-10s Deploying from Eielson Go East

Frank,

After reading the Eielson testimony when everyone mentioned the great circle route advantages of Alaska, we asked the question "when Eielson deploys today, what track do they use? Answer below.

Fred

Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil

-----Original Message-----

From: Brennan Timothy Ctr SAF/IEBB
Sent: Tuesday, June 28, 2005 4:11 PM
To: Pease Fred SES SAF/IEB
Cc: Laffey Thomas M LtCol SAF/IEB; Johansen David L LtCol SAF/IEB; Freund Paul G Ctr SAF/IEIT
Subject: A-10s Deploying from Eielson Go East

Mr Pease--

I called ACC. They contacted their AOS (Air Operations Squadron) that plans deployments. The A-10s follow a standard routing going to Southwest Asia and Afghanistan:

Alaska
Canada
Westover
Lajes
Sigonella
Then into the AOR

They don't go over the pole or down the western Pacific Rim because they don't have enough places to divert.

Regards,
Tim B.

Cirillo, Frank, CIV, WSO-BRAC

From: Pease Fred SES SAF/IEB
Sent: Tuesday, June 28, 2005 8:15 AM
To: Heckman Gary Maj Gen AF/XP; Johansen David L LtCol SAF/IEB
Cc: Lanman Phillip Lt Col SAF/IEBB; Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: RE: EIELSON AIR FORCE BASE
Attachments: Eielson Rebuttal.doc

Looks good to me except for minor notes. Yellow means I don't understand. Yellow with strike through means recommend delete. red means recommend



Eielson
Rebuttal.doc (74 KB)

*Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force
Basing and Infrastructure Analysis
Rm 5C 283 (703) 697-2524
gerald.pease@pentagon.af.mil*

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, June 27, 2005 6:55 PM
To: Johansen David L LtCol SAF/IEB
Cc: Lanman Phillip Lt Col SAF/IEBB; Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: EIELSON AIR FORCE BASE

<< File: Eielson Rebuttal.doc >>

Col Johansen,

Here's my chop...correct me to 100%
Coordinate any changes with Mr Pease or me
I've provided a read ahead to Frank and Ken

gh

Frank Cirillo
Current Sent Box

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, August 18, 2005 10:36 AM
To: Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC
Cc: Currie, Tom P, Lt Col, JCS J8; Heckman Gary Maj Gen AF/XP; Woodward, Daniel P, Col, JCS J8; Brundage William H GS-15 NORAD USNORTHCOM J82
Subject: Re: Briefings

Stand Down

Thanks

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>
CC: Currie, Tom P, Lt Col, JCS J8 <tom.currie@js.pentagon.mil>; Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; Woodward, Daniel P, Col, JCS J8 <daniel.woodward@js.pentagon.mil>; Brundage William H GS-15 NORAD USNORTHCOM J82 <William.Brundage@northcom.mil>
Sent: Thu Aug 18 09:03:50 2005
Subject: RE: Briefings

Frank/Ken,

As you can see we have been on "cockpit alert" ready for your call. As a follow-up to our conversation, I understand the Commissioners see no need for the briefing offered by Adm Keating. Therefore, I think Col Woodward's advice makes sense. What say you?

Thx
Fred

Gerald F. (Fred) Pease Jr.
Deputy Assistant Secretary of the Air Force Basing and Infrastructure Analysis Rm 5C 283
(703) 697-2524 gerald.pease@pentagon.af.mil

-----Original Message-----

From: Woodward, Daniel P, Col, JCS J8
Sent: Wednesday, August 17, 2005 4:01 PM
To: Brundage William H GS-15 NORAD USNORTHCOM J82
Cc: Currie, Tom P, Lt Col, JCS J8; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Subject: RE: Briefings

Bill

Understand...at this point, I would stand down. May re-generate at some near term point but I don't see how it could happen this week.

Dan

-----Original Message-----

From: Brundage William H GS-15 NORAD USNORTHCOM J82
Sent: Wednesday, August 17, 2005 2:32 PM
To: Currie, Tom P, Lt Col, JCS J8
Cc: Woodward, Daniel P, Col, JCS J8
Subject: Briefings

Classification: UNCLASSIFIED

Tom, Dan,

Beginning to look like there won't be a need for a briefing but wanted to check just to be sure.....to make it there for Friday we really need to travel tomorrow -- Thursday-- and its getting pretty close to being too hard too do. We can travel on Friday very early to get to DC very late on Friday (we could do a 5 pm or later meeting maybe) but that is a trip that I wouldn't wish on my worst enemy. Anyways, let me know if we are off the hook or if we need to remain at standby.

V/R William Brundage
719-554-6670 DSN 692-6670
William.Brundage@Northcom.mil
William.Brundage@Northcom.smil.mil

From Cirillo
HOLD INBOX

Cirillo, Frank, CIV, WSO-BRAC

From: Davis, Anne R. SES DASN(ISA) [anne.davis@navy.mil]
Sent: Wednesday, May 25, 2005 5:21 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Navy Hearing Questions for the Record - DRAFT Advance Copy

I also just noticed you have my chief of staff's email address wrong -- It's dennis.biddick@navy.mil.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Wednesday, May 25, 2005 15:20
To: Davis, Anne R. SES DASN(ISA)
Cc: 'dennis.biddick@navy.mil'; Hanna, James, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hoggard, Jack, CTR, WSO-OSD_DST JCSG; Hill, Christine, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Yellin, Alex, CTR, OSD-ATL
Subject: Navy Hearing Questions for the Record - DRAFT Advance Copy

Secretary Davis:

I attach herein an advance copy of the questions for the record to the Secretary of the Navy, resulting from the May 17th Hearing, that will be signed out of the Commission in the next day and provided formally and in hard copy to the OSD BRAC Clearing House for internal suspense and prompt response to the Commission.

Please consider the attachments as advance Draft Documents until formal receipt through the Clearing House.

Frank

<<SECNAV LTR.doc>> <<SECNAV Q's.doc>>

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

2521 Clark Street, Suite 600, Arlington, VA 22202

voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

Cirillo, Frank, CIV, WSO-BRAC

From: Davis, Anne R. SES DASN(ISA) [anne.davis@navy.mil]
Sent: Wednesday, May 25, 2005 5:06 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: dennis.beddick@navy.mil; Hanna, James, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hoggard, Jack, CTR, WSO-OSD_DST JCSG; Hill, Christine, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Yellin, Alex, CTR, OSD-ATL
Subject: RE: Navy Hearing Questions for the Record - DRAFT Advance Copy

Frank -- Thanks so much for this advance look. We will begin to prepare a reply. --- Anne

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Wednesday, May 25, 2005 15:20
To: Davis, Anne R. SES DASN(ISA)
Cc: 'dennis.beddick@navy.mil'; Hanna, James, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hoggard, Jack, CTR, WSO-OSD_DST JCSG; Hill, Christine, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Yellin, Alex, CTR, OSD-ATL
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Frank

<<SECNAV LTR.doc>> <<SECNAV Q's.doc>>

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

2521 Clark Street, Suite 600, Arlington, VA 22202

voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

From Cirillo
OLD Invt Box

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, May 25, 2005 6:53 PM
To: Davis, Anne R. SES DASN(ISA)
Cc: Hanna, James, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC
Subject: RE: Navy Hearing Questions for the Record - DRAFT Advance Copy

Thanks Anne - we will fix our info.

Frank

From: Davis, Anne R. SES DASN(ISA) [mailto:anne.davis@navy.mil]
Sent: Wednesday, May 25, 2005 5:21 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Navy Hearing Questions for the Record - DRAFT Advance Copy

I also just noticed you have my chief of staff's email address wrong -- It's dennis.biddick@navy.mil.

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Sent: Wednesday, May 25, 2005 15:20
To: Davis, Anne R. SES DASN(ISA)
Cc: 'dennis.beddick@navy.mil'; Hanna, James, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hoggard, Jack, CTR, WSO-OSD_DST JCSG; Hill, Christine, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Yellin, Alex, CTR, OSD-ATL
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Frank

<<SECNAV LTR.doc>> <<SECNAV Q's.doc>>

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

2521 Clark Street, Suite 600, Arlington, VA 22202

voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, May 25, 2005 3:20 PM
To: Davis, Anne R. SES DASN(ISA)
Cc: 'dennis.beddick@navy.mil'; Hanna, James, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hoggard, Jack, CTR, WSO-OSD_DST JCSG; Hill, Christine, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Yellin, Alex, CTR, OSD-ATL
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Attachments: SECNAV LTR.doc; SECNAV Q's.doc

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Frank



SECNAV LTR.doc
(33 KB)



SECNAV Q's.doc
(41 KB)

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

2521 Clark Street, Suite 600, Arlington, VA 22202

voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

From Cirillo
Current INRov

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Saturday, August 27, 2005 7:00 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Re: Believe all states + DC have ANG flying units today

All in all you herded them pretty well...Gary From BlackBerry
Draft Deliberative Document For Discussion Purposes Only--Not Releasable Under FOIA

This document may contain information protected from disclosure by public law, regulations or orders. Do not disseminate without the approval of the Office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics. If you have received this message in error, please notify sender by reply e-mail and delete all copies of this message.

-----Original Message-----
From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
Sent: Fri Aug 26 22:17:36 2005
Subject: Re: Believe all states + DC have ANG flying units today

I agree - I was fingering the button

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----
From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Johansen David L LtCol SAF/IEB <David.Johansen@pentagon.af.mil>; MacGregor Timothy Maj AF/XPPM <timothy.macgregor@pentagon.af.mil>
Sent: Fri Aug 26 20:41:45 2005
Subject: Believe all states + DC have ANG flying units today

Skinner misstated

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, August 26, 2005 8:42 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Johansen David L LtCol SAF/IEB; MacGregor Timothy Maj AF/XPPM
Subject: Believe all states + DC have ANG flying units today

Skinner misstated

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, August 26, 2005 8:28 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; Johansen David L LtCol SAF/IEB
Subject: Capital City vs Ft Wayne

Fort Wayne is an air sovereignty location...Capital City is not
It was the ANG's choice to choose Fort Wayne over Hulman due to ARC demographics

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, August 26, 2005 7:03 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC; Johansen David L LtCol SAF/IEB; Brennan Timothy Ctr SAF/IEBB
Subject: Willow Grove

Ken,
Understand all the AF Guard language was deleted from Willow Grove. Trouble is, other units need those A-10s. Please update the language to make it look like ours--no reference to deactivation. The reason that recc had probs and ours didn't was the specific reference to deactivating the Wing. That *is* a foul. Below is a proposed after and before picture.
Gary

After:

~~Deactivate the~~ Realign 111th Fighter Wing [Air National Guard (ANG)] and ~~relocate~~ assigned A-10 aircraft to the 124th Wing (ANG) Boise Air Terminal Air Guard Station (AGS), Boise ID (three aircraft); 175th Wing (ANG), Martin State Airport AGS, Baltimore MD (three aircraft); 127th Wing (ANG), Selfridge ANG Base, Mount Clemens, MI (three aircraft); and six to retirement.

Before:

~~Deactivate the 111th Fighter Wing (Air National Guard) and relocate assigned A-10 aircraft to the 124th Wing (Air National Guard), Boise Air Terminal Air Guard Station, Boise, ID (three primary aircraft authorized); 175th Wing (Air National Guard), Martin State Airport Air Guard Station, Baltimore, MD, (three primary aircraft authorized); 127th Wing (Air National Guard), Selfridge Air National Guard Base, Mount Clemens, MI (three primary aircraft authorized) and retired (six primary aircraft authorized).~~

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, August 26, 2005 3:14 PM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; MacGregor Timothy Maj AF/XPPM
Subject: FW: judge ruling.doc

They're right, but it's an easy fix

All this means is we need to delete specific reference to wing inactivation in the Willow Grove

recc

Wing inactivation reccs were deleted from all the Af reccs prior to May 13th

Gary

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Friday, August 26, 2005 2:55 PM
To: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB
Subject: FW: judge ruling.doc

-----Original Message-----

From: Flood, Glenn, CIV, OASD-PA
Sent: Friday, August 26, 2005 2:54 PM
To: Wynne, Michael, Hon, OSD-ATL; Grone, Philip, Mr, OSD-ATL; Potochney, Peter, Mr, OSD-ATL; Bayert, Nicole, Ms, DoD OGC
Subject: judge ruling.doc

FYI-----

Base Closings-Lawsuit, 4th Ld-Writethru,0410
Judge sides with Pennsylvania on base closing lawsuit

PHILADELPHIA (AP) In a blow to the Pentagon's plan to shake up National Guard units, a judge ruled Friday that the Defense Department does not have the authority to dissolve a Pennsylvania Air National Guard division without the governor's approval.

U.S. District Judge John R. Padova said Defense Secretary Donald Rumsfeld should have gotten consent from Gov. Ed Rendell before moving to deactivate the 111th Fighter Wing of the Pennsylvania Air National Guard. The judge said the Pentagon's recommendation to close the unit is ``null and void.''

Several other states have filed, or are considering, similar lawsuits.

The ruling came as a base closing commission wrapped up its work in deciding the fate of military bases around the nation. The commission was expected to vote Friday on the recommendation to close the Willow Grove station in Pennsylvania. Willow Grove is home to the fighter wing and Air Force and Navy reserve units, along with other military units.

The lawsuit didn't challenge the Pentagon's authority to close Willow Grove, only whether the federal government could deactivate the 111th Fighter Wing based there.

The Pentagon had recommended that the guard unit, with more than 1,000 jobs, be deactivated and that its aircraft either be retired

or relocated to other Air National Guard bases.

The judge wrote that the loss of the guard unit would deprive the state of nearly 25 percent of its total Air Guard strength along with eliminating a unit vital to homeland security in the state.

Justice Department lawyers had argued that the Base Realignment and Closure Act supersedes the federal law requiring gubernatorial consent.

A spokesman for Rendell said he was still reading the opinion and didn't have an immediate comment.

Rendell sent a letter to the Pentagon on May 26 advising Rumsfeld that he did not consent to the deactivation or relocation of the fighter wing.

The governor commands the unit's activities 90 percent of the time, as it responds to floods, errant planes and other emergencies, Rendell said. Federal officials command the Guard only when it is activated for missions such as the war in Iraq.

APTV-08-26-05 1450EDT

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Received by NewsEDGE/LAN: 8/26/2005 2:51 PM

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, August 26, 2005 2:00 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: MacGregor Timothy Maj AF/XPPM; Small, Kenneth, CIV, WSO-BRAC
Subject: Our recc was 0 aircraft at Kullis

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, August 26, 2005 10:03 AM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Cc: MacGregor, Timothy, CIV, WSO-BRAC
Subject: We have Holloman and Mountain Home as our remaining 'Cecil Fields'

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, August 26, 2005 8:58 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: MacGregor Timothy Maj AF/XPPM; Small, Kenneth, CIV, WSO-BRAC
Subject: B-1 Flying Hours

Dyess FH are higher in the snapshot caz they were deployed to OEF during the snapshot period
OEF FH are more expensive that local training hours

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, August 25, 2005 6:42 PM
To: Small, Kenneth, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC
Subject: There are 18 F-16s at Eielson!!

From BlackBerry

Draft Deliberative Document
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This document may contain information protected from disclosure by public law, regulations or orders. Do not disseminate without the approval of the Office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics. If you have received this message in error, please notify sender by reply e-mail and delete all copies of this message.

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, August 25, 2005 3:57 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Davidson William SES SAF/AA; Schilz Yvonne Col AF/DPXB; Brady Roger Lt Gen AF/DP; Blanchard Roger Civ AF/DP; McCoy, Doug, CIV, WSO-HSAJCSG
Subject: RE: Personnel Issue

We still support the DOD position...I was referring to a question of heartburn appeals
Figured that at this point you didn't want a lot of negotiating

-----Original Message-----

From: McCoy, Doug, CIV, WSO-HSAJCSG
Sent: Thursday, August 25, 2005 3:53 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Davidson William SES SAF/AA; Schilz Yvonne Col AF/DPXB; Brady Roger Lt Gen AF/DP; Blanchard Roger Civ AF/DP
Subject: RE: Personnel Issue

Gen Heckman. Do you plan to send clarifying comments below to Mr. Cirillo? I believe it would help. It might also be

useful to add that the Reserve recruiting piece of the recommendation is a "co-location" vice a consolidation (Robins to RAFB). I only heard the word "consolidation" used on the hearing floor today. Many thanks. v/r... Doug

Doug McCoy

Headquarters & Support Activities

Joint Cross Service Group BRAC 2005

703.696.9448 ext 113 (DSN 426)

doug.mccoy@wso.whs.mil

-----Original Message-----

From: Blanchard Roger Civ AF/DP

Sent: Thursday, August 25, 2005 3:46 PM

To: McCoy, Doug, CIV, WSO-HSAJCSG

Cc: Davidson William SES SAF/AA; Heckman Gary Maj Gen AF/XP; Schilz Yvonne Col AF/DPXB; Brady Roger Lt Gen AF/DP

Subject: RE: Personnel Issue

Doug--I have discussed with MG Heckman. It has been the AF position and continues to be the AF position that we support consolidation of ARPC activities and AF Reserve recruiting to Randolph AFB. Any confusion on this point may stem from the fact that MG Heckman was asked if doing something different would result in an AF "heartburn appeal". MG Heckman's note below was intended to convey that while the AF supports the consolidation, not doing so would not result in an AF "heartburn appeal".

From our functional perspective, we have never waived from our position that we want to consolidate our total force personnel activities at Randolph AFB. We are moving toward an integrated total force management service delivery effort. We have already consolidated Active Duty and Civilian personnel management operational activities to Randolph, and Active Duty Recruiting and centralized civilian recruiting activities are already performed at Randolph AFB. Bringing the Reserve recruiting and ARPC operational transaction activities to Randolph AFB moves us a step further toward our goal of full total force integrated personnel management. We want this consolidation to occur.

Please let me know if you have questions. Thanks, Roger

//SIGNED//

ROGER M. BLANCHARD, SES, DAF

Assistant Deputy Chief of Staff, Personnel

-----Original Message-----

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, August 25, 2005 2:25 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Personnel Issue

The reason there are big savings for Army and none for AF is that this is doing a consolidation for the Army that we have already done in AF personnel...the Reserve was our straggler...you won't get serious pushback on striking the AF part.

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, August 25, 2005 2:10 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Amendment is okay

From BlackBerry

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Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 6:35 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC
Subject: RE: Last check

Know ur busy, so how about this:

"# and # met to review the consequences of proposed Commission changes across Air Guard major weapon systems (MWS) and vis a vis ARC demographics. Commission wanted to confirm that their proposed changes in MWS were consistent with military value and would not adversely affect the Guard operationally or demographically."

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Subject: RE: Last check

He came - he called - he fought - not sure if he conquered. I understand he was on our door steps before he got the wave off.

He spent about two hours with Ken and C N.

Ken - we need a short memo for the record on the discussion please.

Frank

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 5:04 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Last check

Not to my knowledge...Ken waved us off...we're on standby

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From: Cirillo, Frank, CIV, WSO-BRAC
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BG Haynes has been here for over an hour?

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Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, August 19, 2005 6:23 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: Air Force Bar Charts

Attachments: Aug11Slides 15 Aug 05v22.ppt

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, August 19, 2005 10:19 AM
To: 'BGTurner@sabx.rr.com'
Cc: Pease Fred SES SAF/IEB
Subject: Air Force Bar Charts



Aug11Slides 15 Aug
05v22.ppt (...)

Commissioner Turner,
Thanks for the email contact yesterday
Attached are the bar charts you asked for last week
We stand ready to answer any follow on questions you have
VR, Gary Heckman

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Wednesday, August 17, 2005 2:18 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC
Subject: Please pass me Commissioner Turner's email address

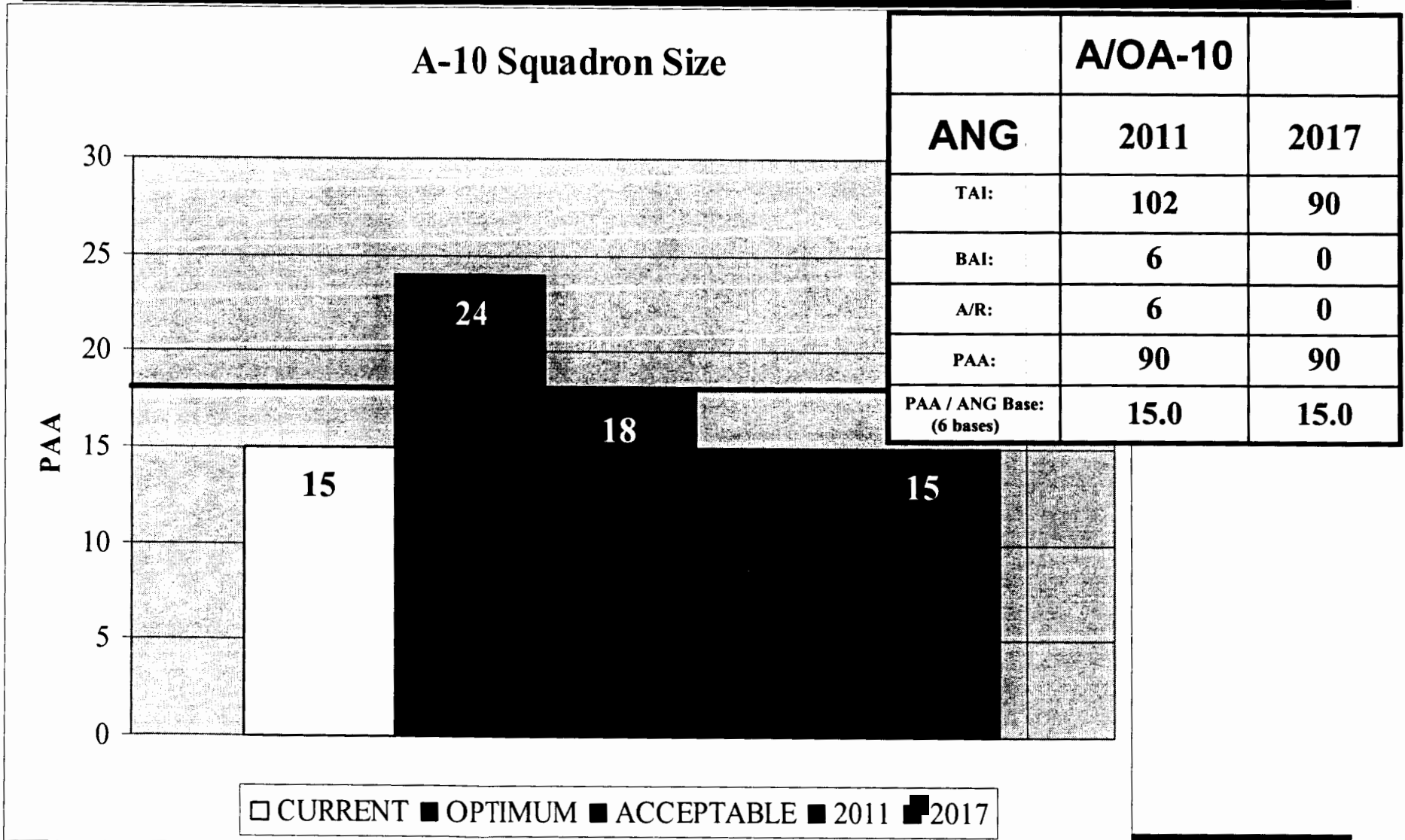
I didn't find it in the global...thanks, Gary



U.S. AIR FORCE

A-10 Squadron Size

Force Structure Impact



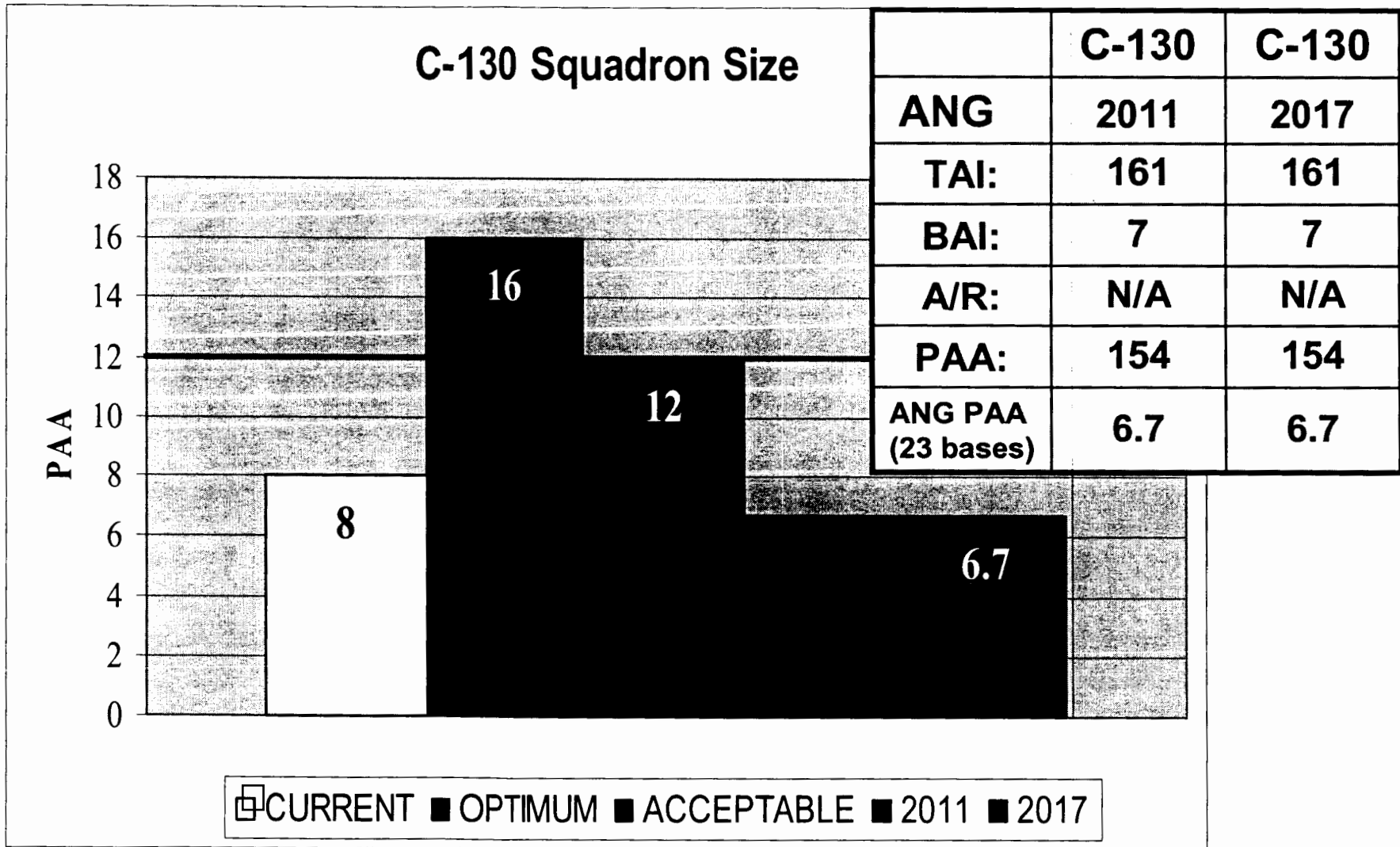
Integrity - Service - Excellence



U.S. AIR FORCE

C-130 Squadron Size

Force Structure Impact

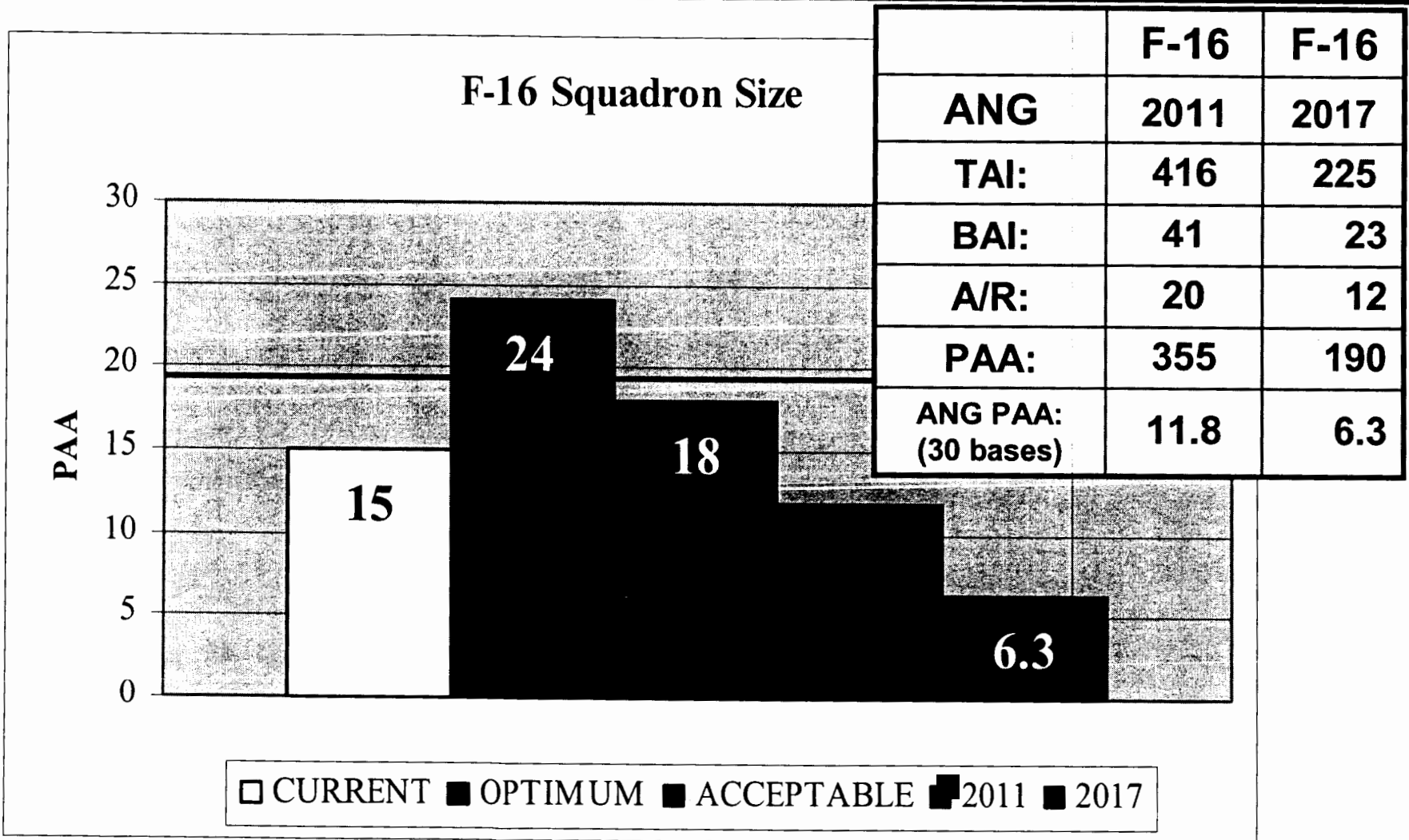




U.S. AIR FORCE

F-16 Squadron Size

Force Structure Impact

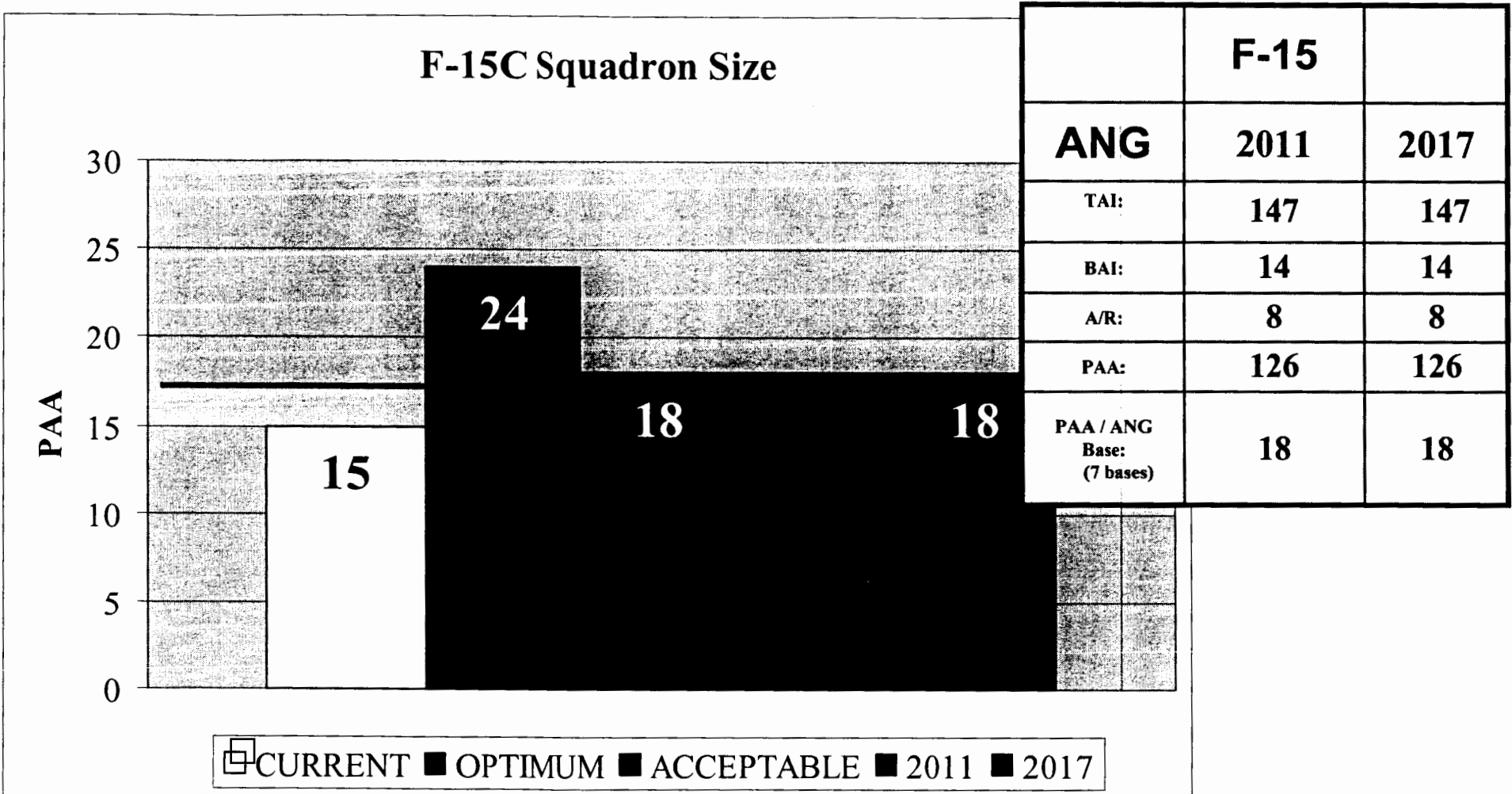




U.S. AIR FORCE

F-15C Squadron Size

Force Structure Impact



Cirillo, Frank, CIV, WSO-BRAC

from Cirillo
ANG LISTSUPS 20K

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Subject: RE: ANG Issues

Gary

Frank is up to his perverbial with Commissioners at the moment (including Gen Newton). We found two loose C-130s and plugged them back into LR ANG. I am not sure I follow on shifting C-130s from Active to Guard. We stayed (I hope)within bounds of the end state briefing presented in early July.

If we can find time, your welcome, we are really pressing. You may get an answer from Frank off his

blackberry that will trump this e-mail. As soon as I see Newton I will ask him what he would like to do.

Ken

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 11:55 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC
Subject: ANG Issues

Frank,

- Is there a good time this afternoon for Gen Haynes and me to swing by and answer any questions on the AF laydown?
- Believe the Air guard input would be helpful...Tony has some concerns that you need to hear.
- Two 'for examples' we note are the debusting of the ANG C-130 schoolhouse at LRAFB and the shift of 15 C-130s from active to Guard

Gary

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, July 28, 2005 11:05 AM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: FW: Your Questions 26 Jul 05

Attachments: CHAP I CY 92-94 ANG HIST.doc



CHAP I CY 92-94
ANG HIST.doc (...)

Here's some historical perspective on ANG aircraft movements...detailed discussions begin at page 12

1. Got an email from General Lempke's exec in NE concerning whether or not AGAUS is a registered lobbying group. He does not think it is but is checking that out.
2. Gen McPeak was CSAF from 30 Oct 90 to 25 Oct 94. During that period, BRAC rounds had a very limited- impact on the ANG according to our documentary sources. The 1991 BRAC recommended closure of Rickenbacker ANGB, OH, moving the 160th AREGp and the 121st TFW to WPAFB, OH, reequipping the 121st with KC-135s and combining the two units as the 121st ARW. The BRAC report in March 1993 modified those recommendations allowing the creation of an ANG cantonment area at what had become Rickenbacker IAP where the 160th and the 121st were consolidated as the 121st ARW equipped with KC-135s. The other major recommendation in the 1991 BRAC potentially impacting on the ANG was the closure of Moffett NAS, CA, home of the 129th RG. BRAC recommended transfer of Moffett to another federal agency but did not mention the 129th. Moffett was transferred to NASA and the 129th stayed put. The March 1993 BRAC report was a factor influencing the Air Force to turn over NEADS at Griffis AFB, NY to the ANG and it also closed O'Hare Air Reserve Station at O'Hare IAP, ILL and set the stage for moving the 126th ARW to Scott AFB. NEADS was the first stage in transitioning First Air Force to the ANG. Of course, senior USAF and ANG leaders had decided quite independently of BRAC to transition First Air Force to the ANG. The airport authority wanted that land for commercial development and paid for the move of the 126th to Scott AFB and I understand new facilities there for the 126th.
3. See attached Chapter I of CY 92-94 ANG History on McPeak's attitude about changes in the ANG and the approach of Generals Killey and Shepperd to reshaping the ANG during the early post Cold war era. <<CHAP I CY 92-94

ANG HIST.doc>>

Charles J. Gross
CHARLES J. GROSS, Ph.D.
Chief, ANG History

CHAPTER I

Mission, Organization, And Policy

Introduction

(U) During the calendar year (CY) 1992-1994 period, the Air National Guard (ANG) began to feel the effects of the reductions and restructuring which had swept through the American armed forces since the Cold War's end and the growing financial pressures exerted by the huge annual federal budget deficit. The almost euphoric mood that had permeated the ANG at the beginning of the decade gradually turned more somber as the stresses associated with those changes began to take their toll although they were relatively minor compared to those experienced by the active duty United States Air Force (USAF).

(U) This chapter addresses the initial efforts of the ANG to come to grips with the uncertainties of the post Cold War world as seen primarily from the perspectives of the Air Directorate, National Guard Bureau (NGB) at the Pentagon in Washington, D.C. and the Air National Guard Readiness Center (ANGRC) at Andrews Air Force Base (AFB), Maryland. It deals with an historic change for the Air Guard, the first sustained, significant reductions in its personnel end strengths since it was established as a separate reserve component of the USAF on 18 September 1947. Specifically, Chapter I discusses the established federal and state missions of the ANG and then outlines its emerging community

mission. Next, it briefly describes its headquarters reorganization that was accomplished during CY 1991-CY 1992 and succinctly covers the history of the Fighter Weapons Test Center, a detachment of the NGB. It then examines the impact of the Bush administration's Base Force Plan and the Clinton administration's Bottom-Up Review on the ANG and analyzes the latter's changing force structure and organization. The chapter concludes with a discussion of the Air Guard's role in continental air defense and air sovereignty.

Mission

(U) The ANG had dual state and federal roles. When not in a federal status, its units were commanded by the governors of the fifty states, the Commonwealth of Puerto Rico, the Territories of Guam and the Virgin Islands, and the Commanding General of the District of Columbia National Guard. In that capacity, those units trained as well as assisted in disaster relief and the preservation of domestic order. The ANG also had a key federal mission under the total force policy. Along with the Air Force Reserve (AFRES), it was the ". . . the initial and primary sources of augmentation forces in an emergency that requires rapid and substantial augmentation of U.S. Air Force combat capability."¹

(U) Primarily because of its federal role during the Cold War, the ANG had gradually evolved into a large, well-equipped, and well-trained modern force held in a high state of combat readiness. Most of its transformation into a highly capable force took place after the end of the active U.S. involvement in the Vietnam War in 1973. Either the President or the Congress could call ANG units into federal service to enforce federal statutes, suppress insurrections, repel invasions, or engage in military operations overseas. ANG units were

¹ Hist (S/NF), ANG, CY 1986-1991, pp 14-15, info used was (U).

assigned in peacetime to major Air Force commands (MAJCOMS) which advised them and evaluated their training, safety, and readiness programs. Those same commands were scheduled to gain those same units in the event the latter were mobilized for federal service. Because of its dual state and federal missions, the ANG also actively participated in a number of community-oriented programs including counter drug and youth opportunity efforts which "added value to America" without affecting military readiness. Lt Gen John B. Conaway, USAF, NGB Chief from February 1990 until December 1993, was a major force driving the National Guard into greater involvement with community programs across America. In addition to the intrinsic value of such programs, he recognized far earlier than the active duty military establishment the political and budgetary implications of the Cold War's end. Those programs became very popular in the states and communities. They brought Guardmembers into even closer ties with the civilian population and key leaders across the nation reinforcing grassroots political support for it in an era of significant military downsizing.²

Reorganization of ANG Headquarters

(U) During FY 1991, the Air Force Chief of Staff, Gen Merrill A. McPeak, initiated a major restructuring of the U.S. Air Force. General McPeak, together with General Conaway, and the ANG Director, Maj Gen Philip G. Killey, approved changes in the NGB Air Directorate and the ANG Support Center (ANGSC).³ As a result of the reorganization, the Air Directorate and the ANGSC no longer functioned as a "single umbrella organization." Instead, the Air Directorate would focus on plans, programming, and budget formulation. The ANGSC was redesignated as the ANG Readiness Center (ANGRC) on 14

² Ibid., p 15, info used was (U); Draft Rpt (U), NGB-PAH, Subj.: "ANG Input to Annual Report of the Chief, NGB," 19 Jan 1995, SD I-1, p 1; MFR (U), Charles J. Gross, PhD, NGB-PAH, Subj.: "Reflections on Reshaping the Post Cold War Air National Guard (ANG)," 24 May 1995, pp 1-2, SD 1-2; Statement (U), Maj Gen Philip G. Killey, ANG Director (NGB-CF), to the Committee on Appropriations, Subcommittee on Defense, United States Senate, Subj: "1994 Air National Guard Program," May 1993, SD I-2A; Posture Statement (U), ANG Director (NGB-CF) to the Congress, "Air National Guard [Posture Statement With FY 1993 Budget Request]," Ca 1992, pp 10-11, SD I-3.

³ Hist (U), ANG, CY 1986 - CY 1991, pp 43 - 49.

October 1991. It then became responsible for the execution phase of what the planners and programmers in the Pentagon devised. The ANG Readiness Center became a Field Operating Agency (FOA). The Commander of the ANG Readiness Center, Brig Gen Larry K. Arnold, was responsible for executing approved plans, programs, policies, and budgets. He was also responsible for performing the operational and technical tasks associated with the readiness of the Air National Guard. They responded to General McPeak's plan to simplify Air Force operations by eliminating many duplicated functions of various Air Force commands. They were implemented on 14 October 1991, with a six month period to complete the restructuring. (Illustration I-1 displays the organization of the NGB's Air Directorate and the ANGRC.)⁴

(U) The assigned personnel strength of the Air Directorate dropped from 191 on 1 January 1991 to 145 by 14 October 1994. At the ANGRC, assigned personnel strength grew from 447 on 30 September 1989 to 668 by 14 October 1994.⁵

(U) General Shepperd had become convinced that the existing organization of the Air Directorate and the ANGRC was not functioning properly. There were serious disconnects between the two organizations which meant that execution actions at Andrews AFB did not always flow smoothly from policy and budget decisions made in the Pentagon. There were frequent complaints of an "Us versus Them" mentality separating the two organizations. There was constant carping from the field that the headquarters was unresponsive to unit needs. Sometimes, the ANGRC seemed unresponsive to the ANG Director's needs. Plans to move the NGB out of the Pentagon in 1995 during the first phase of the building's renovation and the need to reduce the size of the headquarters organization in the face of reductions in field units provided additional impetus to the drive to reorganize the Air Directorate and the ANGRC.

⁴ Ibid.

⁵ History (U), ANG, CY 1986 - CY 1991, pp 37, 52; Memo (U), Col Dave Scobey, ANGRC/SM, to Maj Gen Donald Shepperd, NGB-CF, Subj: Assigned/Authorized Personnel and Manpower, NGB/ANGRC, 14 October 1994, w/atch Chart, **SD I-3A**; Memo (U), Maj Gen Philip G. Killey, NGB/CF, to AF/MO, Subj: "FY 92 Manpower Reductions," 9 Jan 1992, **SD I-3B**; Interview (U), Col Thomas E. Eichorst, ANGRC/CV, by Lt Col Jim Lightfoot, NGB-PAH, 8 Sep 1994, at Andrews AFB, MD, **SD I-3C**, pp 2-3, 4-6.

(U) Consequently, General Shepperd quietly established a small group to study these problems and propose solutions. In September 1994, Colonel Paul Kimmel, the Air Directorate Chief of Staff, surfaced as the chief of a transition team which General Shepperd had appointed to develop and implement an extensive realignment of the Air Guard's headquarters organization as well as revamp its decision-making processes. Gradually, the shape of the organizational realignment began to emerge during the remainder of calendar year 1994. The major elements of the evolving process included: the elimination of duplicate functional organizations at Andrews AFB and the Pentagon by combining segments of them, the consolidation of all three ANG general officer positions in the Air Directorate so that they could operate as a single "leadership block," and an assessment of which organizations should be located at the NGB and which ones should be at the ANGRC. In essence, the ANG appeared to returning to some form of "one umbrella" organization that General McPeak had forced it to abandon a just few years earlier. But, the final shape that the organization and its processes would take were by no means clear by 31 December 1994.⁶

⁶ Brg (U), NGB Air Directorate, Subj: "National Guard Bureau Air Directorate Organizational Plan," ca Spring 1995, **SD I-3D**; Brg (U), NGB Air Directorate, Subj: "The Air National Guard Headquarters Realignment," ca 1994, **SD I-3E**; Msg (U), LAN, Col P. Kimmel, NGB-CF, to NGB & ANGRC, Subj: "Getting Our Organization Right," 28 Sep 1994, 13:31:05 EDT, **SD I-3F**; Msg (U), LAN, Col P. Kimmel, NGB-CF, to NGB & ANGRC, Subj: "Getting Organization Right - Update," 24 Oct 1994, 12:35:22 EDT, **SD I-3G**; Msg (U), LAN, Col P. Kimmel, NGB-CF, to NGB & ANGRC, Subj: "Getting It Right Update," 23 Nov 1994, 13:29:15 EDT, **SD I-3H**.

Illustration I-1 (U)
NGB Air Directorate and ANGRC Organizations⁷

⁷ Bfg (U), NGB Air Directorate, Subj: "National Guard Bureau air Directorate Organizational Plan," circa Spring 1995, **SD I-3D**.

ANG/AFRES Test Center

(U) One of the most unusual ANG organizational components of the NGB was the latter's Detachment 11. It formed the core of the "Air National Guard/Air Force Reserve Test Center" (AATC). The ANG and the AFRES shared the same fighter weapons systems as the active Air Force. Accordingly, the Air Reserve Policy Council had recommended to Headquarters, Tactical Air Command (TAC) and the Secretary of the Air Force, that an ANG/Air Force Reserve Fighter Weapons Office be established to provide an office to manage weapons and tactics matters unique to ANG/AFRES fighter resources and to disseminate weapons and tactics information to the Air Reserve Components (ARC).⁸ The Air Staff Chief of Plans and Operations, Maj Gen Hoyt S. Vandenberg, Jr., approved a recommendation for the Secretary of the Air Force to establish a "Fighter Weapons Office" at the Tucson, Arizona ANG Training Facility on 26 June 1978. On 22 September 1987, the designation of the "ANG/AFRES Fighter Weapons Office" was changed to the "ANG/AFRES Test Center" (AATC).⁹

(U) The mission of the AATC was to coordinate the testing, development, and training on the fighter weapons systems shared jointly by the ANG, Air Force Reserve, and active Air Force. The office maintained continuing liaison with the Tactical Air Command, Tactical Fighter Weapons Center, and the Tactical Air Warfare Center, and other Air Force organizations in order to establish tactics, techniques, and weapons requirements for the ANG and the AFRES.¹⁰

(U) The Test Center acted as a focal point for all ANG and Air Force Reserve tactical force employment matters including: assessment of tactical air capability, identification of tactical air deficiencies, initiation and monitoring of necessary corrective actions, oversight of operational test and evaluation, and tactics development and evaluation programs which pertained to weapons systems operated by the ANG and the AFRES. In addition to these

⁸ Memo (U), TAC to ANG Operations (NGB/XO), Subj: "Air Reserve Forces Fighter Weapons Office," 10 Dec 1982, w/Atch Letter of Agreement, **SD I-4**.

⁹ Memo (U), HQ USAF to TAC/DO, NGB/XO, AF/REO, Subj: "Reserve Forces Fighter Weapons Office," 26 Jun 1978, **SD I-5**; Memo (U), NGB/RD to ANG/CF, Subj: "Request for Change on Designation of Test Facility," 17 Sep 1987, **SD I-6**.

¹⁰ Memo (U), "Air Reserve Fighter Weapons Office," **SD I-4**.

matters, the Test Center was responsible for liaison with Headquarters, Tactical Air Command and Pacific Air Forces, concerning shared weapons systems. It acted as a liaison with U.S. Air Forces Europe on tactical force capabilities, concepts of operations and employment aspects. It also provided a central forum for fighter weapons activities and served as a communications channel for information exchange between the active Air Force and the ANG and Air Force Reserve.¹¹

(U) The Test Center was redesignated as Detachment 11, National Guard Bureau, on 1 August 1991. A-7 Corsairs were the initial aircraft assigned to it. But, they were phased out as the Air Guard and Air Force Reserve modernized their fighter inventories. When the ARC converted to F-16s, the Test Center continued its established mission of testing and evaluating the aircraft.¹²

(U) The AATC was located at Tucson International Airport, adjacent to the Arizona Air Guard's 162nd Fighter Group (Training). The latter served as the F-16A/B schoolhouse for both the air reserve components and the Dutch Air Force. The unit was maintained under a letter of agreement with the 162nd Fighter Group at a total full-time manning level of ten officers, five enlisted, and three civilian personnel.

(U) At the same time the ANG/AFRES Test Center expanded its test and evaluation responsibilities, the unit conducted a number of tests which were generated internally and were not under Tactical Air Command, Director of Requirements oversight. An example of these autonomous tests was when the unit identified, installed, and tested a commercially available 8mm color video camera on an ANG F-15 Eagle. This was a quality improvement to the old camera recording machines of the "heads-up-display" (HUD) previously installed in the F-15s. The new cameras provided clearer color and resolution than older cameras which would blank out the picture recording due to the angle of the sun and glare off the older camera lenses. The cameras provided recorded proof of each F-15 sortie when the pilots were debriefed after each mission. They essentially gave a picture of

¹¹ Ibid.

¹² Order (U), NGB Federal Recognition Certificate, Subj: "Redesignation of ANG/AFRES Test Center, Tucson ANGB, Arizona to Detachment 11, National Guard Bureau," effective 1 August 1991, **SD I-7**.

what the pilot saw or shot at during a flying mission. The color and resolution of the new camera recordings were exceptionally clear. The unit procured new 8mm video cameras with ANG money and installed the systems on all ANG F-15s. In order to accomplish the installation quickly, the ANG bypassed established modification implementation procedures. The video system was installed as a "temporary" improvement when actually it was permanent. Later, TAC Director of Requirements validated the unit's test results and approved these modifications through the Air Staff Logistics Directorate as a permanent change on all Air Force F-15s.¹³

The Base Force

(U) Faced with the enormous threat posed by the nuclear-armed Soviet Union after World War II, the U.S. had taken unprecedented steps. It had raised large active duty forces when the nation was not at war, instituted a "peacetime" draft, negotiated a series of military alliances with foreign powers, forward deployed many of its forces overseas outside American territory, and created a huge military-industrial base. However, once the "Cold War" ended in the early 1990s, the U.S. began reverting to much of its historic pattern. It started to demobilize much of its active duty military establishment and intensified the cuts in defense spending which had begun following 1985, the high point of the Reagan administration's military spending. Historically, the U.S. had spent approximately 1 percent of its gross national product (GNP) on defense in peacetime. That had increased to 45 percent in World War II and 11 percent during the Korean conflict and 13 percent during the Vietnam War. By the end of CY 1994, military spending had declined to \$252 billion annually, about 3.6 percent of the GNP. Apparently most Americans and their elected representatives in the Congress were convinced that America's dangerous enemies had vanished.

(U) Public opinion polls indicated that the majority of American citizens believed that the U.S. was still spending far too much on defense. There was no longer a consensus for large military budgets. Instead, popular and Congressional attention focused on pressing economic and social concerns. Moreover, Americans were increasingly reluctant to employ

¹³ SSS (U), AATC to AF/CC, Subj: "AF/TE Inputs on Air National Guard-Air Force Reserve Test Center (AATC) Operations," 12 Jun 1992, w/Atch Tabs (3), **SD I-8**.

U.S. military power abroad except when vital national interests like access to Persian Gulf oil or when humanitarian concerns such as the Rwanda relief efforts were involved. Nevertheless, the U.S. military remained active conducting humanitarian and peacekeeping operations around the globe while prosecuting the war on drugs in the western hemisphere.¹⁴

(U) The 1993-1994 report of the Defense and Arms Control Program at the Massachusetts Institute of Technology (MIT) commented on the confused debate over the military implications of the Cold War's end. It observed that no coherent new defense strategy had emerged to replace the Cold War era's emphasis on containment of the Soviet Union. The MIT report concluded that:

The prevailing policy of large defense budgets (our's essentially equals that of all other nations combined) and only limited world engagements, as much a compromise as it appears to be, is not sustainable politically. First, without the likelihood of significant engagements, the combat readiness of the forces will be eroded by ever increasing pork barrel demands on the defense budget. Second, without a consensus on where force should be used, the ability to accept even limited casualties in overseas deployments will be near nonexistent.¹⁵

In that environment, the ANG saw itself as a significant component of the answer to the dilemma posed by a nation which wanted to retain a strong defense posture but was

¹⁴ Speech (U), Maj Gen Donald W. Shepperd, USAF, ANG Director, "Building the World's Premier Citizen-Soldier Air Guard," reprinted in National Guard, Jan 1995, pp 34, 36; Bfg (U), Maj Gen Donald W. Shepperd, NGB-CF, "Air National Guard: A World Class Organization," 28 Nov 1994, at ANG Eastern Region Senior Commanders' Conference, Colony South Motel, Clinton, MD, SD I-9; MFR (U), Charles J. Gross, PhD, NGB-PAH, Subj.: "1994 Air National Guard (ANG) Eastern Region Senior Commanders Conference; 28-29 November 1994; Colony South Motel; Clinton, Maryland," 7 Dec 1994, SD I-10, pp 1-2; MFR (U), Charles J. Gross, PhD, NGB-PAH, Subj.: "Air National Guard Senior Commanders Conference 1993: Historian's Notes," nd, Alexandria, VA, SD I-11, p 1-2, 5.

¹⁵ Rpt (U), Extract, Massachusetts Institute of Technology, "Defense And Arms Control Studies Program, Annual Report, 1993-1994," nd, SD I-12, pp 4-6.

probably unwilling in the long run to continue spending enormous sums of money on it in the absence of a major threat to national security. Its senior leadership advocated a return to the concept of a "militia nation" in which citizen-soldiers, not a large peacetime active duty military establishment, carried the primary responsibility for American defense. However, the prospects for adoption of that fundamental national security policy shift seemed uncertain at best even though the U.S. armed forces drew increasingly on their reserve components during the CY 1992 - CY 1994 period to support their operational requirements.

General Powell's Role

(U) Faced with a rapidly changing world when he became Chairman of the Joint Chiefs of Staff (CJCS) in October 1989, Gen Colin L. Powell, USA, had been determined to restructure the American armed forces to deal with that environment. He focused and placed his stamp upon ongoing efforts by the Joint Staff to develop a new strategy and force structure. General Powell had predicted dramatic changes on the international stage. He believed that the Soviet Union would dissolve into a militarily weak federation that would withdraw its forces from Central Europe and predicted the demise of the Warsaw Pact and its communist governments. He anticipated German reunification and significant progress in conventional and strategic arms control. In the Pacific, Powell expected better relations between the two Koreas and predicted the U.S. would phase out its Philippine bases. India would emerge as the major regional hegemonic power in South Asia. The Third World trouble spots most likely to involve continued U.S. involvement were the Persian Gulf and Korea in his opinion. Powell recognized that these strategic changes, in conjunction with continuing federal budgetary pressures, would produce demands to further reduce U.S.

military spending.¹⁶

(U) The JCS Chairman was convinced that the U.S. should make significant changes in its own military force structure, pattern of deployment, and defense strategy to deal with the changing international environment. Over the next four years, he played a major role in shaping the Bush administration's plans for far-reaching changes in the U.S. military establishment. Those proposals, known as the "Base Force," were first publicly unveiled by General Powell on 23 April 1990 at a Washington, D.C. meeting of the Council on Foreign Relations. In June 1990, President Bush gave his support to the "Base Force" at a White House meeting. The President publicly endorsed it on 2 August 1990 at the Aspen Institute in Colorado just as the Persian Gulf crisis erupted. The following August, President issued a national security strategy report (NSSR) in which the new strategy and associated force structure became official U.S. policy.

(U) Essentially, the "Base Force" recognized that the threat of a massive global war with the Soviet Union had passed. Iraq's invasion of Kuwait in August 1990 and the resulting Persian Gulf crisis slowed but did not halt the momentum of General Powell's Base Force plan. It was formally incorporated in the DoD's FY 1992-1993 budget request which was submitted to the Congress in February 1991. That budget proposed a multiyear cut of 25 percent in the U.S. armed forces.

Programmatic and Political Implications

¹⁶ Monograph (U), Lorna S. Jaffe, PhD, Joint History Office, Office of the Chairman of the Joint Chiefs of Staff (OCJCS), "The Development of the Base Force, 1989-1992," July 1993, Foreword, SD I-12A, pp 1, 11, 14.

(U) In February 1992, Secretary of Defense Dick Cheney observed that those reductions meant that the Army would go from 18 divisions to 12 and the Air Force would shrink from 36 tactical fighter wing equivalents (FWE) to about 26 including a cut of 9 active and 1 reserve fighter wings. (An FWE equalled 72 fighter aircraft.) The Navy would drop from 547 to 451 ships. Reserve component and civilian personnel end strengths would be cut by over 200,000 each. That same month, General McPeak warned members of the House Armed Services Committee (HASC) that the ANG and the AFRES would be hardest hit if his service was compelled to cut its forces below levels contained in the Base Force plan. McPeak emphasized that the Air Force had gone out of its way to protect the ARC from reductions that had pared active duty Air Force manpower by 26 percent since the middle of the previous decade. He stressed that, if there were another round of Congressional imposed cuts, the ARC would have to bear the brunt of them.¹⁷

(U) Basically, the Defense Department called for roughly equal cuts of active duty and Reserve Components personnel strengths in its FY 1993 budget proposals. The department's short term goal was to reduce Reserve Component's personnel by 250,000 by FY 1995. In the longer run, the proposal called for cutting 100,000 active force personnel from FY 1993 through FY 1997 thereby shrinking the regular military from 2.1 million to 1.6 million. The debate over the base force plan was primarily an argument about the size and composition of the Army, including its reserve components. The ANG and the AFRES had been immune from criticism and cuts because the Air Force had gone to great lengths to

¹⁷ Ibid., pp 14-44; Rpt (U), SECDEF Dick Cheney, "Report of the Secretary of Defense to the President and the Congress," Feb 1992, p 1; Article (U), "McPeak: Spare Reserves," Defense News, 24 Feb 1992, p 2.

integrate them into its plans, budgets, and daily operations. The fact that Navy and Marine Corps reserve programs did not involve large units made them easier to handle politically and programmatically.

(U) The National Guard Association of the United States (NGAUS) urged that there be no cuts in the National Guard. To counter criticism that it made no sense to cut the active Army while retaining all Reserve Component units without any plan for their employment, NGAUS developed a proposal for 10 division equivalents each for the Army and its Reserve Components.¹⁸

(U) The force structure and budgetary implications of the Base Force plan created a firestorm of controversy among supporters of the National Guard and the Reserves. Mr Arnold Punaro, staff director for Senator Sam Nunn's (D-GA) Armed Service's Committee may have best summed up Capitol Hill's reaction. In a widely read article published in the January 1992 issue of the Reserve Officers Association (ROA) magazine, The Officer, he stressed that Congress would not agree to the Pentagon's "share the pain approach" which would slash the reserve components by 35 percent over the next five years. Punaro emphasized that:

Rather than increasing reliance on the Guard and Reserve . . . some in the [Defense] Department, including some on the Joint Staff, want to put in place a go it alone Active Component. A go it alone active component . . . envisions a force that would go off to war and sustain itself for certain periods without having to call up the Reserve Components. This would be a dangerous development if, in fact, it is happening. . . . Has the current Pentagon leadership forgotten the fundamental

¹⁸ Rpt (U), Advisory Commission on Intergovernmental Relations, "The National Guard: Defending the Nation and the States," April 1993, pp 29-34, SD I-13; Article (U), Art Pine, "In Defense of 2nd Line Defenders," Los Angeles Times, 13 Mar 1992, p 1.

premise upon which General Creighton Abrams reshaped the Army in the 1970s?¹⁹

(U) Maj Gen Robert Ensslin, Jr., the Adjutant General of Florida, offered a more fundamental public policy critique of the base force plan in February 1992. Ensslin, who also served as NGAUS president, stressed several key defects of the plan. In his opinion, it focused on ". . . the operational details of military strategy in the absence of any identifiable threat to this nation and only hypothetical threats to U.S. vital interests."²⁰

(U) Although proponents of the base force wanted to be able to mount a contingency operation like Desert Storm with active duty forces alone, Ensslin doubted that such an approach was sound under the Constitution. It would amount to going to war by executive fiat without either a Congressional declaration or the active involvement of the American people reflected in a mobilization of the Guard and Reserves. Instead, he stressed that a more appropriate level of contingency involving the active force alone, would be relatively minor operations like the U.S. invasions of Grenada and Panama in the 1980s.

(U) General Ensslin was also concerned that Army Guard cuts advocated in the Base Force plan would severely undermine the former's peacetime roles by reducing its ability to deal with natural disasters, civil unrest, and societal problems. Further, the Guard was a grassroots organization that exposed the public to the military thereby fostering a broader understanding of defense issues. Cuts in its personnel and force structure would severely

¹⁹ Article (U), Mr Arnold Punaro, "Pentagon Plans for Reserve Cuts Across the Board Won't Work," The Officer, Jan 1992, pp 26, 28.

²⁰ Paper (U), Maj Gen Robert F. Ensslin, jr., The Adjutant General of Florida, "Public Policy Dimensions and Reconstitution Strategy for The National Guard," 1 Feb 1992, p i, SD I-14.

weaken that key function according to Ensslin. Cost was the final major element of Ensslin's critique. He emphasized that " . . . more forces with equal readiness can be structured at less cost if the Congress continues to 'raise the armies' according to the Framers' prescription for the smallest possible standing force . . ." ²¹ Ensslin suggested that meant a relatively small active force that was structured for minor contingencies and forward deployed but would have to be augmented by a "citizen militia" after the first 30 days of a military buildup or armed conflict. ²²

(U) Outside observers noted that the issues raised by Ensslin and other champions of the Reserve Components would be resolved more on the basis of political clout than either Constitutional or public policy grounds. For example, Representative G. V. "Sonny" Montgomery (D-MS) a senior member of the HASC was a retired major general in the Army National Guard and an avowed champion of the Reserves and National Guard. He had enormous influence on Capitol Hill on budget and policy issues that affected the Reserve Components. As of March 1992, there were ten other Senators and Congressmen who were either Guard or Reserve officers. More significantly, 62 Senators belonged to the National Guard caucus which had the rather broad purpose of supporting reserve component programs and enhancing the capabilities and readiness of those forces. Members of the caucus also used their influence to actively support specific Guard units. Senator Earnest F. Hollings (D-SC) wrote Secretary of the Air Force Donald B. Rice in August 1992 requesting that ANG F-16 units in South Carolina and New York that had "performed superbly" in Operation Desert Storm be equipped with more advanced versions of that aircraft. Lt Col Daniel L. Gladman, USAF, an Air Combat Command-sponsored research

²¹ Ibid.

²² Ibid.

fellow at the Airpower Research Institute, Maxwell AFB, Alabama, noted that "Congressional requests to support Guard and Reserve units are given serious consideration in the Department of Defense, since ignoring the request may result in the request's becoming directive in subsequent congressional language."²³

(U) Many states and local governments had key officials who either belonged to the Reserve components or had friends and family members who were active or retired members of those organizations. Historian and lobbying expert Martha Derthick summed up the political power of the National Guard. She stressed that it was an "... intricate and subtle political chain that laces the country running through village council rooms, county courthouses and state capitals to Congress and the White House."²⁴

(U) That influence was readily apparent. In 1991, the Defense Department had proposed cutting reserve components' end strength by 105,000. Representative Montgomery had tried to protect the Guard and Reserves from any cuts at all. When that proved too difficult, he engineered a compromise which called for an independent study of the proper role of the reserve components. Furthermore, a reluctant Congress allowed the removal of only 37,600 billets. As it had done for a number of years, Capitol Hill directed the Defense Department to add \$1 billion for Guard and Reserve equipment which was not part of the President's budget request.²⁵

²³ Article (U), Art Pine, "In Defense of 2nd Line Defenders," Los Angeles Times, 13 Mar 1992, p 1; Rpt (U), Lt Col Daniel L. Gladman, USAF, Airpower Research Institute (ARI) Research Report No. AU-ARI-94-5, "Total Force Policy and the Fighter Force," Apr 1995, pp 40-41.

²⁴ Article (U), Pine, "In Defense of 2nd Line Defenders," p 1.

²⁵ Article (U), William Matthews, "Pentagon: Cut Reserves, Guard," Navy Times, 24 Feb 1992, p 2; Article (U), Pine, "In Defense of

(U) Secretary Cheney and General Powell publicly proposed another round of reserve components cuts at a Pentagon briefing for the media on 26 March 1992. They called for the elimination of 138,940 Guard and Reserve jobs as well as 830 units in FY 1992 and FY 1993. Once again the Army Guard and Army Reserve were targeted for the heaviest hits with proposed cuts of 80,000 (57.6 percent) and 45,000 (32.4 percent) respectively. According to Secretary Cheney, those jobs and associated units were no longer needed because they had been earmarked to help the Army defend against a Warsaw Pact invasion of Western Europe, a threat that no longer existed. The Naval Reserve would sustain a reduction of 10,500 (7.6 percent) while the Marine Corps Reserve would lose 2,700 (1.9 percent) under the proposal. The AFRES was slated for a modest cut of 740 personnel (0.5 percent) while the ANG once again was spared from any planned reductions.

(U) Cheney also announced that the Bush administration planned to trim the active duty military force from its current 1.94 million level to 1.63 million by 1997. During that same period, it would cut the Guard and Reserves from 1.15 million to 920,000 members. That would retain the existing 64 percent to 36 percent ratio between active duty and reserve component forces. The Pentagon estimated that the planned Guard and Reserve cuts would save \$20.2 billion by 1997. To blunt the vigorous political counterattack the administration's proposals were certain to generate, Cheney attempted to frame the issue as a choice between maintaining a lean, ready professional force and reserve components featherbedding.²⁶

2nd Line Defenders," p 1.

²⁶ Article (U), Associated Press, "140,000 National Guard, Reserve Jobs Slated For Cuts," Washington Times, 27 Mar 1992, p 3; Article (U), Andy Pasztor, "Pentagon Set To Unveil Plan On Reserve Cuts," Wall Street Journal, 26 Mar 1992, p 16; Article (U), David C.

(U) The Congress rejected Secretary Cheney's formulation. In the FY 1993 defense budget, adopted in October 1992, Congress agreed to cut 100,400 active duty troops in FY 1993 (and a drawdown of 309,900 troops during the entire FY 1993-FY 1995 period). However, it rejected the Bush administration's proposal to cut the Reserve Components by 115,997 over that same three year period. Instead, it agreed to a relatively modest reduction of 39,617 Guard and Reserve personnel.²⁷

The Bottom Up Review

(U) Defense was a minor issue during the November 1992 elections. Public opinion polls indicated that American voters were not especially interested in military and foreign policy issues. Instead, in a contest that focused on the domestic economy, Arkansas Governor William J. Clinton, a Democrat, defeated the incumbent Republican President, George Bush. Governor Clinton's campaign statements on defense echoed the so-called "Option C" plan developed earlier by Representative Les Aspin (D-Wisc.), the HASC chairman. Essentially, Governor Clinton called for a defense program that would cut Base Force projections by approximately 200,000 troops, eight fighter wings, two aircraft carriers, and three Army divisions. The active forces would shrink to about 1.4 million

Morrison, "Reservists' Grass-Roots Firepower," National Journal, 11 Apr 1992, pp 879-880; Article (U), Pat Towell, "Cheney Proposes Breaking Up 830 Guard, Reserve Units," Congressional Quarterly, 28 Mar 1992, p 816; Transcript (U), Reuter Transcript Report, Pentagon Briefing by SECDEF Dick Cheney and JCS Chairman, Gen Colin Powell, "Planned Reduction Of Reserve And National Guard Forces," 26 Mar 1992, pp 1-12, reprinted in "Supplement," Current News. Early Bird, 27 Mar 1992, published by AFIS/OASD-PA, **SD I-15**.

²⁷ Article (U), John T. Correll, Editor-in-Chief, "The Force Mix Fight Heats Up," AIR FORCE Magazine, Jan 1993, p 69.

troops. Those planned reductions would save an estimated \$60 billion over five years. Not surprisingly, the Pentagon's budgets and force structure plans were heavily influenced by those proposals after President Clinton appointed Mr Aspin as his Secretary of Defense (SECDEF) in January 1993.²⁸

Reviewing Defense Requirements

(U) SECDEF Aspin launched an examination of U.S. defense requirements in March 1993 by a panel of high level uniformed and civilian Pentagon officials. Led by Under Secretary of Defense John M. Deutsch, it was officially titled the "Bottom-Up Review (BUR)." Aspin stressed that the review would help formulate future defense budgets by calculating "from the bottom up" those capabilities needed to meet new threats around the globe rather than subtracting "top down" from Cold War force structures. But, the Secretary of Defense did not have a blank slate to work from. He was already bound by the President's commitment to cut \$88 billion from defense by 1997 and, as previously noted, his own "Option C" plan.

(U) Leaks to the media in June 1993 of the BUR's preliminary recommendations suggested the panel wanted a post-Cold War military establishment that was somewhat smaller than the Base Force, reshaped to respond to regional conflicts, and configured to rely on fewer but more versatile weapons systems. Under the emerging proposal, the Army would shrink to 10 divisions as had been planned and the Navy would go from 12 to 10 aircraft carriers. The Air Force was a big loser. Its fighter wing equivalents would be

²⁸ Editorial (U), John T. Correll, Editor-in-Chief, "On Mr. Clinton's Watch," AIR FORCE Magazine, Dec 1992, p 2;

slashed from 26 to 20. On the other hand, the Marine Corps fared well. It was scheduled to shrink from 182,000 to 174,000 troops instead of being cut to 159,000 as planned by the Bush administration.

(U) Implicit in those force structure numbers was a shift away from the established American strategy of being able to fight two large regional wars simultaneously. Instead, if two major conflicts erupted in different parts of the world at the same time, decisive U.S. military force would be applied in one. Meanwhile, air and naval power plus limited ground forces would hold the line in the other until reinforcements could be rushed to the area of armed conflict. In both cases, the Pentagon group assumed that the U.S. would act in coalition with allies. The approach was called "win-hold-win" by proponents in Aspin's secretariat. However, some unnamed senior military officers were far less enthusiastic. According to press accounts, one four-star general called it a recipe for "win-lose-lose" while another labeled it "the win-hold-oops strategy."²⁹

(U) On 2 September 1993, Secretary Aspin and General Powell discussed the BUR's results with the media in the Pentagon briefing room. Secretary Aspin stressed that four basic considerations would shape the future composition of the American armed forces. The first was the anticipated proliferation of nuclear and other weapons of mass destruction,

²⁹ Article (U), Barton Gellman, "Defense Budget Treading Water," Washington Post, 28 Mar 1993, p 1; Article (U), Barton Gellman and John Lancaster, "U.S. May Drop 2-War Preparedness," Washington Post, 17 Jun 1993, p 1; Article (U), Eric Schmitt, "Pentagon Is Ready With a Plan For a Leaner, Versatile Military," New York Times, 12 Jun 1993, pp 1, 11; Article (U), Eric Rosenberg and Tony Capaccio, "Official Document Points To New Military Strategy," Defense Week, 14 Jun 1993, p 1; Article (U), John Mintz, "Pentagon Study Outlines Sharing Dwindling Budgets," Washington Post, 31 Aug 1993, p 1/C-1; Article (U), William Matthews, "Peacekeeping, Aid Missions Stressed," Air Force Times, 13 Sep 1993, pp 3, 6.

especially to developing nations. Additional potential challenges to U.S. interests included regional instability and broader threats to democracy in the former Soviet Union and throughout the developing world. Finally, Aspin stressed that a weak domestic economy could challenge the future force, a public warning not heard from a senior federal official since President Eisenhower voiced similar concerns in the 1950s.

