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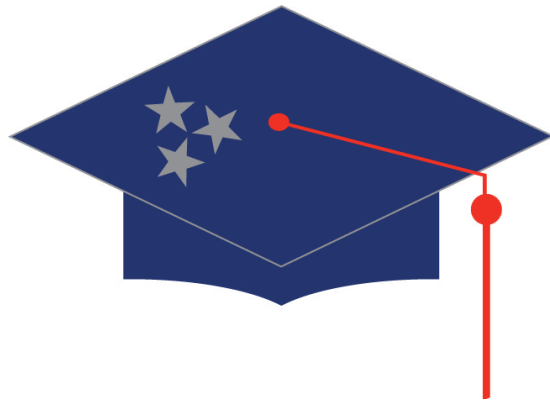
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### Tennessee Higher Education Fact Book 2015-2016

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**2015 – 2016**

# **Tennessee Higher Education Fact Book**



**Tennessee Higher Education Commission**

Pursuant to Tennessee Code Annotated § 49-7-210, the Tennessee Higher Education Commission shall produce each year a Fact Book to address the topics of access, efficiency, productivity, and quality in public higher education. The Fact Book does so by including the following performance categories and illustrative indicators:

- (1)** Student preparation, such as admission rates, freshman class profiles, and learning support placement and success rates, by subject area;
- (2)** Student participation, such as college-going rates, overall enrollment, and enrollment by critical student subpopulations;
- (3)** Student progression, such as end-of-term enrollment counts, freshman-to-sophomore retention rates, the number of students passing credit hour benchmarks under the higher education funding formula and lottery scholarship renewal rates;
- (4)** Student success and completion, such as student transfer activity and subsequent academic performance, graduation rates, time to degree, credentials awarded, and credentials awarded per one hundred (100) full-time equivalent enrolled students;
- (5)** Workforce participation, such as labor market supply and demand, employer satisfaction survey results, job placement rates, and licensure passage rates;
- (6)** Academic trends, such as student engagement survey results, changes to the academic program inventory, low-producing academic programs, the number and percentage of accredited programs, and the percentage of lower division instructional courses taught by full-time faculty, part-time faculty, and graduate assistants;
- (7)** Financing trends, such as state appropriation levels and net tuition revenues, state and total subsidies per student, and degree costs; and
- (8)** Affordability trends, such as in-state and out-of-state tuition rates, net costs of attendance, and need-based and merit-based student financial aid.

## **Acknowledgments**

The Tennessee Higher Education Commission gratefully acknowledges the institutions and agencies that provide the data necessary to compile the *Tennessee Higher Education Fact Book*. This and other THEC publications would be impossible without the timely submission of data by the following data providers:

- the Tennessee Board of Regents and its institutions;
- the University of Tennessee and its institutions;
- the Tennessee Independent Colleges and Universities Association;
- the THEC Division of Postsecondary School Authorization; and
- the Tennessee Student Assistance Corporation.

## **Privacy Notice**

Throughout this report, THEC complies with Family Educational Rights and Privacy Act (FERPA) requirements to protect students' personally identifiable information. Therefore, when tables are presented, individual cells containing five or fewer observations are suppressed. The suppressed information is included in table totals.

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## History

The Tennessee Higher Education Commission was created in 1967 by the Tennessee General Assembly to coordinate and foster unity within higher education. The Commission coordinates two systems of public higher education: the University of Tennessee institutions, governed by the University of Tennessee Board of Trustees, and the state universities, community colleges, and colleges of applied technology, governed by the Tennessee Board of Regents. There are currently nine public universities, 13 community colleges, and 27 colleges of applied technology in Tennessee that serve over 240,000 students collectively. Tennessee's independent institutions (non-profit and for-profit) bring statewide enrollment for fall 2015 to more than 380,000 students.

The Commission is composed of nine lay members appointed by the Governor for six-year terms who represent the state's congressional districts, three Constitutional Officers who are ex-officio voting members (Comptroller of the Treasury, State Treasurer, and Secretary of State), two ex-officio student members who serve two year terms, and the Executive Director of the State Board of Education, who is an ex-officio non-voting member.

## Current Context

In January 2010, the General Assembly passed the Complete College Tennessee Act (CCTA), a comprehensive reform agenda seeking to transform public higher education through changes in academic, fiscal and administrative policies at the state and institutional levels. While the higher education landscape has been shaped by the CCTA, higher education is evolving to adopt Governor Bill Haslam's statewide reform agenda, collectively known as the "Drive to 55."

Calendar year 2015 ushered in a new long-range plan, the 2015 - 2025 Master Plan for Tennessee Postsecondary Education, which sets the stage for continued transformational change in Tennessee higher education. This plan seeks to: (1) make dramatic increases in degree production and efficiency; (2) within available resources (state operating appropriations plus tuition); (3) without diminishing educational quality; (4) thereby improving community, county, and statewide postsecondary attainment; (5) to support improvements in workforce capacity and quality as well as economic and community (i.e., workplace) development.



## 2015 – 2016 Tennessee Higher Education Commission Members

Evan Cope, Chair, Murfreesboro - 4th Congressional District

Keith Wilson, Vice Chair, Kingsport - 1st Congressional District

David Kustoff, Vice Chair, Germantown, 8th Congressional District

A C Wharton, Jr., Secretary, Memphis - 9th Congressional District

Tre Hargett, Secretary of State

Justin P. Wilson, State Comptroller

David H. Lillard, Jr., State Treasurer

Mintha Roach, Knoxville - 2nd Congressional District

Jon Kinsey, Chattanooga - 3rd Congressional District

Pam Koban, Nashville - 5th Congressional District

Pam Martin, Mt. Juliet - 6th Congressional District

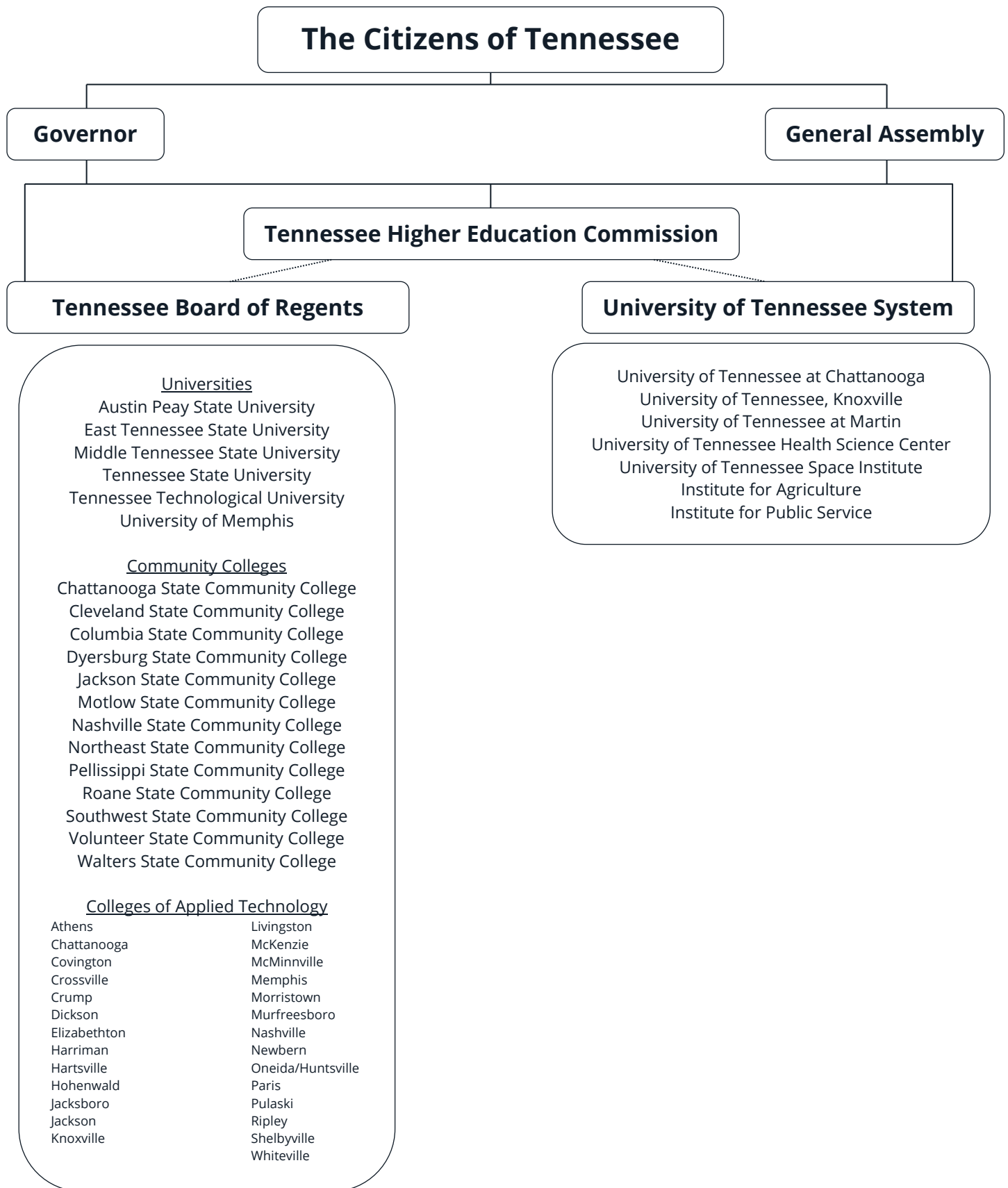
Bill Lee, Franklin - 7th Congressional District

Dr. Sara Heyburn, non-voting ex-officio, Executive Director, State Board of Education

Alex Martin, voting ex-officio, Tennessee Technological University

Siri Kadire, non-voting ex-officio, University of Tennessee Health Science Center

# Tennessee Public Higher Education Governance/Coordination Structure



# Tennessee Independent Colleges and Universities Association

## Member Institutions

TICUA Office  
[www.ticua.org](http://www.ticua.org)  
 615-242-6400  
 Nashville

Aquinas College  
[www.aquinascollege.edu](http://www.aquinascollege.edu)  
 Nashville

Baptist College of Health Sciences  
[www.bchs.edu](http://www.bchs.edu)  
 Memphis

Belmont University  
[www.belmont.edu](http://www.belmont.edu)  
 Nashville

Bethel University  
[www.bethelu.edu](http://www.bethelu.edu)  
 McKenzie

Bryan College  
[www.bryan.edu](http://www.bryan.edu)  
 Dayton

Carson-Newman University  
[www.cn.edu](http://www.cn.edu)  
 Jefferson City

Christian Brothers University  
[www.cbu.edu](http://www.cbu.edu)  
 Memphis

Cumberland University  
[www.cumberland.edu](http://www.cumberland.edu)  
 Lebanon

Fisk University  
[www.fisk.edu](http://www.fisk.edu)  
 Nashville

Freed-Hardeman University  
[www.fhu.edu](http://www.fhu.edu)  
 Henderson

Johnson University  
[www.johnsonu.edu](http://www.johnsonu.edu)  
 Jackson

King University  
[www.king.edu](http://www.king.edu)  
 Bristol

Lane College  
[www.lanecollege.edu](http://www.lanecollege.edu)  
 Jackson

Lee University  
[www.leeuniversity.edu](http://www.leeuniversity.edu)  
 Cleveland

LeMoyne-Owen College  
[www.loc.edu](http://www.loc.edu)  
 Memphis

Lincoln Memorial University  
[www.lmunet.edu](http://www.lmunet.edu)  
 Harrogate

Lipscomb University  
[www.lipscomb.edu](http://www.lipscomb.edu)  
 Nashville

Martin Methodist College  
[www.martinmethodist.edu](http://www.martinmethodist.edu)  
 Pulaski

Maryville College  
[www.maryvillecollege.edu](http://www.maryvillecollege.edu)  
 Maryville

Meharry Medical College  
[www.mmc.edu](http://www.mmc.edu)  
 Nashville

Memphis College of Art  
[www.mca.edu](http://www.mca.edu)  
 Memphis

Middle Tennessee School of Anesthesia  
[www.mtsa.edu](http://www.mtsa.edu)  
 Madison

Milligan College  
[www.milligan.edu](http://www.milligan.edu)  
 Milligan College

Rhodes College  
[www.rhodes.edu](http://www.rhodes.edu)  
 Memphis

Sewanee: The University of the South  
[www.sewanee.edu](http://www.sewanee.edu)  
 Sewanee

Southern Adventist University  
[www.southern.edu](http://www.southern.edu)  
 Collegedale

Southern College of Optometry  
[www.sco.edu](http://www.sco.edu)  
 Memphis

Tennessee Wesleyan College  
[www.twcnet.edu](http://www.twcnet.edu)  
 Athens

Trevecca Nazarene University  
[www.trevecca.edu](http://www.trevecca.edu)  
 Nashville

Tusculum College  
[www.tusculum.edu](http://www.tusculum.edu)  
 Greeneville

Union University  
[www.uu.edu](http://www.uu.edu)  
 Jackson

Vanderbilt University  
[www.vanderbilt.edu](http://www.vanderbilt.edu)  
 Nashville

Watkins College of Art,  
 Design, and Film  
[www.watkins.edu](http://www.watkins.edu)  
 Nashville

Welch College  
[www.welch.edu](http://www.welch.edu)  
 Nashville

# Section I

A large circular graphic in the center of the page. It features a light blue background with a white border. Inside the circle, there are three white stars of varying sizes, arranged in a triangular pattern. The text "Tennessee Public Institution Profiles" is overlaid on this graphic in a bold, dark blue font.

## Tennessee Public Institution Profiles

# Austin Peay State University

601 College Street, Clarksville, TN 37044

931-221-7011 | www.apsu.edu

## Institution Profile

### President:

Dr. Alisa White

### Carnegie Classification:

Master's Colleges and Universities: Larger Programs

### Size and Setting:

Four-year, Medium, Primarily Nonresidential

### Colleges and Schools:

- College of Arts and Letters
- College of Behavioral and Health Sciences
- School of Nursing
- College of Business
- Martha Dickerson Eriksson College of Education
- College of Graduate Studies
- College of Science and Mathematics
- School of Technology and Public Management

### Award Levels:

- Associate degrees
- Bachelor's degrees
- Master's degrees
- Education Specialist degrees

### Student Headcount

#### (Fall 2015):

- 10,120 total
  - ◊ 9,199 Undergraduate
  - ◊ 921 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 2,988

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,692

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 2,085 total
  - ◊ 1,469 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$7,801

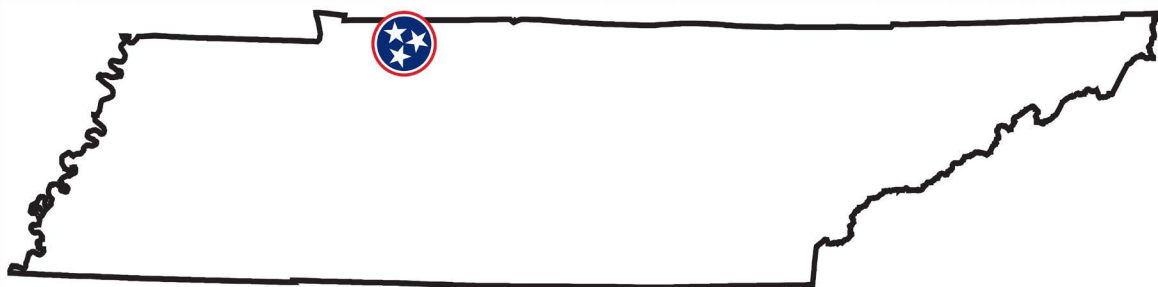
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 1,724

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# East Tennessee State University

1276 Gilbreath Drive, Johnson City, TN 37604

423-439-1000 | www.etsu.edu

## Institution Profile

### President:

Dr. Brian Noland

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Large, Primarily Nonresidential

### Colleges and Schools:

- Clemmer College of Education
- College of Arts and Sciences
- College of Business and Technology
- College of Clinical and Rehabilitative Health Sciences
- College of Nursing
- College of Public Health
- Gatton College of Pharmacy
- Honors College
- Quillen College of Medicine
- School of Continuing Studies and Academic Outreach
- School of Graduate Studies

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- First-professional degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 14,424 total
  - ◊ 11,468 Undergraduate
  - ◊ 2,956 Graduate and Professional

### Adult Undergraduate Enrollment (Fall 2015):

- 2,393

### Pell-Eligible Enrollment (Fall 2015):

- 5,561

### Number of Degrees Awarded (Summer 2014 to Spring 2015):

- 3,130 total
  - ◊ 2,229 Bachelor's

### Resident Undergraduate Tuition and Fees (2015-2016):

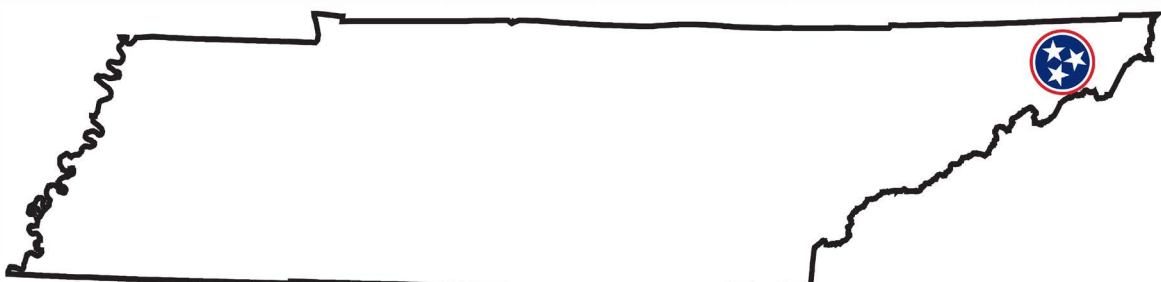
- \$8,332

### Recipients of Traditional HOPE awards (2014-2015):

- 2,651

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# Middle Tennessee State University

1301 East Main Street, Murfreesboro, TN 37132

615-898-2300 | www.mtsu.edu

---

## Institution Profile

### President:

Dr. Sidney A. McPhee

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Large, Primarily Nonresidential

### Colleges and Schools:

- Basic and Applied Sciences
- Behavioral and Health Sciences
- Education
- Graduate Studies
- Jennings A. Jones College of Business
- Liberal Arts
- Media and Entertainment
- University College
- University Honors

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 22,662 total
  - ◇ 20,273 Undergraduate
  - ◇ 2,389 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 4,518

### Pell-Eligible Enrollment

#### (Fall 2015):

- 10,372

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 4,950 total
  - ◇ 4,051 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$8,404

### Recipients of Traditional

#### HOPE awards (2014-2015):

- 4,637

### Student-to-Faculty Ratio (Fall 2014):

- 19:1



# Tennessee State University

3500 John A. Merritt Boulevard, Nashville, TN 37209

615-963-5000 | www.tnstate.edu

---

## Institution Profile

### President:

Dr. Glenda Baskin Glover

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Medium, Primarily Residential

### Colleges and Schools:

- College of Agriculture, Human, and Natural Sciences
- College of Business
- College of Education
- College of Engineering
- College of Health Sciences
- College of Liberal Arts
- College of Public Service
- Graduate Studies and Research

### Award Levels:

- Associate degrees
- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 9,179 total
  - ◇ 7,270 Undergraduate
  - ◇ 1,909 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,869

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,001

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,508 total
  - ◇ 872 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$7,417

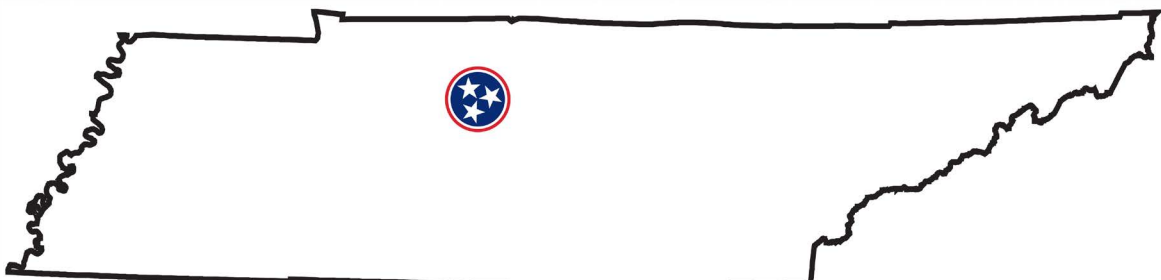
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 418

### Student-to-Faculty Ratio (Fall 2014):

- 19:1





# Tennessee Technological University

1 William L Jones Drive, Cookeville, TN 38505

931-372-3101 | www.tntech.edu

---

## Institution Profile

### President:

Dr. Philip Oldham

### Carnegie Classification:

Doctoral Universities: Moderate Research Activity

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Agriculture and Human Ecology
- College of Arts and Sciences
- College of Business
- College of Education
- College of Engineering
- College of Graduate Studies
- College of Interdisciplinary Studies
- Whitson-Hester School of Nursing

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 10,952 total
  - ◇ 9,846 Undergraduate
  - ◇ 1,106 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,271

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,441

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 2,217 total
  - ◇ 1,857 Bachelor's

### Resident Undergraduate Tuition and Fees

#### (2015-2016):

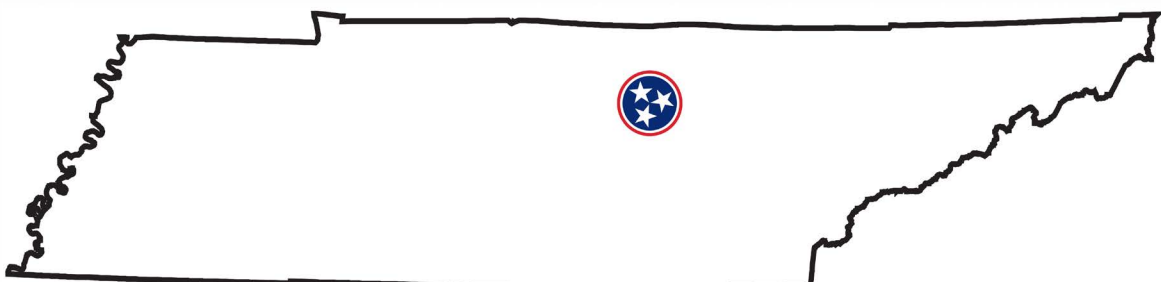
- \$8,353

### Recipients of Traditional HOPE awards (2014-2015):

- 3,230

### Student-to-Faculty Ratio (Fall 2014):

- 20:1



# University of Memphis

3720 Alumni Avenue, Memphis, TN 38152

901-678-2000 | [www.memphis.edu](http://www.memphis.edu)

## Institution Profile

### President:

Dr. M. David Rudd

### Carnegie Classification:

Doctoral Universities: Higher Research Activity

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Arts and Sciences
- Fogelman College of Business and Economics
- College of Communication and Fine Arts
- College of Education
- Herff College of Engineering
- University College
- Loewenberg College of Nursing
- Kemmons Wilson School of Hospitality and Resort Management
- Cecil C. Humphreys School of Law
- Graduate School
- School of Communication Sciences and Disorders
- School of Health Studies
- School of Public Health

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- First-professional degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 20,699 total
  - ◊ 16,716 Undergraduate
  - ◊ 3,983 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 4,132

### Pell-Eligible Enrollment

#### (Fall 2015):

- 8,861

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 4,187 total
  - ◊ 2,898 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$9,269

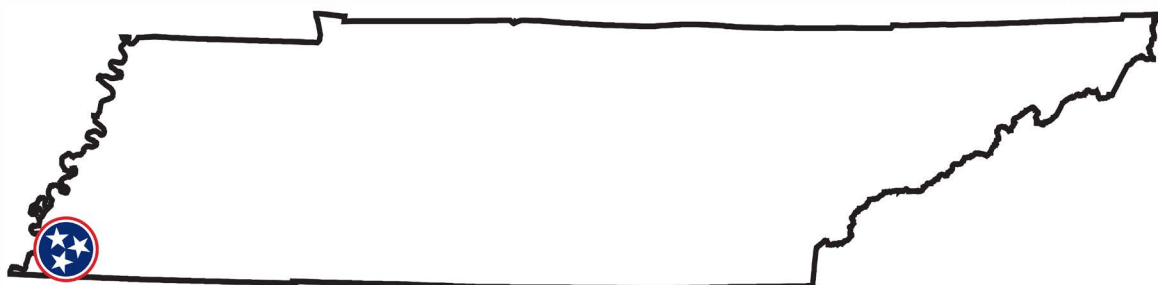
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 3,227

### Student-to-Faculty Ratio (Fall 2014):

- 14:1



# The University of Tennessee at Chattanooga

615 McCallie Avenue, Chattanooga, TN 37403

423-425-4111 | www.utc.edu

---

## Institution Profile

### Chancellor:

Dr. Steven R. Angle

### Carnegie Classification:

Master's Colleges and Universities: Larger Programs

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Arts and Sciences
- College of Business
- College of Engineering and Computer Science
- College of Health, Education and Professional Studies
- College of Medicine – Chattanooga unit
- Honors College
- Graduate School

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 11,344 total
  - ◊ 10,034 Undergraduate
  - ◊ 1,310 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,349

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,313

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 2,352
  - ◊ 1,825 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$8,356

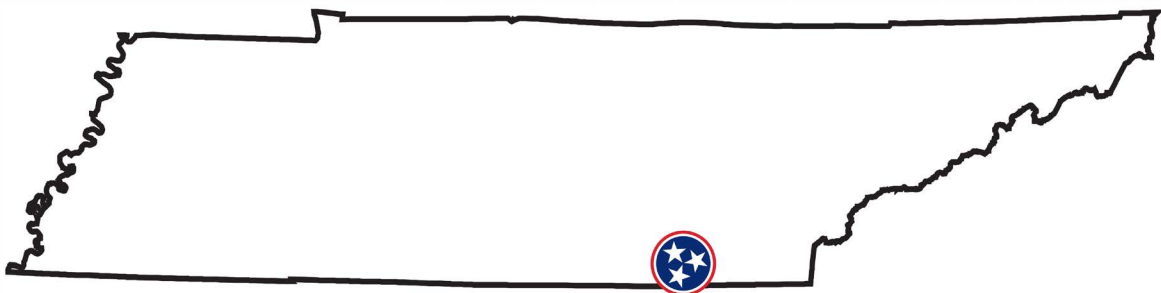
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 3,720

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# The University of Tennessee, Knoxville

1300 Volunteer Boulevard, Knoxville, Tennessee 37996

865-974-1000 | [www.utk.edu](http://www.utk.edu)

---

## Institution Profile

### Chancellor:

Dr. Jimmy G. Cheek

### Carnegie Classification:

Doctoral Universities: Highest Research Activity

### Size and Setting:

Four-year, Large, Primarily Residential

### Colleges and Schools:

- College of Agricultural Sciences and Natural Resources
- College of Architecture and Design
- College of Arts and Sciences
- Haslam College of Business
- College of Communication and Information
- College of Education, Health, and Human Sciences
- College of Engineering
- College of Law
- College of Nursing
- College of Social Work
- College of Veterinary Medicine
- Graduate School

### Award Levels:

- Bachelor's degrees
- Master's degrees
- Education Specialist degrees
- First-professional degrees
- Doctoral degrees

### Student Headcount

#### (Fall 2015):

- 30,702 total
  - ◊ 21,969 Undergraduate
  - ◊ 8,733 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,724

### Pell-Eligible Enrollment

#### (Fall 2015):

- 8,636

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 7,538 total
  - ◊ 4,523 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$12,436

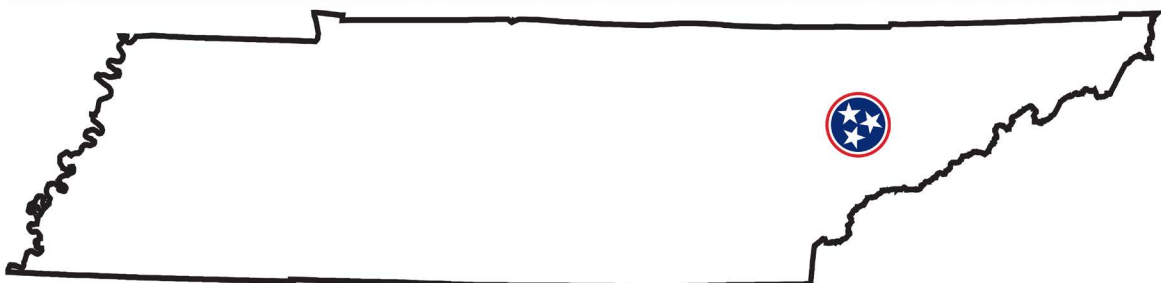
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 7,656

### Student-to-Faculty Ratio (Fall 2014):

- 17:1



# The University of Tennessee at Martin

554 University Street, Martin, TN 38237

731-881-7000 | [www.utm.edu](http://www.utm.edu)

---

## Institution Profile

### Interim Chancellor:

Dr. Robert Smith

### Carnegie Classification:

Master's Colleges and Universities: Medium Programs

### Size and Setting:

Four-year, Medium, Primarily Residential

### Colleges and Schools:

- College of Agriculture and Applied Sciences
- College of Business and Global Affairs
- College of Education, Health, and Behavioral Sciences
- College of Engineering and Natural Sciences
- College of Humanities and Fine Arts

### Award Levels:

- Bachelor's degrees
- Master's degrees

### Student Headcount

#### (Fall 2015):

- 6,791 total
  - ◊ 6,399 Undergraduate
  - ◊ 392 Graduate and Professional

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,145

### Pell-Eligible Enrollment

#### (Fall 2015):

- 3,308

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,318 total
  - ◊ 1,199 Bachelor's

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$8,326

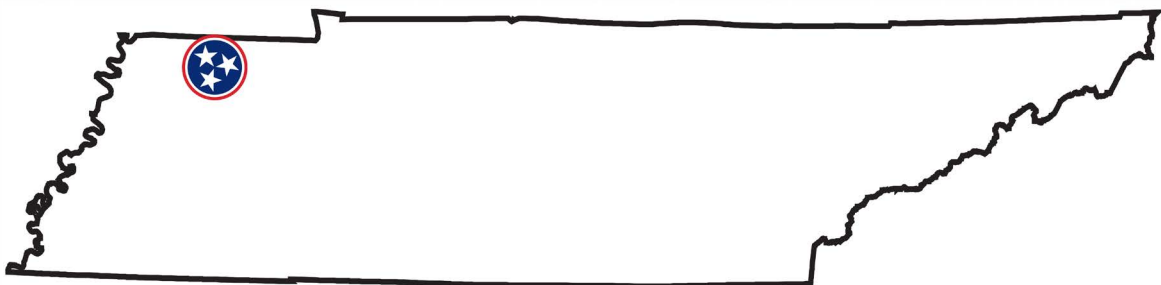
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 1,608

### Student-to-Faculty Ratio (Fall 2014):

- 17:1



# Tennessee's Community Colleges

## Degrees at Tennessee Community Colleges

- Associate of Arts
- Associate of Fine Arts
- Associate of Science
- Associate of Applied Science
- Associate of Science in Teaching
- Less than 1 year and 1-2 year certificates:
  - ◊ Technical, Embedded, General Education

Tennessee's Community Colleges is a system of 13 colleges with more than 65 teaching locations across Tennessee and more than 480 academic programs. Offering associate degrees and certificates that can be completed in two years or less, community colleges may provide graduates with fast entry into well-paying careers or a solid foundation to transfer to a four-year university.

