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#### ARTICLE



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# Accelerating vaccine trial conduct in a pandemic with a hot spot-based inclusion strategy using trial and epidemic simulation

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#### **Abstract**

Clinical development of vaccines in a pandemic situation should be rigorous but expedited to tackle the pandemic threat as fast as possible. We explored the effects of a novel vaccine trial strategy that actively identifies and enrolls subjects in local areas with high infection rates. In addition, we assessed the practical requirements needed for such a strategy. Clinical trial simulations were used to assess the effects of utilizing these so-called "hot spot strategy" compared to a traditional vaccine field trial. We used preset parameters of a pandemic outbreak and incorporated realistic aspects of conducting a trial in a pandemic setting. Our simulations demonstrated that incorporating a hot spot strategy shortened the duration of the vaccine trial considerably, even if only one hot spot was identified during the clinical trial. The active hot spot strategy described in this paper has clear advantages compared to a "wait-and-see" approach that is used in traditional vaccine efficacy trials. Completion of a clinical trial can be expedited by adapting to resurgences and outbreaks that will occur in a population during a pandemic. However, this approach requires a speed of response that is unusual for a traditional phase III clinical trial. Therefore, several recommendations are made to help accomplish rapid clinical trial setup in areas identified as local outbreaks. The described model and hot spot vaccination strategy can be adjusted to disease-specific transmission characteristics and could therefore be applied to any future pandemic threat.

#### **Study Highlights**

## WHAT IS THE CURRENT KNOWLEDGE ON THE TOPIC?

Clinical development of vaccines in a pandemic situation requires a different development paradigm. It should be rigorous but expedited to tackle the pandemic threat as fast as possible. Field trials are considered pivotal, but are also the most timeconsuming stage of clinical vaccine development.

### WHAT QUESTION DID THIS STUDY ADDRESS?

Would a novel vaccine trial strategy that actively identifies and enrolls subjects in local areas with high infection rates shorten the duration of a vaccine field trial compared to the traditional wait-and-see approach?

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#### WHAT DOES THIS STUDY ADD TO OUR KNOWLEDGE?

By using clinical trial simulations it was demonstrated that trial duration can be shortened considerably if local outbreaks are identified and subjects from these outbreaks are enrolled in the clinical trial. Recommendations are made to facilitate this novel approach.

# HOW MIGHT THIS CHANGE CLINICAL PHARMACOLOGY OR TRANSLATIONAL SCIENCE?

This study provides new insight in possible strategies to expedite clinical vaccine development and is in support of a more agile approach to conduct vaccine trials during a pandemic.

# INTRODUCTION

The viral genome of the causative pathogen of coronavirus disease 2019 (COVID-19), severe acute respiratory syndrome-coronavirus 2 (SARS-CoV-2) was published on National Center for Biotechnology Information (NCBI)/Gen Bank on January 11, 2020, about 2 weeks after the identification of the first patient with this disease that has since overwhelmed the world. The subsequent development and marketing approval of several vaccines for SARS-CoV-2, took approximately a year from the identification of the viral genome. This speed of development is clearly extraordinary and has no precedent in the development of any therapeutic or preventive intervention, using modern quality standards. However, in the course of this year, 1.5 million people died and countless others became ill and the personal and economic consequences were dire. Any strategy to reduce the development time of a vaccine, even by days or weeks, would be of enormous benefit. This realization has led to several initiatives to speed up the process that subsequently clearly paid off. However, the question remains whether further gains could be made by better preparedness for a new pandemic, that will without any doubt occur again.1

After identification and construction of the vaccine compound, the development trajectory of a vaccine moves from the establishment that the prophylactic intervention works to that it helps. By this we mean that for a vaccine to work, it first needs to be established that vaccination leads to a potent and specific immune response.<sup>2,3</sup> This can be assessed relatively quickly in clinical trials with a relatively small number of subjects. Indeed, the first studies indicating initial safety and immunogenicity of vaccines appeared after approximately 6 months after a vaccine candidate was identified.<sup>4</sup> Although it could be argued that this is about the maximum speed possible for this early phase, we have identified several bottlenecks that could be addressed to speed up clinical development.<sup>5</sup>

