Southern Rural Development Center

Annual Report 2018

Rural Prosperity: Inspire, Connect, Create



Letter from the Director

Rural prosperity has become a hot topic over the last year, and the United States Department of Agriculture has released a report from the Interagency Task Force on Agriculture and Rural Prosperity that identified five "Calls to Action:" achieving e-connectivity for rural America, improving quality of life, supporting a rural workforce, harnessing technological innovation, and developing the rural economy. The Southern Rural Development Center (SRDC) has been actively involved in several projects, which are highlighted throughout this annual report, that relate directly to these five "Calls to Action." Success is possible as we partner with the Land-Grant system which is built to harness and coordinate multiple and diverse research and outreach resources that address both federal and state priorities.

A recent addition to the Land-Grant community in the southern region is the College of the Muscogee Nation in Muscogee, Oklahoma. On a recent visit, I was impressed with the vision and skill of the President, Robert Bible. The College of the Muscogee Nation is the only 1994 Land-Grant Institution in the southern region. Oklahoma is the only state in the United States with an 1862 (Oklahoma State University), 1890 (Langston University), and 1994 (College of the Muscogee Nation) Land-Grant Institution.

I want to mention an initiative that Rachel Welborn, SRDC Associate Director, has spearheaded. In late 2016, Rachel was contacted by the Extension Committee on Organization and Policy of the Association of Public Land Grant Universities to coordinate a project on civil discourse focused on racial reconciliation. This project, Coming Together for Racial Understanding, officially launched its first pilot in August 2018 with a train-the-trainer workshop in Washington, D.C. attended by over 70 persons from 20 states, who will expand the training in their states. Although this is a challenging topic and work space, the SRDC is proud to be seen as an organization capable of coordinating such efforts. Community relationships are crucial to community development and respecting diverse perspectives and populations are foundational to a healthy society.

As always, the SRDC thanks its Board of Directors, Technical Operation and Advisory Committee, and USDA's National Institute for Food and Agriculture for their support and guidance. Additionally, an expanding group of strong partnerships with government, non-government, and non-profit organizations continue to nurture the SRDC's ability to further the mission of our Land-Grant University partners. The SRDC, along with the other three Regional Rural Development Centers, appreciates what you do to strengthen rural communities in America. Thank you.

Sincerely,

Steve C. Turner

MEET THE SRDC TEAM



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Director
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Associate Director
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Katherine Spiering Communications Manager kes434@msstate.edu



Grace Langford Extension Associate gel17@msstate.edu

Mission

The Southern Rural Development Center seeks to strengthen the capacity of the region's 30 Land-Grant Institutions to address critical contemporary rural development issues impacting the well-being of people and communities in the rural South.

Priorities:

- Develop Pathways to Resilient Communities
- Build Strategic Partnerships
- Mobilize Resources around Emerging Issues and Opportunities

To view all the Land-Grant institutions that we serve, please visit: srdc.msstate.edu/about/landgrant/

Contact Us

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Websites

Southern Rural Development Center | srdc.msstate.edu

Regional Rural Development Centers | rrdc.info



Southern Rural
Development Center



@so dev center



Southern Rural Development Center

Graphic Design: Katherine Spiering Photos from:

shutterstock.com, istockphoto.com, unsplash.com

Agriculture and Rural Prosperity Priorities

In April 2017, the President established the Interagency Task Force on Agriculture and Rural Prosperity. The purpose and function of this Task Force has been to identify legislative, regulatory, and policy changes to promote agriculture, economic development, job growth, infrastructure improvements, technological innovation, energy security, and quality of life in rural America. With the voice of rural America leading the way, and in close collaboration with local, state, and tribal leaders, more than 21 federal agencies, offices, and executive departments identified over 100 actions the federal government should consider undertaking to achieve this vision. These recommendations were organized around five key indicators of rural prosperity. The SRDC is working on several projects and initiatives that align with these priorities.

e-Connectivity

The National Digital Education
Extension Team initiative
coordinated by SRDC, is
working to facilitate connecting
communities, promote digital
literacy, develop partnerships,
and conduct high priority research.

Economic Development

The Rural Opportunity Initiative seeks to connect investors and small businesses/entrepreneurs in rural America. SRDC co-hosted one of the pilot workshops with Mississippi State University in June 2018.

Improving Quality of Life

Coming Together for Racial Understanding, a pilot initiative led by SRDC in partnership with the Cooperative Extension Service and community partners, fosters dialogue around race and ethnicity issues in order to promote better understanding and equity.