Community colleges are open access, accepting all who apply, and provide the necessary flexibility for students to balance school, work, and family responsibilities as they pursue their educations. Evening and weekend classes, online courses, and block scheduling are all available through community colleges. Community colleges also provide high school students a head start on their education through dual enrollment, dual credit, early college, and middle college programs.

Tennessee's Community Colleges also offer more than 350 workforce development programs, partnering with Tennessee employers to create programs that meet specific employer needs. From short-term training courses to state-of-the-art programs, each of Tennessee's Community Colleges works with local, state, and regional employers to develop innovative strategies to meet their workforce development requirements.

# Chattanooga State Community College

4501 Amnicola Highway, Chattanooga, TN 37406

423-697-4400 | [www.chattanoogaastate.edu](http://www.chattanoogaastate.edu)

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## Institution Profile

### President:

Dr. Flora Tydings

### Carnegie Classification:

Associate's Colleges: Mixed Transfer/Career and Technical-High Traditional

### Size and Setting:

Two-year, Large

### Divisions:

- Business
- Engineering and Information Technologies
- Humanities and Fine Arts
- Mathematics and Sciences
- Nursing and Allied Health
- Social and Behavioral Sciences

### Student Headcount

#### (Fall 2015):

- 9,436

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 3,112

### Pell-Eligible Enrollment

#### (Fall 2015):

- 3,844

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,264 total
  - ◊ 935 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,153

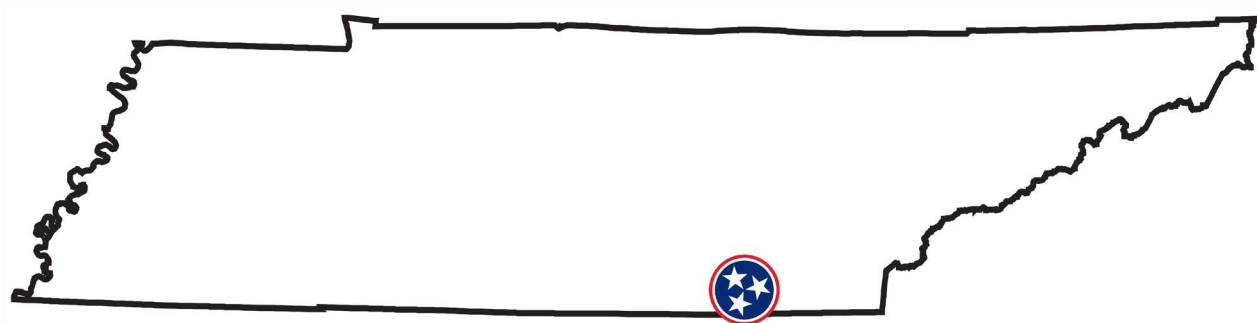
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 674

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# Cleveland State Community College

3535 Adkisson Drive, Cleveland, TN 37320

423-472-7141 | [www.clevelandstatecc.edu](http://www.clevelandstatecc.edu)

---

## Institution Profile

### President:

Dr. Bill Seymour

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Humanities and Social Sciences
- Math and Science
- Business and Technology
- Health, Wellness, and Nursing

### Student Headcount

#### (Fall 2015):

- 3,530

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 948

### Pell-Eligible Enrollment

#### (Fall 2015):

- 1,474

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 913 total
  - ◊ 369 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,127

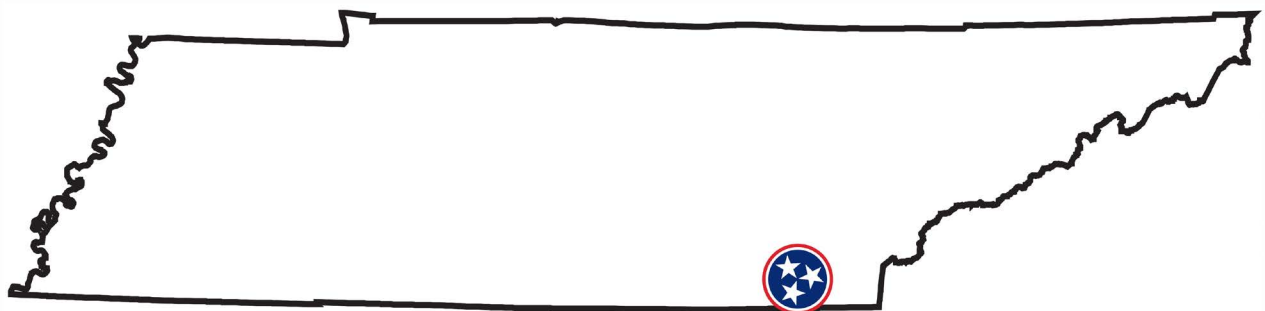
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 433

### Student-to-Faculty Ratio (Fall 2014):

- 21:1





# Columbia State Community College

1665 Hampshire Pike, Columbia, TN 38401

931-540-2722 | [www.columbiastate.edu](http://www.columbiastate.edu)

---

## Institution Profile

### President:

Dr. Janet F. Smith

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Health Sciences
- Humanities and Social Sciences
- Science, Technology, and Mathematics

### Student Headcount

#### (Fall 2015):

- 5,415

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,227

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,258

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 976 total
  - ◊ 687 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,099

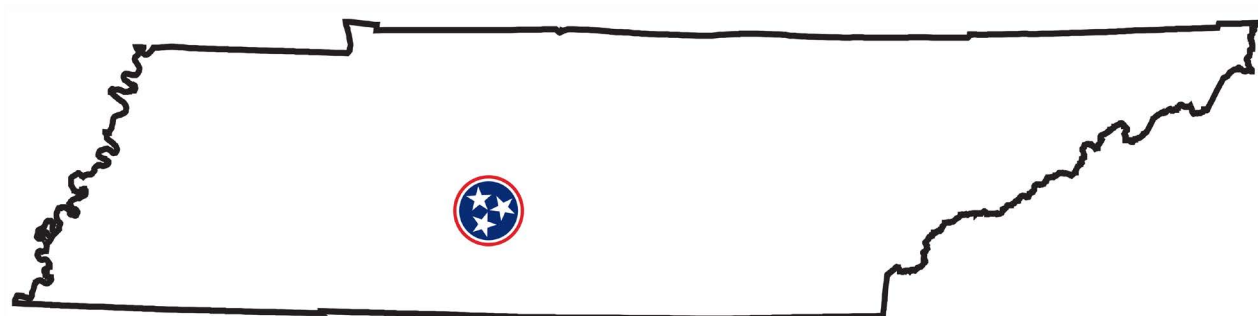
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 705

### Student-to-Faculty Ratio (Fall 2014):

- 19:1



# Dyersburg State Community College

1510 Lake Road, Dyersburg, TN 38024

731-286-3200 | www.dsccl.edu

## Institution Profile

### President:

Dr. Karen A. Bowyer

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Small

### Divisions:

- Arts and Sciences
- Business, Technology, and Allied Health
- Nursing

### Student Headcount

#### (Fall 2015):

- 2,873

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 688

### Pell-Eligible Enrollment

#### (Fall 2015):

- 1,182

### Number of Degrees Awarded (Summer 2014 to Spring 2015):

- 491 total

◇ 308 Associate

### Resident Undergraduate Tuition and Fees

#### (2015-2016):

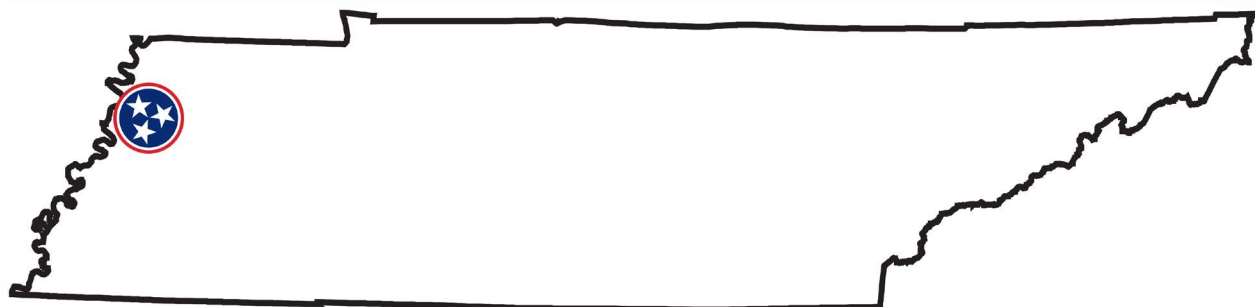
- \$4,127

### Recipients of Traditional HOPE awards (2014-2015):

- 216

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# Jackson State Community College

2046 North Parkway, Jackson, TN 38301

731-424-3520 | www.jsc.edu

## Institution Profile

### President:

Dr. Bruce Blanding

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Allied Health
- Business and Industry
- Communication and Humanities
- Computer Information Systems
- Math and Natural Sciences
- Nursing
- Social and Behavioral Sciences

### Student Headcount

#### (Fall 2015):

- 4,837

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 895

### Pell-Eligible Enrollment

#### (Fall 2015):

- 1,969

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 781 total
  - ◊ 468 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

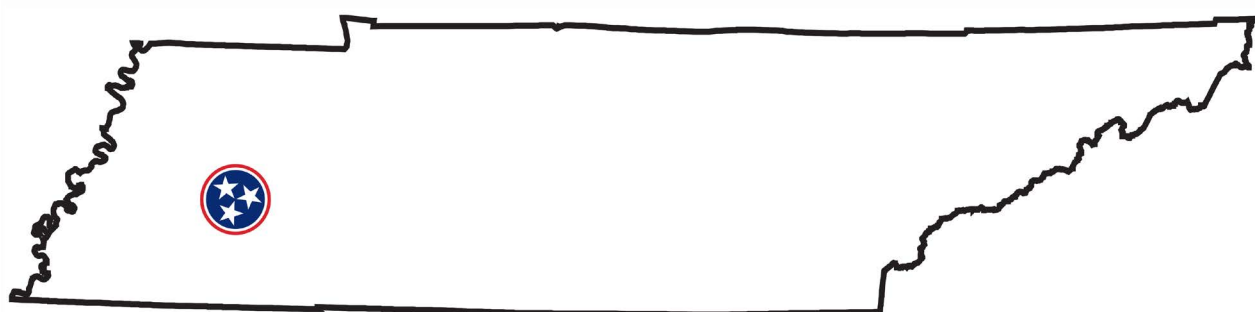
- \$4,113

### Recipients of Traditional HOPE awards (2014-2015):

- 458

### Student-to-Faculty Ratio (Fall 2014):

- 23:1



# Motlow State Community College

P.O. Box 8500, Lynchburg, TN 37352

931-393-1500 | www.mscc.edu

## Institution Profile

### President:

Dr. Anthony G. Kinkel

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Business and Technology
- Education
- Humanities
- Languages
- Mathematics
- Natural Science
- Nursing/Allied Health
- Social Sciences

### Student Headcount

#### (Fall 2015):

- 5,294

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 918

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,063

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 708 total

◇ 597 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,129

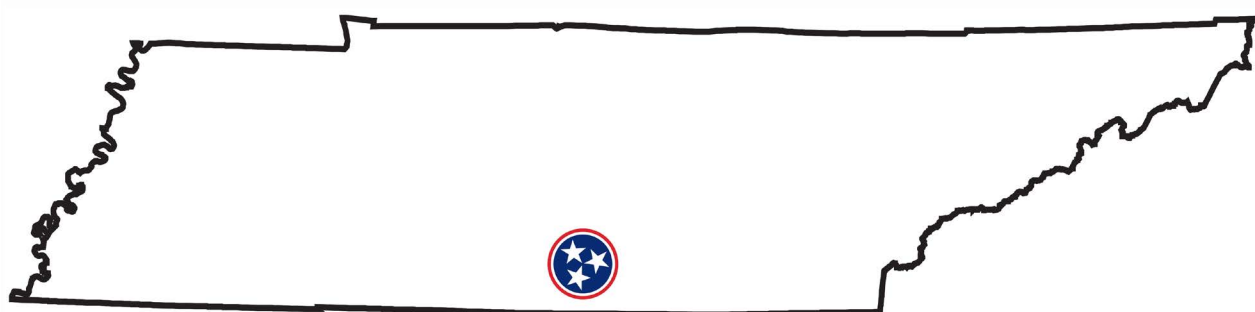
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 682

### Student-to-Faculty Ratio (Fall 2014):

- 21:1



# Nashville State Community College

120 White Bridge Road, Nashville, TN 37209

615-353-3333 | www.nsc.edu

## Institution Profile

### President:

Dr. George Van Allen

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Large

### Divisions:

- Business and Applied Arts
- Computer and Engineering Technologies
- English, Humanities, Arts, and Languages
- Math and Natural Sciences
- Nursing
- Social and Life Sciences

### Student Headcount

#### (Fall 2015):

- 10,701

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 4,623

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,774

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,573 total
- ◊ 669 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,053

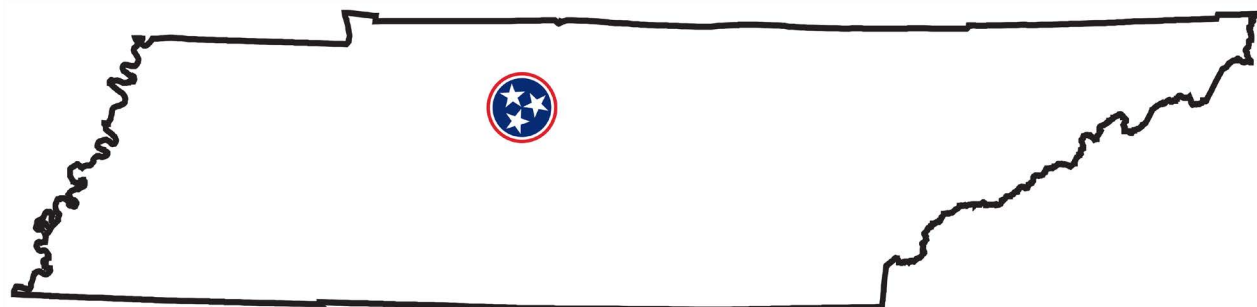
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 365

### Student-to-Faculty Ratio (Fall 2014):

- 19:1



# Northeast State Community College

2425 TN-75, Blountville, TN 37617

423-323-3191 | [www.northeaststate.edu](http://www.northeaststate.edu)

---

## Institution Profile

### President:

Dr. Janice H. Gilliam

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Advanced Technologies
- Behavioral and Social Sciences
- Business Technologies
- Health-Related Professions
- Humanities
- Mathematics
- Nursing
- Science

### Student Headcount

#### (Fall 2015):

- 6,086

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,945

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,829

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,109 total
  - ◊ 828 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

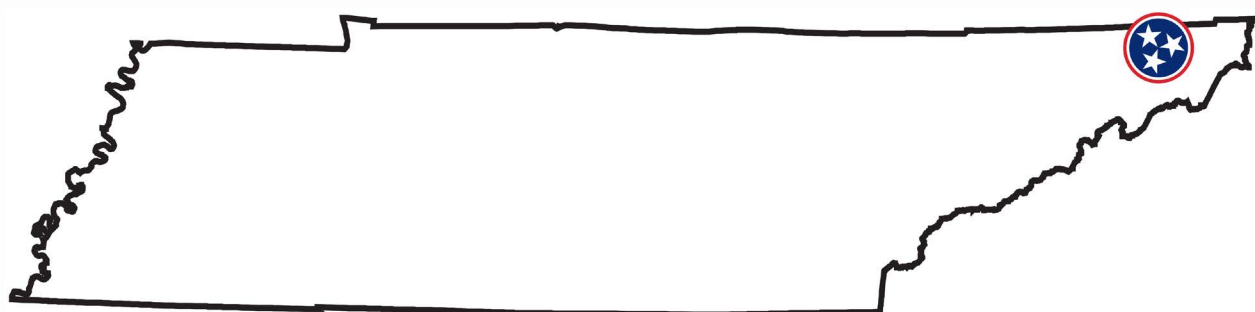
- \$4,115

### Recipients of Traditional HOPE awards (2014-2015):

- 684

### Student-to-Faculty Ratio (Fall 2014):

- 21:1



# Pellissippi State Community College

10915 Hardin Valley Road, Knoxville, TN 37932

865-694-6400 | www.pstcc.edu

## Institution Profile

### President:

Dr. L. Anthony Wise, Jr.

### Carnegie Classification:

Associate's Colleges: High Transfer-Mixed  
Traditional/Nontraditional

### Size and Setting:

Two-year, Large

### Divisions:

- Business and Computer Technology
- English
- Engineering and Media Technologies
- Liberal Arts
- Mathematics
- Natural and Behavioral Sciences
- Nursing

### Student Headcount

#### (Fall 2015):

- 10,416

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 2,602

### Pell-Eligible Enrollment

#### (Fall 2015):

- 4,173

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 2,652 total
  - ◊ 1,366 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,167

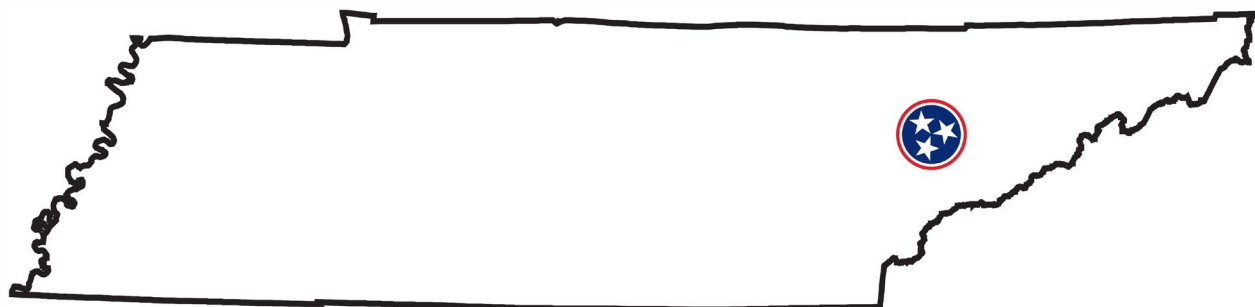
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 1,263

### Student-to-Faculty Ratio (Fall 2014):

- 20:1



# Roane State Community College

276 Patton Lane, Harriman, TN 37748

865-354-3000 | [www.roanestate.edu](http://www.roanestate.edu)

---

## Institution Profile

### President:

Dr. Chris Whaley

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Allied Health Sciences
- Humanities
- Mathematics and Sciences
- Nursing
- Social Science, Business and Education

### Student Headcount

#### (Fall 2015):

- 6,012

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,601

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,732

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 978 total

◇ 817 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,131

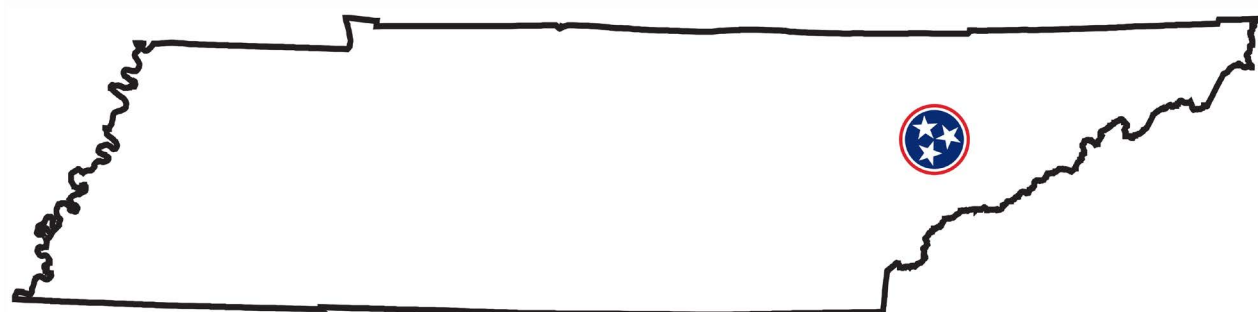
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 810

### Student-to-Faculty Ratio (Fall 2014):

- 16:1





# Southwest Tennessee Community College

5983 Macon Cove, Memphis, TN 38134

901-333-5000 | [www.southwest.tn.edu](http://www.southwest.tn.edu)

## Institution Profile

### President:

Dr. Tracy D. Hall

### Carnegie Classification:

Associate's Colleges: Mixed Transfer/  
Career and Technical-Mixed Traditional/  
Nontraditional

### Size and Setting:

Two-year, Large

### Divisions:

- Arts and Sciences
- Career Studies
- Allied Health Sciences
- Regents Online Campus Collaborative
- Extended Programs

### Student Headcount

#### (Fall 2015):

- 9,244

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 3,128

### Pell-Eligible Enrollment

#### (Fall 2015):

- 5,021

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,119 total
- ◊ 741 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,143

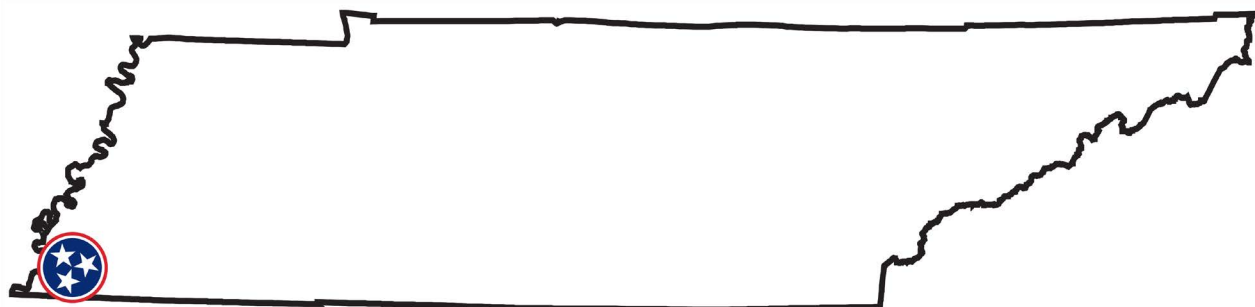
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 346

### Student-to-Faculty Ratio (Fall 2014):

- 20:1



# Volunteer State Community College

1480 Nashville Pike, Gallatin, TN 37066

615-452-8600 | www.volstate.edu

---

## Institution Profile

### President:

Dr. Jerry Faulkner

### Carnegie Classification:

Associate's Colleges: Mixed Transfer/Career & Technical-Mixed Traditional/Nontraditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Health Sciences
- Humanities
- Business and Technology
- Social Science and Education
- Mathematics and Science

### Student Headcount

#### (Fall 2015):

- 8,075

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,939

### Pell-Eligible Enrollment

#### (Fall 2015):

- 3,301

### Number of Degrees Awarded (Summer 2014 to Spring 2015):

- 1,289 total
  - ◊ 885 Associate

### Resident Undergraduate Tuition and Fees

#### (2015-2016):

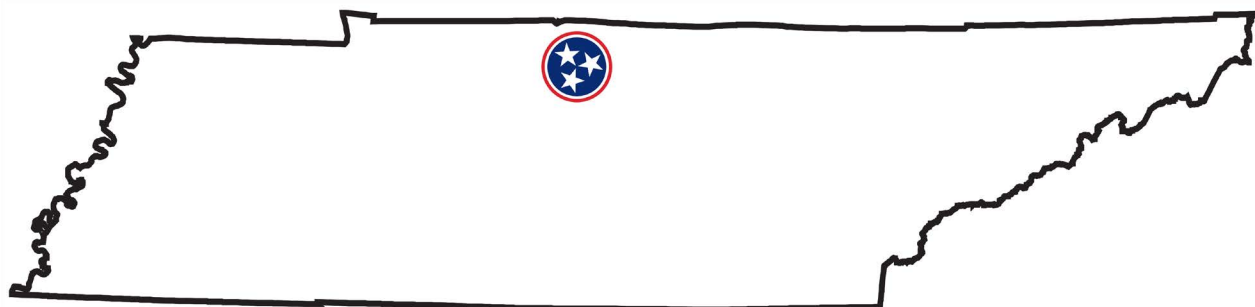
- \$4,105

### Recipients of Traditional HOPE awards (2014-2015):

- 980

### Student-to-Faculty Ratio (Fall 2014):

- 21:1



# Walters State Community College

500 South Davy Crockett Parkway, Morristown, TN 37813

423-585-2600 | www.ws.edu

## Institution Profile

### President:

Dr. Wade B. McCamey

### Carnegie Classification:

Associate's Colleges: High Transfer-High Traditional

### Size and Setting:

Two-year, Medium

### Divisions:

- Behavioral / Social Sciences
- Business
- Health Programs
- Humanities
- Mathematics
- Natural Sciences
- Public Safety
- Technical Education

### Student Headcount

#### (Fall 2015):

- 5,971

### Adult Undergraduate Enrollment

#### (Fall 2015):

- 1,126

### Pell-Eligible Enrollment

#### (Fall 2015):

- 2,685

### Number of Degrees Awarded

#### (Summer 2014 to Spring 2015):

- 1,788 total

◇ 812 Associate

### Resident Undergraduate

#### Tuition and Fees

#### (2015-2016):

- \$4,116

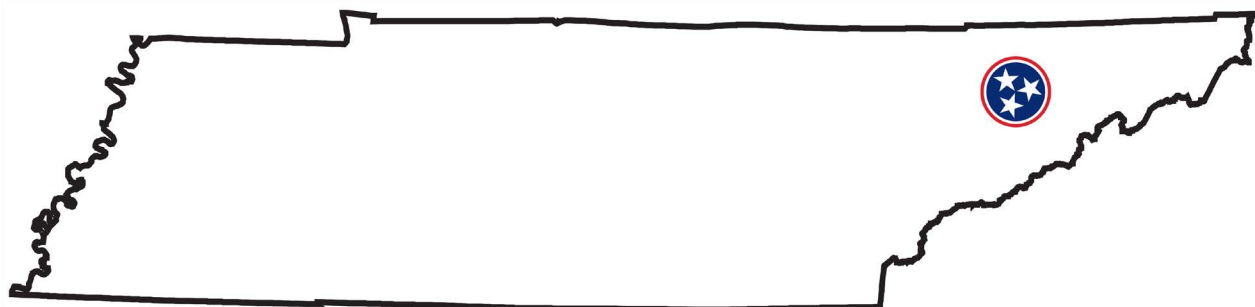
### Recipients of Traditional

#### HOPE awards (2014-2015):

- 942

### Student-to-Faculty Ratio (Fall 2014):

- 18:1



# Tennessee Colleges of Applied Technology

The 27 Tennessee Colleges of Applied Technology are premier providers of state-of-the-art technical training and workforce development strategies.

The network of TCATs is strategically located across the state to ensure that businesses and industries throughout Tennessee have access to a skilled and qualified workforce. The TCATs offer more than 50 occupational programs to help students train for a career or retrain for advancement opportunities, and help businesses build a skilled workforce. They contribute to the economic and community development of the regions served.

The TCAT certificate and diploma programs are developed in collaboration with community, business, and industry leaders to address specified areas of need. The programs are designed to prepare graduates for state licensure when required for practice. Some TCAT academic credits may transfer to the community colleges.

*Source: Tennessee Board of Regents*



# Tennessee Transfer Pathways

Tennessee Transfer Pathways (TTPs) are advising tools designed to help community college students plan to transfer to a Tennessee public university or select regionally accredited, non-profit, Tennessee private colleges and universities to complete their baccalaureate degree. The TTPs also constitute an agreement between community colleges and four-year colleges/universities confirming that community college courses meet major preparation requirements.

## *How Do the Pathways Work?*

A student who completes all the courses listed on a particular Transfer Pathway will earn an A.A. or A.S. degree at the community college. When the student transfers to a Tennessee public or private college/university, the transcript will certify that the pathway has been followed. The student is guaranteed that all the community college courses taken will be accepted at the college/university and the courses will count toward completion of the particular major. If a community college student transfers to another Tennessee community college, he or she is guaranteed that all courses transfer.

*Source: Tennessee Board of Regents*

## TN eCampus

Through TN eCampus, individuals considering a college education or options for accelerating degree completion can now get a comprehensive view of online programs and courses offered by TBR institutions, regardless of where or how they were developed. In total, there are 500+ online degree program options and certificates and 400+ online courses!

These online programs and courses are equivalent to those offered at physical campus locations. No differentiation is made between online and on-ground delivery on transcripts or diplomas. All participating institutions are regionally accredited by the Southern Association of Colleges and Schools (SACS), while many programs have additional discipline-specific national accreditation status.

