



## Mainstreaming biodiversity targets into sectoral policies and plans: A review from a Biodiversity Policy Integration perspective

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### ABSTRACT

The integration or mainstreaming of biodiversity targets in sectoral policies and plans (BPI) is considered necessary for bending the curve of biodiversity loss. Scientific research on the actual performance of BPI is rather recent and fragmented. Based on a coding scheme, we systematically analyse international empirical BPI studies published in 43 international peer-reviewed journal papers. We show that, so far, overall levels of BPI are low, reflected in too abstract targets, add-on biodiversity policies not targeting the driving forces of biodiversity loss, and insufficient resources made available to pursue biodiversity recovery. Joint planning processes, the revision of policies for consistent and coherent incentives, and adaptive learning are identified as central factors for improving BPI, but considerable barriers in these areas undermine progress in BPI. A change in institutional settings seems necessary to provide more favourable conditions for BPI, including the assignment of less voluntary responsibilities for biodiversity recovery.

### 1. Introduction

The alarming rates of biodiversity loss worldwide have made clear that the classical way of governing biodiversity recovery based on protected areas and programmes for the protection of endangered species does not suffice. Effective responses to halt biodiversity loss will have to address direct and indirect drivers which are typically governed by actors beyond the environmental sector (IPBES, 2019). Direct drivers include changes in land and sea use, natural resource exploitation, climate change, pollution, and invasion of alien species, whereas indirect drivers refer to societal values and behaviours, production and consumption patterns, human population dynamics, trade, technological innovations, and multi-level governance systems (IPBES, 2019). The Convention on Biological Diversity (CBD) has mandated its parties to develop national strategies, plans or programmes to address these direct and indirect drivers by means of the integration of “the conservation and sustainable use of biological diversity into relevant sectoral and cross-sectoral plans programmes and policies” (CBD, n.d.). The Kunming-Montreal

Global Biodiversity Framework (GBF) has now strengthened the mandate to mainstream biodiversity across policies, plans and monitoring processes as well as across all levels of government (CBD, 2022a, target 14). It furthermore calls for action on mitigating direct drivers, as for instance in a sustainable management of agriculture, aquaculture, fisheries, and forestry (target 10), as well as indirect drivers such as the business reporting (target 15), sustainable consumption (target 16), or by phasing out harmful subsidies and incentives (target 18).

Yet, scientific studies that have evaluated empirical cases of biodiversity integration or mainstreaming indicate that this strategy does not live up to its expectations. For instance, Karlsson-Vinkhuyzen et al. (2018) observe that for 3 cases of biodiversity integration (i.e., the Marine Stewardship Council label for sustainable fisheries, certified palm oil, and foreign direct investment in land), “efforts can be characterized mostly to be limited as they are at the level of harmonisation (reducing contradictory incentives) and coordination between biodiversity and ecosystem services and economic priorities with a low degree of implementation” (Karlsson-Vinkhuyzen et al., 2018: p. 136). Zinngrebe et al.

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(2022) observe that regarding the integration of biodiversity considerations in agricultural policies and practices worldwide, “overall very modest advances” have been made (Zinngrebe et al., 2022: p. 278). Finally, Bogers (2023) observes that among international organisations, the biodiversity-related UN Sustainable Development Goals (i.e., ‘oceans’ - SDG 14 - and ‘land’ - SDG 15) have been prioritised the least of all SDGs. This limited progress justifies scientific research to better understand integration processes and their key barriers and enablers, similar to earlier scientific work on Climate Policy Integration (Gungor and Sari, 2022; Hidalgo et al., 2021; Biesbroek, 2021), Environmental Policy Integration more generally (Persson and Runhaar, 2018), and on the integration of Sustainable Development Goals in policy making (Biermann et al., 2022). Such research is necessary to provide guidance for the further development of biodiversity integration or mainstreaming and its monitoring, supporting the “long-term-strategic approach to mainstreaming” (CBD, 2022b) as well as the monitoring framework (CBD, 2023).

This paper synthesises findings from scientific research worldwide, including the insights from the *Earth System Governance* special issue on ‘The Governance of Biodiversity Recovery: From Global Targets to Sectoral Action’. We do so by systematically coding and analysing empirical studies published in international, peer-reviewed journals. As our central concept, we employ ‘Biodiversity Policy Integration’ (BPI) because we conceptually and methodologically draw from literature in this domain. However, we consider BPI synonymous with biodiversity mainstreaming.

The questions that we address are the following.

1. How have biodiversity targets been integrated in efforts to promote biodiversity, from policy formulation to implementation?
2. What enabling and hindering factors and processes explain the results of BPI efforts in terms of their (potential) contribution to biodiversity protection and recovery?
3. What structural conditions influence the scope for BPI, and what explains the emergence or absence of these conditions?

In the next Section, we present our analytical framework, which builds on scientific advances on BPI. We then discuss our methodology in Section 3. After presenting our findings in Section 4, we formulate an outlook for a future research agenda in Section 5.

## 2. Analytical framework

### 2.1. Biodiversity and biodiversity targets

The CBD defines biodiversity as “the variability among living organisms from all sources including, *inter alia*, terrestrial, marine and other aquatic ecosystems and the ecological complexes of which they are part; this includes diversity within species, between species and of ecosystems” (CBD, n.d.). Biodiversity targets in policies and plans can be formulated in many ways, ranging from goals for protecting specific species (e.g., honeybees) or habitats (e.g., deforestation in the Amazon), to reducing critical pressures on biodiversity (e.g., pesticide use in agriculture).

### 2.2. BPI and its implementation

BPI refers to “the consideration of biodiversity in all sectors and levels of policymaking and implementation” (Zinngrebe et al., 2022: 265) whereby policy-making refers to “policies, strategies and practices of key public and private actors that impact or rely on biodiversity” (Huntley, 2014: 1). It is important to note that both practitioners and researchers differ in how much weight biodiversity targets should receive in sectoral policies (see also Runhaar et al., 2020). This is not only reflected in its operationalisation (see below in Section 2.3) but also relates to whether equity and justice are taken into the equation (e.g., Huntley, 2014).

In order to stimulate and facilitate BPI processes, there are specific

cross-cutting instruments, such as ‘no net loss of biodiversity’ regulations or Environmental Impact Assessments (EIA) that incorporate biodiversity in decision making on sectoral policies or licensing procedures; voluntary measures to conserve biodiversity, such as standards, whether or not they are part of Corporate Social Responsibility policies of companies; financial incentive schemes such as Payments for Ecosystem Services, taxes, green budgeting and green procurement; or communicative instruments, such as eco-labels and ‘natural capital accounting’ (Chandra and Idrisova, 2011; Quéfier et al., 2014; Bidaud et al., 2015; Tayleur et al., 2017; Hugé et al., 2020; Swensson and Tartanac, 2020; Zinngrebe et al., 2022; Van der Jagt et al., 2023). Next to these instruments, which usually classify as “add-ons” to dominant sectoral policies and plans (Westerink et al., 2015), sectoral practices have been developed that fully incorporate biodiversity, such as eco-engineering, nature-based solutions, building with nature, and agroecology (Persson et al., 2018; Tittonell et al., 2020).

### 2.3. Measuring BPI

In a recent publication on BPI (Zinngrebe et al., 2022), which builds on the earlier and wider literature on ‘Environmental Policy Integration’ (e.g., Kivimaa and Mickwitz, 2006), the following indicators are proposed to measure BPI at the level of *outputs* (ambitions in policy documents or other public statements and the implementation of concrete measures) and *outcomes* (the resulting changes in practices at sector-level).

- **Inclusion:** the extent to which biodiversity targets are specified, as well as the scope of the intervention (large part of the sector or only a small part) (Kivimaa and Mickwitz, 2006; Uittenbroek et al., 2013; Runhaar et al., 2017; Zinngrebe et al., 2022).
- **Operationalisation:** whether specific practices and behavioural changes of target groups needed to realise the biodiversity targets are specified; the extent to which policy instruments (see above) are implemented to achieve the above targets; and the implementation of monitoring schemes to measure progress in achieving these targets, as well as follow-up procedures to take action in case targets are not achieved (Kivimaa and Mickwitz, 2006; Uittenbroek et al., 2013; Runhaar et al., 2017; Grimm, 2020; Zinngrebe et al., 2022).
- **Coherence:** the extent to which the intervention addresses the driving forces of biodiversity loss within the sector at issue, and the extent to which policies that regulate driving forces are adapted to enhance biodiversity conservation and recovery. In agricultural policies at EU-level and in The Netherlands, for instance, this is not the case. Here, conservation policies are separate, ‘add-on’ interventions next to mainstream policy that reinforces or at least maintains agricultural intensification, which is a main driver of biodiversity loss (Kivimaa and Mickwitz, 2006; Uittenbroek et al., 2013; Runhaar et al., 2017; Zinngrebe et al., 2022).
- **Capacity:** the provision of resources (money, people, knowledge, organisational structures, etc.) to ensure the implementation of instruments identified in the “operationalisation” dimension (see e.g., Kivimaa and Mickwitz, 2006; Uittenbroek et al., 2013; Bizikova et al., 2015; Zinngrebe et al., 2022).
- **Weighting:** the political priority of biodiversity targets and policies in relation to other sectoral targets and policies. In this respect, Lafferty and Hovden (2003) distinguish between ‘coordination’ (preventing - to some extent - contradictions between sectoral and environmental targets), ‘harmonisation’ (creating synergies between sectoral and environmental targets), and ‘prioritisation’ (favouring environmental targets) (see also Karlsson-Vinkhuyzen et al., 2018; Persson and Runhaar, 2018). In this paper, we take a pragmatic way of measuring weighting by looking at the (re)allocation of funding of activities that support biodiversity versus activities that relate to the driving forces of biodiversity loss (such as promoting agricultural intensification).