Harnessing Technological Innovation



Through the Stronger Economies Together initiative led by the SRDC, the Western Oklahoma I-40 Region was able to reduce the risk of high moisture canola shattering by drying it in a peanut trailer, increasing revenue by approximately \$72 per acre.



Supporting a Rural Workforce

CREATE BRIDGES, piloted by the SRDC in partnership with the University of Kentucky, Oklahoma State University, and the University of Arkansas, seeks to strengthen retail, accommodation, tourism, and entertainment economic sectors by developing training to support this workforce, often comprising 20-25% of jobs in rural economies, and designing strategies to strengthen these businesses.

JANUARY 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		1	2	3	4	5
	7	New Year's Day	0	10	1.1	10
6	7	8	9	10	11	12
13	14	15	16	17	18	19
	' '			,		,
20	21	22	23	24	25	26
	Martin Luther King Jr.					
	Day					
27	28	29	30	31		

Southern Region Community Development Extension Impacts





149

Number of new alliances or networks formed through some type of formal agreement or MOU





6,999

Number of participants who report new leadership roles & opportunities undertaken



Number of businesses created, retained, or expanded



Full Time Equivalents 90.93

282

Number of plans adopted and implemented in communities, agencies, local governments, or businesses



\$7,488,075

Value of in-kind resources contributed by organizations or communities

\$77,864,366

Grants acquired by organizations or communities

Leveraging
Extension
Investments



FEBRUARY 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1	2
3	4	5	6	7	8	9
	•	9	C .			•
				National Land- Conference:	Grant Diversity Hebron, KY	
			Joint Council of Ext Leadership Conferer	ension Professionals nce: San Antonio, TX		
10	11	12	13	14	15	16
				Valentine's Day		
17	18	19	20	21	22	23
	Presidents' Day					
24	25	26	27	28		

Southern Region Community Development Impact Headlines

Entrepreneurship

Alabama A&M University

A Madison County business workshop was conducted to bring together aspiring and local entrepreneurs.

Mississippi State
University
Bricks-To-Clicks™



University of Kentucky

The Enhancing the Creative Economy program helped to support local art businesses and contributed to increased sales.

Extension program helps businesses with online marketing tools and has helped to increase sales.

Building Capacity in Agriculture

University of Tennessee

Acquired USDA funding
to support hops
production, launched
a dairy consumer
perception survey, and
started an Internet
hotspot lending program.



University of Florida

UF-IFAS Extension
Continuing Education
units provided training
so pesticide applicators/
specialists could keep
their licenses and
earn higher wages.

North Carolina
State University

The North Carolina Farmworker Health and Safety Project held training sessions, workshops, and events to build farmworker relationships.



Leadership Development

North Carolina A&T State University

The Community
Voices program
helps to develop
youth community
members and a
shared leadership
among groups.

Texas A&M University

The Texas Rural
Leadership Program
Leaders-in-Action
workshop series
helped to unite
the rural community
of Hearne, Texas.

University of Arkansas

The Moving Forward Manila program uses the Extension process to target aviation, economic development, agriculture, downtown revitalization, and quality of life.

Quality of Life

University of Georgia

The Georgia Initiative
for Community
Housing helped
demolish condemned
units, and applied
for tax credits to
build a senior living
development.

Prairie View
A&M University

Staff continues to aid Hurricane Harvey victims through supply donations, home repair, and resource application.

Virginia State University & Virginia Tech University

Virginia launched the PROSPER model for middle-schoolers and their families to prevent opioid and other substance misuse.

MARCH 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
Daylight Savings Begins						
17	18	19	20	21	22	23
Saint Patrick's Day						
24	25	26	27	28	29	30
21						
31						



Coming Together for Racial Understanding

Overview

In August 2018, teams from 20 states participated in the first cohort group of Coming Together for Racial Understanding. The purpose of the training is to build capacity within Cooperative Extension Service (CES) to help communities engage in civil dialogues around racial issues. The week-long training was designed to prepare participants to build capacity within their home states' CES, working across the borders of the Land-Grant Universities. Work will then expand to communities ready for dialogues.

Building Capacity at Home

Following the train-the-trainer model, the process for expanding capacity is two-fold:

- 1. Build capacity within the CES system in the home state
- 2. Build capacity within at least one community

Participating States WA ND MN WI NE IA NI NC RI NC AZ NM OK AR NS AL GA HI AK PA NI NC DC HI AK FL

Measuring Impacts

The 20 pilot teams will be working collaboratively to measure impacts from this initiative. Impacts will measure how the effort has built capacity both within CES as well as within the participating communities.