(U) Aspin and Powell did not propose radical changes for the post-Cold War era American military. Instead, they projected decreases in the overall strength of the active duty armed forces to 1.4 million uniformed personnel by 1999, down from the 1.6 million planned by the Bush administration under the Base Force. As reported earlier in the summer, the Army would be cut to 10 divisions and the Marine Corps would be maintained at a troop level of 174,000. The Navy, however, would keep 11 active and 1 training aircraft carriers instead of the 10 contained in a preliminary version of the BUR. The total number of Navy ships was scheduled to drop to 340 by the year 2000 from its current level of 450. The Air Force was slated to shrink to a total of 20 active duty and reserve component fighter wing equivalents. Other key elements of the BUR included improved air and sealift as well as a greater reliance on the National Guard and Reserves. The strategic rationale of the BUR was preparing the U.S. to fight two major regional contingencies nearly simultaneously in places like the Persian Gulf and Korea. Critics emphasized that it was unlikely that the U.S. would ever confront two such major regional contingencies simultaneously and, even if it did, the BUR did not propose the forces necessary to prevail in both of them. Some concluded that the BUR was driven by the need to meet budget savings targets rather than a realistic assessment that the U.S. would need in the future.³⁰

³⁰ Article (U), John G. Roos, "First Glimpse Of Bottom-Up Review Was A Nice Job of Packaging, Anyway," Armed Forces Journal International, Oct 1993, p 17; Article (U), George Graham, "Aspin

(U) According to Ms Deborah R. Lee, the Clinton administration's Assistant Secretary of Defense/Reserve Affairs, the Bottom-Up Review represented a fundamental break with the reserve components policies of the Bush administration. She stressed that it:

. . . rejected the strategy of the past for reducing the Reserves which had come to be known as proportional reductions. This is particularly true of the Army in which the Army had intended, under the Base Force plan, to in effect salami-slice the force and take off an equal percentage from Active, Guard, and Reserve. The notion was shared pain, shared sacrifice. When we [ie, the Clinton administration] came into office, we said shared pain and shared sacrifice is not our core responsibility. Our core responsibility is to provide the strongest and the smartest and most cost-effective defense that we can.³¹

Consequently, the administration adopted a policy known as "compensating leverage." According to Ms Lee, it meant that the Defense Department would not seek to cut the active forces and the reserve components by equal percentages. She stressed that instead, it would seek ". . . smart mission-effective ways to use our Guard and Reserve to offset some of the risks that may be associated with the active duty draw-down. And also very specifically to contain our costs since Guard and Reserve forces are less expensive to maintain in peace

Sets Stage For Defence Switch," London Financial Times, 2 Sep 1993, p 5; Article (U), Bill Gertz, "Military Proposal Called a retread," Washington Times, 3 Sep 1993, p 1; Article (U), Scott Armstrong, "Clinton's Military Blueprint Follows in Path Set by Bush," Christian Science Monitor, 3 Sep 1993, p 3; Article (U), Charles W. Corddry, "The Clinton Administration's New Military," Baltimore Sun, 5 Sep 1993, p 5K; Msg (U), 020023Z Sep 93, SECDEF to AIG 8798, et al, "Bottom Up Review Briefing By SECDEF And CJCS," pp 1-9, SD I-16; Rpt (U), Les Aspin, Secretary of Defense, "Force Structure Excerpts, Bottom-Up Review," 1 Sep 1993, pp 1-17, SD I-17.

³¹ Intvw (U), Ms Deborah R. Lee, Assistant Secretary of Defense/Reserve Affairs, by Charles J. Gross, PhD, NGB-PAH, at the Pentagon, Washington, D.C., 28 Mar 1995, SD I-18, pp 2-3.

than are active forces."³²

20 Tactical Fighter Wing Equivalents

(U) The BUR also had a significant impact on the Air Force's total fighter force structure. Because of planned reductions from 38 Air Force tactical fighter wing equivalents (TFWE) -- 26 active duty and 12 ARC -- in 1988 to 20 TFWE (13 active duty and 7 ARC) by 1999, the ANG and the AFRES faced substantial fighter force cuts, although not nearly as large as those slated for the active duty USAF. The Air Guard's 7.7 TFWE was slated to fall to 6 by 1995 while the Air Force Reserve's 2.8 would be reduced to one. While some units were slated to lose all their fighters, those would be replaced by larger aircraft such as tankers and airlifters.³³

(U) Severe cuts in the total Air Force fighter structure created tensions between the

³² Ibid., p 3; Statement (U), Assistant Secretary of Defense For Reserve Affairs, the Honorable Deborah R. Lee, before the Senate Appropriations Committee, Defense Subcommittee in Conjunction With Manpower and Personnel Issues, Subj.: Reserve Components, 24 Mar 1994, pp 4-5, SD I-19.

³³ Article (U), Neff Hudson, "Falling," Air Force Times, 27 Sep 1993, p 3; Article (U), William Matthews, "Reserves Would Be Crucial In 2-war Strategy," Air Force Times, 13 Sep 1993, p 8; Article (U), Andrew Compart, "Decade of Change," Air Force Times, 18 Oct 1993, p 20; Paper (U), Ms Sheila E. Widnall, Secretary of the Air Force, Subj.: Bottom-Up Review, 17 Feb 1994, w/atchs, SD I-20; Statement (U), ASD/RA (Ms Lee) to SASC, 24 Mar 1994, pp 9-10, SD I-19; Statement (U), Maj Gen Donald W. Shepperd, NGB-CF, "Presentation to the Committee on Appropriations, Subcommittee on Defense, United States Senate: Fiscal Year 1995 Air National Guard Program," 24 March 1994, pp 8-9, SD I-21; Memo (S/NOFORN/NOCON), SECDEF Les Aspin to Secretaries of the Military Departments, et al, Subj.: "Defense Planning Guidance [DPG], FY 1995-1999," w/atch DPG Extract, p 43, SD I-22, info used was (U); Rpt (U), Lt Col Gladman, "Total Force Policy And The Fighter Force," p 20.

active force and the ARC. Those tensions were grounded in competing institutional interests and the limited exposure of the active duty Air Force's fighter community to their ANG counterparts. Unlike the Air Mobility Command (AMC) which worked with ANG airlift and tanker crews around the globe on a daily basis, members of Air Combat Command (ACC) did not fly with ARC fighter pilots on a regular basis. There were several distinct but related issues separating the ANG and active Air Force fighter communities. They included significantly different strategic views, debates about the cost advantages of reserve forces, and doubts about ARC accessibility in certain key scenarios.

(U) In the strategic realm, senior reserve components leaders believed that the Cold War's end and the dissolution of the Soviet Union meant that there was no longer a critical threat to American national security. Except in wartime and the Cold War, the U.S. had never maintained a large active duty force in peacetime. That approach had served the nation well through most of its history. They were convinced that the post Cold War demobilization of the armed forces was underway. The key issue was how to conduct that process effectively and provide the American people what they wanted, security in an uncertain world for far less cost. Their answer was to rely more on the reserve components while the overall size of the U.S. military establishment was cut substantially! For many in the active force, the radical shift in the strategic environment meant that the U.S. no longer needed the large ARC fighter force that had essentially been developed to help them fight a big war with the Soviet Union. They were convinced that the ARC's ability to support peacetime operational commitments -- especially squadron-sized, short-notice deployments abroad of uncertain duration -- was limited in the absence of a mobilization decision due to conflicts with the former's occupational and family commitments. They also quoted public statements by reserve components leaders and former top Defense Department officials

expressing a concern that America was asking too much in peacetime of its citizen-airmen because of growing demands to support real world missions around the globe.³⁴

(U) While acknowledging the contributions of Guardmembers and Reservists in airlift, tanker, and non-flying mission support areas, some Air Force officers were openly skeptical of the ARC's capabilities in the fighter arena. For example, Lt Col Gladman of the ACC stressed that ". . . missions which require a relatively low peacetime operational tempo while demanding a wartime surge capability [like airlift and tanker operations], have proven well suited to the ARC." But, he doubted that they were nearly as well-suited to conducting real-world fighter missions in peacetime.³⁵ Gladman was extremely skeptical about the ability of Air Guard and Air Force Reserve units to support short-notice operational deployments of fighter forces to the far corners of the globe. He stressed that such deployments were typically several weeks long and involved the movement of an entire squadron including its support personnel. Gladman added that:

While ARC units participate annually in successful planned overseas training deployments and exercises . . . , ARC personnel availability has dictated detailed deliberate advance planning and carefully orchestrated personnel movements and rotations to minimize potential conflicts with civilian employers. . . . Aside from the obvious high costs of sustaining such a rotation program and the administrative challenge of coordinating the movement of fighter aircrews and support personnel to distant locations . . . , the concept of expecting a group of volunteers from a number of different Conus squadrons (who have not trained together) to fly and perhaps even fight together as an integrated unit doesn't seem realistic to critics of the

Rpt (U), Lt Col Gladman, "Total Force Policy and the Fighter Force," pp 25-26; Article (U), Stephen M. Duncan, "Reservist Face Burnout From Overuse," Army Times, 9 Jan 1995, p 43. Mr Duncan served as Assistant Secretary of Defense for Reserve Affairs in the Regan and Bush administrations. He was a Naval reservist for 18 years.

³⁵ Rpt (U), Lt Col Gladman, "Total Force Policy and the Fighter Force," pp 25-26.

concept.³⁶

(U) The potential cost savings of ARC fighter units, frequently cited as one of their primary advantages, was also " . . . one of the most debated, contentious, and misunderstood issues surrounding the active/reserve force mix [debate]."³⁷ In 1992, the RAND corporation concluded that an ARC F-16 unit's operating costs were approximately 60 to 70 percent of a similar active force organization. That same year, the Congressional Budget Office (CBO) drew similar conclusions. While a substantial economy, some active duty Air Force officers questioned if " . . . the savings offset the added risk and the loss of peacetime operational flexibility?"³⁸

(U) Senior ANG leaders worked hard to counter ACC's efforts to substantially reduce the Air Guard's fighter inventory because of the latter's perception that "the Guard can't support the ops tempo required [for peacetime fighter operations overseas]. . . ."³⁹ Their strategy was to demonstrate how the ANG could respond to the required operating tempo around the world to deal with the various contingencies that the commanders-in-chief (CINCs) of the unified commands were facing. They had to convince General McPeak, General Loh, and senior DoD civilian officials that the ANG was exceedingly accessible and that the surface had not even been scratched in terms of using volunteers especially in the fighter mission area. This argument was predicated, in their view, on obtaining a 12/8 active duty/ARC TFW mix (not the 13/7 mix proposed by the Air Force) and retaining at

³⁶ Ibid., pp 25-26.

³⁷ Ibid., p 27.

³⁸ Ibid, pp 27-28.

³⁹ LAN Msg (U), Col D. Baker, NGB-XO to Col G. Bendlin, NGB-XOO, et al, May 17, 1993, 10:20:08 EDT, Subj.: "ACC Accessibility Brief," **SD I-23**.

least 18 primary authorized aircraft (PAA) in ANG fighter units. But, those efforts were only partially successful.

(U) Growing post Cold War requirements for USAF fighter deployments overseas while the active duty force structure continued to shrink compelled ACC to turn to the ARC. Moreover, ARC leaders were able to convince General Loh that they should be allowed to manage how they met his requirements with ARC volunteers rather than having ACC dictate unrealistic parameters for deployments like individual aircrew rotations greater than 30 days. But, despite the best efforts of senior ANG leaders and lobbying by the Adjutants General Association (AGAUS) and the NGAUS, the Air Force began reducing its fighter force structure to the 20 TFWWE envisaged in the BUR and opted for a 13 active duty / 7 ARC TFWWE mix. Because of cuts in its operations and maintenance budget, the ANG was compelled to reduce its fighter units to 15 PAA and faced a serious threat of even lower PAA under the Clinton administration's FY 1996 budget proposal. Some ANG fighter units had to be converted to other aircraft and missions in order to keep the ANG within its allotted share of the Air Force's 20 TFWWE. Those developments generated a significant backlash in the states among those who wanted to retain all their existing ANG fighter units and PAA.

(U) Maj Gen Donald W. Shepperd -- who assumed the mantle of ANG Director from Maj Gen Philip G. Killey on 28 January 1994 -- had to walk a fine line to balance the competing interests of the states and the active duty Air Force.⁴⁰ He was determined to

⁴⁰ Bfg (U), General Shepperd, 28 Nov 1994, **SD I-9**; Special Order AB-110 (U), NGB, 24 Jan 1994, **SD I-9A**; Special Order AB-111 (U), NGB, 24 Jan 1994, **SD I-9B**; News Release No. 418-93 (U), OASD (PA), Subj.: "New Director of the Air National Guard Named," w/Atch Biography, 10 Sep 1993, **SD I-9C**.

maintain the existing Air Guard flying units if possible. Despite pressures from within the Guard community to resist any further PAA cuts, he supported Air Force policy on the fighter force structure and warned that the additional funds needed to maintain established ANG fighter PAA should not be taken from the active force budget by the Congress.⁴¹

(U) Meanwhile, under the FY 1995-1999 Defense Planning Guidance (DPG) issued by Secretary Aspin on 10 September 1993, the ARC faced significant personnel reductions. Under the BUR's projections, the ANG's authorized and appropriated end strength was scheduled to drop from 119,300 in FY 1993 to 116,000 by FY 1999. The AFRES was scheduled to be cut from 82,300 to 80,900 during that same period.⁴²

⁴¹ LAN Msg (U), Col Baker, "ACC Accessibility Brief," **SD I-23**; LAN Msg (U), Lt Col J. Childress, NGB-CF to Brig Gen D. Shepperd, NGB-CF, et al, Subj.: Force Structure, 21 May 1993, 9:31:00 EDT, **SD I-24**; LAN Msg (U), Brig Gen D. Shepperd, NGB-CF, to Col D. Baker, NGB-XO, et al, Subj.: ACC Deployment Packages, 5 Aug 1993, 11:28:47 EDT, **SD I-25**; Memo (U), Maj Gen Donald W. Shepperd, NGB-CF, to Brig Gen Paul A. Weaver, Jr, NGB-CF, Subj.: NGAUS ACTION GRAM for 21 Mar 94, 23 Jun 1994, w/Atchs: ACTION GRAM 94-01, 21 Mar 1994, Public [Force Structure] Announcement, Feb 1994, AGAUS Resolution No 1 Relating to Air National Guard Force Structure, NGAUS Legislative Fact Sheet: ANG Force Reductions, and NGAUS Resolutions on ANG Force Structure, **SD I-26**; MFR (U), Dr Charles J. Gross, NGB-PAH, Discussion With Mr Maury Ison, SAF/MIR, Subj.: "Significant Policy Developments Regarding the Air National Guard (ANG) From January 1992 to the Present," 28 Mar 1994, p 2, **SD I-27**.

⁴² Article (U), Neff Hudson, "Falling," Air Force Times, 27 Sep 1993, p 3; Article (U), William Matthews, "Reserves Would Be Crucial In 2-War Strategy," Air Force Times, 13 Sep 1993, p 8; Article (U), Andrew Compart, "Decade of change," Air Force Times, 18 Oct 1993, p 20; Paper (U), SECAF Ms Widnall, Subj.: Bottom-Up Review, 17 Feb 1994, **SD I-20**; Statement (U), ASD/RA to SASC, 24 Mar 1994, pp 9-10, **SD I-19**; Statement (U), General Shepperd, "Fiscal Year 1995 Air National Guard Program," 24 Mar 1994, pp 8-9, **SD I-21**; Memo (S/NOFORN/NOCON), SECDEF Aspin Defense Planning Guidance [DPG], FY 1995-1999, p 43, **SD I-22**, info used was (U); Rpt (U), Lt Col Gladman, USAF, "Total Force Policy And The Fighter Force," Apr 1995, p 20.

(U) On 28 February 1994, SECDEF William J. Perry -- who had succeeded SECDEF Aspin on 3 February 1994 -- announced plans to eliminate 55,100 reserve component billets across the DoD during the remainder of FY 1994 and an additional 67,000 position in FY 1995. If accepted by the Congress; the plan would eliminate more than 700 reserve components units. The manpower and unit reductions were driven by ongoing efforts by the military services to cut back as a result of the Cold War's end. Overall, the DoD plan called for reserve components' strength to be reduced to approximately 950,000 by FY 1999, down from their Cold War peak of close to 1.2 million personnel in FY 1989.

(U) Most of the planned FY 1994-FY 1995 reductions would be absorbed by the Army Guard, Army Reserve, and Naval Reserve. For the Air Guard, the reductions were limited to approximately 1,400 positions spread among more than three dozen fighter units. They were primarily driven by Secretary Aspin's earlier decision to limit the Air Force to 20 TFWs including 6 TFWs in the ANG. In general, the Air Directorate of the NGB planned to accommodate the fighter force cuts by lowering the size of its F-15 and F-16 units from 18 to 15 PAA each. Although they did not count against the 20 TFW limit, the ANG's 10 air defense fighter squadrons were also being reduced to 15 PAA each while the number of 24-hour alert sites was being reduced from 14 to 10. The Air Guard's KC-135 units would be reduced from 10 to 8 or 9 aircraft each. Its C-130 units were slated to be reduced from 12 to 8 PAA each. Writing to Congressman "Sonny" Montgomery in February 1994, General Shepperd summarized how those changes had been primarily driven by the BUR and the subsequent budget review. He stressed that "My goal is to keep every Air National Guard flying unit open. These reductions, while difficult, will be shared by all units and will allow us the flexibility to maintain our best capability. I want you to know I am doing my utmost to maintain a well trained and accessible force for America in as many communities as

possible."⁴³

(U) Reductions in the numbers of PAA sometimes proved to be difficult politically. For example, in June 1994 the Air Force announced that it would maintain ANG (and AFRES) C-130 units at 12 PAA each. The service had been forced to scuttle plans to cut those units' PAA to 8 or 9 aircraft each by Senator Wendell Ford (D-KY). He had blocked Senate confirmation of Air Force Undersecretary Rudy de Leon and promotions of 58 active-duty Air Force generals until top Defense Department officials agreed to retain 12 C-130s in each of the ARC units. Kentucky's 123rd Airlift Wing at Louisville was one of the units that benefitted from that policy reversal.⁴⁴

(U) While the NGAUS and the ROA had been able to block most of the planned cuts in recent years due to their strong political influence, Congress and the Clinton administration had forged a deal in December 1993 favorable to the interests of the Army Guard which was expected to clear the way for cuts in the less politically powerful Army and Naval reserves. The plan, unveiled in an elaborate Pentagon press conference by Secretary Aspin

⁴³ Rpt (U), DoD, Defense 94 Almanac, ca 1994, p 9; Article (U), William Matthews, "Army, Navy Face Large Cuts," Air Force Times, 14 Mar 1994, p 18; Article (U), Andrew Compart, "Big Hit," Air Force Times, 14 Mar 1994, p 12; News Release No. 103-94 (U), OASD (PA), Subj.: "FY 1994 Reserve Component Unit Inactivations," 28 Feb 1994, W/Atch Paper on "Q & A On FY 94 Reserve Component Reductions," and "FY 94 Reserve Component Reduction Plan," **SD I-28**; Paper (U), SECAF Widnal, "Bottom-Up Review," **SD I-20**; Article (U), Barton Gellman, "Plan Would Cut Reserve," Washington Post, 11 Dec 1993, p 1; Ltr (U), Maj Gen Donald W. Shepperd, NGB-CF, to Rep. G.V. (Sonny) Montgomery, Subj.: Proposed Changes in the ANG, 28 Feb 1994, w/Atch, List of Force Structure and Manpower Reductions, **SD I-28A**.

⁴⁴ Article (U), Steven Watkins, "Reserve, Guard To Keep C-130s," Air Force Times, 27 Jun 1994, p 6; Point Paper (U), Lt Col Hudnall, NGB-XOOM, Subj.: "Congressional Concerns Regarding ANG C-130 Force Structure," 22 Mar 1994, **SD I-28B**.

on 10 December 1993, had called for the Army Guard to be cut from 422,700 troops to 367,000 by the end of the century, a 13 percent reduction. The Army Reserve would take a much heavier hit during the same period. It would be reduced from 279,600 to 208,000 troops, a 26 percent downsizing. In addition, the Army reserve was scheduled to lose nearly all its helicopters and its only special forces group to the Guard. Aspin's December 1993 plan for the Army's reserve components concentrated combat and combat support functions in the Guard while focusing the Army Reserve primarily on combat service support roles such as quartermasters and military police. According to a press account, an anonymous highly-placed Army officer commented that "We own the Reserve, so it's easier to screw those guys than the National Guard." Apparently after losing several attempts to significantly trim the Guard, the Army had decided that would not work politically.⁴⁵

Changing Nature of the ANG

(U) The Base Force and the BUR underscored dramatic reductions that had occurred in the USAF and ANG since the height of Reagan era defense spending in 1985. The Air Force had cut its fighter wing equivalents from 37.5 to 20.0, reduced its aircraft inventory from 9,427 to 3,495, and overhauled its MAJCOM structure. The number of active duty personnel had been slashed from approximately 597,000 to about 400,500. No new fighter aircraft were in production by 31 December 1994. The fates of two key new aircraft, the F-22 fighter and C-17 transport, hung in the balance. Closures had reduced the number of Air

⁴⁵ Article (U), Matthews, "Army, Navy Face Large Cuts," p 18; Article (U), Compant, "Big Hit," p 12; News Release No. 103-94 (U), Subj.: "FY 1994 Reserve Component Unit Inactivations," SD I-28; Paper (U), SECAF Widnal, "Bottom-Up Review," SD I-20; Article (U), Barton "Plan Would Cut Reserve," p 1.

Force bases to 90, including 17 overseas.⁴⁶

(U) According to General Shepperd that situation had enormous implications for his organization.⁴⁷ General Shepperd stressed that:

The Air Force is buying nothing new to pass on to us. We are either going to upgrade or fix what we have. . . . The most serious event is the changing nature of warfare. It is clear to me that what we face out there in airlift aircraft, many of which are extremely old, is we are going to buy some civilian derivatives. Twenty-five to 50 years from now, we will not fight wars with fighters going down the chute with 500-pound bombs strapped to them. We will be fighting with stand-off weapons platforms.⁴⁸

General Shepperd observed that the Air Guard had been transformed from a predominantly fighter force to one that featured an nearly equal mix of fighters and large aircraft including tankers and airlifters. The nature of the ANG's service had changed dramatically. It used to concentrate on training for a big war with the Soviet Union through its activities at home station as well as participation in exercises and deployments. He stressed that "We still do that but we are also in every contingency the nation is involved in. We are needed immediately! The first call that goes out in every contingency is for our tankers, airlifters, medics and communicators."⁴⁹ In effect, Air Guard members were becoming something they were not intended to be, quasi-full time airmen. Shepperd mused that "We are not funded to do this. We are not set up to do this. We are not philosophically attuned to do this.

⁴⁶ Speech (U), General Shepperd, "The World's Premiere Citizen-Soldier Air Guard," p 36; Bfg (U), General Shepperd, 28 Nov 1994, **SD I-9**.

⁴⁷ Bfg (U), General Shepperd, 28 Nov 1994, **SD I-9**.

⁴⁸ Speech (U), General Shepperd, "The World's Premiere Citizen-Soldier Air Guard," p 36.

⁴⁹ Ibid., p 36.

... As a force we are at a very important crossroads."⁵⁰

ANG Organization

(U) To accomplish its state and federal responsibilities, the ANG was organized into 1,382 mission support and 89 flying units (wings and groups) as well as 54 state headquarters as of 30 September 1994. That force structure represented a modest increase from the 1,081 mission support and 93 flying units that belonged to the ANG as of 30 September 1992. Located in every state, the District of Columbia, Puerto Rico, the Virgin Islands, and Guam, the ANG operated over 150 installations. It had 1,220 PAA and 50 operational support aircraft as of 30 September 1994. The ANG ended FY 1994 with an assigned strength 113,587 (13,876 officers and 99,711 enlisted), well below the 117,700 programmed. Although retention levels remained high, many unit commanders were reluctant to recruit new members when they faced force structure reductions in future years. The ANG's full-time support programs continued to meet their end strength objectives with 24,304 military technicians and 9,312 Active Guard/Reserve (AGR) members on the rolls as of 30 September 1994.⁵¹

⁵⁰ Ibid.

⁵¹ Rpt (U), Subj.: "ANG Input To Annual Report Of The Chief, NGB," SD I-1, pp 2-3; Rpt (U), NGB-XOOP, Subj.: "Air National Guard Facts And Figures," Jun 1994, SD I-29, p 2; Rpt (U), NGB-XOOP, Subj.: "Air National Guard Facts And Figures, " Jun 1992, SD I-30, pp 2, 12-13; Rpt (U), NGB-XOOP, Subj.: "Air National Guard Facts And Figures," Jun 1993, SD I-31, p 2; Rpt (U), Excerpt, ANGRC/DPDA, Subj.: "Air National Guard: Forces Statistics Book, End FY 94," nd, SD I-32.

ANG Combat Communications Drawdown

(U) The ANG combat communications community was significantly reduced as a result of the Cold War's end, force structure cuts, and a philosophical change in its support to the Theater Air Base wartime mission. Effective 1 October 1993, 38 ANG combat communications flights which had been tasked to support the North Atlantic Treaty Organization (NATO) in the event of a war with the Warsaw Pact were eliminated. Cuts in the USAF's TFWs from 34 under the Bush administration to 20 as a result of the BUR drove additional ANG combat communications force structure reductions. The philosophical change involved a decision by the Air Force to provide wing commanders with deployable communications assets that provided the same quality and types of service found in fixed base communications units. Under the Combat Ace program, the NGB sought to build similar capabilities in ANG flying units.⁵²

⁵² Rpt (U), Chief, NGB, "Annual Review of the Chief, National Guard Bureau, Fiscal Year 1992," undated, pp 61-62; Rpt (U), Chief, NGB, "Annual Review of the Chief, National Guard Bureau, Fiscal Year 1993," undated, p 80; MFR (U), Lt Col Roy H. Pansey, USAF, Joint Staff, J6G (Formerly NGB-SC), by Charles J. Gross, PhD, NGB-PAH, Subj.: "Changes in the ANG Communications Programs During the CY 1992-CY 1994 Period," 29 Mar 1995, SD I-33; SSS (U), Maj Netto, AF/MO, to AF/HO, et al, Subj: "Approval To Inactivate 38 ANG Communications Flights," 13 Nov 1992, w/atchs: (1), Ltr (U), HQ USAF/MOO to NGB/XOOP, Subj: "Approval To Inactivate 38 ANG Communications Flights (Your Ltr, 8 Oct 92), 8 Jan 93; Ltr (U), NGB-XOOP to AF/MOO, Subj: "Approval To Inactivate 38 ANG Communications Flights," 8 Oct 1992; (3), Msg (U), NGB to AIG 7032, et al, 301600Z Sep 1992, Subj: "Collocated Operating Base Mission In The Air National Guard;" and (4) SSS (U), Lt Col Green, AF/SCMT to AF/SC, et al, Subj: "Program Guidance Letter For The Reorganization Of Deployable Comm Missions," 18 Aug 1992, SD I-33A.

ANG Aircraft Inventory

(U) The ANG's aircraft inventory declined from 1,505 at the end of FY 1991 to 1,220 by 30 September 1994. Its composition had also been dramatically transformed. During that period, PAA changed as follows: tankers grew from 128 to 202; general purpose fighters declined from 730 to 546; interceptors dropped from 234 to 166; reconnaissance aircraft declined from 126 to 36; rescue aircraft increased from 24 to 25; special operations aircraft remained unchanged at 6; strategic airlifters grew from 19 to 27; tactical airlifters decreased from 184 to 166; tactical air support aircraft dropped from 54 to 42; and 4 heavy bombers entered the inventory. The ANG's service support aircraft increased from 48 to 50 during the FY 1991-1994 period.⁵³

(U) During FY 1994, the ANG continued to modernize its aircraft inventory. It completed the last A-7 to F-16 unit conversion and three other F-16 units converted from "A" models to more advanced "C" models. An F-15 unit completed an upgrade as part of the multi-stage improvement program and a KC-135E unit converted its aircraft to the more efficient KC-135 R-model engines. In July 1994, the ANG began operating the B-1B bomber at the 184th Bomb Wing, McConnell AFB, Kansas. The B-1B was the first heavy bomber to enter the Air Guard's inventory.⁵⁴

⁵³ Rpt (U), ANG Facts and Figures, Jun 1992, SD I-30, pp 8-9; Rpt (U), ANG Facts and Figures, Jun 1994, SD I-29, pp 9-10.

⁵⁴ Rpt (U), Subj.: "ANG Input To Annual Report Of The Chief, NGB," SD I-1, p 3; Article (U), Capt Les Carroll, PAO, South Carolina National Guard, "New Jet Takes Off At McEntire," The On Guard, Apr 1994, p 2; article (U), Capt Lester Carroll, Jr., PAO, South Carolina National Guard, "South Carolina Advances Into The 21st Century," National Guard, Mar 1994, pp 16-18.

Real World Operations

(U) During the early 1990s, the ANG continued adjusting from a Cold War force structured primarily to mobilize for a massive global conflict with the Soviet Union to a more flexible organization capable of dealing with major regional contingencies and other "real world" operations. ANG volunteers participated in various operations overseas including: Coronet Oak (U.S. Southern Command theater airlift), Provide Comfort (protection of the Kurds in northern Iraq), Southern Watch (protection of the Shiites in southern Iraq), Support Hope (Rwanda relief), Restore Hope II (Somalia relief), Provide Promise (Bosnia relief), Uphold Democracy (Haiti) and Deny Flight (enforcement of Bosnia no fly zone) reflected that trend. In addition, Air Guardsmen participated in the U.S. drug interdiction program in the Caribbean manning several ground radar sites in the region (Operation Steady State) and conducting airborne intercepts of suspected drug smuggling aircraft (Operation Coronet Nighthawk).⁵⁵

(U) ANG strategic and tactical airlifters continued to fly routine and special airlift missions around the globe for the AMC. ANG refuelers supported the Iceland alert rotation, NATO refueling operations, the Northeast Tanker Task Force and the tanker channel mission - all of which were year round, ongoing missions. Altogether, the ANG was involved in over 300 operations during FY 1994 alone. A typical week found 800 Air Guardsmen deployed from their units. (ANG participation in "real world" operations is

⁵⁵ Rpt (U), Subj.: "ANG Input To Annual Report Of The Chief, NGB," SD I-1, p 4; MFR (U), Interview With Brig Gen Larry Arnold, ANGRC/CC by Dr Charles J. Gross, NGB-PAH, Subj.: "Personal Perspectives On The Most Important ANG Developments During The CY 1992-1994 Period," 26 April 1994, Andrews AFB, Maryland, p 2, SD I-34.

detailed in Chapter II of this history.)⁵⁶

(U) The ANG had gradually shifted away from its historic insistence that the only way to use it is to mobilize its units and send them off to war intact. The process of relying on volunteers and flexible unit packages began in 1953 with two air defense units in the CONUS, accelerated with a tanker rotation in Europe (Operation Creek Party) from 1967 to 1977, and became an accepted way of doing business during the Persian Gulf crisis of 1990-1991. Although mobilization of intact units was still critical for dealing with major contingencies, ANG volunteers in tailored packages from their own units or in composite "rainbow" units were deeply involved in global U.S. military operations. The ANG's routine involvement in operations overseas had gradually spread from the airlift and tanker communities to the fighter community where it had been extremely limited.⁵⁷

(U) While the employment of the ANG had changed significantly, post-Cold War alterations in the size and structure of the ANG had lagged. This was driven initially by the Air Force decision to maintain as much of its Air Reserve Components' force structure and operational capabilities as possible while sharply reducing the active duty establishment under the auspices of the Base Force and then the BUR. It also reflected the difficulties inherent in reshaping a decentralized organization like the Guard which was maintained strong autonomous political roots in state houses and local communities across America.⁵⁸

⁵⁶ Rpt (U), Subj.: "ANG Inputs To Annual Report Of The Chief, NGB," SD I-1, pp 4-5.

⁵⁷ Ibid., p 5.

⁵⁸ Ibid., p 5.

Reshaping the ANG

(U) The Air Guard's senior leadership in the NGB and the ANGRC began the process of reshaping the organization for the post Cold War era in the early 1990s. Their approach was crafted in a series of give-and-take discussions with General McPeak and other senior Air Force leaders as well as the directors of key staff organizations in the NGB's Air Directorate and the ANGRC plus an ad hoc committee of long range planners from each of the Air Guard's three long range planning regions. The latter group injected state and unit perspectives in the process. The specific details of force structure, modernization, and personnel end strength were hammered out during the defense budget process in the Pentagon and on Capitol Hill.⁵⁹

(U) In March 1992, the annual Air Guard long range plan previewed some of the challenges to come. It suggested that further reductions in the American military establishment would include downsizing the Air Guard. In particular, the plan noted that the bulk of the ANG's growth from 96,300 personnel in 1980 to 118,100 personnel in 1992 had been ". . . in the support areas and was wartime tasked to support an all-out war on the European continent. This requirement has been vastly reduced by the dissolution of the Soviet Union. While many Air Guard general purpose fighter units were also tasked against that same scenario, recent conversions to other weapons systems have resulted from the diminished need for these forces"⁶⁰ The plan also stressed that number of tactical

⁵⁹ Intvw (U), Maj Gen Donald W. Shepperd, NGB-CF, by Charles J. Gross, PhD, NGB-PAH, 19 Dec 1994, Pentagon, Washington, D.C., pp 7-11, SD I-35; Plan (U), NGB-CF, "Air National Guard, Long Range Plan, 1994, Volume 2 - Proceedings," 1994, pp 55-56, SD I-36.

⁶⁰ Plan (U), NGB-CF, Subj.: "The 1992 Air National Guard Long Range Plan. Volume 1,"

fighter wing equivalents in the total force was likely to be reduced even further. While reductions were inevitable, the ANG would take a proactive approach in DoD force structure planning and programming activities. Its primary goals included posturing " . . . the ANG to assume expanded roles and missions evolving from fundamental restructuring of our military force. . . [while maintaining] a high level of proficiency and readiness within a changing force structure."⁶¹

(U) General McPeak previewed the consensus that had been reached between the Air Force and the Air Guard's senior leadership in a September 1992 speech to the 114th NGAUS General Conference at Salt Lake City Utah. The Air Force Chief of Staff stressed that:

My first objective [for the ANG] is: Don't grow it, but don't shrink it. That's number one. Number two, I think it's important to try to keep the flying squadrons in a flying mission. Since I've been chief, we've closed down 50 flying squadrons on the active side and we have not closed a single Guard or Reserve flying squadron. That's been deliberate; that hasn't been an accident. . . . I think we probably have too much of the fighter force in the Guard and Reserve right now. . . . And with the end of the Cold War and with some of the bombers definitely out of the nuclear mission and into a conventional bombing mission, why not have bombers in the Guard and Reserve? . . . I think there's some opportunity for more tankers, more airlift, in the Guard and Reserve. . . . In these communities that have a flying operation, that's a good thing for us and everybody.⁶²

(U) On 10-12 November 1992, the Air Guard's senior leadership publicly unveiled its strategic vision for reshaping the ANG to meet the challenges of the post Cold War era.

Mar 1992, SD I-34 A, p 49.

⁶¹ Ibid., pp 11, 49.

⁶² Intvw (U), "Gen Merrill A. McPeak, Chief of Staff of the Air Force Speaks Out On The Air National Guard," National Guard, Jan 1993, pp 37-38.

Speaking at the annual Air Guard senior commanders' conference at Atlantic City, New Jersey, Generals Killey and Shepperd stressed that the Air Guard could not escape unscathed from the changes sweeping through the armed forces. General Killey emphasized that the ANG was trying to broaden its portfolio of flying missions to include bombers as well as expanding tanker and airlift units as the Air Force reduced its aircraft inventory to reach the base force level decreed by the Bush administration. In addition, the ANG would aggressively seek new mission areas like "space" for some of its mission support units.

(U) The ANG fighter community was bound to shrink dramatically with the total Air Force discussing the possibility of reducing to 22 or even 20 TFWs, eventually being forced to accept the latter number by the defense Department. The ANG's senior leadership would attempt to preserve all ANG flying units and protect people and rely on personnel attrition rather than reductions in force. To accomplish that strategy, they would aggressively seek out alternative missions in order to reroll some flying units, reduce the number of aircraft (i.e., debust) in units, combine similar units at the same location if necessary, and, only as a last resort, close down units.⁶³

(U) During CY 1993-1994, the ANG's senior Pentagon leadership were increasingly concerned about the stresses that the organization was experiencing as it began its transition to the post-Cold War era. Increasingly, those units were being called upon to

⁶³ MFR (U), Charles J. Gross, PhD, NGB-PAH, Subj.: "Air National Guard (ANG) Senior Commanders' Conference; Atlantic City, New Jersey; 10-12 November 1992," 15 Nov 1992, SD I-37, pp 6,7, 9-10; Intvw (U), Maj Gen Shepperd, 19 Dec 1994, SD I-35, pp 7-11; Plan (U), NGB-CF, "Air National Guard, Long Range Plan, 1993, Volume 1," ca 1993, p xiv, SD I-38; Plan (U), "The 1994 Air National Guard Long Range Plan. Volume 2 - Proceedings," SD I-36, pp 55-60.

provide volunteer packages for "real world" missions around the globe. That unprecedented use of volunteers raised questions about whether the Air Guard would remain a force-in-reserve of citizen airmen or would gradually become a quasi-full time force. It also generated concerns about possible adverse impacts on employer support as Air Guardsmen were called upon for greater absences from their jobs to support active force requirements. ANG senior leaders cautioned that budget cuts and force structure changes could drive ANG personnel strength as low as 100,000. They knew that there would be considerably fewer fighters in the ANG's future and that manned reconnaissance units were doomed. The future of the Air Guard's lone "Wild Weasel" unit, Idaho's 124th Fighter Group, was precarious. Gen Mike Loh, ACC Commander, wanted to return the entire "Wild Weasel" mission to the active force after the Air Force had written it off entirely. Tremendous pressures were being exerted in the Pentagon to eliminate or dramatically reduce the ANG's communications units which had been largely developed to Air Force requirements for an all-out war in Europe against the Soviet Union and its Warsaw Pact allies. The need for any ANG fighter interceptor squadrons was under attack by General Powell, the JCS Chairman. But, General McPeak and the ANG's senior leadership remained strongly opposed to that proposal.⁶⁴

(U) Despite those challenges, the Air Guard's leadership remained optimistic about its future. They were actively working to secure new missions like space and an expanded air

⁶⁴ Memo (U), HQ IDANG/ESSO (Col Killworth) for Brig Gen Joe Crawford, KSANG, Subj.: "Traditional Character of the ANG," 25 Oct 1994, w/Atch Paper (U), "Traditional Character of the ANG," **SD I-39**; MFR (U), Charles J. Gross, PhD, NGB-PAH, Subj.: "Air National Guard (ANG) Long Range Plan (LRP) Steering Committee at National Security Analysts (NSA), Inc., Alexandria, VA," 3 Feb 1993, **SD I-39A**; MFR (U), Charles J. Gross, PhD, NGB-PAH, Subj.: "Air National Guard (ANG) Long Range Planning (LRP) Steering Committee Meeting," 17 Nov 1994, **SD I-39B**.

defense role. Although the requirement for general purpose fighters had finally shrunk considerably as the total Air Force adjusted to a 20 TFWs, units were transitioning to tankers, airlifters, and, for the first time, heavy bombers. More importantly, the unprecedented employment of Air Guard volunteer contingent in "real world" operations around the globe underscored the fact that the Air Force could no longer mount significant contingency operations overseas without major involvement by its ARC.

(U) Since it was established as a separate reserve component, the Air Guard had gradually evolved into a force which included virtually every major operational flying mission. That trend had accelerated since 1989. The balance between combat and support flying units was nearly even at the end of FY 1994. There had been a major growth in the tanker mission.⁶⁵

Bombers

(U) The major new flying mission acquired by the ANG during the CY 1992-1994 period was the addition of B-1B heavy bombers configured for the use of conventional weapons. An active duty Air Force initiative, the inclusion of bombers in the Air Reserve Components illustrated the complex interaction of changing strategic, budgetary, and domestic realities. On 19 January 1993, the Air Force publicly announced that heavy

⁶⁵ MFR (U), "ANG LRP Steering Committee Meeting," 3 Feb 1993, SD I-39A; MFR (U), "ANG LRP Steering Committee Meeting," 17 Nov 1994, SD I-39B; Rpt (U), Subj.: "ANG Input To Annual Report Of The Chief, NGB," SD I-1, pp 2-3; Rpt (U), NGB-CF, Subj.: "The 1994 Air National Guard Long Range Plan, Volume 1," ca 1994, SD I-40, p xii; MFR (U), Dr Gross, PhD, Subj.: "Air National Guard (ANG), Senior Commanders' Conference," 15 Nov 1992, SD I-37, p 7; Intvw (U), General Shepperd by Dr Gross, 19 Dec 1994, SD I-35, pp 7-11.

conventional bombers would be transferred to the ARC. The Air Force originated the proposal in 1992 as a method to save money and preserve an important part of its force structure in the face of substantial budgetary reductions.⁶⁶

(U) The Air Guard had limited experience with bomber-type aircraft in its inventory. During the late 1940s, its force structure had included 12 light bomb squadrons operating obsolete World War II vintage B-26s. Following the Korean War mobilizations, its 106th and 111th Light Bomb Wings had converted to a succession of large aircraft while in federal service including B-29 medium bombers as well as RB-29s and RB-36s. In 1958, four squadrons had converted to RB-57s. A fifth squadron had converted to the same aircraft in 1961. In 1972, one of those five units -- the 117th Tactical Reconnaissance Squadron (TRS) of Kansas -- had converted to the B-57 and was redesignated a "Bombardment Tactical Squadron." The latter's light bombardment mission was short lived. In 1974, the 117th TRS and Vermont's 134th Fighter Squadron both converted to EB-57s and each was redesignated a "Defense Systems Evaluation Squadron (DSES)." The last EB-57 was retired from the ANG in 1981 by Vermont's 134th DSES.⁶⁷

⁶⁶ Article (U), Barbara Opall, "USAF Fights To Save Bomber Plan," Defense News, 1-7 Mar 1993, p 6; Article (U), David C. Lynch, "Bombers in the Guard," Air Force Magazine, Oct 1994, pp 32-37; Msg (U), HQ AFRES/PAI, 221647Z Jan 1993, to AIG 12883/PA, Subj.: B-1 and B-52 Bombers in the ARC, p 2, SD I-41; Article (U), "USAF Lists First ANG B-1 Units," Jane's Defense Weekly, 25 Sep 93, p 5; MFR (U), Interview With Lt Col Bob Ullman, NGB-XOO, by Dr Charles J. Gross, NGB-PAH, Subj.: "Bombers in the Air National Guard (ANG)," 20 Apr 1994, pp 1-3; SD I-42; SSS (U), NGB-XOOF (Lt Col Watson) to NGB-XOC, et al, Subj.: "ANG B-1s to McConnell," 18 Aug 1992, w/atchs (@) Point Paper (U), "ANG B-1 Conversion at McConnell," and paper (U), "ANG B-1s to McConnell," SD I-43.

⁶⁷ Charles J. Gross, Prelude To The Total Force (Office of Air Force History, HQ USAF, 1985), pp 22, 71-72; Renee J. Francillon, The United States Air National Guard (Aerospace Publishing, 1993), pp 124-125, 171, 194.

(U) With the elimination of the nuclear alert requirement due to the end of the Cold War and the conversion of heavy bombers to a conventional role, they became a more attractive new mission area for the ARC. Air Force studies of the issue in the late 1980s had concluded that the personal reliability program which continuously screened personnel associated with nuclear weapons would be a major stumbling block to ARC participation. In addition, nuclear alert requirements were extremely expensive and there were doubts about whether Guardsmen and Reservists could meet the stringent training requirements of such a mission.

(U) With the switch to a conventional mission following the Cold War's end, many of those barriers to ARC participation in the bomber mission were either reduced or eliminated altogether. Consequently, the ANG was offered and reluctantly accepted a B-52H mission for Washington state's 141st ARW. According to a feasibility study sponsored by the NGB's Air Directorate, the mission would be costly and there were doubts about the future of the aging B-52H. But, the decision was reversed when members of the unit opposed the transition from KC-135 tankers to B-52 bombers and convinced Representative Tom Folley (D-WA), the powerful Speaker of the House of Representatives, to intervene with General McPeak to block it. Attention then turned to the B-1B. However, the B-1B suffered from some credibility problems at that point. Most seriously, its electronic countermeasures (ECM) shortcomings had not been resolved. Furthermore, it had not yet matured for a conventional bombing mission. As then configured, it lacked the capability to deliver precision-guided munitions (PGMs). Instead, it was limited to dropping 500 lb conventional bombs.

(U) Although there had been discussions between the Air Force and the ANG about the B-1B in late 1992, serious consideration did not begin until April 1993. It was driven by the 20 TFW (including 6 ANG) cap on the total Air Force and General McPeak's 1992 "Year of Training" initiative which planned to pull back all flying training from the ANG into the active force. That threatened the existence of the Kansas ANG's 184th FG, an F-16 replacement training unit with a large number of fulltime Guard personnel. The Air Guard had to shed some fighter units because of the Air Force's 20 TFW cap. Those factors, along with its established location at McConnell AFB, Kansas, drove its selection as the ANG's first B-1B unit. Senator Robert Dole (R-KS) was opposed to any large reduction of fulltime jobs at McConnell AFB.

(U) On 27 May 1993, the Air Force announced that the 184th FG would lose its 54 F-16s and replace them with 10 B-1Bs and become the 184th Bomb Group (BG). It also announced that the Georgia's 116th FW would become the Air Guard's second B-1B unit. The 116th would shed its F-15s and move from Dobbins Air Reserve Base (ARB) to Robins AFB, both in Georgia. But, because of strong resistance in the unit to those changes as well as opposition by U.S. Representatives Buddy Darden and Newt Gingrich of Georgia's congressional delegation, Capitol Hill temporarily blocked them in November 1993. Darden and Gingrich attached an amendment to the 1994 Defense Appropriation Act which prohibited the Air Force from making those changes. Darden represented the congressional district that housed Dobbins ARB. On the other hand, Senator Sam Nunn wanted to protect Robins AFB from termination by the base realignment and closure (BRAC) process. He was determined to get more units into the installation to buttress its claim to continued existence.

(U) Meanwhile, members of the 184th FG had begun training on B-1Bs with their active force counterparts. Effective 1 July 1994, the unit was redesignated the 184th Bomb Group (BG) and became the first ANG organization to operate the B-1B. The 184th BG opted to have all of its aircrews as full time personnel rather than the usual mix of traditional Guardsmen and full timers on the grounds that only the latter could accomplish all the established bomber training requirements.⁶⁸

(U) In October 1994, The Air Force Times, reported that the Air Force had been "given

⁶⁸ Article (U), Barbara Opall, "USAF Fights To Save Bomber Plan," Defense News, 1-7 Mar 1993, p 6; Article (U), David C. Lynch, "Bombers in the Guard," Air Force Magazine, Oct 1994, pp 32-37; Msg (U), Subj.: Bombers in the ARC, p 2, SD I-41; Article (U), "USAF Lists First ANG B-1 Units," Jane's Defense Weekly, 25 Sep 93, p 5; MFR (U), Interview With Lt Col Bob Ullman, NGB-XOO, Subj.: Bombers in the ANG, pp 1-3; SD I-42; Memo (U), Brig Gen J.M. Hafen, Utah ANG, to NGB-CF, Subj.: "Air National Guard B-52H Mission Study," 11 Mar 1992, SD I-44; Bfg Book Extract (U), NGB, "Air National Guard Issues, General Carns," undated, SD I-45; Bfg (U), NGB-XOO, Subj.: "Air National Guard Concerns [re B-1B Bombers at McConnell AFB]," undated, SD I-46; Brfg (U), NGB-XOO, Subj.: "Air National Guard and Bombers," undated, SD I-47; SSS (U), AF/XOFC (Lt Col Jareke/Maj Earnhart), Subj.: "USAF Responds to Congress on Transferring Bombers to the Air Reserve Component (ARC)," 2 Apr 1993, W/atch paper (U), "United States Air Force Response To The Senate Appropriations Committee On Transferring Bombers Into The Air Reserve Component," SD I-48; Article (U), Vago Muradian, "Way Is Cleared For Move," The Air Force Times, 5 Sep 1994, p 22; Point Paper (U), NGB-XOO, Subj.: "ANG B-1 Conversion at McConnell [AFB, Kansas]," undated, SD I-49; Point Paper (U), Lt Col Ullman, NGB-XOO, Subj.: "116 FW Conversion," 18 Feb 1994, SD I-50; Press Release (U), U.S. Rep Buddy Darden and U.S. Rep Newt Gingrich, Subj.: "Joint Statement of U.S. Reps Buddy Darden and Newt Gingrich On The 116th Fighter Wing," 17 Aug 1994, SD I-51; SSS (U), "ANG B-1s to McConnell," SD I-43; MFR (U), Charles J. Gross, PhD NGB-PAH, Subj.: "B-1Bs in the Air National Guard (ANG): Discussions With Major Paul Myers (ANG-XOO), 5 Jul 1995, SD I-52; Ltr (U), Brig Gen Stephen G. Kearney, Commander, 116th Fighter Wing, Georgia ANG, to Senator Sam Nunn, Subj.: Future of the 116th FW, 29 Sep 1993, SD I-53.

the green light" to begin the planned changes in the 116th FW because two Georgia congressmen had dropped their opposition to it.⁶⁹ The change of mind was apparently driven by a hard-nosed assessment of reality by unit members. Colonel Bruce W. MacLane, the 116th's Vice Commander told a reporter that "There is a force-structure reduction going on, and fighters will be reduced. We were worried that, if we didn't accept this mission, we would be closed down and we would not have any mission at all."⁷⁰

Debusting Flying Units

(U) To help accommodate tighter budget constraints while maintaining its flying unit force structure, the ANG gradually decreased the primary authorized aircraft assigned to its flying units rather than consolidating some of those organizations. Within ANG circles, that process was known as "debusting." The basic policy decision on PAA was reached by the Air Guard's senior leadership in the NGB and the ANGRC despite some skepticism within Headquarters, USAF. From the Air Guard's perspective, it preserved flags and a fundamental strength of the organization - its character as a community-based defense force. By retaining a wide geographic dispersion of units, the ANG would maintain its community presence across America serving as a bridge between the civilian population and the U.S. military establishment. It would also maintain the ANG's capability to expand its force structure relatively quickly in the event of a serious deterioration of the international situation and respond quickly to state missions. Retaining existing flying units also had a significant economic impact on the communities and individuals involved. It preserved jobs and other forms of economic activity. Politically, it would have been extremely difficult to

⁶⁹ Article (U), Vago Muradian, "Way Is Cleared For Move," The Air Force Times, 5 Sep 1994, p 22.

⁷⁰ Ibid., p 22.

eliminate ANG flying units.⁷¹

⁷¹ Rpt(U), "ANG Input To Annual Report of the Chief, NGB," SD I-1 pp 2-3; Plan (U), "Air National Guard Long Range Plan, 1994, Volume 1," SD I-40, p xii; MFR (U), Dr Gross, "Air National Guard, Senior Commanders' Conference; 10-12 November 1992," SD I-37, p 7; Intvw (U), General Shepperd, 19 Dec 1994, SD I-35, pp 7-11.

From Cirillo
AF Team Folder

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, July 28, 2005 5:14 PM
To: Johansen David L LtCol SAF/IEB; Lanman Phillip Lt Col SAF/IEBB
Cc: Pease Fred SES SAF/IEB; Wearren Ernest Capt SAF/IEB
Subject: Back to you with some changes from me

Attachments: DoDPanelII QFR 7.18.05 TASKER LIST 28 Jul 05.doc



DoDPanelII QFR
7.18.05 TASKER ...

Keep leaning on the staff for their input
The OSD suspense is Aug 2nd but the Commission staff can use this soon as it's ready
gh

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 7:58 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB
Subject: Re: Here's the latest KC-135 draft

I'd like Gehman to see them too so he knows we were paying attention. Also, we have yet to hear of any across-the-table session you need to pull apart recc's...it was a big deal last Weds. Gary From BlackBerry _____ Draft Deliberative Document For Discussion Purposes Only--Not Releasable Under FOIA

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-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: MacGregor, Timothy, CIV, WSO-BRAC <Timothy.MacGregor@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>
CC: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
Sent: Tue Jul 26 19:00:50 2005
Subject: RE: Here's the latest KC-135 draft

Works fine - Thanks Tim (must have been in "Texaco Top Off" lingo)

Ken: Please run this with the others by your team to get Gary the feedback on any open issues. I personally like the format.

Frank

-----Original Message-----

From: MacGregor, Timothy, CIV, WSO-BRAC

Sent: Tuesday, July 26, 2005 5:10 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC; Heckman Gary Maj Gen AF/XP
Subject: RE: Here's the latest KC-135 draft

Mr. Cirillo,

Sir, try this one. I converted it to rich text and it opens fine.

V/R
Tim

Tim MacGregor
Senior Air Force Analyst
Base Closure and Realignment Commission
2521 Clark Street, Suite 625-14
Arlington, VA 22202
(703) 699-2921
mailto:timothy.macgregor@wso.whs.mil
http://www.brac.gov

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 5:08 PM
To: MacGregor, Timothy, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC; Heckman Gary Maj Gen AF/XP
Subject: FW: Here's the latest KC-135 draft

Tim: Can you open this? I keep getting "corrupt" signals - but only on the Tanker document. The rest were fine.

Frank

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 4:27 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Neall Raymond Ctr SAF/IEBB
Subject: Here's the latest KC-135 draft

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 6:09 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Brennan Timothy Ctr SAF/IEBB
Subject: Here's the F-15 paper
Attachments: Commission Rationale F-15C v726.doc



Commission
ationale F-15C v72.

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 4:27 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Neall Raymond Ctr SAF/IEBB
Subject: Here's the latest KC-135 draft
Attachments: Commission Rationale KC-135v726.doc



Commission
ationale KC-135v72.

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 2:56 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: Tanker Story
Attachments: Commission Rationale 26 July KC-1351.doc

Let's try again...this one is going to need some work

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 12:11 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB
Subject: Fw: Tanker Story

From BlackBerry

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Commission
ationale 26 July K..

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-----Original Message-----

From: Neall Raymond Ctr SAF/IEBB <Raymond.Neall@pentagon.af.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>

Sent: Tue Jul 26 10:51:20 2005
Subject: Tanker Story

Sir,
Over to you!

<<Commission Rationale 26 July KC-1351.doc>>

V/R
Ray

Raymond A. Neall Jr.
SAF/IEBB (Air Force BRAC)
DSN 227-4577
(703) 697-4577

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 12:11 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB
Subject: Fw: Tanker Story

Attachments: Commission Rationale 26 July KC-1351.doc

From BlackBerry

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-----Original Message-----

From: Neall Raymond Ctr SAF/IEBB <Raymond.Neall@pentagon.af.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
Sent: Tue Jul 26 10:51:20 2005
Subject: Tanker Story

Sir,
Over to you!



Commission
rationale 26 July K..

<<Commission Rati
rationale 26 July KC-1351.doc>>

V/R
Ray

Raymond A. Neall Jr.
SAF/IEBB (Air Force BRAC)
DSN 227-4577
(703) 697-4577

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 12:05 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB
Subject: Fw: F-16 Story

Attachments: Commission Rationale F-16 v725.doc

From BlackBerry

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-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; Johansen David L LtCol SAF/IEB <David.Johansen@pentagon.af.mil>; Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>
CC: Mattison Mark LtCol AF/XPPE <Mark.Mattison@pentagon.af.mil>
Sent: Tue Jul 26 08:35:58 2005
Subject: F-16 Story



Commission
rationale F-16 v725.

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, July 26, 2005 12:05 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB
Subject: A-10 Story

Attachments: Commission Rationale A-10 v725.doc

Frank, here's the final draft of the A-10 story...more to follow...Gary From BlackBerry
Draft Deliberative Document For Discussion Purposes Only--Not
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-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; Johansen David L LtCol SAF/IEB <David.Johansen@pentagon.af.mil>; Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>
CC: Mattison Mark LtCol AF/XPPE <Mark.Mattison@pentagon.af.mil>; Neall Raymond Ctr SAF/IEBB <Raymond.Neall@pentagon.af.mil>
Sent: Tue Jul 26 08:40:22 2005
Subject: A-10 Story



Commission
ationale A-10 v725.

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, July 25, 2005 7:28 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Telling the F-16 story

Attachments: Commission Rationale 23 July F-16.doc



Commission
ationale 23 July F..

Frank, This is our first go at 'telling the story' along the lines discussed with ADM Gehman last week. This is not an official input to you; rather, we want to double check that this hits the mark in meeting the Commissioners' needs as articulated by ADM Gehman. Gary

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, June 16, 2005 10:20 AM
To: Laffey Thomas M LtCol SAF/IEBJ; Johansen David L LtCol SAF/IEB
Cc: Bayert, Nicole, Ms, OSD-ATL; Pease Fred SES SAF/IEB
Subject: FW: BCEG Membership-all inclusive.xls

Importance: High

Attachments: Subpoena question 6 v8.doc

Dave and Tom,

There are parallel taskers going to different folks at different times from various people who are all trying to do what's right. Please ensure you two coordinate and deconflict these so on our end we can get them into one lane and reduce the churn. BL: the Commission is our customer...ensure they're getting what they need.

Thanks...ur doing fine, gh

-----Original Message-----

From: Bayert, Nicole, Ms, DoD OGC
Sent: Thursday, June 16, 2005 8:09 AM
To: Cook Jeannette J Civ SAF/IEBB; Johansen David L LtCol SAF/IEB; Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB; Pankove Martin Civ SAF/IEBB
Cc: Rice, Ginger, Mrs, OSD-ATL; McAndrew, Michael, Mr, OSD-ATL; Potochney, Peter, Mr, OSD-ATL
Subject: RE: BCEG Membership-all inclusive.xls
Importance: High

Still waiting on AF review of the ISG, IEC and JCSG lists (updated lists attached) to ensure they capture all current and former AF members and alternates and to make sure titles are correct. Please provide me your input ASAP



Subpoena question
6 v8.doc (78...

Nicole D. Bayert
Department of Defense
Associate General Counsel
(Environment & Installations)
703-693-4842; fax 693-4507

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-----Original Message-----

From: Bayert, Nicole, Ms, DoD OGC
Sent: Wednesday, June 15, 2005 12:48 PM
To: Cook Jeannette J Civ SAF/IEBB
Cc: Rice, Ginger, Mrs, OSD-ATL; McAndrew, Michael, Mr, OSD-ATL; Johansen David L LtCol SAF/IEB; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP; Pankove Martin Civ SAF/IEBB
Subject: RE: BCEG Membership-all inclusive.xls

That works for the AF part, thanks, I have incorporated it.

When do you think you will be done reviewing the ISG, IEC, and JCSG lists (attached) to ensure they capture all current and former AF members and alternates and to ensure the titles are correct?

<< File: Subpoena question 6 v5.doc >>

Nicole D. Bayert

Department of Defense
Associate General Counsel
(Environment & Installations)
703-693-4842; fax 693-4507

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-----Original Message-----

From: Cook Jeannette J Civ SAF/IEBB
Sent: Wednesday, June 15, 2005 12:24 PM
To: Bayert, Nicole, Ms, DoD OGC
Cc: Rice, Ginger, Mrs, OSD-ATL; McAndrew, Michael, Mr, OSD-ATL; Johansen David L LtCol SAF/IEB
Subject: BCEG Membership-all inclusive.xls

<< File: BCEG Membership-all inclusive.xls >>

Attached is the Air Force's all inclusive listing of BCEG members.

Any questions, please feel free to call me.

V/R

JJ Cook
697-4726

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, May 24, 2005 6:13 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Out of Office AutoReply: Air Force BRAC

I'm away from the office until May 31st but expect to be within Blackberry coverage much of the time while gone

If you need a reply on BRAC business prior to my return, contact the IEB, Mr Pease, at Fred.Pease@pentagon.af.mil or the IEB Exec, Lt Col Johansen, at David.Johansen@pentagon.af.mil

Thanks, gh

Questions for the Record
Base Closure and Realignment Commission

Department of Defense Panel II

The Honorable Lieutenant General Stephen Wood, Deputy Chief of Staff of the Air Force
for Plans and Programs;

Major General Gary W. Heckman, Assistant Deputy Chief of Staff of the Air Force for
Plans and Programs;

Major General Scott Mayes, Commander, 1st Air Force and Commander, Continental
U.S. North American Aerospace Command Region; and

Lieutenant General Daniel James, III, Director, Air National Guard

July 18, 2005

1.1. Please help the Commission understand the relationship of the often mentioned "emerging missions" as they apply to the Air National Guard recommendations presented to the Commission. Specifically, how and when do you intend to fund, program, develop and deploy the Unmanned Aerial Vehicles such as the UAV/predator and even the recently discussed new light cargo aircraft. [XP]

2.2. How viable will enclaves be over the next several years without a weapons system attached to them? The decision to create an enclave was independent of a specific weapon system. Most enclaves will host an existing mission in the ANG unit currently stationed at the installation. Rather than enumerate each squadron, flight, group, etc., the Air Force collectively referred to the units remaining as an enclave. Perhaps a more accurate term is ECS or Expeditionary Combat Support. They are the firefighters, security forces, civil engineers, communications experts, military personnel flights, aerial ports, MWR, supply, logistics readiness, transportation (amongst others) units that get flying units to the fight and keep them working once they arrive in theater. The misconception is the enclave has NO mission. The ECS has a very specific mission now that will carry in to the future. PeopleManpower disassociated with the flying mission WILL have to wait for emerging missions, retrain, or, if they do not decide to retrain, will either move to a location with a mission for which they are qualified or leave the ANG. [NGB, IEGB]

3.3. Are the Expeditionary Combat Support packages, as outlined in several ANG recommendations, actually funded? Yes. (IEGB)

4.4. What is the likelihood of the enclaves getting a future mission? [XP]

5. The Commission has heard from numerous governors and adjutants general over their concern with the lack of Air Force and Air National Guard communication and collaboration with the states in the development and finalization of the BRAC ANG recommendations to the Commission. What has the Department of Defense or the Department of the Air Force done to rectify this situation, or more importantly, what do you plan to do?

Following Air Force Commission Testimony, 18 Jul 05, the Air Force resolved to address BRAC communications with the States in a manner consistent with Title X and sound military doctrine. The Air Force took the following actions to this end:

- 20 Jul 05, Gen Heckman and Mr. Pease met with Commissioner Gehman, Commissioner Coyle and members of the Commission's staff. They answered Commissioner and staff questions regarding Air Force BRAC methodology in the three-hour meeting. It is clear from that meeting and the 18 Jul 05 Testimony, the Commission believes the Air Force should more fully involve the States in BRAC decisions
- Today, 21 Jul 05, the TAGs are meeting with the National Guard Bureau to provide alternate BRAC laydown proposals acceptable to the collective States
- The National Guard Bureau will forward the amended proposals to the Commission and Air Force for consideration
- Expect an Air Force response and resolution the following week

On the issue of how the Air Force communicates with TAGs and Governors, the Air Force stands by Title X which states, "The National Guard Bureau is the channel of communications on all matters pertaining to the National Guard, the Army National Guard of the United States, and the Air National Guard of the United States between (1) the Department of the Army and Department of the Air Force, and (2) the several States." The Air Force has and continues to abide by the chain of command established by Congress. For BRAC, HQ AF communicated directly with 11 Major Commands (MAJCOMs) (ACC, AMC, AFSPC, AETC, AFMC, AFRC, NGB, AFSOC, PACAF and two direct reporting units). The MAJCOMs communicated directly with the installations as required [Note the National Guard Bureau was a "MAJCOM" for the purposes of BRAC]. Using this chain of command the Air Force ensured equitable treatment for Guard and Active Duty installations.

It is important to understand that for HQ AF to communicate directly with an installation is contrary to sound military doctrine, defies the Principle of unity of command and weakens the MAJCOM Commander's ability to command. The Title X established chain of command is consistent with the law, consistent with military doctrine, has worked and will continue to work well for the foreseeable future.

(IEBB) In addition, senior AF general officers, to include the Vice Chief of Staff, briefed the TAGs on the military value principles that would guide BRAC, briefed the TAGs on the 2025 force structure, and briefed the TAGs on some specific effects we expected on the number of Guard flying squadrons.

We see two key responsibilities we have to the Commission. First, we must be accountable to the Commission to explain how and why we proposed what we proposed in our recommendations. Second, given alternatives, we must advise the Commission on the consequences of what is proposed and how we would implement the proposals. At your direction, the Chief of the NGB and the TAGs met on July 22nd to identify alternatives and rationale to serve as points of discussion among the Department, the NGB, and the TAGs. We made available to the TAGs the key ANG Base Closure Executive Group (BCEG) member who was present at and key to all BCEG deliberations throughout BRAC. He had full authority to share all our BRAC information and

rationale. The AGAUS July 25th letter that resulted from that meeting stated that the AGAUS was not prepared to discuss alternatives within BRAC.

We're encouraged by your invitations to the CSAF; the Chief, NGB; and Maj Gen Lempke of the AGAUS to testify at the Aug 11th hearing and believe this will encourage the generation, presentation and discussion of alternatives. We have a comprehensive set of recommendations on the table, and continue to stand ready to help evaluate any alternatives and rationale that may come forward.

6.6. A recent Air Force PR release indicated an initiative to supplement the Air National Guard mission with the establishment of a future "light cargo aircraft", a presumably shortened C-130 type cargo carrier that could be deployed to Army and Air Guard units. [XP]

- a. What role do you foresee this aircraft will play in future missions of the Air National Guard or in support of Homeland Security.
- b. Where is the development and deployment of the future light cargo aircraft in your funding plan?
- c. Is new light cargo aircraft, along with the potential of Unmanned Aerial Vehicles (UAV), one of the "emerging missions" you have mentioned as a potential for the ANG?
- d. Is the F-22 another such "emerging mission"?

From a BRAC perspective, no. The F/A-22s that we anticipate over the next 20 years are already incorporated into the 20-year force structure plan.

7. Given the concern expressed by a great number of state governors and adjutants general regarding redeployment Air National Guard assigned aircraft to other components and states, do you envision taking any remedial action to make more aircraft available to support Air National Guard requirements over a broader number of states than provided in the BRAC recommendations? The Air Force--active duty, Reserve and Guard--is a total force and we worked hard through the BRAC process to ensure our recommendations support an optimum force mix to meet all future requirements. The 2025 force structure plan was used to produce the BRAC recommendations. The current average PERSTEMPO for Active C-130 crewmembers is 150 days with the Guard and Reserve mobilized. We estimate that, absent implementation of BRAC recommendations, PERSTEMPO will rise to an unsustainable level of 200+ days per year after the current mobilization ends. Allocating more aircraft to the ANG would undo the careful balance the BRAC recommendations maintain in the mix among the active and reserve components. Moreover, we expect that regressing from 12 PAA to 8PAA C-130 squadron sizes carries a 15% effectiveness penalties; applied to a 150-aircraft ANG fleet, that means 20-25 aircraft—nearly three entire squadrons—of capability will not available for federal and state missions if DoD BRAC recommendations are not implemented. The Air Force--active duty, Reserve and Guard--is a total force and we worked hard through the BRAC process to ensure our recommendations support an optimum force mix to meet all future requirements. (IEBB)

7.

8.8. In the Adjutants General (TAG) hearing 30 Jun in Atlanta, an ANG speaker noted that “the ANG provides 40% of the [combat] coverage for 7.3% of the budget.” [XP]

a.a. Are these figures substantiated by Air Force budget data? If not, what is an approximate operational use to cost ratio?

One must bear in mind that the research and development, procurement, and depot sustainment costs for these federally-owned aircraft operated by the states is included in the federal costs and not in the 7.3% cited by the ANG speaker. This would tend to skew the comparison.

b.b. Including missions flown while on federalized missions or in support of contingency missions such as Noble Eagle, Enduring Freedom and Iraqi Freedom, do the costs incurred by ANG forces to support the missions included in ANG budgets (the 7.3%), or are they sourced elsewhere within DOD budgets?

e.c. While activated, or flying in support of federal missions, how do ANG and AFRC costs to execute a given mission compare to those of the Active Duty?

They are essentially the same.

9. Were utilization rates of aircraft considered and/or weighted in any Mission Compatibility Index (MCI) calculation comparing installations? Did utilization rates differ between Active Duty, Reserve, and Guard installations flying a given model-design (F-16A/B/C/D), KC-135D/E/R/T)? If so, how?

Utilization rates were not considered in MCIs because they are not a discriminator among installations. We measured installations against all mission areas, whereas, utilization rates differ and are determined by a variety of factors including aircraft age, condition, use, and requirements and could distort the true value of a base since they are transitory in nature. (IEBB)

10. Many States and TAGs have raised concerns on the BRAC recommendations with respect to the Air National Guard on their impact on the Homeland Security or Air Sovereignty Alert mission.

USNORTHCOM has been involved in our process for nearly 2 years and had final right of refusal on our recommendations before we submitted them; ADM Keating approved of our recommendations. The post-BRAC Air Sovereignty Alert laydown is precisely the same as the pre-BRAC laydown with one notable exception—Otis. The AF BRAC recommendations close Otis and build a new ASA alert facility at Bradley, approximately 96 miles and 12 minutes flight time (at 470 knots true air speed) away. Bradley's Air Sovereignty Alert coverage is actually an improvement over Otis as it covers the same sites as Otis plus 3 additional sites not covered by Otis. All other ASA installations impacted by BRAC will keep the ASA commitment. Bottom line: BRAC made no significant change in the ASA coverage. (IEBB)

a. Were U.S. Northern Command and its component command, the First Air Force, involved in the BRAC decision making process? Yes. If so, how?

The initial Air Force closure and realignment recommendations were overlaid with NORTHCOM/NORAD Homeland Security/Air Sovereignty requirements for distance and response time. In the few instances where the recommendations

impacted Homeland Security/Air Sovereignty coverage, adjustments were made to satisfy NORAD/NORTHCOM distance and response time requirements. ((IEBB) b.b. What is Northern Command's and the First Air Force's assessment of the impact of the Guard recommendations, particularly the ones involving Air Sovereignty Alert sites, on the Homeland Security mission?

The DoD basing recommendations were reviewed by the NORTHCOM/NORAD Commander and his staff, as evidenced by Admiral Keating's statement, 4 May 05: "Following a thorough review, we find that they [the draft 2005 BRAC recommendations] do not create an unacceptable risk to the accomplishment of our homeland defense or defense support of civil authorities." (IEBB)

11. ___ A key question a Commissioner likes to ask is: "Is the pain worth the gain?" Understanding that Military Value is the primary consideration, economics play a part too. What are the projected NPV 20 year savings to the DoD for the closures and realignments affecting ANG units only?

The primary determinant for the DoD process was military value and not cost. True, the cost savings from the DoD recommendations are small, but that's not the 'gain.' The 'gain' is being able to use our force structure over the next 20 years in organizations and locations that are effective--placing the right forces in the right sizes at the best combination of bases for homeland and global defense of the Nation as a whole. Absent implementation of BRAC recommendations and a reduction in the number of ineffectively sized Guard fighter squadrons, we estimate 'pain' which will threaten the Nation's ability to do its mission. In the case of fighter squadrons, current 15PAA squadrons will average 11 to 12 PAA, an ineffective and irresponsibly small size. In the case of the C-130 force, we expect that regressing from 12 PAA to 8PAA C-130 squadron sizes carries a 15% effectiveness 'pain.' Applied to a 150-aircraft ANG fleet, that means 20-25 aircraft--nearly three entire squadrons' worth of effective capability 'gain'--will not be available for federal and state missions if DoD BRAC recommendations are not implemented. Moreover, the current average PERSTEMPO for Active C-130 crewmembers is 150 days with the Guard and Reserve mobilized. We estimate that, absent implementation of BRAC recommendations, PERSTEMPO will rise to a painful and unsustainable level of 200+ days per year after the current mobilization ends. Allocating more aircraft to the ANG would undo the careful balance the BRAC recommendations maintain in the mix among the active and reserve components. This request is an extremely large undertaking and will require extensive re-analysis of recommendations. In accordance with direction from the BRAC Commission staff, SAF/IEBB will work other higher priority analysis prior to working this request.--(IEBB)

12. ___ A review of the BCEG minutes leaves us to believe that Candidate Recommendations were intentionally "bundled" in order to get the money savers to "carry" other individual base closures or realignments that were on their own a cost, or offered little savings. Is this true?

No -- the final candidate recommendations reflect linked actions and to comply with the constraints of the COBRA model. We looked at weapon systems as scenario mission groups; COBRA has an installation perspective. Candidate recommendations were only

"bundled" when they enabled other recommendations. If they were not "enablers" and/or did not produce an NPV savings they were cancelled. (IEBB)

13. BRAC is about reducing excess base infrastructure and not about moving aircraft. Hundreds of aircraft are proposed to move with your recommendation, affecting 80% of the ANG installations in the country, yet the installation map looks about the same. Your proposal seems essentially "Programmatic." Why are you wanting us to approve this under BRAC?

The AF recommendations as submitted provide the best return on investment of any of the MilDeps or Joint Cross Service Groups. That said, reducing infrastructure is just one of the SecDef's four BRAC goals. The others relate to improving warfighting effectiveness (arguably the most important), meeting future defense strategies, and taking advantage of joint opportunities. Simply put, the Secretary's Recommendations are in the best interest of the Air Force. BRAC is necessary to our nation meeting its homeland and global defense obligations. The job of the BRAC commission is a tough and crucial one that requires input that is rich in facts, sparse in emotion, and objective in perspective. The key factor guiding us is the BRAC law. The law dictates we use a 20-year force plan. For the Air Force, that means meeting the defense needs of the nation with fewer aircraft. We've had to face force reductions in the past, mostly in our active force but also in our Air Reserve Component. Over the past 15 years we have met this challenge in our Active Force by keeping our squadrons sized effectively and reducing the number of squadrons as reduced the number of aircraft. On the other hand, at their request, we have met this challenge in our Guard force by maintaining the numbers of squadrons, but reducing the number of aircraft in each squadron. This is no longer feasible and history shows that these kinds of actions cannot be accomplished programmatically.

To ensure improved warfighting effectiveness in the face of this reduced future force structure, we had to organize these fewer, more capable aircraft into larger, more effective squadrons at the best combination of bases to meet both homeland defense and overseas expeditionary requirements. Our recommendations had to accommodate a shrinking force structure and in some cases make tradeoffs among the states.

BRAC, QDR, Future Total Force are all intricately related and cannot be easily separated. To conduct any one of these three actions in a vacuum invites unforeseen consequences that may diminish our national security posture. Lt Gen Wood (18 Jul 05 Testimony to the Commission) explained the link perceived link between BRAC and programmatic issues in this way, "The Classified Force Structure Plan submitted to Congress by the Joint Staff on 15 Mar 05 included the 20-year force structure projection (the 2025 Force) that identified a programmatic reduction — apart from BRAC — of approximately 6% of traditional Air Force force structure. These actions are part of the Air Force Future Total Force (FTF) concept that addresses increasing modernization and recapitalization challenges, and strained budget realities. As the Acting Secretary of the Air Force testified before the BRAC commission, "...This is where we started: a smaller force that will get smaller still, but one that as it shrinks will become more capable".