### 2.4. Enabling and hindering factors

A first set of independent variables consist of the following enablers and barriers (based on Zinngrebe et al., 2022). These criteria analyse how collaborative processes have been applied to improve the level of BPI within a certain setting.

- **Joint planning:** co-developing a joint vision, integrating the world views and interests of different relevant stakeholders, defining a clear mandate for relevant stakeholders, inducing ownership of stakeholders.
- **Consistent policy revision:** policy makers across political sectors engage in linking and revising their policies to phase out harmful subsidies and empower the support for biodiversity policies.
- **Adaptive learning:** actors in the reported cases engage in joint evaluation and review processes that strengthen accountability and realign policies.

### 2.5. Structural conditions

A second set of independent variables explains, at a more structural level, the scope for promoting of BPI. For the analysis, we build on the work of Hegger et al. (2020), which provides explanations for stability and change in modes of governance.

- **Physical circumstances:** e.g., gradual changes in ecosystems with direct consequences for policy sectors, such as reduced soil fertility due to intensive farming practices, threatening food security.
- **Physical infrastructures:** e.g., investments in grey infrastructures for sewage or transport in cities, which are fixed for the medium to long term and that hinder the allocation of funds towards green infrastructures or urban ‘nature-based solutions’.
- **Institutional settings:** institutions are the “rules, norms and strategies adopted by individuals operating within and across organisations” (Ostrom, 2007, in Hegger et al., 2020: 5) and form “recurrent patterned arrangements, which limit the choices and opportunities available, as opposed to agency that is the capacity of individuals to act independently and to make their own free choices” (Hegger et al., 2020: 5). Institutions that may provide or limit the scope for BPI include mechanisms to hold specific actors accountable for biodiversity

action; the legal basis of EIA legislation (i.e., mandatory or voluntary); a culture of collaboration between public and private actors within a policy sector (‘social capital’); the regular evaluation and reconsideration of policies and their outcomes and impacts, which provides space for the consideration of biodiversity targets (‘reflexivity’ or ‘adaptive learning’); and the flexibility or rigidity (‘lock-in’) of institutions.

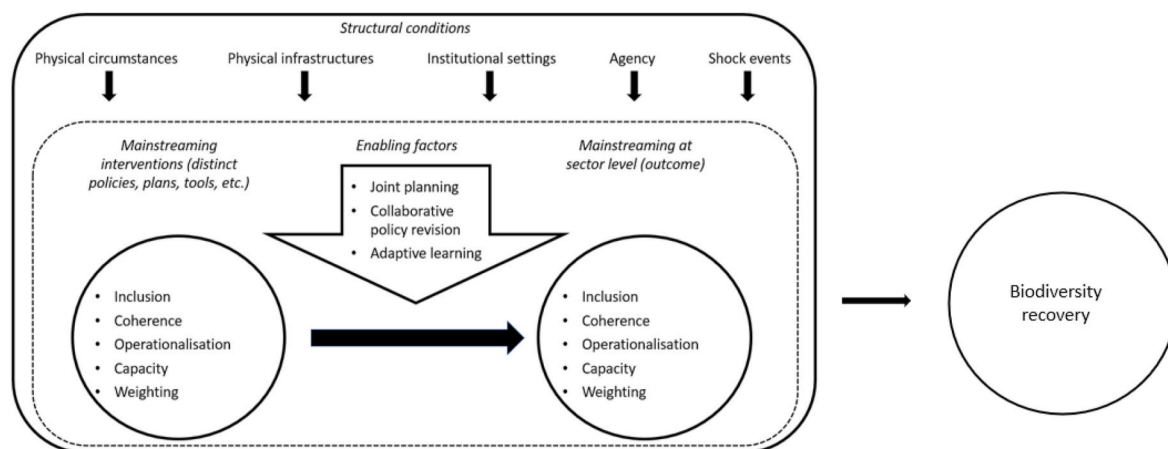
- **Discourse:** e.g., the framing of biodiversity recovery as a cost rather than as a benefit, competing discourses that inhibit joint action, etc.
- **Agency:** political or societal pressure, specific actors using their power (or building coalitions to mobilise power) to take biodiversity action (including the deliberate framing of biodiversity recovery as key to achieving sectoral targets).
- **Shock events:** sudden and unexpected events, originating either within or outside a policy domain that provide windows of opportunity for change. An example is the 2017 paper reporting on 75% loss in insects in 30 years in German nature reserve areas (Hallmann et al., 2017).

Fig. 1 visualises the overall analytical framework.

## 3. Method

### 3.1. Research strategy: literature review

We synthesised findings from empirical scientific research published in academic papers to ensure the quality of the knowledge basis. Next to the 8 papers that make up the ESG Special Issue on *The Governance of Biodiversity Recovery: From Global Targets to Sectoral Action*, we conducted a literature search in Web of Science (“biodiversity” OR “biological diversity”) AND (“policy integration” OR “policy coherence” OR “mainstreaming” in the title). Adding the 8 special issue papers and 37 papers from the structured review resulted in 43 papers, as 2 papers appeared in both structural search and special issue. 2 papers presented 2 or 3 cases of BPI that could be coded separately (for a few other papers, it was not possible to identify and code distinct cases). Thus, in total, we identified 46 BPI cases in our sample.



Note: In this paper, we focus on Biodiversity Policy Integration at output and outcome level. The eventual impacts on biodiversity recovery are excluded as this requires ecological research (Karlsson-Vinkhuyzen et al., 2018).

Fig. 1. Key factors affecting Biodiversity Policy Integration

Note: In this paper, we focus on Biodiversity Policy Integration at output and outcome level. The eventual impacts on biodiversity recovery are excluded as this requires ecological research (Karlsson-Vinkhuyzen et al., 2018).

### 3.2. Coding and analysis

The first and last authors of this paper developed a coding scheme for measuring BPI (see section 2.3) and for coding the enabling factors (2.4) and the structural variables (2.5). We built on categories from previous studies (particularly Runhaar et al., 2020; Zinngrebe et al., 2022). For BPI we developed scales to enable the coding of the papers. The first variable related to BPI as output and outcome was coded both quantitatively and qualitatively. The enabling factors and structural variables were coded qualitatively into the predefined categories (see Sections 2.4 and 2.5). Within each category statements were openly coded to do justice to the variety of ways in which they manifest themselves. Codes were then grouped into aspect categories as listed in Tables 1 and 2.

The coding scheme was applied to a sample of papers by the first and last authors of this paper to test the coding scheme and to verify the reliability and practical applicability of the coding. The 43 papers were then coded by the 6 co-authors of this paper (all contributors to the Special Issue), who were being instructed via a guideline (see Annex 3) including 2 examples of coded papers. All codings were checked on consistency, which led to follow-up requests to the co-authors to clarify their coding and indicate a specific coding within the predefined scale. The resulting data was subsequently analysed, shared, and discussed with all co-authors.

The data were based on what we could derive from the papers; no additional data was collected (e.g., about missing variables or to update the level of BPI in a certain sector and geographical context).

## 4. Results

### 4.1. General observations

Fig. 2 shows that most papers on BPI have been published over the last decade. This is consistent with authors who stated that until 2014, little research has been conducted on this subject (Huntley, 2014; Sarkki et al., 2015). A substantial part of the papers that we coded does not provide empirical evidence regarding our variables (see Tables 1 and 2). This does not necessarily mean that all BPI practices analysed in the papers are unclear or incomplete in these respects, it is rather related to the research scope presented in these papers. However, a main conclusion is that relatively little scientific research has assessed BPI in a comprehensive way, and that our understanding of the factors that contribute to BPI is rather fragmented.

Geographically, the majority of papers focus on analysing Europe, though other regions are also examined (see Fig. 3). The geographical distribution of BPI does not necessarily reflect the intensity of BPI practices but may be indicative. In terms of sectors at issue in our sample of papers, forestry, agriculture, fisheries, and development are among the most often analysed ones (Annex 4). This is not surprising given their large impact on biodiversity (CBD, 2022a; WWF, 2022). There are also several papers that address a (large) number of sectors, e.g., in the context of the National Biodiversity Strategies and Action Plans (NBSAPs) that were developed to work towards the CBD targets.

