



**Original Research Article**

## **Employment-Weighted Fair Wage Potential: A Social Indicator for the Power Sector**

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### **ABSTRACT**

Attaining the United Nations Sustainable Development Goals demands a partnership between industrial sectors. The power sector pulls the challenging goal of providing affordable and clean energy to society and industry, each with specific issues. This work recognises the need to address the three dimensions of sustainability and identifies a gap in the literature on indicators to assess the social dimension. In this context, the research presents the employment-weighted fair-wage potential, relating the electricity produced to social data, with ten power technology options. The proposed indicator ranks the alternatives, pinpointing the best technology based on social aspects. The analysis employs a social life-cycle approach with primary and secondary data, worldwide real and living wages, and employment factors. The findings indicate the values of the gas- and oil-based technologies as 3.55 and 3.51 at the operation and maintenance stages, respectively. In contrast, photovoltaics offers the lowest potential value (1.32), followed by biomass-biogas (1.86). Run-of-river emerges as the fairest wage potential option (3.33), followed by the reservoir (2.80), while Solar PV technology presents the lowest value (1.16).

### **KEYWORDS**

*Social life cycle assessment, Power generation technologies, Fair wage potential, Employment, Electricity generation, Sustainable development goals.*

### **INTRODUCTION**

The Sustainable Development Goals (SDGs) are a universal call to action to end poverty, protect the environment and climate, and ensure that people everywhere can enjoy peace and prosperity [1]. For the countries to achieve the SDGs, different sectors should participate in this quest. Considering that the power sector is one of the engines of a country's development, it is also responsible for participating in this pursuit. Implementing the SDG philosophy in the energy sector is a significant challenge for achieving efficient and sustainable production systems [2]. Access to electricity is increasingly recognised as a critical enabler of economic growth and poverty reduction in developing countries, driving economic and social development

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by enhancing productivity and enabling new types of job-creating enterprises [3]. According to Mastoi *et al.* [4], renewable energy is currently argued as the most prominent solution to environmental pollution, the energy crisis, and social sustainability, being also key element to support sustainable development and a social contributor to people living in isolated communities [5].

While many studies have focused on the environmental and economic assessment of power generation [6]–[9], or power generation related [10], fewer articles address the social life-cycle performance of energy supply systems [11]–[14]. A clear research gap exists in considering social issues in such assessments. Despite deep decarbonisation being a critical pillar in the power sector for a carbon-neutral energy system, its socioeconomic benefits remain unexplored [15]. In this context, Social Life Cycle Assessment (S-LCA) emerges as a tool to evaluate the social aspects associated with the life cycle of goods and services and to identify the hotspots of social risks in the energy value chain [16]. Life Cycle Assessment (LCA) is the compilation and evaluation of inputs, outputs, and the potential environmental impacts of a product system throughout its life cycle [17]. Hence, S-LCA can be considered a methodology to assess the social impacts of products and services across their life cycle, employing the Environmental Life Cycle Assessment (E-LCA) combined with social sciences methods [18]. Additionally, S-LCA has linkages with international initiatives and can monitor progress in ten SDGs (especially SDGs 8 and 12) [2].

The utilisation of S-LCA as a social sustainability assessment tool is still being developed due to the complex nature of social impacts [19]. Currently, those impacts are understood as the positive or negative consequences of the causal relationship between an activity and an aspect relating to human well-being, as covered by impact subcategories [18]. These subcategories must, indirectly, be related to the stakeholders, i.e., individuals or group that has an interest in any decision or activity of an organisation [20], while the stakeholder category is a cluster of stakeholders having common interests due to their similar relationship to the investigated product system [18]. The main stakeholder categories considered in the S-LCA are Workers, Local communities, Value chain actors (e.g., suppliers), Consumers, Children, and Society. Because impact categories are broad themes, a life-cycle initiative project group created by UNEP/SETAC in 2004 has focused its initial effort on identifying and building consensus around subcategories that describe more precisely social areas of interest [21]. Social and socio-economic subcategories of impact have been defined according to international agreements and international best practices, presented in **Table 1** and published in the Guidelines for Social Life Cycle Assessment of Products [22]. In **Table 1**, Fair Salary, a subcategory of the impact category Working Conditions, relates to SDGs 1 and 8 [18].

A Fair Wage is a topic that influences all stakeholder groups identified within the S-LCA guidelines. However, studies considering the wage issue are rare in the electricity sector in S-LCA scopes. Fortier *et al.* [23] discuss how social LCA can address energy justice for stakeholder categories across the life cycle of electrical energy systems and analyse whether wages are docked by companies for reasons beyond a worker's control, wage gaps between sex, gender, nationality, and race; and the percentage of workers earning a living wage based on their location. Traverso *et al.* [24] report the sustainability assessment of the assembly step of photovoltaic (PV) modules production by Life Cycle Sustainability Assessment (LCSA) and included indicators like the average wage of male and female workers and the minimum wage of a worker. Contreras *et al.* [25] assessed the impacts of the bagasse cogenerated bioelectricity using LCSA and encompassed, among the indicators, Lowest Paid Workers, compared to the country's Minimum Wage. Prasara-A *et al.* [26] identify the environmental, socioeconomic, and social hotspots of products within the Thai sugar industry (e.g., bagasse-based electricity) using LCA and S-LCA, including the indicators Range of Wage Received by Workers, and Percentage of Workers Satisfied with Wage.

Table 1. Stakeholder categories and subcategories [21]

Stakeholder categories	Subcategories
Stakeholder “worker”	Freedom of association and collective bargaining
	Child labour
	Fair salary
	Working hours
	Forced labour
	Equal opportunities/discrimination
	Health and safety
Stakeholder “consumer”	Social benefits/social security
	Health and safety
	Feedback mechanism
	Consumer privacy
	Transparency
Stakeholder “local community”	End of life responsibility
	Access to material resources
	Access to immaterial resources
	Delocalisation and migration
	Cultural heritage
	Safe and healthy living conditions
	Respect of indigenous rights
	Community engagement
	Local employment
Secure living conditions	
Stakeholder “society”	Public commitments to sustainability issues
	Contribution to economic development
	Prevention and mitigation of armed conflicts
	Technology development
	Corruption
Value chain actors (excluding “consumers”)	Fair competition
	Promoting social responsibility
	Supplier relationships
	Respect of intellectual property rights

Considering this background, a Fair Wage is a concept that goes beyond the notion of a minimum wage enabling needs satisfaction and including the fair remuneration of work according to its quality [27]. It has already been listed as one of the meaningful aspects to be considered in assessing labour rights and decent working conditions, being highly relevant for the future development of human beings and, consequently, of regions and countries, as the basis for prosperity and wealth [28].

A “fair” remuneration along the life cycle of a product can serve as one powerful measure to estimate related social impacts on involved workers. In this context, Neugebauer *et al.* [29] proposed Fair Wage as a new midpoint impact category and developed a characterisation model to convert inventory data on workers' remuneration along a product's life cycle into category indicator results, creating the Fair Wage Potential (*FWP*) indicator. *FWP* considers the actual wage paid at each process step, compared to a minimum living wage, and relates wage to the effective working time, including a factor to account for income inequalities.

