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The Westerveld framework for interprofessional feedback dialogues in health professions education

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ABSTRACT

Interprofessional feedback dialogues play a crucial role in educating the adaptive team members that health care practice requires. The aim of this study is to develop principles for interprofessional feedback dialogues, to support healthcare education on feedback processes in an interprofessional context. A critical review of the literature on (interprofessional) feedback, and discussions with local experts resulted in an initial framework. This was input for a two-round expert panel with international, leading scholars in the fields of feedback (n=5) and interprofessional education (n=5). Experts showed increased agreement and consensus over the rounds resulting in a framework, called the Westerveld framework, structured around seven criteria: Open and respectful; Relevant; Timely; Dialogical; Responsive; Sense making; and Actionable. The framework contains columns with feedback dialogue principles for information givers and users, and columns with additions to be taken into account in an interprofessional healthcare context. Structuring the information giver and user columns around the same criteria, emphasises shared responsibility of participants in a feedback dialogue. The integration of interprofessional additions facilitates transfer to the healthcare context. The Westerveld framework can provide guidance to teachers and students in interprofessional education, contributing to both student and teacher feedback literacy.

KEYWORDS

Feedback dialogue; interprofessional education; feedback literacy; responsibility sharing; learner agency

Introduction

Health professions education aims to train professionals with the collaborative competence to work together safely and effectively as interprofessional team members, and with the adaptive expertise to keep doing so despite changing and complicating practice (WHO 2010; Engeström 2018; Lingard 2012). Defined as 'occasions when members or students of two or more professions learn with, from and about each other to improve collaboration and the quality of care and services' (CAIPE, 2016, p. 1), interprofessional education aims to support healthcare professionals in

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acquiring the competencies needed for this teamwork and expertise (WHO 2010). Within interprofessional education, feedback is indicated as one of the core competencies we ought to be teaching as it strengthens team relationships and collaborative care provision (IPEC, 2016; Curtin University 2011).

Feedback is one of the most influential 'means' for students' learning (Hattie and Timperley 2007; Wisniewski, Zierer, and Hattie 2019), and though feedback is widely researched and deployed in order to improve healthcare students' workplace training (Anderson 2012; Bing-You et al. 2017), *interprofessional* feedback as a research field, especially regarding dialogue between members from different professions, is only just emerging. Synthesis of the available publications on interprofessional feedback, or a specific focus on its desired content and structure are lacking. In order to advance this research field, this study aims to develop a framework of principles for interprofessional feedback dialogues. First, the conception of feedback we use, the interprofessional context, and the challenges this context poses for effective feedback dialogue between different professions, are discussed.

Changing conceptions of feedback

Feedback as a research focus in the *general* higher education field has a significant background, containing ample synthesis. In recent years, this research focus has evolved, complementing the more traditional focus on *giving* feedback information (Hattie and Timperley 2007), with a focus on the *receiver's* perspective (e.g. Boud and Molloy 2013; Winstone and Carless 2019), and the process in which that receiver seeks, makes sense of, and uses information to improve learning or performance (Anseel et al. 2015; Carless and Boud 2018; Molloy, Ajjawi, et al. 2020). Essential for achieving this receiver process in practice, is developing learners' *feedback literacy*, or, 'the understandings, capacities and dispositions needed to make sense of information and use it to enhance work or learning strategies' (Carless and Boud 2018, p1316). To enable contradictory conceptions of feedback-as-information and feedback-as-a-process to co-exist, Winstone et al. (2021) recommend explicitly using the term *feedback process* when referring to the learner's seeking, sense making and using, and to refer to *feedback information* when talking about that which is used in that process.

This more socio-cultural approach positions learners as an active agents, who, as they change roles as information receivers and givers, share responsibility for the feedback process (Ajjawi and Regehr 2019; Winstone et al. 2020). Dialogue, as an ongoing exchange, clarification and alteration of ideas (through asking and responding to questions), is promoted as the vehicle for these learners to be able to co-construct meaning in their feedback processes (Ajjawi and Regehr 2019; Nicol 2010). Integrating the two roles of information giver and receiver into one framework, can advance the feedback research field, in which publications, including existing frameworks (e.g. Nicol and Macfarlane-Dick 2006; Yang and Carless 2013; Carless and Boud 2018), usually focus on either the giver or receiver side of the feedback process.

