



Capacitating One Health in Eastern and Southern Africa

Findings from COHESA Netmapping Exercises

Bibiana Iraki
ISAAA AfriCenter

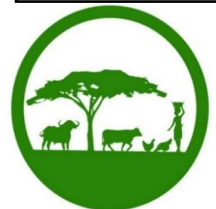
COHESA Biennial Conference
Pretoria, South Africa, 20-22 November 2023

Understanding Stakeholder Relationships and Connections



Note: Stakeholder Net-mapping training is facilitated by certified Netmappers; ISAAA AfriCenter is certified

- **Purpose** → A participatory, reflective tool for advanced problem solving and stakeholder engagement
- **Importance** → Effectiveness in complex multidisciplinary networks such as OH [Interest | Influence | Impact]
- **Credibility** → Developed by IFPRI & used successfully in unlocking complex systems



Netmapping process → Seven key steps

1. The goal → Set as a question
2. Select key actors; Group and Colour Code
3. Plot actors on stakeholder grid - perceived levels of Influence and Priority (interest)
4. DEFINE relationships/linkages within network – Essential and Limiting
5. Connect the linkages – AS IS (sector understanding key!)
6. Influence towers and Reflection
7. Validation with larger stakeholder group – Interim report with net-maps (visualyzer)



Three emerging scenarios

1. Working towards operationalisation of OH
2. Institutionalization of a national OH entity
3. Working towards integration of OH issue based TWGs → national OH entity → Institutionalized



ILRI
INTERNATIONAL
LIVESTOCK RESEARCH
INSTITUTE



One Health Cross-cutting Linkages

1. **Collaboration:** Two-way sharing of resources & responsibilities for co-production
2. **Capacity building:** Development of human resource/infrastructure to support OH
3. **Coordination:** Pooling for efficient conduct of OH activities between two or more entities
4. **Advocacy:** Pro-active communication and awareness creation for buy-in
5. **Funding:** Direct injection of funds for OH activities



Some Commonalities - Findings

- Institutionalization key to fully operationalize OH. Ensures effective coordination and accountability at national level
- Limited advocacy happening with key actors needed to institutionalize OH entities i.e. Prime Ministers Office, Office of the President, Legislators and Ministry of Finance
- Collaboration extensive between key-line ministries and technical actors. However, they tackle specific OH issues or happen unconsciously - except for MoH and MoA
- MoE and wildlife ministries PLUS some key regulatory agencies not as active
- Limited collaboration with key drivers needed to deliver and adopt OH solutions e.g. grassroots groups, local governments, private sector



Some Commonalities - Findings

- Funding is available but for sectoral OH issues - contributing to poor integration.
- OH agenda is largely donor driven – yet limited engagement with Ministries of Finance. Grants go through development partners and not directly to line ministries.
- OH approach is an abstract concept that is practised in ivory towers – experts speaking among themselves
- Advocacy is absent/limited among key actors. Key for increasing importance/value of OH and achieving goal but identified as an area of weakness
- Lack of integration not just within government but also across OH initiatives

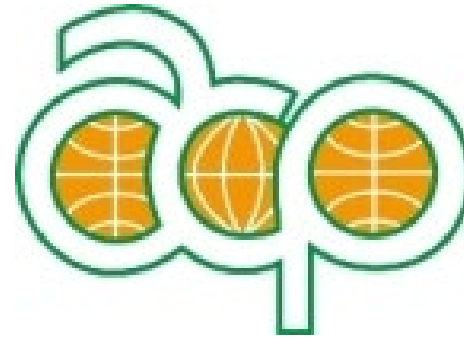


Critical success factors for effective operationalisation

- **Effective Communication skills**
 - Responsive messages (key for building trust)
 - Appropriate tools and platforms
- **Conflict resolution**
 - Competing interests & protectionism identified as limiting factor
- **Negotiation skills**
 - Important for building consensus on integration of OH
- **Financial accountability**
 - donor reporting and donor relations
- **Knowledge sharing**
 - Observatory (simplified information)
 - Repository (technical information)



Acknowledgements



Funded by the
European Union

This project is supported by the European Commission OACPS Research and Innovation Programme: ACP-EU initiative




COHESA

Capacitating One Health in Eastern and Southern Africa

THANK YOU



ILRI

The International Livestock Research Institute (ILRI) is a non-profit institution helping people in low- and middle-income countries to improve their lives, livelihoods and lands through the animals that remain the backbone of small-scale agriculture and enterprise across the developing world. ILRI belongs to CGIAR, a global research-for-development partnership working for a food-secure future. ILRI's funders, through the [CGIAR Trust Fund](#), and its many partners make ILRI's work possible and its mission a reality. Australian animal scientist and Nobel Laureate Peter Doherty serves as ILRI's patron. You are free to use and share this material under the Creative Commons Attribution 4.0 International Licence .

*better lives
through
livestock*

ilri.org