The method proposed by Neugebauer *et al.* [29] is a distance-to-target impact pathway [18] and can be summarised according to eq. (1):

$$FWP_n = \frac{RW_n}{MLW_n} \times \frac{CWT_n}{RWT_n} \times (1 - IEF_n^2) \quad (1)$$

where  $FWP_n$  is the Fair Wage Potential (expressed in  $FW_{eq}$ ) representing the  $n^{\text{th}}$  process within a product's life cycle at a defined location or sector;  $RW_n$  is the Real (average) Wages (€/month calculated over one year), which are paid to the worker(s) employed in the  $n^{\text{th}}$  process;  $MLW_n$  is the Minimum Living Wage (€/month), which has to be paid to the worker to enable an adequate living standard for an individual and/or family in the respective country or region/sector where the  $n^{\text{th}}$  process is performed;  $CWT_n$  is the Contracted Working Time per country or sector (hours/week) for workers performing the  $n^{\text{th}}$  process (including vacation days);  $RWT_n$  is the Real Working Time (hours/week) of workers performing the  $n^{\text{th}}$  process (including vacation days and unpaid overtime);  $IEF_n$  is the (squared) Inequality Factor (expressed in percentage) of the organisation region, country or sector, where the  $n^{\text{th}}$  process is performed. For  $RW_n$  and  $MLW_n$ , the national currencies are used in eq. (1).  $FWP$  depends on mainly three country/region-specific and/or product-specific parameters: 1) living wages, 2) working time, and 3) income (in-)equality [18].

If the  $RW_n$  value is smaller than the  $MLW_n$  value, the resulting  $FWP_n$  will be  $< 1$ ; hence the greater the distance from the (minimum) targeted state, the lower the  $FWP_n$  value is. Also, if the Real Working Time is equal to the  $CWT$  value, then no effect on the  $FWP_n$  occurs. On the other hand, if the  $RWT$  value is greater than the  $CWT$  value (which indicates overtime work), the resulting  $FWP_n$  will also be  $< 1$  (smaller  $FWP_n$  values indicate more overtime the worker does). A  $FWP_n$  equal to 1 (one) is the reference value for determining a Fair Wage; values  $> 1$  mean the salary is fair. An accumulation of  $FWP$  values  $< 1$  may indicate regular annual underpayment [29]. Thus, a determined distance from Fair Wage is a category indicator for the impact category Fair Wage. Excessive working hours may additionally contribute to cases of underpayment through time lost to replace the lack of income.

The methodology by Neugebauer *et al.* [29] allows for consistently determining Fair Wage impacts along a product's life cycle. However, the characterisation model does not foresee a direct relation to the functional unit. Vitorio Junior & Kripka [30] propose a weighted Fair Wage Potential method to assess building typology and relate material inventory to the social data of the construction sector. However, a knowledge gap remains in the methodology to assess the energy sector, linking the  $FWP$  to electricity production.

The present work aims at fulfilling this gap by proposing an Employment-Weighted Fair Wage Potential ( $E-WFWP$ ) indicator based on the characterisation model presented by Neugebauer *et al.* [29]. It differs from the existing social assessment methods by relating the electricity production alternatives to social data, allowing the consideration of social aspects in selecting the best choice among a set of analysed options. Additionally, the study performs an S-LCA of ten power generation technologies, considering their  $E-WFWP$  to identify the wage situation of workers involved in the electricity system, searching for social hotspots (well-being threats). It proposes and applies a decision-support indicator based on Fair Wages, in alignment with SDGs 1 and 8, underpinned by a life cycle approach.

## MATERIALS AND METHODS

This section presents the premises for selecting electricity technologies, the S-LCA parameters, and the data-gathering procedure. The methodology used is described as follows.

### Electricity technologies selection

The main electricity generation technologies currently in use worldwide are solar photovoltaic (solar PV), large hydropower plants (reservoir), small hydropower plants (Run-of-River – R-o-R), onshore wind, offshore wind, oil, gas, coal, nuclear, and biomass (biogas).

### Social life cycle assessment

S-LCA presents a systematic assessment process like that of the E-LCA. This subsection presents the definition of objective and scope, life cycle inventory, and premises.

**Definition of objective and scope.** The present S-LCA aims to assess the potential of alternative power generation technology to offer a Fair Wage to the workers' category along the life cycle of electricity generation. The Functional Unit (FU) is 1 TWh of produced electricity. The scope of the power plant analysis is cradle-to-grave, and encompasses the stages presented by Rutovitz *et al.* [31], i.e., the power station construction and installation, manufacturing of parts, operation & maintenance (O&M), decommissioning, and fuel extraction and processing.

A product system is a collection of unit processes with elementary and product flows, performing one or more defined functions, and which models the life cycle of a product [32]. **Figure 1** presents the product system of the study, as well as its system boundary. It can be observed that the extraction of primary resources and waste treatment and disposal are outside the scope of this analysis.