Implementing feedback dialogues in interprofessional healthcare

A socio-cultural approach to feedback suits the goals of interprofessional healthcare education to train adaptive experts, capable of collaborative learning in the workplace (Engeström 2018; Lingard 2012). Healthcare professionals however, currently often retain more cognitive and even giver-centred views of feedback. For instance, Noble et al. found that, even when specifically trained to be feedback literate, medical, nursing and allied healthcare students, 'had to work hard against orthodox feedback expectations and habits in healthcare' (Noble et al. 2020, p. 56). This is not surprising as healthcare professional are educated using transmission-based models such as the feedback sandwich or Pendleton rules (Molloy, Ajjawi, et al. 2020), and they often encounter

feedback in practice as checkbox forms and numeric scores (Vesel et al. 2016). Such practices maintain perceptions of learners as passive information receivers, instead of as agentic agents. In this case, *agency* refers to autonomy, control and voice of (interprofessional) feedback dialogue participants (Klemenčič 2015), by which they take their part in the shared responsibility for the feedback process, and influence the culture and environment in which the dialogue takes place. To emphasise the preferred agency of the receiver during these feedback dialogues, we use the term feedback information *user* instead of feedback information *receiver*.

Whilst learners, as agentic agents, can influence their context through dialogue, the context (culture, (implicit) rules and structures) of interprofessional healthcare, in return can also mediate (support or hamper) that same feedback dialogue. Recent research calls for attention to such socio-cultural context factors, and to how they impact feedback literacy and engagement (Chong 2021; Quigley 2021). Possibly, the most significant examples of these contextual mediations to the feedback process are credibility and hierarchy.

The challenges of credibility and hierarchy

The extent to which physicians perceive interprofessional feedback information givers as credible, depends strongly on the role and expertise of the information giver, and how these align with the information given (Feller and Berendonk 2020; Miles et al. 2021; Vesel et al. 2016; Yama et al. 2018). The perceived role and expertise of interprofessional colleagues, however, are often not acknowledged or (partially) misconceived (Miles et al. 2021; Tariq et al. 2020). This can lead to structural misjudgments of credibility (and a lack of openness) in dialogues with team members from another profession. For example, a physician may judge a nurse as a non-credible source of feedback information regarding their medication prescribing, because this task is reserved for physicians and not educated in nursing school. Most nurses, however, administer medication constantly, giving them ample experience with drug indications, dosing and side-effects. Due to a credibility judgement based on misperceived expertise, valuable feedback information prescribing from this nurse may be discarded by this physician, impeding future collaboration and creating possibly dangerous situations.

Furthermore, (perceived) hierarchy is often present in interprofessional relations in the health care setting (Foronda, MacWilliams, and McArthur 2016; Gergerich, Boland, and Scott 2019). This can result in complex power dynamics that significantly impact the willingness to engage in feedback dialogues with interprofessional colleagues and the acceptance and use of their feedback information (Leonard, Graham, and Bonacum 2004; Miles et al. 2021; van Schaik, Plant, and O'Brien 2015). For instance, Miles et al. (2020, p524) describe how allied health professionals temper their corrective feedback information to physicians in fear of getting in trouble by offending those higher up in the healthcare hierarchy. Aside from these traditional, superimposed, role structures, power dynamics can stem from other structures, such as years of experience or educational relationships (Miles et al. 2021; van Schaik, Plant, and O'Brien 2015; Yama et al. 2018). For example, newly graduated physicians can struggle to give feedback information to experienced nurses who have worked the ward for years, and healthcare students may feel limited in their responsiveness in feedback dialogue with graduated professionals.

Aims and research question

In sum, to train the adaptive team members it needs, health professions education would benefit from interprofessional feedback dialogue principles that incorporate the challenges of its unique context, especially taking into account credibility and hierarchy. Ideally, these principles would integrate the roles of feedback information giver and the information user, and focus on their shared responsibility for the feedback process, thus communicating a socio-cultural 244 👄 C. TIELEMANS ET AL.

conceptualisation of feedback, positioning learners as active agents. This would make an important contribution to current available frameworks, as this integration of both roles in one framework is currently lacking in existing feedback frameworks. Therefore, this study provides a synthesis of contemporary insights on feedback processes, integrating the literature on giving and using feedback information, aiming to develop a framework of principles for feedback dialogues that can be used to develop feedback literacy. We then identify additional elements that support applicability of these principles in interprofessional healthcare practice. The research question is: What are principles for interprofessional feedback dialogues in the healthcare environment?

Materials and methods

Study design

We developed our framework in an interconnected process of critical literature review (Grant and Booth 2009), interpretive analysis by team members and local experts, and input from an international expert panel, which we consulted using two rounds of short questionnaires. See figure 1 for a graphic overview of the process.

Procedure

Critical review

Relevant feedback articles – To identify relevant articles on *feedback in higher education*, for our purpose of formulating principles for feedback dialogues, we used two steps. First, we screened the top ten most cited and most read articles, from the most impactful higher education journals, that publish on the topic of feedback (Winstone et al. 2021), and those aimed at publishing overview articles (see figure 2). This was followed by full-text screening; Figure 2 lists the exclusion criteria used in determining relevance.