State Teams & Coaches



Co-Sponsors









Center for Regional Food Systems



Democracy Ideas & Tools for Community Change



APRIL 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
			nability Summit & Nation	nal Extension Energy Sui	mmit: Tampa, FL	
	sues Leadership Develop				Good Friday	
21	22	23	24	25	26	27
Easter Sunday						
28	29	30				

2018 Southern Community Development Webinar Series

In 2018, the Community Resource Development (CRD) specialists in the Southern Region continued their successful webinar series aimed at showcasing some of the best community development programs the region has to offer. The series will continue through 2019.

January



How Can I Be of Service? Determining the Best Role for Community Engagement Dan Kahl, University of Kentucky

February



Creating a Sense of Community Through the 5 C's of Social Capital and Cultural Competency

Mark Peterson, University of Arkansas

March



The Opioid Epidemic: Considering Extension's Role and Virginia's Multi-Faceted Approach

Crystal Tyler-Mackey, Virginia Tech University

April



Leadership Development: A Process of Un-doing Understanding

Eric Kaufman, Virginia Tech University

May

Increasing Stakeholder Involvement to Build Capacity and Promote Sustainability of Healthy Communities

Andrea Scarrow, University of Georgia



June



Financial Capability as Community Development Becky Smith, Mississippi State University

July



CPTED, Crime Prevention through Environmental Design Jamie Rae Walker, Texas A&M University

September



Chalk and Talk: A Different Approach to Community Engagement Ryan Sandwick, University of Kentucky

October



Citizenship in Action: How Extension Can Engage and Educate Voters on Ballot Issues Kristin Higgins, University of Arkansas

November



Does Extension Need Highly Visible Educational Programs beyond the Farm, Families and Youth?

Rodney Clouser, University of Florida

December



Community Engagement through Partnership

Bridget Ross, Prairie View A&M University



MAY 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
Mother's Day	20	0.1	00	00	0.4	0.5
19	20	21	22	23	24	25
26	27	28	29	30	31	
	M					
	Memorial Day					

National Digital Education Extension Team

Nationally, Cooperative Extension Service (CES) has played many roles in communities that are working to step into the technology age more solidly. From initial steps, through planning, and adoption and use, Extension can come alongside community members to aid the transition. A trusted local actor is critical not only to introduce the work, but to also coach the community as it transitions to joining the complex digital world.

Current Thitiatives & Team Leaders



Connecting Communities

helping communities organize and think through options for increasing access



Stacey McCullough University of Arkansas



Sreedhar Upendram University of Tennessee







Monica Babine Washinaton State University



Kenny Sherin South Dakota State University

Promoting Digital Literacy

aiding people, businesses, and governments in expanding their abilities to use broadband access once it is available



Roberto Gallardo Purdue University



Terrence Wolfork Fort Valley State University



Research

seek to identify and address the most pressing research questions around broadband adoption and use



Roberto Gallardo Purdue University



Brian Whitacre Oklahoma State University

Continuum of Support



Awareness of Relevance Access & Availability

Utilization

E-Connection Benefits

Policy & Evaluation



To learn more, visit: http://srdc.msstate.edu/NDEET/index.html

JUNE 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
						1
2	3	4	5	6	7	8
0	10	11	10	12	1.4	1.5
9	10	11	12	13	14	15
National Associatio	n of Community Develo Ashevil	pment Extension Profess le, NC	sionals Conference:			
16	17	18	19	20	21	22
5 1 / 5						
Father's Day	24	25	26	27	28	29
20	Δ τ	20	20		20	27
30						

Heirs' Property

The USDA defines heirs' property as land that has been passed down informally from generation to generation, in most cases, without a will. African American communities in the southern Black Belt have been particularly affected, although similar situations exist in the Mississippi Delta Region, in white communities in Appalachia, with Native Americans living on tribal lands, and in the Hispanic Colonias in South Texas. SRDC is partnering with CES and researchers in the South to explore opportunities for a regional capacity building response. The steps taken to better understand these important issues so far are illustrated below.



steerina

committee to

shape next

steps



Submitted an

AFRI Seed

Grant Proposal



Solidified key

partnerships

(listed below)