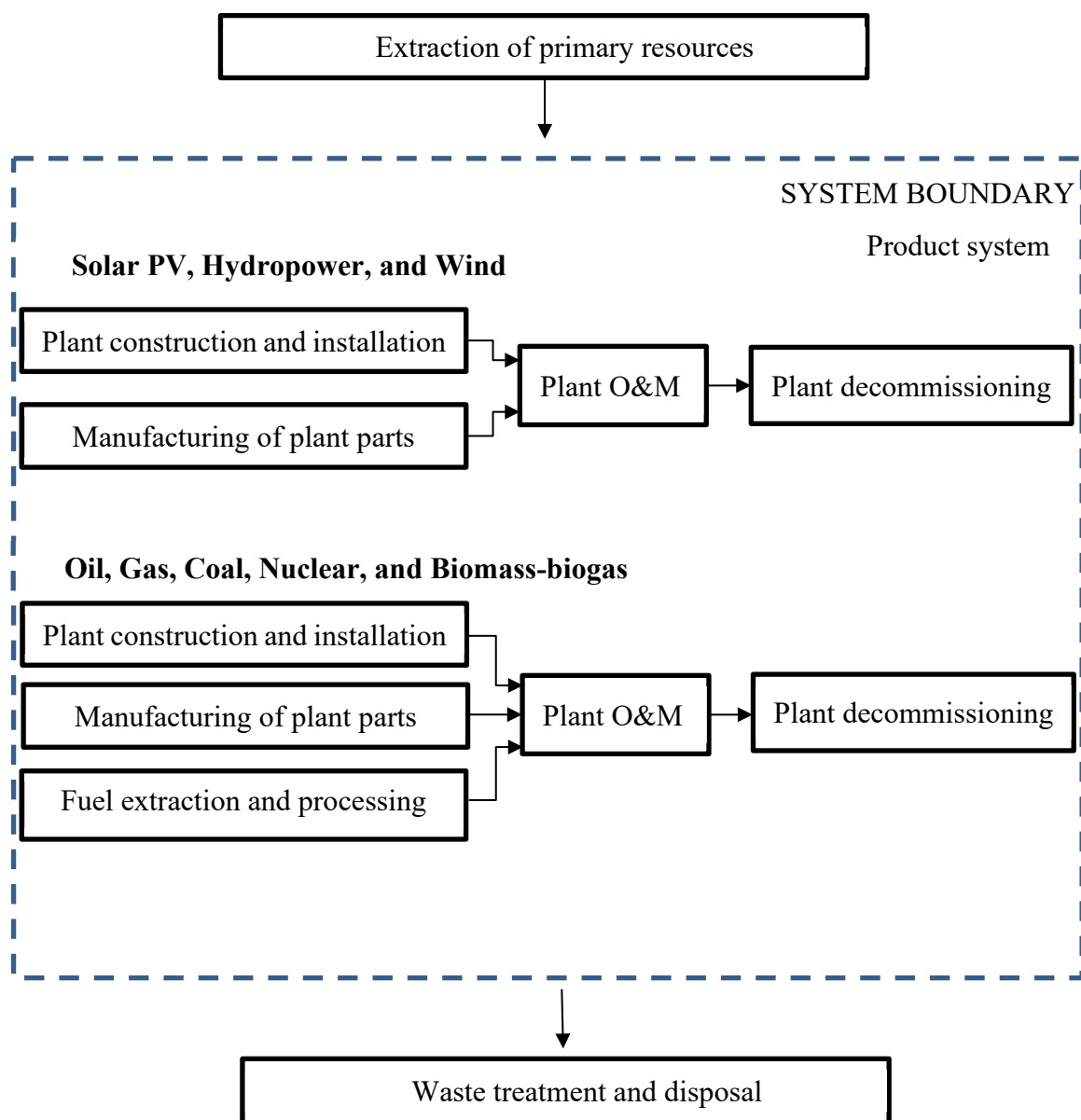


Figure 1. Product system and system boundary of the study

**Life-cycle inventory data.** Primary and secondary data are gathered for the Life Cycle Inventory (LCI) phase. **Table 2** displays the technical assumptions for each power technologies alternative. The installed capacity values presented in **Table 2** are the theoretical necessary capacities, considering the efficiencies also presented in Table 2, to meet the production of 1 TWh/year (the functional unit). The data of the world installed capacity for each power technology is based on the world breakdown of the technology's installed capacity in 2020 [33]– [35].

Table 2. Summary of life cycle inventory data and assumptions

Power options	Power plant assumptions			
	Lifetime	Efficiency	Installed capacity	Breakdown of the world installed capacity
Solar PV	30 years [36]	25% [37]	456.6 MW	China - 36.0%, USA - 10.7%, Japan - 9.5%, Germany - 7.6%, Italy - 3.1%, Australia - 2.5%, South Korea - 2.1%, Spain - 2.0%, RoW <sup>1</sup> - 26.7%
Hydro (Reservoirs)	150 years [36] [12]	78% [36]	146.4 MW	Brazil - 9.5%, USA - 7.3%, Canada - 7.0%, Russia - 4.4%, India - 4.0%, Norway - 2.9%, Turkey - 2.7%, Japan - 2.4%, France - 2.1%, RoW - 57.8%
Hydro (R-o-R)	80 years [36] [12]	82% [36]	139.2 MW	USA - 7.3%, Canada - 7.0%, Russia - 4.4%, India - 4.0%, Turkey - 2.7%, Japan - 2.4%, France - 2.1%, RoW - 70.1%
Onshore wind	20 years [36] <sup>2</sup>	20% [36]	570.8 MW	China - 46.4%, USA - 20.0%, Germany - 9.3%, India - 6.6%, RoW - 17.8%
Offshore wind	20 years [36] [13]	30% [13]	380.5 MW	UK - 30.2%, China - 26.2%, Germany - 22.5%, Netherlands - 7.3%, RoW - 13.8%
Oil	30 years [38]	40% [13]	285.4 MW	China - 28.2%, USA - 16.2%, India - 7.4%, Japan - 4.9%, Russia - 4.2%, RoW - 39.0%
Gas	30 years [39], [40]	38% [36]	300.4 MW	China - 28.2%, USA - 16.2%, India - 7.4%, Japan - 4.9%, Russia - 4.2%, RoW - 39.0%
Coal	30 years [36], [39]	36.5% [39]	312.8 MW	China - 50%, USA - 13%, India - 11%, RoW - 25%
Nuclear	40 years [36]	80.4% [36]	142.0 MW	USA - 25.0%, France - 16.1%, China - 11.6%, Japan - 8.1%, RoW - 39.2%
Biogas	25 years [41]	33% [41]	345.9 MW	Germany - 37%, USA - 11.4%, UK - 9.2%, Italy - 7.1%, Turkey - 3.7%, RoW - 31.6%

<sup>1</sup> RoW – Rest of the World; <sup>2</sup> lifetimes of the moving parts

### Fair Wage Potential

The *FWP* indicator applied in this study is an adaptation of the indicator proposed by Neugebauer *et al.* [29]. The *FWP* is obtained using eq. (1). The  $RW_n$ ,  $MLW_n$ ,  $CWT_n$ , and  $RWT_n$  values for the construction and decommissioning (C&D), manufacture, fuel extraction, and processing are obtained from the "Fair wage characterisation" file provided by the Technischen Universität Berlin (TU Berlin) [42], and shown in Table A1 in the Appendix. Considering the

countries presented in **Table 2**, Brazil, India, and Italy lacked data on construction, manufacturing, fuel extraction, and processing values. In these cases, additional research was carried out on specialised websites ([43]–[45]) and updated according to inflation ([44], [46]–[48]). For the  $IEF_n$  values, 2020's Gini Coefficients are considered for each country [49]. As a premise, the foreign workforce was not contemplated in the analysis, considering that globally migrant workers constituted 4.9% of the labour force of destination countries in 2019 [50].

Regarding the O&M stage, there is a lack of  $RW_n$  data in TU Berlin's file. In this case, eq. (1) calculates the  $FWP$  employing the data found for each company in a country.  $RW_n$  values for each analysed country considering different power technologies are calculated from spread information. Income data are from specialised websites when available [43]. Data related to “Living Wages” are from dedicated websites ([51]–[53]). Table A2 in the Appendix compiles the aforementioned factors' values. Currency values are corrected due to inflation based on information from specific websites that estimate each country's inflation [54], [55], and values are presented in Table A3 in the Appendix.

Whenever the wage value for a given power technology is unknown, the country's workforce for this specific technology is considered. For the chosen countries, power companies that present a significant rate of their electricity generation portfolio in the form of the studied power technology are selected and analysed. Wage data is collected by means of the available reports for each company, i.e., annual/ financial/ consolidated/ or Corporate Responsibility reports. In all cases, the most recent published reports are considered. The wage reported in each document was compared with the country's minimum wage for the reference year of the report. The average values found for each company within the same country were calculated. Next, the weighted average wage among the analysed countries for the specific power technology was estimated, and this value was extrapolated to the rest of the world.

