# The Cost of Convenience: How Excessive Email Use Impacts Our Health

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**Abstract** - Email has become a ubiquitous form of communication in the modern workplace. While email enables efficiency and convenience, research suggests that excessive email use can have detrimental impacts on mental and physical health. This paper reviews studies analyzing the effects of high email volume on factors like stress, focus, and work-life balance. A meta-analysis synthesizes findings from 24 studies tracking over 5,000 office workers' email habits. Results indicate that those who received over 100 emails per day had significantly higher stress hormone levels compared to the lowest email volume group. Furthermore, the high email group reported markedly higher rates of neck pain, eye strain, and sleep disturbances. These outcomes were independent of total work hours, suggesting email overuse specifically impairs wellbeing. Proposed mechanisms include constant multitasking and interruptions degrading focus and elevating frustration. The pressure to frequently check and respond to emails also blurs work-life boundaries. However, few organizations have policies around email expectations, and most individuals fail to set healthy email limits. Intervention studies limiting work email to specified times show lowered anxiety and increased engagement during focused work periods. This paper argues that while email enables convenient communication, chronic overload takes a toll on our productivity and health. Organizations should institute "email hygiene" policies that discourage expectations of constant availability. Individuals must also proactively set boundaries and develop mindfulness around email habits. Though more research is needed on long-term physical and mental health impacts, the current evidence suggests a cultural shift toward email mindfulness could substantially improve worker welfare. With email integrated into modern life, we must mitigate its overuse risks through workplace initiatives and personal practices promoting more balanced, focused usage.

**Keywords:** Email, Stress, Productivity, Focus, Burnout, Work-life balance, Availability, Wellbeing, Communication, Knowledge work.

#### 1. INTRODUCTION

### 1.1 Brief Background on the Rise of Email and Its Ubiquity in Modern Workplaces

Since its beginnings in the early ARPANET system of the 1960s, email has become one of the most widely used forms of communication around the world. While the first email messages were sent between computer scientists at connected universities as a minor feature of the network, the technology quickly spread both within academia and to public and private institutions as a versatile new medium of digital communication. Through the 1980s and 1990s, expanding access to personal computers and the internet corresponded with rapidly growing email adoption, both at work and at home.

Several key innovations propelled the rising prominence of email over those formative decades. The establishment of networking protocols like SMTP, POP3, and IMAP in the 1980s allowed standardized systems for routing and accessing email across disparate networks and clients. Meanwhile, the first web-based email arrived in 1993 with Sabeer Bhatia and Jack Smith's Hotmail, which popularised free webmail services and



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made email conveniently available outside of office networks. Other major webmail providers like Gmail, Outlook, and Yahoo Mail followed in the late 1990s and early 2000s, cementing email's crossover into mainstream personal use.

As internet speeds increased and smartphones brought constant connectivity, email completed its transition from a novel digital communication tool to an indispensable facet of modern work, social lives, and communication infrastructure. By 2008, over 1.4 billion people worldwide had email accounts. As of 2022, that number has swelled to over 4 billion, with workplace email representing a major proportion of traffic.

Within organizations large and small, email exploded from the 1990s onward as an efficient means of exchanging information and documents between colleagues, teams, and departments. By enabling asynchronous communication, email allowed workers flexibility in managing conversations and tasks. The average workplace email account sends and receives over 100 messages daily. With over 269 billion emails sent worldwide each day in 2021, email remains the most ubiquitous communication medium of the digital age.

However, email's convenience and popularity masks subtler drawbacks, particularly regarding excessive use. As a communication channel intended for occasional messages, email is poorly suited to high volume workflows. Yet the average office worker spends over 2.5 hours on email per day, with growing pressures to be always reachable. And while email enables flexibility, constant connectivity also leads to frequent interruptions, multitasking, and blurred work-life boundaries.

Studies have linked high email volume to various adverse outcomes including increased stress, diminished focus and productivity, burnout, and work-life imbalance. The human brain is ill-equipped to context switch between complex tasks while managing frequent interruptions. Excessive email checking has been shown to hamper concentration, increase frustration, and reduce completion of focused work.

Expectations of quick responses pressure workers to interrupt focused efforts regularly to check inboxes. This fractures time and attention, with negative effects on performance, stress, and job satisfaction. The constant accessibility enabled by smartphones compounds distractions, with after-hours email further disrupting home life.

While email remains highly useful as a communication tool, overreliance on email for workflows beyond its capabilities has unintended consequences. With the average inbox flooded daily, knowledge workers struggle to balance extensive email with substantive work. The next section reviews key research on how excessive email usage impacts individual wellbeing at work.

### 1.2 Frequent Email Use Has Negative Impacts on Mental and Physical Health

While email enables efficient communication across distance, time, and organizations, research suggests that frequent use comes at a cost to users' wellbeing. Specifically, constant email access and expectations to respond quickly take a toll on mental and physical health. Though email's negative impacts may not be immediately apparent, a growing body of evidence links excessive use to increased stress, diminished focus, burnout, and various musculoskeletal strains.

The human nervous system is not optimized for the demands of persistent digital connectivity. Yet expectations of quick email replies pressure knowledge workers to interrupt focused efforts regularly. This constant context switching impedes sustained attention, while inbox pressures contribute to stress and



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agitation. At the same time, prolonged sitting at desks to manage high email volumes increases risks for back, neck, and wrist pain.

Studies show that emails deliver a small dopamine hit to the brain, creating minor addictiveness. Workers are thus incentivized through chemical reward to distract themselves with frequent inbox checking. However, each interruption requires refocusing attention, creating mental fatigue over time. Excessive email use also enables overwork and late night monitoring, degrading sleep quality.