Partners



Recruited a

steerina

committee



North Central Extension and Research Activity NCERA2172

Launched a

website of

identified

resources





JULY 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1	2	3	4	5	6
7	8	9	10	Independence Day	12	13
,	O O				12	10
14		16	17	18	19	20
	eeting of the Communit					
21	22	23	24	25	26	27
28	29	30	31			



CREATE BRIDGES:

Celebrating REtail, Accommodations, Tourism and Entertainment by Building Rural Innovations and Developing Growth Economies

Through funding from Walmart, CREATE BRIDGES is an initiative to strengthen retail, accommodations, tourism, and entertainment industries which often make up a large portion of the jobs and businesses that drive rural communities. CREATE BRIDGES was designed to raise awareness of the role these important businesses play in the local economy, determine challenges and barriers negatively impacting those businesses, and develop and implement strategies to strengthen these sectors.

Retail employment ranked industry in rural America

Retail trade, arts, entertainment, recreation, accommodation, and food services make up over

employment in rural America



Pilot States



University of Arkansas System Division of Agriculture Cooperative Extension Service

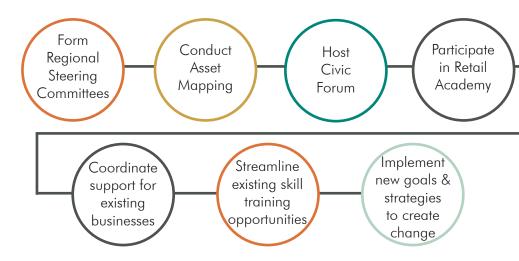


University of Kentucky



Oklahoma State University

Steps to be taken in pilot regions:



Partnership Leads



Stacey McCullough University of Arkansas



Alison Davis University of Kentucky



Dave Shideler Oklahoma State University





AUGUST 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1	2	3
4	5	6	7	8	9	10
			Pural	Sociological Society An	nual Mosting: Pichmon	d VA
1.1	12	13				17
11	12	13	14	15	16	17
18	19	20	21	22	23	24
	Southern Region Prog	gram Leadership Netwo	rk, Association of Extens	sion Administrators &		
	Association of Sou	thern Region Extension	Directors Joint Meeting:	: New Orleans, LA		
25	26	27	28	29	30	31

Bonnie Teater Lifetime Achievement Award

Bonnie Teater is a special individual to friends of the Southern Rural Development Center. For 30 years, she provided valuable support and day-to-day assistance to the Center as a member of its staff. She served as an inspiration to all because of the dedication she brought to her work and her passion for the rural development research and Extension outreach mission of the region's Land-Grant Universities. She currently is enjoying retirement in Kentucky.

The Lifetime Achievement Award is awarded on even number years and honors the superior lifetime work of an individual who has made an important contribution to the Extension community development area. Below is this year's recipient.



Dr. Notie Lansford

Dr. Lansford is a Professor and Extension Economist in the Department of Agricultural Economics at Oklahoma State University. Since 2006, Dr. Lansford has served as director of Oklahoma State University's County Training Program, which provides training and technical assistance for county government elected officials and their employees. He also

holds leadership roles with the Local Government Extension Training network and the Ag Bank Management Simulation program. As professor of the undergraduate rural appraisal course, Dr. Lansford has been instrumental in leading the department's efforts to develop an appraisal minor at Oklahoma State University.

Dr. Lansford has generated over \$3.8 million in funding to support local Extension programs, coordinated 44 short-courses, and given 32 presentations at professional conferences and meetings. He also has an extensive list of creative works and publications including the "County Government Financial Trends Report." He also co-authored seven journal articles, reviewed one book, developed 14 manuals/handbooks, and authored/co-authored over 200 other publications.

Dr. Lansford has also been very active with the National Association of Community Development Extension Professionals (NACDEP), serving in a variety of capacities including conference planning committee, session proposal reviewer, finance committee member and chair, and Treasurer from 2013-2016.

College of the Muscogee Nation

1994 Land-Grant Institution



The College of the Muscogee Nation (CMN) is Oklahoma's premier tribal college. Founded in 2004, CMN is an open, public institution with four degree programs and two certificate programs designed to meet the unique needs of students seeking careers in both the tribal sector and global society.

The college is a member of the American Indian Higher Education Consortium and was designated as a **1994 Land-Grant Institution** in the 2014 Farm Bill. CMN was granted Initial Accreditation by the Higher Learning Commission in November 2016.