Although the Air Force Future Total Force (FTF) plan was not the overarching guide used to develop BRAC recommendations, the Air Force used the 2025 Force Structure

plan and the BRAC selection criteria to develop its BRAC recommendations. In this regard, the FTF process was complimentary to the BRAC process. "Non-BRAC programmatic actions" within Air Force recommendations clearly define those actions that are occurring regardless of BRAC. For clarity, the Air Force included non-BRAC programmatic actions to ensure the total combined impact of BRAC recommendations and programmatic actions at a specific installation were captured. (IEBB)

14.14. With respect to the Mission Capability Index, or MCI, the matrix tool you used to justify your recommendations... We have these comments from the field: (Please respond after each issue-) (IEBB)

a. Why were the ANG units measured up against the same criteria as the active component? Other services did it differently. They said the NGB imposes limits on how big a Guard installation can be.

The Guard and Reserve benefited vis a vis the active bases from the AF BRAC process. We used the same criteria for Active/ARC to comply with statutory requirement to consider all bases equally. In our approach to evaluate bases for BRAC, the Air Force developed a list of 154 bases to consider for closure or realignment. This list included all installations with flying missions—active, Guard and Reserve. Since we used, as a fundamental philosophy, the principle of proportionality, the ANG bases did not, in effect at the end of the day, compete against active duty bases. Active Duty bases with better MCI ratings—notably Cannon and Grand Forks—lost their aircraft because the aircraft were needed to populate Guard and Reserve units.

#:

b. The MCI questions – especially with respect to routes and ranges, do not reflect the way we fight today.

The MCIs do reflect the way we operate today. MCIs were designed to measure aspects of an installation relative to military value. MCIs were carefully constructed by the AF operational community to delineate capabilities needed for warfighting training. The value of the installation was determined by proximity to mission related capabilities and the qualities of those capabilities themselves

b:

c. There was not enough opportunity for similar smaller installations to be measured against each other.

The Guard and Reserve benefited vis a vis the active bases from the AF BRAC process. We used the same criteria for Active/ARC to comply with statutory requirement to consider all bases equally. In our approach to evaluate bases for BRAC, the Air Force developed a list of 154 bases to consider for closure or realignment. This list included all installations with flying missions—active, Guard and Reserve. Since we used, as a fundamental philosophy, the principle of proportionality, the ANG bases did not, at the end of the day, compete against active duty bases. Active Duty bases with better MCI ratings—notably Cannon and Grand Forks—lost their aircraft because the aircraft were needed to populate Guard and Reserve units. All 154 installations were measured under each MCI and received a score for their ability to support that specific capability. The MCI analysis was a measure against specific capabilities, e.g., fighter, bomber, tanker, UAVs.

e:

d.d. In some cases, erroneous data was used – or new information such as recently completed hangers or additional ramp space was not factored in.

The AF Audit Agency conducted a near-real-time audit of AF data calls and certification and was satisfied. The GAO also found our process sufficient. Where we find inaccurate data, we reevaluate to confirm our recommendations are still valid. None of the inaccuracies found to date indicate the need to change the DOD recommendations.

e.e. Some units interpreted the questions differently and answered accordingly. The AF Audit Agency conducted a near-real-time audit of AF data calls and certification and was satisfied. The GAO also found our process sufficient. Where we find inaccurate data, we reevaluate to confirm our recommendations are still valid. None of the inaccuracies found to date indicate the need to change the DOD recommendations.

15. Even after the MCI scores were computed, some of the decisions cited “Military Judgment,” and favored bases with lower MCI scores. Why?

Military judgment is the collective wisdom of the advisors we have on the BCEG, the Air Staff and the Secretary’s Staff. The MCI scores accommodate most but not all of the characteristics that comprise military value. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below:

1. Active/Guard/Reserve Proportionality
2. Air Sovereignty.
3. Change for Operational / Logistical Reasons.
4. Test Bases.
5. Training Bases.
6. ARC Demographics.
7. Joint Interoperability.

Where we deviate from the MCI ratings, we can justify that deviation. (IEBB)

16. The GAO reports that 60% of the net annual recurring savings are cost avoidances from military personnel eliminations. How can you claim manpower savings if net end strength of the ANG remains the same? One of the basic entering argument we operated under was a prescribed budget and manpower level and being able to operate within those constraints. Dollars freed up by BRAC recommendations are available to apply to other dollar requirements. Manpower freed up by BRAC recommendations are available to apply to other manpower or dollar requirements. The USAF calculated savings, as did all the Military Departments and the seven Joint Cross Service Groups, as OSD directed in OSD Policy Memorandum. (IEBB)

~~17.~~ 17. Active/ARC Mix: In testimony on May 17, Acting Sec Dominguez said “We have maintained the balance across the Active Duty, Guard, and Reserve Components both in aircraft and manpower.” Yet, in a meeting on 1 July, Maj Gen. Heckman (co-chair of the BCEG said): The force structure is going down. The balance is planned to change also. For C-130s: Before BRAC: (400) C-130s with 31% of the balance Active; Post – BRAC plan: (373) C-130s with 43% of the balance Active. (IEBB)

a. If the C-130 mix is changing, what else changes such that the secretary's statement holds true with respect to the overall mix?

We maintained proportionality in our mobility air forces (MAF) & and combat air forces (CAF) and Secretary Dominguez refers to our maintaining that balance. Within the CAF and MAF we had to make compensating adjustments with the various weapon systems to maintain the balance. For instance, within the CAF, F-16s retire at a high rate and we had to make adjustments. Within the MAF, operational requirements dictated we increase the tactical airlift active manning and decrease the strategic airlift manning. (IEBB)

b. Enclaves: How big is an enclave?

An enclave size varies with the composition and function of the units it encompasses. For instance, at Duluth, the 148 FW's expeditionary combat support remains to support air sovereignty alert. BRAC manpower documents estimate this contingent will consist of 79 military, 110 civilians and 449 drill. Key Field's ECS differs slightly with 79 military, 64 civilian and 576 drill. (IEBB)

c. Of what types of units does it consist? Enclaves typically will contain AEF deployable agile combat support such as medical, security forces, CE, communications, services, etc. that have both Title 10 and Title 32 missions and typically have about 100 Full time and 500 Drill. If the recommendation specifically names another unit, that unit and its mission will remain, for example the Distributed Common Ground System (DCGS) at Reno-Tahoe. (IEBB)

18. Don't you think it might be hard to recruit for an Air Guard unit that has no "air?" Also, how does one recruit against an unknown mission for these units which are awaiting emerging missions?

No—There will be a challenge, but the Guard has many units throughout the various States that do not currently perform flying missions and are able to adequately recruit. The ANG will continue to recruit to the requirements for the assigned missions and will adapt to new missions as it always has. (IEBB)

19. "Reducing the Footprint"... It is unclear to many units destined to become enclaves as to where their new fence-line will be. Will excess property be disposed of or mothballed?

Excess property will be disposed of. (IEBB)

20. Our sense is that the loss of experienced personnel related to these proposals will be huge. Few aircrew will follow the aircraft, and even fewer maintenance and support personnel. There could be unanticipated training costs. The training "pipeline" would only seem to be so big. On top of that the combat status of a unit could degrade. Do any of these issues cause concern?

No – the Air Force considered the potential impact on aircrew, maintenance and support personnel availability and training. Air Force included the costs of training using methodology developed by the Air National Guard and Air Force Reserve. (IEBB)

21. Future aircraft: With the accelerated retirement of F-15s and F-16s there is concern that the follow-on aircraft will not be on line in time to cover the threat. Your thoughts?

BRAC personnel did not develop the 2025 Force Structure Plan. The Air Force force structure plan used in the BRAC process was developed based on the Secretary of Defense assessment of the probable threats to national security as required by the law and is deemed appropriate to the threat. We know it's difficult to project that far into the future, but we did that through over 2 years of analysis based upon the most current data and threat projections made by the experts

21.

22.22. Dissimilar Aircraft: In reassigning and combining certain aircraft at different bases, there is concern that versions of aircraft such as C-130 H2s and H3s would be placed together. Were the operational and maintenance impacts considered in this case? [XO]

23. Unit Strength: In some cases units with over 100% strength are losing aircraft to units with less than 90% overall strength. If the low-strength units cannot fill the billets they currently have, how can they be expected to fill even more when their authorized aircraft total increases?

Strength data cannot be the only factor considered with the placement of force structure. Many things factor into a unit's overall strength data, such as recruiting, recent conversions, already stressed career fields at another unrelated location within the unit (such as Combat Communications), etc. Additionally, the plus up in aircraft may be related to flowing Active Duty personnel to that location, or, simply the economics of placing additional aircraft at one location versus another. (IEBB)

24.24. We understand there is a "City Basing" experiment in the works in Vermont. Please tell us about it and elaborate on the future of City Basing. [XP]

25. Isn't the Department of Homeland Security (DHS) the "supported" department and DoD the "supporting" one? If this is the case, why wasn't DHS consulted by the Air Force in the development of these recommendations?

In ADM Sullivan's Testimony before the Commission in Atlanta, he stated on behalf of Secretary Chertoff, "We are confident that the Department of Defense and the Air Force will continue to be able to capably carry out its roles in Homeland Defense in the air domain which supports our Homeland Security efforts at DHS." (IEBB)

F-15C/D and F/A-22 Scenario Group

Start Point. The F-15 force laydown used to develop DoD BRAC 2005 recommendations begins with F-15s based at 20 installations at the end of FY 06. Pre-BRAC plans call for 65% of the F-15 force to be comprised of effectively sized squadrons at the 20 F-15 bases.

Force Structure Organization. The 2025 Force Structure Plan greatly reduces the number of F-15s in the inventory. The Air Force strategy to deal with this reduced force is to organize it into more effectively sized squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve).

Recommended End State. The DoD BRAC 2005 end state is F-15s based at 15 installations at the end of FY11. DoD BRAC recommendations call for 93% of the F-15 force to be comprised of operationally effective squadrons at the 15 F-15 bases.

The first step in the F-15 laydown assigns an initial F-15 laydown using the force structure plan and raw mission compatibility index (MCI) scores. The MCI scores accommodate most but not all of the characteristics that comprise military value. Among those characteristics not readily modeled are proportionality of the Air Force F-15 force, USNORTHCOM air sovereignty requirements, consolidation of F-15 models for operational or logistics reasons, sizing of test and training functions, Air Reserve Component demographics, and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping constant the fleet proportions among the Active Duty, Guard, and AF Reserve.
2. **Air sovereignty.** The Air Force ensures its ability to execute the air sovereignty mission within the laydown. To mitigate the homeland defense risk, we place force structure at the following base due to its proximity to a USNORTHCOM location of interest: New Orleans.
3. **Change for Operational / Logistical Reasons.** Recommendations of this type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Bases.** Test bases like Edwards and Eglin are planned to keep the same number of aircraft reflected in the FY 06 POM. Overseas bases were treated similarly.
5. **Training bases.** The size of the training fleet is appropriate to the size of the entire fleet. For the F-15 fleet, Tyndall AFB and Klamath Falls will execute the Flying Training Unit (FTU) mission. Nellis hosts the Air Force Weapons School.
6. **ARC demographics.** Air National Guard and the Air Force Reserve reps provide expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.

F-15C Scenario Group Recommendations, by Component

Active Duty. Active duty F-15C force decreases from 205 Primary Authorized Aircraft (PAA) to 144 PAA. Active duty operational F-15Cs consolidate from 4 to 2 United States locations: Langley AFB and Elmendorf AFB. Tyndall AFB, the active duty training base, was reduced in proportion to the entire F-15 fleet reduction. Nellis AFB will increase in size to accommodate an increase in capability for its aggressor function. Mountain Home is a multiple MDS base that will be consolidated as an F-15E base. Elmendorf provided F-15Cs to Langley because of Langley's military value, thereby creating capacity at Elmendorf to receive F/A-22s.

F-15C	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	2		0	0	24	1	
AD	3	Eglin	3	56	8	0	4
AD	6	Tyndall	3	61	48	2	5
AD	8	Edwards	1	7	7	1	4
AD	13		1	21	39	2	4,5
AD	23	Mt Home	1	18	0	0	3
AD	36	Elmendorf	2	42	18	1	8
			11	205	144	7	

Air National Guard (ANG). The ANG F-15Cs force increases from 105 to 111 PAA and consolidates from 7 to 5 squadrons. Once the ANG force structure was placed by MCI only, the Air Force BCEG studied its ability to execute the air sovereignty mission. To mitigate homeland defense risk, the BCEG placed force structure at New Orleans. Portland and New Orleans are ranked approximately the same in military value, but New Orleans was more valuable from a homeland defense perspective. Hickam did not receive force structure because, though the base has good military value, it is challenging to keep F-15C pilots properly trained.

F-15C	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
ANG	24		1	15	24	1	2
ANG	52	Hickam	1	15	15	1	
ANG	61		0	0	24	1	1,7
ANG	65	Klamath Falls	1	15	24	1	
ANG	77	Portland	1	15	0	0	
ANG	79		1	15	24	1	2
ANG	88	Otis	1	15	0	0	
ANG	127	Lambert Field	1	15	0	0	
			7	105	111	5	

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F-16 Scenario Group Overview

Start Point. The F-16 force laydown used to develop DoD BRAC 2005 recommendations begins with F-16s based at 48 installations at the end of FY 06. Pre-BRAC plans call for 44% of the F-16 force to be comprised of effectively sized squadrons at the 48 F-16 bases.

Force Structure Organization. The 2025 Force Structure Plan greatly reduces the F-16 inventory. The Air Force strategy to deal with this reduced force is to organize it into more effectively sized squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve). Smaller squadrons were kept to a minimum to accommodate F-16 force structure decreases beyond FY 11.

Recommended End State. The DoD BRAC 2005 end state is F-16s based at 26 installations at the end of FY 11. DoD BRAC recommendations call for 100% of the F-16 force to be comprised of operationally effective squadrons at the 26 F-16 bases.

The first step in the F-16 laydown assigns an initial F-16 laydown using the force structure plan and raw mission compatibility index (MCI) scores. The MCI scores accommodate most but not all of the characteristics that comprise military value. Among those characteristics not readily modeled are proportionality of the Air Force F-16 force, USNORTHCOM air sovereignty requirements, consolidation of F-16 variants for operational or logistics reasons, sizing of test and training functions, Air Reserve Component demographics, and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping constant the manpower proportions among the Active Duty, Guard, and AF Reserve.
2. **Air Sovereignty.** The Air Force ensures its ability to execute the air sovereignty mission within the laydown. To mitigate homeland defense risk, we place force structure at the following bases due to their proximity to a USNORTHCOM location of interest: Dane County Regional/Truax (Madison), Fort Wayne, Toledo and Des Moines.
3. **Change for Operational / Logistical Reasons.** Recommendations of the type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Bases.** Test bases like Edwards and Eglin are planned to keep the same number of aircraft reflected in the FY 06 POM. Overseas bases were treated similarly.
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. For the F-16 fleet, Luke AFB and Lackland AFB execute the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** Air National Guard and the Air Force Reserve reps provide expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.

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7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations (e.g., synergy between McEntire ANGB and Shaw AFB in SC)

F-16 Scenario Group Recommendations, by Component

Active Duty. The active duty F-16 force decreases from 455 Primary Authorized Aircraft (PAA) to 312 PAA. Active duty operational F-16s consolidate from five to two United States locations, Hill AFB and Shaw AFB. Test and training locations remain the same; the number of training jets is reduced at Luke AFB commensurate with the planned reduction in the fleet. Consolidating the number of U.S. deployable active wings to Hill and Shaw enables the Air Force to schedule more of the large-scale exercises using freed-up hangar and ramp and take better advantage of the training space at Eielson. More exercise participants can take advantage of Eielson's range and airspace and relieve some of the training burden at Nellis AFB. Mountain Home is a multiple MDS base that will be consolidated as an F-15E base. Cannon is the lowest rated active duty fighter base; thought ranked higher than most ARC bases, some of Cannon's jets were moved ANG bases to keep proportionality in the force.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	3	Eglin	1	14	14	1	4
AD	7	Shaw	3	72	72	3	
AD	8	Edwards	1	9	9	1	4
AD	11		1	18	0	0	
AD	12		8	162	100	4	5
AD	13		2	36	45	2	4/5
AD	14		3	66	72	3	
AD	23		1	18	0	0	3
AD	50		3	60	0	0	1
			23	455	312	14	

Air Force Reserve (AFR). The AFR F-16 force decreases from 60 to 48 PAA. The AFR F-16 fleet consolidates from four to two United States locations; both are air sovereignty sites

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AFR	13		1	15	0	0	
AFR	14		1	15	0	0	
AFR	31		1	15	24	1	2
AFR	58		1	15	24	1	2
			4	60	48	2	

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Air National Guard (ANG). The ANG F-16 force decreases from 457 to 355 PAA. ANG F-16s consolidate from 29 to 18 squadrons. Once the ANG force structure was placed by MCI only, the Air Force BCEG studied its ability to execute the air sovereignty mission. To mitigate homeland defense risk, we place force structure at the following bases due to their proximity to a USNORTHCOM location of interest: Dane County Regional/Truax (Madison), Fort Wayne, Toledo and Des Moines.

Other exceptions to MCI:

Richmond - an association with Langley AFB announced prior to BRAC and supported by the BCEG.

Atlantic City – remains a fighter base. Atlantic City receives a squadron of F-15Cs to support its homeland defense mission and contributes to proportionality in the combat air forces.

Selfridge – remains a fighter base. Selfridge and Kellogg consolidate as an A-10 unit.

Ellington – remains a fighter air sovereignty alert site. Ellington F-16s are removed with the intent to use trained personnel from Ellington at the F-16 ANG FTU operation at Lackland-Kelly, which would increase in size. TDY units can accomplish Ellington’s air sovereignty mission.

Hancock – a unique location identified for an emerging UAV-like mission and supported by the BCEG.

Fort Smith - removed with the intent is to utilize trained, personnel from Fort Smith at the ANG C-130 FTU operation at Little Rock, which would increase in size.

Springfield Beckley – though currently an FTU, Lackland and Luke are sized appropriately to accomplish the training mission.

Madison/Truax, Toledo, Fort Wayne, Des Moines – each is chosen for proximity to sites of interest for Homeland Defense. Toledo and Fort Wayne chosen due to ANG input.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
ANG	16		1	15	18	1	
ANG	21		1	15	24	1	
ANG	47		1	18	24	1	
ANG	48		1	15	24	1	
ANG	49	Richmond	1	15	0	0	6
ANG	60		1	15	18	1	
ANG	61	Atlantic City	1	15	0	0	3
ANG	64		1	15	18	1	
ANG	67	Tucson	3	61	61	3	4,5

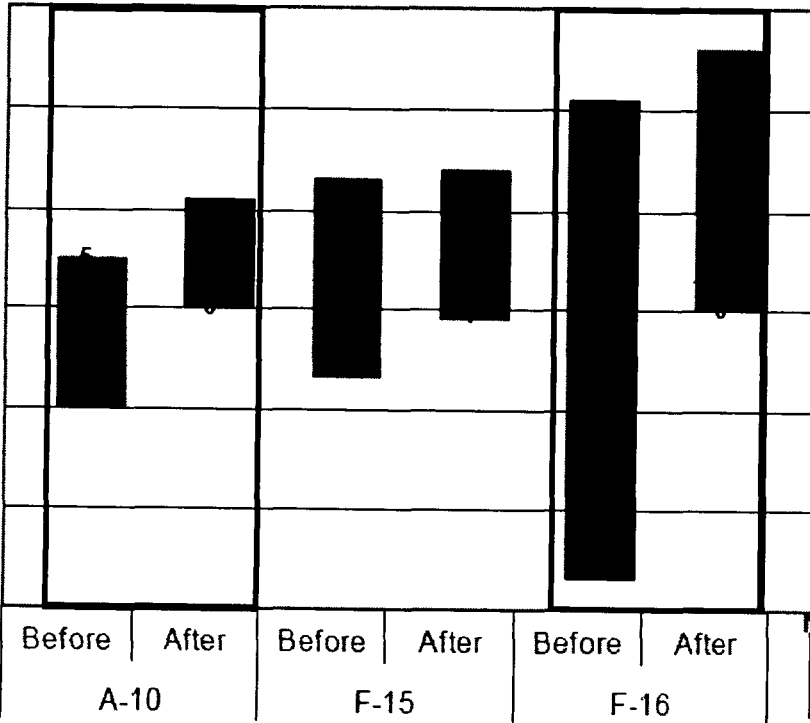
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ANG	70	Selfridge	1	15	0	0	3,6
ANG	80	Ellington	1	15	0	0	6
ANG	87		1	15	24	0	2
ANG	94	Hancock	1	15	0	0	6
ANG	102		1	15	18	0	
ANG	110	Fort Smith	1	15	0	0	6
ANG	112		1	15	18	1	
ANG	114		1	15	24	1	
ANG	115	Capital	1	15	0	0	2
ANG	117	Great Falls	1	15	0	0	2
ANG	119	Hulman	1	15	0	0	6
ANG	122		1	15	18	0	2
ANG	123		1	15	24	2	2
ANG	125	Hector Field	1	15	0	0	
ANG	128	Springfield-Beckley	1	18	0	0	
ANG	130		1	15	24	3	2, 6
ANG	136	Duluth	1	15	0	0	
ANG	137		1	15	18	2	2
			29	457	355	18	

In summary, the BRAC 2005 F-16 force structure laydown accommodates a reduction in F-16s from 1,288 to 1,049, reduces the number of F-16 installations from 36 to 21, and increases optimal squadron sizing from 44% at the end of FY06 to 100% effective sized squadrons in 2011.

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Fighter Consolidation



Numbers indicate squadrons

■ optimal (or acceptable)

▨ sub-optimal

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A-10 Scenario Group

Start Point. The A-10 force laydown used to develop DoD BRAC 2005 recommendations begins with A-10s based at 15 installations at the end of FY 06. Pre-BRAC plans call for 33% of the A-10 force to be comprised of effectively sized squadrons at the 15 A-10 bases.

Force Structure Organization. The 2025 Force Structure Plan slightly reduces the A-10s inventory. The Air Force strategy to deal with this reduced force is to organize it into more effectively sized squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve). Smaller squadrons were kept to a minimum to accommodate A-10 force structure decreases beyond FY 11.

Recommended End State. The DoD BRAC 2005 end state is A-10s based at 11 installations at the end of FY 11. DoD BRAC recommendations call for 100% of the A-10 to be comprised of operationally effective squadrons at the 11 bases.

The first step in the A-10 laydown assigns an initial laydown using the force structure plan and raw mission compatibility index (MCI) scores. The MCI scores accommodate most but not all of the characteristics that comprise military value. Among those characteristics not readily modeled are proportionality of the Air Force A-10 force, USNORTHCOM air sovereignty requirements, consolidation of F-16 variants for operational or logistics reasons, sizing of test and training functions, Air Reserve Component demographics, and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping constant the manpower proportions among the Active Duty, Guard, and AF Reserve.
2. **Air Sovereignty.** The Air Force ensures its ability to execute the air sovereignty mission within the laydown.
3. **Change for Operational / Logistical Reasons.** Recommendations of the type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Bases.** Test bases like Edwards and Eglin are planned to keep the same number of aircraft reflected in the FY 06 POM. Overseas bases were treated similarly.
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. Davis-Monthan AFB and Barksdale AFB execute the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** Air National Guard and the Air Force Reserve reps provide expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.
7. **Joint Interoperability.** These judgments refer to interoperability factors related to nearby installations (e.g., synergy between Moody AFB and Army maneuver units and schools at Fort Stewart and Fort Benning)

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A-10 Scenario Group Recommendations, by Component

Active Duty. The active duty A-10 force decreases from 130 to 124 PAA by FY 11 and further beyond that date. Active duty operational units consolidate from four to two United States locations, Moody AFB and Davis Monthan AFB. Test and training locations remain the same. Consolidating the number of U.S. deployable active wings to Moody and Davis Monthan enables the Air Force to schedule more of the large-scale exercises using freed-up hangar and ramp and take better advantage of the training space at Eielson. More exercise participants can take advantage of Eielson's range and airspace and relieve some of the training burden at Nellis AFB.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	1	Pope	2	36	0	0	7
AD	11		0	0	48	2	7
AD	19	Nellis	1	10	10	1	
AD	22	Eielson	1	18	0	0	3
AD	25	Davis-Monthan	3	66	66	3	
			7	130	124	6	

Air Force Reserve (AFR). The AFR A-10 fleet increases from 45 to 48 PAA. The AFR A-10 force consolidates from three to two United States locations.

AFR	28		1	15	24	1	
AFR	33		1	15	24	1	
AFR	49	NAS New Orleans	1	15	0	0	
			3	45	48	2	

Air National Guard (ANG). The ANG A-10 fleet decreases from 90 to 78 PAA; adjustments to the Air National Guard F-15 force maintain proportionality across the combat air forces. The ANG A-10 squadrons consolidate from six to four United States locations. Selfridge (vice Kellogg) was chosen to receive an A-10 squadron due to higher military value and ARC demographic considerations. The Department of Navy recommended closure of Willow Grove, requiring the ANG A-10 squadron to move.

ANG	62		0	0	18	1	
ANG	66		1	15	18	1	
ANG	75		1	15	18	1	
ANG	87	Willow Grove	1	15	0	0	3,7
ANG	97		1	15	24	1	
ANG	98	Bradley	1	15	0	0	
ANG	122	WK Kellogg	1	15	0	0	
			6	90	78	4	

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In summary, the BRAC 2005 A-10 force structure laydown accommodates a slight reduction in A-10s, reduces the number of A-10 installations from 15 to 11, and increases effective squadron sizing from 33% at the end of FY06 to 100% effective sized squadrons in 2011.

6. Information sufficient to identify all officials, employees, contractors, and consultants of the United States Government, regardless of whether paid or unpaid, who played any role in matters related to the 2005 BRAC round including their names, titles, place of employment, and to the extent applicable, the specific issues or military installations to which their work related, or in lieu thereof a list sufficient to identify such individuals including their names, titles, place of employment, and to the extent applicable, the specific issues or military installation, to which their work related.

More than 21,000 officials, employees, contractors, and consultants had a role in the 2005 BRAC process ranging from ministerial to substantive decision-making. If read literally the above request would require the Department to provide the names of many individuals whose role in the BRAC process was not substantive. We are not providing the names of individuals who were not in a position to make decisions affecting the closure or realignment of military installations. Many names of individuals who collected information, certified responses to data calls, or participated in the preparation of the Department's recommendations are included in the information release to the public. Some of these names have been redacted, and we will provide specific names and identifying information relating to the individuals whose names have been redacted on request relating to a specific individual or document.

The Department has limited its response to this question to those individuals who were members or alternates of BRAC decision making bodies because they are the only individuals in a position to make decisions affecting the closure or realignment of military installations. The following is a list of the names and titles of all individuals who ever served as members or alternates of BRAC decision-making bodies.

DoD BRAC Decision-Making Bodies

- **Infrastructure Executive Council (IEC)**
 - **Chairman**
 - **Paul Wolfowitz, Deputy Secretary of Defense**
 - **Honorable Gordon England, Acting Deputy Secretary of Defense**
 - **Members and Alternates**
 - **General Richard Myers, Chairman, Joint Chiefs of Staff**
 - **Mr. Les Brownlee, Acting Secretary of the Army**
 - **Dr. Frances J. Harvey, Secretary of the Army**
 - **Mr. Geoffery Prosch, Assistant Secretary of the Army for Installations & Environment**
 - **Honorable Gordon England, Secretary of the Navy**
 - **Honorable Dionel M. Aviles, Under Secretary of The Navy**
 - **Honorable James Roche, Secretary of the Air Force**
 - **Mr. Peter Teets, Under Secretary of the Air Force**

- **Honorable Michael Dominguez, Acting Secretary of the Air Force**
 - **General Eric Shinseki, Chief of Staff of the Army**
 - **General Peter Shoomaker, Chief of Staff of the Army**
 - **General Richard Cody, Vice Chief of Staff of the Army**
 - **Admiral Vern Clark, Chief of Naval Operations**
 - **Admiral Michael G. Mullen, Vice Chief of Naval Operations**
 - **Admiral John B. Nathman, Vice Chief of Naval Operations**
 - **Admiral Robert F. Willard, Vice Chief of Naval Operations**
 - **General John Jumper, Chief of Staff of the Air Force**
 - **General M. Hagee, Commandant of the Marine Corps**
 - **Honorable Pete Aldridge, Under Secretary of Defense for Acquisition, Technology and Logistics**
 - **Honorable Michael Wynne, Under Secretary of Defense for Acquisition, Technology and Logistics**
 - **General Peter Pace, Vice Chairman, Joint Chiefs of Staff**
 - **Mr. Geoffery Prosch, Assistant Secretary of the Army for Installations & Environment**
- **Infrastructure Steering Group (ISG)**
 - **Chairman**
 - **Honorable Pete Aldridge, Under Secretary of Defense for Acquisition, Technology and Logistics**
 - **Honorable Michael Wynne, Under Secretary of Defense for Acquisition, Technology and Logistics**
 - **Members and Alternates**
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 - **Major General Ken Hunzeker, Vice Director for Force Structure, Resources and Assessment, The Joint Staff**
 - **Dr. Mario Fiori, Assistant Secretary of the Army for Installations & Environment**
 - **Mr. Geoffery Prosch, Assistant Secretary of the Army for Installations & Environment**
 - **Mr. Craig College, Deputy Assistant Secretary of the Army (Infrastructure Analysis)**
 - **Mr. H.T. Johnson, Assistant Secretary of the Navy for Installation & Environment**
 - **Ms. Anne Davis, Special Assistant to the Secretary of the Navy for Base Realignment and Closure**
 - **Mr. Nelson Gibbs, Assistant Secretary of the Air Force for Installations**

- **Mr. Ron Orr, Principal Deputy Assistant Secretary of the Air Force (Installations, Environment & Logistics)**
- **Mr. Fred Pease, Deputy Assistant Secretary of the Air Force (Basing and Infrastructure Analysis)**
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- **General George Casey, Vice Chief of Staff of the Army**
- **General Richard Cody, Vice Chief of Staff of the Army**
- **Lieutenant General James Lovelace, Assistant Deputy Chief of Staff, G-3**
- **Lieutenant General James Campbell, Director of the Army Staff**
- **Major General Larry Lust, Assistant Chief of Staff for Installation Management**
- **Major General Geoff Miller, Assistant Chief of Staff for Installation Management**
- **Admiral Michael G. Mullen, Vice Chief of Naval Operations**
- **Admiral John B. Nathman, Vice Chief of Naval Operations**
- **Admiral Robert Willard, Vice Chief of Naval Operations**
- **General Michael Moseley, Vice Chief of Staff of the Air Force**
- **Major General Gary Heckman, Assistant Deputy Chief of Staff, Plans and Programs (BRAC)**
- **General William Nyland, Assistant Commandant of the Marine Corps**
- **Raymond F. DuBois, Deputy Under Secretary of Defense for Installations & Environment**
- **Philip Grone, Deputy Under Secretary of Defense for Installations & Environment**
- **Education & Training Joint Cross Service Group**
 - **Mr. Charles S. Abell, Principal Deputy Under Secretary of Defense (Personnel & Readiness), Chair**
 - **Mr. Michael L. Dominguez, Acting Secretary of the Air Force**
 - **Dr. Paul Mayberry, Deputy Under Secretary of Defense (Readiness)**
 - **Vice Admiral Gerald Hoewing, USN, Chief, Naval Personnel, N1**
 - **Lieutenant General James Lovelace, USA, Assistant Deputy Chief of Staff, G-3**
 - **Major General Peter O. Sutton, USAF, Director Force Learning & Development, AF/DPL**
 - **Major General Buford Blount, USA, Assistant Deputy Chief of Staff, Operations, G-3**
 - **Brigadier General Thomas C. Maffey, USA, Joint Doctrine, Education and Training, J-7**
 - **Brigadier General Louis Weber, USA, Assistant Deputy Chief of Staff, Operations, G-3**
 - **Brigadier General George Flynn, USMC, Director, Training and Education Command, TECOM/USMC**

- **Brigadier General Thomas L. Conant, USMC, Director, Training and Education Command, TECOM/USMC**
- **Mr. James B. Gunlicks, USA, Deputy Director for Training**
- **Captain William Wilcox, USN, Deputy Director, Total Force Programming and Manpower Division, OPNAV N12B**
- **Colonel Joanna O. Shumaker, USAF, Air National Guard Advisor to AF/DPP (Director Force Management Policy)**
- **Colonel Jeffery W. Bearor, USMC, Chief of Staff, USMC Training and Education Command**
- **Colonel Jerome M. Lynes, USMC, Chief, Joint Education & Doctrine Division, Joint Staff J-7**

- **Industrial Joint Cross Service Group**
 - **Mr. Michael Wynne, Principal Deputy Under Secretary of Defense (Acquisition, Technology and Logistics), Chair**
 - **Brigadier General Henry Taylor, Vice Director, Logistics (J-4)**
 - **Mr. Gary Motsek, Deputy G3 for Support Operations, Army Materiel Command**
 - **Major General Wade McManus, Commander, Joint Munitions Command**
 - **Rear Admiral Bill Klemm, Deputy Commander, Maintenance and I&D Ops, Naval Sea Systems Command**
 - **Rear Admiral Mark Hugel, Deputy Commander, Maintenance and I&D Operations, Naval Sea Systems Command**
 - **Mr. Ron Orr, Principal Deputy Assistant Secretary of the Air Force (Installations, Environment & Logistics)**
 - **Brigadier General Willie Williams, Director, Facilities and Services Division, HQ USMC**

- **Intelligence Joint Cross Service Group**
 - **Ms. Carol Haave, Deputy Assistant Secretary, Security and Information Operations/Counter Intelligence, Chair**
 - **Mr. Terrance Ford, Assistant Deputy Chief of Staff for Intelligence (G-2), Army**
 - **Rear Admiral Richard Porterfield, Director of Naval Intelligence**
 - **Mrs. Claudia Erland (formerly Ms. Clark), Deputy Director of Naval Intelligence**
 - **Mr. Thomas Grewe**
 - **Ms. Karin Dolan, Assistant Director for Intelligence Support, U.S. Marine Corps**
 - **Lieutenant Colonel David Benhoff, USMC**
 - **Mr. Kenneth Dumm, Associate Director of Intelligence, DCS for Air and Space Operations, HQ U.S. Air Force**

- **Lieutenant General James Clapper, Director, National Geospatial-Intelligence Agency**
- **Vice Admiral Lowell Jacoby, Director, Defense Intelligence Agency**
- **General Michael Hayden, Director, National Security Agency**
- **Mr. Peter Teets, Director, National Reconnaissance Office**
- **Headquarters & Support Joint Cross Service Group**
 - **Mr. Don Tison, Assistant Deputy Chief of Staff for Programs, Department of the Army**
 - **Mr. John McDonald, Deputy Under Secretary of the Army**
 - **Mr. Howard Becker, Deputy Director of Administration & Management, OSD and Director, Washington Headquarters Services**
 - **Col Scott West, Division Chief, Forces Division, J-8**
 - **Col Daniel Woodward, Division Chief, Forces Division, J-8**
 - **Rear Admiral Christopher Weaver, Commandant, Naval District Washington**
 - **Rear Admiral Jan Gaudio, Commandant, Naval District Washington**
 - **Captain Michael Langhor**
 - **Mr. William Davidson, Administrative Assistant to the Secretary of the Air Force**
 - **Mr. Michael Rhodes, Assistant Deputy Commandant, Manpower and Reserve Affairs**
- **Medical Joint Cross Service Group**
 - **Lieutenant General George Taylor, Surgeon General of the Air Force**
 - **Mr. Ed Wyatt, Principal Deputy Assistant Secretary of Defense (Health Affairs)**
 - **Mr. Nelson Ford, Deputy Assistant Secretary of Defense (Health Budgets and Financial Policy)**
 - **Mr. Ed Chan, Acting Deputy Assistant Secretary of Defense (Health Budgets and Financial Policy)**
 - **Mr. John Kokulis, Deputy Assistant Secretary of Defense (Health Budgets and Financial Policy)**
 - **Rear Admiral John Mateczun, Joint Staff Surgeon**
 - **Major General Darrel Porr, Joint Staff Surgeon**
 - **Major General Ken Farmer, Deputy Surgeon General of the Army**
 - **Major General Joseph Webb, Deputy Surgeon General of the Army**
 - **Vice Admiral Michael Cowen, Surgeon General of the Navy**
 - **Vice Admiral Donald Arthur, Surgeon General of the Navy**
 - **Rear Admiral Kathleen L. Martin, Deputy Surgeon General of the Navy, Vice Chief, Bureau of Medicine and Surgery**
 - **Rear Admiral Dennis D. Woofter, Medical Officer of the Marine Corps**

- Rear Admiral (sel) Thomas R. Cullison, Medical Officer of the Marine Corps
- Rear Admiral Robert D. Hufstader, Jr., Medical Officer of the Marine Corps
- Captain Albert Shimkus

- **Supply & Storage Joint Cross Service Group**
 - Vice Admiral Keith W. Lippert, Director, Defense Logistics Agency, Chair
 - Lieutenant General R. McNabb, Joint Staff J4
 - Lieutenant General Charles Mahan, Deputy Chief of Staff, G-4
 - Lieutenant General Claude Christianson, Army Deputy Chief of Staff, Logistics, G-4
 - Rear Admiral Alan Thompson, Director, Supply, Ordnance and Logistics Operations Division, OPNAV N41
 - Rear Admiral Linda Bird, Vice Commander, Naval Supply Systems Command
 - Brigadier General Willie Williams, Assistant Deputy Commandant for Installations and Logistics
 - Ms. Susan Kinney, Deputy Director, Logistics Plans, Policies and Strategic Mobility Division, HQMC
 - Colonel Robert Destafney, HQMC (I&L)
 - Captain Walter Wright, OPNAV (N-41)
 - Captain David Corderre OPNAV (N-41)
 - Lieutenant Colonel Greg Truba, HQMC (I&L)
 - Lieutenant General Donald Wetekam, AF/IL, DCS (Installations and Logistics), HQ USAF
 - Brigadier General Edward Usher, Director, Log. Plans, Policy and Strategic Mobility Division, HQMC

- **Technical Joint Cross Service Group**
 - Dr. Ronald Segal, Director, Defense Research and Engineering
 - Mr. John Erb, Deputy Director for Strategic Logistics, J-4
 - Dr. John Foulkes, Director, Army Test & Evaluation Management Agency
 - Mr. Brian Simmons, Deputy Commander and Technical Director, U.S. Army Developmental Test Command
 - Rear Admiral Jay Cohen, Chief of Naval Research
 - Brigadier General William Catto, Commander, Marine Corps System Command
 - Mr. George Ryan, OPNAV 091
 - Col Walter Hamm, ODASN (IS&A)
 - Dr. J. Daniel Stewart, Executive Director, Air Force Material Command
 - Mr. Barry Dillon, Deputy Commander, Marine Corps Systems Command

Department of the Army BRAC Decision Making Organizations

- **Senior Review Group**
 - **General John Keane, Vice Chief of Staff of the Army**
 - **General George Casey, Vice Chief of Staff of the Army**
 - **General Richard Cody, Vice Chief of Staff of the Army**
 - **Honorable Les Brownlee, Undersecretary of the Army**
 - **Honorable Raymond Dubois, Acting Undersecretary of the Army**
 - **Honorable John McDonald, Deputy Undersecretary of the Army**
 - **Lieutenant General Charles Mahan, Army Deputy Chief of Staff, Logistics, G-4**
 - **Lieutenant General Claude Christianson, Army Deputy Chief of Staff, Logistics, G-4**
 - **Lieutenant General James Peake, Surgeon General**
 - **Lieutenant General Kevin Kiley, Surgeon General**
 - **Major General Antonio Taguba, Acting Director of the Army Staff**
 - **Lieutenant General James Lovelace, Deputy Chief of Staff, Operations, G-3**
 - **Lieutenant General James Campbell, Director of the Army Staff**
 - **Major General Larry Lust, Assistant Chief of Staff for Installation Management**
 - **Major General Geoffrey Miller, Assistant Chief of Staff for Installation Management**
 - **MG Buford Blount, Assistant Chief of Staff, Operations & Plans, G-3**
 - **Lieutenant General Benjamin Griffin, Assistant Chief of Staff, Programs, G-8**
 - **Lieutenant General David Melcher, Assistant Chief of Staff, Programs, G-8**
 - **Lieutenant General Roger Schultz, Deputy Director Army National Guard**
 - **Lieutenant General James Helmly, Chief, Army Reserve**
 - **Dr. Mario Fiori, Assistant Secretary of the Army, Installations & Environment**
 - **Mr. Geoffrey Prosch, Principal Deputy Assistant Secretary of the Army, Installations & Environment**

Department of the Navy Decision-Making Bodies:

- **Infrastructure Evaluation Group (IEG)**
 - **Mr. H.T. Johnson, Assistant Secretary of the Navy for Installations & Environment**
 - **Ms. Anne R. Davis, Special Assistant to the Secretary of the Navy for Base Realignment and Closure**
 - **General William Nyland, Assistant Commandant of the Marine Corps**
 - **Admiral Michael G. Mullen, Vice Chief of Naval Operations**
 - **Admiral John B. Nathman, Vice Chief of Naval Operations**

- **Admiral Robert F. Willard, Vice Chief of Naval Operations**
 - **Vice Admiral Charles W. Moore, Deputy Chief of Naval Operations Fleet Readiness and Logistics (OPNAV N4)**
 - **Vice Admiral Albert H. Konetzni, Vice Commander, Atlantic Fleet**
 - **Vice Admiral Kevin J. Cosgriff, Deputy Commander, Fleet Forces Command**
 - **Vice Admiral Justin D. McCarthy, Deputy Chief of Naval Operations Fleet Readiness and Logistics (OPNAV N4)**
 - **Lieutenant General Michael A. Hough, Deputy Commandant for Aviation**
 - **Lieutenant General Richard L. Kelly, Deputy Commandant for Installations and Logistics**
 - **Ms. Carla Liberatore, Assistant Deputy Commandant for Installations and Logistics**
 - **Dr. Michael F. McGrath, Deputy Assistant Secretary of the Navy (RDT&E)**
 - **Dr. Russell Beland, Deputy Assistant Secretary of the Navy (MAA)**
 - **Mr. Robert T. Cali, Assistant General Counsel for Manpower and Reserve Affairs**
 - **Ms. Ariane Whittemore, Assistant Deputy Chief of Naval Operations Fleet Readiness and Logistics**
 - **Rear Admiral Christopher Weaver, Commander, Navy Installations**
 - **Mr. Thomas Crabtree, Director, Shore Activities Readiness, U.S. Atlantic Fleet**
 - **Captain Mark H. Anthony, Deputy Director Fleet Training (N7A)**
 - **Rear Admiral Mark Emerson, Assistant Deputy Commandant for Aviation**
 - **Brigadier General Martin Post, Assistant Deputy Commandant for Aviation**
 - **Brigadier General (sel) Thomas Conant, Assistant Deputy Commandant for Aviation**
 - **Brigadier General Samuel T. Helland, Assistant Deputy Commandant for Aviation**
 - **Brigadier General Willie Williams, Assistant Deputy Commandant for Installations and Logistics**
 - **Mr. Michael Jaggard, Chief of Staff/Policy for DASN (RDT&E)**
 - **Mr. Nicholas Kunesh, DASN (Logistics)**
 - **Colonel Carol K. Joyce, Staff Director, DASN (Manpower and Reserve Affairs (MA&A))**
 - **Mr. Ron Shames, Director of Research, DASN (MA&A)**
 - **Ms. Debra Edmond, Director, Office of Civilian Human Resources**
- **DON Analysis Group (DAG)**
 - **Ms. Anne R. Davis, Special Assistant to the Secretary of the Navy for Base Realignment and Closure**
 - **Ms. Ariane Whittemore, Assistant Deputy Chief of Naval Operations Fleet Readiness and Logistics**

- **Mr. Thomas Crabtree, Director, Shore Activities Readiness, U.S. Atlantic Fleet**
- **Mr. Mark H. Anthony, Deputy Director Fleet Training (N7A)**
- **Ms. Carla Liberatore, Assistant Deputy Commandant for Installations and Logistics**
- **Rear Admiral Christopher Weaver, Commander, Navy Installations**
- **MajGen Emerson N. Gardner, Jr., Assistant Deputy Commandant for Programs and Resources (P&R)**
- **Rear Admiral Mark Emerson, Assistant Deputy Commandant for Aviation**
- **Brigadier General Martin Post, Assistant Deputy Commandant for Aviation**
- **RDML Wayne G. Shear, Jr., Deputy Director, Ashore Readiness Division (N46)**
- **Mr. Michael Akin, Deputy Commander, Navy Installations**
- **Mr. Michael Jaggard, Chief of Staff/Policy for DASN (RDT&E)**
- **Mr. Paul Hubbell, Deputy Assistant Deputy Commandant (I&L) (Facilities)**
- **Ms. Debra Edmond, Director, Office of Civilian Human Resources**
- **Rear Admiral (sel) Charles W. Martoglio, Director Strategy and Policy Division (N51)**
- **Captain Thomas E. Mangold, NSG Development (N513A)**

Department of the Air BRAC Force Decision Making Organizations

- **Base Closure Executive Group**
 - **Major General Gary Heckman, Assistant Deputy Chief of Staff, Plans and Programs (BRAC)**
 - **Mr Mike Aimone, Deputy Assistant Secretary of the Air Force (Basing and Infrastructure Analysis)**
 - **Mr. Fred Pease, Deputy Assistant Secretary of the Air Force (Basing and Infrastructure Analysis)**
 - **Brigadier General Hanferd Moen, Air Force Reserve**
 - **Brigadier General Charles Ethridge, Air Force Reserve**
 - **Brigadier General Willian Rajczak, Air Force Reserve**
 - **Colonel Mike Dittle, Air Force Reserve**
 - **Colonel Robert Freniere, Air Force Reserve**
 - **Brigadier General Tony Haynes, Air National Guard**
 - **Brigadier General Charles Ickes, Air National Guard**
 - **Brigadier General Dave Brubaker, Air National Guard**
 - **Brigadier General Michael Lynch, Mobilization Assistant to the DCS**
 - **Brigadier General Dutch Holland, Mobilization Assistant to the DCS**
 - **Mr Fred Kuhn, Deputy Assistant Secretary, Installations**
 - **Colonel Karen Kohlhaas, Installations and Environment**
 - **Ms Kathy Sparks, Installations and Logistics**
 - **Ms Kathy Ferguson, Installations and Logistics**

-
- **Mr. Matt Mleziva, Acquisition**
 - **Lieutenant Colonel Dave Lynch, Acquisition**
 - **Mr Tim Beyland, Air Force Services**
 - **Lieutenant Colonel Anna Cardenas, Air Force Services**
 - **Ms Gina Guy, AF Deputy General Counsel, Installations and Environment**
 - **Mr. Martin Pankove, Office of General Counsel, Installations and Environment**
 - **Lieutenant Colonel Mark Trost, Office of General Counsel, Installations and Environment**
 - **Mr. Douglas Heady, Office of General Counsel, Installations and Environment**
 - **Mr. Steven Rogers, AF Deputy General Counsel, Installations and Environment**
 - **Mr Jay Jordan, Air Force Financial Management**
 - **Mr Steve Connair, Air Force Financial Management**
 - **Mr Bill Booth, Personnel**
 - **Mr William Kelly, Personnel**
 - **Colonel Marvin Smoot, Personnel**
 - **Brigadier General William Ard, Personnel**
 - **Ms Maureen Koetz, Deputy Assistant Secretary, Installations & Environment**
 - **Mr Vance Linenberger, Environmental**

F-16 Scenario Group Overview

Start Point. The F-16 force laydown used to develop DoD BRAC 2005 recommendations begins with F-16s based at 48 installations at the end of FY 06. Pre-BRAC plans call for 44% of the F-16 force to be comprised of effectively sized squadrons at the 48 F-16 bases.

Force Structure Organization. The 2025 Force Structure Plan greatly reduces the F-16 inventory. The Air Force strategy to deal with this reduced force is to organize it into more effectively sized squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve). Smaller squadrons were kept to a minimum to accommodate F-16 force structure decreases beyond FY 11.

Recommended End State. The DoD BRAC 2005 end state is F-16s based at 26 installations at the end of FY 11. DoD BRAC recommendations call for 100% of the F-16 force to be comprised of operationally effective squadrons at the 26 F-16 bases.

The first step in the F-16 laydown assigns an initial F-16 laydown using the force structure plan and raw mission compatibility index (MCI) scores. The MCI scores accommodate most but not all of the characteristics that comprise military value. Among those characteristics not readily modeled are proportionality of the Air Force F-16 force, USNORTHCOM air sovereignty requirements, consolidation of F-16 variants for operational or logistics reasons, sizing of test and training functions, Air Reserve Component demographics, and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping constant the manpower proportions among the Active Duty, Guard, and AF Reserve.
2. **Air Sovereignty.** The Air Force ensures its ability to execute the air sovereignty mission within the laydown. To mitigate homeland defense risk, we place force structure at the following bases due to their proximity to a USNORTHCOM location of interest: Dane County Regional/Truax (Madison), Fort Wayne, Toledo and Des Moines.
3. **Change for Operational / Logistical Reasons.** Recommendations of the type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Bases.** Test bases like Edwards and Eglin are planned to keep the same number of aircraft reflected in the FY 06 POM. Overseas bases were treated similarly.
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. For the F-16 fleet, Luke AFB and Lackland AFB execute the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** Air National Guard and the Air Force Reserve reps provide expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations (e.g., synergy between McEntire ANGB and Shaw AFB in SC)

F-16 Scenario Group Recommendations, by Component

Active Duty. The active duty F-16 force decreases from 455 Primary Authorized Aircraft (PAA) to 312 PAA. Active duty operational F-16s consolidate from five to two United States locations, Hill AFB and Shaw AFB. Test and training locations remain the same; the number of training jets is reduced at Luke AFB commensurate with the planned reduction in the fleet. Consolidating the number of U.S. deployable active wings to Hill and Shaw enables the Air Force to schedule more of the large-scale exercises using freed-up hangar and ramp and take better advantage of the training space at Eielson. More exercise participants can take advantage of Eielson's range and airspace and relieve some of the training burden at Nellis AFB. Mountain Home is a multiple MDS base that will be consolidated as an F-15E base. Cannon is the lowest rated active duty fighter base; thought ranked higher than most ARC bases, some of Cannon's jets were moved ANG bases to keep proportionality in the force.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	3	Eglin	1	14	14	1	4
AD	7	Shaw	3	72	72	3	
AD	8	Edwards	1	9	9	1	4
AD	11	MacD	1	18	0	0	
AD	12	Luke	8	162	100	4	5
AD	13	Nellis	2	36	45	2	4/5
AD	14	Hill	3	66	72	3	
AD	23	Mountain Home	1	18	0	0	3
AD	50	Cannon	3	60	0	0	1
			23	455	312	14	

Air Force Reserve (AFR). The AFR F-16 force decreases from 60 to 48 PAA. The AFR F-16 fleet consolidates from four to two United States locations; both are air sovereignty sites

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AFR	13	MacD	1	15	0	0	
AFR	14	Hill	1	15	0	0	
AFR	31	Homestead	1	15	24	1	2
AFR	58	Carswell/Ft Worth	1	15	24	1	2
			4	60	48	2	

Air National Guard (ANG). The ANG F-16 force decreases from 457 to 355 PAA. ANG F-16s consolidate from 29 to 18 squadrons. Once the ANG force structure was placed by MCI only, the Air Force BCEG studied its ability to execute the air sovereignty mission. To mitigate homeland defense risk, we place force structure at the following bases due to their proximity to a USNORTHCOM location of interest: Dane County Regional/Truax (Madison), Fort Wayne, Toledo and Des Moines.

Other exceptions to MCI:

Richmond - an association with Langley AFB announced prior to BRAC and supported by the BCEG.

Atlantic City – remains a fighter base. Atlantic City receives a squadron of F-15Cs to support its homeland defense mission and contributes to proportionality in the combat air forces.

Selfridge – remains a fighter base. Selfridge and Kellogg consolidate as an A-10 unit.

Ellington – remains a fighter air sovereignty alert site. Ellington F-16s are removed with the intent to use trained personnel from Ellington at the F-16 ANG FTU operation at Lackland-Kelly, which would increase in size. TDY units can accomplish Ellington’s air sovereignty mission.

Hancock – a unique location identified for an emerging UAV-like mission and supported by the BCEG.

Fort Smith - removed with the intent is to utilize trained, personnel from Fort Smith at the ANG C-130 FTU operation at Little Rock, which would increase in size.

Springfield Beckley – though currently an FTU, Lackland and Luke are sized appropriately to accomplish the training mission.

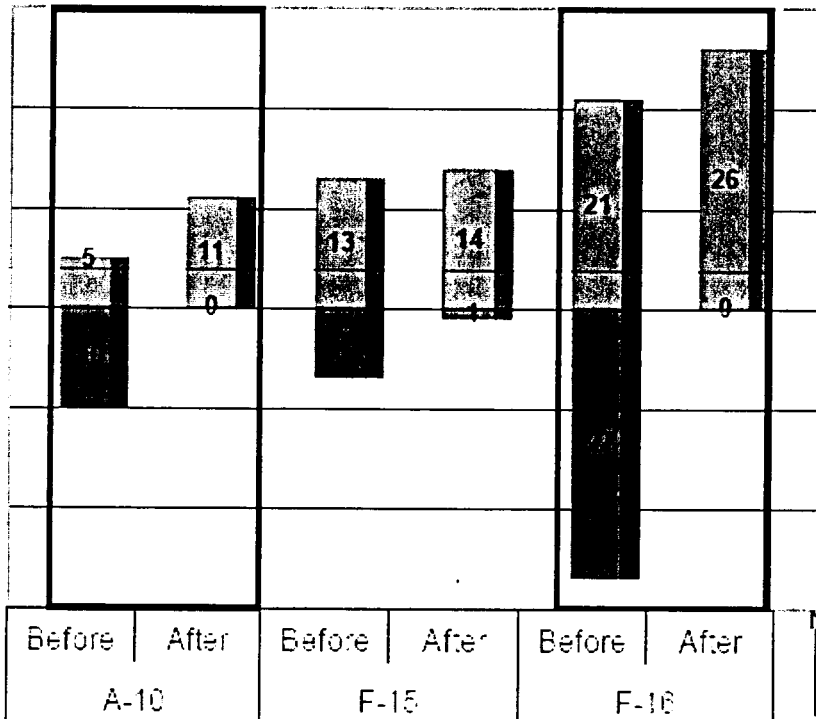
Madison/Truax, Toledo, Fort Wayne, Des Moines – each is chosen for proximity to sites of interest for Homeland Defense. Toledo and Fort Wayne chosen due to ANG input.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
ANG	16	Kirtland	1	15	18	1	
ANG	21	Andrews	1	15	24	1	
ANG	47	Lackland	1	18	24	1	
ANG	48	McEntire	1	15	24	1	
ANG	49	Richmond	1	15	0	0	6
ANG	60	Dannelly Field	1	15	18	1	
ANG	61	Atlantic City	1	15	0	0	3
ANG	64	Buckley	1	15	18	1	
ANG	67	Tucson	3	61	61	3	4,5

ANG	70	Selfridge	1	15	0	0	3,6
ANG	80	Ellington	1	15	0	0	6
ANG	87	Fresno	1	15	24	0	2
ANG	94	Hancock	1	15	0	0	6
ANG	102	Burlington	1	15	18	0	
ANG	110	Fort Smith	1	15	0	0	6
ANG	112	Joe Foss Field	1	15	18	1	
ANG	114	Tulsa	1	15	24	1	
ANG	115	Capital	1	15	0	0	2
ANG	117	Great Falls	1	15	0	0	2
ANG	119	Hulman	1	15	0	0	6
ANG	122	Madison/Truax Field	1	15	18	0	2
ANG	123	Toledo	1	15	24	2	2
ANG	125	Hector Field	1	15	0	0	
ANG	128	Springfield-Beckley	1	18	0	0	
ANG	130	Ft Wayne	1	15	24	3	2, 6
ANG	136	Duluth	1	15	0	0	
ANG	137	Des Moines	1	15	18	2	2
			29	457	355	18	

In summary, the BRAC 2005 F-16 force structure laydown accommodates a reduction in F-16s from 1,288 to 1,049, reduces the number of F-16 installations from 36 to 21, and increases optimal squadron sizing from 44% at the end of FY06 to 100% effective sized squadrons in 2011.

Fighter Consolidation



Numbers indicate squadrons

□ optimal (or acceptable)

■ sub-optimal

Cirillo, Frank, CIV, WSO-BRAC

*From Cirillo
old INBOX*

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 5:27 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Commission Questions

We gots lots more where that came from, the Answer Guys

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, August 15, 2005 5:18 PM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: Commission Questions

Understand - PS: Your points were very well stated as Pete noted.

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 5:00 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Commission Questions

Keep in mind we're available for your calls, 6A to 9P

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, August 15, 2005 3:28 PM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: Commission Questions

:)

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 2:54 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Commission Questions

Consider it done...Gary

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Monday, August 15, 2005 2:52 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Pease Fred SES SAF/IEB

Subject: RE: Commission Questions

Gary: This is just what I need to arm Phil Grone and Mr Wynne with for their meeting tomorrow. Since Frank Cirillo called me on this earlier this afternoon, you may want to hit him with these answers direct. Thanks,
Pete

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 2:46 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Pease Fred SES SAF/IEB
Subject: RE: Commission Questions

Pete,

The short answer to (2) is 'no.'

To answer (1), a look at the numbers of fighters from 2006 to 2025 in the force structure plan shows there is no bathtub until the late teens and at that point it's more of a 'saucer.' In any case, our 2011 basing infrastructure, which does not include Cannon, accommodates nearly four squadrons *more* than we'll need in *any* year after 2011.

And to answer an unasked question (3), if we keep more fighters than planned, not a problem; there are several squadrons of untapped surge capacity in the recommended laydown, plus the ability to plus up our 18PAA Guard squadrons to 24.
Cheers, Gary

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Monday, August 15, 2005 2:08 PM
To: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB
Subject: Commission Questions

Gary/Fred: Frank Cirillo told me Commissioners are asking: 1) with F-16s being retired "early" won't there be a "bathtub" until the F-22 comes along; and, 2) why isn't it necessary to keep Cannon open until the F-22 arrives. Can you give me anything on this for Mr Wynne's meeting tomorrow. Thanks,
Pete

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 5:00 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Commission Questions

Keep in mind we're available for your calls, 6A to 9P

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, August 15, 2005 3:28 PM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: Commission Questions

:)

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 2:54 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Commission Questions

Consider it done...Gary

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Monday, August 15, 2005 2:52 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Pease Fred SES SAF/IEB
Subject: RE: Commission Questions

Gary: This is just what I need to arm Phil Grone and Mr Wynne with for their meeting tomorrow. Since Frank Cirillo called me on this earlier this afternoon, you may want to hit him with these answers direct. Thanks, Pete

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 2:46 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Pease Fred SES SAF/IEB
Subject: RE: Commission Questions

Pete,

The short answer to (2) is 'no.'

To answer (1), a look at the numbers of fighters from 2006 to 2025 in the force structure plan shows there is no bathtub until the late teens and at that point it's more of a 'saucer.' In any case, our 2011 basing infrastructure, which does not include

Cannon, accommodates nearly four squadrons *more* than we'll need in *any* year after 2011.

And to answer an unasked question (3), if we keep more fighters than planned, not a problem; there are several squadrons of untapped surge capacity in the recommended laydown, plus the ability to plus up our 18PAA Guard squadrons to 24.

Cheers, Gary

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Monday, August 15, 2005 2:08 PM
To: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB
Subject: Commission Questions

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Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, August 11, 2005 4:04 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Twas 10 AEFs in the UNCLAS version but more detailed in the SECRET version

From BlackBerry

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Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Wednesday, August 10, 2005 8:30 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC
Subject: Re: DHS/ANG Hearing Questions

Thanks for being understanding...we really do want to be supportive From BlackBerry
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-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
CC: Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Sillin, Nathaniel, CIV, WSO-BRAC <Nathaniel.Sillin@wso.whs.mil>
Sent: Wed Aug 10 20:15:45 2005
Subject: RE: DHS/ANG Hearing Questions

Historically they ask about 20% of ours and several of their own - after the hearing we jointly assess what was answered or spoken to and if needed send over a few select QFR.

We have the slides - I was on the Hill all day - and will be in meetings starting at 7 AM tomorrow and to the Hill for a 9:30 Env session

Thanks Gary - I imagine you had your fun today as well

From: Heckman Gary Maj Gen AF/XP
Sent: Wednesday, August 10, 2005 5:13 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB
Subject: RE: DHS/ANG Hearing Questions

Thanks Frank...about what %age of these do you expect may be asked by Commissioners?
Also, have your received copies of our slides and words for tomorrow?
Sorry for the delay, but we we're expecting yesterday's redirect Gary

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 6:50 PM
To: Potochney, Peter, Mr, OSD-ATL; Heckman Gary Maj Gen AF/XP; 'Matthias, Jane I - NGB-PA'
Cc: Sillin, Nathaniel, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; McRee, Bradley, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cooper, Rory, CIV, WSO-BRAC
Subject: FW: DHS/ANG Hearing Questions

Draft ANG Hearing Questions for Panels 1 and 2 provided as they stand now.

Frank

From: Turner, Colleen, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 6:21 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Van Saun, David, CIV, WSO-BRAC; McRee, Bradley, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
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<< File: ANG Aug 11 hrg Qs BM -CT.doc >>

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<< File: ANG Aug 11 hrg Qs BM -CT.doc >>

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Wednesday, August 10, 2005 10:58 AM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Hardwick, Derek, CIV, OSD-POLICY; Pease Fred SES SAF/IEB; Dominguez Michael Civ SAF/MR; Grone, Philip, Mr, OSD-ATL
Subject: RE: Aug 11th Panel - Air Force

yes

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Wednesday, August 10, 2005 10:28 AM
To: Heckman Gary Maj Gen AF/XP
Cc: Hardwick, Derek, CIV, OSD-POLICY; Pease Fred SES SAF/IEB; Dominguez Michael Civ SAF/MR; Grone, Philip, Mr, OSD-ATL
Subject: RE: Aug 11th Panel - Air Force

Thanks. Besides the briefing, is there a statement and is that also being reworked? Pete

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Wednesday, August 10, 2005 10:29 AM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Hardwick, Derek, CIV, OSD-POLICY; Pease Fred SES SAF/IEB; Dominguez Michael Civ SAF/MR; Grone, Philip, Mr, OSD-ATL
Subject: RE: Aug 11th Panel - Air Force

Pete,

As you know, Mr Wynne fundamentally altered the thrust of our proposed presentation late yesterday afternoon at his prebrief roundtable. Consequently, we are now meeting with Mr Dominguez to restructure the Air Force briefing to be consistent with Mr Wynne's direction.

We had coordinated yesterday's version with the Commission staff last week to ensure it met their needs and it was ready in that form. Yesterday's meeting altered the timetable and the meeting with Mr Dominguez is going on right now. You and the Commission will have it once we've had time to make necessary changes.

Gary

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Wednesday, August 10, 2005 9:08 AM
To: Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Cc: Hardwick, Derek, CIV, OSD-POLICY
Subject: Aug 11th Panel - Air Force

Fred/Gary: We'll need a copy of the AF statement and the presentation (discussed yesterday at the roundtable) to assist in Mr Verga's preparation for his panel. Can you provide it to me ASAP; cc, Dak Hardwick. Also, I am assuming that you have delivered a copy of your statement to the Commission. If so, the clock for the 48 hour rule has started. We can send your statement along in the Hill submission we plan to make today. Let me know. Thanks, Pete

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Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 01, 2005 2:36 PM
To: Johansen David L LtCol SAF/IEB
Cc: Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP; Callaghan Michael Ctr SAF/IEBB; Lanman Phillip Lt Col SAF/IEBB; Neall Raymond Ctr SAF/IEBB; Cork Herbert LtCol SAF/IEBB; Brennan Timothy Ctr SAF/IEBB
Subject: FW: MDS Stories Proposed Final
Importance: High
Attachments: Commission Rationale F-15C v81.doc; Commission Rationale KC-135v81.doc; Commission Rationale F-16 v81.doc; Commission Rationale C-130 v801.doc; Commission Rationale A-10 v81.doc



Commission Rationale F-15C v81.doc; Commission Rationale KC-135v81.doc; Commission Rationale F-16 v81.doc; Commission Rationale C-130 v801.doc; Commission Rationale A-10 v81.doc

Dave...after your final review,

lock and load...gh

-----Original Message-----

From: Johansen David L LtCol SAF/IEB
Sent: Monday, August 01, 2005 12:15 PM
To: Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Cc: Brennan Timothy Ctr SAF/IEBB; Callaghan Michael Ctr SAF/IEBB; Cork Herbert LtCol SAF/IEBB; Cornish Stephen R Ctr SAF/IEBB; Freeland Mike Lt Col SAF/IEBB; Lanman Phillip Lt Col SAF/IEBB; Neall Raymond Ctr SAF/IEBB; Schrecker Walter Ctr SAF/IEBB
Subject: FW: MDS Stories Proposed Final
Importance: High

Sir, Here are the MDS stories, see Phil's notes below on open questions needing your guidance.

VR, Dave
David L. Johansen, Lt Col, USAF
Chief, Base Realignment & Closure Div
DSN: 222-9510 Comm: (703) 692-9510

-----Original Message-----

From: Lanman Phillip Lt Col SAF/IEBB
Sent: Monday, August 01, 2005 11:37 AM
To: Johansen David L LtCol SAF/IEB
Subject: MDS Stories Proposed Final
Importance: High

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Friday, July 29, 2005 8:12 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB
Subject: Re: Heads up copy of ANG Panel QFRs

Thanks Frank...Gary
From BlackBerry

Draft Deliberative Document
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-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Potochney, Peter, Mr, OSD-ATL <Peter.Potochney@osd.mil>; Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; 'Matthias, Jane I - NGB-PA' <Jane.Matthias@ngb.ang.af.mil>; Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>; Hill, Christine, CIV, WSO-BRAC <Christine.Hill@wso.whs.mil>
CC: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>
Sent: Fri Jul 29 18:40:38 2005
Subject: RE: Heads up copy of ANG Panel QFRs

Pete / Gary / Jane:

For your information, we have restructured the panels for the August 11th ANG Issues Hearing as shown below. We do not feel it necessary to reissue the invitation letters as all witness requests remain the same.

- Panel #1 will be as originally intended with witnesses from DHS, OSD and Northern Command
- * Panel #2 will now only have the witnesses from HQ USAF (Invite as sent to CSAF) and NGB (Invite as sent to Chief NGB)
- * New Panel #3 will have the TAG representation originally thought to be part of Panel #2 (Invite as sent to MGEN Lempke)

Bob: Please forward this note to General Lempke.

Christine: Please note the revised panel structure.

Thanks,

Frank

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 12:19 PM

To: Potochney, Peter, Mr, OSD-ATL; Heckman Gary Maj Gen AF/XP
Subject: Heads up copy of ANG Panel QFRs

For your use letters are being FedEx'd to addresseeCook, Robert, CIV, WSO-BRAC

-----Original Message-----

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Tuesday, July 26, 2005 11:48 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: FW: Letter to be FedEx'ed

7.18.05 Panel II QFR, which were mailed.

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, July 28, 2005 6:38 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; MacGregor, Timothy, CIV, WSO-BRAC; Pease Fred SES SAF/IEB
Subject: RE: Telling the F-16 story

Okay...will work this tomorrow...gh

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, July 28, 2005 6:33 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Small, Kenneth, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; MacGregor, Timothy, CIV, WSO-BRAC
Subject: RE: Telling the F-16 story

Gary,

Thanks for putting these together and asking for our input before going final.

Overall, we think you did a good job of encapsulating the major reasons why you devised the lay down plan you did - which I believe is the essence of the Commissioner Gehman request. The info certainly helps to "paint the picture" regarding your overall recommendation framework.

Ken and his analysts have reviewed the papers, and have a few comments and suggestions that you might want to consider. Having said that please send me the final batch in one e-mail so we can enter into our e-library and send to (at least) Commissioners Coyle, Gehman, Newton.

1. It might be useful to include more logistics data to be able to support AF notions of maintenance and logistics "efficiency" gained by airframe consolidations.
2. We suggest that a discussion of installation utilization rates of the aircraft (such as hours flown per aircraft authorized) with particular respect to Guard and reserve units, and a discussion of an installation manning percentages, recruiting and retention rates, and remaining mobilization authority might be useful.
3. As an observation we note that the papers seem to support the contention that the Air Force applied military knowledge and judgment to essentially the same number of decisions as you did by strictly applying objective MCI outcomes / military value criteria. It seems to us, and might again raise the question, that some of those items could have been rolled up into the MilVal criteria from the outset. Maybe a better explanation of your approach might be of value - if you think necessary.

Anyway, just fire back the final products and we get out - thanks again. Please include Bob, Tim and Ken (now on travel) in your response so we can send out as early as

possible after you send.

Frank

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, July 25, 2005 7:28 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Telling the F-16 story

<< File: Commission Rationale 23 July F-16.doc >>

Frank, This is our first go at 'telling the story' along the lines discussed with ADM Gehman last week. This is not an official input to you; rather, we want to double check that this hits the mark in meeting the Commissioners' needs as articulated by ADM Gehman. Gary

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, July 25, 2005 7:24 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: I faxed the AGAUS letter to Ken in case you didn't yet have it

Excellent...we that their reasoned counteroffer was key to working a compromise within the Commission
Gary

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, July 25, 2005 7:17 PM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: I faxed the AGAUS letter to Ken in case you didn't yet have it

A question we are indeed contemplating - more to come

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, July 25, 2005 6:48 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: I faxed the AGAUS letter to Ken in case you didn't yet have it

Where can we go from here?

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, July 25, 2005 6:41 PM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: I faxed the AGAUS letter to Ken in case you didn't yet have it

We have it - thanks Gary - certainly nothing of depth.

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, July 25, 2005 3:20 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: I faxed the AGAUS letter to Ken in case you didn't yet have it

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From: Heckman Gary Maj Gen AF/XP
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From: Heckman Gary Maj Gen AF/XP
Sent: Monday, July 25, 2005 3:20 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: I faxed the AGAUS letter to Ken in case you didn't yet have it

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, June 27, 2005 6:55 PM
To: Johansen David L LtCol SAF/IEB
Cc: Lanman Phillip Lt Col SAF/IEBB; Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: EIELSON AIR FORCE BASE
Attachments: Eielson Rebuttal.doc



Eielson
Rebuttal.doc (76 KB)

Col Johansen,
Here's my chop...correct me to 100%
Coordinate any changes with Mr Pease or me
I've provided a read ahead to Frank and Ken
gh

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, June 23, 2005 10:56 AM
To: Cirillo, Frank, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB
Subject: RE: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Frank and Ken,
Thanks so much for the opportunity to meet with you yesterday afternoon. I hope we put our feedback in a form that was useful for you...it will prove a HUGE time-saver for us. We're now focussing on the areas we believe of most interest to you and will have a tight, written input to you well in advance of the next Friday suspense given us by the OSD Warehouse.
Best, Gary

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, June 20, 2005 11:08 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB
Subject: RE: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Frank,
I passed the copy you sent me on to our folks to start work. I can 'talk' to you as soon as today on areas of interest you point out in real time, but finding out your particular areas of interest, targetting our reply to what specifically you want, then getting it all written down will take longer. Is there someone we can talk to to find out which statments most concern you? Or better, can we sit down and talk through it?
Gary

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, June 20, 2005 10:52 AM
To: RSS dd - WSO BRAC Clearinghouse
Cc: Heckman Gary Maj Gen AF/XP
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Cc: Cirillo, Frank, CIV, WSO-BRAC; Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC; Saxon, Ethan, CIV, WSO-BRAC; Wearren Ernest Capt SAF/IEB
Subject: Re: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

1300 it is...Col Johansen plan to join me.
From BlackBerry

Draft Deliberative Document
For Discussion Purposes Only--Not Releasable Under FOIA

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Sent: Tue Jun 21 18:49:46 2005
Subject: RE: OSD BRAC Clearinghouse Tasker C0357 - BRAC Clearing House Request.

Sir,

Tommmorrow afternoon, 1300 works for us. Please confirm that the works. Thanks for the offer.

Craig Hall
703/699-2937

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-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Meyer, Robert, CTR, OSD-ATL <Robert.Meyer.CTR@osd.mil>; Hoggard, Jack, CTR, WSO-OSD DST JCSG <Jack.Hoggard.CTR@wso.whs.mil>; RSS dd - WSO BRAC Clearinghouse <Clearinghouse@wso.whs.mil>
CC: Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Sillin, Nathaniel, CIV, WSO-BRAC <Nathaniel.Sillin@wso.whs.mil>; Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
Sent: Sat Jun 18 13:02:26 2005
Subject: BRAC Clearing House Request.

Please provide us USAF comments and any specific rebuttal to the very detailed, seemingly compelling Regional Hearing testimony by the Eielson Community.

Response by 28 June is important to Commission schedule requirements.

Thank you,

Frank Cirillo

-----Original Message-----

From: Kenneth.Small@wso.whs.mil
To: Frank.Cirillo@wso.whs.mil
Sent: Jun 16, 2005 6:51 PM
Subject: Fw: BRAC Testimony

See below

Ken

-----Original Message-----

From: Torres Joe Col ALCOM/J02 <Joe.Torres@ELMENDORF.af.mil>
To: 'craig.hall@wso.whs.mil' <craig.hall@wso.whs.mil>; 'kenneth.small@wso.whs.mil' <kenneth.small@wso.whs.mil>
Sent: Thu Jun 16 18:36:03 2005
Subject: Fw: BRAC Testimony

Here is the 27 page testimony of Hamilton and Gamble in a PDF format

Please pass along to Frank

COL T

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Seballos Harry B SMSgt ALCOM/J02A <Harry.Seballos@ELMENDORF.af.mil>
To: Torres Joe Col ALCOM/J02 <Joe.Torres@ELMENDORF.af.mil>
Sent: Thu Jun 16 22:24:12 2005
Subject: BRAC Testimony

Here it is sir,
<<BRAC Testimony.pdf>>
v/r
SMS S

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, June 16, 2005 12:08 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC; Pease Fred SES SAF/IEB; Laffey Thomas M LtCol SAF/IEBJ; Johansen David L LtCol SAF/IEB; Clements Patrick LtCol AF/CV
Subject: AF Information Release

Frank,

We've been working with the Commission's Air Force team to release to you as much information as fast as we can. To date we have reduced the initially restricted data from 300 questions to 34. The big hurdle was crossed late yesterday as we "declassified" two specific questions that were blocking the release of MCI score sheets and COBRA formula analysis for each of the recommendations.

Yesterday we posted to the reading room the MCI score sheets for 5 of the MCIs and will be posting all 8 MCI score sheets (8 per base) to the unclassified website today. We met with the

Commission's Air Force team yesterday and showed them both products; they agreed that those products are what we need to get out to the website.