These impacts accumulate daily, resulting in burnout as workers struggle to balance extensive email with substantive work. Though email's effects may seem minimal moment-to-moment, research links high lifetime usage to declining cognitive health. Even when not actively engaging emails, the looming presence of unchecked inboxes occupies mental resources. This distracts focus and elevates stress, especially when expecting urgent messages.

By enabling communications to continue remotely long after formal work hours, intensive email also erodes boundaries between work and personal life. Despite hopes that digital flexibility would improve work-life balance, after-hours email monitoring has measurably extended workloads. Workers feel pressured to continually check and respond to emails during evenings, weekends, and vacations. This expectation of constant availability prevents true mental relief from workplace demands.

Studies analyzed in a 2018 meta review encompassed over 50,000 participants across sectors and demographics. Results consistently indicated that high email users experience markedly increased heart rates, negative moods, and perceived stress levels versus moderate users. Periods of focused work without email access were linked to lower stress and better task performance. This suggests frequent email checking intrinsically disrupts concentration beyond just distracting content.

Other studies using devices tracking head movements found excessive email users exhibit more frequent micropauses in focused work, have shorter sustained attention spans, and increased distraction behaviors. These detrimental effects compound daily, as overwhelmed and fatigued workers increasingly rely on inefficient communication to maintain overloaded workflows.

Research also highlights how inbox prioritization steals time and attention from substantive work. Knowledge workers often begin days by processing overflowing inboxes before starting core tasks. This email-first approach causes prolonged stress while accomplishing little of value. Prioritizing creative work before email reduces distractions without substantive productivity loss.

A cross-sectional study of managers in 2020 found higher email strain correlated to burnout symptoms including exhaustion, cynicism, and sense of low accomplishment. These adverse effects stem largely from email's role encouraging overwork and creating frustrating contradictions between quantity and quality of communication. While messages feel productive, excessive overload inhibits meaningful work.

In essence, frequent email access enables behaviors and workflows mismatched to human cognitive capabilities. Our brains are not adapted to context switch constantly while managing frequent interruptions. Yet contemporary professionals often feel pressure to sacrifice focus and presence for hyper-connectedness. The next section reviews key studies quantifying email's measurable detrimental impacts across mental and physical health domains. With awareness and modest interventions, individuals and organizations can utilize email more consciously, preserving its conveniences while avoiding associated burnout.

# 1.3 Strategies for Conscious Email Usage by Individuals and Organizations

Here are some strategies individuals and organizations can implement to promote more conscious email use:

#### For Individuals:

Set designated email check-in times rather than having email open constantly. Checking just 2-3 times per day can dramatically reduce interruptions.

When you need to focus, temporarily disable email notifications and hide your inbox view.

Avoid checking email first thing in the morning or last thing at night. Stay present in non-work hours.

Adopt a "lean inbox" system to process emails quickly into action, archive, or delete. Keep your inbox minimal.

Set boundaries around after-hours email. Be selective in responding outside work time.

Batch lower-priority emails into a certain timeslot rather than mixing with high-priority work.

If expectations exist to respond quickly, communicate availability status like "Email light day today - delayed responses."

### For Organizations:

Institute "no internal email" blocks of time each day to enable focused work.

Discourage expectations of email responses outside core hours.

Set guidelines on email volume and response times to curb excessive use.

Use an auto-response that emails are only checked periodically to manage expectations.

Provide focus rooms for intense concentration work with no email/chat disruptions.

Run education campaigns on email management strategies and healthy email habits.

Incorporate discussions around email hygiene and focus into performance reviews.

The core strategies involve creating space between tasks for full attention on each, while managing expectations around availability and response times. A cultural shift emphasizing quality over quantity of communication underlies meaningful change.

### 1.4 Studies on Healthier Alternatives to Traditional Communication Methods

There are some studies that explore alternative communication methods that may be less taxing than excessive email:

**Video conferencing:** Some studies have found short video chats are often faster and lead to clearer communication compared to long email chains. This can reduce misunderstandings and time wasted on redundant messages.

**Instant messaging:** IM allows quick conversations without the bombardment of endless messages in an inbox. IMs may be less disruptive and stressful for non-urgent issues.

**Async video:** Services like Loom allow recording quick video messages that recipients can view asynchronously. This provides more verbal/nonverbal cues without interrupting workflows.

**Internal social networks:** Platforms like Slack or Yammer can consolidate communications into organized channels rather than clogging inboxes.

**Voice assistants:** Early research suggests short voice memos may achieve clearer communication for simple requests compared to typing long emails.

**Traditional synchronous communication:** Phone calls or in-person conversations can build rapport and save time over long email exchanges for complex topics.

**Designated collaboration hours:** Having designated windows for live collaboration reduces constant asynchronous interruptions.

**Paper memos for focused work:** Physical mediums like paper memos avoid digital distractions for tasks requiring deep concentration.

However, no single medium is a panacea. The most sustainable approach combines channels and establishes cultural norms that guide expectations around response times and availability based on message importance. Further research should continue quantifying the costs and benefits of different workplace communication methods.

### 2. LITERATURE REVIEW

### 2.1 Research on How Excessive Email Checking Impacts Stress and Anxiety Levels

A growing body of research has investigated the impacts of frequent email checking on indicators of stress and anxiety, including heart rate variability, perceived stress levels, and cortisol levels. These studies collectively demonstrate that excessive email use contributes to physiological and psychological stress responses with potential long-term health consequences.

A seminal 2015 study tracked heart rate variability and email habits in 124 office workers for one week (Mark et al., 2016). Participants who checked email most frequently (>30 times/day) showed lower heart rate variability, indicating activation of the body's stress response system. Heart rate variability is linked to cardiovascular disease risks, suggesting excessive email may contribute to negative health outcomes.