Relevant interprofessional feedback articles - Likewise screening the most cited and read publications of the most impactful (interprofessional) health professions education journals, as a first step in identifying relevant articles on *interprofessional* feedback, heeded no results. Therefore, a systematic search was conducted. Figure 2 lists the databases and search terms used. To increase the efficiency and quality of review screening processes, we used ASReview machine learning software (version 0.16; van de Schoot et al. 2021). Following van de Schoot et al. (2021) recommendations, screening continued until at least 25% (i.e. 26,42%) of the abstracts were seen and at least 100 in a row were deemed irrelevant. To assure we did not overlook relevant interprofessional communicative competencies we additionally included the four most widely used competency frameworks on interprofessional collaboration (Thistlethwaite et al. 2014). Figure 2 lists the exclusion criteria used in determining relevance.

Key articles - Critical reviews seek to provide a conceptual synthesis by evaluating publications based on their contribution (Grant and Booth 2009). To identify the *key articles* for our purpose of formulating principles for feedback dialogues, we evaluated the conceptual contribution of the relevant articles in both fields, using criteria for conceptual contribution as listed in Figure 2.

Interpretive analysis of key articles – First, in an iterative process, CT and RK used the key articles on feedback to formulate criteria and principles in the following steps: a) Exploring the key publications; b) Extracting recommendations for feedback dialogues; c) Grouping recommendations to formulate overarching themes; d) Rearranging themes in search of a comprehensive framework that integrates giver and user recommendations and communicates shared responsibility; e) Rephrasing and merging recommendations and translating them to practical actions to synthesise dialogue principles. Table 1 illustrates the development of one criterion and its corresponding principles using the steps of our interpretive analysis. This resulted in

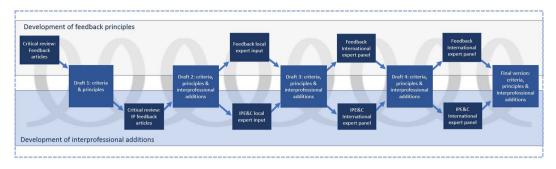
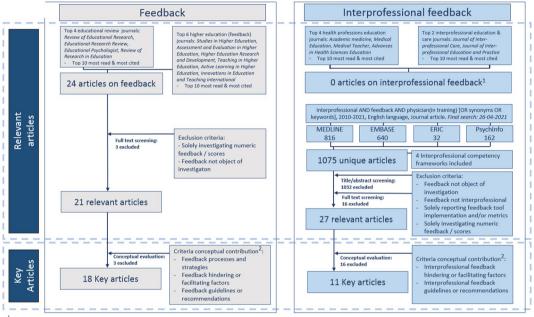


Figure 1. Graphic overview of the study design.



¹ Screening top publications of top journals did yield articles on interprofessional education, some of which referred to feedback, but as interprofessional feedback was not a main focus of these articles we did not consider them sufficiently relevant.
² Feedback processes and starage is include goal setting, motivation, self-assessment, sense-making, and seeking. Feedback hindering or facilitating factors include characteristics of message (e.g.,

² Feedback processes and strategies include goal setting, motivation, self-assessment, sense-making, and seeking. Feedback hindering or facilitating factors include characteristics of message (e.g., purpose, jargon and tone), dialogue participants (e.g., perception of credibility of giver and hierarchy) and context elements (e.g., formal structures and education).

draft 1 (see figure 1) of the framework with central themes and symmetrically structured information giver and user feedback dialogue principles. The themes were renamed into criteria.

Next, the key interprofessional feedback articles were used to formulate additions to these general dialogue principles in the following steps: a) Exploring the key publications; b) Extracting hindering factors for interprofessional feedback dialogues; c) Formulating hindering processes as overarching themes; d) Formulating, for each hindering process, *professional background characteristics* that play a role in the hindrance of feedback dialogue through these processes. e) Rearranging themes and *professional background characteristics* to the (template of) general feedback criteria and principles and translating them to practical actions. This resulted in draft two of our framework.

Local expert input

Following this, group discussions with all authors and four additional local experts, i.e. two feedback scholars, a physician, and a nurse, contributed to reaching consensus on the framework's structure and content and resulted in the 3rd draft of the framework.