In the case of a novel pathogen, it cannot be assumed that a neutralizing immune response automatically prevents clinical disease and the regulatory position about this is unequivocal.<sup>6</sup> Therefore, the establishment that a vaccine helps, in that it successfully prevents disease or even transmission, requires evidence from large field studies. These trials have the primary objective to establish efficacy, but also gather sufficient data on vaccine safety, and therefore require a size of ~ 15,000-20,000 volunteers vaccinated with the active compound to detect rare side effects that occur with a frequency of about 1:10,000 with reasonable certainty. To put it concisely, thousands of people are vaccinated in a short period and investigators wait to see how many volunteers become infected in the group receiving the vaccine compared to the placebo (or other comparator) group. However, such trials will only reliably demonstrate efficacy when the number of infections in the studied population is sufficiently high. Consequently, these trials will not reach the efficacy objective when the caseload is low. In a pandemic, this will inevitably happen after an outbreak has been identified, as governmental control interventions will be put in place to prevent further transmission, change population behavior and reduce the caseload.

When trials are executed in areas with a less than expected caseload, the trial will take much longer to complete, or be less reliable. This problem is illustrated in Ebola vaccine trials impacted by a decline in cases.<sup>7</sup> In an urgent pandemic situation, such loss of time is directly related to increased suffering. In some cases, this problem could be solved by using a controlled human infection model.<sup>8</sup> Unfortunately, such models remain controversial in the case of a severe infection without adequate treatment, that has a widely varying severity in different risk groups. Additionally, these models are currently not regulatory acceptable as a surrogate for field trials. We therefore attempted to explore if the use of a "naturalistic infection model," provided by an area with a rapidly increasing infection rate, such as local outbreaks or alternatively called "hot spot," would shorten the time to determine vaccine efficacy and could consequentially further expedite clinical development. Such local outbreaks could be identified on the level of communities, districts, cities, or even states/provinces.

Because the study protocols and design for large-scale efficacy trials are largely standardized, we considered if there could be strategies used to shorten study duration by actively identifying and deploying trial activities deliberately in areas where an increase or resurgence of infections occurs, even after the study was started in another location. Such a dynamic approach may lead to faster identification of disease cases in both the active and placebo arms of the efficacy trial, as opposed to the traditional "wait-and-see" approach. This novel strategy is clearly dependent on many factors and therefore ideally suited to trial simulation to study its feasibility. In this study, we performed a simulation of such a strategy. The model we developed is intended to have applications beyond the search for a COVID-19 vaccine and should also be applicable for future pandemics and pandemic preparedness. To execute this strategy, dedicated mobile clinical trial teams should be formed and kept operational for a rapid response once an outbreak has been identified. We also supply suggestions for the needed equipment, composition, and organization of such clinical trial teams that can quickly respond after the identification of an infection hot spot to further boost the feasibility of this strategy.

### **METHODS**

# Simulation methodology

The potential improvement of utilizing an active hot spot vaccination strategy was quantified in a clinical trial simulation performed in R version 3.5.3. Details about the model selection, definitions, simulations and script can be found as Supplementary File. Infections over time were simulated and the commonly used wait-and-see strategy was compared with the proposed active hot spot vaccination strategy. Table 1 shows the parameters used for the simulation of the infections over time in the general population and all parameters for the infections over time and identification criteria in a hot spot. A mean hot spot growth rate of 3% was chosen for the baseline scenario, resulting in a doubling of the number of infections after ~ 23–24 days. After a certain duration (40, 60, or 90 days), stringent government measures were put in place that immediately reduced the growth rate.

Furthermore, Table 1 provides information on logistics related characteristics, such as the maximal number of vaccinations per day that can be given and the percentage of the total vaccinations given in a hot spot. If a hot spot-based vaccination strategy was applied, the total number of vaccinations in the general population was set to  $N_{\text{total}}$  -  $N_{\text{hot spot}}$ . Therefore, the total number of administered vaccinations (the total sample size) was identical in both strategies. In the

**TABLE 1** Baseline parameters used for the simulation of infection rates over time, the vaccine effectiveness, and the study design (logistical) components in the general population and in the hot spot