Below, we present the main findings from our literature review, organised along the three research questions of our paper.

### 4.2. Research question 1: how have biodiversity targets been mainstreamed in efforts to promote biodiversity, from policy formulation to implementation?

On average, evidence is provided in over half of the cases regarding the extent and ways in which biodiversity targets have been mainstreamed in terms of inclusion, operationalisation, coherence, capacity, and weighting (see Table 1). Below, we summarise our main observations and findings.

**Table 1**

Evidence about Biodiversity Policy Integration in the sample of papers (NB: salient aspects refer to findings regarding the indicators in general, regardless of the scales).

Indicators	Scale	Score	Salient aspects
<i>Inclusion</i>			
Specification of biodiversity targets	● Specified (SMART)	13%	<ul style="list-style-type: none"> <li>● Targets refer to international or national targets</li> <li>● Reference to specific biodiversity components or related aspects (e.g., traditional knowledge)</li> <li>● General reference emerging from participatory process</li> <li>● Other SMARTness aspects not covered</li> </ul>
	● Mentioned (qualitatively)	41%	
	● Unclear or no information	46%	
Sectoral coverage	● Substantial part sector addressed	26%	<ul style="list-style-type: none"> <li>● Specifying major sector policies that shall consider biodiversity</li> <li>● Targeting biodiversity related sub-policy</li> <li>● General reference to sector policy</li> <li>● Sustainable international finance and business</li> </ul>
	● Small part sector addressed	7%	
	● Unclear or no information	67%	
<i>Operationalisation</i>			
Behavioural outcome specified	● Desired behavioural changes of sectoral actors specified	48%	<ul style="list-style-type: none"> <li>● Changing management practices</li> <li>● Change governmental regulation</li> <li>● Changing governmental routines</li> <li>● Increasing responsibility, precaution, and awareness</li> <li>● Mitigation measures to improve biodiversity outcomes</li> <li>● Minimising waste</li> <li>● Changing scientific practice</li> <li>● No outcome specified</li> <li>● Planning instruments (e.g., NBSAPs)</li> <li>● Economic instruments (e.g., Payments for Ecosystem Services)</li> <li>● Monitoring schemes and assessments (e.g., EIAs, SEAs)</li> <li>● Legal instruments (e.g., contractual agreements)</li> <li>● Information-based instruments (e.g., certification)</li> <li>● Conservation concepts</li> <li>● Key element for bridging the implementation-gap</li> <li>● Provides argumentation aid for resources</li> <li>● Aichi Targets and NBSAPs supported establishment of monitoring mechanisms</li> <li>● Little information about responsible actors and bindingness</li> </ul>
	● Desired behavioural changes mentioned but vaguely	13%	
	● Unclear or no information	39%	
Policy instruments	● Implemented	41%	
	● Mentioned but not implemented	28%	
	● Unclear or not mentioned	31%	
Monitoring and follow-up	● Implemented	20%	
	● Mentioned but not implemented	17%	
	● Unclear or not mentioned	63%	

*Coherence*

(continued on next page)



Table 1 (continued)

Indicators	Scale	Score	Salient aspects
Addressing direct and indirect drivers of biodiversity loss	<ul style="list-style-type: none"> <li>● Yes, both</li> <li>● Only driving forces addressed (not the policies)</li> <li>● Unclear or not mentioned</li> </ul>	<p>36%</p> <p>15%</p> <p>49%</p>	<ul style="list-style-type: none"> <li>● Addressed indirect drivers (e.g., underlying economic paradigm, perverse incentives, social justice, perception of forestry, fishing policies, agriculture policies, tourism, poverty, high density of population, corruption)</li> <li>● Direct drivers (e.g., ocean pollution, acidification, global warming, intensification, invasive species, habitat loss, illegal wildlife extraction and trade, altered atmospheric chemistry)</li> </ul>
Cohherence of biodiversity targets with sector policies	<ul style="list-style-type: none"> <li>● All policies adjusted to support biodiversity</li> <li>● Support for biodiversity exists next to support for intensified production and other driving forces</li> <li>● Unclear or not mentioned</li> </ul>	<p>9%</p> <p>41%</p> <p>50%</p>	<ul style="list-style-type: none"> <li>● Coherent policy design (e.g., agri-environmental schemes on landscape scale)</li> <li>● Parallel support for biodiversity and driving forces (e.g., agroecology in parallel with industrialised agriculture; matching of ecological and social considerations in farmer's contracts; forestry between multifunctionality and timber production; problematic stringency of Programme for the Endorsement of Forest Certification standards across countries)</li> </ul>
<i>Capacity</i>			
Financial and human capital	<ul style="list-style-type: none"> <li>● Resources made available and reasonably sufficient to achieve biodiversity targets</li> <li>● No resources made available or doubtful whether sufficient</li> <li>● Unclear or not mentioned</li> </ul>	<p>24%</p> <p>46%</p> <p>30%</p>	<ul style="list-style-type: none"> <li>● Lacking institutional interplay, vertical coordination, and goal misalignment preventing resource mobilisation</li> <li>● Limited funding and political will as barriers</li> <li>● Traditional knowledge and awareness as levers</li> <li>● Monitoring data for raising awareness and mobilising funds</li> <li>● Transfer of funds from other sources (e.g., climate funds)</li> <li>● Importance of providing long-lasting incentives</li> <li>● Mobilisation of resources by international agreements</li> </ul>
<i>Weighting</i>			
Financial allocation	<ul style="list-style-type: none"> <li>● Large shares of funding of activities supporting biodiversity</li> <li>● Funding for activities supporting biodiversity and driving forces co-exist</li> </ul>	<p>11%</p> <p>15%</p> <p>15%</p> <p>59%</p>	<ul style="list-style-type: none"> <li>● Funding provided for biodiversity specific policies</li> <li>● Missing funds for considering biodiversity in integrative policies</li> <li>● Privately financed implementation</li> </ul>

Table 1 (continued)

Indicators	Scale	Score	Salient aspects
	<ul style="list-style-type: none"> <li>● Large shares of funding go to driving forces</li> <li>● Unclear or not mentioned</li> </ul>		<ul style="list-style-type: none"> <li>● Priority for potential biodiversity threats and harmful subsidies</li> <li>● Low effectiveness in the implementation of funding</li> <li>● Nature as resource for economic development and growth</li> </ul>
Decision making	<ul style="list-style-type: none"> <li>● Project approbation (e.g., EIAs, production, infrastructure) is prioritising biodiversity impacts as factors for approving a project</li> <li>● Biodiversity is a valid criterion, but no clear prioritisation required, and/or compensation of biodiversity effects required</li> <li>● Unclear or not mentioned</li> </ul>	<p>7%</p> <p>35%</p> <p>58%</p>	<ul style="list-style-type: none"> <li>● Resistance by vested interests and dominance of sector policies</li> <li>● Low ambition for sector targets in biodiversity strategies</li> <li>● Prioritising certain knowledge systems</li> <li>● Low consideration in integrated land-use planning</li> <li>● No biodiversity assessment in approval of foreign direct investment</li> </ul>

4.2.1. Inclusion

4.2.1.1. *Indicator 1: specification of biodiversity targets.* In surprisingly few cases (6 or 13% of all cases, see Table 1), biodiversity targets are formulated in a SMART (Specific, Measurable, Actionable, Responsible, Time-bound) way. In most cases where biodiversity targets are mentioned, this is done in a general way, for instance by referring to national or international targets such as the Aichi targets (Wilson, 2023; Fajardo et al., 2021; Bisht et al., 2020; Garraud et al., 2023), but without specifying these for the sector(s) at issue. Moreover, despite generic commitments, sector policies were found to miss specific perspectives on biodiversity, e.g., is blind to trees on farms as central habitat structures in agricultural landscapes (Rode et al., 2023). Even National Biodiversity Strategies and Action Plans (NBSAPs) focus on add-on biodiversity efforts and compensating impacts rather than setting biodiversity targets for sector activities (e.g., Pröbstl et al., 2023, this issue). In that context, Whitehorn et al. (2019) conclude that NBSAPs are weak policy instruments due to a lack of ownership, unclarity about what mainstreaming means, and a lack of coordination mechanisms and liability.

Better examples of the inclusion of biodiversity targets in sectoral policies, in this case agriculture, where agri-environment schemes (AES) in the Netherlands specify conservation measures for 68 species of the EU Birds and Habitats Directive (Dik et al. (2023, this issue). As further examples, the UK environmental policies aim for 10% biodiversity improvements measured with a “standardised biodiversity matrix” (Wilson, 2023) or uses OECD biodiversity markers (Börken et al., 2022). The example of fishery certification specifies extraction rates per area for fishing activities (Garraud et al., 2023). In many documented experiences however, biodiversity and ecosystem services are generic goals that are negotiated in participatory processes (Zolyomi et al., 2023) or cooperation with the global South (Huge et al. 2020b).