Figure 2. Critical review search strategy.

| Selected key articles (step a) | Extractions of recommendations for | Formulated | Translation of |
|--------------------------------|--|----------------|--|
| | feedback dialogues (step b) | overarching | recommendations to giver |
| | (examples are not exhaustive) | theme (step c) | dialogue principles (step e) |
| Carless et al. 2011 | Hattie 2007: p103 "To be able to | Timely | Verifies readiness of giver |
| Evans 2013 | devote time and thoughts to | | and user [moment of |
| Hattie 2007 | feedback is aided when teachers | | the day, (safety of) |
| Nicol 2006 | automate many other tasks in | | setting, states of mind] |
| Nicol, Thomson, and | the classroom () and thus have | | when either is not |
| Breslin 2014 | the time and resources to be | | ready, considers |
| Poulos and Mahony | responsive to feedback." | | postponing. |
| 2008 | Hattie 2007: p81 "Feedback thus | | Gives user the opportunity |
| Price et al. 2010 | is a "consequence" of | | to first learn |
| Winstone et al. 2017 | performance" | | independently |
| Yang and Carless 2013 | Nicol 2006: p210 "providing timely feedback—this means before it is too late forstudents to change their work (i.e. before submission)"Price et al. 2010: p285 "There was near consensus about when feedback is useful, that is when it can be and is applied" | | Times giving feedback information so that user has the opportunity to adapt performance on a future occasion |

Table 1. Example to illustrate the development of the criterion "Timely" and its giver principles.

International expert panel

Design. Seeking evidence for content validity of the feedback dialogue principles as well as improvement suggestions, we consulted an expert panel with two online questionnaires (November 2019 and February 2020). Round one was used to develop the 4th draft of the framework. Round two was used to seek agreement and consensus with the changes made based on round one, as well as additional improvement suggestions, and led to the development of the 5th draft of the framework. Inspired by the methodology of Delphi studies, the second questionnaire addressed the adjustments made, based on the results of the first questionnaire. The approach, using anonymous questionnaires to independent experts, was chosen over focus groups to minimise bias. It helped prevent group processes (e.g. polarisation, group pressure) and ensured the same weight was given to each experts' opinion.

Participants. We aimed to select two international expert groups, with a minimum of four experts each, with a research focus in the fields of feedback and interprofessional education/ collaboration. Experts were selected through purposeful, maximal variance sampling (Patton 2002), based on place of residence/work and sub-expertise or specific perspective in the feedback or interprofessional field. We invited ten feedback and nine interprofessional experts. With a response rate of 53%, this led to the inclusion of five experts in both groups. The feedback experts had an h-index ranging from 20-40. For the interprofessional experts, the h-index ranged from 7-46. The five feedback experts came from Europe and Oceania. The five interprofessional experts came from the United States, Europe, and Oceania and had backgrounds as physicians and/or as educators. Due to time constraints, one feedback expert only participated in the first round whilst another feedback expert only participated in the second round.

Instruments. The questionnaires contained closed questions focusing on the experts' degree of agreement with whether the framework from their perspective exhaustively encompassed feedback literature and interprofessional literature (to discern if important themes were missing), and with the structure, and usability of the framework. It contained open questions seeking suggested alterations of the framework's criteria and principles (see Appendix 1).

Data analysis. After both rounds, descriptive analysis of the closed questions took place. Next, CT and RK analysed the answers to the open-ended questions by listing individual themes,

categorising and comparing them on similarities and differences. All suggestions were first judged on rationale by CT and RK. Next, these judgments were discussed with TW and MS until consensus was reached. Next, the suggestions were used to improve the framework and listed, with their rationale, as input for the next round.

Between rounds, degree of agreement and consensus were calculated and compared, regarding: coverage of literature, framework structure and usability. Degree of agreement was operationalised as the number of experts that agreed with the principles. Degree of consensus was determined by the scope of suggestions for improvement, and the standard deviation in experts' estimation of whether they would use the instrument in their own education or research.

Reflexivity

Despite all procedures, throughout data analysis, our own professional perspectives might have impacted our interpretation of the findings. CT and TW are physicians and interprofessional educators. SB is a physician and professionalism remediation coach, and RK and MS are feedback scholars and educational researchers. The different backgrounds of team members contributed to a design and research process from several perspectives. The authors frequently met for dialogues and discussions that challenged underlying assumptions.

Ethical approval

The research proposal was approved by the ethical review board of the Dutch Association for Medical Education (NVMO), file number 2019.7.9. Participation was voluntary and informed consent of participating experts was obtained.

Results

Critical review

The critical review on *feedback* included 18 key articles. The selected key articles are indicated in the reference list with an asterisk. The critical review resulted in the 1st draft of our framework of dialogue principles, structured around seven criteria. Table 2 presents these seven central criteria and their descriptions. These remain the centre of our framework in its final version. The criterion *dialogical*, not to be confused with the overarching term *dialogue*, addresses the two-way communicative exchange structure that characterises a dialogue.