## Employment

In this study, employment is the sum of direct jobs, i.e., the number of jobs during construction and installation, O&M, and decommissioning, plus indirect jobs, i.e., related to fuel extraction and processing, in the case of thermal power, as well as in the manufacture of plant parts [12]. The unit of this indicator is “jobs-year”, that is, the number of people employed for a whole year in a complete working day. The measurement procedure is based on Atilgan and Azapagic [12], Stamford and Azapagic [56], and Roinioti and Koroneos [40]. Employment for each technology is estimated, for different life cycle stages, using the Employment Factors ( $EF_i$ ) compiled by Rutovitz *et al.* [31]. Employment Factors for the selected power technologies are presented in **Table 3**. The factors presented in eq. (2) and **Table 3** allow the calculation of the total employment:

$$TE = \frac{\sum_i^J C_t \times EF_i \times d_i}{P_{tot}} \quad (2)$$

where  $TE$  is the total employment provision over the life cycle of a given energy technology (jobs-year/TWh);  $C_t$  is the Installed Capacity of an energy technology (MW);  $EF_i$  is the Employment Factor in the  $i^{\text{th}}$  life-cycle stage (jobs-year/MW);  $d_i$  is the Duration of Employment in the  $i^{\text{th}}$  life cycle stage (years);  $P_{tot}$  is the Total Amount of Energy generated over the lifetime of energy technology (TWh);  $J$  is the total number of life cycle stages; and  $i$  is the life cycle stage.

Employment in each life cycle stage at a given technology is calculated similarly to  $TE$ , although considering only the employment factor of that stage, i.e., construction and installation; manufacturing; O&M; or fuel extraction and processing. For calculating jobs created in the decommissioning stage, it is considered that it employs 20% of the number of workers in the construction stage [12]. Other premises, like efficiency, annual electricity generation, and installed capacity, are presented in **Table 2**.

Table 3. Employment factors for different power technologies

Power technology	Construction and installation (jobs-year/MW)	Manufacturing (jobs-year/MW)	O&M (jobs/MW)	Fuel extraction and processing (jobs/PJ)
Solar PV	13.00	6.70	0.70	-
Hydro (Reservoirs)	7.40	3.50	0.20	-
Hydro (R-o-R)	15.80	10.90	4.90	-
Onshore wind	3.20	4.70	0.30	-
Offshore wind	8.00	15.60	0.20	-
Oil	1.30	0.93	0.14	8.60
Gas	1.30	0.93	0.14	8.60
Coal	11.20	5.40	0.14	40.10
Nuclear	11.80	1.30	0.60	0.001 (jobs/GWh)
Biogas	14.00	2.90	1.50	29.90

### Employment-Weighted Fair Wage Potential

By relating the  $FWP$  with the number of jobs estimated in each life cycle stage, the Employment-Weighted Fair Wage Potential ( $E-WFWP_t$ ) of a  $t$  technology is calculated with eq. (3):

$$E - WFWP_t = \frac{\sum_i^J FWP_i \times E_i}{TE} \quad (3)$$

where  $E-WFWP_t$  is the Employment-Weighted Fair Wage Potential over the life cycle of a given energy technology;  $FWP_i$  is the Fair Wage Potential on the life-cycle stage  $i$ ;  $E_i$  is the Employment Provision in life-cycle stage  $i$  (jobs-year/TWh);  $TE$  is the Total Employment Provision over the life cycle of a given energy technology (jobs-year/TWh);  $J$  is the total number of life cycle stages; and  $i$  is the life cycle stage.

The  $E-WFWP_t$  is a weighted average of the  $FWP_n$  values for a life cycle stage  $i$ , considering each country's contribution to the number of jobs worldwide available for the power technology or its installed capacity. The intended results indicate the wage situation of the analysed power technologies. As in the  $FWP_n$ , the  $E-WFWP_t$  presents a distance-to-target impact pathway, where values smaller than 1 indicate unfair wages, while values greater than 1 suggest fair wages.

## RESULTS AND DISCUSSION

This section presents the results of each step of the assessment process.

### Fair Wage Potential

The  $FWP_n$  is calculated using eq. (1). Table 4 shows the results of  $FWP_n$  for the construction, decommissioning, manufacturing, and fuel extraction and processing stages in the analysed countries. The complete data set, including  $RW_n$ ,  $MLW_n$ ,  $CWT_n$ ,  $RWT_n$  and  $IEF_n$  values, is shown in Table A1 in the Appendix.

According to the data shown in Table 4,  $FWP$  in C&D, and manufacturing stages presents the highest values in Spain (3.03 and 3.89, respectively) while China presents the lowest values (0.60 and 0.68, respectively). Regarding the fuel extraction and processing stage, Italy presents the highest  $FWP$  value for agriculture, 1.78, while Germany shows the lowest, 0.79. For mining, India presents the greater value, 3.47, and China presents the lowest, 1.02.



Table 4. Fair Wage Potential in different life cycle stages for the analysed countries

Country	Construction & Decommissioning	Manufacturing	Fuel extraction and processing	
			Agriculture	Mining
Germany	1.64	2.09	0.79	-
Brazil	0.76	1.46	-	-
China	0.60	0.68	-	1.02
Spain	3.03	3.89	-	-
USA	2.53	1.93	1.17	2.21
France	1.87	2.16	-	2.11
India	1.71	2.91	-	3.47
Italy	2.38	2.81	1.78	-
Japan	1.50	1.46	-	1.44
UK	2.23	2.33	1.55	-
Russia	0.94	0.81	-	1.68

For the O&M stage, eq. (1) was used to calculate the  $FWP$ , using the data found for each company in a country. Table A2 in the Appendix shows the compilation of these values. Inflation corrections were applied as needed, and values are presented in Table A3 in the Appendix. The calculated  $FWP_n$  values for each country and weighted  $FWP_n$  for the O&M life cycle stage are shown in Table 5. Gas and oil technologies present the highest weighted  $FWP_n$  values (3.55 and 3.51, respectively) for the O&M stage. In contrast, solar PV technology presents the lowest value (1.32), followed by biomass-biogas (1.86). At a country level, India's coal O&M shows the highest  $FWP_n$  (8.14), followed by Brazil's hydropower O&M (5.69) and Japan's nuclear O&M (5.13). China's solar PV O&M presents the lowest  $FWP_n$  (0.92), followed closely by Japan's oil and gas O&M (0.97), and USA's solar PV O&M (1.52).