4.2.1.2. *Indicator 2: share of the sector addressed by the BPI intervention.* About a quarter of the cases (12 in total) are about BPI efforts that target a substantial part of the sector involved. As an example, in 2023, the UK government has proposed an Environmental Bill that, for all new spatial developments, requires a “mandatory biodiversity net gain requirement of at least 10% (...), using a biodiversity metric as a standardized measurement tool” Wilson (2023, p. 555). Yet, in a majority of the cases, biodiversity

**Table 2**  
Evidence about explanations for the degree of Biodiversity Policy Integration reported in the sample of papers.

Indicators	Share of papers providing information	Salient aspects
<b>Enabling and hindering factors and processes</b>		
Joint planning	83%	<ul style="list-style-type: none"> <li>● Inclusion of diverse value perceptions</li> <li>● Inclusion of diverse knowledge</li> <li>● Co-designing policies</li> <li>● Allocating responsibilities</li> <li>● Mobilising specific actors</li> <li>● Provision of data and information</li> <li>● Secure legal status of processes (e.g., NBSAPs)</li> </ul>
Revising policies	61%	<ul style="list-style-type: none"> <li>● Establishment of monitoring and review processes</li> <li>● Provision of robust data</li> <li>● Provision of resources</li> <li>● Recognition of institutional capacities</li> <li>● Include different political levels and stakeholders in the revision process</li> <li>● Mediation between institutions</li> <li>● Secure legal status/mandate of processes (e.g., NBSAPs)</li> <li>● Change incentive structures</li> <li>● Enabling systematic evaluation and monitoring</li> <li>● Enabling knowledge exchange</li> <li>● Include actors in revision processes</li> <li>● Transform problem definition of actors</li> <li>● Strengthen science-policy interfaces</li> <li>● Strengthen accountability</li> <li>● Strengthen political mandate of biodiversity and institutional flexibility</li> <li>● Provide resources for the revision of policies</li> </ul>
Adaptive learning	57%	<ul style="list-style-type: none"> <li>● Strengthen science-policy interfaces</li> <li>● Strengthen accountability</li> <li>● Strengthen political mandate of biodiversity and institutional flexibility</li> <li>● Provide resources for the revision of policies</li> </ul>
<b>Structural conditions</b>		
Physical circumstances	20%	<ul style="list-style-type: none"> <li>● Increasing awareness of the socio-environmental benefits of open greenspace in cities</li> <li>● Increasing awareness for the importance of biological diversity for medical use, especially in developing countries</li> </ul>
Physical infrastructures	9%	<ul style="list-style-type: none"> <li>● Urban grey infrastructure creating path-dependencies against investing into nature-based solutions</li> <li>● Urban green-infrastructure as long-term investment for social-environmental benefits</li> </ul>
Institutional settings	76%	<ul style="list-style-type: none"> <li>● Assignment of responsibility undermined by competing sectoral targets.</li> <li>● Power inequalities present amongst actors.</li> <li>● Lack of long-term commitments.</li> <li>● Enablers: Environmental risk is becoming more embedded in financial models.</li> </ul>
Discourse	54%	<ul style="list-style-type: none"> <li>● Biodiversity discourse influences the BPI scope.</li> <li>● Overly economic language negatively affects the biodiversity discourse. Alternative discourses should be considered (e.g., from indigenous and local communities)</li> </ul>
Agency	59%	<ul style="list-style-type: none"> <li>● Agency can act both as a barrier and enabler.</li> </ul>
Shock events	13%	<ul style="list-style-type: none"> <li>● Examples: COVID-19, Ukraine war</li> </ul>

is only mentioned in general terms in the sector policy, for instance in forestry policies in Germany, France, Netherlands, and Sweden (Sotirov and Storch, 2018), or in mining in South Africa (Holness et al., 2018).

In a few cases, it becomes clear what share of a sector is addressed by BPI interventions. For instance, Dutch AES do not apply to all agricultural landscapes but only to those areas that are interesting from an ecological perspective and thereby limit the number of farmers that are eligible (Runhaar et al., 2017). Finally, there are specific interventions that have the potential to integrate specific biodiversity measures in a large part of the sector involved, such as the Environmental Impacts Assessments or the EU's Common Agricultural Policy (Simoncini et al., 2019).

#### 4.2.2. Operationalisation

**4.2.2.1. Indicator 1: behavioural outcomes specified.** In only 21 cases it is specified how an intervention is supposed to change social behaviour to meet biodiversity targets, while 5 mention desired outcomes vaguely. In 14 cases no outcomes are specified. The change in management practices is a central behavioural change, visible in very different contexts, for instance a change in fishery management (Friedman et al., 2018) or the operationalisation of ecosystem resilience in peri-urban spaces (Sevianu et al., 2021). A change of governmental regulations is mentioned in 5 cases, referring for instance to changes in subsidy schemes (Alblas and Van Zeven, 2023, this issue), price premiums through a certification of biodiversity friendly production (Garraud et al., 2023), or the formalised recognition of ecosystem services (Zolyomi et al., 2023). Changing governmental routines (4 cases) refers for instance to the consideration of different biodiversity related values in land-use decisions and the requirement of compromises for possible solutions, as found in Durban, South Africa (Shih and Mabon, 2018). In 4 other cases, a change in responsibility or the consideration of precaution and awareness is identified, as they for instance "produce a shared sense of responsibility among diverse stakeholders, empower a proactive and preventative response to biodiversity loss and help businesses and investors manage risk and opportunity" (Milner-Gulland et al., 2021, p.76).

**4.2.2.2. Indicator 2: policy instruments to work towards the targets.** In 18 cases, policy instruments reported to have been implemented, while in the rest of the cases they are only mentioned or it is unclear whether policy instruments have been identified and/or implemented. Categorising the different policy instruments reveals that planning instruments such as NBSAPs seem to dominate as tools for achieving BPI (13 cases). In addition, economic instruments are mentioned in 8 cases and monitoring schemes or assessments in 7 cases. Smith and Wolfson (2004) mentions EIAs, SEAs, environmental auditing, and integrated catchment management as 'tools' to promote the integration of social, economic, and environmental factors into decision making. For the global forestry sector, Karlsson-Vinkhuyzen et al. (2017) emphasise the importance of certifications, premiums, and enforcement. Rode et al. (2023, this issue) mention that legal requirements of trees and protected areas are important. However, there appear to be strong hurdles in implementing and enforcing them, such as unclear responsibilities, corruption, and diverging interests. Grima et al. (2017) mention Payments for Ecosystem Services as a way of mainstreaming biodiversity while also addressing social goals such as poverty alleviation. In 6 cases, the type of policy instruments at issue are not specified. Legal instruments are observed in 6 cases, information-based instruments in 2. Xie et al. (2022) mention contractual agreements and co-financing arrangements as important for promoting urban nature-based solutions.

**4.2.2.3. Indicator 3: monitoring and follow-up.** Monitoring and follow-up mechanisms seem to be key for bridging the implementation-gap in biodiversity policy (e.g., Xu et al., 2021). Based on the example of Bangladesh, Siddiqui (2013) argues that national biodiversity