The critical review on *interprofessional feedback* included 11 key articles. The selected key articles are indicated in the reference list with a double asterisk. Analyses of the articles on themes led to the identification of four hindering processes to feedback dialogues, and eight

| Criteria | Descriptions |
|---------------------|---|
| Open and Respectful | Participants are open to each other's input and communicate on this respectfully. |
| Relevant | Participants address agreed upon goals and observed performance. |
| Timely | Participants engage in dialogue when user is ready and has started but not finished learning |
| Dialogical | Participants use a repertoire of behaviour needed to achieve two-way communicative exchange. |
| Responsive | Participants contribute to adaptivity of the feedback dialogue to the specific context of the user. |
| Sense making | Participants contribute to the user's interpretation and prioritisation of information. |
| Actionable | Participants contribute to the usability of the feedback information. |

Table 2. Criteria for feedback dialogue and their descriptions.

| Table 3. Hindering processes in interprofessional dialogues and corresponding professional background | l |
|---|---|
| characteristics. | |

| Hindering processes | Professional background characteristics |
|---|---|
| Power dynamics Complex hierarchies and the power dynamics stemming from them can hinder interprofessional feedback processes (including goal setting, motivation, self-assessment, sense-making, and seeking) | Superimposed role Determined by a professional's place in formal (hierarchical) structures in health care Years of experience Determined by the experience gained by a professiona working in practice Educational role Determined by a professional's role as a learner, teacher or peer |
| Credibility Credibility judgements are made by assessing feedback information provider's professional role and expertise and its alignment with the interprofessional feedback information they provide.(Mis)judgements can hinder interprofessional feedback processes | Expertise Determined by a professional's competencies gained through education and experience Professional role Determined by a professional's work tasks and responsibilities |
| Identity Professional identity formation, and group processes stemming from that, can hinder interprofessional feedback processes | Professional identity Determined by a professional's socialisation within professional groups or interprofessional teams |
| Structural work processes Workloads and structural differences in work habits form practical barriers and thereby hinder the interprofessional feedback process | Work habits Determined by, e.g. work shift hours, handover & education times, communication styles Workload Determined by, e.g., patient load, administrative tasks, educational responsibilities |

corresponding *professional background characteristics* that play a role in the hindrance of feedback dialogue through these processes. (*see* Table 3)

International expert panel

In the first round, the experts gave various suggestions to improve the framework. These concerned: adding (parts of) sentences for completeness or to improve usability, moving elements of principles to a more logical place in the framework and rephrasing principles for clarity, nuance or completeness.

In round two we received some minor additional suggestions for improvement. Additionally, the number of experts answering the question *Does this instrument encompass the current feedback literature exhaustively*? with yes, increased from two out of five in round one to four out of five in round 2. Next they were questioned: *Does this instrument encompass the current interprofessional literature exhaustively*? Four out of five interprofessional experts already agreed in round one. One expert indicated not feeling comfortable assessing the full body of interprofessional literature and answered 'do not know' in both rounds. The third question was: *Is the structure of this tool (feedback principles and interprofessional additions divided into criteria) logical to you*? In round one, three out of nine experts disagreed, whereas all participants agreed in round two. Lastly, they were asked: *How likely is it that you would use this instrument in your own education or research*? The mean for self-reported likeliness to use the framework, increased from 5.2 to 5.8 on a 7-point scale, whilst the standard deviation decreased from 1.5 to 0.8.

Framework of criteria, feedback principles and interprofessional additions

The final framework with the original seven criteria, the dialogue principles, and the interprofessional additions is presented in table 4.