Table 5. Fair Wage Potential of the O&M stages for the analysed technologies

Power Technology	Country	Rate of workstation/ installed capacity	O&M's $FWP_n$	O&M's weighted $FWP_n$
Solar [57]	China	59.0%	0.92	1.32
	Japan	8.4%	3.61	
	USA	8.3%	1.52	
	India	7.1%	1.71	
Hydro [57]	China	29.0%	3.03	3.49
	India	19.0%	2.91	
	Brazil	11.0%	5.69	
Wind [35]	China	36.4%	2.95	2.65
	USA	16.2%	2.42	
	Germany	9.4%	2.46	
	India	5.8%	1.94	
	Spain	4.0%	2.28	
	UK	3.6%	2.67	
Oil [58] <sup>1</sup>	China	28.2%	4.28	3.51
	USA	16.2%	2.60	
	India	7.4%	3.48	
	Japan	4.9%	0.97	
	Russia	4.2%	4.94	
Gas [58] <sup>1</sup>	China	28.2%	4.28	3.55
	USA	16.2%	2.74	

Power Technology	Country	Rate of workstation/ installed capacity	O&M's $FWP_n$	O&M's weighted $FWP_n$
Hard coal [59] <sup>1</sup>	India	7.4%	3.48	3.42
	Japan	4.9%	0.97	
	Russia	4.2%	4.94	
	China	50.1%	2.55	
	USA	13.2%	2.65	
Nuclear [58] <sup>1</sup>	India	11.4%	8.14	3.04
	USA	25.0%	3.24	
	France	16.1%	1.71	
	China	11.6%	3.00	
	Japan	8.1%	5.13	
Biomass-biogas [57]	Germany	36.4%	1.74	1.86
	USA	12.2%	1.88	
	UK	9.2%	1.88	
	Italy	8.1%	2.34	

<sup>1</sup> installed capacity values used

### Employment

Using the Employment Factors ( $EF_i$ ) for the selected power technologies presented in Table 3, the data from Table 2, the functional unit, and applying eq. (2), the employment results are depicted in Figure 2. The complete data is presented in Table A4 in the Appendix. The results suggest biomass provides the highest employment, equivalent to 1118 jobs-years/TWh. The second-best option is run-of-river with 734 jobs-years/TWh, followed by solar PV at 659 jobs-years/TWh. For this indicator, the reservoir provides the lowest life-cycle employment (41 jobs-years/TWh), possibly due to its relatively high efficiency (see Table 2) and lower labour requirements per unit of electrical output. With the results presented in Figure 2, it is possible to estimate the percentage of work positions for different electricity technologies in each life cycle stage (Table 6).

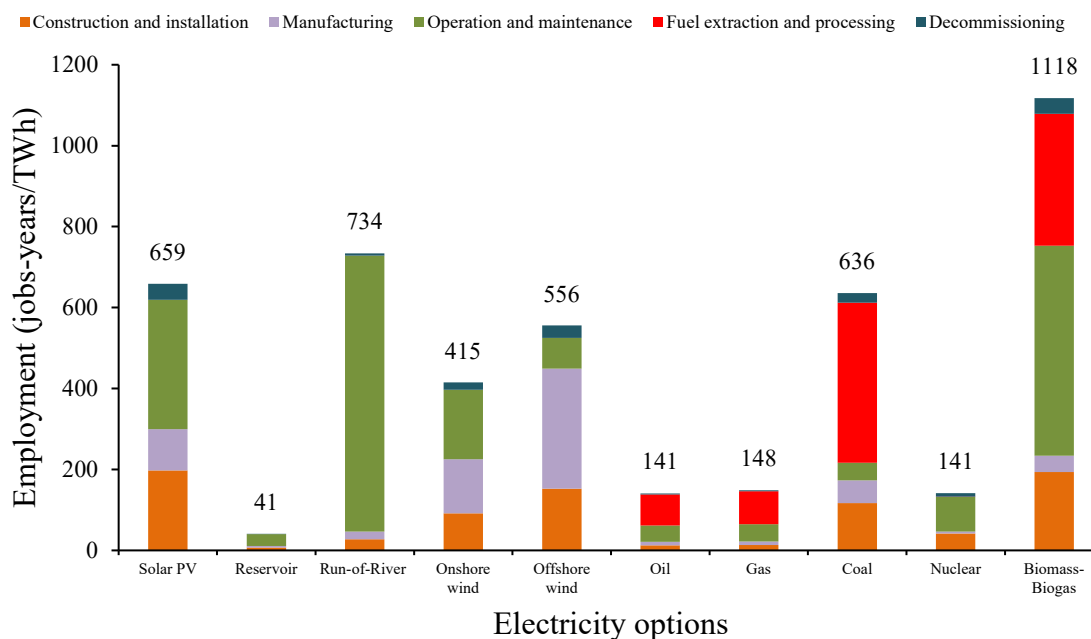


Figure 2. Employment provided by different electricity options.

Table 6. Percentage of work positions in each life cycle stage for different electricity technologies

Power technology	Percentage of work positions				
	Construction & installation	Manufacturing	O&M	Fuel extraction & processing	Decommissioning
Solar PV	30.0%	15.5%	48.5%	NA	6.0%
Hydro (Reservoir)	17.5%	8.3%	70.8%	NA	3.5%
Hydro (R-o-R)	3.7%	2.6%	92.9%	NA	0.7%
Onshore wind	22.0%	32.3%	41.3%	NA	4.4%
Offshore wind	27.4%	53.4%	13.7%	NA	5.5%
Oil	8.8%	6.3%	28.3%	54.9%	1.8%
Gas	8.8%	6.3%	28.3%	54.9%	1.8%
Coal	18.4%	8.9%	6.9%	62.2%	3.7%
Nuclear	29.7%	3.3%	60.4%	0.7%	5.9%
Biomass-biogas	17.3%	3.6%	46.4%	29.2%	3.5%

As outlined in **Table 6**, the O&M stage presents the highest percentage of work positions for run-of-river (92.9%), reservoir (70.8%), nuclear (60.4%), solar PV (48.5%), biomass-biogas (46.4%), and onshore wind (41.3%), showing the importance of this life cycle stage on the employment for the analysed technologies. Manufacturing emerges as a significant employment stage for offshore wind (53.4%), while the fuel extraction and processing stage presents the highest percentage of work positions for coal (62.2%), oil and gas (both with 54.9%).

### Employment-Weighted Fair Wage Potential

The *E-WFWP* results for each option were estimated using **Table 4**, **Table 5**, **Table 6**, and eq. (3) and are displayed in **Figure 3**. The results indicate that run-of-river has the fairest wage potential option (3.33). Reservoir is ranked second best (2.80), followed by nuclear (2.56) and gas (2.17), the latter followed closely by oil (2.16). Solar PV technology presents the lowest *E-WFWP* value (1.16) but is still above the considered fair wage line. The relatively low value found for solar PV can be explained by the significant contribution of China's work positions on the weighting process (59%), with C&D, manufacturing, and O&M *FWPs* of 0.60, 0.68 and 0.92, respectively. Hydropower technologies also presented a low C&D *FWP* (0.99) due to China's C&D *FWP* (0.60) and Brazil's C&D *FWP* (0.76). However, the *E-WFWPs* were the highest, mainly because of the high *FWP* values of the O&M stage (3.49) and high work position rates: 92.9% for run-of-river and 70.8% for reservoir (see **Table 6**).