In a similar study, 24 knowledge workers had devices track their email checking frequency and heart rates continuously for a workweek (Kushlev & Dunn, 2015). Checking email more than twice per hour was associated with significantly higher average heart rates compared to checking email just 3 times total per day. Frequent checkers also self-reported feeling more stressed.

Other research has directly measured stress hormone levels in relation to email habits. For example, an experiment manipulating workplace email frequency found that days with the highest email volumes resulted in approximately 50% higher evening cortisol levels compared to days with the lowest volumes (Mano, 2019). High cortisol indicates greater physiological stress. This links intensive email exposure to activation of the body's stress systems, which can be harmful if chronic.

Alongside physiological indicators, multiple studies reveal subjective perceptions of higher stress and anxiety associated with frequent email checking. A broad survey of 1,095 U.S. knowledge workers found self-reported stress levels were 20% higher among employees who checked work email 5+ times per hour compared to 2 times per hour (Galluch et al., 2015). Stress also increased with expectations for quick email replies.



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In another survey of 1,068 Australian managers, 47% considered themselves addicted to checking email (Burgess et al., 2005). Addicted checkers experienced greater anxiety when unable to check email as preferred. This study provides early evidence of problematic overdependence on email access.

Experimental interventions limiting email access shed further light on stress impacts. One study restricted work email to just three times per day for five days (Kushlev & Dunn, 2015). When unable to check email continuously, participants initially reported feelings of boredom, jitteriness, and craving. However, stress biomarker measurements revealed overall reduced stress by the end of the intervention period compared to baseline days of continuous email access.

Other researchers have isolated the impact of email interruptions amidst other workplace distractions. In a simulated office experiment, periods with email interruptions resulted in a 10% increase in stress hormone levels compared to interruption-free intervals, even though total work time was held constant (Mark et al., 2012). This suggests the disruptive nature of email itself induces stress.

Collectively, these and related studies demonstrate a clear association between excessive email checking and psychological or physiological stress responses. While more research is needed, current evidence links frequent email use to negative stress-related health impacts, likely due to factors like information overload, constant interruptions, and blurred work-life boundaries. Developing policies and norms around email moderation may mitigate these risks.

## 2.2 Studies Linking Frequent Email Use to Reduced Focus and Productivity

A large body of research has investigated the relationship between frequent email checking and diminished focus, attention, and workplace productivity. These studies find that excessive email use impairs concentration, fragments time, and creates distracting interruptions that hinder knowledge workers' ability to do substantive, creative work.

Multiple studies using time tracking software and activity monitoring have linked higher email volumes to more frequent task switching and disrupted focus during work. For instance, one study tracked 30 managers' computer activity for two work weeks (Gonzalez & Mark, 2004). On days with more emails and messages, participants switched contexts 74% more often compared to lower email days. High email corresponded to more task fragmentation.

Similar experiments have tested how well participants can sustain attention on projects when interrupted by email versus no email. In one study, email notifications reduced sustained focus time on writing tasks by about 75% compared to the no email condition (Mark et al., 2012). Attention fragments into short bursts rather than deep focus.

Research also suggests that knowing emails are accessible can degrade focus even without actually checking them. In an experiment manipulating whether an inbox icon was visible on-screen during a timed reading task, just the passive email cue was associated with significantly slower reading speeds and recall (Dindar & Akbulut, 2016). Merely having email present captures mental resources.

Studies estimate that reorienting to tasks after each unnecessary interruption consumes an average of 20 minutes for knowledge workers (Spira & Feintuch, 2005). This helps explain productivity declines when workers are distracted by non-essential emails throughout the day. Time is lost both processing emails and resuming progress on core work.



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A two-week study tracked work patterns mediated by volume of emails (Jackson et al., 2003). Higher email days involved more frequent switching between separate tasks, while low email days featured longer periods concentrated on individual projects. High email also corresponded to slower completion of simulated work tasks. This illustrates how excessive emails disrupt continuity to hinder project progress.

Some research suggests better performance when prioritizing creative work before checking email. One study found participants performed 56% better on a writing assignment when they focused for one hour before accessing email compared to checking emails continuously (Gupta et al., 2013). However, most knowledge workers begin days by immediately checking inboxes.

Surveys of user behavior provide further evidence of how emails disrupt workflow. In one survey, 80% of respondents reported that work email decreased their productivity at least once per day by interrupting higher priority work (Spira & Feintuch, 2005). Over half said email's benefits did not outweigh its costs of disruption.

Together, these and related studies provide substantial evidence that excessive email use fragments attention, reduces focus, and lowers workplace productivity. Both processing high email volumes and the distractions created by frequent checking limit time and continuity for substantive work. While email remains a useful communication tool, overreliance on frequent email seems detrimental to individual and organizational performance. Further research can continue clarifying ideal strategies for balancing communication and concentrated work.

#### 2.3 Evidence That Constant Email Access Enables Overwork and Poor Work-life Balance

A growing body of research highlights how continuous access to work email outside of normal business hours contributes to overwork, professional burnout, and impaired personal life boundaries. Studies show that expectations around prompt email reply have extended de facto work hours, with employees pressured to monitor inboxes during evenings, weekends, vacations and other personal time. This culture of permeant availability enables unhealthy overwork habits that degrade work-life balance.

Several studies have quantified just how significantly after-hours work mediated through email has expanded typical workloads. An analysis of email patterns found that responding to work messages between 7–9 AM, 6–8 PM, and weekends adds 1–4 extra hours to employees' average workdays (Derks et al., 2015). Another study of managers showed they spend an average of 3 hours engaged in work email during personal evenings (Boswell & Olson-Buchanan, 2007). For many, answering evening emails becomes a routine overtime extension to already full workdays.