| Criteria Feedback principles Open & respectful Is open to learn from- and proactively seeks positive and negative feedback information Besponds respectfully, avoiding • Responds respectfully, avoiding • Referant • | Information giver | n giver | - | Information user | |
|--|---|--|---------------------|---|---|
| is open to responses to feedback information Uses substantive, not authoritative arguments Uses substantive, not authoritative arguments Uses substantive, not authoritative arguments When appropriate, addresses and arguments When appropriate, addresses and corrects defensive reactions to from arguments When appropriate, addresses and corrects defensive reactions to from freedback information Point arguments Point argument argume | Interprofessional additions | Feedback principles | Criteria | Feedback principles | Interprofessional additions |
| Discusses goals until mutual Discusses goals until mutual ato understanding is achieved Gives feedback information related to mutually understood goals Gives feedback information related to mutually understood goals Gives feedback information on performed tho or Gives feedback information based on observed task performance Seeks feedback information on performed task from observer Verifies readiness of giver and user fromenent of the day, (safety of) setting, states of mind] when either is not ready, considers postponing. Verifies readiness of giver and user fromenent of first learn independentlyTimes giving feedback information so that user has the information so that user has the Seeks feedback information on performed istates of mind] when either is not ready. considers postponing. Seeks feedback information after independentlyTimes giving feedback Seeks feedback information with there is ontormation so that user has the Seeks feedback information wither is ontormation after | Gives feedback to professionals from another professions Crosses professional group boundaries and contributes to an interprofessional team identity When applicable, addresses and overcomes power differentials from superimposed hierarchy, years of experience or educational role (teacher, learner or peer) | Is open to responses to feedback information including critique Uses substantive, not authoritative arguments When appropriate, addresses and corrects defensive reactions to feedback information | Open & respectful . | Is open to learn from- and proactively • seeks positive and negative feedback information Responds respectfully, avoiding defensiveness • • | Seeks and accepts feedback information from all team members from other professions Crosses professional group boundaries and contributes to an interprofessional team identity When applicable, addresses and overcomes power differentials from superimposed hierarchy, years of experience or educational role (teacher, learner or poer) |
| Verifies readiness of giver and user Timely Verifies readiness of giver and user Timely Verifies readiness of giver and user Imoment of the day, (safety of) setting, setting, states of mind] when either is not ready, onsiders postponing. Nettendy, considers postponing. Seeks feedback information after information so that user has the optiment of the considers postpondently | Clarifies how the feedback information provided ontributes to patient care Clarifies feedback dialogue goal: improving users' personal growth or - work-efficiencyAddresses alignment between feedback information and role or expertise: why perspective of specific provider is valuable for user | Discusses goals until mutual understanding is achieved Gives feedback information related to mutually understood goals Gives feedback information based on observed task performance | Relevant | Discusses goals until mutual . understanding is achieved Seeks feedback information related to mutually understood goals . Seeks feedback information on performed task from observer | Clarifies how the sought feedback information contributes to patient care Clarifies feedback dialogue goal: improving users' personal growth or work-efficiency Addresses alignment between feedback information and role or expertise: why perspective of specific provider is valuable for user |
| | Considers and verifies possible differences in (timing of) work process between professions whilst assessing readiness | Verifies readiness of giver and user [moment of the day, (safety of) setting, states of mind] when either is not ready, considers postponing.Gives user the opportunity to first learn independentlyTimes giving feedback information so that user has the opportunity to adapt performance on a future occasion | | Verifies readiness of giver and user [moment of the day, (safety of) setting, states of mind] when either is not ready, considers postponing. Seeks feedback information after attempting to learn independently Seeks feedback information when there is still opportunity to adapt performance on a future occasion | Considers and verifies possible differences in (timing of) work process between professions whilst assessing readiness |

Table 4. The Westerveld framework for giving and using feedback information in interprofessional dialogues.

(Continued)

| ued. |
|--------|
| Contin |
| e 4. |
| Tabl |

| Information giver | n giver | | Information user | on user |
|--|--|----------------|--|---|
| Interprofessional additions | Feedback principles | Criteria | Feedback principles | Interprofessional additions |
| Addresses when differences in professional background characteristics¹ influences exchange of feedback information Avoids the use of professional jargon and asks clarification when is used | Offers feedback information in a dialogical manner: asks questions, listens actively, answers questions, offers room to respond, verifies understanding Uses clear and unambiguous language | Dialogical | Participates actively in dialogue: listens actively, asks clarifying questions when necessary, answers questions, verifies understanding Uses clear and unambiguous language | Addresses when differences in professional background characteristics¹ influences exchange of feedback information Avoids the use of professional jargon and asks clarification when iargon is used |
| Explores and clarifies differences in - professional background characteristics¹ and addresses how these differences affect feedback processes including: seeking, acceptance, understanding and use. | Asks about: user needs, user competence, user motivation, contextual factors (recent experiences of user, personality of user, personal circumstances of user), expressed emotions (verbal or non-verbal) Addresses how previous feedback information has been used | Responsive | When appropriate and relevant, shares: user needs, user competence, user motivation, contextual factors (recent experiences of user, personality of user, personal circumstances of user), user emotions feedback information in terms of content, use and emotional reconces | • • |
| Addresses how differences in professional background characteristics¹ influence interpretation and prioritisation of feedback information | Prioritises to most important, mutually Sense making understood information Summarises message Invites user to come back for further clarification if needed | y Sense making | Different and prioritises received feedback information by comparing to: Curricular and personal learning goals Previously received feedback information from provider and or others Personal view on performance Personal view on performance Personal view on performance Based on interpretation, judges whether feedback information is adequate and useful | Explores how differences in professional background characteristics¹ influence interpretation and prioritisation of feedback information. |
| Discusses possible facilitators and barriers stemming from differences in professional background charactheristics¹ when directing towards actions for improvement | Gives forward looking feedback information: suggests improvement strategies Encourages user to make an action plan Directs user towards useful resources to support relevant actions | Actionable | making stagnates Revisits learning goals based on sense making of feedback information (and suggested improvement strategies) Discards feedback information when judged inadequate or not useful Creates action plan to achieve refined learning goals Implements action plan on the next occasion | Discusses possible facilitators and barriers stemming from differences in professional background charactheristics¹ when creating and implementing actions for improvement |

Professional background characteristics are Superimposed role; Years of experience; Educational role; Professional role; Expertise; Professional identity; Work habits; Workload

Discussion

Interprofessional feedback dialogues play a crucial role in educating the adaptive team members that health care practice requires (Engeström 2018; Lingard 2012). In this study we developed principles for interprofessional feedback dialogues to support health professions education in this aim. Through a critical review and an international expert panel we synthesised the Westerveld framework. This symmetrical framework centres around seven criteria: Open and respectful; Relevant; Timely; Dialogical; Responsive; Sense making; and Actionable. For each criterion, the framework describes feedback dialogue principles for the information giver and user, as well as additional elements that should be taken into account in an interprofessional healthcare context.