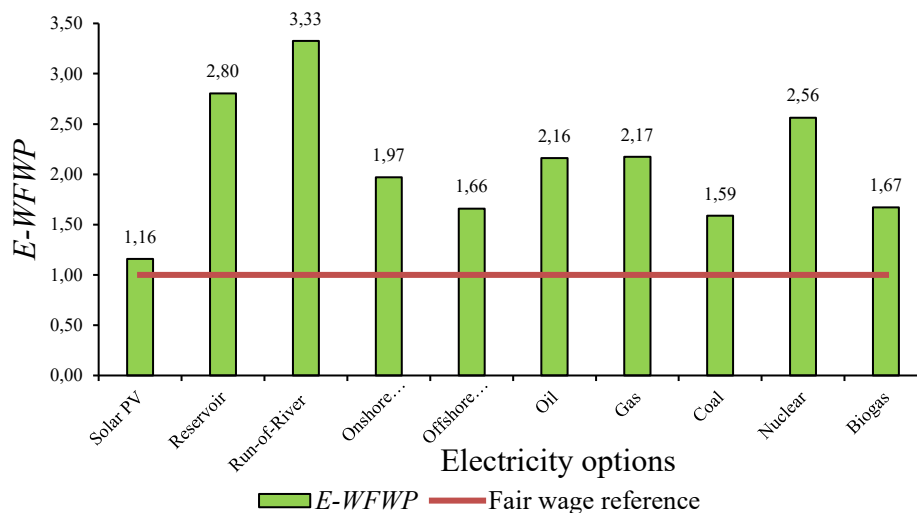


Figure 3. Employment-Weighted Fair Wage Potential of the different electricity options

The results suggest, within the assumed premises, that the run-of-river option provides a higher social benefit concerning fair wages in the electricity generation sector. Considering the life cycle stages analysed, run-of-river could generate more positive social impacts than the other power technologies because, besides being the second most employing option (see [Figure 2](#)), the workers of the involved sectors, especially the O&M stage, have high incomes. The wage level of an individual or a family directly relates to the living situation and nutritional status, which can be linked with life expectancy, and thus to human health and social well-being [30]. In the company scope, according to the United Nations [60], beyond fulfilling a duty of care, ensuring the payment of decent wages to workers can be translated into an investment in human capital, bringing returns, such as a reduction of absenteeism and an increase of retention and motivation.

The results presented in the S-LCA, considering the impact subcategory within the stakeholder category under concern, support the selection of the electricity options with the best potential social impacts, promoting the sustainability of the power sector. Through *E-WFWP*, decision-makers can choose among electricity generation options considering the potential upgrades to the worker's category. The results indicate the potential use of the indicator *E-WFWP* as a useful tool for assessing the social benefits of power technologies besides being potentially applicable to other industries. It is worth mentioning that the reference wage of the sector/region/country significantly influences the results of a fair or unfair wage.

## CONCLUSIONS

This paper originally proposes an employment-weighted fair wage assessment that aims to identify and implement socially sustainable electricity generation options. Recognizing the close relationship between fair salaries and SDGs 1 and 8, the study focuses on the power sector and adopts a life cycle approach to evaluate the Fair Wage Potential of ten power technologies.

At a life cycle stage level, the findings for each stage are the following:

- C&D and manufacturing: Spain presents the highest *FWP* values (3.03 and 3.89, respectively), and China presents the lowest (0.60 and 0.68, respectively).
- Fuel extraction and processing:
  - Agriculture: Italy has the highest *FWP* value for agriculture (1.78), while Germany has the lowest (0.79).
  - Mining: India presents the greatest value (3.47), and China the lowest (1.02).
- O&M:
  - Gas and oil options present the highest weighted *FWP<sub>n</sub>* values (3.55 and 3.51, respectively), while solar PV technology presents the lowest value (1.32), followed by biomass-biogas (1.86).
  - At a country level, India's coal O&M shows the highest *FWP<sub>n</sub>* (8.14), followed by Brazil's hydropower O&M (5.69). China's solar PV O&M presents the lowest *FWP<sub>n</sub>* (0.92), followed closely by Japan's oil and gas O&M (0.97).

The study's outcomes on employment assessment reveal that biomass-biogas is the option with the highest employment potential, presenting 1118 jobs-years/TWh. R-o-R ranks second with 734 jobs-years/TWh, and solar PV follows closely with 659 jobs-years/TWh. On the other hand, reservoir-based power generation is identified as the least favorable option in terms of employment, with only 41 jobs-years/TWh.

Based on the results of this work, hydro options emerge as the fairest wage potential options presenting values around three times greater than the target (3.33 for R-o-R, and 2.80 for reservoir), followed by nuclear (2.56). Solar PV technology presents the lowest *E-WFWP* value (1.16) but is still above the fair wage line.

According to the findings of this study, it is possible to realize that the method described in this paper incorporates the social dimension into the assessment of power options' sustainability and can also be adapted to different industries and countries, which has particular significance from a community standpoint. By considering an additional social aspect when implementing

new power plants, this approach can enhance power sector policies. The *E-WFWP* sets itself apart from existing social sustainability indicators by linking the electricity generated by power options to social data, allowing decision-makers to move beyond technical and environmental issues.

However, there are certain limitations to the method. One drawback is the challenge of obtaining sector-specific primary data such as working hours and real wages, especially if the companies being analysed do not publish annual reports. Additionally, Minimum Living Wage and Real Wage values used in the assessment need to be updated annually. Finally, it is important to note that this study did not consider unjustifiably high wages, such as managerial salaries, which warrants further discussion. Future research should expand the methodology to other stages of the power sector, such as transmission and distribution systems, as well as explore its applicability to other industries. Another issue that should be addressed is the capacity of powerful companies (ex: from oil and gas industry) to intentionally increase their employees' wages to impact the public perception as more socially sustainable than competitive low workforce power technologies.

## NOMENCLATURE

<i>C</i>	Installed Capacity	[MW]
<i>CWT</i>	Contracted Working Time	[hours/week]
<i>d</i>	Duration of Employment	[years]
<i>EF</i>	Employment Factor	[jobs-year/MW]
<i>E</i>	Employment Provision	[jobs-year/TWh]
<i>E-WFWP</i>	Employment-Weighted Fair Wage Potential	$[FW_{eq}]$
<i>FWP</i>	Fair Wage Potential	$[FW_{eq}]$
<i>IEF</i>	Inequality Factor	[%]
<i>MLW</i>	Minimum Living Wage	[(€/month)]
<i>P</i>	Amount of Energy Generated	[TWh]
<i>RW</i>	Real (average) Wage	[(€/month)]
<i>RWT</i>	Real Working Time	[hours/week]
<i>TE</i>	Total Employment	[jobs-year/TWh]

### Subscripts and superscripts

<i>i</i>	<i>i</i> -th life cycle stage
<i>J</i>	total number of life cycle stages
<i>n</i>	process n
<i>t</i>	of an energy technology
tot	total

### Abbreviations

C&D	Construction & Decommissioning
E-LCA	Environmental Life Cycle Assessment
FU	Functional Unit
LCA	Life Cycle Assessment
LCI	Life Cycle Inventory
LCSA	Life Cycle Sustainability Assessment
O&M	Operation & Maintenance
PV	Photovoltaic
R-o-R	Run-Of-River
SDG	Sustainable Development Goal
S-LCA	Social Life Cycle Assessment
TU	Technischen Universität