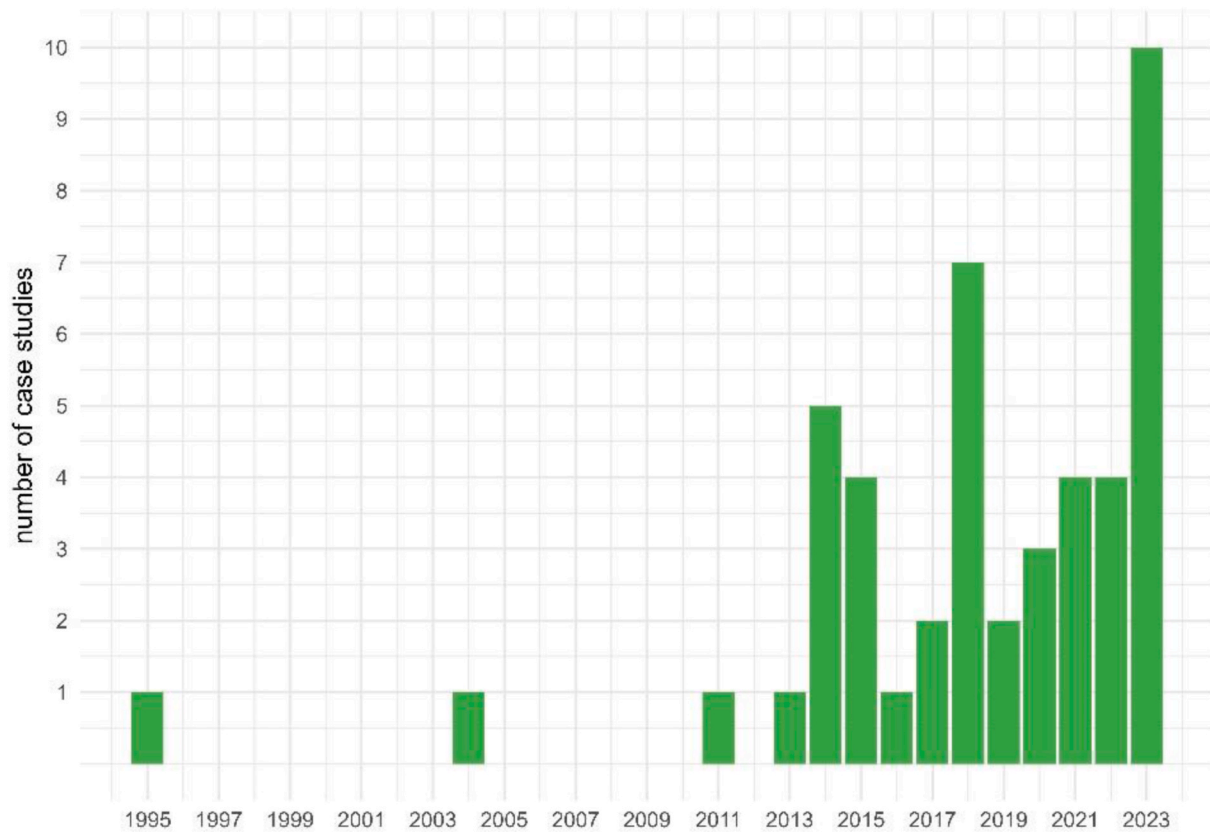
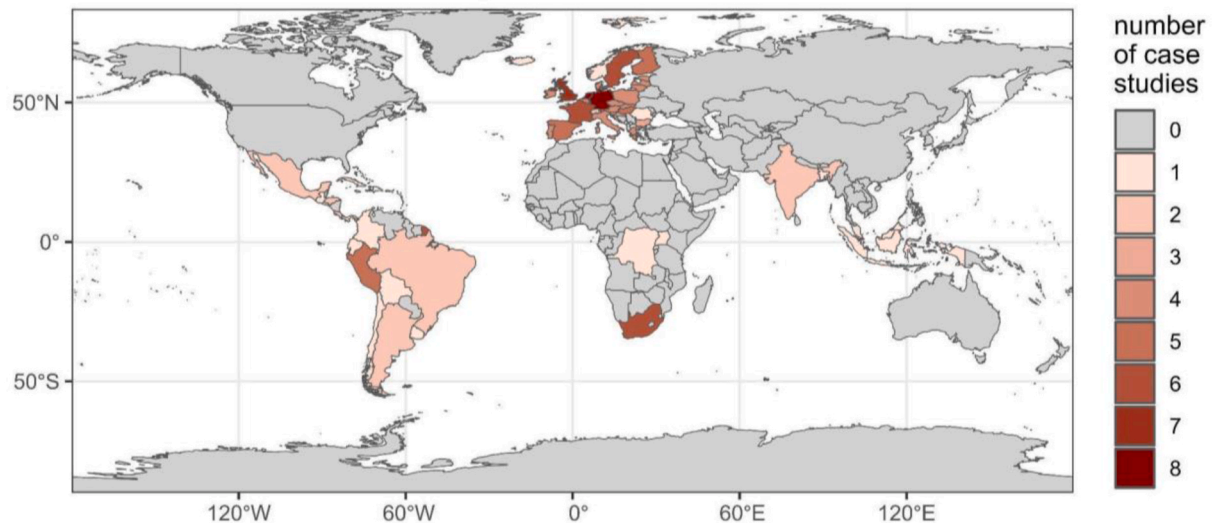


Fig. 2. Number of case studies on Biodiversity Policy Integration per year.



Note: 3 case studies did not specify a geographical focus whereas 10 case studies had an international or global focus.

Fig. 3. Geographical distribution of case studies on Biodiversity Policy Integration

Note: 3 case studies did not specify a geographical focus whereas 10 case studies had an international or global focus.

accounting can assist poor nations in responding to stakeholder demands for greater environmental stewardship and accountability. Biodiversity accounting can produce an inventory of natural assets that can be used as a target and legitimate basis for communication with the international community. However, in only 9 cases, monitoring schemes and follow up mechanisms are reported to have been implemented. Cardona Santos et al. (2023, this issue) report that in several countries, the Aichi Targets enable the enhancement of national data collection

and establishment of monitoring mechanisms by providing a mandate. Further, the German NBSAP is observed to enable a standardised structure for the biennial national accountability reports. However, most papers remain silent about responsible actors of these monitoring and follow-up mechanisms. Governmental actors are reported in 3 cases as implementers of monitoring schemes, while private implementers are reported only in 1 case. The papers in our sample provide little information regarding bindingness of monitoring schemes: 3 cases deal with

mandatory monitoring schemes and 1 case with voluntary schemes. Nevertheless, 5 cases provide detailed information on characteristics of the monitoring schemes at issue in terms of frequency of monitoring, while 5 others focus rather technically on specific monitoring techniques or specific indicators.

#### 4.2.3. Coherence

**4.2.3.1. Indicator 1: addressing driving forces of biodiversity loss and sectoral policies that create or facilitate these.** Over half of the cases explicitly address the driving forces of biodiversity loss in specific sectors and, though a bit less often, the policies that create or facilitate these. Bisht et al. (2020) provide an example of BPI in the Indian agricultural sector by stimulating agroecology, which is however competing for resources with conventional-modern agriculture. Using the example of promoting tree planting on farms in the country, Rode et al. (2023, this issue) observe a lack of ownership in addressing driving forces. Instead, the governing actors involved focus on specific sub-topics. Xie et al. (2022) provide examples of how utilities (e.g., water, waste, energy) and network service providers (e.g., road, rail, and waterway authorities), via contractual agreements, can be encouraged (or required) to work with nature in their infrastructure development and in this way address related driving forces.

**4.2.3.2. Indicator 2: coherence between sectoral policies and biodiversity targets.** As the literature on BPI in agriculture already suggests (Zinngrabe et al., 2022), BPI efforts mostly classify as ‘add-ons’ for those cases where information is provided. In only 4 cases, researchers report that all policies were adjusted to support biodiversity. Rode et al. (2023) reports coherent policy adaptations during agri-environmental schemes with a group of farmers via planning on a landscape scale. Significantly more often (19 cases), authors reported a co-existence of the promotion of biodiversity-related goals and sector goals. Perverse incentives continue to exist, for example, in agriculture and forestry (Simoncini et al., 2019; Sotirov and Storch, 2018). Further, Alblas and Van Zeven (2023) emphasise the importance of social policies, to which biodiversity policies must be coordinated to enable a coherent policy mix, as well as the importance of coherence along the vertical multi-level governance.

Urban nature-based solutions aim to use nature or natural processes to contribute to both sectoral targets (e.g., water storage) and other goals (e.g., biodiversity and social cohesion) (Dorst et al., 2019). By employing ‘green’ instead of ‘grey’ solutions (e.g., sustainable urban drainage systems instead of sewage systems), a driver of biodiversity loss (in this case: loss of green area) can be avoided. It can also lead to synergies between sectoral and biodiversity targets (‘harmonisation’ in terms of the BPI criterion of weighting). Xie et al. (2022) provide examples of how utilities (e.g., water, waste, energy) and network service providers (e.g., road, rail, and waterway authorities) can be incentivised through contractual agreements (or required) to incorporate nature into their infrastructure development, thereby addressing related driving forces.

Researchers have reported an increased recognition of the need of linking of biodiversity recovery with climate change mitigation and adaptation, especially at the level of transnational governance initiatives (e.g., Bulkeley et al., 2023). Yet, in our sample of papers, we found few references to climate change being a substantial factor for promoting BPI, except for the case of (urban) nature-based solutions. This may be explained by the novelty of the phenomenon, or that it has been studied under labels other than biodiversity integration/mainstreaming.

#### 4.2.4. Capacities

**4.2.4.1. Indicator 1: money, people, knowledge, organisational structures, etc. to ensure “operationalisation”.** In about a quarter of the cases,

researchers conclude that sufficient capacity was either already available or had been created to achieve the biodiversity targets. Dik et al. (2023) report that in the Dutch agri-environment scheme sufficient resources covering money, people, knowledge, and organisational structures are organised to ensure operationalisation by farmer collectives. In the majority of cases where capacities are discussed, the focus is on financial capacities (20 cases). Despite the importance of directing funds explicitly to biodiversity action, Siddiqui (2013) observes that biodiversity funding in Bangladesh is taken from international funding for other purposes (e.g., climate global change fund), which implies competition between sustainability targets. In 15 cases, capacities of actors are discussed (8 cases on institutions and 7 cases on humans). In addressed in 4 cases, while just 1 case focuses on a lack of societal awareness. Smith and Wolfson (2004) highlight the importance of initial plant diversity audits and on-going taxonomic lists in South Africa for emphasising the global importance of the Cape Region as a biodiversity hotspot, which ultimately led to donor funding being made available for specific biodiversity projects.