The Westerveld framework provides two major theoretical contributions. First, integrates literature on giving feedback information with that on seeking and using feedback information into one framework. To our knowledge, it is the first study to do so. Therewith, we operationalise a socio-cultural conceptualisation of feedback, positioning learners as active agents that co-construct meaning in a dialogue, in line with recent directions in feedback literature (Ajjawi and Regehr 2019; Winstone et al. 2020; Nicol 2010). The framework helps articulate and explicate shared responsibility in feedback processes, by incorporating both the information giver and user roles in feedback dialogues.

Second, the Westerveld framework offers a synthesis of the interprofessional feedback literature and integrates its findings with the solid base of feedback literature in general. The prescriptive framework progresses the relatively novel, and so far highly descriptive, interprofessional feedback literature. It offers an initial evidence base for what to address in interprofessional feedback education, taking into account that power dynamics, credibility, identity, and structural work processes influence interprofessional feedback processes. It offers a concrete repertoire of behaviors for the feedback information giver and user to address these themes in dialogues.

Implications for practice

The combination of principles on giving and using feedback information in one framework can help students realise their agency and responsibility both as active information givers, and users, in feedback dialogue, instead of considering themselves to be passive recipients of information. As such, the framework helps students acknowledge feedback as a reciprocal process, and appreciate feedback as an active process, both essential competencies in student feedback literacy (Molloy, Ajjawi, et al. 2020, p529). Furthermore, the principles can help equip students with the repertoire of behaviours needed to bring this responsibility into practice, actively contributing to their feedback process, and therein further developing their feedback literacy. For instance, students at the beginning of an internship can use the principles (as information users) to self-asses their feedback understandings, capacities and dispositions, determine in what elements they wish to improve, and relatedly determine specific feedback-on-feedback questions to ask supervisors or peers. Furthermore, using the framework (as information givers), they can provide peers with feedback information on feedback seeking, dialogue and use. The synthesis and integration of interprofessional feedback literature in the framework can help healthcare students to apply their general feedback dialogue competencies to health care practice, by creating awareness for the interprofessional context-specific challenges and offering practice-ready repertoire to help navigate these challenges. The specific challenges of credibility and hierarchy are addressed in the framework. It emphasises the value of proactively seeking out feedback dialogue with members of other professions and accepting them as legitimate givers of feedback information and recommends addressing power differentials and role

alignment when applicable. This contribution helps answer a recent call for consideration of the contextual dimension of feedback literacy (Chong 2021).

As the proactivity needed by students to initiate and responsively take part in interprofessional dialogues in practice are thwarted by current culture, including supervisors that retain giver-focused views of feedback (Noble et al. 2020), solely targeting students in educational practice will probably not suffice in achieving the intended feedback dialogues. Supervisors in healthcare practice must become feedback literate themselves. Furthermore, aside from their role as dialogue participants, healthcare supervisors, as (clinical) teachers of these students, have an additional part to play in creating learning environments to support students' literacy. Carless and Winstone (2020), addressed this interplay of teachers competencies with students feedback literacy, when they introduced teacher feedback literacy. Boud and Dawson (2021) further explain this concept with a practice based, empirical study. They point out how the role of teachers is similar to that of students, on what they call the micro level of teacher feedback literacy (*relating to individual student assignment*). On this micro level, but also on the meso and macro level, the Westerveld framework can be used to develop teacher feedback literacy.

The combination of principles on giving and using feedback information in one framework can help teachers design educational environments that support effective feedback dialogues and the development of student feedback literacy. For instance, in pre-clinical courses, teachers can have students discuss dialogue examples or simulate dialogues themselves, focussing on the viewpoints of both dialogue participants, using the symmetrical principles to guide discussions. Or, for workplace based education, dialogue assignments can be developed that offer students the opportunity to have a shared dialogue, and to be (formatively) assessed accordingly, using criteria based on the two-sided framework. The synthesis and integration of interprofessional feedback literature in the framework can help healthcare teachers design educational environments that integrate the contextual dimension in students (literacy) education. For instance, by using the interprofessional additions to make students discuss or consider interprofessional challenges in pre-clinical education, and by creating opportunities for safe interprofessional dialogues in practice, educational efforts may be better matched to the practice it aims to prepare for. Using the framework like this could support teacher feedback literacy competency development, at the meso- and macro level as described by Boud and Dawson (2021). A final note on the implication of the framework is that, though it offers practice-ready behaviours, it should not be regarded as a strict rulebook or script for feedback dialogues. Users should always take into account the specific situation the feedback process takes place in, and strive be flexible in supporting that process optimally.