Degrees

Gaming
Police Science
Tribal Services
Native American Studies

Certificates

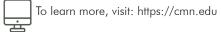
Mvskoke Language Studies Gaming











SEPTEMBER 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	4	5	6	7
	Labor Day					
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SERA 47: Local Foods Work Groups & Leaders

Chair

Iris Crosby University of Arkansas Pine Bluff



Vice Chair

Karen Vines Virginia Tech University



Secretary



Virginie ZoumenouUniversity of Maryland Eastern Shore



Jennifer Taylor Florida A&M University



Elizabeth Gregory North Mississippi State University



robust of local foods systems resources that meet the needs of Extension and Research professionals.



Strengthen Impact Measuring

Strengthen the capacity for gathering, communicating, and promoting impact data and analyzing data through identification and sharing common measures.



Joseph Donaldson North Carolina State University



Dara Bloom North Carolina State University



Leslie HossfeldClemson University



Amanda Philyaw Perez University of Arkansas

Create Learning Communities

of professionals from at least 15 Land-Grant Universities and partners in the South around high-priority needs in local foods systems.



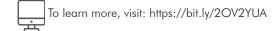
processes, collaborative leadership, networking frameworks, creative staffing, and organizational structures of participating universities.



Dave LamieClemson University



Quisto Settle Oklahoma State University



OCTOBER 2019

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY	SUNDAY
	4	3	2	1		
12	11	10	9	8	7	6
			Outdoor Recreation Co			
19	18	17	16	15	14	13
<u> </u>					Columbus Day	
20	25	24	23	22	21	20
		31	30	29	28	27
		Halloween				



Stronger Economies Together (SET)

YEARS OF SUCCESS

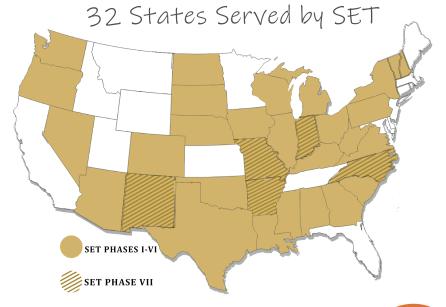
SET engages multi-county regions in a process of identifying common regional economic priorities and implementing a plan.

SET is jointly led by coaching teams composed of Cooperative Extension Service and USDA Rural Development. SET built capacity for the cross-agency partnership through train-the-trainer workshops, monthly calls/ webinars, and site visits.



SET builds professional capacity with...





There are currently **353** persistently poor counties in the nation. 2 out of 5 of all persistent poverty counties are engaged in SET. SET reaches



147/353

Persistent poverty counties in the U.S.



For every \$1 invested in SET programming, regions have leveraged \$200 to support implementation of regional plans.

have leveraged to date.

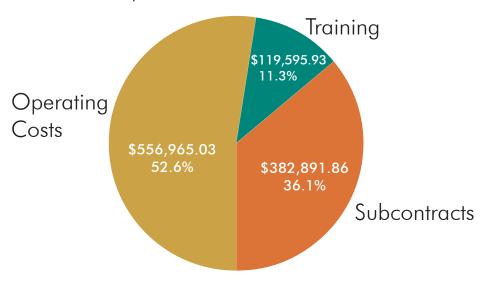
Total dollar amount SET Regions have leveraged to date. \$799,329,361

NOVEMBER 2019

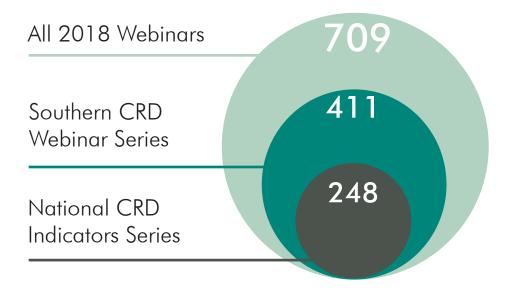
SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1	2
	4	-		7	0	
3	4	5	6	7	8	9
Daylight Savings Ends						
10	11	12	13	14	15	16
	Veterans Day					
17	18	19	20	21	22	23
24	25	26	27	28	29	30
24	23	20	27	20	27	30
				Thanksgiving Day		

SRDC Trainings, Events, & Investments

2018 Expenditures



Webinar Participants



The mission of the Southern Region Program
Leadership Network (SR-PLN) is to foster and strengthen
Extension education programming throughout the southern