This morning we got an email from OSD, and the Air Force Vice Chief got a phone call, indicating that there is still a problem with our release. I think OSD is just out of phase with what you and we have already done. If that's not the case, let us know right away and we'll get together soon to ensure we're being responsive to your needs.

Regards, Gary

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, June 07, 2005 11:29 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Laffey Thomas M LtCol SAF/IEBJ; Small, Kenneth, CIV, WSO-BRAC; Wearren Ernest Capt SAF/IEB
Subject: AF BRAC Process

Frank,

Now is probably the right time for us to sit down across the table for a while, chat about how we did our analysis, and answer any process questions you may have as you lean into your COBRA runs. Sooner is probably better...this week if possible and convenient for you (prefer not on this Weds). Feel free to open up the session as you think best.

Our colonel level contact is Colonel (S) Johansen. The 'keeper of the schedule' for Fred Pease and me is Capt Earnie Wearren. If you agree, request you have your scheduler get with Capt Wearren to set up a mutually agreeable time.

Regards, Gary

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, May 26, 2005 11:11 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Re: AF QFR - Advance Draft Copy

Thanks for the heads up!
From BlackBerry

Draft Deliberative Document
For Discussion Purposes Only--Not Releasable Under FOIA

This document may contain information protected from disclosure by public law, regulations or orders. Do not disseminate without the approval of the Office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics. If you have received this message in error, please notify sender by reply e-mail and delete all copies of this message.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Kapellas Christopher Col SAF/IEBB <Christopher.Kapellas@pentagon.af.mil>
CC: Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; MacGregor, Timothy, MAJ, WSO-BRAC <Timothy.MacGregor@wso.whs.mil>; Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>; Hill, Christine, CIV, WSO-BRAC <Christine.Hill@wso.whs.mil>; Yellin, Alex, CTR, OSD-ATL <Alex.Yellin.CTR@osd.mil>; Hoggard, Jack, CTR, WSO-OSD_DST JCSG <Jack.Hoggard.CTR@wso.whs.mil>; Sillin, Nathaniel, CIV, WSO-BRAC <Nathaniel.Sillin@wso.whs.mil>; Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>
Sent: Wed May 25 15:19:43 2005
Subject: FW: AF QFR - Advance Draft Copy

Col Kapellas:

I attach herein an advance copy of the questions for the record to the Secretary of the Air Force, resulting from the May 17th Hearing, that will be signed out of the Commission in the next day and provided formally and in hard copy to the OSD BRAC Clearing House for internal suspense and prompt response to the Commission.

I also provide a copy of this message to M/Gen Heckman and Fred Pease who suggested this advance copy to expedite the process - good idea.

Please consider the attachments as advance Draft Documents until formal receipt through the Clearing House.

Frank

Frank A. Cirillo, Jr., P. E.
Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600, Arlington, VA 22202 voice (703) 699-2903 - cell (703) 501-3357 Frank.Cirillo@wso.whs.mil

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Wednesday, May 25, 2005 12:54 PM
To: Hill, Christine, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: AF QFR

<<AFSEC LTR.doc>> <<Air Force Questions.doc>>

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, May 24, 2005 6:07 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB
Subject: RE: Air Force BRAC

Thanks Frank...fell free to 'BCC' us on the requests to give us a head start...Gary

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, May 24, 2005 6:05 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Pease Fred SES SAF/IEB
Subject: RE: Air Force BRAC

Thanks for the note Gary - Indeed our Air Force Team, under Mr. Ken Small, has already had a very productive meeting with the Air Force counterparts and many discussions. Most of the BRAC AF Team is on base visits this week with others heading out shortly. Things are crazy as we are still trying to gather up all the back-up data from all the teams.

We will be sending Questions for the Record from last week in the next day - through the DoD Clearing House.

Frank

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

2521 Clark Street, Suite 600, Arlington, VA 22202

voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, May 24, 2005 5:44 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB
Subject: Air Force BRAC

Frank,

Twass good to meet you last week at the AF BRAC hearing. The reason I seemed a bit rushed when we met was because I was holding in my hand two of the three buttons from the front of my uniform jacket. They'd come off just before the hearing...was fortunate to find safety pins. Fred Pease and I are both looking forward to working with you...I think you'll find our staff a responsive one.

Cheers, Gary Heckman

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, May 24, 2005 5:46 PM
To: Battaglia, Charles, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Subject: Air Force BRAC Support

Mr. Battaglia,

I know things will be very busy for you and the Commission staff over the summer. I want to take a moment to convey for both Fred Pease and myself our appreciation for the hard work for which you've signed up. Our Air Force BRAC team is ready to assist you and your staff in any way helpful to you. I've told my staff that from this point forward they should view their role as helping the Commission do its work. Several members of our team have already met with your Air Force team to help explain our process and products. If over the coming weeks and months we can provide thoughts, data, or background that will help your staff, please do not hesitate to contact me.

With Respect, Gary Heckman

(703) 697-2549 (Gary's voice)

(703) 697-2524 (Fred's voice)

(703) 695-2815 (our fax)

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, May 24, 2005 5:44 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB
Subject: Air Force BRAC

Frank,

Twas good to meet you last week at the AF BRAC hearing. The reason I seemed a bit rushed when we met was because I was holding in my hand two of the three buttons from the front of my uniform jacket. They'd come off just before the hearing...was fortunate to find safety pins. Fred Pease and I are both looking forward to working with you...I think you'll find our staff a responsive one.

Cheers, Gary Heckman

Cirillo, Frank, CIV, WSO-BRAC

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 01, 2005 2:36 PM
To: Johansen David L LtCol SAF/IEB
Cc: Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP; Callaghan Michael Ctr SAF/IEBB; Lanman Phillip Lt Col SAF/IEBB; Neall Raymond Ctr SAF/IEBB; Cork Herbert LtCol SAF/IEBB; Brennan Timothy Ctr SAF/IEBB
Subject: FW: MDS Stories Proposed Final
Importance: High
Attachments: Commission Rationale F-15C v81.doc; Commission Rationale KC-135v81.doc; Commission Rationale F-16 v81.doc; Commission Rationale C-130 v801.doc; Commission Rationale A-10 v81.doc

Dave...after your final review, lock and load...gh

-----Original Message-----

From: Johansen David L LtCol SAF/IEB
Sent: Monday, August 01, 2005 12:15 PM
To: Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Cc: Brennan Timothy Ctr SAF/IEBB; Callaghan Michael Ctr SAF/IEBB; Cork Herbert LtCol SAF/IEBB; Cornish Stephen R Ctr SAF/IEBB; Freeland Mike Lt Col SAF/IEBB; Lanman Phillip Lt Col SAF/IEBB; Neall Raymond Ctr SAF/IEBB; Schrecker Walter Ctr SAF/IEBB
Subject: FW: MDS Stories Proposed Final
Importance: High

Sir, Here are the MDS stories, see Phil's notes below on open questions needing your guidance.

VR, Dave

David L. Johansen, Lt Col, USAF
Chief, Base Realignment & Closure Div
DSN: 222-9510 Comm: (703) 692-9510

-----Original Message-----

From: Lanman Phillip Lt Col SAF/IEBB
Sent: Monday, August 01, 2005 11:37 AM
To: Johansen David L LtCol SAF/IEB
Subject: MDS Stories Proposed Final
Importance: High

9/12/2005

F-15C/D and F/A-22 Scenario Group

Start Point. The F-15 force laydown used to develop DoD BRAC 2005 recommendations begins with F-15s based at 16 total installations at the end of FY 06. Pre-BRAC plans would result in 65% of the F-15 force comprised of effectively sized squadrons at the 16 F-15 bases.

Force Structure. The 2025 Force Structure Plan reduces the number of F-15s in the inventory. To more effectively operate this reduced force, the Air Force strategy is to organize it into squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs.

Recommended End State. The DoD BRAC 2005 end state is F-15s based at 13 total installations at the end of FY11. DoD BRAC recommendations would result in 93% of the F-15 force comprised of operationally effective squadrons.

Role of mission compatibility score (MCI) index. In the first step, we assigned an initial F-15 laydown using the force structure plan and raw MCI scores. The MCI scores accommodate many, but not all, of the characteristics that comprise military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard, and AF Reserve components; USNORTHCOM air sovereignty requirements, consolidation of F-15 models for operational or logistics reasons, sizing of test and training functions, Air Reserve Component demographics, and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics as notes in the tables below:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping in constant balance the proportion of the fleet operated by the Active Duty, Guard, and AF Reserve.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown. To complement homeland defense, we placed force structure or left alert sites at the following bases due to their proximity to a USNORTHCOM sites of interest: New Orleans, Bradley (as a replacement for Otis), Atlantic City and Portland.
3. **Change for Operational / Logistical Reasons.** Recommendations of this type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo.
5. **Training bases.** The size of the training fleet is appropriate to the size of the entire fleet. For the F-15 fleet, Tyndall AFB and Klamath Falls will execute the Flying Training Unit (FTU) mission. Tyndall also hosts F-22 FTU. Nellis hosts the Air Force Weapons School.

6. ARC demographics. Air National Guard and the Air Force Reserve general officer members of the AF Base Closure Executive Group (BCEG), provided expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations



F-15C Scenario Group Recommendations, by Component

Active Duty. Active duty F-15C force decreases from 205 Primary Authorized Aircraft (PAA) to 144 PAA. Active duty operational F-15Cs consolidate from four to two United States locations: Langley AFB and Elmendorf AFB. Tyndall AFB, the active duty training base, was reduced in proportion to the entire F-15 fleet reduction. Nellis AFB will increase in size to accommodate an increase in capability for its aggressor function. Mountain Home is a multiple MDS base that will be consolidated as an F-15E base. Elmendorf provided F-15Cs to Langley, thereby creating capacity at Elmendorf to receive F/A-22s.

F-15C	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	2		0	0	24	1	
AD	3	Eglin	3	56	8	1	
AD	6	Tyndall	3	61	48	2	5
AD	8	Edwards	1	7	7	1	
AD	13		1	21	39	2	
AD	23	Mt Home	1	18	0	0	3
AD	36	Elmendorf	2	42	18	1	
			11	205	144	8	

Air National Guard (ANG). The ANG F-15C force increases from 105 to 111 PAA and consolidates from seven to five squadrons. Once the ANG force structure was placed by MCI only, the Air Force BCEG studied its ability to execute the air sovereignty mission. To complement homeland defense, the BCEG placed force structure at New Orleans. Portland and New Orleans are ranked approximately the same in military value, but New Orleans was more valuable from a homeland defense perspective. However, Portland retains its air sovereignty alert role and its alert facility, and will host deployed detachments of Air Sovereignty Alert fighters as tasked. Hickam did not receive added force structure because of the challenge in recruiting at Hickam for both the F-15 and C-17 missions.

F-15C	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
ANG	24		1	15	24	1	
ANG	52	Hickam	1	15	15	1	
ANG	61		0	0	24	1	1, 2
ANG	65	Klamath Falls	1	15	24	1	
ANG	77	Portland	1	15	0	0	2
ANG	79		1	15	24	1	2
ANG	88	Otis	1	15	0	0	2
ANG	127	Lambert Field	1	15	0	0	
			7	105	111	5	

KC-135 Scenario Group Overview

Start Point. The KC-135 force laydown used to develop DoD BRAC 2005 recommendations begins with KC-135s based at 38 installations (three share runways with other active duty, ANG or Reserve KC-135 units) at the end of FY 06. Pre-BRAC plans would result in 18% of the KC-135 force comprised of effectively sized squadrons at the 38 KC-135 bases.

Force Structure. The 2025 Force Structure Plan reduces the KC-135 inventory. To more effectively operate this reduced force, the Air Force strategy is to organize it into squadrons of 16 aircraft (12 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs.

Recommended End State. The DoD BRAC 2005 end state is KC-135s based at 28 installations at the end of FY 11. DoD BRAC recommendations would result in 71% of the KC-135 force comprised of operationally effective squadrons at the 28 KC-135 bases.

Role of mission compatibility index (MCI) scores. In the first step, an initial KC-135 laydown was assigned using the force structure plan and raw MCI scores. The MCI scores accommodate many, but not all, of the characteristics that comprise military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard, and AF Reserve components; sizing of test and training functions, operational issues such as Northeast Tanker Task Force and Air Reserve Component demographics. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below as notes in the tables:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping in constant balance the proportion of the fleet operated by the Active Duty, Guard, and AF Reserve.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown.
3. **Change for Operational / Logistical Reasons.** Recommendations of the type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo.
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. Altus AFB executes the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** The Air National Guard and Air Force Reserve General Officer members of the AF Base Closure Executive Group (BCEG), provided expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations.

Lose Aircraft in BRAC
No Change in BRAC

KC-135 Scenario Group Recommendations, by Component

Active Duty. The active duty KC-135 force decreases from 145 Primary Authorized Aircraft (PAA) to 119 PAA. Active duty operational KC-135s consolidate from five to three United States locations--McConnell, Fairchild and MacDill—with a Guard associate unit at Fairchild and Reserve associate units at McConnell and MacDill. This does not include the test and training locations at Altus and Edwards. Consolidating the number of U.S. deployable active wings to McConnell, Fairchild and MacDill enables the Air Force to more effectively manage AEF deployments and worldwide air refueling requirements. Movement of the single squadron from Robins AFB optimizes active duty tanker squadron sizing at McConnell AFB using McConnell’s excess capacity. This realignment also makes available the vacated KC-135 ramp and facilities at Robins for the aircraft displaced by the proposed closure of NAS Atlanta.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTES
AD	6	Altus	2	24	24	2	
AD	8	Edwards		1	1		
AD	15		2	30	48	3	
AD	17	Fairchild	2	30	30	2	
AD	18	Robins	1	12	0	0	1, 7
AAD	36		1	12	16	1	
AD	40	Grand Forks	3	36	0	0	
			11	145	119	8	

Air Force Reserve (AFR). The AFR KC-135 force decreases from 72 to 64 PAA. The AFR KC-135 fleet consolidates from eight to five locations, with an Active associate unit at Seymour-Johnson. Proportionality in future missions is key to the Air Force recommendations to realign Beale AFB. Although Beale AFB ranked high in the tanker MCI, the BCEG recommended realigning Beale to achieve several things: retain reserve component manpower and experience for the new Global Hawk mission, focus Beale on one primary operational flying mission (manned and unmanned high altitude reconnaissance) and help balance the Reserve and ANG KC-135 force structure.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTES
AFR	4		1	8	12	1	
AFR	10	Beale	1	8	0	0	6, 7
AFR	16		1	8	12	1	
AFR	25		1	8	16	1	
AFR	31	Grissom	2	16	16	2	
AFR	32	Andrews	1	8	8	1	
AFR	57	Selfridge	1	8	0	0	
AFR	71	Portland	1	8	0	0	
			9	72	64	6	

Air National Guard (ANG). The ANG KC-135 force decreases from 199 to 172 PAA. ANG KC-135s consolidate from 22 to 15 installations. The three highest MCI scoring bases, McConnell, March and Fairchild are supporting Active Duty and Air Force Reserve units as describe above. As previously mentioned, the realignment of the Robins' KC-135R aircraft enables the ANG to realign its KC-135R presence from McConnell to Forbes Field. Forbes Field was one of the higher-ranking reserve component tanker bases. March ARB has the highest military value of all reserve component bases for the tanker mission. The realignment of the ANG KC-135s enables streamlining March ARB from two wing organizational structures and two units flying the same aircraft (ANG and AFRC) to one effectively sized reserve component flying mission (AFRC). This will eliminate competing recruiting entities for the same flying and maintenance personnel at March. The association of the Guard and Active Duty at Fairchild postures that base with an Active Guard association and frees capacity for the eventual arrival of KC-X. The remaining ANG force structure was placed at ANG bases in order of MCI precedence except as noted below:

McGuire - even though McGuire ranked somewhat higher in the tanker MCI than other tanker installations that were not closed, the BCEG, in coordination with the Navy, judged making the vacated KC-135E ramp and facilities available for aircraft and personnel from the closure of the Navy's Willow Grove NAS had more value from a joint perspective.

Birmingham - The Air Force's desire to grow the ANG Intelligence mission at Birmingham, and the recommended expansion of the ANG flying mission at Dannelly Field, contributed prominently to the deliberative discussions to remove the tankers from Birmingham. Ultimately, it was determined that any increase in the intelligence mission at Birmingham would not only result in competition for the same recruits, but would prohibit the Air Force from roosting the KC-135 unit from eight to twelve aircraft due to competition for existing ANG facilities and any required buildable acres.

Key Field and Niagara - Bangor and Pease were chosen because both provide substantial support for the Northeast Tanker Task Force and the Atlantic Air Bridge. Even though Bangor was slightly lower than Niagara in MCI score, its location (400 miles closer to the North Atlantic Tracks) as the northeastern-most tanker installation combined with its current missions (staging

base and planning facility for the Northeast Tanker Task Force and the Atlantic Air Bridge) made it a more valuable ANG installation to retain.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTES
ANG	15	McConnell	1	9	0	0	1,6
ANG	16	March	1	9	0	0	1,6
ANG	17	Fairchild	1	8	0	0	1
ANG	24	Salt Lake City	1	8	8	1	
ANG	35		1	8	12	1	
ANG	37		1	8	10	1	
ANG	38		1	8	12	1	
ANG	47	Lincoln	1	8	8	1	
ANG	48	Rickenbacker	2	18	18	2	
ANG	57		0	0	12	1	
ANG	59	Eielson	1	8	8	1	
ANG	61	McGuire	2	16	0	0	7
ANG	63	Birmingham	1	8	0	0	6
ANG	67	Sioux City	1	8	8	1	
ANG	74		1	8	12	1	
ANG	80	Pittsburgh	2	16	16	2	
ANG	86		1	9	12	1	
ANG	87		1	8	12	1	
ANG	92	Key Field	1	9	0	0	3,6
ANG	105		1	9	12	1	
ANG	119	Niagara	1	8	0	0	3
ANG	123	Bangor	1	8	12	1	
			24	199	172	17	

F-16 Scenario Group Overview

Start Point. The F-16 force laydown used to develop DoD BRAC 2005 recommendations begins with F-16s based at 43 total installations at the end of FY 06. Pre-BRAC plans would result in 44% of the F-16 force comprised of effectively sized squadrons at the 43 F-16 bases.

Force Structure. The 2025 Force Structure Plan reduces the F-16 inventory. To more effectively operate this reduced force, the Air Force strategy is to organize it into squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs. Smaller squadrons were kept to a minimum to accommodate F-16 force structure decreases beyond FY 11.

Recommended End State. The DoD BRAC 2005 end state is F-16s based at 27 installations at the end of FY 11. DoD BRAC recommendations would result in 100% of the F-16 force to be comprised of operationally effective squadrons at 27 F-16 bases.

Role of mission compatibility index (MCI) scores. In the first step we assigned an initial F-16 laydown using the force structure plan and raw MCI scores. The MCI scores accommodate many, but not all, of the characteristics that comprise military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard and AF Reserve components ; USNORTHCOM air sovereignty requirements, consolidation of F-16 variants for operational or logistics reasons, sizing of test and training functions, Air Reserve Component demographics and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below as notes in the tables:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping in constant balance the proportion of the fleet allocated to the Active Duty, Air National Guard, and AF Reserve components of the Total Air Force.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown.
3. **Change for Operational / Logistical Reasons.** Recommendations of the type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo.
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. For the F-16 fleet, Luke AFB, Lackland AFB and Tucson execute the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** The Air National Guard and Air Force Reserve General Officer members of the AF Base Closure Executive Group (BCEG), provided expert military

knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes (e.g., synergy between McEntire ANGB and Shaw AFB in SC).

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations

Lose Aircraft in BRAC
No Change in BRAC

F-16 Scenario Group Recommendations, by Component

Active Duty. The active duty F-16 force decreases from 455 Primary Authorized Aircraft (PAA) to 312 PAA. Active duty operational F-16s consolidate from five to two United States locations, Hill AFB and Shaw AFB. Test and training locations remain the same; the number of training jets is reduced at Luke AFB commensurate with the planned reduction in the fleet. Consolidating the number of U.S. deployable active wings to Hill and Shaw enables the Air Force to schedule more large-scale exercises at Eielson using freed-up hangar and ramp space to better use the training range and airspace. More exercise participants can take advantage of Eielson's range and airspace and relieve some of the future test and training burden at Nellis AFB. Mountain Home is a multiple MDS base that will be consolidated as an F-15E base. Cannon is the lowest rated active duty fighter base. Some of Cannon's jets were moved ANG bases to keep proportionality in the force.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	3	Eglin	1	14	14	1	
AD	7	Shaw	3	72	72	3	
AD	8	Edwards	1	9	9	1	
AD	11		1	18	0	0	3
AD	12		8	162	100	4	5
AD	13		2	36	45	2	
AD	14		3	66	72	3	
AD	23		1	18	0	0	3
AD	50		3	60	0	0	1
			23	455	312	14	

Air Force Reserve (AFR). The AFR F-16 force decreases from 60 to 48 PAA. The AFR F-16 fleet consolidates from four to two United States locations; both are air sovereignty sites

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AFR	13		1	15	0	0	
AFR	14		1	15	0	0	
AFR	31		1	15	24	1	2
AFR	58		1	15	24	1	2
			4	60	48	2	

Air National Guard (ANG). The ANG F-16 force decreases from 457 to 355 PAA. ANG F-16s consolidate from 29 to 18 squadrons. Once the ANG force structure was placed by MCI only, the Air Force BCEG studied its ability to execute the air sovereignty mission. To mitigate homeland defense risk, we place force structure at the following bases due to their proximity to a USNORTHCOM location of interest: Dane County Regional/Truax (Madison), Fort Wayne, Toledo and Des Moines. Test and training locations remain the same.

Other exceptions to MCI:

Richmond - an F/A-22 association with Langley AFB announced prior to BRAC and supported by the BCEG.

Atlantic City – remains a fighter base. Atlantic City receives a squadron of F-15Cs to support its homeland defense mission and contributes to proportionality in the combat air forces.

Selfridge – remains a fighter base. Selfridge and Kellogg consolidate as an A-10 unit.

Ellington – remains a fighter air sovereignty alert site. Ellington F-16s are removed with the intent to use trained personnel from Ellington at the F-16 ANG FTU operation at Lackland-Kelly, which would increase in size. TDY units can and currently do accomplish Ellington's air sovereignty mission.

Hancock – a unique location identified for an emerging UAV-like mission and supported by the BCEG.

Fort Smith - the intent is to utilize trained personnel from Fort Smith at the ANG C-130 FTU operation at Little Rock, which would increase in size.

Springfield Beckley – though currently an FTU, Lackland and Luke are higher ranking and are sized appropriately to accomplish the training mission.

Madison/Truax, Toledo, Des Moines – each is chosen for proximity to sites of interest for Homeland Defense. Toledo and Fort Wayne chosen due to ANG input.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
ANG	16		1	15	18	1	
ANG	21		1	15	24	1	
ANG	47		1	18	24	1	
ANG	48		1	15	24	1	
ANG	49	Richmond	1	15	0	0	3, 6
ANG	60		1	15	18	1	
ANG	61	Atlantic City	1	15	0	0	3
ANG	64		1	15	18	1	
ANG	67	Tucson	3	61	61	3	
ANG	70	Selfridge	1	15	0	0	2, 3, 6
ANG	80	Ellington	1	15	0	0	6, 2
ANG	87		1	15	24	1	2
ANG	94	Hancock	1	15	0	0	6
ANG	102		1	15	18	1	
ANG	110	Fort Smith	1	15	0	0	6
ANG	112		1	15	18	1	
ANG	114		1	15	24	1	
ANG	115	Capital	1	15	0	0	
ANG	117	Great Falls	1	15	0	0	
ANG	119	Hulman	1	15	0	0	6
ANG	122		1	15	18	1	2
ANG	123		1	15	24	1	2
ANG	125	Hector Field	1	15	0	0	
ANG	128	Springfield-Beckley	1	18	0	0	6
ANG	130		1	15	24	1	6
ANG	136	Duluth	1	15	0	0	
ANG	137		1	15	18	1	2
			29	457	355	17	

In summary, the BRAC 2005 F-16 force structure laydown accommodates a reduction in F-16s from 1,288 to 1,049; reduces the number of total F-16 installations from 43 to 27 and increases optimal squadron sizing from 44% at the end of FY06 to 100% effective sized squadrons in 2011.

C-130 Scenario Group Overview

Start Point. The C-130 force laydown used to develop DoD BRAC 2005 recommendations begins with 390 primary assigned C-130s based on 35 installations at the end of FY 06. Pre-BRAC plans would result in 46% of the C-130 force comprised of effectively sized squadrons at the 35 C-130 bases.

Force Structure. The 2025 Force Structure Plan reduces the C-130 inventory by 15%, down to 327 primary aircraft assigned (PAA). To more effectively operate this reduced force, the Air Force strategy is to organize it into more effectively sized squadrons of 16 aircraft (12 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs.

Recommended End State. The DoD BRAC 2005 end state is C-130s based at 18 installations at the end of FY 11. DoD BRAC recommendations would result in a C-130 force in 2011 comprised almost entirely of optimally sized squadrons. After the BRAC recommendations, 89% of the C-130 fleet will be based in effectively sized squadrons at 16 C-130 bases.

Role of mission compatibility index (MCI) scores. In the first step we assigned an initial C-130 laydown using the force structure plan and raw MCI scores. The MCI scores accommodate many, but not all, of the characteristics that comprise military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard, and AF Reserve components; consolidation of C-130 variants for operational or logistics reasons, sizing of training functions, Air Reserve Component (ARC) demographics and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below as notes in the tables:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping constant the manpower proportions among the Active Duty, Guard, and AF Reserve.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown.
3. **Change for Operational / Logistical Reasons.** Recommendations of the type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo.
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. For the C-130 fleet, Little Rock, Dobbins, and provisionally Fort Bragg execute the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** Air National Guard and the Air Force Reserve General Officer members of the AF Base Closure Executive Group (BCEG) provided expert military

knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations (e.g., Reserve C-130s at Pope/Ft Bragg, C-130 support to Alaskan NORAD missions).

C-130 Scenario Group Recommendations, by Component

Active Duty. The active duty C-130 force decreases from 126 to 98 PAA. Active duty operational C-130s consolidate from three United States locations to one location, Little Rock AFB. The training location remains the same; the number of training aircraft is reduced at Little Rock AFB commensurate with the planned reduction in the fleet. C-130s assigned to Pope AFB were distributed to Little Rock AFB to enable other DoD recommendations that relocate Army Forces Command to Pope/Fort Bragg. C-130s assigned to Dyess AFB were redistributed to enable Dyess to be solely utilized as a B-1 base (Ellsworth closure).

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	6	Pope	2	25	0	0	1
AD	11	Dyess	2	32	0	0	3
AD	17		5	69	98	6	
				126	98		

Air Force Reserve (AFR). The AFR C-130 force decreases from 88 to 84 PAA. The AFR C-130 fleet consolidates from ten to seven United States locations, with Active associate units at Peterson and Fort Bragg.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AFR	6		0	0	16	1	1
AFR	21		1	8	12	1	
AFR/AD	30		1	12	16	1	
AFR	69	Keesler	1	8	8	1	
AFR	71		1	8	12	1	
AFR	99	Minneapolis					
AFR	102	AFR	1	8	8	1	
AFR	102	Youngstown	1	12	12	1	
AFR	103	Niagara Falls	1	8	0	0	
AFR	105	Pittsburgh	1	8	0	0	
AFR	123	Willow Grove	1	8	0	0	
AFR	130	Gen Mitchell	1	8	0	0	
				88	84		

Air National Guard (ANG). The ANG C-130 force decreases from 176 to 145 PAA. ANG C-130s consolidate from 23 to 12 squadrons, with Active associate units at Elmendorf and Cheyenne.

Exceptions to MCI ranking are noted below:

Will Rogers - Although Will Rogers ranked relatively high in military value, it was chosen to give up C-130 force structure for the following reasons: 1) proximity to Tinker AFB presents the opportunity to form an associate unit with an AFR KC-135 aircraft unit at Tinker that is growing in PAA; 2) vacating space at Will Rogers enables the Air Force to relocate the Air Force Flight Standards Agency and Air Force Advanced Instrument School there to be in close proximity to offices of the Federal Aviation Administration, and 3) the Guard is able to tap other ARC demographic areas with C-130s.

Boise to Cheyenne - Although in the Airlift MCI, Boise ranks 66, it ranks equally high for A-10s and will have an ANG A-10 unit increasing to an optimum size. Further, the 4PAA unit at Boise is an ineffective size. Both the Boise and Cheyenne units are the sole ANG flying units in their respective states. Recommended BRAC moves associated with these two installations present an opportunity to preserve an ANG flying mission in each state. Due to its very close proximity to F.E. Warren AFB, the ANG C-130 Mobile Aerial Fire Fighting System (MAFFS) unit at Cheyenne was identified as a prime location for an active association even though it ranked 118.

Selfridge - Changing aircraft type to KC-135s.

Reno - Reno was chosen to transfer its aircraft because the installation has a growing intelligence mission and the ANG will gain a new flying mission in Nevada with the creation of a unit association at Nellis AFB.

Nashville - 4 C-130s move from Nashville to Greater Peoria. The recommendation also moves the remaining 4 PAA from Nashville to Louisville a higher-ranking installation, 79 in the Airlift MCI. Peoria was chosen to keep and receive aircraft over Nashville to retain mobility aircraft across multiple geographic regions.

Kulis - Enables an increase to 12 PAA and presents an opportunity to create an active associate unit at Elmendorf.

Schenectady. Schenectady will retain LC-130 aircraft currently assigned and its 4PAA 'slick' C-130 increment will be used to form effectively sized units elsewhere.

Mansfield - Little Rock - Maxwell. Mansfield was chosen to transfer aircraft due to a combination of its MCI ranking and its proximity to several other ARC units in the state and region that are retaining force structure or growing.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
ANG	17		1	8	18	1	5, 6
ANG	33		1	8	12	1	
ANG/AD	51		0	0	12	1	
ANG	53		1	8	12	1	
ANG	64	Will Rogers	1	8	0	0	6
ANG	66	Boise	1	4	0	0	3
ANG	67	Selfridge	1	8	0	0	3
ANG	77		1	8	12	1	
ANG	79		1	8	12	1	
ANG	96		1	8	12	1	
ANG	99	Minneapolis					
ANG	101	ANG Reno	1	8	8	1	
ANG	104	Nashville	1	8	0	0	1, 3
ANG	110	Kulis	1	8	0	0	6
ANG	114		1	8	12	1	3, 6
ANG	117	Schenectedy	1	4	0	0	5
ANG	118		1	8	12	1	3, 6
ANG	119	Mansfield	1	8	0	0	6, 7
ANG	120	New Castle	1	8	0	0	3, 6
ANG	121	Luis Munoz	1	8	0	0	
ANG	125		1	8	11	1	6
ANG	127		1	8	12	1	6
ANG	137	Yeager	1	8	0	0	
ANG	140	Martin State	1	8	0	0	
				176	145		

In summary, the BRAC 2005 C-130 force structure laydown accommodates a C-130 reduction of approximately 15%, while reducing the number of C-130 installations from 35 to 18. The DoD BRAC recommendations create a C-130 force in 2011 comprised almost entirely of optimally sized squadrons.

Note:

Lose Aircraft in BRAC
No Change in BRAC

A-10 Scenario Group

Start Point. The A-10 force laydown used to develop DoD BRAC 2005 recommendations begins with A-10s based at 15 installations at the end of FY 06. Pre-BRAC plans would result in 33% of the A-10 force comprised of effectively sized squadrons at the 15 A-10 bases.

Force Structure. The 2025 Force Structure Plan reduces the A-10s inventory. To more effectively operate this reduced force, the Air Force strategy is to organize the remaining force into more effectively sized squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs. Smaller squadrons were kept to a minimum to accommodate A-10 force structure decreases beyond FY 11.

Recommended End State. The DoD BRAC 2005 end state is A-10s based at 11 installations at the end of FY 11. DoD BRAC recommendations result in 100% of the A-10 force comprised of operationally effective squadrons at the 11 bases.

Role of mission compatibility index (MCI) scores. In the first step we assigned an initial laydown using the force structure plan and raw MCI scores. The MCI scores accommodated many, but not all, of the characteristics comprising military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard, and AF Reserve components, sizing of test and training functions, Air Reserve Component demographics and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below as notes in the tables:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping constant the manpower proportions among the Active Duty, Guard and AF Reserve.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown.
3. **Change for Operational / Logistical Reasons.** Recommendations are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo..
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. Davis-Monthan AFB and Barksdale AFB execute the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** Air National Guard and the Air Force Reserve General Officer members of the AF Base Closure Executive Group (BCEG), provided expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units and ability to recruit the people to man larger squadrons.

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations (e.g., synergy between Moody AFB and Army maneuver units and schools at Fort Stewart and Fort Benning).

Lose Aircraft in BRAC
No Change in BRAC

A-10 Scenario Group Recommendations, by Component

Active Duty. The active duty A-10 force decrease from 130 to 124 PAA by FY 11 beyond. Active duty operational units consolidate from four to two United States locations, Moody AFB and Davis Monthan AFB. Test and training locations remain the same. Consolidating the number of U.S. deployable active wings to Moody and Davis Monthan enable the Air Force to take advantage of superior joint training opportunities at both bases, maintain the FTU at Davis-Monthan and schedule more large-scale exercises at Eielson (using freed-up hangar and ramp space to better use the training range and airspace). Not only will more exercise participants benefit from Eielson's ranges and airspace, hosting large-scale exercise in Alaska will relieve some of the future training and testing burden at Nellis AFB.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	1	Pope	2	36	0	0	7
AD	11		0	0	48	2	7
AD	19	Nellis	1	10	10	1	
AD	22	Eielson	1	18	0	0	3
AD	25	Davis-Monthan	3	66	66	3	5
			7	130	124	6	

Air Force Reserve (AFR). The AFR A-10 fleet increases from 45 to 48 PAA. The AFR A-10 force consolidates from three to two United States locations.

AFR	28		1	15	24	1	
AFR	33		1	15	24	1	
AFR	49	NAS New Orleans	1	15	0	0	
			3	45	48	2	

Air National Guard (ANG). The ANG A-10 fleet decreases from 90 to 78 PAA; adjustments to the Air National Guard F-15 force maintain proportionality across the combat air forces. The ANG A-10 squadrons consolidate from six to four United States locations. Selfridge (vice Kellogg) was chosen to receive an A-10 squadron due to higher military value and ARC demographic considerations. The Department of Navy recommended closure of Willow Grove, requires the ANG A-10 squadron to move.

ANG	62		0	0	18	1	
ANG	66		1	15	18	1	
ANG	75		1	15	18	1	
ANG	87	Willow Grove	1	15	0	0	3, 7
ANG	97		1	15	24	1	
ANG	98	Bradley	1	15	0	0	
ANG	122	WK Kellogg	1	15	0	0	
			6	90	78	4	

In summary, the BRAC 2005 A-10 force structure laydown accommodates a slight reduction in A-10s, reduces the number of A-10 installations from 15 to 11 and increases effective squadron sizing from 33% at the end of FY06 to 100% effective sized squadrons in 2011.

From Cirillo
current sent Ben

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Saturday, August 27, 2005 7:17 AM
To: Heckman Gary Maj Gen AF/XP
Subject: Re: Believe all states + DC have ANG flying units today

Whew! Its hell when a 4 Star becomes an Alpha AO with cleats.
I believe WG is OK but checking.

Thanks for all your involvement.

Frank

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
Sent: Sat Aug 27 06:59:39 2005
Subject: Re: Believe all states + DC have ANG flying units today

All in all you herded them pretty well...Gary From BlackBerry _____
Draft Deliberative Document For Discussion Purposes Only--Not Releasable Under FOIA

This document may contain information protected from disclosure by public law, regulations or orders. Do not disseminate without the approval of the Office of the Assistant Secretary of the Air Force for Installations, Environment and Logistics. If you have received this message in error, please notify sender by reply e-mail and delete all copies of this message.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
Sent: Fri Aug 26 22:17:36 2005
Subject: Re: Believe all states + DC have ANG flying units today

I agree - I was fingering the button

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Johansen David L LtCol SAF/IEB <David.Johansen@pentagon.af.mil>; MacGregor Timothy Maj AF/XPPM <timothy.macgregor@pentagon.af.mil>
Sent: Fri Aug 26 20:41:45 2005
Subject: Believe all states + DC have ANG flying units today

Skinner misstated

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, August 26, 2005 10:18 PM
To: Heckman Gary Maj Gen AF/XP
Subject: Re: Believe all states + DC have ANG flying units today

I agree - I was fingering the button

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Johansen David L LtCol SAF/IEB <David.Johansen@pentagon.af.mil>; MacGregor Timothy Maj AF/XPPM <timothy.macgregor@pentagon.af.mil>
Sent: Fri Aug 26 20:41:45 2005
Subject: Believe all states + DC have ANG flying units today

Skinner misstated

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, August 26, 2005 10:21 AM
To: Heckman Gary Maj Gen AF/XP
Subject: Re: B-1 Flying Hours

Ok

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
CC: MacGregor Timothy Maj AF/XPPM <timothy.macgregor@pentagon.af.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>
Sent: Fri Aug 26 08:58:19 2005
Subject: B-1 Flying Hours

Dyess FH are higher in the snapshot caz they were deployed to OEF during the snapshot period OEF FH are more expensive that local training hours

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, August 26, 2005 10:19 AM
To: Heckman Gary Maj Gen AF/XP
Subject: Re: We have Holloman and Mountain Home as our remaining 'Cecil Fields'

I will try

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>
CC: MacGregor, Timothy, CIV, WSO-BRAC <Timothy.MacGregor@wso.whs.mil>
Sent: Fri Aug 26 10:03:26 2005
Subject: We have Holloman and Mountain Home as our remaining 'Cecil Fields'

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, August 25, 2005 4:43 PM
To: Heckman Gary Maj Gen AF/XP
Subject: Re: Personnel Issue

Thanks Gary - Fig understands

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
CC: Davidson William SES SAF/AA <williamsa.davidson@pentagon.af.mil>; Schilz Yvonne Col AF/DPXB <Yvonne.Schilz@pentagon.af.mil>; Brady Roger Lt Gen AF/DP <roger.brady@pentagon.af.mil>; Blanchard Roger Civ AF/DP <blanchar@pentagon.af.mil>; McCoy, Doug, CIV, WSO-HSAJCSG <Doug.McCoy@wso.whs.mil>
Sent: Thu Aug 25 15:57:08 2005
Subject: RE: Personnel Issue

We still support the DOD position...I was referring to a question of heartburn appeals figured that at this point you didn't want a lot of negotiating

-----Original Message-----

From: McCoy, Doug, CIV, WSO-HSAJCSG
Sent: Thursday, August 25, 2005 3:53 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Davidson William SES SAF/AA; Schilz Yvonne Col AF/DPXB; Brady Roger Lt Gen AF/DP; Blanchard Roger Civ AF/DP
Subject: RE: Personnel Issue

Gen Heckman. Do you plan to send clarifying comments below to Mr. Cirillo? I believe it would help. It might also be useful to add that the Reserve recruiting piece of the recommendation is a "co-location" vice a consolidation (Robins to RAFB). I only heard the

word "consolidation" used on the hearing floor today. Many thanks. v/r... Doug

Doug McCoy

Headquarters & Support Activities

Joint Cross Service Group BRAC 2005

703.696.9448 ext 113 (DSN 426)

doug.mccoy@wso.whs.mil

-----Original Message-----

From: Blanchard Roger Civ AF/DP

Sent: Thursday, August 25, 2005 3:46 PM

To: McCoy, Doug, CIV, WSO-HSAJCSG

Cc: Davidson William SES SAF/AA; Heckman Gary Maj Gen AF/XP; Schilz Yvonne Col AF/DPXB;

Brady Roger Lt Gen AF/DP

Subject: RE: Personnel Issue

Doug--I have discussed with MG Heckman. It has been the AF position and continues to be the AF position that we support consolidation of ARPC activities and AF Reserve recruiting to Randolph AFB. Any confusion on this point may stem from the fact that MG Heckman was asked if doing something different would result in an AF "heartburn appeal". MG Heckman's note below was intended to convey that while the AF supports the consolidation, not doing so would not result in an AF "heartburn appeal".

From our functional perspective, we have never waived from our position that we want to consolidate our total force personnel activities at Randolph AFB. We are moving toward an integrated total force management service delivery effort. We have already consolidated Active Duty and Civilian personnel management operational activities to Randolph, and Active Duty Recruiting and centralized civilian recruiting activities are already performed at Randolph AFB. Bringing the Reserve recruiting and ARPC operational transaction activities to Randolph AFB moves us a step further toward our goal of full total force integrated personnel management. We want this consolidation to occur.

Please let me know if you have questions. Thanks, Roger

//SIGNED//

ROGER M. BLANCHARD, SES, DAF

Assistant Deputy Chief of Staff, Personnel

-----Original Message-----

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, August 25, 2005 2:52 PM
To: Heckman Gary Maj Gen AF/XP
Subject: Re: Amendment is okay

Latest C ?

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
Sent: Thu Aug 25 14:10:23 2005
Subject: Amendment is okay

From BlackBerry

Draft Deliberative Document
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Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 23, 2005 6:03 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Small, Kenneth, CIV, WSO-BRAC
Subject: RE: Last check

He came - he called - he fought - not sure if he conquered. I understand he was on our door steps before he got the wave off.

He spent about two hours with Ken and C N.

Ken - we need a short memo for the record on the discussion please.

Frank

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 5:04 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Last check

Not to my knowledge...Ken waved us off...we're on standby

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 23, 2005 4:55 PM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: Last check

BG Haynes has been here for over an hour?

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 3:34 PM
To: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Johansen David L LtCol SAF/IEB; Callaghan Michael Ctr SAF/IEBB
Cc: Cirillo, Frank, CIV, WSO-BRAC; Heckman Gary Maj Gen AF/XP; Small, Kenneth, CIV, WSO-BRAC
Subject: RE: Last check

Action Addees,

Ken has waved us off for today...Commission swamped

They may need to quick turn a revised beddown outside of duty hours...Haynes and I are primary
AOs

Please provide all addees above with your home and office contact numbers, to include fax if u have
it

My contacts are email and (703) 697-2549 during duty hours, (703) 425-3534 (voice and fax) at
home
Gary

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 2:27 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC
Subject: Last check

We are ready to deploy

Will bring some light reading with us...we know we'll have some dead time

Better to be there for 2 hours and give you 15 valuable mins that to have you work the issue on
TV

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Tuesday, August 23, 2005 12:55 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: ANG Issues

Lets do a last check before you organize to leave the building. Time is a huge enemy here at the
moment.

Ken

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 12:32 PM
To: Small, Kenneth, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: ANG Issues

Thanks for the prompt reply Ken,

The ANG C-130 units at Cheyenne and LRAFB (12 and 18 PAA) are 50/50 Guard/active
manned

If you go to 8 PAA, it simply cannot support an active associate optempo

If you put 8 PAA each in Guard units in WY and AR, you use 16 of the 15 C-130 ANG share
If you use the remaining 14 in other Guard units, you're now spending more C-130s not part of
the ANG force

There are other examples of unintended consequences that Gen Haynes has spotted
Our intention is to be helpful and not be a 55th TAG

I'll try to hook up with him and come over about 2 or 2:30 after my media interview
Gary

-----Original Message-----

From: Small, Kenneth, CIV, WSO-BRAC
Sent: Tuesday, August 23, 2005 12:06 PM
To: Heckman Gary Maj Gen AF/XP; Cirillo, Frank, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB
Subject: RE: ANG Issues

Gary

Frank is up to his perverbial with Commissioners at the moment (including Gen Newton). We found two loose C-130s and plugged them back into LR ANG. I am not sure I follow on shifting C-130s from Active to Guard. We stayed (I hope) within bounds of the end state briefing presented in early July.

If we can find time, your welcome, we are really pressing. You may get an answer from Frank off his blackberry that will trump this e-mail. As soon as I see Newton I will ask him what he would like to do.

Ken

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, August 23, 2005 11:55 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Haynes Anthony Brig Gen NGB/CF; Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC
Subject: ANG Issues

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- Believe the Air guard input would be helpful...Tony has some concerns that you need to hear.
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Gary

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Friday, August 19, 2005 12:44 PM
To: Heckman Gary Maj Gen AF/XP
Subject: FW: Air Force Bar Charts

Gary: Please send these charts to me - thanks

-----Original Message-----

From: BG Sue Turner [mailto:BGTurner@satx.rr.com]
Sent: Friday, August 19, 2005 11:04 AM
To: Frank Cirillo
Subject: fwd: Air Force Bar Charts

The charts you asked for.
Sue

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
Subj: Air Force Bar Charts
Date: Fri Aug 19, 2005 10:37
Size: 297 bytes
To: BGTurner@satx.rr.com
cc: Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>

<<Aug11Slides 15 Aug 05v22.ppt>>
Commissioner Turner,
Thanks for the email contact yesterday
Attached are the bar charts you asked for last week We stand ready to answer any follow on
questions you have VR, Gary Heckman

--- Attachment Aug11Slides 15 Aug 05v22.ppt---

--- message truncated ---

//Sent from Palm TRE0 650//

SUE E. TURNER
Brig Gen, USAF, NC, (Retired)
H: 210.497.3883
C: 210.410.5416

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, August 18, 2005 5:51 PM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: Please pass me Commissioner Turner's email address

Turner, Sue is in the Global

From: Heckman Gary Maj Gen AF/XP
Sent: Wednesday, August 17, 2005 2:18 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Small, Kenneth, CIV, WSO-BRAC
Subject: Please pass me Commissioner Turner's email address

I didn't find it in the global...thanks, Gary

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, August 25, 2005 7:02 PM
To: Heckman Gary Maj Gen AF/XP; Small, Kenneth, CIV, WSO-BRAC
Subject: Re: There are 18 F-16s at Eielson!!

Roger

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
Sent: Thu Aug 25 18:41:40 2005
Subject: There are 18 F-16s at Eielson!!

From BlackBerry

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From Cirillo CIED SWJ Box

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, August 15, 2005 5:18 PM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: Commission Questions

Understand - PS: Your points were very well stated as Pete noted.

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 5:00 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Commission Questions

Keep in mind we're available for your calls, 6A to 9P

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, August 15, 2005 3:28 PM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: Commission Questions

:)

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 2:54 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Pease Fred SES SAF/IEB; Cirillo, Frank, CIV, WSO-BRAC
Subject: RE: Commission Questions

Consider it done...Gary

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Monday, August 15, 2005 2:52 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Pease Fred SES SAF/IEB
Subject: RE: Commission Questions

Gary: This is just what I need to arm Phil Grone and Mr Wynne with for their meeting tomorrow. Since Frank Cirillo called me on this earlier this afternoon, you may want to hit him with these answers direct. Thanks, Pete

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Monday, August 15, 2005 2:46 PM
To: Potochney, Peter, Mr, OSD-ATL
Cc: Pease Fred SES SAF/IEB

Subject: RE: Commission Questions

Pete,

The short answer to (2) is 'no.'

To answer (1), a look at the numbers of fighters from 2006 to 2025 in the force structure plan shows there is no bathtub until the late teens and at that point it's more of a 'saucer.' In any case, our 2011 basing infrastructure, which does not include Cannon, accommodates nearly four squadrons *more* than we'll need in *any* year after 2011.

And to answer an unasked question (3), if we keep more fighters than planned, not a problem; there are several squadrons of untapped surge capacity in the recommended laydown, plus the ability to plus up our 18PAA Guard squadrons to 24.

Cheers, Gary

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL

Sent: Monday, August 15, 2005 2:08 PM

To: Heckman Gary Maj Gen AF/XP; Pease Fred SES SAF/IEB

Subject: Commission Questions

Gary/Fred: Frank Cirillo told me Commissioners are asking: 1) with F-16s being retired "early" won't there be a "bathtub" until the F-22 comes along; and, 2) why isn't it necessary to keep Cannon open until the F-22 arrives. Can you give me anything on this for Mr Wynne's meeting tomorrow. Thanks, Pete

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Cheers, Gary

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Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, August 11, 2005 4:52 PM
To: Heckman Gary Maj Gen AF/XP
Subject: Re: Twas 10 AEFs in the UNCLAS version but more detailed in the SECRET version

I just read it but do not recall a delta - I will reread.

PS we just got the site survey info

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
Sent: Thu Aug 11 16:03:34 2005
Subject: Twas 10 AEFs in the UNCLAS version but more detailed in the SECRET version

From BlackBerry

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Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, August 11, 2005 6:41 AM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: DHS/ANG Hearing Questions

Thanks again Gary - see you this PM

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Wednesday, August 10, 2005 8:30 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB; Small, Kenneth, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC
Subject: Re: DHS/ANG Hearing Questions

Thanks for being understanding...we really do want to be supportive
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From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
CC: Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>; Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; Sillin, Nathaniel, CIV, WSO-BRAC <Nathaniel.Sillin@wso.whs.mil>
Sent: Wed Aug 10 20:15:45 2005
Subject: RE: DHS/ANG Hearing Questions

Historically they ask about 20% of ours and several of their own - after the hearing we jointly assess what was answered or spoken to and if needed send over a few select QFR.

We have the slides - I was on the Hill all day - and will be in meetings starting at 7 AM tomorrow and to the Hill for a 9:30 Env session

Thanks Gary - I imagine you had your fun today as well

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Thanks Frank...about what %age of these do you expect may be asked by Commissioners? Also, have you received copies of our slides and words for tomorrow? Sorry for the delay, but we we're expecting yesterday's redirect Gary

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 6:50 PM
To: Potochney, Peter, Mr, OSD-ATL; Heckman Gary Maj Gen AF/XP; 'Matthias, Jane I - NGB-PA'
Cc: Sillin, Nathaniel, CIV, WSO-BRAC; Turner, Colleen, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC; McRee, Bradley, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cooper, Rory, CIV, WSO-BRAC
Subject: FW: DHS/ANG Hearing Questions

Draft ANG Hearing Questions for Panels 1 and 2 provided as they stand now.

Frank

From: Turner, Colleen, CIV, WSO-BRAC
Sent: Tuesday, August 09, 2005 6:21 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Van Saun, David, CIV, WSO-BRAC; McRee, Bradley, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: FW: DHS/ANG Hearing Questions

<< File: ANG Aug 11 hrg Qs BM -CT.doc >>

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Sent: Wednesday, August 10, 2005 8:16 PM
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<< File: ANG Aug 11 hrg Qs BM -CT.doc >>

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Wednesday, August 10, 2005 10:37 AM
To: Heckman Gary Maj Gen AF/XP
Subject: Re: Aug 11th Panel - Air Force

Wow

This e-mail has been sent from the Blackberry of Frank Cirillo, Director of Review and Analysis, Defense Base Closure and Realignment Commission

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>
To: Potochney, Peter, Mr, OSD-ATL <Peter.Potochney@osd.mil>
CC: Hardwick, Derek, CIV, OSD-POLICY <Derek.Hardwick@osd.mil>; Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>; Dominguez Michael Civ SAF/MR <Michael.Dominguez@pentagon.af.mil>; Grone, Philip, Mr, OSD-ATL <Philip.Grone@osd.mil>
Sent: Wed Aug 10 10:29:23 2005
Subject: RE: Aug 11th Panel - Air Force

Pete,

As you know, Mr Wynne fundamentally altered the thrust of our proposed presentation late yesterday afternoon at his prebrief roundtable. Consequently, we are now meeting with Mr Dominguez to restructure the Air Force briefing to be consistent with Mr Wynne's direction.

We had coordinated yesterday's version with the Commission staff last week to ensure it met their needs and it was ready in that form. Yesterday's meeting altered the timetable and the meeting with Mr Dominguez is going on right now. You and the Commission will have it once we've had time to make necessary changes.

Gary

-----Original Message-----

From: Potochney, Peter, Mr, OSD-ATL
Sent: Wednesday, August 10, 2005 9:08 AM
To: Pease Fred SES SAF/IEB; Heckman Gary Maj Gen AF/XP
Cc: Hardwick, Derek, CIV, OSD-POLICY
Subject: Aug 11th Panel - Air Force

Fred/Gary: We'll need a copy of the AF statement and the presentation (discussed yesterday at the roundtable) to assist in Mr Verga's preparation for his panel. Can you provide it to me ASAP; cc, Dak Hardwick. Also, I am assuming that you have delivered a copy of your statement to the Commission. If so, the clock for the 48 hour rule has started. We can send your statement along in the Hill submission we plan to make today. Let me know. Thanks, Pete

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Thursday, May 26, 2005 11:22 AM
To: Heckman Gary Maj Gen AF/XP
Subject: RE: AF QFR - Advance Draft Copy

Yours was a great idea - especially as we try to "enter" the Clearing House process.

-----Original Message-----

From: Heckman Gary Maj Gen AF/XP
Sent: Thursday, May 26, 2005 11:11 AM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Re: AF QFR - Advance Draft Copy

Thanks for the heads up!
From BlackBerry

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-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Kapellas Christopher Col SAF/IEBB <Christopher.Kapellas@pentagon.af.mil>
CC: Small, Kenneth, CIV, WSO-BRAC <Kenneth.Small@wso.whs.mil>; MacGregor, Timothy, MAJ, WSO-BRAC <Timothy.MacGregor@wso.whs.mil>; Cook, Robert, CIV, WSO-BRAC <Robert.Cook@wso.whs.mil>; Hill, Christine, CIV, WSO-BRAC <Christine.Hill@wso.whs.mil>; Yellin, Alex, CTR, OSD-ATL <Alex.Yellin.CTR@osd.mil>; Hoggard, Jack, CTR, WSO-OSD_DST JCSG <Jack.Hoggard.CTR@wso.whs.mil>; Sillin, Nathaniel, CIV, WSO-BRAC <Nathaniel.Sillin@wso.whs.mil>; Heckman Gary Maj Gen AF/XP <Gary.Heckman@pentagon.af.mil>; Pease Fred SES SAF/IEB <Fred.Pease@pentagon.af.mil>
Sent: Wed May 25 15:19:43 2005
Subject: FW: AF QFR - Advance Draft Copy

Col Kapellas:

I attach herein an advance copy of the questions for the record to the Secretary of the Air Force, resulting from the May 17th Hearing, that will be signed out of the Commission in the next day and provided formally and in hard copy to the OSD BRAC Clearing House for internal suspense and prompt response to the Commission.

I also provide a copy of this message to M/Gen Heckman and Fred Pease who suggested this advance copy to expedite the process - good idea.

Please consider the attachments as advance Draft Documents until formal receipt through the Clearing House.

Frank

Frank A. Cirillo, Jr., P. E.
Director, Review and Analysis
Base Closure and Realignment Commission
2521 Clark Street, Suite 600, Arlington, VA 22202 voice (703) 699-2903 - cell (703)

501-3357 Frank.Cirillo@wso.whs.mil

From: Sillin, Nathaniel, CIV, WSO-BRAC
Sent: Wednesday, May 25, 2005 12:54 PM
To: Hill, Christine, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: AF QFR

<<AFSEC LTR.doc>> <<Air Force Questions.doc>>

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, May 24, 2005 6:13 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Pease Fred SES SAF/IEB; Sillin, Nathaniel, CIV, WSO-BRAC; Small, Kenneth, CIV, WSO-BRAC
Subject: RE: Air Force BRAC

Good idea - will do - probably late Wednesday.

Frank

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, May 24, 2005 6:07 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB
Subject: RE: Air Force BRAC

Thanks Frank...fell free to 'BCC' us on the requests to give us a head start...Gary

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, May 24, 2005 6:05 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Pease Fred SES SAF/IEB
Subject: RE: Air Force BRAC

Thanks for the note Gary - Indeed our Air Force Team, under Mr. Ken Small, has already had a very productive meeting with the Air Force counterparts and many discussions. Most of the BRAC AF Team is on base visits this week with others heading out shortly. Things are crazy as we are still trying to gather up all the back-up data from all the teams.

We will be sending Questions for the Record from last week in the next day - through the DoD Clearing House.

Frank

Frank A. Cirillo, Jr., P. E.

Director, Review and Analysis

Base Closure and Realignment Commission

2521 Clark Street, Suite 600, Arlington, VA 22202

voice (703) 699-2903 - cell (703) 501-3357

Frank.Cirillo@wso.whs.mil

From: Heckman Gary Maj Gen AF/XP
Sent: Tuesday, May 24, 2005 5:44 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Pease Fred SES SAF/IEB
Subject: Air Force BRAC

Frank,

Twas good to meet you last week at the AF BRAC hearing. The reason I seemed a bit rushed when we met was because I was holding in my hand two of the three buttons from the front of my uniform jacket. They'd come off just before the hearing...was fortunate to find safety pins. Fred Pease and I are both looking forward to working with you...I think you'll find our staff a responsive one.

Cheers, Gary Heckman

Cirillo, Frank, CIV, WSO-BRAC

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, May 24, 2005 6:05 PM
To: Heckman Gary Maj Gen AF/XP
Cc: Pease Fred SES SAF/IEB
Subject: RE: Air Force BRAC

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Frank

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Cheers, Gary Heckman

2 Aug 2005

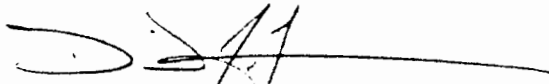
Inquiry Response

Re: Verbal Request from Commissioner Gehman to Mr. Fred Pease, SAF/IEB

Requester: Commissioner Gehman

Commissioners Gehman and Coyle were present at a meeting with Mr. Pease and MGen Heckman, 20 Jul 05, and requested the five attached documents.

Approved



DAVID L. JOHANSEN, Lt Col, USAF
Chief, Base Realignment and Closure Division

Proposed in
response to Commissioner
request at July 20
Meeting w/
Heckman/Pease

This item
immediately
placed in
e-Library
DEN/11

A-10 Scenario Group

Start Point. The A-10 force laydown used to develop DoD BRAC 2005 recommendations begins with A-10s based at 15 installations at the end of FY 06. Pre-BRAC plans would result in 33% of the A-10 force comprised of effectively sized squadrons at the 15 A-10 bases.

Force Structure. The 2025 Force Structure Plan reduces the A-10s inventory. To more effectively operate this reduced force, the Air Force strategy is to organize the remaining force into more effectively sized squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs. Smaller squadrons were kept to a minimum to accommodate A-10 force structure decreases beyond FY 11.

Recommended End State. The DoD BRAC 2005 end state is A-10s based at 11 installations at the end of FY 11. DoD BRAC recommendations result in 100% of the A-10 force comprised of operationally effective squadrons at the 11 bases.

Role of mission compatibility index (MCI) scores. In the first step we assigned an initial laydown using the force structure plan and raw MCI scores. The MCI scores accommodated many, but not all, of the characteristics comprising military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard, and AF Reserve components, sizing of test and training functions, Air Reserve Component demographics and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below as notes in the tables:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping in constant balance proportions of the fleet operated by the Active Duty, Guard and AF Reserve.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown.
3. **Change for Operational / Logistical Reasons.** Recommendations are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo..
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. Davis-Monthan AFB and Barksdale AFB execute the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** Air National Guard and the Air Force Reserve General Officer members of the AF Base Closure Executive Group (BCEG), provided expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units and ability to recruit the people to man larger squadrons.

7. **Joint Interoperability.** These judgments refer to interoperability factors related to nearby installations (e.g., synergy between Moody AFB and Army maneuver units and schools at Fort Stewart and Fort Benning).

Lose Aircraft in BRAC
No Change in BRAC

A-10 Scenario Group Recommendations, by Component

Active Duty. The active duty A-10 force decrease from 130 to 124 PAA by FY 11 beyond. Active duty operational units consolidate from four to two United States locations, Moody AFB and Davis Monthan AFB. Test and training locations remain the same. Consolidating the number of U.S. deployable active wings to Moody and Davis Monthan enable the Air Force to take advantage of superior joint training opportunities at both bases, maintain the FTU at Davis-Monthan and schedule more large-scale exercises at Eielson (using freed-up hangar and ramp space to better use the training range and airspace). Not only will more exercise participants benefit from Eielson's ranges and airspace, hosting large-scale exercise in Alaska will relieve some of the future training and testing burden at Nellis AFB.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	1	Pope	2	36	0	0	7
AD	11		0	0	48	2	7
AD	19	Nellis	1	10	10	1	
AD	22	Eielson	1	18	0	0	3
AD	25	Davis-Monthan	3	66	66	3	5
			7	130	124	6	

Air Force Reserve (AFR). The AFR A-10 fleet increases from 45 to 48 PAA. The AFR A-10 force consolidates from three to two United States locations.

AFR	28		1	15	24	1	
AFR	33		1	15	24	1	
AFR	49	NAS New Orleans	1	15	0	0	
			3	45	48	2	

Air National Guard (ANG). The ANG A-10 fleet decreases from 90 to 78 PAA; adjustments to the Air National Guard F-15 force maintain proportionality across the combat air forces. The ANG A-10 squadrons consolidate from six to four United States locations. Selfridge (vice Kellogg) was chosen to receive an A-10 squadron due to higher military value and ARC demographic considerations. The Department of Navy recommended closure of Willow Grove, requires the ANG A-10 squadron to move.

ANG	62		0	0	18	1	
ANG	66		1	15	18	1	
ANG	75		1	15	18	1	
ANG	87	Willow Grove	1	15	0	0	3, 7
ANG	97		1	15	24	1	
ANG	98	Bradley	1	15	0	0	
ANG	122	WK Kellogg	1	15	0	0	
			6	90	78	4	

In summary, the BRAC 2005 A-10 force structure laydown accommodates a slight reduction in A-10s, reduces the number of A-10 installations from 15 to 11 and increases effective squadron sizing from 33% at the end of FY06 to 100% effective sized squadrons in 2011.

C-130 Scenario Group Overview

Start Point. The C-130 force laydown used to develop DoD BRAC 2005 recommendations begins with 390 primary assigned C-130s based on 35 installations at the end of FY 06. Pre-BRAC plans would result in 46% of the C-130 force comprised of effectively sized squadrons at the 35 C-130 bases.

Force Structure. The 2025 Force Structure Plan reduces the C-130 inventory by 15%, down to 327 primary aircraft assigned (PAA). To more effectively operate this reduced force, the Air Force strategy is to organize it into more effectively sized squadrons of 16 aircraft (12 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs.

Recommended End State. The DoD BRAC 2005 end state is C-130s based at 18 installations at the end of FY 11. DoD BRAC recommendations would result in a C-130 force in 2011 comprised almost entirely of optimally sized squadrons. After the BRAC recommendations, 89% of the C-130 fleet will be based in effectively sized squadrons at 16 C-130 bases.

Role of mission compatibility index (MCI) scores. In the first step we assigned an initial C-130 laydown using the force structure plan and raw MCI scores. The MCI scores accommodate many, but not all, of the characteristics that comprise military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard, and AF Reserve components; consolidation of C-130 variants for operational or logistics reasons, sizing of training functions, Air Reserve Component (ARC) demographics and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below as notes in the tables:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping in constant balance the proportion of the fleet operated by the Active Duty, Guard, and AF Reserve.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown.
3. **Change for Operational / Logistical Reasons.** Recommendations of the type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo.
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. For the C-130 fleet, Little Rock, Dobbins, and provisionally Fort Bragg execute the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** Air National Guard and the Air Force Reserve General Officer members of the AF Base Closure Executive Group (BCEG) provided expert military

knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations (e.g., Reserve C-130s at Pope/Ft Bragg, C-130 support to Alaskan NORAD missions).

C-130 Scenario Group Recommendations, by Component

Active Duty. The active duty C-130 force decreases from 126 to 98 PAA. Active duty operational C-130s consolidate from three United States locations to one location, Little Rock AFB. The training location remains the same; the number of training aircraft is reduced at Little Rock AFB commensurate with the planned reduction in the fleet. C-130s assigned to Pope AFB were distributed to Little Rock AFB to enable other DoD recommendations that relocate Army Forces Command to Pope/Fort Bragg. C-130s assigned to Dyess AFB were redistributed to enable Dyess to be solely utilized as a B-1 base (Ellsworth closure).

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	6	Pope	2	25	0	0	1
AD	11	Dyess	2	32	0	0	3
AD	17		5	69	98	6	
				126		98	

Air Force Reserve (AFR). The AFR C-130 force decreases from 88 to 84 PAA. The AFR C-130 fleet consolidates from ten to seven United States locations, with Active associate units at Peterson and Fort Bragg.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AFR	6		0	0	16	1	1
AFR	21		1	8	12	1	
AFR/AD	30		1	12	16	1	
AFR	69	Keesler	1	8	8	1	
AFR	71		1	8	12	1	
AFR	99	Minneapolis AFR	1	8	8	1	
AFR	102	Youngstown	1	12	12	1	
AFR	103	Niagara Falls	1	8	0	0	
AFR	105	Pittsburgh	1	8	0	0	
AFR	123	Willow Grove	1	8	0	0	
AFR	130	Gen Mitchell	1	8	0	0	
				88		84	

Air National Guard (ANG). The ANG C-130 force decreases from 176 to 145 PAA. ANG C-130s consolidate from 23 to 12 squadrons, with Active associate units at Elmendorf and Cheyenne.

Exceptions to MCI ranking are noted below:

Will Rogers - Although Will Rogers ranked relatively high in military value, it was chosen to give up C-130 force structure for the following reasons: 1) proximity to Tinker AFB presents the opportunity to form an associate unit with an AFR KC-135 aircraft unit at Tinker that is growing in PAA; 2) vacating space at Will Rogers enables the Air Force to relocate the Air Force Flight Standards Agency and Air Force Advanced Instrument School there to be in close proximity to offices of the Federal Aviation Administration, and 3) the Guard is able to tap other ARC demographic areas with C-130s.

Boise to Cheyenne - Although in the Airlift MCI, Boise ranks 66, it ranks equally high for A-10s and will have an ANG A-10 unit increasing to an optimum size. Further, the 4PAA unit at Boise is an ineffective size. Both the Boise and Cheyenne units are the sole ANG flying units in their respective states. Recommended BRAC moves associated with these two installations present an opportunity to preserve an ANG flying mission in each state. Due to its very close proximity to F.E. Warren AFB, the ANG C-130 Mobile Aerial Fire Fighting System (MAFFS) unit at Cheyenne was identified as a prime location for an active association even though it ranked 118.

Selfridge - Changing aircraft type to KC-135s.

Reno - Reno was chosen to transfer its aircraft because the installation has a growing intelligence mission and the ANG will gain a new flying mission in Nevada with the creation of a unit association at Nellis AFB.

Nashville - 4 C-130s move from Nashville to Greater Peoria. The recommendation also moves the remaining 4 PAA from Nashville to a higher-ranking installation, Louisville (79), in the Airlift MCI. Peoria was chosen to keep and receive aircraft over Nashville to retain mobility aircraft across multiple geographic regions.

Kulis - Enables an increase to 12 PAA and presents an opportunity to create an active associate unit at Elmendorf.

Schenectady. Schenectady will retain LC-130 aircraft currently assigned and its 4PAA 'slick' C-130 increment will be used to form effectively sized units elsewhere.

Mansfield - Little Rock - Maxwell. Mansfield was chosen to transfer aircraft due to a combination of its MCI ranking and its proximity to several other ARC units in the state and region that are retaining force structure or growing.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
ANG	17		1	8	18	1	5, 6
ANG	33		1	8	12	1	
ANG/AD	51		0	0	12	1	
ANG	53		1	8	12	1	
ANG	64	Will Rogers	1	8	0	0	6
ANG	66	Boise	1	4	0	0	3
ANG	67	Selfridge	1	8	0	0	3
ANG	77		1	8	12	1	
ANG	79		1	8	12	1	
ANG	96		1	8	12	1	
ANG	99	Minneapolis					
ANG	101	Reno	1	8	0	0	1, 3
ANG	104	Nashville	1	8	0	0	6
ANG	110	Kulis	1	8	0	0	3, 6
ANG	114		1	8	12	1	5
ANG	117	Schenectady	1	4	0	0	3, 6
ANG	118		1	8	12	1	6, 7
ANG	119	Mansfield	1	8	0	0	3, 6
ANG	120	New Castle	1	8	0	0	
ANG	121	Luis Munoz	1	8	0	0	
ANG	125		1	8	11	1	6
ANG	127		1	8	12	1	6
ANG	137	Yeager	1	8	0	0	
ANG	140	Martin State	1	8	0	0	
				176	145		

In summary, the BRAC 2005 C-130 force structure laydown accommodates a C-130 reduction of approximately 15%, while reducing the number of C-130 installations from 35 to 18. The DoD BRAC recommendations create a C-130 force in 2011 comprised almost entirely of optimally sized squadrons.

Note:

Lose Aircraft in BRAC
No Change in BRAC

F-15C/D and F/A-22 Scenario Group

Start Point. The F-15 force laydown used to develop DoD BRAC 2005 recommendations begins with F-15s based at 16 total installations at the end of FY 06. Pre-BRAC plans would result in 65% of the F-15 force comprised of effectively sized squadrons at the 16 F-15 bases.

Force Structure. The 2025 Force Structure Plan reduces the number of F-15s in the inventory. To more effectively operate this reduced force, the Air Force strategy is to organize it into squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs.

Recommended End State. The DoD BRAC 2005 end state is F-15s based at 13 total installations at the end of FY11. DoD BRAC recommendations would result in 93% of the F-15 force comprised of operationally effective squadrons.

Role of mission compatibility score (MCI) index. In the first step, we assigned an initial F-15 laydown using the force structure plan and raw MCI scores. The MCI scores accommodate many, but not all, of the characteristics that comprise military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard, and AF Reserve components; USNORTHCOM air sovereignty requirements, consolidation of F-15 models for operational or logistics reasons, sizing of test and training functions, Air Reserve Component demographics, and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics as notes in the tables below:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping in constant balance the proportion of the fleet operated by the Active Duty, Guard, and AF Reserve.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown. To complement homeland defense, we placed force structure or left alert sites at the following bases due to their proximity to a USNORTHCOM sites of interest: New Orleans, Bradley (as a replacement for Otis), Atlantic City and Portland.
3. **Change for Operational / Logistical Reasons.** Recommendations of this type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo.
5. **Training bases.** The size of the training fleet is appropriate to the size of the entire fleet. For the F-15 fleet, Tyndall AFB and Klamath Falls will execute the Flying Training Unit (FTU) mission. Tyndall also hosts F-22 FTU. Nellis hosts the Air Force Weapons School.

6. ARC demographics. Air National Guard and the Air Force Reserve general officer members of the AF Base Closure Executive Group (BCEG), provided expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations

Lose Aircraft in BRAC
No Change in BRAC

F-15C Scenario Group Recommendations, by Component

Active Duty. Active duty F-15C force decreases from 205 Primary Authorized Aircraft (PAA) to 144 PAA. Active duty operational F-15Cs consolidate from four to two United States locations: Langley AFB and Elmendorf AFB. Tyndall AFB, the active duty training base, was reduced in proportion to the entire F-15 fleet reduction. Nellis AFB will increase in size to accommodate an increase in capability for its aggressor function. Mountain Home is a multiple MDS base that will be consolidated as an F-15E base. Elmendorf provided F-15Cs to Langley, thereby creating capacity at Elmendorf to receive F/A-22s.

F-15C	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	2		0	0	24	1	
AD	3	Eglin	3	56	8	1	
AD	6	Tyndall	3	61	48	2	5
AD	8	Edwards	1	7	7	1	
AD	13		1	21	39	2	
AD	23	Mt Home	1	18	0	0	3
AD	36	Elmendorf	2	42	18	1	
			11	205	144	8	

Air National Guard (ANG). The ANG F-15C force increases from 105 to 111 PAA and consolidates from seven to five squadrons. Once the ANG force structure was placed by MCI only, the Air Force BCEG studied its ability to execute the air sovereignty mission. To complement homeland defense, the BCEG placed force structure at New Orleans. Portland and New Orleans are ranked approximately the same in military value, but New Orleans was more valuable from a homeland defense perspective. However, Portland retains its air sovereignty alert role and its alert facility, and will host deployed detachments of Air Sovereignty Alert fighters as tasked. Hickam did not receive added force structure because of the challenge in recruiting at Hickam for both the F-15 and C-17 missions.

F-15C	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
ANG	24	Hickam Klamath Falls Portland Portland Otis Lambert Field	1	15	24	1	
ANG	52		1	15	15	1	
ANG	61		0	0	24	1	1, 2
ANG	65		1	15	24	1	
ANG	77		1	15	0	0	2
ANG	79		1	15	24	1	2
ANG	88		1	15	0	0	2
ANG	127		1	15	0	0	
			7	105	111	5	

F-16 Scenario Group Overview

Start Point. The F-16 force laydown used to develop DoD BRAC 2005 recommendations begins with F-16s based at 43 total installations at the end of FY 06. Pre-BRAC plans would result in 44% of the F-16 force comprised of effectively sized squadrons at the 43 F-16 bases.

Force Structure. The 2025 Force Structure Plan reduces the F-16 inventory. To more effectively operate this reduced force, the Air Force strategy is to organize it into squadrons of 24 aircraft (18 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs. Smaller squadrons were kept to a minimum to accommodate F-16 force structure decreases beyond FY 11.

Recommended End State. The DoD BRAC 2005 end state is F-16s based at 27 installations at the end of FY 11. DoD BRAC recommendations would result in 100% of the F-16 force to be comprised of operationally effective squadrons at 27 F-16 bases.

Role of mission compatibility index (MCI) scores. In the first step we assigned an initial F-16 laydown using the force structure plan and raw MCI scores. The MCI scores accommodate many, but not all, of the characteristics that comprise military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard and AF Reserve components; USNORTHCOM air sovereignty requirements, consolidation of F-16 variants for operational or logistics reasons, sizing of test and training functions, Air Reserve Component demographics and joint interoperability. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below as notes in the tables:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping in constant balance the proportion of the fleet operated by the Active Duty, Air National Guard, and AF Reserve components of the Total Air Force.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown.
3. **Change for Operational / Logistical Reasons.** Recommendations of the type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo.
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. For the F-16 fleet, Luke AFB, Lackland AFB and Tucson execute the Flying Training Unit (FTU) mission.

6. ARC Demographics. The Air National Guard and Air Force Reserve General Officer members of the AF Base Closure Executive Group (BCEG), provided expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes (e.g., synergy between McEntire ANGB and Shaw AFB in SC).