Description	Value
Total population pool size	10 million
Population size of general population	9.5 million (95% of total population)
Population size of hot spot	500,000 (5% of total population)
Infection parameters	
Minimal number of infections per day in population over time <sup>a</sup>	6 / 100,000
Day-to-day reproduction rate (not during hot spot)	-5% to 4.5% (uniform distribution, sampled at random per day)
Hot spot parameters	
Start of hot spot since start of trial	20 days
Daily growth rate in hot spot	Mean growth of 3% (normal distribution, SD of 2%) per day
Duration of growth period	60 days
Daily decline rate after growth period until baseline is reached	-3%
Duration of lockdown period	40 days or until minimal number of infections was reached
Vaccine and study information	
Total number of vaccinations given and subjects included $(N_{\text{total}})$	20,000
Number of random vaccinations given in total population per day	2500
Time until effectiveness of vaccine (days)	21
Target total number of infections in study population for completion of study (% of study population)	100 (0.5%)
Effectiveness of vaccine	80%
Hot spot threshold value for identification	3 days of >1.5 × the infection rate of general population (infections/100,000)
Time until start vaccination in hot spot after identification	3 days
Number of vaccinations given in hot spot population per day	500
Total number of vaccinations given in hot spot $(N_{\text{hot spot}})$	2000 (10% of total)

<sup>&</sup>lt;sup>a</sup>Infections are constrained to not go below the baseline level of 6/100,000 to simulate an ongoing pandemic.

scenario where no hot spot was simulated or could be identified, the  $N_{\text{hot spot}}$  vaccines were randomly distributed over the total population at day 100.

In order to explore the effect of both strategies on the study duration, the following simulation methodology was applied:

- 1. Simulate infection profile in the general population and in a hot spot, with a hot spot occurring after X days since the start of the study.
- 2. Run clinical trial simulation both on the wait-and-see and active hot spot vaccination strategy.
- 3. Randomly vaccinate subjects and randomly infect subjects, based on the daily infection rate for the general population and the hot spot.
- 4. Check each day if a hot spot was identified based on the hot spot identification criteria.
  - a. If a hot spot was identified, start subject inclusions and additional vaccinations in the hot spot.
- 5. Count the cumulative number of infections after the time until vaccine effectiveness in the study population (both in the placebo and active group).
- End the study if the target level of infections has been reached in the study population and record the total trial duration.

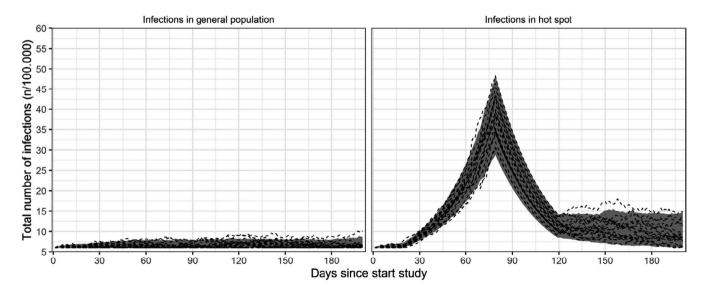
On each simulated infection profile, eight trial simulations were run (4 per strategy), to account for the stochasticity in the random sampling procedure. Due to the variable nature and spread of (novel) pandemic infections, a local sensitivity analysis was performed to explore differences compared to the baseline scenario, in which one model parameter at a time was changed.

For each scenario, 20 different infection profiles were simulated and analyzed to determine the mean and standard error of the study duration and the difference ( $\Delta$ ) between the two strategies.

### RESULTS

Figure 1 presents the baseline scenario of the number of infections over time in the general population and in a simulated hot spot. A clear increase in the number of infections can be observed in the hot spot with a corresponding reduction after stringent government measures were put in place. With the wait-and-see strategy, this hot spot population would only have received 5% (1000) of all vaccines in the study due to the random inclusion of subjects following this approach. The number of vaccinations in the hot spot is increased to 2.900 (receiving an additional 10% of the vaccines) at 7 days after the identification of a hot spot (3 days before start vaccinations and 4 days of administering vaccines). By using the hot spot-based inclusion strategy the number of infections in the study population increased and thereby reduced the total study duration with 15 days in the baseline scenario, a 10% reduction of the study duration compared with the baseline scenario (Table 2).