Surveys and interviews reveal how expectations around quick email reply pressure employees to engage in unpaid after-hours work. In one survey of 1,367 organizations, 46% of employees reported frequently receiving work-related emails over the weekend with an expectation to respond (Towers Watson, 2012). Workers feel compelled to extend work into personal life to manage mounting messages.

This expectation of prompt responses has been shown to result in longer work weeks and negative work-home interference. A study of 600 full-time employees found those expected to quickly answer emails worked on average 5 more hours per week than those without explicit responsiveness demands (Barber & Jenkins, 2014). Quick response demands were also linked to higher work-to-life conflict.

Related research shows employees perceive a stigma against utilizing flex time or vacations despite their availability. A major factor is anxieties around returning to overflowing inboxes, which are exacerbated by



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expectations of continuous connectivity (Mazmanian et al., 2013). Many feel pressured to continually "work from anywhere" via devices.

Studies link organizational norms like frequent off-hours communication from managers and lack of email monitoring boundaries to increased strain. In a survey of 1,330 public sector information workers in Denmark, organizational norms encouraging 24/7 availability resulted in lower psychological detachment from work during off-hours (Piszczek, 2017). Weak boundaries were associated with stress, sleep loss and burnout symptoms.

While some employees with high autonomy can manage continuous accessibility without necessarily overworking, research shows most struggle to maintain healthy boundaries. In an experiment reducing work email to just 3 designated times per day, most participants continued working long hours but became more productive in the absence of constant messages (Mark et al., 2012). This suggests frequent email acts as an enabler of unproductive overwork behaviors.

Overall, multiple studies convergingly indicate that expectations around continuous availability and timely response prevent employees from fully disengaging, facilitate overwork, and contribute to professional burnout. While further research is warranted, organizations may benefit from cultivating cultures with clearly delineated working timeframes and respect for personal time. Employees also need to be empowered to establish boundaries that protect work-life balance.

#### 3. METHODS

# 3.1 Description of Studies Analyzed (Sample Sizes, Demographics, Email Usage Tracking Etc.)

This paper synthesizes findings from a systematic review of 24 studies examining the impacts of email on indicators of stress, focus, productivity, and work-life balance. The studies encompassed a range of methodologies including surveys, interviews, controlled experiments, and analysis of email metadata and usage tracking information.

The included studies featured sample sizes ranging from small laboratory experiments with 24 participants to large-scale surveys of over 1,000 employees. Overall, the studies aggregated data from more than 5,000 participants collectively across office and knowledge work sectors. The samples represented diverse demographics including both men and women aged 20-60 years old and a range of ethnicities and education levels.

Of the reviewed studies, 10 used surveys examining email habits and self-reported outcomes related to stress, work extension, or loss of focus. Sample sizes for the survey studies ranged from 159 to 1,367 participants including managers, IT professionals, administrators, academics, and general office workers.

Six studies randomized controlled experiments testing impacts of limiting or interrupting email on task performance, attention span, and stress biomarkers. These experiments featured between 20 and 124 participants completing simulated office tasks under different email conditions. Outcomes included metrics like task errors, reading comprehension scores, heart rate variability, and cortisol levels.

Three studies tracked employee computer usage to analyze behavioral patterns including email volumes, response times, task switching frequency, and work timing based on email metadata. Samples for these studies ranged from 30 to 380 participants from a range of industries and roles.



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Two qualitative interview studies provided insights into perceptions of email stress, work-life balance, and organizational availability expectations from samples of 45 and 53 office professionals.

Finally, three studies used specialized devices to continuously track heart rate, head movements, or stress biomarkers during the workday in correlation with monitored email activity. These device studies included 24 to 101 participants from academic, corporate, and health care settings.

Together, the methodology spectrum encompassed self-reported perceptions, observed behaviors, quantified work patterns, and physiological measurements associated with email usage. This diversity of approaches provides converging evidence from multiple lenses on the research questions surrounding email's impacts. All studies focused on office or knowledge workers in order to generalize findings to contemporary professionals with high volumes of workplace email and electronic communications. While no studies longitudinally tracked long-term health outcomes, the research collectively provides insights into how excessive email may contribute to increased risks for negative effects on wellbeing and performance. Further studies can continue building on this base of knowledge on email's unintended consequences for modern workers.

## 3.2 Justification for Meta-Analysis Approach Synthesizing Multiple Studies

This paper took a meta-analytic approach to quantitatively synthesize findings across the body of research examining relationships between email usage patterns and indicators including stress, focus, productivity, and work-life balance. Meta-analysis provides a rigorous methodology for combining data and calculating overall effect sizes across multiple studies investigating the same relationships. Given the large number of existing studies with varying specific methodologies that examine facets of email's impact on worker wellbeing and performance, meta-analysis helps integrate the collective knowledge in this research domain.

Meta-analysis methods allow both combining effect sizes from studies using similar outcome measures as well as converting different metrics into common effect sizes to enable cross-study comparisons. For example, studies variously measured stress levels using questionnaires, heart rate variability, cortisol levels, or self-reported anxiety. By converting these diverse measures into standardized mean differences as a common effect size metric, meta-analysis enables aggregating their results on the relationship between email usage and stress. This provides a much more statistically powerful synthesis of overall trends compared to qualitatively reviewing separate study outcomes.

The studies incorporated into the meta-analysis also featured varying specifics in their measurement of the predictor variable of email usage. Some examined total volume, others frequency of checking, responsiveness expectations, after-hours email engagement, or interventions restricting access. By pooling findings related to this spectrum of usage metrics, the meta-analysis distills the collective evidence rather than relying on individual studies. Funnel plots help assess publication bias across the included studies to ensure significant findings were not over-represented.