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**APPENDIX**

Table A1. Fair Wage characterisation data

Country	<i>RW</i> (€)	<i>MLW</i> (€)	<i>CWT</i> (h)	<i>RWT</i> (h)	<i>IEF</i>	<i>FWP</i>
<b>Construction &amp; Decommissioning</b>						
Germany	2,684.93	1,506.51	40	39	0.32	1.64
Brazil	446.75	423.33	44	43.7	0.53	0.76
China	261.21	311.14	44	48.2	0.47	0.6
Spain	1,953.47	600	40	37.8	0.35	3.03
USA	3,377.03	1,144.81	40	38.5	0.42	2.53
France	2,350.83	1,127.90	37.5	37.41	0.32	1.87
India	401.4	200.36	48	49	0.36	1.71
Italy	2,999.17	1,195.37	40	36.6	0.36	2.38
Japan	2,365.75	1,266.80	40	44.5	0.33	1.5
UK	3,115.38	1,256.39	44	43	0.35	2.23
Russia	334.89	347.98	40	35.5	0.37	0.94
<b>Manufacturing</b>						
Germany	3,381.73	1,506.51	40	38.4	0.32	2.09
Brazil	853.39	423.33	44	43.6	0.53	1.46
China	293.55	311.14	44	47.9	0.47	0.68
Spain	2,513.33	600	40	37.8	0.35	3.89
USA	2,740.85	1,144.81	40	40.8	0.42	1.93
France	2,714.83	1,127.90	37.5	37.35	0.32	2.16
India	655.27	200.36	48	47	0.36	2.91
Italy	3,464.06	1,195.37	40	35.9	0.36	2.81
Japan	2,191.70	1,266.80	40	42.4	0.33	1.46
UK	3,103.29	1,256.39	44	40.9	0.35	2.33
Russia	289.38	347.98	40	35.5	0.37	0.81
<b>Fuel extraction and processing</b>						
Germany - Agriculture	1,376.27	1,506.51	40	41.66	0.32	0.79
China - Mining	417.48	311.14	44	45.2	0.47	1.02
USA - Agriculture	1,714.00	1,144.81	40	42.3	0.42	1.17
USA - Mining	3,474.32	1,144.81	40	45.3	0.42	2.21
France - Mining	2,684.50	1,127.90	37.5	37.86	0.32	2.11
India - Mining	753.92	200.36	48	45.4	0.36	3.47
Italy - Agriculture	2,513.16	1,195.37	40	41	0.36	1.78
Japan - Mining	2,232.04	1,266.80	40	43.7	0.33	1.44
UK - Agriculture	2,220.09	1,256.39	44	43.9	0.35	1.55
Russia - Mining	598.7	347.98	40	35.5	0.37	1.68

Table A2. Companies' wage data

Power Technology	Company/sector	$RW_n$	$MLW_n$	$CWT_n$	$RWT_n$	$IEF_n$	$FWP_n$	Currency	Reference year
	<i>China</i>								
	Xinyi Solar Holdings Ltd. [61]	HK\$7,627.32	HK\$10,802.77 <sup>1</sup>	48.0	41.6	0.47	0.64	HKD	2019
	JA Solar [62]	¥2,881.84	¥4,690.00	44.0	43.0	0.47	0.49	CNY	2019
	LONGi Solar [63]	¥3,869.65	¥4,690.00	44.0	43.0	0.47	0.66	CNY	2019
	GCL-Poly Energy Holdings Ltd. (GCPEF) [64]	¥13,080.23	¥4,690.00	44.0	43.0	0.47	2.24	CNY	2019
	Risen Energy [65]	¥3,323.23	¥4,690.00	44.0	43.0	0.47	0.57	CNY	2019
	<i>Japan</i>								
Solar PV	SB Energy [66]	¥167,983.99	¥157,325.60	40.0	41.0	0.33	0.93	JPY	2020
	ORIX Corporation [67]	¥685,522.26	¥157,325.60	40.0	41.0	0.33	3.79	JPY	2020
	Mitsui & Co. [68]	¥1,161,176.42	¥157,325.60	40.0	41.0	0.33	6.42	JPY	2020
	Kyocera TLC Solar [69]	¥596,546.92	¥157,325.60	40.0	41.0	0.33	3.30	JPY	2020
	<i>USA</i>								
	Solar sector [70]	\$ 24.48/h	\$ 12,40/h	40.0	42.7	0.42	1.52	USD	2020
	<i>India</i>								
	Solar photovoltaic (PV) sector [71]	₹ 40,387.33	₹ 21,332.00	48.0	46.4	0.36	1.71	INR	2021
	<i>China</i>								
	Renewable energy power generation sector [72]	¥32,500.00	¥4,864.50	44.0	43.0	0.47	5.36	CNY	2021
	State Power Investment Corporation (SPIC) [73]	¥11,032.60	¥4,690.00	44.0	43.0	0.47	1.89	CNY	2019
Hydro	State Development & Investment Corporation (SDIC) [74]	¥9,796.50	¥4,255.00	44.0	43.0	0.47	1.85	CNY	2018
	<i>India</i>								
	Hydroelectric power generation sector [75]	₹ 68,970.75	₹ 21,332.00	48.0	46.4	0.36	2.91	INR	2021
	<i>Brazil</i>								
	Eletrobras [76]	R\$ 9,469.59	R\$ 2,210.00	44.0	41.4	0.53	3.27	BRL	2019

	Norte Energia [77]	R\$ 15,759.64	R\$ 2,210.00	44.0	41.4	0.53	5.44	BRL	2019
	Itaipu Binacional [78]	R\$ 25,140.04	R\$ 2,210.00	44.0	41.4	0.53	8.68	BRL	2019
	AES Tietê Energia S.A. [79]	R\$ 15,563.38	R\$ 2,210.00	44.0	41.4	0.53	5.37	BRL	2019
	<i>China</i>								
	Goldwind [80]	¥23,492.26	¥4,690.00	44.0	43.0	0.47	4.02	CNY	2019
	Dongfang Electric Corporation [81]	¥11,217.12	¥4,690.00	44.0	43.0	0.47	1.92	CNY	2019
	Sinovel Wind Power (Sinovel) [82]	¥17,092.54	¥4,690.00	44.0	43.0	0.47	2.92	CNY	2019
	<i>USA</i>								
	Wind power generation sector [83]	\$6,361.33	\$2,029.50	40.0	42.7	0.42	2.42	USD	2021
	<i>Germany</i>								
Wind	Wind power generation sector [84]	€ 4,750.00	€ 1,806.50	40.0	38.2	0.32	2.46	EUR	2021
	<i>India</i>								
	Wind power generation sector [85]	₹ 45,833.33	₹ 21,332.00	48.0	46.4	0.36	1.94	INR	2021
	<i>Spain</i>								
	Wind power generation sector [86]	€ 2,333.33	€ 1,039.50	40.0	34.6	0.35	2.28	EUR	2021
	<i>UK</i>								
	Wind power generation sector [87]	£3,197.08	£1,164.50	44.0	39.7	0.35	2.67	GBP	2021
	<i>China</i>								
	Oil and gas exploration sector [88]	¥25,208.33	¥4,864.50	44.0	43.0	0.47	4.16	CNY	2021
	Electric power distribution sector [89]	¥26,666.67	¥4,864.50	44.0	43.0	0.47	4.40	CNY	2021
	<i>USA</i>								
	Oil Sector	\$5,572.90 <sup>2</sup>	\$1,984.50	40.0	42.7	0.42	2.17	USD	2020
	Fossil fuel power generation sector [90]	\$7,991.83	\$2,029.50	40.0	42.7	0.42	3.04	USD	2021
	<i>India</i>								
Oil	Fossil fuel power generation sector [91]	₹ 82,448.08	₹ 21,332.00	48.0	46.4	0.36	3.48	INR	2021
	<i>Japan</i>								
	Tokyo Electric Power Company (TEPCO) [92]	¥175,571.36	¥157,325.60	40.0	41.00	0.33	0.97	JPY	2020
	<i>Russia</i>								
	Unipro PJSC [93]	95,965.10 ₰	21,311.50 ₰	40.0	35.5	0.37	4.39	RUB	2019
	Gazprom [94]	131,859.43 ₰	21,311.50 ₰	40.0	35.5	0.37	6.04	RUB	2019