#### 4.2.5. Weighting

**4.2.5.1. Indicator 1: financial allocation.** In terms of the allocation of funding to biodiversity vis-à-vis sectoral policies that support driving forces of biodiversity loss, the pattern is similar to that of ‘coherence’ and ‘capacity’. Biodiversity targets are clearly not prioritised, the situation classifies more as ‘coordination’ and, to a lesser extent, ‘harmonisation’ (see Section 2.3.). Some funding is directly allocated to biodiversity specific activities, such as to agri-environmental measures in the Netherlands (Dik et al., 2023) or policies on invasive alien species in South Africa (Redford et al., 2015). Many cases report a low priority of biodiversity in the allocation of funding, e.g., reflecting their low priority in forest policy (Sotirov and Storch, 2018), for assessing biodiversity in land-use planning (Shih and Mabon, 2018) or for the implementation of NBSAPs (Cardona Santos et al., 2023). Instead, large shares of funding support biodiversity threats and thus function as potentially harmful subsidies, including foreign direct investments (Karlsson-Vinkhuyzen et al., 2018), bank loans (Rode et al., 2023), or governmental funding (Pröbstl et al., 2023).

In land use planning, we found a few cases where funding for biodiversity seems more substantial. For instance, in Durban, South Africa, funding for biodiversity integration is made available. In the UK, the net biodiversity gain policy mentioned above also implies a mandatory reallocation of funding for biodiversity (Wilson, 2023; see also Xie et al., 2022). At the same time, ineffective implementation can be a barrier, as for instance in Peru, “Regional governments used up to 83% of available budgets up to 2015 and only 3.3% for conservation” (Zinngrabe, 2018). Private funding has potential for closing finance gaps as indicated for certification schemes (Garraud et al., 2023) or the co-funding of biodiversity measures in an urban context (Xie et al., 2022).

**4.2.5.2. Indicator 2: decision making.** There seems to be an overall resistance to give greater consideration to biodiversity in sectoral decision making. Analysing forestry policy in Netherlands, Germany, France, and Sweden, Sotirov and Storch (2018) refer to this resistance as ‘sectoral resilience’, i.e., “(...) to absorb, minimise and recover from the pressure built by environmental actors and the general public to integrate international, EU and national biodiversity policy into forest policy” (Sotirov and Storch, 2018: p. 977). Analysing different Peruvian sectors, Zinngrabe (2018) points to diverging sustainability concepts in the assessment of policy impacts. These assessments generally disregard biodiversity impacts, particularly those indirectly caused by factors such as migration resulting from road construction, loss of ecosystem service due to mining activities, or extractive practices supported by the sector for economic and financial reasons. While sectors provide general



guidelines for biodiversity action, they fail to provide guidance for trade-off decisions. This gap is evident in sectors such as mining (Holness et al., 2018) and agriculture (Simoncini et al., 2019). Even within NBSAPs developed by the environmental sector, activities focus on mitigation or compensation (Pröbstl et al., 2023) and do not address harmful subsidies and incoherent incentives (Cardona Santos et al., 2023). Land-use planning processes suffer from generic, unspecific framing of biodiversity (Shih and Mabon, 2018), whereas foreign direct investments give little overall importance to biodiversity (Karlsson-Vinkhuyzen et al., 2018). The UN Treaty for Marine Biodiversity is supposed to prioritise biodiversity, but its implementation remains uncertain (Barirani, 2021).

The unbalanced prioritisation of knowledge systems is another lever for biodiversity. Indigenous and local knowledge is found to receive little attention in assessments, policy design and decision making (Fajardo et al., 2021). Evaluations on 'bioeconomy' (i.e., "economic sectors and activities that apply biological processes and principles to create new products, services, and renewable raw materials" – Queiroz-Stein and Siegel, 2023: 1) tend to be technocratic processes dominated by powerful actors that exclude traditional knowledge holders and other biodiversity aspects (Sevianu et al., 2021).

#### 4.3. Research question 2: what enabling and hindering factors and processes explain the results of BPI efforts in terms of their (potential) contribution to biodiversity protection and recovery?

From Table 2 we learn that in a bit over 80% of all cases, joint planning processes were reported as having played a role in achieving BPI, either positively or negatively. While somewhat less frequently reported, consistent policy revision and adaptive learning are still evident in over half of the cases.

##### 4.3.1. Joint planning

A joint planning process forms an important precondition for enabling BPI (Zinngrebe et al., 2022). The role and importance of joint planning emerges in different ways. The inclusion of diverse value perceptions, world views, and interests is reported for 9 cases as being important for inducing ownership for BPI by stakeholders (Zinngrebe et al., 2022). Boundary concepts and targets (e.g., nature-based solutions, ecosystem services), brokering language (e.g., a joint indicator scheme) as well as workshops and working groups support this process (Pröbstl et al., 2023, this issue). This can also involve the combination or alignment of biodiversity targets with other strategic priorities, such as climate adaptation and health support through nature-based solutions in cities (Xie et al., 2022). In the case of agri-environmental schemes in the Netherlands, Dik et al. (2023, this issue) report on the importance of having a shared strategy for agrobiodiversity for effective implementation of this form of BPI.

12 cases report the co-design of policies via cross-sectoral or cross-level interactions (e.g., inter-ministerial working groups), alignment of monitoring schemes, as well as cross-references in planning processes and agreements. These processes support the alignment of goals and resources, as well as the development of a joint language. In 16 cases, it is stressed that responsibilities need to be allocated in these processes, whereas the importance of a legal status of BPI processes via inter-ministerial or inter-governmental agreements or a reference framework and control plan defined by law and set by decree is emphasised in 5 cases. For instance, in the context of biodiversity-related multilateral environmental agreements, political agencies representing their national governments struggle with mobilising other governmental bodies to take action on implementing the multiple decisions adopted at convention meetings (Gomar, 2016).

In addition, the importance of incorporating different knowledge systems is observed in 5 cases, which also found that knowledge, as well as all relevant data and information, should be available to all relevant stakeholders. Investments both into the build-up and the visibility of

data platforms are necessary in this regard for enabling sufficient knowledge exchange. Queiroz-Stein and Siegel (2023, this issue), Bisht et al. (2020), and Fajardo et al. (2021) stress the need to overcome technocratic models of policy making in favour of collaborative governance processes, especially by ensuring the direct participation of traditional knowledge holders on the use and management of biodiversity, such as indigenous peoples and peasant farmers.

3 cases refer to the importance of mobilising specific actors who can bring different stakeholder groups together to search for common targets. These specific actors may emerge in different forms, e.g., "issue specialists can act as brokers or entrepreneurs between sectors by being involved in various policy processes at the same time" (Reber et al., 2023: 96–97). Karlsson-Vinkhuyzen et al. (2018: 137) further emphasise "In the start-up phase of mainstreaming in governance contexts it takes strong leaders with convening power to bring together unlikely groups of stakeholders and stimulate courageous conversations.". According to Suarez (2023), "ideological functionaries as powerful actors with authority, visibility and credibility have the position to change ideological foundations - integrating them in strategic alliances can help making changes in the 'rule of the game'".

##### 4.3.2. Revising policies

Another important precondition for improving the level of BPI is the revision of policies, both as part of the joint planning process as well as in continuous adaptive evaluation processes. To ensure the necessary knowledge provision, it is reported that generated data should be robust and openly accessible (1 case), and that different perceptions and values should be reflected in the revision processes (4 cases).

In line with this, it is concluded that the inclusion of different political levels and stakeholders in the revision process itself (2 cases) is important, as well as the recognition and provision of necessary institutional capacities and resources (e.g., financial, personal, time) for enabling long-lasting revisions (5 cases). The example of trees on farms shows that many capacities are already existing in many countries, providing technical assistance, material support (e.g., for seedlings or alternative technology), credits and insurance schemes, markets and certification mechanisms or support funding (Rode et al., 2023, this issue). However, these capacities must be adjusted and conditioned to their applicability and support for biodiversity found land-use practices while phasing out harmful subsidies, which requires adjustments in legal frameworks, governmental spendings, design of credit schemes and others (Rode et al., 2023, this issue).

Another case focusing on multilateral environmental agreements illustrates the challenges for mobilising implementation action across sectors, levels, and stakeholder groups to avoid turf battles and competition for resources. The experience with national implementation of these treaties shows that integration and policy adjustments are conducted in diverging dynamics leading to incoherent, asymmetric structures and an unequal distribution of costs between stakeholders and countries (Gomar, 2016). More integrative work both between the conventions, as well as in national implementation (e.g., through the integrative potential of National Biodiversity and Action Plans) is needed to overcome these asymmetries and structural barriers (Gomar, 2016).

Finally, in 5 cases it appears that the legal status or mandate given to the revision process needs to be secured. This may entail support from an international, national, or sub-national perspective, as well as governmental or public backing. The example of NBSAPs in multiple countries shows that the legal status of biodiversity targets is a central lever for holding policy sectors accountable for implementing biodiversity targets and adjusting their policies accordingly (Cardona Santos et al., 2023, this issue).