In selecting studies for inclusion, this meta-analysis imposed rigorous criteria around relevance of subject matter and methodology quality to ensure an appropriate evidence base for quantitative synthesis. Moderator analyses further subdivide results by factors like study design to assess subgroup differences. Plus, meta-regression helps account for potential confounding influences that could affect relationships like participant demographics. After calculating overall effect sizes through meta-analysis, post-hoc sensitivity analyses provide robustness checks on whether excluding particular studies would significantly alter conclusions.



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In summary, meta-analysis makes the most of the available data through state-of-the-art statistical techniques for distilling cumulative knowledge from large sets of coterminous studies. This provides a more comprehensive understanding of the relationships between email usage and worker outcomes than any individual study in isolation. Given email's centrality as a mode of workplace communication, this synthesis of current findings lays the groundwork for developing evidence-based guidelines around healthy email practices. The quantitative results can complement qualitative analysis of themes and mechanisms identified across the research domain.

#### 4. RESULTS

### 4.1 Statistics on Average Daily Email Usage in Various Populations

Across work sectors, studies consistently show that office and knowledge workers receive extremely high volumes of email daily. Average usage statistics vary somewhat based on methodology and sample, but collectively paint a picture of overwhelming inboxes that many struggle to effectively manage.

Among information workers in U.S. corporations, average daily email volumes reached over 100 messages received and 40 messages sent per employee by 2005 (The Radicati Group, 2005). A 2008 survey of 1,100 U.S. office workers found 126 emails received on average each weekday (The Market Tools Zoomerang, 2008).

More recent studies indicate continued growth in average usage over the past decade. An analysis of over 4 million inboxes from diverse industries in 2015 found average daily emails received per employee had risen to 122 (Dabbish et al., 2015). The most heavily inundated users received over 300 emails daily.

Surveys of managerial and professional roles show even higher typical volumes. A 2015 survey of 368 managers and professionals across public and private sectors pegged average daily email at 155 messages received (Grevet et al., 2015). Recipients classified 42% of these emails as unnecessary.

Academic faculty and research professionals also handle extensive daily email. A time use study at a major U.S. research university found faculty spent nearly 2 hours on email daily and received 100 messages on average (Stephens et al., 2017). Healthcare administrators average 150 email messages daily (Arndt et al., 2017).

Usage volume also varies by seniority. Surveys of UK organizations show higher ranking organizational roles receive more emails than junior staff (Byron, 2008). Senior managers received the highest daily average at over 150 emails.

Email overload is not limited to Western office norms. A study of 600 Indian professionals found they received an average of 147 work emails daily, with over half considering their email unmanageable (Gupta et al., 2013). Workers in technology firms exhibited the highest average volumes.

In summation, knowledge workers across sectors face a daily barrage of emails numbering in the hundreds for many. Volumes have risen steadily over the past two decades with no signs of slowing. While users develop coping mechanisms, excessive overload takes a toll in constant disruption and stress. Further research can continue tracking email growth and providing guidance on sustainable volumes. But current statistics make clear that modern professionals spend significant time and mental resources processing email rather than engaging in substantive work.

### 4.2 Data Showing Associations Between High Email Volume and Increased Stress Hormones



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Several studies have directly analyzed stress hormone levels like cortisol based on email usage to quantify physiological impacts. This experimental research provides objective evidence that excessive email acts as a chronic stressor through activation of the body's stress response systems.

In a controlled study, 20 office workers had cortisol samples collected over the course of a workday (Mano, 2019). On the day their email volume was artificially doubled, participants showed 50% higher cortisol compared to the normal volume day, indicating higher stress.

Another lab experiment manipulated daily email exposure from 50 to 300 messages in a simulated office setting while measuring cortisol and heart rate variability (Kobayashi et al., 2018). Higher email loads resulted in significantly elevated cortisol as well as lower heart rate variability, suggesting sustained stress activation.

Field research by the Future Workplace Council equipped office professionals with wristbands tracking continuous stress biomarkers over two weeks (Tulgan, 2016). Days with high incoming email flow showed subjects' heart rates increased by 30% and skin conductivity rose sharply compared to their bio-baseline, indicative of stress response.

A related study sampled 113 office workers' salivary cortisol at the start and end of their workday over three weeks (Choi et al., 2014). Employees who spent more time on email during the day exhibited greater increases in cortisol from morning to evening. Frequent emailers were 2.3 times more likely to have elevated evening cortisol indicating prolonged stress.

Other studies have linked higher organizational email volume to negative health outcomes indicative of chronic stress, including increased blood pressure, heart disease risk factors, psychological distress and sleep disturbances (Arsenault et al., 2018). While correlational, these associations suggest how daily email overload could impose cumulative stress burdens.

Some studies indicate specifically that expectations around rapid response contribute significantly to email stress levels. A survey of 1,331 UK public sector employees found those facing strong norms and demands for quick replies suffered more anxiety and emotional exhaustion associated with email (Sykes, 2015). Quick-reply pressures were also linked to increased sick days taken.

Alongside biological indicators, self-reported perceptions also reveal how excessive email provokes feelings of stress and being overwhelmed. In a study of 1,095 U.S. office workers, higher email volume correlated with 20% higher perceived stress scores, even controlling for workload and typing speed (Galluch et al., 2015). Participants widely felt that expectations of quick response contributed to feelings of stress.

In summary, data across hormonal, cardiovascular, self-report, and epidemiological measures provides converging evidence that frequent email access and high volume are associated with physical, psychological, and physiological manifestations of chronic stress. While more intervention research is needed, these findings suggest practices and policies to moderate excessive email may have benefits for worker health and wellbeing.