Table 2 and Figure 2 show the differences between the wait-and-see versus active hot spot vaccination strategy for all the explored scenarios. These results show that in almost all of the investigated scenario's a reduction of the study duration was shown when applying the hot spot-based vaccination strategy. Especially when increasing the percentage of vaccines that were deployed in a hot spot up to 20%, which resulted in a 22.7-day decrease of the study duration. The only explored scenario in which an increase in duration was present was when no hot spot occurred and the withheld vaccines were administered as late as day 100, after which the study duration showed a minor increase from 157 to 162 days. These results indicate that regardless of potential changes in infections over time or lockdown measures in a hot spot that



**FIGURE 1** Simulated infection profiles in general population and in hot spot over time (days). The onset of the hot spot in the baseline scenario is 20 days since the start of the study and continues up until 80 days since the start of the study. The grey area shows 90% prediction interval of the baseline scenario. Black dashed lines show 20 random iterations of the baseline infection profiles

 TABLE 2
 Difference in trial duration using an active hot spot

vaccination strategy compared to a wait-and-see approach		
Scenario	Value	$\Delta$ hot spot vaccination strategy $(days)^a$
Baseline simulation		-15.36 (1.79)
Hot spot duration	40 days	-2.54 (2.09)
Hot spot duration	90 days	-17.29 (1.09)
Hot spot growth rate per day	2%	-3.64 (2.07)
Hot spot growth rate per day	5%	-27 (1.6)
Hot spot percentage of vaccinations	20%	-22.7 (2.04)
Hot spot percentage of vaccinations	5%	-5 (2.09)
Hot spot start vaccinations	5 days	-10.28 (1.9)
Hot spot start vaccinations	9 days	-13.29 (2.16)
Hot spot vaccinations per day	1000	-12.6 (1.65)
Hot spot vaccinations per day	2000	-13.9 (2.92)
Population size of hot spot	0.50%	-15.09 (2.16)
Population size of hot spot	1%	-13.85 (1.94)
Population size of hot spot	10%	-9.62 (1.79)
Onset of hot spot after start of study	60 days	-3.51 (1.6)
Onset of hot spot after start of study	Never	4.72 (2.15)
Time to vaccine effectiveness	14 days	-14.93 (2.21)
Time to vaccine effectiveness	28 days	-7.91 (1.91)

*Note*: Each row shows one component of the simulation that was altered and the resulting change between strategies.  $\Delta$  hot spot vaccination strategy is the mean difference in study duration of 20 iterations for each scenario.

would reduce the number of infections back to baseline, withholding part of the total vaccine pool for an active vaccination strategy has the potential to reduce the study duration with multiple weeks and only has a limited risk of increasing the study duration. Additionally, when lower baseline infection rates in the general population are present (leading to an increase in the study duration) and faster identification of the hot spot is possible (improving the benefit of the proposed strategy) an even larger reduction in study duration could be observed.

# Rapid response trial team

The lead time for the formation and operationalization of such a team should be as short as possible. Therefore, clinical trial teams should be kept in readiness and mobilized as soon as the phase I trials of new vaccines start in a pandemic. Teams should ideally be managed from a central location, for instance, from national public health organizations or the World Health Organization. Ideally, such a strategy should be used across different countries. An essential component of the strategy is the possibility to have approved standardized study protocols, where only prespecified data of the vaccine must be inserted. Pandemic preparedness arrangements with pertaining authorities and ethics committees should exist for fast tracking the final approval with expected approval times of less than a week.

We recommend that rapid response trial teams are constituted on a national level but based upon international standards for training and equipment. If this is not feasible, trial teams should be deployed for low-and-middle-income countries or countries that lack sufficient clinical trial infrastructure or experience.