##### 4.3.3. Adaptive learning

For enabling adaptive learning, 13 cases show the importance of systematic evaluation and monitoring processes. Ideally, these processes

would cover evaluations of biodiversity performance and natural inventories, as well as headline indicators for BPI. Further, they should be designed as long-term evaluations (e.g., a second-generation checklist is usually considerably more useful and complete than a first attempt), and grey literature (e.g., reports by development cooperation) should be mobilised. The case of farmer collectives illustrates, however, that merely producing data is not enough. In this context, biodiversity data is produced and stored on a frequent basis, but this alone does not enable learning processes (Dik et al., 2023, this issue).

Similar to the 2 prior factors, exchanging knowledge seems vital for enabling adaptive learning (5 cases). Therefore, data formats need to be standardised and stored in user-friendly databases with the corresponding metadata, and central accessibility of background information (e.g., accountability reports on nature-based solutions) needs to be provided and be openly accessible. In addition, the collected data should represent multiple knowledge systems and pay particular attention to local and traditional knowledge. The experience of traditional farming systems in India shows that involving traditional knowledge holders in collaborative implementation strategies can be a powerful lever for developing and implementing solutions in agricultural landscapes for climate adaptation, local food production, and ecosystem services: “We need policies that engage native communities, as key partners, in climate change research and adaptation plans” (Bisht et al., 2020, p.14).

The importance of strengthening science-policy interfaces is emphasised in 3 cases. Evaluations must be adjusted to the targeted problem and audience, as assessments often do not reach decision makers directly, but in an accumulated processed way instead, depending on communication channels and formats, ideological constraints, and interests. Thus, the relevance of assessments is conditioned by the science-policy-interfaces they are communicated from. Revising institutional settings is central for defining how knowledge enters decision making processes. Some authors argue that social science research must receive increased attention. Queiroz-Stein and Siegel (2023, this issue) for instance emphasise that transforming the problem definition of the actors (e.g., by adapting recommendations to the national context) is a precondition for enabling stakeholders to adapt policies.

Involving actors (policy makers, NGOs, citizens, and other stakeholders) directly in the revision process seems a central element of successful learning processes (9 cases). Several arrangements are mentioned, including intersectoral groups, inter-ministerial working groups, cross-cutting environmental assessment processes, partnerships, and citizen science. Inter-organisational cooperation is stressed in the context of both national and international agreements (e.g., CBD). Bisht et al. (2020) stress that top-down management represents a general problem regarding adaptive learning, and that it is important to avoid asymmetric adjustments along vertical administrative levels through coordination. Skilful coordination and deployment of resources, learning through exchange, and boundary objects can facilitate these processes.

In 6 cases, strengthening the political mandate given to revision processes (e.g., of NBSAPs) or the responsible institutions themselves appears necessary to foster BPI. For 5 cases it is recommended to strengthen accountability (e.g., by specific exchange formats or public pressure), as well as to provide the needed resources (e.g., financial, personal, organisational) to be able to review and complete the corresponding revision process. For example, in the case of ecosystem service assessments, the way knowledge enters policy processes in terms of user-friendliness, transparency, flexibility, format (quantitative and qualitative), scientific reliability, broader outreach to stakeholders, and engaging methods, determines its ability to produce policy impacts (Zolyomi et al., 2023, this issue).

#### 4.4. Research question 3: what structural conditions influence the scope for BPI, and what explains the emergence or absence of these conditions?

In this Sub-section, we discuss our findings regarding the structural

conditions hindering or favouring BPI efforts and the enabling factors and processes, discussed above, group-wise. Table 2 shows that institutional settings are most frequently reported (76% of all cases), followed by agency (59%) and discourse (54%). The other conditions, more physical in nature and therefore discussed together, were reported less often. This may in part be related to the scope of research, as we expect that policy scientists and social scientists will be likely to focus more on social-institutional conditions. Nevertheless, it can also reflect the relative importance of the structural conditions we included in our conceptual framework.

##### 4.4.1. Institutional settings

Institutional settings, which appear in many different forms throughout the cases, seem among the most important structural conditions for BPI. BPI is a response to the observation that biodiversity targets are not automatically strived after in policy sectors outside the environmental domain. The often voluntary character of BPI means that sectoral biodiversity action ultimately depends on the willingness and ability of governments, companies, and other sectoral stakeholders. This situation forms the institutional basis for BPI. To understand the scope for BPI, it is important to understand the specific institutional setting of policy sectors, which is nicely illustrated by the following quotation of Karlsson-Vinkhuyzen et al. (2017: 146): “Better identification of opportunities for mainstreaming biodiversity in economic sectors requires an understanding of how and by whom such sectors are governed that moves beyond the governmental view of steering”.

Our literature review has yielded a variety of specific institutional conditions that constrain BPI. A first institutional condition refers to the assignment of responsibilities for conservation being undermined by competing other responsibilities for sectoral targets (e.g., Sarkki et al., 2015). Second, regarding how institutions matter, Queiroz-Stein and Siegel (2023, this issue) argue that a central aspect is the way they distribute power among stakeholders and their degree of openness in regard to the participation of historically marginalised actors. Third, there is usually no long-term ‘anchoring’ of BPI resources. This does not only apply to financial resources, as for instance donor-driven BPI activities in development contexts often take place on a project- and not a programmatic basis, but also because BPI professionals have no ‘home’, i.e., no professional organisation such as the IUCN (Huntley, 2014).

Conditions that provide opportunities for BPI are also reported. For instance, “(…), increasingly, financial institutions are embedding environmental risks in financial models, and recognising the parallels between the systemic risks of the financial sector and the systemic risks associated with ecosystems” (Huntley, 2014: 2). Friedman et al. (2018) reports on BPI in the fisheries sector being positively influenced by a history of conservation standards and policies, resulting in more shared understandings and collaboration between the fisheries sector and the environmental sector. And Sotirov and Storch (2018) observe how, over time, forestry policy makers gradually adopt biodiversity values, however without general resilience to structural adjustments. They find that “in a nutshell, coalition strength (power), coalition unity (ideological cohesion), and ideological congruence (compatibility between goals/beliefs of policies/coalitions) can be identified as causal factors behind the different types of policy change processes/outcomes in the quest to respond to policy integration pressures.” (Sotirov and Storch, 2018: p. 987).

##### 4.4.2. Discourse

The way actors talk about biodiversity and its governance is reported to influence the scope for BPI. In this respect, Karlsson-Vinkhuyzen et al. (2017) observe that market-based approaches to BPI are perceived negatively by various actors. Xie et al. (2022) note that biodiversity has been relatively marginalised in urban planning in Europe. This marginalisation stems from a discourse that views cities as separate from nature. Research that examines nature-based solution projects in European cities finds that only a little over a third (351 out of 976) of them have explicit biodiversity goals and actions (Xie and Bulkeley, 2020).

According to Xie et al. (2022), mainstreaming urban nature-based solutions to address biodiversity concerns requires therefore shifting existing thinking and practice. Some authors (Fajardo et al., 2021; Bisht et al., 2020; Shih and Mabon, 2018; Sotirov and Storch, 2018; Whitehorn et al., 2019; Zolyomi et al., 2023, this issue) emphasise the importance of considering alternative discourses, especially those that aim at establishing relationships between society and nature, such as the spiritual roots of agroecological practices, present in indigenous peoples and local communities. These articles also underline the importance of values and changes in values: “An overly economic language might narrow down the discourse on biodiversity conservation, whilst a plurality of values with respect to biodiversity might be needed for successfully protecting biodiversity” (Whitehorn et al., 2019: 162).

#### 4.4.3. Agency

Agency by involved actors can operate both to promote mainstreaming and to actively build barriers to it. This is clear in the bio-economy field. As argued by Queiroz-Stein and Siegel (2023, this issue: p.4): “Often, governments and other powerful actors, such as large economic conglomerates and associations representing the private sector, have no interest in measuring the negative impacts of the development of the bio-economy nor in developing appropriate regulatory measures since these could mean increased costs and restrictions on their actions in the markets. Dealing with these issues goes beyond purely institutional solutions and depends to a large extent on the organizational capacity and political pressure of social movements, networks of grassroots organisations, and conscious consumers.”

In some cases, pleas are made for enhancing agency to contribute to biodiversity recovery. Bisht et al. (2020) note that the “potential of farmers’ experiential knowledge, however, is not being optimally used and a better strategy to integrate various forms of knowledge is needed” (p.14)

While political will is important for promoting BPI (e.g., Friedman et al., 2018), it is often reported as a hindering factor (e.g., Zolyomi et al., 2023). Siddiqui (2013) observes a lack of political support for biodiversity due to corruption and poverty, whereas Zinngrebe (2018) observes how a decentralisation of environmental competencies to sector ministries and regional and local governments may create an institutional void in which eventually no actor shows political will to implement biodiversity action. Cardona Santos et al. (2023, this issue) report pleas for strong legal frameworks with long-term (i.e., beyond election periods) commitments to biodiversity integration to overcome a lack of political will or fluctuating political support.