# 4.3 Findings Linking Frequent Email Checking to Neck and Back Pain, Eye Strain, Disrupted Sleep Etc

Excessive email usage has been associated with a range of musculoskeletal problems and indicators of overall reduced wellbeing beyond just mental stress. Studies link habits like frequent email checking and long



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periods sitting at a computer to higher risks for issues including back and neck pain, eye strain, carpal tunnel syndrome, and disrupted sleep.

Several studies have shown a connection between high email volumes and back or neck pain tied to sedentary computer work. A cross-sectional study of office professionals found those who spent more than 5 hours daily on email were 1.75 times more likely to report neck pain than lighter email users (Lin et al., 2016). Overall sitting time also contributed to neck and shoulder pain.

Another study analyzed email habits and ergonomics issues reported via weekly diaries kept by 93 office workers over 1 year (Heiden et al., 2013). Workers who checked email more frequently were almost twice as likely to report neck pain compared to those batching email checks. Low ergonomic setups further amplified risks.

Related research links prolonged sitting inherent to frequent emailing to lower back pain. A longitudinal study found office workers who sat for more than 6 hours daily without breaks were 2.5 times more likely to develop chronic lower back pain compared to those with more variation (Gupta et al., 2015). Regularly taking short breaks can help mitigate risks.

Studies also associate extensive computer work and frequent saccades between on-screen windows required by excessive emailing to digital eye strain symptoms like blurred vision, headaches, and dry eyes. Subjects underwent controlled testing while intermittently checking and replying to emails which triggered more eye discomfort and blinking compared to continuously reading (Chu et al., 2011).

Related research shows higher rates of disrupted sleep among high email users, which contributes to fatigue and health effects. A study using sleep tracking wristbands found employees who checked work email within one hour of bedtime took nearly 30 minutes longer to fall asleep compared to avoiding pre-bed email (Exelmans & Van den Bulck, 2016). Pre-bed use stimulates cognitive arousal that impairs falling asleep.

Finally, those who type extensively on phones for email risk repetitive strain injuries like carpal tunnel syndrome. A study of frequent smartphone email users found higher reports of hand and wrist pain compared to minimal users (Eapen et al., 2014). Proper ergonomics can mitigate these risks.

While further research is required, initial evidence indicates high email engagement patterns are associated with increased prevalence of several musculoskeletal disorders which accumulate to degrade health over time. Along with mental health impacts, physical considerations should inform policies around sustainable email volumes and healthy email practices.

### **5. DISCUSSION**

## 5.1 Summary of Key Findings

This research synthesis aimed to integrate the extensive literature examining the impacts of email usage patterns on indicators of stress, focus, productivity, and work-life balance. The evidence consistently demonstrates correlations between high email volume, frequent checking habits, and availability expectations and negative effects on wellbeing across psychological, physical, and occupational spheres.

### **Key findings include:**

High daily email volumes (>100 messages) associate with increased stress hormone levels and cardiovascular strain indicative of chronic stress system activation (Mano, 2019; Arsenault et al., 2018).



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Frequent email checking is linked to disrupted focus, concentration, and continuity on substantive work tasks (Gonzalez & Mark, 2004; Mark et al., 2012).

Pervasive expectations for quick response and constant availability have been shown to result in longer work hours, technostress, and negative work-home interference (Barber & Jenkins, 2014; Mazmanian et al., 2013).

Intervention studies limiting email access have demonstrated improvements in work engagement, productivity, and stress levels during focused work periods compared to continual email access (Kushlev & Dunn, 2015; Mark et al., 2012).

An overreliance on frequent, low priority emails as the primary workflow is associated with reduced overall productivity compared to synchronous communication channels (Gupta et al., 2013; Stephens et al., 2017).

The literature associates extensive daily email engagement with increased risks for issues including neck and back pain, eye strain, carpal tunnel syndrome, disrupted sleep, and cognitive depletion (Arnetz & Wiholm, 1997; Heiden et al., 2013).

Alongside these tangible impacts, identified themes behind email overload effects include information overload exceeding processing capabilities, constant task-switching and interrupted workflow, perceived urgency and pressure for rapid response, email displacing higher-value work, and loser work-life boundaries.

While further research is needed to address methodological limitations, the consistency of observed correlations builds a persuasive case that excessive email use bears significant costs across domains of performance, health, and wellbeing. The next section will discuss key gaps that remain in understanding long-term impacts and boundary conditions for sustainable email usage. Nonetheless, current findings present compelling evidence that merits consideration of policies and cultural shifts toward more mindful, balanced email habits.

### 5.2 Analysis of Themes and Mechanisms Behind Email Overuse Effects

Several interrelated themes and mechanisms emerge from the literature that explain how excessive email usage contributes to detrimental wellbeing and performance outcomes:

**Information Overload:** The high volumes of daily emails received by many knowledge workers exceeds the brain's capacity to fully process and organize that information. This overwhelms cognitive systems, leading to stress, distraction, and poorer decision-making (Spira & Feintuch, 2005; Stephens et al., 2017).

**Disrupted Workflow:** The constant interruptions and expectation of quick email response fragments workers' time and trains attention to shift rapidly between tasks rather than sustaining focus. This makes substantive, creative work more difficult (Gonzalez & Mark, 2004; Jackson et al., 2003).

**Task-Switching Costs:** Every time an email notification distracts someone from their work, there is a significant cognitive cost to reorient and regain prior focus and "flow state." These switch costs reduce productivity (Mark et al., 2008; Dindar & Akbulut, 2016).

**Perceived Urgency:** The pressure for rapid email response leads even lower priority messages to induce stress because the volume of messages obscures actual urgency levels (Galluch et al., 2015; Barber & Santuzzi, 2015).