*Source: Tennessee Board of Regents*

# Section II

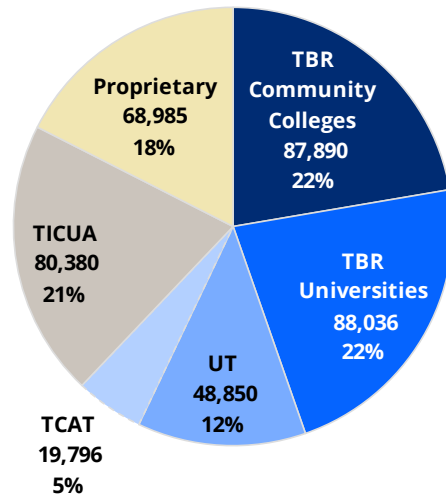


**Student  
Participation**

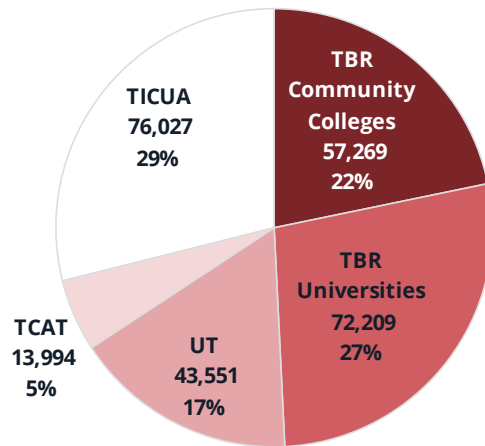
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**Fall 2015**

**Figure 2.1  
Headcount by Sector  
Fall 2015**



**Figure 2.2  
FTE by Sector  
Fall 2015**

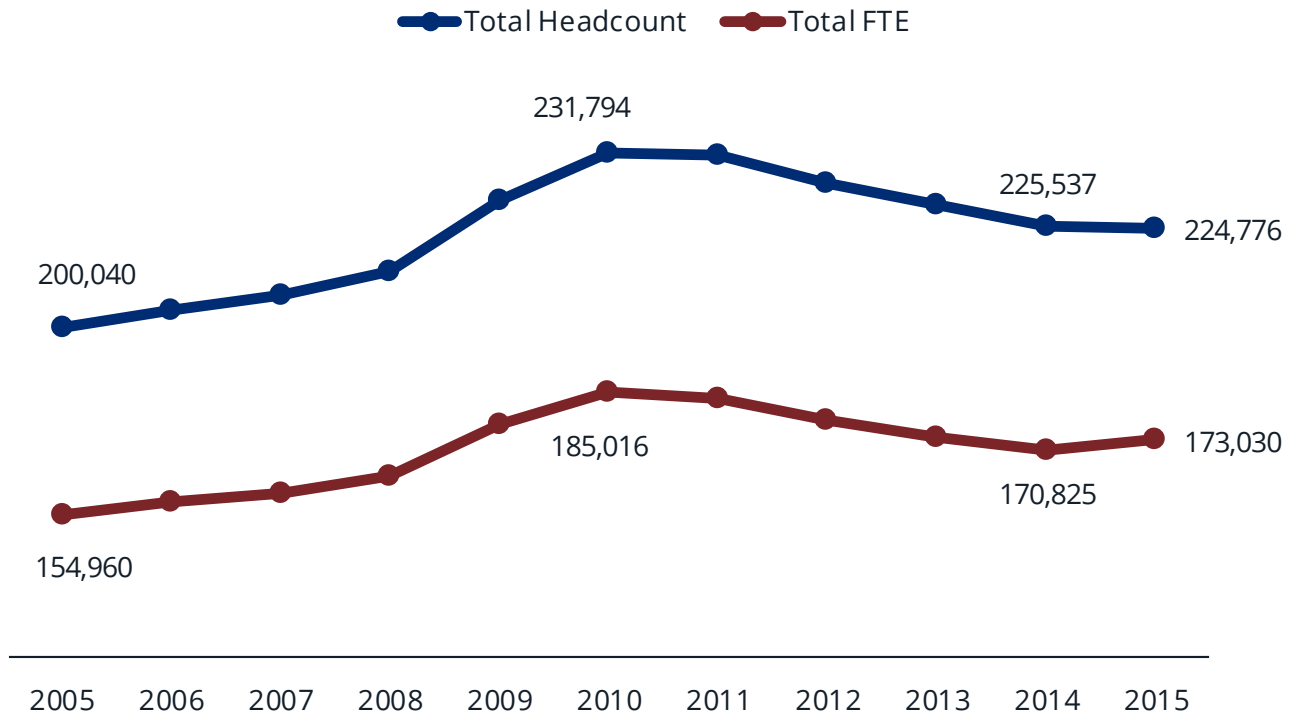


Source: THEC Student Information System (THEC SIS), THEC Postsecondary School Authorization, TN Board of Regents (TBR), TN Independent Colleges and Universities Association (TICUA)

Notes:

- **Proprietary sector enrollment** is reported annually. To isolate the proprietary sector's fall enrollment, the ratio of public institutions' fall enrollment to 12-month enrollment was averaged over three years (2012, 2013, and 2014). This percentage (84.5 percent) was then applied to the 2014-15 headcount of the proprietary sector to derive the estimated fall headcount.
- Excludes not-for-profit private institutions not participating in TICUA.
- Public and TICUA institution headcount and FTE based on end-of-term data.
- Due to limitations in the data, Figure 2.2 does not report FTE for the proprietary sector.
- TCAT enrollment and FTE are preliminary.
- **Full-Time Equivalent** (FTE) enrollment is calculated in a manner consistent with the Outcomes Funding Formula definition found on p. 90.
- UT Health Science Center, UT Veterinary School, ETSU College of Medicine and College of Pharmacy FTE are equivalent to headcount.

**Figure 2.3**  
**Public Higher Education Enrollment Trends**  
**Fall 2005 – Fall 2015**



Source: THEC Student Information System (THEC SIS)



## Table 2.1

<b>Public Headcount by Institution</b>							
<b>Fall Terms 2005 and 2010 - 2015</b>							
<b>Institution</b>	<b>2005</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
<b>TBR Community Colleges</b>							
Chattanooga State Community College	7,836	10,436	10,498	10,160	10,123	9,557	9,436
Cleveland State Community College	3,027	3,754	3,832	3,640	3,812	3,529	3,530
Columbia State Community College	4,747	5,648	5,514	5,379	5,287	5,231	5,415
Dyersburg State Community College	2,457	3,759	3,777	3,595	3,271	2,863	2,873
Jackson State Community College	3,859	5,375	4,935	4,497	4,593	4,928	4,837
Motlow State Community College	3,407	5,256	5,004	4,782	4,925	4,793	5,294
Nashville State Community College	7,198	9,906	9,883	9,887	10,163	10,048	10,701
Northeast State Community College	4,860	6,780	6,478	6,446	5,895	5,865	6,086
Pellissippi State Community College	7,686	11,169	11,464	10,681	10,836	10,247	10,416
Roane State Community College	5,155	6,881	6,906	6,659	6,361	5,962	6,012
Southwest Tennessee Community College	11,556	13,505	13,038	12,235	10,876	10,333	9,244
Volunteer State Community College	7,150	9,029	8,694	8,210	8,190	7,677	8,075
Walters State Community College	5,879	6,960	6,754	6,571	6,281	6,031	5,971
<b>TBR Community College Total</b>	<b>74,817</b>	<b>98,458</b>	<b>96,777</b>	<b>92,742</b>	<b>90,613</b>	<b>87,064</b>	<b>87,890</b>
<b>TBR Universities</b>							
Austin Peay State University	8,814	10,744	10,888	10,616	10,449	10,153	10,120
East Tennessee State University	11,894	14,999	15,286	15,202	14,751	14,551	14,424
Middle Tennessee State University	22,554	26,654	26,664	25,578	24,079	23,006	22,662
Tennessee State University	8,880	8,961	9,214	8,881	8,833	9,097	9,179
Tennessee Technological University	9,312	11,528	11,748	11,583	11,200	11,498	10,952
University of Memphis	20,465	22,586	22,869	22,312	21,587	21,161	20,699
<b>TBR University Total</b>	<b>81,919</b>	<b>95,472</b>	<b>96,669</b>	<b>94,172</b>	<b>90,899</b>	<b>89,466</b>	<b>88,036</b>
<b>UT Universities</b>							
University of Tennessee at Chattanooga	8,656	10,726	11,394	11,614	11,655	11,619	11,344
University of Tennessee, Knoxville	26,294	27,306	27,296	26,877	27,028	27,382	27,640
University of Tennessee at Martin	6,478	8,479	7,921	7,766	7,429	7,029	6,791
University of Tennessee Health Science Center	2,260	2,692	2,789	2,799	2,859	2,977	3,075
<b>UT University Total</b>	<b>43,688</b>	<b>49,203</b>	<b>49,400</b>	<b>49,056</b>	<b>48,971</b>	<b>49,007</b>	<b>48,850</b>
<b>University Total</b>	<b>125,607</b>	<b>144,675</b>	<b>146,069</b>	<b>143,228</b>	<b>139,870</b>	<b>138,473</b>	<b>136,886</b>
<b>Grand Total</b>	<b>200,424</b>	<b>243,133</b>	<b>242,846</b>	<b>235,970</b>	<b>230,483</b>	<b>225,537</b>	<b>224,776</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- Enrollments are for credit-bearing courses only.
- Based on end-of-term data.

Table 2.2

14th Day Enrollment and End of Term Headcount Enrollment Fall 2015			
Institution	14th Day	End of Term	Percent Change
<b>TBR Community Colleges</b>			
Chattanooga State Community College	9,374	9,436	+ 0.7%
Cleveland State Community College	3,509	3,530	+ 0.6%
Columbia State Community College	5,297	5,415	+ 2.2%
Dyersburg State Community College	2,857	2,873	+ 0.6%
Jackson State Community College	4,746	4,837	+ 1.9%
Motlow State Community College	5,256	5,294	+ 0.7%
Nashville State Community College	10,192	10,701	+ 5.0%
Northeast State Community College	6,084	6,086	+ 0.0%
Pellissippi State Community College	10,325	10,416	+ 0.9%
Roane State Community College	5,861	6,012	+ 2.6%
Southwest Tennessee Community College	9,135	9,244	+ 1.2%
Volunteer State Community College	8,068	8,075	+ 0.1%
Walters State Community College	5,947	5,971	+ 0.4%
<b>TBR Community College Total</b>	<b>86,651</b>	<b>87,890</b>	<b>+ 1.4%</b>
<b>TBR Universities</b>			
Austin Peay State University	10,099	10,120	+ 0.2%
East Tennessee State University	14,334	14,424	+ 0.6%
Middle Tennessee State University	22,511	22,662	+ 0.7%
Tennessee State University	9,169	9,179	+ 0.1%
Tennessee Technological University	10,901	10,952	+ 0.5%
University of Memphis	20,585	20,699	+ 0.6%
<b>TBR University Total</b>	<b>87,599</b>	<b>88,036</b>	<b>+ 0.5%</b>
<b>UT Universities</b>			
University of Tennessee at Chattanooga	11,330	11,344	+ 0.1%
University of Tennessee, Knoxville	27,476	27,640	+ 0.6%
University of Tennessee at Martin	6,776	6,791	+ 0.2%
University of Tennessee Health Science Center	3,075	3,075	+ 0.0%
<b>UT University Total</b>	<b>48,657</b>	<b>48,850</b>	<b>+ 0.4%</b>
<b>University Total</b>	<b>136,256</b>	<b>136,886</b>	<b>+ 0.5%</b>
<b>Grand Total</b>	<b>222,907</b>	<b>224,776</b>	<b>+ 0.8%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- End of term reflects student departures and students who enrolled after the 14th day.

### Table 2.3

<b>Public FTE Enrollment by Institution</b>							
<b>Fall Terms 2005 and 2010 - 2015</b>							
<b>Institution</b>	<b>2005</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>
<b>TBR Community Colleges</b>							
Chattanooga State Community College	4,832	6,812	6,801	6,585	6,388	5,901	6,190
Cleveland State Community College	2,083	2,609	2,630	2,482	2,487	2,316	2,413
Columbia State Community College	2,788	3,701	3,495	3,348	3,352	3,263	3,634
Dyersburg State Community College	1,563	2,421	2,339	2,217	1,918	1,678	1,690
Jackson State Community College	2,514	3,415	3,262	2,847	2,722	2,825	2,907
Motlow State Community College	2,199	3,375	3,112	2,925	2,984	2,984	3,654
Nashville State Community College	2,607	5,621	5,702	5,681	5,796	5,807	6,272
Northeast State Community College	3,548	4,680	4,437	4,289	3,912	3,888	4,215
Pellissippi State Community College	5,079	7,346	7,509	7,057	6,978	6,644	6,755
Roane State Community College	3,474	4,511	4,361	4,153	3,964	3,777	3,891
Southwest Tennessee Community College	7,059	8,533	8,276	7,555	6,801	6,355	6,169
Volunteer State Community College	4,138	5,817	5,509	5,091	4,985	4,747	5,406
Walters State Community College	3,665	4,819	4,598	4,425	4,103	4,008	4,074
<b>TBR Community College Total</b>	<b>45,550</b>	<b>63,658</b>	<b>62,031</b>	<b>58,656</b>	<b>56,392</b>	<b>54,192</b>	<b>57,269</b>
<b>TBR Universities</b>							
Austin Peay State University	5,671	8,622	8,685	8,508	8,416	8,241	8,180
East Tennessee State University	9,364	12,794	13,030	12,784	12,374	12,295	12,347
Middle Tennessee State University	16,339	22,030	21,840	20,824	19,637	18,787	18,362
Tennessee State University	7,431	7,157	7,166	6,901	7,080	7,388	7,639
Tennessee Technological University	7,212	9,368	9,527	9,636	9,797	9,983	9,569
University of Memphis	15,613	17,798	17,974	17,462	16,704	16,554	16,112
<b>TBR University Total</b>	<b>61,629</b>	<b>77,769</b>	<b>78,222</b>	<b>76,114</b>	<b>74,007</b>	<b>73,247</b>	<b>72,209</b>
<b>UT Universities</b>							
University of Tennessee at Chattanooga	6,832	9,788	9,845	9,951	10,208	10,029	9,886
University of Tennessee, Knoxville	22,960	24,219	23,519	23,610	23,860	24,107	24,601
University of Tennessee at Martin	5,324	6,959	6,852	6,770	6,555	6,273	5,989
University of Tennessee Health Science Center	1,999	2,623	2,789	2,799	2,859	2,977	3,075
<b>University of Tennessee Total</b>	<b>37,115</b>	<b>43,589</b>	<b>43,005</b>	<b>43,129</b>	<b>43,481</b>	<b>43,386</b>	<b>43,551</b>
<b>University Total</b>	<b>98,744</b>	<b>121,358</b>	<b>121,227</b>	<b>119,243</b>	<b>117,489</b>	<b>116,633</b>	<b>115,761</b>
<b>Grand Total</b>	<b>144,294</b>	<b>185,016</b>	<b>183,258</b>	<b>177,899</b>	<b>173,880</b>	<b>170,825</b>	<b>173,030</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary School and the UT Space Institute.
- UT Health Science Center, UT Veterinary School, ETSU College of Medicine and College of Pharmacy FTE are equivalent to headcount.
- Enrollments are for credit-bearing courses only.
- Based on end-of-term data.

**Table 2.4**

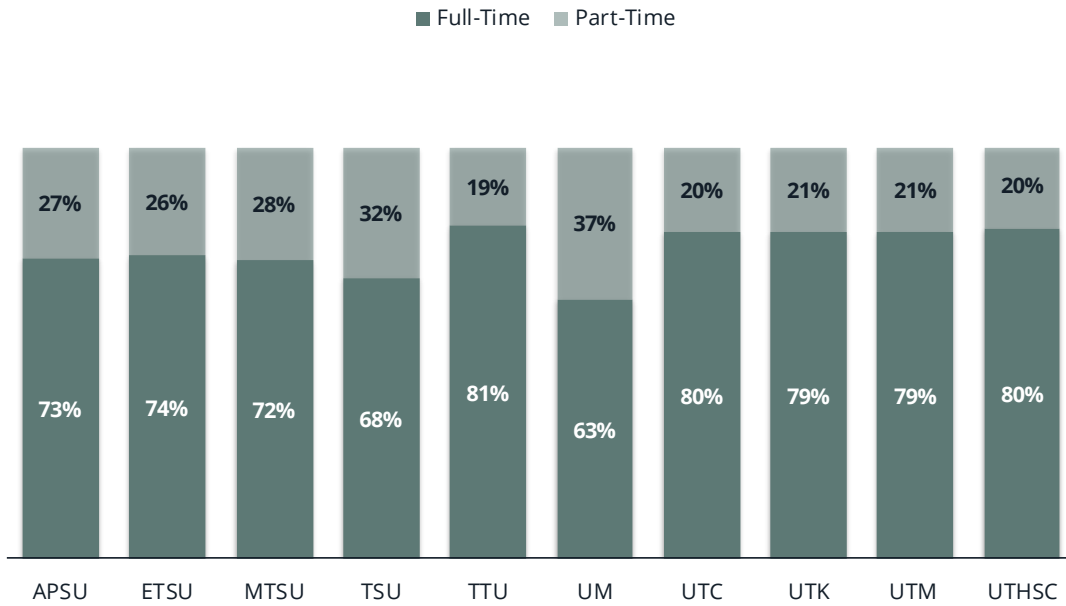
<b>Tennessee Colleges of Applied Technology Enrollment, Academic Year 2014-15</b>			
<b>Institution</b>	<b>Headcount</b>	<b>FTE</b>	<b>Contact Hours</b>
Athens	422	260	233,964
Chattanooga	1,915	988	889,749
Covington	372	193	173,731
Crossville	587	352	316,448
Crump	443	233	209,287
Dickson	911	521	468,750
Elizabethton	807	507	455,945
Harriman	409	261	234,940
Hartsville	873	338	304,293
Hohenwald	680	336	303,060
Jacksboro	325	194	174,697
Jackson	1,477	496	445,732
Knoxville	1,605	726	653,168
Livingston	2,956	553	497,486
McKenzie	302	179	161,043
McMinnville	601	229	206,363
Memphis	1,632	892	802,887
Morristown	950	557	501,768
Murfreesboro	5,334	493	443,503
Nashville	1,413	835	751,576
Newbern	486	284	255,941
Oneida/Huntsville	514	224	201,621
Paris	562	335	301,550
Pulaski	1,669	457	411,083
Ripley	667	150	134,603
Shelbyville	979	488	439,954
Whiteville	587	188	169,469
<b>Grand Total</b>	<b>29,478</b>	<b>11,269</b>	<b>10,142,611</b>

Source: THEC SIS

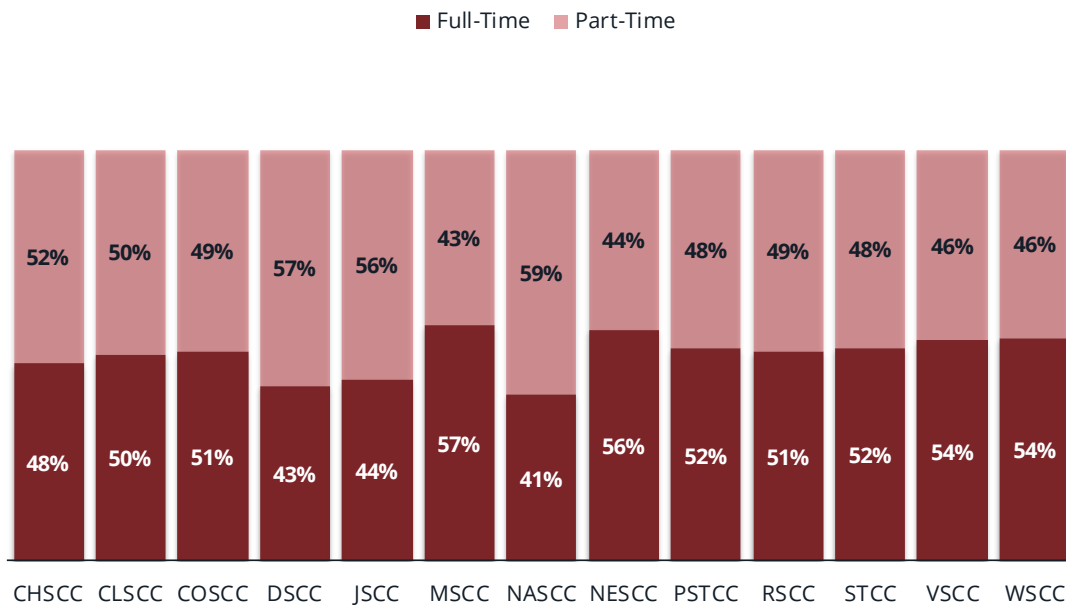
Notes:

- FTE is calculated as the total number of contact hours divided by 900.
- TCAT calculations are based on enrollment data from the summer, fall, and spring academic terms.

**Figure 2.4**  
**Full- and Part-Time Enrollment, Public Universities**  
**Fall 2015**



**Figure 2.5**  
**Full- and Part-Time Enrollment, Community Colleges**  
**Fall 2015**



Source: THEC SIS

Note:

- Based on end-of-term data.

## Table 2.5

College-Going Rate by County					
Fall 2011 - Fall 2015					
County	2011	2012	2013	2014	2015
Anderson	59.9%	60.6%	62.4%	63.6%	65.6%
Bedford	49.0%	46.6%	43.1%	41.6%	51.9%
Benton	53.4%	57.6%	56.3%	55.6%	60.5%
Bledsoe	62.1%	56.0%	52.3%	52.2%	48.8%
Blount	56.0%	57.9%	58.8%	59.0%	64.6%
Bradley	55.1%	60.2%	60.5%	60.9%	63.4%
Campbell	52.2%	49.9%	50.3%	48.7%	51.3%
Cannon	40.1%	43.4%	37.7%	39.2%	52.3%
Carroll	59.8%	59.4%	58.9%	62.3%	71.1%
Carter	56.7%	51.7%	61.5%	59.9%	66.3%
Cheatham	54.3%	54.5%	50.6%	50.5%	56.6%
Chester	58.9%	60.3%	57.4%	56.8%	65.1%
Claiborne	54.6%	59.3%	64.0%	60.1%	61.2%
Clay	63.2%	59.5%	61.8%	59.0%	67.2%
Cocke	42.4%	41.3%	39.7%	38.2%	46.0%
Coffee	59.2%	53.3%	57.2%	51.3%	63.1%
Crockett	62.2%	50.6%	56.7%	55.9%	66.2%
Cumberland	41.1%	49.8%	42.8%	51.5%	57.8%
Davidson	55.5%	52.2%	54.3%	56.2%	57.8%
Decatur	71.6%	66.7%	70.2%	71.6%	75.3%
DeKalb	44.8%	43.5%	49.5%	47.1%	50.0%
Dickson	52.6%	55.0%	54.8%	52.3%	58.8%
Dyer	65.4%	64.0%	63.5%	59.0%	61.9%
Fayette	47.8%	46.1%	51.7%	47.0%	51.8%
Fentress	51.0%	44.3%	58.6%	59.0%	55.6%
Franklin	58.7%	46.0%	43.6%	51.4%	56.5%
Gibson	56.2%	58.3%	57.0%	61.8%	63.5%
Giles	49.3%	49.0%	56.7%	57.8%	57.0%
Grainger	46.0%	54.7%	56.9%	50.4%	64.0%
Greene	45.5%	49.2%	45.9%	51.2%	58.4%
Grundy	39.0%	6.5%	47.8%	52.9%	54.2%
Hamblen	57.1%	56.0%	59.6%	62.8%	62.6%
Hamilton	61.3%	61.2%	61.1%	60.4%	68.1%
Hancock	49.3%	54.9%	59.0%	42.6%	44.3%
Hardeman	54.4%	51.4%	49.6%	52.4%	59.6%
Hardin	56.7%	52.0%	53.0%	54.7%	53.3%
Hawkins	51.4%	47.1%	48.8%	51.2%	56.3%
Haywood	61.6%	49.5%	50.0%	47.1%	58.2%
Henderson	68.8%	69.4%	67.7%	71.8%	76.4%
Henry	56.7%	54.6%	53.5%	51.7%	54.0%
Hickman	32.9%	40.3%	40.4%	42.7%	58.8%
Houston	56.3%	60.8%	52.7%	49.0%	69.9%
Humphreys	62.9%	59.5%	52.1%	58.7%	73.8%
Jackson	49.0%	45.2%	57.0%	46.7%	64.2%
Jefferson	45.1%	50.7%	56.5%	56.5%	57.3%
Johnson	48.5%	35.3%	39.1%	45.7%	52.7%
Knox	66.6%	63.4%	67.3%	66.3%	69.9%
Lake	76.6%	52.5%	59.6%	59.5%	53.8%
Lauderdale	47.6%	54.2%	50.7%	49.4%	50.0%
Lawrence	59.1%	56.3%	51.0%	59.8%	61.3%
Lewis	61.1%	49.1%	63.3%	61.3%	67.9%
Lincoln	52.5%	55.5%	49.4%	51.0%	58.0%
Loudon	52.4%	53.2%	57.0%	56.3%	58.8%
Macon	56.1%	51.3%	45.7%	51.0%	64.1%
Madison	62.0%	53.0%	56.1%	60.0%	56.9%

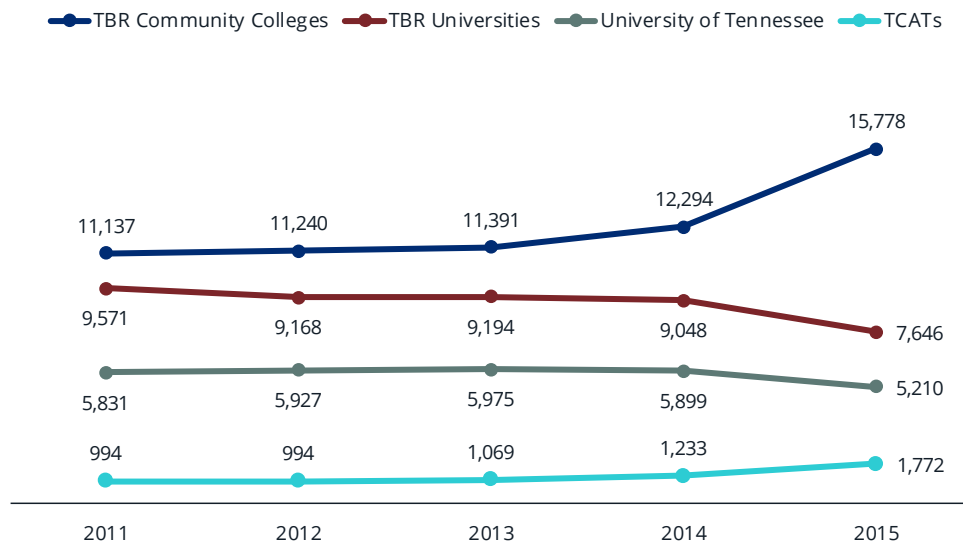
College-Going Rate by County continued					
Fall 2011 - Fall 2015					
County	2011	2012	2013	2014	2015
Marion	55.0%	55.2%	61.7%	53.6%	64.3%
Marshall	57.9%	54.6%	57.7%	55.4%	65.3%
Maury	53.5%	59.2%	55.5%	50.9%	61.1%
McMinn	53.1%	52.4%	51.7%	54.0%	59.8%
McNairy	60.8%	61.1%	54.0%	54.0%	60.3%
Meigs	51.8%	50.5%	58.3%	52.7%	49.2%
Monroe	39.0%	39.8%	38.7%	36.9%	43.1%
Montgomery	51.5%	53.1%	50.9%	52.3%	52.0%
Moore	71.2%	43.7%	59.7%	70.3%	74.2%
Morgan	48.1%	45.3%	46.8%	46.6%	51.8%
Obion	57.4%	60.3%	61.0%	59.5%	65.9%
Overton	48.0%	58.1%	54.1%	41.9%	62.9%
Perry	64.4%	78.3%	71.2%	75.3%	75.8%
Pickett	44.4%	78.4%	58.1%	61.5%	76.2%
Polk	53.1%	52.3%	51.3%	43.6%	61.9%
Putnam	52.2%	53.2%	58.8%	54.1%	60.2%
Rhea	53.2%	47.8%	45.8%	46.5%	55.5%
Roane	60.6%	61.7%	60.8%	62.9%	65.5%
Robertson	49.8%	52.0%	51.3%	51.3%	54.7%
Rutherford	57.0%	58.4%	57.1%	59.0%	63.9%
Scott	53.7%	53.0%	61.8%	57.9%	64.7%
Sequatchie	55.7%	40.8%	55.0%	57.9%	61.9%
Sevier	55.4%	54.0%	58.3%	57.0%	57.4%
Shelby	58.6%	57.6%	59.4%	58.9%	59.9%
Smith	45.2%	45.2%	47.6%	51.8%	57.3%
Stewart	46.6%	44.7%	46.7%	46.7%	58.2%
Sullivan	59.1%	62.1%	65.0%	65.7%	67.8%
Sumner	66.0%	65.3%	65.2%	59.7%	71.0%
Tipton	59.3%	61.5%	61.3%	55.3%	59.4%
Trousdale	59.6%	60.6%	55.3%	52.0%	66.7%
Unicoi	52.6%	55.6%	53.0%	60.5%	64.7%
Union	52.2%	52.0%	49.1%	50.3%	53.6%
Van Buren	42.6%	50.0%	44.3%	42.6%	54.0%
Warren	45.7%	41.2%	42.6%	39.9%	49.8%
Washington	60.2%	62.5%	62.2%	60.6%	71.8%
Wayne	56.5%	59.9%	55.3%	55.4%	69.4%
Weakley	62.6%	67.0%	59.1%	65.3%	65.7%
White	46.7%	42.9%	51.1%	47.4%	54.3%
Williamson	70.5%	77.3%	79.3%	76.2%	82.7%
Wilson	57.2%	58.3%	60.9%	56.5%	69.5%
<b>Tennessee</b>	<b>57.1%</b>	<b>57.0%</b>	<b>58.1%</b>	<b>57.9%</b>	<b>62.5%</b>
<b>Statewide Public HS Grads</b>	<b>62,128</b>	<b>62,377</b>	<b>61,601</b>	<b>61,841</b>	<b>60,940</b>
<b>Statewide College Enrollees</b>	<b>35,495</b>	<b>35,585</b>	<b>35,787</b>	<b>35,823</b>	<b>38,063</b>

Source: THEC SIS, National Student Clearinghouse

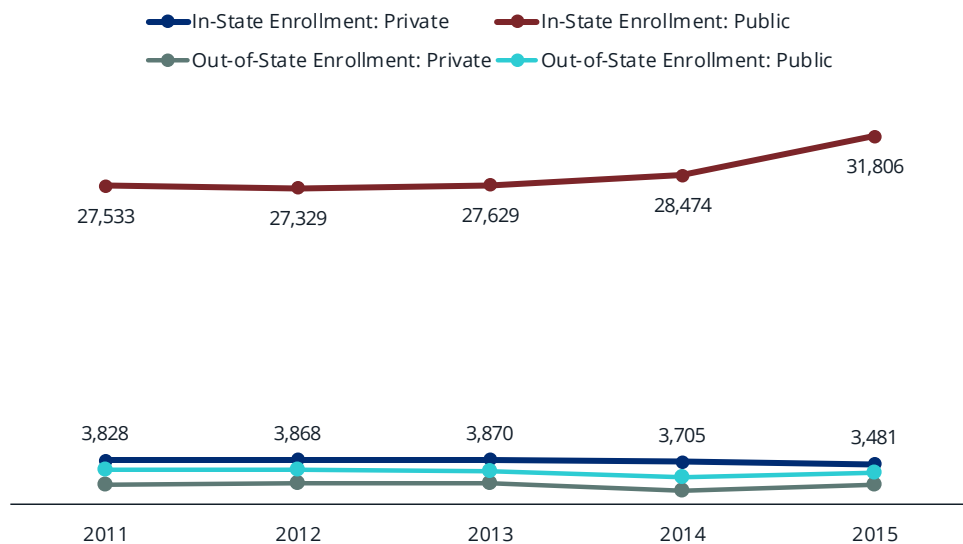
Notes:

- High school students graduated during the winter, spring, or summer preceding the fall they enrolled in higher education. For example, high school students who graduated during the winter of 2014, spring of 2015, or summer of 2015, and enrolled in any college in the summer or fall of 2015 are included in the column labeled 2015.
- High school students were enrolled at any higher education institution (community college, university, in-state, out-of-state, public, or private).
- Only public high school graduates are included in the college-going calculations.
- Count is unduplicated.