	Inter RAO [95]	95,646.05 P	21,311.50 P	40.0	35.5	0.37	4.38	RUB	2019	
Gas	For the gas sector, the companies analysed were the same as those for the oil sector, differing only in the inclusion of the USA's sector:									
	Gas sector [70]	\$6,295.10 <sup>2</sup>	\$1,984.50	40.0	42.7	0.42	2.45	USD	2020	
	<i>China</i>									
	Datang International power Generation [96]	¥15,551.01	¥4,690.00	44.0	43.0	0.47	2.66	CNY	2019	
	Huadian Power International Corporation [97]	¥10,839.50	¥4,255.00	44.0	43.0	0.47	2.04	CNY	2018	
	China Shenhua Energy [98]	¥17,174.69	¥4,690.00	44.0	43.0	0.47	2.94	CNY	2019	
	<i>USA</i>									
Coal	Coal Sector [70]	\$6,801.10	\$1,984.50	40.0	42.7	0.42	2.65	USD	2020	
	<i>India</i>									
		National Thermal Power Corporation Limited (NTPC) [99]	₹ 244,833.92	₹ 19,150.00	48.0	46.4	0.36	11.52	INR	2019
		Adani Power [100]	₹ 361,704.12	₹ 20,337.50	48.0	46.4	0.36	16.03	INR	2020
		Tata Power [101]	₹ 117,547.12	₹ 20,337.50	48.0	46.4	0.36	5.21	INR	2020
		Reliance Power [102]	₹ 19,009.88	₹ 20,337.50	48.0	46.4	0.36	0.84	INR	2020
		NLC India Limited [103]	₹ 160,290.19	₹ 20,337.50	48.0	46.4	0.36	7.10	INR	2020
	<i>USA</i>									
		Nuclear sector [70]	\$9,016.00	\$1,984.50	40.0	42.7	0.42	3.51	USD	2020
		Nuclear power generation sector [104]	\$7,811.33	\$2,029.50	40.0	42.7	0.42	2.97	USD	2021
	<i>France</i>									
	Nuclear power generation sector [105]	€ 3,498.00	€ 1,895.50	37.5	36.3	0.32	1.71	EUR	2021	
	<i>China</i>									
Nuclear	CLP Holdings [106]	HK\$59,574.03	HK\$11,111.73	48.0	43.0	0.47	4.69	HKD	2020	
	China National Nuclear Power Co., Ltd. (CNNP) [107]	¥18,787.60	¥4,690.00	44.0	43.0	0.47	3.21	CNY	2019	
	China General Nuclear Power Group (CGN) [108]	¥6,463.64	¥4,690.00	44.0	43.0	0.47	1.11	CNY	2019	
	<i>Japan</i>									
	KEPCO [109]	¥955,570.85	¥162,135.25	40.0	41.0	0.33	5.13	JPY	2019	
Biomass-Biogas	<i>Germany</i>									
	Envitec Biogas AG [110]	€ 3,262.69	€ 1,760.00	40.0	38.2	0.32	1.74	EUR	2019	
	<i>USA</i>									



Animal waste biomethane gas collection sector [111]	\$4,333.33	\$2,029.50	40.0	42.7	0.42	1.65	USD	2021
Biofuel power generation sector [112]	\$5,553.25	\$2,029.50	40.0	42.7	0.42	2.11	USD	2021
<i>UK</i>								
Biofuel power generation sector [113]	£2,254.00	£1,164.50	44.0	39.7	0.35	1.88	GBP	2021
<i>Italy</i>								
Renewable power energy generation sector [114]	€ 3,211.17	€ 1,323.00	40.0	36.1	0.36	2.34	EUR	2021

<sup>1</sup> Estimated value: 2018 value plus 2019 inflation, obtained in: [115]

<sup>2</sup> Table 3, page 13 of the reference. Weighted average between "Fossil Fuels" and "Fossil Fuel Generation": \$24.23/hour. As the value per month was needed, this value was multiplied by 230h [the value obtained when dividing the annual salary on the payscale website by 12 (to become a monthly payment) and then dividing the found number by the value of the salary in hours to find the number of hours worked in a month]. Ex: annual salary: US\$ 95,902.00 = Hourly wage: \$34.76. Therefore, the number of hours is = 95,902.00/(12 x 34.76).

Table A3. Living Wages of each analysed country at the considered year

Country	Living Wages			
	2018	2019	2020	2021
Germany (EUR/month)		1760.0		1806.5
Brazil (BRL/Month)		2210.0		
China (CNY/Month)	4255.0	4690.0	4807.0	4864.5
Spain (EUR/Month)				1039.5
USA (USD/Month)			1984.5	2029.5
France (EUR/Month)				1895.5
India (INR/Month)	18250.0	19150.0	20337.5	21332.0
Italy (EUR/Month)				1323.0
Japan (JPY/Month)		162135.2	157325.6	164527.8
United Kingdom (GBP/hour)				1164.5
Russia (RUB/Month)		21311.5		
Hong Kong (HKD/hour)	54.7	56.3	57.9	

Source: [51]–[55]

Table A4. Employment provided by different electricity options

Power technology	Employment (jobs-years/TWh)					
	Construction & installation	Manufacturing	O&M	Fuel extraction & processing	Decommissioning	Total Employment
Solar PV	197.87	101.98	319.63	0.00	39.57	659.06
Hydro (Reservoir)	7.22	3.41	29.27	0.00	1.44	41.35
Hydro (R-o-R)	27.49	18.97	682.15	0.00	5.50	734.11
Onshore wind	91.32	134.13	171.23	0.00	18.26	414.95
Offshore wind	152.21	296.80	76.10	0.00	30.44	555.56
Oil	12.37	8.85	39.95	77.40	2.47	141.04
Gas	13.02	9.31	42.06	81.47	2.60	148.46
Coal	116.76	56.30	43.79	395.51	23.35	635.70
Nuclear	41.89	4.61	85.19	1.00	8.38	141.07
Biomass-Biogas	193.72	40.13	518.89	326.18	38.74	1117.66



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