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations

Lose Aircraft in BRAC
No Change in BRAC

F-16 Scenario Group Recommendations, by Component

Active Duty. The active duty F-16 force decreases from 455 Primary Authorized Aircraft (PAA) to 312 PAA. Active duty operational F-16s consolidate from five to two United States locations, Hill AFB and Shaw AFB. Test and training locations remain the same; the number of training jets is reduced at Luke AFB commensurate with the planned reduction in the fleet. Consolidating the number of U.S. deployable active wings to Hill and Shaw enables the Air Force to schedule more large-scale exercises at Eielson using freed-up hangar and ramp space to better use the training range and airspace. More exercise participants can take advantage of Eielson's range and airspace and relieve some of the future test and training burden at Nellis AFB. Mountain Home is a multiple MDS base that will be consolidated as an F-15E base. Cannon is the lowest rated active duty fighter base. Some of Cannon's jets were moved to ANG bases to keep proportionality in the force.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AD	3	Eglin	1	14	14	1	
AD	7	Shaw	3	72	72	3	
AD	8	Edwards	1	9	9	1	
AD	11		1	18	0	0	3
AD	12		8	162	100	4	5
AD	13		2	36	45	2	
AD	14		3	66	72	3	
AD	23		1	18	0	0	3
AD	50		3	60	0	0	1
			23	455	312	14	

Air Force Reserve (AFR). The AFR F-16 force decreases from 60 to 48 PAA. The AFR F-16 fleet consolidates from four to two United States locations; both are air sovereignty sites

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
AFR	13		1	15	0	0	
AFR	14		1	15	0	0	
AFR	31		1	15	24	1	2
AFR	58		1	15	24	1	2
			4	60	48	2	

Air National Guard (ANG). The ANG F-16 force decreases from 457 to 355 PAA. ANG F-16s consolidate from 29 to 18 squadrons. Once the ANG force structure was placed by MCI only, the Air Force BCEG studied its ability to execute the air sovereignty mission. To complement homeland defense, we place force structure at the following bases due to their proximity to a USNORTHCOM location of interest: Dane County Regional/Truax (Madison), Fort Wayne, Toledo and Des Moines. Test and training locations remain the same.

Other exceptions to MCI:

Richmond – facilitates an F/A-22 association with Langley AFB (announced prior to BRAC and supported by the BCEG.)

Atlantic City – remains a fighter base. Atlantic City receives a squadron of F-15Cs to support its homeland defense mission and contributes to proportionality in the combat air forces.

Selfridge – remains a fighter base. Selfridge and Kellogg consolidate as an A-10 unit.

Ellington – remains a fighter air sovereignty alert site. Ellington F-16s are removed with the intent to use trained personnel from Ellington at the F-16 ANG FTU operation at Lackland-Kelly, which would increase in size. TDY units can and currently do accomplish Ellington's air sovereignty mission.

Hancock – a unique location identified for an emerging UAV-like mission and supported by the BCEG.

Fort Smith - the intent is to utilize trained personnel from Fort Smith at the ANG C-130 FTU operation at Little Rock, which would increase in size.

Springfield Beckley – though currently an FTU, Lackland and Luke are higher ranking and are sized appropriately to accomplish the training mission.

Madison/Truax, Toledo, Des Moines – each is chosen for proximity to sites of interest for Homeland Defense. Toledo and Fort Wayne chosen due to ANG input.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTE
ANG	16		1	15	18	1	
ANG	21		1	15	24	1	
ANG	47		1	18	24	1	
ANG	48		1	15	24	1	
ANG	49	Richmond	1	15	0	0	3, 6
ANG	60		1	15	18	1	
ANG	61	Atlantic City	1	15	0	0	3
ANG	64		1	15	18	1	
ANG	67	Tucson	3	61	61	3	
ANG	70	Selfridge	1	15	0	0	2, 3, 6
ANG	80	Ellington	1	15	0	0	6, 2
ANG	87		1	15	24	1	2
ANG	94	Hancock	1	15	0	0	6
ANG	102		1	15	18	1	
ANG	110	Fort Smith	1	15	0	0	6
ANG	112		1	15	18	1	
ANG	114		1	15	24	1	
ANG	115	Capital	1	15	0	0	
ANG	117	Great Falls	1	15	0	0	
ANG	119	Hulman	1	15	0	0	6
ANG	122		1	15	18	1	2
ANG	123		1	15	24	1	2
ANG	125	Hector Field	1	15	0	0	
ANG	128	Springfield-Beckley	1	18	0	0	6
ANG	130		1	15	24	1	6
ANG	136	Duluth	1	15	0	0	
ANG	137		1	15	18	1	2
			29	457	355	17	

In summary, the BRAC 2005 F-16 force structure laydown accommodates a reduction in F-16s from 1,288 to 1,049; reduces the number of total F-16 installations from 43 to 27 and increases optimal squadron sizing from 44% at the end of FY06 to 100% effective sized squadrons in 2011.

KC-135 Scenario Group Overview

Start Point. The KC-135 force laydown used to develop DoD BRAC 2005 recommendations begins with KC-135s based at 38 installations (three share runways with other active duty, ANG or Reserve KC-135 units) at the end of FY 06. Pre-BRAC plans would result in 18% of the KC-135 force comprised of effectively sized squadrons at the 38 KC-135 bases.

Force Structure. The 2025 Force Structure Plan reduces the KC-135 inventory. To more effectively operate this reduced force, the Air Force strategy is to organize it into squadrons of 16 aircraft (12 is an acceptable size for the Guard and Reserve (ARC) due to higher average experience levels in the ARC). Effectively sized squadrons better meet the Air Force's expeditionary needs and make a smaller force more effective in meeting both homeland and global defense needs.

Recommended End State. The DoD BRAC 2005 end state is KC-135s based at 28 installations at the end of FY 11. DoD BRAC recommendations would result in 71% of the KC-135 force comprised of operationally effective squadrons at the 28 KC-135 bases.

Role of mission compatibility index (MCI) scores. In the first step, an initial KC-135 laydown was assigned using the force structure plan and raw MCI scores. The MCI scores accommodate many, but not all, of the characteristics that comprise military value. Among those characteristics not readily modeled are force structure proportionality among the Active, Guard, and AF Reserve components; sizing of test and training functions, operational issues such as Northeast Tanker Task Force and Air Reserve Component demographics. Where we apply military knowledge and judgment to MCI outcomes, we cite the characteristics below as notes in the tables:

1. **Active/Guard/Reserve Proportionality.** Proportionality refers to keeping in constant balance the proportion of the fleet operated by the Active Duty, Guard, and AF Reserve.
2. **Air Sovereignty.** The Air Force worked closely with USNORTHCOM to ensure its ability to execute the air sovereignty mission within the laydown.
3. **Change for Operational / Logistical Reasons.** Recommendations of the type are made for both operational (e.g., mission type) and logistical (e.g., aircraft commonality) reasons.
4. **Test Resources.** Edwards and Eglin keep the same number of test aircraft reflected in the FY 06 POM. Overseas bases were not considered and therefore maintain the status quo.
5. **Training Bases.** The size of the training fleet is appropriate to the size of the entire fleet. Altus AFB executes the Flying Training Unit (FTU) mission.
6. **ARC Demographics.** The Air National Guard and Air Force Reserve General Officer members of the AF Base Closure Executive Group (BCEG), provided expert military knowledge and judgment with respect to state factors, possible emerging missions, ability to associate with active units, and ability to recruit to larger squadron sizes.

7. Joint Interoperability. These judgments refer to interoperability factors related to nearby installations.

Lose Aircraft in BRAC
No Change in BRAC

KC-135 Scenario Group Recommendations, by Component

Active Duty. The active duty KC-135 force decreases from 145 Primary Authorized Aircraft (PAA) to 119 PAA. Active duty operational KC-135s consolidate from five to three United States locations--McCconnell, Fairchild and MacDill—with a Guard associate unit at Fairchild and Reserve associate units at McCconnell and MacDill. This does not include the test and training locations at Altus and Edwards. Consolidating the number of U.S. deployable active wings to McCconnell, Fairchild and MacDill enables the Air Force to more effectively manage AEF deployments and worldwide air refueling requirements. Movement of the single squadron from Robins AFB optimizes active duty tanker squadron sizing at McCconnell AFB using McCconnell's excess capacity. This realignment also makes available the vacated KC-135 ramp and facilities at Robins for the aircraft displaced by the proposed closure of NAS Atlanta.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTEs
AD	6	Altus	2	24	24	2	
AD	8	Edwards		1	1		
AD	15		2	30	48	3	
AD	17	Fairchild	2	30	30	2	
AD	18	Robins	1	12	0	0	1, 7
AAD	36		1	12	16	1	
AD	40	Grand Forks	3	36	0	0	
			11	145	119	8	

Air Force Reserve (AFR). The AFR KC-135 force decreases from 72 to 64 PAA. The AFR KC-135 fleet consolidates from eight to five locations, with an Active associate unit at Seymour-Johnson. Proportionality in future missions is key to the Air Force recommendations to realign Beale AFB. Although Beale AFB ranked high in the tanker MCI, the BCEG recommended realigning Beale to achieve several things: retain reserve component manpower and experience for the new Global Hawk mission, focus Beale on one primary operational flying mission (manned and unmanned high altitude reconnaissance) and help balance the Reserve and ANG KC-135 force structure.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTEs
AFR	4	Beale	1	8	12	1	
AFR	10		1	8	0	0	6, 7
AFR	16		1	8	12	1	
AFR	25		1	8	16	1	
AFR	31	Grissom	2	16	16	2	
AFR	32	Andrews	1	8	8	1	
AFR	57	Selfridge	1	8	0	0	
AFR	71	Portland	1	8	0	0	
			9	72	64	6	

Air National Guard (ANG). The ANG KC-135 force decreases from 199 to 172 PAA. ANG KC-135s consolidate from 22 to 15 installations. The three highest MCI scoring bases, McConnell, March and Fairchild are supporting Active Duty and Air Force Reserve units as describe above. As previously mentioned, the realignment of the Robins' KC-135R aircraft enables the ANG to realign its KC-135R presence from McConnell to Forbes Field. Forbes Field was one of the higher-ranking reserve component tanker bases. March ARB has the highest military value of all reserve component bases for the tanker mission. The realignment of the ANG KC-135s enables streamlining March ARB from two wing organizational structures and two units flying the same aircraft (ANG and AFRC) to one effectively sized reserve component flying mission (AFRC). This will eliminate competing recruiting entities for the same flying and maintenance personnel at March. The association of the Guard and Active Duty at Fairchild postures that base with an Active Guard association and frees capacity for the eventual arrival of KC-X. The remaining ANG force structure was placed at ANG bases in order of MCI precedence except as noted below:

McGuire - even though McGuire ranked somewhat higher in the tanker MCI than other tanker installations that were not closed, the BCEG, in coordination with the Navy, judged making the vacated KC-135E ramp and facilities available for aircraft and personnel from the closure of the Navy's Willow Grove NAS had more value from a joint perspective.

Birmingham - The Air Force's desire to grow the ANG Intelligence mission at Birmingham, and the recommended expansion of the ANG flying mission at Dannelly Field, contributed prominently to the deliberative discussions to remove the tankers from Birmingham. Ultimately, it was determined that any increase in the intelligence mission at Birmingham would not only result in competition for the same recruits, but would prohibit the Air Force from robusting the KC-135 unit from eight to twelve aircraft due to competition for existing ANG facilities and any required buildable acres.

Key Field and Niagara - Bangor and Pease were chosen because both provide substantial support for the Northeast Tanker Task Force and the Atlantic Air Bridge. Even though Bangor was slightly lower than Niagara in MCI score, its location (400 miles closer to the North Atlantic Tracks) as the northeastern-most tanker installation combined with its current missions (staging

base and planning facility for the Northeast Tanker Task Force and the Atlantic Air Bridge) made it a more valuable ANG installation to retain.

	MCI	Installation	SQDNs	Start	BRAC	SQDNs	NOTEs
ANG	15	McCormell	1	9	0	0	1, 6
ANG	16	March	1	9	0	0	1, 6
ANG	17	Fairchild	1	8	0	0	1
ANG	24	Salt Lake City	1	8	8	1	
ANG	35	Fort Worth	1	8	12	1	
ANG	37	Wichita	1	8	10	1	
ANG	38	Wichita	1	8	12	1	
ANG	47	Lincoln	1	8	8	1	
ANG	48	Rickenbacker	2	18	18	2	
ANG	57	Wichita	0	0	12	1	
ANG	59	Eielson	1	8	8	1	
ANG	61	McGuire	2	16	0	0	7
ANG	63	Birmingham	1	8	0	0	6
ANG	67	Sioux City	1	8	8	1	
ANG	74	Wichita	1	8	12	1	
ANG	80	Pittsburgh	2	16	16	2	
ANG	86	Wichita	1	9	12	1	
ANG	87	Wichita	1	8	12	1	
ANG	92	Key Field	1	9	0	0	3, 6
ANG	105	Wichita	1	9	12	1	
ANG	119	Niagara	1	8	0	0	3
ANG	123	Wichita	1	8	12	1	
			24	199	172	17	

May 02 - May 08

May 2005

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

June 2005

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

<p>Monday, May 02</p>	<p>Thursday, May 05</p>
<p>Tuesday, May 03</p>	<p>Friday, May 06</p>
<p>Wednesday, May 04</p>	<p>Saturday, May 07</p> <p>Sunday, May 08</p>

May 09 - May 15

May 2005							June 2005						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28	29	30		

<p style="text-align: right;">Monday, May 09</p>	<p style="text-align: right;">Thursday, May 12</p> <p>8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)</p>
<p style="text-align: right;">Tuesday, May 10</p>	<p style="text-align: right;">Friday, May 13</p> <p>8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)</p>
<p style="text-align: right;">Wednesday, May 11</p>	<p style="text-align: right;">Saturday, May 14</p> <hr/> <p style="text-align: right;">Sunday, May 15</p>

May 16 - May 22

May 2005							June 2005						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28	29	30		

Monday, May 16		Thursday, May 19	
8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	
Tuesday, May 17		Friday, May 20	
8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	
Wednesday, May 18		Saturday, May 21	
8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		8:30am 9:00am R&A Team Lead Staff Meeting	
		Sunday, May 22	

May 23 - May 29

May 2005							June 2005						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28	29	30		

Monday, May 23		Thursday, May 26	
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
Tuesday, May 24		Friday, May 27	
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
Wednesday, May 25		Saturday, May 28	
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:30am	9:00am R&A Team Lead Staff Meeting
		10:00am	10:30am Executive Director Staff Meeting
		Sunday, May 29	

May 30 - June 05

May 2005							June 2005						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
1	2	3	4	5	6	7				1	2	3	4
8	9	10	11	12	13	14	5	6	7	8	9	10	11
15	16	17	18	19	20	21	12	13	14	15	16	17	18
22	23	24	25	26	27	28	19	20	21	22	23	24	25
29	30	31					26	27	28	29	30		

Monday, May 30		Thursday, June 02	
8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	
Tuesday, May 31		Friday, June 03	
8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	
Wednesday, June 01		Saturday, June 04	
8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		8:30am 9:00am R&A Team Lead Staff Meeting 10:00am 10:30am Executive Director Staff Meeting	
		Sunday, June 05	

June 06 - June 12

June 2005							July 2005						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
			1	2	3	4						1	2
5	6	7	8	9	10	11	3	4	5	6	7	8	9
12	13	14	15	16	17	18	10	11	12	13	14	15	16
19	20	21	22	23	24	25	17	18	19	20	21	22	23
26	27	28	29	30			24	25	26	27	28	29	30
							31						

Monday, June 06		Thursday, June 09	
8:00am	8:30am R&A Staff Meeting (R&A Conference Room)	8:00am	8:30am R&A Staff Meeting (R&A Conference Room)
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
		9:15am	9:45am Spider Charts / 190 Recommendations Spreadsheet (R&A Conference Room)
		9:30am	10:30am Updated: Meeting with Maj Gen Heckman and Mr. Pease (5C279)
		3:30pm	5:00pm Meeting Between Gen Newton and Gen Heckman (R&A Conference Room)
		5:00pm	9:00pm Neil Kano Dinner (Andrews - 6 PM start)
Tuesday, June 07		Friday, June 10	
8:00am	8:30am R&A Staff Meeting (R&A Conference Room)	8:00am	8:30am R&A Staff Meeting (R&A Conference Room)
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
		10:30am	11:00am Meet & Greet w/ Rep. Reynolds (R&A Conf Room)
		12:00pm	2:00pm Kano ceremony (Arl Cem - Wom memor)
		4:00pm	4:30pm Conference Call w/Charlie +
Wednesday, June 08		Saturday, June 11	
8:00am	8:30am R&A Staff Meeting (R&A Conference Room)	8:30am	9:00am R&A Team Lead Staff Meeting
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	10:00am	10:30am Executive Director Staff Meeting
1:00pm	2:00pm GSA		
2:00pm	2:30pm Adds Discussion		
3:00pm	4:00pm Analyst meeting with Alaska Representatives (Conference Room B)		
		Sunday, June 12	

June 13 - June 19

June 2005							July 2005						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
			1	2	3	4						1	2
5	6	7	8	9	10	11	3	4	5	6	7	8	9
12	13	14	15	16	17	18	10	11	12	13	14	15	16
19	20	21	22	23	24	25	17	18	19	20	21	22	23
26	27	28	29	30			24	25	26	27	28	29	30
							31						

Monday, June 13		Thursday, June 16	
Sheraton Hotel (Anchorage, AK)		Sophie Station Hotel (Fairbanks, AK)	
Thrifty Car Rental (Anchorage, AK)		Budget Rental Car (Fairbanks, AK)	
8:00am	8:30am R&A Staff Meeting (R&A Conference Room)	Double Tree Hotel Portland (Portland, OR)	
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	Budget Rental Car (Portland, OR (PDX))	
8:50am	2:30pm Fly to Anchorage, AK (Dulles IAP)	8:00am	8:30am R&A Staff Meeting (R&A Conference Room)
		8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
		11:55am	6:13pm Fairbanks to Portland (FAI - PDX)
Tuesday, June 14		Friday, June 17	
Sheraton Hotel (Anchorage, AK)		Double Tree Hotel Portland (Portland, OR)	
Thrifty Car Rental (Anchorage, AK)		Budget Rental Car (Portland, OR (PDX))	
Sophie Station Hotel (Fairbanks, AK)		8:00am	8:30am R&A Staff Meeting (R&A Conference Room)
Budget Rental Car (Fairbanks, AK)		8:30am	12:00pm Portland, OR Regional Hearing (Portland, OR)
8:00am	11:30am Base Visit Elmendorf	8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
8:00am	8:30am R&A Staff Meeting (R&A Conference Room)	7:42pm	12:00am Portland - Dulles (PDX - IAD)
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		
12:00pm	3:00pm Base Visit Kulis ANGB (Anchorage, AK)		
4:17pm	5:14pm Anchorage to Fairbanks (ANC -FAI)		
Wednesday, June 15		Saturday, June 18	
Sophie Station Hotel (Fairbanks, AK)		12:00am	5:02am Portland - Dulles (PDX - IAD)
Budget Rental Car (Fairbanks, AK)		8:30am	9:00am R&A Team Lead Staff Meeting
8:00am	11:30am Base Visit Eielson (Fairbanks, AK)	10:00am	10:30am Executive Director Staff Meeting
8:00am	8:30am R&A Staff Meeting (R&A Conference Room)		
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		
1:30pm	3:30pm Fairbanks, AK Regional Hearing (Fairbanks, AK)		
		Sunday, June 19	

June 20 - June 26

June 2005							July 2005						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
			1	2	3	4						1	2
5	6	7	8	9	10	11	3	4	5	6	7	8	9
12	13	14	15	16	17	18	10	11	12	13	14	15	16
19	20	21	22	23	24	25	17	18	19	20	21	22	23
26	27	28	29	30			24	25	26	27	28	29	30
							31						

Monday, June 20		Thursday, June 23	
8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
1:00pm 2:00pm Lunch	3:00pm 4:30pm GAO		
Tuesday, June 21		Friday, June 24	
8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
12:00pm 1:00pm JB Lunch			
Wednesday, June 22		Saturday, June 25	
8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:30am 9:00am R&A Team Lead Staff Meeting	10:00am 10:30am Executive Director Staff Meeting
		Sunday, June 26	

June 27 - July 03

June 2005							July 2005						
S	M	T	W	T	F	S	S	M	T	W	T	F	S
			1	2	3	4						1	2
5	6	7	8	9	10	11	3	4	5	6	7	8	9
12	13	14	15	16	17	18	10	11	12	13	14	15	16
19	20	21	22	23	24	25	17	18	19	20	21	22	23
26	27	28	29	30			24	25	26	27	28	29	30
							31						

Monday, June 27		Thursday, June 30	
8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	Atlanta Hearing	
		8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
Tuesday, June 28		Friday, July 01	
8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
		1:00pm 2:30pm Conference Call (Large Conference Room)	1:00pm 2:00pm BRAC Discussion (2521 Clark Street, Suite 600)
		1:00pm 2:00pm Meeting With USAF Team - MG Gary Heckman and Staff w/ R&A (BRAC - 2521 S Clark Street, Ste 600, R&A Conference Room)	
Wednesday, June 29		Saturday, July 02	
Atlanta Hearing		8:30am 9:00am R&A Team Lead Staff Meeting	10:00am 10:30am Executive Director Staff Meeting
8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		
10:30am 11:30am Meet With GAO (GAO Offices - 4th and G)			
		Sunday, July 03	

July 04 - July 10

July 2005							August 2005						
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31													

Monday, July 04		Thursday, July 07	
8:00am 8:30am R&A Staff Meeting (R&A Conference Room)		DC-NVA Hearing	
8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	
		8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	
Tuesday, July 05		Friday, July 08	
Boston, MA Regional Hearing (Boston, MA)		Baltimore, MD Regional Hearing (Baltimore, MD)	
8:00am 8:30am R&A Staff Meeting (R&A Conference Room)		8:00am 8:30am R&A Staff Meeting (R&A Conference Room)	
8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	
Wednesday, July 06		Saturday, July 09	
Boston, MA Regional Hearing (Boston, MA)		8:30am 9:00am R&A Team Lead Staff Meeting	
8:00am 8:30am R&A Staff Meeting (R&A Conference Room)		9:00am 9:30am Meeting to discuss Presentation Formats (R&A Conference Room)	
8:30am 9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)		10:00am 10:30am Executive Director Staff Meeting	
		Sunday, July 10	

July 18 - July 24

July 2005

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August 2005

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Monday, July 18		Thursday, July 21	
12:00am	1:00am OSD Adds Reclama and GAO Hearings (DC)	New Orleans, LA Regional Hearing (New Orleans, LA)	
8:00am	8:30am R&A Staff Meeting (R&A Conference Room)	8:00am	8:30am R&A Staff Meeting (R&A Conference Room)
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
		10:30am	12:00pm Meeting with NJ Air Adjutant and Wg/CC 108 ARWg (McGuire)
Tuesday, July 19		Friday, July 22	
12:00am	1:00am Adds Hearing	New Orleans, LA Regional Hearing (New Orleans, LA)	
8:00am	8:30am R&A Staff Meeting (R&A Conference Room)	8:00am	8:30am R&A Staff Meeting (R&A Conference Room)
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)
		1:00pm	2:30pm Dr. Childs Appointment on Neck - Get MRI First
Wednesday, July 20		Saturday, July 23	
8:00am	8:30am R&A Staff Meeting (R&A Conference Room)	8:30am	9:00am R&A Team Lead Staff Meeting
8:30am	9:00am Daily - Executive Director Staff Meeting (R&A Conference Room)	10:00am	10:30am Executive Director Staff Meeting
9:30am	12:00pm Army's Restationing Plan and Modularity (Large Conference Room)	7:00pm	10:00pm Tyley barbecue
		Sunday, July 24	

Cirillo, Frank, CIV, WSO-BRAC

Subject: Meeting with Phil Grone - BRAC Senior Staff - Time now confirmed
Location: BRAC Offices - Large Conference Room

Start: Mon 5/9/2005 7:30 AM
End: Mon 5/9/2005 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Required Attendees: Cirillo, Frank, CIV, WSO-BRAC; Battaglia, Charles, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Hague, David, CIV, WSO-BRAC-Polk; Meyer, Jennifer, CIV, WSO-BRAC; Robertson, Kathleen, CIV, WSO-BRAC-P; Van Saun, David, CIV, WSO-BRAC

CIRILLO

Meeting with Mr. Philip W. Grone, DUSD, Installations and Environment

Attendees from BRAC Staff -

Above names plus Review & Analysis Team Leads not yet on e-mail: Gary Dinsick-Army, Jim Hanna-Navy, Ken Small-USAF

Potential Agenda Items:

- Day #1:
 - Expected release date of list ✓
 - Data delivery expected on first day - DoD and Service "books" - electronic ✓
 - BRAC early invite to Press Conference ✓
 - Possibility of providing an electronic geospatial map of all installation on the list to assist Visit Hearing scheduling ✓
- Early as possible release of Back-up / Certified data:
 - Earlier note to Mr. Grone by Mr. Battaglia ✓
 - Chairman's Request at May 4th Hearing ✓
 - 24-Hours great / 7-Days or later will cause bow wave ✓
 - Early delivery serves better military value analysis ✓
 - Partial List of types of items/data needed - Data calls, Exec Group Minutes, Capacity Analysis, COBRA runs, Score Sheets, Economic Models, Environmental Cost info, etc. ✓
 - Department make deliveries of Certified data to Commission, House, Senate ✓
 - Discussion of volume, format, file cabinets of back-up data - electronic and hard copy. ✓
- Receipt of Gaining Installation data equally important for Staff Visits
 - Community Impact
 - Housing
 - Schools
 - Facilities
- Week of May 16 Hearings:
 - OSD Lead for May 18-19 J C-S Group Sessions - Also sort out order and agenda for hearing presentations (Assume Mr. Grone will orchestrate)
 - Hearing Location still in discussion - letters on hold until that time ✓
 - Discussion of possible format of Methodology presentations ✓
 - Opening doors to Service and J C-S Group meetings and info exchange.

Geospatial map

SUGGESTED ITEMS FOR OSD/CJCS TESTIMONY ON MAY16
SPECIFICALLY FOR PANEL TWO:
METHODOLOGY THAT WAS EMPLOYED TO ARRIVE AT THE RECOMMENDATIONS

- SUGGEST REVIEW OF ALL POLICY GUIDANCE PROVIDED TO THE SERVICES AS RELATED TO DATA CALLS, PUBLIC INVOLVEMENT, INTERACTION WITH OSD, OCJCS, ETC.
- BROAD DISCUSSION OF SERVICES AND DEFENSE AGENCIES METHODOLOGY (We note that the Services will provide detailed information in subsequent testimony)
- SPECIFICS ON ANY DEFENSE AGENCY RECOMMENDATIONS AND METHODOLOGY (Can be provided this date or as part of the May 18, 19 sessions)
- GENERAL DISCUSSION OF HOW THE SEVEN CROSS-SERVICE GROUPS WERE FORMED AND HOW THEY INTERACTED WITH OSD, THE SERVICES, AGENCIES AND JOINT CHIEFS OF STAFF (we note that unlike in '95 the Commission anticipates the cross-service recommendations/testimony to come from OSD vs. the Services – with details to be covered in May 18 and 19 hearings)
- DISCUSS GENERAL PROCESS FOR ACCUMULATING AND EVALUATING CROSS-SERVICE GROUP RELATED “CERTIFIED DATA” AND HOW THAT WAS COLLABORATED WITH WAR FIGHTING COMMANDERS, SERVICES AND OVERSEAS BASING REALIGNMENTS
- SPECIFIC METHODOLOGY INDICATING THE RELATIONSHIP OF THE PROCESS TO “TRANSFORMATION” AND WHAT WAS POSSIBLE IN RELATIONSHIP TO THE “QUADRENNIAL REVIEW” – POSSIBLY THE OVERSEAS BASING COMMISSION
- BROAD SECRETARY LEVEL COMPARISON (SUCCESSES AND CHALLENGES) OF THE 2005 CROSS-SERVICE DIRECT METHODOLOGY/RESULTS AS COMPARED TO THE 1995 JOINT CROSS-SERVICE METHODOLOGY (This might be better be presented in detail during the May 18,19 sessions – but a macro view would helpful up front to set the stage)
- OVERALL PERSPECTIVE AND METHODOLOGY OF ECONOMIC AND ENVIROMENTAL COMPONENTS OF THE PROCESS
- ANY CRITERIA OR METHODOLOGY PARTICULARS AMONG AND BETWEEN THE SERVICES THAT OFFERED BENEFITS OR CHALLENGES TO THE PROCESS
- INITIAL RECOMMENDATION FOR FUTURE COMMISSIONS

June 2

VM

5:12 JUNE 1
Cele - CALL

202 543 9398 (C)
202 320 6777 (C)

VM

11:48 JUN 3
BILL L

703 412 8161

June 3

ARMY
TAGS

Craig College

- Army Report
- SG Just Back
- Minutes
- Data Base

UNANNOUNCED
MEETING - no had
stopped by Perkins
Stapp

BRAC Senior Review Group
BRAC SRC
Executive Director of BRAC
EOH

Craig College
Court Wrenner
DATA Larry Wright 703 696 5588

June 4

REA STAFF Meeting

TAG LIST

VM - 1:11 - FR 1 JUNE 5 Lt Col Pam Lucas 571 282
- 1:42 PM JUN 3 Craig College 5/19
697 3388

June 03, 2005


Friday

June 2005

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July 2005

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7 am	
8 ⁰⁰	
9 ⁰⁰	 Daily - Executive Director Staff Meeting (R&A Conference Room)
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TaskPad

TaskPad

Commissioner Coyle Task on Bad faciliti...

Notes

~~June 8~~

VM

3:23 wed - John ~~TRAVEL~~ ^{TERVO} WHS
Govt Travel Card ^{703 614 1257} Family

To
~~CHRISTINE~~

3:37 wed
Todd Whittman - Sen Lincoln
224-7799 -

4:00 wed ju Johnathan
Govt Sen Lincoln
Sen R.
202 224 4843

1913

June 9 PILOT TRAINING

McGen Heckman

- ↳ ARC MIX
- ↳ F-16 MIL/SUAW/CANNON
- ↳ TRC ISSUE
- ↳ Genem $\frac{1}{3} A \frac{2}{3} R$
(C-130 30 / 70)

Meeting include
 Gen Newton
 Manlybin
 UPT
 1500

June 09, 2005

Thursday

June 2005

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July 2005

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7 ^{am}	
8 ⁰⁰	<ul style="list-style-type: none"> R&A Staff Meeting (R&A Conference Room) Daily - Executive Director Staff Meeting (R&A Conference Room)
9 ⁰⁰	<ul style="list-style-type: none"> 9:15am-9:45am Spider Charts / 190 Recommendations Spreadsheet (R&A Conference Room) Updated: Meeting with Maj Gen Heckman and Mr. Pease (5C279)
10 ⁰⁰	
11 ⁰⁰	
12 ^{pm}	
1 ⁰⁰	
2 ⁰⁰	
3 ⁰⁰	
4 ⁰⁰	Meeting Between Gen Newton and Gen Heckman (R&A Conference Room)
5 ⁰⁰	5:00pm-9:00pm Neil Kano Dinner (Andrews - 6 PM start)
6 ⁰⁰	

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- Commissioner Coyle Task on Bad faciliti...

Notes

Sen K. Barry Withnison Class

- Big issue is use of 2003 data
- Changes huge in last two years
- Army is carrying the load for base
- Great Base performed for base
- Community "Work as if your life depends on it - There's do

- C. P. will be there

June 22

Adds

Meeting with

1:41 Tues -

{ USAF Gen. K. E. ...
LTCol Johnson

Cirillo, Small, Hall

UNPLANNED VISIT -
I SAT IN

"Warm Basing"

- not all aircraft are in the MCI
- Eielson = keeper - not a closure
- ↳ what is the best use
- BOS contract out

June 23

CANNON
AFB

Buildable Acres From 20 Acres
to 300 Acres due to
ZONING

INSIDE the
Wife

VM - Mary M. Cannon -

- June 23 rd
703 787 3404

June 22, 2005

Wednesday

June 2005

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7 ^{am}	
8 ⁰⁰	R&A Staff Meeting (R&A Conference Room) Daily - Executive Director Staff Meeting (R&A Conference Room)
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TaskPad

- TaskPad
- Commissioner Coyle Task on Bad faciliti...

Notes

42
John

VM @ 10:01 Thursday FINANCIAL Staff

505 270 2504

~~② [unclear] [unclear]~~

② [unclear] [unclear]

④ [unclear] [unclear]

July 1

Air Force Term Conference Call

- Gen Newton, ~~General~~ General Heckman, Mr Pease, LtCol JOHANSEN

- NO Bnd AF Bases

ISSUES

- Cannon F-16 ret force
ANG Argumoyl hold strike mission log to war U.S. citizens protection

860 755 5905

July 1

1M

8:32 AM Fred Pease - wants to talk offer issues - 697 2524

12:47 - Carter Box

July 01, 2005

Friday

July 2005

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August 2005

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7 ^{am}	
8 ⁰⁰	R&A Staff Meeting (R&A Conference Room) Daily - Executive Director Staff Meeting (R&A Conference Room)
9 ⁰⁰	
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12 ^{pm}	
1 ⁰⁰	Conference Call (Large Conference Room) BRAC Discussion (2521 Clark Street, Suite 600) Meeting With USAF Team - MG Gary Heckman and Staff w/ R&A (BRAC - 2521 S C
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Notes

VM

TRANS -

Jim Owsby

897-309-8309

~~PAUL~~

PAUL Blund

703 697-2495

703 946-3798

REN STAFF Meeting

* →

TURNER Notes

* →

CALL BLUM

INFO →

CHAIR meet

* →

Sec Dep Lett

→

N.O. POST PRN

DHS
Winkler
Vernon

8:18 - Mon

Mike Callaghan

Updated CORSA Analysis

703 695 2700

ROB/KRDL

CHARACTER

CONCERN with timing of meeting
ASK RW

Gen Blum call

① Alternative Prop

- LCL HAS APPROVED
- 12 TAG'S IN FOR AN ALL DAY TEST
- HAVE 95% OF CORE
- AT LEAST 60% OF LIST GOOD
- 40% OF LANGUAGE ~~RED~~ BAD

NOT SURE
CUT PURPOSE

→ Through the TAG Channels
by Ray Lempke
→ wanted to have - by the 22nd

July 12

→ Meeting with General LeH - (Ellsworth)

- ↳ 10 years ago - Reconfiguration of the bomber mission
- ↳ All B-1 in Dyess semi storage
- ↳ NO Force Structure Reduction
- ↳ Why (Late B-1?)
- ↳ Right thing to do
- ↳ Gen Jumper asked General LeH to be Member of QDR Team
- ↳ Need to be forward to look at Western Pac. Fin

- ① → Value of Long Range strike bigger than ever - more value than ever
- ↳ Tanking with B-1, Bombers is not a chess piece
- ↳ B-1 is Back-bone of AF

Ques?
Did the WPA Planets
Commander
express concern

USAF
Underlines
B-1 - ??
SICP vs
Today

- ② Pulling all assets on one base
- ↳ guide of Mike LeH - no more than 36 @ one location
- ↳ > 36 stress, readiness, range, noise etc
- ↳ Some say SICP split not work
- ↳ New 9-11 says, yes same thing
- ↳ If more than 67 problems (if bought new)
- ↳ Cost Analysis got on top of operation supply etc

③ Operational readiness of one location of Dyess
↳ STRAINS AIRSPACE - Litig Action in being

July 11, 2005



Monday

July 2005

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August 2005

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7 am	
8 ⁰⁰	 R&A Staff Meeting (R&A Conference Room)  Daily - Executive Director Staff Meeting (R&A Conference Room)
9 ⁰⁰	
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Commissioner Coyle Task on Bad faciliti...

Notes

	Commissioner 1	Commissioner 2	Comm 3

20 July Meeting w/ Army Field

Robinson - Cagle -
Hakman - Myers - Johnson - Papp

Meetings with
Commissioner
Hakman/Cagle
Regarding Army
Issues AS A
Follow-up to
July 18th Meeting

Hakman - Model work - why change it
- Any more to get access to District
- Focus on what his bins
- Decision to be tough
- we have to prepare - most potential
- Recommendations should
particularly helpful to help us
perform our task - let us know
how it

Cagle - Questioning how Army is
Handled the General's office
- If you mess up the Board - you
mess up America

Strategic
Process - PW - Europe - over 100
- NE - pro 9-11 - pro BRAC 2002

- Issue on Training Services w/o BRAC
- Appears that laws should be
considered
- If you take away the fire truck
How to you have a fire - that is
how take away the life and leave
it to people - the consumer have a
fire Board

Papp - Collaborative Process
- Board Bureau is PIC to the Government
- Calls of lay downs possible
- ~~the~~ ~~law~~

Cagle - in previous BRAC did prefer General
How was change made - ~~BRAC~~
Cagle - (over to 95)

- HP guys - mentioned the fighter laydown was
 coord with NorthCom
- Only Two A/C covering LA
 out of March but maintained by
 Wisconsin
 - C-130 very emotional
 no slab trade attempt F-16 for 130s
 → Three slab (VA) A/C unit w/o A/C
 - 90% of all guards now an UTC task

July 20 Actions

- Method to describe A/C w/o tails make missions etc to 12
- Match Demographics
- Air Force needs split out ~~unlike Spring TASC TASC~~
- Air Force prepare ~~start for MAF's TASC send~~
- Military Value Comparison Chart

APM4
 Res 7M Seeds DuBos / VCS Airm / Gen Carly
 PLAN - three poles with pie

Deaths
 Coy
 Cozy
 See DuBos

ISAT
 INCON
 PPE
 THIS

- wear # of Bayonet for 33 to 43
- temp assignment to US BSB
- 3 Campfire = 51 year
- 19/05 = 17 months
- 19/05 = 17 months

7 of the 10 new modular

VM 8.14 2000 - Peter Patchney -
 703-643-6169

Recall

① Troubeling - DoD cannot do
 things on our own - BRAC
 will allow community
 better in BRAC

Public Hearing	Commissioner 1	Commissioner 2	Commis

July 20

(2) "Send it to places as" NEPA
 ↳ RELOCATION = Specific

CHMLO INFO

↳ Probable Threat info behind the 5 pages
 ↳ MATX From DIA
 ↳ 20 threat plan - "will create" document to support you

JANE TAG'S Flying in Others
 Night - Meeting

TAGS to Lead the session -
 → Gen Lemke smart, articulate
 → one or two Gen Haynes to be in attendance

* ~~CFR Question regarding commercial use of~~

July 20, 2005

Wednesday

July 2005

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August 2005

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Notes

July 28

Gov Blom Meeting

Actually July 29th

Meeting with Chairman

- ① Oceanus → Good letter to Gov Bush
 - San Die on Cherry Point issue
 - ↳ no call on NC ~~and~~ new Field
 - * - + Help needed at Oceanus to prevent encroachment
- ② Approved Press Release to stop meetings
- ③ Environmental ← Two Panels

Meeting w/ Conny Saxon

Issue → Retirement of KC 135's
 → Willow Grove relocation to W/G

- ① Issue on Tanker Leach in NE in gas
 ↳ ~~gas~~ Permit goes back to TC
- ② Relocation to 16 KC-135 1 bent over
 25% of Ave w/ 200 NM
- ③ Navy assets will fill

July 29, 2005

Friday

July 2005

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August 2005

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7 am	Meeting with General Blum (BRAC Office (Large Conference Room))
8 ⁰⁰	R&A Staff Meeting (R&A Conference Room)
	Daily - Executive Director Staff Meeting (R&A Conference Room)
9 ⁰⁰	
10 ⁰⁰	
11 ⁰⁰	
12 ^{pm}	
1 ⁰⁰	Updated: Congressman Jim Saxton with Frank Cirillo, Mike Delaney, and Tim MacGr
2 ⁰⁰	
	Meeting with Sen Conrad (S-107 - Gerri/202-224-8041)
3 ⁰⁰	
4 ⁰⁰	
5 ⁰⁰	
6 ⁰⁰	

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- Commissioner Coyle Task on Bad faciliti...

Notes

Aug 3

101 PM wed

OTIS - New calculation
on Pers Costs

J. Dishner

→ 503 237 5751

VM

4:44

Jane -

CALL FROM
Jane Math

~~6:55~~

~~copy - [unclear]~~

~~from LAR~~

~~202-196~~

~~✓~~

~~HELP DESK~~

~~N/A on [unclear]~~

LIZ

BASE VISIT

~~to [unclear] [unclear]~~

Red
River
Crimers

August 03, 2005

Wednesday

August 2005

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September 2005

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7 am	
8 ⁰⁰	<ul style="list-style-type: none"> R&A Staff Meeting (R&A Conference Room) Daily - Executive Director Staff Meeting (R&A Conference Room)
9 ⁰⁰	
10 ⁰⁰	
11 ⁰⁰	<ul style="list-style-type: none"> Updated: JC-S TECH meeting with NDU (TBD) Updated: National Defense Universtiy (Large Conference Room)
12 pm	
1 ⁰⁰	
2 ⁰⁰	Mtg with John Sullivan (H-211 Capitol)
3 ⁰⁰	
4 ⁰⁰	
5 ⁰⁰	
6 ⁰⁰	

TaskPad

- TaskPad
- Commissioner Coyle Task on Bad faciliti...

Notes

Commissioner	Commissioner	Commit
1	2	

ANC

Gehman P41R

⇒ MCI ⇒ SD

⇒ OPTIM SQUAD

AUG 5

Gen Heckman - Lt Col Dave Johnson
AST# FOR

- "do you have any examples cross-state interchange of equipment"
- To Report the lay-down sheet
- INFO Needs for 114
- QDR, BRAC, Mobility Study, Budget

F 16 24-19
 KC 135 16-12
 C 130 16-12

General Meeting

August 05, 2005

Friday

August 2005

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
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28	29	30	31			

September 2005

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17	18	19	20	21	22	23
24	25	26	27	28	29	30

7 ^{am}	
8 ⁰⁰	<ul style="list-style-type: none"> R&A Staff Meeting (R&A Conference Room) Daily - Executive Director Staff Meeting (R&A Conference Room)
9 ⁰⁰	
10 ⁰⁰	
11 ⁰⁰	
12 ^{pm}	
1 ⁰⁰	<ul style="list-style-type: none"> Updated: AF Comments for Hearing (TBD) Heckman Meeting (R&A Conference Room) Meet with General Heckman regarding general process and issues (Cirillo office)
2 ⁰⁰	Go to Hyatt with Charlie
3 ⁰⁰	
4 ⁰⁰	
5 ⁰⁰	
6 ⁰⁰	

TaskPad

- TaskPad
- Commissioner Coyle Task on Bad faciliti...

Notes

his was a series of three meetings with Charles E. ... explaining

2/10

Meeting II

Gen. ...
Lt Col ...

"ISSUE PAPERS" on ...
7770

Coyte Hill, Newton, ...

ISSUE

"We do a horrible job of Teaching cost avoidance, it is in our interest, so we called it Savings"

(1) ... (2) Intellectual Capital (3) ... (4) Joint ...

→ ... we will not interrupt operational issue ...
② ... Army ...
③ ...

→ ... could not ...

except ...

- Army did Best Jobs - To P L Bottom
- Navy ...
- USAF - ...
- ...

Strategic Preference

- New England was the first Area
- CORPUS DRINK the "LOW JUICE"
- It is about Balance

* Region VALUE Portsmouth Over New London

↳ indication of ok to keep Portsmouth
But strongly supports DoD demand

- Oceana - strongly support the
worry about what is both Secretary's Remarks
VA and F-C say (Post Sep 8)
we do not want to move Sep 8

regime the last document set of Management
is reorganization

2/19

Pope with Newtast Hill

MAP 16 Active
will have 16 Reserve

XC-130

issue of Command and Control
to Air Force & R/W

WHAT kind of Organization to follow
A-10's go down

August 16, 2005

Tuesday

August 2005

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
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September 2005

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7 ^{am}		<p>TaskPad</p> <ul style="list-style-type: none"> <input checked="" type="checkbox"/> TaskPad <input type="checkbox"/> Commissioner Coyle Task on Bad faciliti...
8 ⁰⁰	<ul style="list-style-type: none"> R&A Staff Meeting (R&A Conference Room) Daily - Executive Director Staff Meeting (R&A Conference Room) 	
9 ⁰⁰	<ul style="list-style-type: none"> Mr. Wynne Meeting with Chairman, Charlie and R&A (BRAC - Large Conference Room) 	
10 ⁰⁰		
11 ⁰⁰		
12 ^{pm}	<ul style="list-style-type: none"> Interagency Team Briefing with Commissioner Coyle and Chairman (R & A Conf Room) Final Deliberations Dry Run Taping (Large Conference Room) 	
1 ⁰⁰		
2 ⁰⁰	<ul style="list-style-type: none"> Air Force Team Briefing w/ C. Coyle & Chairman (R & A Conf Room) 	
3 ⁰⁰		
4 ⁰⁰	<ul style="list-style-type: none"> JCSG Team Brief with C. Coyle (R & A Conf Room) Updated: Army Team Brief w/ Chairman (Conference Room B) 	
5 ⁰⁰		
6 ⁰⁰		
	8:00pm - 9:00pm Call from C Skinner	
		<p>Notes</p>

August 17, 2005

Wednesday

August 2005

S	M	T	W	T	F	S
	1	2	3	4	5	6
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September 2005

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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

7 am	
8 ⁰⁰	<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p> JCSG Briefing with C. Coyle (Conference Room B)</p> </div> <div style="width: 45%;"> <p> R&A Staff Meeting (R&A Conference R</p> <p> Daily - Executive Director Staff Mee</p> </div> </div>
9 ⁰⁰	
10 ⁰⁰	
11 ⁰⁰	<p> Army Team Brief w/ C. Coyle (Conference Room B)</p>
12 pm	
1 ⁰⁰	<p> Updated: Interagency Team Brief w/ Gehman & Hill (R & A Conf Room)</p>
2 ⁰⁰	<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p> JCSG Team Brief with C. Hill (R & A Conf Room)</p> </div> <div style="width: 45%;"> <p> Air Force Team Brief w/ C. Gehman (Conference Room B)</p> </div> </div>
3 ⁰⁰	<p> Army Team Brief w/ C. Gehman (Conference Room B)</p>
4 ⁰⁰	<div style="display: flex; justify-content: space-between;"> <div style="width: 45%;"> <p> JCSG Team Brief w/ Gehman (Conference Room B)</p> </div> <div style="width: 45%;"> <p> Navy Team Brief w/ Hill & Coyle (R & A Conf Room)</p> </div> </div>
5 ⁰⁰	<p> GC and R&A Discussion on Motion Process, Form and Format (Chairman's Office)</p>
6 ⁰⁰	

TaskPad

TaskPad

Commissioner Coyle Task on Bad faciliti...

Notes

August 18, 2005

Thursday

August 2005

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	1	2	3	4	5	6
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21	22	23	24	25	26	27
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September 2005

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18	19	20	21	22	23	24
25	26	27	28	29	30	

7 am	Update Breakf Meeting with Secret Mike Wynne - Coyle, (Conf Room B)			
8 00	Army Team Brief w/ Hill	Interag Team Brief w/ Hill	R&A S	
9 00		Update Gen Taylor w/ Lesia Mandz (JCSG)	Update Gen Taylor w/ Lesia Mandz (JCSG)	
10 00	Army Team Brief w/ Hill (Conf Room B)	Army Brief w Turner (Conf Room B)	IA Team Brief w/ Cohen	IA Team Brief with
11 00				Interagency Team Brief w/ Hansen, Newton, Turner (Large Conference Room)
12 pm				
1 00	Air Force Brief w/ Hill & Newton (R & A Conf Room)	Air Force Brief w/ Hill & Newton (R & A Conf Room)	JCSG Brief w/ Hansen & Turner (Conference Room B)	JCSG Brief w/ Hansen & Turner (Conference Room B)
2 00				
3 00	JCSG Team Brief w/ Hill, Newton, Skinner (R & A Conf Room)	JCSG Team Brief w/ Hill, Newton, Skinner (R & A Conf Room)		
4 00				
5 00	Army Meeting w/ Gen Newton (Conf Room B)	Army Mtg w/ Gen NEWTON (Conf Room B)		
6 00				
3:00am - 4:30am Army Brief w Turner(Conference Room B)				

TaskPad

TaskPad

Commissioner Coyle Task on Bad faciliti...

Notes

ANG Chronology

- Secretary of Defense Provides Recommendations - May 13
- Chairman Principi and Brad McRee meet with TAGs in Omaha - May 19
- Chairman Principi and Battaglia, Cirillo, Hall Breakfast with LTG Blum –
June 21
- Atlanta TAG and DHS Hearing - June 30
- Commissioner Newton, and Cirillo, McRee Dinner with LTG Blum – July 14
- DC Hearing with ANG Panel (NGB, USAF, NORTHCOM) - July 18
- Gen Blum Meeting with NGA - July 18
- Commissioner Gehman and Coyle and staff Meeting with MGen Heckman -
July 20
- AGAUS Presentation of Draft Excursion to TAGs - July 22
- AGAUS Letter - July 25
- NGAUS Letter - July 26
- Breakfast Meeting with General Blum - July 29
- Scheduled DC ANG Hearing - August 11

INFORMAL
Questions Developed
For Newton Center
Blum/MTHG
July 14

ANG ISSUES/QUESTIONS FOR LTG BLUM DINNER

How did we get to where we are today?

The most important issue is "Where do we go from here?"

Gen Lempke told us in a letter dated yesterday that a counter-proposal from the TAGs should arrive next week. What do you know about this proposal? Will it be one DoD (USAF/NGB) could live with?

How many TAGs support it? How about the Governors?

If all do not agree on it, what is "Plan B?"

What do you want the Commission to do on Aug 24 when we vote on the list? There are obviously some broad options on our plate such as overall denial – Will that jeopardize or help the desired end-game?

Would it not be better for the Air Force, NGB and the TAGs to do this together and outside of BRAC when there is the time and expertise to get it right?

Much like an "Erector Set" kit, why should we not put all the pieces back in the box and let the NGB, the TAGs, and the AF work together to build this thing again – with a full set of parts available?

Remember that BRAC is about dealing with excess base infrastructure, and not about moving tails. With that in mind, if we do reject the concept recommended by DoD, what type of language would you suggest to programmatically achieve the end-game?

What about the legal issues? Did DoD consult with their lawyers to determine the legality of what is being proposed? If so, when did DoD seek that ruling? What did the lawyers say?

What did you mean by your recently quoted comment that the courts must decide the BRAC disputes with the governors?

What should we ask DoD/NGB/USAF in the hearings next week?

Defense Base Closure and Realignment Commission
2521 Clark Street, Suite 600
Arlington, Virginia 22202
(703) 699-2950

Memorandum of Meeting

DATE: 15 July 2005

TIME: 1100 - 1130

MEETING WITH: TABS .

PARTICIPANTS:

Name:

- Mr. Craig College
- COL Kurt Weaver
- LTC William Hall

Commission Staff:

Gary Dinsick, Team Leader

* Dean Rhody, Army Senior Analyst

MEETING SUMMARY:

Meeting was to discuss schedules, agreement on changes to recommendations driven by BRAC review, question technical issues on Army process, and establish a formal meeting to resolve as many issues as possible prior to deliberations.

Agreed on a formal meeting for the purposes of discussing any unresolved issues and to seek agreement on wording of proposed motions where minor adjustments to original DOD recommendations were to be made.

Discussed request by Lonestar commander to get a Commissioner visit.

Discussed several technical issues including baseline year and documentation of DOD decision process.

STAFF Actions

- 19 May 2005

- ① BASE BOOKS - FT MONROE (SAL)
- ALL LOOK.

② STAFF VISIT NB

- NOTIFICATION PROCESS / of MONROE
- LAPTOPS - STD / SHEETS
- R/A BOOKLET REPORT STATUS
- GOOD VISIT w/ OTHER TEAMS
- DUTY / PRODUCTION / ABILITY TO ADD / CHANGE → APRIL FOR PREP VISIT.

③ ANALYSIS

- VOL 3
- ARMY POG (LINKUP)
- STD GRAPHIC PACKAGES

④ TRAVEL SCHEDULE

- ⑤ TRIP PROCEDURES // CONDUCT / CHECK SCHED
- WHAT TO DO / REMINDER.

⑥ ADMIN / LOGISTICS

- LAPTOPS / STATUS
- ORDERS
- PAC CARDS / Analyt cards / Travel vouchers
- EXCHANGE #s / EMAILS →
- All have cell phones
- Expense cell phones.

- CLEANUP / SUPPLIES

⑦ Meeting w/ BCU MONROE Tally Ion - Teams Gen Hill wants to speak.

19 May 2005

30453 / 1300-1400

1. INTRO'S

DE CLEARING 20/1805. DOC BUDET DECAUSE. - DUTY MET ADAM SHARED - X0

2. LINKUP - Meet Friday AM, THBS

3. DATA TRANSFER

- VOL 1, 2, 3
- VOL 3
- Deliberations
- COBEN

4. BASE VISITS (SUPPORT)

23 May → 27 May
BENGA, BI, MONROE, EUSTIS, KAOX, RED UNITILLA. - HAVE YOU BEST POG ON EACH LINKUP.

5. PROCEDURES TO GET RTI'S (QUICK TURNAROUND)

- Clearing house
- Personal visits
- Memo of INFERRIAL
- Comment on Reus / Comments issues
- QFR, Deliberations

Heavy - complete.

Reserve Campgrounds - some have to stay

R. GALEY DUNNACK - ARMY TEAMS

4th and CLEARING COL/AR.

R. GARY DINICK - ARMY TEAM
EMail's. May 1 - Aug 30 2005

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, August 26, 2005 9:23 AM
To: Dinsick, Robert CIV WSO-BRAC
Subject: Fw: Kansas LRA Letter re KAAP (UNCLASSIFIED)

EMail
Briefings
Disks
Info Papers

Gary, army position is below. Believe there are issues here that the acquisition community must yet work out.

Please do not add this language to the recommendation. Permit Army to work it in execution.

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Whitaker, Joseph W Mr ASA-I&E <Joseph.Whitaker@us.army.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>; Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
CC: Pieper, Joseph A Mr ASA(ALT) <joseph.pieper@us.army.mil>; Birney, William T Mr ASA-I&E <william.birney@us.army.mil>; Jones, Mark M Mr ASA-I&E <Mark.Jones@hqda.army.mil>
Sent: Fri Aug 26 08:09:40 2005
Subject: RE: Kansas LRA Letter re KAAP (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Craig, my opinion is reject it. This is an execution issue and what equipment will be transferred, etc is, as far as I know, not yet been determined by SAALT. What they are asking for is what should be worked in the execution process. To give up all equipment right now, would appear to me, to be a grave error. I have not contacted SAALT.

-----Original Message-----

From: College, Craig E Dr ASA-I&E
Sent: Thursday, August 25, 2005 6:57 PM
To: Weaver, Kurt A COL ASA-I&E; Whitaker, Joseph W Mr ASA-I&E
Subject: FW: Kansas LRA Letter re KAAP (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Joe, do you have an opinion? Do we intend to do this anyway? Should we support?

Kurt, need to know from the log community if they have an opinion. This is an execution issue so I'm not sure on what basis to make the call.

Need an answer early morning tomorrow if we wish to be of help to the Commission.

Thanks, Craig

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 6:32 PM
To: College, Craig E Dr ASA-I&E
Subject: FW: Kansas LRA Letter re KAAP

Your opinion?

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600

Arlington, VA 22202
(703)699-2950

-----Original Message-----

From: Hickey, James J [mailto:James.Hickey@dayzim.com]
Sent: Thursday, August 25, 2005 6:29 PM
To: George.Delgado@wso.whs.mil; Robert.Dinsick@wso.whs.mil; Elizabeth.Bieri@wso.whs.mil;
Dave.VanSaun@wso.whs.mil
Subject: Kansas LRA Letter re KAAP

George, Dave, Gary, Elizabeth,

Attached is a PDF letter from the Labette County Task Force (the LRA governing the disposition of the Kansas Army Ammunition Plant in Parsons, Kansas.) Should you need to contact him, Mike (Chairman) can be reached at 620-421-5350 (H), or 816-805-7169 (cell).

The Labette County Task Force Members are still hoping that language will be included in the administrative details section regarding transfer of all facilities and equipment at the Parsons' KAAP to the LRA. I hope this is still an option during your end-game deliberations. It's crucial for the local economy and continued employment of the 300+ people there.

Many thanks. -- Jim

James Hickey
VP Government Affairs
1655 North Fort Myers Drive, Suite 520
Arlington, Virginia 22209
(c) 202-422-2993

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, August 26, 2005 7:47 AM
To: Cirillo, Frank CIV WSO-BRAC
Cc: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Frank and Gary: The Army position on this is we would rather the language not be inserted. The current issue which caused the proposal to be raised is already being worked by the CSA. Changes to BRAC language are not required. Moreover, we stand by the 95 closure of Ft Dix. The RC enclave, even in conjunction with joint basing or mobilization is the right approach.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, August 26, 2005 7:13 AM
To: College, Craig E Dr ASA-I&E
Cc: Dinsick, Robert, CIV, WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Thanks Craig - you don't know the half of it - as far as our ANG issues and laydown - wow.

Craig - It looks like we will stick in some non legislative report language in our findings to give some options - in the Joint Basing or Joint Mobilization actions - a partial of what we saw. OSD (Casey/Buzzell) sees no problems in it. Something like:

The recommendation of the 1995 Commission to retain minimal essential ranges, facilities and training areas required for Reserve Component training could be expanded to allow for both Reserve Component and Active Duty units to engage in training and other missions at Fort Dix as directed by the Secretary of Defense.

Frank

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Friday, August 26, 2005 6:15 AM
To: Cirillo, Frank CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Understood, thanks. Looks like a tough night for you and your folks. Hope you finish in fine fashion today. The process looks good on TV. Good luck, Craig

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC [mailto:Frank.Cirillo@wso.whs.mil]
Sent: Friday, August 26, 2005 1:47 AM
To: College, Craig E Dr ASA-I&E
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

I think it was fixed - Gary sent me a note on their piece and I passed it to the front and Gens Newton and Hill and all settled out

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Thursday, August 25, 2005 2:49 PM
To: Cirillo, Frank CIV WSO-BRAC
Subject: FW: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Frank, can you help GEN Hill work the Army piece. We really want this!
Craig

-----Original Message-----

From: College, Craig E Dr ASA-I&E
Sent: Thursday, August 25, 2005 2:43 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

The only real issue here is how the Air force piece costs money. Army piece is great stuff.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 2:40 PM
To: College, Craig E Dr ASA-I&E
Subject: Re: Human Resources Command at Ft Knox (UNCLASSIFIED)

Gen Hill etal will bring this back. We have not seen Coyles perfecting amendment

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>

To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
Sent: Thu Aug 25 14:36:18 2005
Subject: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Gary, is this one starting to wobble? This is a gem for the Army. We want to put all this stuff in Ft Knox for all the reasons we have discussed over and over again. Good for execution, tremendous savings.

Classification: UNCLASSIFIED
Caveats: NONE
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Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Thursday, August 25, 2005 3:30 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Thx.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 3:16 PM
To: College, Craig E Dr ASA-I&E
Subject: Re: Human Resources Command at Ft Knox (UNCLASSIFIED)

AF will be adressed

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
Sent: Thu Aug 25 14:42:42 2005
Subject: RE: Human Resources Command at Ft Knox (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

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-----Original Message-----

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Sent: Thursday, August 25, 2005 2:40 PM
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Subject: Re: Human Resources Command at Ft Knox (UNCLASSIFIED)

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To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
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Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

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To: Dinsick, Robert CIV WSO-BRAC
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-----Original Message-----

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To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
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Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
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To: Dinsick, Robert CIV WSO-BRAC
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Classification: UNCLASSIFIED

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Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Thursday, August 25, 2005 2:21 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Cannon (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Roger.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 2:05 PM
To: College, Craig E Dr ASA-I&E
Subject: Re: Cannon (UNCLASSIFIED)

ATEC got ugly but they go to APG

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
Sent: Thu Aug 25 14:03:35 2005
Subject: RE: Cannon (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Roger, thanks.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 2:03 PM
To: College, Craig E Dr ASA-I&E
Subject: Re: Cannon (UNCLASSIFIED)

We understand and have received Huo input. We are working on a process to do corrections.

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
Sent: Thu Aug 25 13:59:33 2005
Subject: RE: Cannon (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Just sent we do not want Cannon for a mout site. It should close from DOD's perspective.

Can you help us on the rwrite of the Monmouth recommendation per Chien Huo's email previously?

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 1:53 PM
To: College, Craig E Dr ASA-I&E
Subject: Fw: Cannon

Craig Need answer soonest thx

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
Sent: Thu Aug 25 13:45:34 2005
Subject: Cannon

What is official Army position on Cannon? I heard that Army wants to use it for a mega MOUT site. Rumor or what?

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Thursday, August 25, 2005 2:04 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Cannon (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Roger, thanks.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 2:03 PM
To: College, Craig E Dr ASA-I&E
Subject: Re: Cannon (UNCLASSIFIED)

We understand and have received Huo input. We are working on a process to do corrections.

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
Sent: Thu Aug 25 13:59:33 2005
Subject: RE: Cannon (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

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From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 1:53 PM
To: College, Craig E Dr ASA-I&E
Subject: Fw: Cannon

Craig Need answer soonest thx

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
Sent: Thu Aug 25 13:45:34 2005
Subject: Cannon

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Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Thursday, August 25, 2005 2:00 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Cannon (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Just sent we do not want Cannon for a mout site. It should close from DOD's perspective.

Can you help us on the rwrite of the Monmouth recommendation per Chien Huo's email previously?

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 1:53 PM
To: College, Craig E Dr ASA-I&E
Subject: Fw: Cannon

Craig Need answer soonest thx

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
Sent: Thu Aug 25 13:45:34 2005
Subject: Cannon

What is official Army position on Cannon? I heard that Army wants to use it for a mega MOUT site. Rumor or what?

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Thursday, August 25, 2005 1:58 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Cannon (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

The official Army position is that we do not want Cannon. There are rumors of a MOUT discussion. We do not want that done for us in BRAC.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, August 25, 2005 1:46 PM
To: College, Craig E Dr ASA-I&E
Subject: Cannon

What is official Army position on Cannon? I heard that Army wants to use it for a mega MOUT site. Rumor or what?

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Tuesday, August 23, 2005 10:03 AM
To: Dinsick, Robert CIV WSO-BRAC
Subject: Gentleman Next to Mr. Grone (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Mike Rhodes - Dep Assistant Commandant Reserve Affairs, USMC
Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Tuesday, August 23, 2005 9:07 AM
To: Dinsick, Robert CIV WSO-BRAC
Subject: Please Call Me 703-696-9538 (UNCLASSIFIED)

Importance: High

Classification: UNCLASSIFIED
Caveats: NONE

Gary,
Know you're pedaling fast. Mr. Eastin, the newly installed ASA(I&E), asked me a question that I need to talk with you about. I owe him a response by early afternoon.
Would appreciate a call.
Thank you,
Kurt

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Monday, August 01, 2005 9:08 AM
To: Weaver, Kurt A COL ASA-I&E; Dinsick, Robert CIV WSO-BRAC
Subject: RE: BRAC/TABS Meeting (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

Also, any word on addressing other JCSG issues with MR VanSant?

From: Weaver, Kurt A COL ASA-I&E
Sent: Monday, August 01, 2005 8:38 AM
To: Dinsick, Robert CIV WSO-BRAC; College, Craig E Dr ASA-I&E
Subject: RE: BRAC/TABS Meeting (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

Gary,
Since this listing appears to be all of the Army recommendations falling under your team's purview, I'm assuming that the discussion will be very brief on most, e.g., "no issue". Is that correct?
Kurt

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil>]
Sent: Friday, July 29, 2005 5:36 PM
To: College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E
Cc: Avenick, Michael, CIV, WSO-BRAC; Bieri, Elizabeth, CIV, WSO-BRAC; Butler, Aaron, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Felix, Kevin, CIV, WSO-BRAC; Hood, Wesley, CIV, WSO-BRAC; Manuel, Donald, CTR, WSO-BRAC; Rhody, Dean, CIV, WSO-BRAC
Subject: BRAC/TABS Meeting

Craig and Kurt,

Here is my suggested schedule. As you can see we are split between Tuesday and Thursday because of trips to Pope and Anniston as well as numerous community visits that seem to pop up out of no where. This is the last week for visits. Right now they don't conflict.

Hope you can accommodate. Suggest your place TABs since it will get us out of the hustle. Let's make this collegial discussions vice formal presentations.

Tuesday,

2 August, 2005

0900-1000: Rhody, Army 5,105, E&T 5, 6, & 13.
1000-1000: Hood, Army 11, 106, HS&A 46, RC & USAR C2
1100-1200: Manuel, Army 6, 8,& 19
1200-1300: Bieri and Delgado, Army 16, Ind 5-17
1300-1400: Avenick, Army 20,& E&T 12

Thursday

4 August, 2005

1300-1400: Felix; Army 10, 15, & 22.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

R. GARY DINICK
ARMY TEAM LDR
EMAILS

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, July 29, 2005 6:07 PM
To: Dinsick, Robert CIV WSO-BRAC; College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E
Cc: Avenick, Michael CIV WSO-BRAC; Bieri, Elizabeth CIV WSO-BRAC; Butler, Aaron CIV WSO-BRAC; Felix, Kevin LTC WSO-BRAC; Hood, Wesley CIV WSO-BRAC; Manuel, Donald CTR WSO-BRAC; Rhody, Dean CIV WSO-BRAC
Subject: Re: BRAC/TABS Meeting

Agree with plan and tone. Between Kurt and I we can make this happen. I may have to miss pieces here or there but we got it covered.

Our place is fine. We'll have extra coffee.

Any thoughts on the remaining JCSG proposals? Are they still up for discussion?

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>; Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
CC: Avenick, Michael, CIV, WSO-BRAC <michael.avenick@wso.whs.mil>; Bieri, Elizabeth, CIV, WSO-BRAC <elizabeth.bieri@wso.whs.mil>; Butler, Aaron, CIV, WSO-BRAC <aaron.butler@wso.whs.mil>; Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>; Felix, Kevin, CIV, WSO-BRAC <kevin.felix@wso.whs.mil>; Hood, Wesley, CIV, WSO-BRAC <Wesley.Hood@wso.whs.mil>; Manuel, Donald, CTR, WSO-BRAC <Donald.Manuel.CTR@wso.whs.mil>; Rhody, Dean, CIV, WSO-BRAC <dean.rhody@wso.whs.mil>
Sent: Fri Jul 29 17:36:01 2005
Subject: BRAC/TABS Meeting

Craig and Kurt,

Here is my suggested schedule. As you can see we are split between Tuesday and Thursday because of trips to Pope and Anniston as well as numerous community visits that seem to pop up out of no where. This is the last week for visits. Right now they don't conflict.

Hope you can accommodate. Suggest your place TABS since it will get us out of the hustle. Let's make this collegial discussions vice formal presentations.

Tuesday,

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0900-1000: Rhody, Army 5, 105, E&T 5, 6, & 13.
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1300-1400: Avenick, Army 20, & E&T 12

Thursday

4 August, 2005

1300-1400: Felix; Army 10, 15, & 22.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703)699-2950

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, July 29, 2005 8:12 AM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Next week. (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

How was the RRAD visit? We understand that remains a key issue for the Commission?

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Friday, July 29, 2005 7:17 AM
To: College, Craig E Dr ASA-I&E
Subject: RE: Next week. (UNCLASSIFIED)

Just got back from RRAD/LoneStar visit w/Bilbray. Still would like to do 2/3aug. I will call you today to coord. Will talk to DVS..

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703)699-2950

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Friday, July 29, 2005 6:40 AM
To: Dinsick, Robert CIV WSO-BRAC
Subject: Next week. (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Gary, we re compiling what we think are the issues your team has for discussion next week. Are we still on for 2 and 3 August? What times work for you? Any chance we can also chat with Mr VanSant s team? Thanks, Craig

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, July 29, 2005 6:40 AM
To: Dinsick, Robert CIV WSO-BRAC
Subject: Next week. (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Gary, we're compiling what we think are the issues your team has for discussion next week. Are we still on for 2 and 3 August? What times work for you? Any chance we can also chat with Mr VanSant's team? Thanks, Craig

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Wednesday, July 13, 2005 10:26 AM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Weaver, Kurt A COL ASA-I&E
Subject: RE: Are You Back? (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

3D453 in the Pentagon at 1030. I'll be hear with COL Weaver.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Wednesday, July 13, 2005 9:03 AM
To: College, Craig E Dr ASA-I&E; Rhody, Dean, CIV, WSO-BRAC
Subject: Re: Are You Back?

Brainstorm 1030 friday is fine

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
CC: Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
Sent: Tue Jul 12 21:12:08 2005
Subject: Re: Are You Back?

I can start at 1030 or so in Pentagon and go til 1200. Is that about what you had in mind? If we need more time, we can start earlier with COL Weaver and I can join mid session. Which way should we go? Do you need my analysts or just want to brainstorm with me and

Kurt?

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>; Rhody, Dean, CIV, WSO-BRAC <dean.rhody@wso.whs.mil>
Sent: Tue Jul 12 20:31:52 2005
Subject: Re: Are You Back?

Finally

With the hearings next week we will continue to be stretched. However I still want setup some sessions where my guys can pick your brains.
How about Dean and I come by friday am and talk it out Time and place your cal Garyl

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
Sent: Tue Jul 12 17:17:56 2005
Subject: Are You Back?

Any thoughts on when you'd like to meet?

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)
Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

Subject: MEETING W/ROBERT DINSICK
Location: PENTAGON, 3D453

Start: Fri 7/15/2005 10:30 AM
End: Fri 7/15/2005 12:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

When: Friday, July 15, 2005 10:30 AM-12:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: PENTAGON, 3D453

~~*~*~*~*~*~*~*~*

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Tuesday, July 12, 2005 9:12 PM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Weaver, Kurt A COL ASA-I&E
Subject: Re: Are You Back?

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From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>; Rhody, Dean, CIV, WSO-BRAC <dean.rhody@wso.whs.mil>
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Sent: Tue Jul 12 17:17:56 2005
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Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Tuesday, July 12, 2005 6:18 PM
To: Felix, Kevin LTC WSO-BRAC; Dinsick, Robert CIV WSO-BRAC
Cc: College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E
Subject: Re: Army Restationing Plan (UNCLASSIFIED)

Good news, thanks.

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Felix, Kevin, CIV, WSO-BRAC <kevin.felix@wso.whs.mil>
To: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
CC: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>; Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
Sent: Tue Jul 12 17:31:32 2005
Subject: FW: Army Restationing Plan (UNCLASSIFIED)

Sir,

Mr. Battaglia has agreed to accept a briefing from the Army on its restationing plan for the units returning from overseas as well as for the Army's modularity program. The timeline is 20 July at 0830 in our building. This timeline takes advantage of the fact that the commissioners will be in town for the ADDS Hearings. Mr. Battaglia is responding via email to Mr. Dubois.

V/r

Kevin Felix
Army Senior Analyst
BRAC Commission
(703) 699-2950

-----Original Message-----

From: Manuel, Donald, CTR, WSO-BRAC
Sent: Tuesday, July 12, 2005 10:30 AM
To: Felix, Kevin, CIV, WSO-BRAC
Subject: FW: Army Restationing Plan (UNCLASSIFIED)

Kevin, Gary is under the weather and will not be in today so you and I have the mission.

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Tuesday, July 12, 2005 7:10 AM
To: Dinsick, Robert, CIV, WSO-BRAC
Cc: Battaglia, Charles, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Manuel, Donald, CTR, WSO-BRAC
Subject: RE: Army Restationing Plan (UNCLASSIFIED)

Agree - Let me know as soon as you are able to meet with Charlie so Charlie can get our sense and as a result set this presentation up with the Army.

Frank

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 10:45 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Subject: Fw: Army Restationing Plan (UNCLASSIFIED)

More - I believe we should hear the whole story since it may affect our analysis . It will also be considered certified data.

Regards
Gary

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>
To: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>
CC: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>; Manuel, Donald, CTR, WSO-BRAC <Donald.Manuel.CTR@wso.whs.mil>; Hanna, James, CIV, WSO-BRAC <James.Hanna@wso.whs.mil>; Baxter, Kristen, CIV, WSO-BRAC <Kristen.Baxter@wso.whs.mil>
Sent: Mon Jul 11 19:25:24 2005
Subject: RE: Army Restationing Plan (UNCLASSIFIED)

Charlie:

Gary is on travel - I will get with Don Manual to get with you regarding the ASP.

It appears we are OK for the 10 AM with Hagee. We also have late word that the CNO might be OK as well?

-----Original Message-----

From: Battaglia, Charles, CIV, WSO-BRAC
Sent: Monday, July 11, 2005 6:17 PM
To: Cirillo, Frank, CIV, WSO-BRAC

Subject: Fw: Army Restationing Plan (UNCLASSIFIED)

Before I call DuBois, I want to discuss this w Gary and you tomorrow morning.

Also, the CNO wants a one-on-one with Chairman. We are OK w Hagee.

-----Original Message-----

From: DuBois, Ray F Acting Under Secretary of the Army USA <Ray.Dubois@hqda.army.mil>
To: Battaglia, Charles CIV WSO-BRAC <C.Battaglia@wso.whs.mil>
CC: Cody, Richard A GEN VCSA <dick.cody@us.army.mil>; Grone, Philip Mr OSD-ATL
<Philip.Grone@osd.mil>; Earl, Robert CIV OSD <Robert.Earl@osd.mil>; Wynne, Michael Hon
OSD-ATL <Michael.Wynne@osd.mil>
Sent: Mon Jul 11 18:07:55 2005
Subject: Army Restationing Plan (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Charlie, Army Secretary Fran Harvey, VCSA GEN Dick Cody and I briefed DSD Gordon England on Friday on the Army's "Restationing Plan" for the units returning from overseas as well as for the Army's "Modularity Program" which expands the Army's 33 Brigade Combat Teams to 43 over the next several years. This comprehensive and integrated restationing plan also accommodates the reduction of family relocations through "repatching" of units as they settle into the final basing lay down. This "end state" plan also has a direct relation to the Army's force generation and rotation plan which is in response to Gen Abizaid's OIF/OEF requirements. As you can tell it is rather complex and to understand how all of the moving parts fit together, and to realize that the initial moves are independent of BRAC and reflect operational decisions made in advance of the BRAC recommendations, one needs to get the complete brief. There are later moves however with BRAC implications, but they would not be executed until after the BRAC process is complete. In any event, before we made any announcement of the complete plan (parts of it have already been announced or briefed to the Congress as a result of the Integrated Global Presence and Basing Strategy), we wanted to brief you and Chairman Principi and any other Commissioners so that you fully understood the plan and that its ultimate lay down was in fact contingent on acceptance of the Army's BRAC recommendations. Please give me a call. Thanks, Ray

Raymond F. DuBois
Acting Under Secretary of the Army
102 Army Pentagon, Room 3E588
Washington, DC 20310-0102
(703) 695-4311- office
(703) 697-0720 - fax

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Tuesday, July 12, 2005 5:18 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: Are You Back?

Any thoughts on when you'd like to meet?