**Figure 2.6**  
**Public In-State High School Graduate Enrollment by System**  
**Fall 2011 – Fall 2015**



**Figure 2.7**  
**Postsecondary Share of High School Graduate Enrollment**  
**Fall 2011 – Fall 2015**



Source: THEC SIS, National Student Clearinghouse

Notes:

- High school students graduated during the winter, spring, or summer preceding the fall they enrolled in higher education. For example, high school students who graduated during the winter of 2012, spring of 2013, or summer of 2013, and enrolled in any college in the summer or fall of 2013 are included.
- Enrollment share duplicates student count and is not comparable to the college-going rate.
- Only public high school graduates are included in the college-going calculations.



## Table 2.6

Public Headcount by Student Level Fall 2015						
Institution	First-Time Freshman		Total Undergraduate		Graduate & Professional	
	Headcount	Percent of Total	Headcount	Percent of Total	Headcount	Percent of Total
<b>TBR Community Colleges</b>						
Chattanooga State Community College	1,966	20.8%	9,436	100%		
Cleveland State Community College	819	23.2%	3,530	100%		
Columbia State Community College	1,490	27.5%	5,415	100%		
Dyersburg State Community College	611	21.3%	2,873	100%		
Jackson State Community College	1,094	22.6%	4,837	100%		
Motlow State Community College	1,942	36.7%	5,294	100%		
Nashville State Community College	2,455	22.9%	10,701	100%		
Northeast State Community College	1,505	24.7%	6,086	100%		
Pellissippi State Community College	2,488	23.9%	10,416	100%		
Roane State Community College	1,371	22.8%	6,012	100%		
Southwest Tennessee Community College	2,473	26.8%	9,244	100%		
Volunteer State Community College	2,345	29.0%	8,075	100%		
Walters State Community College	1,625	27.2%	5,971	100%		
<b>TBR Community College Total</b>	<b>22,184</b>	<b>25.2%</b>	<b>87,890</b>	<b>100%</b>		
<b>TBR Universities</b>						
Austin Peay State University	1,523	15.0%	9,199	90.9%	921	9.1%
East Tennessee State University	1,935	13.4%	11,468	79.5%	2,956	20.5%
Middle Tennessee State University	2,809	12.4%	20,273	89.5%	2,389	10.5%
Tennessee State University	1,406	15.3%	7,270	79.2%	1,909	20.8%
Tennessee Technological University	1,576	14.4%	9,846	89.9%	1,106	10.1%
University of Memphis	2,060	10.0%	16,716	80.8%	3,983	19.2%
<b>TBR University Total</b>	<b>11,309</b>	<b>12.8%</b>	<b>74,772</b>	<b>84.9%</b>	<b>13,264</b>	<b>15.1%</b>
<b>UT Universities</b>						
University of Tennessee at Chattanooga	1,860	16.4%	10,034	88.5%	1,310	11.5%
University of Tennessee, Knoxville	4,660	16.9%	21,704	78.6%	5,923	21.4%
University of Tennessee at Martin	1,021	15.0%	6,399	94.2%	392	5.8%
University of Tennessee Health Science Center	0	0.0%	265	8.6%	2,810	91.4%
<b>UT University Total</b>	<b>7,541</b>	<b>15.4%</b>	<b>38,402</b>	<b>78.6%</b>	<b>10,435</b>	<b>21.4%</b>
<b>University Total</b>	<b>18,850</b>	<b>13.8%</b>	<b>113,174</b>	<b>82.7%</b>	<b>23,699</b>	<b>17.3%</b>
<b>Grand Total</b>	<b>41,034</b>	<b>18.3%</b>	<b>201,064</b>	<b>89.5%</b>	<b>23,699</b>	<b>10.5%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- Based on end-of-term data.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- Excludes students with unknown level.

## Table 2.7

<b>Public Headcount by Gender, Race, Pell Eligibility, and Residency</b>					
<b>Fall 2015</b>					
<b>Institution</b>	<b>Total</b>	<b>% Female</b>	<b>% Non-white</b>	<b>% Pell Eligible</b>	<b>% Out-of-state</b>
<b>TBR Community Colleges</b>					
Chattanooga State Community College	9,436	59.2%	21.9%	40.7%	12.6%
Cleveland State Community College	3,530	59.4%	12.5%	41.8%	2.8%
Columbia State Community College	5,415	61.0%	15.2%	41.7%	1.1%
Dyersburg State Community College	2,873	64.8%	23.6%	41.1%	0.8%
Jackson State Community College	4,837	62.4%	21.6%	40.7%	0.4%
Motlow State Community College	5,294	57.4%	18.5%	39.0%	1.5%
Nashville State Community College	10,701	57.7%	40.6%	44.6%	9.8%
Northeast State Community College	6,086	51.8%	6.9%	46.5%	3.7%
Pellissippi State Community College	10,416	51.9%	16.5%	40.1%	3.3%
Roane State Community College	6,012	66.5%	6.8%	45.4%	1.2%
Southwest Tennessee Community College	9,244	60.4%	69.7%	54.3%	4.3%
Volunteer State Community College	8,075	59.9%	18.1%	40.9%	2.0%
Walters State Community College	5,971	60.7%	8.9%	45.0%	2.0%
<b>TBR Community College Total</b>	<b>87,890</b>	<b>58.8%</b>	<b>24.3%</b>	<b>43.6%</b>	<b>4.4%</b>
<b>TBR Universities</b>					
Austin Peay State University	10,120	59.9%	31.7%	46.4%	18.6%
East Tennessee State University	14,424	57.4%	14.7%	38.6%	22.2%
Middle Tennessee State University	22,662	54.6%	31.9%	45.8%	12.2%
Tennessee State University	9,179	61.4%	73.2%	43.6%	34.0%
Tennessee Technological University	10,952	44.8%	13.2%	40.5%	12.1%
University of Memphis	20,699	59.2%	46.0%	42.8%	16.7%
<b>TBR University Total</b>	<b>88,036</b>	<b>56.2%</b>	<b>34.4%</b>	<b>43.1%</b>	<b>17.9%</b>
<b>UT Universities</b>					
University of Tennessee at Chattanooga	11,344	55.9%	20.5%	38.0%	9.5%
University of Tennessee, Knoxville	27,640	50.0%	18.2%	28.9%	20.4%
University of Tennessee at Martin	6,791	58.6%	19.9%	48.7%	9.0%
University of Tennessee Health Science Center	3,075	59.2%	25.9%	20.7%	28.1%
<b>UT University Total</b>	<b>48,850</b>	<b>53.2%</b>	<b>19.4%</b>	<b>33.3%</b>	<b>16.8%</b>
<b>University Total</b>	<b>136,886</b>	<b>55.1%</b>	<b>29.0%</b>	<b>39.6%</b>	<b>17.5%</b>
<b>Grand Total</b>	<b>224,776</b>	<b>56.6%</b>	<b>27.2%</b>	<b>41.1%</b>	<b>12.4%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- **Pell-Eligible** students are defined as students who were eligible to receive a Pell grant at any time during their college career.
- **Non-white** category includes Alaskan Native, American Indian, Asian or Pacific Islander, Black or African American, Hispanic, and Multiracial.
- **Out-of-state** column includes foreign students.
- Table excludes students with unknown gender, race/ethnicity, or Pell-Eligibility status.
- Based on end-of-term data.

## Table 2.8

Public Headcount in Five Most Utilized Major Fields Fall 2015					
Major Field: <u>Undergraduate</u>	Headcount	Percent of All UG Majors	Major Field: <u>Graduate</u>	Headcount	Percent of All Grad Majors
Liberal Arts & Sciences	38,378	19.1%	Health Professions & Related Services	5,533	23.3%
Health Professions & Related Services	23,622	11.7%	Education	3,762	15.9%
Business Management & Administrative Services	19,978	9.9%	Business Management & Administrative Services	2,573	10.9%
Engineering	12,794	6.4%	Engineering	1,531	6.5%
Education	6,736	3.4%	Protective Services & Public Affairs	1,224	5.2%

Source: THEC SIS

Notes:

- **Major Fields** are defined by their two-digit THEC CIP code.
- Based on end-of-term data.

## Table 2.9

Average ACT Scores of Incoming Freshmen Fall 2015	
Institution	Average ACT Score
TBR Community Colleges	
Chattanooga State Community College	18.8
Cleveland State Community College	18.7
Columbia State Community College	19.8
Dyersburg State Community College	18.5
Jackson State Community College	18.3
Motlow State Community College	19.1
Nashville State Community College	18
Northeast State Community College	19.1
Pellissippi State Community College	20
Roane State Community College	19.2
Southwest Tennessee Community College	16.5
Volunteer State Community College	19.2
Walters State Community College	19.3
<b>TBR Community College Total</b>	<b>18.8</b>
TBR Universities	
Austin Peay State University	21.4
East Tennessee State University	22.6
Middle Tennessee State University	21.9
Tennessee State University	18
Tennessee Technological University	23.8
University of Memphis	22.6
<b>TBR University Total</b>	<b>21.9</b>
UT Universities	
University of Tennessee at Chattanooga	23
University of Tennessee, Knoxville	26.2
University of Tennessee at Martin	22.3
<b>UT University Total</b>	<b>24.9</b>
<b>University Total</b>	<b>23.2</b>
<b>Grand Total</b>	<b>20.9</b>

Source: THEC SIS

Note:

- Percent of students with reported ACT scores varies by institution.

Table 2.10

Off-Campus Enrollment Fall 2015							
Institution	Total Headcount	Off-Campus Headcount	Percent of Total	Institution	Total Headcount	Off-Campus Headcount	Percent of Total
<b>TBR Community Colleges</b>				<b>Colleges of Applied Technology</b>			
Chattanooga State Community College	10,334	1,809	17.5%	Athens	422	0	0.0%
Cleveland State Community College	3,860	1,119	29.0%	Chattanooga	1,915	726	37.9%
Columbia State Community College	6,236	2,863	45.9%	Covington	372	0	0.0%
Dyersburg State Community College	3,152	1,705	54.1%	Crossville	587	0	0.0%
Jackson State Community College	5,294	2,042	38.6%	Crump	443	0	0.0%
Motlow State Community College	6,256	4,207	67.2%	Dickson	911	428	47.0%
Nashville State Community College	12,169	4,978	40.9%	Elizabethton	807	152	18.8%
Northeast State Community College	7,481	3,380	45.2%	Harriman	409	0	0.0%
Pellissippi State Community College	11,481	4,311	37.5%	Hartsville	873	301	34.5%
Roane State Community College	7,525	5,009	66.6%	Hohenwald	680	121	17.8%
Southwest Tennessee Community College	12,273	2,156	17.6%	Jacksboro	325	0	0.0%
Volunteer State Community College	8,623	1,850	21.5%	Jackson	1,477	361	24.4%
Walters State Community College	7,010	3,401	48.5%	Knoxville	1,605	0	0.0%
<b>TBR Community College Total</b>	<b>101,694</b>	<b>38,830</b>	<b>38.2%</b>	Livingtson	2,956	*	0.1%
<b>TBR Universities</b>				McKenzie	302	8	2.6%
Austin Peay State University	10,551	1,684	16.0%	McMinnville	601	0	0.0%
East Tennessee State University	15,592	1,740	11.2%	Memphis	1,632	330	20.2%
Middle Tennessee State University	22,782	578	2.5%	Morristown	950	92	9.7%
Tennessee State University	11,312	3,111	27.5%	Murfreesboro	5,334	0	0.0%
Tennessee Technological University	11,160	506	4.5%	Nashville	1,413	0	0.0%
University of Memphis	21,960	2,651	12.1%	Newbern	486	0	0.0%
<b>TBR University Total</b>	<b>93,357</b>	<b>10,270</b>	<b>11.0%</b>	Oneida/Huntsville	514	*	1.0%
<b>UT Universities</b>				Paris	562	57	10.1%
University of Tennessee at Chattanooga	11,469	151	1.3%	Pulaski	1,669	972	58.2%
University of Tennessee, Knoxville	27,541	151	0.5%	Ripley	667	50	7.5%
University of Tennessee at Martin	7,057	1,053	14.9%	Shelbyville	979	93	9.5%
University of Tennessee Health Science Center	3,075	0	0.0%	Whiteville	587	0	0.0%
<b>University of Tennessee Total</b>	<b>49,142</b>	<b>1,355</b>	<b>2.8%</b>	<b>TCAT Total</b>	<b>29,478</b>	<b>3,700</b>	<b>12.6%</b>
<b>University Total</b>	<b>142,499</b>	<b>11,625</b>	<b>8.2%</b>	<b>Grand Total</b>	<b>273,671</b>	<b>54,155</b>	<b>19.8%</b>

Source: THEC SIS

Notes:

- Total headcount **is duplicated** because students are counted at every location in which they enrolled in a course.
- Based on end-of-term data.

## Table 2.11

Remedial and Developmental Course Enrollment						
Fall 2015						
Institution	First-Time Freshmen			All Enrolled Students		
	Total	Enrolled in Any R&D Course	Percent Enrolled in R&D	Total	Enrolled in Any R&D Course	Percent Enrolled in R&D
<b>TBR Community Colleges</b>						
Chattanooga State Community College	1,966	842	42.8%	9,436	1,182	12.5%
Cleveland State Community College	819	447	54.6%	3,530	611	17.3%
Columbia State Community College	1,490	777	52.1%	5,415	938	17.3%
Dyersburg State Community College	611	325	53.2%	2,873	436	15.2%
Jackson State Community College	1,094	660	60.3%	4,837	816	16.9%
Motlow State Community College	1,942	951	49.0%	5,294	1,070	20.2%
Nashville State Community College	2,455	1,285	52.3%	10,701	1,838	17.2%
Northeast State Community College	1,505	736	48.9%	6,086	1,081	17.8%
Pellissippi State Community College	2,488	1,303	52.4%	10,416	1,710	16.4%
Roane State Community College	1,371	710	51.8%	6,012	930	15.5%
Southwest Tennessee Community College	2,473	1,905	77.0%	9,244	2,620	28.3%
Volunteer State Community College	2,345	750	32.0%	8,075	817	10.1%
Walters State Community College	1,625	862	53.0%	5,971	1,061	17.8%
<b>Grand Total</b>	<b>22,184</b>	<b>11,553</b>	<b>52.1%</b>	<b>87,890</b>	<b>15,110</b>	<b>17.2%</b>

Source: THEC SIS

Note:

- Based on end-of-term data.

Table 2.12

First-Time Freshmen Requiring Learning Support Fall 2011 – Fall 2015					
Learning Support Subject	2011	2012	2013	2014	2015
<b>No Learning Support</b>	<b>4,462</b>	<b>4,478</b>	<b>5,081</b>	<b>5,984</b>	<b>7,822</b>
Writing Only	324	276	325	361	487
Math Only	4,598	4,298	4,314	4,303	4,745
Reading Only	333	303	318	332	484
<b>1 Subject</b>	<b>5,255</b>	<b>4,877</b>	<b>4,957</b>	<b>4,996</b>	<b>5,716</b>
Writing and Math	2,015	1,762	1,603	1,404	1,527
Writing and Reading	421	296	342	395	746
Math and Reading	1,205	1,096	988	911	1,123
<b>2 Subjects</b>	<b>3,641</b>	<b>3,154</b>	<b>2,933</b>	<b>2,710</b>	<b>3,396</b>
<b>3 Subjects</b>	<b>5,840</b>	<b>4,590</b>	<b>3,997</b>	<b>3,607</b>	<b>4,400</b>
<b>Any Learning Support</b>	<b>14,736</b>	<b>12,621</b>	<b>11,887</b>	<b>11,313</b>	<b>13,512</b>
<b>Total Freshmen Cohort</b>	<b>19,198</b>	<b>17,099</b>	<b>16,968</b>	<b>17,297</b>	<b>21,334</b>
<b>% Learning Support</b>	<b>76.8%</b>	<b>73.8%</b>	<b>70.1%</b>	<b>65.4%</b>	<b>63.3%</b>

Learning Support Subject: Math	2011	2012	2013	2014	2015
Total	13,658	11,746	10,902	10,225	11,795
<b>Total Freshmen Cohort</b>	<b>19,198</b>	<b>17,099</b>	<b>16,968</b>	<b>17,297</b>	<b>21,334</b>
<b>% Learning Support</b>	<b>71.1%</b>	<b>68.7%</b>	<b>64.3%</b>	<b>59.1%</b>	<b>55.3%</b>

Learning Support Subject: Writing	2011	2012	2013	2014	2015
Total	8,600	6,924	6,267	5,767	7,160
<b>Total Freshmen Cohort</b>	<b>19,198</b>	<b>17,099</b>	<b>16,968</b>	<b>17,297</b>	<b>21,334</b>
<b>% Learning Support</b>	<b>44.8%</b>	<b>40.5%</b>	<b>36.9%</b>	<b>33.3%</b>	<b>33.6%</b>

Learning Support Subject: Reading	2011	2012	2013	2014	2015
Total	7,799	6,285	5,645	5,245	6,753
<b>Total Freshmen Cohort</b>	<b>19,198</b>	<b>17,099</b>	<b>16,968</b>	<b>17,297</b>	<b>21,334</b>
<b>% Learning Support</b>	<b>40.6%</b>	<b>36.8%</b>	<b>33.3%</b>	<b>30.3%</b>	<b>31.7%</b>

Source: TBR

Notes:

- Table displays students who would require learning support based on their academic preparedness, not actual counts of enrolled students.
- **Learning Support** allows students to enroll in remedial coursework simultaneously with credit-bearing courses, in contrast to completing non-credit courses prior to enrollment in a credit-bearing course.
- Based on end-of-term data.

# Section III



### Table 3.1

Freshman to Sophomore Retention Rates for Public Institutions					
Fall 2014 - Fall 2015					
Institution	Fall 2014 First-Time Freshmen	Fall 2015			Retention Rate
		Enrolled at Admitting Institution	Enrolled in Other Public Institution	Total Enrolled	
<b>TBR Community Colleges</b>					
Chattanooga State Community College	1,156	573	34	607	52.5%
Cleveland State Community College	708	347	39	386	54.5%
Columbia State Community College	783	468	41	509	65.0%
Dyersburg State Community College	402	212	21	233	58.0%
Jackson State Community College	803	405	44	449	55.9%
Motlow State Community College	927	556	58	614	66.2%
Nashville State Community College	1,128	577	38	615	54.5%
Northeast State Community College	1,105	613	23	636	57.6%
Pellissippi State Community College	1,976	1,055	156	1,211	61.3%
Roane State Community College	1,076	622	43	665	61.8%
Southwest Tennessee Community College	1,453	707	56	763	52.5%
Volunteer State Community College	1,185	644	61	705	59.5%
Walters State Community College	1,275	688	55	743	58.3%
<b>TBR Community College Total</b>	<b>13,977</b>	<b>7,467</b>	<b>669</b>	<b>8,136</b>	<b>58.2%</b>
<b>TBR Universities</b>					
Austin Peay State University	1,401	983	65	1,048	74.8%
East Tennessee State University	2,028	1,447	157	1,604	79.1%
Middle Tennessee State University	3,047	2,248	185	2,433	79.8%
Tennessee State University	1,564	966	89	1,055	67.5%
Tennessee Technological University	1,875	1,388	162	1,550	82.7%
University of Memphis	2,317	1,790	72	1,862	80.4%
<b>TBR University Total</b>	<b>12,232</b>	<b>8,822</b>	<b>730</b>	<b>9,552</b>	<b>78.1%</b>
<b>UT Universities</b>					
University of Tennessee at Chattanooga	2,135	1,535	298	1,833	85.9%
University of Tennessee, Knoxville	4,599	3,918	260	4,178	90.8%
University of Tennessee at Martin	1,170	874	76	950	81.2%
<b>UT University Total</b>	<b>7,904</b>	<b>6,327</b>	<b>634</b>	<b>6,961</b>	<b>88.1%</b>
<b>University Total</b>	<b>20,136</b>	<b>15,149</b>	<b>1,364</b>	<b>16,513</b>	<b>82.0%</b>
<b>Grand Total</b>	<b>34,113</b>	<b>22,616</b>	<b>2,033</b>	<b>24,649</b>	<b>72.3%</b>

Source: THEC SIS

Note:

- Retention rates are inter-institutional within the public system.



### Table 3.2

Remedial & Developmental Student Success 2012-13 Remedial and Developmental Students			
Institution	R&D Students 2012-13	Completed College-Level Course 2014-15	Percent Successful
Chattanooga State Community College	3,472	2,534	73.0%
Cleveland State Community College	1,171	876	74.8%
Columbia State Community College	1,554	1,210	77.9%
Dyersburg State Community College	1,518	1,119	73.7%
Jackson State Community College	1,501	1,054	70.2%
Motlow State Community College	1,274	968	76.0%
Nashville State Community College	3,605	2,910	80.7%
Northeast State Community College	2,327	1,799	77.3%
Pellissippi State Community College	2,773	2,187	78.9%
Roane State Community College	1,840	1,491	81.0%
Southwest Tennessee Community College	5,909	4,007	67.8%
Volunteer State Community College	2,074	1,557	75.1%
Walters State Community College	2,060	1,595	77.4%
<b>Grand Total</b>	<b>31,078</b>	<b>23,307</b>	<b>75.0%</b>

Source: THEC SIS

Notes:

- **Remedial and Developmental Success** uses the definition set forth in the funding formula and refers to the number of full-time and part-time students who were enrolled in any remedial or developmental course who then successfully completed college-level courses in a subsequent semester within three years of their initial enrollment.
- The Complete College Tennessee Act enacted in January 2010 required that Tennessee public universities stop delivering remedial and developmental courses by July 1, 2012.

### Table 3.3

Awards by Institution and Award Level Academic Year 2014-15										
Institution	Certificate <1 Year	Certificate 1- 2 Years	Associate	Bachelor's	Certificate Post-Bach.	Master's	Education Specialists	First-Prof.	Doctoral	Grand Total
<b>TBR Community Colleges</b>										
Chattanooga State Community College	167	162	935							1,264
Cleveland State Community College	349	195	369							913
Columbia State Community College	150	139	687							976
Dyersburg State Community College	54	129	308							491
Jackson State Community College	*	*	468							781
Motlow State Community College	111	0	597							708
Nashville State Community College	546	358	669							1,573
Northeast State Community College	158	123	828							1,109
Pellissippi State Community College	*	*	1,366							2,652
Roane State Community College	66	95	817							978
Southwest Tennessee Community College	338	40	741							1,119
Volunteer State Community College	325	79	885							1,289
Walters State Community College	451	525	812							1,788
<b>TBR Community College Total</b>	<b>*</b>	<b>*</b>	<b>9,482</b>							<b>15,641</b>
<b>Community College Share of Total</b>	<b>27.5%</b>	<b>11.9%</b>	<b>60.6%</b>							<b>100.0%</b>
<b>TBR Universities</b>										
Austin Peay State University			298	1,469	*	300	*			2,085
East Tennessee State University	*			2,229	47	582	*	145	122	3,130
Middle Tennessee State University	*			4,051	*	791	56		30	4,950
Tennessee State University			116	872	50	408	8		54	1,508
Tennessee Technological University				1,857		310	31		19	2,217
University of Memphis				2,898	113	915	14	109	138	4,187
<b>TBR University Total</b>	<b>15</b>		<b>414</b>	<b>13,376</b>	<b>224</b>	<b>3,306</b>	<b>125</b>	<b>254</b>	<b>363</b>	<b>18,077</b>
<b>UT Universities</b>										
University of Tennessee at Chattanooga		*		1,825	31	414	*		64	2,352
University of Tennessee, Knoxville				4,445	*	1,531	*	219	353	6,705
University of Tennessee at Martin				1,199		119				1,318
University of Tennessee Health Science Center				78	10	176		415	154	833
<b>UT University Total</b>		<b>*</b>		<b>7,547</b>	<b>177</b>	<b>2,240</b>	<b>35</b>	<b>634</b>	<b>571</b>	<b>11,208</b>
<b>University Total</b>	<b>0</b>	<b>*</b>	<b>414</b>	<b>20,923</b>	<b>401</b>	<b>5,546</b>	<b>160</b>	<b>888</b>	<b>934</b>	<b>29,285</b>
<b>University Share of Total</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.4%</b>	<b>71.4%</b>	<b>1.4%</b>	<b>18.9%</b>	<b>0.5%</b>	<b>3.0%</b>	<b>3.2%</b>	<b>99.9%</b>
<b>Grand Total</b>	<b>4,309</b>	<b>1,869</b>	<b>9,896</b>	<b>20,923</b>	<b>401</b>	<b>5,546</b>	<b>160</b>	<b>888</b>	<b>934</b>	<b>44,926</b>
<b>Share of Grand Total</b>	<b>9.6%</b>	<b>4.2%</b>	<b>22.0%</b>	<b>46.6%</b>	<b>0.9%</b>	<b>12.3%</b>	<b>0.4%</b>	<b>2.0%</b>	<b>2.1%</b>	<b>100.0%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- This is a count of first awards earned by graduating students.
- The Funding Formula uses different data definitions than tables included in the Fact Book; refer to page 78 for Funding Formula definitions.

Table 3.4

Tennessee Colleges of Applied Technology Awards for Fall 2014 through Summer 2015					
Institution	Certificates	Diplomas	Supplemental Certificates	Sufficient Credential	Grand Total
Athens	14	141	103		258
Chattanooga	*	512	*		679
Covington	44	65	16		125
Crossville	60	158	127		345
Crump	47	106		61	214
Dickson	*	250	284	*	614
Elizabethton	125	222	33	6	386
Harriman	45	108	81		234
Hartsville	76	135	27	360	598
Hohenwald	42	128	187	8	365
Jacksboro	54	107	49		210
Jackson	102	223	217		542
Knoxville	196	376	460		1,032
Livingston	54	167	1244	358	1,823
McKenzie	*	77	51	*	172
McMinnville	25	110	257		392
Memphis	194	417	68		679
Morristown	51	229	29		309
Murfreesboro	105	204	422		731
Nashville	195	350	*	*	598
Newbern	125	106	*	*	281
Oneida/Huntsville	31	97	153		281
Paris	76	186	92	7	361
Pulaski	175	104	1,277	19	1,575
Ripley	21	72	95		188
Shelbyville	71	226	376		673
Whiteville	49	84			133
<b>Grand Total</b>	<b>2,264</b>	<b>4,960</b>	<b>5,749</b>	<b>825</b>	<b>13,798</b>
<b>Share of Total</b>	<b>16.4%</b>	<b>35.9%</b>	<b>41.7%</b>	<b>6.0%</b>	<b>100.0%</b>

Source: TBR

Notes:

- **Diplomas** are awarded to students who have demonstrated the competencies required for a program and have been awarded the appropriate diploma upon completion, usually in programs of at least 900 clock hours.
- **Certificates** are awarded to students who have demonstrated the competencies required for a program and have been awarded the appropriate certificate upon completion, usually in programs of less than 900 clock hours.
- **Supplemental Certificates** are non-preparatory awards, usually related to a special industry or special interest.
- **Sufficient Credential** refers to students who leave a program without a credential before graduation, but have acquired sufficient competencies for employment in the field of instruction or related field.