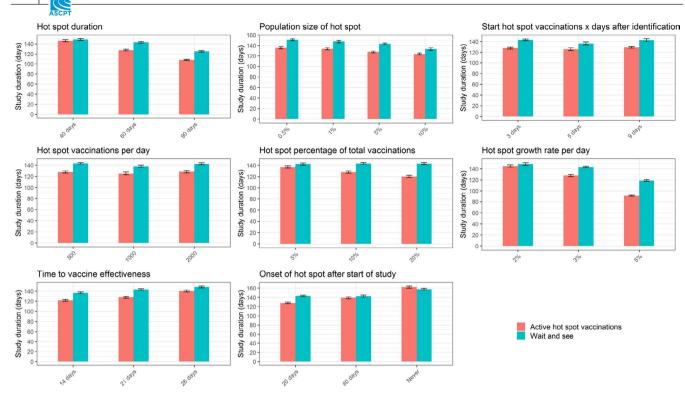
When a hot spot is targeted, there will be little time for communication and therefore generic communication plans for local and social media should be prepared in advance to improve local community engagement. Software systems will be an essential asset and should be set up for multilingual use and to require minimal or no paper administration (Table 3).

# **DISCUSSION**

Developing novel vaccines in a pandemic setting requires a different paradigm for clinical development. Our simulation demonstrates that a field trial can be expedited by adapting to the changing nature of disease incidence in a pandemic, but that this requires a speed of response that is unusual for the standard phase III clinical trial. The feasibility and success of performing large scale phase III field trials is dependent on the incidence of the disease in a population. If the incidence is relatively low, this means that a large group of participants needs to be followed over a long time to encounter enough cases in the active/placebo arm of the trial. On the other hand, if the transmission rate of the pathogen is too high, stringent government measures to reduce transmission within a population can hinder the feasibility to perform a field study and previously selected areas to study the vaccine might not have been optimal. When the preparation time for a trial is too long, the outbreak may already be under control in the place where the trial was intended. As a result, clinical trials are initiated in endemic countries with relatively high incidence of disease but may be prematurely halted due to dropping disease incidence. We suggest a strategy to expedite vaccine

<sup>&</sup>lt;sup>a</sup>Mean (standard error).

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**FIGURE 2** Mean of the study duration for all explored scenario's and both strategies. Error bars present the standard error of all iterations (n = 20). The baseline scenario is included in each facetted labeled with the default parameter combination (e.g., hot spot duration of 60 days, hot spot size of 5%, etc.)

development in which recruitment of participants is performed dynamically in areas where disease incidence rates are growing fast. By identifying local outbreaks and deploying mobile ground teams to move to these areas with high infection incidence, it is possible to conduct a clinical trial in a subgroup of volunteers with a high a priori risk of being exposed and infected to the pathogen. We demonstrate by our model that key endpoints, such as disease incidence in these so called hot spots, can be reached more efficiently compared to the traditional wait-and-see approach.

The hot spot vaccination strategy described in this paper utilizes a more straightforward approach compared to other case-reactive vaccination strategies, such as cluster or ring vaccination, used in Ebola vaccine trials. The hot spot vaccination approach described in this paper simply aims to recruit, enroll, and randomize subjects on an individual level, but dynamically in areas where there is a higher a priori risk of being exposed to the pathogen. Although a ring vaccination trial might be preferable in some outbreak situations, it has some inherent methodological drawbacks associated with cluster randomization. <sup>10</sup>

The vaccination approach described in the paper has several advantages compared to a passive wait-and-see vaccination approach currently used in field trials. Our model illustrates that in almost all explored scenario's active hot spot vaccination will lead to a reduction in study duration. We used realistic infection profiles over time in which growth

rates of 2%–5% were simulated in the hot spot, these parameters would change on a case-by-case basis in other pandemics. Lastly, the model can be adjusted to disease-specific transmission characteristics and be used for any future pandemic threat.

Identifying local outbreaks of infection requires a digital infrastructure and means of active surveillance, testing, and contact tracing of novel infection cases. Most countries with developed economies already have such a system in place. During the COVID-19 pandemic, multiple countries developed special testing and tracing mobile applications. Such mobile applications can also be used to identify regions where a hot spot vaccination strategy is possible. Moreover, in this digital age, vaccine trials still mostly rely on paper source data, visits to the research center for measurements of vital signs, and face-to-face meetings with the investigators. COVID-19 has shown that electronic alternatives, such as electronic questionnaires and digital informed consent, are possible<sup>11</sup> and vital signs can be measured using wearable technology. 12,13 Use of these modern technologies will further improve the feasibility to conduct a hot spot vaccine strategy during an acute outbreak with sufficient speed.