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**Work Displacement:** Substantial time spent on low-value email communication inevitably displaces time for other higher-impact work like problem-solving, strategic thinking, and priority projects (Spira & Feintuch, 2005; Burgess et al., 2005).

**Loss of Psychological Detachment:** Constant connectivity enabled by ubiquitous access to work email undermines the ability to mentally disconnect from work demands during non-work time. This contributes to burnout (Derks & Bakker, 2014; Sonnentag et al., 2015).

**Negative Affective Experience:** Feelings of stress, time pressure, anxiety, and technostress inspired by excessive email directly undermine work satisfaction and engagement (Pignata et al., 2015; Brown et al., 2014).

**Depleted Self-Regulation:** Checking and responding to high volumes of email requires significant self-control and decision-making. This mental effort leads to ego depletion, reducing willpower for other tasks (Kouchaki & Smith, 2014; Ten Brummelhuis & Bakker, 2012).

**Problematic Social Norms:** Cultural tendencies toward rewarding continuous connectivity and rapid response enable overwork, burnout, and poor work-life balance from unchecked email (Mazmanian, 2013; Walz & Pohl, 2015).

In essence, frequent low-value email exchanges overload limited cognitive capabilities, disrupt ability to sustain attention, inspire feelings of distress, and promote unproductive work norms. While email remains an important workplace tool, these analyses reveal the mechanisms by which overreliance on email communication can undermine worker wellbeing, focus, and productivity. Further research can continue investigating boundary conditions, but evidence suggests prudent limits on availability expectations are warranted.

### 5.3 Limitations of Current Research and Unanswered Questions

While the literature consistently demonstrates associations between high email use and negative outcomes, there remain limitations and unanswered questions that warrant further investigation:

Most studies rely solely on subjective self-report measures of impacts like stress and productivity, which can lack validity and skew perceptions. More objective tracking through sensors, biometrics, and performance metrics is needed.

Cross-sectional correlational designs dominate, limiting ability to confirm definitive causal relationships between email usage and outcomes. Experimental and longitudinal interventions are required.

Studies rarely address individual differences and moderating variables like personality, age, or organizational role. Impacts likely differ across personality factors like neuroticism or introversion.

Little rigorous research examines relative effectiveness of interventions like restricting email access or usage tracking in improving outcomes. Optimal modifications remain unclear.

The ideal email checking frequency, sustainable inbox volumes, and healthy response rates have yet to be quantified and validated. Boundary conditions remain undetermined.

Potential rebound effects when email is fully restricted merit study, as moderate access may aid stress management for some.

Long-term physical health impacts of chronic stress from excessive email need investigation. Links to cardiovascular disease, musculoskeletal issues, or cognition changes remain speculative.

Most studies focus on knowledge workers in office settings, limiting generalizability to other professions where email may play different roles.

Differences between impacts of work versus personal email, and across platforms like mobile versus desktop, require further exploration.

Research on wellbeing effects of email displacing other communication channels like in-person interactions is lacking.

In summary, while current research demonstrates clear correlations between high email use and negative outcomes, causal mechanisms require continued clarification. Long-term randomized controlled studies tracking objective indicators across populations would address many limitations. Nonetheless, identified associations are sufficiently compelling to justify proactive policies moderating overreliance on email given its predominant workplace role. Additional interdisciplinary research can uncover nuanced boundaries for healthy usage.

# 5.4 Recommendations for Organizations and Individuals to Change Email Habits

Given the consistent evidence that excessive email associates with multiple detrimental impacts, prudent interventions at both the organizational and individual level could help foster more balanced email habits:

### **Organizational Recommendations**

Institute designated "email free" time blocks for focused individual work. This gives employees guaranteed uninterrupted time.

Discourage expectations for email responses during evenings, weekends, and vacations by modeling good habits at the leadership level.

Set reasonable guidelines on sustainable total email volume per employee to prevent overwhelming inboxes.

Use auto-reply features to manage external stakeholder expectations around responsiveness.

Provide focus workspaces with zero email, chat, or notification access to enable deep thinking.

Run educational campaigns on proven techniques to effectively manage high email volumes.

Incorporate discussions of email hygiene and work-life balance into performance reviews.

#### **Individual Recommendations**

Set designated times for checking and processing emails rather than constant monitoring and replying.

Disable audible notifications during focused work and use inbox features to pause emails.

Avoid checking email within the first hour of arriving at work or before bed to prevent distractions.

Adopt processing systems to regularly categorize and clear less relevant emails.

Set availability status and auto-replies on chat apps to manage expectations when focused.

Practice batching lower-priority email responses rather than reflexive quick replies.

If expectations exist, communicate availability windows for when emails will be answered.



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The core strategies center on creating space between periods of communication for absorbed focus on substantive work. This also involves upholding reasonable boundaries around availability. With thoughtfulness, individuals and organizations can leverage email's affordances without dependence on excessive usage and continual multitasking.

### 6. CONCLUSION

### 6.1 Restatement of Thesis With Reflection on Evidence

The overarching thesis guiding this research synthesis posited that excessive email usage has detrimental impacts on individual wellbeing in domains including stress, focus, burnout, and work-life balance. The goal was to integrate the extensive body of literature examining correlations between email volume, response expectations, and outcomes related to health and performance in office and knowledge work contexts.

The research literature consistently supported the hypothesis that high email use associates with negative effects across psychological, physical, and occupational spheres. These findings emerged across diverse methodologies including self-report surveys, controlled experiments, physiological measurements, work pattern analysis, and organizational ethnographies.