### Table 3.5

Awards by Institution and Gender, Race, and Pell Eligibility								
Academic Year 2014-15								
Institution	Undergraduate				Graduate			
	Total	% Female	% Non-white	% Pell-Eligible	Total	% Female	% Non-white	% Pell-Eligible
<b>TBR Community Colleges</b>								
Chattanooga State Community College	1,264	58.8%	18.0%	58.1%				
Cleveland State Community College	913	57.8%	10.1%	67.9%				
Columbia State Community College	976	63.2%	10.7%	61.6%				
Dyersburg State Community College	491	73.7%	21.2%	75.8%				
Jackson State Community College	781	71.3%	15.5%	73.9%				
Motlow State Community College	708	57.9%	14.5%	58.8%				
Nashville State Community College	1,573	62.6%	35.8%	71.7%				
Northeast State Community College	1,109	46.3%	5.2%	66.2%				
Pellissippi State Community College	2,652	55.6%	13.7%	64.8%				
Roane State Community College	978	63.8%	5.6%	69.1%				
Southwest Tennessee Community College	1,119	57.1%	56.7%	67.6%				
Volunteer State Community College	1,289	60.2%	11.2%	63.3%				
Walters State Community College	1,788	58.9%	5.8%	68.1%				
<b>TBR Community College Total</b>	<b>15,641</b>	<b>59.3%</b>	<b>17.1%</b>	<b>66.3%</b>				
<b>TBR Universities</b>								
Austin Peay State University	1,767	60.6%	26.7%	60.3%	318	77.7%	13.8%	32.7%
East Tennessee State University	2,231	60.6%	10.3%	52.3%	899	62.1%	13.1%	22.2%
Middle Tennessee State University	4,064	55.3%	24.7%	59.2%	886	61.1%	22.0%	25.8%
Tennessee State University	988	66.8%	69.0%	64.7%	520	68.5%	50.4%	24.0%
Tennessee Technological University	1,857	47.2%	7.5%	52.8%	360	66.4%	17.8%	30.3%
University of Memphis	2,898	62.2%	42.8%	59.9%	1,289	60.1%	37.5%	21.3%
<b>TBR University Total</b>	<b>13,805</b>	<b>58.0%</b>	<b>27.3%</b>	<b>57.9%</b>	<b>4,272</b>	<b>63.6%</b>	<b>27.3%</b>	<b>24.4%</b>
<b>UT Universities</b>								
University of Tennessee at Chattanooga	1,829	57.4%	21.2%	46.1%	523	54.5%	15.5%	18.5%
University of Tennessee, Knoxville	4,445	50.6%	14.8%	39.3%	2,260	55.6%	18.7%	16.7%
University of Tennessee at Martin	1,199	58.0%	16.1%	58.6%	119	60.5%	8.4%	26.1%
University of Tennessee Health Science Center	78	82.1%	37.2%	46.2%	755	60.4%	23.7%	16.4%
<b>UT University Total</b>	<b>7,551</b>	<b>53.7%</b>	<b>16.8%</b>	<b>44.1%</b>	<b>3,657</b>	<b>56.6%</b>	<b>18.9%</b>	<b>17.2%</b>
<b>University Total</b>	<b>21,356</b>	<b>56.5%</b>	<b>23.6%</b>	<b>53.0%</b>	<b>7,929</b>	<b>60.4%</b>	<b>23.4%</b>	<b>21.1%</b>
<b>Grand Total</b>	<b>36,997</b>	<b>57.7%</b>	<b>20.8%</b>	<b>58.6%</b>	<b>7,929</b>	<b>60.4%</b>	<b>23.4%</b>	<b>21.1%</b>

Source: THEC SIS

Notes:

- East Tennessee State University includes the Medical and Pharmacy schools.
- The University of Tennessee, Knoxville includes the Veterinary school and the UT Space Institute.
- This is a count of first awards earned by graduating students.
- **Pell-Eligible** students are defined as students who were eligible to receive the Pell grant at any time during their college career.
- **Pell-Eligible graduate** awards include students who were ever eligible for a Pell grant while attending a Tennessee public institution as an undergraduate.
- The **Non-white** category includes Alaskan Native, American Indian, Asian or Pacific Islander, Black or African American, Hispanic, and Multiracial.
- Table excludes students with unknown gender, race/ethnicity, or Pell-Eligibility status.

**Table 3.6**

<b>Six-Year Graduation Rates</b>										
<b>Fall Cohorts 2000 - 2009</b>										
<b>Institution</b>	<b>2000</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>
<b>TBR Community Colleges</b>										
Chattanooga State Community College	21.4%	24.5%	20.4%	22.7%	20.8%	21.4%	21.4%	24.7%	21.1%	20.5%
Cleveland State Community College	27.5%	25.5%	29.1%	28.3%	28.9%	27.6%	31.8%	33.3%	27.3%	30.4%
Columbia State Community College	33.8%	33.7%	30.8%	35.3%	32.3%	32.2%	34.2%	35.3%	36.5%	32.2%
Dyersburg State Community College	25.7%	25.9%	23.8%	22.2%	19.8%	23.9%	20.7%	22.9%	26.2%	20.5%
Jackson State Community College	29.8%	27.2%	28.9%	24.7%	24.3%	23.9%	23.1%	26.8%	29.5%	22.7%
Motlow State Community College	31.5%	32.2%	29.8%	31.1%	29.4%	29.7%	30.5%	32.7%	33.6%	32.6%
Nashville State Community College	19.8%	22.1%	22.6%	23.2%	23.6%	21.1%	20.1%	24.4%	16.3%	22.5%
Northeast State Community College	28.5%	29.3%	28.8%	28.4%	29.1%	30.4%	31.8%	31.9%	31.5%	29.0%
Pellissippi State Community College	26.7%	28.5%	27.8%	30.8%	26.5%	32.0%	35.1%	34.1%	35.7%	31.1%
Roane State Community College	31.8%	31.3%	33.6%	33.7%	31.6%	32.2%	32.4%	35.7%	36.2%	34.2%
Southwest Tennessee Community College	14.5%	14.6%	17.1%	13.9%	12.6%	14.8%	12.6%	15.5%	14.1%	12.8%
Volunteer State Community College	25.7%	24.1%	24.6%	28.2%	26.7%	25.4%	28.0%	26.5%	25.2%	26.0%
Walters State Community College	30.4%	32.8%	30.2%	31.7%	31.0%	31.0%	32.2%	35.2%	37.3%	34.3%
<b>TBR Community College Total</b>	<b>26.3%</b>	<b>26.6%</b>	<b>26.3%</b>	<b>26.7%</b>	<b>25.2%</b>	<b>26.0%</b>	<b>26.7%</b>	<b>28.8%</b>	<b>28.1%</b>	<b>26.4%</b>
<b>TBR Universities</b>										
Austin Peay State University	37.2%	32.5%	36.8%	36.3%	37.6%	41.1%	42.7%	43.9%	46.9%	45.3%
East Tennessee State University	46.0%	42.1%	46.6%	47.2%	45.1%	49.2%	48.5%	51.8%	52.8%	52.2%
Middle Tennessee State University	46.4%	47.9%	49.9%	51.8%	52.1%	50.6%	51.6%	55.3%	52.1%	51.1%
Tennessee State University	42.0%	41.7%	38.4%	42.0%	36.8%	36.6%	38.4%	39.3%	39.6%	34.2%
Tennessee Technological University	50.0%	47.3%	48.9%	56.5%	54.2%	54.5%	55.6%	59.7%	58.5%	61.9%
University of Memphis	36.9%	38.9%	41.6%	40.5%	40.3%	43.0%	44.1%	50.3%	47.9%	49.3%
<b>TBR University Total</b>	<b>43.5%</b>	<b>42.8%</b>	<b>44.9%</b>	<b>46.7%</b>	<b>45.6%</b>	<b>46.6%</b>	<b>47.7%</b>	<b>51.6%</b>	<b>50.7%</b>	<b>50.1%</b>
<b>UT Universities</b>										
University of Tennessee at Chattanooga	52.2%	49.1%	46.5%	51.7%	48.6%	50.5%	51.5%	52.9%	53.1%	59.8%
University of Tennessee, Knoxville	66.2%	63.2%	63.5%	65.1%	65.8%	68.8%	71.6%	76.8%	78.5%	79.5%
University of Tennessee at Martin	47.3%	47.5%	51.7%	54.1%	53.2%	57.3%	56.7%	56.4%	57.0%	58.1%
<b>UT University Total</b>	<b>60.2%</b>	<b>57.9%</b>	<b>57.9%</b>	<b>60.2%</b>	<b>60.1%</b>	<b>62.9%</b>	<b>64.2%</b>	<b>67.2%</b>	<b>67.8%</b>	<b>69.5%</b>
<b>University Total</b>	<b>50.0%</b>	<b>48.7%</b>	<b>49.8%</b>	<b>51.7%</b>	<b>51.5%</b>	<b>53.1%</b>	<b>54.3%</b>	<b>57.8%</b>	<b>57.5%</b>	<b>57.2%</b>
<b>Grand Total</b>	<b>41.2%</b>	<b>39.8%</b>	<b>40.5%</b>	<b>41.3%</b>	<b>40.9%</b>	<b>42.3%</b>	<b>43.2%</b>	<b>46.6%</b>	<b>45.9%</b>	<b>43.5%</b>

Source: THEC SIS

Notes:

- Graduation rates for the 2007 entering cohort forward were derived from a new calculation procedure which is outlined in Table 3.7.
- Grad rates in this table can be found in the **Overall Grad Rate** column of the **Total Grads** section in Table 3.7.

Table 3.7

Six-year Graduation Rates by Institution																
Fall 2009 Cohort																
Institution	FTFTF	Total Grads		Grads from Admitting Institution			TN Public Institutions				TN Private Institutions				Out-of-State	
		Headcount	Overall Grad Rate	Headcount	Grad Rate	Percent of Total Grads	Two-Year		Four-Year		TICUA		Non-TICUA		Headcount	Percent of Total Grads
Headcount	Percent of Total Grads						Headcount	Percent of Total Grads	Headcount	Percent of Total Grads	Headcount	Percent of Total Grads	Headcount	Percent of Total Grads		
<b>TBR Community Colleges</b>																
Chattanooga State Community College	1,274	261	20.5%	207	16.2%	79.3%	215	82.4%	71	27.2%	12	4.6%	0	0.0%	15	5.7%
Cleveland State Community College	662	201	30.4%	159	24.0%	79.1%	171	85.1%	43	21.4%	28	13.9%	0	0.0%	8	4.0%
Columbia State Community College	851	274	32.2%	190	22.3%	69.3%	203	74.1%	88	32.1%	18	6.6%	0	0.0%	25	9.1%
Dyersburg State Community College	741	152	20.5%	114	15.4%	75.0%	122	80.3%	48	31.6%	*	1.3%	0	0.0%	11	7.2%
Jackson State Community College	1,001	227	22.7%	153	15.3%	67.4%	158	69.6%	78	34.4%	14	6.2%	0	0.0%	12	5.3%
Motlow State Community College	1,098	358	32.6%	268	24.4%	74.9%	281	78.5%	152	42.5%	10	2.8%	0	0.0%	29	8.1%
Nashville State Community College	932	210	22.5%	142	15.2%	67.6%	150	71.4%	69	32.9%	15	7.1%	0	0.0%	9	4.3%
Northeast State Community College	1,201	348	29.0%	295	24.6%	84.8%	300	86.2%	109	31.3%	13	3.7%	0	0.0%	15	4.3%
Pellissippi State Community College	1,631	508	31.1%	370	22.7%	72.8%	385	75.8%	174	34.3%	34	6.7%	0	0.0%	22	4.3%
Roane State Community College	1,288	440	34.2%	331	25.7%	75.2%	352	80.0%	171	38.9%	26	5.9%	0	0.0%	11	2.5%
Southwest Tennessee Community College	2,063	265	12.8%	181	8.8%	68.3%	181	68.3%	98	37.0%	*	1.5%	0	0.0%	17	6.4%
Volunteer State Community College	1,499	390	26.0%	275	18.3%	70.5%	279	71.5%	139	35.6%	32	8.2%	0	0.0%	42	10.8%
Walters State Community College	1,558	535	34.3%	426	27.3%	79.6%	443	82.8%	166	31.0%	48	9.0%	0	0.0%	17	3.2%
<b>TBR Community College Total</b>	<b>15,799</b>	<b>4,169</b>	<b>26.4%</b>	<b>3,111</b>	<b>19.7%</b>	<b>74.6%</b>	<b>3,240</b>	<b>77.7%</b>	<b>1,406</b>	<b>33.7%</b>	<b>256</b>	<b>6.1%</b>	<b>0</b>	<b>0.0%</b>	<b>233</b>	<b>5.6%</b>
<b>TBR Universities</b>																
Austin Peay State University	1,465	663	45.3%	549	37.5%	82.8%	15	2.3%	599	90.3%	*	1.4%	0	0.0%	48	7.2%
East Tennessee State University	2,033	1,061	52.2%	856	42.1%	80.7%	60	5.7%	923	87.0%	20	1.9%	0	0.0%	74	7.0%
Middle Tennessee State University	3,613	1,846	51.1%	1,573	43.5%	85.2%	68	3.7%	1,714	92.8%	17	0.9%	0	0.0%	62	3.4%
Tennessee State University	1,305	446	34.2%	352	27.0%	78.9%	7	1.6%	379	85.0%	*	0.9%	*	0.2%	56	12.6%
Tennessee Technological University	1,877	1,161	61.9%	982	52.3%	84.6%	65	5.6%	1,062	91.5%	25	2.2%	0	0.0%	25	2.2%
University of Memphis	2,220	1,095	49.3%	977	44.0%	89.2%	22	2.0%	1,006	91.9%	11	1.0%	0	0.0%	60	5.5%
<b>TBR University Total</b>	<b>12,513</b>	<b>6,272</b>	<b>50.1%</b>	<b>5,289</b>	<b>42.3%</b>	<b>84.3%</b>	<b>237</b>	<b>3.8%</b>	<b>5,683</b>	<b>90.6%</b>	<b>86</b>	<b>1.4%</b>	<b>*</b>	<b>0.0%</b>	<b>325</b>	<b>5.2%</b>
<b>UT Universities</b>																
University of Tennessee at Chattanooga	2,189	1,309	59.8%	949	43.4%	72.5%	92	7.0%	1,167	89.2%	31	2.4%	0	0.0%	41	3.1%
University of Tennessee, Knoxville	3,698	2,940	79.5%	2,594	70.1%	88.2%	64	2.2%	2,754	93.7%	66	2.2%	0	0.0%	82	2.8%
University of Tennessee at Martin	1,372	797	58.1%	629	45.8%	78.9%	53	6.6%	705	88.5%	16	2.0%	0	0.0%	37	4.6%
<b>UT University Total</b>	<b>7,259</b>	<b>5,046</b>	<b>69.5%</b>	<b>4,172</b>	<b>57.5%</b>	<b>82.7%</b>	<b>209</b>	<b>4.1%</b>	<b>4,626</b>	<b>91.7%</b>	<b>113</b>	<b>2.2%</b>	<b>0</b>	<b>0.0%</b>	<b>160</b>	<b>3.2%</b>
<b>University Total</b>	<b>19,772</b>	<b>11,318</b>	<b>57.2%</b>	<b>9,461</b>	<b>47.9%</b>	<b>83.6%</b>	<b>446</b>	<b>3.9%</b>	<b>10,309</b>	<b>91.1%</b>	<b>199</b>	<b>1.8%</b>	<b>*</b>	<b>0.0%</b>	<b>485</b>	<b>4.3%</b>
<b>Grand Total</b>	<b>35,571</b>	<b>15,487</b>	<b>43.5%</b>	<b>12,572</b>	<b>35.3%</b>	<b>81.2%</b>	<b>3,686</b>	<b>23.8%</b>	<b>11,715</b>	<b>75.6%</b>	<b>455</b>	<b>2.9%</b>	<b>*</b>	<b>0.0%</b>	<b>718</b>	<b>4.6%</b>

Source: THEC SIS

Notes:

- **Total Grads** were first-time, full-time freshmen (FTFTF) who enrolled summer of 2009 and returned that fall, or enrolled fall 2009 and graduated from either their admitting institution or another institution by spring or summer of 2015. Graduates from the summer of 2015 were included along with traditionally reported spring graduates to align with IPEDS reporting.
- The graduation rate for the **Total Grads** category is a distinct count of students and includes all in- and out-of-state graduates.
- The graduation rate for the **Grads from Admitting Institution** category consists of students who began at their admitting institution and graduated from that same institution within six years.
- Graduates in the **TN Public or TN Private Institutions** columns may be duplicated; students graduated from either their admitting institution or another institution, or *both* their admitting institution and another institution.

### Table 3.8

Six-Year Graduation Rates by Institution and Race						
Fall 2009 Cohort						
Institution	2009 FTFTF	Graduation Rates				
		White	Black or African American	Hispanic	Other	Unknown
<b>TBR Community Colleges</b>						
Chattanooga State Community College	1,274	24.1%	8.7%	11.8%	20.5%	33.3%
Cleveland State Community College	662	31.7%	17.0%	31.8%	0.0%	40.0%
Columbia State Community College	851	37.1%	20.6%	35.3%	30.8%	25.5%
Dyersburg State Community College	741	24.5%	10.3%	30.8%	20.6%	0.0%
Jackson State Community College	1,001	27.9%	11.2%	11.1%	17.6%	21.1%
Motlow State Community College	1,098	33.7%	24.4%	28.6%	28.2%	66.7%
Nashville State Community College	932	28.3%	9.9%	36.8%	17.6%	100.0%
Northeast State Community College	1,201	30.1%	2.7%	10.0%	15.4%	47.1%
Pellissippi State Community College	1,631	33.6%	12.5%	28.9%	40.0%	28.9%
Roane State Community College	1,288	33.7%	25.0%	23.8%	40.0%	43.7%
Southwest Tennessee Community College	2,063	23.5%	8.2%	28.6%	15.6%	16.2%
Volunteer State Community College	1,499	28.4%	9.1%	18.4%	21.4%	55.6%
Walters State Community College	1,558	34.8%	21.4%	43.5%	23.1%	83.3%
<b>TBR Community College Total</b>	<b>15,799</b>	<b>30.7%</b>	<b>10.2%</b>	<b>26.0%</b>	<b>23.5%</b>	<b>30.0%</b>
<b>TBR Universities</b>						
Austin Peay State University	1,465	48.9%	38.9%	39.1%	35.4%	39.8%
East Tennessee State University	2,033	54.8%	28.8%	55.3%	31.3%	58.6%
Middle Tennessee State University	3,613	52.7%	46.2%	41.8%	49.4%	59.5%
Tennessee State University	1,305	44.3%	33.9%	31.3%	26.8%	0.0%
Tennessee Technological University	1,877	62.9%	50.6%	54.2%	42.1%	81.3%
University of Memphis	2,220	56.7%	39.1%	50.0%	53.4%	41.4%
<b>TBR University Total</b>	<b>12,513</b>	<b>55.3%</b>	<b>38.5%</b>	<b>44.8%</b>	<b>42.3%</b>	<b>46.6%</b>
<b>UT Universities</b>						
University of Tennessee at Chattanooga	2,189	62.9%	43.0%	65.7%	54.4%	61.1%
University of Tennessee, Knoxville	3,698	81.3%	67.1%	78.0%	74.6%	79.3%
University of Tennessee at Martin	1,372	59.2%	53.0%	41.7%	58.3%	75.0%
<b>UT University Total</b>	<b>7,259</b>	<b>71.6%</b>	<b>54.8%</b>	<b>68.8%</b>	<b>69.1%</b>	<b>74.3%</b>
<b>University Total</b>	<b>19,772</b>	<b>62.1%</b>	<b>42.1%</b>	<b>51.7%</b>	<b>52.0%</b>	<b>53.5%</b>
<b>Grand Total</b>	<b>35,571</b>	<b>48.0%</b>	<b>28.1%</b>	<b>40.5%</b>	<b>42.5%</b>	<b>41.8%</b>

Source: THEC SIS

Notes:

- **Other** race/ethnicity consists of Alaskan Native, American Indian, Asian or Pacific Islander, and multiracial.
- If a student identified their ethnicity as **Hispanic**, they appear in the "Hispanic" column as well as the column for their race designation, pursuant to Department of Education reporting guidelines.
- The **Unknown** category indicates unreported race.

### Table 3.9

Job Placement Rates Community College Graduates Academic Years 2004-05 through 2014-15			
Academic Year	Total Placeable	Total Placed	Percent Placed
2004 - 2005	4,081	3,746	92%
2005 - 2006	4,163	3,849	92%
2006 - 2007	3,996	3,726	93%
2007 - 2008	4,092	3,784	92%
2008 - 2009	3,702	3,415	92%
2009 - 2010	3,784	3,385	89%
2010 - 2011	3,916	3,645	93%
2011 - 2012	4,697	4,298	92%
2012 - 2013	4,597	4,200	91%
2013 - 2014	4,722	4,392	93%
2014 - 2015	4,821	4,483	93%

Source: 2014-15 Performance Funding Reports

Note:

- **Total Placeable** is defined as the number of graduates (associate degrees and certificates) eligible for placement in a job related to the field in which they received their award, as reported by the student.

### Table 3.10

Job Placement Rates by Institution 2014-15 Community College Graduates			
Institution	Total Placeable	Total Placed	Percent Placed
Chattanooga State Community College	654	630	96%
Cleveland State Community College	249	231	93%
Columbia State Community College	278	242	87%
Dyersburg State Community College	183	169	92%
Jackson State Community College	321	301	94%
Motlow State Community College	124	118	95%
Nashville State Community College	334	310	93%
Northeast State Community College	421	391	93%
Pellissippi State Community College	388	366	94%
Roane State Community College	414	402	97%
Southwest Tennessee Community College	507	445	88%
Volunteer State Community College	438	411	94%
Walters State Community College	510	467	92%
<b>Grand Total</b>	<b>4,821</b>	<b>4,483</b>	<b>93%</b>

Source: 2014-15 Performance Funding Reports

Note:

- **Total Placeable** is defined as the number of graduates (associate degrees and certificates) eligible for placement in a job related to the field in which they received their degree, as reported by the student.



**Table 3.11**

<b>Tennessee Colleges of Applied Technology Awards by Program, Ten Most Utilized Programs, Academic Year 2014-15</b>				
<b>Major Name</b>	<b>Certificates</b>	<b>Diplomas</b>	<b>Other</b>	<b>Total</b>
Practical Nursing	67	1,326	1,039	2,432
Industrial Maintenance	116	354	925	1,395
Administrative Office Technology	217	337	469	1,023
Welding, Brazing & Soldering	236	312	251	799
Central Services Technician	6		693	699
Heating, Ventilation, Air Cond. & Refrig. Technology	92	267	92	451
Machine Tool Technology	90	242	108	440
Automotive Technology	117	176	137	430
Computer Electronics	125	193	104	422
Certified Nursing Assistant	284		135	419
<b>Grand Total</b>	<b>1,350</b>	<b>3,207</b>	<b>3,953</b>	<b>8,510</b>

Source: TBR

**Table 3.12**

<b>Tennessee Colleges of Applied Technology Licensure Pass Rates by Program 2014-15</b>			
<b>Program</b>	<b># of Grads Who Took Exam</b>	<b># of Grads Who Passed Exam</b>	<b>% Passed</b>
Aesthetics/Aesthetics Technology	21	21	100%
Aircraft Mechanics/Aviation Maint. Tech.	84	84	100%
Barbering	34	34	100%
Certified Nursing Assistant	143	118	82.5%
Cosmetology	138	131	94.9%
Cosmetology Instructor Certificate	*	*	100%
Dental Assistant	24	24	100%
Manicurist	*	*	100%
Massage Therapy	9	9	100%
Pharmacy Technology	*	*	100%
Phlebotomy	28	27	96.4%
Practical Nursing	1227	1150	93.7%
Surgical Technology	14	14	100%
Truck Driving/Commercial Truck Driving	256	255	99.6%
Welding	13	13	100%
<b>Grand Total</b>	<b>2,002</b>	<b>1,891</b>	<b>94.5%</b>

Source: TBR

Table 3.13

Tennessee Colleges of Applied Technology 2014-15 Program Completion and Placement Rates						
Institution	Calculated Enrollment	Completed	Percent Completed	Completers Available for Placement	Placed in Field of Training	Percent Placed
Athens	181	144	79.6%	137	120	87.6%
Chattanooga	932	724	77.7%	671	632	94.2%
Covington	197	145	73.6%	139	111	79.9%
Crossville	281	248	88.3%	242	207	85.5%
Crump	233	184	79.0%	180	161	89.4%
Dickson	414	347	83.8%	310	263	84.8%
Elizabethton	492	415	84.3%	386	356	92.2%
Harriman	184	174	94.6%	165	148	89.7%
Hartsville	283	230	81.3%	227	199	87.7%
Hohenwald	275	252	91.6%	236	209	88.6%
Jacksboro	174	158	90.8%	140	124	88.6%
Jackson	380	317	83.4%	290	266	91.7%
Knoxville	803	642	80.0%	523	472	90.2%
Livingston	260	218	83.8%	190	165	86.8%
McKenzie	166	121	72.9%	105	92	87.6%
McMinnville	166	133	80.1%	125	102	81.6%
Memphis	800	673	84.1%	444	348	78.4%
Morristown	415	322	77.6%	302	283	93.7%
Murfreesboro	352	297	84.4%	270	214	79.3%
Nashville	757	571	75.4%	432	349	80.8%
Newbern	242	199	82.2%	183	151	82.5%
Oneida/Huntsville	150	131	87.3%	117	96	82.1%
Paris	313	258	82.4%	215	190	88.4%
Pulaski	189	174	92.1%	148	135	91.2%
Ripley	113	99	87.6%	93	84	90.3%
Shelbyville	376	323	85.9%	308	267	86.7%
Whiteville	177	142	80.2%	126	110	87.3%
<b>Grand Total</b>	<b>9,305</b>	<b>7,641</b>	<b>82.1%</b>	<b>6,704</b>	<b>5,854</b>	<b>87.3%</b>

Source: TBR

Notes:

- **Calculated Enrollment** is the difference between total enrolled during the period less students still enrolled. This is the definition developed by the Council for Occupational Education, the TCAT accreditation body.
- **Completers Available for Placement** are those that are not enlisted in the military or seeking additional education, as well as any that are not documented to be unavailable for employment because of situations such as pregnancy, other serious health-related issues (physical/mental/behavioral), caring for ill family members, incarceration, death, etc.

Table 3.14

Licensure Exam Pass Rates for Public Universities							
First-time Test Takers 2014 and 2015							
Institution	Test	2014			2015		
		Number Taken	Number Passed	Percent Passed	Number Taken	Number Passed	Percent Passed
<b>Austin Peay State University</b>	Nursing (BSN)	88	80	90.9%	99	99	100.0%
<b>East Tennessee State University</b>	Dental Hygiene	23	23	100.0%	23	23	100.0%
	Nursing (BSN)	133	121	91.0%	203	174	85.7%
	Medical (Step I)	69	63	91.3%	69	65	94.2%
	Medical (II Clinical)	69	64	92.8%	71	66	93.0%
	Medical (II Skills)	56	52	92.9%	64	63	98.4%
<b>Middle Tennessee State University</b>	Nursing (BSN)	129	105	81.4%	123	112	91.1%
<b>Tennessee State University</b>	Engineering	13	6	46.2%	9	6	66.7%
	Nursing (AAS)	107	64	59.8%	87	68	78.2%
	Nursing (BSN)	35	25	71.4%	32	24	75.0%
	Dental Hygiene	20	19	95.0%	21	20	95.2%
<b>Tennessee Technological University</b>	Engineering	141	99	70.2%	57	39	68.4%
	Nursing (BSN)	93	90	96.8%	87	83	95.4%
<b>University of Memphis</b>	Nursing (BSN)	184	176	95.7%	153	136	88.9%
	Engineering	29	16	55.2%	20	11	55.0%
	Law	129	91	70.5%	95	71	74.7%
<b>University of Tennessee at Chattanooga</b>	Nursing (BSN)	50	49	98.0%	73	70	95.9%
	Engineering	50	31	62.0%	16	10	62.5%
<b>University of Tennessee, Knoxville</b>	Engineering	213	180	84.5%	161	133	82.6%
	Nursing (BSN)	110	99	90.0%	104	96	92.3%
	Law	129	108	83.7%	99	81	81.8%
	Veterinary Medicine	79	75	94.9%	93	89	95.7%
<b>University of Tennessee at Martin</b>	Engineering	26	24	92.3%	28	24	85.7%
	Nursing (BSN)	47	41	87.2%	24	24	100.0%
<b>University of Tennessee, Health Science Center</b>	Medical (Step I)	160	149	93.1%	157	152	96.8%
	Medical (Step II-CK)	149	145	97.3%	148	141	95.3%
	Medical (Step II-CS)	149	140	94.0%	149	141	94.6%
	Dentistry (NBDE I)	85	84	98.8%	88	88	100.0%
	Dentistry (NBDE II)	69	68	98.6%	84	82	97.6%
	Dental Hygiene (exam)	27	27	100.0%	24	23	95.8%
	Dental Hygiene (clinical)	27	25	92.6%	24	23	95.8%
	Nursing (BSN and MSN)*	52	45	86.5%	60	60	100.0%
	Occupational Therapy	46	35	76.1%	27	22	81.5%
	Audiology- SLP	34	34	100.0%	36	36	100.0%
	Audiology- AuD	11	10	90.9%	13	12	92.3%
	Pharmacy	126	123	97.6%	170	165	97.1%
	Medical Lab Science	15	14	93.3%	21	21	100.0%
DPT	56	55	98.2%	56	52	92.9%	

Source: THEC Performance Funding Reports, TBR, UT

Note:

- **Bar exam passage rates** reflect the number of students who took and passed the Tennessee Bar Exam during that calendar year (February & July Bar Exam).
- **Passage rates** reflect the students' first attempt at passing the exam.
- Pharmacy counts are preliminary for the 2015 calendar year.
- \* Nursing rates for 2014 include BSN only; 2015 includes both BSN and MSN test-takers.