The suggested hot spot approach has a few limitations that have to be noted. As with every clinical trial, it is important to recruit and engage participants. Moreover, as the hot spot vaccination approach will be deployed in local outbreaks, it is important to create local community engagement

Rapid response personnel

TABLE 3 Practical and personnel requirements for mobile trial units and central coordinating center

#### At central coordinating center: Mobile vaccination center(s) (e.g., portacabin, repurposed existing Infectious disease specialist community facilities). · Clinical epidemiologist/modeler Transportable laboratory or infrastructure to centralize laboratory Logistic expert assessments. Modeler/metrician Mobile pharmacy and refrigeration units. In mobile units: · Technical staff (location management, security) · Pharmacy technicians Nursing staff and trial physician Key facilities coordinating center IT infrastructure Communication facilities to mobile center. Mobile software applications for digital contact tracing. Continuous access to epidemiological data. Dependent on location: GSM and satellite communication equipment and internet connections. Reliable power supply. Digital infrastructure for informed consent procedure, recording of participant reported outcome measures and vital signs (home monitoring), and electronic case report forms. Other **Communication kits** Public (or access to) up-to-date data on disease incidence per region. Participants' information text. Public media campaigns. Home-monitoring equipment and software.

Key facilities hot spot site

Abbreviations: GSM, global system for mobile communications; IT, information technology.

to participate in clinical research. Much of this will have to be done on a regular basis before a pandemic is identified and yearly pandemic preparedness simulation exercises can be a good way to keep communities engaged. Our model had as the key outcome the proportional reduction of the incidence of disease. Other outcomes, such as reduction of infectivity or duration of protection, do obviously require longer trials with more intensive sampling, but these outcomes could also be studied further after the initial or conditional authorization of a vaccine to limit a pandemic. Last, as mentioned previously, the described strategy requires that sophisticated contact tracing for the pathogen is readily available.

For future pandemic preparedness, maintaining a mobile hot spot vaccination trial approach will require continuous financing for potentially long periods. Even if no local outbreak is identified, a study team needs to be on stand-by mode, ready to be deployed as soon as a hotspot is identified. The pharmacoeconomic evaluation of utilizing and maintaining this strategy falls beyond the scope of this paper. However, we feel that this investment is worthwhile given the merits of expediting the generation of efficacy data and accelerating vaccine development, which ultimately has profound societal and economic impact. Such costs must be borne by funds from a dedicated pandemic defense budget, analogous to funding of military national defenses.

The applied simulation methodology was performed as a proof-of-concept, in which a combination of realistic baseline parameters for infection rates and hot spot parameters were applied. However, the performed local sensitivity analysis only shows the results of modifying one parameter at a time based on the baseline scenario. Changes in multiple parameters at the same time or scenarios with a completely different set of parameters are more likely depending on study logistics and infection characteristics. Clinical trial simulations in the future should therefore be adapted on a case-by-case basis. Furthermore, the current infection model treated the general population and the hot spot as independent populations in which growth rates were randomly sampled from uniform and normal distributions. The exponential growth rate in the hot spot switched to an exponential decline rate after a fixed number of days in this simulation. In reality, this switch would be more subtle caused by the stepwise introduction of governmental measures, which would broaden the hot spot peak, and would further improve the benefit of a hot spot-based vaccination strategy. As this simulation was primarily focused on clinical trial design and execution, this model oversimplifies the complex epidemiological components of disease outbreaks and an extension with the modeling of mixing patterns could improve the precision of this simulation.<sup>14</sup>

In conclusion, by investigating vaccine efficacy in clusters of subjects with a high risk of infection, efficacy data can be generated more efficiently, as is shown in our model. Our suggested hot spot-based vaccination approach may reduce clinical development time and thus, expedite clinical development of new prophylactic interventions in emergent pandemic situations and thus may save considerable opportunity costs and, above all, lives.

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# CONFLICT OF INTEREST

The authors declared no competing interest for this work.

#### **AUTHOR CONTRIBUTIONS**

J.L.vdP., M.J.vE., I.M.C.K., and A.F.C. wrote the manuscript. A.F.C. designed the research. M.J.vE. performed the research. J.L.vdP., M.J.vE., and A.F.C. analyzed the data.

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#### SUPPORTING INFORMATION

Additional supporting information may be found online in the Supporting Information section.

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