Limitations and suggestions for further research

We performed a critical review, selecting key literature based on their conceptual contribution to the formulation of our principles (Grant and Booth 2009). Though expert responses confirmed that we encompassed current literature with the contents of our framework, a limitation of this interpretive process is that we cannot exclude the possibility that a different research team might have identified other publications (making the same points) as key literature.

Our expert panel design had several important limitations. First, we limited inclusion to feedback and interprofessional education experts with a research focus. Though some experts had experience as educators, future research needs to include (more) teachers and students with varying professional backgrounds, as essential stakeholders to further test usefulness for, and possible impact on, students' and teachers' feedback literacy. Second, participating experts were offered anonymity, which limits transparency in our reporting on their selection and inclusion. Third, changes were made to the framework based on insights gained from the peer review process. These were not presented to the experts, somewhat reducing the power of the results of our expert panel. Similarly reducing that power is the fourth limitation. Due to time

constraints, only three consistent feedback experts participated in the panel. The extensive and insightful suggestions for alteration, given by the experts only contributing to the first or second round, however, did motivate us to include their perspectives.

Lastly, the interprofessional feedback literature was strongly focused on the influence of professional differences on acceptance and (perceived) use. If, and how, *sense making* is influenced by interprofessional differences appeared to be a lacune. This is reflected in the framework, which merely recommends the exploration of professional differences on this process by information users. The introduction of the internal feedback model by Nicol (2021), building on his earlier work (Nicol, Thomson, and Breslin 2014), may offer possibilities to advance understanding regarding this lacune. This model suggests the interplay of beliefs and dispositions with information passing from the external environment into the internal process of comparison (Nicol 2021). Future research may explore how interpretation, prioritisation and comparison of feedback information is influenced in interprofessional settings.

Conclusion

Aiming to contribute to both student and teacher feedback literacy in interprofessional healthcare education, this article presented The Westerveld framework. This framework, with principles for giving and using feedback information in interprofessional dialogues, centres around seven criteria: Open and respectful; Relevant; Timely; Dialogical; Responsive; Sense making; and Actionable. The Westerveld framework offers a starting point for promoting feedback dialogues with shared responsibility among interprofessional team members in healthcare education, with the ultimate goal to contribute to safe, effective and adaptive healthcare.

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Disclosure statement

The authors declare no conflicts of interest.

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Appendix 1

Overview of questionnaire items. Questionnaire items used in round one and two of the Expert panel.

| | Overview of que | estionnaire items | |
|--|--|---|-----------------------------------|
| Feedback experts/ interprofessional experts | Round 1 ¹ Does this instrument encompass the current | Round 2 Does this instrument encompass the current | Answering scale/type Yes No |
| | [feedback/ interprofessional] literature exhaustively? | [feedback/ interprofessional] literature exhaustively? | Don't know |
| | If not, what elements are missing? | Do you have any additional comments or suggestions? | Open-ended |
| | (Per criterion) When | (Per criterion) In light of | Yes |
| | looking at [this specific | the intended use (as a | No |
| | criterion and both | conceptual overview to | Don't know |
| | performance | be used as a starting | |
| | descriptions/ the | point for the | |
| | interprofessional | development of | |
| | additions in the outside columns], do you | practical tools), do you find the [feedback | |
| | consider them to be | principles/ | |
| | usable in education and | interprofessional | |
| | observable in practice? | additions] | |
| | | comprehensively and | |
| | | correctly cover their content? | |
| | (Per criterion) What alterations would you suggest to make it more usable and/or observable? | Do you have any additional comments or suggestions regarding the feedback principles either per criterion or in general? | Open-ended |
| All experts | Is the structure of the | ls the structure of this | Yes |
| - | criteria and | instrument (feedback | No |
| | performance | principles and | Don't know |
| | descriptions in this | interprofessional | |
| | instrument logical to | elements divided into | |
| | you and are the interprofessional | criteria) logical to you? | |
| | additions integrated | | |
| | logically? | | |
| | If not, what changes would | Do you have any additional | Open-ended |
| | you suggest? | comments or suggestions? | |
| | How likely is it that you | How likely is it that you | 1 (very unlikely) – |
| | would use this | would use this | 7 (very likely) |
| | instrument in your own | instrument in your own | |
| | education or research? | education or research? | |

¹ Questions in round one contained terminology (indicated in italics) that was adapted for round 2.