**Table 3.15**

Licensure Exam Pass Rates for Community Colleges Nursing and Allied Health Programs First-time Test Takers 2014 and 2015							
Institution	Test	2014			2015		
		Number Taken	Number Passed	Percent Passed	Number Taken	Number Passed	Percent Passed
<b>Chattanooga State Community College</b>	Dental Hygiene	19	18	94.7%	19	19	100%
	Physical Therapist Assistant	21	20	95.2%	23	22	95.7%
	Radiologic Technology	26	26	100%	23	23	100%
	Respiratory Care	13	12	92.3%	22	22	100%
	Nursing	117	110	94.0%	149	143	96.0%
<b>Cleveland State Community College</b>	Nursing	67	54	80.6%	104	73	70.2%
<b>Columbia State Community College</b>	Veterinary Technology	20	12	60.0%	15	10	66.7%
	Radiologic Technology	21	20	95.2%	21	20	95.2%
	Respiratory Care	13	12	92.3%	18	16	88.9%
	Nursing	102	96	94.1%	112	103	92.0%
<b>Dyersburg State Community College</b>	Health Information Technology	14	12	85.7%	*	*	83.3%
	Nursing	119	91	76.5%	79	67	84.8%
<b>Jackson State Community College</b>	Physical Therapist Assistant	24	21	87.5%	19	18	94.7%
	Radiologic Technology	19	19	100%	18	16	88.9%
	Medical Laboratory Technology	8	8	100%	9	7	77.8%
	Nursing	145	134	92.4%	125	118	94.4%
<b>Motlow State Community College</b>	Nursing	61	53	86.9%	65	63	96.9%
<b>Nashville State Community College</b>	Nursing	36	29	80.6%	27	26	96.3%
	Occupational Therapy Assistant	18	18	100%	21	19	90.5%
<b>Northeast State Community College</b>	Nursing	58	46	79.3%	32	28	87.5%
<b>Pellissippi State Community College</b>	Nursing	36	35	97.2%	76	68	89.5%
<b>Roane State Community College</b>	Dental Hygiene	11	11	100%	10	10	100%
	Occupational Therapy Assistant	17	13	76.5%	17	17	100%
	Physical Therapist Assistant	16	16	100%	19	18	94.7%
	Radiologic Technology	26	25	96.2%	27	25	92.6%
	Respiratory Care	9	6	66.7%	13	13	100%
	Nursing	94	79	84.0%	94	79	84.0%
	Optician	20	20	100%	19	19	100%
<b>Southwest Tennessee Community College</b>	Physical Therapist Assistant	22	18	81.8%	18	15	83.3%
	Radiologic Technology	17	13	76.5%	17	14	82.4%
	Medical Laboratory Technology	15	9	60.0%	16	16	100%
	Nursing	63	61	96.8%	74	67	90.5%
<b>Volunteer State Community College</b>	Health Information Technology	16	13	81.3%	*	*	75.0%
	Physical Therapist Assistant	22	19	86.4%	29	23	79.3%
	Radiologic Technology	26	26	100%	28	27	96.4%
	Respiratory Care	14	14	100%	8	8	100%
<b>Walters State Community College</b>	Physical Therapist Assistant	22	21	95.5%	22	22	100%
	Respiratory Care	16	16	100%	9	9	100%
	Nursing	58	56	96.6%	133	111	83.5%

Source: 2014-15 Performance Funding Reports

**Table 3.16**

<b>Student Satisfaction by Institution CCSSE/NSSE Student Survey</b>		
How would you evaluate your entire educational experience at this college? (Percent <i>Good</i> or <i>Excellent</i> )		
<b>Institution</b>	<b>2011</b>	<b>2014</b>
<b>TBR Community Colleges</b>		
Chattanooga State Community College	85.2%	85.4%
Cleveland State Community College	85.4%	82.1%
Columbia State Community College	81.7%	84.3%
Dyersburg State Community College	84.8%	84.0%
Jackson State Community College	86.4%	84.8%
Motlow State Community College	88.2%	89.5%
Nashville State Community College	86.0%	85.8%
Northeast State Community College	91.5%	92.0%
Pellissippi State Community College	87.8%	87.4%
Roane State Community College	89.7%	89.7%
Southwest Tennessee Community College	81.4%	75.5%
Volunteer State Community College	85.7%	85.0%
Walters State Community College	89.6%	87.8%
<b>TBR Community College Average</b>	<b>86.6%</b>	<b>85.9%</b>
<b>TBR Universities</b>		
Austin Peay State University	85.0%	87.0%
East Tennessee State University	85.7%	82.4%
Middle Tennessee State University	84.1%	86.8%
Tennessee State University	66.2%	70.0%
Tennessee Technological University	88.5%	88.4%
University of Memphis	83.5%	84.3%
<b>TBR University Average</b>	<b>84.2%</b>	<b>84.2%</b>
<b>UT Universities</b>		
University of Tennessee at Chattanooga	79.8%	85.7%
University of Tennessee, Knoxville	84.1%	82.4%
University of Tennessee at Martin	91.2%	90.1%
<b>UT University Average</b>	<b>84.9%</b>	<b>85.2%</b>
<b>University Average</b>	<b>84.4%</b>	<b>84.5%</b>

Source: Community College Survey of Student Engagement (CCSSE) and the National Survey of Student Engagement (NSSE)

# Section IV



## Academic and Fiscal Trends

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Academic Year  
2014 - 2015

Table 4.1

Program Accreditation Status Academic Year 2014-15			
Institution	Number of Accredited Programs	Total Accreditable Programs	Percent Accredited
<b>TBR Community Colleges</b>			
Chattanooga State Community College	36	39	92.3%
Cleveland State Community College	4	6	66.7%
Columbia State Community College	8	9	88.9%
Dyersburg State Community College	5	5	100%
Jackson State Community College	8	10	80.0%
Motlow State Community College	3	6	50.0%
Nashville State Community College	11	12	91.7%
Northeast State Community College	10	10	100%
Pellissippi State Community College	7	8	87.5%
Roane State Community College	16	19	84.2%
Southwest Tennessee Community College	22	23	95.7%
Volunteer State Community College	15	16	93.8%
Walters State Community College	13	16	81.3%
<b>Community College Total</b>	<b>158</b>	<b>179</b>	<b>88.3%</b>
<b>TBR Universities</b>			
Austin Peay State University	22	26	84.6%
East Tennessee State University	54	61	88.5%
Middle Tennessee State University	55	58	94.8%
Tennessee State University	44	45	97.8%
Tennessee Technological University	34	35	97.1%
University of Memphis	72	72	100%
<b>TBR University Total</b>	<b>281</b>	<b>297</b>	<b>94.6%</b>
<b>UT Universities</b>			
University of Tennessee at Chattanooga	36	37	97.3%
University of Tennessee, Knoxville	65	67	97.0%
University of Tennessee at Martin	22	23	95.7%
<b>UT University Total</b>	<b>123</b>	<b>127</b>	<b>96.9%</b>
<b>University Total</b>	<b>404</b>	<b>424</b>	<b>95.3%</b>
<b>Grand Total</b>	<b>562</b>	<b>603</b>	<b>93.2%</b>

Source: THEC Academic Affairs, Performance Funding Reports 2014-15

Note:

- Within the state's **Quality Assurance** program, formerly **Performance Funding**, institutions are required to evaluate undergraduate and graduate programs. The accreditation process satisfies the Quality Assurance requirements for programs that are eligible for accreditation. Other programs must undergo evaluation by external consultants or trained teams of auditors. Currently, 603 programs are eligible for accreditation. Eligibility is determined when all Tennessee institutions agree on a specific accreditor as best representing qualitative standards for each discipline.

## Table 4.2

Admissions Data for Public Universities					
Fall 2015					
Institution	Number Applied	Number Accepted	Percent Accepted	Number Enrolled	Yield Rate
<b>TBR Universities</b>					
Austin Peay State University	4,659	3,285	70.5%	1,554	47.3%
East Tennessee State University	8,193	6,581	80.3%	1,999	30.4%
Middle Tennessee State University	8,586	6,196	72.2%	2,839	45.8%
Tennessee State University	5,846	4,930	84.3%	1,582	32.1%
Tennessee Technological University	5,912	3,955	66.9%	1,589	40.2%
University of Memphis	17,711	7,116	40.2%	2,105	29.6%
<b>TBR University Total</b>	<b>50,907</b>	<b>32,063</b>	<b>63.0%</b>	<b>11,668</b>	<b>36.4%</b>
<b>UT Universities</b>					
University of Tennessee at Chattanooga	6,752	5,349	79.2%	1,865	34.9%
University of Tennessee, Knoxville	17,101	13,035	76.2%	4,719	36.2%
University of Tennessee at Martin	3,485	2,369	68.0%	1,024	43.2%
<b>UT University Total</b>	<b>27,338</b>	<b>20,753</b>	<b>75.9%</b>	<b>7,608</b>	<b>36.7%</b>
<b>University Total</b>	<b>78,245</b>	<b>52,816</b>	<b>67.5%</b>	<b>19,276</b>	<b>36.5%</b>

Source: TBR, UT

Notes:

- This cohort represents the 2015 summer, returning fall, and fall first-time freshmen.
- **Yield rate** refers to the number of students who enrolled versus the number accepted.
- **Alternative admissions** refers to students who do not meet guaranteed admission requirements and whose applications are considered for admission based on other factors or qualifications.



**Table 4.3**

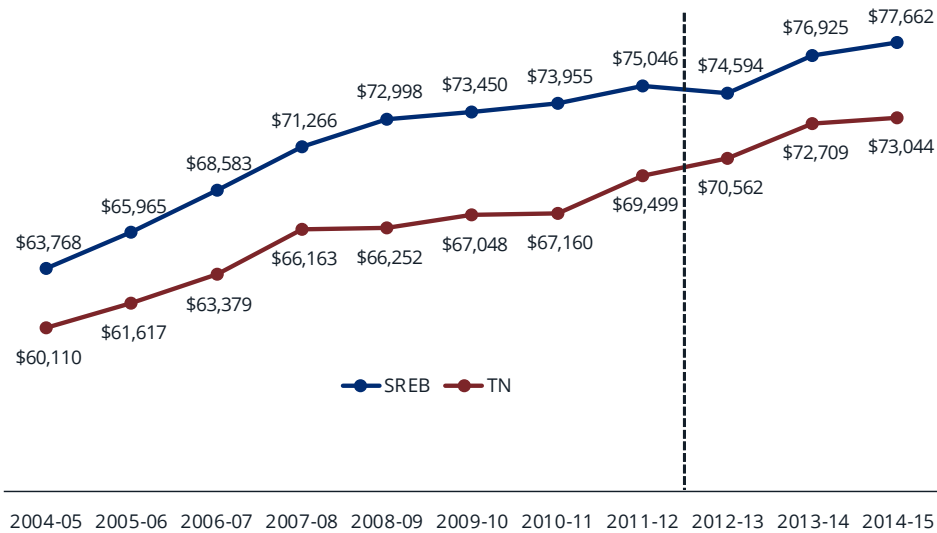
Lower Division Instructional Courses by Type of Instructor Fall 2015						
Institution	Full-Time Faculty	Part-Time Faculty	Adjunct Faculty	Graduate Assistant	Other Employee	Total
<b>Community Colleges</b>						
Chattanooga State Community College	61.3%	0.2%	35.6%	0.0%	2.9%	100%
Cleveland State Community College	63.8%	0.0%	30.4%	0.0%	5.8%	100%
Columbia State Community College	61.8%	0.2%	35.8%	0.0%	2.3%	100%
Dyersburg State Community College	58.1%	0.0%	36.3%	0.0%	5.6%	100%
Jackson State Community College	48.6%	41.1%	0.0%	0.0%	10.2%	100%
Motlow State Community College	51.9%	0.0%	45.1%	0.0%	3.0%	100%
Nashville State Community College	52.6%	0.0%	47.4%	0.0%	0.0%	100%
Northeast State Community College	61.3%	0.0%	34.5%	0.0%	4.2%	100%
Pellissippi State Community College	58.3%	0.0%	39.3%	0.0%	2.3%	100%
Roane State Community College	53.4%	0.0%	38.9%	0.0%	7.7%	100%
Southwest Tennessee Community College	63.4%	0.0%	35.4%	0.0%	1.2%	100%
Volunteer State Community College	61.3%	0.0%	37.5%	0.0%	1.2%	100%
Walters State Community College	70.5%	0.0%	28.9%	0.0%	0.6%	100%
<b>TBR Community College Total</b>	<b>59.2%</b>	<b>2.2%</b>	<b>35.5%</b>	<b>0.0%</b>	<b>3.2%</b>	<b>100%</b>
<b>TBR Universities</b>						
Austin Peay State University	60.2%	0.0%	29.0%	0.0%	10.9%	100%
East Tennessee State University	56.8%	0.0%	27.0%	6.6%	9.6%	100%
Middle Tennessee State University	68.9%	0.0%	14.2%	6.6%	10.3%	100%
Tennessee State University	64.4%	0.0%	20.4%	0.0%	15.2%	100%
Tennessee Technological University	64.3%	0.0%	11.6%	3.3%	20.8%	100%
University of Memphis	41.7%	30.3%	0.0%	12.9%	15.1%	100%
<b>TBR University Total</b>	<b>58.9%</b>	<b>6.5%</b>	<b>15.6%</b>	<b>5.7%</b>	<b>13.3%</b>	<b>100%</b>
<b>UT Universities</b>						
University of Tennessee at Chattanooga	67.8%	20.7%	0.0%	1.7%	9.8%	100%
University of Tennessee, Knoxville	66.0%	1.6%	8.2%	17.9%	6.3%	100%
University of Tennessee at Martin	70.7%	23.8%	0.0%	0.0%	5.5%	100%
<b>UT University Total</b>	<b>67.4%</b>	<b>10.8%</b>	<b>4.5%</b>	<b>10.3%</b>	<b>7.0%</b>	<b>100%</b>

Source: TBR, UT

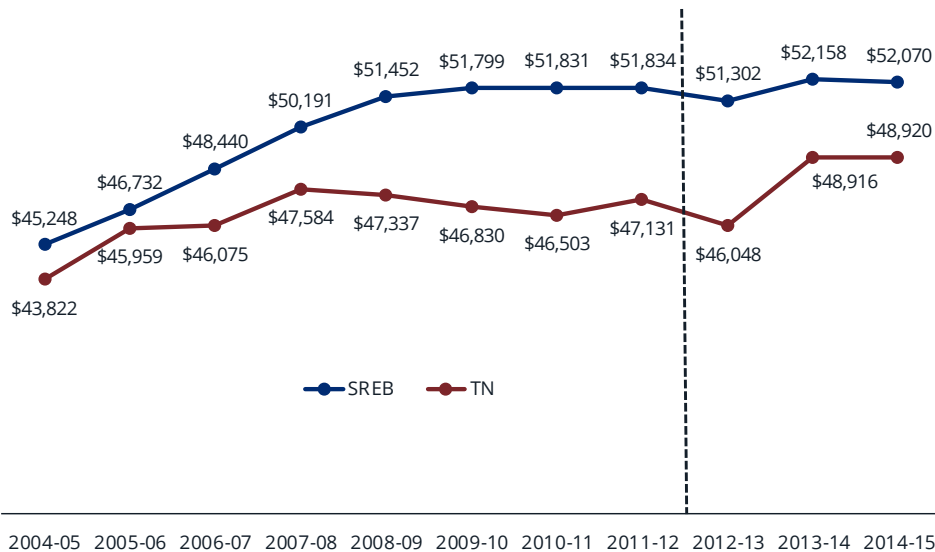
Note:

- **Other Employee** includes professional non-faculty staff, administrators, and other non-instructional staff.

**Figure 4.1**  
**Average Full-Time Faculty Salary, All Ranks**  
**Public Universities**



**Figure 4.2**  
**Average Full-Time Faculty Salary, All Ranks**  
**Community Colleges**



Source: THEC Fiscal Affairs

Notes:

- The formula for calculating **weighted average salaries** changed in 2012-13 because IPEDS changed the categories of contract length in its HR survey. Nine-month equivalent salaries are now calculated by dividing the total salary outlay by the total number of service months and multiplying by 9. As such, 2012-13 and subsequent years are not directly comparable to prior years.
- Dollars are unadjusted for inflation.
- Data includes all institutions.

### Table 4.4

Annual Tuition and Mandatory Fees Academic Year 2015-16				
Institutions	Undergraduate		Graduate	
	Resident	Non-resident	Resident	Non-resident
<b>TBR Community Colleges</b>				
Chattanooga State Community College	\$4,153	\$19,951	-	-
Cleveland State Community College	\$4,127	\$19,925	-	-
Columbia State Community College	\$4,099	\$19,897	-	-
Dyersburg State Community College	\$4,127	\$19,925	-	-
Jackson State Community College	\$4,113	\$19,911	-	-
Motlow State Community College	\$4,129	\$19,927	-	-
Nashville State Community College	\$4,053	\$19,851	-	-
Northeast State Community College	\$4,115	\$19,913	-	-
Pellissippi State Community College	\$4,167	\$19,965	-	-
Roane State Community College	\$4,131	\$19,929	-	-
Southwest Tennessee Community College	\$4,143	\$19,941	-	-
Volunteer State Community College	\$4,105	\$19,903	-	-
Walters State Community College	\$4,116	\$19,914	-	-
<b>Community College Average</b>	<b>\$4,121</b>	<b>\$19,919</b>	<b>-</b>	<b>-</b>
<b>TBR Universities</b>				
Austin Peay State University	\$7,801	\$23,371	\$9,857	\$24,001
East Tennessee State University <sup>1</sup>	\$8,332	\$26,002	\$10,387	\$26,467
<i>Juniors and seniors</i>	<i>\$8,187</i>	<i>\$25,857</i>	<i>-</i>	<i>-</i>
<i>Freshmen and sophomores</i>	<i>\$8,477</i>	<i>\$26,147</i>	<i>-</i>	<i>-</i>
Middle Tennessee State University	\$8,404	\$25,972	\$10,632	\$26,540
Tennessee State University	\$7,417	\$20,773	\$9,547	\$21,651
Tennessee Technological University	\$8,353	\$24,559	\$10,467	\$25,151
University of Memphis	\$9,269	\$20,981	\$11,547	\$23,259
<b>TBR University Average</b>	<b>\$8,280</b>	<b>\$23,610</b>	<b>\$10,406</b>	<b>\$24,512</b>
<b>UT Universities</b>				
University of Tennessee at Chattanooga	\$8,356	\$24,474	\$9,670	\$25,788
University of Tennessee, Knoxville <sup>2</sup>	\$11,948	\$30,368	\$12,376	\$30,796
<i>Students admitted before 2013-14</i>	<i>\$10,786</i>	<i>\$29,206</i>	<i>-</i>	<i>-</i>
<i>Students admitted in 2013-14</i>	<i>\$12,134</i>	<i>\$30,554</i>	<i>-</i>	<i>-</i>
<i>Students admitted after 2013-14</i>	<i>\$12,436</i>	<i>\$30,856</i>	<i>-</i>	<i>-</i>
University of Tennessee at Martin	\$8,326	\$22,270	\$9,662	\$23,606
<b>UT University Average</b>	<b>\$9,543</b>	<b>\$25,704</b>	<b>\$10,569</b>	<b>\$26,730</b>
<b>University Average</b>	<b>\$8,690</b>	<b>\$24,308</b>	<b>\$10,461</b>	<b>\$25,251</b>
<b>TN Colleges of Applied Technology</b>	<b>\$3,554</b>	<b>-</b>	<b>-</b>	<b>-</b>

Source: THEC Fiscal Affairs

Notes:

- 1 - Mandatory fees approved for the renovation of the DP Culp Center are being phased in. Freshmen and sophomores will pay an additional debt service fee of \$240 and an additional Student Activity fee of \$50 in 2015-16. As these classes progress, the additional fees will remain part of the mandatory fees.
- 2 - The tuition rate for new undergraduate students (freshmen and entering transfer students) at the University of Tennessee, Knoxville is a flat rate for 15 semester credit hours, regardless of the number of credit hours taken by the student. This policy ("Fifteen in Four") was approved in 2012 by the UT Board for introduction in Fall 2013. Under this new initiative tuition and fees are now being structured around cohorts. The numbers reported in this row are weighted tuition and fee averages for new students and all other students.

### Table 4.5

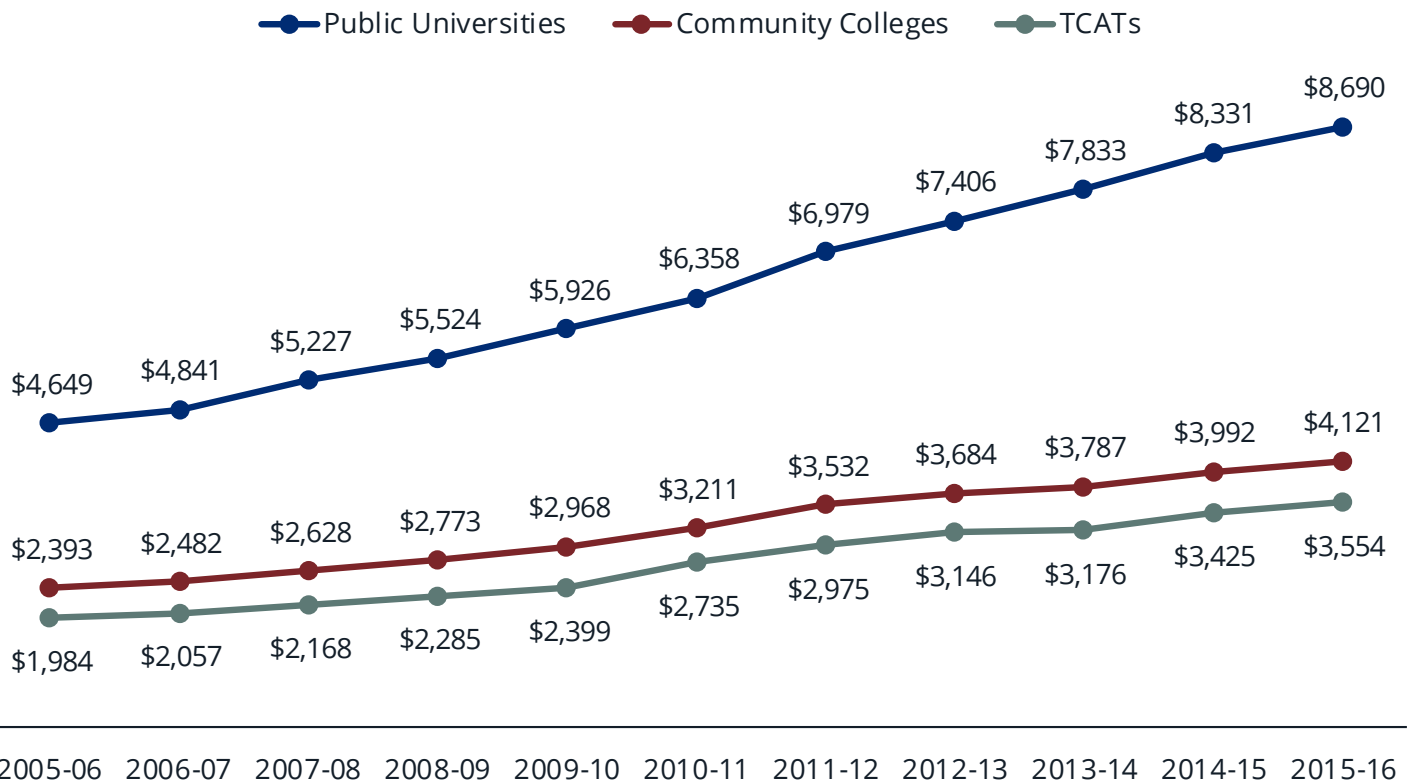
Annual Tuition and Mandatory Fees Resident Undergraduate Student							
Institutions	2005-06	2010-11	2014-15	2015-16	1-Year Change	5-Year Change	10-Year Change
<b>TBR Community Colleges</b>							
Chattanooga State Community College	\$2,413	\$3,235	\$4,027	\$4,153	3.1%	28.4%	72.1%
Cleveland State Community College	\$2,395	\$3,209	\$3,985	\$4,127	3.6%	28.6%	72.3%
Columbia State Community College	\$2,383	\$3,201	\$3,973	\$4,099	3.2%	28.1%	72.0%
Dyersburg State Community College	\$2,393	\$3,211	\$4,001	\$4,127	3.1%	28.5%	72.5%
Jackson State Community College	\$2,395	\$3,193	\$3,987	\$4,113	3.2%	28.8%	71.7%
Motlow State Community College	\$2,389	\$3,213	\$3,978	\$4,129	3.8%	28.5%	72.8%
Nashville State Community College	\$2,367	\$3,165	\$3,927	\$4,053	3.2%	28.1%	71.2%
Northeast State Community College	\$2,403	\$3,221	\$3,989	\$4,115	3.2%	27.8%	71.2%
Pellissippi State Community College	\$2,413	\$3,237	\$4,041	\$4,167	3.1%	28.7%	72.7%
Roane State Community College	\$2,397	\$3,221	\$4,005	\$4,131	3.1%	28.3%	72.3%
Southwest Tennessee Community College	\$2,397	\$3,225	\$4,017	\$4,143	3.1%	28.5%	72.8%
Volunteer State Community College	\$2,383	\$3,205	\$3,975	\$4,105	3.3%	28.1%	72.3%
Walters State Community College	\$2,381	\$3,209	\$3,990	\$4,116	3.2%	28.3%	72.9%
<b>Community College Average</b>	<b>\$2,393</b>	<b>\$3,211</b>	<b>\$3,992</b>	<b>\$4,121</b>	<b>3.2%</b>	<b>28.3%</b>	<b>72.2%</b>
<b>TBR Universities</b>							
Austin Peay State University	\$4,635	\$6,228	\$7,462	\$7,801	4.5%	25.3%	68.3%
East Tennessee State University <sup>1</sup>	\$4,487	\$6,004	\$7,985	\$8,332	4.3%	38.8%	85.7%
<i>Juniors and seniors</i>			\$7,985	\$8,187	2.5%		
<i>Freshmen and sophomores</i>			\$7,985	\$8,477	6.2%		
Middle Tennessee State University	\$4,576	\$6,478	\$8,188	\$8,404	2.6%	29.7%	83.7%
Tennessee State University	\$4,384	\$5,854	\$7,224	\$7,417	2.7%	26.7%	69.2%
Tennessee Technological University	\$4,396	\$6,036	\$7,985	\$8,353	4.6%	38.4%	90.0%
University of Memphis	\$5,084	\$6,990	\$8,973	\$9,269	3.3%	32.6%	82.3%
<b>TBR University Average</b>	<b>\$4,594</b>	<b>\$6,265</b>	<b>\$7,973</b>	<b>\$8,280</b>	<b>3.8%</b>	<b>32.2%</b>	<b>80.2%</b>
<b>UT Universities</b>							
University of Tennessee at Chattanooga	\$4,500	\$6,062	\$8,138	\$8,356	2.7%	37.8%	85.7%
University of Tennessee, Knoxville <sup>2</sup>	\$5,290	\$7,382	\$11,003	\$11,948	8.6%	61.9%	125.9%
<i>Students admitted before 2013-14</i>			\$10,276	\$10,786	6.1%		
<i>Students admitted in 2013-14<sup>3</sup></i>			\$11,584	\$12,134	3.5%		
<i>Students admitted in 2014-15</i>			\$11,876	\$12,436	4.7%		
University of Tennessee at Martin	\$4,493	\$6,190	\$8,024	\$8,326	3.8%	34.5%	85.3%
<b>UT University Average</b>	<b>\$4,761</b>	<b>\$6,545</b>	<b>\$9,055</b>	<b>\$9,543</b>	<b>5.4%</b>	<b>45.8%</b>	<b>100.4%</b>
<b>University Average</b>	<b>\$4,649</b>	<b>\$6,358</b>	<b>\$8,268</b>	<b>\$8,690</b>	<b>5.1%</b>	<b>36.7%</b>	<b>86.9%</b>
<b>TN Colleges of Applied Technology</b>	<b>\$1,984</b>	<b>\$2,735</b>	<b>\$3,425</b>	<b>\$3,554</b>	<b>3.8%</b>	<b>29.9%</b>	<b>79.1%</b>

Source: THEC Fiscal Affairs

Notes:

- 1 - Mandatory fees approved for the renovation of the DP Culp Center are being phased in. Freshmen and sophomores will pay an additional debt service fee of \$240 and an additional Student Activity fee of \$50 in 2015-16. As these classes progress, the additional fees will remain part of the mandatory fees.
- 2 - The tuition rates for students admitted to UTK in the Fall of 2013 and later are flat rates for 15 semester credit hours, regardless of the number of credit hours taken by the student. This policy ("Fifteen in Four") was approved in 2012 by the UT Board for introduction in Fall 2013. Under this new initiative tuition and fees are now being structured around cohorts. The maintenance fees reported for 2014-15 and 2015-16 are weighted averages of the fees charged across all three cohorts.
- 3 - The percent increase in maintenance fees for juniors at UTK is the increase from 2014-15 to 2014-15 for the cohort of students admitted in Fall 2013, Spring 2014 or Summer 2014. However, if the total tuition and fee rate for 2014-15 juniors is compared to the rate for 2015-16 juniors, mandatory and maintenance fees increased by 18.1 percent. This comparison reflects the second of a four year phase-in of the UTK initiative.

**Figure 4.3**  
**Average Undergraduate Resident Annual Tuition**  
**and Mandatory Fees by Institution Type**  
**2005-06 through 2015-16**



Source: THEC Fiscal Affairs

Note:

- Dollars are unadjusted for inflation.

**Table 4.6**

Tuition and Fees Revenue per FTE Student Public Institutions Academic Year 2014-15						
	Four-Year Institutions		Two-Year Colleges		Technology Colleges	
	Total	Change from 2013-14	Total	Change from 2013-14	Total	Change from 2013-14
Alabama	\$11,668	-3.4%	\$3,935	3.2%	\$4,059	5.5%
Arkansas	\$7,381	-5.4%	\$3,899	5.6%	--	--
Delaware	\$23,743	2.6%	\$4,736	2.1%	--	--
Florida	\$5,676	0.8%	\$2,432	-1.6%	--	--
Georgia	\$7,751	2.8%	\$3,719	7.2%	\$3,796	13.0%
Kentucky	\$12,978	5.1%	\$4,242	2.0%	\$4,237	14.8%
Louisiana	\$7,895	8.5%	\$4,076	13.8%	\$2,983	53.2%
Maryland	\$10,897	1.7%	\$4,831	1.6%	--	--
Mississippi	\$9,537	6.5%	\$3,068	2.0%	--	--
North Carolina	\$7,533	6.4%	\$1,835	3.0%	--	--
Oklahoma	\$9,263	23.9%	\$3,536	7.7%	\$1,559	11.2%
South Carolina	\$15,024	4.2%	\$4,537	-6.7%	--	--
Tennessee	\$9,212	6.0%	\$4,645	4.8%	\$2,733	7.5%
Texas	\$7,172	3.5%	\$1,841	0.04%	--	--
Virginia	\$11,693	8.1%	\$4,584	7.2%	--	--
West Virginia	\$9,675	9.0%	\$4,912	18.2%	--	--
SREB States	\$8,905	4.3%	\$2,941	2.1%	\$3,290	14.7%

Source: SREB "State Data Exchange: 2014-15 Indicators Report" pages 9, 17 and 24

Note:

- Excludes amounts mandated or used for debt service.