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, July 08, 2005 11:05 AM
To: Dinsick, Robert CIV WSO-BRAC; Rhody, Dean CIV WSO-BRAC
Cc: Lilly, Rose Ms ASA-I&E; Stanley, William R LtCol ASA-ILE
Subject: RE: R and A, BRAC Commission (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Would love to meet. A meeting or series of meetings would be very helpful. Ms Lilly and LTC Stanley are both in today and can work out when you and I can meet. We can sort out what and how and drive on from there.

Thanks, Craig

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Friday, July 08, 2005 10:28 AM
To: College, Craig E Dr ASA-I&E; Rhody, Dean, CIV, WSO-BRAC
Subject: R and A, BRAC Commission

Craig

Sitting thru the Delaware presentation at the Baltimore Hearing. No Army impacts. Travel for us will cease next week.

I would like to meet next week to set up a schedule to run your AOs past mine in some agreed upon venue. I want to begin to hone the arguments we will present to the Commissioners .

Your comments or suggestion are appreciated.

Gary

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Monday, August 01, 2005 5:20 PM
To: Dinsick, Robert CIV WSO-BRAC
Cc: College, Craig E Dr ASA-I&E
Subject: Meeting Thu (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

Gary,
Spoke with David Van Saun. Good conversation. I asked for a session between him and Dr. College and he said that he was open to the idea but couldn't squeeze it in. He believes that the most efficient way for Dr. College to engage in discussions with his group is to be include them in the Thu meeting with you. He said that he would not be able to attend but proposed that his deputy, Colleen Turner and others of his analytical team attend. Are you okay with that?
Kurt

Classification: **UNCLASSIFIED**
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Monday, August 01, 2005 8:38 AM
To: Dinsick, Robert CIV WSO-BRAC; College, Craig E Dr ASA-I&E
Subject: RE: BRAC/TABS Meeting (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

Gary,
Since this listing appears to be all of the Army recommendations falling under your team's purview, I'm assuming that the discussion will be very brief on most, e.g., "no issue". Is that correct?
Kurt

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil>]
Sent: Friday, July 29, 2005 5:36 PM
To: College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E
Cc: Avenick, Michael, CIV, WSO-BRAC; Bieri, Elizabeth, CIV, WSO-BRAC; Butler, Aaron, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Felix, Kevin, CIV, WSO-BRAC; Hood, Wesley, CIV, WSO-BRAC; Manuel, Donald, CTR, WSO-BRAC; Rhody, Dean, CIV, WSO-BRAC
Subject: BRAC/TABS Meeting

Craig and Kurt,

Here is my suggested schedule. As you can see we are split between Tuesday and Thursday because of trips to Pope and Anniston as well as numerous community visits that seem to pop up out of no where. This is the last week for visits. Right now they don't conflict.

Hope you can accommodate. Suggest your place TABs since it will get us out of the hustle. Let's make this collegial discussions vice formal presentations.

Tuesday,

2 August, 2005

0900-1000: Rhody, Army 5,105, E&T 5, 6, & 13.
1000-1000: Hood, Army 11, 106, HS&A 46, RC & USAR C2
1100-1200: Manuel, Army 6, 8,& 19

1200-1300: Bieri and Delgado, Army 16, Ind 5-17
1300-1400: Avenick, Army 20, & E&T 12

Thursday

4 August, 2005

1300-1400: Felix; Army 10, 15, & 22.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

Classification: **UNCLASSIFIED**

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Friday, July 29, 2005 1:57 PM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Rhody, Dean CIV WSO-BRAC; Stanley, William R LtCol ASA-ILE; College, Craig E Dr ASA-I&E; Lilly, Rose Ms ASA-I&E; Shepherd, Adam B Maj ASA(I&E)
Subject: Recommendation Score Card (UNCLASSIFIED)
Attachments: Recommendation Score Card.xls

Classification: **UNCLASSIFIED**

Caveats: NONE

Gary,
In preparation for the 2-3 Aug sessions between you and Dr. College, wanted to share with you our view of the recommendations affecting the Army that we believe the commission is considering adding, modifying, or deleting. An "X" in the No column doesn't mean that there aren't questions and issues under discussion; it simply means that it doesn't appear that the recommendation language needs changing or that the recommendation is being considered for deletion. Would appreciate your review and feedback prior to the 2-3 Aug sessions. Rose is standing by to schedule whenever you sort out timing.

Thank you.

Kurt



Recommendation
Score Card.xls ...

Classification: **UNCLASSIFIED**

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Friday, July 29, 2005 1:14 PM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Rhody, Dean CIV WSO-BRAC; Stanley, William R LtCol ASA-ILE; Colledge, Craig E Dr ASA-I&E; Lilly, Rose Ms ASA-I&E; Shepherd, Adam B Maj ASA(I&E)
Subject: Recommendation Score Card (UNCLASSIFIED)
Attachments: Recommendation Score Card.xls

Classification: **UNCLASSIFIED**
Caveats: FOUO

Gary,
In preparation for the 2-3 Aug sessions between you and Dr. Colledge, wanted to share with you our view of the recommendations affecting the Army that we believe the commission is considering adding, modifying, or deleting. An "X" in the No column doesn't mean that there aren't questions and issues under discussion; it simply means that it doesn't appear that the recommendation language needs changing or that the recommendation is being considered for deletion. Would appreciate your review and feedback prior to the 2-3 Aug sessions. Rose is standing by to schedule whenever you sort out timing.
Thank you.
Kurt



Recommendation
Score Card.xls ...

Classification: **UNCLASSIFIED**
Caveats: FOUO

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Wednesday, July 27, 2005 7:52 AM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Hall, William R. LTC ASA(I&E); Colledge, Craig E Dr ASA-I&E; Prosch, Geoffrey G Mr ASA-I&E; Young, Thomas W COL ASA(I&E)
Subject: Response to Cannon AFB Query (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

Gary,
Below find the Army's response to the question posed to the VCSA regarding Cannon AFB. The response has been approved by the VCSA.
Kurt

SUBJECT: CANNON AIR FORCE BASE, NEW MEXICO

1. Purpose. To respond to the Chairman of the Base Realignment and Closure (BRAC) Commission question about potential use of Cannon Air Force Base (AFB) by the Army.
2. Facts.

- a. At a recent meeting with the BRAC Commission, the Honorable Mr. Principi asked the Vice Chief of Staff, Army, if Cannon AFB could be used by the Army in support of either maneuver training and/or as a temporary location for a BCT?
- b. Early in the BRAC process, the Army Basing Study (TABS) Group analyzed the feasibility of stationing Army units on various installations owned by the other Military Departments. One such installation was Cannon AFB. The analysis indicated that it would not be effective or cost efficient to station Army units at Cannon AFB.
- c. Cannon AFB is located outside of Clovis, NM and is approximately 380 miles from Fort Bliss, TX. It is the home of the 27th Fighter Wing and its squadrons of F-16s. Unlikely many air bases, it has training ranges nearly contiguous with the main installation and airfield.
- d. From a ground maneuver training perspective, Cannon AFB and Melrose Range do not meet Brigade Combat Team (BCT) training requirements. The range is less than 60,000 acres and is currently used as an air training range and cannot be cleared for ground maneuver. Constructing the necessary ranges required for a BCT would likely cost in excess of \$300 million and require a significant portion of the total 60,000 acres, leaving insufficient space for ground maneuver training.
- e. The current military population of Cannon AFB is less than 3,000. Therefore, it does not have sufficient infrastructure to support a BCT without an investment of several hundred million dollars. In particular, Soldier barracks space, unit headquarters, and maintenance space would have to be expanded considerably. The Army would also be responsible for the base operations costs which would be much more expensive on a per Soldier basis.
3. We do not believe that it would be either effective or efficient to station an Army Infantry or Heavy BCT at Cannon AFB, either temporarily or permanently.

Classification: **UNCLASSIFIED**

Caveats: FOUO

Classification: **UNCLASSIFIED**

Caveats: NONE

Classification: **UNCLASSIFIED**

Caveats: NONE

Classification: **UNCLASSIFIED**

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Friday, July 22, 2005 4:41 PM
To: Dinsick, Robert CIV WSO-BRAC; Hall, William R. LTC ASA(I&E)
Cc: College, Craig E Dr ASA-I&E
Subject: Re: Cannon Air Force

Russ

Please prep response indicating our look at Cannon.

Thanks

Kaw

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
CC: Battaglia, Charles, CIV, WSO-BRAC <C.Battaglia@wso.whs.mil>
Sent: Fri Jul 22 16:37:58 2005
Subject: Cannon Air Force

Kurt,

Wednesday when the VCSA was here, Com. Princippi asked him if Cannon Air Force could be used by the Army in support of either maneuver training and/or as a temporary location for a BCT? He said he will look into it. Can we expect any response in the next few days? Charlie Battaglia asked me to followup.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Tuesday, July 19, 2005 7:09 AM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Cirillo, Frank CIV WSO-BRAC; Felix, Kevin LTC WSO-BRAC
Subject: Re: Senior Leader Questions about the Stationing Briefing on Wed (UNCLASSIFIED)

Roger. Working it.

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
CC: Cirillo, Frank, CIV, WSO-BRAC <Frank.Cirillo@wso.whs.mil>; Felix, Kevin, CIV, WSO-BRAC <kevin.felix@wso.whs.mil>
Sent: Tue Jul 19 07:02:38 2005
Subject: RE: Senior Leader Questions about the Stationing Briefing on Wed (UNCLASSIFIED)

Kurt,
It will be in our large Conference room. A read ahead would be helpful.
Please get to Kevin who is will setup and logistics.
Thx

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703)699-2950

-----Original Message-----

From: Cirillo, Frank, CIV, WSO-BRAC
Sent: Monday, July 18, 2005 7:12 PM
To: Dinsick, Robert, CIV, WSO-BRAC; Felix, Kevin, CIV, WSO-BRAC
Subject: RE: Senior Leader Questions about the Stationing Briefing on Wed (UNCLASSIFIED)

Isn't this the 9:30 Wed Presentation?

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC
Sent: Monday, July 18, 2005 4:58 PM
To: Felix, Kevin, CIV, WSO-BRAC
Cc: Cirillo, Frank, CIV, WSO-BRAC
Subject: Fw: Senior Leader Questions about the Stationing Briefing on Wed (UNCLASSIFIED)
Importance: High

Kevin
See attached. Please give Col Weaver a call and tell him purpose and attendees. So they can tailor comments.
Gary

-----Original Message-----

From: Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
CC: Rhody, Dean CIV WSO-BRAC <dean.rhody@wso.whs.mil>; Felix, Kevin LTC WSO-BRAC <kevin.felix@wso.whs.mil>
Sent: Mon Jul 18 16:36:17 2005

Subject: Senior Leader Questions about the Stationing Briefing on Wed
(UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Gary,

The G3 and us have prepared a brief for the VCSA with the understanding that this as an opportunity to expand Commission knowledge of the stationing of units with respect to IGPBS, Army Force transformation, and BRAC. He has reviewed the briefing and is wondering who will be in attendance from the Commission, and if there are any specific areas of interest or concern that you may be aware of.

Dr. College meets with him at 1500 tomorrow and would like to pass on whatever feedback or insight you can give us.

Standing by.

Kurt

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Monday, July 18, 2005 4:36 PM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Rhody, Dean CIV WSO-BRAC; Felix, Kevin LTC WSO-BRAC
Subject: Senior Leader Questions about the Stationing Briefing on Wed (UNCLASSIFIED)

Importance: High

Classification: UNCLASSIFIED
Caveats: NONE

Gary,

The G3 and us have prepared a brief for the VCSA with the understanding that this as an opportunity to expand Commission knowledge of the stationing of units with respect to IGPBS, Army Force transformation, and BRAC. He has reviewed the briefing and is wondering who will be in attendance from the Commission, and if there are any specific areas of interest or concern that you may be aware of.

Dr. College meets with him at 1500 tomorrow and would like to pass on whatever feedback or insight you can give us.

Standing by.

Kurt

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Monday, July 18, 2005 1:58 PM
To: Dinsick, Robert CIV WSO-BRAC
Cc: College, Craig E Dr ASA-I&E; Manners, Kathleen E Ms ASA(I&E); Hall, William R. LTC ASA(I&E); Vignali, Joseph J LTC ASA (I&E)
Subject: FW: Question (UNCLASSIFIED)

Attachments: RE: OSD BRAC Clearinghouse tasker C0432/Army BRAC # 413 /FW: Official BRAC Commission Request - Synergy of Training Between Cannon AFB F-16s and Ft Sill (UNCLASSIFIED)



RE: OSD BRAC
Clearinghouse ta...
Classification: UNCLASSIFIED
Caveats: NONE

Gary,
Not sure what the CH did with these responses, but here is what the Army and AF sent them.
Kurt

-----Original Message-----

From: Manners, Kathleen E Ms ASA(I&E)
Sent: Monday, July 18, 2005 8:44 AM
To: Weaver, Kurt A COL ASA-I&E; Jeffries, Karen D Ms ASA(I&E)/SY Coleman
Cc: Zullo, Sarah R Ms ASA-I&E/MAXIMUS; Martin, Michael Mr ASA(I&E)/Alion
Subject: RE: Question (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Sir, attached is our response back to the Clearinghouse on 5 July. Also included in our response was the information from the Air Force.

r/
Kathy

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK](#)
"mailto:[mailto:robert.dinsick@wso.whs.mil]" [mailto:robert.dinsick@wso.whs.mil]
Sent: Friday, July 15, 2005 9:08 AM
To: College, Craig E Dr ASA-I&E
Cc: Small, Kenneth, CIV, WSO-BRAC
Subject: Question

Craig,

We have asked this of both AF and Army. I have been trying to get an answer to the following from the Clearinghouse with no avail. Can we discuss when I get over to the Pentagon this morning

There is currently a synergy between the Cannon AFB F-16 Wing and Fort Sill related to simultaneous air to ground and artillery training, conceivably simulating fighter loiter time to artillery targeting. If Fort Bliss grew as projected this same synergy could heighten between Cannon and Fort Bliss and the proposed "Net Fires Center" to be established at Ft Sill.

Is this synergy important to the Army? Will valuable training opportunities be lost if Cannon AFB Closes?

If Cannon AFB closes, will similar Army training opportunities be available with other sources?

Gary

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Tuesday, July 12, 2005 2:48 PM
To: Felix, Kevin LTC WSO-BRAC
Cc: College, Craig E Dr ASA-I&E; Dinsick, Robert CIV WSO-BRAC; Hall, William R. LTC ASA(I&E)
Subject: RE: Last Friday's meeting (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Kevin,
Call me at 703-696-9538. Tried to call your number, no answer. Gary Dinsick said that he wanted to set up a session soon to discuss issues and way ahead. Need to coordinate time, location, etc..
COL Kurt Weaver

-----Original Message-----
From: College, Craig E Dr ASA-I&E
Sent: Tuesday, July 12, 2005 2:44 PM
To: Felix, Kevin LTC WSO-BRAC
Cc: Weaver, Kurt A COL ASA-I&E
Subject: Re: Last Friday's meeting (UNCLASSIFIED)

Am in meetings all day. Have asked COL Weaver to return your phone call. Appreciate the note and info. Craig

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----
From: Felix, Kevin, CIV, WSO-BRAC <kevin.felix@wso.whs.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
CC: Dickey, Clifton L Mr HQDA DCS G-3/5/7 <Clifton.Dickey@us.army.mil>; Hall, William R. LTC ASA(I&E) <William.R.Hall@hqda.army.mil>; Vignali, Joseph J LTC ASA (I&E) <Joseph.Vignali1@us.army.mil>; Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
Sent: Tue Jul 12 13:57:28 2005
Subject: RE: Last Friday's meeting (UNCLASSIFIED)

Sir,

1. I just returned from the San Antonio regional hearing. I wanted to thank you for your time last week in helping me to understand force stationing actions outside of BRAC. It was extremely timely, as I had the opportunity to tell 'the story' to the Chairman and GENs Turner, Newton, and Hill during our morning prep session prior to the hearing. I was clear that announcements of future basing actions were forthcoming. The leadership understands that these actions will help to reduce installation and family consternation about soldiers who may have invested in homes based on plans for stability.

2. There is no "trouble brewing" within the Commission vis-a-vis these force stationing actions. I believe there was a misunderstanding about the commissioners being confused and the possibility that they could be confused. The later is the correct message. My job is to ensure that does not happen, and I just needed to understand fully in order to articulate the issues. I did that yesterday thanks to your assistance, and that of Mr. Dickey.

3. Any further briefings to the Commission or selected members on force stationing would, of course, be helpful. I am prepared to articulate it, as well. But I will leave that decision to my bosses.

V/r

Kevin Felix
Army Senior Analyst
BRAC Commission
(703) 699-2950

From: Vignali, Joseph J LTC ASA (I&E) [mailto:Joseph.Vignali1@us.army.mil]
Sent: Monday, July 11, 2005 2:06 PM
To: Felix, Kevin LTC WSO-BRAC; Felix, Kevin M LTC HQDA DCS G-3/5/7
Cc: Dickey, Clifton L Mr HQDA DCS G-3/5/7; Hall, William R. LTC ASA(I&E)
Subject: Last Friday's meeting (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Kevin,

Dr. College is looking for feedback on last Friday's meeting with you and Russ Hall. Specifically, he wants to know if any trouble brewing with the commission. Do you have any info I can pass along?

Thanks,

LTC John Vignali

588-0486

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Friday, June 24, 2005 3:05 PM
To: Dinsick, Robert CIV WSO-BRAC; Hall, William R. LTC ASA(I&E)
Cc: Weaver, Kurt A COL ASA-I&E; College, Craig E Dr ASA-I&E
Subject: RE: Ft Hood/Carson (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

Gary,
The ground truth of all of this is that compared to Ft. Hood's auth troop strength in FY03 baseline year (the starting point for BRAC analysis), Ft. Hood will have approx 500 more soldier authorizations at the end of the BRAC implementation period. The peaks and valleys that occur between FY 03 and FY 11 can easily be come fuel for these kinds of stories when viewed in isolation.
LTC Hall - Please send Gary the actual numbers.
Kurt

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil>]
Sent: Friday, June 24, 2005 2:08 PM
To: College, Craig E Dr ASA-I&E
Cc: Weaver, Kurt A COL ASA-I&E
Subject: Ft Hood/Carson

Craig,
What is the ground truth on all of this? Some people that I have talked to recently are confused and think all this is BRAC related. Some insight would help. Is this just a reflagging action?
Regards,

Gary

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703)699-2950

**Fort Hood set to lose 16,000 GIs;
Plan revealed this week would move 4th Infantry to Colorado;
2 new brigades possible**
Austin American-Statesman (Austin, TX)
Anita Powell
June 23, 2005

KILLEEN -- About 16,000 soldiers will leave Fort Hood under a plan to relocate the entire 4th Infantry Division to Fort Carson, Colo., military officials said Wednesday.

The move, announced earlier this week to Fort Hood officials, would occur after the division returns from a one-year

deployment in Iraq. The loss would be offset by the addition of two Army brigades at Fort Hood suggested in the Pentagon's base realignment and closure plan.

Overall, Fort Hood would still lose from 5,000 to 7,000 net soldiers, according to Pentagon recommendations made in May.

The loss of an entire division, however, would represent a significant symbolic and psychological blow to Texas' largest military post, which prides itself on being one of America's few two-division installations. The ripples also could have a major effect on the Killeen-Temple area, uprooting thousands of families and disrupting the local economy.

On Wednesday, officials with the 4th Infantry Division offered no opinion on the announcement.

"The 4th Infantry Division is continuing to focus on preparations for deployment," said Staff Sgt. Damian Steptore, a division spokesman. "The base realignment and closure decisions are made at the Army level, and it would be inappropriate for us to comment."

Under the plan, announced by Secretary of the Army Francis J. Harvey during a speech Tuesday to top Fort Hood officials, six of seven 4th Infantry Division brigades would relocate to Colorado upon the troops' return in late 2006 or early 2007. The seventh already is stationed at Fort Carson.

"We should not get hung up on the issue of which brigade combat teams are stationed where," Harvey said, according to a military transcript. "They are interchangeable -- just one more example of the incredible flexibility modularity gives us."

Harvey also announced plans to create a new brigade combat team within Fort Hood's 1st Cavalry Division. The plan also would transfer Fort Carson's 3rd Brigade Armored Cavalry Regiment, which is currently in Iraq, to Fort Hood.

4th Infantry Division officials said they did not know how many soldiers would be added, but military officials said the plan is in line with recommendations made in May by the Pentagon's Base Realignment and Closure Commission.

The commission's report, released May 13, recommended that Fort Hood lose from 5,000 to 7,000 soldiers by 2011 but did not specify which units would be affected.

Harvey's visit was followed by one by members of the realignment and closure commission, which was sent to evaluate the Pentagon recommendations.

One commissioner, retired Gen. James T. Hill, said Wednesday that the commissioners' and Harvey's visits were "totally coincidental."

U.S. Rep. Chet Edwards, D-Waco, said he remained opposed to any plan to remove soldiers from Fort Hood.

"I met with the secretary of the Army last week, and I told him that I think there are still questions about the analysis that was the foundation of the recommendation to reduce troops at Fort Hood," he said. "The BRAC Commission can agree with that or make different recommendations. Historically, the independent BRAC Commission has approved 85 to 90 percent of the recommendations."

U.S. Rep. John Carter, R-Round Rock, who visited Fort Hood on Wednesday to discuss the report's recommendations, did not refer to Harvey's announcement.

When asked if Fort Hood would become a one-division installation, Carter said: "When the flag moves, it's just the flag headquarters that moves. That's only 1,000 soldiers."

Killeen Mayor Maureen Jouett said she was unconcerned about Harvey's announcement, as it was in line with the base realignment and closure recommendations, and was optimistic that Fort Hood could avoid an overall loss of soldiers.

"I don't really care how they move them around," she said. "It does not diminish Fort Hood as far as it being a great place

as far as its position or status. It would be sad to see people leave, but the impression that I heard is that they'll be shifting around."

She added: "I guess the bottom line is that it doesn't matter what units we have at Fort Hood, as long as we have 50,000 people at Fort Hood."

Fort Hood is home about 47,000 soldiers, spread among two major divisions and several smaller units.

Harvey said that the post would end up with five combat teams and eight support units, keeping its status as a premier military installation.

"The bottom line is that Fort Hood -- and Fort Bragg -- will eventually have more headquarters and maneuver and support brigades than any other posts in the Army, just as they do today," Harvey said.

Classification: **UNCLASSIFIED**
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Monday, June 06, 2005 1:53 PM
To: McCullough, Patrick W Mr ASA-ILE
Cc: Dinsick, Robert, CIV, WSO-BRAC; Colledge, Craig E Dr ASA-I&E
Subject: RE: Commission (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Yes, please. Please provide same to Gary Dinsick, less the hard copy.

-----Original Message-----

From: McCullough, Patrick W Mr ASA-ILE
Sent: Monday, June 06, 2005 1:33 PM
To: Weaver, Kurt A COL ASA-I&E
Subject: RE: Commission (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Kurt,
We have the information assembled; one book with a paper copy and a CD with the electrons.
Do you want us to go ahead and deliver it?
Pat

-----Original Message-----

From: Weaver, Kurt A COL ASA-I&E
Sent: Sunday, June 05, 2005 6:40 PM
To: McCullough, Patrick W Mr ASA-ILE
Cc: Wright, Larry W Mr OASA(I&E); Manners, Kathleen E Ms ASA(I&E); Hyland, Bernard LTC ASA-I&E
Subject: Fw: Commission (UNCLASSIFIED)

Pat
Please get the stuff ready to go to cirillo Thanks Kurt

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
Sent: Fri Jun 03 18:42:56 2005
Subject: Commission (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Great meeting with Frank Cirillo, Ed Brown, Bob Cook and Don Manuel.

Laid out for them the data now available and the locations and formats. Only Don Manuel has a clearance on Army team—that's why so few have been visiting.

They have some ideas for formatted reports and such for the database. Asked them to request such from us but to not expect our tech reps to do that for them. Would need to ask through them and then have Loc build for them.

Long discussion on RC and the logic there. Great reception.

Please send Frank Cirillo on Monday the following documents: the RC spreadsheet that lays out in detail the locations, numbers, armories that are affected under BRAC. They tried from the appendix C stuff and can't make it work.

Also, send him the installation summaries and the state summaries. They are desperate for context. We should provide it.

See you Wednesday.

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Wednesday, June 29, 2005 10:45 AM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Stanley, William R LtCol ASA-ILE
Subject: FW: Analysis (UNCLASSIFIED)

Attachments: Ft._Stor.pdf; Close Ft. Story.CBR

Classification: **UNCLASSIFIED**

Caveats: NONE

My apologies. Here's the attachments, Gary. Craig

From: Stanley, William R LtCol ASA-ILE
Sent: Wednesday, June 29, 2005 10:35 AM
To: 'robert.dinisk@wso.whs.mil'
Cc: College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E; 'clarance.rhody@wso.whs.mil'
Subject: RE: Analysis (UNCLASSIFIED)

Sir,

Per your request the attached is provided on Fort Story and TRADOC Headquarters. It is important to note that you need to use the attached cost tables with the COBRA information to fully understand the true costs and savings (the Table backs out duplicated costs and savings that are included in other recommendations). Please let me know if you have any questions. The .CBR file is the COBRA run and requires the COBRA program to open. The tables in the attachment lay out the analysis.



Ft._Stor.pdf (473 KB) Close Ft. Story.CBR
(120 KB)

VR,

LTC Bob Stanley
TABS Integrator Analyst
703-696-2957
FAX 703-696-2195

"Conquer or Die!"

"We keep you alive to serve this BRAC, Row well and live"

From: Weaver, Kurt A COL ASA-I&E
Sent: Wednesday, June 29, 2005 10:13 AM
To: Stanley, William R LtCol ASA-ILE
Cc: College, Craig E Dr ASA-I&E
Subject: FW: Analysis (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Bob,
Please respond to this message with the PDF of memo and associated cbr.file.
kaw

From: College, Craig E Dr ASA-I&E
Sent: Wednesday, June 29, 2005 10:01 AM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Weaver, Kurt A COL ASA-I&E
Subject: RE: Analysis (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

Kurt is polishing that now. Believe you will have our inputs before lunch.

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK HYPERLINK <mailto:robert.dinsick@wso.whs.mil>
<mailto:robert.dinsick@wso.whs.mil> HYPERLINK <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil>]

Sent: Wednesday, June 29, 2005 9:47 AM
To: College, Craig E Dr ASA-I&E
Cc: Rhody, Dean, CIV, WSO-BRAC
Subject: Analysis

Craig,

Our discussions on the issues that we surfaced yesterday have been moved up to 1500. Your inputs prior to that would be appreciated.

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

Classification: **UNCLASSIFIED**
Caveats: NONE

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Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Wednesday, June 29, 2005 10:44 AM
To: Stanley, William R LtCol ASA-ILE; 'robert.dinisk@wso.whs.mil'; Dinsick, Robert CIV WSO-BRAC
Cc: Weaver, Kurt A COL ASA-I&E; 'clarance.rhody@wso.whs.mil'
Subject: RE: Analysis (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

This is a resend based on mis-spelled email address.

From: Stanley, William R LtCol ASA-ILE
Sent: Wednesday, June 29, 2005 10:35 AM
To: 'robert.dinisk@wso.whs.mil'
Cc: College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E; 'clarance.rhody@wso.whs.mil'
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<< File: Ft._Stor.pdf >> << File: Close Ft. Story.CBR >>

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kaw

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Subject: RE: Analysis (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
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R.Gary Dinsick
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Arlington, VA 22202
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Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, June 24, 2005 2:32 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: Re: Ft Hood/Carson

This is the result of a misunderstanding in the press. Intent is to leave 5 brigades at Ft Hood as we said all along. Army has decided outside of BRAC to reflag the 5th brigade. Rather than a brigade of 4 ID, it will now be 3 ACR.

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
CC: Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
Sent: Fri Jun 24 14:08:11 2005
Subject: Ft Hood/Carson

Craig,

What is the ground truth on all of this? Some people that I have talked to recently are confused and think all this is BRAC related. Some insight would help. Is this just a reflagging action?

Regards,

Gary

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

Fort Hood set to lose 16,000 GIs;
Plan revealed this week would move 4th Infantry to Colorado;
2 new brigades possible
Austin American-Statesman (Austin, TX)
Anita Powell

June 23, 2005

KILLEEN -- About 16,000 soldiers will leave Fort Hood under a plan to relocate the entire 4th Infantry Division to Fort Carson, Colo., military officials said Wednesday.

The move, announced earlier this week to Fort Hood officials, would occur after the division returns from a one-year deployment in Iraq. The loss would be offset by the addition of two Army brigades at Fort Hood suggested in the Pentagon's base realignment and closure plan.

Overall, Fort Hood would still lose from 5,000 to 7,000 net soldiers, according to Pentagon recommendations made in May.

The loss of an entire division, however, would represent a significant symbolic and psychological blow to Texas' largest military post, which prides itself on being one of America's few two-division installations. The ripples also could have a major effect on the Killeen-Temple area, uprooting thousands of families and disrupting the local economy.

On Wednesday, officials with the 4th Infantry Division offered no opinion on the announcement.

"The 4th Infantry Division is continuing to focus on preparations for deployment," said Staff Sgt. Damian Steptore, a division spokesman. "The base realignment and closure decisions are made at the Army level, and it would be inappropriate for us to comment."

Under the plan, announced by Secretary of the Army Francis J. Harvey during a speech Tuesday to top Fort Hood officials, six of seven 4th Infantry Division brigades would relocate to Colorado upon the troops' return in late 2006 or early 2007. The seventh already is stationed at Fort Carson.

"We should not get hung up on the issue of which brigade combat teams are stationed where," Harvey said, according to a military transcript. "They are interchangeable -- just one more example of the incredible flexibility modularity gives us."

Harvey also announced plans to create a new brigade combat team within Fort Hood's 1st Cavalry Division. The plan also would transfer Fort Carson's 3rd Brigade Armored Cavalry Regiment, which is currently in Iraq, to Fort Hood.

4th Infantry Division officials said they did not know how many soldiers would be added, but military officials said the plan is in line with recommendations made in May by the Pentagon's Base Realignment and Closure Commission.

The commission's report, released May 13, recommended that Fort Hood lose from 5,000 to 7,000 soldiers by 2011 but did not specify which units would be affected.

Harvey's visit was followed by one by members of the realignment and closure commission, which was sent to evaluate the Pentagon recommendations.

One commissioner, retired Gen. James T. Hill, said Wednesday that the commissioners' and Harvey's visits were "totally coincidental."

U.S. Rep. Chet Edwards, D-Waco, said he remained opposed to any plan to remove soldiers from Fort Hood.

"I met with the secretary of the Army last week, and I told him that I think there are still questions about the analysis that was the foundation of the recommendation to reduce troops at Fort Hood," he said. "The BRAC Commission can agree with that or make different recommendations. Historically, the independent BRAC Commission has approved 85 to 90 percent of the recommenda- tions."

U.S. Rep. John Carter, R-Round Rock, who visited Fort Hood on Wednesday to discuss the report's recommendations, did not refer to Harvey's announcement.

When asked if Fort Hood would become a one-division installation, Carter said: "When the flag moves, it's just the flag headquarters that moves. That's only 1,000 soldiers."

Killeen Mayor Maureen Jouett said she was unconcerned about Harvey's announcement, as it was in line with the base realignment and closure recommendations, and was optimistic that Fort Hood could avoid an overall loss of soldiers.

"I don't really care how they move them around," she said. "It does not diminish Fort Hood as far as it being a great place as far as its position or status. It would be sad to see people leave, but the impression that I heard is that they'll be shifting around."

She added: "I guess the bottom line is that it doesn't matter what units we have at Fort Hood, as long as we have 50,000 people at Fort Hood."

Fort Hood is home about 47,000 soldiers, spread among two major divisions and several smaller units.

Harvey said that the post would end up with five combat teams and eight support units, keeping its status as a premier military installation.

"The bottom line is that Fort Hood -- and Fort Bragg -- will eventually have more headquarters and maneuver and support brigades than any other posts in the Army, just as they do today," Harvey said.

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Monday, June 20, 2005 5:50 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: St Louis Regional Hearing (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

OK, thanks. We are incognito. Would it help if I instructed my guys to search you out and say hello?

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Monday, June 20, 2005 5:26 PM
To: College, Craig E Dr ASA-I&E
Subject: Re: St Louis Regional Hearing

Lots of community issues but that is what we are here for. I talked to DOD but didn't see you all.

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Dinsick, Robert CIV WSO-BRAC <robert.dinsick@wso.whs.mil>
Sent: Mon Jun 20 16:48:58 2005
Subject: Re: St Louis Regional Hearing

Gary, MAJ Doug Tuttle is there for me. Issues?

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
Sent: Mon Jun 20 15:48:23 2005
Subject: St Louis Regional Hearing

Craig,
Do u have anyone at this hearing.?

Gary
Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Monday, June 20, 2005 4:49 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: Re: St Louis Regional Hearing

Follow Up Flag: Follow up
Flag Status: Red

Gary, MAJ Doug Tuttle is there for me. Issues?

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Sent: Mon Jun 20 15:48:23 2005
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Craig,
Do u have anyone at this hearing.?
Gary

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Thursday, June 09, 2005 4:17 PM
To: Dinsick, Robert CIV WSO-BRAC
Cc: McCullough, Patrick W Mr ASA-ILE
Subject: RE: Travel Schedule-BRAC Commission-Army Team (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

You're a great American. Sorry for our problems.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, June 09, 2005 4:15 PM
To: College, Craig E Dr ASA-I&E
Subject: RE: Travel Schedule-BRAC Commission-Army Team (UNCLASSIFIED)

Your NG LTC is here at the reading room. I will give it to him.

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703)699-2950

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Thursday, June 09, 2005 4:12 PM
To: McCullough, Patrick W Mr ASA-ILE; Dinsick, Robert CIV WSO-BRAC
Subject: RE: Travel Schedule-BRAC Commission-Army Team (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Gary, sorry we're striking out. I'll ask Pat to send someone to get it. Patrick: please pick up tomorrow so we know the scoop.

-----Original Message-----

From: McCullough, Patrick W Mr ASA-ILE
Sent: Thursday, June 09, 2005 3:52 PM
To: College, Craig E Dr ASA-I&E
Subject: RE: Travel Schedule-BRAC Commission-Army Team (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Thank you Sir. Got the fax but cannot read the good parts of it either. It is calendars for May, June and July, but most of the writing on the calendar is unreadable black or grey. VR, Pat

-----Original Message-----

From: College, Craig E Dr ASA-I&E
Sent: Thursday, June 09, 2005 3:42 PM
To: McCullough, Patrick W Mr ASA-ILE
Subject: FW: Travel Schedule-BRAC Commission-Army Team (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Please look for this fax for your team.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, June 09, 2005 3:18 PM
To: College, Craig E Dr ASA-I&E
Subject: RE: Travel Schedule-BRAC Commission-Army Team (UNCLASSIFIED)

Geeks fail me again. Fax is incoming.

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703)699-2950

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Thursday, June 09, 2005 2:56 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Travel Schedule-BRAC Commission-Army Team (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

My apologies, the 2 TRavelCalendar.htm files are coming up blanks. A fax to 703.696.2195 would be greatly appreciated. Thanks, Craig

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, June 09, 2005 10:46 AM

To: College, Craig E Dr ASA-I&E
Cc: Dinsick, Robert, CIV, WSO-BRAC
Subject: Travel Schedule-BRAC Commission-Army Team

Craig,

My IM guy says this will work. Here is our current Army Team travel schedule. Open Travel Calendar.htm first and the layering will follow. The initials on the calendar are those of my analyst traveling.

If It doesn't work, let me know and we can send you a calendar by fax.

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To: Dinsick, Robert CIV WSO-BRAC
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Classification: UNCLASSIFIED
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Subject: RE: Travel Schedule-BRAC Commission-Army Team (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

My apologies, the 2 TRavelCalendar.htm files are coming up blanks. A fax to 703.696.2195 would be greatly appreciated. Thanks, Craig

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, June 09, 2005 10:46 AM
To: College, Craig E Dr ASA-I&E
Cc: Dinsick, Robert, CIV, WSO-BRAC
Subject: Travel Schedule-BRAC Commission-Army Team

Craig,

My IM guy says this will work. Here is our current Army Team travel schedule. Open Travel Calendar.htm first and the layering will follow. The initials on the calendar are those of my analyst traveling.

If It doesn't work, let me know and we can send you a calendar by fax.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703)699-2950

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Thursday, June 09, 2005 2:53 PM
To: Dinsick, Robert CIV WSO-BRAC; McCullough, Patrick W Mr ASA-ILE
Cc: Cirillo, Frank CIV WSO-BRAC; Cook, Robert CIV WSO-BRAC; College, Craig E Dr ASA-I&E
Subject: RE: Follow Up (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Great idea. Some of these quad charts evolved over time so getting you the final ones is key.

Also, Pat, ensure we supply 6 sets to the Hill.

Craig

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Thursday, June 09, 2005 11:53 AM
To: McCullough, Patrick W Mr ASA-ILE
Cc: Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; College, Craig E Dr ASA-I&E
Subject: RE: Follow Up (UNCLASSIFIED)

Pat,

Thx. The quad sheets will be of value. Although we have gotten some of them and used them in our base visits, a complete collection on disk will be helpful.

I will be around today part of manana.

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

From: McCullough, Patrick W Mr ASA-ILE [HYPERLINK mailto:Patrick.W.McCullough@us.army.mil
mailto:Patrick.W.McCullough@us.army.mil]
Sent: Wednesday, June 08, 2005 1:13 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Follow Up (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Sure Gary. We originally had them in the books. We should be able to get them to you either this afternoon or in the morning. Pat

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK HYPERLINK mailto:robert.dinsick@wso.whs.mil mailto:robert.dinsick@wso.whs.mil
HYPERLINK mailto:robert.dinsick@wso.whs.mil mailto:robert.dinsick@wso.whs.mil]
Sent: Wednesday, June 08, 2005 1:00 PM
To: McCullough, Patrick W Mr ASA-ILE
Subject: RE: Follow Up (UNCLASSIFIED)

Pat,

Can you get me a disk with all your quad sheets for the approved recommendations?

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

From: McCullough, Patrick W Mr ASA-ILE [HYPERLINK HYPERLINK mailto:Patrick.W.McCullough@us.army.mil
mailto:Patrick.W.McCullough@us.army.mil HYPERLINK mailto:Patrick.W.McCullough@us.army.mil
mailto:Patrick.W.McCullough@us.army.mil]
Sent: Wednesday, June 08, 2005 12:19 PM
To: Dinsick, Robert CIV WSO-BRAC
Subject: RE: Follow Up (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

Thanks Gary. This should help.

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK HYPERLINK HYPERLINK mailto:robert.dinsick@wso.whs.mil
mailto:robert.dinsick@wso.whs.mil HYPERLINK mailto:robert.dinsick@wso.whs.mil mailto:robert.dinsick@wso.whs.mil HYPERLINK
HYPERLINK mailto:robert.dinsick@wso.whs.mil mailto:robert.dinsick@wso.whs.mil HYPERLINK mailto:robert.dinsick@wso.whs.mil
mailto:robert.dinsick@wso.whs.mil]
Sent: Wednesday, June 08, 2005 11:51 AM
To: McCullough, Patrick W Mr ASA-ILE
Cc: Avenick, Michael, CIV, WSO-BRAC; Bieri, Elizabeth, CIV, WSO-BRAC; Butler, Aaron, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-
BRAC; Felix, Kevin, LTC, WSO-BRAC; Hood, Wesley, CIV, WSO-BRAC; Manuel, Donald, CTR, WSO-BRAC; Rhody, Dean, CIV, WSO-
BRAC
Subject: RE: Follow Up (UNCLASSIFIED)

Pat,

As we speak, Liz Bieri is meeting with 2 reps from your office.

With respect to RC issues, we are having a meeting manana at 1300 here w/RC Pat rep. Your rep is also invited.

We have been on the road for the last 10 days, but as we get to the analysis phase we will call on you more.

BRAC-Army Team, please note the offer from TABs and coord. directly as required.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

From: McCullough, Patrick W Mr ASA-ILE [HYPERLINK HYPERLINK HYPERLINK mailto:Patrick.W.McCullough@us.army.mil
mailto:Patrick.W.McCullough@us.army.mil HYPERLINK mailto:Patrick.W.McCullough@us.army.mil
mailto:Patrick.W.McCullough@us.army.mil HYPERLINK HYPERLINK mailto:Patrick.W.McCullough@us.army.mil
mailto:Patrick.W.McCullough@us.army.mil HYPERLINK mailto:Patrick.W.McCullough@us.army.mil
mailto:Patrick.W.McCullough@us.army.mil]
Sent: Wednesday, June 08, 2005 11:42 AM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Wright, Larry W Mr OASA(I&E); Vignali, Joseph J LTC ASA (I&E)
Subject: Follow Up (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Gary,

This is to follow up from our meeting a couple of weeks ago and Dr. College's visit over there last Friday.

You had indicated that you would like to get together with us as necessary to close the loop on questions you or your staff may have from time to time. Dr. College offered to send our subject matter experts over whenever you and your staff have the time and desire to learn more about our analysis. He was thinking that we could send our own TABS people along with the Army reps to the JCSGs when appropriate to give you and your staff a better context for the recommendations. We suggest limiting each visit to one or two functional areas so that we don't tie up large numbers of people for extended periods of time. We are open to any suggestion you may have.

Please let me know your thoughts on this. If you agree, I will try to get this effort up and running from our end before I leave. Many thanks.

Pat

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Wednesday, June 08, 2005 2:03 PM
To: McCullough, Patrick W Mr ASA-ILE; College, Craig E Dr ASA-I&E; Dinsick, Robert CIV WSO-BRAC
Cc: Vignali, Joseph J LTC ASA (I&E); Wright, Larry W Mr OASA(I&E); Tarantino, William J COL ASA(I&E); Weaver, Kurt A COL ASA-I&E
Subject: Re: Follow Up (UNCLASSIFIED)

Gary, glad to hear we are beginning to coordinate more as you have time and issues. I very much want your team to understand what Army sees as the big picture. As you work with the AOs on pieces of the story, would rwcx commend Kurt and I and the teram chiefs get with you and your team occasionally to glue it all together. We're proud of what we tried to do and believe you'll be impressed as you piece it all together.

Would also commend to you the state and installation summaries provided Monday by Larry Wright to your team. I believe they will be a good source of information for you.

Craig

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: McCullough, Patrick W Mr ASA-ILE <Patrick.W.McCullough@us.army.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
CC: Vignali, Joseph J LTC ASA (I&E) <Joseph.Vignali@us.army.mil>; Wright, Larry W Mr OASA(I&E) <larry.wright@us.army.mil>; Tarantino, William J COL ASA(I&E) <William.Tarantino@us.army.mil>; Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
Sent: Wed Jun 08 12:20:25 2005
Subject: FW: Follow Up (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Sir,
Already up and running...
VR,
Pat

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK
mailto:robert.dinsick@wso.whs.mil mailto:robert.dinsick@wso.whs.mil]
Sent: Wednesday, June 08, 2005 11:51 AM
To: McCullough, Patrick W Mr ASA-ILE
Cc: Avenick, Michael, CIV, WSO-BRAC; Bieri, Elizabeth, CIV, WSO-BRAC;
Butler, Aaron, CIV, WSO-BRAC; Dinsick, Robert, CIV, WSO-BRAC; Felix, Kevin, LTC, WSO-BRAC;
Hood, Wesley, CIV, WSO-BRAC; Manuel, Donald, CTR, WSO-BRAC; Rhody, Dean, CIV, WSO-BRAC
Subject: RE: Follow Up (UNCLASSIFIED)

Pat,

As we speak, Liz Bieri is meeting with 2 reps from your office.

With respect to RC issues, we are having a meeting manana at 1300 here w/RC Pat rep. Your rep is also invited.

We have been on the road for the last 10 days, but as we get to the analysis phase we will call on you more.

BRAC-Army Team, please note the offer from TABS and coord. directly as required.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703)699-2950

From: McCullough, Patrick W Mr ASA-ILE [HYPERLINK
mailto:Patrick.W.McCullough@us.army.mil
mailto:Patrick.W.McCullough@us.army.mil]
Sent: Wednesday, June 08, 2005 11:42 AM
To: Dinsick, Robert CIV WSO-BRAC
Cc: Wright, Larry W Mr OASA(I&E); Vignali, Joseph J LTC ASA (I&E)
Subject: Follow Up (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Gary,

This is to follow up from our meeting a couple of weeks ago and Dr. College's visit over there last Friday.

You had indicated that you would like to get together with us as necessary to close the loop on questions you or your staff may have from time to time. Dr. College offered to send our subject matter experts over whenever you and your staff have the time and desire to learn more about our analysis. He was thinking that we could send our own TABS people along with the Army reps to the JCSGs when appropriate to give you and your staff a better context for the recommendations. We suggest limiting each visit to one or two functional areas so that we don't tie up large numbers of people for extended periods of time. We are open to any suggestion you may have.

Please let me know your thoughts on this. If you agree, I will try to get this effort up and running from our end before I leave. Many thanks.

Pat

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Monday, June 06, 2005 2:04 PM
To: 'robert.dinsick@wso.whs.mil'
Subject: Re: Commission (UNCLASSIFIED)

Boy, I hear you. The contextual stuff Kurt is having sent over might help a lot: RC, state summaries and installation summaries. Will contact in a couple days to see what you need.

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>
To: Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>; McCullough, Patrick W Mr ASA-ILE <Patrick.W.McCullough@us.army.mil>
CC: Dinsick, Robert, CIV, WSO-BRAC <robert.dinsick@wso.whs.mil>; College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
Sent: Mon Jun 06 14:00:54 2005
Subject: RE: Commission (UNCLASSIFIED)

Craig,

All have access now from the Army team less my associate. We are mining the data as we speak. Our problem has been we have been on the road the last 10 days. I am just whining a bit. Thx.

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703)699-2950

-----Original Message-----

From: Weaver, Kurt A COL ASA-I&E [mailto:kurt.weaver@us.army.mil]
Sent: Monday, June 06, 2005 1:53 PM
To: McCullough, Patrick W Mr ASA-ILE
Cc: Dinsick, Robert, CIV, WSO-BRAC; College, Craig E Dr ASA-I&E
Subject: RE: Commission (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Yes, please. Please provide same to Gary Dinsick, less the hard copy.

-----Original Message-----

From: McCullough, Patrick W Mr ASA-ILE
Sent: Monday, June 06, 2005 1:33 PM
To: Weaver, Kurt A COL ASA-I&E
Subject: RE: Commission (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Kurt,
We have the information assembled; one book with a paper copy and a CD with the electrons.

Do you want us to go ahead and deliver it?
Pat

-----Original Message-----

From: Weaver, Kurt A COL ASA-I&E
Sent: Sunday, June 05, 2005 6:40 PM
To: McCullough, Patrick W Mr ASA-ILE
Cc: Wright, Larry W Mr OASA(I&E); Manners, Kathleen E Ms ASA(I&E); Hyland, Bernard LTC ASA-I&E
Subject: Fw: Commission (UNCLASSIFIED)

Pat
Please get the stuff ready to go to cirillo Thanks Kurt

Sent from my BlackBerry Wireless Handheld

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>
Sent: Fri Jun 03 18:42:56 2005
Subject: Commission (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Great meeting with Frank Cirillo, Ed Brown, Bob Cook and Don Manuel.

Laid out for them the data now available and the locations and formats.
Only Don Manuel has a clearance on Army team that s why so few have been visiting.

They have some ideas for formatted reports and such for the database. Asked them to request such from us but to not expect our tech reps to do that for them. Would need to ask through them and then have Loc build for them.

Long discussion on RC and the logic there. Great reception.

Please send Frank Cirillo on Monday the following documents: the RC spreadsheet that lays out in detail the locations, numbers, armories that are affected under BRAC. They tried from the appendix C stuff and can t make it work.

Also, send him the installation summaries and the state summaries. They are desperate for context. We should provide it.

See you Wednesday.

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, May 27, 2005 9:08 AM
To: 'Dinsick, Robert, CIV, WSO-BRAC'
Cc: McCullough, Patrick W Mr ASA-ILE
Subject: RE: Update (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Would be delighted if you would meet with PAT. No need for me unless there are issues we need to discuss with me direct. Pat is the right guy to keep info flowing. Thanks, Craig

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Friday, May 27, 2005 9:05 AM
To: College, Craig E Dr ASA-I&E
Subject: RE: Update (UNCLASSIFIED)

Craig,

Craig,

Back in the office today. Have a few meetings some w/community/politico's.

You know about your people coming over w/disk at 1300, correct? I will also ask for an informal response to some issues that were surface at Ft Monroe. you are welcome anytime.

Quick Dump- Commissioner visits Monroe, Eustis, Knox, Bragg and Umatilla visit's went very well from our perspective. Next week plate is also full.

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Friday, May 27, 2005 8:10 AM
To: 'Dinsick, Robert, CIV, WSO-BRAC'
Cc: Lilly, Rose Ms ASA-I&E; McCullough, Patrick W Mr ASA-ILE; Shepherd, Adam B Maj ASA(I&E); Tarantino, William J COL ASA(I&E); Weaver, Kurt A COL ASA-I&E; Wright, Larry W Mr OASA(I&E)
Subject: Update (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Gary, when you're in town, would greatly appreciate a get-together to check signals, how it's going, way ahead, etc.

Thanks, Craig

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Friday, May 27, 2005 8:10 AM
To: 'Dinsick, Robert, CIV, WSO-BRAC'
Cc: Lilly, Rose Ms ASA-I&E; McCullough, Patrick W Mr ASA-ILE; Shepherd, Adam B Maj ASA(I&E); Tarantino, William J COL ASA(I&E); Weaver, Kurt A COL ASA-I&E; Wright, Larry W Mr OASA(I&E)
Subject: Update (UNCLASSIFIED)

Classification: UNCLASSIFIED

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Classification: UNCLASSIFIED

Caveats: NONE

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Sent: Friday, May 27, 2005 8:10 AM
To: 'Dinsick, Robert, CIV, WSO-BRAC'
Cc: Lilly, Rose Ms ASA-I&E; McCullough, Patrick W Mr ASA-ILE; Shepherd, Adam B Maj ASA(I&E); Tarantino, William J COL ASA(I&E); Weaver, Kurt A COL ASA-I&E; Wright, Larry W Mr OASA(I&E)
Subject: Update (UNCLASSIFIED)

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Caveats: NONE

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Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Monday, May 23, 2005 1:51 PM
To: 'Dinsick, Robert, CIV, WSO-BRAC'; Weaver, Kurt A COL ASA-I&E
Subject: RE: BRAC -Army Team Travel (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Gary, really appreciate the input, thanks.

If we can do anything on this end to make the visits more productive, let me know. As you know, IMA would be eager to assist if that is helpful to you.

Craig

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil>]
Sent: Monday, May 23, 2005 12:57 PM
To: College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E
Subject: BRAC -Army Team Travel

<< File: ARMY Team Travel - Date Centered.doc >>

As requested. Here is the travel plan we are executing today. We are notifying Commands direct. Not all of these are Commissioner visits.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

Classification: **UNCLASSIFIED**

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Monday, May 23, 2005 1:51 PM
To: 'Dinsick, Robert, CIV, WSO-BRAC'; Weaver, Kurt A COL ASA-I&E
Subject: RE: BRAC -Army Team Travel (UNCLASSIFIED)

Classification: **UNCLASSIFIED**

Caveats: NONE

Gary, really appreciate the input, thanks.

If we can do anything on this end to make the visits more productive, let me know. As you know, IMA would be eager to assist if that is helpful to you.

Craig

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil>]
Sent: Monday, May 23, 2005 12:57 PM

To: College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E
Subject: BRAC -Army Team Travel

<< File: ARMY Team Travel - Date Centered.doc >>

As requested. Here is the travel plan we are executing today. We are notifying Commands direct. Not all of these are Commissioner visits.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

Classification: **UNCLASSIFIED**

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Shepherd, Adam B Maj ASA(I&E) [Adam.Shepherd@us.army.mil] on behalf of College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Wednesday, May 18, 2005 6:09 PM
To: Weaver, Kurt A COL ASA-I&E; 'Dinsick, Robert, CIV, WSO-BRAC'
Subject: Army Rep (Gary Dinsick) Commission Meeting

When: Thursday, May 19, 2005 1:00 PM-2:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Pentagon Office (3D453)

~~*~*~*~*~*~*~*~*

Dinsick, Robert, CIV, WSO-BRAC

From: Shepherd, Adam B Maj ASA(I&E) [Adam.Shepherd@us.army.mil] on behalf of College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Wednesday, May 18, 2005 6:09 PM
To: Weaver, Kurt A COL ASA-I&E; 'Dinsick, Robert, CIV, WSO-BRAC'
Subject: Army Rep (Gary Dinsick) Commission Meeting

When: Thursday, May 19, 2005 1:00 PM-2:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Pentagon Office (3D453)

~~*~*~*~*~*~*~*~*

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Wednesday, May 18, 2005 5:59 PM
To: 'Dinsick, Robert, CIV, WSO-BRAC'
Cc: Weaver, Kurt A COL ASA-I&E; Shepherd, Adam B Maj ASA(I&E); Elsmo, Eric S MAJ ASA-FM; Pohlmann, Erik MAJ OCLL
Subject: RE: Let's get together (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

1300 tomorrow at 3D453 in the Pentagon. I am the first door on the right. Will be returning from the Hill.

Kurt, please join us if you can.

Asdam, place on my calendar.

Eric and Erik: understand Hill visit still bouncing. Think we are at 1100. Want to return by 1300.

-----Original Message-----

From: Dinsick, Robert, CIV, WSO-BRAC [mailto:robert.dinsick@wso.whs.mil]
Sent: Wednesday, May 18, 2005 5:56 PM
To: College, Craig E Dr ASA-I&E
Subject: Re: Let's get together (UNCLASSIFIED)

Craig

Great. Could we meet thursday at 1300 your place. to coord meeting my team friday.. We are starting base our numerous base visits next week.

Regards
Gary

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: 'Robert.dinsick@wso.whs.mil' <Robert.dinsick@wso.whs.mil>
CC: 'Frank.cirillo@wso.whs.mil' <Frank.cirillo@wso.whs.mil>; Weaver, Kurt A COL ASA-I&E <kurt.weaver@us.army.mil>; Howard, Justine L SGT ASA-I&E <Justine.Howard@us.army.mil>; Shepherd, Adam B Maj ASA(I&E) <Adam.Shepherd@us.army.mil>
Sent: Wed May 18 17:44:23 2005
Subject: Let's get together (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Gary, great to see you today. Understand that you have the Vol III for the Army now. I have clearance to meet and chat and brief and discuss. I still don't have OSD clearance to give you other documents or databases and so on.

That said, would like to meet so we can chart a course for getting the work done. I think there's lots we can do even before OSD works through all this security stuff.

We could meet in the Pentagon in the morning. I leave at 0945 for the Hill. Or we could try to meet between 1300 and 1400. I also have time available Friday.

COL Weaver is my Deputy. MAJ Shepherd is my XO. SGT Howard is my scheduler.

hope we can set this up soon.

Classification: UNCLASSIFIED

Caveats: NONE
Classification: UNCLASSIFIED
Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: College, Craig E Dr ASA-I&E [Craig.College@us.army.mil]
Sent: Wednesday, May 18, 2005 5:44 PM
To: 'Robert.dinsick@wso.whs.mil'
Cc: 'Frank.cirillo@wso.whs.mil'; Weaver, Kurt A COL ASA-I&E; Howard, Justine L SGT ASA-I&E; Shepherd, Adam B Maj ASA(I&E)
Subject: Let's get together (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Gary, great to see you today. Understand that you have the Vol III for the Army now. I have clearance to meet and chat and brief and discuss. I still don't have OSD clearance to give you other documents or databases and so on.

That said, would like to meet so we can chart a course for getting the work done. I think there's lots we can do even before OSD works through all this security stuff.

We could meet in the Pentagon in the morning. I leave at 0945 for the Hill. Or we could try to meet between 1300 and 1400. I also have time available Friday.

COL Weaver is my Deputy. MAJ Shepherd is my XO. SGT Howard is my scheduler.

hope we can set this up soon.

Classification: UNCLASSIFIED

Caveats: NONE

Dinsick, Robert, CIV, WSO-BRAC

From: Weaver, Kurt A COL ASA-I&E [kurt.weaver@us.army.mil]
Sent: Tuesday, May 24, 2005 2:52 PM
To: 'Dinsick, Robert, CIV, WSO-BRAC'; College, Craig E Dr ASA-I&E
Subject: RE: BRAC -Army Team Travel (UNCLASSIFIED)

Classification: **UNCLASSIFIED**
Caveats: NONE

Thank you

From: Dinsick, Robert, CIV, WSO-BRAC [HYPERLINK <mailto:robert.dinsick@wso.whs.mil> <mailto:robert.dinsick@wso.whs.mil>]
Sent: Monday, May 23, 2005 12:57 PM
To: College, Craig E Dr ASA-I&E; Weaver, Kurt A COL ASA-I&E
Subject: BRAC -Army Team Travel

<< File: ARMY Team Travel - Date Centered.doc >>

As requested. Here is the travel plan we are executing today. We are notifying Commands direct. Not all of these are Commissioner visits.

Regards,

R.Gary Dinsick
Army Team Chief
Base Realignment and Closure Commission
2521 Clark Street, Suite 600
Arlington, VA 22202
(703) 699-2950

Classification: **UNCLASSIFIED**
Caveats: NONE

Rhody, Dean, CIV, WSO-BRAC

From: Rhody, Dean, CIV, WSO-BRAC *Army*
Sent: Wednesday, August 31, 2005 7:55 AM
To: College, Craig E Dr ASA-I&E; Rhody, Dean, CIV, WSO-BRAC; Vignali, Joseph J LTC ASA (I&E)
Cc: Dinsick, Robert, CIV, WSO-BRAC
Subject: RE: Brac Commission Decisions (UNCLASSIFIED)

Sir - I confess I do not understand your note. I modified the language of the finding. It now contains two statements of fact and one that parallels your own words. Any reference to "...best left outside the BRAC process..." are gone since they could be seen as imputing words to the Commissioners. I believe this is a reasonable balance between unnecessary constraints and honesty in the BRAC process. I suggest that if this remains an issue it would be best for you to raise it above my level.

Respectfully, Dean

-----Original Message-----

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Tuesday, August 30, 2005 4:44 Pm
To: Rhody, Dean CIV WSO-BRAC; Vignali, Joseph J LTC ASA (I&E)
Cc: College, Craig E Dr ASA-I&E
Subject: Re: Brac Commission Decisions (UNCLASSIFIED)

Thanks, Dean. I believe I understand the Commission's finding and believe that it is correct.

Is it important to the Commission to specifically set the museums outside BRAC?

The Army will have to find the money in any case. If you can be less specific on placing these moves outside of BRAC, it would permit us to make the moves, if the Army so chooses, far easily.

Thanks, Craig

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Rhody, Dean, CIV, WSO-BRAC <dean.rhody@wso.whs.mil>
To: Vignali, Joseph J LTC ASA (I&E) <Joseph.Vignali1@us.army.mil>; Rhody, Dean, CIV, WSO-BRAC <dean.rhody@wso.whs.mil>
CC: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
Sent: Tue Aug 30 16:30:03 2005
Subject: RE: Brac Commission Decisions (UNCLASSIFIED)

Please advise all that the final paragraph will read:

The Commission found that the Department only costed the move of that portion of the museums associated with the schools' manning documents. DOD costing did not include new museum construction or other movement of artifacts, documents, or exhibits as part of the BRAC proposal. The Commission finds that further museum actions will be left for future decision by DOD.

-----Original Message-----

From: Vignali, Joseph J LTC ASA (I&E) [mailto:Joseph.Vignali1@us.army.mil]
Sent: Tuesday, August 30, 2005 4:10 PM
To: Rhody, Dean CIV WSO-BRAC
Cc: College, Craig E Dr ASA-I&E
Subject: RE: Brac Commission Decisions (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Dean,
All the Army wants is some flexibility in the language. We'd prefer that you delete "... but that in any case such decisions are best left outside the BRAC process for future decision by DoD" and ideally replace it with something like "The remainder of the museum will be moved at the discretion of the Service."

I probably shouldn't have forwarded you the entire email, but Dr. College used extreme to indicate that the Army would have no flexibility under BRAC (i.e. discretionary moves) to address the remaining items.

Thanks for you help,
John

Shouldn't have passed that entire email to you. Dr. College use of extreme meant that it would severely resirt our flexibility in moving the aproprite we want is to delete the phase

-----Original Message-----

From: Rhody, Dean, CIV, WSO-BRAC [mailto:dean.rhody@wso.whs.mil]
Sent: Tuesday, August 30, 2005 3:39 PM
To: Vignali, Joseph J LTC ASA (I&E); Rhody, Dean, CIV, WSO-BRAC; College, Craig E Dr ASA-I&E
Subject: RE: Brac Commission Decisions (UNCLASSIFIED)

Gentlemen - I will take a close look at the suggested text. The reference to an "extreme view" is puzzling. We have reached the point in the process where the Commissioners are reviewing the words. Do you wish to change the TABS position on moving the museums? I will brief that to the Commissioners if you wish.

-----Original Message-----

From: Vignali, Joseph J LTC ASA (I&E) [mailto:Joseph.Vignali1@us.army.mil]
Sent: Tuesday, August 30, 2005 2:30 PM
To: Rhody, Dean CIV WSO-BRAC
Subject: FW: Brac Commission Decisions (UNCLASSIFIED)

Classification: UNCLASSIFIED
Caveats: NONE

Dean,
Left you a voice mail -- this shows email traffic between LTG Jones and Dr. College. This is the language Dr. College stated:

We currently expect the Commission to add language to the schools recommendations to the effect: This recommendation moves the portion of the museum that is associated with the school manning document. The remainder of the school will be moved at the discretion of the Service.

John

-----Original Message-----

From: College, Craig E Dr ASA-I&E
Sent: Tuesday, August 30, 2005 2:26 PM
To: Vignali, Joseph J LTC ASA (I&E)
Subject: Fw: Brac Commission Decisions (UNCLASSIFIED)

Fyi. Don't know if this helps or not. Any news?

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
To: 'anthony.jones4@us.army.mil' <anthony.jones4@us.army.mil>; College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
CC: 'john.nerger@us.army.mil' <john.nerger@us.army.mil>; Prosch, Geoffrey G Mr ASA-I&E

<geoffrey.prosch@us.army.mil>
Sent: Tue Aug 30 14:23:14 2005
Subject: Re: Brac Commission Decisions (UNCLASSIFIED)

Got it, sir. We are continuing to work the issue. Some Commissioners are concerned that BRAC no capture stuff not explicitly costed--an extreme view. Will continue to work with your folks and Commission staff to reach a standard that will enhance implementation.

Sent from my BlackBerry Wireless Handheld (www.BlackBerry.net)

-----Original Message-----

From: Jones, Anthony R LTG TRADOC DCG/COFS <anthony.jones4@us.army.mil>
To: College, Craig E Dr ASA-I&E <Craig.College@us.army.mil>
CC: Nerger, John B Mr TRADOC DCSPIL <john.nerger@us.army.mil>
Sent: Tue Aug 30 13:05:34 2005
Subject: FW: Brac Commission Decisions (UNCLASSIFIED)

Craig,

Thanks for looking into this. John Nerger tells me you're working with the Commission on language that won't box us in and are helping their staff to understand the issue more fully. From our perspective, moving just the TDA piece of the museum does not help. Museum collections are on property books and not on the TDAs. For example, the TDA for the Patton Museum consists of 12 personnel and one truck -- nothing else. Moving just the TDA piece means the people move and the collections don't. Need language that won't call into question later BRAC financing of museum collections that are an integral part of the training mission. Here's some language from our folks that might be helpful. Thanks again for looking out for us.

Jones

"The question was raised on how the Department would handle the relocation of museum collections supporting institutional training that require construction and drive large transportation and freight costs. The Department did not conduct a detailed cost analysis of these moves. The Center for Military History will conduct a detailed analysis to determine the extent collections will move. For some parts of the collection, those not necessary to support branch and unit soldier training, the most appropriate location might well be where they are currently located. For that material, such a decision is best left for future decision by the Department."

From: College, Craig E Dr ASA-I&E [mailto:Craig.College@us.army.mil]
Sent: Monday, August 29, 2005 6:53 PM
To: 'Jones, Anthony R LTG TRADOC DCG/COFS'; Prosch, Geoffrey G Mr ASA-I&E; Barno, David W LTG ACSIM
Cc: Weaver, Kurt A COL ASA-I&E; Young, Thomas W COL ASA(I&E); 'Nerger, John B Mr TRADOC DCSPIL'
Subject: Re: Brac Commission Decisions (UNCLASSIFIED)

Classification: UNCLASSIFIED

Caveats: NONE

Sir, with regard to you email from this morning concerning the TRADOC school museums.

It is not true that TABS told the Commission that museums will not move with their schools. As a matter of fact, the attachment shows plainly that the Patton Armor Museum was in our analysis to move to Ft Benning.

In discussions with the Commission, they indicated that they had received requests to not move the museums from the communities. In our view, however, there were pieces of the museum on the school manning documents which would move with the school; the rest of the museum was considered a discretionary decision of the Army.

We currently expect the Commission to add language to the schools recommendations to the effect: "This recommendation moves the portion of the museum that is associated with the school manning document. The remainder of the school will be moved at the discretion of the Service."

Please let us know if that is appropriate. We will also try to get the documents to you when they appear.

Craig

Classification: UNCLASSIFIED



Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

Classification: UNCLASSIFIED

Caveats: NONE

COBRA Discussions for BRAC 2005 Commission

(Date) *6 May 2005*



Major David Smith (Army)

*David A. Smith @ US Army, mil
Michael, HAGUIRE @ US Army, mil
COL BILL TARANTINO 703-695-9529*

Transforming Through Base Realignment and Closure

MAJ David A. Smith/TABS/David.Smith@hqda.army.mil/703.695.9770 1 05/05/2005 8:17 AM

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Purpose

- Familiarize personnel with the 2005 COBRA model
- Understand how COBRA fits into the BRAC process
 - Operation of the Model
 - Data required to input
 - Interpretation of the outputs

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MAJ David A. Smith/TABS/David.Smith@hqda.army.mil/703.695.9770 2 05/05/2005 8:17 AM

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JPAT Accomplishments



- ✓ Increased installation specific data (e.g. locality pay rates, freight rates).
- ✓ Added enclave cost calculations. *(Handwritten: Enclave)*
- ✓ Increased cooperation with auditors and GAO. *(Handwritten: all documents, all things)*
- ✓ Improved algorithms for BOS, median home price, rehab factors, and military construction.
- ✓ Integrated privatization.

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MAJ David A. Smith/TABB/Devid.Smith3@hqda.army.mil/703.696.9775

05/05/2005 8:17 AM

Believe in the process

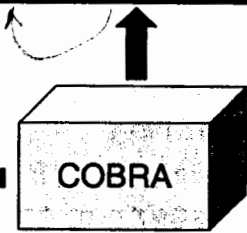
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Today's Class



Preparation → Analysis → Support



Transforming Through Base Realignment and Closure

MAJ David A. Smith/TABB/Devid.Smith3@hqda.army.mil/703.696.9775


05/05/2005 8:17 AM

Looked for info on COBRA


High questions of TABB's

Looked for info on COBRA

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COBRA Data




- Standard Factors *61 Std Factors in COBRA*
 - Demographics
 - Financial cost data
 - Pay and allowances
 - Civilian, transportation, and construction costing factors
 - Relocation program factors
- Static installation data - starting position ("baseline")
 - Population *(Offices, Facilities, Structures, +) cost...*
 - Operating Costs
 - Demographics
 - Installation specific cost factors *(BAIF)*
- Dynamic scenario data
 - Personnel moved/eliminated/added
 - Equipment moved
 - Scheduling of moves/eliminations
 - Identified unique costs and savings
 - Construction/rehabilitation requirements

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MAJ David A. Smith/TABB/Devid.Smith5@hqda.army.mil/703.896.9778 05/05/2005 8:17 AM

dynamic rate 2.8% (F-2118)
#

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STANDARD FACTORS SCREEN ONE - PERSONNEL




Perc Officers Accompanied:	72.00%	Priority Placement Program:	39.97%
Perc Enlisted Accompanied:	55.00%	PPP Actions Involving PCS:	50.70%
Officer Salary(\$/Year):	124,971.93	Civilian PCS Costs (\$):	35,496.00
Enlisted Salary(\$/Year):	82,399.09	Home Sale Reimburse Rate:	10.00%
Civilian Salary(\$/Year):	59,959.18	Max Home Sale Reimburs(\$):	50,000.00
Avg Unemploy Cost(\$/Week):	272.90	Home Purch Reimburse Rate:	5.00%
Unemployment Eligibility(Weeks):	16	Max Home Purch Reimburs(\$):	25,000.00
Civilians Not Willing To Move:	6.00%	Civilian Homeowning Rate:	68.40%
Civilian Turnover Rate:	9.16%	HAP Home Value Reimburse Rate:	13.46%
Civilian Early Retire Rate:	8.10%	HAP Homeowner Receiving Rate:	18.44%
Civilian Regular Retire Rate:	1.67%	RSE Home Value Reimburse Rate:	0.00%
Civilian RIF Pay Factor:	86.32%	RSE Homeowner Receiving Rate:	0.00%
Civ Early Retire Pay Factor:	18.03%		


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DATA ENTRY SCREEN 2



DISTANCE TABLE

Screen Two Distance Table

1219	CAMP ROCKY				
2084	1006	CAMP SWAMPY			
3246	3754	3804	FORT BIRD		
2258	1246	354	3863	FORT DISTANT	
2596	1639	754		GW III	
3117	4254	5006	5324	5245	LAB COMPLEX
1711	742	804	2834	374	CAMP KEEBA
				2693	FORT WELLS


Click the distance and go right to the Screen Three

Distance Between Bases (in Miles) ? Footnotes < Previous Next > OK


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Screen Three – Movement Table



Screen Three Movement Table

	2006	2007	2008	2009	2010	2011
CAMP KEEBA, HI (15253) to GW III, MD (24426)						
Officer Positions	0	0	0	57	0	0
Enlisted Positions	0	0	0	32	0	0
Civilian Positions	0	0	0	128	0	0
Student Positions	0	0	0	27	0	0
Non-Vehic Mission Equip (Tons)	0	0	0	36	0	0
Support Equipment (Tons)	0	0	0	72	0	0
Military Light Vehicles	0	0	0	6	0	0
Military Heavy/Special Vehicles	0	0	0	12	0	0
GW III, MD (24426) to CAMP KEEBA, HI (15253)						
Officer Positions	0	0	0	0	0	0
Enlisted Positions	0	0	0	0	0	0
Civilian Positions	0	0	0	0	0	0
Student Positions	0	0	0	0	0	0
Non-Vehic Mission Equip (Tons)	0	0	0	0	0	0
Support Equipment (Tons)	0	0	0	0	0	0
Military Light Vehicles	0	0	0	0	0	0
Military Heavy/Special Vehicles	0	0	0	0	0	0


? Footnotes < 2 < Previous Next > 4 OK

Moves ARE NOT cumulative


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Screen Five Base Information (Dynamic)



Screen Five - Base Information (Dynamic)

FORT JELICO, KY (21120)

	2006	2007	2008	2009	2010	2011
One-Time Unique Costs (\$K)	0	0	0	0	0	0
One-Time Unique Savings (\$K)	0	0	0	0	0	0
One-Time Moving Costs (\$K)	0	0	0	0	0	0
One-Time Moving Savings (\$K)	0	0	0	0	0	0
Env Non-MICon Required (\$K)	0	0	0	0	0	0
Activity Mission Costs (\$K)	0	0	0	0	0	0
Activity Mission Savings (\$K)	0	0	0	0	0	0
Mission Contract Start Costs (\$K)	0	0	0	0	0	0
Mission Contract Term Costs (\$K)	0	0	0	0	0	0
Support Contract Term Costs (\$K)	0	0	0	0	0	0
Misc. Recurring Costs (\$K)	0	0	0	0	0	0
Misc. Recurring Savings (\$K)	0	0	0	0	0	0
One-Time IT Costs (\$K)	0	0	0	0	0	0
Construction Shutdown (\$)	0 (00)	0 (00)	0 (00)	0 (00)	0 (00)	0 (00) %
Shutdown Savings (\$)	0 (00)	0 (00)	0 (00)	0 (00)	0 (00)	0 (00) %
Mission MICon Avoidance (\$K)	0	0	0	0	0	0
Procurement Avoidance (\$K)	0	0	0	0	0	0
MTF Action:						
<input type="radio"/> As-Is (No Change)						
<input type="radio"/> Close In-Patient						
<input type="radio"/> Close Hospital						
Facilities Shutdown (FSF)	0					% of Family Housing Shutdown: 0.000 %

Costs and Savings are in thousands of 2005 dollars. * Year 2011 Value used in Beyond 2011

Recurring Costs

Transforming Through Base Realignment and Closure

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17
06/06/2006 8:17 AM

Handwritten: EFC


Handwritten: Cleaning Costs Account in ODEBA

Handwritten: Not Present Value


Handwritten: Cost + Savings out to 2005 (NPV)

Handwritten: [Arrows pointing to 'Recurring Costs' and 'Facilities Shutdown' fields]

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Screen Five Example Inputs



- IT infrastructure costs
- Environmental costs
- Housing privatization costs
- Lease costs and savings
- Utility support costs
- One-time special moving costs

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18
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Handwritten: [Faint notes]

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Screen 7 Base Information (Construction)



Screen Seven - Base Information (Military Construction)

CAMP SWAMPY, LA (22344)

FAC	FAC Description	UM	New MILCON	Rehabilitated UM	Type	Total Cost
5100	Hospital	SF	0	2000	Fixed	0
7210	Enhanced Unaccompanied Personnel Housing	SF	30000	0	Default	0
6700	General Administrative Building	SF	15000	4000	Amble	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
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			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0
			0	0	Default	0

Handwritten notes: "not 7210" with an arrow pointing to the table header, and "over" with an arrow pointing to the right side of the table.