#### 4.4.4. Physical circumstances, physical infrastructures, and shock events

In about 20% of the cases, physical circumstances appear to be important for the scope for BPI. Pröbstl et al. (2023, this issue) report that the Covid-19 crisis and the Ukraine War act as potential policy windows. However, these crises have not been utilised for shifting narratives and stronger biodiversity conservation. Seviyanu et al. (2021) and Bisht et al. (2020) identify a negative impact of the Covid-19 crisis on 2 BPI cases they analyse. However, for a third case in India, they consider the reverse migratory flow of young people from cities to the countryside after the pandemic as an opportunity to advance agroecological transitions (Bisht et al., 2020).

## 5. Discussion and conclusion

### 5.1. Key findings, reflections, and suggestions for future research

The integration or mainstreaming of biodiversity in sectoral policies and plans has been recognised in international biodiversity agreements as an important approach to contribute to biodiversity recovery. Our literature review encompassing empirical research on Biodiversity Policy Integration (BPI) reveals that biodiversity targets are usually defined too broadly, providing little guidance to action. Surprisingly, in relatively more cases, measures are implemented to work towards biodiversity targets, reflected in the specification of behavioural changes

(such as management practices) and the implementation of policy instruments, and, to a lesser extent, in monitoring arrangements. This contrasts earlier meta-analyses of climate adaptation mainstreaming and environmental policy integration research reporting a lack of translation of targets into action (‘implementation gaps’) (Runhaar et al., 2018, 2020). This is a positive signal as it indicates activity, even though the actions may not always appear goal-oriented. Simultaneously, we observe that the capacity to facilitate implementation seems inadequate.

As central enabling conditions for improving or blocking BPI, literature confirms the expected relevance of joint planning, consistent policy revision, and adaptive learning. Joint planning – bringing actors together and finding joint solutions - seems to be particularly important. This further requires the consideration of different knowledge systems and the facilitation of participatory processes in new modes of collaborative governance. In this sense, collaborative arrangements between sectors and levels can allow for the co-design, co-implementation, and co-evaluation of policy processes in order to assure their positive influence on biodiversity. Improving implementation requires a consistent revision of all policies with a biodiversity effect. Phasing out harmful subsidies and targeting the driving forces of biodiversity loss is central and requires overcoming resistance and mitigating sector concerns. At the same time, support can be redirected to scaling up successful pilots and innovative potential. Finally, the overall impression on adaptive learning is that data and evaluation processes are not organised in a way that allows for the identification and improvement of underlying factors. Science-Policy-Interfaces hold a bias towards certain knowledge systems and lack the institutional structures to produce the accountability among governmental actors to respond to them and adjust institutional setting to support BPI.

A third and final finding is that institutional settings form the most often reported structural conditions determining the scope for BPI, similar to what has been reported regarding Climate Policy Integration (Hidalgo et al., 2021). Agency and discourse are also frequently mentioned as important explanatory variables. Other types of structural conditions that have been identified in previous literature on policy change, such as physical circumstances and shock events, seem to play a far less important role in the case of BPI. Problems in institutional settings include unclear responsibilities for BPI, the inability to enhance the mandate for BPI in sectoral policies and institutions, and a project-based rather than programmatic approach to BPI, among others. Follow-up research is required to uncover the mechanisms that impede structural changes in institutional settings; to identify the institutional arrangements that can provide leverage for BPI such as more strict requirements for BPI, more explicit responsibilities, and enhanced accountability mechanisms; and to explore windows of opportunity for institutional change (for instance, the role that physical conditions, that thus far do not seem to play an important role in providing space for BPI, may play). The discourse, including how biodiversity is being framed and discussed, appears significant. It would be interesting to conduct a more in-depth analysis of the apparent popularity of concepts such as urban nature-based solutions (while critically examining its implications for actual biodiversity recovery; see Seddon et al., 2019). The same applies for agency, particularly political will and leadership for enhancing BPI: What explains the reasons behind certain leaders in politics and industry advocating for BPI, and to what extent is such leadership person- and context-specific?

Part of the answers, or at least directions for future research, can be found in related literature on environmental policy integration, in the new but growing literature on the steering effects of global targets (e.g., Biermann et al., 2022; Bogers, 2023) as well as in literature on nexus governance, (integrated) landscape governance, and environmental governance by non-state actors (e.g., Kok and Ludwig, 2022).



## 5.2. Limitations

The systematic approach in our paper has yielded initial insights into the manifestation of BPI and, more importantly, has identified enabling and hindering factors and processes that contribute to BPI achievements. Additionally, we've examined what structural conditions influence the scope for BPI. Our study has 4 limitations. First, we only included peer-reviewed scientific research articles that provide empirical evidence of BPI and identified relevant literature in the Web of Science (see Section 3.1.), which potentially excludes relevant scientific work published in books (such as Zinngrebe et al., 2022). We also excluded 'grey' literature such as policy reports, which may have provided further insights. Two, we selected only those papers that explicitly employed the concepts of biodiversity policy integration or mainstreaming, which might imply we missed relevant literature that focuses on specific forms of BPI but under different labels (e.g., that of nature-based solutions). Three, we relied on secondary data, and interpreted and coded research articles that usually employed questions and frameworks different from ours. This is reflected, among other things, in the share of missing data per BPI indicator and explanatory variables (see Tables 1 and 2). Follow-up primary data collection can ensure a larger empirical data base, also regarding the fourth limitation of our study, which is related to a possible geographical bias. We systematically searched for literature on BPI and biodiversity mainstreaming, identifying mainly studies conducted in Europe, not necessarily reflecting BPI practice. In other regions and countries, there might be less funding for BPI research or different terms might be employed (cf. Runhaar et al., 2020).

## 5.3. Practical implications

Our literature review shows that the expectations of the integration or mainstreaming of biodiversity in sectoral policies and plans are not, or not yet, met. We see the following practical implications of our study. One, the BPI indicators from our analytical framework (see Section 2.3) can be used by governments, companies, and environmental NGOs to measure and monitor progress in BPI, for instance within the system for planning, monitoring, reporting and revision of the new GBF. Two, the list of enabling and hindering factors (Section 2.4) and structural condition (Section 2.5) can be used to structure a dialogue on existing BPI strategies: what are key bottlenecks for enhancing BPI and which ones can be overcome by whom and how? Our analysis suggests that a purely voluntary approach to BPI will not work and that a combination of 'sticks' and 'carrots' (Weber et al., 2014) may be more promising. The stick in this case is a binding (legal) requirement to implement BPI interventions whereas the carrot consists of showcasing the potential contributions of biodiversity to sectoral goals (think of nature-based solutions and ecosystem services). Although no silver bullets (see Zolyomi et al., 2023, this issue), this approach can further structure dialogue and joint planning processes and facilitate the search for a joint vision – important enabling factors for fostering BPI. Three, even though specific measures to promote BPI will be context-specific and cannot be directly translated from 1 case-study into universal policy recommendations, some of the studies included in our database may provide inspiration.

While commitments to "whole of government" and "whole of society" approaches have entered international and national agendas, real biodiversity integration or mainstreaming requires the adjustment of institutional settings and overcoming persistent power structures, to allow for joint planning, consistent policy revision, and adaptive learning. We do hope that policy makers and politicians consider structural conditions that set the scope for BPI more explicitly, for instance in the institutional and financial arrangements accompanying the development and implementation and of NBSAPs.

## CRedit authorship contribution statement

**Hens Runhaar:** Writing – review & editing, Writing – original draft, Validation, Supervision, Project administration, Methodology, Investigation, Formal analysis, Data curation, Conceptualization. **Fabian Pröbstl:** Writing – original draft, Validation, Investigation, Formal analysis, Data curation. **Felician Heim:** Validation. **Elsa Cardona Santos:** Validation, Formal analysis, Data curation. **Joachim Claudet:** Validation, Formal analysis, Data curation. **Lyda Dik:** Validation, Formal analysis, Data curation. **Guilherme de Queiroz-Stein:** Validation, Formal analysis, Data curation. **Agnes Zolyomi:** Validation, Formal analysis, Data curation. **Yves Zinngrebe:** Writing – review & editing, Writing – original draft, Validation, Supervision, Methodology, Investigation, Formal analysis, Data curation, Conceptualization.

## Declaration of competing interest

I declare that neither me, nor any of my co-authors have an interest associated with the topic of our paper "*Mainstreaming Biodiversity Targets into Sectoral Policies and Plans: A Review of Scientific Research from a Biodiversity Policy Integration Perspective*".

## Data availability

Data will be made available on request.

## Appendix A. Supplementary data

Supplementary data to this article can be found online at <https://doi.org/10.1016/j.esg.2024.100209>.

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