**Table 4.7**

Appropriations and Tuition/Fees Revenue per FTE Student									
Public Institutions									
Academic Year 2014-15									
	Four-Year Institutions			Two-Year Colleges			Technology Colleges		
	Appropriations	Tuition/Fees	Total	Appropriations	Tuition/Fees	Total	Appropriations	Tuition/Fees	Total
Alabama	32%	68%	\$17,175	54%	46%	\$8,544	68%	32%	\$12,886
Arkansas	47%	53%	\$14,037	57%	43%	\$8,968	--	--	--
Delaware	21%	79%	\$30,043	58%	42%	\$11,318	--	--	--
Florida	54%	46%	\$12,339	58%	42%	\$5,783	--	--	--
Georgia	44%	56%	\$13,958	51%	49%	\$7,628	50%	50%	\$7,615
Kentucky	34%	66%	\$19,558	41%	59%	\$7,183	40%	60%	\$7,077
Louisiana	33%	67%	\$11,865	37%	63%	\$6,519	53%	47%	\$6,340
Maryland	50%	50%	\$21,630	57%	43%	\$11,313	--	--	--
Mississippi	43%	57%	\$16,628	63%	37%	\$8,269	--	--	--
North Carolina	57%	43%	\$17,558	76%	24%	\$7,737	--	--	--
Oklahoma	38%	62%	\$14,909	57%	43%	\$8,175	76%	24%	\$6,626
South Carolina	18%	82%	\$18,427	37%	63%	\$7,215	--	--	--
<b>Tennessee</b>	<b>38%</b>	<b>62%</b>	<b>\$14,961</b>	<b>44%</b>	<b>56%</b>	<b>\$8,353</b>	<b>64%</b>	<b>36%</b>	<b>\$7,686</b>
Texas	47%	53%	\$13,542	75%	25%	\$7,371	--	--	--
Virginia	31%	69%	\$16,861	39%	61%	\$7,498	--	--	--
West Virginia	30%	70%	\$13,752	45%	55%	\$8,924	--	--	--
<b>SREB States</b>	<b>42%</b>	<b>58%</b>	<b>\$15,312</b>	<b>61%</b>	<b>39%</b>	<b>\$7,504</b>	<b>56%</b>	<b>44%</b>	<b>\$7,528</b>

Source: SREB "State Data Exchange: 2014-15 Indicators Report" pages 9, 17 and 24

Note:

- This table represents the percentage of total revenue per FTE student that comes from appropriations versus tuition and fees.

**Table 4.8**

Appropriations per FTE Student Academic Year 2014-15						
	Four-Year Institutions		Two-Year Colleges		Technology Colleges	
	Total	Change from 2013-14	Total	Change from 2013-14	Total	Change from 2013-14
Alabama	\$5,508	3.1%	\$4,610	6.0%	\$8,827	6.1%
Arkansas	\$6,656	0.9%	\$5,068	8.4%	--	--
Delaware	\$6,301	-2.8%	\$6,581	11.0%	--	--
Florida	\$6,663	-2.4%	\$3,351	5.2%	--	--
Georgia	\$6,207	2.3%	\$3,909	1.0%	\$3,819	5.6%
Kentucky	\$6,580	-0.3%	\$2,941	1.3%	\$2,840	0.2%
Louisiana	\$3,971	1.0%	\$2,442	8.7%	\$3,357	46.5%
Maryland	\$10,734	9.3%	\$6,482	3.3%	--	--
Mississippi	\$7,091	5.0%	\$5,201	3.9%	--	--
North Carolina	\$10,025	0.7%	\$5,902	9.6%	--	--
Oklahoma	\$5,645	16.4%	\$4,639	4.8%	\$5,067	1.5%
South Carolina	\$3,403	2.1%	\$2,678	16.1%	--	--
<b>Tennessee</b>	<b>\$5,749</b>	<b>2.3%</b>	<b>\$3,709</b>	<b>3.6%</b>	<b>\$4,954</b>	<b>-2.6%</b>
Texas	\$6,370	-1.5%	\$5,531	-2.3%	--	--
Virginia	\$5,168	2.2%	\$2,913	5.6%	--	--
West Virginia	\$4,077	-0.5%	\$4,013	9.5%	--	--
<b>SREB States</b>	<b>\$6,407</b>	<b>1.5%</b>	<b>\$4,563</b>	<b>3.4%</b>	<b>\$4,239</b>	<b>7.0%</b>

Source: SREB "State Data Exchange: 2014-15 Indicators Report" pages 9, 17 and 24

Note:

- Includes state general purpose and educational special purpose appropriations to campuses.



### Table 4.9

State Appropriations for Tennessee Public Higher Education Formula Units 2011-12 through 2015-16					
Institution	2011-12	2012-13*	2013-14*	2014-15*	2015-16*
<b>TBR Community Colleges</b>					
Chattanooga State Community College	\$19,970,200	\$21,902,500	\$26,624,800	\$26,000,600	\$27,449,400
Cleveland State Community College	\$8,421,200	\$8,672,000	\$8,997,100	\$8,849,300	\$9,336,300
Columbia State Community College	\$11,121,800	\$11,294,400	\$12,339,500	\$12,339,900	\$12,842,400
Dyersburg State Community College	\$6,484,500	\$6,867,800	\$7,238,900	\$7,328,200	\$7,841,700
Jackson State Community College	\$10,518,500	\$10,821,400	\$11,510,200	\$11,105,400	\$11,401,100
Motlow State Community College	\$9,662,900	\$10,310,000	\$11,017,200	\$10,643,500	\$11,007,400
Nashville State Community College	\$13,794,900	\$14,516,500	\$15,983,500	\$15,861,700	\$16,935,900
Northeast State Community College	\$11,924,900	\$12,920,300	\$13,648,200	\$13,237,100	\$14,594,100
Pellissippi State Community College	\$18,692,600	\$20,819,800	\$22,913,400	\$23,429,800	\$25,599,300
Roane State Community College	\$14,750,900	\$15,244,700	\$16,619,800	\$17,384,100	\$18,011,800
Southwest Tennessee Community College	\$28,648,100	\$27,953,000	\$25,739,300	\$24,669,200	\$25,278,600
Volunteer State Community College	\$15,281,400	\$15,614,700	\$16,075,400	\$16,229,600	\$17,198,100
Walters State Community College	\$15,745,100	\$17,043,300	\$19,866,900	\$20,351,200	\$20,967,800
<b>Community College Total</b>	<b>\$185,017,000</b>	<b>\$193,980,400</b>	<b>\$208,574,200</b>	<b>\$207,429,600</b>	<b>\$218,463,900</b>
<b>TBR Universities</b>					
Austin Peay State University	\$26,107,600	\$28,537,600	\$32,995,000	\$34,239,800	\$36,983,700
East Tennessee State University	\$44,000,700	\$45,772,200	\$48,685,000	\$48,048,900	\$51,428,100
Middle Tennessee State University	\$73,423,800	\$77,193,600	\$81,024,600	\$82,830,300	\$85,856,700
Tennessee State University	\$29,335,100	\$30,810,900	\$32,610,800	\$32,088,900	\$32,892,000
Tennessee Technological University	\$35,086,300	\$37,288,600	\$39,559,500	\$38,394,000	\$39,297,400
University of Memphis	\$85,464,300	\$87,346,700	\$89,106,400	\$89,331,900	\$95,139,600
<b>TBR University Total</b>	<b>\$293,417,800</b>	<b>\$306,949,600</b>	<b>\$323,981,300</b>	<b>\$324,933,800</b>	<b>\$341,597,500</b>
<b>UT Universities</b>					
University of Tennessee at Chattanooga	\$33,294,400	\$34,601,800	\$36,128,500	\$37,501,400	\$41,674,700
University of Tennessee, Knoxville	\$144,150,000	\$153,343,900	\$174,335,300	\$179,044,900	\$187,890,300
University of Tennessee at Martin	\$23,636,300	\$24,609,100	\$25,243,000	\$26,249,700	\$27,892,100
<b>UT University Total</b>	<b>\$201,080,700</b>	<b>\$212,554,800</b>	<b>\$235,706,800</b>	<b>\$242,796,000</b>	<b>\$257,457,100</b>
<b>University Total</b>	<b>\$494,498,500</b>	<b>\$519,504,400</b>	<b>\$559,688,100</b>	<b>\$567,729,800</b>	<b>\$599,054,600</b>
<b>TN Colleges of Applied Technology</b>	<b>\$52,260,300</b>	<b>\$53,848,800</b>	<b>\$57,400,500</b>	<b>\$55,346,600</b>	<b>\$56,343,900</b>
<b>Total Academic Formula Units</b>	<b>\$731,775,800</b>	<b>\$767,333,600</b>	<b>\$825,662,800</b>	<b>\$830,506,000</b>	<b>\$873,862,400</b>

Source: THEC Fiscal Affairs

Notes:

- Appropriations exclude capital funds.
- Academic formula units include universities, community colleges, and colleges of applied technology.
- \*Beginning in 2012-13, appropriations to the community college sector are awarded as a lump sum. These amounts are the system-reported actual distribution amounts to individual campuses.
- Dollars are unadjusted for inflation.

**Table 4.10**

State Appropriations for Tennessee Public Higher Education Non-Formula Units and Specialized Programs 2011-12 through 2015-16					
Institution	2011-12	2012-13	2013-14	2014-15	2015-16
<b>Medical Education</b>	<b>\$160,820,800</b>	<b>\$170,061,100</b>	<b>\$180,352,100</b>	<b>\$180,992,600</b>	<b>\$188,978,500</b>
ETSU College of Medicine	\$25,859,200	\$27,321,000	\$28,893,900	\$28,948,800	\$30,166,900
ETSU Family Practice	\$5,322,000	\$5,731,700	\$6,117,800	\$6,130,800	\$6,447,000
UT College of Medicine	\$42,820,200	\$44,883,300	\$47,065,400	\$46,956,800	\$48,646,400
UT Family Practice	\$9,313,200	\$9,870,100	\$10,458,800	\$10,506,000	\$10,929,900
UT Memphis	\$63,089,600	\$66,869,800	\$71,363,200	\$71,919,300	\$75,408,500
UT College of Vet Medicine	\$14,416,600	\$15,385,200	\$16,453,000	\$16,530,900	\$17,379,800
<b>Research and Public Service</b>	<b>\$72,392,000</b>	<b>\$76,234,300</b>	<b>\$80,174,900</b>	<b>\$80,554,300</b>	<b>\$83,571,300</b>
UT Ag. Experiment Station	\$23,111,900	\$24,342,600	\$25,438,800	\$25,557,800	\$26,380,600
UT Ag. Extension Service	\$27,825,100	\$29,431,800	\$30,836,900	\$31,044,400	\$32,384,200
TSU McMinnville Center	\$527,300	\$543,300	\$560,400	\$560,400	\$575,500
TSU Institute of Ag. & Envir Research	\$2,145,000	\$2,208,900	\$2,280,500	\$2,278,500	\$2,340,600
TSU Coop. Education	\$2,918,200	\$3,010,500	\$3,110,400	\$3,108,900	\$3,207,300
TSU McIntire-Stennis Forestry Research	\$170,600	\$174,100	\$179,400	\$179,400	\$183,400
UT Space Institute	\$7,276,600	\$7,603,400	\$7,896,700	\$7,916,500	\$8,187,700
UT Inst. for Public Service	\$4,341,200	\$4,541,300	\$5,232,400	\$5,247,800	\$5,420,500
UT County Tech Asst. Service	\$1,521,800	\$1,646,200	\$1,753,200	\$1,763,100	\$1,858,100
UT Municipal Tech Adv. Service	\$2,554,300	\$2,732,200	\$2,886,200	\$2,897,500	\$3,033,400
<b>Other Specialized Units</b>	<b>\$62,127,100</b>	<b>\$69,377,200</b>	<b>\$76,402,700</b>	<b>\$76,395,400</b>	<b>\$86,243,200</b>
UT University-Wide Admn.	\$4,209,000	\$4,440,900	\$4,589,300	\$4,661,800	\$4,859,900
TN Board of Regents Admn.	\$4,563,400	\$4,881,800	\$5,104,200	\$5,133,100	\$5,465,400
TN Student Assistance Corp.	\$48,579,200	\$55,205,400	\$61,586,800	\$61,566,800	\$70,459,600
TN Higher Education Comm.	\$2,224,500	\$2,292,100	\$2,479,200	\$2,438,800	\$2,921,000
TN Foreign Language Institute	\$352,800	\$378,600	\$410,300	\$414,100	\$426,500
Contract Education	\$2,198,200	\$2,178,400	\$2,232,900	\$2,180,800	\$2,110,800
<b>Program Initiatives</b>	<b>\$42,455,300</b>	<b>\$42,472,200</b>	<b>\$43,794,000</b>	<b>\$43,289,200</b>	<b>\$46,778,300</b>
Campus Centers of Excellence	\$17,328,000	\$17,538,300	\$18,193,700	\$17,769,000	\$17,414,600
Campus Centers of Emphasis	\$1,247,600	\$1,265,900	\$1,313,300	\$1,282,600	\$1,257,000
Ned McWherter Scholars	\$401,800	\$401,800	\$411,800	\$411,800	\$411,800
UT Access & Diversity	\$5,600,600	\$5,550,100	\$5,688,900	\$5,688,900	\$5,806,700
TBR Access & Diversity	\$9,892,900	\$9,803,700	\$10,048,800	\$10,048,800	\$10,256,900
THEC Grants	\$2,339,200	\$2,318,100	\$2,403,300	\$2,353,900	\$5,778,400
Research Initiative	\$5,645,200	\$5,594,300	\$5,734,200	\$5,734,200	\$5,852,900
<b>Total Non-Formula Units</b>	<b>\$337,795,200</b>	<b>\$358,144,800</b>	<b>\$380,723,700</b>	<b>\$381,231,500</b>	<b>\$405,571,300</b>
<b>Total Operating</b>	<b>\$1,069,571,000</b>	<b>\$1,125,478,400</b>	<b>\$1,206,386,500</b>	<b>\$1,211,737,500</b>	<b>\$1,279,433,700</b>

Source: THEC Fiscal Affairs

Notes:

- Appropriations exclude capital funds.
- Academic formula units include universities, community colleges, and colleges of applied technology.
- Dollars are unadjusted for inflation.
- **Total Operating** is the sum of Tables 4.9 and 4.10.

**Table 4.11**

Revenue per FTE Historical Analysis Academic Years 2005-06 through 2015-16						
Academic Year	State Appropriations <sup>1</sup>	ARRA/MoE	Tuition & Fees <sup>1</sup>	FTE	Total Revenue per FTE	Student Share
<b>10-Year Percent Change (Community Colleges)</b>	<b>-17.0%</b>	<b>-</b>	<b>47.6%</b>	<b>18.5%</b>	<b>-6.0%</b>	<b>14.3%</b>
2005-06	\$263,516,300	-	\$206,157,200	48,315	\$9,721	43.9%
2006-07	\$269,326,600	-	\$208,559,800	49,300	\$9,693	43.6%
2007-08	\$278,049,300	-	\$218,190,000	49,194	\$10,087	44.0%
2008-09	\$250,001,400	\$16,626,900	\$235,470,600	51,302	\$9,787	46.9%
2009-10	\$219,754,700	\$40,228,800	\$278,980,800	59,993	\$8,984	51.8%
2010-11	\$206,625,900	\$50,776,800	\$305,697,300	62,973	\$8,942	54.3%
2011-12	\$209,441,800	-	\$314,812,400	61,343	\$8,546	60.0%
2012-13	\$212,253,900	-	\$306,886,400	58,656	\$8,851	59.1%
2013-14	\$222,103,800	-	\$295,819,600	56,392	\$9,184	57.1%
2014-15	\$212,624,400	-	\$290,099,800	54,192	\$9,277	57.7%
2015-16 <sup>2</sup>	\$218,719,600	-	\$304,354,200	57,269	\$9,134	58.2%
<b>10-Year Percent Change (Universities)</b>	<b>-22.5%</b>	<b>-</b>	<b>49.8%</b>	<b>7.8%</b>	<b>7.3%</b>	<b>15.6%</b>
2005-06	\$788,955,200	-	\$881,266,600	103,636	\$16,116.23	52.8%
2006-07	\$803,358,000	-	\$883,701,300	105,500	\$15,991	52.4%
2007-08	\$838,309,400	-	\$919,849,200	107,394	\$16,371	52.3%
2008-09	\$723,150,200	\$66,862,500	\$946,181,300	109,298	\$15,885	54.5%
2009-10	\$596,090,500	\$176,984,800	\$1,014,104,700	113,260	\$15,779	56.7%
2010-11	\$555,752,100	\$212,131,100	\$1,108,692,600	117,310	\$15,997	59.1%
2011-12	\$561,966,000	-	\$1,197,034,100	116,933	\$15,043	68.1%
2012-13	\$568,754,900	-	\$1,230,820,000	115,432	\$15,590	68.4%
2013-14	\$599,591,400	-	\$1,278,770,500	113,615	\$16,533	68.1%
2014-15	\$586,607,000	-	\$1,314,357,100	112,635	\$16,877	69.1%
2015-16 <sup>2</sup>	\$611,073,100	-	\$1,320,300,600	111,679	\$17,294	68.4%

Source: THEC Fiscal Affairs

Notes:

- State appropriations are recurring general operating revenues.
- The **American Recovery and Reinvestment Act (ARRA)** provided non-recurring federal funds to Tennessee higher education over the three year period from FY 2008-09 to FY 2010-11. ARRA also included a **Maintenance of Effort (MoE)** provision that required states to maintain funding for FY 2008-09 to FY 2010-11 at FY 2005-06 levels in order to qualify for ARRA funds.
- **Tuition and fees** include all in-state and out-of-state tuition and mandatory fee revenues.

1 - All State Appropriations and Tuition & Fees amounts are presented in 2015 Inflation Adjusted Dollars using the Higher Education Price Index (HEPI).

2 - State Appropriations and Tuition & Fees reported for 2015-16 are from Revised Operating Budgets while all other years are reported from Actual Operating Budgets.

**Table 4.12**

Revenue per Student Award Historical Analysis Academic Years 2004 - 2005 to 2014 - 2015						
Academic Year	State Appropriations*	ARRA/MoE	Tuition & Fees*	Total Awards <sup>1</sup>	Total Revenue per Award	Student Share
<b>10-Year Percent Change (Universities)</b>	<b>-27.2%</b>	<b>-</b>	<b>57.8%</b>	<b>23.2%</b>	<b>-5.8%</b>	<b>36.0%</b>
2004-05	\$788,334,000	-	\$815,306,000	22,651	\$70,798	50.8%
2005-06	\$772,335,000	-	\$862,701,800	22,738	\$71,908	52.8%
2006-07	\$786,434,400	-	\$865,085,200	23,660	\$69,802	52.4%
2007-08	\$820,649,500	-	\$900,471,600	23,813	\$72,277	52.3%
2008-09	\$707,916,300	\$65,454,000	\$926,249,000	25,875	\$65,686	54.5%
2009-10	\$583,533,300	\$173,256,400	\$992,741,500	25,300	\$69,151	56.7%
2010-11	\$544,044,600	\$207,662,300	\$1,085,336,800	26,638	\$68,963	59.1%
2011-12	\$550,127,600	-	\$1,171,817,300	27,339	\$62,985	68.1%
2012-13	\$556,773,500	-	\$1,204,891,500	28,275	\$62,305	68.4%
2013-14	\$586,960,400	-	\$1,251,831,800	28,200	\$65,205	68.1%
2014-15	\$574,249,500	-	\$1,286,668,700	27,901	\$66,697	69.1%

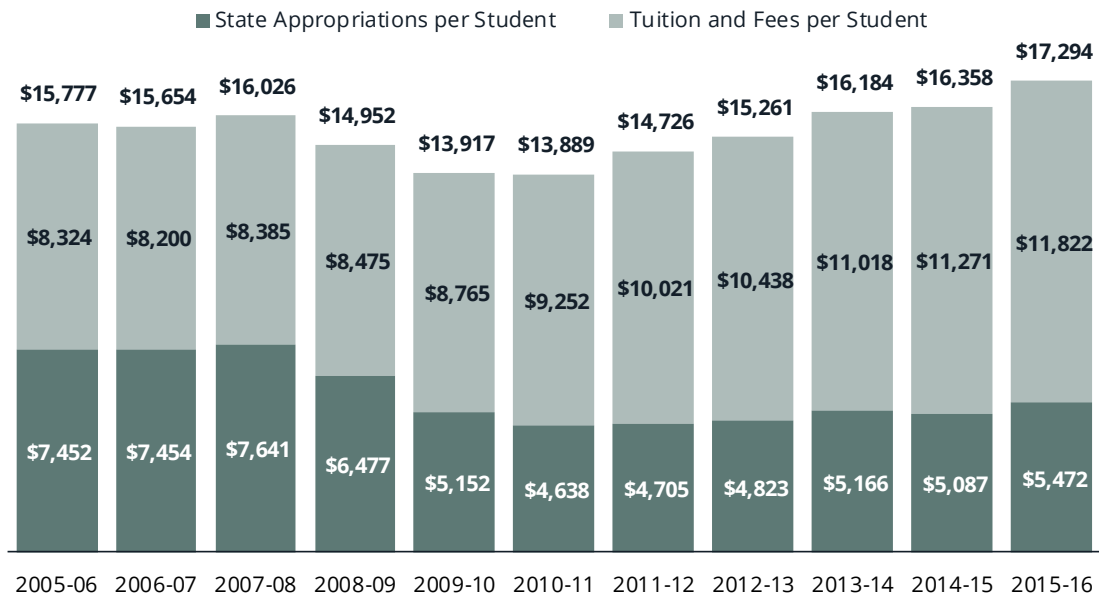
Source: THEC Fiscal Affairs, SREB

Notes:

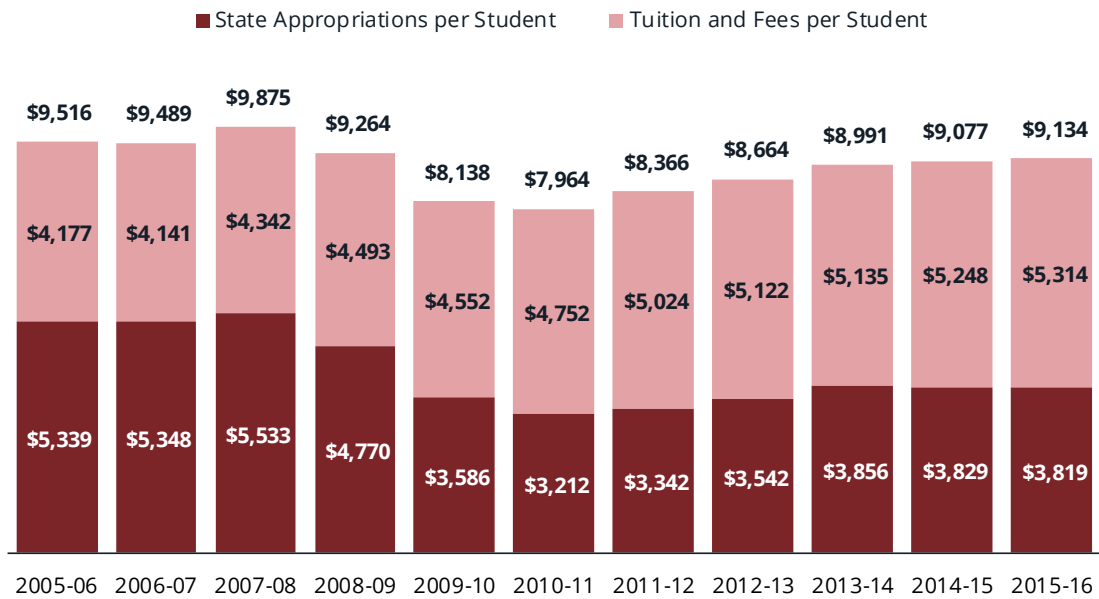
1 - Awards include Long-term Certificate's, Associate's, Bachelor's, Master's and Doctoral degrees granted at universities. Awards do not include short-term certificates, post-baccalaureate certificates, UT Medical Health Science Center degrees, or ETSU first professional degrees.

\* All State Appropriations and Tuition & Fees amounts are presented in 2014 Inflation Adjusted Dollars.

**Figure 4.4**  
**Revenue per FTE, Public Universities**  
**2005-06 through 2015-16**



**Figure 4.5**  
**Revenue per FTE, Community Colleges**  
**2005-06 through 2015-16**



Source: THEC Fiscal Affairs

Notes:

- Dollars are adjusted for inflation.
- Figures do not include ARRA and MoE funds.

### Table 4.13

Average Debt for Tennessee Graduates in the 2014 Cohort				
	Average Debt	National Rank	% with Debt	National Rank
Tennessee	\$25,510	35	60%	28
2013-14 Public University Undergraduate Debt				
Institution	Average Debt of Graduates	% Graduates with Debt	Total Cost of Attendance	% Pell Grant Recipients
TBR Universities				
Austin Peay State University	\$28,820	60%	\$21,513	48%
East Tennessee State University	-	-	\$23,607	41%
Middle Tennessee State University	\$24,834	63%	\$20,818	41%
Tennessee State University	\$35,645	86%	\$17,693	60%
Tennessee Technological University	\$18,467	53%	\$22,963	26%
University of Memphis	\$25,244	68%	\$23,535	48%
UT Universities				
The University of Tennessee at Chattanooga	\$21,420	57%	\$20,530	33%
The University of Tennessee, Knoxville	\$23,870	51%	\$27,450	30%
The University of Tennessee at Martin	\$28,701	63%	\$18,509	45%

Source: The Institute for College Access & Success "Project on Student Debt," College InSight, <http://www.college-insight.org>.

Notes:

- Most college-level data are taken directly from U.S. Department of Education sources and the Common Data Set (CDS).
- Student debt and undergraduate financial aid data are licensed from Peterson's Undergraduate Financial Aid and Undergraduate Databases, © 2014 Peterson's, a Nelnet company, all rights reserved.
- **Average debt** includes four-year public and private institutions.
- **Percent of Pell Grant recipients** reflects the percentage of 12 month enrollment receiving Pell Grants.
- **Cost of Attendance** reflects the costs for a student living on campus.
- State rankings are from 1 (highest debt) to 50 (lowest debt).
- ETSU had no debt data reported as of the publishing of this report.

**Table 4.14**

Two-Year Cohort Default Rates for Schools Participating in Title IV Student Financial Assistance Programs									
Cohort Years 2010 - 2012									
Institution Name	Cohort Year 2010			Cohort Year 2011			Cohort Year 2012		
	Number of Borrowers in Default	Number of Borrowers in Repay	Official Default Rate	Number of Borrowers in Default	Number of Borrowers in Repay	Official Default Rate	Number of Borrowers in Default	Number of Borrowers in Repay	Official Default Rate
<b>TBR Community Colleges</b>									
Chattanooga State Community College	615	2,253	27.2%	699	2,914	23.9%	748	3,481	21.4%
Cleveland State Community College	104	454	22.9%	112	620	18.0%	163	873	18.6%
Columbia State Community College	115	673	17.0%	128	719	17.8%	118	771	15.3%
Dyersburg State Community College	166	635	26.1%	190	838	22.6%	188	796	23.6%
Jackson State Community College	-	-	-	-	-	-	-	-	-
Motlow State Community College	94	419	22.4%	121	532	22.7%	90	485	18.5%
Nashville State Community College	298	1,366	21.8%	361	1,767	20.4%	446	2,282	19.5%
Northeast State Community College	231	883	26.1%	238	992	23.9%	272	1,247	21.8%
Pellissippi State Community College	319	1,403	22.7%	382	1,945	19.6%	406	2,202	18.4%
Roane State Community College	172	730	23.5%	145	842	17.2%	131	888	14.7%
Southwest Tennessee Community College	-	-	-	-	-	-	-	-	-
Volunteer State Community College	283	1,335	21.1%	267	1,528	17.4%	250	1,580	15.8%
Walters State Community College	147	657	22.3%	141	714	19.7%	115	686	16.7%
<b>TBR Universities</b>									
Austin Peay State University	389	2,612	14.8%	388	2,830	13.7%	368	3,242	11.3%
East Tennessee State University	355	2,732	12.9%	370	2,977	12.4%	397	3,409	11.6%
Middle Tennessee State University	689	5,367	12.8%	687	5,897	11.6%	628	6,693	9.3%
Tennessee State University	345	2,550	13.5%	322	2,782	11.5%	366	3,026	12.0%
Tennessee Technological University	165	1,991	8.2%	185	2,125	8.7%	184	2,327	7.9%
University of Memphis	538	4,434	12.1%	629	5,068	12.4%	573	5,816	9.8%
<b>UT Universities</b>									
University of Tennessee at Chattanooga	200	1,890	10.5%	182	2,041	8.9%	161	2,324	6.9%
University of Tennessee, Knoxville	397	4,866	8.1%	316	5,260	6.0%	306	5,547	5.5%
University of Tennessee at Martin	199	1,364	14.5%	223	1,698	13.1%	193	1,814	10.6%

Source: U.S. Department of Education "Official Cohort Default Rates for Schools" www2.ed.gov accessed Feb 25, 2016.

**Note:**

- A school subject to loss of eligibility to participate in the Federal Family Education Loan (FFEL) Program, William D. Ford Federal Direct Loan (Direct Loan) Program, and/or Federal Pell Grant (Pell Grant) Program has FY 2012, FY 2011, and FY 2010 official cohort default rates that are 30% or greater. If a school fails to successfully appeal this sanction, it will lose eligibility to participate in the FFEL, Direct Loan, and/or Federal Pell Grant Program until September 30, 2017. There are several exceptions to these criteria and schools that meet exemption conditions are not subject to this sanction. For more information on the sanction or the exemptions, please refer to the Cohort Default Rate Guide: <http://ifap.ed.gov/DefaultManagement/finalcdrg.html>

# Section V



## Outcomes Funding Formula

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**Academic Year  
2016 - 2017**



## THEC Outcomes Funding Formula Definitions

Outcome	Definition
<b>University and Community College Outcomes</b>	
Student Progression	The number of students reaching 30, 60, or 90 credit hours at a University (12, 24, or 36 at a Community College).
Awards per 100 FTE	The combined total of associate and bachelor's degrees (associate degrees and certificates for community colleges) conferred, in an academic year, for every 100 undergraduate non-degree seeking FTE.
<b>University Outcomes</b>	
Bachelor's and Associate Degrees	The total number of bachelor's and associate degrees conferred in an academic year.
Master's and Education Specialist Degrees	The total number of master's and education specialist degrees conferred in an academic year.
Doctoral and Law Degrees	The total number of doctoral and law degrees conferred in an academic year.
Research and Service	Expenditures on activities eligible for indirect cost allocation. Primarily externally generated funding for research, service, or instruction.
Six-year Graduation Rate	The six-year graduation rate of first-time, full-time freshmen who begin in the summer or fall semester.
<b>Community College Outcomes</b>	
Associate Degrees	The total number of associate degrees conferred in an academic year.
Dual Enrollment	The number of high school students taking degree-credit courses in an academic year.
1 to 2 Year Certificates	The total number of certificates, requiring 24 or more credit hours, granted during an academic year. General education certificates are excluded from this metric.
Less than 1 Year Certificates	The total number of technical certificates, requiring less than 24 credit hours, granted during an academic year.
Job Placements	The number of placeable graduates who obtain employment in a related field over the course of a full academic year.
Transfers Out	The number of students who, after accumulating 12 credit hours, transferred to another institution.
Workforce Training	The total number of technical training contact hours in an academic year. These activities provide technical or soft skills without carrying institutional credit.