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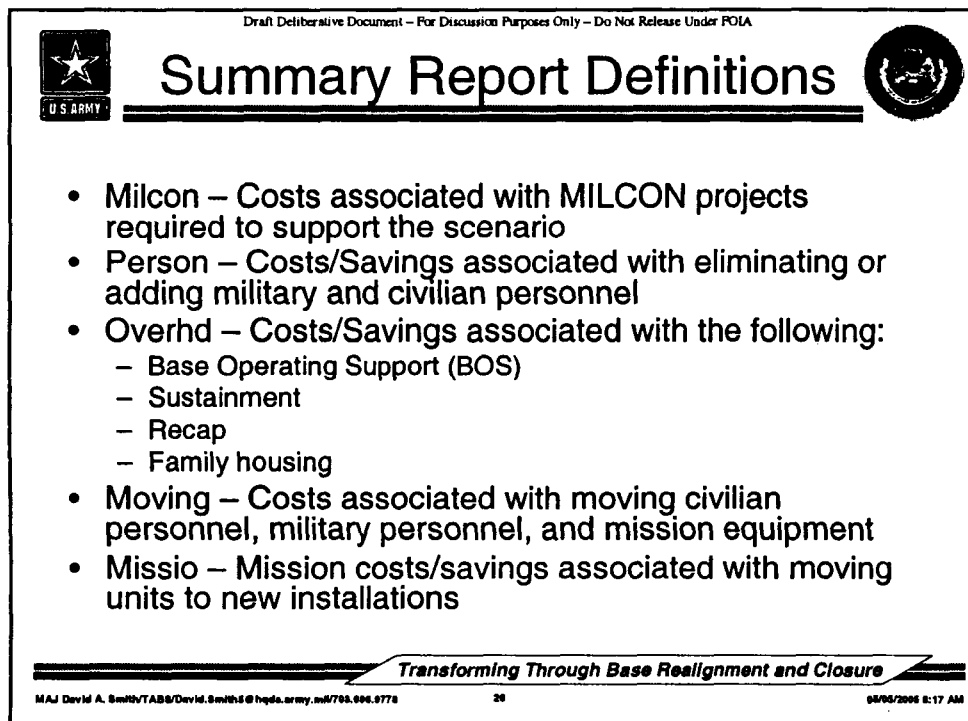
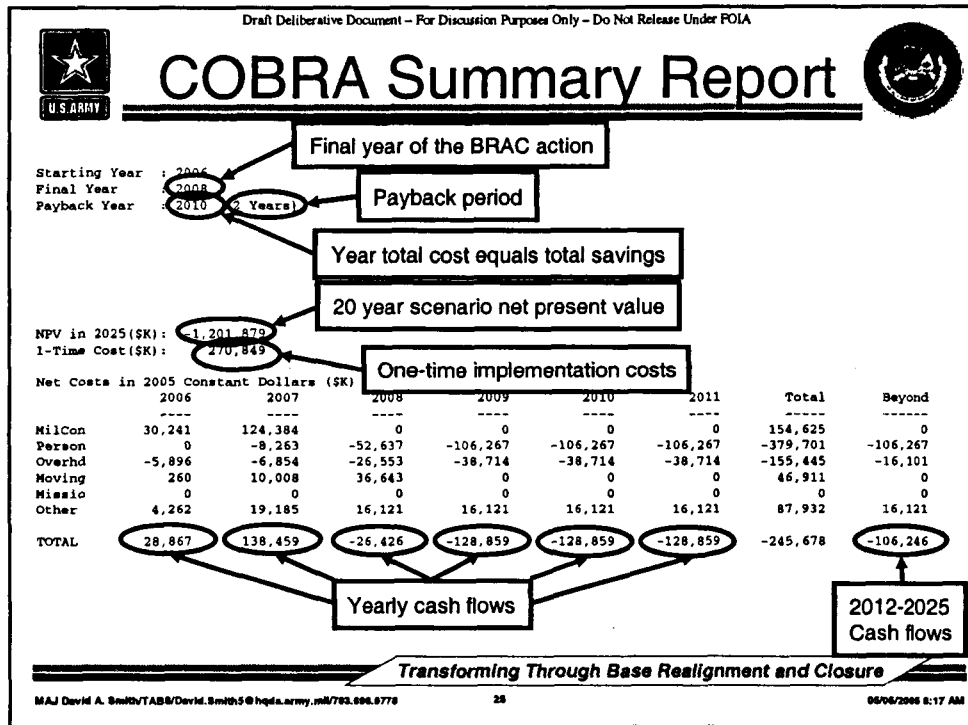
Screen Seven Front End Work



- Army
 - Real Property Planning and Analysis System (RPLANS) stationing
 - Ensure needed facilities are available at gaining installation
 - Determine costs for special use facilities (DD 1391)
- Air Force
 - AF/IL (Installations and Logistics) provides all facility and MILCON information to include FAC, UM, UM figures, and total cost
 - Includes estimates of supporting facilities and AT/FP
 - Air Force overrides most COBRA MILCON calculations
- Navy uses installation data calls

Transforming Through Base Realignment and Closure

My Home
My color
1621





Questions?

Transforming Through Base Realignment and Closure


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28


05/05/2005 8:17 AM



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Major Cost Drivers




- Military Construction (MILCON).
 - Use DoD Facilities Pricing Guide (FPG) to determine costs.
 - e.g. \$164 a square foot to build a general admin building.
- Personnel Salaries.
 - An average civilian position costs \$900K NPV over 20 years.
 - \$100 million building equates to 107 civilian positions.
- Sustainment (S/RM).
 - Sustainment requirements determined by the Facilities Sustainment Model (FSM).
 - Average requirement for a typical DoD installation is \$10-\$20 million.
- Base Operating Support (BOS).
 - Algorithm refined to capture the fixed cost of establishing an installation.
 - Average medium sized DoD installation annual BOS expenditure is between \$50 and \$150 million.
- TRICARE
 - Algorithm calculates impact of retirees moving to TRICARE.
 - Installations with large MTF's have greatest impact.


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27
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Lessons Learned




- Some scenario installations are not in the database.
 - Static data requires certification
 - Databases button erases manually inputted installation static data
- Footnotes
 - Sources of all entries should be footnoted
 - COBRA reports should produce a stand alone document


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Screen 6 Base Information (Personnel)



Screen Six - Base Information (Personnel)

CAMP ROCKY, AR (04711)

Scenario Changes by Year (+Additions / -Eliminations)	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	0	0

Programmed Installation Population Changes (non-SRAC) by Year (+Increases / -Decreases)	2006	2007	2008	2009	2010	2011
Officer Positions:	54	58	4	13	0	0
Enlisted Positions:	-26	-467	2	-63	0	0
Civilian Positions:	10	-19	-68	-48	-37	0
Student Positions:	31	-363	52	-78	0	0


Programmed Family Housing Privatization (non-SRAC) by Year	2006	2007	2008	2009	2010	2011
Percent Privatized:	0	0	0	0	0	0

List Changes in Year ONLY: Footnotes: < 5 < Previous Next > 7 > 7 [OK]


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MAJ David A. Smith/TABB/Devid.Smith@hqda.army.mil/703.096.9776 19 05/05/2005 8:17 AM

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Screen Six Front End Work



- Business Process Review (BPR) reductions
- BASEOPS additions or subtractions
 - Army uses a BASEOPS model
 - AF/DP (Manpower Office) provides the manpower changes
 - Navy uses installation data calls
- Installation staff eliminations

Transforming Through Base Realignment and Closure

MAJ David A. Smith/TABB/Devid.Smith@hqda.army.mil/703.096.9776 20 05/05/2005 8:17 AM

BPR

Army

%


BPR

#%


7/15/05

↓

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Screen Three Front End Work




- Army
 - Determine the population of realigning units (ASIP)
 - Determine equipment requirements using The Army Authorization Documents System (TAADS)
- Air Force
 - AF/DP (Manpower Office) provides the manpower movements for each scenario and installation
 - AF/IL (Installations and Logistics) provides equipment/vehicle movements
- Navy collected data by installation data call
- Population moves determine MILCON construction schedule


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DATA ENTRY SCREEN 4



BASE INFORMATION (STATIC)


Screen Four - Base Information (Static)

FORT EMO, NC (37-000)		Base Services (By 825/Installation)	
Even Months	Positions for Year 2008	Total Equipment Budget (BY/Year)	37725.4
Total Equipment	36432	Equipment Panel Budget (BY/Year)	0
Total Budget	2620	MOE Non-Peak Budget (BY/Year)	100016.63
Total Culture	5375	MOE Peak Budget (BY/Year)	59953.71
% Accommodated MOE Recruits (BAH)	20.800	Early Housing Budget (BY/Year)	30722.86
Officer Housing Units (Years)	29	Installation PW (BY/Year)	0
Enlisted Housing Units (Years)	108	Service Agency Funds (BY/Year)	0
Working Facilities from PM, RSP	20772	Latitude	0.000000
Officer BAH (BA/Year)	716	Longitude	0.000000
Enlisted BAH (BA/Year)	638	TREASURE	
Civilian Locality Factor	1.000	Academy	0
Area Cost Factor	0.88	Cost Factor (BY)	0
Per Diem Rate (\$/Day)	94.00	Active Duty MTR	0
Weight Cost (\$/Ton/Mile)	0.17	Active Duty Purchases	0
Vehicle Shipping Cost (\$/M/Mile)	0.00	Ration Claims	0
		BS and ODA Ration Claims	0
		Homework Assistance Program <input type="checkbox"/>	


Transforming Through Base Realignment and Closure

MAJ David A. Smith/TAB/Devil.Smith@hqsda.army.mil/703.696.9778 18 05/05/2005 8:17 AM

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Screen One - General Scenario



Option Package Name: Demo for User Manual Department: US Army
 Standard Factory Filename: C:\temp\Demo.SFF Year One - FY: 2006

Basecode	Base Name	State	Close/Deact Yr	Basecode	Base Name	State	Close/Deact Yr
04711	CAMP ROCKY	AR	0 Realign	22344	CAMP SWAMPY	LA	0 Realign
37498	FORT EMO	NC	0 Realign	02468	FORT DISTANT	AR	5 Deact
24426	ISW III	MD	0 Realign	25025	LAB COMPLEX II	MA	0 Close
15253	CAMP KEEBA	PA	0 Realign	21120	FORT JELUCO	KY	0 Realign
			0 Realign				0 Realign
			0 Realign				0 Realign
			0 Realign				0 Realign
			0 Realign				0 Realign
			0 Realign				0 Realign
			0 Realign				0 Realign
			0 Realign				0 Realign

Time/Date of Data: 1/5/2004 9:29:08 AM Auto Time-Phase IV

Database Footnote

Transforming Through Base Realignment and Closure

MAJ David A. Smith/TAB/David.Smith@hqda.army.mil/703.696.8778 11 05/05/2005 9:17 AM

All info...


(Load)

How many years will a closure take?


Phase construction and shut down based on population

SCENARIO OF THE ROAD

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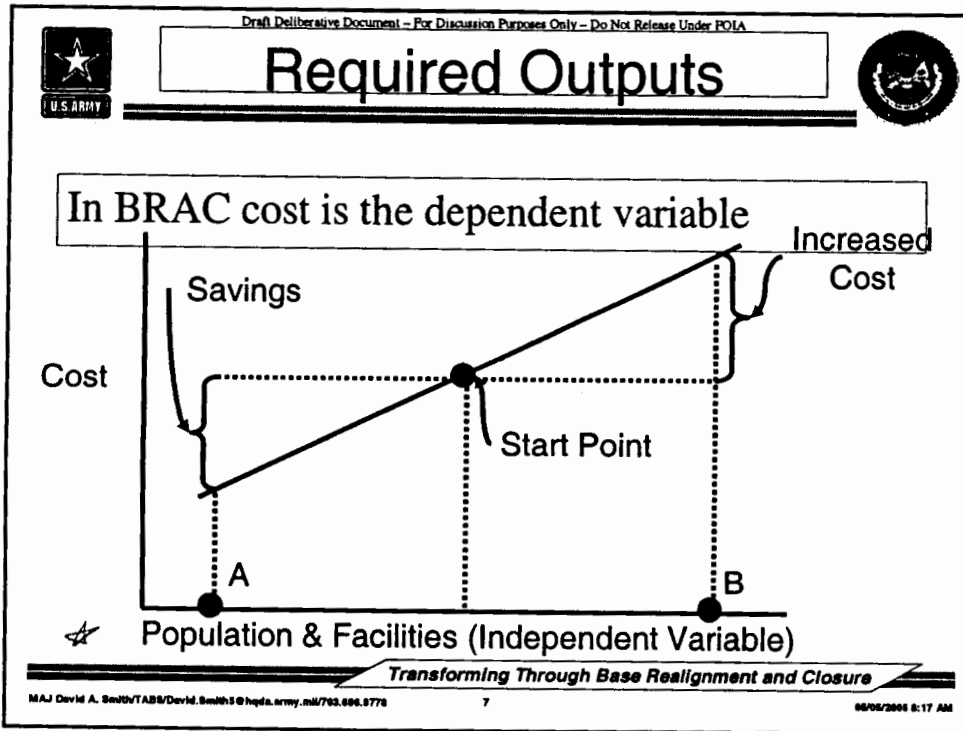
Screen One Front End Work



- Determine the installations involved
 - Realign
 - Close
 - Deactivate
- Determine the year of a closure or deactivation
 - Year 1 - 2006
 - Year 2 - 2007
 - Ect.
- Will MILCON be built based on population move or will a independent schedule be developed?

Transforming Through Base Realignment and Closure

MAJ David A. Smith/TAB/David.Smith@hqda.army.mil/703.696.8778 12 05/05/2005 9:17 AM



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- Draft Deliberative Document - For Discussion Purposes Only
Do Not Release Under FOIA
- ## Independent Variables
- Population.
 - Moving expenses.
 - Change in base service requirements.
 - Salary eliminations or additions.
 - Facilities.
 - MILCON costs.
 - Sustainment.
 - Recapitalization. } 2M A raised > to 87% cost out of facilities
 - Changes in these two variables drive change in scenario costs.
- Transforming Through Base Realignment and Closure
- Notional for Training Only** 05/05/2005 9:17 AM

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Why COBRA?



In selecting military installations for closure or realignment, the Department of Defense, giving priority consideration to military value (the first four criteria below), will consider:

"The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs."

Selection Criteria Five

"DoD components and the JCSGs must use the COBRA model to calculate costs, savings, and return on investment of proposed realignment and closure actions."

Transformation Through Base Realignment and Closure (BRAC 2005)
Policy Memorandum One - Policy, Responsibilities, and Procedures

Transforming Through Base Realignment and Closure



JPAT



- Executive Agent Army
- Mission: Provide auditable COBRA model for the Services and JCSGs for BRAC 2005 scenario analysis by January 2004.
- JPAT Members: OSD, Services, JCSGs, and DLA.
- Process: Review, refine, verify, and validate COBRA inputs, outputs, algorithms, operations and functionality.
- Principles: Establish Service consistency, eliminate national averages, utilize improved data collection, and integrate a decade of change.

Transforming Through Base Realignment and Closure

"FORT HOOD CURRENT SET"

1st Cavalry Division

Auth: 15,987

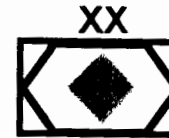
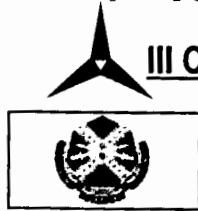


- 1st Bde: 2T/1M
- 2nd Bde: 2T/1M
- 3rd Bde: 2M/1T
- 4th (Avn) Bde: 1-7 Cav, Atk Bn, GSAB
- DIVARTY: 3 Cannon/1 MLRS
- DISCOM: 1 MSB/3FSBs
- Engr Bde: 3 Engr Bns
- Sep Bn: 4-5 ADA, 312 MI, 13 Sig, 15th PSB
- 545 MP Co, Band, 68th Chem Co

+/- 48,000 Soldiers

III Corps & US Army Garrison

Auth: 985



XX
4th Infantry Division
 (UEX Configuration)
 Auth: 17,457

- BTB
- 2 X CAMB
- Armed Recon Sqdn
- Fires Bn
- Support Bn

- 1st BCT
- 2nd BCT
- 4th BCT
- Avn Bde
- Sustainment Bde
- Fires Bde
- 1-44 ADA
- 502d PSB (atch)



13th Corps Support Command (COSCOM)

Auth: 5,840



- 1st Medical Bde: 21st CSH, 36th Med, 61st ASMB, 43d Vet Det, 85th CSC, 502d Dental
- 64th Corps Support Group: 553d CSB, 180th Trans Bn, 62d Engr Bn, 2d Chem Bn
- Special Troops Battalion/Corps Distro Center



3rd Signal Brigade

Auth: 1,673

16th & 57th Signal Bns



89th Military Police Brigade

Auth: 994

720th MP Bn: 4 MP Companies



Operational Test Command (OTC)



Assd: 217 Military



504th Military Intelligence Brigade

Auth: 651

15th & 303rd Military Intelligence Bns

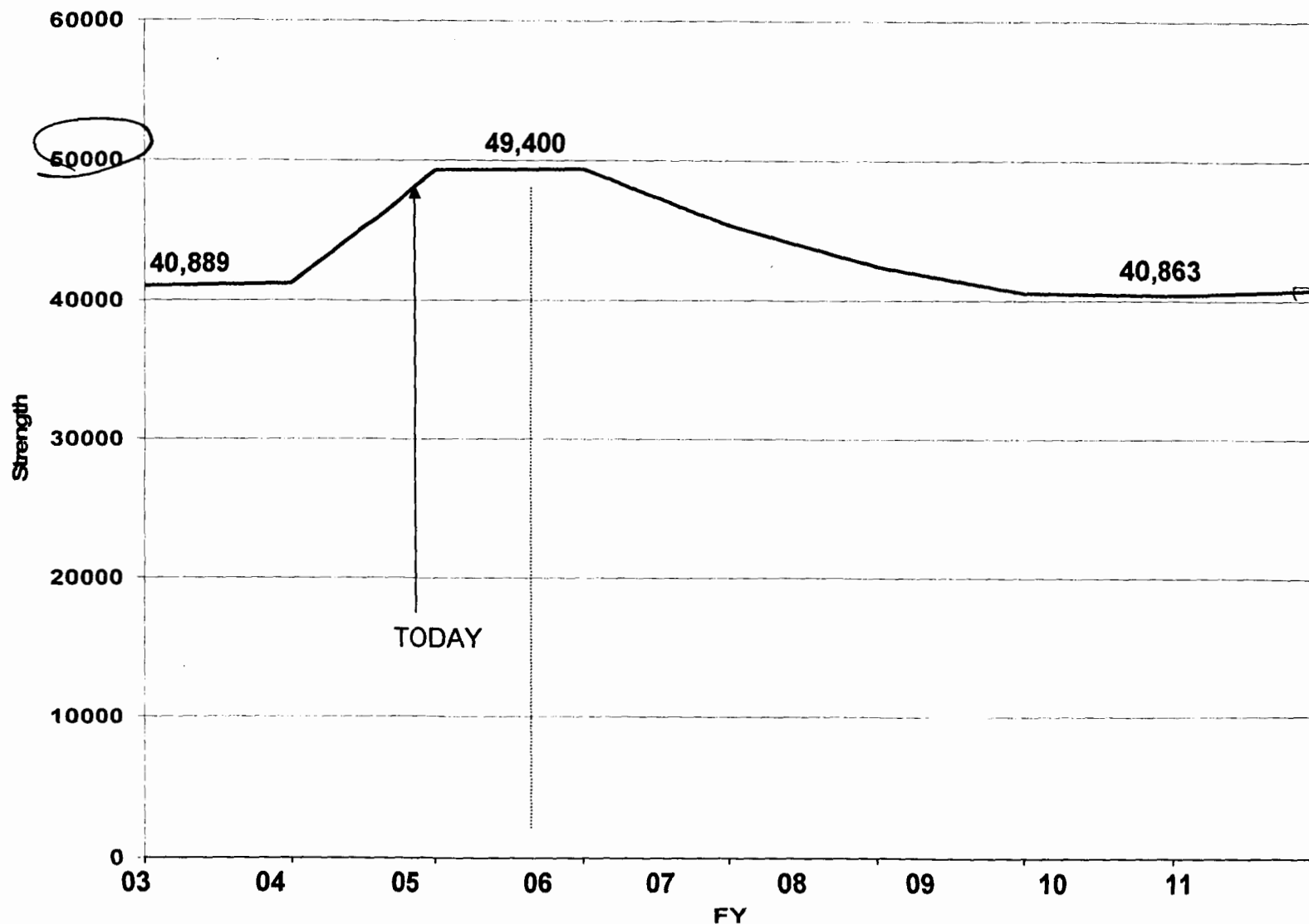
Other Military Units

- MEDDAC & DENTAC: 741
- Mil Assd
- 21st Cav Bde: 119 Assd

DOD'S RECOMMENDATIONS FOR FORT HOOD

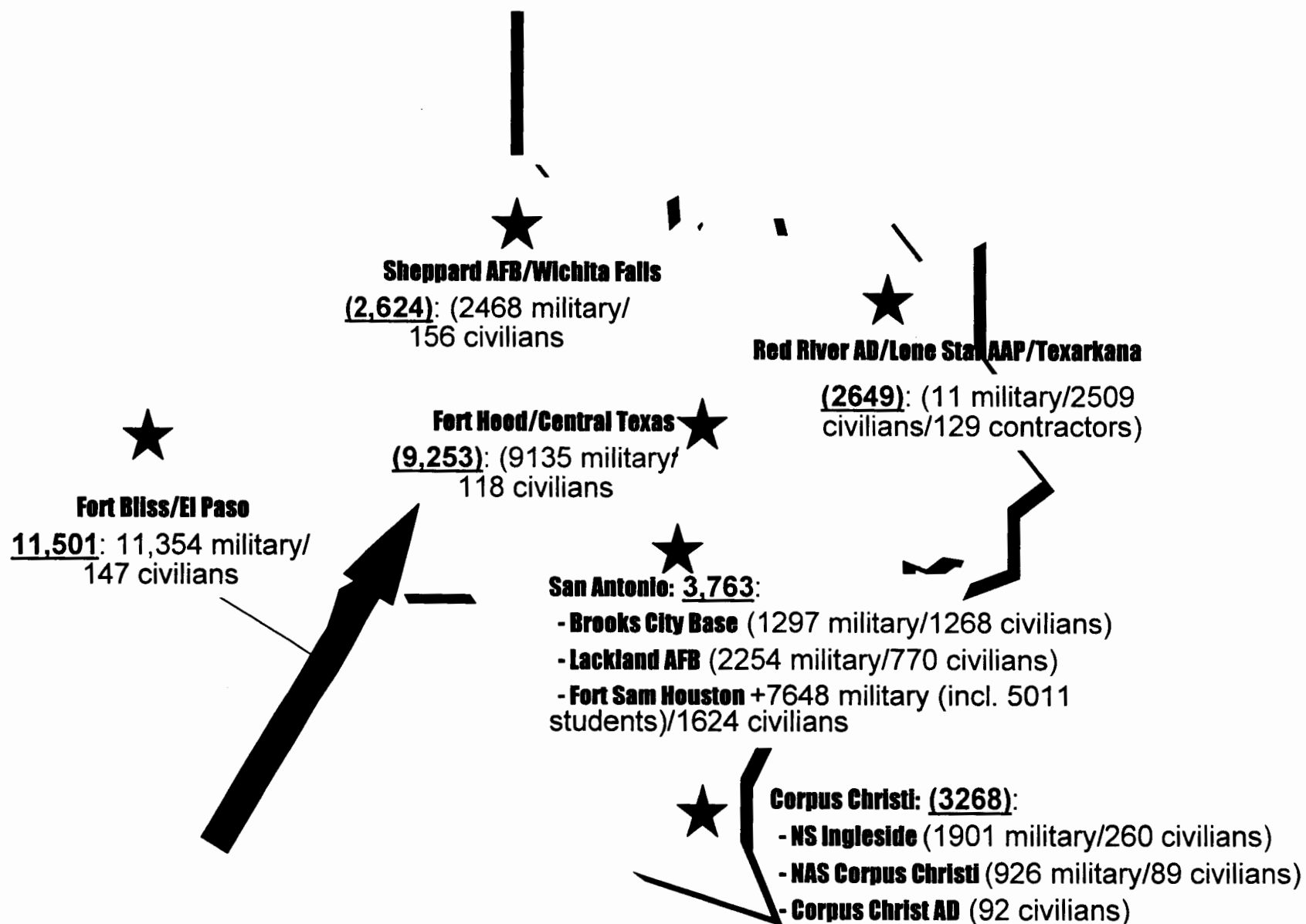
- Realign Fort Hood, TX by relocating two maneuver battalions, an armored reconnaissance squadron, a support battalion, and aviation units (5,045 Soldiers) to Fort Bliss, TX – provides the assets necessary to accomplish the activation of a Heavy BCT at Bliss. [Volume III, pg. 80]
- Realign Fort Hood, TX by relocating a Brigade Combat Team (BCT) and Unit of Employment (UEX) Headquarters (4,090 Soldiers) to Fort Carson, CO. [Volume III, pg. 94] *(06/07)*
- “Based on the BRAC analysis, Fort Hood does not have sufficient facilities and available maneuver training acreage and ranges to support six permanent heavy BCTs and numerous other operational units stationed there.” [Volume III, pg. 94]
- “...several Army installations, such as Fort Hood...have severe shortages of land.” [Volume III, pg. A-36]
- Does not dispute Fort Hood's ability to train and sustain 50,000 Soldiers and their families. *Let Metz → Stay it can handle →*

REALIGNMENT IMPACTS ON FORT HOOD ASSIGNED STRENGTH



Planning Factor: 50 percent married – with 2 family members per married Soldier

IMPACT OF BRAC RECOMMENDATIONS ON TEXAS



CONCERNS

- CENTRAL TEXAS RESPONDED WHEN DoD STATIONED 5,000 ADDITIONAL SOLDIERS AT FT. HOOD
 - HOUSING, SCHOOLS, MUNICIPAL SERVICES, POLICE, FIRE, ETC.
 - NOT CLEAR STATIONING WAS “TEMPORARY” ★
 - RISK OF REGIONAL ECONOMIC REACTION TO BRAC REPORT
 - UNCERTAIN IMPACT ON HOME SALES
 - MANY SOLDIERS POTENTIALLY NEGATIVELY AFFECTED
 - MEDIAN SALES PRICE FOR HOMES /MONTHLY RENT:
 - CENTRAL TEXAS: \$95,000/\$750
 - COLORADO SPRINGS: \$178,000/\$1,125
- } BOUOHT IN RISING MARKET
} SELL IN DECLINING MARKET.*
- ABILITY OF GAINING INSTALLATION TO SUPPORT SOLDIERS AND THEIR FAMILIES
 - WITH 40,863 SOLDIERS ASSIGNED IN 2011, FORT HOOD WILL BE OPERATING AT LESS THAN 85% CAPACITY AND EFFICIENCY.

WHERE CENTRAL TEXAS NEEDS YOUR ASSISTANCE

- ENSURE DoD RELEASES DATA BEHIND MILITARY VALUE SCORES, AND MAKES IT AVAILABLE TO AFFECTED COMMUNITIES.
 - FOR THE COMMISSION TO DETERMINE IF THE ARMY'S METHOD FOR ASSESSING MILITARY VALUE IS VALID (i.e. EMPHASIS ON HEAVY MANEUVER ACREAGE, AIRSPACE, AND ENVIRONMENTAL ISSUES.)
 - FOR THE COMMISSION TO DETERMINE IF THE COSTS TO MOVE FROM EXISTING FACILITIES TO EQUAL QUALITY FACILITIES AT THE NEW RECOMMENDED LOCATION ARE CLEAR AND VALID.
- SUPPORT A BRAC COMMISSIONER VISIT TO FORT HOOD – THE NUMBER OF SOLDIERS REALIGNED IS GREATER THAN ANY DoD INSTALLATION BEING CLOSED
- CENTRAL TEXAS NEEDS TIME DURING THE 11 JULY REGIONAL HEARING TO MAKE ITS CASE TO THE BRAC COMMISSIONERS.
- CAREFULLY SCRUTINIZE THE IMPACT OF TEMPORARY STATIONING ON SOLDIERS, FAMILIES, AND THE SUPPORTING COMMUNITY(IES).

X

MILITARY VALUE

Army Stationing Vision (Army G-3): “Army forces with a Joint and Expeditionary mindset positioned to provide relevant and ready combat power to Combatant Commanders from a portfolio of installations that projects power, trains, sustains and enhances the well-being of the Joint Team.” [pg. B-59]

Military Value was based on six capabilities: Training, Project Power, Materiel and Logistics, Well Being, Cost Efficient, and Future Operations. Fort Hood ranked:

#5 in Project Power capability – was the Army’s Installation Deployment Excellence Award Winner in 2003 and 2004.

#10 in Training Capability – with the Army’s most robust live, virtual, and constructive training environments; over \$440 million spent the past five years on simulators, simulations, and devices; a persistent JNTC site; the Army’s only digitized Multipurpose Range Complex; site of the Operational Test Command, Central Technical Support Facility, the Army’s first Battle Command Training Center, and the FXXI EXFOR (leading to 4ID’s designation as the Army’s first digitized division. 174,000 certified usable acres for maneuver training.

Training Capability was assessed using the following attributes:

- direct fire capability ¹
- indirect fire capability
- MOUT capabilities ²
- Heavy maneuver area ³
- Light maneuver area
- Airspace
- General Instructional facilities
- Applied Instructional facilities
- Air Quality
- Noise Contours
- Soil Resiliency

¹: combination of duded impact area size, available maneuver space, and largest direct fire wpns capability

²: combination of facility size in acres and quality of buildings

³: combination of installation’s total acreage and largest contiguous acreage for mech training.



ACQUISITION,
TECHNOLOGY
AND LOGISTICS

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

AUG 16 2005

The Honorable Anthony J. Principi
Chairman
Defense Base Closure and Realignment Commission
2521 S. Clark Street, Suite 600
Arlington, Virginia 22202


Dear Chairman ~~Principi~~:

The Department fully appreciates the thoroughness of your efforts and we will continue to provide support and assistance to the Commission and its staff as your analysis proceeds.

Through your regional hearings and interaction with your staff, we have identified conceptual and specific issues that are of significance and deserve specific attention. We prepared the enclosed papers to provide you with the Department's position on each of these issues to ensure the Commission has the best possible information for its deliberations. We trust the Commission will find this information a valuable resource in evaluating the Department's recommendations.

The Department is committed to providing accurate information to the Commission. Should you have any questions on this matter, please have your staff contact Mr. Peter Potochney, Director, BRAC, at (703) 614-5356.

Sincerely,


Michael W. Wynne
Chairman, Infrastructure Steering Group

Enclosure:
As stated



TABLE OF CONTENTS

TAB A - Overarching Issues

1. Homeland Defense/Homeland Security
2. Strategic Presence
3. Military Personnel Savings
4. Reshaping the Force
5. Military Judgment
6. Environmental Restoration Costs
7. Intellectual Capital - Brain drain
8. Use of BRAC for Below Threshold actions
9. Force Structure Plan
10. DoD Use of Multiple Shift Operations

TAB B - Commission Additions/Expansions

1. NAS Oceana, VA
2. Professional Development Education
3. Joint Medical Command
4. Navy Broadway Complex, CA
5. Galena Forward Operating Location, AK
6. NAS Brunswick, ME
7. Pope AFB, NC
8. Defense Finance Accounting Service (DFAS)

TAB C – Specific Recommendation Issues

Department of the Army

1. Ft Monmouth, NJ
2. Red River Army Depot, TX

Department of the Navy

3. Submarine Base New London, CT
4. Portsmouth Naval Shipyard, ME
5. Navy Supply Corps School, Athens, GA
6. Officer Training Command, Pensacola, FL

Department of the Air Force

7. Ellsworth AFB, SD
8. Air National Guard (Various AF)

Joint Cross-Service Groups

9. Joint Center of Excellence for Culinary Training
10. Aviation Logistics School
11. Consolidate Army Test and Evaluation Command (ATEC) Headquarters
12. Consolidate DISA and create Joint C4ISR D&A Capability
13. Consolidate Civilian Personnel Offices
14. Consolidate Correctional Facilities
15. Joint Basing
16. Leased Space Recommendations Specific to MILDEPs and OSD (Co-locate Misc Army Leased Locations, Relocate Misc DoN Leased Locations, Co-locate Misc AF Leased Locations and the Nat'l Guard HQs Leased Locations, Co-locate Misc OSD, Defense Agency and Field Activity Leased Locations)
17. Co-locate Miscellaneous OSD, Defense Agency, and Field Activity Leased Locations
18. Co-locate Missile and Space Defense Agencies
19. Consolidate TRANSCOM Components
20. Lima Tank Plant, OH
21. Deseret Chemical Depot, UT; Newport Chemical Depot, IN; Umatilla Chemical Depot, OR
22. Realign Lackland AFB, TX
23. Close Hawthorne Army Depot, NV
24. Close Kansas AAP, KS
25. Lone Star Army Ammo Plant, TX
26. Close Riverbank AAP, CA
27. Convert Inpatient Services to Clinics
28. San Antonio Region
29. Brooks City Base
30. Co-Locate Extramural Research Program Managers
31. Consolidate Maritime C4ISR RDT&E
32. Defense Research Service Led Laboratories
33. Navy Integrated W&A RDT&E Center

HOMELAND DEFENSE/HOMELAND SECURITY

Issues: Have the Department's BRAC recommendations degraded homeland defense capabilities and should DoD have consulted with the Department of Homeland Security during the BRAC process?

Key Points:

- Both the BRAC legislation and DoD's implementation of it ensured that homeland defense and security were considered in the BRAC process.
- The Department has a clear picture of its homeland defense mission as well as the support it provides to the mission of the Department of Homeland Security at the direction of the President and the Secretary of Defense.
- The Department recently published its homeland defense strategy, including air, land, and sea components, providing ample time to inform the BRAC process.

DoD's Position: DoD is solely responsible for homeland defense – the military protection of U.S. territory, its domestic population, and its critical defense infrastructure from direct attack. Both the BRAC legislation and DoD's implementation of it ensured that homeland defense and security were considered in the BRAC process. Criterion two of the final BRAC selection criteria specifically required DoD Components to consider “[t]he availability and condition of land, facilities and associated airspace . . . as staging areas for the use of the Armed Forces in homeland defense missions.” Additionally, as a mission of DoD, these issues were captured by the requirements of criteria one and three.

The Department has a clear picture of its homeland defense mission, as well as the support it provides to the mission of the Department of Homeland Security at the direction of the President and the Secretary of Defense:

- Physical defense of the nation against external attack by land, sea, or air
- Civil support to the nation as requested by the Department of Homeland Security
- Enabling activities to improve national and coalition capabilities for homeland security, to include sharing expertise, technology, and training

The air and land components of this mission are well defined. The Department's air defense components have been and will continue to provide alert forces and conduct combat air patrols. Some of those Air National Guard's air alert forces are routinely tasked to perform alert duties in locations far from their home states and bases, even though there are other ANG fighters in those states. With respect to land and civil support, the Department has established Joint Task Forces of highly trained individuals drawn from a variety of installations to deploy to homeland defense contingencies wherever they may arise. The Department recently published its homeland defense

strategy, including air, land, and sea components, providing ample time to inform the BRAC process.

Like any other mission of the Department, the leaders of the BRAC process turned to the mission proponent to help determine its infrastructure needs. The Assistant Secretary of Defense for Homeland Defense and the NORTHCOM and PACOM commanders ensured that the infrastructure requirements of this especially critical mission were accommodated in the BRAC process. The chief concern was ensuring that necessary capabilities would be available at the right place and right time.

Many people confuse homeland defense with the reciprocity agreements our bases typically establish with local communities. Reciprocity agreements are not a component of the mission portfolio of any bases. They are simply arrangements for installations and communities to provide mutual support for things like firefighting and emergency services. If the support DoD provided through reciprocity agreements were a mission requirement, the Department would need to maintain a presence in every local community. It should be noted that because the Department invests its homeland defense training resources in individuals drawn from a variety of installations, who then assemble and deploy to a contingency, it is unlikely that a community impacted by a contingency would receive direct homeland defense support from its geographically proximate base.

Impact on DoD: Preserving the status quo prevents the Department from enhancing capabilities by adapting its infrastructure and organizational laydown.

STRATEGIC PRESENCE

Issue: What is the definition of “strategic value” and “strategic presence” and how were these terms applied to the DoD BRAC recommendations?

Key Points:

- The terms “strategic value” and “strategic presence” represent the ability for the Department to operate from or through various regions of the United States.
- The Infrastructure Executive Council considered the entirety of the Department's BRAC recommendations to ensure forces were located in such places to ensure they support needed mission capabilities. The members referred to this effort as a consideration of strategic presence.

DoD's Position: The terms “strategic value” and “strategic presence” represent the ability for the Department to operate from or through various regions of the United States. During Infrastructure Executive Council (IEC) deliberations, it became apparent to IEC members that if not reviewed carefully, the cumulative effect of BRAC recommendations could impair DoD's current or future mission capabilities in a particular section of the United States. The IEC considered the entirety of the Department's BRAC recommendations to ensure forces were located in such places to ensure they support needed mission capabilities. The members referred to this effort as a consideration of strategic presence. This was an application of the qualitative military value judgment component of military value.

In reviewing the application of strategic presence, the IEC, using its military judgment, felt the aggregate affect of BRAC candidate recommendations in various regions of the U.S., specifically the Midwest and Northeast, would be to deprive the Nation of a required presence in those regions. It is for that reason that the IEC modified the closures of Grand Forks AFB, Naval Air Station Brunswick, and Rome Laboratory, into realignments.

Impact on DoD: Lost operational capabilities by not retaining a necessary presence in various regions of the country.

MILITARY MANPOWER SAVINGS

Issue: Are military personnel savings from BRAC recommendations real?

Key Points:

- As in the case of monetary savings, the closure or realignment of an installation frees up military personnel who can be reapplied to generate new capabilities and to improve operational efficiencies.
- BRAC military manpower savings are real whether the actual personnel are retained or eliminated.
- BRAC military manpower savings must be accounted for within the Cost of Base Realignment Actions (COBRA) analyses.

DoD Position: Savings from base realignment and closure, whether monetary or personnel, are used by the Department to obtain new and additional capabilities. The fact that these savings are subsequently “spent” by the Department rather than returned to the treasury in the form of reduced budget authority or end strength, does not change the fact that the BRAC recommendation produced those savings. BRAC military manpower savings are real and they must be accounted for within the Cost of Base Realignment Actions (COBRA) analyses.

Arguing that savings are not real unless accompanied by a similar reduction in budget authority or end strength because to do so would prevent using savings to enhance capabilities – a key benefit of the BRAC process – goes against the basis of capital budgeting for savings.

Personnel savings are an especially important tool for improving efficiency and effectiveness. As with monetary savings, military personnel reductions resulting from a BRAC recommendation allow the Department to reapply these personnel to fix stressed career fields, generate new capabilities, and to improve operational efficiencies. Without these very real personnel savings, the Department would have to spend resources to hire additional personnel to fix stressed career fields, generate new capabilities, and to improve operational efficiencies.

For example, the return of forces from Europe has generated a savings in Military Police positions that accomplish force protection and security operations. These personnel will be used to meet law enforcement mission requirements in Iraq and Afghanistan. In the long-term, the approximately 2,000 Army military personnel savings achieved under BRAC will be used to meet new force structure requirements in Biological Detection units, Civil Affairs & Psychological Operations units, Quartermaster units, Transportation units and Military Police.

It is important to note that BRAC military manpower savings are real whether the actual personnel are retained or eliminated. When BRAC actions identify military manpower savings, these personnel can either be eliminated or they can be transferred to fill vacant positions at other locations. Either way, real savings result from this action. In reality, BRAC actions allow the Department an opportunity to reallocate personnel. The COBRA analyses reflect the individual costs and savings resulting from actions to affect the closure or realignment of installations. COBRA is not meant to capture the projected use of the estimated savings. Only the Department's programming and budgeting process can make these determinations.

BRAC military manpower savings should always be viewed as a resource to be reapplied to buy new and/or additional capabilities. For that reason, such savings are real and should not be ignored within the COBRA analyses.

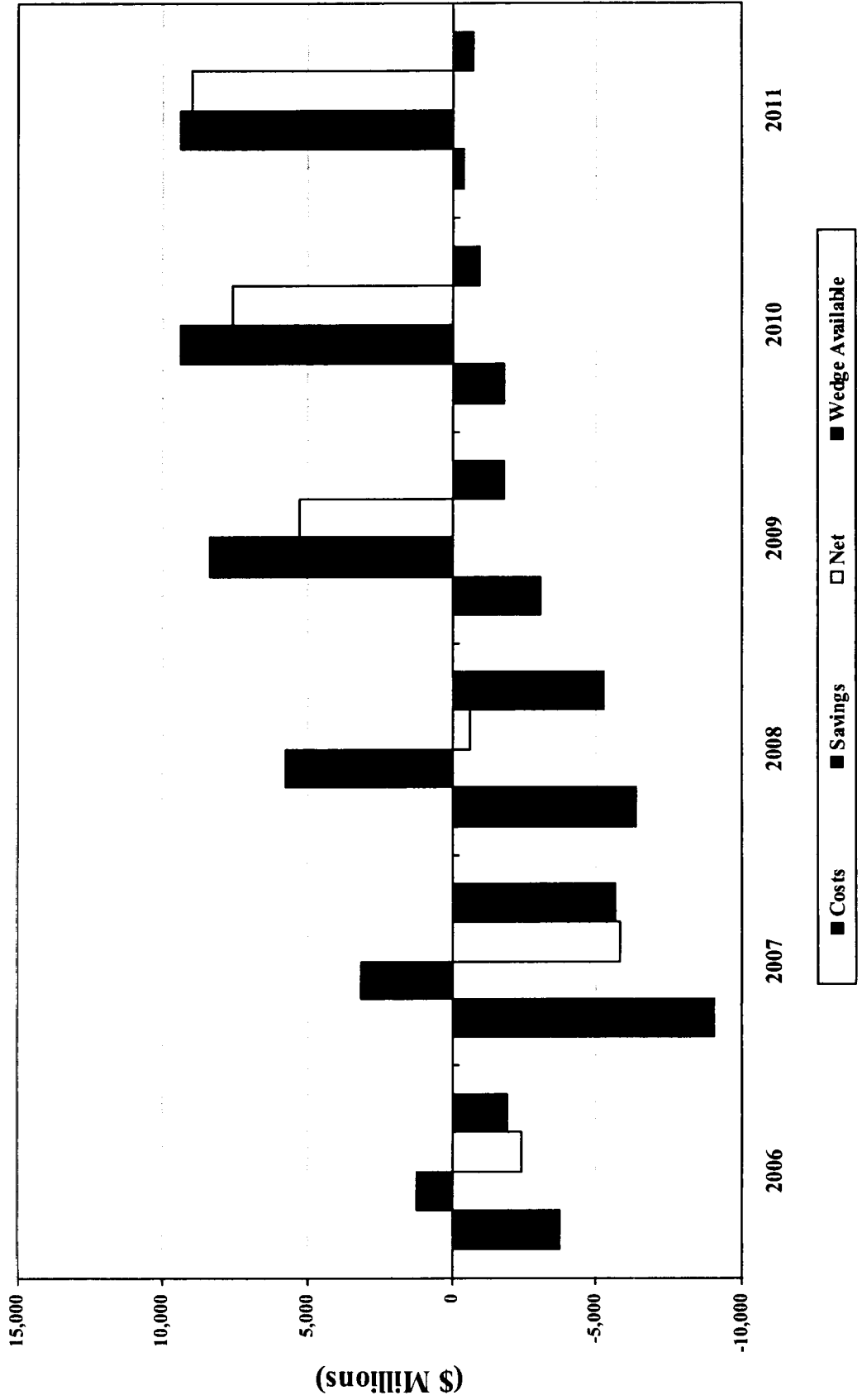
Some have questioned whether the Department can afford to implement its recommendations if it will "spend" a large part of BRAC savings on new capabilities. As indicated in the attached chart, the funding already allocated by the Department for BRAC implementation plus near term BRAC savings is more than sufficient to fund the Department's 222 BRAC recommendations, even if the dollar value of military manpower savings is discounted.

Impact on DoD: If military personnel savings are not included as part of the BRAC cost estimates, the positive financial impact of BRAC actions will be significantly understated, and the ability to staff new missions questionable.



DoD Recommendations Costs/Savings Profile

(As of 13 May 05)



RESHAPING THE FORCE

Issue: Are military personnel savings from BRAC important to reshaping the Force?

Key Points:

- Simply put, BRAC recommendations free up personnel billets otherwise wasted in support of unnecessary facilities, so they can be reapplied to create new capabilities.
- Army will realize about 5,845 military personnel savings to apply to new force structure capabilities.
- Navy's military personnel reductions will contribute 7,984 personnel to the overall reduction outlined in the Force Structure Plan.
- Air Force will reapply their military personnel savings to support emerging missions and shore up stressed career fields.

DoD Position: When BRAC actions identify military manpower savings, these personnel can either be eliminated or they can be transferred to fill vacant positions at other locations. Either way, real savings result from the BRAC action. The COBRA analyses reflect the individual costs and savings resulting from the recommendation while the Department's programming and budgeting process makes the determination about the savings can be "spent". The Military Departments will apply their military personnel savings individually to reshape their force – common themes include relieving stressed occupational specialties, reallocating to higher priority missions and satisfying new force structure needs. The best examples of the reapplication of military personnel savings from BRAC recommendations are found in the Air Force:

Base Realignment and Closure offers the Air Force a unique opportunity - resizing and realigning squadrons in new, transformational ways. Taking a comprehensive 20-year view, BRAC 2005 gives the Air Force the ability to reset our forces in a strategic way, to support ten, equally capable Air Expeditionary Forces (AEFs). BRAC also allows the Air Force to bed down new weapons systems where their transformational capabilities can be most effective. Consistent with OSD policy, AF BRAC savings include manpower cost avoidance, which can either be reinvested as dollars or as manpower. BRAC savings for the AF are real and valid. AF intent is to transform while supporting emerging missions and shoring up stressed career fields. The options open to the Air Force are outlined in the following Table:

Stressed Career Fields

Contracting
Paralegal
Com, Network, Crypto Systems

Emerging Mission Requirements

UAVs / UCAS
Airlift Crews/Maintenance
Munitions Storage

Log Plans	FTF Crew Ratio
Services	Warfighting HQ
Security Police	Battlefield Airmen
AFOSI	Increase Association Units
Vehicle Operations	Iceland
Training	New LCOM (Logistics Composite Model)
Non-Blue Programs	Expand ATC training
Defense Health Program, NFIP/GDIP (Intelligence)	Expeditionary Combat Airmen Training

The Air Force expects some active BRAC manpower savings will be used for student training manpower requirements during the BRAC implementation period. For Active Duty, manpower made available through BRAC will be reinvested into emerging missions, stressed career fields, or - once QDR is complete - potential end strength decrease. The Air Force will reinvest any reserve component manpower into other high priority Air Force missions, including the emerging missions above. Our position is the Active Reserve Component (ARC) will not lose end strength: For the ARC, all manpower made available through BRAC will be reinvested into emerging missions, stressed career fields or other priorities. Savings may ultimately reduce end strength, but end strength reductions are as yet unclear due to emerging missions arising from the QDR process as well as AF transformation. By creating innovative organizational and basing solutions, capitalizing on joint opportunities where it makes sense, reducing inefficiencies, and freeing valuable resources, the Air Force has taken bold steps to re-shape the force and institutionalize the changes needed to transform the Air Force.

BRAC offers similar opportunities to the Army and Navy recapped here:

ARMY: The return of forces from Europe has generated a savings in Military Police positions that currently accomplish law enforcement, force protection, and security operations for the installations that are closing in Europe. These personnel will be used to meet law enforcement mission requirements in Iraq and Afghanistan. In the long-term, the approximately 5,845 military personnel savings achieved under BRAC will be used to meet new force structure requirements in units that perform functions such as Biological Detection, Civil Affairs & Psychological Operations, Quartermaster, Transportation, and Military Police.

NAVY: The Navy's recommendations result in military manpower reductions of 7,984 officer and enlisted personnel. The Force Structure Plan shows reduction in military manpower of 34,000 from FY2005 to FY2014, changing current end strength from 544,000 to 523,000 active personnel and from 123,000 to 110,000 reserve personnel. The Department of the Navy recommendations contribute 7,984 personnel to the desired

FY2014 end strength. These reductions are based upon recommendations in Subsurface/Surface Operations, Aviation Operations, Department of the Navy Specific Education and Training functions, Reserve Activities, Recruiting Management, Regional Support Activities, and Fenceline Closures. The military manpower reductions result from installation closures eliminating base operating support personnel not required at receiving installations, and consolidation of like functions at other installations.

Impact on DoD: If the Commission discounts military manpower savings from BRAC and deletes these recommendations, they will damage on-going efforts to reshape the force, and identify the resource requirements for new missions

MILITARY JUDGMENT

Issue: Were there any standards developed to guide the Department's use of military judgment in developing BRAC recommendations, especially when it overrode the quantitative results of analyses?

Key Points:

- The Department determined that military value had two components: a quantitative component and a qualitative component.
- This approach recognizes the fact that the capabilities necessary to meet the threats today and in the future place great emphasis on the exercise of the qualitative judgment of DoD senior leaders.
- Without the ability to exercise military judgment, the BRAC process would become nothing more than a quantitative "black box" exercise, focused on the past.
- Military judgment is a key element of military value.

DoD Position: The Department determined that military value had two components: a quantitative component and a qualitative component. This approach recognizes the fact that the capabilities necessary to meet the threats we now face place great emphasis on the exercise of the qualitative judgment of senior military leaders. The quantitative component assigns attributes, metrics, and weights to the selection criteria to arrive at a relative scoring of facilities within assigned functions. The qualitative component integrates the exercise of military judgment and experience to ensure rational application of the criteria. Military judgment was not applied arbitrarily. The underlying principles and concepts behind the exercise of military judgment were subject to review at all deliberative levels of the BRAC process.

Impact on DoD: Without the ability to exercise military judgment, the BRAC process would become nothing more than a mathematical exercise producing potentially uninformed and absurd results.

ENVIRONMENTAL RESTORATION COSTS

Issue: Is DoD understating the true cost of closures by not including environmental restoration costs in the BRAC process?

Key Points:

- Because the Department has a legal obligation to perform environmental restoration regardless of whether a base is closed, realigned, or remains open, the cost of restoration is not a cost of the closure or realignment.
- This approach was consistent with procedures used in prior BRAC rounds and responds to Government Accountability Office (GAO) concerns.
- The Department considered the impact of costs related to potential environmental restoration through the review of certified data on preexisting environmental restoration projects.
- Including these costs in DOD's BRAC recommendations would subordinate military value and skew the analysis to favor retention of installations that have high restoration cleanup costs.

DoD Position: Because the Department has a legal obligation to perform environmental restoration regardless of whether a base is closed, realigned, or remains open, the cost of restoration is not a cost of the closure or realignment.

This approach was consistent with procedures used in prior BRAC rounds and responds to Government Accountability Office (GAO) concerns. The GAO has stated that determining final restoration costs could be problematic before a closure decision, since neither reuse plans nor studies to identify related restoration requirements would have been initiated. Any other approach to the consideration of such environmental restoration costs could have provided a perverse incentive that would reward (through retention) polluted sites and closes cleaner sites.

In accordance with Policy Memorandum Four, Transformation Through Base Realignment and Closure (BRAC 2005) - Selection Criteria 7 and 8, the Military Departments and Defense Logistics Agency (DLA) identified recurring and non-recurring environmental compliance and waste management costs for each scenario and subsequent recommendation evaluated as part of the scenario development and recommendation analysis process. These one-time waste management and compliance costs associated with closing a facility (e.g., costs generated as result of operating permit closure regulations) or similar one-time costs associated with realignment actions (expanding treatment or compliance operation permits) were also identified in Cost of

Base Realignment Actions (COBRA) tool to ensure these costs were part of the payback analysis.

The Department considered the impact of costs related to potential environmental restoration through the review of certified data on preexisting environmental restoration projects at installations that were identified during scenario development as candidates for closure or realignment. In this regard, the certified data considered by the Military Departments and Joint Cross-Service groups included the Fiscal Year 2003 estimate of costs to complete for Installation Restoration (IR) sites managed and reported under the Defense Environmental Restoration Account.

Impact on DoD: Including these costs in DOD's BRAC recommendations would subordinate military value and skew the analysis to favor retention of installations that have high restoration cleanup costs.

USE OF BRAC FOR BELOW THRESHOLD ACTIONS

Issues: Why do many recommendations fall below the thresholds identified in Section 2687 of Title 10? Why not just relocate these activities outside of the BRAC process?

Key Points:

- A comprehensive BRAC process involves comparing facilities conducting similar functions across DoD without regard to size.
- Reviews of the recommendations by the President and Congress are restricted to accepting the recommendations on an “all or none” basis. Below threshold actions would otherwise receive no such extensive review nor would they receive “all or none” acceptance.
- In most instances, a below threshold action would never be contemplated outside of BRAC because there is no compelling force to bring smaller activities under a single microscope for review.

DoD Position: When Congress authorized the BRAC 2005 round, it provided DoD with a singular opportunity for supporting the Department’s transformation inside the United States. The Secretary directed the Department to conduct a comprehensive infrastructure rationalization examining a wide range of options for stationing and supporting forces and functions.

Integrating below threshold activities into the BRAC process provides several benefits. First, a comprehensive BRAC process involves comparing facilities conducting similar functions across DoD without regard to size. The “big picture” perspective provides DoD with a better assessment of the functions and facilities needed to meet mission capabilities.

A second significant benefit is the independent review by a commission charged with ensuring the DoD’s analyses followed prescribed, publicly reviewed, criteria and accommodated future force levels. Subsequent reviews by the President and Congress are restricted to accepting the recommendations on an “all or none” basis. Below threshold actions would otherwise receive no such extensive review nor would they receive “all or none” acceptance. This allows DoD to rebalance its force structure and infrastructure based on Defense-wide strategies rather than in sub optimized pieces. In most instances, a below threshold action would never be contemplated outside of BRAC because there is no compelling force to bring smaller activities under a single microscope for review.

Finally, property disposal under BRAC is focused on community redevelopment and reuse. Where below threshold actions would require disposal of property, these actions

would have to be implemented pursuant to the Federal Property and Administrative Services Act, which does not provide a preference for the local community nor any requirement to dispose of the property in accordance with the local community's plans for redevelopment. The local community would stand in line for the property behind some social beneficiaries, and potential public benefit recipients, and would then have to pay fair market value for the property.

The best analysis of DoD's resources results when all facilities are included – a precedent firmly established in the previous BRAC rounds.

Impact on DoD: Without including smaller activities within the BRAC process, DoD would be sub optimizing its ability to rationalize its infrastructure.

FORCE STRUCTURE PLAN

Issue: Is the Department's Force Structure Plan based on a threat assessment covering a 20-year period?

Key Points:

- The threat assessment, entitled "Probable Threats to National Security" can be found at pages 7-10 of the classified force structure plan.
- During the development and coordination process of the Force Structure Plan, the Defense Warning Office within the Defense Intelligence Agency (DIA) reviewed and approved the included threat assessment.
- The statute requires that the Commission find that the Secretary deviated substantially from the Force Structure Plan and/or the selection criteria in making a change to the Secretary of Defense's recommendations.
- While some communities have tried to cast doubt on certain recommendations by questioning the validity of the Force Structure Plan, this is outside the analysis prescribed by the statute.

DoD Position: The Joint Staff was assigned the responsibility for developing the Force Structure Plan. During the development and coordination process of the Force Structure Plan, the Defense Warning Office within the Defense Intelligence Agency (DIA) reviewed and approved the included threat assessment. On March 15, 2005, the Department provided Congress with a revised Force Structure Plan containing a classified threat assessment and force levels for the 2005-2025 time period. This same classified Force Structure Plan was provided to the BRAC Commission on May 13, 2005. The threat assessment, entitled "Probable Threats to National Security" can be found at pages 7-10 of the classified force structure plan. The Department prepared an unclassified version of this Force Structure Plan (including the threat assessment) which was incorporated into Volume I, Chapter 2, of its Base Closure and Realignment Report. Other than the previous version of the Force Structure Plan provided to Congress in 2004, the Department neither prepared nor used any other Force Structure Plan or threat assessment in its analysis.

It is critical to note that the statute requires that the Commission find that the Secretary deviated substantially from the Force Structure Plan and/or the selection criteria in making a change to the Secretary of Defense's recommendations. While some communities have tried to cast doubt on certain recommendations by questioning the validity of the Force Structure Plan, this is outside the analysis prescribed by the statute.

Impact on DoD: DoD will either retain excess capacity or eliminate necessary capacity if the relationship between the Force Structure Plan and the recommendations it supports is severed.

DOD USE OF MULTIPLE SHIFT OPERATIONS

Issue: Should capacity for DoD maintenance depots be evaluated on more than a one shift operation?

Key Points:

- The Industrial Joint Cross-Service Group (IJCSG), using the DoD guidance, increased the future planned depot capacity for peacetime operational tempo to 1.5 shifts, keeping a 74 percent utilization per shift.
- The increase, from 1 shift to 1.5 shifts provides better utilization of DoD capacity and allows more work in a smaller infrastructure footprint.
- The planned capacity utilization of 74 percent is conservative. Average industry is 80 percent. This approach is more consistent with Industry, which uses 2nd and 3rd shifts to optimize capacity utilization, equipment and facility capital expenditures.
- Working at a 1.5 peacetime operational tempo reduces risk to our warfighters by providing a separate trained second shift should a surprise workload be driven by a technical failure or contingency requirement – responsive to surge requirements.

DoD Position: DoD depot maintenance capacity is used to measure the infrastructure's ability to meet repair, overhaul, and maintenance requirements. To ensure a common and consistent measurement of capacity, the Industrial Joint Cross-Service (IJCSG) used the DoD 4151.18-H, "Depot Maintenance Capacity and Utilization Measurement Handbook". The handbook measures capacity using a single shift, 40-hour week. Capacity utilization is planned to be no higher than 74 percent for a single 40-hour work week (1,615 annual productive hours times 95 percent availability factor divided by 2,080 total annual available hours)¹.

The IJCSG, using the DoD guidance, increased the future planned depot capacity for peacetime operational tempo to 1.5 shifts (keeping 74 percent utilization per shift). The increase, from 1 shift to 1.5 shifts provides better utilization of DoD capacity and allows more work in a smaller infrastructure footprint. Furthermore, the IJCSG's planned capacity utilization of 74 percent is conservative. Average industry is 80 percent. This approach is more consistent with Industry, which uses 2nd and 3rd shifts to optimize capacity utilization, equipment and facility capital expenditures.

To ensure wartime surge capacity is retained, the Department increases the tempo from a 40 hour week peacetime operational tempo to a 60 hour week wartime (surge) operational tempo. This is accomplished by allowing each shift to change to a 6 days per

¹ Chapter 2 and Chapter 3, DoD 4151.18-H, "Depot Maintenance Capacity and Utilization Measurement Handbook"

week/10 hours per day operations tempo. The IJCSG group used this approach for sizing the capacity for wartime (surge) operations across 1.5 shifts. This approach for surge operations uses only the existing personnel on hand at a depot. Additionally, working at a 1.5 peacetime operational tempo reduces risk to warfighters by providing a separate trained second shift should a surprise workload be driven by a technical failure or contingency requirement.

The IJCSG sized the retained depot maintenance infrastructure to be able to complete the larger of either the programmed workload or projected core requirement through FY2025. The IJCSG also assessed the relationship between the force structure plan and the proposed post BRAC capacity and capability and found no areas of concern. The IJCSG approach retains sufficient capacity for unknown requirements.

Commercial Industries Use Multiple Shift Operations:

Federal Reserve Board constructs estimates of capacity and capacity utilization for industries in manufacturing, mining, and electric and gas utilities. The Department of Commerce Economics and Statistics Administration U.S. Census Bureau recognizes multiple shift operations. Their instructions for reporting capacity utilization include multiple shift operations for a 2nd and 3rd shift.² Measurements under the Federal Reserve Board index of capacity utilization find that 72 percent of plants operate two or more shifts per day.³ According to the Federal Reserve⁴ the average industry capacity utilization is approximately 80 percent.

According to the “Macroeconomic Implications of Variation in the Workweek of Capital”, Brookings Papers on Economic Activity, in overall manufacturing about 25 percent of all production workers are working late shifts.⁵

The Department of Labor in July 1, 2005 stated almost 15 percent of full-time wage and salary workers usually worked an alternative shift in May 2004. Over half of those working alternative shifts were doing so because it was the “nature of the job.”⁶

The Harbour Report states that “the vast majority of plants operate two 8-hour shifts per day and 235 days a year. This shift pattern is what is referred to as normalized capacity in the Harbour methodology. This method uses a minimum of two shifts because generally plants plan and facilitate for two shifts of production.”⁷ Harbour Consulting,

² http://www.census.gov/ftp/pub/cir/www/mqc1i_04.pdf

³ Andreas Hornstein. *Toward a Theory of Capacity Utilization: Shiftwork and the Workweek of Capital*. Economic Quarterly – Federal Reserve Bank of Richmond. Richmond, VA. Spring 2002. Vol 88, Issue 2, pg. 65 (22 pages).

⁴ <http://www.federalreserve.gov/releases/G17/Current/table12.htm>

⁵ Mathew D. Shapiro. *Macroeconomic Implications of Variation in the Workweek of Capital*. Brookings Papers on Economic Activity. Spring, 1996. pg. 79.

⁶ *Workers on Flexible and Shift Schedules in May 2004*. United States Department of Labor, Bureau of Labor Statistics. July 1, 2005.

⁷ *The Harbour Report North America 1998*. Troy MI: Harbour and Associates, Inc. 1998. pg. 16.

Inc. is a manufacturing and management consulting firm focused on improving the overall competitiveness of manufacturing companies.

GAO report "Military Bases" (GAO-05-785) on BRAC 2005 stated private sector frequently uses two or two and a half shifts operations. Additionally, the report stated that a capacity utilization based on a single shift is a conservative projection of capacity. Also, GAO report "Army Depot Maintenance" (GAO/NSLAD-96-201) stated that the private sector uses two or two and a half shifts operations.

Impact on DoD: If the BRAC recommendations are not approved for depot maintenance activities, the Department will not be able to realize the critical dollar savings needed to provide critical capabilities to the warfighter. The Department will be required to retain excess depot infrastructure and continue to run the depot activities in a less efficient and more costly manner. The combined 20-year Net Present Value of the four maintenance depot recommendations which used this 1.5 shift calculation is \$290M.

Potential Commission Addition - Naval Air Station Oceana, VA

Issue: The Commission is examining adding NAS Oceana to the BRAC list. The Commission identified six additional scenarios for review, above and beyond the four DON analyzed in the BRAC process.

- Three of the Commission scenarios involve mitigating Oceana’s noise impact through partial realignment actions: moving the FRS to NAS Kingsville; moving two additional F-18 squadrons to Cherry Point; build an OLF at Fort Pickett.
- Three Commission scenarios involve moving all existing aviation assets to the following: NAS Kingsville (after moving aviation training assets to Meridian); build new Master Jet Base (MJB) on an unimproved site yet to be determined, reestablish the former NAS Cecil Field.

Key Points:

- DoD investigated four possible Oceana/MJB realignments and rejected all the alternatives. None of the alternatives provided as good or better operational characteristics as Oceana and incurred significant costs (almost \$500M for Moody AFB as an example).
- Although noise concerns have impacted training patterns, encroachment at Oceana is manageable and Oceana meets current minimum operational training requirements with the level of encroachment that exists today.
- None of the scenarios being reviewed by the Commission offer the Navy a better operating alternative or are cost effective within the BRAC window.
- Oceana remains the best choice for the east coast MJB.

DoD Position: COBRA runs performed by DON for the six scenarios proposed by the Commission are as follows:

<i>Scenario</i>	<i>Elim</i>	<i>Moved</i>	<i>MILCON</i>	<i>One-Time Costs</i>	<i>Steady-State Costs/Savings</i>	<i>Payback Years</i>	<i>20 Year NPV</i>
14 VFA move	0	1,190	79.4	115.5	4.0	Never	164.5
15 2 F/A-18E/F	0	434	384.2	388.1	4.8	Never	428.2
16 OLF Pickett	0	0	50.9	119.6	4.1	Never	137.6
17 MJB (New)	0	11,210	1,461.2	1,859.8	-5.1	100+	1,660.2
18 UPT Meridian	327	11,167	691.7	873.2	-59.8	17 (2028)	97.4
19 NAS Cecil MJB	0	11,210	1,024.9	1,636.3	-27.6	100+	1,191.1

None of the first three scenarios that simply realign some assets to relieve the level of operations at Oceana result in any effective measure of improvement.

None of the three scenarios to realign all aviation assets to new locations either improve operations or are executable within the BRAC window.

- NAS Kingsville – location from operational areas
- New Base – costly and difficult to execute within BRAC window
- Cecil Field
 - Any operational benefits are not outweighed by the cost, impact to current operations and existing encroachment (although less than Oceana, still problematic)
 - Requires a contingency recommendation since current property is not within DoD control
- DoD did not include future state expenditures in its analysis, as this may violate statute, and likely pit receiver states against the current location

Impact on DoD: DON continues to believe that analyses to date, both performed by DON and as requested by the Commission, do not support any action to close /realign NAS Oceana. No alternative has demonstrated operational and/or cost effective improvements to the current operations at NAS Oceana.

Potential Commission Addition - Professional Development Education

Issue: Consolidating the Air Force Institute of Technology (AFIT), Wright Patterson AFB, OH, the Defense Language Institute (DLI), Monterey, CA, and the Naval Postgraduate School (NPGS), CA, to create a consolidated professional development education center in either CA or consolidating post graduate education in OH .

Key Points

- The Department considered consolidation of the Naval Postgraduate School and Air Force Institute of Technology (but not the Defense Language Institute (DLI)) at Monterey.
- Maintaining graduate education is a core competency of the Department.
- In recognition of the quality of language training currently provided by DLI, the Department decided to retain DLI at Monterey in its current configuration.

DoD Position: The Education & Training (E&T) JCSG analyzed a full set of scenarios for all three institutions, including closure (privatize the functions), consolidation, and realignment.

The Infrastructure Executive Council (IEC) decided to maintain the existing professional development configuration in recognition of the value provided by having military postgraduate education facilities that: (1) recognize the uniqueness of professional military education; (2) acknowledge the importance of sustaining a world class educational facility as a component of our military structure; and (3) recognize the long-term benefits achieved from having a dedicated military campus that attracts future military leaders from other countries. Additionally, disrupting the center of excellence for language training (DLI), given current and future requirements for military personnel training in foreign languages, would negatively impact operational readiness.

Impact To DoD: Consolidation of NPGS and AFIT into a single location would possibly reduce the effectiveness of the service-centric education currently provided by both institutions. Moving DLI out of the Monterey area will significantly affect language training pipelines that are needed to support the nation's global war on terrorism.

Potential Commission Addition - Joint Medical Command Headquarters

Issue: Creating a Joint Medical Command Headquarters, through co-location or consolidation of disparate Department of Defense Surgeons General, at the National Naval Medical Center, Bethesda, MD, or other available space in the NCR.

Key Issues:

- Joint Medical Command was not considered but co-location was.
- Co-location is not cost effective.

DoD Position:

The Medical Joint Cross-Service Group determined that consideration of a Joint Medical Command, with its complex command and control ramifications, was outside the scope of its charter. The Medical JCSG approach, approved by the Infrastructure Steering Group, was to focus on medical capacity and efficiencies. The Headquarters and Support Activities Joint Cross-Service Group addressed co-location of the Medical Headquarters functions in the National Capital Region. Due to the complexities of instituting Joint Command and Control structures, no recommendation instituting a Joint Command Structure was developed.

The H&SA JCSG developed several scenarios for co-location of medical headquarters functions within the National Capital Region. These scenarios included co-location into space made available by the candidate recommendation to close the Uniformed Services University of Health Sciences (USUHS), as well as building space at Ft Belvoir, VA, and Bethesda, MD. The financial analysis of these scenarios is detailed below. The IEC decision to retain USUHS, the only financially viable receiving location, eliminated further discussion on the collocation of medical headquarters in the National Capital Region.

	To Ft Belvoir	To Bethesda	To USUHS
One Time Costs	\$94.3M	\$107.3M	\$51.5M
Net Implementation Costs	\$77.1M	\$89.0M	\$29.4M
Annual Recurring Savings	\$6.2M	\$6.6M	\$8.0M
Payback Period	19 Years	20 Years	6 Years
NPV at 2025	\$10.2M (Cost)	\$17.0M (Cost)	\$47.4M (Savings)

Additionally, the Department of Navy needs to retain the Potomac Annex to accommodate other relocating organizations.

Impact To DoD: Service culture, central to the healthcare delivery process, would be compromised by either consolidation or co-location. Reductions in manning on already lean Service staffs would compromise ability to deliver high-quality healthcare to DoD beneficiaries. Centralizing HQ functions could make interactions with the Pentagon center more difficult, reducing ability to match healthcare delivery to war-fighter needs.

Potential Commission Addition - Navy Broadway Complex, San Diego, CA

Issue: The Commission is considering the closure of the Navy Broadway Complex, San Diego, CA based on a perception that Navy has not actively pursued existing legislation authorizing redevelopment and that sale of the property could both meet Navy's requirement and provide a benefit to the City.

Key Points:

- Broadway Complex is not excess to DON needs.
- Legislative authorities outside of the BRAC process provide better mechanisms for the redevelopment.
- Navy and the City of San Diego are committed to aggressively pursuing an acquisition strategy within the framework of the executed Development Agreement.

DoD Position:

The primary functions that reside at the Broadway Complex (Commander, Navy Region Southwest and Fleet and Industrial Supply Center, San Diego) were reviewed during the DoD BRAC process. None of the functional reviews resulted in movement from the Broadway Complex.

Navy has determined that the property is not excess to our needs in the San Diego area. Current operational installations in San Diego are already densely developed and other actions (BRAC action to move minesweeps and introduction of LCS) only increase density of operational installations. Navy would require building approximately 500K of new administrative space for the current residents of the Broadway Complex and a few other Commands residing in leased space in the San Diego metropolitan area.

Special Legislation enacted in 1987 (PL 99-661), Sec. 2732), allows for the redevelopment as part of a long-term lease arrangement. Development Agreement negotiated with Centre City Redevelopment Corporation outlines redevelopment concept between the City and Navy; was originally signed in 1992, currently expires in 2007. Active effort put on hold pending BRAC process review.

Navy has committed to establishing with the City a steering committee in September 2005 to actively review progress of the redevelopment as well as update the existing Development Agreement by January 2006 to account for current market conditions and requirements, e.g. allowance of residential development and Navy AT/FP requirements as part of redevelopment. Navy is committed to an aggressive acquisition strategy that targets the January 2007 expiration date of the existing Development Agreement.

Impact on DoD: The disposition of the Broadway Complex is better addressed through ongoing negotiations between the City of San Diego, local developers and the DON outside the BRAC process. Navy firmly believes that seeking redevelopment outside of the BRAC process will lead to the best solution for national defense.

Potential Commission Addition - Galena Airport Forward Operating Location (FOL), AK

Issue: The Commission is considering relocating and merging the missions of Galena FOL, AK, at Eielson AFB, AK.

Key Points:

- Air Force BRAC analysis did not develop a scenario (no force structure to move).
- Alert Mission (support) would move to Eielson AFB, AK

DoD Position: The Air Force did not consider moving the operational support mission from Galena Airport to Eielson AFB, which is over 300 miles from Galena. Galena FOL has no permanently assigned force structure or DoD employees and, therefore, was not on the list for consideration at any time. Initial BRAC inputs made by the Combatant Commander through the Joint Staff did not include Galena or other FOLs to be considered for closure. However, based on the Commission's July 1, 2005 letter, the Joint Staff contacted the Combatant Commands for their comments concerning the potential operational impact were the Galena FOL to be closed and its mission moved to Eielson, AFB, AK. The Combatant Commanders determined it will not create unacceptable risk to North American Aerospace Defense Command (NORAD)/U.S. Northern Command (USNORTHCOM) mission accomplishment.

There are 40 contractors who maintain 34 "warm" facilities at a total annual cost of approximately \$13M. The installation can support 150 people with 24 hours notice, and can be fully operational within 7 days.

Impact To DoD: None

Potential Commission Expansion - Naval Air Station Brunswick, ME

Issue: The Commission is examining modifying the recommendation by closing vice realigning NAS Brunswick. The Commission expressed concern that keeping the base “warm” (as a Naval Air Facility) is an undesirable option since it prevents the community from gaining any economic benefit from reuse of the property.

Key Points:

- The DoD recommendation saves slightly more than one quarter of a total closure scenario.
- DoD’s decision to keep NAS Brunswick “warm” for future strategic presence requirements and surge capability is in the best interests of national defense.

DoD Position:

Summary of the recommendation to realign to NAF and the Commission option to close is as follows:

Option	Billets Elim.	Billets Realigned	1 time costs	Annual Savings	ROI years	20 year NPV
Recommendation	403	1,975	\$147.16M	\$34.87M	4	-\$238.77M
Close NAS	968	2,307	\$193.12M	\$88.68M	2	-\$797.86M

Closing NAS Brunswick leaves the northeast without an active duty air station north of McGuire AFB in New Jersey.

Keeping NAS Brunswick at status quo does not generate savings or allow DON to gain both cost savings and operational efficiencies through single siting Maritime Patrol aircraft on the East Coast.

The realignment of NAS Brunswick into a Naval Air Facility provides the Department with an active full-service operational air station in the northeast to respond rapidly to homeland defense and other emergent requirements, should they arise, and surge operations.

Impact on DoD: While closing NAS Brunswick would provide additional savings to the Department, it would significantly affect DoD’s strategic operational capability in the Northeast region of the U.S. The savings were not considered worth the loss of a vital military capability. The recommendation as issued does provide the logistic and maintenance efficiencies of single siting the Maritime Patrol community on the Navy’s highest military value air station, while saving \$238 million dollars over twenty years.

Potential Commission Expansion - Pope Air Force Base, NC

Issue: While DoD recommended realigning this installation, the Commission added Pope AFB to the closure list to examine the need to station an airlift unit at Pope AFB/Fort Bragg, NC.

Key Points:

- Supports Army plan for relocation of U.S Army Forces Command (FORSCOM).
- Maintains airfield capability for Army presence and Air Force force structure.
- Allows efficient consolidation of installation management functions.
- Existing operational relationships will continue.
- Army will continue to support tenant C-130 (16 PAA)
- Additional operational and training synergies will emerge from new relationships.

DoD Position: The Air Force recommendation to realign rather than closed Pope AFB was made to support the Army recommendation to relocate U.S. Army Forces Command and U.S. Army Reserve Command. It also allowed the Army to close Fort McPherson and Fort Gillem, GA, and Atlanta leased space. All Air Force property and facilities will be administratively transferred to the Army including the runway and airfield. The financial analysis included expected recurring expenses paid by the Air Force to the Army as a result of the remaining Air Force presence.