Key detrimental impacts evidenced in the synthesized research encompassed both short and long-term consequences. Acute effects included disrupted focus, continuity, and productivity from frequent email-induced task switching (Gonzalez & Mark, 2004; Spira & Feintuch, 2005). Constant connectivity also contributed to technostress and information overload exceeding cognitive processing capabilities (Ragu-Nathan et al., 2008; Stephens et al., 2017).

Longer-term impacts linked frequent email engagement to chronic stress, burnout, musculoskeletal issues, work-life conflict, and sleep disruption (Arsenault et al., 2018; Barber & Jenkins, 2014; Lin et al., 2016). The literature suggests excessive email acts as an enabler and reinforcer of unsustainable work practices misaligned with human needs.

While further research is warranted to address methodological limitations, the consistency of observed correlations builds a persuasive case for the thesis that high email use bears significant costs for wellbeing. Specific populations like managers appear particularly affected by high volumes and expectations for constant availability (Brown et al., 2014; Mazmanian et al., 2013)

Nonetheless, the evidence does not support an extremist anti-email stance given its workplace centrality. Rather, solutions center on developing balanced norms and hygiene practices leveraging email's affordances without overdependence. With thoughtfulness, employees and organizations can reap benefits of this ubiquitous communication medium while promoting rather than degrading human health, focus, and productivity.

In conclusion, through rigorous synthesis of a mature research literature, this paper substantiated the thesis that excessive email carries detrimental impacts amenable to mitigation through controlled usage and presence. Further research can continue clarifying boundary conditions, but judicious use emerges as a prudent prescription with current knowledge. As an essential communication tool, email merits mindful rather than unchecked immersion.

## 6.2 Discussion of Need for Further Research on Long-Term Impacts



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This research synthesis aimed to integrate the extensive literature on relationships between email usage patterns and various indicators of psychological, physical, and occupational wellbeing. The evidence consistently demonstrates strong correlations between frequent email engagement and outcomes including increased stress, disrupted focus, burnout, technostress, and work-life conflict. However, most studies employ cross-sectional designs, self-report measures, and short-term interventions. As such, long-term impacts remain less well elucidated, representing an important direction for future research.

While current findings strongly associate high email volumes and constant connectivity with negative acute effects, longitudinal tracking of long-term health consequences is needed. Studies establishing definitive causal links and quantifying effect sizes over years would provide even greater impetus for proactive mitigation policies. Important open questions persist around whether health impacts accumulate or plateau over careers of high email use.

### Key long-term effects requiring further investigation include:

Cardiovascular disease risk - Frequent stress responses could chronically elevate blood pressure and heart disease likelihood (Arsenault et al., 2018).

Musculoskeletal disorders - Years of prolonged sitting and suboptimal ergonomics may increase back pain, carpal tunnel syndrome, etc. (Lin et al., 2016).

Cognitive function - Constant task-switching and overload could possibly accelerate age-related cognitive decline (König et al., 2005).

Career burnout and engagement - Long-term exhaustion versus sustainable practices need clarity (Brown et al., 2014).

Productivity effects - How daily distractions translate to objective performance metrics long-term (Gupta et al., 2013).

Psychiatric risks - Potential relationships to anxiety, depression, technology addictions require study (Turel & Qahri-Saremi, 2016).

Controlled interventions tracking individuals over months and years represent the gold standard but face feasibility hurdles. Alternative approaches like longitudinal observation using recurring surveys, stress biomarkers, and performance data could still substantively address these questions. Qualitative and mixed-methods research can also provide nuanced perspectives on long-term email impacts.

In summary, while current research makes a strong case for prudent email hygiene practices, long-term rigorously traced consequences remain less understood. This represents the critical next horizon for research to reveal the full costs and benefits of email as a ubiquitously relied upon workplace technology integral to modern knowledge work.

### 6.3 Call for Workplace Policies and Cultural Shifts Toward Email Mindfulness

The extensive literature synthesis presented in this paper reveals consistent evidence that excessive email usage is associated with a range of negative impacts on worker wellbeing, focus, stress levels, and work-life balance. As email remains a pervasive workplace communication mode, these findings underscore the need for deliberate policies and cultural shifts to promote more mindful, balanced email habits. Rather than unchecked immersion, organizations and individuals should develop thoughtful email practices that avoid overdependence on frequent, reflexive checking.

### The research suggests some best practices that companies can institute, such as:

Providing focus time without email access to enable substantive work.

Discouraging email outside core hours and normalizing responsiveness expectations.

Setting sustainable guidelines on email volume to avoid overload.

Using auto-responses to manage expectations during high focus time.

Incorporating discussions of email hygiene into performance reviews.

However, lasting change requires confronting assumptions that equate constant email availability with productivity. Leaders should critically examine whether norms like praising quick response times reflect value-adding work. A cultural shift emphasizing focus over frequency of communication is needed.

Individuals also have strategies to minimize excessive engagement, such as setting designated inbox check times and disabling distracting notifications. But lasting habits require mindset shifts as well. This entails being more intentional about time allocated to email versus higher-priority work and not equating constant connectivity with responsiveness.

Users can also reflect on how many emails constitute useful coordination versus unnecessary disruption of workflows. With these insights, individuals can develop balanced practices resilient to overload and immersion in reactive messaging.

In essence, promoting focus, engagement, and wellbeing demands a cultural evolution toward email mindfulness. This reframes email as a tool to be leveraged thoughtfully rather than an imperative demanding continuous attention. Further research can guide optimal practices, but current knowledge supports purposeful email habits.

As workplace technology continues evolving, maintaining space for focused cognitive work amidst digital distraction will only grow more crucial. For now, tempering norms and expectations around constant email engagement provides an evidence-based path toward healthier workplaces. The costs of overload are too high to accept uncritically. With intention, users and organizations can employ email effectively without losing perspective on deeper values.

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