Note:

- Detailed definitions and other formula information can be found on THEC's website: [www.tn.gov/thec](http://www.tn.gov/thec)

**Table 5.1**

Outcomes Formula Weights 2016-17 Based on Institutional Missions									
Universities	UTM	APSU	TTU	UTC	MTSU	ETSU	TSU	UM	UTK
Students Accumulating 30 hrs	4%	3%	4%	4%	3%	6%	4%	3%	2%
Students Accumulating 60 hrs	6%	5%	6%	6%	5%	8%	6%	5%	4%
Students Accumulating 90 hrs	10%	8%	10%	10%	8%	9%	10%	8%	7%
<b>Progression</b>	<b>20%</b>	<b>15%</b>	<b>20%</b>	<b>20%</b>	<b>15%</b>	<b>23%</b>	<b>20%</b>	<b>15%</b>	<b>13%</b>
Associate and Bachelor's	30%	28%	25%	25%	23%	20%	23%	23%	20%
Masters/Ed Specialist Degrees	15%	20%	15%	10%	20%	15%	13%	10%	10%
Doctoral/Law Degrees	0%	0%	5%	5%	8%	15%	8%	15%	13%
Research and Service	5%	10%	10%	10%	10%	10%	15%	10%	13%
Degrees per 100 FTE	10%	18%	10%	15%	10%	8%	13%	10%	18%
Six-year Graduation Rate	20%	10%	15%	15%	15%	10%	10%	18%	15%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

Source: THEC Fiscal Affairs

**Table 5.2**

Outcomes Formula Weights 2016-17 Based on Institutional Missions													
Community Colleges	CHSCC	CLSCC	COSCC	DSCC	JSCC	MSCC	NASCC	NESCC	PSCC	RSCC	STCC	VSCC	WSCC
Students Accumulating 12 hrs	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%	3%
Students Accumulating 24 hrs	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%
Students Accumulating 36 hrs	7%	7%	7%	7%	7%	7%	7%	7%	7%	7%	7%	7%	7%
<b>Progression</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>	<b>15%</b>
Dual Enrollment	5%	8%	8%	15%	8%	8%	15%	10%	10%	15%	13%	10%	10%
Associate Degrees	23%	23%	23%	23%	23%	23%	23%	23%	23%	23%	23%	23%	23%
Certificates 1-2 Years	10%	3%	18%	10%	10%	0%	10%	13%	0%	10%	3%	5%	3%
Certificates Less Than 1 Year	10%	18%	3%	10%	10%	20%	10%	8%	20%	10%	18%	15%	18%
<b>Total Certificates</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>	<b>20%</b>
Job Placements	15%	15%	5%	8%	15%	8%	8%	15%	8%	5%	5%	8%	8%
Transfers Out with 12 hrs	10%	5%	15%	10%	5%	13%	10%	5%	15%	10%	8%	15%	15%
Workforce Training (Contact Hours)	8%	10%	10%	5%	10%	10%	5%	8%	5%	8%	13%	5%	5%
Awards per 100 FTE	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

Source: THEC Fiscal Affairs

### Table 5.3

Fiscal Year 2016-17 Outcomes Funding Formula Data									
Universities									
Academic Year	30 Credit Hours	60 Credit Hours	90 Credit Hours	Associate & Bachelor's	Master's & Education Specialist	Doctoral & Law	Research & Service	Degrees per 100 FTE	Graduation Rate
<b>University of Tennessee at Martin</b>									
2014-15	1,083	1,093	1,244	1,199	119	0	\$2,270,725	20	57%
2013-14	1,074	1,133	1,212	1,223	104	0	\$2,233,932	19	58%
2012-13	1,217	1,111	1,199	1,247	122	0	\$2,001,804	19	57%
<b>Austin Peay State University</b>									
2014-15	1,495	1,349	1,539	1,767	313	0	\$1,742,724	23	45%
2013-14	1,422	1,432	1,477	1,804	316	0	\$2,393,772	22	48%
2012-13	1,453	1,463	1,504	1,725	304	0	\$2,614,188	21	45%
<b>Tennessee Technological University</b>									
2014-15	1,944	1,845	1,907	1,857	341	19	\$7,910,306	20	61%
2013-14	1,858	1,722	1,753	1,804	352	23	\$8,348,063	20	60%
2012-13	1,749	1,534	1,706	1,830	376	12	\$8,873,329	20	60%
<b>University of Tennessee at Chattanooga</b>									
2014-15	1,728	1,764	1,815	1,825	428	64	\$8,607,946	20	59%
2013-14	1,863	1,636	1,702	1,756	433	70	\$9,186,021	19	54%
2012-13	1,745	1,561	1,619	1,638	446	68	\$10,409,340	18	53%
<b>Middle Tennessee State University</b>									
2014-15	2,928	3,228	3,601	4,051	847	30	\$9,789,671	23	50%
2013-14	3,001	3,135	3,904	4,012	861	32	\$11,740,917	22	53%
2012-13	2,871	3,437	3,845	4,159	1,010	23	\$13,498,343	21	56%
<b>East Tennessee State University</b>									
2014-15	1,807	1,702	2,021	2,229	585	122	\$18,039,143	22	52%
2013-14	1,609	1,657	2,014	2,321	647	114	\$20,608,903	22	54%
2012-13	1,745	1,676	2,075	2,314	576	86	\$22,836,711	21	53%
<b>Tennessee State University</b>									
2014-15	1,120	918	928	988	416	54	\$30,072,867	16	33%
2013-14	1,018	833	985	916	486	85	\$33,195,422	15	41%
2012-13	914	854	918	1,066	417	66	\$31,582,168	18	40%
<b>University of Memphis</b>									
2014-15	2,180	2,414	2,824	2,898	929	247	\$53,715,900	21	49%
2013-14	2,084	2,492	2,773	2,991	1,071	260	\$57,947,913	22	49%
2012-13	2,297	2,459	2,785	2,887	1,064	259	\$51,992,967	20	51%
<b>University of Tennessee, Knoxville</b>									
2014-15	3,881	4,075	4,305	4,445	1,552	572	\$138,314,792	23	78%
2013-14	3,543	4,090	4,193	4,372	1,579	549	\$145,602,228	23	79%
2012-13	3,552	4,019	4,175	4,407	1,607	565	\$154,378,165	23	77%

Source: THEC Fiscal Affairs

Notes:

- Data reflect **individual year outcomes**, not three-year averages.
- In some instances, the Funding Formula uses slightly different data definitions than other tables included in the Fact Book. The data, formula definitions, and other information can be found on THEC's website: [www.tn.gov/thec](http://www.tn.gov/thec).

## Table 5.4

Fiscal Year 2016-17 Outcomes Funding Formula Data Community Colleges											
Academic Year	12 Credit Hours	24 Credit Hours	36 Credit Hours	Dual Enrollment	Associate Degrees	1-2 Yr. Certificate	Less Than 1 Yr. Certificate	Job Placements	Transfers Out	Contact Hours	Awards per 100 FTE
<b>Chattanooga State Community College</b>											
2014-15	2,159	1,611	1,364	1,434	935	162	167	630	534	105,892	21
2013-14	2,339	1,708	1,446	1,373	1,046	179	262	609	499	133,554	21
2012-13	2,318	1,801	1,591	1,253	1,002	229	232	558	568	149,621	20
<b>Cleveland State Community College</b>											
2014-15	979	645	520	1,072	365	7	258	231	206	3,882	18
2013-14	987	752	627	945	447	27	330	161	195	10,132	22
2012-13	1,060	716	605	615	372	29	196	190	209	7,596	17
<b>Columbia State Community College</b>											
2014-15	1,330	1,104	955	1,121	687	57	98	242	436	48,595	25
2013-14	1,489	1,202	1,037	959	626	51	78	209	391	60,894	22
2012-13	1,538	1,284	1,012	843	599	52	0	212	415	63,095	21
<b>Dyersburg State Community College</b>											
2014-15	768	489	440	982	308	20	46	169	183	12,239	24
2013-14	834	539	459	1,025	326	33	19	133	209	18,945	22
2012-13	959	625	542	887	300	26	21	121	243	7,114	17
<b>Jackson State Community College</b>											
2014-15	1,318	831	704	1,993	416	14	83	301	266	28,337	19
2013-14	1,179	763	721	1,324	470	37	35	240	341	20,571	21
2012-13	1,127	899	691	800	509	34	27	357	299	17,853	20
<b>Motlow State Community College</b>											
2014-15	1,485	1,184	941	987	597	0	111	118	439	3,273	22
2013-14	1,495	1,104	854	1,061	602	0	59	78	456	3,289	22
2012-13	1,363	1,044	901	859	568	*	69	73	499	5,493	21
<b>Nashville State Community College</b>											
2014-15	2,477	1,878	1,540	1,390	669	135	84	310	581	23,562	14
2013-14	2,438	1,853	1,510	1,126	646	95	50	363	617	35,107	13
2012-13	2,338	1,824	1,611	1,119	624	99	54	335	640	35,965	13
<b>Northeast State Community College</b>											
2014-15	1,545	1,157	993	927	777	123	158	391	350	14,143	25
2013-14	1,475	1,200	1,126	791	781	139	176	569	397	9,778	25
2012-13	1,664	1,348	1,125	723	720	104	362	275	380	6,434	20
<b>Pellissippi State Community College</b>											
2014-15	2,549	2,297	1,915	1,620	1,290	*	583	366	830	49,799	21
2013-14	2,798	2,316	1,870	1,577	1,286	0	421	366	861	48,273	20
2012-13	2,823	2,346	1,947	1,213	1,258	0	524	310	850	45,598	19
<b>Roane State Community College</b>											
2014-15	1,518	1,184	987	1,750	787	95	66	402	446	79,517	26
2013-14	1,509	1,248	1,054	1,691	798	99	29	389	394	102,286	25
2012-13	1,642	1,256	1,111	1,632	787	77	19	391	451	116,535	22
<b>Southwest Tennessee Community College</b>											
2014-15	3,124	2,321	1,694	692	690	33	337	445	699	66,743	11
2013-14	3,289	2,430	1,700	582	839	32	383	434	728	84,906	13
2012-13	2,976	2,446	1,911	407	897	63	377	487	773	75,009	12
<b>Volunteer State Community College</b>											
2014-15	2,033	1,498	1,280	1,767	824	79	325	411	573	97,151	21
2013-14	2,037	1,467	1,329	1,961	766	79	294	403	569	95,794	19
2012-13	2,037	1,597	1,365	1,792	787	73	343	448	595	74,639	18
<b>Walters State Community College</b>											
2014-15	1,749	1,182	1,036	1,593	812	15	451	467	386	90,554	24
2013-14	1,779	1,260	1,095	1,612	868	28	331	473	459	66,428	25
2012-13	1,927	1,311	1,112	1,407	838	14	290	544	393	194,026	21

Source: THEC Fiscal Affairs

Notes:

- Data reflect **individual year outcomes**, not three-year averages.
- In some instances, the Funding Formula uses slightly different data definitions than other tables included in the Fact Book. The data, formula definitions, and other information can be found on THEC's website: [www.tn.gov/thec](http://www.tn.gov/thec).

# Section VI





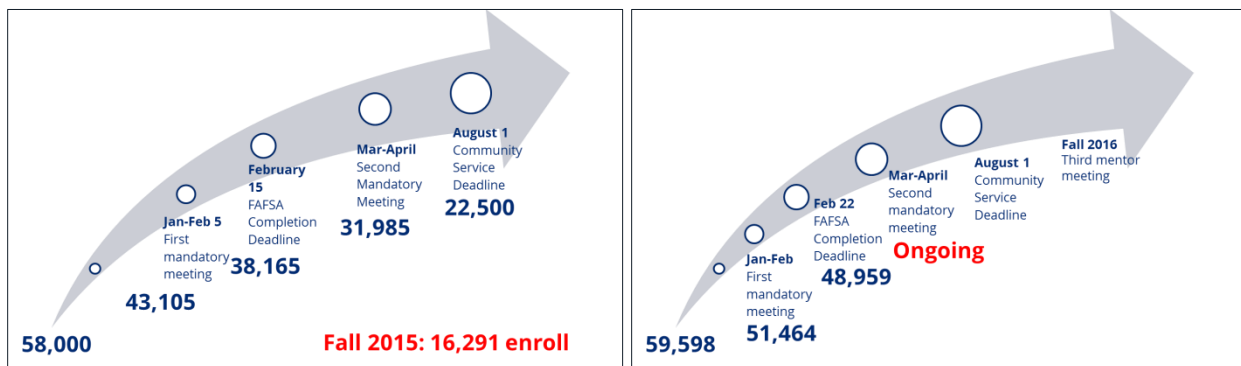
The Tennessee Promise, the nation’s first free community college initiative, provides students with a last-dollar scholarship to attend a community or technical college in Tennessee. This award provides funding for tuition and fees not covered by other federal and state grant aid (i.e., Pell grants, Tennessee Education Lottery Scholarship awards.)

In addition to removing the cost of going to college, the Tennessee Promise program pairs students with a mentor, whose role is to help the student navigate the college and financial aid application processes. Students must also perform eight hours of community service each term in return for receiving this scholarship aid and mentorship.

In Fall 2015, the inaugural cohort of 16,291 Tennessee Promise students enrolled in community and technical colleges across the state. As a result, first-time freshmen enrollment in Tennessee public institutions increased by 10 percent, due to a 24.7 percent increase in community college enrollment and a 20 percent increase in TCAT enrollment. Approximately 80 percent of these students persisted into their second semester.

The second application cycle for the Tennessee Promise program concluded on November 2, 2015. During this time, 59,621 students applied for the Tennessee Promise program, representing over 90 percent of high school seniors in the state. As of the program’s FAFSA filing deadline, approximately 48,000 high school seniors remain eligible for a Tennessee Promise scholarship.

### Fall 2015 and 2016 Tennessee Promise Headcount by Deadline Date





Tennessee Reconnect is a major initiative of the Drive to 55, focused on helping adults 25 and older enter postsecondary education so that they may gain new skills, advance in the workplace, and fulfill lifelong dreams of completing a degree or credential. The overarching Tennessee Reconnect program is made up of several state and local efforts which aim to increase support to and opportunities for adults returning to higher education. Below are descriptions of current and developing adult learner initiatives.

**TCAT Reconnect Grant:** The TCAT Reconnect Grant is a last-dollar scholarship available to adults who want to attend a Tennessee College of Applied Technology (TCAT). It pays the remaining balance after other state and Pell Grants have been applied. This grant is available for adults who are Tennessee residents who enroll full time at a TCAT in pursuit of a certificate or diploma. Students must maintain continuous enrollment and satisfactory academic progress.

**Community College Reconnect Grant (pilot):** Beginning fall semester 2016, community college students 25 and older who have earned 50 percent of the credits to an AAS degree, enrolled in 9 credit hours per semester, and having an Adjusted Gross Income of \$36,000 or less will be eligible to receive a last dollar scholarship. Scholarship and application rules have not yet been developed and eligibility requirements are subject to change.

**Tennessee Reconnect + Complete:** Tennessee's adult learner re-engagement initiative will reach the 110,000+ Tennessee adults aged 25-64 who have earned at least 50 percent of credits toward an associate or bachelor's degree but have never finished college. The purpose of Tennessee Reconnect + Complete is to locate these adults and provide resources for Tennessee institutions to reach out to them and encourage them to finish their degree. Institutions will be able to reach out to the adults directly, offering information about their institution as well as the statewide Tennessee Reconnect + Complete effort.

**Statewide Marketing Push:** In January and February 2016, television commercials, radio ads, billboards and cinema advertising launched across Tennessee, encouraging adults to finish a credential. The advertising directed Tennesseans to visit [TNReconnect.gov](http://TNReconnect.gov), the state's new adult learner portal, and to ultimately connect to an institution.

**[www.TNReconnect.gov](http://www.TNReconnect.gov):** THEC worked in partnership with the University of Tennessee system and the Tennessee Board of Regents to develop a web portal focused on providing resources to adults returning to, or enrolling for the first time in, postsecondary education. This new public website helps adults navigate learning opportunities available at Tennessee institutions. Adults are provided options that fit their needs, schedules, and goals. The portal also allows former community college and university students to enter transcript information and receive back a list of academic pathway options and institutions offering those options.

**TimewiseTN – Prior Learning Assessment Branding:** As a state, Tennessee has made great strides to develop clearer, more comprehensive PLA standards and provide more PLA options to students. However, students are finding it difficult in some cases to locate information about those PLA opportunities. THEC worked with a marketing firm to develop a common identity for all PLA programs in the state. The result is TimewiseTN: Turn Your Years of Knowledge into College Credit. A logo was developed, along with a student orientation brochure and video that are available to any institution that will also use the TimewiseTN moniker. Institutional PLA programs will not change in form; however, the goal is to develop a common language that will be clear to students and allow them to find PLA resources on campus. The adoption of the logo and program name (TimewiseTN) will be voluntary, and those institutions who do adopt the name will be identified on the adult learner portal as TimewiseTN schools.

**Ready to Reconnect:** In February 2015, THEC released a call for proposals to public and private not-for-profit two- and four-year institutions and Tennessee Colleges of Applied Technology (TCATs) for mini-grants to fund institutional initiatives to support adult learning. \$748,667 in Ready to Reconnect grants were awarded to 17 higher education institutions. The programs funded through Ready to Reconnect support adult student retention and completion through increased support and programmatic elements. Many of the funded programs plan to engage adult learners by connecting them with adult learner peers, increasing access to technology for academic purposes, and supporting connections between their academic pursuits and career ambitions. Other institutions are providing training and resources to faculty and staff to further support their adult students inside and outside the classroom, such as providing faculty training on incorporating multiple methods of instruction including experiential and problem-based methods.

**TN Reconnect Communities & TN Reconnect Community Network:** As Tennessee is developing initiatives, programs, and supports at the state level for adult learners, communities are where the success of Drive to 55 will be decided. By localizing the Drive to 55 – and Tennessee Reconnect – communities will be engaged in assisting and supporting their residents in the pursuit of postsecondary completion. This community-based service reaches out to and supports adults locally to re-enroll in postsecondary education and complete a postsecondary credential. Prospective adult learners will be provided a variety of services including free advising, career counseling, and scholarship resources. These community centers will also act as a connecting point for local employers, local TCATs, community colleges and universities, and prospective adult learners, working to create awareness of the benefits of adult completion as a strategy for economic development and a source for workforce talent. Through a partnership with The Graduate! Network (TGN), Tennessee will garner the capacity, resources, and expertise to engage communities to design holistic local strategies, leverage state resources, and increase access to and success in postsecondary education for adults. This initiative has two major components: 1) the development of TN Reconnect Communities (TRCs) and their associated services, and 2) the development of a TN Reconnect Community Network (TRCN) to serve as a source of ongoing technical assistance, support, and professional development for the community sites. The result will be a coordinated effort to reach adults and comprehensively support them to credential completion, facilitated by communities based on their unique characteristics and challenges. In March 2016, existing TRCs sponsored regional events for adult “noncompleters” to explore postsecondary opportunities and provide advising services.





The Labor Education Alignment Program (LEAP) is a critical component of the Drive to 55. This program encourages collaboration across education and industry by using regional higher education and workforce collaborations to eliminate skills gaps across the state. These collaborations are proactive, data-driven, and strategic. LEAP will help ensure that Tennessee's postsecondary institutions are producing graduates with the skills and credentials needed by employers in Tennessee.

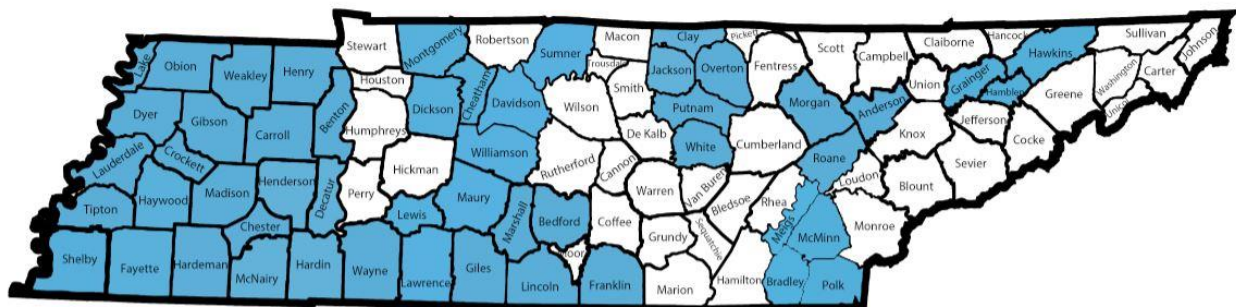
In Fall 2014, a total of \$10 million was awarded to 12 successful LEAP grant proposals which confirmed local industry needs and growth projections, collaboration between education and industry partners, and plans for program sustainability. The coursework and job training opportunities offered by these LEAP grants commenced in Fall 2015, serving students in 51 counties.

Over 1,500 high school students have enrolled in courses that have been initiated or expanded by LEAP programs. Students completing these courses will be eligible to apply their training to earn college credit in a variety of high-demand fields, including advanced manufacturing and mechatronics. Additionally, 630 college students have enrolled in community college and TCAT programs supported by LEAP-funded equipment and instructors. These students are eligible to earn Mechatronics and Industrial Maintenance certificates, and/or an Associate of Applied Science degree.

LEAP-funded extracurricular programming, including career readiness initiatives, work-based learning experiences, academic clubs, and career exploration programs, have served over 13,000 students across middle school, secondary, and postsecondary education levels across Tennessee.

For more information about the first year of LEAP, please see THEC's annual LEAP report, available at: <http://tn.gov/assets/entities/thec/attachments/LEAPReport2016.pdf>

**Counties Served by Local LEAP Programs**





The Seamless Alignment and Integrated Learning Support (SAILS) program targets high school seniors who have not achieved college readiness (as measured by the ACT) in mathematics and provides an opportunity for developmental coursework while the students are still in high school. SAILS utilizes a blended learning model, integrating self-paced, computer-based instruction, and teacher support in a computer lab classroom. The SAILS program reflects a strong collaboration between Tennessee high schools and the 13 community colleges across the state.

This program has seen great success since its statewide expansion in 2013. Since this time, over 16,000 students have completed the SAILS program, completing their developmental math requirement before enrolling in higher education. Currently, SAILS is offered in 239 high schools across the state and serves approximately 18,000 students. Students enrolled in SAILS during the 2015-16 academic year represent over half of the approximately 30,000 Tennessee high school students who were identified as not college ready following 11<sup>th</sup> grade.


### SAILS Math by the Numbers

Year	High Schools	Community Colleges	Students	Completers	Percent
Spring 2012	1	1	20	16	80%
2012-13	20	4	500	410	82%
2013-14	118	13	8,186	5,625	69%
2014-15	179	13	10,907	9,967	91%
<b>Thus Far</b>			<b>19,613</b>	<b>16,018</b>	<b>82%</b>
2015-16	239	13	17,801		
<b>Total Students enrolled to date</b>			<b>37,414</b>		

The SAILS English program is currently being piloted at five high schools in the Chattanooga area, enrolling 118 students. This pilot is being conducted by Chattanooga State Community College. SAILS English will expand to many additional high schools in upcoming academic years.

For more information about the SAILS program, please visit <https://www.tn.gov/thec/topic/sails> or <https://www.chattanoogaastate.edu/sails>.

# Section VII



## Additional Resources and Glossary

## **Additional Higher Education Resources:**

**The Master Plan for Tennessee Postsecondary Education, 2015 – 2025:**

<http://tn.gov/assets/entities/thec/attachments/MasterPlan2025.pdf>

**Southern Regional Education Board (SREB) Fact Book on Higher Education, 2015:**

[http://www.sreb.org/page/1123/fact\\_book\\_on\\_higher\\_education.html](http://www.sreb.org/page/1123/fact_book_on_higher_education.html)

**TICUA Characteristics, Fall 2015:**

[http://www.ticua.org/research/sm\\_files/Characteristics2015Fall.pdf](http://www.ticua.org/research/sm_files/Characteristics2015Fall.pdf)

**2016 Academic Supply and Occupational Demand in Tennessee:**

[http://tn.gov/assets/entities/thec/attachments/SupplyandDemand\\_011415.pdf](http://tn.gov/assets/entities/thec/attachments/SupplyandDemand_011415.pdf)

**2015 Tennessee Education Lottery Scholarship Annual Report:**

[http://tn.gov/assets/entities/thec/attachments/2015\\_TELS\\_Fact\\_Book.pdf](http://tn.gov/assets/entities/thec/attachments/2015_TELS_Fact_Book.pdf)

**2014 – 2015 Tennessee Higher Education Adult Student Fact Book:**

[http://tn.gov/assets/entities/thec/attachments/2014-2015\\_Adult\\_Student\\_Fact\\_Book.pdf](http://tn.gov/assets/entities/thec/attachments/2014-2015_Adult_Student_Fact_Book.pdf)

**Low-producing Academic Programs:**

[http://www.tn.gov/assets/entities/thec/attachments/THEC\\_PAM\\_2015\\_January\\_2016.pdf](http://www.tn.gov/assets/entities/thec/attachments/THEC_PAM_2015_January_2016.pdf)

**2016 Labor Education Alignment Program (LEAP) Annual Report:**

<http://tn.gov/assets/entities/thec/attachments/LEAPReport2016.pdf>

## Definitions

**14<sup>th</sup> Day Enrollment:** The traditional date on which the first degree credit headcount and full-time equivalent enrollment reports are generated for all Tennessee public institutions. Beginning fall 2010, institutions also report . Table 2.1 provides an end-of-term enrollment figure.

**Degree Credit:** Credit that the institution designates as regular, occupational, certificate, extension, or co-op.

**Formula Units:** Academic entities that derive their operating funds from the public higher education funding formula. Includes public universities, community colleges, and colleges of applied technology.

**Full Time Equivalent (FTE) Enrollment:** For undergraduate students, fall term FTE is the total number of credits attempted divided by 15. For graduate students, the fall term FTE is the total number of credits attempted divided by 12. For students in clock hour courses, the academic year FTE is the total number of clock hours divided by 900.

***University of Tennessee Health Science Center (UT HSC) FTE:*** At UT HSC, the number of full time students cannot be reliably calculated based on credit hours due to the high (and variable) number of credit hours taken by students in the health professions. Many programs are year round, with 'semesters' lasting 6 months, and students are enrolled in a number of sequential courses during this period. In addition, many of the courses involve clerkship experiences requiring 40 hours per week for 4 or more weeks such that credit hours accumulate quickly. Since the curriculum is fixed for most of these programs and students proceed in a lock step manner without options to pursue coursework part time, UT HSC reports FTE based on the number of students enrolled in each of the professional programs. Exceptions that allow for part time students (e.g., in the graduate school and in Nursing) occur in some programs and are tracked for THEC reports.

**Full-Time Student:** A student who is enrolled for 12 or more hours of degree credit in a semester.

**Mandatory Fees:** A required fee for all students, as opposed to a fee attached to a specific course.

**Non-Formula Units:** Non-academic entities that derive their operating funds from public higher education funding other than the outcomes based formula. This includes all entities other than universities, community colleges, and technology centers. Examples are the UT Veterinary School, the Space Institute, and the Centers of Excellence.

**Part-Time Student:** A student who is enrolled for less than 12 hours of degree credit in a semester.

**Southern Regional Education Board (SREB):** The nation's first interstate compact for higher education, the Atlanta based SREB is a coalition of educators, government officials, and civic leaders interested in advancing knowledge and improving the social and economic life of the South.

**Tennessee College of Applied Technology (TCAT):** There are 27 colleges of applied technology across the state that are governed by the Board of Regents. The workforce development mission of the TCATs is to give Tennessee residents the opportunity to obtain the technical skills and professional training necessary for advancement in today's competitive job market. The non-credit bearing Regents Online Continuing Education Program (ROCE), the non-credit bearing Special Interest Course, and the Continuing Education Unit (CEU) are excluded from TCAT total headcount.

## Institutional and System Abbreviations

<b>APSU:</b>	Austin Peay State University
<b>CHSCC:</b>	Chattanooga State Community College
<b>CLSCC:</b>	Cleveland State Community College
<b>COSCC:</b>	Columbia State Community College
<b>DSCC:</b>	Dyersburg State Community College
<b>ETSU:</b>	East Tennessee State University
<b>JSCC:</b>	Jackson State Community College
<b>MSCC:</b>	Motlow State Community College
<b>MTSU:</b>	Middle Tennessee State University
<b>NASCC:</b>	Nashville State Community College
<b>NESCC:</b>	Northeast State Community College
<b>PSCC:</b>	Pellissippi State Community College
<b>RSCC:</b>	Roane State Community College
<b>STCC:</b>	Southwest Tennessee Community College
<b>TSU:</b>	Tennessee State University
<b>TTU:</b>	Tennessee Technological University
<b>UM:</b>	University of Memphis
<b>UTC:</b>	The University of Tennessee at Chattanooga
<b>UTK:</b>	The University of Tennessee, Knoxville
<b>UTM:</b>	The University of Tennessee at Martin
<b>UTHSC:</b>	The University of Tennessee Health Science Center
<b>VSCC:</b>	Volunteer State Community College
<b>WSCC:</b>	Walters State Community College
<b>TBR:</b>	Tennessee Board of Regents
<b>THEC:</b>	Tennessee Higher Education Commission
<b>TICUA:</b>	Tennessee Independent Colleges and Universities Association
<b>TCAT:</b>	Tennessee College of Applied Technology
<b>UT:</b>	The University of Tennessee