As a part of the coordination between the Army regarding a tenant Air Force presence on an expanded Fort Bragg, the Army indicated that it would allow a tenant C-130 unit with a maximum size of 16 PAA (911th Airlift Wing, AFRC). Other Air Force functions that currently exist at Pope AFB will remain at Fort Bragg to continue the present operational relationships; they include: 3rd Aerial Port Squadron; 18th Air Support Operations Group; 14th Air Support Operations Squadron; Det 1 of the 373rd Training Squadron; and 43rd Aeromedical Evacuation Squadron. Additionally, new opportunities for on-going joint operations at Fort Bragg will continue with planned deployment of air assets to Fort Bragg/Pope for joint training with the Army.

The Pope recommendation also includes the transfer of A-10s to Moody AFB, GA. Operational and training synergies will occur with new relationships between the A-10 unit at Moody and Army units at Ft. Benning, GA, the recommended location of the Army's Maneuver Training Center (consolidation of Infantry and Armor schools).

Locating Air Force A-10s near this consolidated Army training will lead to new opportunities of realistic close air support training for the Army and the Air Force and

potential joint training between the Battlefield Airmen at Moody, the Maneuver Center of Excellence and east coast CSAR training capability with CSAR helicopters and A-10s.

Impact To DoD: Removing the 16 PAA C-130 unit from the recommendation would hamper the efficient and effective utilization of the unit in support of Fort Bragg and the 18th Airborne Corps operations. Will disrupt the Army move of FORSCOM Headquarters and the United States Army Reserve Command to Pope AFB as part of the Fort McPherson closure. The 20-year Net Present Value of this recommendation is a savings of \$2,515.4M.

Potential Commission Expansion - Defense Finance Accounting Service (DFAS)

Issue: Consider closure of the three remaining DFAS sites (Columbus, Denver, Indianapolis) to determine if there is a better alternative to the number and specific sites selected by DoD.

Key Points:

- Optimization Model was used to develop Best Value solution. All results similar: concentrate business lines at 2-4 primary sites.
- Three site combination is most efficient and cost effective from a DFAS business operation and risk analysis perspective.
- Identified sites offer higher than average military values.
- Recommendation does not require Military Construction.
- Altering recommendation will result in lose of opportunities to maximize benefits – leveraging of economies of scale and cross-utilization of skills, and creation of centers of excellence.
- DFAS is now burdened with excess infrastructure, which is diverting scarce resources.
- Economic impact considered in Criterion 6. Only Limestone approached 1% impact.

DoD Position: The Headquarters and Support Activities (H&SA) JCSG followed an iterative process that reviewed all DFAS locations as potential gaining locations. The analysis led the JCSG leadership to conclude that the three-location combination, DFAS-Denver, DFAS-Columbus, and DFAS-Indianapolis, represented the best value solution for DFAS by maximizing military value. The Optimization Model was used to develop the best value solution for DFAS, from both facilities and business operations perspectives. Within the optimization model the following constraints were applied against the 26 DFAS locations: (i) Maximize military value, (ii) Minimize number of locations, (iii) Minimum of two locations – to support strategic redundancy, (iv) Minimize military construction, and (v) Retain anchor locations for business operations integrity. The model resulted in the best value solution, and the economics (cost/savings) of the solution were then developed using the Cost of Base Realignment Actions (COBRA) model.

The DFAS recommendation does **not** include costs for new construction. It does include an estimate for possible reactivation of building #11, reported as in good condition, at Defense Supply Center-Columbus (DSC-C), OH. Lack of detailed cost information resulted in use of the COBRA renovation option (29% of new construction costs).

The recommendation allows consolidation of the DFAS mission in the most efficient and effective manner; leverages economies of scale and cross-utilization of skills; and maximizes potential for reducing costs to DoD. Adjustment of the real estate segments of the recommendation changes operational capability. Closing any of the three identify Central operating locations and adding much smaller field locations reduces DFAS's ability to affect consolidation and leverage all possible benefits.

Impact On DoD: Altering the existing DFAS recommendation will jeopardize the Department's ability to efficiently and effectively consolidate DFAS and require the Department to maintain excess infrastructure, which diverts scarce resources. The three site combination of Columbus, Denver and Indianapolis is most efficient from a DFAS business operation and risk analysis perspective. Adding or changing the identified gaining locations (Columbus, Denver, and Indianapolis) will cause the department to lose the opportunity to maximize all benefits associated with consolidation of DFAS's mission workload and personnel – i.e., leveraging of economies of scale and cross-utilization of skills, and the creation of centers of excellence -benefits that lead to reductions in unit cost to the Department.

Over the past decade, finance and accounting execution changes have resulted in personnel and space requirements decreases. Changes and improvements in the field will continue. Since DFAS is already burdened with excess infrastructure, changes to this recommendation will only serve to hold the Department hostage to the ever increasing expenses of excess infrastructure. We need the support of BRAC – as it is historically proven that closures of DFAS locations outside of BRAC are impossible. Finally, this recommendation represents a significant savings to the Department -- 20-year Net Present Value savings is \$1,313.8M.

Close Submarine Base New London

Issue: The Commission has requested that we review issues raised by the Connecticut delegation regarding various issues with the closure recommendation to include: (1) the cost effectiveness; (2) whether loss of the New London piers will limit Navy's submarine force structure; (3) the potential loss of synergy in breaking up this underwater warfare center of excellence.

Key Points:

- The DoD recommendation saves \$1.58B in the next 20 years.
- Two SSN ports are retained on the East Coast.
- Even after implementation of the recommendation, DON can accommodate more SSNs than we have today.
- The "loss" of synergy was considered in the Navy's analysis and was deemed both manageable and acceptable given the projected savings.

DoD Position:

The large savings associated with the closure of New London is realized from the ability to close a large installation and accommodate the forces at other existing installations. DON is confident that the costs included in COBRA are a fair representation of the full cost of closure.

Basing SSNs on the east coast at two locations, Naval Station Norfolk and SUBASE Kings Bay, accommodates the desire for strategic dispersal of the submarine assets.

The analysis used to develop the recommendation was based on the 20-year Force Structure Plan (FSP) submitted in 2004, which had 55 SSNs in 2024. The revised 20-Year FSP, updated in 2005 as allowed by the BRAC legislation, reduced the numbers of SSNs to 45 in 2024. Therefore, even with a force structure of 55 submarines, there was enough excess capacity at DON surface/subsurface installations to allow for the closure of SUBASE New London. The update to the force structure, which reduced the number of submarines projected for 2024, only validated the determination that sufficient capacity existed to accommodate the 20-year force structure plan.

The synergies between New London and Electric Boat are recognized; however, the overall cost savings of the recommendation cannot be ignored.

Impact on DoD: The closure of Submarine Base New London maintains a viable nuclear attack submarine presence and dispersal on the East Coast, reduces costs and revitalizes infrastructure. Sufficient capacity exists in remaining ports to accommodate

existing and projected submarine force structure requirement. The Department of Defense strongly supports the recommendation to close SUBASE New London.

Close Naval Shipyard Portsmouth, Kittery, ME

Issue: The Commission is considering retention based on perceived Force Structure and capacity issues presented by Congressional and community representatives.

- Congressional and community representatives call attention to perceived risks associated with the Portsmouth closure: risk that the force of the future will change from the one that we foresee; risk that emergent work cannot be absorbed; risk that the capacity measurement is not exact; and risk that the skill base will not be adequate at the remaining shipyards.

Key Points:

- The DoD recommendation eliminates excess capacity and retains strategically placed shipyard capability.
- The DoD recommendation is based on the 20-year force structure plan.
- DoD remains committed to Portsmouth closure.

DoD Position:

The focus of BRAC capacity analysis is measuring the capability of the infrastructure to support the maintenance requirements of the force structure. Capacity data was based on a single 40-hour shift per DOD 4151.18H – a facilities-based approach to measuring capacity. Approach does not measure additional capacity, available through overtime or additional shifts, that is routinely employed to accommodate changes in workload. In the analysis, excess capacity increases each year as workload requirement decreases throughout the closure period. In FY09, aggregated excess capacity will be greater than 17% overall in three remaining shipyards.

“Human capacity” was not a component of the formal capacity analysis, although it was addressed in the military value analysis. Based on experience in prior BRAC rounds and in the day-to-day management of the shipyard workforce, the Department of the Navy is confident that sufficient “human capacity” either already exists or can be developed to execute the recommendation. CNO previously chartered a Human Capital Strategy to ensure appropriate actions are taken to proactively address sufficiency in workforce (both military and civilian). NAVSEA uses a variety of tools to shape the workforce such as hiring, training, reassignment, SIP/VERA, attrition, and incentives for critical skills. These are the same tools that have been used successfully in past shipyard closures.

The Navy’s input to the 20-year Force Structure Plan reflects current national security requirements, defense strategy, Global War on Terrorism and Homeland Security demands, and was a product of a year-long threat assessment. The Force Structure Assessment determined through campaign analysis and optimization modeling that a range of ships, including 45 submarines, can meet all warfighting and presence

requirements. The results of the analysis were incorporated into the March 2005 updated Force Structure Plan.

Impact on DoD: It is the judgment of leadership that any risk inherent in the recommendation is manageable and more than offset by the risk of not closing the facility, thereby obligating the Department to significant future costs that consume taxpayer resources that need to be applied to higher priorities. The Department of Defense strongly endorses the current recommendation to close Portsmouth Naval Shipyard.

Navy Supply Corps School, Athens, GA

Issue: The Commission is examining modifying the recommendation by relocating the Navy Supply Corps School (NSCS) and Center for Service Support (CSS) to NAS Oceana (Dam Neck) or FT Eustis, VA vice Newport, RI.

- The Commission suggested Dam Neck because of its low cost of living and proximity to the Fleet.
- The FT Eustis community suggested to the Commission that if the Transportation School were relocated from the base, then NSCS and CSS could be moved to FT Eustis.
- Commission analysts believe the costs of BAH and per diem in the original COBRA are understated.

Key Points:

- Original recommendation of relocating NSCS and CSS to Naval Station Newport, RI is still cost effective and takes advantage of available excess capacity at Newport.
- Recommendation supports the intent to collocate and consolidate schools while fostering an educational “Center of Excellence” in Newport.

DoD Position:

A comparison of the COBRA results for each of the receiver sites is below. The differences in costs are largely the result of differences in the cost of living in different areas of the country.

Receiver Site	1 time costs	Annual Savings	ROI years	20 year NPV
Newport	\$23.79	\$3.54	7	\$21.80
Dam Neck	\$30.21	\$5.52	6	\$40.32
FT Eustis	\$18.08	\$6.32	3	\$61.73

A revised COBRA to reflect increased BAH and per diem costs at Newport show an annual savings of \$1.59M, an ROI of 18 years, and a 20 year NPV of \$1.35M. However, a more comprehensive analysis would likely reveal additional savings (government messing is available at Newport, not in Athens, and was not credited), which offsets the higher BAH and per diem costs.

The focus only on the costs of the recommendations obscures the intent of this recommendation, which is to utilize available excess capacity at Newport, close a single function fenceline, and create a concentrated center for officer training and education.

Impact on DoD: Although other receiver sites may appear more financially attractive, the Department of the Navy continues to support the original recommendation to relocate the Navy Supply Corps School and Center for Service Support to Naval Station Newport. We believe there are synergies created by collocation of several schools and that our original recommendation is in the best interests of the Navy.

Officer Training Command

Issue: The Commission is examining modifying the original recommendation by consolidating Officer Accession Training (OTC) at Naval Air Station Pensacola, FL vice Naval Station Newport, RI.

- Commission analysts believe the difference in military value between NAS Pensacola and NAVSTA Newport is the result of scoring flaws and is insignificant.
- They also believe that NAS Pensacola has sufficient capacity to absorb OTC Newport.

Key Point:

- DON continues to support the original recommendation because it takes advantage of available excess capacity at Naval Station Newport, RI and supports DON's objective to consolidate like schools and create a Center of Excellence for officer education and training in Newport.

DoD Position:

Capacity and military value analysis clearly shows NAVSTA Newport as the best location for consolidating OTC.

Receiver Site	Current Classroom Capacity (NSF)	2004 Classroom Requirement (NSF)	Military Value
Newport	44,223	10,332	53.35
Pensacola	18,439	15,111	51.13

COBRA analysis also supports the recommendation. Certified data reveals that Pensacola requires significant MILCON to bring the student barracks up to current P-80 standards.

Receiver Site	1 time costs	Annual Savings	ROI years	20 year NPV
Newport	\$3.57	\$0.91	4	\$10.0
Pensacola	\$19.22	\$1.61	15	\$3.39

Impact on DoD: Consolidation of Officer Training Command Pensacola and Officer Training Command Newport will increase effectiveness through reductions in facilities requirements, personnel requirements (including administrative and instructional staff), and excess capacity. This action also supports the Department of the Navy initiative to create synergies at Naval Station Newport and focus its mission as a Center of Excellence for officer education and training.

Ellsworth AFB, SD

Issue: The Commission is considering retaining Ellsworth AFB, SD, to avoid single siting the B-1 fleet.

Key Point:

- By consolidating B-1s at the best (of the two) remaining B-1 bases, the Air Force streamlines training, deployment, and support, achieving substantial savings and creating economies of scale for B-1 operations and maintenance.

DoD Position: The B-1B fleet is relatively small (only 54 primary aircraft) and consequently expensive to operate from two locations. To consolidate the B-1B fleet, the Department recommends closing Ellsworth AFB, SD and relocating the 24 assigned B-1Bs to Dyess AFB, TX, which can accept and operate all 54 aircraft. This creates economies of scale for logistics and maintenance by streamlining supply chains and eliminating redundant maintenance overhead. It will also create operational and training efficiencies and reduce PCS and TDY costs.

Using the Air Force's Mission Compatibility Index (for bombers), Dyess ranked 20th overall (with a score of 56.70), while Ellsworth ranked 19 spots lower at 39th overall (with a score of 50.81). Additionally, detailed capacity analysis revealed that Ellsworth AFB could not bed down the entire B-1B fleet, but Dyess AFB could. Finally, there is ample precedent for operating all of a certain type of aircraft from a single location. For example, the Air Force operates all F-117s from Holloman AFB, NM, all B-2s from Whiteman AFB, MO, all U-2s from Beale AFB, CA, and all E-8s from Robins AFB, GA. These basing decisions currently provide efficient pipelines for operations, training, and maintenance—greatly benefiting the Air Force and the warfighter.

The Department believes continuing to operate such a small fleet from two large and relatively remote bases wastes resources that the Department should be using to recapitalize, modernize, and transform.

Impact on DoD: The 20-year Net Present Value of this recommendation is a savings of \$1,853M, which represents 12.7% of the savings for all the Air Force recommendations. Reversing this recommendation would substantially reduce savings and limit the Air Force's ability to transform and confront the new challenges of the 21st Century.

Air National Guard - Consultation

Issue: Were the Adjutants General and Governors of the States consulted in the re-allocation of aircraft, personnel, facilities and missions from their states?

Key Points:

- The Department's recommendations affecting the National Guard satisfy all applicable legal requirements and are consistent with prior BRAC actions.
- The Office of Legal Counsel has concluded that the Department has the authority under the BRAC Act to make and implement recommendations affecting the Air National Guard without obtaining the consent of state governors.
- The Air National Guard and Air Force Reserve general officer representatives were full partners at every Base Closure Executive Group deliberative session. They voted not only on ANG and Reserve decisions but also on all Active Component decisions.
- The Chiefs of the Air National Guard, Air Force Reserve, and National Guard Bureau were apprised of the Air Force's progress throughout the BRAC process.

DoD Position: The Air National Guard is an integral part of the Total Force and the Air Force is committed to its continued relevance and vitality. The Air Force recommendations affecting Air National Guard installations enable Total Force transformation, accommodate declining force structure, and create more optimally-sized squadrons while preserving the best combination of bases supporting the warfighter. As a changed security environment creates new and emerging missions, the Air Force will rely on the contributions of the skilled and experienced members of the Air National Guard.

As Air Force force structure declined over the past 10 years, the active component accommodated this drawdown by reducing the total number of squadrons to maintain effectively sized squadrons (in terms of aircraft assigned). Conversely, during the same period, the Air National Guard retained essentially the same number of squadrons, but reduced the number of aircraft in each squadron. In addition, during four previous BRAC rounds, 82% of the adopted recommendations affected only active installations. Since 1988, only 3 recommendations have affected Guard bases, while 38 recommendations were made for active bases over the same period. Balancing the Total Force requires that this BRAC round redress the resulting inefficiencies.

The force structure assumptions used in BRAC 2005 continue to reduce Air Force inventory for most weapons systems. This ongoing drawdown in planned force structure, combined with the need to restore Guard units to more effective sizes resulted in recommendations that create fewer, larger, Air National Guard squadrons—essentially

reprising the realignment the active duty went through during the 1990s. However, underlining the continued importance the Air Force places on its relationship with the Guard, the apportionment of forces between the active duty and Air National Guard remains nearly unchanged after the Air Force BRAC recommendations take effect. The active / Air National Guard mix *status quo ante* was 70% active / 23% Guard (with the remainder in the Reserves). The mix after the Air Force recommendations are complete will be 72% active and 21% in the Guard. In addition to flying organizations, the Air Force requires Agile Combat Support (ACS) to create, effectively deploy, and sustain US military power. Twenty percent of all Air Force ACS forces reside in the Guard, normally at Guard bases where flying units operate. These ACS forces, such as security police, medics, civil engineers, and communications specialists, are also very useful to the state in their Title 32 role. Consequently, the Air Force recommendations retain many ACS organizations (albeit with a reduced footprint) at bases where a flying mission is being realigned. These units not only fulfill vital Air Force needs, but they remain viable connections to the local community.

The Air Force briefed the Adjutants General (TAGs) on the force structure assumptions, organizational initiatives, and military value factors that were the foundation of the Air Force analysis. Specifically, in December 2003 senior active duty and Guard officers briefed the TAGs during their meeting in Baltimore. This session discussed the force structure and squadron size assumptions that were part of the Air Force analysis. In July 2004, senior Air Force staff provided the TAGs feedback on senior military value discussions that included the Director, Air National Guard and the Chief, Air Force Reserve. Finally, in April 2005, the Guard representative to the Base Closure Executive Group (BCEG) briefed the Chief, National Guard Bureau on the final phase of the Air Force deliberations.

The Department's recommendations affecting the Air National Guard satisfy all applicable legal requirements and are consistent with prior BRAC actions. The Department of Justice issued an opinion concluding that the Department has authority under the BRAC Act to make and implement recommendations affecting the Air National Guard without obtaining the consent of state governors. The Total Force transformation directed by the Secretary of Defense, and required to meet new and asymmetric threats, requires the active participation of all components.

Impact on DoD: By ignoring the Air National Guard in its recommendations the Air Force would be abdicating its responsibility to preserve and enhance the Guard as a viable member of the Total Force. The Air National Guard's relevance is put at risk by well meaning but shortsighted attempts to maintain the status quo. The combined 20-year Net Present Value of these Air Guard recommendations is a savings of \$1,639M, which represents 11.2% of the savings for all the Air Force recommendations. Reversing this recommendation would substantially reduce savings and limit the Air Force's ability to transform and confront the new challenges of the 21st Century.

Air National Guard – Homeland Defense

Issue: What impact does the realignment of the Air National Guard units have on the homeland defense and homeland security missions?

Key Points:

- Homeland Security, Air Sovereignty, and Civil Support are fully supported.
- These recommendations do not create an unacceptable risk to the accomplishment of our homeland defense or defense support of civil authorities.

DoD Position: In 2002, the President and Congress established US Northern Command (USNORTHCOM) as a geographic combatant command headquartered in Colorado Springs. USNORTHCOM conducts military operations in the homeland under the Chairman of the Joint Chiefs of Staff execution order NOBLE EAGLE. The North American Defense Command (NORAD) is the functional combatant command responsible for air defense of the continental US, Alaska, Canada, the Virgin Islands, and Puerto Rico (US Pacific Command is responsible for Hawaii and Guam). As part of its responsibility for air defense, NORAD has identified a requirement for a number of Air Sovereignty Alert (ASA) sites in the U.S. These sites must meet certain response criteria stipulated by USNORTHCOM. Today, the Air National Guard (flying F-15 and F-16 aircraft) operate most of these sites using a combination of permanently based and rotational aircraft to meet all NOBLE EAGLE taskings. The Air Force BRAC recommendations affected four ASA sites: Ellington, TX; Duluth, MN; Portland, OR; and Otis, MA. All except Otis will continue their ASA mission in place, but shifting to rotational aircraft. The Otis ASA commitment will move to Bradley AGS, CT. These realignments allow the Air Force to realize overall savings from consolidating and relocating flying missions. In his letter dated May 4, 2005, Admiral Keating, Commander US NORTHCOM, stated, “Following a thorough review, we find that they (the draft 2005 BRAC recommendations) do not create an unacceptable risk to the accomplishment of our homeland defense or defense support of civil authorities.”

In addition to air sovereignty, the Air Force considered support to civil authorities. Air National Guard combat support forces, such as security police, medics, civil engineers, and communications specialists, are also very useful to the state in their Title 32 role. The AF recommendations retain Expeditionary Combat Support (ECS) units in twenty “enclaves” to continue support of local authorities. The Air Force believe both aspects of homeland security, air sovereignty and civil support, are successfully addressed in the Air Force recommendations. These units not only fulfill vital Air Force needs, but they remain viable connections to the local community and civil authorities.

Impact on DoD: Homeland Security missions are tailor-made for Air National Guard forces. The Air Force and Air National Guard fully support NORTHCOM taskings using

both permanently stationed and rotational aircraft. The Air Force BRAC recommendations are designed to enhance the Guard's ability to execute NORTHCOM missions with newer aircraft in optimally sized and sited units. The combined 20-year Net Present Value of these Air Guard recommendations is a savings of \$1,639M, which represents 11.2% of the savings for all the Air Force recommendations.

Establish Joint Center of Excellence for Culinary Training

Issue: Potential for the commission to delete this recommendation, based on:

- Fort Lee, VA presented the Commission a memorandum (dated July 22, 2005) stating \$18.5 million in military construction (MILCON) costs are required to support this recommendation, versus the certified \$4.018 million COBRA estimate.
- Fort Lee's MILCON estimates do not yield a payback; therefore, the recommendation generates a NPV cost not a savings

Key Points:

- The DoD recommendation is based on certified data, deviation from this methodology is contrary to BRAC procedures and will result in inaccurate analysis. Locally produced DD1391s not reviewed by the Army leadership are outside of the BRAC process.
- Establishing Joint Centers of Excellence for training is a key DoD goal and supports the train as you fight concept.

DoD Position: DoD is required to use certified data in preparing financial analysis. The calculations used in the Cost of Base Realignment Actions (COBRA) analysis are based on standard BRAC techniques, and we stand by those estimates. Non-certified data provided by others has not been validated and is not a sufficient basis to question the certified cost estimates. Final MILCON requirements will be determined during the implementation phase of BRAC.

The Commission's concern about the financial viability of this recommendation is based on non-certified data and therefore misplaced.

Impact To DoD: DoD will lose an opportunity to establish a Joint Center of Excellence and sacrifice \$16.1 million in NPV savings.

Aviation Logistics School

Issue: Potential for the commission to retain the Aviation Logistics School at Ft Eustis, VA and not consolidate it with the Aviation Center and School at Fort Rucker, AL.

- The move of the U. S. Army Aviation Logistics School (USAALS) to Fort Rucker requires significant up-front investment in military construction (MILCON).
- The payback period for the recommendation using the Commission's MILCON cost data exceeds 100 years vice the DoD data for a payback period after 13 years

Key Points:

- This recommendation consolidates all Army aviation training and doctrine in one location.
- Due to an error in determining personnel savings the recommendation resulted in producing an NPV costs vice NPV savings.

DoD Position: The consolidation of USAALS with the Army Aviation Center and School at Fort Rucker, AL, completes the consolidation of all Army aviation training and doctrine development at a single location. The consolidation enables Active, National Guard and Reserve aviation specialties (attack and lift pilots, medical evacuation, logisticians, and maintenance personnel) to train together, build cohesion and better simulate the environment seen during wartime. The consolidation directly supports the Army's aviation transformation to a modular design and the stabilization of Soldiers and their families by further integrating institutional training functions on the same installation, key objectives outlined in the Army Campaign Plan. This recommendation allows the Army to consolidate aviation doctrine, organizations, training, materiel, leadership and education, personnel, and facilities (DOTMLPF) at one installation. This will enable a continuous cycle of innovation, experimentation, experience, and change to improve capabilities and provide dominant land power to the Joint force now and in the future.

The recommendation produces a \$7.7 million a year savings after the implementation period. The savings are an additional benefit of a recommendation whose value to the military is not economic, but truly transformational.

Impact to DoD: The recommendation will enhance Army Aviation doctrinal development, training standardization, training proficiency and training management for all aviation specialties. Deletion of this recommendation by the commission will negate those gains.

Consolidate Defense Information Systems Agency and Establish Joint C4ISR D&A

Issue: Potential for the Commission to change the receiving site for DISA consolidation from Ft Meade, MD to Arlington Service Center. The Commission is also examining co-locating the Joint Spectrum Center located in Annapolis, MD, with DISA headquarters, and keeping the Slidell, LA facility open, based on:

- DISA has expressed interest in consolidating at Arlington Service Center, VA, or alternatively to Fort Belvoir, VA, versus Fort Meade, MD.
- DISA wants personnel associated with DISA's personnel loss (loss of intellectual capital) forecasted at 70% with recommended DISA move to Fort Meade, MD.
- Joint Spectrum Center may be a "good fit" co-located with DISA headquarters
- Slidell's operating costs are quite low and building is AT/FP compliant.

Key Points:

- The Arlington Service Center does not have available buildable acres for MILCON to support the DISA relocation without the demolition of Navy facilities.
- The Navy intends to backfill Arlington Service Center with activities currently occupying approximately 200K square feet that are now located in FOB 2 (slated for demolition) and leased space.
- The Ft Meade receiving site is cost effective, creates synergy between DISA and the Intelligence community, and offers better construction options.
- Operations at Slidell are considered by DISA to be excess; all operations can be absorbed by NCR area offices.
- A key objective is to consolidate DISA activities from multiple locations to an AT/FP compliant location.
- The Joint Spectrum Center is not a headquarters function, and according to DISA BRAC representatives, it is best left situated near its ancillary operations in the Annapolis, MD, area.

DoD Position: The Arlington Service Center (ASC) does not have available land for MILCON to support DISA consolidation without demolition of existing Navy warehouses that support DISA operations. Further, this option is not supported by the Navy because of the impact on other recommendations; they are relocating personnel displaced from the Navy Annex and NCR leased space to ASC. The alternate option, Fort Belvoir, VA, has higher costs due to mission military construction and needed support facilities expansion. In addition, the net present value (NPV) savings to move DISA to Fort Meade, MD, is \$50 million more than moving to Fort Belvoir. The recommendation also creates beneficial operational synergies among DISA personnel and

the intelligence activities located at Fort Meade. DISA's mission is closely tied to that of the National Security Agency (NSA), Fort Meade's major tenant. DISA and NSA are the technical eyes and ears of U.S. intelligence. To ensure that intelligence is accurate and timely, leaders of the intelligence community argue that DISA and NSA must work more closely together to enable them to organize around DoD's new priorities: counter-terrorism, counter-intelligence and counter-proliferation.

The loss of intellectual capital is expected in every realignment; however, it is a temporary setback which can be recovered from the local workforce. According to the U.S. Department of Labor, Maryland ranks first among the states with the highest percentage (24%) of professional and technical workers in its labor pool. The U.S. Department of Commerce found in 2003 that Maryland is statistically tied with Massachusetts as the top state in the nation for educational attainment. Nearly 38% of Maryland's population 25 years of age and above have earned a bachelor's degree or higher. Maryland offers a high quality workforce and hosts several companies that support intelligence operations at Fort Meade and in the National Capital Region. Historically, the state of Maryland and its affected communities successfully consolidated 16 geographic locations into a single integrated Research, Development, Acquisition, Technology and Evaluation (RDAT&E) center at the Patuxent River Naval Base during implementation of BRAC 1995 recommendations.

Frankly, with the rapid onset of technology, and quest for new ideas in the DISA area of expertise, and the improved intellectual ability coming from the universities, DISA may find some turnover to be advantageous.

The Joint Spectrum Center is not a headquarters function, and according to DISA BRAC representatives, it is best left situated near its ancillary operations in the Annapolis, MD, area.

Impact to DoD: The net present value (NPV) savings of this recommendation is \$491.2M. DISA Headquarters' numerous leased location consolidation on a secure installation is required to meet force protection standards. Modifying this recommendation will increase cost and decrease security and eliminate capacity the Navy is counting on to absorb personnel displaced in the Washington, DC area.

Consolidate Civilian Personnel Offices

Issue: The Commission is examining modification of the recommendation by keeping the Rock Island Arsenal Civilian Personnel Operations Center (CPOC) open and by relocating the Civilian Personnel Center at HRSC-Northeast (Philadelphia) to HRSC-Southeast at Stennis Space Center, MS based on the following:

- The Rock Island Arsenal was #1 in military value for all Army CPOCs.
- Assumptions regarding leased space at Stennis were incorrect

Key Points:

- For Army – the DoD recommendation reduces CPO excess capacity and redefines the Army CPO service coverage into four geographical quadrants.
- The DoD recommendation to realign HRSC-SE to the Naval Support Activity in Philadelphia allows for a better utilization of DoD-owned space.
- Realigning HRSC-NE to HRSC-SE at Stennis is likely more expensive, and senior DoD leaders made a qualitative judgment in favor of Philadelphia.

DoD Position: The Army has excess capacity and needs to reduce from six to four Civilian Personnel Operations Centers. Rock Island Arsenal was originally considered for closure by the Army. As a result, there was no HSA analysis conducted for keeping Rock Island open in light of the Army's proposed closure. The Army Personnel leadership reviewed final recommendations in light of Rock Island Arsenal remaining open and still supports the Secretary's recommendation.

Navy Civilian Personnel offices average 42 percent excess space. It is clear a consolidation of sites from six to four is necessary. The overarching intent of the BRAC process is to provide more efficient utilization of DoD installations. Installations that are completely DoD-owned typically cost less to operate and generally speaking provide a better force protection posture.

This is an area of overhead where we need to optimize savings, as these slots will most likely not be re-allocated.

Impact to DoD: This recommendation has a net present value savings of \$196.7M. Modifying this recommendation will have an adverse effect on efficient Civilian Personnel operations.

Consolidate Correctional Facilities into Joint Regional Correctional Facilities

Issue: Potential for the Commission to delete the recommendation, based on:

- The NPV is a small savings of \$11.2 million; with a relatively long payback of 15 years.
- If military personnel reductions are discounted, the NPV is a cost of \$272 million and the recommendation never pays back.
- This action can be done outside of BRAC.
- The Military Departments already perform many functions “jointly” via inter-service agreements.

Key Points:

- Enhances Correctional facility operations, reduces costs per inmate, and allows for efficient consolidation of management functions.
- Achieving Joint centers of excellence is a key DoD goal.
- This Joint Cross Service Group action would be difficult to execute outside of BRAC and produces a small NPV savings.
- The 11 corrections facilities that are being closed/realigned average 120 inmates per facility. They are small and less economical to operate than the larger facilities that will remain.
- The average age of the 11 closing/realigning facilities is 32 years. The National institute of Corrections estimates the useful life of a prison to be 30 years.

DoD Position: This recommendation reduces the number of DoD service centric correctional facilities from 16 to 5 Joint regional sites. The low NPV savings generated by the recommendation is due, in part, to the cost of renovation and/or new prison construction. Notwithstanding the disposition of this recommendation, the existing military prison facilities will require extensive renovation or new construction in the future. The Joint, regional correctional facilities will reduce total number of prisons requiring renovation or new construction, thereby reducing and/or eliminating future costs to the Department that are presently not captured in the recommendations. The recommendation will enhance correctional facility operations, reduce costs per inmate, and allow for efficient consolidation of correctional facilities management functions. In addition, it will create common platforms from which to project highly-trained, joint, experienced guards to operate worldwide detention facilities. This complex multiple service consolidation would be nearly impossible without the BRAC structure.

Impact to DoD: There is significant potential for increased efficiency, effectiveness, and standardization in DoD correctional operations. It will enhance existing correctional facility operations, reduce duplicate infrastructures, and encourage joint standardized

training and management. The expected result will provide lasting improvements within the military correctional community.

Joint Basing

Issue: Potential for the Commission to delete this recommendation that consolidates Installation Management, at 12 sites that share installation boundaries or are in close proximity to each other based on:

- Commission staff does not concur with approach for determining projected savings. Commission staff position is that savings estimates should be derived from a functional analysis derived from workload requirements.
- Commission staff member has informally expressed concern regarding implementation challenges for Department. This concern appears to mirror the concern presented in the GAO report.
- Commission staff believes this recommendation can be accomplished outside of BRAC.

Key Points:

- The recommendation creates efficiencies by consolidating installation management across service lines that would not happen outside of BRAC.
- The DoD has a substantial expertise in the implementation of BRAC recommendations and is confident in its ability to solve Joint basing issues
- The recommendation has a net present value savings of \$2.34B

DoD Position: COBRA savings estimated for this recommendation are considered conservative and achievable. The range of estimated savings for each group of installations included in this recommendation represents an average of 4.2 percent of the consolidated BOS/sustainment budgets. Using an A-76 functional analysis approach to determine the most efficient organization as preferred by the commission staff has historically achieved savings in the range of 20%. The Department's top down approach using an economy of scale analysis has at worst case underestimated real potential for savings. Full potential for savings will ultimately be achieved through a detailed functional analysis that will be an integral part of the implementation process.

The Military Departments worked with the Headquarters and Support Activities Joint Cross Service Group (HSA-JCSG) to identify reasonable eliminations and savings. Consolidation of installation management functions between installations with common boundaries or in near proximity will achieve efficiencies through elimination of redundancy by reduction of overall manpower and facilities requirements. DoD's costs and savings are based on Cost of Base Realignment Actions (COBRA) techniques reviewed and supported by the GAO. Consolidation of back-office and housekeeping activities has been beneficial to industry, and will be beneficial for the Department.

There may be implementation challenges, however, these challenges are of a policy nature and are already being worked by OSD and the military services. While these joint basing actions could potentially be accomplished outside of the BRAC process, changes of this magnitude are slower and more difficult without a forcing function such as BRAC to effect the change. DoD supports achieving transformational objectives through the BRAC process which provides the analytical process for military value (MV) and cost analysis that have been directed by the Congress and the BRAC authorities to enhance executions and transformation.

Impact to DoD: The net present value (NPV) savings for this recommendation is \$2.34B. These savings and the efficiencies for the impacted installations would be lost.

Leased Space Recommendations Specific to MILDEPs and OSD

Issue: Delete components of four recommendations that move Army, Navy, Air Force and OSD staff elements in leased space in the NCR to DoD-owned space in the NCR based on the following:

- AT/FP influenced military value such that all leased space fell to the bottom of the MV model.
- Relocation does not enhance ability of activities to perform mission; distance from the Pentagon may negatively impact performance of mission.
- The Commission is reviewing the legality of BRAC recommendations dealing with leased space.
- DoD should work with the Commonwealth of Virginia and the private sector outside of the BRAC process to arrive at solutions that were not possible within the strictures of the BRAC process.
- Can be accomplished outside of BRAC.

Key Points:

- All previous BRAC rounds have moved organizations located in leased space within the NCR to owned space within and outside the NCR/DC area.
- In all instances, the movement from leased space to owned space envisioned in these recommendations improves the affected organization's force protection posture.
- Distance from the Pentagon has no impact on mission performance -- the large variety of organizations located within and outside of the NCR perform superbly.
- Analysis shows these BRAC 2005 moves should save the DoD \$112.9M annually.

DoD Position: There is ample precedent within BRAC to move organizations located in leased space within the NCR to DoD-owned installations. Further the BRAC statute specifically addresses leased space. Examples include the large movement of Navy organizations from leased space in Crystal City to Pax River and other locations in BRAC 93. While some may claim that AT/FP, not MV, drove these four leased space recommendations, this is incorrect because AT/FP was properly accounted for as a consideration of MV -- -- it was one or 20 metrics (weighted at 10% of total) considered in development of these recommendations.

These leased space recommendations address implementation of the new DoD AT/FP requirements as outlined in UFC 4-010-01 as one of many factors used to determine military value. In all instances, the movement from leased space to owned space envisioned in these recommendations improves the affected organization's force protection posture. Additionally, the future requirement that all DoD organizations must

reside in AT/FP compliant leased space will require either numerous relocations to DoD owned space or acquisition of leases that provide facilities that meet DoD standards. The latter will likely force further dispersion of organizations to locations outside the beltway where there is more abundant space to achieve adequate stand off. Now is the perfect time to alleviate the necessity for this type prescription by taking advantage of the one-time provisions of BRAC 2005 to backfill to available DoD owned space. During the recent House Government Reform Committee hearing on the new DoD AT/FP standard, two local congressmen (Representatives Davis and Moran) voiced their opinion in sworn proceedings that DoD should not count on receiving such funding through normal channels.

The Commission should not, therefore, conclude that these leased space recommendations have substantially deviated from the selection criteria. A clear lesson learned from previous BRAC rounds is that leased space can be dealt with successfully under the BRAC umbrella.

A BRAC goal is to maximize operational value and minimize cost. The Secretary emphasized in his 16 May testimony to the Commission that "it clearly makes sense to do all that one can do to identify and remove whatever excess exists to be better able to address those pressing needs to help the warfighter." HSA JCSG identified substantial excess administrative space on DoD owned installations and has recommended that many activities now occupying expensive leased space be moved to fill this excess. Implementation of the recommendations will eliminate substantial inherent costs such as high urban real estate/property taxes, building insurance and security protection services which are currently hidden in commercial lease rates. GAO has repeatedly noted that MILCON is cheaper than leasing commercial office space over the long term. The Comptroller General specifically expressed this GAO position in his testimony to the Commission.

The four recommendations in question collectively save the DoD \$112.9M annually. There may be additional savings generated once implementation is complete and organizations find they can consolidate common support functions. Additionally, the requirement that in the future all DoD organizations must reside in AT/FP compliant leased space will require either relocation to DoD-owned space, or acquisition of leases that provide facilities that meet the DoD standards. The latter will likely disperse organizations to locations outside of the Beltway where there is abundant land to achieve adequate stand off.

In the case of the military departments, most organizations should be able to occupy existing excess administrative space. Some renovation of facilities may be required; however, elimination of excess space is what BRAC is all about. In addition, the OSD leased space recommendation accounts for the 5000 people that will not be able to get

back in the Pentagon when the renovation is complete. No one has programmed for this requirement and it is very appropriate to accommodate the requirement within BRAC.

Impact to DoD: If these recommendations are deleted DoD will lose a significant opportunity to realign its administrative space, gain organizational efficiencies and cut costs. Additionally, DoD employees will remain in less secure, non-AT/FP compliant work space until new, higher cost AT/FP compliant leases are acquired or military construction is programmed to accommodate organizations on DoD-owned installation. The 20-year Net Present Value of this recommendation is a savings of \$1,052M.

Co-locate Miscellaneous OSD, Defense Agency, and Field Activity Leased Locations

Issue: DoD recommended moving the Defense Contract Management Agency (DCMA) from leased space in Alexandria, VA, to Fort Lee, VA. The Commission is considering moving DCMA to Fort Belvoir, VA, or remaining in leased space instead of Fort Lee, VA, based on:

- Possible disruption due to lack of close proximity to a major metropolitan airport and concern about high-level customers in the National Capital Region (NCR).
- Concern that DCMA's space requirements have changed since their response to the Scenario Data Call (SDC).
- Concern that the actual costs of the move to Fort Lee, VA, are not accurately reflected by algorithms in the COBRA model.

Key Points:

- The needs of DCMA were thoroughly considered.
- Keeping DCMA in leased space does not improve its military value. It reduces overall BRAC savings and does not improve the AT/FP posture of the organization.

DoD Position: During the course of the BRAC process, senior representatives of the Headquarters & Support Activities (H&SA) JCSG met with the DCMA Director on several occasions to discuss DCMA's requirements. The H&SA JCSG consistently followed its standard analytical methodology and deliberative approach in making this recommendation. DCMA was provided every opportunity to update all relevant information under the BRAC guidelines. The JCSG believes that the Richmond International Airport provides sufficient commercial airline service to meet the agency's needs and the relationships with customers in the NCR will not be compromised by this move. The data used in developing cost estimates for relocating DCMA to Fort Lee was provided by DCMA. The algorithms and standard factors in the Cost of Base Realignment Actions model were audited by DoD audit agencies and reviewed by the Government Accountability Office. The move to Fort Lee, VA, will not compromise DCMA's ability to conduct business as usual.

Impact on DoD: Retaining DCMA in its current location or moving to Fort Belvoir will prevent the Department from efficiently using existing capacity on military installations. The 20-year Net Present Value of this recommendation is a savings of \$258M.

Co-locate Missile and Space Defense Agencies

Issue: DoD recommended moving several Missile Defense Agency (MDA) activities to Redstone Arsenal, AL. The Commission is considering adding the Program Executive Office Missile Systems, in leased space in Huntsville, AL, to this recommendation and increasing the size of the MDA Headquarters contingent remaining in the NCR from 150 to 300.

Key Points:

- Adding PEO Missile Systems to organizations relocating onto Redstone is beneficial to enhance mission synergy and reduces additional leased space.
- Increasing MDA liaison staff levels in the NCR is inconsistent with the certified data provided by MDA and would be an inefficient use of resources.

DoD Position: The Department does not oppose adding the PEO Missile Systems organization to those being located onto Redstone Arsenal (although this would appear to expand the scope of the Secretary's recommendation). However, we do not agree that the number of personnel being retained in the NCR to support a MDA liaison office should exceed the 150 identified in the Secretary's recommendation. The Department has other organizations maintaining liaison functions within the NCR and they have been able to conduct their mission with far fewer personnel. Retaining 300 personnel in a liaison office is not an efficient use of DoD personnel or resources.

Impact on DoD: Retaining an additional 150 personnel to support a MDA liaison office is an inefficient use of DoD resources. The 20-year Net Present Value of this recommendation is a savings of \$359M.

Consolidate Transportation Command (TRANSCOM) Components

Issue: DoD recommended consolidating three locations of the Army Surface Deployment & Distribution Commands (SDDC), a TRANSCOM component, into Scott AFB, IL. The Commission is concerned about possible Continuity of Operations (COOP) issues and is considering consolidating SDDC activities at Ft. Eustis, VA, vice Scott AFB, IL, based on:

- Placing all TRANSCOM headquarters functions on a single installation puts them at excessive risk to terrorist attack or natural disasters.
- Cost savings are still possible when Army components are relocated and consolidated at Ft. Eustis, VA (vice Scott AFB).
- Effective consolidation and integration of TRANSCOM management functions is possible even when organizations are not co-located.

Key Point:

- Consolidation of SDDC at Scott AFB, IL offers cost savings through personnel reductions and streamlined business processes
- Consolidation achieves BRAC objectives establishing Joint operations

DoD Position: Over the last 15 years, the Department has taken actions to integrate TRANSCOM and Air Mobility Command (AMC) headquarters elements and to reduce personnel levels appropriately and created more efficient Joint operations. Without the SDDC consolidation at Scott AFB, we believe there are no further independent actions that would garner additional efficiencies. The Department's strategy with respect to this recommendation is to integrate TRANSCOM's management structure to address inter-modal/multi-modal transportation issues that the current management configuration does not support. This consolidation would enable streamlined business processes for greater transportation system efficiency and increased effectiveness of Joint interoperability. The cost savings identified in DoD's recommendation result from consolidating numerous functions across the various headquarters staffs at a single location, which contributes to substantial personnel reductions.

TRANSCOM and AMC have developed contingency plans and responses for potential terrorist and natural threats and will continue to develop these capabilities with the integration of SDDC components at Scott AFB.

Bringing SDDC to Scott AFB will realize the greatest savings and foster effective management and protection of the Defense Transportation System. This recommendation is supported fully by the TRANSCOM Commander.

Impact on DoD: The proposed change maintains the status quo and permits few if any manpower savings. Consolidation of SDDC at Ft. Eustis is a marginal strategy that fails

to provide functional integration and efficiencies for the desired inter-modal/multi-modal transportation management system and would require additional resources to maintain separate facilities. The 20-year Net Present Value of this recommendation is a savings of \$1,278M.

Lima Army Tank Plant, OH

Issue: Potential for the Commission to delete this recommendation and retain all of the Lima Army Tank Plant's current capacity.

Key Points:

- In its analysis, the Department determined that Lima Tank plant has excess capacity, even after considering the future mission requirements in support of the Expeditionary Force Vehicle (EFV) (Marine Corps), Future Combat System (FCS) (Army), and M1 Tank recap programs.
- The Department must remove excess capacity

DoD Position: The Army identified future requirements at Lima Tank Plant to support the Future Combat System (FCS) and the Marine Corps identified future requirements for the Expeditionary Force Vehicle (EFV). In its analysis, the Department determined that Lima Tank plant has excess capacity, even after considering these new mission requirements. The decision was made, therefore, to retain some capacity at Lima but remove the excess.

The Department does not need to retain industrial capacity excess to requirements. Building 147 is the major production facility and cannot be closed, but it can be reconfigured to be more efficient and house all manufacturing. Synergy and efficiency can be created through the inclusion of production (for DoD and FMS customers), recap, reset, welding school (allowing on the job experience), common areas that can service more than one commodity, shipping and receiving, test and acceptance, and office space in the same facility. This will more fully utilize building 147 and allow the complete closure of peripheral non-weapons manufacturing buildings.

Impact on DoD: If this recommendation is not approved, the Department will continue to maintain unnecessary base infrastructure, thereby wasting resources that can be better spent on higher priority programs. The 20-year Net Present Value of this recommendation is a savings of \$22M.

**Desert Chemical Depot, UT,
Newport Chemical Depot, IN
Umatilla Chemical Depot, OR**

Issue: The Commission is considering retaining these three chemical depot installations because of a concern about the Department's ability to complete the demilitarization of chemicals prior to 2011.

Key Points:

- All chemical depots recommended for closure under BRAC 2005 are scheduled to complete their demilitarization of chemical weapons before 2011, that is, within the BRAC window of completion.
- DoD is committed to applying the resources necessary to complete the mission at these three plants within the six-year implementation period required by the BRAC statute.
- The Department did not recommend the closure of any chemical depot if the certified date indicated the closure could not be completed within the statutory timeline.

DoD Position: Accomplishment of the demilitarization of chemicals is dependent upon variables that include funding and safety concerns. While these factors affect the DoD's ability to accomplish the demilitarization mission within the BRAC timelines, the Department intends to close Chemical Depots at Deseret, UT, Newport, IN, and Umatilla, OR, within the BRAC implementation timeline.

The Department's certified data indicates that all the chemical depots that the Department has recommended for closure can complete their respective missions within the statutory timeframe. The Department did not recommend the closure of any chemical depot if the certified data indicated otherwise. In fact, the Department specifically rejected a candidate recommendation to close Pueblo Army Depot when the certified data indicated a mission completion date of "to be determined." The remainder of the Chemical Depots were recommended for closure based on certified data which indicated mission completion within the BRAC window. The Department does not have any certified data indicating that its chemical demilitarization recommendations cannot be implemented within the statutory timeframe. Additionally, the United States is bound by treaty to complete the mission no later than 2012.

Impact on DoD: If these recommendations are not approved, the Department will continue to maintain unnecessary base infrastructure, thereby wasting resources that can be better spent on higher priority programs. The combined 20-year Net Present Value of these recommendations is a savings of \$1,473M.

Lackland AFB, TX

Issue: Potential for the Commission to modify the recommendation by retaining the Cryptologic Systems Group at Lackland AFB, TX.

Key Points:

- The offices of the Director of National Intelligence (DNI), Central Intelligence Agency (CIA), and the National Security Agency (NSA) all support the Lackland recommendation.
- Tobyhanna Army Depot (TYAD) performs work for NSA and has the capacity, depot maintenance skill sets, knowledge base, and technologies to perform this workload.
- TYAD military value score is DoD's highest; almost 2 times higher than Lackland for all commodities being realigned.
- DoD achieves synergy and savings by consolidating maintenance. Inventory Control Point, Technical management, and storage realignments achieve savings and technical synergies.
- Leaving Lackland in place sub-optimizes for a single customer.

DoD Position: The Lackland AFB consolidated its depot maintenance, inventory control point functions, and supply and storage functions in 1990s. The consolidation achieved savings through a formal competition. However, the funding for Lackland's workload has been from operations and maintenance appropriations instead of the Defense Working Capital Fund. As a result, the true cost of this work has been understated and the savings achieved by the competition may be overstated. Discussions with the Air Force revealed that the Air Force intends to bring the funding for this workload into the Defense Working Capital Fund.

This recommendation achieves additional savings for DoD by consolidating the depot workloads at a DoD center of industrial and technical excellence (Tobyhanna competed for this work and was found to be technically competent). More savings and synergies are achieved by consolidating ICP functions with similar technologies across DoD (does not sub-optimize for a single Agency).

The Supply and Storage, Industrial, and Technical JCSGs have met with representatives of NSA, DNI, and DoD intelligence to discuss the recommendation to realign Lackland. The representatives agreed to the following:

- There is no reason to believe the certified data used by the JCSGs is incorrect.
- There are no known operational impacts. During the implementation phase, the Department will ensure there will be no operational impact to national security.

- Tobyhanna is technically capable of accepting the workload.
- No reason to suspect any degradation in quality.
- NSA representatives expressed no concern regarding crypto commodity workload and comfort with assurances on turn around time for SIGINT.
- There may be increased costs for NSA, but an overall reduced costs for the DoD.

The depot maintenance realignment moves an average of 147,000 direct labor hours to TYAD across all the commodity groups performed by Lackland. The Crypto portion is 23,000 direct labor hours and equates to 1.4% of the entire electronics related work performed at TYAD. This recommendation has a three year payback and saves approximately \$3 million dollars annually by eliminating excess capacity and providing synergies by consolidating technical expertise with similar work.

Impact on DoD: If this recommendation is not approved, the Department will continue to maintain unnecessary base infrastructure, thereby wasting resources that can be better spent on higher priority programs. Equally important, the Department will miss an opportunity to improve its depot maintenance efficiency and effectiveness through the synergy associated with consolidating technical expertise with similar work at one site. The 20-year Net Present Value of this recommendation is a savings of \$28M.

Hawthorne Army Depot, NV

Issue: Potential for the Commission to delete this recommendation because it is the largest employer in Mineral County, NV (13.63 percent of the economic area employment), it is the largest demilitarization facility in the U.S., there is concern about handling 507 short tons (STONS) of munitions returning from Korea, and, finally, because Hawthorne offers significant Afghanistan-like training opportunities for DoD combat units.

Key Points:

- Although Hawthorne is the largest demilitarization installation in the United States, its capacity can be absorbed by other installations that are more multifunctional and have a greater military value to perform all munitions related missions: production, demilitarization, maintenance, and storage and distribution.
- There is sufficient Army capacity to store and to demilitarize these munitions within CONUS without the Hawthorne Army Depot.
- On a significantly larger scale than Hawthorne, there is high-altitude desert training at Fort Irwin, CA, and rugged, mountainous terrain training at both the Dugway, UT, and Yuma, AZ, proving grounds.

DoD Position: The Industrial Joint Cross-Service Group (IJCSG) recommended the closure of Hawthorne Army Depot based on responsiveness to global support to readiness of operational forces via a powerful projection platform network, military readiness in support of the Pacific Theater, and retention of a multi-functional and agile munitions depot. While impacts on the local community are important considerations, Military Judgment was the primary consideration.

Hawthorne Army Depot is a single-purpose installation which predominately stores and demilitarizes munitions. The goal of the Army is to have multi-functional Munitions Centers of Excellence which can produce, maintain, store, and demilitarize all types of munitions. Although Hawthorne is the largest of the army depots, its capacity is easily provided by other installations with greater MV.

Regarding returning munitions from Korea, current projections are that only 20 percent or 100K STONS of munitions from Korea will be returned to CONUS. These munitions will be positioned at installations that have available capacity to store and to demilitarize them and the Army retains sufficient capacity without the Hawthorne Army Depot.

Regarding Afghanistan-like training, on a significantly larger scale than at Hawthorne, there is high-altitude desert training at Fort Irwin, CA, and rugged, mountainous terrain training at both the Dugway, UT, and Yuma, AZ, proving grounds. Additionally, an

urban operations site that can be used to simulate an Afghan Village already exists at Fort Irwin, CA. Additionally, joint training for Special Forces is performed at the Naval Air Station Fallon, NV, and Fort Hunter-Liggett, CA; these facilities offer more robust joint training environments with larger maneuver areas and significantly greater range capability than Hawthorne. Each of these (Army or joint) installations ranked higher than Hawthorne in MV.

Hawthorne Army Depot is a single purpose installation with a minimal training capacity. The goal of the Army is to transform its installations that deal with munitions into multi-functional installations that can produce, maintain, demilitarize, and store and distribute munitions to all services in the Army's role as the single manager for conventional ammunition. Hawthorne Army Depot does not have this capability.

Impact on DoD: If this recommendation is not approved, the Department will continue to maintain unnecessary base infrastructure, thereby wasting resources that can be better spent on higher priority programs. Equally important, the Department will miss an opportunity to transform its installations that deal with munitions into multi-functional installations that can produce, maintain, demilitarize, and store and distribute munitions to all services. The 20-year Net Present Value of this recommendation is a savings of \$778M.

Kansas Army Ammunition Plant, KS

Issue: The Commission proposes closing the Kansas Army Ammunition Plant (AAP) and privatizing it in place versus moving equipment to Army ammunition plants in Iowa; McAlester, OK; Milan, TN; and Crane, IN, because privatization retains necessary production capability and preserves jobs in the region.

Key Points:

- Kansas Army Ammunition Plant currently has a 5 percent utilization rate.
- If the Department agrees to privatize in place, the outcome will only change ownership (from government to private industry) while leaving the industrial base and the workload the same.
- The Department's recommendation retains sufficient capacity through consolidation into multi-functional capabilities (especially for reconstitution requirements), while reducing DoD overhead and footprint.

DoD Position: The munitions industrial base has substantial excess capacity, as demonstrated by very low utilization rates, from a low of 0 percent at Mississippi Army Ammunition Plant to a high of 30 percent at Iowa Army Ammunition Plant. Low utilization rates are representative of the absence of workload. Kansas Army Ammunition Plant currently has a 5 percent utilization rate. Privatization does not reduce capacity, infrastructure or overhead - it only changes site ownership. The Department would be required under law to workload the plant and pay its overhead; thereby negating the net present value savings expected from closure. The costs to the government remain the same.

The closure of the Kansas AAP moves the workload to multi-functional sites (performing production, demilitarization, storage, and maintenance) with 10 percent to 30 percent production utilization rates. If the Department is forced to implement a recommendation to privatize this facility in place, the outcome will only change ownership (from government to private industry) while leaving the industrial base and the workload the same. The Department will continue to pay the same amount of overhead. This recommendation retains sufficient capacity through consolidation into multi-functional capabilities (especially for reconstitution requirements), while reducing overhead and footprint.

Impact on DoD: If this recommendation is not approved, the Department will continue to maintain unnecessary base infrastructure, thereby wasting resources that can be better spent on higher priority programs. The 20-year Net Present Value of this recommendation is a savings of \$101M.

Lone Star Army Ammunition Plant, TX

Issue: The Commission proposes closing the Lone Star Army Ammunition Plant (AAP), TX, and privatizing it in place versus moving equipment to Iowa; McAlester, OK; Milan, TN; and Crane, IN, because privatization retains production capability and preserves jobs in the region.

Key Points:

- Lone Star Army Ammunition Plant currently has a 5 percent utilization rate.
- If the Department agrees to privatize in place, the outcome will only change ownership (from government to private industry) while leaving the industrial base and the workload the same.
- The Department's recommendation retains sufficient capacity through consolidation into multi-functional capabilities (especially for reconstitution requirements), while reducing overhead and footprint.

DoD Position: The munitions industrial base has substantial excess capacity, as demonstrated by very low utilization rates, from a low of 0 percent at Mississippi Army Ammunition Plant to a high of 30 percent at Iowa Army Ammunition Plant. Low utilization rates are representative of the absence of workload. Lone Star Army Ammunition Plant currently has a 5 percent utilization rate. Privatization does not reduce capacity, infrastructure or overhead - it only changes site ownership. The Department would be required under law to workload the plant and pay its overhead; thereby negating the net present value savings expected from closure. The costs to the government remain the same.

The closure of the Lone Star AAP moves the workload to multi-functional sites (performing production, demilitarization, storage, and maintenance) with 10 percent to 30 percent production utilization rates. If the Department is forced to implement a recommendation to privatize this facility in place, the outcome will only change ownership (from government to private industry) while leaving the industrial base and the workload the same. The Department will continue to pay the same amount of overhead. This recommendation retains sufficient capacity through consolidation into multi-functional capabilities (especially for reconstitution requirements), while reducing overhead and footprint.

Impact on DoD: If this recommendation is not approved, the Department will continue to maintain unnecessary base infrastructure, thereby wasting resources that can be better spent on higher priority programs. The 20-year Net Present Value of this recommendation is a savings of \$164M.

Riverbank Army Ammunition Plant, CA

Issue: The Commission proposes closing Riverbank Army Ammunition Plant (AAP), CA, and privatizing it in place versus moving equipment to Rock Island Arsenal, IL, because privatization retains necessary production capability and preserves jobs in the region.

Key Points:

- Riverbank Army Ammunition Plant currently has a 5 percent utilization rate
- If the Department agrees to privatize in place, the outcome will only change ownership (from government to private industry) while leaving the industrial base and the workload the same.
- The Department's recommendation retains sufficient capacity through consolidation into multi-functional capabilities (especially for reconstitution requirements), while reducing overhead and footprint.

DoD Position: The munitions industrial base has substantial excess capacity, as demonstrated by very low utilization rates, from a low of 0 percent at Mississippi Army Ammunition Plant to a high of 30 percent at Iowa Army Ammunition Plant. Low utilization rates are representative of the absence of workload. Riverbank Army Ammunition Plant currently has a 5 percent utilization rate. Privatization does not reduce capacity, infrastructure or overhead - it only changes site ownership. The Department would be required under law to workload the plant and pay its overhead; thereby negating the net present value savings expected from closure. The costs to the government remain the same.

The closure of the Riverbank AAP moves the workload to Rock Island Arsenal, IL, a multi-functional (performing production, demilitarization, storage, and maintenance) site with a utilization rate of 72 percent if the Department is forced to implement a recommendation to privatize this facility in place, the outcome will only change ownership (from government to private industry) while leaving the industrial base and the workload the same. The Department will continue to pay the same amount of overhead. This recommendation retains sufficient capacity through consolidation into multi-functional capabilities (especially for reconstitution requirements), while reducing overhead and footprint.

Impact on DoD: If this recommendation is not approved, the Department will continue to maintain unnecessary base infrastructure, thereby wasting resources that can be better spent on higher priority programs. The 20-year Net Present Value of this recommendation is a savings of \$53M.

Convert Inpatient Services to Clinics

Issue: DoD recommended disestablishing the inpatient service at nine installations, converting the hospitals to clinics, and relying on the local civilian medical system. The Commission is considering retention of inpatient services at one location -- Keesler AFB, MS, based on perceived errors found in the Medical JCSG data.

Key Points:

- The errors in the data did not change the Keesler AFB military value score rating to a degree that it would have been eliminated from consideration by the Medical JCSG review of inpatient services.

DoD Position: After the Secretary submitted his recommendations in May 2005, the Commission staff became aware of an inconsistency in the facility data reported by Keesler AFB. Based on this new information, the Medical JCSG re-ran the military value analysis, which adjusted the quantitative score for Keesler Medical Center upwards. In spite of this adjustment, Keesler Medical Center would still have been identified for Medical JCSG review and deliberation for inpatient closure by the optimization model. Closure of the Keesler inpatient mission reduces excess capacity without compromising the ability of the military health care system to meet its mission.

The Keesler recommendation is an evolution of a process that has been on-going in the Department for the past ten years as we've sought, through partnerships with local healthcare facilities, to better balance our workload against local capabilities. *The Keesler recommendation does not require that either the level of care or the Graduate Medical Education at Keesler Medical Center be eliminated or reduced.* If the recommendation is approved, the Air Force will determine the final service levels at Keesler during implementation. The recommendation does propose that the military partner with the local community to allow the inpatient requirements to be addressed within the available local capacity. This proposed partnership presents opportunities for both the military and the local facilities to reduce excess capacity and to enhance the level of healthcare. In addition, our calculations indicate that this would provide \$10-20M in revenues to the local hospital system.

Impact on DoD: Retaining Keesler Medical Center inpatient services would require the Department to continued maintaining unneeded facilities; forego \$30M in Annual Recurring Savings; leave military providers in locations where clinical currency required to support wartime skill sets may be compromised due to limited numbers of beneficiaries/patients; cause local hospitals to lose approximately \$20M in annual cash flow that would benefit both military and local civilian health care; and deny DoD the opportunity to develop a new, more integrated model for civilian/military partnerships for healthcare and medical education that could significantly enhance the medical care in the

Southern Mississippi region. The 20-year Net Present Value of this recommendation is a savings of \$818M.

San Antonio Region

Issue: DOD recommended consolidating regional military medical care and enlisted medical and basic specialty training at Fort Sam Houston, TX. The Commission is considering a different receiving site for enlisted medical and basic specialty training from Fort Sam Houston, TX, to Sheppard AFB, TX.

Key Points:

- Three sites were reviewed as potential receiver sites for enlisted medical and basic specialty training - Ft Sam Houston, TX, Sheppard AFB, TX, and NS Great Lakes, MI.
- Ft Sam Houston was considered the optimal location because of the synergy provided by the Regional Medical Facility and the ability of the local infrastructure to adsorb the large volume of students that will attend the schools.

DoD Position: The Medical JCSG considered consolidating the training at Ft Sam Houston, TX, Sheppard AFB, TX, and NS Great Lakes, MI. A review of the costs and the application of military judgment by the Medical JCSG led to the decision to consolidate the training at Ft Sam Houston, TX. The Medical JCSG noted that Ft Sam Houston presented the opportunity to integrate training with the proposed Regional Medical Center, an opportunity not available at Sheppard AFB and NS Great Lakes. The large regional hospital planned for Ft Sam Houston should allow us to transform the training process for our enlisted specialties. Ultimately, we expect this to provide a richer and more robust training environment for our students than can be provided at either Sheppard AFB or NS Great Lakes. In addition, this would allow us to use the regional medical center for follow-on, advanced technician training to the limits of its capacity – reducing the travel burden on our troops. The infrastructure available at Ft Sam Houston and the surrounding San Antonio, TX, area is more capable of supporting the projected growth in students, instructors, and support staff. Of the three options considered, Ft Sam Houston demonstrated the best net present value for the consolidation.

Impact on DoD: Altering the receiving site for enlisted medical and basic specialty training would unnecessarily increase costs to operate and eliminate beneficial synergy with local medical entities. The 20-year Net Present Value of this recommendation is a savings of \$476M.

Brooks City Base

Issue: Potential for the Commission to change the receiving site for the USAF School of Aerospace Medicine and the AF Institute for Operational Health from Wright-Patterson AFB, OH to Lackland AFB, or FT Sam Houston , TX, based on:

- Linkage of the School of Aerospace Medicine and Operational Health to the proposed Joint Medical Training Center
- Using existing space and/or local workforce in the San Antonio area.

Key Points:

- Locating USAF School of Aerospace Medicine, the AF Institute of Occupational Health and the Naval Aerospace Medicine Research Labs to Wright Patterson AFB will ensure these organizations maintain the critical links to the center for operational aerospace research, development and acquisition being developed at Wright-Patterson AFB, OH.
- Relocating these organizations within San Antonio will significantly compromise their ability to execute their mission and maintain their operational focus and would compromise education by breaking the strong links between clinical, research and classroom.
- The synergy between the medical and operational forces significantly enhances research efforts and will create a state-of-the-art modern research hub that will attract the best and the brightest employees.

DoD Position: The USAFSAM and AFIOH represent the key components of the operational support elements of the AF Medical Service. These elements have a predominately line support rather than clinical support focus. Historically, USAFSAM and AFIOH were involved in the development of next generation AF weapon system, ensuring the proper inclusion of the human performance aspects in the weapon system designs. The current trend in the Air Force is to reduce the human presence in the systems to an absolute minimum. For example, the crew of a B-2 is now half that of a B-52. With the B-2's vastly greater capability, the performance of the humans in the system becomes even more important. The continued use of exotic materials in our new weapon systems requires an increasingly close cooperation with experts at USAFSAM and AFIOH to mitigate the threats to the operational personnel. As this trend continues, there is a growing need for a robust interaction between the weapon system development community and the experts in human systems integration and system support at USAFSAM and AFIOH. As the Air Force continues to centralize its weapon system research, development and acquisition capability at Wright Patterson AFB, the USAFSAM and AFIOH lose its capability to address key human systems issues in support of the future Air Force.

For an educational platform to be maximally effective the Medical JCSG determined that there needed to be a balance between clinical, educational and research aspects of that educational platform. In fact, location of the USAFSAM and AFIOH at the former Brooks Air Force Base was initially an attempt to ensure this balance. Overtime the evolution of Brooks AFB to Brooks City Base has moderated this balance and BRAC 2005 proposes to relocate the human systems research aspects of the Air Force Research Laboratories to Wright Patterson AFB to form a national center for Aerospace research, development and acquisition. Finalizing the alteration in the balance of clinical, educational and research balance for the USAFSAM/AFIOH complex that began in BRAC 1995 and making remaining in San Antonio not the optimal.

The USAFSAM does maintain a medical training development function responsible for the training of Air Force medical deployers. This training is now mature and can be transitioned to normal AF training processes operated through the Air Education and Training Command – potentially administered through the 59th Medical Wing. The USAFSAM and AFIOH would transition to their normal role in defining, based on their understanding of the development of AF weapon systems and doctrine, future training syllabus and training platform requirements to support Air Force operational elements.

Impact on DoD: Relocating these organizations within San Antonio will significantly compromise their ability to execute their mission and maintain their operational focus. The 20 year Net Present Value of this recommendation is a savings of \$940.7M

Consolidate Extramural Research Program Managers

Issue: DoD recommended relocating the Extramural Research Program Managers from seven separate sites to one location at the National Naval Medical Center Bethesda, MD. The Commission is considering: (1) a different receiving site; and (2) deleting the Defense Advanced Research Projects Agency from this recommendation.

Key Points:

- The recommendation promotes technical research synergy and eliminates leased space.

DoD's Position: This recommendation co-locates the managers of externally funded research at 7 separate locations at one campus. The co-location allows technical synergy by bringing research managers from disparate locations together at one place. The end-state will be co-location of the named organizations at a single location in a single facility, or a cluster of facilities. This "Co-located Center of Excellence" will foster additional coordination among the extramural research activities of OSD and the Military Departments. Further, it will enhance the Force Protection posture of the organizations by relocating them from leased space onto a traditional military installation.

A TJCSG principle underlying the recommendation is efficient operations through consolidation. A Co-located Center of Excellence will foster coordination among the programs of extramural research managers.

With the exception of about 100 personnel currently in North Carolina, the majority of the research managers are currently located within a few blocks of one another. If DARPA is removed from the recommendation, approximately 800 (including contractor) personnel will be separated from the remainder of the DOD research program managers being consolidated by this recommendation.

From the perspective of efficiency and coordination, the status quo is superior to what will result from consolidating the 100 Army personnel from North Carolina while deleting the 800 DARPA personnel from the recommendation.

Impact to DoD: Excluding DARPA from this recommendation will undermine the technical research synergy intended accrue to DoD research activities. It will increase operating costs to the Department by maintaining more expensive leased space versus the efficient use of available property on military installations. The 20-year Net Present Value of this recommendation is a savings of \$573M.

Consolidate Maritime C4ISR Research, Development & Acquisition, Test & Evaluation

Issue: DoD recommended consolidating maritime C4ISR sites from 12 to 5. The Commission is considering altering two sub-actions: (1) establishing the East Coast Space Warfare Systems (SPAWAR) Headquarters at Charleston, SC vice Little Creek (Norfolk), VA, and; (2) realigning C4ISR RDAT&E activities currently at Newport, RI and Dahlgren, VA to Charleston, SC vice Point Loma (San Diego), CA.

Key Points:

- The original DoD recommendation sought to create Naval C4ISR Centers of Excellence by consolidating non-fleet specific research, development and acquisition to SPAWAR, San Diego with support co-located with the fleets on both coasts at Norfolk (Little Creek) and San Diego.
- Commission alternatives create a more fragmented research, development and acquisition structure and move the East Coast support headquarters away from the fleet.

DoD Position: There are no significant COBRA differences between the Secretary's Recommendations and the Commission Alternatives. The Secretary's recommendation achieves best end state because:

- Establishing East Coast SPAWAR Headquarters at Little Creek, VA co-locates it with the Network Warfare Command office, with the operational fleet and with Joint Forces Command facilitating rapid operational feedback. Establishing it at Charleston has none of these advantages
- Realigning Dahlgren and Newport C4ISR RDAT&E to San Diego co-locates it with the Submarine Communications Program Office and the primary SPAWAR Research, Development and Acquisition activity. In contrast, the primary competency of SPAWAR Charleston is in-service Engineering and Installation.

Impact to DoD: DoD loses a significant opportunity to achieve centers of excellence. The 20-year Net Present Value for this recommendation is \$455.1M.

Defense Research Service Led Laboratories

Issue: DoD recommended realigning and consolidating portions of the Army and Air Force Research Labs. The Commission is considering rejecting the relocation of the Army Research Laboratory from White Sands Missile Range, NM, to Aberdeen Proving Ground, MD, and the relocation of sensors researchers from Rome Laboratory, NY, to Wright-Patterson Air Force Base, OH, based on:

- Potential loss of intellectual capital.
- No synergy with other missions at Aberdeen Proving Ground.
- Overstatement of contractor eliminations at Rome Labs.

Key Points:

- The short history of BRAC has taught us that intellectual capital loss (“brain drain”) is a temporary problem.
- Consolidation of sensors work and the resulting contractor savings was based on certified data submitted by Rome as part of scenario data call.

DoD Position: While changes in installation configuration produce turmoil, the Department, no different than industry, must be allowed to balance the impact on intellectual capital with the benefits achieved through reconfiguring its infrastructure. Further, the implementation of BRAC recommendations allows the Department to integrate relocated personnel to produce synergies and obtain new capabilities that actually enhance intellectual capital. Based on the experiences of prior BRAC rounds, we know of no program that has been adversely affected through the loss of intellectual capital. The Department has six years to implement BRAC recommendations, providing ample time for managers to mitigate the impact of personnel turmoil.

There is a nationally recognized science and technology (S&T) workforce concentrated in and around Harford County, host to the Aberdeen Proving Ground. Nearly half a million professionals working in the management, business, computer, mathematics, science, and engineering sectors live within a 90-minute drive of Aberdeen Proving Ground.

According to the U.S. Department of Labor, Maryland ranks first among the states with the highest percentage (24%) of professional and technical workers in the state’s labor pool. The U.S. Department of Commerce found in 2003 that Maryland is statistically tied with Massachusetts as the top state in the nation for educational attainment. Nearly 38% of Maryland’s population 25 years of age and above have earned a bachelor’s degree or higher. Maryland offers a high quality workforce and hosts several companies’ APG-based operations.

Historically, the state of Maryland and its affected communities successfully consolidated 16 geographic locations into a single integrated Research, Development, Acquisition, Technology and Evaluation (RDAT&E) center at the Patuxent River Naval Base during implementation of BRAC 1995 recommendations. Overall, high relocation rates of 80% from Crystal City, Virginia, 41% from Trenton, NJ, and 46% from Warminster, PA were achieved. This was due to Southern Maryland's proactive planning efforts and responsiveness to the affected employees. The State of Maryland, and Harford and Cecil Counties, began replication of "the Pax River" model seven years ago with the creation of the Army Alliance, and will expand their preparation for the current round of BRAC.

The two mission components that will be re-located from the Army Research Laboratory to Aberdeen Proving Ground are the battlefield environments (weather prediction and measurement) and the non-test and evaluation portion of the Survivability, Lethality Analysis Directorate (SLAD). The BRAC language provides the Army flexibility to determine the number of personnel to leave at White Sands to support the testing and evaluation mission of White Sands. This number is under review currently within HQDA (DUSA-OR) and Army Research Laboratory. The SLAD portion to move to APG is the portion performing electronic warfare research. This function is appropriately aligned with the missions of Communications-Electronics Research Development and Engineering Center (CERDEC) and PEO Intelligence and Electronic Warfare & Sensors (IEW&S) of Ft Monmouth to be relocated to Aberdeen Proving Ground. This recommendation further consolidates SLAD, much of which is already at Aberdeen Proving Ground. Co-location with the broad range of missions already at APG offers the Army a center of excellence for RDT&E across many scientific disciplines.

The input from the Rome Labs community regarding contractor eliminations contradicts certified scenario data call information provided by the Air Force that recommended elimination of 64 contractor jobs. Not eliminating the contractor positions erroneously reduces savings (contractor eliminations are conservatively calculated as \$200K per year per contractor) and affects the payback period. The impact of not realigning the Rome Sensors Directorate to Wright Patterson will mean increased costs and decreased effectiveness of the Air Force Sensors Directorate.

Impact on DoD: The Department will waste resources by retaining redundant facilities and will lose the new intellectual capability that will result from co-locating or consolidating similar functions. The 20-year Net Present Value of this recommendation is a savings of \$357M.

Create a Naval Integrated Weapons & Armaments Research, Development and Acquisition, Test and Evaluation Center

Issue: DoD recommended establishing an integrated Weapons & Armaments RDAT&E center at Naval Air Warfare Center China Lake, CA. The Commission is considering modifying the recommendation to retain some personnel at Naval Base Ventura County, CA, (Point Mugu).

Key Points:

- The DoD recommendation supports transformation and economies of scale by creating and strengthening a weapons center of excellence facility at China Lake
- Retaining personnel at Point Mugu to operate the sea range preserves a needed DoD capability.
- Minimal impact on costs and savings and payback period if personnel are retained at Point Mugu—both scenarios would provide approximately \$60M in annual recurring savings

DoD Position: This recommendation would create a major Center of Excellence at China Lake, CA, by relocating approximately 1,000 weapons RDAT&E personnel from Naval Base Ventura County, CA, (Point Mugu) to China Lake. The Department of the Navy now indicates that they would need to keep personnel at Point Mugu to continue operating the sea range and target complexes.

Moving the majority of the weapons RDAT&E personnel from Point Mugu to China Lake is consistent with the recommendation's transformational strategy with minimal impact to the estimated costs and savings.

Impact on DoD: Provides the Department with the capability to create a center of excellence for weapons and armaments at China Lake.