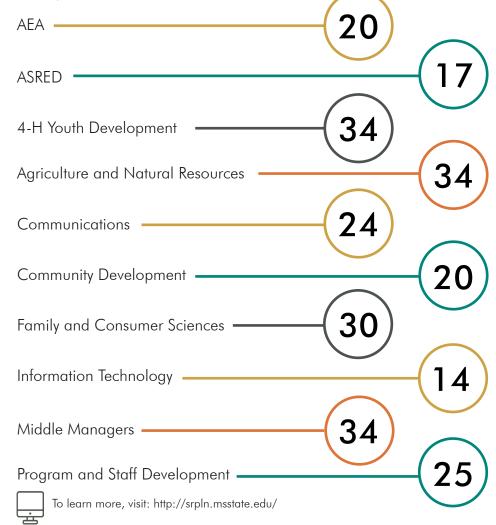
region by promoting multistate cooperation, anticipating emerging program issue

Southern Region

Program

region by promoting multistate cooperation, anticipating emerging program issues and needs, and implementing action processes to address them in a timely manner.

In August 2018, 252 participants representing state program leaders from eight committees, the Association of Extension Administrators (AEA), and the Association of Southern Region Extension Directors (ASRED) convened for joint regional planning and collaboration. The number of participants in each group are depicted below.



DECEMBER 2019

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
			0.5		0.7	
22	23	24	25 Christmas Day	26	27	28
29	30	31 New Year's Eve				

2018 Board of Directors

Ntam Baharanyi Tuskegee University | 1890 Extension

Rich Bonanno North Carolina State University | 1862 Extension

Gary Jackson Steve Martin | Alternate Mississippi State University | 1862 Extension

Ed Jones, Chair Virginia Tech University | 1862 Extension George Hopper Reuben Moore | Alternate Mississippi State University | 1862 Research

Lesley Oliver
University of Kentucky | 1862 Research

Christopher Ray Clemson University | 1862 Research

Fisseha Tegegne Tennessee State University | 1890 Research

Wesley Whittaker Langston University | 1890 Research John Green, Chair Elect University of Mississippi | Non Land-Grant

Deborah Markley

Center for Rural Entrepreneurship | Non Land-Grant

Brent Elrod

USDA-National Institute of Food and Agriculture | Liaison

John Pender

USDA-Economic Research Service | Liaison

2018 Technical Operational & Advisory Committee

Eric Bendfeldt
Virginia Tech University | 1862 Extension

Susan Jakes, Chair Elect North Carolina State University | 1862 Extension

Joy Moten-Thomas
Fort Valley State University | 1890 Extension

Anthony Reed
<u>Alcorn State University</u> | 1890 Extension

Laura Stephenson
University of Tennessee | 1862 Extension

Sherry Larkin University of Florida | 1862 Research

Fatemeh Malekian, Chair

Southern University AgCenter | 1890 Research

Subramania Sritharan

Central State University | 1890 Research

Mike Woods

Oklahoma State University | 1862 Research

Kyle Woosnam

University of Georgia | 1862 Research

Robert Zabawa

Tuskegee University | 1890 Research

Carolyne Abdullah
Everyday Democracy | Non Land-Grant

Savonala Horne

Land Loss Prevention Project | Non Land-Grant

Josh Shumaker

Council of State Community Development Agencies |

Non Land-Grant

John Green, Board Advisor

University of Mississippi | Non Land-Grant

SRDC Partners

Agricultural Marketing Service, USDA
Association of Extension Administrators
Association of Southern Region Extension Directors
Community Development Society
Economic Research Service, USDA
Everyday Democracy
Extension Committee on Organization and Policy
Georgetown University
HiredNAg Project

Jessie Smith Noyes Foundation
Joint Council of Extension Professionals
Kettering Foundation

Michigan State University Center for Regional Food Systems National Association of Community Development

Extension Professionals
National Association of Counties

National Association of Development Organizations

National eXtension Initiative
National Institute of Civil Discourse

National Institute of Food and Agriculture, USDA National Telecommunications and Information

Administration

National Urban Extension Leaders

North Central Regional Center for Rural Development Northeast Regional Center for Rural Development Office of Partnership and Public Engagement, USDA

Purdue Center for Regional Development

Rural Sociological Society

Rural Child Poverty Nutrition Center, University of Kentucky

Rural Development, USDA

Southern Association of Agricultural Experiment

Station Directors

Southern Extension Risk Management Education Southern Sustainable Agriculture Research &

Education Program

Substance Abuse & Mental Health Services Agency

W. K. Kellogg Foundation

Western Rural Development Center